

H.M. King Chulalongkorn (Rama V) and H.R.H. Prince Mahisara Ratchaharuthai Founders of Siam Commercial Bank

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# THE SIAM COMMERCIAL BANK PUBLIC COMPANY LIMITED HIGHLIGHTS

	CONSOL	CONSOLIDATED *		THE BANK ONLY		
	DECEMBER 31,1999	DECEMBER 31,1998	DECEMBER 31,1999	DECEMBER 31,1998	CHANGE	
	(MILLION BAHT)	(MILLION BAHT)	(MILLION BAHT)	(MILLION BAHT)	(PERCENT)	
AT END OF PERIOD						
ASSETS	692,051	699,379	685,017	702,844	(2.5	
LOANS (net of allowance for doubtful accounts)	470,794	496,565	469,785	512,846	(8.4	
LIABILITIES	637,499	680,975	627,422	667,919	(6.1	
DEPOSITS	568,522	599,012	562,642	591,150	(4.8	
SHAREHOLDERS' EQUITY	53,711	17,670	57,595	34,925	64.9	
NUMBER OF SHARES (SHARE	S) 3,120,993,723	588,760,073	3,120,993,723	588,760,073	430.	
- PREFERRED SHARES (SHARE	S) 2,488,445,500	-	2,488,445,500	-	100.	
- ORDINARY SHARES (SHARE	S) 632,548,223	588,760,073	632,548,223	588,760,073	7.	
NUMBER OF BRANCHES/OFFICES						
- NATIONWIDE BRANCHES (BRANCHE	S) 496	489	496	489	7 BRANCHE	
- OVERSEAS BRANCHES (BRANCHE	S) 6	7	6	7	(1) BRANCI	
- REPRESENTATIVE OFFICES (OFFICE	S) 2	1	2	1	1 OFFIC	
NUMBER OF EMPOLYEES (PERSON		12,220	10,469	12,220	(1,751) PERSON	
FOR THE YEAR						
INTEREST AND DIVIDEND INCOME	40,892	71,141	41,021	72,173	(43.	
NET INTEREST AND DIVIDEND INCOME (1)	9,788	10,215	10,597	12,720	(16.	
NON-INTEREST INCOME (2)	14,333	10,319	7,214	9,982	(27.	
TOTAL INCOME (1)+(2)	24,121	20,534	17,811	22,702	(21.	
BAD DEBT AND DOUBTFUL ACCOUNTS	43,285	15,159	51,498	14,433	256.	
NON-INTEREST EXPENSES	16,247	28,538	15,046	23,824	(36.	
NET PROFIT (LOSS) BEFORE LESS BAD DEBT AND						
DOUBTFUL ACCOUNTS	7,735	(8,074)	2,765	(1,122)	346.	
NET PROFIT (LOSS)	(35,550)	(23,233)	(48,733)	(15,555)	(213.	
EARNING (LOSS) PER SHARE (BAH	T) (16.02)	(40.38)	(21.97)	(27.03)	18.	
WEIGHTED AVERAGE NUMBER OF SHARES FOR						
CALCULATING EARNING (LOSS) PER SHARE (SHARE	S) 2,218,506,966	575,432,364	2,218,506,966	575,432,364	285.	
DIVIDENDS PER SHARE (BAH	T) -	-	-	-	-	
(1998 and 1999 dividend as proposed in shareholders' meetin	g)					
BOOK VALUE PER SHARES (BAH	T) 17.21	30.01	18.45	59.32	(68.	
FINANCIAL RATIO	() (5.4)	(0.0)	(7.0)	(0.0)	(010	
RATE OF RETURN ON AVERAGE ASSETS (ROA) (9)		(3.3)			(218.)	
RATE OF RETURN ON AVERAGE EQUITY (ROE) (9		(131.5)			(159.	
-	6) n.a.	n.a.	15.0	9.6	55.	
EXCHANGE RATE AT END OF YEAR (BAHT/USI	D) 37.46	36.68	37.46	36.68	2.7	
ASSETS QUALITY						
NON-PERFORMING LOANS (NPLs)			113,662	190,034	(40.2	
	6)		23.0	34.3	(32.	
(including loans to financial institutions)					(-=-	
PROBLEM CLASSIFIED LOANS			144,542	234,930	(38.	
PROPORTION OF TOTAL CLASSIFIED LOANS (9)	<b>()</b>		28.9	42.5	(31.	
	~,		20.5	12.0	(01.	

Remark : \* Consolidated Financial Statements including Subsidiaries.

### **BOARD OF DIRECTORS' REPORT**

### **Dear Shareholders,**

At the previous shareholders' meeting, the Board sought shareholders' approval for the amendment of the earlier shareholders' resolution in order to prepare for a major share capital increase and to participate in the Government's Tier 1 Capital Support Program. The new issued shares would be offerred to both domestic and global investors through private placement. The shareholders had been very understanding and had voted in favor of the motion. The Board and the management are deeply grateful to the Bank's existing shareholders, new investors, and employees, whose co-operation had made the Bank's recapitalization a major success. The Bank was able to raise Baht 65,000 million from the issuance of 2,500 million preferred shares at Baht 26 per share. The issue price was above expectation. The Ministry of Finance subscribed to half of the share issue at the same price as for other investors. It also issued covered warrants to the subscribers of preferred shares that would entitle them to purchase the Bank's shares from the government in the ratio 1:1. The authorities' action helped to boost investors' confidence. The Bank had attained a strong capital base and it was the first bank to meet 100% mandatory provisioning requirement. The Bank had set aside Baht 51,498 million in bad debt and doubtful accounts and had written off Baht 64,368 million of bad debts. The Bank is now ready for business expansion in order to return to profitability and provide returns to existing shareholders.

According to most forecasts, the Bank's included, the economy is clearly on a recovery path. The Bank is also confident that the rebound in economic and financial conditions as a result of the Government's stimulus measures and market improvements will enable businesses and the Bank's customers to turnaround their operations. The recovery is expected to be a gradual one. The Bank's own forecast is that economic growth in 2000 will improve to 5-6% and inflation will be 2.7% from 4.5-5.0% growth and inflation of under 1% in 1999. Interest rates on deposits and loans are expected to soften in the first half of 2000. The banking sector will see some growth as loans will pick up gradually despite lower interest rates; there will be few new investments and faster repayment of long term loans attributed to improving business cash flows and large corporates tapping funds directly from the capital markets. Nevertheless, lower lending rates will facilitate NPL reduction and debt restructuring.

With regards to the Bank's performance in 1999, profit before bad-debt allowance totaled Baht 2,765 million. Net interest and dividend income and non-interest income dropped from 1998. However, gains on securities investment increased as securities prices improved. Thus, total non-interest income declined by only 27.7%. Non-interest expenses also fell 36.8%, mainly owing to a large decrease in unrealized investment loss. Cost control had led to a decline in premise and equipment expense. Personnel cost increased slightly because of the one-time expense relating to the SCB Mutual Separation Program- the Bank's voluntary early retirement program designed to provide suitable compensation to the retirees. Such program should result in cost reduction in the long-run. At the end of 1999, the Bank had a total of 10,469 employees, a decrease of 1,751 from 1998. The Bank posted a net loss of Baht 48,733 million. Total assets as at December 31,1999 were Baht 685,017 million and loans totaled Baht 488,498 million, a decline of 10.2% from a year earlier since the loan situation remained sluggish and the Bank's allowance for doubtful debts stood at Baht 18,713 million, Baht 4,513 million higher than the minimum regulatory requirement. Deposits at the end of 1999 dropped by 4.8%. Total shareholders' equity was Baht 57,595 million with paid-up

preferred and ordinary share capital of Baht 31,210 million. Combined tier-1 and tier-2 capital funds were equivalent to 15.0% of risk assets. The Bank's non-performing loans (excluding loans to financial institutions) declined from Baht 188,395 million in 1998, or 34.6% of total loans, to Baht 113,662 million or 23.3% of total loans in 1999.

In 1999, the Bank reported its consolidated financial statements for the second time. The consolidated statements reflected improvements in the financial positions of the Bank's subsidiaries and restructuring of the Bank's investments. The Bank's current policy is to invest only in businesses that generate satisfactory returns and which are complementary to banking business. A number of subsidiaries were dissolved in 1999. As at December 31, 1999, 20 subsidiaries' accounts were consolidated with the Bank's accounts, down from 31 in 1998. At the yearend, total consolidated assets stood at Baht 692,051 million. Loans and deposits totaled Baht 494,119 million and Baht 568,522 million respectively. Consolidated net loss totaled Baht 35,550 million. The figure was lower than the Bank alone's loss because of the Bank's large provisions and better non-interest income of subsidiaries.

After the previous shareholders' meeting, there were some changes in the Board of Directors. The former Chairman of the Executive Committee resigned at the end of last year for reasons of suitability and future business preparation. The Board would like to thank the former Chairman of the Executive Committee and every director who retired last year, for their joint efforts and significant contribution to resolve the Bank's problems.

In addition to changes in the Board that reflected changes in the shareholding structure, the Bank implemented a restructuring of the head office and branch administration. Operations units are now divided into customer-focused business groups to enhance service flexibility and efficiency. Regarding service improvements, in 1999 the Bank launched Saturday banking and longer opening hours at selected branches, international trade service centers, and foreign exchange centers, and weekend consumer credit services at the head office. The Bank initiated new IT-based products to enhance service value and customer convenience such as internet banking via its new website http://www.scbpark.com, and a new deposit account- "charity savings deposits account". The Bank is confident that its internet banking service will prove a success after customer's familiarization and assurance of the security of the service.

As for the Bank's management policies, after the recapitalization plan went through successfully and the midyear reorganization, the Bank made a comprehensive policy review and drew up a detailed business plan for the second half-year. The Board, the Bank's management and senior executives placed emphasis on management transparency, accurate disclosures, increasing the efficiency of internal audit and control, development of an early warning system for risk management, and management of the Bank's non-performing assets to speed up their recoveries by various means such as debt restructuring to reduce NPLs and sales of foreclosed properties. The Board was satisfied with the Bank's implementation of the plan. The Bank's performances were close to the targets, and customers' confidence has been regained through full compliance with provision requirements of the Bank of Thailand and the Ministry of Finance and the strengthened financial position. Even though the Bank incurred substantial losses as a result of bad debt provisioning and various restructurings, the Board is confident that the adjustment measures taken will restore the Bank's profitability in the near future and help the creation of shareholder value in the coming years.

With respect to the direction of the Bank's business for year 2000, the Bank had been preparing a thorough business plan and targets since the end of 1999 and continued the revisions in the beginning of this year to accommodate changes in the economic and competitive environment and major internal changes that will continue

from 1999. The Bank's **Immediate challenge in 2000** is **"to maintain and enhance financial strength and to enhance competitiveness"**. The Board and the Bank's management have redefined the Bank's **Vision** as **"To be the** *best bank in Thailand with financial strength, sustainable profit, steady growth and best corporate governance"*. The Bank's **Mission** is **"To create value for our customers, shareholders, employees, and society"**. The redefined vision and mission underpin the Bank's strategies for 2000 which are: continuous asset quality improvement; development and exploitation of revenue generating opportunities for target customer groups—corporates, SMEs and retail; service quality improvement, product innovations; development of new alternative channels; productivity improvement and work process rationalization; human resource management, and improvement of performance measurement method.

With respect to operation for year 2000, the Bank aims to restore profitability this year. Loan growth is expected to be 5% while deposit growth will be marginal. Continuing debt restructuring will help to reduce NPLs by about Baht 40,000 million. The marketing thrust in 2000 will be cross-marketing of bank products to target customer groups. As for network development, the main focus will be to review existing branches' potential and branch network rationalization in order to enhance profitability. Branches will be reorganized into business centers, full branches or business branches and general branches. A business center will function as an administrative center for assigned branches, and a full branch will help supervise general branches. Processing units will be merged into processing centers. The Bank plans to introduce new product such as mobile phone banking which should be able to penetrate the market of mobile phone users successfully.

The Board of Directors, the Bank's management, and all staff members wish to express their deep gratitude to the Bank's old and new shareholders, Thai and foreign, and the customers, for their continual support. The Bank will strive to achieve its vision and mission to be the best bank and to create value for its shareholders and provide good service to customers. The Bank hopes to maintain good standard and steady performance in the future and hopes that the shareholders will continue to have confidence in the Board and the Bank's management.

6. Isang

DR. CHIRAYU ISRANGKUN NA AYUTHYA Chairman

J. Wattanasmithem

MRS. JADA WATTANASIRITHAM President and Chief Executive Officer

### AUDIT COMMITTEE'S REPORT

Two of the Audit Committee members resigned from the Board of Directors, and the Board had on the 26<sup>th</sup> of July, 1999 appointed two other independent directors to join the Audit Committee. In addition, on the same date, the Board also changed the scope of responsibilities of the Audit Committee to be in line with new SET guidelines.

In 1999, the Committee met 8 times and held 2 other consultative meetings on issues related to financial reporting. The External Auditors and related management have been invited to discuss issues and problems on the external auditors' findings, so that the financial reports were not misstated and in conformity with accepted accounting standards and regulatory requirements. The Audit Committee has also gone through the selecting process and recommended external auditors and their fees for the Board's agreement and ultimately for the shareholders' approval.

In addition, the Committee reviewed audit results and audit plans of the Internal Audit and the Systems Audit Departments, the adequacy of internal control measures and system for the prevention of conflicts of interest in the bank's operations. The Committee has redefined the working relationship, role and responsibility between itself and various operating departments. The Committee also monitored the readiness of Y2K plan which the Bank had successfully undertaken to ensure smooth operations.

On the Bank's performance over the past year, the Board and Management had given top priority to ensure that the Bank operated under a good and appropriate internal control system and transparent working methods. Credit Review Committee had been set up to review credit quality, credit procedures and urgently deal with NPL problems. Following successful recapitalisation, the Bank has been in a good position to make full provisions in accordance with the requirements of the Bank of Thailand and Ministry of Finance. With all these measures combined, the Bank can inspire greater confidence and provide customers with better service.

MR. VIROJ PHUTRAKUL Chairman of the Audit Committee JANUARY 10, 2000

# **BOARD OF DIRECTORS AND COMMITTEES**

### **Board of Directors**



### DR. CHIRAYU ISARANGKUN NA AYUTHAYA • Chairman

POSITION
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PAST POSITIONS

- **EDUCATION** 
  - B. Sc. (Economics) Hons., London School of Economics, University of London, U.K. • Ph. D. (Economics), Australian National University, Australia
    - Minister of the Prime Minister's Office Government House
- Minister of Industry

PRESENT POSITIONS • Director-General, Bureau of the Crown Property

- Grand Chamberlain, Bureau of the Royal Household
  - · Chairman, Dheves Insurance Public Company Limited



### MR. ANAND PANYARACHUN

- POSITION **EDUCATION**
- PAST POSITIONS

### • Director

- B.A. (Honours), Trinity College, University of Cambridge, U.K.
- · Prime Minister of Thailand
- · Permanent Secretary for Foreign Affairs
- Ambassador to the United States of America and concurrently Permanent Representative of Thailand to the United Nations
- PRESENT POSITIONS Chairman, Thailand Development Research Institute Foundation (TDRI)
  - · Chairman, Saha-Union Public Company Limited
  - · Chairman, Union Textile Industries Public Company Limited



### MR. VIROJ PHUTRAKUL

l	POSITION	Director
L	EDUCATION	• B.A. (Economics), Sheffield University, U.K.
L	PAST POSITIONS	Chairman, Lever Brothers (Thailand) Limited
L		Chairman, Industrial Estate Authority of Thailand
L	PRESENT POSITIONS	• Executive Chairman, Boonrawd Asia Beverage Company Limited
L		• Chairman, Executive Committee, Central Pattana Company Limited
		Director, The Federation of Thai Industries



### M.L. USNI PRAMOJ

POSITION	• Director
EDUCATION	• B.A. (Jurisprudence), Oxford University, U.K.
	• Barrister-at-Law, Gray's Inn, London, U.K.
PAST POSITIONS	Chairman, The Siam Industrial Credit Company Limited
PRESENT POSITIONS	Privy Councillor
	<ul> <li>Manager, His Majesty's Private Property</li> </ul>
	• Chairman, affiliate companies of Bureau of the Crown Property
	Chairman, Thai Fuji Xerox Company Limited



### DR. OLARN CHAIPRAVAT

	POSITION	• Director (Resigned from position of President and Chief Executive Officer on
		May 1, 1999 but remains Director)
	EDUCATION	• B.S. (magna cum laude), Economics, Wharton School, University of
		Pennsylvania, U.S.A.
		• Ph. D. (Economics), Massachusetts Institute of Technology, U.S.A.
	PAST POSITIONS	Director, Economic Research Department and Financial Institution
		Supervision & Examination Department, the Bank of Thailand
		Chairman, The Thai Bankers' Association
		Chairman, ASEAN Bankers Association
/		<ul> <li>President and Chief Executive Officer, The Siam Commercial Bank</li> </ul>
		Public Company Limited
	PRESENT POSITION	<b>S</b> • Vice Chairman, Suksapattana Foundation
		Director, National Economics and Social Development Board
		Chairman CCD Desearch Institute Limited

• Chairman, SCB Research Institute Limited



### M.R. DISNADDA DISKUL

POSITION	• Director (Resigned from position of Director and Executive Director on February 2, 1999
	and Appointed in position Director on April 5, 1999.)
EDUCATION	• B. Sc. (Business Administration), Indiana University (Bloomington), U.S.A.
PAST POSITIONS	Private Secretary of Her Royal Highness The Princess Mother
	• Civil Servant, Research Division, National Economic Development Board
PRESENT POSITIONS	• Secretary-General, Mae Fah Luang Foundations under Royal Patronage
	• Chairman, Committee for Implementation of The Doi Tung Development Project
	Managing Director, Doi Tung Development Project Coordinating Center

- Managing Director, Doi Tung Development Project Coordinating Cente
   Board Member, Volunteer Doctors Foundation of Her Royal Highness The Princess Mother
- Board Member, Prostheses Foundation under The Patronage of Her Royal Highness The Princess Mother
- Board Member, Breast Foundation under The Patronage of Her Royal Highness The Princess Mother



### MR. BANTERNG TANTIVIT

POSITION EDUCATION	<ul> <li>Director (Appointed on March 10, 1999)</li> <li>B.S., Electrical Engineering, Massachusetts Institute of Technology, U.S.A.</li> <li>M.S., Finance, The Sloan School of Management, Massachusetts Institute</li> </ul>
PAST POSITIONS PRESENT POSITIONS	<ul><li>of Technology, U.S.A.</li><li>Managing Director, Thai Investment and Securities Public Company Limited</li><li>Chairman and Chairman of the Executive Committee,</li></ul>
	<ul><li>National Finance Public Company Limited</li><li>Chairman, Association of Finance Companies</li><li>Director, Property Loan Management Organization (PLMO), the Ministry of Finance</li></ul>

• Director, Secondary Mortgage Corporation (SMC), the Ministry of Finance



### MR. ASAWIN KONGSIRI

<ul> <li>Director</li> </ul>	(Appointed on	March	10	1999
Director	(Appointed on	march	10,	1000,

- B.A. (Honours), Philosophy, Politics and Economics, Oxford University, U.K.
  - National Defence College, Joint Public-Private Course, Thailand
    Economist, Fiscal Policy Office, the Ministry of Finance
- PAST POSITIONS

POSITION EDUCATION

POSITION

**EDUCATION** 

- Investment Officer, East Asia and Pacific Projects Department, International Bank
  - for Reconstruction and Development (World Bank), U.S.A.,
  - President, The Industrial Finance Corporation of Thailand
  - Chairman, Bangkok Commercial Asset Management Company Limited
- PRESENT POSITIONS Director, The Industrial Finance Corporation of Thailand
  - Director, Export-Import Bank of Thailand
    - Director, Muang Thai Life Assurance Company Limited



### MR. SOMCHAINUK ENGTRAKUL

- Director (Appointed on June 28, 1999)
  - B.A. (Economics), Upsala College, U.S.A.
- LL.B., Sripathum University, Thailand
  - National Defence College, (Session 35), Thailand
    Deputy Permanent Secretary, Office of the Permanent Secretary
- PAST POSITIONS Dep
  - Director General, The Excise Department, the Ministry of Finance
  - Director General, The Revenue Department, the Ministry of Finance

PRESENT POSITIONS • Director General, The Customs Department, the Ministry of Finance

- Chairman of the Board of Directors, Thailand Tobacco Monopoly
- Directors, The Dhipaya Insurance Public Company Limited
- Chairman, the Government Housing Bank
- Member of the Board of Directors, Metropolitan Rapid Transit Authority



### MR. RYOSUKE TAMAKOSHI

- Director (Appointed on June 28, 1999)
  - B.A. (Economics), Tokyo University, Japan
- PAST POSITIONS
  - Direc
- DECENT DOCITION

POSITION

**EDUCATION** 

- B.A. (Economics), Tokyo University, Japan
   Deputy General Manager, Capital Markets Department, The Sanwa Bank Limited
- Director and General Manager, International Department, The Sanwa Bank Limited
- PRESENT POSITIONS Senior Executive Officer, Global Finance and Investment Banking Division, The Sanwa Bank Limited



### MR. PETER SEAH LIM HUAT

POSITION EDUCATION PAST POSITIONS

- Director (Appointed on June 28, 1999)
- B.A. (2<sup>nd</sup> Class Hons), Business Administration, University of Singapore, Singapore
- Assistant Vice President in charge of World Corporate Division, Singapore, Citibank NA
- Executive Director and Chief Executive, International Bank of Singapore Limited

PRESENT POSITIONS • President, Chairman of Management Committee, Member of Executive Committee of the Board, Overseas Union Bank Limited

- Chairman, OUB Asset Management Limited
- Director, ASEAN Finance Corporation Limited
- Director, City Centre Berhad
- Member, Civil Aviation Authority of Singapore

### MR. JOHN WILLIAM HANCOCK

POSITION• Director (Appointed on June 28, 1999)EDUCATION• LL.B., University of Adelaide, South Australia, AustraliaPAST POSITIONS• Partner, Baker & McKenzie, Bangkok Office, ThailandPRESENT POSITIONS• Senior Partner, Baker & McKenzie, Bangkok Office, Thailand



### DR. VICHIT SURAPHONGCHAI

MRS. JADA WATTANASIRITHAM

l	POSITION	• Director (Appointed on December 10, 1999)
l	EDUCATION	<ul> <li>B.E., Chulalongkorn University, Thailand</li> </ul>
l		<ul> <li>M.E. (Industry), University of California, Berkeley, U.S.A.</li> </ul>
l		• M.B.A. (Management), Graduate School of Management University of California,
l		Los Angeles, U.S.A.
l		• Ph.D. Graduate School of Management University of California, Los Angeles, U.S.A.
	PAST POSITIONS	Minister of Transport and Communications
		<ul> <li>President, Bangkok Bank Public Company Limited</li> </ul>
		Chairman, Radanasin Bank Public Company Limited
	PRESENT POSITIONS	Adviser, Bureau of the Crown Property
		Chairman, Radanatun Finance Public Company Limited
		Chairman. The Steering Committee of The National Institute for Promotion of

Educational Quality Evaluation and Standards

# POSITION• President and Chief Executive Officer (Appointed in position Director and Senior Executive<br/>Vice President on February 2, 1999 and Appointed in position President and Chief Executive Officer on May 1, 1999)EDUCATION• B.A. (Economics), Cambridge University, U.K.<br/>• M.A. (Economic Development), Williams College, U.S.A.<br/>• Economic Research Department, the Bank of Thailand<br/>• Vice President, Research and Planning Department, The Siam Commercial Bank<br/>Company Limited<br/>• Director and Senior Executive Vice President, The Siam Commercial Bank<br/>PRESENT POSITIONSPRESENT POSITIONS• Executive Director, Bangkok Intercontinental Hotel Company Limited

- Vice Chairperson and Chairman of the Executive Committee, Siam Commercial Life Assurance Public Company Limited
- Director, ASEAN Finance Corporation Limited

MRS. SIRIBUNCHONG UTHAYOPHAS

Secretary to the Board of Directors

### **Executive Committee**

DR. VICHIT SURAPHONGCHAI MR. BANTERNG TANTIVIT MR. ASWIN KONGSIRI MRS. JADA WATTANASIRITHAM

MRS. SIRIBUNCHONG UTHAYOPHAS

Chairman of the Executive Committee Executive Director Executive Director President and Chief Executive officer

Secretary to the Executive Committee

(Appointed on December 10, 1999) (Appointed on March 10, 1999) (Appointed on March 10, 1999) (Appointed on February 2, 1999)

### Audit Committee

MR. VIROJ PHUTRAKU	L	Chairman of the Audit Committee	
M.L. USNI PRAMOJ		Audit Director	(Appointed on July 26, 1999)
M.R. DISNADDA DISKUL		Audit Director	(Appointed on July 26, 1999)
DR. VIRACH APHIMETEETAMRONG		Adviser to the Audit Commitee	
MRS. PRAPAI CHAR	RUCHINDA	Secretary to the Audit Committee	

### **Compensation Committee**

(Board of Director appointed on December 10, 1999)

MR. ANAND PANYARACHUN	Chairman of the Compensation Committee
MR. PETER SEAH LIM HUAT	Compensation Director
MR. JOHN WILLIAM HANCOCK	Compensation Director

### **Directors resigned in 1999**

MS. CHERDSIRI SUKSERM

MR. PRACHITR YOSSUNDARA	Chairman of the Executive Committee	(Resigned on February 2, 1999)
	Director	(Resigned on April 5, 1999)
MR. CHUMPOL NA LAMLIENG	Director and Chairman of	
	the Executive Committee	(Resigned on December 10, 1999)
M.L. THAWISAN LADAWAN	Director	(Resigned on June 28, 1999)
MR. SANSERN KRAICHITTI	Director and Audit Director	(Resigned on June 28, 1999)
MR. PIYA BHIROM BHAKDI	Director and Audit Director	(Resigned on June 28, 1999)
MR. PRAKIT PRADIPASEN	Director and Senior Executive Vice Presid	ent (Resigned from position of Director
	and Senior Executive Vice President and Executive D	Director on May 30, 1999 and resigned
	from position of Director on June 28, 1999)	

Secretary to the Compensation Committee

### **Management Committee**

MRS. JADA WATTANASIRITHAM MR. CHATCHAVAL BHANALAPH MR. KRIANG KIATFUENGFOO

MR. WIRUTT RUTTANAPORN MR. VICHIT AMONVIRATSKUL

MR. SATAPORN JINACHITRA

MR. CHARLIE WANNAWASU MR. PERMPOON KRAIRIKSH MR. NA BHENGBHASANG KRISHNAMRA

MR. VACHARA PALAKAWONG NA AYUDHAYA MR. VISSUT SETHAPUT MRS. MALEERATNA PLUMCHITCHOM MR. SOMCHAI MITPAIBUL MRS. CHANTIMA CHATURAPHAT MR. CHARAMPORN JOTIKASTHIRA MR. ADUL CHANDANACHULAKA President and Chief Executive Officer Senior Executive Vice President, Corporate Banking Group Senior Executive Vice President, International Banking and Markets Group Senior Executive Vice President, Retail Banking and SME Group Senior Executive Vice President, Information Technology and Processing Service Group Senior Executive Vice President, Risk Management and Corporate Service Group **Executive Vice President, Corporate Division 1** Executive Vice President, Corporate Division 2 **Executive Vice President, Consumer Loan** and Foreign Exchange Division Executive Vice President, Funding and Retail Products Division **Executive Vice President, Corporate Service Division Executive Vice President, International Banking Division Executive Vice President, SME Loans Division Executive Vice President, Credit Card Division** Executive Vice President, Risk Management and Planning Division Executive Vice President, Asset Management Division

MS. ONGORN LERLOP

Secretary to the Management Committee

### Advisers to the Management Committee

MR. PRACHITR YOSSU	NDARA Adviser to the Management Committee
EDUCATION PAST POSITIONS	<ul> <li>B. Comm., Birmingham University, U.K.</li> <li>Director, Assistant to the Governor, the Bank of Thailand</li> <li>President and Chief Executive Officer, The Siam Commercial Bank Company Limited</li> </ul>
PRESENT POSITIONS	<ul> <li>Chairman, The Samaggi Insurance Public Company Limited</li> <li>Chairman, Samitivej Public Company Limited</li> <li>Chairman, Princess Maha Chakri Sirindhorn Foundation</li> </ul>
DR. OLARN CHAIPRA	VAT Director and Adviser to the Management Committee
EDUCATION	<ul> <li>B.S. (magna cum laude), Economics, Wharton School, University of Pennsylvania, U.S.A.</li> <li>Ph. D. (Economics), Massachusetts Institute of Technology, U.S.A.</li> </ul>
PAST POSITIONS	<ul> <li>Director, Economic Research Department and Financial Institution Supervision &amp; Examination Department, the Bank of Thailand</li> <li>Chairman, The Thai Bankers' Association</li> <li>Chairman, ASEAN Bankers Association</li> <li>President and Chief Executive Officer, The Siam Commercial Bank Public Company Limited</li> </ul>
PRESENT POSITIONS	<ul> <li>Vice Chairman, Suksapattana Foundation</li> <li>Director, National Economics and Social Development Board</li> <li>Chairman, SCB Research Institute Limited</li> </ul>
MR. PRAKIT PRADIPAS	EN Adviser to the Management Committee
EDUCATION	<ul> <li>B.S.B.A., Silliman University, Dumaguete, Philippines</li> <li>M.B.A., Wayne State University, Detroit, Michigan, U.S.A.</li> <li>National Defence College, Joint Public-Private Course, Thailand</li> <li>Program for Senior Executives, The Sloan School of Management, MIT, U.S.A.</li> </ul>
PAST POSITIONS	<ul> <li>2<sup>nd</sup> Grade Budget Analyst, The Bureau of the Budget</li> <li>Vice President, Corporate Finance Department, Bangkok First Investment &amp; Trust</li> <li>Director and Senior Executive Vice President, The Siam Commercial Bank Public Company Limite</li> </ul>
PRESENT POSITIONS	<ul> <li>Chairman of ITV Public Company Limited</li> <li>Chairman of the Executive Board, Sub Sri Thai Warehouse Public Company Limited</li> <li>Chairman of the Board, Asian Marine Service Public Company limited</li> <li>Chairman of the Board, Nai Lert Park Hotel Company Limited</li> </ul>

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### **ORGANIZATION AND EXECUTIVE OFFICERS**

**Compensation Committee** 

### **Board of Directors**

### **Executive Committee**

President and Chief Executive Officer Jada Wattanasiritham

Corporate Banking Group Chatchaval Bhanalaph

Corporate Division 1 Charlie Wannawasu

Corporate Department 1 Sutharntip Phisitbuntoon Corporate Department 2 Silpajai Kharuharatana Corporate Department 3 Masaharu Oshima\* Junichiro Watanabe\*\*

Corporate Division 2 Permpoon Krairiksh

Corporate Department 4 Paspun Suwanchinda Corporate Department 5 Thongchai Na Nakorn Corporate Department 6 Grish Attagrish International Banking and Markets Group Kriang Kiatfuengfoo

International Banking Division Maleeratna Plumchitchom

International Banking Department Namthip Potisat International Trade Department Songsak Wairatpanij International Banking Facilities Office Namthip Potisat

Treasury Department Somchai Sanyalaksiri Capital Market Department Yokporn Tantisawetrat Retail Banking and SME Group Wirutt Ruttanaporn

Funding and Retail Products Division Vachara Palakawong Na Ayudhaya

Banking Development Department 1 Wirasak Chiraset Banking Development Department 2 Varin Chalanuchpong Banking Development Department 3 Anek Chalermsan Banking Development Department 4 Saroch Indragajita **Rutchayothin Office** Preecha Praechinavong **Chidlom Office** Meechai Angsurat **Building and Security** Management Office Sunthorn Chalermpong Branch Operations Support Office Namtip Gajanandana **Design and Construction Office** Prinya Buranasiri

**4** Special Branches

Consumer Loan and Foreign Exchange Division Na Bhengbhasang Krishnamra

Consumer Finance Department 1 Saowaros Siriwan Consumer Finance Department 2 Meechai Kongsangchai Foreign Exchange and Remittance Department Chainarong Sombatsiri Office of Consumer Finance for Special Purpose Kluaymai Devahasdin Na Ayudhya

SME Loans Division Somchai Mitpaibul

Business Development Department 1 Somana Siksamat Business Development Department 2 Chalit Satidthong Business Development Department 3 Nibondh Namdhavaj

Credit Card Division Chantima Chaturaphat

### Audit Committee

### Internal Audit Department

- Prapai Charuchinda Yothin Pibulkasetkij

**Information Systems** 

Audit Department Thongchai Pingkarawat

Information Technology and Processing Service Group Vichit Amonviratskul

**Processing Service Division** 

Clearing Department Payap Hansapandhu Credit Operation Department Sinchai Chaisiripoomkere

Information Technology Division

Systems Engineering Department Mana Varapukde Technology and Process Engineering Department Pisit Jirapinyo Applied Technology Office Dr.Amarit Laorakpong Data Security Management Office Thongchai Luengluesak Risk Management and Corporate Service Group Sataporn Jinachitra

**Risk Management** and Planning Division Charamporn Jotikasthira

Corporate Planning and Information Department Ongorn Lerlop Risk Management Office

**Corporate Service Division** Vissut Sethaput

 Human Resource Department

 Cherdsiri
 Sukserm

 Business
 Promotion

 Department

 Anchalipan Amornyiyat

Board Secretariat and Shareholder Services Office Siribunchong Uthayophas Asset Management Group

Asset Management Division Adul Chandanachulaka

Credit Development Department Chiravuthi Bunyasiri Litigation Department Thanawat Natipodhi Asset Management Office Karoon Laoharatanun

> AS AT DECEMBER 31, 1999 \* Until February 1, 2000 \*\* From February 1, 2000

### MANAGEMENT COMMITTEE AND EXECUTIVE OFFICERS





- 3. MR. KRIANG KIATFUENGFOO
- 4. MR. WIRUTT RUTTANAPORN
- 5. MR. VICHIT AMONVIRATSKUL
- 6. MR. SATAPORN JINACHITRA

1. MRS. JADA WATTANASIRITHAM President and Chief Executive Officer 2. MR. CHATCHAVAL BHANALAPH Senior Executive Vice President, Corporate Banking Group Senior Executive Vice President, International Banking and Markets Group Senior Executive Vice President, Retail Banking and SME Group Senior Executive Vice President, Information Technology and Processing Service Group Senior Executive Vice President, **Risk Management** and Corporate Service Group





### 1. MR. CHARLIE WANNAWASU

- 2. MRS. SUTHARNTIP PHISITBUNTOON
- 3. MR. SILPAJAI KHARUHARATANA
- 4. MR. JUNICHIRO WATANABE

### **Executive Vice President**, **Corporate Division 1**

Senior Vice President, Corporate Department 1 Senior Vice President, Corporate Department 2 Senior Vice President, Corporate Department 3 (From February 1, 2000)





# MR. PERMPOON KRAIRIKSH MRS. PASPUN SUWANCHINDA

3. MR. THONGCHAI NA NAKORN

4. MR. GRISH ATTAGRISH

### Executive Vice President, Corporate Division 2

Senior Vice President, Corporate Department 4 Senior Vice President, Corporate Department 5 Senior Vice President, Corporate Department 6





### 1. MRS. MALEERATNA PLUMCHITCHOM Executive Vice President,

- 2. MRS. NAMTHIP POTISAT
- 3. MR. SONGSAK WAIRATPANIJ
- 4. MR. SOMCHAI SANYALAKSIRI
- 5. MR. YOKPORN TANTISAWETRAT

International Banking Division Senior Vice President, International Banking Department and Chief, International Banking Facilities Office Senior Vice President, International Trade Department Senior Vice President, Treasury Department Senior Vice President, Capital Market Department





- 1. MR. VACHARA PALAKAWONG NA AYUDHAYA
- 2. MR. WIRASAK CHIRASET
- 3. MR. VARIN CHALANUCHPONG
- 4. MR. ANEK CHALERMSAN
- 5. MR. SAROCH INDRAGAJITA
- 6. MR. PREECHA PRAECHINAVONG
- 7. MR. MEECHAI ANGSURAT

Executive Vice President, Funding and Retail Products Division Senior Vice President, Banking Development Department 1 Senior Vice President, Banking Development Department 3 Senior Vice President, Banking Development Department 4 Senior Vice President, Rutchayothin Office Senior Vice President, Chidlom Office





- 1. MR. NA BHENGBHASANG KRISHNAMRA
- 2. MRS. CHANTIMA CHATURAPHAT Executive Vice President,
- 3. MS. SAOWAROS SIRIWAN
- 4. MR. MEECHAI KONGSANGCHAI
- 5. MR. CHAINARONG SOMBATSIRI

Executive Vice President, Consumer Loan and Foreign Exchange Division Executive Vice President, Credit Card Division Senior Vice President, Consumer Finance Department 1 Senior Vice President, Consumer Finance Department 2 Senior Vice President, Foreign Exchange and Remittance Department



### 1. MR. SOMCHAI MITPAIBUL

- 2. MRS. SOMANA SIKSAMAT
- 3. MR. CHALIT SATIDTHONG
- 4. MR. NIBONDH NAMDHAVAJ

### Executive Vice President,

SME Loans Division Senior Vice President, Business Development Department 1 Senior Vice President, Business Development Department 2 Senior Vice President, Business Development Department 3





- 1. MR. PAYAP HANSAPANDHU
- 2. MR. SINCHAI CHAISIRIPOOMKERE
- 3. MR. MANA VARAPUKDE
- 4. MR. PISIT JIRAPINYO

Senior Vice President, Clearing Department Senior Vice President, Credit Operation Department Senior Vice President, Systems Engineering Department Senior Vice President, Technology and Process Engineering Department

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- 1. MR. CHARAMPORN JOTIKASTHIRA
- 2. MR. VISSUT SETHAPUT
- 3. MS. ONGORN LERLOP
- 4. MS. CHERDSIRI SUKSERM
- 5. MRS. ANCHALIPAN AMORNVIVAT

Executive Vice President, Risk Management and Planning Division Executive Vice President, Corporate Service Division Senior Vice President, Corporate Planning and Information Department Senior Vice President, Human Resource Department Senior Vice President, Business Promotion Department



### 1. MR. ADUL CHANDANACHULAKA Executive Vice President,

- 2. MR. CHIRAVUTHI BUNYASIRI
- 3. MR. THANAWAT NATIPODHI

Executive Vice President, Asset Management Division Senior Vice President, Credit Development Department Senior Vice President, Litigation Department





- 1. MRS. PRAPAI CHARUCHINDA
- 2. MR. YOTHIN PIBULKASETKIJ
- 3. MR. THONGCHAI PINGKARAWAT

Senior Vice President, Internal Audit Department Senior Vice President, Internal Audit Department Senior Vice President, Information Systems Audit Department **TO** BE THE BEST BANK IN THAILAND WITH FINANCIAL STRENGTH, SUSTAINABLE PROFIT, STEADY GROWTH AND BEST CORPORATE GOVERNANCE

# MANAGEMENT EXPLANATION AND ANALYSIS, COMPETITION AND OPERATING RESULTS

### Management Explanation and Analysis

In 1999 the Bank made a major turnaround with a successful recapitalization which led the Bank to a strong capital base, and consequently was able to achieve 100% loan-loss provision together with a substantial write-off of bad debts. The recapitalization also brought in a change in shareholder structure. The Ministry of Finance became our first largest shareholder and followed by Bureau of the Crown Property and Sanwa Bank Limited. Although a large foreign investment took up the new issue, there was no new foreign shareholding emerged as a major shareholder. The Bank's challenges after the successful recapitalization were to efficiently manage the Bank's capital base so as to provide returns to shareholders. Also, of priority were debt restructuring and management of NPLs.

In July the Bank had a major reorganization which was clearly focused upon customer base. Troubled loans were set aside and handled by a newly established department. Whereas business units extensively conducted business plans in the second half of the year. However, credit extension and revenue expansion were hard to achieve as the real sector was still weak and recovery was still fragile. Subsequently, loan outstanding prior to a bad debt write-off slightly increased. If the write-off was included, the loan outstanding declined by 10.2% while bank deposits decreased by 4.8%. The decrease of the latter was in tune with the Bank's liquidity management policy.

The prime task of the management which continued as a major task of the Bank throughout the year 1999 and in the coming years was to tackle NPLs so as to revive new loan expansion to the system and subsequently boosting the economy. For all measures taken in pursuit of the goals, the Bank also determined to comply with all the new regulations while maintaining good and transparent management under good corporate governance and better risk management. The turnaround and the reorganization was use as an opportunity to do new business and enhance its competitiveness.

Besides the operating results, in 1999 the Bank substantially rationalize its investment in subsidiaries and affiliates from a broad investment in various businesses both directly and indirectly with approval by regulatory bodies, to focus investment in companies with potentially high returns or essential to the Bank's business. As a result, the Bank strategically narrowed the investment to 3 main groups. First was financial-related group. The Bank opted to merge similar companies in order to eliminate duplication. Second were companies providing supporting services. The Bank's intention was making good use of professional skills to accommodate and respond to needs of the Bank e.g. SCB Research Institute. Last, non-banking related group which was divided mainly into 2 categories; first, corporates which the Bank holds greater than 10% of paid-up capital. For this category, the Bank would help to improve the company financial standing, if needed, and then subsequently reduce its shareholding to less than 10%. The rest were companies which the Bank held less than 10% but still show bright prospects. For this category, the Bank would be reviewing its position in short and long term for appropriate shareholding structure. As a consequence of the above strategy, the number of subsidiaries that were included in the Bank's consolidated balance sheet was reduced from previously 31 companies in 1998 to 20 companies in 1999.

With regard to the Y2K preparation, the management would like to notify that the Bank successfully overcame every problem throughout. The success was attributed to our well-organized Y2K readiness plan since 1996. Though the work of Y2K had passed the critical date, the management had been prudently monitoring the operation of computer systems as part of risk management and the Y2K problem was reported in this annual report as a significant risk event of the year.

### Competition

In 1999 apart from a gradually improved economy, a more liberalized financial system with new foreign banks incorporated in Thailand, caused every bank in Thailand to prepare for tougher competitive environment. Whereas most Thai banks were to strengthen their financial positions to meet regulatory requirements throughout the year, foreign banks as new comers with global presence, new technology, and a wide selection of banking services managed to gain some local client bases.

Among the Thai banks, the four top-tier banks were able to maintain its market shares. This was evidenced by its total market shares in bank deposits and loans of 62.5% and 83.1% of total system respectively. For the Bank, our market share in bank deposits was 12.8%. On the lending side excluding financial institution and after deducting loan-loss allowance, the Bank had 12.8% market share. Overall, loans of every bank decreased pursuant to prevailing market circumstances.

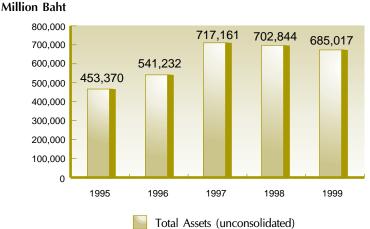
In the future Thai banks with foreign ownership would be very competent as they possess financial ready-made solution and better experience. Foreign banks incorporated in Thailand had been maintaining their readiness and high business potential. They, however, lacked the domestic network. In the future such foreign banks would be more prominent competitors due to the takeover of Thai banks with branch network. As a result every bank would have to adopt various marketing strategies by not only launching new but also well-differentiated services to attract customer interest. In the long run the competition in Thai banking system could well be tougher and subsequently all banks would have to undergo extensive improvement of work procedures to enhance efficiency. In addition more investment in new technology would also be needed.

### **Operating Results**

Assets

The Bank's total assets as of December 31, 1999 were recorded at Baht 685,017 million with a decline of ••• 2.5% or Baht 17,826 million compared to the same period last year. Main factors were a decline in loans of Baht 55,770 million, accrued interest receivables decreased by Baht 11,452 million and securities purchased under resale agreements declined by Baht 32,415 million although net investment in securities and properties foreclosed of the Bank increased by Baht 55,688 million and Baht 5,324 million respectively.

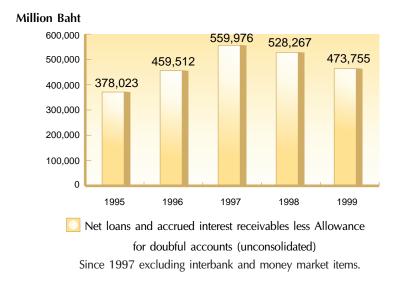
÷ The consolidated total assets declined to Baht 692,051 million from Baht 699,379 million in 1998 representing 1.1% decline. Nevertheless the consolidated amount was higher than the total assets of the Bank itself by Baht 7,034 million. In 1999 consolidated balance sheet included all branches, 20 subsidiaries which the Bank held more than 50% or having control over management. Numbers of the Bank's subsidiaries included in the consolidation were reduced from 31 in December 1998 to 27 in first quarter, to 23 in second quarter and to 21 in third quarter. As of December 31, 1999, 8 subsidiaries were under liquidation and their balance sheets were not consolidated.



### Loans

As of December 31, 1999, total loans, excluding interbank and money market items, declined by Baht \* 55,770 million, or 10.2%, to Baht 488,498 million. The decline included the fall in foreign currency loans, both domestic and foreign operation, by 41.8%, as borrowers repaid their foreign currency loans and turned to borrow in Thai Baht instead. Loans in Thai Baht decreased by 5.4%, and the Bank had accrued interest receivables of Baht 3,970 million, reduced by Baht 11,452 million, or 74.3%, which included interest write-offs amounted to Baht 8,159 million in June 1999. When accrued interest receivables were included and allowance for doubtful accounts were deducted, the Bank had net loans and accrued interest receivables of Baht 473,755 million, a 10.3% decrease from last year. The decline was mainly due to the bad debts write-off and also the write-off of accrued interest receivables.

Consolidated loans amounted to Baht 494,119 million, a decline from the previous year by 6.7%. The loan decline was due to unfavorable economic conditions which caused the Bank to take a higher precaution in lending. The Bank had revised its credit approval authority from the individual authority to credit committee authority at all levels.

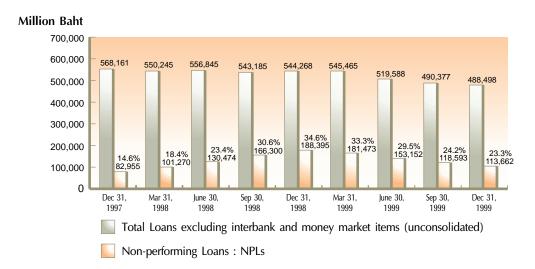


In 1999, after the Bank had made 100% provision for doubtful loans according to the criteria specified in the Bank of Thailand's Notification dated June 30, 1998, the Bank became the first Thai commercial bank to meet the full reserve requirement ahead of the schedule. During the year, the Bank of Thailand announced the notification that ask commercial bank to write off loans classified as doubtful loss after full provision were made. Accordingly, the Bank had written-off bad loans for the year totaled Baht 64,368 million which included a write-off of accrued interest after 3-month past due. Of this amount, Baht 34,857 million were written-off in accordance with such new Bank of Thailand's requirement which were carried out during the third and fourth quarters. At December 31, 1999, the Bank recorded an allowance for doubtful accounts of Baht 18,713 million which was higher than the total required amount by Baht 4,513 million.

As for problem classified loans which included debts classified as substandard, doubtful, and doubtful loss, the total amount as at December 31, 1999 was Baht 144,542 million, or 28.9% of total loans and accrued interest receivables, a decline from 42.5% in 1998. In term of amount, problem classified loans declined by 38.5% from the previous year.

The Bank had restructured troubled debts by closely negotiate work-out solution with debtors since 1998 and more aggressively in 1999, resulting in the decrease of non-performing loans (NPLs) by Baht 74,733 million, or by 39.7%. The total NPLs in 1999, therefore, stood at Baht 113,662 million or 23.3% as compared to Baht 188,395 million or 34.6% in 1998.

From the successful troubled debt restructuring policy of the Bank, by changing repayment conditions, reducing interest rates for customers, reducing monthly repayments, extending repayment schedules, or a combination of alternatives, the Bank was able to restructure 17,299 accounts with outstanding amount of restructured loans of Baht 137,755 million at 1999 yearend.



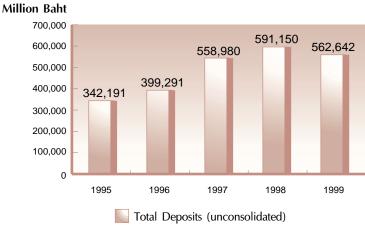
As at December 31, 1999, only one subsidiary was a financial institution which had NPLs of Baht 5,034 million and problem classified loans amounted to Baht 5,863 million, or 55.9% of total loans of the subsidiary. It made certain provision for classified loans. Consolidated problem classified loans totaled to Baht 150,406 million, or 29.5% of consolidated total loans and accrued interest receivables. Outstanding troubled debts restructuring loans, amounted to Baht 139,696 million.

### **Investment in Securities**

In 1999, investment in securities have been re-classified according to the new Accounting Standard which use ٠. the cost or fair book value bases. For short-term investment, which were trading securities, the amount of yearend was Baht 19,453 million, decreased from Baht 20,560 million, or by 5.4%, from 1998. For long-term investment, this included available-for-sale securities, mostly debt instruments of the Government and state enterprise, domestic and international private sector's debt instruments, marketable equity securities, and equity investment in subsidiaries and associated companies. Other 2 types of securities were general investment, which were mostly non-marketable securities; and held-to-maturity securities, which were debt securities that the Bank intended to hold to maturity. All together, total long term investment amounted to Baht 87,887 million, increased from Baht 37,196 million in 1998 by Baht 50,691 million, or by 136.3%, which was due to vast increase of government and state enterprise securities, as well as private debt instruments, and investment in government bonds according to the Government's capital support program. Investment in equity instruments of subsidiaries and associated companies decreased in line with the Bank's investment restructuring plan. As at December 31, 1999, the Bank's total investment in securities amounted to Baht 107,340 million. In 1999, the Bank made Baht 6,336 million in valuation gain and allowance of Baht 7,469 million for diminution in value of securities. Net reduction of evaluation allowance was Baht 1,133 million, and the Bank had net investment in securities in 1999 at Baht 106,207 million, an increase of Baht 55,688 million, or 110.2%, from the prior year.

### **Deposits**

In 1999, the Bank's total deposits declined by Baht 28,508 million or 4.8% over the previous year. Foreign currency deposits decreased by 28.5%, for the reason that FRCD was due on maturity. Domestic deposits declined by 3.4% compared to the previous year, whereas the short-term (less than 1 year) fixed deposits declined by 15.9%. The decline was caused by the continual fall of deposit interest rates successively in connection with the Bank's high liquidity since late 1998 and the monetary policy of the Bank of Thailand which were more relax. As for deposit management policy in 1999, the Bank has set focused on individual depositors since it was more controllable to manage cost. At the same time, the Bank consistently maintained cordial relationship with its major depositors by offering them new financial products and services. As at December 31, 1999, the Bank's unconsolidated total of deposits stood at Baht 562,642 million, decreased by 4.8% from 1998, while the consolidated deposits amounted to Baht 568,522 million, a decrease by 5.1% from 1998.



Since 1997 excluding interbank and money market items.

### Recapitalization

Although the Bank had a clear determination and had put continuous efforts to recapitalize since 1998, the economic turbulence and unfavourable market conditions prompted the Bank and the financial advisers to extensively review its recapitalization plan and hence pending new shares placement. The objective was to raise the required capital fund in one transaction, while protecting the interest of existing shareholders and the Bank. Thus when the in-depth study together with market sounding indicated a high chance of successful recapitalization, the Bank proposed its plan at the extraordinary shareholders' meeting on March 10, 1999 to increase registered capital from Baht 40,000 million to Baht 70,000 million to be available for the new share issue. In addition, the shareholders also allocated 220 million common shares to be used for earlier two lots of convertible debentures sold abroad and domestic.

The remaining 6,045.2 million shares, all preferred shares, would be available for the new issue to be sold through private placement to both Thai and foreign investors after 146 million shares were allocated for existing warrants conversion. On April 29, 1999, the Bank signed an agreement at the Ministry of Finance to join the Government's tier-1 capital assistance program. With this tier-1 program, the Ministry of Finance agreed to purchase the Bank's preferred shares in quantity and at a price equal to the same price subscribed by private investors. Because of the weakness in the local equity market at that time, therefore, the Bank switched to sell its capital increase shares mainly to overseas investors. By focusing on investors abroad, the Bank would be able to mobilize a large amount of capital with fewer shares and by doing only once and for all. Road shows were made at several parts of the world to promote the sale of the Bank's shares and using the book buildings process. This enabled the Bank to sell the shares at prices higher than market value. At the same time, the existing shareholders were not hurt by dilution and benefit from an increase in market value.

Following this road shows, the Bank sold 1,250 million shares at Baht 26 per share for the total of Baht 32,500 million. On May 10, 1999, the Bank received share payments from all investors, including the purchase of shares by the Ministry of Finance for another 1,250 million shares at Baht 26 per share for the total of Baht 32,500 million. The Bank, therefore, received Baht 65,000 million from this capital increase. As a result of this success, Siam Commercial Bank became the first Thai financial entity to accomplish recapitalization by selling only preferred stocks without attaching to high cost debenture. This endeavor received plaudits within financial circles since it was the largest equity-linked offering from an Asian company outside Japan. Many financial journals recognized the Bank's preferred-share sale as the equity deal of the year in Asia.

The Bank sold 1,250 preferred shares to both Thai and foreign investors with covered warrants issued by the Ministry of Finance. This was in line with a stipulation in the tier-1 capital assistance program. Any preferred shareholders have rights to buy preferred shares back from the Ministry at a price of Baht 29.46 per share within three years. In addition, the bank issued another 115 million warrants according to the extraordinary shareholders' meeting on November 28, 1997, under which the Bank granted a right to shareholder at three old common shares to purchase one new common share and to receive a warrant with the newly purchased share. With this warrant, the shareholder could buy preferred shares at a price of Baht 38.70 per share within five years.

In addition, the Bank made good use of the August 14, 1998 measures which the Government rendered financial assistance in Tier 2 capital to financial institutions which extended new loans and actively pursued debt restructuring. In 1999 the Bank sought further assistance, as an on-going program from late 1998, based on credit extension, new obligations, or more debt restructuring which were approved by the Ministry of Finance for the new loans and obligations of Baht 5,161 million and debt restructuring of Baht 626 million. To effect such transaction, the Bank issued 5 tranches of subordinated unsecured debentures totaling Baht 5,787 million to the Ministry of Finance. The whole amount was fully included to the Bank's Tier 2 Capital. Consequently, the Bank's Tier 2 capital as of December 31, 1999 was recorded at Baht 25,734 million from previously Baht 17,084 million and posting 5.2% BIS ratio. Overall, the Bank's Tier 1 and 2 capitals increased to Baht 74,172 million representing 40.9% increase from Baht 21,516 million in 1998. The Bank's BIS capital adequacy ratio was at 15.0%

### Shareholders' equity

As of December 31, 1999, the Bank's total shareholders' equity increased from Baht 34,925 million in 1998 to Baht 57,595 million, an increase of 64.9% from the year before. Main factors for the increased in shareholders' equity were the increased capital and the share value appreciation. Despite the Bank's huge substantial loss due to the provisioning for bad and doubtful loans since 1999, the Bank had Baht 5,497 million in unrealized gain in investment value versus Baht 1,054 million loss for the year before, resulting in the shareholders' equity increase of Baht 22,670 million.

The consolidated shareholders' equity was recorded at Baht 53,711 million in 1999, which was somewhat less than the Bank's shareholders' equity due to consolidation.

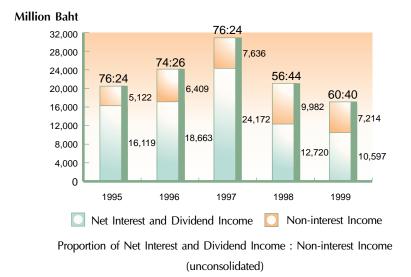


### **Total Revenues and Expenses**

In 1999, the Bank's total revenues, especially from interest and dividends declined significantly by 43.2% from • 1998. The Bank earned only Baht 32,644 million from interest and dividends compared to Baht 63,281 million in 1998. This was due to the gradual decline in lending rates and the sluggish new loans extension. The lower lending rates reduced the level of NPLs, generated interest income, and reduced overdue interests unpaid as more clients were able to repay their loans. Even though incomes from interest and dividends from securities increased, the total incomes from such sources were much lower than 1998. The Bank's interest expense for deposits declined Baht 27,443 million, or 49.9% due to the lowering of deposit rates throughout the banking system. The Bank's was able to significantly reduce its interest burden while earning less interest income. Thus, in 1999, the Bank's net income from interest and dividends was Baht 10,597 million versus Baht 12,720 million in 1998, or a reduction of 16.7%. In terms of quarterly results, the net income from interest and dividends fell sharply since late 1998, especially in the third guarter where net income from interest and dividends was only Baht 798 million. However, net income from interest and dividends rose to Baht 1,100 million in the last guarter of 1998, and improved in 1999 for every guarter (Baht 1,811 million, Baht 2,328 million, Baht 2,978 million, and Baht 3,480 million in first quarter to fourth quarter), for a total of Baht 10,597 million in 1999. The Bank was effective in managing its interest rate spread amid tough economic environment.

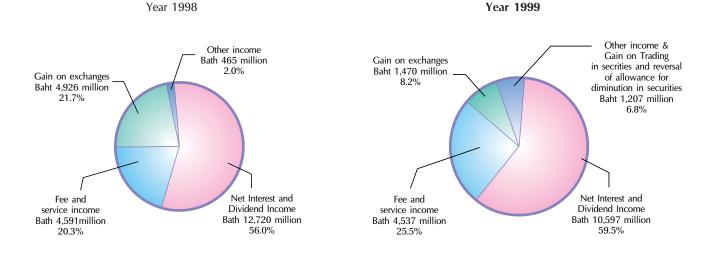
The Bank's non-interest income fell Baht 2,768 million from Baht 9,982 million to only Baht 7,214 million, a reduction of 27.7% due to lower foreign exchange gain under improved Baht stability and the fact that loans and foreign remittance volume also dropped in 1999. Such foreign exchange income declined to Baht 3,456 million, or 70.2%. However, this year, the Bank earned profits from the sale of securities and the reversal of stocks depreciation allowance of Baht 1,007 million to offset the loss from other incomes.

The proportion of net income from interest and dividends to non-interest income in 1999 was 60:40 versus 56:44 in 1998. In the past, that proportion was at 70:30 and net interest income was the Bank's main income. The Bank tried to expand the non-interest income base, but the changes in the composition of income in the past 2 crisis years were unusual, and much lower non-interest income relative to net interest income happened last year.



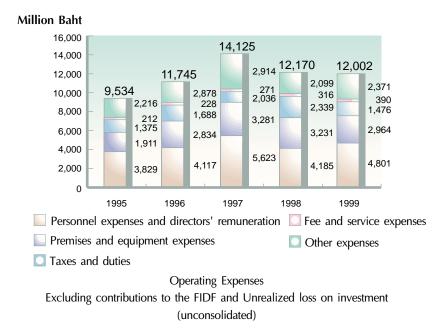
### SCB's Total Revenue Structure

### (unconsolidated)

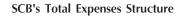


Total non-interest expenses in 1999 reached Baht 15,046 million, a 36.8% reduction from Baht 23,824 million in 1998. This was because the Bank's unrealized loss in securities fell from Baht 9,335 million in 1998 to Baht 629 million The Bank incurred lower tax expenses and slightly higher FIDF contributions of Baht 2,319 million in 1998 versus Baht 2,416 million in 1999.

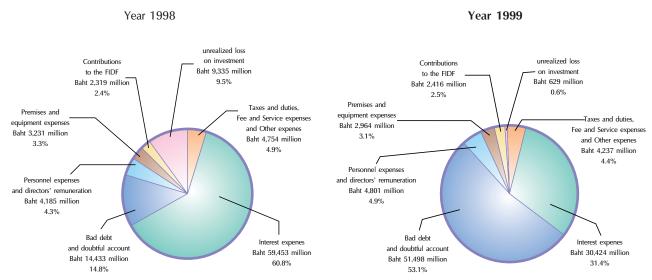
If only normal operating expenses (excluding FIDF contributions and unrealized losses in securities) were considered, the Bank's operating expenses fell from Baht 12,170 million in 1998 to Baht 12,002 million, a reduction of 1.4%. The Bank was effective in managing operating expenses, especially the 8.3% lower building and equipment costs and tax expense were lower following slow down in various transactions. Personnel expenses and directors' remuneration increased by Baht 616 million from 1998, or an increase of 14.7% due to a one-time employee voluntary early retirement compensation expense under the Mutual Separation Program in 1999 which would save the bank's employee expense in the long-run.



The Bank's expenses structure in 1999 amounted to Baht 96,969 million versus Baht 97,710 million in 1998 due to Baht 51,498 million, or full provisioning for bad and doubtful loans which exceeded the Bank of Thailand's requirement.



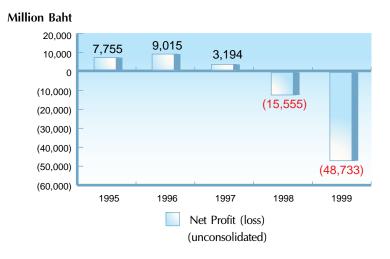




Consolidated revenues comprising of net interest and dividends income and non-interest income were higher in 1999 at Baht 24,121 million versus Baht 20,534 million in 1998. Net interest and dividends income fell 4.2% from Baht 10,215 million Baht in 1998 to Baht 9,788 million in 1999 but non-interest incomes amounted to Baht 14,333 million, up 38.9% from Baht 10,319 million in 1998. Non-interest expenses fell from Baht 28,538 million in 1998 to Baht 16,247 million in 1999. Moreover, total bad debt and doubtful account expenses rose 185.5% from Baht 28,126 million in 1998 to Baht 43,285 million in 1999.

### Net profit (loss)

The Bank's massive capital increase and full provisioning for bad debt and doubtful account in 1999 resulted in the overall loss of Baht 48,733 million relative to the Baht 15,555 million loss in 1998. Profit before bad debt and doubtful account allowance amounted to Baht 2,765 million versus the Bath 1,122 million loss in 1998 which included Baht 9,335 million loss from depreciation in stocks prices whereas loss from such depreciation only Baht 629 million in 1999. The Bank managed to substantially reduce building and equipment expenses through cost-saving measures and optimum use of available resources. The Baht 48,733 million loss mentioned above could be separated into the Baht 49,160 million loss in the first half of the year and Baht 427 million net profit in the second half of 1999 when Baht 1,069 million additional loan provisioning were also made. As for 2000, the Bank is confident in achieving profitability following the completion of loan provisioning which exceeded the Bank of Thailand's requirement and full compliance with other rules specified by the central bank.



### FIVE YEAR COMPARATIVE FINANCIAL SUMMARY

### THE SIAM COMMERCIAL BANK PUBLIC COMPANY LIMITED

### BALANCE SHEETS

### AS AT DECEMBER 31,

Unit : Million Baht

	1999 *	1998 *	1997 *	1996	1995
ASSETS					
CASH	10,630	7,474	7,480	-	-
CASH AND DEPOSITS AT BANKS	-	-	-	21,476	16,588
DUE FROM BANKS - INTEREST BEARING	-	-	-	2,944	3,438
INTERBANK AND MONEY MARKET ITEMS	48,557	44,359	48,432	-	-
SECURITIES PURCHASED UNDER RESALE AGREEMENTS	3,095	35,510	33,600	-	-
NET INVESTMENT IN SECURITIES	106,207	50,519	37,999	30,846	27,952
LOANS	488,498	544,269	568,160	459,108	377,730
LESS ALLOWANCE FOR DOUBTFUL ACCOUNTS	(18,713)	(31,423)	(18,153)	(6,231)	(5,628
NET LOANS	469,785	512,846	550,007	452,877	372,102
ACCURED INTEREST RECEIVABLES	3,970	15,421	9,969	6,635	5,92
PROPERTIES FORECLOSED	9,063	3,739	2,620	671	50
CUSTOMERS' LIABILITY UNDER ACCEPTANCES	2,832	3,367	2,764	2,767	692
PREMISES AND EQUIPMENT, NET	17,362	18,326	19,182	18,988	17,990
OTHER ASSETS	13,516	11,283	5,108	4,028	8,18
TOTAL ASSETS	685,017	702,844	717,161	541,232	453,37
LIABILITIES AND SHAREHOLDERS' EQUITY					
DEPOSITS	562,642	591,150	558,980	399,291	342,19
DUE TO BANKS - INTEREST BEARING	-	-	-	7,977	4,17
INTERBANK AND MONEY MARKET ITEMS	24,126	36,931	71,382	-	-
LIABILITY PAYABLE ON DEMAND	4,470	2,720	1,556	1,679	1,78
SECURITIES SOLD UNDER REPURCHASE AGREEMENTS	-	-	980	6,984	7,72
BORROWINGS	22,103	16,906	15,356	67,022	44,75
BANK'S LIABILITY UNDER ACCEPTANCES	2,832	3,367	2,764	2,767	69
OTHER LIABILITIES	11,249	16,845	24,428	14,819	16,76
TOTAL LIABILITIES	627,422	667,919	675,446	500,539	418,094
SHAREHOLDERS' EQUITY					
ISSUED AND PAID-UP SHARE CAPITAL	31,210	5,888	5,456	3,808	3,802
PREMIUM ON SHARE CAPITAL AND RESERVE	82,634	43,104	40,726	30,123	26,01
RETAINED EARNINGS UNAPPROPRIATED	(61,746)	(13,013)	2,742	7,012	5,45
UNREALIZED GAIN (LOSS) FROM					
SECURITIES VALUATION	5,497	(1,054)	(7,209)	(250)	-
TOTAL SHAREHOLDERS' EQUITY	57,595	34,925	41,715	40,693	35,27
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	685,017	702,844	717,161	541,232	453,370
	000,011	102,011	,	011,202	100,01
TOTAL CAPITAL FUNDS	74,172	52,656	56,922	43,785	35,19
OFF-BALANCE SHEET ITEMS-CONTINGENCIES					
AVALS TO BILL AND GUARANTEES OF LOANS	14,249	21,783	47,518	24,534	24,35
LIABILITY UNDER UNMATURED IMPORT BILLS	6,820	6,829	19,745	10,199	9,81
LETTERS OF CREDIT	7,372	5,977	13,872	14,696	18,16
OTHER CONTINGENCIES	283,153	292,011	433,427	-	-

\* Financial statements since 1997 are presented in accordance with the Commerce Ministerial Regulation No. 7 (B.E. 2539)

### THE SIAM COMMERCIAL BANK PUBLIC COMPANY LIMITED

### STATEMENTS OF INCOME

FOR THE YEAR ENDED DECEMBER 31,

Unit : Million Baht

	1999 *	1998 *	1997 *	1996	1995
NTEREST AND DIVIDEND INCOME	41,021	72,173	68,401	53,359	43,94
NTEREST EXPENSES	30,424	59,453	44,229	34,695	27,82
NET INTEREST AND DIVIDEND INCOME	10,597	12,720	24,172	18,663	16,11
AD DEBT AND DOUBTFUL ACCOUNTS	51,498	14,433	11,597	1,124	944
NET INTEREST AND DIVIDEND INCOME					
AFTER BAD DEBT AND DOUBTFUL ACCOUNTS	(40,901)	(1,713)	12,575	17,540	15,17
ION-INTEREST INCOME					
GAIN ON EXCHANGES	1,470	4,926	2,028	1,229	98
FEES, SERVICE INCOME AND OTHER INCOME	5,744	5,056	5,608	5,180	4,13
TOTAL NON-INTEREST INCOME	7,214	9,982	7,636	6,409	5,12
ION-INTEREST EXPENSES					
PERSONNEL EXPENSES AND DIRECTORS'					
REMUNERATION	4,801	4,185	5,622	4,117	3,82
TAXES AND DUTIES	1,476	2,339	2,036	1,688	1,37
UNREALIZED LOSS ON INVESTMENT	629	9,335	-	-	-
OTHER EXPENSES	8,140	7,965	7,321	5,941	4,33
TOTAL NON-INTEREST EXPENSES	15,046	23,824	14,979	11,746	9,54
ROFIT (LOSS) BEFORE INCOME TAX	(48,733)	(15,555)	5,232	12,203	10,75
NCOME TAX	-	-	2,038	3,188	2,99
LET PROFIT (LOSS)	(48,733)	(15,555)	3,194	9,015	7,75
DIVIDENDS PER SHARE (BAHT)	-	-	3.50	9.00	9.0



## SIGNIFICANT DEVELOPMENTS AND SOCIAL CONTRIBUTIONS

### Significant Developments in 1999

### **Organization Development and Process Management**

In addition to the recapitalization success, which was a major turning point for the Bank, other changes were implemented to support the Bank's future progress, improve customer service efficiency, and reorganize to accommodate the changes in the shareholding structure. In regards to the management structure, there were changes in the Board of Directors, the Executive Committee, and the Audit Committee. A new Compensation Committee was established to determine the structure of remuneration and benefits for members of the Board, the Executive Committee, the Audit Committee, Advisers and senior executives of the Bank and Bank subsidiaries, in order to attain transparency in the management of the Bank. In 1999 there were also changes in the Bank's president and senior management positions and organizational restructuring to draw clear lines of responsibility and accountability and to enhance future working efficiency.

To assure readiness of the Bank's organization structure in the face of existing competitive conditions and to increase the Bank's potential for growth with quality concurrently with strengthening the internal control systems, and development of early warning systems for management of risks in banking operations, on July 2, 1999, the Bank implemented a major organization restructuring by reorganizing its operations into 6 business groups on the basis of customer focus and function, dissolving and setting up work units, and changes in senior management positions. The underlying principle of the restructuring was to merge work units serving each customer group and to combine operations units into processing centers to enable more efficient use of the Bank's resources and better cost management.

The new organization is divided into 6 business groups under the supervision of 5 Senior Executive Vice Presidents. Each group head is assisted by Executive Vice Presidents who supervise department and office units. The 6 business groups are:

 Corporate Banking Group. The group serves large multinationals and large Thai corporations that are the Bank's quality customers.

International Banking and Markets Group. The group performs specialized functions and works closely with relationship officers in the Corporate Banking Group in treasury management, capital market products and international banking products.

Retail Banking & SME Group. The group functions both as Product Manager and Customer Service Manager. It focuses on using distribution channels (branch network and electronic media) to provide close services and quick response to the customers. The Group has 3 main functions namely: funding & retail products including mutual funds and retail foreign exchange services for deposit customers; consumer loan services such as mortgage lending and credit cards; small and medium enterprise lending which consists primarily of commercial and small industrial loans.

Information Technology and Processing Service Group. Processing operations are grouped into credit administration, clearing, and technology groups in order to enhance understanding and degree of system development and increase efficiency in supporting services for Retail Banking & SME Group and Corporate Banking Group. Risk Management & Corporate Service Group. The Group has 5 principal functions namely risk management and planning, which involves management information for planning purposes, and development of early warning system for management of risks, accounting and management information system, shareholders and investor relations to provide information to shareholders, investors, and the public to enhance understanding of the Bank, human resource, business promotion and corporate image.

Asset Management Group. The Group consists of 2 main functions: credit work-out for NPL customers which the Bank needs to monitor closely to maximize recoveries and the management of foreclosed assets.

The establishment of Asset Management Corporation (AMC) is in response to the government policy regarding management of non performing assets and transfer of non performing assets out of bank's books to manage separately in order to maximize recoveries and speed up the book cleaning process. On January 17, 2000, the Bank received an official approval from the Bank of Thailand to set up an AMC named "Chatuchak Assets Management Co., Ltd.". The company is a separate entity and it will buy or obtain the Bank's non performing assets including collateral and manage or sell them off. The company is being registered at the Commerce Ministry and should begin operations in June.

Besides reorganization of work units and supervision changes in the Head Office, branch supervision was also reorganized to enhance branch management and supervision flexibility and to facilitate performance monitoring. 18 Banking Development Offices, originally attached to the Banking Development Department 1-3 were merged with 27 Business Development Offices in the Business Development Department 1-3 and changed into the 35 Regional Offices, each headed by a Regional Manager to supervise branches. The division into 35 Offices is done on the basis of geographical area and volume of business. The 35 Offices consist of 13 offices in Bangkok clearing area, and 22 regional offices.

### **Network Development**



In implementing adjustment measures amid uncongenial economic situation, the Bank focused on increasing service efficiency of existing networks. In 1999, the Bank slowed domestic branch expansion and reassessed the potential of existing branches. Those found to have low business growth potential were to be relocated to more promising areas in order to turn each branch into a profit center providing efficient banking services and expanding the Bank's business. In 1999, the Bank opened 7 new branches, bringing the total number of domestic branches up to 496 at the end of the year, consisting of 385 full branches and 111 sub-branches.

Extension of business hours. In 1999, the Bank conducted studies of customer behavior in different branches and areas and during peak hours. The results led to a project for extension of off-business hour banking services and Saturday opening at certain branches.

In response to customers' demand, the ideas were tried out towards the yearend at some branches which were crowded on certain days or near closing/opening times. Sapa Kachad Thai Branch had early opening time-8.30-9.30 a.m., and Asoke Branch closing time was extended to 16.00 p.m., between the 28<sup>th</sup> to the 3<sup>rd</sup> day of the month. Siam Square Branch was open on Saturday between 10.30 a.m. -15.30 p.m. The latest off-hour banking was at Chaeng Wattana Soi 13 Branch's with early opening time of 8.00-9.30 a.m., between the 25<sup>th</sup> and the 31<sup>st</sup> day of

the month since the beginning of year 2000. The Head Office also experimented with Saturday consumer credit services, credit application, collateral release, and debt restructuring-during January 22-March 25, 2000 from 10.00 a.m. -16.00 p.m. The services would be extended if evaluation confirms that there is demand for weekend services.

Improvement of International Trade Service Centers. As at December 31, 1999, the Bank had 16 international trade service centers, 1 fewer as a result of the transfer of the transactions and customers from Bang Lampu center to Talat Noi center. Full services were provided at Chidlom international trade service center on Saturday from 9.00 a.m. -15.00 p.m., plus acceptance of documents of customers of other offices in Bangkok for delivery to these offices for execution on the first business day of the week to provide fast services and convenience to customers in various areas. The Bank had 15 foreign exchange centers in Bangkok and new centers were opened in major spots such as Kasorn Plaza and Sukumvit Soi 7, and 29 foreign exchange centers in the provinces. New booths were opened in Hua Hin, Thanon Kotchasan (Chiang Mai), Laguna (Phuket) and Ha Yeak Chalong (Phuket). The Bank had a total of 44 foreign exchange centers nationwide.

Foreign Branch Reorganization. The Bank had no plan to expand its foreign networks. Each foreign branch's potential was reviewed in the same manner as reviews of domestic branches. In 1999, Los Angeles branch was downsized to a more appropriate representative office status- official permission was granted by the Bank of Thailand in July 1999. There is no policy to close foreign branches and at present the Bank's foreign network comprises 6 foreign branches and agency offices, 2 representative offices, and one affiliated bank - Cambodian Commercial Bank, which the Bank had 100% ownership since the end of 1998, and one 25% owned joint-ventured bank, VinaSiam, in The Socialist Republic of Vietnam.





#### **Product Development**

To provide service convenience and up to date services, in 1999 ÷ the Bank introduced new information technology based banking products, for instance the E-Commerce and website http://www.thaimarket.net, which provided trade information and support the government's export promotion policy. Both services were launched in 1998 and were continuously developed in 1999 to broaden service facilities. Internet Banking was launched to broaden the Bank's customer base and develop electronic marketing channels for the future. Initially, the service provided SCB Internet Payments System using on-line credit card payments. Other systems such as SCB Cash Management, SCB Trade, and house sale information were also linked up with the Bank's homepage (http://www.scb.co.th) to provide fast services. In November 1999, another Internet Banking service was upgraded such that customers could access the Bank' services from anywhere in the world and anytime by dialing into the Bank's website http://www.scbpark.com which provides 24-hour services daily for cash management, checking account movements and statements, outstanding balance, fund transfer for

own accounts and to third person, cheque cancellation, credit application, bill payment, and E-Commerce transaction. In addition, customer's security and confidence has been enhanced by the Secured Socket Layer (SSL) security system which were generally used worldwide for log-on security.



As part of the Bank's social contribution, in 1999, the Bank introduced a "Charity Savings Deposits Account" service which was specifically designed to facilitate charitable donations. Participating in the scheme are 18 charity organizations such as Princess Sirinthorn Foundation, Royal Projects Foundation etc. Account holders could leave standing instructions with the Bank to transfer donations from their accounts to the accounts of participating charity organizations free of charge. Interest rate on this Account was higher than the normal rate and could be tax exempt.

For celebrating festive and special occasions, the Bank introduced Thailand's first electronic gift card- SCB e-Gift Card at the beginning of 2000. The card was a modern designed plastic gift card the size of an ATM card with magnetic band and the holder's signature at the back. The card could be given as a present and was convenient to use. The holder can use

it for instant cash withdrawal from any ATM in the country or buy goods from shops displaying a Maestro sign up to the card value. e-Gift Cards have attractive fashionable designs and are issued for special and festive occasions for instance the Chinese New Year (Golden Dragon set).

#### Human Resource Development

Human resource development is a key part of the Bank's policies. The emphasis in 1999 was on adaptation, changing the ways of thinking, fast and appropriate problem solving and decision making to respond to the changing business environment. In spite of cost constraints, the Bank was aware that there must be continuity in human resource development and learning in the organization since development of employees' potential was an indicator of business success and preparedness to surmount the crisis. Many human resource development activities were organized at little or no cost such as on-the-job training, internal communication to create a continuous learning organization, and usage of existing IT resource for self-improvement, for instance, learning materials and information were broadcast on the Bank's intranet, which every branch and work unit can now access. The major training course conducted in 1999 was Management of Human Performance. The course was designed to enhance supervision skills of the Bank's employees for team leaders.

✤ Job rotation. The Bank continued its policy to rotate its employees to positions that suit their potential and workload. However, increasing competition meant that the Bank's strategy had to be adaptable to changing circumstances to achieve its goal of being the best bank for the benefits of its customers, shareholders, and staff. When it was necessary to reduce the number of employees, the Bank's culture of voluntary staff participation in all Bank activities was displayed in the Mutual Separation Plan: MSP, the Bank's voluntary early retirement plan. Partly as a result of the plan, the number of the Bank's employees at the end of 1999 dropped by 1,751 to 10,469, comprising 3,087 employees at the head office and 7,382 at the branches. Smaller personnel size would contribute to personnel cost savings in the long term.

The past 2 years of economic crisis had seriously impaired the Bank's profitability. Through these difficult years, the Bank and its staff had persevered and given up certain benefits to which they are normally entitled. In 1997, a number of staff offered to forego their annual salary increase, and in 1998, all Bank employees voluntarily offered to accept smaller annual cost of living allowances. In 1999 therefore, a salary structure adjustment was made to be in line with latest changes.







### Social Contributions

Seventy-two projects in commemoration of H.M.the King's 72<sup>nd</sup> birthday anniversary

✤ To commemorate H.M. the King's 72<sup>nd</sup> birthday anniversary on December 5, 1999, throughout the year the Bank joined with other organizations in the private and the public sectors to organize exhibitions and activities to reflect loyalty and unity in following the King's footsteps. Seventy-two projects/activities were organized in honour of H.M. the King and to give tangible contributions to the Thai society. Examples of these projects were: activities in honour of the King, projects to promote understanding of his philosophy of "sufficiency economy", charitable activities, education and cultural activities, enhancement of quality of life and social values, and production of media materials for propagation of his works and his achievements via various media in the country and abroad so that all Thais could join in the commemorative activities.

Last year, the Bank received awards or was honoured for the quality of its management and services and social contributions. It was one of the 4 Asian banks to receive the Asia Banking Awards' 99 award from Asian Banking Digest. The Bank was awarded ISO 9002 certificate by the RWTÜV for its import services system and Head Office's Consumer Loan system. The Bank also received the Chase Manhattan Bank's Quality Recognition Award for international fund transfer services and SCB-Media Master Card won the Regional Honorable Co-Branded Award.

The Bank is always committed to carrying out its social responsibilities in conjunction with its banking business for the benefits of its shareholders, customers, and the public. This is clearly reflected in The Bank's current mission statement which is **"To create value for our customers, shareholders, employees, and society"**.

TO create value for our

CUSTOMERS,

SHAREHOLDERS,

EMPLOYEES,

AND SOCIETY

### **RISK FACTORS AND RISK MANAGEMENT**

### **Risk Factors**

Commercial banks operated in a business environment where changing economic, regulatory and competitive factors could create risks which have to be managed, or minimized by every department (e.g. credits, deposits, treasury and capital market) in order to maximize profits over the coming years.

In July 1999, SCB established the "Risk Management Office" to coordinate and strategically manage overall risk. Risk Management Office had to identify and manage overall bank's risk in order to minimize negative surprises, optimize risk and return, increase competitiveness and best utilization of capital.

The Bank divided risks into 3 main categories:

- 1. Credit risks
- 2. Market risks
- 3. Operational and other risks.

### **Risk Management**

#### **Credit Risk Management**

The Bank viewed credit risk management as the top priority. Effective risk management is required to deal with many aspects of credit risk such as concentration risk (by business sector, geographical region), loan migration, collateral, recovery rate, credit review, counter-party and country risks.

In 1999, The Bank exposed to major risks from the depreciation of collateral value, deterioration of quality of loans according to loan classification and reserve requirement set by the Bank of Thailand. The declining collateral value, particularly real estate, pledged by major borrowers had to be appraised every 6 months. The reappraisal of such real estate pushed collateral value below outstanding loans, forcing the Bank to request additional collateral or boost reserves to cover doubtful loans in order to mitigate the risk on the Bank's financial standing. To strengthen financial recovery, the Bank had effectively evaluated loan guality and maintained sufficient loan loss reserve. The economic crisis of the past 2-3 years was a severe blow to various businesses, which resulted in the rapid and continuing rise in the Bank's NPLs. The Bank significantly reduced its NPLs from Baht 188,395 million, or 34.6% of loans (excluding interbank and money market items) as of yearend 1998 to only Baht 113, 662 million, or 23.3% as of yearend 1999 by expediting debt restructuring for those selected customers who were financially weak but had good rehabilitation prospects. Last year, the Bank successfully restructured Baht 137,755 million. Despite the improved economy last year, the full economic recovery would likely be a long process due to weak supporting economic factors and business sectors. There is always the possibility that good, or restructured loan accounts may turn into non-performing in the future. The Bank must be ready to comply with the Bank of Thailand's rules regarding the allocation of additional reserves to support loans which have been reclassified due to depreciated value. Despite the full provisioning for doubtful loans following the successful capital injection last May, the Bank set aside a separate reserves for doubtful foreign currency loans and loans extended by SCB's foreign offices. A total bad debt and doubtful accounts provisioning of Baht 51,498 million was made in 1999.

As for last year's credit risk management, SCB had revised the procedures of credit approval, credit screening and credit risk exposure review (CER). The Credit Policy Guide (CPG) and checklist were prepared with assistance of Deloitte Consulting. The CPG included various credit approval criteria such as Concentration Limits, Watch List Industries, Prohibited Transaction, a 50% increase in the client line within one year, etc. The Bank appointed the Executive Vice President, Risk Management and Planning Division to participate in the Credit Screening Committee. Moreover, to manage concentration risk, the Risk Management had formulated the Business Concentration Limits, based on SCB Research Institute's economic research and business outlook. Credit in a highly concentrated sector must have proper credit strategy and action plan.

Authorization of credit facilities at each level required the approval of 3 high-ranking executives from the level of the branch manager to the Bank's president. Large loans must be reviewed by the credit screening committee (CC) before submission to the President and senior executives in accordance with the lending policy.

The major development was the establishment of the Exposure Control Unit (ECU) which coordinated loan officers with the lending operation unit, regulated the utilization of the approved credit line, prepared reports for the Risk Management Office. A Sub-Credit Screening Committee was also set up to supplement the CC and to increase effectiveness.

 In managing its credits risks (migration, collateral and recovery rate) the Bank conducted annual and quarterly credit reviews.

SCB had developed the following risk management tools:

- Risk Rating System to measure clients' financial status and their loan repayment abilities.
- Prepare loan reports indicating loan outstanding, approved credit line, type of collateral and bad debt reserve status categorized by business type, geography, business groups / relationships and loan facilities.
- Improve and promote the use of Risk Adjusted Return on Capital (RAROC) model in credit approval process in order to optimize risk and return.

#### **Market Risk Management**

Market risk included interest rate risk, foreign exchange risk, price risk (stock, debentures, etc) and liquidity risk.

Last year, the Bank's interest and non-interest income declined substantially due to changes in interest rate, exchange rate and stock prices. SCB's interest and dividends income fell 43.2% from Baht 72,173 million in 1998 to Baht 41,021 million in 1999, while non-interest income fell 27.7% from Baht 9,982 million in 1998 to Baht 7,214 million in 1999, resulting from the continuous decline of interest rates and lower foreign exchange gains of Baht 3,456 million brought by the stable Baht and narrowed exchange rate margin on top of the reduction in foreign currency loans and remittances. However, SCB responded promptly to such changes to minimize the damage.

The Treasury Department and Capital Market Department were responsible for managing market risk effectively. In addition, the Bank set up the Assets and Liabilities Management Committee, or ALCO to manage market risk, which help the Bank to better manage liquidity and interest rate margins. SCB's net interest income improved steadily in the second half of last year. Moreover, the Bank established an Investment Committee to improve portfolio risk management for optimum returns.

- SCB's market risk management tools included:
  - Value-at-Risk (VaR) developed by the Risk Management Office together with Treasury Department to assess market risks.
  - Risk Position and Stop Loss Limits were set by the Bank's executive committee according to the Bank's risk policy and its capital fund.
  - Individual Stop Loss Limits were specified such that clear authority was granted to each officer for foreign exchange trading officers.

### **Operational and Other Risks Management**

Operational and other risks were related to people, process, system and external factor. The Internal Audit, Credit Operation and Technology and Process Engineering Departments. Risk Management Office's responsibility is to coordinate with the departments that exposed to operational and other risks, to monitor their risk control procedures and to report to the management accordingly. During the year 1999 and crossing into the millennium year, SCB also took precautionary measures as follows:

- Prepared Y2K readiness for the leap year February 29, 2000
- Established an Operational Policy Guide (OPG)
- Established an Operational Risk Management Committee comprising of specialists from Credit Operation, Internal Audit and Information Systems Audit Departments.
- Established a Technology Risk Management Committee comprising of specialists from Information Systems Audit Department, Technology and Process Engineering Department, Systems Engineering Department and Risk Management Office.
- Managed legal risks through Litigation Department and an affiliated firm Siam Niti Law Office Co., Ltd.
- Managed corporate image and reputational risks through Business Promotion Department and Board Secretariat and Shareholder Services Office.

#### Y2K Computer Risk

SCB reduced the potential Y2K computer risk by completing all Y2K preparations and testing in accordance to the GAO international standards by the first quarter of 1999. The Bank used the remaining 9 months last year to prepare other supporting activities for the year 2000, which could be summarized here.

To minimize potential Y2K related computer failure, SCB reviewed and inspected the Y2K readiness of clients and business counterparts, to assess problems and to assist them accordingly in February and April of last year.

SCB and other local banks participated and passed the banking industry-wide Y2K compliant tests conducted by the Bank of Thailand which covered electronic data transfer, inter-bank settlements which included deposits, ATM transaction, remittance, cheque processing / clearing, and up-country cheque collections. The test was carried out on non-banking days during February 27-28 and March 1, of last year to simulate the actual banking operations of the period from December 30, 1999 to January 4, 2000.

SCB employed a consultant, Deloitte Consulting to conduct professional review on the Bank's computer system in the first quarter of 1999 in accordance with international practice which required an independent opinion.

SCB bank-wide Y2K rehearsal was staged to prepare SCB staffs nationwide for the year 2000. The date in the computer system was set forward to the year 2000 to test for any potential Y2K computer processing errors so that the Bank can make appropriate corrections and contingency plans. The large number of branches nationwide made it necessary for SCB to divide last year's Y2K tests into 3 phases with the major rehearsal (April 21) for deposits, loans and accounting operations; the second (June 19) for automatic fund transfer, foreign banking, foreign exchange, foreign remittance, foreign currency deposits, guarantees, aval, open-end funds, custodial service, foreign loans, Data Interchange System (DIS) and SWIFT; and the biggest rehearsal (July 25) involving all branches nationwide simultaneous banking services on deposits, loans, tele-banking, SCB Cash-Management, credit cards, and ATMs. During that rehearsal, some branches simulated some practical problem such as loss of power supply, communication and equipment failures to assess degree of seriousness. The nationwide experience was beneficial and allowed the Bank's computer specialists to make appropriate improvements to the emergency plans.

In addition, SCB also conducted testing on the SWIFT system with Chase Manhattan Bank under the Global Clearing Year 2000 test program focussing on testing the USD clearing payment system conducted during June 8-13, 1999 to simulate transactions on December 30, 1999 to January 4, 2000. Test results showed the SWIFT payment system worked flawlessly.

The SCB Y2K Forum for bank senior executives nationwide was organized to communicate to all staffs about the Bank's Y2K preparations, to prepare them for emergency plans and to assure clients about regular banking services.

SCB also rehearsed its Y2K contingency plan on August 20 last year by testing its manually operated services (deposits, loans, automatic transfer system or ATS, BAHTNET, media clearing and accounting system) in case of a power failure which will prevent computers and air-conditioning from functioning. SCB reported the results of its contingency plan rehearsal as required by the Bank of Thailand. A Y2K command center was established reporting to the Bank's president, and equipped with computerized nationwide branch monitoring system was established to respond to problems before, or after the New Year 2000.

SCB was able to comply with the Bank of Thailand's computer system check on September 9, 1999 the day which many international computer specialists feared the computer system might fail to function normally.

SCB received the highest Y2K-compliant rating from tests conducted by the Bank of Thailand after the test in the last quarter of 1999. Also, the SCB Y2K command center rehearsal, known as Zero Day Operation was conducted in the last part of the year to refine service operations in the event of emergency on the rollover into the year 2000. The emphasis was to test the effectiveness of command and communication between the Y2K center and SCB branches nationwide.

The Bank prepared back up hard copies of all essential banking / accounting data related to the mission critical systems and customer support systems as part of the Zero Day Operation's precautionary measures covering the period of December 24, 1999 to January 5, 2000. Apart from back up data on the last week up to December 31, on the critical night, all SCB branches nationwide conducted final preparedness together with the head office to assure that all system were functioning normally and eventually went through the transition into the new year January 1, 2000 without any problem. Further detail tests were carried out at all branches during the first day and duly reported to the Bank of Thailand.



Up to December 31, 1999, SCB spent Baht 129 million (76%) of the Baht 170 million total expense budget allocated for the Y2K-compliant preparations, which began in mid-1996 and completed in the first quarter of 1999. Details of the Y2K-compliant expenses are as follows:

To assure the public, SCB publicized its Y2K-compliant preparations / readiness via media channels and bank staffs nationwide.

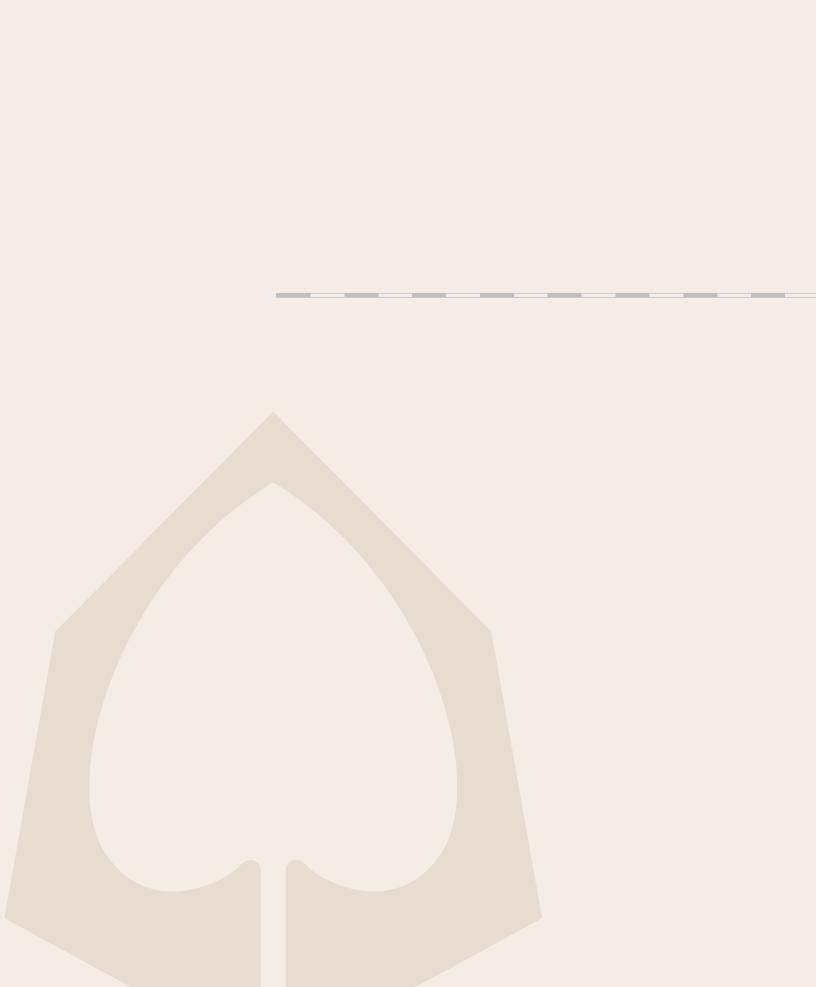
Apart from comprehensive risk management policy, SCB continuously stressed good corporate governance and earned the second prize of 1999 Best Practice on Corporate Governance Award Contest under the banks and financial institutions category. The Award was given by the Internal Auditors Association of Thailand. SCB fully committed to managing risks effectively and deployed preventive strategy for dealing with any change.

	Budget	Budget Accumulated Investment & Expenses			
	Unit: Baht	As of Q1/1999	As of Q2/1999	As of Q3/1999	As of Q4/1999
1. Hardware	58,957,275	41,642,454	41,642,454	41,642,454	41,642,454
2. Software	14,101,560	5,320,669	5,320,669	5,320,669	5,320,669
2.1 Application Software	2,700,000	3,030,000	3,030,000	3,030,000	3,030,00
2.2 System Software	6,401,560	1,212,761	1,212,761	1,212,761	1,212,76
2.3 Others	5,000,000	1,077,908	1,077,908	1,077,908	1,077,90
3. Human Resources	71,708,800	64,708,800	64,708,800	64,708,800	64,708,80
3.1 In-house	56,000,000	56,000,000	56,000,000	56,000,000	56,000,00
3.2 Outsources	15,708,800	8,708,800	8,708,800	8,708,800	8,708,80
4. Consultants	8,800,000	6,160,000	6,160,000	6,160,000	6,160,00
5. External Auditor	550,000	404,030	997,880	997,880	997,88
6. Contingency	16,000,000	5,302	5,302	8,261,343	9,934,67
Grand Total	170,117,635	118,241,255	118,835,104	127,091,146	128,764,47
	100%	<b>70</b> %	<b>70</b> %	<b>75</b> %	<b>76</b> %

# OTHER FACTORS AFFECTING INVESTMENT DECISIONS

### **Legal Disputes**

With the exception of lawsuits which ordinarily occur in general commercial bank operations, the Bank at present has no conflicts with business counterparts, no pending lawsuits or any litigation involving principals (excluding interest and expenses) exceeding 5 percent of the total Shareholders' Equity as stated in the latest yearend balance sheet.



# THE THAI ECONOMY, MONETARY AND BANKING CONDITIONS

### Overview of the Thai economy and monetary and banking environment

The Thai economic growth in 1999 was expected to reach 5%, a significant increase from the 10% negative growth in the year before. This was due to the 2.1% growth in the first half of 1999, relatively high compared to the 10.3% contraction for same period in 1998. The projected sharp growth of about 7.8% in the second half of 1999 was the result of increased public expenditures, both in consumption and investments under expansionary fiscal policy to stimulate the economy. Meanwhile, private consumption and investments continue to grow in line with the accelerated public spending and the recovery of the export sector. Export value in U.S. dollar, which shrunk since 1998, began to pick up in response to Asia's economic recovery. However, import value grew at a faster rate than export value due to higher production and export activities. This resulted in a continuing decline in the trade surplus and reduced the current account surplus per GDP from 12.8% in 1998 to 8.6% in 1999. Inflation continued its declining trend from 8.1% in 1998 to 0.4% in the second quarter of 1999 following the reduction of the value-added tax to stimulate the spending in the public sector. However, inflation rose to around 0.6% in response to the weakening of the Baht and the higher crude oil prices in the world market.

As for the year 2000, the Thai economy should continue to expand mainly from the impact of economic recovery of ASEAN trading partners which will benefit the Thai export sector and boost private consumption. Accelerated public expenditures to stimulate the economic recovery will likely continue. However, private investment in 2000 will not expand due to current excess production capacity in the private sector and the less aggressive investment budget allocation for 2000. The year 2000 may reach for 6% economic growth, a current account surplus to GDP of 6.1% and higher inflation rate of 2.7%.

Turning to the finance and banking environment in 1999, short term interest rates, lending and deposit rates fell sharply following easing of monetary and fiscal policies to stimulate the economic recovery. Liquidity in the financial system rose significantly while bank deposits increased slightly. Overall bank loans declined in line with the gradual repayments of foreign debts. Thus, foreign denominated loans (IBF out-in) dropped significantly while Baht loans increased slightly under conservative lending policy and alternative sources of funding available to the corporate sector. Finance companies' deposits shrunk in the first 8 months of 1999 due to the final closing down of many companies, the lack of public's confidence in some finance firms and the transfer of deposits into the capital market. Fewer finance companies in operation also contributed to lower outstanding loans relative to the year before, while unresolved NPL problems did not support the extension of new loans.

As for the year 2000, excess liquidity may push down interest rates slightly despite higher U.S. interest rate since the beginning of the year. Bank deposits and Baht loans will not expand much, foreign currency loans will continue to decline. Finance companies must undergo another major overhaul as deposits and loans will fall significantly.

### Thai economy in 1999 and trends in 2000

#### Consumption

Consumption level in 1999 improved over the prior year following the adoption of the budget deficit measure, especially the disbursements of the extra-budgetary expenditure under the Miyazawa Project. Meanwhile, the government boosted consumers' purchasing power by reducing the value-added tax from 10.0% to 7.0%, and exempted the personal income tax for the first Baht 50,000 of income. Hence, a 2.6% increase in private consumption was estimated in 1999.

As for the year 2000, the economy should continue to expand in line with rising exports and improved economy. The low interest and inflation rates will contribute to consumers' purchasing power and confidence in the economic recovery. Private consumption (at constant prices) in 2000 is expected to grow by 9.0% relative to last year.

In 1999, the Thai government adopted a 5.5% of GDP deficit budget policy to boost public spending so as to expedite the economic recovery and to offset the sluggish spending in the private sector. Public sector consumption growth was estimated at 19.3% in real term.

In 2000, public expenditures will rise from Baht 586.1 billion in 1999 to Baht 633.5 billion. Overall, public spending in 2000 (at constant prices) will increase by 8.2% from the year before.

#### Investment

Private investment in 1999 moved in the favourable direction, especially in machinery and equipment and construction. Contributing factors included the tax reduction, increased public spending, restructuring of financial institutions and lower lending rates. The lower cost of fund, low inflation rate, and increased exports in some industries (e.g. automobile industry and construction materials) contributed to increased private investments. However, the rate of increase was still low due to limited domestic market which could not fully utilize the available production capacity. Overall, private investment was expected to improve to negative growth of 1.5% in 1999 as compared to negative 27.9% in 1998.

Private investment in 2000 will continue to pick up over 1999 due government measures to boost private investment (via the August 10<sup>th</sup>, 1999 policy package), especially the state's support fund for productivity improvement and debt restructuring for small and medium sized enterprises (SMEs). Overall private investment in 2000 will improve from negative growth of 1.5% in 1999 to at least positive 1.7%.

Public investment level fell due to slower disbursement for investments and the liquidity problem of state project contractors. Hence, overall public investment (at constant prices) in 1999 was lower than in 1998 by 10.4%.

Public investments in 2000 will continue to decline in line with lower investment budget from Baht 233.5 billion in fiscal year 1999 to Baht 219.2 billion in fiscal year 2000. Public investment will decline by 6.1% as private investment will grow in response to the improving economic conditions. In general, public investment (at constant prices) in 2000 will be 8.9% lower than in 1999.

#### International trade

Overall exports in 1999 reached US\$ 55.5 billion, a 5.0% growth from the same period in 1998 due to Asia's economic recovery, especially main trading partners like Japan, South Korea, Hong Kong, Taiwan, ASEAN countries, and also due to extra efforts to increase exports to offset reduced income brought by the economic crisis. Foreign corporation in Thailand were also assisted by parent companies of electronics and automobile manufacturers to seek for new markets. Import value in 1999 reached US\$ 45.8 billion, a 12.8% increase from the same period in 1998, especially in the consumer goods category, intermediate goods, raw materials, and vehicle parts, integrated circuits (ICs), computer components and higher oil imports. However capital good imports declined. Higher export value relative to import value in 1999 resulted in the trade balance surplus to around US\$ 9.7 billion. Thailand had trade surplus with major trading partners - the U.S., the EU, ASEAN (except for Malaysia), Hong Kong, Africa and Australia; and trade deficit with Japan, Malaysia, Middle-East, Taiwan, South Korea, China and East Europe.

In 2000, exports and imports will grow by 10.8% and 16.1% respectively.

Even though the current account surplus fell in 1999 relative to 1998, the surplus level is still high. In 2000, the current account surplus will fall from US\$ 10.8 billion, or 8.6% of GDP in 1999 to US\$ 7.9 billion, or 6.1% of GDP in line with the higher import as the economy recovers and export rises.

Net capital flow for the first 8 months of 1999, showed a deficit of US\$ 4.7 billion due to the US\$ 10.8 billion capital flow deficit in the private sector. Over 85.0% of private sector's capital outflow comprised of foreign debt repayments by the BIBF and the commercial banks. The capital flow in the public sector was mainly accounted by capital inflow from loans extended by the World Bank, the Asian Development Bank and Japan's Overseas Economic Cooperation Fund, Japan's Import-Export Bank, the IMF's economic restructuring program and the Miyazawa Project. Total net capital flow (in the first 8 months of 1999) was US\$ 2.0 billion, plus capital inflow transactions via the Bank of Thailand under the IMF's economic recovery loans of another US\$ 4.0 billion.

For the last 4 months of 1999, capital outflow was still substantial by foreign debt repayments, and none was repayments of the IMF's loans. As for 2000, net capital flow will be about US\$ 5.0 billion in capital outflows.

In the first 9 months of 1999, the balance of payments was a surplus US\$ 2.3 billion higher than the surplus of US\$ 367 million for the same period in 1999. A balance of payments surplus of at least US\$ 3.4 billion was recorded for 1999 and a surplus of US\$ 2.9 billion is expected for 2000.

#### Foreign debt and official international reserve

 Official reserve (as of end of December 1999) stood at US\$ 34.8 billion, or the equivalent of 7.7 months of import value. Forward obligations of the Bank of Thailand reached US\$ 4.8 billion.

Initial foreign debts, as of end of September 1999, stood at US\$ 79.3 billion. This include US\$ 43.1 in private sector debts, or 54.0% of total foreign debts - a decline from the 74.0% figure at yearend 1998, and US\$ 36.2 billion in public sector debts, or 46.0% of total debts. At yearend 1999, foreign debts fell to about US\$ 76.0 billion, or about 61.0% of GDP, depending on the exchange rate.

As for 2000, total foreign debt will drop to US\$ 71.0 billion, or 55.0% of GDP which is a decline of US\$
 5.0 billion from the yearend 1999 due mainly to repayment of foreign loans by the private sector.

#### Government fiscal condition

In the fiscal year 1999 (October 1998-September 1999), total government budget expenditures amounted to Baht 822.6 billion, a 1.5 % decline from the same period in the preceding year. Total state revenues reached Baht 709.9 billion, 2.4% lower than the same period in the year before. This resulted in a deficit of Baht 112.7 billion under the government's budget deficit target of 5.5% of GDP with increased budget during the year of another Baht 25 billion to a total budget of Baht 825 billion for fiscal year 1999. The reduction of value-added tax, personal income tax and customs tariffs reduced state incomes.

Total non-budgetary deficit amounted to Baht 21.1 billion due to the Baht 27.6 billion (52.1% of total fund of Baht 53.0 billion) expenditures under the Miyazawa Project during April to August. The combination of budget and non-budgetary balance figures (as of the end of September 1999) resulted in a cash deficit of Baht 133.8 billion, higher than the Baht 100.0 billion target, but still lower than the 5.5% of GDP. The two deficit target figures were specified in the 8<sup>th</sup> Letter of Intent (LOI) submitted to the IMF earlier. For 2000, the government has allocated Baht 860.0 billion for the expenditure budget and Baht 750.0 billion for the revenue, a deficit budget to be funded by a Baht 110.0 billion borrowing. Revenues, which will likely grow as the economy improves, will be used to reduce the budget deficit and strengthen the fiscal position.

#### Inflation

Inflation in the first 10 months of 1999, fell sharply from 8.1% in 1998 to 0.3%. The inflation rate continued to fall from the 3.5% in January to as low as negative 0.5% in May due to lower prices of goods in the food and beverage category following higher agricultural output. On the other hand, non-food and beverage prices increased very little over the year before mainly from lower production costs, especially the reduction in value-added tax from 10.0% to 7.0%, including the reduction in import tariffs for goods / raw materials, lower interest rates and stable minimum wage.

In 2000, inflation will be higher relative to 1999 due to increase in production costs as world crude oil prices continue to rise following reduced supplies from OPEC countries. Inflation rate was 0.6% in 1999 expected to rise to 2.7% in 2000.

#### **Baht currency**

The Baht currency was relatively more stable in 1999 compared to 1998. Contributing factors included better outlook from credit rating views. The Bank of Thailand announced measures to better regulate the outflow of the Baht currency, expansionary measures to stimulate the economy, to reduce negative social impacts, and private investments, and the introduction of 11 economic rehabilitation laws. The Baht currency stood at Baht 37.46 as of yearend, or an average of Baht 38.14 per U.S. dollar for the year 1999.

The Baht currency will continue to be stable in 2000 as the positive effects of the economic stimulation measures become more apparent. Consumption and foreign capital inflow will increase along with stable current account surplus and international reserve positions. However, Thailand's debt repayment obligations with the IMF in September 2000 and the expected lower current account surplus from higher imports will prevent the Baht currency from rising and an average rate of about 39 Baht per U.S. dollar in 2000 is expected.

### Monetary and banking in 1999 and prospects for 2000

#### Liquidity and deposit / lending rates

Liquidity of financial institutions was high in 1999 and was evident by the declining inter-bank rate from 2.59% per annum in January to 1.6% in October. Similarly, the repurchase bond rates for 1 and 7 days, which reflected the low interest policy of the central bank aimed at stimulating the economy, dropped from 3.0% and 3.35% per annum in January to 0.7% and 1.0% in October respectively. Moreover, the central bank also reduced interest rates 3 times in 1999 from 12.5% in January to 4.0% per annum in October.

In 1999, the high liquidity in the banking system forced banks to gradually lower deposit and lending rates. The 1-year fixed deposit rate and term loan prime rate (MLR or minimum lending rate) averaged at 4.94% and 9.31% respectively, a significant decline from the 8.96% and 14.73% respectively in 1998.

✤ As for 2000, liquidity will likely remain high under the Bank of Thailand's low interest policy to stimulate the economy. The interbank rate and bond repurchase rate for 1-7 days and 30-60 days during the first half of 2000 will be around 0.5-0.75% and 2.0-2.5% respectively.

 Deposit and lending rates may decline slightly due to the continuing surplus liquidity in the banking system in the first half of 2000.

#### Deposits and loans of the banking system

Deposits in 1999 rose slightly relative to the year before following the continuing current account surplus, and the transfer of deposits (of Krung Thai Thanakit and 12 finance companies which were ordered to cease operations) to Bank Thai PCL. However, the high liquidity at most banks led to the lowering of deposit interest rates, and shifted some deposits to other investment alternatives offering higher returns, such as specialized financial institutions, the equity and debt instruments, preferred shares combined with subordinated debentures, such as the Stapled Limited Interest Preferred Shares and Capital Augmented Preferred Shares (SLIPs and CAPs) of commercial banks, and government bonds. Deposits in the banking system did not increase significantly as of yearend 1999. Bank deposits rose by 2.1% over 1998.

 As for 2000, bank deposits will continue to expand slowly at about 3.5% over 1999, under the government's budget deficit policy and continuing current account surplus.

Loans Overall outstanding bank loans in 1999 was lower relative to the year before due to accelerated foreign debt repayments by the corporate sector and financial institutions. The amount was large enough to significantly reduce the outstanding Baht value of foreign currency loans (IBF out-in). The recapitalization by banks and lower lending rates allowed many banks to extend more housing loans and fund SMEs' capital needs. However, the demand for capital and new loans, especially in the industrial sector was still sluggish. The low interest rates allowed financially sound companies to repay their loans and seek other sources of funding via debt and equity instruments. Banks still remained conservative in their lending policies. Some banks wrote-off bad loans and transferred bad loans to asset management companies resulting in slower growth of Baht loans over 1998. Also the significant reduction in foreign loans lowered the overall loans growth in the banking system at yearend 1999 to a decline by 2.3%.

As for 2000, foreign loans will continue to decline as banks repay their foreign debts. However, Baht loans will likely grow slightly as NPLs problems are being resolved through progress in debt restructuring which will encourage banks to extend more new loans. The excess capacity in many industries will limit the need for additional borrowing. Furthermore, the corporate will try to raise funds through other means as opposed to dependent on bank loans. The write-off of bad loans will hinder significant growth of Baht loans. Hence, overall bank loans at yearend will be close to that of 1999.

#### Deposits / loans of finance and securities companies

Deposits in the form of promissory notes (P/Ns) reduced significantly in 1999 compared to the same period in the year before as the number of finance companies had been reduced to only 23 firms coupled with the low public confidence in finance companies. The rate of return of 3-6 months P/Ns had declined from 6.25% per annum in the beginning of 1999 to 4.50-5.25% per annum in August due to the high liquidity situation. This induced the transfer of funds to other higher yielding alternatives in the equity and debt instrument markets.

In 2000, finance companies are expected to undergo another major overhaul in order to meet the central bank's capital-to-risk assets ratio requirement. This will enhance the financial stability and credibility of finance companies in the eyes of investors / depositors. Thus, only large or financially sound finance companies with strong foreign partners, and some of Commercial Bank's finance companies will likely remain in business. The remaining weak finance companies which fail to meet the asset-to-capital requirement may be intervened by the state or merged with others to create a larger finance companies, or even upgrade into a commercial bank. The possible reduction in the number of operating finance companies, currently 23 firms, will further shrink the deposit base of finance companies.

Loans of finance and securities companies declined significantly in 1999 relative to the same period in 1998. Loans of finance companies continued to drop since the beginning of the year, while loans of securities firms increased gradually in line with the active stock market since the early 1999. However, the high NPLs of finance companies was the main factor which reduced overall loans of finance companies in 1999. Total loans of finance companies in 2000 will likely decline significantly as NPLs remain high despite the government's efforts to encourage restructuring of debts. The reduction in the amount of NPLs may come from write-off of bad loans and transfer of NPLs to asset management companies. However, in term of quality, the problem with NPLs will still have to be resolved. Finance companies which could not secure strategic partners or raise enough capital on their own will have to request state assistance, or may be subject to state intervention under the August 14 Measures of 1998.

Items	Unit	1998-P	1999-E			2000-F						
			Q1P	Q2P	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
GDP (Current prices)	Bil.Baht	4,664.7	1,183.6	1,116.4	1,188.6	1,290.6	4,779.2	1,255.2	1,236.5	1,285.9	1,383.0	5,160.5
GDP Growth Rate (1988 prices)	%	-10.0	0.8	3.5	8.8	7.0	5.0	5.7	8.1	5.8	5.0	6.1
Consumption (1988 prices)	%	-8.6	0.5	5.9	5.6	8.2	5.0	7.3	8.4	9.9	9.8	8.9
- Private Sector	%	-10.6	-0.4	0.9	4.0	6.0	2.6	7.0	8.5	10.0	10.5	9.0
- Public Sector	%	4.9	6.2	41.3	12.5	20.5	19.3	9.2	8.0	9.5	6.2	8.2
Investment (1988 prices)	%	-27.3	-13.1	3.6	-6.5	-0.7	-4.5	-2.7	-3.0	- 1.3	0.4	-1.7
- Private Sector	%	-27.9	-8.0	0.4	0.9	1.1	-1.5	1.3	1.5	1.7	2.3	1.7
- Public Sector	%	-26.2	-22.9	11.0	-17.3	-5.3	-10.4	-11.8	-12.4	6.8	-4.4	-8.9
International Trade												
- Merchandise Exports	Bil.US\$	52.9	12.8	13.7	14.7	14.4	55.5	13.9	15.1	16.4	16.1	61.5
% Change	%	-6.7	-3.2	5.7	10.5	7.0	5.0	8.5	10.0	12.0	12.5	10.8
- Merchandise Imports	Bil.US\$	40.6	10.0	11.6	12.2	12.1	45.8	12.0	13.0	14.0	14.2	53.2
% Change	%	-33.8	-1.0	11.7	20.3	20.2	12.8	19.7	12.4	15.1	17.5	16.1
- Trade Balance	Bil.US\$	12.2	2.8	2.1	2.5	2.3	9.7	1.9	2.1	2.4	1.9	8.3
- Current Account	Bil.US\$	14.2	3.5	2.6	2.5	2.3	10.8	2.1	2.0	1.9	1.9	7.9
as% of GDP	%	12.8	11.1	8.0	8.1	7.3	8.6	6.7	6.3	6.0	5.5	6.1
Capital Account	Bil.US\$	-9.9	-3.0	0.3	-1.0	-1.5	-5.2	-1.5	-1.5	-1.0	-1.0	-5.0
Balance of Payments	Bil.US\$	1.7	0.8	1.6	-0.1	0.8	3.4	0.6	0.5	0.9	0.9	2.9
Inflation Rate	%	8.1	2.7	-0.4	-1.0	1.1	0.6	2.0	2.3	3.0	3.5	2.7
Exchange Rate	Baht/US\$	41.36	37.05	37.18	38.32	40.00	38.14	38.00	39.00	39.00	40.00	39.00

# Economic Data of Thailand

Source: NESDB, BOT P= Preliminary, E= Estimated, F = Forecasted Estimated and forecasted by the SCB Research Institute

### **REPORT OF THE INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS**

### TO THE SHAREHOLDERS AND BOARD OF DIRECTORS OF THE SIAM COMMERCIAL BANK PUBLIC COMPANY LIMITED

• We have audited the consolidated balance sheet of The Siam Commercial Bank Public Company Limited and its subsidiaries and the balance sheet of The Siam Commercial Bank Public Company Limited as at December 31, 1999, and the related consolidated and the Bank's statements of income, changes in shareholders' equity, retained earnings and cash flows for the year then ended. These financial statements are the responsibility of the Bank's management as to their correctness and completeness of the presentation. Our responsibility is to express an opinion on these financial statements based on our audit. The consolidated and the Bank's financial statements for the year ended December 31, 1998 were audited by another auditor of the same firm, whose report thereon dated February 26, 1999 (April 1, 1999 as to Notes 2.3, 2.4, 2.6, 4.4.2, 4.16.3, 4.22.1, 4.22.2, 4.24.2, 4.24.3 and 4.24.4) expressed a qualified opinion regarding the Bank's recording of the allowance for doubtful accounts and the deferral of losses on debt restructuring, both not in accordance with generally accepted accounting principles and the omission of the consolidated statement of cash flows with explanatory paragraphs regarding the capital raising to maintain the capital fund of the Bank and two financial institutions subsidiaries and regarding the ability of five subsidiaries of the Bank to continue as a going concern.

We conducted our audit in accordance with generally accepted auditing standards in Thailand. Those standards require that we plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

✤ As described in Notes 3.4 and 4.6, in 1999, the Bank, one subsidiary and one associated company which were financial institutions recorded an expense for an additional allowance for doubtful accounts in accordance with guidelines established by the Bank of Thailand.

In our opinion, except for the effects of recording the allowance for doubtful accounts in the consolidated and the Bank's statements of income for the year ended December 31, 1999, as described in the third paragraph, the consolidated and the Bank's financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of The Siam Commercial Bank Public Company Limited and its subsidiaries, and of The Siam Commercial Bank Public Company Limited and its subsidiaries, and of The Siam Commercial Bank Public Company Limited as at December 31, 1999, and the results of operations, the changes in shareholders' equity, retained earnings and the cash flows for the year then ended in conformity with generally accepted accounting principles in Thailand and as described in Notes 2 and 3.

• We also audited the adjustments described in notes 2.3 and 4.23 to the financial statements that were applied to restate the 1998 financial statements. In our opinion, such adjustments are appropriate and have been properly applied.

As stated in Note 1 to the financial statements, Thailand and many Asia-Pacific countries continue to experience economic difficulties since 1997. These difficulties have had a significant impact on the operations of the Bank and its subsidiaries. The accompanying consolidated and the Bank's financial statements reflect management's current assessment of the possible impact of the economic conditions on the financial position of the Bank and its subsidiaries. The ultimate effect of economic difficulties on the financial position of the Bank and its subsidiaries. The ultimate effect of economic difficulties on the financial position of the Bank and its subsidiaries.

As discussed in Note 2.3 to the financial statements, the consolidated and the Bank's financial statements for the year ended December 31, 1998 shown as comparison have been restated to reflect the changes in reporting entities included in the consolidated financial statements for the year ended December 31, 1999, to comply with generally accepted accounting principles.

As discussed in Notes 3.2 and 3.8 to the financial statements, the Bank and its subsidiaries have changed their accounting for investments, recognition of interest income, and have adopted other new accounting standards.

As described in Note 4.23 to the financial statements, the consolidated and the Bank's financial statements for the year ended December 31, 1998 shown as comparison have been restated to reflect the effect of an adjustment regarding the deferral of losses on debt restructuring to comply with generally accepted accounting principles.

Month (

Chongchitt Leekbhai Certified Public Accountant (Thailand) Registration No. 2649 DELOITTE TOUCHE TOHMATSU JAIYOS

BANGKOK February 24, 2000

### **BALANCE SHEETS**

AS AT DECEMBER 31, 

	CONSOLIDATED		THE BAN	NK ONLY
	1999	1998	1999	1998
ASSETS				
CASH	11,191,499,766	7,647,159,247	10,629,522,934	7,473,758,377
INTERBANK AND MONEY				
MARKET ITEMS (Note 4.2)				
Domestic items				
Interest bearing	4,949,727,632	9,546,775,135	6,917,805,137	9,984,812,953
Non-interest bearing	2,924,707,720	16,121,262,607	2,854,834,406	16,121,262,607
Foreign items				
Interest bearing	31,183,392,013	17,743,314,483	31,046,448,614	17,743,314,483
Non-interest bearing	7,892,924,435	510,011,447	7,737,442,891	510,011,448
Total interbank and money				
market items	46,950,751,800	43,921,363,672	48,556,531,048	44,359,401,491
SECURITIES PURCHASED				
UNDER RESALE AGREEMENTS (Note 4.3)	3,095,000,000	36,038,000,000	3,095,000,000	35,510,000,000
INVESTMENT IN SECURITIES				
(Notes 3.2 and 4.4)				
Securities for trading	19,663,510,711	21,070,800,491	19,453,420,553	20,560,077,004
Securities for investment	81,169,614,222	38,924,048,224	87,886,555,256	37,196,046,092
Total investment in securities	100,833,124,933	59,994,848,715	107,339,975,809	57,756,123,096
Valuation allowance	3,590,699,759	(6,486,931,325)	(1,133,178,835)	(7,237,224,286)
Net investment in securities	104,423,824,692	53,507,917,390	106,206,796,974	50,518,898,810
LOANS AND ACCRUED INTEREST				
RECEIVABLES				
Loans				
(Notes 3.3 and 4.5)	494,118,859,950	529,866,967,701	488,498,057,234	544,268,480,777
Accrued interest receivables	3,886,202,791	14,289,188,120	3,969,750,471	15,421,370,542
Total loans and accrued interest				
receivables	498,005,062,741	544,156,155,821	492,467,807,705	559,689,851,319
Less Allowance for doubtful				
accounts (Notes 3.4 and 4.6)	(23,324,523,361)	(33,301,502,326)	(18,712,554,144)	(31,422,711,009)
Net loans and accrued interest receivables	474,680,539,380	510,854,653,495	473,755,253,561	528,267,140,310
PROPERTIES FORECLOSED (Note 3.5)	9,203,099,328	3,742,508,840	9,063,223,564	3,739,336,984
CUSTOMERS' LIABILITY UNDER				
ACCEPTANCES	2,832,344,365	3,366,637,792	2,832,344,365	3,366,637,792
PREMISES AND EQUIPMENT, NET				
(Notes 3.6 and 4.9)	23,843,321,147	26,636,367,443	17,362,521,946	18,325,937,519
NET INTER-ACCOUNT BALANCE	4,360,204,205	4,337,488,608	4,360,204,205	4,337,488,608
OTHER ASSETS PENDING TRANSFER	5,595,395,508	3,991,668,391	5,595,395,508	3,978,768,352
OTHER ASSETS	5,874,562,917	5,334,795,008	3,560,425,009	2,966,268,425
TOTAL ASSETS BAHT	692,050,543,108	699,378,559,886	685,017,219,114	702,843,636,668

Notes to the consolidated and the Bank's financial statements form an integral part of these financial statements

# BALANCE SHEETS (CONTINUED)

AS AT DECEMBER 31,

	CONSO	LIDATED	THE BAN	NK ONLY
	1999	1998	1999	1998
LIABILITIES AND				
SHAREHOLDERS' EQUITY				
DEPOSITS (Note 4.10)				
Deposits in Baht	540,088,016,682	562,565,622,960	535,085,584,260	554,639,392,759
Deposits in foreign currencies	28,434,097,011	36,446,812,405	27,555,974,669	36,510,452,612
Total deposits	568,522,113,693	599,012,435,365	562,641,558,929	591,149,845,371
INTERBANK AND MONEY				
MARKET ITEMS (Note 4.11)				
Domestic items				
Interest bearing	7,610,447,054	10,892,704,847	7,592,963,562	11,347,903,895
Non-interest bearing	939,391,042	456,222,411	1,007,658,780	456,222,411
Foreign items				
Interest bearing	15,090,137,728	25,744,274,052	15,203,834,883	23,777,079,720
Non-interest bearing	289,954,399	1,350,002,188	321,410,568	1,350,002,188
Total interbank and money				
market items	23,929,930,223	38,443,203,498	24,125,867,793	36,931,208,214
LIABILITY PAYABLE ON DEMAND	4,473,080,782	2,719,754,960	4,470,576,167	2,719,754,960
SECURITIES SOLD UNDER				
<b>REPURCHASE AGREEMENTS</b> (Note 4.12)	327,000,000	226,000,000	-	-
BORROWING (Note 4.13)				
Short-term borrowings	1,368,010,471	2,200,204,059	-	-
Long-term borrowings	23,341,571,884	17,308,015,120	22,102,974,371	16,906,269,754
Total borrowings	24,709,582,355	19,508,219,179	22,102,974,371	16,906,269,754
BANK'S LIABILITY UNDER ACCEPTANCES	2,832,344,365	3,366,637,792	2,832,344,365	3,366,637,792
INTEREST PAYABLE ON DEPOSITS	5,073,301,035	9,223,295,356	5,031,519,653	9,128,941,362
OTHER LIABILITIES PENDING TRANSFER	2,702,929,371	2,956,706,700	2,699,981,977	2,933,890,661
OTHER LIABILITIES	4,901,954,262	5,152,314,825	3,517,540,370	4,782,306,526
GOODWILL	26,450,050	366,404,011	-	-
TOTAL LIABILITIES	637,498,686,136	680,974,971,686	627,422,363,625	667,918,854,640

# BALANCE SHEETS (CONTINUED)

AS AT DECEMBER 31,

	CONSOL	.IDATED	THE BAN	IK ONLY
	1999	1998	1999	1998
LIABILITIES AND				
SHAREHOLDERS' EQUITY				
MINORITY INTEREST	840,791,781	733,971,744	-	-
SHAREHOLDERS' EQUITY				
SHARE CAPITAL (Note 4.14)				
Authorized share capital				
6,191,239,927 preferred shares				
of Baht 10.00 each	61,912,399,270		61,912,399,270	
808,760,073 ordinary shares				
of Baht 10.00 each	8,087,600,730		8,087,600,730	
4,000,000,000 ordinary shares				
of Baht 10.00 each		40,000,000,000		40,000,000,000
Issued and paid-up share capital				
2,488,445,500 preferred shares				
of Baht 10.00 each, fully paid	24,884,455,000		24,884,455,000	
632,548,223 ordinary shares				
of Baht 10.00 each, fully paid	6,325,482,230		6,325,482,230	
588,760,073 ordinary shares				
of Baht 10.00 each, fully paid		5,887,600,730		5,887,600,730
PREMIUM ON PREFERRED SHARE	38,937,500,000	-	38,937,500,000	-
PREMIUM ON ORDINARY SHARE	16,421,375,179	15,776,701,679	16,421,375,179	15,776,701,679
UNREALIZED INCREMENT PER				
LAND APPRAISAL	2,390,895,250	2,397,957,250	2,390,895,250	2,397,957,250
UNREALIZED INCREMENT PER				
PREMISES APPRAISAL	1,108,120,818	1,153,916,151	1,108,120,818	1,153,916,151

### BALANCE SHEETS (CONTINUED)

AS AT DECEMBER 31, 

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		CONSO	LIDATED	THE BAN	NK ONLY
		1999	1998	1999	1998
LIABILITIES AND					
SHAREHOLDERS' EQUITY					
RETAINED EARNINGS					
Appropriated					
Legal reserve (Note 4.15	)	695,000,000	695,000,000	695,000,000	695,000,000
Others		23,081,000,000	23,081,000,000	23,081,000,000	23,081,000,000
Unappropriated (Deficit)		(66,069,346,764)	(30,518,898,504)	(61,746,043,381)	(13,013,016,366)
UNREALIZED GAIN (LOSS) FI	ROM				
SECURITIES VALUATION		6,207,985,327	(803,451,869)	5,497,070,393	(1,054,377,416)
CURRENCY TRANSLATION ADJU	STMENT	(271,401,849)	(208,981)	-	-
TOTAL SHAREHOLDERS'		53,711,065,191	17,669,616,456	57,594,855,489	34,924,782,028
TOTAL LIABILITIES AND					
SHAREHOLDERS' EQUITY	BAHT	692,050,543,108	699,378,559,886	685,017,219,114	702,843,636,668
OFF-BALANCE SHEET ITEMS -					
CONTINGENCIES (Note 4.16	<u>5)</u>				
AVALS TO BILLS AND GUARAN	NTEES				
OF LOANS	BAHT	14,248,870,013	20,197,964,786	14,248,870,013	21,782,550,701
LIABILITY UNDER UNMATURE	)				
IMPORT BILLS	BAHT	6,841,531,574	6,828,766,855	6,820,032,343	6,828,766,855
LETTERS OF CREDIT	BAHT	7,381,321,229	5,977,253,199	7,371,897,417	5,977,253,199
OTHER CONTINGENCIES	BAHT	283,277,581,113	285,369,695,431	283,152,563,548	292,010,930,038

Notes to the consolidated and the Bank's financial statements form an integral part of these financial statements

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# STATEMENTS OF INCOME

FOR THE YEARS ENDED DECEMBER 31, 

	CONSOL	.IDATED	THE BAN	IK ONLY
	1999	1998	1999	1998
INTEREST AND DIVIDEND INCOME				
Interest on loans	32,446,541,763	62,160,832,913	32,644,270,023	63,281,238,642
Interest on interbank and				
money market items	3,156,449,052	5,663,822,494	3,249,243,447	5,764,062,245
Interest on government and				
state enterprise securities	3,585,807,135	1,771,771,286	3,517,691,405	1,700,471,358
Interest and dividend on				
other securities	1,702,993,664	1,544,538,463	1,610,232,215	1,427,399,521
Total Interest and Dividend Income	40,891,791,614	71,140,965,156	41,021,437,090	72,173,171,766
INTEREST EXPENSES				
Interest on deposits	27,543,601,763	56,022,886,529	27,542,696,305	54,985,514,130
Interest on interbank and				
money market items	2,227,906,672	3,927,558,124	1,677,647,754	3,743,538,669
Interest on short-term borrowings	36,304,371	51,857,994	-	5,315,371
Interest on long-term borrowings	1,296,273,269	923,473,781	1,203,848,610	718,486,094
Total Interest Expenses	31,104,086,075	60,925,776,428	30,424,192,669	59,452,854,264
Net Interest and Dividend Income	9,787,705,539	10,215,188,728	10,597,244,421	12,720,317,502
BAD DEBT AND DOUBTFUL ACCOUNTS	43,285,439,567	15,159,194,895	51,498,384,518	14,433,159,202
Net Interest and Dividend				
Income after Bad Debt and				
Doubtful Accounts	(33,497,734,028)	(4,944,006,167)	(40,901,140,097)	(1,712,841,700)
NON-INTEREST INCOME				
Fees and service income				
Acceptances, aval and guarantees	879,550,370	884,788,554	879,736,705	1,195,914,946
Others	4,054,360,572	3,605,529,788	3,657,907,135	3,395,284,821
Gain on exchanges	1,470,083,424	4,181,422,789	1,469,683,261	4,925,584,027
Gain on trading in securities				
and reversal of allowance				
for diminution in securities	7,124,842,964	-	1,007,540,873	-
Other income	804,635,752	1,647,131,475	199,116,436	464,755,036
Total Non-Interest Income	14,333,473,082	10,318,872,606	7,213,984,410	9,981,538,830

### STATEMENTS OF INCOME (CONTINUED)

FOR THE YEARS ENDED DECEMBER 31,

	CONSO	LIDATED	THE BAN	ik only
	1999	1998	1999	1998
NON-INTEREST EXPENSES				
Personnel expenses	5,329,729,586	4,709,480,759	4,789,089,698	4,173,158,094
Premises and equipment expenses	3,484,607,441	3,832,447,951	2,963,599,622	3,230,953,903
Taxes and duties	1,530,830,131	2,389,087,815	1,475,629,319	2,338,750,514
Fees and service expenses	281,543,598	53,931,420	389,532,672	316,215,896
Directors' remuneration	19,017,061	19,280,428	12,289,268	11,870,625
Contributions to the Financial				
Institutions Development Fund	2,456,584,998	2,365,888,055	2,415,778,054	2,318,575,786
Loss on trading in securities	-	2,666,563,348	-	-
Unrealized loss on investment	-	8,947,536,477	628,701,913	9,334,978,050
Other expenses	3,144,803,140	3,553,433,799	2,371,250,782	2,099,041,085
Total Non-Interest Expenses	16,247,115,955	28,537,650,052	15,045,871,328	23,823,543,953
PROFIT (LOSS) BEFORE TAX	(35,411,376,901)	(23,162,783,613)	(48,733,027,015)	(15,554,846,823)
INCOME TAX	73,700,166	161,810,628	-	-
PROFIT (LOSS) BEFORE				
MINORITY INTEREST	(35,485,077,067)	(23,324,594,241)	(48,733,027,015)	(15,554,846,823)
LESS MINORITY INTEREST IN				
SUBSIDIARIES	65,371,193	(91,316,676)	-	-
NET PROFIT (LOSS) BAHT	(35,550,448,260)	(23,233,277,565)	(48,733,027,015)	(15,554,846,823)
EARNINGS (LOSS) PER SHARE BAHT	(16.02)	(40.38)	(21.97)	(27.03)
WEIGHTED AVERAGE NUMBER				
OF SHARES FOR				
CALCULATING EARNINGS				
(LOSS) PER SHARE SHARES	2,218,506,966	575,432,364	2,218,506,966	575,432,364

Notes to the consolidated and the Bank's financial statements form an integral part of these financial statements

# STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

FOR THE YEARS ENDED DECEMBER 31,

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	CONSOL	IDATED	THE BANK ONLY		
	1999	1998	1999	1998	
PREFERRED SHARE					
Beginning balance	-	-	-	-	
Additions	24,884,455,000	-	24,884,455,000	-	
Ending balance	24,884,455,000	-	24,884,455,000	-	
ORDINARY SHARE					
Beginning balance	5,887,600,730	5,456,265,680	5,887,600,730	5,456,265,680	
Additions	437,881,500	431,335,050	437,881,500	431,335,050	
Ending balance	6,325,482,230	5,887,600,730	6,325,482,230	5,887,600,730	
PREMIUM ON PREFERRED SHARE					
Beginning balance	-	-	-	-	
Additions	38,937,500,000	-	38,937,500,000	-	
Ending balance	38,937,500,000	-	38,937,500,000	-	
PREMIUM ON ORDINARY SHARE					
Beginning balance	15,776,701,679	13,555,643,496	15,776,701,679	13,555,643,496	
Additions	644,673,500	2,221,058,183	644,673,500	2,221,058,183	
Ending balance	16,421,375,179	15,776,701,679	16,421,375,179	15,776,701,679	
UNREALIZED INCREMENT PER		- , , ,		-,,	
LAND APPRAISAL					
Beginning balance	2,397,957,250	2,397,957,250	2,397,957,250	2,397,957,250	
Deduction	(7,062,000)	-	(7,062,000)	-	
Ending balance	2,390,895,250	2,397,957,250	2,390,895,250	2,397,957,250	
UNREALIZED INCREMENT PER			,,,	,,	
PREMISES APPRAISAL					
Beginning balance	1,153,916,151	1,196,821,155	1,153,916,151	1,196,821,155	
Deduction - Depreciation for					
the period	(45,795,333)	(42,905,004)	(45,795,333)	(42,905,004)	
Ending balance	1,108,120,818	1,153,916,151	1,108,120,818	1,153,916,151	
0		,	, ,	, , , -	

# STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (CONTINUED)

FOR THE YEARS ENDED DECEMBER 31, 

	CONSOL	.IDATED	THE BA	NK ONLY
	1999	1998	1999	1998
RETAINED EARNINGS				
Appropriated				
Legal reserve				
Beginning balance	695,000,000	495,000,000	695,000,000	495,000,000
Additions	-	200,000,000	-	200,000,000
Ending balance	695,000,000	695,000,000	695,000,000	695,000,000
Others				
Beginning balance	23,081,000,000	23,081,000,000	23,081,000,000	23,081,000,000
Ending balance	23,081,000,000	23,081,000,000	23,081,000,000	23,081,000,000
Unappropriated				
Beginning balance				
- As previously reported	(27,374,588,504)	2,741,830,457	(9,868,706,366)	2,741,830,457
- Adjustment for the				
effect of recognition				
of equity in undistributed				
subsidiary and associated				
companies retroactively	-	(9,827,451,396)	-	-
- Adjustment for the effect				
of deferred loss from debt				
restructuring (Note 4.23)	(3,144,310,000)	-	(3,144,310,000)	-
Beginning balance after				
adjustment	(30,518,898,504)	(7,085,620,939)	(13,013,016,366)	2,741,830,457
Deductions	-	(200,000,000)	-	(200,000,000)
Deductions - net income (loss)	(35,550,448,260)	(23,233,277,565)	(48,733,027,015)	(15,554,846,823)
Ending balance (loss)	(66,069,346,764)	(30,518,898,504)	(61,746,043,381)	(13,013,016,366)
UNREALIZED GAIN (LOSS)				
FROM SECURITIES VALUATION				
Beginning balance	(803,451,869)	-	(1,054,377,416)	(7,209,322,299)
Deductions	7,011,437,196	(803,451,869)	6,551,447,809	6,154,944,883
Ending balance	6,207,985,327	(803,451,869)	5,497,070,393	(1,054,377,416)
CURRENCY TRANSLATION			. ,	
ADJUSTMENT				
Beginning balance	(208,981)	-	-	-
Deductions	(271,192,868)	(208,981)	-	-
Ending balance	(271,401,849)	(208,981)	-	-
TOTAL BAHT	53,711,065,191	17,669,616,456	57,594,855,489	34,924,782,028

Notes to the consolidated and the Bank's financial statements form an integral part of these financial statements

### STATEMENTS OF RETAINED EARNINGS

FOR THE YEARS ENDED DECEMBER 31,

	CONSOI	.IDATED	THE BAN	IK ONLY
	1999	1998	1999	1998
UNAPPROPRIATED RETAINED				
EARNINGS				
Retained earnings brought				
forward as previously reported	(27,374,588,504)	2,741,830,457	(9,868,706,366)	2,741,830,457
Prior year adjustment for the				
effect of recognition				
of equity in undistributed				
subsidiary and associated				
companies retroactively	-	(9,827,451,396)	-	-
Adjustment for the effect				
of deferred loss from debt				
restructuring (note 4.23)	(3,144,310,000)	-	(3,144,310,000)	-
Retained earnings brought				
forward after adjustment	(30,518,898,504)	(7,085,620,939)	(13,013,016,366)	2,741,830,457
Deduction : Appropriation for				
the prior year				
Legal reserve	-	(200,000,000)	-	(200,000,000)
Net loss	(35,550,448,260)	(23,233,277,565)	(48,733,027,015)	(15,554,846,823)
Total unappropriated				
retained earnings	(66,069,346,764)	(30,518,898,504)	(61,746,043,381)	(13,013,016,366)
APPROPRIATED RETAINED EARNINGS				
Legal reserve	695,000,000	695,000,000	695,000,000	695,000,000
Others	23,081,000,000	23,081,000,000	23,081,000,000	23,081,000,000
Total appropriated				
retained earnings	23,776,000,000	23,776,000,000	23,776,000,000	23,776,000,000
TOTAL RETAINED				
EARNINGS (DEFICIT) BAHT	(42,293,346,764)	(6,742,898,504)	(37,970,043,381)	10,762,983,634

Notes to the consolidated and the Bank's financial statements form an integral part of these financial statements

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# STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31,

	CONSOLIDATED	THE BAN	NK ONLY
	1999	1999	1998
CASH FLOWS FROM OPERATING ACTIVITIES			
Net loss	(35,550,448,260)	(48,733,027,015)	(15,554,846,823)
Items to reconcile net loss to cash received (paid)			
from operating activities:			
Depreciation and amortization	2,052,721,802	1,693,954,379	1,736,381,826
Bad debts and doubtful accounts	43,285,439,567	51,498,384,518	14,433,159,202
Loss on sales of assets	80,991,815	80,991,815	(1,317,555)
(Profit) loss on exchange rate	(999,929,530)	(999,929,529)	(1,751,232,769)
Unrealized (profit) losses on securities	(3,074,853,212)	447,402,357	9,334,978,051
Amortization of goodwill	(19,736,952)	-	-
Increase (decrease) in accrued interest and dividend income	9,427,325,075	10,475,959,818	(5,765,287,671)
Decrease in accrued interest payable	(4,059,084,243)	(4,059,084,243)	(907,226,482)
Decrease in other accrued expenses	(212,592,282)	(212,592,282)	(153,878,345)
Equity in undistributed net loss (gain) of			
associated companies	(222,326,313)	-	-
Minority interest in operating results	(65,371,193)	_	-
Income (loss) from operations before changes			
in operating assets and liabilities	10,642,136,274	10,192,059,818	1,370,729,434
Operating assets (increase) decrease			
Interbank and money market items	(2,878,248,926)	(4,045,990,355)	4,047,094,973
Securities purchased under resale agreement	32,943,000,000	32,415,000,000	(1,910,000,000)
Securities for trading	1,407,289,780	1,106,656,451	(18,631,686,929)
Loans and accrued interest receivable	(17,514,310,781)	(8,438,117,842)	25,872,448,030
Properties foreclosed	(5,460,590,488)	(5,323,886,580)	(1,119,499,188)
Other assets	23,238,876	(44,049,838)	(7,229,271,169)
Operating liabilities increase (decrease)			
Deposits	(30,490,321,672)	(28,508,286,442)	32,170,202,876
Interbank and money market items	(14,513,273,275)	(12,805,340,422)	(34,450,983,598)
Demand liabilities	1,753,325,822	1,750,821,208	1,163,768,564
Securities sold under repurchase agreement	101,000,000	-	(980,000,000)
Short-term borrowings	(832,193,588)	_	(2,645,439,824)
Other liabilities	(382,455,689)	(1,324,420,024)	(6,521,678,090)
Net cash provided (used) by operating activities	(25,201,403,667)	(15,025,554,026)	(8,864,314,921)
The cash provided (asea) by operating activities	(20,201,100,001)	(10,020,001,020)	(0,001,011,021)

### STATEMENTS OF CASH FLOWS (CONTINUED)

FOR THE YEARS ENDED DECEMBER 31,

	CONSOLIDATED	THE BAN	K ONLY
	1999	1999	1998
CASH FLOWS FROM INVESTING ACTIVITIES			
Decrease (increase) in securities for investment	(42,334,797,369)	(50,690,509,164)	2,932,251,014
Net purchase of property, premises and equipment	606,475,346	(864,387,953)	(922,175,127)
Net cash provided (used) by investing activities	(41,728,322,023)	(51,554,897,117)	2,010,075,887
CASH FLOWS FROM FINANCING ACTIVITIES			
Increase (decrease) in long-term borrowings	6,635,567,847	5,798,715,700	4,195,645,792
Increase in preferred share	25,000,000,000	25,000,000,000	-
Increase in ordinary share	-	-	431,335,050
Increase in premium on preferred share	38,937,500,000	38,937,500,000	-
Increase in premium on ordinary share	-	-	2,221,058,182
Net cash provided (used) by financing activities	70,573,067,847	69,736,215,700	6,848,039,024
Minority interest increase	172,191,230	-	-
Increase in currency translation	(271,192,868)	-	-
Net increase (decrease) in cash and cash equivalents	3,544,340,519	3,155,764,557	(6,200,010)
Cash and cash equivalents as at January 1,	7,647,159,247	7,473,758,377	7,479,958,387
Cash and cash equivalents as at December 31, BAHT	11,191,499,766	10,629,522,934	7,473,758,377

Notes to the consolidated and the Bank's financial statements form an integral part of these financial statements

### NOTES TO THE CONSOLIDATED AND BANK'S FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 1999 AND 1998

#### 1. ECONOMIC TURMOIL AND OPERATIONS OF THE BANK AND ITS SUBSIDIARIES

Thailand and many Asia-Pacific countries continue to experience economic difficulties since 1997. The accompanying consolidated and Bank financial statements reflect management's assessment of the possible impact the economic conditions on the financial position of the Bank and its subsidiaries. The ultimate effect of such uncertainties on the financial position of the Bank and its subsidiaries cannot be presently determined.

### 2. BASIS FOR PREPARATION OF THE CONSOLIDATED FINANCIAL STATEMENTS AND THE BANK'S FINANCIAL STATEMENTS

2.1 The consolidated financial statements and the Bank's financial statements are presented as prescribed by Commerce Ministerial Regulation No. 7 (B.E. 2539) issued under Public Company Act B.E. 2535.

The Bank maintains its accounting records in Thai Baht and prepares its statutory financial statements in conformity with financial accounting standards in Thailand. The accompanying financial statements are intended to present the financial position and results of operations and cash flows in accordance with accounting principles and practices generally accepted in Thailand which may differ from generally accepted accounting principles in other countries. Accordingly, the user of these financial statements should have sound knowledge about Thailand accounting principles and practices.

2.2 The consolidated financial statements for the year ended December 31, 1999 include the accounts of all branches of the Bank, and 20 subsidiaries whose shares are more than 50 % owned by the Bank. Significant related party transactions and balances were eliminated. The subsidiaries are SCB Resolution Corporation Co., The Cambodian Commercial Bank Ltd. (Cambodia), Siam Information and Processing Co., Ltd., Siam Integrated Service Co., Ltd., Mahisorn Co., Ltd., SCB Business Service Co., Ltd., SCB Training Center Co., Ltd., Oreo Realty Inc. (United State), Thai International Property Development Co., Ltd., Astrakhan Investment Ltd. (Hong Kong). SCB Advisory Service Co., Ltd., Siam Pitiwat Co., Ltd., Siam Appraisal and Service Co., Ltd., SCB Securities Co., Ltd., SCB Book Club Securities Co., Ltd., The Book Club Finance PCL., SCB Research Co., Ltd., Samaggi Insurance PCL, Sub Sri Thai Warehouse PCL., Techno Holding Co., Ltd.

The consolidated financial statements for the year ended December 31, 1999 do not include eight companies, which are subsidiaries or the companies that the Bank has significant control, due to their following discontinued operations and being in process of dissolution. Such companies are Siam Commercial Development Co., Ltd., Suthakarn Co., Ltd., Thai Manpower Development Co., Ltd., Prime Business Co., Ltd., M & M Service Co., Ltd., Sorathon Co., Ltd., Satayu Co., Ltd. and Supapirom Co., Ltd. It will not make any difference to the results of operations whether the financial statements of the mentioned companies are included or excluded in the consolidated financial statements.

The consolidated financial statements for the year ended December 31, 1999 do not include the account of Singburi Sugar Co., Ltd., Siam Niti Law Office Co., Ltd., The Collectors Co., Ltd., Siam Sanwa International Co., Ltd. and The Siam Industrial Credit PCL. as a number of shares were disposal of during the period resulting in less than 50 % owned by the Bank.

The consolidated financial statements for the year ended December 31, 1998 include the accounts of all branches of the Bank, 11 subsidiaries whose shares are more than 50 % owned by the Bank and 20 companies which the Bank has significant control over their management although shares are less than 50% owned by the Bank. The subsidiaries are Singburi Sugar Co., Ltd., SCB Advisory Service Co., Ltd., Siam Pitiwat Co., Ltd., Siam Appraisal and Service Co., Ltd., SCB Securities Co., Ltd., SCB Research Co., Ltd., Siam Samaggi Leasing Co., Ltd., The Book Club Finance Public Co., Ltd., Siam Sanwa Industry Credit Public Co., Ltd., SCB Resolution Corporation Co., Ltd., and Astrakhan Investment Ltd. (Hong Kong). The companies which the Bank has significant control over their management are Siam Niti Law Office Co., Ltd., Mahisorn Co., Ltd., Samaggi Insurance PCL, Siam Commercial Development Co., Ltd., Suthakarn Co., Ltd., SCB Business Service Co., Ltd., Sub Sri Thai Warehouse PCL, Siam Information and Processing Co., Ltd., M & M Service Co., Ltd., Sorathon Co., Ltd. Prime Business Co., Ltd., Satayu Co., Ltd., SCB Training center Co., Ltd., Siam Sanwa International Co., Ltd., Supapirom Co., Ltd., Thai International Property Development Co., Ltd.

2.3 Changes in reporting entities

In 1999, the Bank reduced its interest in 2 subsidiaries as follows:

Subsidiary Company	Type of Business	Ownership (%)		
		1999	1998	
The Siam Industrial Credit PCL	Finance	49.4	69.6	
Siam Niti Law Office Co., Ltd.	Consultant	49.0	10.0 *	

\* Bank has significant control.

The reduction in holding of interest results in such companies being accounts for become the Bank's associated companies. According to the generally accepted accounting principle, under this situation, the consolidated financial statements for the year ended December 31, 1999, should exclude the transaction of those 2 companies. The Bank has also restated the consolidated financial statements for the year ended December 31, 1998, to exclude the transactions of those companies to comply with the generally accepted accounting principle and to be comparable with to the consolidated statements for the year ended December 31, 1999.

The effects of the changes in reporting entities on the consolidated financial statements for the year ended December 31,1998 are as follows:

	Consolidated	Baht : Million			
	Consolidated financial statements for the year ended December 31,1998				
	After restating	As previously report			
Consolidated Balance Sheet					
Total assets	702,522.9	715,881.8			
Total liabilities	680,975.0	694,074.4			
Minority interest	734.0	993.5			
Consolidated Statement of Income					
Total revenue	81,459.8	84,137.2			
Total expenses	101,478.3	104,335.3			
Minority interest	(91.3)	(356.5)			

2.4 The consolidated financial statements included the adjustments for which the subsidiaries did not record as follows :

		Baht : Millior	
	1999	1998	
Provision for doubtful debt of subsidiaries and associated companies	1,750	-	
Deferred loss on the application of the managed exchange			
system of a subsidiary	259	-	

#### 3. SIGNIFICANT ACCOUNTING POLICIES

3.1 Cash and cash equivalents

Cash and cash equivalents include cash in hand and cash on collection.

3.2 Investment in securities

During the year ended December 31, 1999, the Bank and its subsidiaries adopted Accounting Standard No. 40, - *Accounting for Investments in Debt Instruments and Equity Instruments* (TAS No.40). Under TAS No. 40, the Bank's investments are classified as at either trading securities, available-for-sale securities, held-to-maturity securities or as general investments.

Trading securities are those investments that management acquires with the intent to hold them for a short period of time in order to take advantage of anticipated changes in market values. Trading securities are carried at fair value. Changes in fair value are recognized in the statement of income as either non-interest income or expense. Interest income on trading securities is recognized using the accrual basis of accounting. Debt securities for which the Bank has both the intent and ability to hold until maturity are classified as held-to-maturity securities. Such securities are carried at amortized cost, net of valuation allowances for impairment, if any. Valuation allowances are established by recognizing an unrealized non-interest expense in the statement of income, when management has assessed a security as being impaired. Premiums and discounts on held-to-maturity securities are amortized or accreted as adjustments to interest income using the effective interest rate method over the term of the security. Interest income on held-to-maturity securities is recognized using the accrual basis of accounting.

Marketable debt and equity securities that are not classified as held-to-maturity securities, trading securities and subsidiary and associated companies are classified as available-for-sale securities and are carried at fair value, with the unrealized gains or losses as a separate component of shareholders' equity until realized upon disposition or sale of the underlying security. Interest income on available-for-sale securities is recognized using the accrual basis of accounting.

Non-marketable equity securities are classified as general investments and are carried at the historical cost, net of valuation allowances for impairment, if any. Valuation allowances are established by recognizing an unrealized non-interest expense in the statement of income, when management has assessed a security as being impaired.

# The following methodologies were used to determine the fair value of securities held by the Bank for the year ended December 31, 1999. :

The fair value of government sector debt securities was estimated based on monthly auction value prices. In situations were no auction prices available, management estimated fair value based on the BOT formula and the Bank's risk free yield curve. The fair value of similar bonds without guarantees was estimated using the BOT valuation formula and the Bank's risk free yield curve plus risk premium.

The last bidding prices in the Stock Exchange of Thailand were used to estimate the fair value of listed private sector debt and equity securities. The fair value of non-listed private sector debt and equity securities was estimated using the prices obtained from the Thai Bond Dealing Center. In the absence of available prices, fair value was estimated by applying the BOT valuation formula and the Bank's risk free yield curve plus and risk premium.

Management estimated the fair value of foreign debt and equity securities listed on foreign exchanges using the closing price of such exchanges as of the last business day of the year. The fair value of non-listed foreign debt and equity securities was determined based on values quoted by reliable international financial institutions.

For securities other than marketable securities, market values are the net book value of the most recent financial period, in accordance with the criteria established by the BOT.

For the year prior to 1999, investments in securities were accounted for in accordance with Accounting Standard No. 12 - Accounting for marketable securities and No.17 - Accounting for investments. All trading securities and marketable securities held for investment were stated at the lower of aggregate cost or aggregate market value. Non-marketable securities held for investment were stated at the lower of cost or market value. Losses from valuation of trading securities were recognized in the statement of income. Losses from the temporary decline in the value of securities held for investment were shown as a deduction from shareholders' equity. Losses from the permanent decline in the value of securities held for investment were recognized in the statement of income.

Investments in associated companies are presented in the consolidated financial statements under the equity method.

The Bank's financial statements account for its investment in subsidiary and associated companies by the cost method, according to the Accounting Standard No.18 - Accounting for Investments in Subsidiaries and Associates and the Notification of the Bank of Thailand dated February 15, 1995.

Cost of securities sold during 1999 is calculated by the weighted average method. During 1998, the cost of securities sold in the year was calculated by the specific identification method.

3.3 Loans

Overdrafts are stated at the drawn amounts including interest. Certain overdrafts for which special notices have been given and other loans are stated at the principal amounts.

Unearned discounts on notes receivable are included in other liabilities.

#### 3.4 Allowance for doubtful accounts

On March 31 and June 30, 1998, the Bank of Thailand (the "BOT") announced guidelines regarding loan loss classification and allowance for doubtful accounts providing interest recognition and collateral valuations, and other related measures. The new guidelines are to be implemented in phases commencing July 1, 1998. Such guidelines were amended by the notification dated December 30, 1999. The guidelines require banks to categorize their loan portfolios into six categories subject to different levels of provisioning (see Note 4.6). The guidelines also establish new interest accrual and reversal policies and maximum collateral valuation limits for the purpose of calculating the allowance for doubtful accounts. The guidelines require banks and finance companies to perform qualitative reviews of their loans and to implement appropriate risk management systems and controls. After June 1998, the BOT issued additional guidelines clarifying the above guidelines, namely the basis for debt restructuring and collateral appraisal of the financial institutions, bad and doubtful assets and reports to be submitted to the BOT. The Bank and subsidiaries which are financial institution are required to periodically report the result of its compliance with these guidelines to the BOT.

After the completion of debt restructuring, loans classified as doubtful and doubtful loss will be upgraded to substandard, and substandard or special mentioned loan classification will remain the same until 3 consecutive months or installments, whichever is the longer, at which time the loans will be reclassified as normal. Loans restructuring at its financial subsidiary and associated companies are classified as normal after completion of debt restructuring.

Loans classified as doubtful loss are written-off against their allowance according to the BOT's Notification dated September 21, 1999 regarding the requirement of commercial bank to write-off bad debts.

Additional allowances for doubtful accounts are established by recognizing bad debt and doubtful accounts expense in the statement of income.

Bad debts written off and bad debts recovered are recorded as a decrease or an increase in the allowance for doubtful accounts.

3.5 Properties foreclosed

Properties foreclosed consist of immovable and movable properties which are carried at the lower of net investment in the loan or fair value of the property at the date of foreclosure. Should the carrying value of a property foreclosed becomes impaired, management would establish an impairment allowance in accordance with Accounting Standard No. 36, *Impairment of Assets.* 

Gains or losses on such properties are recognized at the date of disposal.

#### 3.6 Premises and equipment

Land and premises are stated at the appraised value determined by an independent appraiser according to guidelines prescribed by the BOT. The increment resulting from the appraisal was approved by the BOT in 1993 and was recorded in the accounts as unrealized increment per land appraisal and unrealized increment per premises appraisal and shown under shareholders' equity. Depreciation of premises increment is recorded by reducing the unrealized increment per premises appraisal. According to the Accounting Standard No.32 - Property, plant and equipment, such land and premises should be revalued every 3-5 years. However, the management believes that had such land and premises been revalued in December 1999, the change in value would not materially affect the financial statements.

Land and premises of subsidiaries are presented at cost.

Equipment and leasehold are presented at cost.

Depreciation and amortization are calculated by the straight-line method, based on the estimated useful lives of the assets, as follows:

Premises		20	years
Equipment		3 - 5	years
Leasehold	lease period between	1 - 30	years

3.7 Pension plan and provident fund

The Bank has a pension plan upon retirement for its employees with long service rendered before January 1, 1979. Thereafter the Bank has a gratuities plan for those who have completed at least 5 years of uninterrupted service (or 10 years of interrupted service), calculated on the basis of length of service and the amount of last pay received. The Bank makes a provision for this purpose as appropriate in each period.

In 1996, the Bank initiated a provident fund for its employees who started employment after January 1, 1995 and for employees who started employment before January 1, 1995 who have the right to indicate their willingness to join up to March 31, 1997. The contributions from employees are deducted from the monthly salaries, with the Bank matching the individuals' contributions. The fund is managed by an authorized fund manager and has been registered in accordance with the Provident Fund Act B.E. 2530 (1987).

3.8 Interest income and interest expense

The Bank recognizes interest and discounts on loans as income on an accrual basis, except for interest on loans which are outstanding over 3 months at the date of the balance sheet and interest from substandard, doubtful and doubtful loss receivable under BOT Trouble Debt Restructuring guidelines. Such interest is recognized when received.

Prior to 1999, interest on loans which are outstanding between 1-6 months are recognized on an accrual basis.

Interest expense is recognized on an accrual basis.

- 3.9 Interest on investment Interest on investment is recognized as income on an accrual basis.
- 3.10 Dividend income The consolidated financial statements recognize profit sharing from the associated companies by the equity method.
- 3.11 Contributions to the Financial Institutions Development Fund are recorded as an expense on a cash basis.
- 3.12 Income tax

Income tax payable is recorded as an expense for the period.

3.13 Earnings per share

In 1999, the Bank adopted Accounting Standard No.38 - Earnings per share, which superceded Accounting Standard No.5.

Basic earnings (loss) per share are calculated by dividing net income by the number of weighted average ordinary and preferred shares according to period received.

The preferred shareholders are entitled to an annual noncummulative dividend which is to be equal to the greater of 5.25% per annum or the dividend declared for ordinary shareholders.

Diluted earnings per share is not presented for the years ended December 31, 1999 and 1998 as the assumed exercise of warrants and convertible bond instruments would have an anti - dilutive effect on the amount of net loss per share for the years then ended.

3.14 Use of accounting estimates

Preparation of financial statements in conformity with generally accepted accounting principles requires the Bank to make estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and disclosure of contingent assets and liabilities.

3.15 Assets and liabilities in foreign currencies

Assets and liabilities in foreign currencies are converted into Baht at the rates of exchange prevailing at the transaction dates. Balances of assets and liabilities in foreign currencies and forward exchange contracts at the end of the period are converted into Baht at the reference exchange rates of the BOT at the end of the period.

Gains and losses from foreign exchange transactions and translation gains and losses are accounted for in the statement of income. Premium or discount which comprises the difference between the rate of the forward exchange contracts and the rate on the transaction date is recognized over the term of the contract.

In managing its foreign-exchange risk, it is the Bank's policy to square off its foreign-currency denominated assets and liabilities positions in order to effect a net balance of foreign exchange. The Bank therefore endeavors to match its foreign-currency denominated lending with same currency funding sources in order to minimize its exposure to foreign currency fluctuations.

#### 4. ADDITIONAL INFORMATION

- 4.1 Supplemental disclosures of cash flow information
  - 4.1.1 Cash paid for interest and income tax is as follows:

			Baht : '0	000
	CONSOLIDATED	THE BAN	NK ONLY	
	1999	1999	1998	
Interest	35,189,051	34,483,277	60,360,081	
Income tax	408,526	76,359	396,481	

#### 4.1.2 Non-cash items are as follows:

As at December 31, 1999, the Bank presented the unrealized gain from securities valuation amounting to Baht 5,497.1 million as part of shareholders' equity. At December 31, 1998, an unrealized loss from securities valuation was set up, amounting to Baht 1,054.1 million and shown as a deduction from the shareholders' equity.

For the year ended December 31, 1999 and 1998, allowance for depreciation of premises appraisal in the amount of Baht 45.8 million and Baht 42.9 million, respectively was set up and deducted from unrealized increment per premises appraisal.

For the year ended December 31, 1999, the Bank's subordinated convertible bond of Baht 967.0 million was converted to be ordinary share.

- 4.2 Interbank and money market items (Assets)
  - 4.2.1 Domestic items at December 31:

						Baht : '000
			CONSOL	IDATED		
		1999			1998	
	Demand	Time	Total	Demand	Time	Total
Bank of Thailand and Financial						
Institutions Development Fund	2,885,603	-	2,885,603	16,133,620	-	16,133,620
Commercial banks	429,742	841,850	1,271,592	30,361	1,048,156	1,078,517
Other banks	-	3,011,368	3,011,368	-	2,511,592	2,511,592
Finance companies,						
Finance and securities						
companies, Securities						
companies and Credit Foncier						
companies	28,050	17,963	46,013	170,288	5,474,581	5,644,869
Other financial institutions	215,982	443,877	659,859	263,535	35,905	299,440
Total domestic	3,559,377	4,315,058	7,874,435	16,597,804	9,070,234	25,668,038

#### Baht : '000

Baht : '000

Baht : '000

	THE BANK ONLY					
		1999			1998	
	Demand	Time	Total	Demand	Time	Total
Bank of Thailand and Financial						
Institutions Development Fund	2,844,602	-	2,844,602	16,090,929	-	16,090,929
Commercial banks	272,467	678,668	951,135	30,340	1,048,156	1,078,496
Other banks	-	3,011,368	3,011,368	-	2,511,592	2,511,592
Finance companies,						
Finance and Securities						
companies, Securities						
companies and						
Credit Foncier companies	41,050	2,264,625	2,305,675	88,122	6,037,496	6,125,618
Other financial institutions	215,982	443,877	659,859	263,535	35,905	299,440
Total domestic	3,374,101	6,398,538	9,772,639	16,472,926	9,633,149	26,106,075

4.2.2 Foreign items at December 31:

CONSOLIDATED					
	1999		1998		
Demand	Time	Total	Demand	Time	Total
7,428,726	29,160,352	36,589,078	1,067,865	16,223,607	17,291,472
550,565	-	550,565	120,345	-	120,345
61,559	-	61,559	69,881	43,848	113,729
439,064	1,436,051	1,875,115	722,347	5,433	727,780
8,479,914	30,596,403	39,076,317	1,980,438	16,272,888	18,253,326
12,039,291	34,911,461	46,950,752	18,578,242	25,343,122	43,921,364
	7,428,726 550,565 61,559 439,064 8,479,914	DemandTime7,428,72629,160,352550,565-61,559-439,0641,436,0518,479,91430,596,403	1999           Demand         Time         Total           7,428,726         29,160,352         36,589,078           550,565         -         550,565           61,559         -         61,559           439,064         1,436,051         1,875,115           8,479,914         30,596,403         39,076,317	1999DemandTimeTotalDemand7,428,72629,160,35236,589,0781,067,865550,565-550,565120,34561,559-61,55969,881439,0641,436,0511,875,115722,3478,479,91430,596,40339,076,3171,980,438	1999         1998           Demand         Time         Total         Demand         Time           7,428,726         29,160,352         36,589,078         1,067,865         16,223,607           550,565         -         550,565         120,345         -           61,559         -         61,559         69,881         43,848           439,064         1,436,051         1,875,115         722,347         5,433           8,479,914         30,596,403         39,076,317         1,980,438         16,272,888

	THE BANK ONLY						
		1999			1998		
	Demand	Time	Total	Demand	Time	Total	
USD	7,248,781	29,047,972	36,296,753	1,067,865	16,223,607	17,291,472	
YEN	550,564	-	550,564	120,345	-	120,345	
DM	61,559	-	61,559	69,881	43,848	113,729	
Others	438,965	1,436,051	1,875,016	722,347	5,433	727,780	
Total foreign	8,299,869	30,484,023	38,783,892	1,980,438	16,272,888	18,253,326	
Total domestic and foreign	11,673,970	36,882,561	48,556,531	18,453,364	25,906,037	44,359,401	

As at December 31, 1999, the Bank and its subsidiary which is financial institution have no outstanding loans to the finance companies, whose operations were intervened by the Ministry of Finance, following a partial collection and write-off of the remaining amounts.

As at December 31, 1998, the Bank and its subsidiary which is financial institution had outstanding loans to the finance companies whose operations were intervened by the Ministry of Finance amounted to Baht 3,657.7 million and Baht 217.8 million, respectively. Allowance for doubtful accounts of such loans of Baht 1,088.9 million and Baht 50.0 million had been included in the allowance for doubtful accounts of loans and accrued interest receivables.

### 4.3 Securities purchased under resale agreements at December 31:

Baht : '000

	CONSOLIDATED					
	Bank of	1999 Other	Total	Bank of	1998 Other	Total
	Thailand repurchase market	repurchase market		Thailand repurchase market	repurchase market	
Government bonds and						
Bank of Thailand bonds	-	-	-	13,000	-	13,000
Financial Institutions						
Development Fund	3,095,000	-	3,095,000	36,025,000	-	36,025,000
State enterprise securities						
Total	3,095,000		3,095,000	36,038,000		36,038,000

Baht : '000

			THE BANK	( ONLY		
		1999			1998	
	Bank of Thailand repurchase market	Other repurchase market	Total	Bank of Thailand repurchase market	Other repurchase market	Total
Government bonds and						
Bank of Thailand bonds	-	-	-	13,000	-	13,000
Financial Institutions						
Development Fund	3,095,000	-	3,095,000	35,497,000	-	35,497,000
State enterprise securities		-				
Total	3,095,000	-	3,095,000	35,510,000	-	35,510,000

4.4 Investment in securities

As at December 31, 1999, investment in securities were follows:

				Baht : '000	
	CONSO	CONSOLIDATED		K ONLY	
	19	99	199	99	
	Cost/	Market	Cost/	Market	
	<b>Book Value</b>	Value	Book Value	Value	
1. Short-term securities					
Trading securities					
Government and state enterprise securities	16,435,718	17,588,379	16,415,093	17,567,754	
Corporate debt instruments	3,134,827	2,665,624	2,966,796	2,652,784	
Foreign debt instruments	-	-	-	-	
Marketable equity securities	92,966	74,721	71,532	71,568	
Others		-	-		
Total	19,663,511	20,328,724	19,453,421	20,292,106	
Valuation allowance	665,213	-	838,685	-	
Total trading securities	20,328,724	20,328,724	20,292,106	20,292,106	
Total gross short-term securities	19,663,511	20,328,724	19,453,421	20,292,106	
Total valuation allowance	665,213		838,685		
Net short-term securities	20,328,724	20,328,724	20,292,106	20,292,106	

	CONSOLIDATED 1999		THE BAN 199		
	Cost/	Market	Cost/	Market	
	<b>Book Value</b>	Value	Book Value	Value	
2. Long-term securities					
Available-for-sale securities					
Government and state enterprise securities	15,201,561	17,094,346	15,170,852	17,059,670	
Corporate debt instruments	3,495,211	3,593,396	3,475,437	3,578,722	
Foreign debt instruments	7,326,584	7,051,704	7,326,584	7,051,704	
Marketable equity securities	4,212,769	6,997,773	3,874,508	6,330,729	
Others	6,899,080	6,178,873	6,594,723	5,861,176	
Total	37,135,205	40,916,092	36,442,104	39,882,001	
Valuation allowance	5,844,659	-	5,497,070	-	
Less : Allowance for diminution					
in value of securities	(2,057,173)		(2,057,173)		
Net available-for sale securities	40,922,691	40,916,092	39,882,001	39,882,001	
Investment in subsidiary and					
associated companies	228,492	3,741,705	9,155,586	8,189,005	
Less : Allowance for diminution					
in value of securities			(4,610,988)	-	
	228,492	3,741,705	4,544,598	8,189,005	
General securities					
Non-marketable securities	2,810,684	2,084,285	2,387,273	1,872,165	
Foreign securities	128,915	141,475	128,915	141,475	
Others	31,021	30,474		-	
Total	2,970,620	2,256,234	2,516,188	2,013,640	
Less : Allowance for diminution					
in value of securities	(850,226)	-	(800,773)	-	
Net general securities	2,120,394	2,256,234	1,715,415	2,013,640	
Held-to-maturity securities					
Government and state enterprise securities	38,271,445	41,475,413	37,478,000	40,665,000	
Corporate debt instruments	269,175	207,625	-	-	
Foreign debt instruments	-	-	-	-	
Others	2,294,677	2,233,100	2,294,677	2,233,100	
Total	40,835,297	43,916,138	39,772,677	42,898,100	
Less : Allowance for diminution					
in value of securities	(11,773)			-	
Net held-to-maturity securities	40,823,524	43,916,138	39,772,677	42,898,100	
Total long-term investments	81,169,614	90,830,169	87,886,555	92,982,746	
Total valuation allowance	5,844,659	-	5,497,070	-	
Total allowance for diminution					
in value of investments	2,919,172		(7,468,934)	-	
Net long-term investments	84,095,101	90,830,169	85,914,691	92,982,746	

For the year ended December 31, 1999, the Bank recognized unrealized gain from re-valuation and gain from sales of securities as follows:

	CONSO	LIDATED	Baht:'000 THE BANK ONLY		
	Unrealized Gain (loss)		Unrealized	Gain (loss)	
	gain (loss)	from sales of	gain (loss)	from sales of	
		securities		securities	
Trading securities	975,321	421,787	975,321	405,424	
Available-for-sale securities	420,427	68,255	420,427	(46,572)	
Investment in subsidiary					
/ associated companies	-	-	(2,015,451)	(69,314)	
General securities	(17,913)	1,551	(8,999)	1,551	
Bill	-	716,452	-	716,452	
Total	1,377,835	1,208,045	(628,702)	1,007,541	

As at December 31, 1999, the Bank had unrealized gain (loss) from security valuations as a separate component of shareholders' equity as follows:

		Baht : '000 THE BANK ONLY
	CONSOLIDATED	THE DAING UNLT
Unrealized gain from securities valuations		
Debt securities	3,293,891	3,293,557
Equity securities	1,929,289	1,572,917
Total	5,223,180	4,866,474
Unrealized loss from securities valuations		
Debt securities	904,983	737,684
Equity securities	718,838	5,261,969
Total	1,623,821	5,999,653
Net unrealized gain (loss) from securities valuations		
Debt securities	2,388,908	2,555,873
Equity securities	1,210,451	(3,689,052)
Total	3,599,359	(1,133,179)

Time to maturity of available for sale securities and held-to-maturity securities were as follows at December 31, 1999:

	CONSOLIDATED			THE BANK ONLY			
	Less than	1 year -	Over	Less than	1 year -	Over	
	1 year	5 years	5 years	1 year	5 years	5 years	
Available for sale securities	5,294,476	11,581,250	9,064,136	5,290,003	11,581,250	9,053,936	
Held-to-maturity securities	203,112	2,938,203	37,682,209	-	2,294,677	37,478,000	
Total	5,497,588	14,519,453	46,746,345	5,290,003	13,875,927	46,531,936	

As at December 31, 1998, investments in securities were as follows: Securities for trading

			Baht : '000	
CONSOLIDATED		THE BANK ONLY		
1998	B	1998		
Cost/	Market	Cost/	Market	
Book Value	Value	Book Value	Value	
18,592,153	19,548,133	18,498,847	19,530,530	
2,467,014	1,387,055	2,061,230	1,259,993	
21,059,167	20,935,188	20,560,077	20,790,523	
(349,447)	-	-	_	
20,709,720	20,935,188	20,560,077	20,790,523	
11,633	8,991	-	-	
	-			
11,633	8,991	-	-	
(4,019)	-	-	-	
7,614	8,991	-	-	
20,717,334	20,944,179	20,560,077	20,790,523	
	1994 Cost/ Book Value 18,592,153 2,467,014 21,059,167 (349,447) 20,709,720 11,633 - 11,633 (4,019) 7,614	1998           Cost/         Market           Book Value         Value           18,592,153         19,548,133           2,467,014         1,387,055           21,059,167         20,935,188           (349,447)         -           20,709,720         20,935,188           11,633         8,991           -         -           11,633         8,991           -         -           11,633         8,991           -         -           11,633         8,991           -         -           -         -           11,633         8,991           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           <	1998         1998           Cost/         Market         Cost/           Book Value         Value         Book Value           18,592,153         19,548,133         18,498,847           2,467,014         1,387,055         2,061,230           21,059,167         20,935,188         20,560,077           (349,447)         -         -           20,709,720         20,935,188         20,560,077           11,633         8,991         -           -         -         -           11,633         8,991         -           (4,019)         -         -           7,614         8,991         -	

### Securities for investment

	CONSOLI		Baht:'000 THE BANK ONLY		
	1998		1998		
	Cost/	Market	Cost/	Market	
	Book Value	Value	Book Value	Value	
Debt instruments					
Government and state					
enterprise securities	12,415,769	14,131,742	11,615,503	13,427,840	
Corporate debt instruments	2,805,638	2,743,439	3,217,173	3,394,356	
Foreign debt instruments	6,169,451	5,344,184	6,169,451	5,344,184	
Other	292,000	-	-		
Total	21,682,858	22,219,365	21,002,127	22,166,380	
Less Allowance for diminution					
in value of securities	(564,184)	-	(486,259)		
Net debt instruments	21,118,674	22,219,365	20,515,868	22,166,380	
Equities					
Listed securities	5,814,518	5,202,588	4,948,846	4,952,366	
Foreign securities	822,573	766,768	803,905	979,218	
Others	10,604,099	7,246,774	10,441,168	7,495,775	
Total	17,241,190	13,216,130	16,193,919	13,427,359	
Less Allowance for diminution					
in value of securities	(5,569,281)		(6,750,966)		
Net equities	11,671,909	13,216,130	9,442,953	13,427,359	
Net securities for investment	32,790,583	35,435,495	29,958,821	35,593,739	
Net investment in securities	53,507,917	56,379,674	50,518,898	56,384,262	

The Bank and its subsidiaries hold for investment a number of securities in which there were problems concerning the companies' financial positions and operating results. The Bank has made a provision for diminution in value of securities equal to the amount by which the aggregate cost exceeds the aggregate market value.

Baht : Million CONSOLIDATED 1999 1998 Cost Market Market Amount of Cost Amount of Value Provision Value Provision Finance companies ordered closed Common shares 1.4 1.4 1.4 1.4 Bonds 80.8 7.8 73.0 80.8 7.8 73.0 Finance companies controlled by and ordered by BOT to decrease and increase capital 2.9 Common shares 1.3 1.3 \_ 4.2 1.3 Bonds 27.0 23.4 3.6 35.7 25.0 11.1 Listed companies identified for delisting Common shares 186.0 22.4 163.6 38.0 38.4 Bonds 74.6 69.7 4.9 752.4 213.7 538.7 Non-Listed companies whose operating results in line with the listed companies identified for delisting and have going concern issue Common shares 1,559.5 1,677.0 117.6 1,404.8 189.9 1,215.3 Baht : Million THE BANK ONLY 1998 1999 Market Amount of Market Amount of Cost Cost Provision Value Value Provision Finance companies ordered closed Bonds 30.8 7.8 23.0 30.8 7.8 23.0 Finance companies controlled by and ordered by BOT to decrease and increase capital Common shares 1.3 1.3 1.3 1.3 -Listed companies identified for delisting Common shares 181.5 22.4 159.1 38.0 38.4 -Bonds 56.9 52.0 718.7 213.7 505.0 4.9

1,668.1

108.6

1,559.5

1,367.4

Non-Listed companies whose operating results in line with the listed companies identified for delisting and have going

concern issue Common shares

1,187.6

179.8

Investments in companies of which the Bank holds 20% or more of the paid up capital in each company, are as follows: Baht : '000

	CONSOLIE		DATED	Dant . OO	
	December 31				
	Ownership	Amount	Ownership	Amount	
	(%)		(%)		
The Cambodian Commercial Bank Ltd.	-	-	100.0	401,903	
SCB Resolution Corporation Co., Ltd.	-	-	-	-	
SCB Advisory Service Co., Ltd.	-	-	-	-	
SCB Training Centre Co., Ltd.	-	-	25.0	82,225	
Mahisorn Co., Ltd.	-	-	-	-	
Siam Information and Processing Co., Ltd.	-	-	-	-	
SCB Business Service Co., Ltd.	-	-	-	-	
Oreo Realty Inc.	-	-	-	-	
SCB Securities Co., Ltd.	-	-	-	-	
SCB Book Club Securities Co., Ltd.	-	-	-	-	
Siam Integrated Service Co., Ltd.	-	-	-	-	
Siam Pitiwat Co., Ltd.	-	-	-	-	
Astrakhan Investment Ltd.	-	-	-	-	
Siam Appraisal and Service Co., Ltd.	-	-	-	-	
The Book Club Finance PCL	-	-	-	-	
Supapirom Co., Ltd.	70.6	20,235	-	-	
SCB Research Institute Co., Ltd.	-	-	-	-	
The Siam Industrial Credit PCL	49.4	651,576	-	-	
Samaggi Insurance PCL	-	-	-	-	
Siam Sanwa International Co., Ltd.	49.9	5,398	-	-	
Siam Niti Law Office Co., Ltd.	49.0	2,637	-	-	
Sub Sri Thai Warehouse PCL	-	-	-	-	
Christiani & Nielsen (Thai) PCL	43.6	-	43.6	93,442	
Siam Samaggi Leasing Co., Ltd.	41.0	17,182	-	-	
SCB Holding Co., Ltd.	40.0	8,446	9.9	1,370	
The Siam Administrative Management Co., Ltd.	40.0	20,460	7.9	2,376	
Siam Sanwa Trilease Co., Ltd.	35.0	28,158	35.0	21,000	
Siam Media and Communication Co., Ltd.	33.3	16	10.0	-	
Business Venture Promotion Co., Ltd.	32.5	37,484	32.5	35,841	
Siam Commercial Life Assurance PCL	36.3	76,670	5.7	16,709	
Alcan Nikkei Siam Co., Ltd.	30.0	308,401	10.0	23,271	
The Vina Siam Bank	25.0	161,303	25.0	92,362	
SCB Asset Management Co., Ltd.	32.0	78,153	25.0	25,000	
Sonoco Asia Corporation (Thailand) Ltd.	25.0	35,077	10.0	13,361	
Siam Sindhorn Co., Ltd.	25.0	-	25.0	147,291	
Thai International Rent a Car Co., Ltd.	30.0	10,502	-	-	
Alcan Nikkei Thai Co., Ltd.	22.4	64,891	10.0	22,038	
Asian Marine Service PCL	21.1	94,215	7.9	5,923	
Thai Hoya Lens Co., Ltd.	20.0	23,014	10.0	200	
Thai Fuji Xerox Co., Ltd.	20.0	215,592	10.0	4,000	
Thai Container System Co., Ltd.	20.0	57,439	-	-	
Singburi Sugar Co., Ltd.	19.0	-	-	-	
Siam Panich Leasing PCL	22.4	592,938	9.9	74,621	
Food Fair Ratcharyothin Co., Ltd.	50.0	1,107	-	-	
Nobleclear Holding (BVI) Ltd.	46.9	-	-	-	
-					

Baht : '000

	CONSOLIDATED			
	December	· 31, 1999	Decembe	r 31, 1998
	Ownership	Amount	Ownership	Amount
	(%)		(%)	
TSS Real Estate Co., Ltd.	40.0	201,260	-	-
Seatran Mining Co., Ltd.	40.0	45	-	-
SCB Biotech Co., Ltd.	35.0	39,623	-	-
Siam Children Care Co., Ltd.	30.0	-	-	-
Siam Health Care Co., Ltd.	30.0	1,787	-	-
Saturn Inc.	24.9	199,278	9.5	79,524
Thai Baroda Industries Co., Ltd.	30.9	-	10.0	-
		2,952,887	_	1,142,457
			=	

# Baht : '000

	THE BANK ONLY December 31, 1999 December			31, 1998
	Ownership	Amount	Ownership	Amount
	(%)	, unount	(%)	/ intourie
The Cambodian Commercial Bank Ltd.	100.0	401,903	100.0	401,903
SCB Resolution Corporation Co., Ltd.	100.0	14,978	100.0	4,978
SCB Advisory Service Co., Ltd.	100.0	10,002	99.9	9,999
SCB Training Centre Co., Ltd.	100.0	320,218	25.0	82,225
Mahisorn Co., Ltd.	100.0	-	10.0	-
Siam Information and Processing Co., Ltd.	100.0	32,246	-	-
SCB Business Service Co., Ltd.	100.0	56,488	9.9	3,960
Oreo Realty Inc.	100.0	5,046	-	-
SCB Securities Co., Ltd.	99.9	596,700	99.9	-
SCB Book Club Securities Co., Ltd.	99.9	155,000	-	-
Siam Integrated Service Co., Ltd.	99.9	12,475	8.9	900
Siam Pitiwat Co., Ltd.	99.9	-	99.9	-
Astrakhan Investment Ltd.	99.9	1,543	99.9	1,543
Siam Appraisal and Service Co., Ltd.	99.9	3,565	99.9	3,565
The Book Club Finance PCL	92.8	1,328,821	93.3	599,425
Supapirom Co., Ltd.	70.6	20,235	-	-
SCB Research Institute Co., Ltd.	60.0	16,200	60.0	22,500
The Siam Industrial Credit PCL	49.4	500,723	69.6	402,164
Samaggi Insurance PCL	53.3	290,370	10.0	46,500
Siam Sanwa International Co., Ltd.	49.9	4,379	-	-
Siam Niti Law Office Co., Ltd.	49.0	8,089	10.0	1,600
Sub Sri Thai Warehouse PCL	47.4	95,771	8.2	14,912
Christiani & Nielsen (Thai) PCL	43.6	-	4.2	15,370
Siam Samaggi Leasing Co., Ltd.	41.0	33,251	51.0	16,728
SCB Holding Co., Ltd.	40.0	2,924	9.9	1,370
The Siam Administrative Management Co., Ltd.	9.5	6,557	7.9	2,376
Siam Sanwa Trilease Co., Ltd.	35.0	21,000	35.0	21,000
Siam Media and Communication Co., Ltd.	33.3	16	10.0	-
Business Venture Promotion Co., Ltd.	32.5	35,646	32.5	35,841
Siam Commercial Life Assurance PCL	31.3	97,140	5.7	16,709
Alcan Nikkei Siam Co., Ltd.	30.0	243,555	10.0	23,271
The Vina Siam Bank	25.0	92,362	25.0	92,362
SCB Asset Management Co., Ltd.	25.0	25,000	25.0	25,000

	THE BANK ONLY			
	December	r 31, 1999	December	31, 1998
	Ownership	Amount	Ownership	Amount
	(%)		(%)	
Sonoco Asia Corporation (Thailand) Ltd.	25.0	34,253	10.0	13,361
Siam Sindhorn Co., Ltd.	24.9	-	24.9	147,291
Thai International Rent a Car Co., Ltd.	23.0	8,883	-	-
Alcan Nikkei Thai Co., Ltd.	22.4	68,328	10.0	22,038
Asian Marine Service PCL	21.1	39,816	7.9	5,923
Thai Hoya Lens Co., Ltd.	20.0	11,379	10.0	200
Thai Fuji Xerox Co., Ltd.	20.0	96,811	10.0	4,000
Thai Container System Co., Ltd.	20.0	57,135	-	-
Singburi Sugar Co., Ltd.	19.0	-	100.0	-
Siam Panich Leasing PCL	14.9	527,983	9.9	74,621
Food Fair Ratcharyothin Co., Ltd.	-	-	-	-
Nobleclear Holding (BVI) Ltd.	-	-	-	-
TSS Real Estate Co., Ltd.	-	-	-	-
Seatran Mining Co., Ltd.	-	-	-	-
SCB Biotech Co., Ltd.	-	-	-	-
Siam Children Care Co., Ltd.	-	-	-	-
Siam Health Care Co., Ltd.	-	-	-	-
Saturn Inc.	9.5	79,524	9.5	79,524
Thai Baroda Industries Co., Ltd.	30.9	-	10.0	-
		5,356,315	_	2,193,159

Investment in companies, of which the Bank holds less than 20% of the paid up capital in each company, classified by industries, is as follows:

			Baht : '000
	CONSOLIDATED	THE BANK	ONLY
	December 31, 1999	December 31, 1999	December 31, 1998
Manufacturing	4,114,946	4,097,172	1,246,954
Commercial	13,619	11,619	73,464
Banking and finance	8,757,698	7,802,356	6,160,321
Other	2,332,443	2,044,451	818,130
	15,218,706	13,955,598	8,298,869

In 1998, investment in companies, of which the subsidiaries held less than 20 % of paid up capital in each company, is not presented by industry classification due to immateriality.

The Bank's financial statements account the investment in subsidiaries and associated companies by the cost method, according to the Notification of the Bank of Thailand dated February 15, 1995. Had such investments been presented by the equity method, the effect on the financial statements would be as follows:

			Baht : '000
		THE BAN	K ONLY
		1999	1998
Increase (decrease) in investments in other securities		(1,800,498)	(4,725,614)
Increase (decrease) in unrealized loss from securities valuation		(710,915)	2,089,196
Increase (decrease) in loans		(1,540,488)	(17,134,203)
Increase (decrease) in retained earnings brought forward		(17,505,882)	(9,818,462)
Increase (decrease) in net profit		13,182,579	(9,800,077)
Increase (decrease) in loss on investment in securities translations		(271,402)	152,082
Increase (decrease) in earnings (loss) per share	Baht	5.94	(17.03)

#### 4.5 Loans

4.5.1 Classified by product at December 31:

			Baht : '000
CONSC	DLIDATED	THE BA	NK ONLY
1999	1998	1999	1998
78,298,795	98,024,587	78,183,206	98,067,346
364,450,353	376,462,781	364,501,147	382,996,570
47,812,155	37,700,592	42,745,555	57,666,100
3,557,557	17,679,007	3,068,149	5,538,465
494,118,860	529,866,967	488,498,057	544,268,481
	<b>1999</b> 78,298,795 364,450,353 47,812,155 3,557,557	78,298,79598,024,587364,450,353376,462,78147,812,15537,700,5923,557,55717,679,007	19991998199978,298,79598,024,58778,183,206364,450,353376,462,781364,501,14747,812,15537,700,59242,745,5553,557,55717,679,0073,068,149

#### 4.5.2 Classified by maturity at December 31:

				Baht : '000
	CONSC	DLIDATED	THE BA	NK ONLY
	1999	1998	1999	1998
Up to 1 year*	213,347,433	274,213,007	211,075,506	272,144,349
Over 1 year	280,771,427	255,653,960	277,422,551	272,124,132
Total	494,118,860	529,866,967	488,498,057	544,268,481

 $\ast$  Including agreements without contracts and past-due agreements

4.5.3 Classified by currency and customer location at December 31:

	CONSOLIDATED					
		1999			1998	
	Domestic	Foreign	Total	Domestic	Foreign	Total
Baht	450,851,289	-	450,851,289	457,908,696	29,708	457,938,404
USD	15,976,780	14,544,628	30,521,408	43,084,257	17,048,414	60,132,671
Others	7,081,523	5,664,640	12,746,163	4,370,479	7,425,413	11,795,892
Total	473,909,592	20,209,268	494,118,860	505,363,432	24,503,535	529,866,967

#### Baht : '000

Baht : '000

	THE BANK ONLY					
		1999			1998	
	Domestic	Foreign	Total	Domestic	Foreign	Total
Baht	445,954,912	-	445,954,912	471,158,030	29,708	471,187,738
USD	15,286,838	14,513,751	29,800,589	44,270,337	17,044,854	61,315,191
Others	7,081,523	5,661,033	12,742,556	4,370,479	7,395,073	11,765,552
Total	468,323,273	20,174,784	488,498,057	519,798,846	24,469,635	544,268,481

4.5.4 Classified by business type at December 31:

CONSO	LIDATED	THE BAN	Baht : '000 IK ONLY
1999	1998	1999	1998
16,188,048	15,729,131	16,102,857	18,161,289
238,752,377	242,637,702	233,645,941	255,649,208
90,119,998	95,969,914	93,208,055	98,690,334
54,881,633	76,252,032	53,244,947	74,921,126
86,312,234	88,462,096	85,718,043	87,797,073
7,864,570	10,816,092	6,578,214	9,049,451
494,118,860	529,866,967	488,498,057	544,268,481
	<b>1999</b> 16,188,048 238,752,377 90,119,998 54,881,633 86,312,234 7,864,570	16,188,04815,729,131238,752,377242,637,70290,119,99895,969,91454,881,63376,252,03286,312,23488,462,0967,864,57010,816,092	19991998199916,188,04815,729,13116,102,857238,752,377242,637,702233,645,94190,119,99895,969,91493,208,05554,881,63376,252,03253,244,94786,312,23488,462,09685,718,0437,864,57010,816,0926,578,214

Due to inequilibrium in demand and supply of the real estate and construction industry, those who engage in such business are facing more difficulty in managing liquidity and in marketing which may affect their ability to repay the loans to the Bank. Nevertheless, real estate and construction loans are collateralized by land, building and construction in progress, appraised by independent appraisers and internal appraisers.

#### 4.6 Allowance for doubtful accounts at December 31:

				Baht : '000
	CONSO	OLIDATED	THE BAN	NK ONLY
	1999	1998	1999	1998
Beginning balance	33,301,502	19,332,003	31,422,711	18,153,466
Add General doubtful accounts	43,285,440	14,240,485	51,498,384	13,517,319
Doubtful account				
of closed finance companies	-	915,840	-	915,840
Bad debt recovered	101,806	20,296	101,806	26,978
Others	(180,496)	(421,946)	57,790	(428,627)
Less Bad debt written off	(53,183,729)	(785,176)	(64,368,137)	(762,265)
Ending balance	23,324,523	33,301,502	18,712,554	31,422,711

As at December 31, 1999, the allowance for doubtful accounts consisted of the following:

				Baht : '000
	CONS	OLIDATED	THE BAN	K ONLY
	1999	1998	1999	1998
Loans to general customers	19,396,864	30,157,192	14,868,388	28,278,401
Valuation adjustment from debt restructuring	3,927,659	3,144,310	3,844,166	3,144,310
Total	23,324,523	33,301,502	18,712,554	31,422,711

As at December 31, 1999, the Bank had written off loans classified as doubtful loss and allowance for doubtful accounts for the accounts which the Bank had fully provided for at 100% according to the guidelines of the Bank of Thailand and believed to be uncollectible, amounting to Baht 34,857.0 million. This conformed to the BOT's Notification dated September 21, 1999, regarding the requirement for the commercial banks to write off bad debts.

In determining the extent of its non-performing loans, the Bank used the criteria of non-payment of interest or principal for longer than three months from the date when interest or principal repayment was due. As of December 31, 1999, the Bank has non-accrual loans in the amount of Baht 113,661.8 million (1998 : Baht 190,034.2 million), or 23.0 % (1998 : 34.3 %) of total loans including loans to financial institutions, based on each loan account.

The Bank classified its assets and made provision for loan loss according to the criteria specified in the BOT's Notification dated June 30, 1998 and as amended by the notification dated December 30, 1999 concerning the basis for classification of loans, allowances for each classification of loans and valuation of collateral. As of December 31, 1999, the Bank has classified assets which consisted of principal amount, accrued interest receivable and other assets relating to the non-accrual loans, based on each customer amounting to Baht 144,542.4 million (1998 : Baht 234,929.6 million) or 28.9 % (1998 : 42.5 %) of total classified assets, which comprised of the following :

#### Baht : Million

	THE BANK ONLY			
		19	999	
	Loan and	Allowance	Allow	ance
	Accrued	per BOT's	Fully	Minimum
	Interest	Guideline	Required	Allowance
	Amount	%	by BOT's	Required
			Guideline	by BOT
Normal	337,221.4	1	6,094.3 *	3,656.6
Special Mentioned	18,115.7	2	303.9 *	182.3
Substandard	31,352.3	20	3,182.8 *	1,909.7
Doubtful	23,672.9	50	4,618.5 *	2,771.1
Doubtful Loss	89,517.2	100	_ *	
	499,879.5		14,199.5	8,519.7

THE BAN	K ONLY	
199	98	
Allowance	Allo	wance
BOTIO	F	A 41-10 1-10-10-10-10

**Baht : Million** 

	Accrued Interest Amount	per BOT's Guideline %	Fully Required by BOT's Guideline	Minimum Allowance Required by BOT
Normal	280,444.9	1	2,804.5	560.9
Special Mentioned	37,867.1	2	757.3	151.5
Substandard	33,885.2	20	2,175.1 *	435.0
Doubtful	85,114.2	50	17,426.6 *	3,485.3
Doubtful Loss	115,930.2	100	31,635.6 *	6,327.1
	553,241.6		54,799.1	10,959.8

Loan and

\* Calculated from principals after deduction of collateral value

As at December 31, 1999, the Bank records an allowance for doubtful accounts of Baht 18,712.5 million (1998 : Baht 28,112.9 million) which was higher than the fully required according to the guideline of the BOT of Baht 4,513.0 million or about 1.0 % of total receivable as the management provide a special one time provision, in the 2<sup>nd</sup> quarter of 1999, for any further decline in assets quality and other damages.

As at December 31, 1999, a subsidiary, which was financial institution, has non-accrual loans of Baht 5,034.1 million (1998 : Baht 5,829.0 million). The details of classified loans of those subsidiaries according to the criteria specified in the Notification of the BOT are as follows :

				Baht : Million		
		1999				
	Loan and	Allowance	Allov	wance		
	Accrued	per BOT's	Fully	Minimum		
	Interest	Guideline	Required	Allowance		
	Amount	%	by BOT	Required		
			Guideline	by BOT		
Normal	4,540.8	1	174.8	104.9		
Special Mentioned	80.6	2	1.0	0.6		
Substandard	367.5	20	50.5	30.3		
Doubtful	253.5	50	87.6	52.5		
Doubtful Loss	5,242.1	100	3,592.3	2,155.4		
	10,484.5		3,906.2	2,343.7		

Baht : Million

	1998					
	Loan and	Allowance	Allow	vance		
	Accrued	per BOT's	Fully	Minimum		
	Interest	Guideline	Required	Allowance		
	Amount	%	by BOT	Required		
			Guideline	by BOT		
Normal	3,326.5	1	33.2	6.7		
Special Mentioned	497.9	2	9.9	2.2		
Substandard	803.2	20	151.1	35.0		
Doubtful	2,192.8	50	941.5	235.0		
Doubtful Loss	3,950.9	100	2,294.9	528.2		
	10,771.3		3,430.6	807.1		

Such subsidiary has recorded an allowance of Baht 2,360.0 million (1998 : Baht 1,367.9 million).

The Bank extended loans to borrowers who subsequently developed problems in their financial positions and operating results, causing their loans to become classified assets. In these cases, the Bank has made appropriate provisions for loan losses as follows at December 31:

							Ba	aht: Million
			CONSOL	IDATED		THE BANK	ONLY	
			19	999		199	9	
	No. of	Loans	Collateral	Amount of	No. of	Loans	Collateral	Amount of
	Companies	Outstandin	g	Provision	Companies	Outstanding		Provision
Listed companies	·		0		•	0		
identified for delisting	27	5,015.8	3,596.5	658.6	15	4,348.0	3,579.8	307.8
							Ва	aht: Million
			CONSOLIDATED			THE BANK	ONLY	
			19	998		199	8	
	No. of	Loans	Collateral	Amount of	No. of	Loans	Collateral	Amount of
	Companies	Outstandin	g	Provision	Companies	Outstanding		Provision
Financial institutions	Companies	Outstandin	g	Provision	Companies	Outstanding		Provision
Financial institutions ordered closed	Companies	Outstandin 3,822.8	g -	Provision 1,138.9	Companies	Outstanding 3,605.0	-	Provision 1,088.9
ordered closed	·		0					
ordered closed Finance companies	·		0					
ordered closed Finance companies controlled by and	·		0					
ordered closed Finance companies controlled by and ordered by BOT	·		0					
ordered closed Finance companies controlled by and ordered by BOT to decrease and	15	3,822.8	0		14	3,605.0		
ordered closed Finance companies controlled by and ordered by BOT to decrease and increase capital	·		0					
ordered closed Finance companies controlled by and ordered by BOT to decrease and increase capital Listed companies	15	3,822.8	0		14	3,605.0		
ordered closed Finance companies controlled by and ordered by BOT to decrease and increase capital	15	3,822.8	0		14	3,605.0		

4.7 Classified assets

As at December 31, 1999, the classified assets which consisted of loans and accrued interest income, investments in securities, property foreclosed and other assets of the Bank and financial company were as follows:

			,		Baht: Million
		C	ONSOLIDATE	)	
			1999		
	Loans and	Investments	Property	Other	Total
	Accrued	in Securities	Foreclosed	Assets	
	Interest				
	Income				
Normal	341,762.2	-	-	-	341,762.2
Special Mentioned	18,196.3	-	-	-	18,196.3
Substandard	31,719.8	-	-	-	31,719.8
Doubtful	23,926.4	-	-	-	23,926.4
Doubtful loss	94,759.3	6,080.0	360.6	906.9	102,106.8
	510,364.0	6,080.0	360.6	906.9	517,711.5

**Baht: Million** 

		CONSOLIDATED							
		1998							
	Loans and	Investments	Property	Other	Total				
	Accrued	in Securities	Foreclosed	Assets					
	Interest								
	Income								
Normal	283,771.4	-	-	-	283,771.4				
Special Mentioned	38,365.0	-	-	-	38,365.0				
Substandard	34,688.4	-	-	-	34,688.4				
Doubtful	87,307.0	-	-	-	87,307.0				
Doubtful loss	119,881.1	4,879.2	222.5	150.0	125,132.8				
	564,012.9	4,879.2	222.5	150.0	569,264.6				

**Baht: Million** 

		THE BANK ONLY 1999					
	Loans and Accrued Interest Income	Investments in Securities	Property Foreclosed	Other Assets	Total		
Normal	337,221.4	-	-	-	337,221.4		
Special Mentioned	18,115.7	-	-	-	18,115.7		
Substandard	31,352.3	-	-	-	31,352.3		
Doubtful	23,672.9	-	-	-	23,672.9		
Doubtful loss	89,517.2	6,080.0	360.6	879.5	96,837.3		
	499,879.5	6,080.0	360.6	879.5	507,199.6		

					Baht: Million
		Т	HE BANK ONI	Y	
			1998		
	Loans and	Investments	Property	Other	Total
	Accrued	in Securities	Foreclosed	Assets	
	Interest				
	Income				
Normal	280,444.9	-	-	-	280,444.9
Special Mentioned	37,867.1	-	-	-	37,867.1
Substandard	33,885.2	-	-	-	33,885.2
Doubtful	85,114.2	-	-	-	85,114.2
Doubtful loss	115,930.2	4,879.2	222.5	150.0	121,181.9
	553,241.6	4,879.2	222.5	150.0	558,493.3

### 4.8 Troubled debt restructuring

The consolidated and the Bank's financial statements for year ended December 31, 1999, include the result of various types of troubled debt restructuring including transfer of assets and equity securities, changes in repayment condition, and mix types as follows:

	CONSOLIDATED						
	1999						
	The Outs	tanding Debt	Transferred	Assets			
	Cases	Before	Types	Fair			
Types of Restructuring		Restructuring		Value			
Transfers of assets	23	1,826.8	Immovable properties	1,327.1			
Debt restructuring in various forms	4,901	112,948.2	Immovable properties	2,014.2			
			and shares				
Changes of repayment conditions	12,461	31,795.8					
Total	17,385	146,570.8		3,341.3			
				Baht: Million			
		THE BAN	K ONLY				
		19	99				
	The Outs	tanding Debt	Transferred	Assets			
	Cases	Before	Types	Fair			
Types of Restructuring		Restructuring		Value			
Transfers of assets	22	1,697.4	Immovable properties	1,193.1			
Debt restructuring in various forms	4,893	112,532.8	Immovable properties	1,991.7			
			and shares				
Changes of repayment conditions	12,384	30,187.3		_			
Total	17,299	144,417.5		3,184.8			

The Bank in accordance with the Thai Accounting Standard No.34, Troubled Debt Restructuring used market rate as a discount rate for restructure and recognized interest income including the effect of change in market rate during the period and any reversal of valuation adjustment in the statement of income. The consolidated financial statements recognized interest income from restructured debts of Baht 2,949.9 million, collected cash of Baht 14,406.4 million. The Bank's financial statements recognized interest income from restructured debts of Baht 2,873.7 million, collected cash of Baht 14,117.3 million.

As at December 31, 1999, the Bank has outstanding loans to the restructured debtors of Baht 139,695.9 million and Baht 137,754.5 million (1998 : Baht 34,875.2 million) in the consolidated financial statements and the Bank's financial statements, respectively. The Bank made additional loans to the restructured debtors of Baht 458.9 million (1998 : Baht 613.1 million) and incurred loss from debt restructuring of Baht 17,017.1 million and Baht 16,866.8 million (1998 : Baht 3,309.8 million) in the consolidated and the Bank's financial statements, respectively, for the year ended December 31, 1999.

#### 4.9 Premises and equipment at December 31:

				Baht : '000
	C	ONSOLIDATE	Ð	
Balance 1998	Additions	Disposals	Other	Balance 1999
6,397,102	282,415	(600)	(1,034,528)	5,644,389
2,397,957	-	(7,062)	-	2,390,895
14,990,322	253,694	(647)	(77,625)	15,165,744
1,403,545	-	(4,066)	-	1,399,479
10,930,289	498,312	(190,922)	(1,159,218)	10,078,461
1,020,688	26,429	(7,827)	(128,778)	910,512
244,071	27,826	(165,350)	(48,601)	57,946
37,383,974	1,088,676	(376,474)	(2,448,750)	35,647,426
(10,498,405)	(160)	41,581	(1,055,764)	(11,512,748)
(249,202)		750	(42,906)	(291,358)
26,636,367	1,088,516	(334,143)	(3,547,420)	23,843,320
2,116,983			(64,261)	2,052,722
	<b>1998</b> 6,397,102 2,397,957 14,990,322 1,403,545 10,930,289 1,020,688 244,071 37,383,974 (10,498,405) (249,202) 26,636,367	Balance 1998         Additions           6,397,102         282,415           2,397,957         -           14,990,322         253,694           1,403,545         -           10,930,289         498,312           1,020,688         26,429           244,071         27,826           37,383,974         1,088,676           (10,498,405)         (160)           (249,202)         1,088,516	Balance 1998AdditionsDisposals $6,397,102$ $2,397,957282,415 (600)(7,062)14,990,3221,403,545253,694 (647)(4,066)10,930,2891,020,68826,429(190,922)(7,827)1,020,68826,42937,383,97427,8261,088,676(165,350)(376,474)(10,498,405)(249,202)(160)1,088,51641,581(334,143)$	1998 $6,397,102$ $2,397,957$ $282,415$ $(7,062)$ $(600)$ $(7,062)$ $(1,034,528)$ $(7,062)$ $14,990,322$ $1,403,545$ $253,694$ $(4,066)$ $(647)$ $(77,625)$ $1,403,545$ $(77,625)$ $(1,0930,289)$ $10,930,289$ $1,020,688$ $26,429$ $(190,922)$ $(7,827)$ $(128,778)$ $244,071$ $37,383,974$ $(190,922)$ $1,088,676$ $(10,498,405)$ $(249,202)$ $(160)$ $1,088,516$ $(1334,143)$ $(334,143)$ $(10,498,405)$ $(26,636,367)$ $(1,088,516)$ $1,088,516$ $(334,143)$

Baht : '000

	THE BANK ONLY						
	Balance	Additions	Disposals	Other	Balance		
	1998				1999		
Land							
Cost	3,726,230	282,415	(600)	-	4,008,045		
Appraisal increase (in 1993)	2,397,957	-	(7,062)	-	2,390,895		
Premises							
Cost	9,473,729	251,695	(647)	883	9,725,660		
Appraisal increase (in 1993)	1,403,545	-	(4,066)	-	1,399,479		
Equipment	9,249,933	415,024	(131,028)	2,291	9,536,220		
Leasehold (net)	497,469	22,854	(7,827)	(52,626)	459,870		
Others	192,994	27,815	(165,350)		55,459		
Total	26,941,857	999,803	(316,580)	(49,452)	27,575,628		
Less Accumulated depreciation							
- cost	(8,366,718)	-	41,323	(1,596,353)	(9,921,748)		
- appraisal increase	(249,202)		750	(42,906)	(291,358)		
Net premises and equipment	18,325,937	999,803	(274,507)	(1,688,711)	17,362,522		
Depreciation and amortization							
for the year	1,736,382			(42,428)	1,693,954		

The Bank has a commitment with regard to the construction of the new head office building amounting to Baht 16.7 million as at December 31, 1999 and 1998.

### 4.10 Deposits

4.10.1 Classified by product at December 31:

				Baht : '000	
	CONSC	CONSOLIDATED		NK ONLY	
	1999	1998	1999	1998	
Demand	10,807,028	10,712,920	10,673,424	10,937,870	
Savings	127,394,536	109,874,459	126,835,677	109,912,982	
Fixed					
Less than 6 months	314,075,115	354,397,474	311,413,275	348,989,536	
6 months and up to 1 year	39,131,790	47,564,062	37,754,649	44,900,937	
Over 1 year	59,369,828	50,252,138	58,220,717	50,197,138	
Negotiable certificates of deposit	17,743,817	26,211,382	17,743,817	26,211,382	
Total	568,522,114	599,012,435	562,641,559	591,149,845	

4.10.2 Classified by maturity at December 31:

				Baht : '000
	CONSO	LIDATED	THE BA	NK ONLY
	1999	1998	1999	1998
Up to 1 year	538,618,428	550,642,127	532,767,570	542,834,537
Over 1 year	29,903,686	48,370,308	29,873,989	48,315,308
Total	568,522,114	599,012,435	562,641,559	591,149,845

4.10.3 Classified by currency and customer location at December 31:

	CONSOLIDATED						
		1999			1998		
	Domestic	Foreign	Total	Domestic	Foreign	Total	
Baht	538,789,932	1,298,085	540,088,017	562,232,514	333,109	562,565,623	
USD	4,630,892	21,514,447	26,145,339	3,091,183	28,179,387	31,270,570	
Others	339,621	1,949,137	2,288,758	467,145	4,709,097	5,176,242	
Total	543,760,445	24,761,669	568,522,114	565,790,842	33,221,593	599,012,435	

Baht : '000

Baht : '000

			THE BANK	ONLY		
		1999			1998	
	Demand	Time	Total	Demand	Time	Total
Baht	533,826,878	1,258,706	535,085,584	554,307,602	331,790	554,639,392
USD	4,690,727	20,589,631	25,280,358	3,091,182	28,243,028	31,334,210
Others	339,621	1,935,996	2,275,617	467,146	4,709,097	5,176,243
Total	538,857,226	23,784,333	562,641,559	557,865,930	33,283,915	591,149,845

4.11 Interbank and money market items (Liabilities)

4.11.1 Domestic items at December 31:

	CONSOLIDATED						
		1999			1998		
	Demand	Time	Total	Demand	Time	Total	
Bank of Thailand and							
Financial Institutions							
Development Fund	-	1,037,515	1,037,515	-	2,032,688	2,032,688	
Commercial banks	16,769	327,452	344,221	67,310	440,181	507,491	
Other banks	24,314	868,103	892,417	410,561	427,673	838,234	
Finance companies,							
Finance and securities							
companies, Securities							
companies and Credit							
Foncier companies	1,632,675	329,011	1,961,686	3,851,985	566,596	4,418,581	
Other financial institutions	1,526,914	2,787,085	4,313,999	270,090	3,281,843	3,551,933	
Total domestic	3,200,672	5,349,166	8,549,838	4,599,946	6,748,981	11,348,927	

THE BANK ONLY

	1999			1998			
	Demand	Time	Total	Demand	Time	Total	
Bank of Thailand and							
Financial Institutions							
Development Fund	-	1,037,515	1,037,515	-	2,032,688	2,032,688	
Commercial banks	19,698	327,452	347,150	67,310	440,181	507,491	
Other banks	24,314	868,103	892,417	410,561	427,673	838,234	
Finance companies,							
Finance and securities							
companies, Securities							
companies and Credit							
Foncier companies	1,680,530	329,011	2,009,541	3,837,184	1,066,596	4,903,780	
Other financial institutions	1,526,914	2,787,085	4,313,999	270,090	3,251,843	3,521,933	
Total domestic	3,251,456	5,349,166	8,600,622	4,585,145	7,218,981	11,804,126	

4.11.2 Foreign items at December 31:

	CONSOLIDATED						
		1999		1998			
ſ	Demand	Time	Total	Demand	Time	Total	
USD	239,979	12,842,084	13,082,063	976,302	23,064,678	24,040,980	
YEN	-	1,100,951	1,100,951	1,494	1,967,194	1,968,688	
DM	-	22,045	22,045	1,708	60,658	62,366	
Others	536,097	638,936	1,175,033	112,663	909,579	1,022,242	
Total foreign	776,076	14,604,016	15,380,092	1,092,167	26,002,109	27,094,276	
Total domestic and foreign	3,976,748	19,953,182	23,929,930	5,692,113	32,751,090	38,443,203	

#### THE BANK ONLY 1999 1998 Demand Time Total Demand Total Time USD 361,639 12,842,084 13,203,723 976,302 23,064,678 24,040,980 YEN 1,100,951 1,100,951 1,494 1,494 -\_ DM 22,045 22,045 1,708 60,658 62,366 -Others 559,591 638,936 1,198,527 112,663 909,579 1,022,242 24,034,915 Total foreign 921,230 14,604,016 15,525,246 1,092,167 25,127,082 Total domestic and foreign 19,953,182 24,125,868 5,677,312 31,253,896 36,931,208 4,172,686

4.12 Securities sold under repurchase agreements at December 31:

	CONSOLIDATED						
		1999			1998		
	Bank of Thailand repurchase market	Other repurchase markets	Total	Bank of Thailand repurchase market	Other repurchase markets	Total	
Financial Institutions							
Development Fund	-	-	-	-	-	-	
State enterprise securities	327,000	-	327,000	226,000		226,000	
Total	327,000		327,000	226,000		226,000	

	THE BANK ONLY						
	1999 1998						
	Bank of Thailand repurchase market	Other repurchase markets	Total	Bank of Thailand repurchase market	Other repurchase markets	Total	
State enterprise securities			-			-	
Total			-			-	

### 4.13 Borrowings

	CONSOLIDATED					
		1999				
	Domestic	Foreign	Total	Domestic	Foreign	Total
Subordinated						
convertible bonds	5,532,990	3,809,884	9,342,874	6,000,000	3,809,888	9,809,888
Subordinated notes	5,826,000	7,453,918	13,279,918	-	7,088,916	7,088,916
Others	2,086,790	-	2,086,790	2,031,385	578,030	2,609,415
Total	13,445,780	11,263,802	24,709,582	8,031,385	11,476,834	19,508,219

	THE BANK ONLY						
		1999			1998		
	Domestic	Foreign	Total	Domestic	Foreign	Total	
Subordinated							
convertible bonds	5,032,990	3,809,884	8,842,874	6,000,000	3,809,888	9,809,888	
Subordinated notes	5,787,000	7,453,918	13,240,918	-	7,088,916	7,088,916	
Others	19,182	-	19,182	7,466	-	7,466	
Total	10,839,172	11,263,802	22,102,974	6,007,466	10,898,804	16,906,270	

#### Baht : '000

Baht : '000

Baht : '000

Baht : '000

On November 29, 1993, the shareholders passed a resolution to issue up to US\$ 180.0 million subordinated convertible bonds in the foreign market, such bonds can be redeemed or converted into ordinary shares within 10 years. In January, 1994 the Bank offered US\$ 160.0 million or approximately Baht 4,088.0 million of subordinated convertible bonds to foreign investors at an interest rate of 3.25 percent per annum and conversion price equal to Baht 254 at an exchange rate of US\$ 1 to Baht 25.55 on the condition that the Bank may convert or redeem the bonds before maturity. The conversion price was adjusted to Baht 223.51 effective December 9, 1997. As at December 31, 1999, the value of subordinated convertible bonds which have not been converted amounted to Baht 3,809.9 million.

On December 29, 1994, the Bank issued subordinated notes for Yen 5,000.0 million, repayable in 10 years, with interest rate of 5.60% per annum, payable annually.

On March 15, 1996, the Bank issued subordinated notes for US\$ 150.0 million, repayable in 10 years, with interest rate of 7.5% per annum, payable twice a year.

On October 16, 1998, the Bank issued subordinated convertible bonds for Baht 6,000 million to domestic investors, at an interest rate of the highest rate of the Bank's three-month fixed deposit plus 1.25 percent per annum. Such bonds can be redeemed or converted into ordinary shares within 7 years. The conversion price is Baht 30. The ordinary shares of 200 million shares are reserved as accommodation for the convertible bonds. As at December 31, 1999, convertible bonds which have not yet been converted were Baht 5,033.0 million.

During 1999, the Bank issued several subordinated bonds at totaling amount of Baht 5,787 million, repayable in 10 years, with interest rate range between 4.25 % - 6 % per annum, payable annually.

4.14 Share capital

At the extraordinary meeting No.1/1999 on March 10, 1999, the shareholders approved the motion to reduce the Bank's registered share capital (i.e., to cancel those authorized but unissued registered shares in order to make the number of shares outstanding equal to the number of registered shares) from Baht 40,000.0 million to Baht 5,887.6 million and then to increase the registered shares from Baht 5,887.6 million to Baht 70,000.0 million by issuing 220,000,000 new common shares, each with Baht 10 par value , and 6,191,239,927 new preferred shares, each with Baht 10 par value. The shareholders further approved the motion to allocate the new shares as follows:

- Allocation of 220 million ordinary shares
  - That the Bank reserve 20 million shares to accommodate possible conversion of the subordinated convertible bonds that were issued and sold in foreign markets according to the resolution of the extraordinary shareholder's meeting No.3/1993 dated November 29, 1993.
  - That the Bank reserve 200 million shares to accommodate possible conversion of convertible bonds and/or subordinated convertible bonds to be issued by the Bank in the amount not exceeding US\$ 1,000.0 million according to the resolution of the extraordinary shareholders' meeting No.1/1998 dated July 2, 1998.
- Allocation of 6,191,239,927 preferred shares
  - That the Bank reserve 116 million shares to accommodate possible exercise of the warrants which were issued in accordance with the resolution of the extraordinary shareholders' meeting No.1/1997 on November 28, 1997 and to amend right of warrant holders that the subscription price for these warrants will be 110% of the market price of the Bank's common shares average over 30 business days prior to the date on which the Bank's Disclosure Form submitted to the Office of Securities and Exchange Commission takes effect but not less than Baht 10 each. The Bank issued 115,000,883 warrants on June 22, 1999, expired within 5 year, subscription price of Baht 38.70. As at December 31, 1999 22,463 warrants were exercised. The Bank registers this exercise with the Department of Commercial Registration on January 10, 2000.
  - That the Bank reserve 30 million shares to accommodate possible exercise of the staff warrants which were issued in accordance with the resolution of the 175<sup>th</sup> ordinary shareholders' meeting on March 30, 1998.
  - That 6,045,239,927 shares be offered for sale in a private placement to the Ministry of Finance and/or investors. The shareholders passed the resolutions to issue bonds and/or subordinated bonds and/or other bonds in the amount not exceeding US\$ 2,000 million or its equivalent in other currencies in order to offer for sale to investors.

Preferred shareholders are entitled to receive a fixed, non-cumulative preferred dividend of 5.25% per annum, calculated on the purchase price. Dividends are payable at least annually in priority to any dividend payable on the Bank's ordinary shares. Dividends on the preferred shares are only payable when and if declared and only to the extent that, among other things, the Bank has no accumulated losses.

On May 10, 1999, the Bank issued 2,500 million share of non-cumulative convertible voting preferred share at Baht 26 each;1,250 million shares were issued to the Ministry of Finance and another 1,250 million shares were issued together with warrants to other investors. One warrant has the right to purchase one preferred share from the Ministry of Finance within 3 years at Baht 29.46 each at the option of the holder. The proceeds were presented net of Baht 1,062.5 million of underwriting fees. The Bank registered this increase in share capital with the Department of Commercial Registration on May 10, 1999.

In 1999, subordinated convertible bonds of Baht 967.0 million had been converted to 32,233,650 ordinary shares at Baht 30 each. The Bank registered its change in paid-up capital to Baht 31,209.9 million with the Department of Commercial Registration.

The Bank and the subsidiaries which are financial institutions are subject to various capital and regulatory requirements administered by the BOT. Under these capital adequacy guidelines and the regulatory framework for prompt corrective action, the Bank and the subsidiaries must satisfy specific capital guidelines that involve quantitative measures of the Bank's assets, liabilities and certain off-balance-sheet items as calculated in accordance with regulatory accounting practices. The Bank's and the subsidiaries' capital amounts and classification are also subject to qualitative judgements by the BOT and as to components, risk weightings, and other factors. These capital and regulatory requirements are subject to change, as considered necessary by the BOT.

#### Capital Funds

The Bank maintains its capital funds as a proportion of risk assets in accordance with the criteria, methodologies, and conditions prescribed by the Bank of Thailand. As at December 31, 1999 and 1998, the Bank's total capital funds can be categorized as follows:

0		Baht : '000
	THE BAN	K ONLY
	1999	1998
Tier 1 capital		
Issued and paid-up share capital	31,209,937	5,887,601
Premium on share capital	55,358,875	15,776,702
Legal reserve	695,000	695,000
Others	23,081,000	23,081,000
Net profit (loss) after appropriations	(61,746,043)	(9,868,706)*
Total Tier 1 capital	48,598,769	35,571,597 *
Tier 2 capital		
Unrealized increment per assets appraisal	2,227,687	2,255,525
Subordinated convertible bonds	8,080,900	9,809,888
Subordinated notes	12,848,587	5,018,715
Allowance for classified assets of "normal" category	2,576,829	-
Total Tier 2 capital	25,734,003	17,084,128
Less Investment in other financial institutions' Tier 2		
Capital	(160,687)	-
Total Capital Funds	74,172,085	52,655,725 *
Total Capital / Total Risk Assets	15.0	9.6
Total Tier 1 capital / Total Risk Assets	9.8	6.5
Total Tier 2 capital / Total Risk Assets	5.2	3.1

\* These numbers were in accordance with the report submitted to the BOT and did not reflect the retroactive adjustment of deferred loss of debt restructuring (see note 4.23).

#### 4.15 Legal reserve

Under the Public Companies Act, the Bank is required to set aside as legal reserve at least 5% of its net income net of accumulated deficit brought forward (if any) until the reserve is not less than 10% of the registered capital.

### 4.16 Contingencies at December 31:

Baht : '000

		CONSOLIDATED					
		1999			1998		
	Baht	Foreign	Total	Baht	Foreign	Total	
		Currency			Currency		
Avals to bills	639,554	25,394	664,948	2,456,631	161,270	2,617,901	
Guarantees of loans	3,791,141	9,792,781	13,583,922	2,627,121	14,952,942	17,580,063	
Liability under unmatured							
import bills	427,884	6,413,647	6,841,531	750,174	6,078,593	6,828,767	
Other guarantees	35,281,674	7,611,881	42,893,555	37,330,405	9,749,279	47,079,684	
Letters of credit	775,661	6,605,661	7,381,322	562,875	5,414,378	5,977,253	
Exchange rate contracts							
Bought	-	61,174,896	61,174,896	-	72,014,677	72,014,677	
Sold	-	95,464,144	95,464,144	-	89,948,014	89,948,014	
Interest rate contracts							
Bought	-	11,930,387	11,930,387	-	9,523,257	9,523,257	
Sold	500,000	12,453,612	12,953,612	500,000	9,670,681	10,170,681	
Amount of unused							
bank overdraft	58,695,306	91,041	58,786,347	56,573,595	-	56,573,595	
Other		74,639	74,639	-	59,788	59,788	
Total	100,111,220	211,638,083	311,749,303	100,800,801	217,572,879	318,373,680	

Baht : '000

			THE BAN	NK ONLY		
		1999			1998	
	Baht	Foreign	Total	Baht	Foreign	Total
		Currency			Currency	
Avals to bills	639,554	25,394	664,948	3,758,067	161,270	3,919,337
Guarantees of loans	3,791,141	9,792,781	13,583,922	2,910,272	14,952,942	17,863,214
Liability under						
unmatured						
import bills	427,884	6,392,148	6,820,032	750,174	6,078,593	6,828,767
Other guarantees	35,281,674	7,600,508	42,882,182	37,404,314	9,749,278	47,153,592
Letters of credit	775,661	6,596,237	7,371,898	562,875	5,414,378	5,977,253
Exchange rate						
contracts						
Bought	-	61,174,896	61,174,896	-	72,014,677	72,014,677
Sold	-	95,464,144	95,464,144	-	95,768,710	95,768,710
Interest rate contracts						
Bought	-	11,930,387	11,930,387	-	9,523,257	9,523,257
Sold	500,000	12,453,612	12,953,612	500,000	9,670,681	10,170,681
Amount of unused						
bank overdraft	58,695,306	-	58,695,306	57,320,225	-	57,320,225
Other		52,035	52,035	-	59,788	59,788
Total	100,111,220	211,482,142	311,593,362	103,205,927	223,393,574	326,599,501

As at December 31, 1999 and 1998, the Bank has contingencies of Baht 363.1 million and Baht 469.5 million, respectively in connection with finance companies whose operations were closed down permanently by the Ministry of Finance.

As at December 31, 1999 and 1998, the Bank has contingencies amounting to Baht 1.1 million and Baht 549.9 million, respectively to the finance companies which were controlled by the Bank of Thailand and ordered to decrease and increase capital on August 14, 1998.

As at December 31, 1999, the Bank will provide financial support to a subsidiary which is a financial institution to continue as a going concern for, at least, the forth coming 12 months. In addition, such subsidiary had a commitment per its memorandum of understanding with the Bank of Thailand to issue subordinated bonds amounting to Baht 725.0 million.

4.17 Securities used as collateral

As at December 31, 1999, government bonds of Baht 510 million were pledged with the Government Housing Bank in order to comply with its agreement and a subsidiary pledged debt instruments amounting to Baht 14 million at par value to a government agency.

As at December 31, 1998, government bonds of Baht 2.9 million were deposited at court as a guarantee for the Court's verdict compliance. The subsidiaries' property and debt instruments of Baht 1,200 million and Baht 14 million, respectively, were pledged as collateral of borrowing and a government agency.

#### 4.18 Related-party transactions

4.18.1 As of December 31, 1999, loans and commitments to certain officers from the levels of departmental managers upward and the companies in which they or the Bank or the Bank's directors own at least 10% of each Company's paid-up capital are as follows:

			Baht : '000
CONSO	LIDATED	THE BAN	IK ONLY
1999	1998	1999	1998
22,304,590	20,794,407	30,204,152	38,040,709
26,310,450	18,704,496	31,458,126	30,303,622
5,040,211	3,415,114	5,040,211	8,101,083
6,510,431	5,721,096	6,510,431	9,200,095
86,025	25,408	86,025	25,408
82,552	23,234	82,552	23,234
	<b>1999</b> 22,304,590 26,310,450 5,040,211 6,510,431 86,025	22,304,590       20,794,407         26,310,450       18,704,496         5,040,211       3,415,114         6,510,431       5,721,096         86,025       25,408	19991998199922,304,59020,794,40730,204,15226,310,45018,704,49631,458,1265,040,2113,415,1145,040,2116,510,4315,721,0966,510,43186,02525,40886,025

4.18.2 Investments in subsidiary, associated, and related companies in which the Bank is a shareholder and/or management are directors as at December 31, 1999, are as follows :

							Baht : '000
		0	CONSOLID	ATED	TH	E BANK ON	LY
Company	Type of	Paid-up	Percentage	e Net	Paid-up	Percentage	Net
	Business	Capital	of	Investment	Capital	of	Investment
			Ownershi	ip		Ownership	
Subsidiary Companies							
SCB Resolution	Real Estate	-	-	-	20,000	100.0	14,978
Corporation. Co., Ltd.							
The Cambodian	Banking	-	-	-	*10,000	100.0	401,903
Commercial Bank Ltd.							
(Cambodia)							
SCB Advisory Service	Services	-	-	-	10,000	100.0	10,002
Co., Ltd.							

							Baht : '000
			ONSOLIE			HE BANK C	
Company	Type of	Paid-up	Percenta	-	Paid-up	Percentage	
	Business	Capital	of	Investment	Capital	of	Investment
			Owners	hip		Ownershi	p
Subsidiary Companies							
Mahisorn Co., Ltd.	Real Estate	-	-	-	1,500,000	100.0	-
SCB Business Service	Services	-	-	-	40,000	100.0	56,488
Co., Ltd.							
SCB Training Center	Services	-	-	-	460,000	100.0	320,218
Co., Ltd.							
Siam Information and	Services	-	-	-	5,000	100.0	32,246
Processing Co., Ltd.							
Oreo Realty Inc.	Services	-	-	-	*137	100.0	5,046
(United State)							
SCB Book Club	Finance	-	-	-	155,000	99.9	155,000
Securities Co., Ltd.							
SCB Securities Co., Ltd.	Finance	-	-	-	1,530,000	99.9	596,700
Siam Integrated	Services	-	-	-	10,000	99.9	12,475
Service Co., Ltd.							
Siam Appraisal and	Services	-	-	-	1,000	99.9	3,565
Service Co., Ltd.							
Siam Pitiwat Co., Ltd.	Services	-	-	-	4,000	99.9	-
Astrakhan Investment Ltd.	Holding	-	-	-	**100	99.9	1,543
(Hongkong)							
The Book Club Finance PC		-	-	-	2,333,891	92.8	1,328,821
SCB Research Co., Ltd.	Services	-	-	-	37,500	60.0	16,200
Samaggi Insurance PCL	Insurance	-	-	-	150,000	53.3	290,370
Sub Sri Thai	Warehousing	-	-	-	121,000	47.4	95,771
Warehouse PCL							
Thai International	Real Estate	-	-	-	-	-	-
Property Development							
Co., Ltd.							
Techno Holding	Holding	-	-	-	-	-	-
Co., Ltd.							
Supapirom Co., Ltd.	Food Fair	37,187	70.6	20,235	37,187	70.6	20,235
Associated Companies							
Siam Sanwa	Holding	5,000	49.9	5,398	5,000	49.9	4,379
International Co., Ltd.	riolaing	0,000	10.0	0,000	0,000	10.0	1,010
The Siam Industrial	Finance	1,847,000	49.4	651,576	1,847,000	49.4	500,723
Credit PCL	Tindrice	1,011,000	10.1	001,010	1,011,000	10.1	000,120
Siam Niti Law Office	Consultant	16,000	49.0	2,637	16,000	49.0	8,089
Co., Ltd.	Constant	10,000	1010	2,001	10,000	1010	0,000
Christiani & Nielsen	Construction	1,368,502	43.6	-	1,368,502	43.6	-
(Thai) PCL	Sense decion	.,000,002	.5.0		.,	1010	
Siam Samaggi Leasing	Leasing	100,000	41.0	17,182	100,000	41.0	33,251
Co., Ltd.	0	,		.,			

\* USD Currency

\*\* HKD Currency

							Baht : '000
			ONSOLIE			HE BANK OF	
Company	Type of	Paid-up	Percenta	-	Paid-up	Percentage	Net
	Business	Capital	of	Investment	Capital	of	Investment
			Owners	nip		Ownership	
Associated Companies (cor			10.0	0.440		10.0	0.004
SCB Holding Co., Ltd.	Finance	30,000	40.0	8,446	30,000	40.0	2,924
Siam Sanwa Trilease	Leasing	60,000	35.0	28,158	60,000	35.0	21,000
Co., Ltd.	<b>Finance</b>	100.000	22.5	27 404	100.000	22.5	25.646
Business Venture Promotion Co., Ltd.	Finance	120,000	32.5	37,484	120,000	32.5	35,646
Siam Commercial Life	Insurance	300,000	36.3	76,670	300,000	31.3	97,140
Assurance PCL	insulance	300,000	50.5	10,010	300,000	51.5	57,140
Thai Baroda Industries	Vehicles &	1,000,000	30.9	-	1,000,000	30.9	-
Co., Ltd.	Parts	.,			.,,		
Alcan Nikkei Siam	Industry	141,176	30.0	308,401	141,176	30.0	243,555
Co., Ltd.	,						
SCB Asset Management	Mutual	100,000	32.0	78,153	100,000	25.0	25,000
Co., Ltd.	Fund						
Sonoco Asia Corporation	Industry	185,000	25.0	35,077	185,000	25.0	34,253
(Thailand) Ltd.							
The Vina Siam Bank	Banking	*15,000	25.0	161,303	*15,000	25.0	92,362
(Vietnam)							
Siam Sindhorn Co., Ltd.	Real Estate	1,000,000	25.0	-	1,000,000	24.9	-
Thai International Rent	Services	75,000	30.0	10,502	75,000	23.0	8,883
a Car Co., Ltd.	lus als sature i	100.000	22.4	C4 001	100.000	22.4	CO 220
Alcan Nikkei Thai Co., Ltd.	Industry	100,000	22.4	64,891	100,000	22.4	68,328
Asian Marine Services PCL	Services	170,000	21.1	94,215	170,000	21.1	39,816
The Siam Administrative	Services	30,000	40.0	20,460	30,000	9.5	6,557
Management Co., Ltd.	Services	50,000	40.0	20,400	50,000	5.5	0,001
*	Communication	700,000	33.3	16	700,000	33.3	16
Communication Co., Ltd		,			,		
Thai Hoya Lens Co., Ltd.	Industry	2,000	20.0	23,014	2,000	20.0	11,379
Thai Container Systems	Services	267,860	20.0	57,439	267,860	20.0	57,135
Co., Ltd.							
Thai Fuji Xerox Co., Ltd.	Commercial	40,000	20.0	215,592	40,000	20.0	96,811
Siam Panich Leasing PCL	Leasing	1,347,095	22.4	592,938	1,989,509	14.9	527,984
TSS Real Estate Co., Ltd.	Real Estate	503,150	40.0	201,260	-	-	-
Siam Children Care	Care For	5,000	30.0	-	-	-	-
Co., Ltd.	Children						
Siam Health Care	Hospital	10,000	30.0	1,787	-	-	-
Co., Ltd.							
Food Fair Ratcharyothin	Food Center	2,200	50.0	1,107	-	-	-
Co., Ltd.	c ·	10.000	10.0	45			
Seatran mining Co., Ltd.	Services	10,000	40.0	45	-	-	-
Nobleclear Holding	Holding	**6,000	46.9	-	-	-	-
(BVI) Ltd. (Germany) Saturn Inc.	Finance	*20,019	24.9	199,278	*20.010	9.5	79,524
SCB Biotech Co., Ltd.	Holding	112,750	24.9 35.0	39,623	*20,019	9.0	-
	rioluing	112,730	55.0	55,025	-	-	-

\* USD Currency

\*\* DEUTSCHE MARK Currency

			CONSOLII		т	HE BANK ON	Bant : 1000
Company	Turno of				Paid-up		
Company	Type of Business	Paid-up Conital	Percentage of		•	Percentage of	Net
	Business	Capital	Ownershi	Investment	Capital	01 Ownership	Investment
Related Companies (10%	to 20% Own	archin)	Ownershi	þ		Ownership	
Mining & General	Services	•	19.9		1,000	19.9	
Management Co., Ltd.	Services	1,000	19.9	-	1,000	19.9	-
Singburi Sugar Co., Ltd.	Industry	75 000	19.0		75.000	19.0	
0 0	Industry	75,000 48,003	19.0 17.7	99,662	75,000	19.0	-
Cargrill Siam Co., Ltd. Fuel Pipeline	Industry Services	46,005	16.7	99,662 266,618	48,003 1,592,000	16.7	99,662 266,618
Transportion Co., Ltd.	Services	1,392,000	10.7	200,010	1,392,000	10.7	200,010
Kibun Bangkok Co., Ltd.	Industry	5,000	16.0	834	5,000	16.0	834
The Dheves Insurance PC	,	120,000	15.8	153,550	120,000	15.8	153,550
Siam Cosmos Service	Consultant	6,000	15.0	1,915	6,000	15.0	1,915
Co., Ltd.	Consultant	0,000	15.0	1,915	0,000	15.0	1,915
Bangkok Intercontinental	Hotel &	174,000	13.5	81,907	174,000	13.5	81,907
0	Shopping Center		15.5	01,907	174,000	15.5	01,907
BNH Medical Centre	Hospital	744,477	11.9	16,442	744,477	11.9	16,442
Co., Ltd.	поѕрна	(44,477	11.9	10,442	(44,477	11.9	10,442
Thai Industrial Gases PCL	Eporau	1,036,800	11.4	153,708	1,036,800	11.4	153,708
Mahachai Land	Energy Real Estate	400,000	10.7	40,607	400,000	10.7	40,607
Development Co., Ltd.	Real Estate	400,000	10.7	40,007	400,000	10.7	40,007
Thai Public Port Co., Ltd.	Warobousing	1,250,000	10.3	-	1,250,000	10.3	
Sino-Thai Resources	Mining	130,000	10.5	3,120	130,000	10.0	3,120
Development PCL	winning	130,000	10.0	3,120	130,000	10.0	3,120
Angthong Sugar	Warehousing	50,000	10.0	4,531	50,000	10.0	4,531
Terminal Co., Ltd.	warenousing	30,000	10.0	4,331	30,000	10.0	4,331
Dhanamit Factoring	Finance	20,000	10.0	1,712	20,000	10.0	1,712
Co., Ltd.	rinance	20,000	10.0	1,712	20,000	10.0	1,712
Donmuang International	Services	120,000	10.0	50,642	120,000	10.0	50,642
Airport Hotel Co., Ltd.	Services	120,000	10.0	50,042	120,000	10.0	30,042
Fortis Co., Ltd.	Commerce	40,000	10.0	4,000	40,000	10.0	4,000
Navuti Co., Ltd.	Agriculture	55,000	10.0	1,500	55,000	10.0	1,500
Narathiwat Thani	Services	180,000	10.0	3,936	180,000	10.0	3,936
Co., Ltd.	bernees	100,000	10.0	0,000	100,000	10.0	0,000
Pattanadhorn Co., Ltd.	Services	100,000	10.0	5,168	100,000	10.0	5,168
Siam Commercial	Commerce	15,000	10.0	-	15,000	10.0	-
Development Co., Ltd					- ,		
Sea Minerals Co., Ltd.	Industry	72,000	10.0	6,322	72,000	10.0	6,322
Siam Press Management	Industry	60,000	10.0	6,460	60,000	10.0	6,460
Co., Ltd.		,		-,	,		-,
Suthakarn Co., Ltd	Commerce	25	10.0	-	25	10.0	-
Siam Technology	Consultant	30,000	10.0	1,272	30,000	10.0	1,272
Service Co., Ltd.							
Thai Ohbayasi	Construction	10,000	10.0	1,000	10,000	10.0	1,000
Corporation Co., Ltd.							
Thai U.S. Leather	Industry	193,750	10.0	-	193,750	10.0	-
Co., Ltd.	,						

			consolid	ATED	TI	HE BANK ON	Baht : '000 NLY
Company	Type of	Paid-up	Percentage		Paid-up	Percentage	Net
	Business	Capital	of	Investment	Capital	of	Investment
			Ownership	1		Ownership	
Related Companies (10%	to 20% Owne	rship)(conti	nued)				
Uni-Media Co., Ltd.	Consultant	185,000	10.0	10,342	185,000	10.0	10,342
Y.K.K. (Thailand)	Industry	80,000	10.0	35,458	80,000	10.0	35,458
Co., Ltd.							
Siam Cement Myanmar	Industry	*1,320	10.0	559	*1,320	10.0	559
Trading Ltd. (Myanmar	)						
Related Companies less t	han 10% Owne	ership					
ITV PCL	Communication	1,200,000	7.3	87,000	1,200,000	7.3	87,000

\*KYAT Currency

4.18.3 Related transactions between the Bank and subsidiary, associated, and related companies, which were made on the same pricing policy as for regular customers.

Outstanding loans and deposits as at December 31, 1999, are as follows:

	oor o'r, 1000, ar			Baht : '000
	CONS	OLIDATED	THE BAN	IK ONLY
	Loans	Deposits	Loans	Deposits
Subsidiary Companies				
Mahisorn Co., Ltd.	-	-	4,356,434	24,331
The Book Club Finance PCL	-	-	2,245,000	1,676
SCB Resolution Corporation Co., Ltd.	-	-	1,079,305	7,004
Thai International Property Development				
Co., Ltd.	-	-	128,683	-
SCB Training Centre Co., Ltd.	-	-	68,574	1,463
SCB Securities Co., Ltd.	-	-	13,000	32,306
SCB Business Service Co., Ltd.	-	-	8,566	21,581
The Cambodian Commercial Bank Ltd.	-	-	-	154,190
SCB Book Club Securities Co., Ltd.	-	-	-	73,873
Astrakhan Investment Ltd.	-	-	-	70,893
Siam Information and Processing Co., Ltd.	-	-	-	42,199
Samaggi Insurance PCL	-	-	-	35,286
SCB Advisory Service Co., Ltd.	-	-	-	32,353
Siam Integrated Service Co., Ltd.	-	-	-	4,922
Siam appraisal and Service Co., Ltd.	-	-	-	4,695
Sub Sri Thai Warehouse PCL	-	-	-	4,155
SCB Research Co., Ltd.	-	-	-	1,001
Siam Pitiwat Co., Ltd.	-	-	-	857
Techno Holding Co., Ltd.	-	-	-	2
Supapirom Co., Ltd.	-	24,454	-	24,454
Associated Companies				
Siam Sindhorn Co., Ltd.	8,793,715	576,860	8,793,715	576,860
Siam Panich Leasing PCL	4,290,969	9,953	4,290,969	9,953
Thai Baroda Industries Co., Ltd.	772,266	34,366	772,266	34,366
Asian Marine Services PCL	521,153	2,521	521,153	2,521
Siam Samaggi Leasing Co., Ltd.	596,651	6,522	596,651	6,522
TSS Real Estate Co., Ltd.	375,000	6	375,000	6

	CONS	OLIDATED	THE BAN	Baht : '000 K ONLY
	Loans	Deposits	Loans	Deposits
Associated Companies (continued)		·		•
Thai International Rent A Car Co., Ltd.	126,047	17	126,047	17
Siam Media and Communication Co., Ltd.	103,200	10,530	103,200	10,530
Christiani & Nielsen (Thai) PCL	80,005	129,695	80,005	129,695
Siam Sanwa Trilease Co., Ltd.	46,275	305	46,275	305
Siam Sanwa International Co., Ltd.	32,470	6,627	32,470	6,627
Sonoco Asian Corporation (Thailand) Ltd.	21,342	3,954	21,342	3,954
Thai Hoya Lens Co., Ltd.	10,000	21,428	10,000	21,428
Siam Health Care Co., Ltd.	6,128	9	6,128	9
The Siam Industrial Credit PCL	6,020	2,909	6,020	2,909
SCB Holding Co., Ltd.	4,900	83	4,900	83
Siam Niti Law Office Co., Ltd.	2,204	4,967	2,204	4,967
Siam Children Care Co., Ltd.	2,120	5	2,120	5
Thai Container Systems Co., Ltd.	853	26,578	853	26,578
Thai Fuji Xerox Co., Ltd.	38	50,077	38	50,077
Alcan Nikkei Siam Co., Ltd.	3	6,752	3	6,752
Saturn Inc.	-	164,270	-	164,270
The Vina Siam Bank	-	40,661	-	40,661
Siam Commercial Life Assurance PCL	-	36,280	-	36,280
Nobleclear Holding (BVI) Co.,Ltd.	-	12,245	-	12,245
SCB Asset Management Co., Ltd.	-	6,721	-	6,721
Alcan Nikkei Thai Co., Ltd.	-	6,518	-	6,518
Food Fair Ratcharyothin Co., Ltd.	-	2,136	-	2,136
SCB Biotech Co., Ltd.	-	601	-	601
Related Companies (10 % to 20 % Owner	ship)			
Singburi Sugar Co., Ltd.	1,987,746	4,531	1,987,746	4,531
Fuel Pipeline Transportion Service Co., Ltd.	1,429,608	4,541	1,429,608	4,541
Mahachai Land Development Co., Ltd.	653,347	4,997	653,347	4,997
Bangkok Intercontinental Hotel Co., Ltd.	580,542	-	580,542	-
Thai Public Port Co., Ltd.	544,177	10,774	544,177	10,774
BNH Medical Centre Co., Ltd.	541,656	1,525	541,656	1,525
Thai Industrial Gases PCL	260,000	32,896	260,000	32,896
Narathiwat Thani Co., Ltd.	189,315	4	189,315	4
Sino-Thai Resources Development PCL	185,986	23	185,986	23
Thai U.S. Leather Co., Ltd.	66,435	-	66,435	-
Angthong Sugar Terminal Co., Ltd.	44,238	3,286	44,238	3,286
Dhanamit Factoring Co., Ltd.	15,624	62	15,624	62
Y.K.K (Thailand) Co., Ltd.	10,024	-	10,024	-
Pattanadhorn Co., Ltd.	9,000	-	9,000	-
The Siam Administrative Management	1,998	11,447	1,998	11,447
Co., Ltd.				
The Dheves Insurance PCL	-	464,245	-	464,245
Donmuang International	-	134,193	-	134,193
Airport Hotel Co., Ltd.				
Siam Commercial Development Co., Ltd.	-	70,258	-	70,258
Cargill Siam Co., Ltd.	-	55,672	-	55,672
Siam Cosmos Service Co., Ltd.	-	14,588	-	14,588
Navati Co., Ltd.	-	6,935	-	6,935
Fortis Co., Ltd.	-	1,350	-	1,350
Siam Cement Myanmar Trading Ltd.	-	814	-	814

				Baht : '000
	CONS	OLIDATED	THE BAN	IK ONLY
	Loans	Deposits	Loans	Deposits
Related Companies (10 % to 20 % Own	e <b>rship)</b> (continued	d)		
Siam Press Management Co., Ltd.	-	476	-	476
Siam Technology Service Co., Ltd.	-	281	-	281
Related Company (less than 10 % Owner	rship)			
ITV PCL	2,835,700	10,531	2,835,700	10,531
Major-shareholder (10 % - 20 % Owners	ship)			
The Crown Property Bureau	-	202,274	-	202,274

Income and expenses for the year ended December 31, 1999 are as follows:

	CONSOL	IDATED	THE BAN	Baht : '000 K ONLY
	Interest	Other	Interest	Other
	Income	Income	Income	Income
Income				
Subsidiary Companies	-	-	796,153	80,211
Associated Companies	844,784	213,047	841,174	172,001
Major shareholder	-	5,590	-	5,590
				Baht : '000
	CONSOL	IDATED	THE BAN	IK ONLY
	Interest	Other	Interest	Other
	Expenses	Expenses	Expenses	Expenses
Expenses				
Subsidiary Companies	-	-	32,921	483,879

During 1999, the Bank received assets from related parties at market price, which were appraised by independent appraisers, amounting to Baht 3,845.0 million.

69,706

43,670

98,281

1,644

69,114

43,670

60,043

1,644

Outstanding of contingencies as at December 31, 1999, are as follows:

0 0		
		Baht : '000
	CONSOLIDATED	THE BANK ONLY
	Contingencies	Contingencies
Subsidiary Companies	1,419,038	1,419,038
Associated Companies	3,416,441	3,386,441
Major shareholder	63,000	63,000

#### 4.19 Directors and Executive Benefit

Associated Companies

Major shareholder

The Bank has not paid other benefit to directors and executive except for the benefits that were normally paid such as directors fee and monetary gifts of director, executive salary, special monthly allowance and cost of living allowance of executive.

					Baht : '000
		CONSO	LIDATED	THE BAN	IK ONLY
Type of Lease	Period	1999	1998	1999	1998
Land and/or Premises	Jan 1, 2000-Dec 31, 2001	148,188	257,800	135,843	119,073
	Jan 1, 2002-Dec 31, 2004	173,928	166,896	169,471	166,896
	Jan 1, 2005-Dec 31, 2007	170,208	165,012	165,305	165,012
	Jan 1, 2008-Dec 31, 2010	164,552	159,031	159,204	159,031
	Jan 1, 2011-Dec 31, 2027	625,427	597,260	597,851	597,260
Equipment	Jan 1, 2000-Dec 31, 2001	97,206	403,388	95,753	47,563
	Jan 1, 2002-Dec 31, 2004	1,005	-	460	-

#### 4.21 Restriction on Dividend Payment

According to the announcement of the Bank of Thailand dated June 30, 1998 regarding bad or doubtful assets, the Bank is not allowed to pay any dividends to the shareholders during the period in which the bad or irrecoverable assets have not been written off or an allowance for doubtful assets has not been fully recorded.

#### 4.22 Number of staff

As at December 31, 1999, number of staff were 10,469.

#### 4.23 Prior-year adjustment

The financial statements were adjusted retroactively for the write-off of deferred loss from troubled debt restructuring as at December 31, 1998, which was allowed by the BOT to be amortized over the period of 5 years, amounting to Baht 3,144.3 million against the statement of income for the year 1998 to comply with the generally accepted accounting principles.

4.24 Plan for Improving and Developing the Computer Systems to be in Compliance with the Year 2000 (Unaudited - not Covered by Report of Independent Certified Public Accountants)

The Siam Commercial Bank PCL (SCB) completed the Y2K compliant project for its computer systems since the first quarter 1999. The Bank spent the 3 quarter remaining to conduct other activities related to the issue which is consisted of the following:

- 1. Our branches nationwide were scheduled to conduct rehearsal on the readiness of their operation on a regular basis to ensure the readiness during the changeover from 1999 to 2000.
- 2. In order to distribute and share knowledge among public, the Bank conducted campaign through radio / TV broadcast, published brochure to assist the customers and counterparties understand the issue and seek appropriate methods to handle the problem.
- 3. In the last two weeks of 1999, the Bank's Y2K Command Center was fully operated between December 24, 1999 to January 5, 2000 in order to handle any unforeseen circumstances which might occur during the Y2K transition period.
- 4. On December 31, 1999, the Bank conducted the Zero Day Operation for the purpose of testing the bank's entire computer systems. This included the testing of the bank's hardware, operating system, and bank application system. The result of the test proved that our systems functioned correctly and we were able to provide normal banking services to our clients without any disruptions.

On January1, 2000 and January 4, 2000, which was the first business day for bank, the Bank was able to operate and provide banking services to our clients.

The Bank allocated the total amount of Baht 170 million for the whole Y2K project. Upto the end of 1999, the Bank spent Baht 129 million or 76% of the total budget.

#### 4.25 Events occurring after the financial statements date

Subordinated convertible bonds, which were issued on October 16, 1998, amounting to Baht 269.2 million was converted into 8,973,326 common shares at Baht 30 each. The Bank registered the change in paid-up capital to Baht 31,299.9 million with the Ministry of Commerce on January 28, 2000.

4.26 The financial position and the results from operations by domestic and foreign operations 4.26.1 The financial position classified by business type at December 31 :

			CONSOL	IDATED		
		1999			1998	
	Domestic operations	Foreign operations	Total operations	Domestic operations	Foreign operations	Total operations
Total assets	639,841,470	52,209,073	692,050,543	630,173,944	69,204,616	699,378,560
Interbank and money						
market items (Assets)	42,387,978	4,562,774	46,950,752	41,540,335	2,381,029	43,921,364
Loans	482,140,592	11,978,268	494,118,860	517,707,135	12,159,832	529,866,967
Investment	100,054,747	4,369,078	104,423,825	50,536,841	2,971,076	53,507,917
Deposits	545,823,662	22,698,452	568,522,114	567,150,020	31,862,415	599,012,435
Interbank and money						
market items (Liabilitie	es) 9,288,824	14,641,106	23,929,930	14,856,926	23,586,277	38,443,203
Borrowings	13,445,780	11,263,802	24,709,582	8,609,415	10,898,804	19,508,219
Contingencies	215,208,124	96,541,180	311,749,304	267,209,157	51,164,524	318,373,681

Baht : '000

#### THE BANK ONLY

1999 1998 Domestic Foreign Foreign Total Total Domestic operations operations operations operations operations operations Total assets 634,573,376 50,443,843 685,017,219 633,780,009 69,063,628 702,843,637 Interbank and money market items (Assets) 44,446,829 4,109,702 48,556,531 41,978,372 2,381,029 44,359,401 11,252,971 488,498,057 Loans 477,245,086 532,209,955 12,058,526 544,268,481 Investment 102,101,711 4,105,086 106,206,797 47,694,086 2,824,813 50,518,899 Deposits 540,919,130 21,722,429 562,641,559 559,287,430 31,862,415 591,149,845 Interbank and money market items (Liabilities) 9,503,619 14,622,249 24,125,868 13,344,931 23,586,277 36,931,208 Borrowings 10,839,172 11,263,802 22,102,974 6,007,466 10,898,804 16,906,270 Contingencies 215,208,124 96,385,239 311,593,363 275,434,977 51,164,524 326,599,501

4.26.2 The results of operations classified by business type at December 31:

#### Baht : '000

	CONSOLIDATED							
		19	99		1998			
	Domestic	Foreign	Elimination	Total	Domestic	Foreign	Elimination	Total
	operations	operations		operations	operations	operations		operations
Interest and								
dividend income	40,473,522	4,475,074	(4,056,804)	40,891,792	72,984,961	6,544,909	(8,388,905)	71,140,965
interest expenses	31,247,249	3,925,975	(4,069,138)	31,104,086	63,435,622	5,847,168	(8,357,014)	60,925,776
Net interest								
income	9,226,273	549,099	12,334	9,787,706	9,549,339	697,741	(31,891)	10,215,189
Non-interest								
income	14,280,915	660,785	(608,227)	14,333,473	11,482,435	390,050	(1,553,612)	10,318,873
Non-interest								
expenses	59,153,783	974,666	(595,893)	59,532,556	43,630,477	1,086,403	(1,020,035)	43,696,845
Income (loss)								
before income								
tax	(35,646,595)	235,218	-	(35,411,377)	(22,598,703)	1,388	(565,468)	(23,162,783)
tax	(33,046,595)	233,218	-	(35,411,377)	(22,398,703)	1,388	(303,468)	(23,102,783)

	1999				1998			
	Domestic operations	Foreign operations	Elimination	Total operations	Domestic operations	Foreign operations	Elimination	Total operations
Interest and								
dividend income	39,883,972	4,380,886	(3,243,421)	41,021,437	70,319,170	6,538,197	(4,684,195)	72,173,172
interest expenses	29,754,881	3,912,733	(3,243,421)	30,424,193	58,289,881	5,847,168	(4,684,195)	59,452,854
Net interest								
income	10,129,091	468,153	-	10,597,244	12,029,289	691,029	-	12,720,318
Non-interest								
income	6,596,796	617,189	-	7,213,985	9,593,654	387,885	-	9,981,539
Non-interest								
expenses	65,654,589	889,667	-	66,544,256	37,177,142	1,079,561	-	38,256,703
Income (loss)								
before income								
tax	(48,928,702)	195,675	-	(48,733,027)	(15,554,199)	(647)	-	(15,554,846)

#### THE BANK ONLY

#### 4.27 Disclosure of financial instruments

#### 4.27.1 Credit Risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Bank and subsidiaries. The Bank and subsidiaries has adopted the policy of only dealing with creditworthy counterparts and obtaining sufficient collateral or other security where appropriate, as a means of mitigating the risk of financial losses from defaults.

In the case of recognized financial assets, the carrying amount of the assets recorded in the consolidated balance sheet, net of any applicable provision for loss, represents the Bank's maximum exposure to credit risk.

The Bank has credit risk in case counterparties do not adhere to the terms of the financial contract. Such exposure represents the contract value.

Credit risk also arises from the possibility that the counterparty to a derivative financial instrument will not adhere to the terms of the contract with the Bank when settlement becomes due.

#### 4.27.2 Interest Rate Risk

Interest rate risk in the balance sheet arises from the potential adverse effect a change in interest rates as on the net interest earnings of the Bank in the current reporting period, and in future years, Interest rate risk arises from the structure and characteristics of the Bank's assets, liabilities and equity, and in the mismatch in repricing dates of its assets and liabilities.

The Bank uses various derivative transactions to manage its own asset and liability positions in order to manage interest rate exposure. The use of derivative transactions is in accordance with the policies and guidelines from the board of directors and is under the control of the committee of assets and liabilities management.

As at December 31, 1999, significant financial assets and liabilities will be reprised as follows:

	CONSOLIDATED						
	1999						
	Reprice	Reprice	Reprice	No	Total		
	On demand	within 1 year	Over 1 year	Interest			
Securities purchased							
under resale agreements	-	3,095	-	-	3,095		
Investments in securities	3,389	6,824	65,888	24,723	100,824		
Loans and interbank and							
money market item	306,140	136,166	88,518	10,246	541,070		
Deposits and interbank and							
money market item	130,139	418,005	32,287	12,021	592,452		
Securities sold under							
repurchase agreement	-	327	-	-	327		
Borrowing	939	6,639	17,131	-	24,709		

#### **Baht : Million** THE BANK ONLY 1999 Reprice Reprice Reprice Total No On demand within 1 year Over 1 year Interest Securities purchased under resale agreements 3,095 3,095 -\_ \_ 6,590 Investments in securities 3,295 75,242 22,213 107,340 Loans and interbank and money market item 306,558 135,864 84,386 10,246 537,054 Deposits and interbank and money market item 129,701 412,807 32,257 12,002 586,767 Securities sold under repurchase agreement ---\_ \_ Borrowing 5,033 \_ 17,070 \_ 22,103

Effective interest rate of financial instruments which are repriced within 1 year is not significant differred from market rate. Effective interest of financial instruments which are repriced 1 year is not significant differred from the average interest rate of this financial period.

4.27.3 Interest earning and interest bearing financial instruments

0 0			Baht : Million
		CONSOLIDATED	
		1999	
	Average	Interest	Average Rate %
Financial instruments			
Inter bank and money market item (Assets)	49,035	2,279	4.65
Securities purchased under resale agreements	28,066	877	3.12
Investment in securities	89,204	5,289	5.93
Loans	473,331	32,447	6.86
Deposits and interbank and money market			
item (Liabilities)	613,668	29,772	4.85
Securities sold under repurchase agreements	128	-	-
Borrowings	21,597	1,333	6.17

Baht : Million

	CONSOLIDATED 1998				
	Average	Interest	Average Rate %		
Financial instruments					
Inter bank and money market item (Assets)	53,884	3,296	6.12		
Securities purchased under resale agreements	21,006	2,865	13.64		
Investment in securities	52,327	3,375	6.45		
Loans	570,721	66,233	11.61		
Deposits and interbank and money market					
item (Liabilities)	638,456	61,763	9.67		
Securities sold under repurchase agreements	916	142	15.50		

Baht : Million

	THE BANK ONLY 1999				
	Average	Interest	Average Rate %		
Financial instruments					
Inter bank and money market item (Assets)	52,885	2,372	4.49		
Securities purchased under resale agreements	31,021	877	2.83		
Investment in securities	86,203	5,128	5.95		
Loans	483,316	32,644	6.75		
Deposits and interbank and money market					
item (Liabilities)	613,999	29,220	4.76		
Securities sold under repurchase agreements	-	-	-		
Borrowings	19,689	1,204	6.12		

			Baht : Million
		THE BANK ONLY	
		1998	
	Average	Interest	Average Rate %
Financial instruments			
Inter bank and money market item (Assets)	52,954	3,258	6.15
Securities purchased under resale agreements	19,289	2,506	12.99
Investment in securities	49,329	3,128	6.34
Loans	550,563	63,281	11.49
Deposits and interbank and money market			
item (Liabilities)	613,475	58,617	9.55
Securities sold under repurchase agreements	595	113	18.99
Borrowings	12,985	724	5.58

4.27.4 Fair value of financial instruments

Normally, fair value of financial instruments is their quoted market price. However, for many financial instruments, quoted market prices are not available. Fair values are based on estimate using present value or other valuation techniques. These techniques are significantly affected by the assumptions including discount rate and estimated cash flow. Hence, estimated fair value from different techniques may significantly differ from each other.

A summary of book value and fair value of financial instruments as at December 31, 1999 and 1998 are as follows: Baht : Million

	CONSOLIDATED				
	199	99	199	98	
	Book Value	Fair Value	Book Value	Fair Value	
Financial Assets					
Cash and interbank and					
money market item	58,142.2	58,142.2	51,568.5	51,487.6	
Securities purchased under resale agreements	3,095.0	3,095.0	36,038.0	36,038.0	
Investment in securities	104,423.8	111,317.9	53,507.9	56,379.7	
Loans and accrued interest receivables	474,680.5	479,196.0	510,854.7	482,108.8	
Customers' liability under acceptances	2,832.3	2,832.3	3,366.6	3,366.6	
Financial Liabilities					
Deposits and inter bank and					
money market item	592,452.0	592,882.8	637,455.6	639,025.5	
Liabilities payable on demand	4,473.1	4,473.1	2,719.7	2,719.7	
Securities sold under repurchase agreements	327.0	327.0	226.0	226.0	
Borrowings	24,709.6	22,610.2	19,508.2	17,122.5	
Interest payable on deposits	5,073.3	5,073.3	9,223.3	9,223.3	
Bank's liabilities under acceptances	2,832.3	2,832.3	3,366.6	3,366.6	

Baht : Million

	THE BANK ONLY				
	199	99	199	98	
	Book Value	Fair Value	<b>Book Value</b>	Fair Value	
Financial Assets					
Cash and interbank and					
money market item	59,186.0	59,186.0	51,833.1	51,833.1	
Securities purchased under resale agreements	3,095.0	3,095.0	35,510.0	35,510.0	
Investment in securities	106,206.8	113,433.9	50,518.9	56,384.3	
Loans and accrued interest receivables	473,755.2	478,270.7	528,267.2	501,746.4	
Customers' liability under acceptances	2,832.3	2,832.3	3,366.6	3,366.6	
Financial Liabilities					
Deposits and inter bank and					
money market item	586,767.4	587,198.2	628,081.0	629,502.3	
Liabilities payable on demand	4,470.6	4,470.6	2,719.7	2,719.7	
Securities sold under repurchase agreements	-	-	-	-	
Borrowings	22,103.0	20,003.7	16,906.3	14,673.3	
Interest payable on deposits	5,031.5	5,031.5	9,128.9	9,128.9	
Bank's liabilities under acceptances	2,832.3	2,832.3	3,366.6	3,366.6	

Off-Balance sheet items

				Baht : Million
		DATED		
		199	9	
	Notional amount			Fair Value
	Less than	More than	Total	
	1 year	1 year		
Forward contract	86,817.1	12,555.5	99,372.6	1,303.3
Currency swap contract	2,481.6	56,020.0	58,501.6	(1,515.6)
Interest swap contract	210.5	12,055.8	12,266.3	276.2

	THE BANK ONLY 1999				
	Notiona	Fair Value			
	Less than				
	1 year	1 year			
Forward contract	86,817.1	12,555.5	99,372.6	1,303.3	
Currency swap contract	2,481.6	56,020.0	58,501.6	(1,515.6)	
Interest swap contract	210.5	12,055.8	12,266.3	276.2	

The following methods and assumptions were used by the Bank in estimating market values of financial instruments as disclosed herein:

Cash, interbank and money market items: The carrying amounts approximate fair value.

Securities purchased under resale agreements: The carrying values of securities purchased under resale agreements represent fair value estimates.

Investment in securities, net: Fair values for securities are based on quoted market prices. (see note 3.3)

Loans receivable: For variable-rate loans that are repriced frequently and have no significant change in credit risk, market values are based on carrying values. Other loans are estimated using discounted cash flow analyses, using interest rates currently being offered for loans with similar terms to borrowers of similar credit quality or underlying collateral values, where applicable.

Accrued interest receivable: The carrying amount of accrued interest receivable approximates fair value.

Customers' liabilities under acceptances: The carrying amounts of customers' liabilities under acceptances approximate fair value.

Deposit liabilities: The fair values disclosed for deposits which are payable on demand by the depositor, are equal to the carrying values of such deposits. Market values for fixed-deposits are estimates using a discounted cash flow calculation that applies interest rates currently being offered on similar deposits.

Interbank and money market items: The carrying amount of interbank and money market items approximates their fair value at the reporting date.

Liabilities payable on demand: The carrying amount of liabilities payable on demand approximates fair value.

Securities sold under repurchase agreements: The carrying value of securities sold under repurchase agreements approximates fair value.

Short-term borrowings: The carrying amounts of short-term borrowings maturing within 90 days approximate their fair values. Fair values of other short-term borrowings are estimated using discounted cash flow analyses based on the Bank's current incremental borrowing rates for similar types of borrowing arrangements.

Long-term debt: The fair values of the Bank's long-term debt are estimated using discounted cash flow analyses based on the Bank's current incremental borrowing rates for similar types of borrowing arrangements.

Interest payable: The carrying amounts of interest payable approximate their fair values.

Bank's liabilities under acceptances: The carrying amounts of Bank's liabilities under acceptances approximate fair value.

Off-balance-sheet instruments: Fair values for off-balance-sheet instruments are based on the difference between contract rate and spot rate at year end as adjusted with risk premium of the remaining terms of the agreements.

1. Wattznasmithem

(Mrs. Jada Wattanasiritham) President and Chief Executive Officer

## **OTHER INFORMATION**

# **Major Shareholders**

as at December 30, 1999

Unit : Shares

No.	Shareholders	Ordinary Shares	Preferred Shares	Total Shares	Percentage of total shares
1	Thailand Securities Depository Company Limited for Depositors	177,334,106	1,276,039,885	1,453,373,991	46.57
	(Thai Securities-Holder Account)				
2	Thailand Securities Depository Company Limited for Depositors	160,327,049	979,907,958	1,140,235,007	36.53
3	Bureau of the Crown Property and Group	133,081,326	211,834,292	344,915,618	11.05
4	The Sanwa Bank Limited	77,274,345	-	77,274,345	2.48
5	The Ministry of Finance	15,214,380	-	15,214,380	0.49
6	Other	74,043,718	15,936,664	89,980,382	2.88
	Total Issued and paid-up share capital	637,274,924	2,483,718,799	3,120,993,723	100.00
	Thai Shareholders	399,315,605	1,291,919,743	1,691,235,348	54.19
	Foreign Shareholders	237,959,319	1,191,799,056	1,429,758,375	45.81

# Type and amount of Issued and paid-up share capital

Before the years ended December 30, 1999, The Bank had total Issued and paid-up Share Capital in Financial Statements.

- Total Shares	amount	3,120,993,723	Shares	Value per Share 10.00 Baht	Total value	31,209,937,230	Baht :-
- Preferred Shares	amount	2,488,445,500	Shares	Value per Share 10.00 Baht	Total value	24,884,455,000	Baht
- Ordinary Shares	amount	632,548,223	Shares	Value per Share 10.00 Baht	Total value	6,325,482,230	Baht

But as at December 30, 1999, Preferred Share were converted to 4,726,701 Ordinary Shares. The bank had total Issued and paid-up share capital as the above Major Shareholders.

- Total Shares	amount	3,120,993,723	Shares	Value per Share 10.00 Baht	Total value	31,209,937,230	Baht :-
- Preferred Shares	amount	2,483,718,799	Shares	Value per Share 10.00 Baht	Total value	24,837,187,990	Baht
- Ordinary Shares	amount	637,274,924	Shares	Value per Share 10.00 Baht	Total value	6,372,749,240	Baht

# **Proposal for Profit Apropriation**

for the year ended December 31, 1999

The Bank's net loss for the year ended December 1999 totalled Baht 48,733,027,014.95. As retained earnings for the prior year were Baht 13,013,016,365.89, therefore the Bank had total retained loss of Baht 61,746,043,380.84 to be brought forward to the next accounting period. The Board propose the omission of dividend payment.

## Directors Whose term exprire in 2000

- MR. VIROJ PHUTRAKUL
   M.L. USNI PRAMOJ
   DR. OLARN CHAIPRAVAT
- 4. MR. SOMCHAINUK ENGTRAKUL

### **Other Parties**

<b>Registrar</b> (Ordinary Share)	Thailand Securities Depository Company Limited62 The Stock Exchange of Thailand, $4^{th} 6^{th}$ and $7^{th}$ Floor,Rutchadapisek Road, Klongtoey, Bangkok 10110Tel : 359-1200-1Fax : 359-1259-63				
Trustee (ECD)	Citicorp Trustee Company Limited 11 Old Jewery, London EC2R 8DB Tel : 001-44-171-500-5651 Fax : 001-44-171-500-5857/2931				
<b>Financial Adviser</b> (warrant to Purchase Preferred Share)	Bangkok First Investment & T 300 Silom Road, Bangkok 10 Tel : 237-6100, 237-8000				
Auditor	Ms. Chongchit Leekbhai Certified Public Accountant (Thailand) Registration No. 2649 Deloitte Touche Tohmatsu Jaiyos Company Limited Rajanakarn Building, 25 <sup>th</sup> Floor, 183 South Sathorn Road Yannawa, Sathorn, Bangkok 10120 Tel : 676-5700 Fax : 676-5757, 676-5758				
Legal Adviser	Mr. Yont Piravinij Mr. Suraj Ratanaudom The Siam Commercial Bank H 9 Rutchadapisek Road, Ladya Siam Niti Law Office Compar SCB Park Plaza, Tower 1 We 18 Rutchadapisek Road, Lady Tel : 937-5000	ny Limited est, 12 <sup>th</sup> Floor,			
Tax Adviser	Mr. Luer Sanguanpongse The Siam Commercial Bank I 9 Rutchadapisek Road, Ladya	PCL. Head Office Building, 16 <sup>th</sup> Floor, Zone B			

# Management Committee and Executive Officers

1.	EDUCATION	<ul> <li>ANASIRITHAM</li> <li>President and Chief Executive Officer</li> <li>B.A. (Economics), Cambridge University, U.K.</li> <li>M.A. (Economics), Cambridge University, U.K.</li> <li>M.A. (Economic Development), Williams College, U.S.A.</li> <li>The Siam Commercial Bank PCL. 1992-1999 Senior Executive Vice President</li> </ul>	8.	MR. PERMPOON POSITION EDUCATION PAST POSITIONS	<ul> <li>KRAIRIKSH</li> <li>Executive Vice President, Corporate Division 2</li> <li>B.A., Boston University, U.S.A.</li> <li>The Siam Commercial Bank PCL. 1994-1995 Executive Vice President, Agriculture and Commercial Group 1995-1999 Executive Vice President, Corporate Group 3</li> </ul>
2.	EDUCATION	<ul> <li>Senior Executive Vice President, Corporate Banking Group</li> <li>B.B.A. (Commerce), Chulalongkorn University, Thailand</li> <li>M.S. (Business), Fort Hays Kansas State College, U.S.A.</li> <li>The Siam Commercial Bank PCL. 1992-1994 Executive Vice President, Money and Capital Markets Group 1994-1999 First Executive Vice President,</li> </ul>		POSITION EDUCATION PAST POSITIONS	<ul> <li>HASANG KRISHNAMRA</li> <li>Executive Vice President, Consumer Loan and Foreign Exchange Division</li> <li>B.S., University of Pennsylvania, U.S.A.</li> <li>M.S., University of Pennsylvania, U.S.A.</li> <li>The Siam Commercial Bank PCL. 1993-1994 Senior Vice President, Consumer Finance Department 1994-1999 Executive Vice President, Consumer Banking Group</li> </ul>
3.	EDUCATION	Money and Capital Markets Group <b>FUENGFOO</b> • Senior Executive Vice President, International Banking and Markets Group • B. Sc. (Economics), University of Wisconsin, U.S.A. • M.B.A., Michigan State University, U.S.A. • M.B.A., Michigan State	10.	POSITION EDUCATION	<ul> <li>ALAKAWONG NA AYUDHAYA</li> <li>Executive Vice President, Funding and Retail Products Division</li> <li>LL.B., Thammasat University, Thailand</li> <li>B.S. (Political Science), Utah State University, U.S.A.</li> <li>The Siam Commercial Bank PCL.</li> <li>1995-1996 Senior Vice President, Branch Supervision Department and Banking Development Department 1 1996-1999 Executive Vice President, Banking Development Group</li> </ul>
4.	EDUCATION	<ul> <li>TANAPORN</li> <li>Senior Executive Vice President, Retail Banking and SME Group</li> <li>B.B.A., Thammasat University, Thailand</li> <li>M.B.A., Michigan State University, U.S.A.</li> <li>National Defence College, Joint Public-Private Course, Thailand</li> <li>The Siam Commercial Bank PCL. 1994-1995 First Executive Vice President,</li> </ul>	11.	MR. VISSUT SETH POSITION EDUCATION PAST POSITIONS	<ul> <li>IAPUT</li> <li>Executive Vice President, Corporate Service Division</li> <li>B. Eng. (Mining), McGill University, Canada</li> <li>M. Eng. (Mineral Economics), McGill University, Canada</li> <li>The Siam Commercial Bank PCL. 1995-1996 Senior Vice President, Consumer Finance Department 1 1996-1999 Executive Vice President, Human Resource</li> </ul>
5.	MR. VICHIT AMO	Industry and Service Group 1995-1999 First Executive Vice President, Business Development Group NVIRATSKUL	12.	MRS. MALEERATNA POSITION	and Control Group/ Human Resource and Customer Relations Group PLUMCHITCHOM • Executive Vice President, International Banking Division
	EDUCATION	<ul> <li>Senior Executive Vice President, Information Technology and Processing Service Group</li> <li>B.Comm. (Hons.) Statistics, Chulalongkorn University, Thailand</li> <li>M.S. (Computer Science), The University of Iowa, U.S.A.</li> <li>The Siam Commercial Bank PCL. 1992-1994 Executive Vice President, Technology Group 1994-1999 First Executive Vice President, Technology Group</li> </ul>	13	EDUCATION PAST POSITIONS MR. SOMCHAI M	<ul> <li>B. Acc., (Honours) Chulalongkorn University, Thailand</li> <li>M.B.A., Michigan State University, U.S.A.</li> <li>The Siam Commercial Bank PCL. 1990-1994 Senior Vice President, Credit Card Department 1994-1999 The Bank's Executives Officer on leave to perform managerial duties at various Affiliated companies. (President, SCB Business Services Company Limited)</li> </ul>
6.	EDUCATION	<ul> <li>NACHITRA</li> <li>Senior Executive Vice President, Risk Management and Corporate Service Group</li> <li>B. Sc. (Economics), University College London, U.K.</li> <li>M. Sc. (Econometrics), London School of Economics, U.K.</li> <li>National Defence College, Joint Public-Private Course, Thailand</li> </ul>		POSITION EDUCATION	<ul> <li>Executive Vice President, SME Loans Division</li> <li>B.B.A. (Marketing), Thammasat University, Thailand</li> <li>M.B.A. (Business Administration), Thammasat University, Thailand</li> <li>The Siam Commercial Bank PCL. 1992-1994 Senior Vice President, Capital Market Department</li> </ul>
	PAST POSITIONS	<ul> <li>The Siam Commercial Bank PCL.</li> <li>1992-1994 Executive Vice President, International and Institutional Group</li> <li>1994-1999 First Executive Vice President, International Banking Group</li> </ul>	14.	MRS. CHANTIMA POSITION	<ul> <li>1994-1999 The Bank's Executives Officer on leave to perform managerial duties at various Affiliated companies. (President, SCB Asset Management Company Limited)</li> <li>CHATURAPHAT</li> <li>Executive Vice President, Credit Card Division</li> </ul>
7.	EDUCATION	<ul> <li>NNAWASU</li> <li>Executive Vice President, Corporate Division 1</li> <li>B.S. (Economics), Meisei University, Japan</li> <li>The Siam Commercial Bank PCL. 1992-1994 Senior Vice President, Corporate Department 1 1994-1999 Executive Vice President, Corporate Group 1</li> </ul>		EDUCATION	<ul> <li>(President, SCB Business Services Company Limited)</li> <li>B. Acc., Chulalongkorn University, Thailand</li> <li>M.B.A. (General), Central State University, U.S.A.</li> <li>The Siam Commercial Bank PCL. 1993-1995 Senior Vice President, Commercial Business Department 1995-1999 Senior Vice President, Corporate Department 5</li> </ul>

Remark : Group in 1992-1999 equal to Division in present

15.	MR. CHARAMPOR	Executive Vice President, Risk Management	22.	MR. MASAHARU POSITION	• \$	enior Vice President, Corporate Department 3
	EDUCATION	<ul> <li>and Planning Division</li> <li>B.S. (Electrical Engineering and Computer Science), Massachusetts Institute of Technology, U.S.A.</li> <li>M.B.A. Harvard Graduate School of Division Administration, U.S.A.</li> </ul>		EDUCATION PAST POSITIONS	• B • T 1	Until February 1, 2000) .A. (Business Administration), Kobe University, Japan he Sanwa Bank Limited 995-1996 Chief Representative, Jakarta Representative Office
	PAST POSITIONS	<ul> <li>Business Administration, U.S.A.</li> <li>The Siam Commercial Bank PCL.</li> <li>1991-1992 Senior Vice President, Corporate Department 3</li> <li>1992-1999 The Bank's Executives Officer on leave to</li> </ul>			1 • T	he Siam Sanwa Industrial Credit Public Company Limited 996-1998 Deputy Managing Director he Siam Commercial Bank PCL. 998-1999 Senior Vice President, Corporate Department 8
		perform managerial duties at various Affiliated companies. (1992-1994 President, SCB Asset Management Company Limited 1994-1995 President, Thai Thamrong Finance and Securities Company Limited	23.	MR. JUNICHIRO POSITION EDUCATION	• S	TANABE enior Vice President, Corporate Department 3 From February 1, 2000) L.B. (Laws), The University of Tokyo, Japan
		1995-1999 President and Chief Executive, SCB Securities Company Limited)		EDUCATION	• \	ACL (Comparative Laws), The George Washington Jniversity Law School, U.S.A.
16.	EDUCATION	DANACHULAKA  • Executive Vice President, Asset Management Division  • B.B.A., Chulalongkorn University, Thailand  • The Siam Commercial Bank PCL.		PAST POSITIONS	1 1	he Sanwa Bank Limited 995-1996 Assistant General Manager, Hong kong Branch 996-1998 Assistant General Manager, International Department 998-1999 General Manager, Structured Finance Department
		1993-1995 Senior Vice President, Real Estate and Service Industry Department	24.	MRS. PASPUN SU	JWA	NCHINDA
		1995-1999 Senior Vice President, Business Development Department 1		POSITION EDUCATION	• B	enior Vice President, Corporate Department 4 A., Kasetsart University, Thailand
17.	MRS. PRAPAI CHA	RUCHINDA		PAST POSITIONS	• T	A.A. (Econs), Middle Tennessee State University, U.S.A. he Siam Commercial Bank PCL.
	EDUCATION	<ul> <li>Senior Vice President, Internal Audit Department</li> <li>B.B.A. (Commerce), Thammasat University, Thailand</li> <li>B.B.A. (Accounting), Thammasat University, Thailand</li> </ul>			1	994-1998 Senior Vice President, Los Angeles Branch 998-1999 Senior Vice President, Corporate Department 4
	PAST POSITIONS	The Siam Commercial Bank PCL.     1994-1995 Vice President, Internal Audit Department	25.	MR. THONGCHA		NAKORN enior Vice President, Corporate Department 5
		1995-Present Positions Senior Vice President, Internal Audit Department		EDUCATION	• +	ligher National Diploma in Business Studies, Aanchester Polytechnic, U.K.
18.	MR. YOTHIN PIBU POSITION	-		PAST POSITIONS	• T	he Siam Commercial Bank PCL.
	EDUCATION	<ul> <li>Senior Vice President, Internal Audit Department</li> <li>B.B.A., Chulalongkorn University, Thailand</li> </ul>			L	995-1996 Vice President and General Manager, ondon Branch
	PAST POSITIONS	The Siam Commercial Bank PCL.     1995-1998 Senior Vice President, Rutchayothin Office				996-1999 Senior Vice President, Corporate Department 7
10		1998-1999 Senior Vice President, Chidlom Office	26.	MR. GRISH ATTA		
19.	MR. THONGCHAI POSITION	Senior Vice President, Information Systems		POSITION EDUCATION	• B	enior Vice President, Corporate Department 6 E.A. (Finance), Chulalongkorn University, Thailand
	EDUCATION	<ul> <li>Audit Department</li> <li>B.S. (Public Health), Mahidol University, Thailand</li> <li>M.B.A., Roosevelt University, U.S.A.</li> </ul>		PAST POSITIONS	• 1	A.B.A. (Marketing), Chulalongkorn University, Thailand 995-1999 Managing Director, SCB Advisory Service
		<ul><li>M.B.A., Roosever University, U.S.A.</li><li>M.S. (Computer Science), DePaul University, U.S.A.</li></ul>	27.	MRS. NAMTHIP		Company Limited SAT
	PAST POSITIONS	The Siam Commercial Bank PCL.     1994-Present Positions Senior Vice President,		POSITION	• \$	enior Vice President, International Banking Department nd Chief, International Banking Facilities Office
20.	MRS. SUTHARNTIP	Information Systems Audit Department PHISITBUNTOON		EDUCATION		A. (Accounting), Chulalongkorn University, Thailand A.B.A., New York University, U.S.A.
	POSITION EDUCATION	<ul> <li>Senior Vice President, Corporate Department 1</li> <li>B.A. (Economics), Chulalongkorn University, Thailand</li> </ul>		PAST POSITIONS	• T	hai Farmer Bank Public Company Limited 995-1996 First Vice President Overseas Branch
		<ul><li>M.A. (Economics), Thammasat University, Thailand</li><li>The Siam Commercial Bank PCL.</li></ul>			a • T	dministration and Correspodence Relation Department he Siam Commercial Bank PCL. 996-1999 Senior Vice President, International Trade
		1995-1997 Vice President, Business Development Department 3				Department 1
		1997-1998 Senior Vice President, Foreign Exchange and Remittance Department	28.	MR. SONGSAK V		-
		1998-1999 Senior Vice President, Corporate Department 2		POSITION EDUCATION	• B	enior Vice President, International Trade Department A. Acc., Chulalongkorn University, Thailand M.B.A., College of Notre Dame, U.S.A.
21.	MR. SILPAJAI KHA			PAST POSITIONS	• T	he Siam Commercial Bank PCL.
	POSITION EDUCATION	<ul> <li>Senior Vice President, Corporate Department 2</li> <li>B.B.A. (Business Administration), Bangkok University, Thailand</li> </ul>			1	995-1997 Vice President, International Trade Department 2 997-1999 Senior Vice President, International Trade Jepartment 2
		<ul> <li>B.A. (Management), Curry College, Milton, Mass., U.S.A.</li> <li>M.P.A. (Management and Budgeting),</li> </ul>	29.	MR. SOMCHAI S POSITION		ALAKSIRI enior Vice President, Treasury Department
	PAST POSITIONS	<ul><li>Suffolk University, Boston, Mass., U.S.A.</li><li>The Siam Commercial Bank PCL. 1994-1999 Senior Vice President,</li></ul>		EDUCATION	• \	.S. (Economics), Kasetsart University, Thailand 1.A. (Economics), The University of Kansas, U.S.A. he Siam Commercial Bank PCL.
		Corporate Department 1				994-1999 Senior Vice President, Treasury Department
			30.	MR. YOKPORN 1 POSITION		ISAWETRAT enior Vice President, Capital Market Department
				EDUCATION	• B	A. (Economics), Chulalongkorn University, Thailand A.A. (Economics), Thammasat University, Thailand
				PAST POSITIONS		he Siam Commercial Bank PCL.

1994-1999 Senior Vice President, Capital Market Department

31. <i>N</i>	MR. WIRASAK CH	IRASET	39.	MR. CHAINARON		
		<ul> <li>Senior Vice President, Banking Development Department 1</li> <li>B.B.A., Chulalongkorn University, Thailand</li> </ul>		POSITION		Senior Vice President, Foreign Exchange and Remittance Department
		M.B.A. (Business Administration), Kasetsart University, Thailand		EDUCATION		B.S. (Statistics), Chulalongkorn University, Thailand M.A. (Economics), University of Detroit, U.S.A.
F	PAST POSITIONS	• The Siam Commercial Bank PCL. 1994-1995 Senior Vice President, Agro-business Department and Corporate Department 6		PAST POSITIONS	•	The Siam Commercial Bank PCL. 1994-1998 Senior Vice President, Corporate Department 2 1998-Present Positions Senior Vice President,
		1995-1999 Senior Vice President, Banking Development Department 3				Foreign Exchange and Remittance Department
32. N	MR. VARIN CHAL		40.	MRS. SOMANA S POSITION		AMAT Senior Vice President,
	POSITION	• Senior Vice President, Banking Development Department 2		FDUCATION		Business Development Department 1
	EDUCATION PAST POSITIONS	<ul><li>B. Acc., Chulalongkorn University, Thailand</li><li>The Siam Commercial Bank PCL.</li></ul>		EDUCATION	•	B.A. (Political Science), Thammasat University, Thailand M.A., Tarleton State University, U.S.A.
		1994-1997 Senior Vice President, Surawong Branch 1997-1999 Senior Vice President, Clearing Department		PAST POSITIONS		The Siam Commercial Bank PCL. 1995-1996 Vice President, Chidlom Office
	MR. ANEK CHALE					1996-1999 Senior Vice President, Consumer Finance Department 1
	EDUCATION	<ul> <li>Senior Vice President, Banking Development Department 3</li> <li>B.B.A., Thammasat University, Thailand</li> </ul>	41.	MR. CHALIT SATI		·
ſ	PAST POSITIONS	<ul><li>M.B.A., Kasetsart University, Thailand</li><li>The Siam Commercial Bank PCL.</li></ul>		POSITION		Senior Vice President, Business Development Department 2
	rAST FOSITIONS	1991-1995 Regional Manager, Regional Office 4 and 1		EDUCATION	•	LL.B., Thammasat University, Thailand
		1995-1999 Senior Vice President, Banking Development Department 2		PAST POSITIONS		Barrister-at-Law (Thai Bar), Thailand The Siam Commercial Bank PCL.
34. N	MR. SAROCH IND					1995-Present Positions Senior Vice President,
	POSITION EDUCATION	<ul> <li>Senior Vice President, Banking Development Department 4</li> <li>B.S. (Statistics), Chulalongkorn University, Thailand</li> </ul>	42	MR. NIBONDH N		Business Development Department 2
L	LDOCATION	<ul> <li>M.A. (Educational Administration), Kasetsart University,</li> </ul>	42.	POSITION		Senior Vice President,
		Thailand Diploma in Computer Science,		EDUCATION		Business Development Department 3 B.S., Kasetsart University, Thailand
		Chulalongkorn University, Thailand		EDUCATION		M.B.A., Kasetsart University, Thailand
F	PAST POSITIONS	• The Siam Commercial Bank PCL. 1994-1996 Senior Vice President,		PAST POSITIONS		The Siam Commercial Bank PCL. 1995-Present Positions Senior Vice President,
		Electronic Banking Department				Business Development Department 3
		1996-Present Positions Senior Vice President, Banking Development Department 4	43.	MR. PAYAP HANS POSITION		
35. N	MR. PREECHA PRA			EDUCATION		Senior Vice President, Clearing Department B.S., Chulalongkorn University, Thailand
	POSITION EDUCATION	<ul> <li>Senior Vice President, Rutchayothin Office</li> <li>B. Comm., Chulalongkorn University, Thailand</li> </ul>		PAST POSITIONS		The Siam Commercial Bank PCL. 1995-1996 Senior Vice President,
		M.B.A., Kasetsart University, Thailand			I	Banking Development Department 4
F	PAST POSITIONS	The Siam Commercial Bank PCL.     1995-1998 Senior Vice President, Chidlom Office				1996-1999 Senior Vice President, Banking Development Department 1
		1998-Present Positions Senior Vice President,	44.	MR. SINCHAI CH		0 1 1
36 1	MR. MEECHAL AN	Rutchayothin Office		POSITION EDUCATION		Senior Vice President, Credit Operation Department B.A. (Statistics), Thammasat University, Thailand
F	POSITION	Senior Vice President, Chidlom Office			• '	The Siam Commercial Bank PCL.
E	EDUCATION	<ul> <li>B.S. (Agriculture), Kasetsart University, Thailand</li> <li>LL.B., Thammasat University, Thailand</li> </ul>				1992-1996 Senior Vice President, Retail Banking Information Systems Department
		• M.A.I. (Ag. Econ.), Utah State University, U.S.A.				1996-1999 Senior Vice President, Technology and
ŀ	PAST POSITIONS	• The Siam Commercial Bank PCL. 1995-1999 Senior Vice President,				Process Engineering Department 1999 Senior Vice President, Credit Operation Department
		Corporate Department 6	45.	MR. MANA VARA		
	MS. SAOWAROS S POSITION	SIRIWAN     Senior Vice President, Consumer Finance Department 1		POSITION EDUCATION		Senior Vice President, Systems Engineering Department B.S. (Applied Statistics), Chulalongkorn University, Thailand
E	EDUCATION	• B.A. (Economics) (Hons.), Thammasat University, Thailand			•	M.B.A. (Business Administration),
		<ul> <li>M.S. (Economics), Taxas A&amp;M University, U.S.A.</li> <li>M.B.A. (Business Administration),</li> </ul>		PAST POSITIONS		Thammasat University, Thailand The Siam Commercial Bank PCL.
c		Thammasat University, Thailand • The Siam Commercial Bank PCL.				1993-1996 Senior Vice President, Corporate Banking and Information Systems Department
		1994-1998 The Bank's Executives Officer on leave to				1996-Present Positions Senior Vice President,
		perform managerial duties at various Affiliated companies. (Senior Vice President, SCB Business Services Company Limited)				Systems Engineering Department
		1998-1999 Senior Vice President, Office of Consumer	46.	MR. PISIT JIRAPIN POSITION		) Senior Vice President, Technology
20 4		Finance for Special Purpose				and Process Engineering Department
	MR. MEECHAI KO POSITION	• Senior Vice President, Consumer Finance Department 2		EDUCATION		B. Eng., University of Electro-Communications, Tokyo, Japan
E	EDUCATION	<ul> <li>B. Acc. (Accounting), Chulalongkorn University, Thailand</li> <li>Executive M.B.A., Chulalongkorn University, Thailand</li> </ul>		PAST POSITIONS		M. Eng., University of Electro-Communications, Tokyo, Japan The Siam Commercial Bank PCL.
		LL.B., Sukhothai Thummathirach University, Thailand				1992-1996 Senior Vice President,
F	PAST POSITIONS	• The Siam Commercial Bank PCL. 1991-1995 Vice President, Consumer Finance Department				Telecommunication and Data Base Management Department
		1995-Present Positions Senior Vice President,				1996-1999 Senior Vice President,
		Consumer Finance Department 2			l	Business Relations Department

47.	MS. ONGORN LE	RLOP
	POSITION	Senior Vice President, Corporate Planning
	EDUCATION	<ul><li>and Information Department</li><li>B.S. (Statistics), Chulalongkorn University, Thailand</li></ul>
		• M.B.A., University of Southern California, U.S.A.
	PAST POSITIONS	• The Siam Commercial Bank PCL.
		1995-1996 Vice President, Capital Market Department 1996-1999 Vice President and General Manager,
		London Branch
48.	MS. CHERDSIRI S	
	POSITION	Senior Vice President, Human Resource Department     B.B.A. (Accounting). Thermosoft University. Theiland
	EDUCATION	<ul><li>B.B.A. (Accounting), Thammasat University, Thailand</li><li>Diploma (Programming Technology), Control Data</li></ul>
		Institute, Australia
	PAST POSITIONS	The Siam Commercial Bank PCL.     1994-1998 Senior Vice President,
		Personnel Department
		1998-1999 Senior Vice President,
		Human Resource Department
49.	MRS. ANCHALIPAN POSITION	AMOKNVIVAI     Senior Vice President, Business Promotion Department
	EDUCATION	• B.A. (Political Science), Chulalongkorn University, Thailand
		<ul> <li>M.P.A. (Public Administration), NIDA, Thailand</li> <li>M.M., Sasin, Thailand</li> </ul>
	PAST POSITIONS	The Siam Commercial Bank PCL.
		1991-1992 Vice President, Business Promotion Office
		1992-Present Positions Senior Vice President, Business Promotion Department
50.	MR. CHIRAVUTHI	·
	POSITION	Senior Vice President, Credit Development Department
	EDUCATION	<ul><li>B.A. (Commerce), Chulalongkorn University, Thailand</li><li>M.B.A., University of Dallas, U.S.A.</li></ul>
	PAST POSITIONS	The Siam Commercial Bank PCL.
		1995-1996 Vice President, Corporate Department 4 1996-1999 Senior Vice President, International Banking
		Facilities and Financial Institutions Department
51.	MR. THANAWAT	NATIPODHI
	POSITION	Senior Vice President, Litigation Department
	EDUCATION	<ul> <li>LL.B. (Hons.), Chulalongkorn University, Thailand</li> <li>Barrister-at-Law (Thai Bar), Thailand</li> </ul>
		LL.M., Chulalongkorn University, Thailand
	PAST POSITIONS	<ul> <li>M.B.A., Chulalongkorn University, Thailand</li> <li>The Siam Commercial Bank PCL.</li> </ul>
		1995-1996 Vice President,
		Business Development Department 1 1996-Present Positions Senior Vice President,
		Litigation Department
52.	MR. UBHASRI KR	ISHNAMRA
	POSITION	Senior Vice President, Banking Development Department 4
	EDUCATION	• B. Sc., (Econ.), The Queen's University of Belfast, U.K.
		• M. Sc., (Econ.), The Queen's University of Belfast, U.K.
	PAST POSITIONS	The Siam Commercial Bank PCL.     1990-1995 Senior Vice President, Deposit Department
		1995-Present Positions Senior Vice President,
-		Banking Development Department 4
53.	MR. NIMIT SAVET POSITION	<ul><li>• Senior Vice President, Regional Office 1</li></ul>
	EDUCATION	• B. Acc. (Accounting), Chulalongkorn University, Thailand
	PAST POSITIONS	<ul><li>M.B.A., Kasetsart University, Thailand</li><li>The Siam Commercial Bank PCL.</li></ul>
	FAST FOSTIONS	1994-1997 Senior Vice President, Talat Noi Branch
		1997-1998 Senior Vice President,
		Business Development Office 9 1998-1999 Senior Vice President,
		Business Development Office 1
54.	MR. SOMPHOB	
	POSITION EDUCATION	<ul> <li>Senior Vice President, Banglampu Branch</li> <li>B.B.A., (Economics), University of Manila,</li> </ul>
		Manila, Philippines
	PAST POSITIONS	<ul> <li>M.B.A., Texas Southern University, Houston, U.S.A.</li> <li>The Siam Commercial Bank PCL.</li> </ul>
	TAST PUSHIUNS	• The Siam Commercial Bank PCL. 1995-1996 Vice President, Banglampu Branch
		1996-Present Positions Senior Vice President,
		Banglampu Branch

55.	EDUCATION •	Senior Vice President, Bangkapi Branch (Sukhumvit 45) B. Acc. (Accounting), Chulalongkorn University, Thailand M.P.A. (Public Administration), NIDA, Thailand The Siam Commercial Bank PCL. 1995-1997 Vice President, Business Development Office 15
		1997-1999 Vice President, Bangkapi Branch (Sukhumvit 45)
56.	EDUCATION •	<ul> <li>KASRI</li> <li>Senior Vice President, Surawong Branch</li> <li>B.A. (Economics), Thammasat University, Thailand</li> <li>M.A. (Economics), Chulalongkorn University, Thailand</li> <li>The Siam Commercial Bank PCL.</li> <li>1995-1997 Vice President,</li> <li>Business Development Office 12</li> <li>1997-1998 Vice President, Surawong Branch</li> <li>1998-Present Positions Senior Vice President,</li> <li>Surawong Branch</li> </ul>
57.	MR. CHULATIP NIT	IBHON Senior Vice President, Area Manager North America
	EDUCATION •	and Europe and General Manager, New York Agency B.A., (Business Administration), Whittier College, Whittier, U.S.A. M.B.A., (Finance), The University of Illinois, Urbana-Champaign, U.S.A. The Siam Commercial Bank PCL. 1992-Present Positions Senior Vice President, Area Manager North America and Europe and General Manager, New York Agency
58.	EDUCATION •	Senior Vice President and General Manager, London Branch B. Acc. (Accounting), Chulalongkorn University, Thailand M.B.A., Golden Gate University, U.S.A. The Siam Commercial Bank PCL. 1994-1999 Vice President and General Manager, Singapore Branch

# The Bank's Executives Officer on leave to perform managerial duties at various Affiliated companies.

EDUCATION	NUNT Chief Executive Officer, Siam Sindhorn Company Limited B. Acc., Chulalongkorn University, Thailand M.B.A., Bowling Green State University, U.S.A. The Siam Commercial Bank PCL. 1990-1994 Executive Vice President, Industry and
	Service Group 1994-Present Position Executives The bank's Officer on leave to perform managerial duties at various Affiliated companies.
EDUCATION	CHUTIMA President, ITV Public Company Limited B. Acc. (Accounting), Chulalongkorn University, Thailand M.B.A., Ohio University, U.S.A. The Siam Commercial Bank PCL. 1994-1996 Senior Vice President, Corporate Department 4 1994-Present Position The bank's Executives Officer on leave to perform managerial duties at various Affiliated companies.

# Changes in Shareholding of the Board of Directors, Committees and Executive Officers in the Bank\* and Affiliated Companies\*\* AS AT DECEMBER 31, 1999

	NAME	POSITION	The B	ank*	Affiliated Companies**		
			The amount of Shares	Change in 1999	The amount of Shares	Change in 1999	
			as at December 31, 1999	8	as at December 31, 1999	0	
1	DR. CHIRAYU ISARANGKUN NA AYUTHAYA	Chairman	5,000 SCB,	- SCB,	17,500 (15)/	17,500 (15)/	
			6,670 SCB-P	6,670 SCB-P		.,	
			and 6,670 SCB-C1	and 6,670 SCB-C1			
2	MR. ANAND PANYARACHUN	Director and Chairman of the Compensation	48,127 SCB,	6,875 SCB,	-	-	
		Committee	10,000 SCB-P,	10,000 SCB-P,			
			10,000 SCB-C1	10,000 SCB-C1			
			and 13,757 SCB-W	and 13,757 SCB-W			
3	MR. VIROJ PHUTRAKUL	Director and Chairman of the Audit Committee	106,700 SCB,	4 SCB,	100,000 (17)/	- (17)/	
			49,700 SCB-P,	49,700 SCB-P,			
			49,600 SCB-C1	49,600 SCB-C1			
			and 26,600 SCB-W	and 26,600 SCB-W			
4	M.L. USNI PRAMOJ	Director and Audit Director	157,786 SCB,	39,446 SCB,	-		
			70,596 SCB-C1	70,596 SCB-C1			
			and 39,446 SCB-W	and 39,446 SCB-W			
5	DR. OLARN CHAIPRAVAT	Director	80 SCB-P	80 SCB-P	1 (3)/	1(3)/	
0		and Adviser to the Management Committee	and 109,080 SCB-C1	and 109,080 SCB-C1	1 (0),	1(0)	
6	M.R. DISNADDA DISKUL	Director and Audit Director	-	-	-	-	
7	MR. BANTERNG TANTIVIT	Director and Executive Director	-	-	-	-	
8	MR. ASAWIN KONGSIRI	Director and Executive Director					
9	MR. SOMCHAINUK ENGTRAKUL	Director		-			
10	MR. RYOSUKE TAMAKOSHI	Director		-			
11	MR. PETER SEAH LIM HUAT	Director and Compensation Director		-			
12	MR. JOHN WILLIAM HANCOCK	Director and Compensation Director		-	-	-	
12	DR. VICHIT SURAPHONGCHAI	Director and Compensation Director Director and Chairman of the Executive Committee			-	-	
14	MRS. JADA WATTANASIRITHAM	President and Chief Executive Officer			1 (3)/	- (3)/	
14		riesident and chief Executive Officer	-	-	and 2,500 (20)/		
15	MR. CHATCHAVAL BHANALAPH	Senior Executive Vice President,			4 (12)/,	and - (20)/ - (12)/,	
15	MIR. CHATCHAVAL BHAINALAFTI		-	-	4 (12)/, 1 (13)/,	- (12)/,	
		Corporate Banking Group			1,600 (15)/	(11,600) (15)/	
					and 1 (18)/	(11,000) (13)/ and - (18)/	
16	MR. KRIANG KIATFUENGFOO	Senior Executive Vice President,			anu i (io)/	diu - (10)/	
10	MIK. KRIANG KIATI DENGI OO	International Banking and Markets Group	-	-	-	-	
17	MR. WIRUTT RUTTANAPORN	Senior Executive Vice President,	48,200 SCB	- SCB	1 (3)/	- (3)/	
17	MIK. WIKUTT KUTTANAFUKN	Retail Banking and SME Group	40,200 3CD	- 300	and 1,330 (15)/	- (3)/ and - (15)/	
18	MR. VICHIT AMONVIRATSKUL	Senior Executive Vice President.			1 (6)/	1 (6)/	
10	MR. VICHIT AMONVIRATSKUL	Information Technology and Processing Service Group		-	1 (0)/	1 (0)/	
19	MR. SATAPORN JINACHITRA	Senior Executive Vice President,	- SCB	(6,000) SCB	2,000 (17)/	(17)/	
19	MIR. SATAFORIN JINACHITRA			and 50,000 SCB-C1	2,000 (17)7	(17)7	
20	MR. CHARLIE WANNAWASU	Risk Management and Corporate Service Group Executive Vice President,	960 SCB,	(3,200) SCB,	500 (20)/	(332,838) (20)/	
20	MIN. CHARLIE WAINNAWASU		4,160 SCB-P,	(3,200) 3CB, 4,160 SCB-P,	500 (20)/	(332,030) (20)/	
		Corporate Division 1		4,160 SCB-C1			
			4,160 SCB-C1 and 1,040 SCB-W	and 1,040 SCB-W			
01		Function Man Descident			1 (2) /	(2) /	
21	MR. PERMPOON KRAIRIKSH	Executive Vice President,	- SCB	(5,250) SCB	1 (3)/	- (3)/	
22		Corporate Division 2 Executive Vice President, Consumer Loan	E0.440.000	(10.000) 000	1 (0) /	4 (0) /	
22	MR. NA BHENGBHASANG KRISHNAMRA		50,440 SCB,	(16,800) SCB,	1 (8)/	1 (8)/	
		and Foreign Exchange Division	18,200 SCB-P,	18,200 SCB-P,	and 14,835 (15)/	and 1,500 (15)/	
			18,200 SCB-C1	18,200 SCB-C1			
00		Furnition View Describerty Frank	and 16,810 SCB-W	and 16,810 SCB-W	1 (0) /	4 (0) /	
23	MR. VACHARA PALAKAWONG NA AYUDHAYA	Executive Vice President, Funding	10,000 SCB-C1	10,000 SCB-C1	1 (8)/	1 (8)/	
0.4		and Retail Products Division	1000.000		and 500 (15)/	and 500 (15)/	
24	MR. VISSUT SETHAPUT	Executive Vice President,	4,200 SCB	- SCB	-	-	
05		Corporate Service Division	40.000.055	(#0.000) 5			
25	MRS. MALEERATNA PLUMCHITCHOM	Executive Vice President,	12,333 SCB,	(50,000) SCB,	1 (2)/,	- (2)/,	
		International Banking Division	37,356 SCB-P	37,356 SCB-P	10,750 (15)/	10,750 (15)/	
			and 27,356 SCB-C1	and 27,356 SCB-C1	and - (20)/	and (366,671) (20)/	
26	MR. SOMCHAI MITPAIBUL	Executive Vice President, SME Loans Division	846 SCB,	746 SCB,	-	-	
			746 SCB-P,	746 SCB-P,			
			4,546 SCB-C1	4,546 SCB-C1			
			and 36 SCB-W	and 36 SCB-W			

	NAME	POSITION	The B	ank*	Affiliated C	Companies**
			The amount of Shares as at December 31, 1999	Change in 1999	The amount of Shares as at December 31, 1999	Change in 1999
27	MRS. CHANTIMA CHATURAPHAT	Executive Vice President, Credit Card Division	150 SCB	40 SCB	1 (3)/ and - (20)/	- (3)/ and (240,750) (20)/
28	MR. CHARAMPORN JOTIKASTHIRA	Executive Vice President, Risk Management and Planning Division	100 SCB and 1,000 SCB-W	100 SCB and 1,000 SCB-W		
29	MR. ADUL CHANDANACHULAKA	Executive Vice President, Asset Management Division	5,270 SCB and 5,270 SCB-C1	- SCB and 5,270 SCB-C1	1 (3)/	- (3)/
30	MRS. PRAPAI CHARUCHINDA Senior Vice President, Internal Audit Department		7,300 SCB, 7,300 SCB-P, 7,300 SCB-C1 and 1,825 SCB-W	7,300 SCB, 7,300 SCB-P, 7,300 SCB-C1 and 1,825 SCB-W	1,010 (20)/	1,000 (20),
31 32	MR. YOTHIN PIBULKASETKIJ MR. THONGCHAI PINGKARAWAT	Senior Vice President, Internal Audit Department Senior Vice President, Information Systems Audit Department	- 6,700 SCB, 6,700 SCB-P, 6,700 SCB-C1 and 1,049 SCB-W	- (2,000) SCB, 6,700 SCB-P, 6,700 SCB-C1 and 1,049 SCB-W	366,671 (20)/ 1 (6)/ and 1,400 (15)/	366,671 (20), 1 (6), and 600 (15),
33	MRS. SUTHARNTIP PHISITBUNTOON	Senior Vice President, Corporate Department 1	10,000 SCB, 5,000 SCB-P, 15,000 SCB-C1 and 499 SCB-W	10,000 SCB, 5,000 SCB-P, 15,000 SCB-C1 and 499 SCB-W		
34	MR. SILPAJAI KHARUHARATANA	Senior Vice President, Corporate Department 2	-	-	1,000 (15)/	- (15)/
35	MR. MASAHARU OSHIMA	Senior Vice President, Corporate Department 3 (Until February 1, 2000)	-	-	-	-
36	MRS. PASPUN SUWANCHINDA	Senior Vice President, Corporate Department 4	3,613 SCB	- SCB	-	-
37	MR. THONGCHAI NA NAKORN	Senior Vice President, Corporate Department 5	7,500 SCB	- SCB	50 (15)/	- (15).
38	MR. GRISH ATTAGRISH	Senior Vice President, Corporate Department 6	12,093 SCB, 10,000 SCB-P, 10,000 SCB-C1 and 3,023 SCB-W	- SCB, 10,000 SCB-P, 10,000 SCB-C1 and 3,023 SCB-W		
39	MRS. NAMTHIP POTISAT	Senior Vice President, International Banking Department and Chief, International Banking Facilities Office	-		-	
40	MR. SONGSAK WAIRATPANIJ	Senior Vice President, International Trade Department	650 SCB, 20 SCB-P and 1,620 SCB-C1	- SCB, 20 SCB-P and 1,620 SCB-C1	-	-
41	MR. SOMCHAI SANYALAKSIRI	Senior Vice President, Treasury Department	4,706 SCB and 6,000 SCB-P	(1,000) SCB and 6,000 SCB-P	1 (6)/	- (6),
42	MR. YOKPORN TANTISAWETRAT	Senior Vice President, Capital Market Department	-	-	366,671 (20)/	- (20)
43	MR. WIRASAK CHIRASET	Senior Vice President, Banking Development Department 1	-	-	-	-
44	MR. VARIN CHALANUCHPONG	Senior Vice President, Banking Development Department 2	25,400 SCB, 16,550 SCB-P, 46,550 SCB-C1 and 100 SCB-W	15,400 SCB, 16,550 SCB-P, 46,550 SCB-C1 and 100 SCB-W	250 (15)/ and 123,800 (20)/	- (15), and 112,800 (20),
45	MR. ANEK CHALERMSAN	Senior Vice President, Banking Development Department 3	-	-	-	-
46	mr. saroch indragajita	Senior Vice President, Banking Development Department 4	2,000 SCB	- SCB	5,600 (15)/	1,600 (15)
47	MR. PREECHA PRAECHINAVONG	Senior Vice President, Rutchayothin Office	-	-	366,561 (20)/	- (20)
48	MR. MEECHAI ANGSURAT	Senior Vice President, Chidlom Office	600 SCB and 600 SCB-P	- SCB and 600 SCB-P	240,749 (20)/	(24,074) (20)
49	MS. SAOWAROS SIRIWAN	Senior Vice President, Consumer Finance Department 1	40,706 SCB, 10,000 SCB-P and 10,176 SCB-W	- SCB, 10,000 SCB-P and 10,176 SCB-W	1 (2)/	- (2).
50	MR. MEECHAI KONGSANGCHAI	Senior Vice President, Consumer Finance Department 2	15,000 SCB, 11,800 SCB-P and 75,400 SCB-C1	15,000 SCB, 11,800 SCB-P and 75,400 SCB-C1	1 (6)/ and 366,671 (20)/	1 (6) and 366,671 (20).
51	MR. CHAINARONG SOMBATSIRI	Senior Vice President, Foreign Exchange and Remittance Department	10,000 SCB	10,000 SCB	210 (15)/	60 (15).
52	MRS. SOMANA SIKSAMAT	Senior Vice President, Business Development Department 1	8,200 SCB, 10,200 SCB-C1 and 50 SCB-W	(7,400) SCB, 10,200 SCB-C1 and 50 SCB-W	500 (15)/	- (15)/

	NAME	POSITION	The Ba	ank*	Affiliated C	ompanies**
			The amount of Shares as at December 31, 1999	Change in 1999	The amount of Shares as at December 31, 1999	Change in 1999
53	MR. CHALIT SATIDTHONG	Senior Vice President,	-	-	2 (7)/,	2 (7)/,
		Business Development Department 2			1 (13)/,	- (13)/,
					1,100 (15)/	(900) (15)/
					and 1 (18)	and - (18)
54	MR. NIBONDH NAMDHAVAJ	Senior Vice President,	-		500 (15)/	(500) (15)/
		Business Development Department 3			and 240,750 (20)/	and 240,750 (20)/
55	MR. PAYAP HANSAPANDHU	Senior Vice President, Clearing Department	-	-	350 (15)/	(150) (15)/
56	MR. SINCHAI CHAISIRIPOOMKERE	Senior Vice President,	- SCB	(970) SCB	1 (6)/	1 (6)/
		Credit Operation Department				
57	MR. MANA VARAPUKDE	Senior Vice President,	-		1 (6)/	1 (6)/
		Systems Engineering Department			and 420 (15)/	and 420 (15)/
58	MR. PISIT JIRAPINYO	Senior Vice President,	52,000 SCB	42,000 SCB	-	-
		Technology and Process Engineering Department				
59	MS. ONGORN LERLOP	Senior Vice President,	3,360 SCB	1,000 SCB	4 (12)/	4 (12)/
		Corporate Planning and Information Department	and 590 SCB-C1	and 590 SCB-C1		
60	MS. CHERDSIRI SUKSERM	Senior Vice President,	58 SCB,	58 SCB,	1 (8)/	1 (8)/
		Human Resource Department	1,038 SCB-P,	1,038 SCB-P,		
			1,038 SCB-C1	1,038 SCB-C1		
			and 32 SCB-W	and 32 SCB-W		
61	MRS. ANCHALIPAN AMORNVIVAT	Senior Vice President,	14,666 SCB,	14,666 SCB,	-	-
		Business Promotion Department	11,913 SCB-P	11,913 SCB-P		
			and 11,913 SCB-C1	and 11,913 SCB-C1		
62	MR. CHIRAVUTHI BUNYASIRI	Senior Vice President, Credit Development	-		150 (15)/,	(150) (15)/,
		Department			1 (18)/	- (18)/
					and 10 (20)/	and - (20)/
63	MR. THANAWAT NATIPODHI	Senior Vice President, Litigation Department	-		400 (15)/	400 (15)/
64	MR. UBHASRI KRISHNAMRA	Senior Vice President,	93 SCB,	(8,400) SCB,	5,500 (15)/	- (15)/
		Banking Development Department 4	93 SCB-C1	93 SCB-C1		
			and 23 SCB-W	and 23 SCB-W		
65	MR. NIMIT SAVETKAIROP	Senior Vice President, Regional Office 1	-		366,671 (20)/	33,333 (20)/
66	MR. SOMPHOB CHAIPRAPAR	Senior Vice President, Banglampu Branch	7,380 SCB	- SCB	-	-
67	MR. SUPOTE SUVANPHUN	Senior Vice President,	-		-	-
		Bangkapi Branch (Sukhumvit 45)				
68	MR. MANUS KAPAYASRI	Senior Vice President, Surawong Branch	-	-	-	-
69	MR. CHULATIP NITIBHON	Senior Vice President, Area Manager North	9,000 SCB	- SCB	-	-
		America and Europe and General Manager,				
		New York Agency				
70	MR. TAK BUNNAG	Senior Vice President and General Manager,	-	-	-	-
		London Branch				
71	MR. AMORN ASVANUNT	Chief Executive Officer,	-	-	-	-
		Siam Sindhorn Company Limited				

#### Remark : \* The Bank

SCB = SCB Ordinary/Common Shares

SCB-P = SCB Preferred Shares

SCB-C1 = SCB Covered Warrant by the Ministry of Finance

SCB-W = SCB Warrant by The Siam Commercial Bank PCL.

\*\* Affiliated Companies as the Companies, the Bank is Shareholder more than 50% (Subsidiary Company Direct) and the Companies, the Bank is Shareholder less than 50% but the Bank has significant influence

(16)/ SCB Research Institute Co., Ltd.

(17)/ Samaggi Insurance PCL.

#### Subsidiary Companies (Direct)

- (1)/ The Cambodian Commercial Bank Co., Ltd. (10)/ SCB Book Club Securities Co., Ltd.
- (2)/ SCB Business Service Co., Ltd. (11)/ Oreo Realty Inc.
- (3)/
   SCB Resolution Corporation Ltd.
   (12)/
   Siam Pitiwat Co., Ltd.

   (4)/
   SCB Training Center Co., Ltd.
   (13)/
   Siam Appralsal and Service Co., Ltd.

   (5)/
   SCB Advisory Service Co., Ltd.
   (14)/
   Astrakhan Investment Ltd.
- (6)/ Siam Information and Processing Co., Ltd. (15)/ The Book Club Finance PCL.
- (7)/ Mahisorn Co., Ltd.
- (8)/ Siam Integrated Service Co., Ltd.
- (9)/ SCB Securities Co., Ltd.

- Subsidiary Companies (Indirect)
  - (18)/ Thai International Properties Development Co., Ltd.
  - (19)/ Techno Holding Co., Ltd.
  - (20)/ Sub Sri Thai Warehouse PCL.

# Remuneration for The Board of Directors, Committees and Executive Officers from the Bank during the accounting 1999

## **1. Financial Remuneration**

(1) The Board of Directors, Executive Committee and Audit Committee totaled 20 persons (included resigned in 1999 totaled 6 persons) received remuneration from the Bank as director (meeting allowance and gratuity) totaled Baht 11,106,535.66 are as following:-

1.	DR. CHIRAYU ISARANGKUN NA AYUTHAYA	Chairman	1,075,330.00	Baht
2.	MR. PRACHITR YOSSUNDARA	Adviser to the Management Committee	205,075.00	Baht
		(Resigned from position Chairman of the Executive Committee on		
		February 2, 1999 and resigned from position Director on April 5, 1999)		
3.	MR. ANAND PANYARACHUN	Director and Chairman of the Compensation Committee	716,790.00	Baht
		(Appointed in position Chairman of the Compensation Committee on		
		December 10, 1999)		
4.	M.L. THAWISAN LADAWAN	Director	369,210.00	Baht
		(Resigned on June 28, 1999)		
5.	MR. VIROJ PHUTRAKUL	Director and Chairman of the Audit Committee	956,790.00	Baht
6.	MR. SANSERN KRAICHITTI	Director and Audit Director	489,210.00	Baht
		(Resigned from position Director and Audit Director on June 28, 1999)		
7.	M.L. USNI PRAMOJ	Director and Audit Director	816,790.00	Baht
		(Appointed in position Audit Director on July 26, 1999)		
8.	MR. PIYA BHIROM BHAKDI	Director and Audit Director	489,210.00	Baht
		(Resigned from position Director and Audit Director on June 28, 1999)	,	
9.	M.R. DISNADDA DISKUL	Director and Audit Director	701,315.00	Baht
		(Resigned from position Director and Executive Director on	,	
		February 2, 1999 and appointed in position Director on April 5, 1999		
		and in position Audit Director on July 26, 1999)		
10.	MR. CHUMPOL NA LAMLIENG	Director and Chairman of the Executive Committee	1,004,239.00	Baht
10.		(Appointed in position Chairman of the Executive Committee on	1,001,200.00	Dunt
		February 2, 1999 and resigned from positon Director and Chairman of		
		the Executive Committee on December 10, 1999)		
11.	DR. OLARN CHAIPRAVAT	Director and Adviser to the Management Committee	716,790.00	Baht
		(Resigned from position President and Chief Executive Officer on May 1, 1999)	110,150.00	Duni
12.	MR. PRAKIT PRADIPASEN	Adviser to the Management Committee	369,210.00	Baht
12.		(Resigned from position Director and Senior Executive Vice President	303,210.00	Dant
		on May 30, 1999 and resigned from position Director on June 28, 1999)		
13.	MR. BANTERNG TANTIVIT	Director and Executive Director	753,323.33	Baht
15.	MIR. DAINTERING TAINTIT		755,525.55	Dam
14.	MR. ASAWIN KONGSIRI	(Appointed in position Director and Executive Director on March 10, 1999) Director and Executive Director	753,323.33	Baht
14.	MIR. ASAWIN KONGSIKI	(Appointed in position Director and Executive Director on March 10, 1999)	155,525.55	Dam
15.	MR. SOMCHAINUK ENGTRAKUL	Director	347,580.00	Baht
15.	MR. SOMCHAINOR ENGINAROL		347,360.00	Dani
16.	MR. RYOSUKE TAMAKOSHI	(Appointed in position Director on June 28, 1999) Director		Baht
10.	MR. RTOSORE TAMAROSTI		-	Dani
17	MR. PETER SEAH LIM HUAT	(Appointed in position Director on June 28, 1999)	347,580.00	Baht
17.	MR. PETER SEAR LIM RUAT	Director and Compensation Director	547,560.00	Dani
		(Appointed in position Director on June 28, 1999		
10		and in position Compensation Director on December 10, 1999)	347,580.00	Baht
18.	MR. JOHN WILLIAM HANCOCK	Director and Compensation Director	547,560.00	Dani
		(Appointed in position Director on June 28, 1999		
10		and in position Compensation Director on December 10,1999)		D.L.
19.	DR. VICHIT SURAPONGCHAI	Director and Chairman of the Executive Committee	-	Baht
		(Appointed in position Director and Chairman of the Executive Committee		
00		on December 10, 1999)		
20.	MRS. JADA WATTANASIRITHAM	President and Chief Executive Officer		
		(Appointed in position Director and Senior Executive Vice President on		
		February 2, 1999 and Appointed in position President and		
		Chief Executive officer on May 1, 1999)	647,190.00	Baht
				Baht

(2) The Executive Officers 62 persons include position Chairman of the Executive Committee and include Resigned totaled 6 persons but exclude Executive Officers on leave to perform managerial duties at various Affiliated companies received remuneration from the Bank as salaries, special monthly allowance and bonus totaled

(3) The first 15 highest Board of Directors, Executive Committee, Audit Committee and Executive Officers' remuneration totaled (The first 15 highest in (1)+(2) totaled)

143,576,266.62 Baht

Executive Officers' remuneration totaled (The first 15 highest in (

66,687,946.67 Baht

2. Other Remuneration -None-

# Investment as at December 31, 1999

Investment in Companies in which the Bank holds at 10% and over of the paid up capital in each company are as follows :-

	Company/Address	Type of Business	Type of Shares	Issued and paid up share capital (Baht)	Paid-up shares	Amount of Shares	Percentage of Ownership	Amount (Baht)
1	The Cambodian Commercial Bank Co., Ltd.	Banking	Ordinary	US\$10,000,000.00	100,000	100,000	100.00%	502,376,884.8
•	26 Monivong Road, Sangkat Phsar Tmei 1, Khan Donpenh,	Dariking	Orumary	03910,000,000.00	100,000	100,000	100.00 /0	302,370,004.0
	Phnom penh, Kingdom of Cambodia							
	Tel : 001-855 (23) 426-145, 426-208, 213-601-2							
	Telefax : 001-855 (23) 426-116							
2	SCB Business Service Co., Ltd.	Services	Ordinary	40,000,000.00	10,000,000	10,000,000	100.00%	56,488,300.0
	SCB (Chidlom Bldg. 2), 7th-10th Floor,			.,				
	1060 Petchaburi New Rd., BKK. 10400 Thailand							
	Tel : 256-2760 Fax : 250-1115							
3	SCB Resolution Corporation Ltd.	Real Estate	Ordinary	20,000,000.00	2,000,000	2,000,000	100.00%	20,000,000.0
	SCB Park Plaza Head Office Bldg.,	Management	,					
	9 Rutchadaphisek Rd., Ladyao Jatujak, BKK.10900 Thailand	0						
4	SCB Training Center Co., Ltd.	Services	Ordinary	460,000,000.00	4,600,000	4,600,000	100.00%	346,909,000.0
	SCB Park Plaza Head Office Bldg.,							
	9 Rutchadaphisek Rd., Ladyao Jatujak, BKK.10900 Thailand							
	Tel : 544-1701-2 Fax : 937-7565							
	SCB Advisory Service Co., Ltd.	Services	Ordinary	10,000,000.00	100,000	100,000	100.00%	10,002,118.1
	SCB Park Plaza Bldg.,							
	18 Rutchadaphisek Rd., Ladyao Jatujak, BKK.10900 Thailand							
	Tel : 937-5059-72 Fax : 937-5058							
6	Siam Information and Processing Co., Ltd.	Services	Ordinary	5,000,000.00	50,000	50,000	100.00%	32,246,000.0
	SCB (Chidlom Bldg. 1), 3th Floor,							
	1060 Petchaburi New Rd., BKK. 10400 Thailand							
	Tel : 256-1319							
7	Mahisorn Co., Ltd.	Real Estate	Ordinary	1,500,000,000.00	15,000,000	14,999,996	100.00%	150,134,999.9
	SCB Park Plaza Bldg.,							
	18-19 Rutchadaphisek Rd., Ladyao Jatujak, BKK.10900 Thailand							
	Tel : 937-5400							
8	Siam Integrated Service Co., Ltd.	Services	Ordinary	10,000,000.00	1,000,000	999,993	100.00%	12,475,130.
	Tosapol Land 2 Bldg., 9th Floor,		·					
	230 Rutchadaphisek Rd., Huaykwang, BKK.10320 Thailand							
	Tel : 274-0704-5, 274-0708-13							
9	SCB Securities Co., Ltd.	Finance	Ordinary	1,530,000,000.00	153,000,000	152,999,986	100.00%	1,637,396,270.
	Sindhorn Bldg., Tower 3, 25th-26th Floor,							
	130-132 Wireless Rd., Lumpinee Pathumwan BKK. 10330 Thailand							
	Tel : 263-3500, 263-3555 Fax : 263-3811							
0	SCB Book Club Securities Co., Ltd. *	Finance	Ordinary	500,000,000.00	50,000,000	49,999,993	100.00%	154,999,978.
	Sindhorn Bldg., Tower 3, 25th-26th Floor,							
	130-132 Wireless Rd., Lumpinee Pathumwan BKK. 10330 Thailand							
	Tel : 263-3500 Ext 500							
1	Oreo Realty Inc.	Services	Ordinary	US\$10.00	100	100	100.00%	386.3
	One Exchange Plaza, 8th Floor,							
	New York, N.Y. 10006 U.S.A.							
	Tel: 001-1 (212) 344-4101 Telefax: 001-1 (212) 747-0106							
2	Siam Pitiwat Co., Ltd.	Services	Ordinary	4,000,000.00	400,000	399,972	99.99%	3,999,720.
	222/1-7 Saim Square Soi 1, Rama I Rd.,							
	Pathumwan, BKK. 10330 Thailand							
	Tel : 253-8945-8 Fax : 253-8943-4							
3	Siam Appraisal and Service Co., Ltd.	Services	Ordinary	1,000,000.00	100,000	99,993	<b>99.99</b> %	3,564,730.
	569 Ramkhumhang 39 (Thapleela 1),							
	Ramkhamhang Rd., BKK. 10310 Thailand							
	Tel : 530-7500-7 Fax : 530-7515-16							
4	Astrakhan Investment Ltd.	Holding	Ordinary	HKD100,000.00	100,000	99,990	99.99%	1,542,645.
	Edinburgh Tower, The Landmark 15 Queen's Rd.,							
	Central Hong Kong							
5	The Book Club Finace PCL.	Finance	Ordinary	1,333,890,930.00	133,389,093	116,604,554	49.96%	1,166,045,540.
,	and the set of the set		Preferred	1,000,000,000.00	100,000,000	100,000,000	42.85%	1,000,000,000.
,	SCB (Chidlom Bldg. 2), 3th-6th Floor,							
,	1060 Petchaburi New Rd., BKK. 10400 Thailand							
	1060 Petchaburi New Rd., BKK. 10400 Thailand Tel : 251-5555, 255-8999 Fax : 255-1666	r 10	Total	2,333,890,930.00	233,389,093	216,604,554	92.81%	
	1060 Petchaburi New Rd., BKK. 10400 Thailand Tel : 251-5555, 255-8999 Fax : 255-1666 Supapirom Co., Ltd. **	Food Center	Total Ordinary	2,333,890,930.00 37,187,400.00	233,389,093 371,874	216,604,554 262,500	92.81% 70.59%	
	1060 Petchaburi New Rd., BKK. 10400 Thailand Tel : 251-5555, 255-8999 Fax : 255-1666 <b>Supapirom Co., Ltd.</b> ** SCB Park Plaza Head Office Bldg.,	Food Center						
	1060 Petchaburi New Rd., BKK. 10400 Thailand           Tel: 251-5555, 255-8999 Fax: 255-1666           Supapirom Co., Ltd. **           SCB Park Plaza Head Office Bldg.,           9 Rutchadaphisek Rd., Ladyao, Jatujak, BKK.10900 Thailand	Food Center						
6	1060 Petchaburi New Rd., BKK. 10400 Thailand           Tel: 251-5555, 255-8999 Fax: 255-1666           Supapirom Co., Ltd. **           SCB Park Plaza Head Office Bldg.,           9 Rutchadaphisek Rd., Ladyao, Jatujak, BKK.10900 Thailand           Tel: 544-5778 Fax: 544-5772		Ordinary	37,187,400.00	371,874	262,500	70.59%	20,234,733.
6	1060 Petchaburi New Rd., BKK. 10400 Thailand           Tel: 251-5555, 255-8999 Fax: 255-1666           Supapirom Co., Ltd. **           SCB Park Plaza Head Office Bldg.,           9 Rutchadaphisek Rd., Ladyao, Jatujak, BKK.10900 Thailand           Tel: 544-5778 Fax: 544-5772           SCB Research Institute Co., Ltd.	Food Center Research						20,234,733.
6	1060 Petchaburi New Rd., BKK. 10400 Thailand           Tel: 251-5555, 255-8999 Fax: 255-1666           Supapirom Co., Ltd. **           SCB Park Plaza Head Office Bldg,.           9 Rutchadaphisek Rd., Ladyao, Jatujak, BKK.10900 Thailand           Tel: 544-5778 Fax: 544-5772           SCB Research Institute Co., Ltd.           Sindhorn Bldg, Tower 3, 24th Floor. Room No. 3243,		Ordinary	37,187,400.00	371,874	262,500	70.59%	20,234,733.
6	1060 Petchaburi New Rd., BKK. 10400 Thailand           Tel: 251-5555, 255-8999 Fax: 255-1666           Supapirom Co., Ltd. **           SCB Park Plaza Head Office Bldg,           9 Rutchadaphisek Rd., Ladyao, Jatujak, BKK.10900 Thailand           Tel: 544-5778 Fax: 544-5772           SCB Research Institute Co., Ltd.           Sindhorn Bldg,, Tower 3, 24th Floor. Room No. 3243,           130-132 Wireless Rd., Lumpinee Pathumwan, BKK. 10330 Thailand		Ordinary	37,187,400.00	371,874	262,500	70.59%	20,234,733.
3	1060 Petchaburi New Rd., BKK. 10400 Thailand           Tel: 251-5555, 255-8999 Fax: 255-1666           Supapirom Co., Ltd. **           SCB Park Plaza Head Office Bldg,           9 Rutchadaphisek Rd., Ladyao, Jatujak, BKK.10900 Thailand           Tel: 544-5778 Fax: 544-5772           SCB Research Institute Co., Ltd.           Sindhorn Bldg, Tower 3, 24th Floor. Room No. 3243,           130-132 Wireless Rd., Lumpinee Pathumwan, BKK. 10330 Thailand           Tel: 263-3901-11 Fax: 263-3923	Research	Ordinary Ordinary	37,187,400.00 37,500,000.00	371,874	262,500 3,000,000	70.59% 60.00%	20,234,733. 22,500,000.
3	1060 Petchaburi New Rd., BKK. 10400 Thailand           Tel: 251-5555, 255-8999 Fax: 255-1666           Supapirom Co., Ltd. **           SCB Park Plaza Head Office Bldg,           9 Rutchadaphisek Rd., Ladyao, Jatujak, BKK.10900 Thailand           Tel: 544-5778 Fax: 544-5772           SCB Research Institute Co., Ltd.           Sindhorn Bldg,, Tower 3, 24th Floor. Room No. 3243,           130-132 Wireless Rd., Lumpinee Pathumwan, BKK. 10330 Thailand		Ordinary	37,187,400.00	371,874	262,500	70.59%	20,234,733. 22,500,000.
	1060 Petchaburi New Rd., BKK. 10400 Thailand           Tel: 251-5555, 255-8999 Fax: 255-1666           Supapirom Co., Ltd. **           SCB Park Plaza Head Office Bldg,           9 Rutchadaphisek Rd., Ladyao, Jatujak, BKK.10900 Thailand           Tel: 544-5778 Fax: 544-5772           SCB Research Institute Co., Ltd.           Sindhorn Bldg, Tower 3, 24th Floor. Room No. 3243,           130-132 Wireless Rd., Lumpinee Pathumwan, BKK. 10330 Thailand           Tel: 263-3901-11 Fax: 263-3923	Research	Ordinary Ordinary	37,187,400.00 37,500,000.00	371,874	262,500 3,000,000	70.59% 60.00%	2,166,045,540. 20,234,733. 22,500,000. 315,870,000.

	Company/Address	Type of	Type of	Issued and paid up	Paid-up	Amount of	Percentage of	Amount
		Business	Shares	share capital (Baht)	shares	Shares	Ownership	(Baht)
10	Siam Samura International Co. 1td							· · /
19	Siam Sanwa International Co., Ltd. 93/1 Wireless Rd., Lumpinee Pathumwan BKK. 10330 Thailand	Holding	Ordinary	5,000,000.00	50,000	24,995	49.99%	4,379,124.00
	Tel : 253-1606-9							
20	The Siam Industrial Credit PCL.	Finance	Ordinary	1,847,000,000.00	184,700,000	91,165,335	49.36%	1,011,903,044.40
	Sindhorn Bldg., Tower 2, 3-4th, 8th Floor,		/	,,				
	130-132 Wireless Rd., Lumpinee, Pathumwan, BKK. 10330 Thailand							
	Tel : 263-2100 Fax : 263-2044-6							
21	Siam Niti Law Office Co., Ltd.	Consultant	Ordinary	16,000,000.00	160,000	78,394	48.99%	8,088,976.00
	SCB Park Plaza Bldg., Tower 1 West, 12th Floor,							
	18 Rutchadaphisek Rd., Ladyao Jatujak, BKK.10900 Thailand							
22	Tel : 937-5000 Fax : 937-5001 Sub Sri Thai Warehouse PCL.	Warehousing	Ordinary	121,000,000.00	12,100,000	5,739,245	47.43%	120,738,461.7
22	2044/25-27 Petchaburi New Rd., BKK. 10320 Thailand	warehousing	Orumary	121,000,000.00	12,100,000	5,759,245	41.43 %	120,730,401.73
	Tel : 314-0412, 314-3132, 318-3491-2, 318-5514-6							
	Fax : 318-3490							
23	Christiani & Nielsen (Thai) PCL.	Construction	Ordinary	1,368,501,870.00	136,850,187	59,656,315	43.59%	159,083,508.8
	50/670 Sukhumvit Rd., 105 (LaSall), Bangna, BKK. 10260 Thailand		1					
	Tel : 398-0158 Fax : 398-9860							
24	Siam Samaggi Leasing Co., Ltd.	Leasing	Ordinary	100,000,000.00	10,000,000	4,099,992	41.00%	40,999,920.00
	Sindhorn Bldg., Tower 3, 27th Floor,							
	130-132 Wireless Rd., Lumpinee Pathumwan, BKK. 10330 Thailand							
25	Tel : 263-2990 Fax : 263-2991	<b>F</b> '	Oudiness	20,000,000,00	200.000	100.000	40.000/	5,288,740.1
25	SCB Holding Co., Ltd. Sindhorn Bldg., Tower 3, 16th Floor,	Finance	Ordinary	30,000,000.00	300,000	120,000	40.00%	3,200,740.1
	130-132 Wireless Rd., Lumpinee Pathumwan, BKK.10330 Thailand							
	Tel : 263-2600 Fax : -263-2599							
26	Siam Sanwa Trilease Co., Ltd.	Leasing	Ordinary	60,000,000.00	600,000	210,000	35.00%	21,000,000.0
	Thaiwa Blgd., Tower 2, 23th Floor,		1			.,		
	21/145-146 South Sathorn Rd., BKK. 10120 Thailand							
	Tel : 679-1555 Fax : 679-1483-4							
27	Siam Media and Communication Co., Ltd. **	Holding	Ordinary	700,000,000.00	7,000,000	2,333,800	33.34%	70,016,338.0
	SCB Park Plaza Bldg., Tower 2 West, 17-22th Floor,							
	18 Rutchadaphisek Rd., Ladyao Jatujak, BKK. 10900 Thailand							
00	Tel : 937-5071 Fax : 937-5077		0.1	100 000 000 00	10.000.000	0.000.000	00 500/	00 000 000 0
28	Business Venture Promotion Co., Ltd.	Finance	Ordinary	120,000,000.00	12,000,000	3,900,000	32.50%	39,000,000.00
	Vanich Bldg. 2, 11st Floor, 1126/2 Petchaburi New Rd., BKK. 10400 Thailand							
	Tel : 655-2052-4 Fax : 655-2055							
29	Siam Commercial Life Assurance PCL.	Insurance	Ordinary	300,000,000.00	30,000,000	9,393,100	31.31%	104,222,075.0
_0	SCB (Chidlom Bldg, 1), 4th-10th Floor,	mourance	orunnar	000,000,000,000	00,000,000	0,000,100	01101 /0	101,222,01010
	1060 Petchaburi New Rd., BKK. 10400 Thailand							
	Tel : 256-1999 Fax : 253-5200							
30	Thai Baroda Industries Co., Ltd.	Vehicles & Parts	Ordinary	905,000,000.00	9,050,000	2,804,825	30.99%	266,835,104.8
	3 Map Ta Phut Industrial Estate, I-1 Rd.,							
	Rayong 21150 Thailand (P.O. BOX 61)							
01	Tel : (038) 683-102-3, 683-600-6 Fax : 638-101		0.1	1 11 150 000 00		100 500	00.000/	040 555 004 0
31	Alcan Nikkei Siam Co., Ltd.	Industry	Ordinary	141,176,000.00	1,411,760	423,528	30.00%	243,555,061.84
	B.B. Bldg., 7th Floor, 54 Asoke Rd., Sukhumvit 21 BKK. 10110 Thailand							
	Tel : 260-7000							
32	The VinaSiam Bank Co., Ltd.	Banking	Ordinary	US\$15,000,000.00	150,000	37,500	25.00%	92,362,500.0
	No. 2 Pho Duc Chinh Street, District 1,	8				01,000		,50_,00010
	Ho Chi Minh City, The Socialist Republic of Vietnam							
31	Tel : 001-84 (8) 821-0557, 821-0630, 821-0536							
	Telefax : 001-84 (8) 821-0585							
33	Sonoco Asia Corporation (Thailand) Ltd.	Industry	Ordinary	185,000,000.00	300,000	75,000	25.00%	38,530,350.0
	95 Moo 13 Paholyothin Rd.,							
	Kloungnoung KloungLuang, Pathumthanee Thailand							
	Tel : 529-4091, 529-1240 Fax : 529-4090		0.1	100 000 000 00	00.000.000	E 000 000	05.000/	05 000 000 0
34	SCB Asset Management Co., Ltd.	Mutual Fund	Ordinary	100,000,000.00	20,000,000	5,000,000	25.00%	25,000,000.0
	Sindhorn Bldg., Tower 3, 23th Floor, 120,122 Wireless Rd, Jumpinge Rathumuran, RKK, 10220 Thailand			(paid-uy only 50%)				
	130-132 Wireless Rd., Lumpinee Pathumwan, BKK., 10330 Thailand Tel : 263-2800 Fax : 263-4004							
35	Iel: 263-2800 Fax: 263-4004 Siam Sindhorn Co., Ltd.	Real Estate	Ordinary	1,000,000,000.00	100,000,000	24,990,000	24.99%	302,413,320.0
55	Sindhorn Bldg,, Tower 3, 28th Floor,	incur Lotale	or unitally	1,000,000,000.00	100,000,000	- 1,000,000	<b></b> 7.0 J /0	552,713,020.0
	130-132 Wireless Rd., Lumpinee Pathumwan, BKK. 10330 Thailand							
	Tel : 263-2500 Fax : 263-2525							
36	Thai International Rent a Car Co., Ltd.	Services	Ordinary	75,000,000.00	7,500,000	1,725,000	23.00%	8,882,743.7
	2/12 and 2/13 Wireless Rd., Lumpinee Pathumwan, BKK. 10330 Thailand							
	Tel : 655-5697							

	Company/Address	Type of	Type of	Issued and paid up	Paid-up	Amount of	Percentage of	Amount
		Business	Shares	share capital (Baht)	shares	Shares	Ownership	(Baht)
37	Alcan Nikkei Thai Co., Ltd.	Industry	Ordinary	100,000,000.00	100,000	22,412	22.41%	68,328,280.64
	B.B. Bldg, 8th Floor,	muusu y	Orumary	100,000,000.00	100,000	22,412	22.41 /0	00,320,200.0
	54 Asoke Rd., Sukhumvit 21 BKK. 10110 Thailand							
	Tel : 260-7000							
38	Asian Marine Services PCL.	Services	Ordinary	170,000,000.00	17,000,000	3,580,531	21.06%	43,388,303.00
	128 Moo 3 Suksawad Rd.,	(Ship repair and						
	Prasamutjadee, Samutprakhan 10290 Thailand	Ship building)						
39	Tel : 815-2060-7 Fax : 425-9173 Thai Container Systems Co., Ltd.	Services	Ordinary	267,860,000.00	2,678,600	535,720	20.00%	57,134,885.60
33	Sadhorn City Bldg., 15th Floor,	Services	Orumary	207,000,000.00	2,070,000	333,720	20.00 /0	37,134,003.00
	175 South Sathorn Rd., BKK., Thailand							
40	Thai Fuji Xerox Co., Ltd.	Commercial	Ordinary	40,000,000.00	4,000	800	20.00%	96,811,465.3
	Sadhorn City Bldg., 23th Floor,		/					
	175 South Sathorn Rd., BKK., Thailand							
	Tel : 679-6050		- "					
41	Thai Hoya Lens Co., Ltd.	Industry	Ordinary	2,000,000.00	40,000	8,000	20.00%	11,379,258.29
	Asia Bldg., 11st Floor,							
	294/1 Phayathai Rd., BKK. 10400 Thailand Tel : 215-4691-8 Fax : 215-9040							
42	Mining & General Management Co., Ltd.	Services	Ordinary	1,000,000.00	10,000	1,993	19.93%	19.93
	33 Moo 5, Ratchadapisek Rd., Huay Khwang, BKK. 10320 Thailand	Services	or annar y	1,000,000,000	10,000	1,000	10100 /0	10100
	Tel : 247-2721-4 Fax : 247-2720							
43	BNH Medical Centre Co., Ltd.	Hospital	Ordinary	592,500,000.00	59,250,000	5,925,000	10.00%	59,250,000.00
	9 Convant Rd., Silom BKK. 10500 Thailand		Preferred	151,977,380.00	15,197,738	2,962,500	19.49%	29,625,000.00
	Tel : 632-0581		Total	744,477,380.00	74,447,738	8,887,500	11.94%	88,875,000.00
44	Singburi Sugar Co., Ltd.	Industry	Ordinary	75,000,000.00	300,000	56,996	19.00%	65,685.0
	Monririn Bldg.,							
	60/1 Paholyothin 8 (soi sailom), Samsarnnai Phayathai, BKK. 10400 Thailand							
	Tel : 270-1520-91 Fax : 271-0074							
45	Cargrill Siam Co., Ltd.	Industry	Preferred	48,003,000.00	480,030	85,120	17.73%	99,662,016.00
	Sindhorn Bldg., Tower 3, 18th Floor,	industry	include	10,000,000100	100,000	00,120		00,002,010,00
	130-132 Wireless Rd., Lumpinee Pathumwan, BKK., 10330 Thailand							
	Tel : 263-2929 Fax : 263-2946							
46	Fuel Pipeline Transportion Co., Ltd.	Services	Preferred	1,592,000,000.00	15,920,000	2,666,176	16.75%	266,617,600.00
	424 Moo 8, Viphavadee Rungsit Rd.,							
47	Donmuang, BKK. 10210 Thailand	1.1.4	0.1	F 000 000 00	50.000	0.000	10.000/	004.040.00
47	Kibun Bangkok Co., Ltd.	Industry	Ordinary	5,000,000.00	50,000	8,000	16.00%	834,240.00
	31/10 Moo 2, Rama II Rd., Bangkrachao, Muang Samutsakom 74000 Thailand							
	Tel : (034) 424-695, 424-122, 412-744, 822-212-4							
	Fax : (034) 822-186.412-777							
48	The Dheves Insurance PCL.	Insurance	Ordinary	120,000,000.00	12,000,000	1,895,680	15.80%	127,744,160.00
	99 Dheves Bldg., Ratchadamnernklang Rd., BKK. 10200 Thailand		,					
	Tel : 280-0985-96 Fax : 280-0399							
49	Siam Cosmos Service Co., Ltd.	Consultant	Ordinary	6,000,000.00	60,000	9,000	15.00%	1,914,630.00
	Maneeya Center Bldg., 14th Floor,							
	518/5 Ploenchit Rd., BKK. 10330 Thailand							
50	Tel : 652-580-2 Fax : 652-0617	Lossing	Ordinam	1 090 509 070 00	100 050 007	20 606 721	14.000/	965 001 005 0
50	Siam Panich Leasing PCL. 32/24-26, 53 Soi Sukhumvit 21 (Asoke),	Leasing	Ordinary Warrant	1,989,508,970.00 642,414,150.00	198,950,897 64,241,415	29,606,731 9,868,910	14.88% 15.36%	865,091,095.93
	Sukhumvit Rd., BKK. 10110 Thailand		warran	042,414,130.00	04,241,413	3,000,310	13.30 /0	
	Tel : 260-1200, 661-7020 Fax : 260-1209							
51	Bangkok Intercontinental Hotel Co., Ltd.	Hotel &	Ordinary	174,000,000.00	17,400,000	2,356,200	13.54%	81,907,002.00
	979 Rama I Rd., Pathumwan, BKK. 10330 Thailand	Shopping Center						
	Tel : 658-1000-19							
52	Thai Industrial Gases PCL.	Energy	Ordinary	1,036,800,000.00	103,680,000	11,823,696	11.40%	269,194,680.0
	Bangna Tower, 15th Floor,							
	2/3 Moo 4, Bangna-Trad Rd., Bangplee Samutprakarn Thailand							
53	Tel : 312-0100 Mahachai Land Development Co., Ltd.	Real Estate	Ordinary	400.000.000.00	4,000,000	426,400	10.66%	40,925,352.0
00	Srithapthai Bldg., 8th Floor,	near Litate	Gruinary		7,000,000	720,400	10.00 /0	+0,523,332.00
	109 Moo 8,Bangna-Trad Rd., Bangna,							
	Prakanong BKK. 10260 Thailand							
	Tel : 398-0027 Fax : 399-1768-9							
54	Thai Public Port Co., Ltd.	Warehousing	Ordinary	1,250,000,000.00	12,500,000	1,287,330	10.30%	125,000,373.3
	Cathay House Bldg., 1st Floor,							
	8 North Sathorn Rd., Silom Bangruk, BKK.10500 Thailand							
	Tel : 633-8245-54 Fax : 633-8269							

	Company/Address	Type of	Type of	Issued and paid up	Paid-up	Amount of	Percentage of	Amount
	• •	Business	Shares	share capital (Baht)	shares	Shares	Ownership	(Baht)
55	Donmuang International Airport Hotel Co., Ltd.	Hotel	Ordinary	120,000,000.00	1,200,000	120,000	10.00%	50,642,400.0
	Amari Airport Hotel							
	333 Cherd Wudthakas Rd., Don Muang, BKK.10210 Thailand							
56	Tel : 566-1020 Fax : 566-1941 Y.K.K. (Thailand) Co., Ltd.	Industry	Ordinary	80,000,000.00	800,000	80,000	10.00%	35,457,600.0
30	F.C.I. Bidg. 2, 9th Floor,	muustry	Orumary	00,000,000.00	000,000	00,000	10.00 /0	33,437,000.0
	2844/1Petchaburi New Rd., Bangkapi,							
	huaykhwang, BKK. 10320 Thailand							
	Tel : 718-0590 Fax : 718-0591							
57	Thai U.S. Leather Co., Ltd.	Industry	Ordinary	193,750,000.00	25,000,000	2,500,000	10.00%	19,375,000.0
	39/98 Moo 2, Bangkrajao, Muang Samutsakhon,			,		_,,		,,
	Samutsakhon Thailand							
	Tel : (034) 490-082-7							
58	Uni-Media Co., Ltd.***	Holding	Ordinary	185,000,000.00	18,500,000	1,850,000	10.00%	18,500,000.0
	1828 Sukhumvit Rd., Bangjak, Prakanong, BKK. 10250 Thailand	0	,					
	Tel : 311-5111-9, 311-6882 Fax : 311-5668, 322-5616							
59	Narathiwat Thani Co., Ltd.	Hotel	Ordinary	180,000,000.00	18,000,000	1,800,000	10.00%	17,889,480.0
	946 Rama IV Rd., Silom BKK. 10500 Thailand							
	Tel : 636-3600 Fax : 636-3545							
60	Siam Press Management Co., Ltd.	Industry	Ordinary	60,000,000.00	6,000,000	600,003	10.00%	6,459,641.49
	545 Soi Ramkhumhang 39,							
	Ramkhumhang Rd., Bangkapi, BKK. 10310 Thailand							
	Tel : 318-6463-5 Fax : 319-6333							
61	Sea Minerals Co., Ltd.	Industry	Ordinary	72,000,000.00	720,000	72,000	10.00%	6,321,600.0
	Sinothai Tower, R Floor,							
	32/60 Sukhumvit 21 Rd., Wattana BKK., Thailand							
	Tel : 586-5437							
62	Navuti Co., Ltd.	Agriculture	Ordinary	55,000,000.00	550,000	55,000	10.00%	5,500,000.0
	RajanaKarn Bldg., 16th Floor,							
	183 South Sathorn Rd., Yannawa, Sathorn, BKK. 10120 Thailand							
00	Tel : 676-6081-4 Fax : 676-6080		0.1	100.000.000.00	1 000 000	100.000	10.000/	= 100 000 0
63	Pattanadhorn Co., Ltd.	Holding	Ordinary	100,000,000.00	1,000,000	100,000	10.00%	5,168,000.00
	10 Soonthornkosa Rd., Klongtoey, BKK. 10110 Thailand							
CA.	Tel : 242-0492 Fax : 240-2547	Warehousing	Ordinary	50 000 000 00	500.000	50.000	10.000/	5 000 000 0
64	Angthong Sugar Terminal Ltd.	Warehousing	Ordinary	50,000,000.00	500,000	50,000	10.00%	5,000,000.00
	Monririn Bldg.,							
	60/1 Paholyothin 8 (Soi Sailom), Phayathai, BKK. 10400 Thailand Tel : 270-1520-2							
65	Fortis Co., Ltd.	Commerce	Ordinary	40,000,000.00	400,000	40,000	10.00%	4,000,000.00
00	3 Moo 7, Kingkaew-Ladkrabang Rd.,	commerce	Ordinary	+0,000,000.00	400,000	40,000	10.00 /0	4,000,000.00
	Rajadeva Bangplee, Samutprakarn Thailand							
	Tel : 326-6420-3							
66	Sino-Thai Resources Development PCL.	Mining	Ordinary	130,000,000.00	13,000,000	1,300,000	10.00%	3,120,000.0
	Sinothai Tower, R Floor,			,	,,	.,,		-,,
	32/60 Sukhumvit 21 Rd., North Klongtoey, BKK. 10110 Thailand							
	Tel : 260-2808-9 Fax : 260-2810							
67	Siam Technology Service Co., Ltd. **	Consultant	Ordinary	30.000.000.00	3,000,000	300.000	10.00%	3,000,000.00
	SCB Park Plaza Bldg., Tower 1 west,				-,,			-,,
	18 Rutchadaphisek Rd., Ladyao Jatujak, BKK. 10900 Thailand							
	Tel : 937-5077							
68	Dhanamit Factoring Co., Ltd.	Factoring	Ordinary	20,000,000.00	2,000,000	200,000	10.00%	2,000,000.00
	Olympia Thai Tower, 6th Floor,	0	,					
	444 Ratchadapisek Rd., Samsennok,							
	Huay Khwag, BKK. 10320 Thailand							
	Tel : 512-1818 Fax : 513-4741							
69	Siam Commercial Development Co., Ltd. **	Commerce	Ordinary	15,000,000.00	250,000	25,000	10.00%	1,500,000.0
	SCB Park Plaza Bldg.,		,					
	18-19 Rutchadaphisek Rd., Ladyao Jatujak, BKK. 10900 Thailand							
70	Thai Ohbayasi Corporation Co., Ltd.	Construction	Ordinary	10,000,000.00	20,000	2,000	10.00%	1,000,000.0
	Thai Ohbayasi Bldg., 16th Floor,							
	161 Rachadamri Rd., BKK. Thailand							
	Tel : 252-5200							
71	Siam Cement Myanmar Trading Ltd.	Industry	Ordinary	KYAT1,320,000.00	220	22	10.00%	559,281.0
	291 (B) Shwedagon Pagoda Rd. Dagon Township, Yangon, Myanmar	,	,					
	Tel : 95-1-246-134							
72	Suthakarn Co., Ltd. **	Holding	Ordinary	25,000.00	1,000	100	10.00%	2,500.0
72	SCB Park Plaza Bldg.,							
	18-19 Rutchadaphisek Rd., Ladyao Jatujak, BKK. 10900 Thailand				I			

Remark : \* merged with SCB Securities Co., Ltd. Since October 1, 1999 \*\* discontinued operations and being in process of dissolution \*\*\* discontinued operations

# Major Shareholders and Total Revenues Structure of Subsidiary Companies, Associated Companies and Related Companies

Unit: Million Baht

1999

As at December 31, 1999 The Bank was shareholder (direct and indirect) more than 20% up of the paid up capital

Investment of the Bank include direct and indirect more than 20% up of the paid up capital in Subsidiary Companies, Associated Companies and Related Companies are divided into 6 business groups:-

- (1) Group of Financial Services Companies
- (2) Group of Real Estate & Construction Companies
- (3) Group of Industrial & Commerce Companies
- (4) Group of Holding Companies
- (5) Group of Services Companies
- (6) Group of Miscellaneous Companies etc. Credit Card Business, Leasing, Agriculture Business and Consultant

#### **Subsidiary Companies (Direct)**

#### (1) Group of Financial Services Companies

1. The Cambodian Commercial Bank Co., Ltd. Type of Business Banking Major Shareholders The Bank 100.00%

Total Revenues Structure		Unit: I		
	19	1998		99
	amount	%	amount	%
Interest Income	2.63	73.77	1.99	63.78
Non-Interest Income	0.94	26.23	1.13	36.22
Total Revenues	3.57	100.00	3.12	100.00

2. SCB Securities Co., Ltd. Type of Business Finance

Major Shareholders The Bank 100.00%

Major Shareholders The Dalik	100.00 /0			
Total Revenues Structure			Unit: Mil	lion Baht
	1998		1999	
	amount	%	amount	%
Income from Securities Business	(68.45)	(149.62)	193.91	82.78
Other Income	22.70	49.62	40.34	17.22
Total Revenues	(45.75)	(100.00)	234.25	100.00

3. SCB Book Club Securities Co., Ltd. Type of Business Finance Major Shareholders The Bank 100.00% Total Revenues Structure 1998

	1000			.0
	amount	%	amount	%
Income from Securities Business	-	-	148.98	100.58
Other Income	-	-	(0.86)	(0.58)
Total Revenues	-	-	148.13	100.00

4. The Book Club Finance PCL. Type of Business Finance Major Shareholders The Bank (Ordinary) 49.96% (Preferred) 42.85% Astrakhan Investment Ltd.(Ordinary) 0.01%

Total Revenues Structure Unit: Million				
	1998		199	99
	amount	%	amount	%
Interest and Dividend Income	1,367.77	107.87	486.37	92.65
Non-Interest Income	(99.84)	(7.87)	38.61	7.35
Total Revenues	1,267.93	100.00	524.98	100.00

#### (2) Group of Real Estate & Construction Companies

#### 1. SCB Resolution Corporation Ltd.

Type of BusinessReal Estate ManagementMajor ShareholdersThe Bank 100.00%

Total Revenues Structure			Unit: Million Baht		
	1998		1999		
	amount	%	amount	%	
Operating Income	-	-	2.70	94.80	
Other Income	0.03	100.00	0.15	5.20	
Total Revenues	0.03	100.00	2.85	100.00	

2. Mahisorn Co., Ltd.

 Type of Business
 Real Estate

 Major Shareholders
 The Bank 100.00%

 Total Revenues Structure

Total Revenues Structure				lion Baht
	1998		1999	
	amount	%	amount	%
Operating Income	448.28	90.76	405.64	77.32
Other Income	45.65	9.24	118.96	22.68
Total Revenues	493.93	100.00	524.60	100.00
Other Income	448.28 45.65	90.76 9.24	405.64 118.96	77.32 22.68

#### (3) Group of Industrial & Commerce Companies

#### (4) Group of Holding Companies

 1. Astrakhan Investment Ltd.

 Type of Business
 Holding

 Major Shareholders
 The Bank 99.99%

 Total Revenues Structure
 Unit: MM. HKD

 1998
 1999

	amount	%	amount	%
Interest and Dividend Income	1.27	75.60	3.88	96.49
Non-Interest Income	0.41	24.40	0.14	3.51
Total Revenues	1.68	100.00	4.02	100.00

#### (5) Group of Services Companies

1.	SCB Training Center	Co., Ltd.				
	Type of Business	Services				
	Major Shareholders	The Bank	100.00%			
	<b>Total Revenues Struct</b>	ture			Unit: Million	Baht
			199	98	1999	
			amount	%	amount	%

	amount	%	amount	%
Income from Services	23.89	97.35	22.01	97.82
Other Income	0.65	2.65	0.49	2.18
Total Revenues	24.54	100.00	22.50	100.00

2. SCB Advisory Service Co., Ltd.

Type of Business Services Major Shareholders The Bank 100.00% Total Revenues Structure

indjor bridrenbriders inte bailter	00100/0			
Total Revenues Structure		Unit: Millior		
	1998		1999	
	amount	%	amount	%
Fee Income	48.48	97.64	24.33	93.43
Other Income	1.17	2.36	1.71	6.57
Total Revenues	49.65	100.00	26.04	100.00

#### 3. Siam Information and Processing Co., Ltd.

Type of BusinessServicesMajor ShareholdersThe Bank 100.00%

Total Revenues Structure

	1998		1999	
	amount	%	amount	%
Operating Income	74.41	100.00	57.46	100.00
Other Income	-	-	-	-
Total Revenues	74.41	100.00	57.46	100.00

4. Siam Integrated Service Co., Ltd.

Type of Business Services Maior Shareholders The Bank 100.00%

Unit: Mi	llion Baht
199	99
amount	%
59.82	85.20
10.39	14.80
70.21	100.00
	199 amount 59.82 10.39

Unit: Million Baht

5. Oreo Realty Inc. Type of Busines

Services Major Shareholders The Bank 100.00%

Total Revenues Structure			Unit: N	1M.USD	•
	19	98	1999	9	
	amount	%	amount	%	
Operating Income	-	-	-	-	
Other Income	0.02	100.00	-	-	
Total Revenues	0.02	100.00	-	-	

6. Siam Pitiwat Co., Ltd.

Type of Business Services **Major Shareholders** The Bank 99.99%

Total Revenues Structure			Unit: Mil	lion Baht
	19	1998		99
	amount	%	amount	%
Operating Income	12.84	96.25	23.15	89.57
Other Income	0.50	3.75	2.70	10.43
Total Revenues	13.34	100.00	25.85	100.00
7. Siam Appraisal and Service Co., I	Ltd.			

4.	Siam Appraisai and S	ervice Co.,	Liu.			
	Type of Business	Services				
	Major Shareholders	The Bank	99.99%			
	<b>Total Revenues Struct</b>	ure			Unit: Mill	ion Baht
			199	98	199	9
			amount	%	amount	%
	Appraisal Fees		34.59	99.51	48.90	99.37

8.	Supapirom Co., Ltd. (these comparing process of dissolution)	ny discont	inued opera	itions and	d being
	Total Revenues	34.76	100.00	49.21	100.00
	Other Income	0.17	0.49	0.31	0.63

in process of dissoluti	on)
Type of Business	Food Center
Major Shareholders	The Bank 70.59%
	The Book Club Finance PCL. 2.94%
	The Siam Industrial Credit PCL. 2.94%
	Samaggi Insurance PCL. 2.94%
	Siam Commercial Life Assurance PCL. 2.94%
	Siam Panich Leasing PCL. 1.47%
	Siam Sanwa Trilease Co., Ltd. 1.47%
	Sub Sri Thai Warehouse PCL. 1.47%
	Siam Niti Law Office Co., Ltd. 1.47%
<b>Total Revenues Struct</b>	ure Unit: Million Baht
	1000 1000

	1998		1999	
	amount	%	amount	%
Sales and Services Income	25.97	91.35	12.05	100.00
Other Income	2.46	8.65	-	-
Total Revenues	28.43	100.00	12.05	100.00

9. SCB Research Institute Co., Ltd. Type of Business Research **Major Shareholders** The Bank 60.00% National Finance PCL. 10.00% Bank Thai PCL. 10.00% The Siam Industrial Credit PCL. 5.00% The Book Club Finance PCL. 5.00% SCB Asset Management Co., Ltd. 5.00% SCB Securities Co., Ltd. 5.00%

Total Revenues Structure			Unit: Mil	lion Baht
	19	1998		99
	amount	%	amount	%
Services Income	43.70	95.00	39.79	94.14
Other Income	2.30	5.00	2.47	5.85
Total Revenues	46.00	100.00	42.26	100.00

#### (6) Group of Miscellaneous Companies etc . Credit Card Business, Leasing, Agriculture Business and Consultant

#### 1. SCB Business Service Co., Ltd.

Type of Business Credit Card Business Major Shareholders The Bank 100.00%

Total Revenues Structure	1998		Unit: Mil 199	llion Baht 99
	amount	%	amount	%
Services Income	287.96	97.75	312.79	99.51
Other Income	6.62	2.25	1.55	0.49
Total Revenues	294.58	100.00	314.34	100.00

#### 2. Samaggi Insurance PCL.

Type of Business Insurance Major Shareholders The Bank 53.27%

> Astrakhan Investment Ltd. 2.91% Mahisorn Co., Ltd. 2.33%

Total Revenues Structure			
1998	1999		
amount %	amount %		
n Insurance Fees 402.20 104.	39 494.17 85.37		
Income from Investment (27.76) (7.	20) 75.00 12.96		
ne <u>10.86</u> 2.	82 9.66 1.67		
ues <u>385.30 100.</u>	00 578.83 100.00		
amount         %           In Insurance Fees         402.20         104.3           Income from Investment         (27.76)         (7.76)           ne         10.86         2.3	amount % 39 494.17 85.3 20) 75.00 12.9 82 9.66 1.6		

# Related Companies as the Bank is shareholder less than 50% but the Bank has significant influence

#### (1) Group of Financial Services Companies

#### (2) Group of Real Estate & Construction Companies

1. Thai International Properties Development Co., Ltd. Type of Business Real Estate

Major Shareholders Mahisorn Co., Ltd. 99.98%

Total Revenues Structure Unit: Millio				
	1998		1999	
	amount	%	amount	%
Operating Income	1.35	50.56	8.00	99.93
Other Income	1.32	49.44	0.01	0.07
Total Revenues	2.67	100.00	8.01	100.00

#### (3) Group of Industrial & Commerce Companies

#### (4) Group Holding Companies

1. Siam Commercial Development Co., Ltd. (these company discontinued operations and being in process of dissolution)

Holding Type of Business

Major Shareholders The Bank 10.00%

Ltd. 90.009	%		
		Unit: Milli	on Baht
19	98	1999	9
amount	%	amount	%
58.53	49.60	-	-
59.47	50.40	-	-
118.00	100.00	-	-
	19 amount 58.53 59.47	58.53         49.60           59.47         50.40	Unit: Milli 1998 1999 amount % amount 58.53 49.60 - 59.47 50.40 -

2. Thai Manpower Development Co., Ltd. (these company discontinued operations and being in process of dissolution) Type of Business Holding

Major Shareholders Sorathon Co., Ltd. 99.93%

inajor shareholders solution et	J., Ltd. 00.0	0 /0		
Total Revenues Structure			Unit: Milli	on Baht
	19	98	1999	9
	amount	%	amount	%
Operating Income	2.97	100.00	-	-
Other Income	-	-	-	-
Total Revenues	2.97	100.00	-	-

3. Satayu Co., Ltd. (these company discontinued operations and being in process of dissolution)

Type of Business Holding

Major Shareholders Siam Commercial Development Co., Ltd. 99.40% **Total Revenues Structure** Unit: Million Baht 1998 1999 Ope

	amount	%	amount	%	_
Operating Income	0.06	100.00	-	-	
Other Income	-	-	-	-	
Total Revenues	0.06	100.00	-	-	
					-

4. Sorathon Co., Ltd. (these company discontinued operations and being in process of dissolution)

Holding Type of Business

Major Shareholders Thai Manpower Development Co., Ltd. 99.40% **Total Revenues Structure** Unit: Million Baht

	1998		1999		
	amount	%	amount	%	_
Operating Income	-	-	-	-	
Other Income	-	-	-	-	
Total Revenues	-	-	-	-	

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5. M & M Service Co., Ltd. (these company discontinued operations and being in process of dissolution)

Type of Business Holding

Major Shareholders Prime Business Co., Ltd. 99.40% **Total Revenues Structure** 

Total Revenues Structure			Unit: Milli	on Baht
	1998		1999	
	amount	%	amount	%
Operating Income	-	-	-	-
Other Income	-	-	-	-
Total Revenues	-	-	-	-

6. Suthakarn Co., Ltd. (these company discontinued operations and being in process of dissolution)

Type of Business Holding **Major Shareholders** The Bank 10.00% Satayu Co., Ltd. 29.80% M & M Service Co., Ltd. 29.80% Sorathon Co., Ltd. 29.80%

Total Revenues Structure			Unit: Milli	on Baht
	1998		1999	9
	amount	%	amount	%
Operating Income	14.55	37.89	-	-
Other Income	23.85	62.11	-	-
Total Revenues	38.40	100.00	-	-

7. Prime Business Co., Ltd. (these company discontinued operations and being in process of dissolution) Type of Business Holding

**Major Shareholders** M & M Service Co., Ltd. 98.80%

Total Revenues Structure			Unit: Milli	on Baht		
	1998		1998		1999	9
	amount	%	amount	%		
Operating Income	10.37	100.00	-	-		
Other Income	-	-	-	-		
Total Revenues	10.37	100.00	-	-		

- 8. SCB Technology Co., Ltd. (these company discontinued operations and being in process of dissolution) Type of Business Holding
  - Major Shareholders

Prime Business Co., Ltd. 81.00%

Siam Sindhorn Co., Ltd. 19.00% **Total Revenues Structure** Unit: Million Baht 1998 1999

	amount	%	amount	%
Operating Income	-	-	-	-
Other Income	17.83	100.00	-	-
Total Revenues	17.83	100.00	-	-

9. Techno Holding Co., Ltd.

Type of Business Holding

Major Shareholders Astrakhan Investment Ltd. 80.00% **Total Revenues Structure** Unit: Million Baht

	19	1998		9
	amount	%	amount	%
Operating Income	0.13	72.22	-	-
Other Income	0.05	27.28	-	-
Total Revenues	0.18	100.00	-	-

10. Fonderie Oceane Co., Ltd. (these company discontinued operations and being in process of dissolution)

Holding Type of Business

Major Shareholders Siam Commercial Development Co., Ltd. 63.17% **Total Revenues Structure** Unit: Million Baht

	1998		1999	)
	amount	%	amount	%
Operating Income	1.74	98.31	-	-
Other Income	0.03	1.69	-	-
Total Revenues	1.77	100.00	-	-

#### (5) Group of Services Companies

#### 1. Sub Sri Thai Warehouse PCL.

Type of Business	Warehouse
Major Shareholders	The Bank 47.43%
	Mahisorn Co., Ltd. 8.78%

Total Revenues Structure			Unit: Mil	lion Baht
	1998		1999	
	amount	%	amount	%
Operating Income	53.43	97.29	195.88	97.99
Other Income	1.49	2.71	4.02	2.01
Total Revenues	54.92	100.00	199.90	100.00

(6) Group of Miscellaneous Companies etc. Credit Card Business, Leasing, Agriculture Business and Consultant

#### **Associated Companies (Direct)**

#### (1) Group of Financial Services Companies

1.	The Siam Industrial C	redit PCL.				
	Type of Business	Finance				
	/ .	The Ban	k 49.36%			
	Total Revenues Struct		1010070			
	(Financial Statements Consoli		n (Companies)		Linite A.4	illion Baht
	(Findhuidi Sidlemenis Consoli	idaled Subsidia	/	00		
				98	199	
			amount	%	amount	%
	Interest and Dividend Ir	ncome	2,166.04	124.57	854.87	59.54
	Non-Interest Income		(427.27)	(24.57)	580.93	40.46
	Total Revenues		1,738.78	100.00	1,435.80	100.00
2.	<b>Business Venture Pror</b>	notion Co.	, Ltd.			
	Type of Business	Finance				
	Major Shareholders	The Bank	32 50%			
	indjor sharenoiders		er Bank PCI	32 50%		
		indi i dinii	Dhanu Bank	02.0070	00/	
	Total Revenues Struct			rCL. 10.0		illion Baht
	Total Revenues Struct	ure	10	00		
			19		199	
			amount	%	amount	%
	Income from Consultant	t and				
	Interest Income		17.38	99.48	10.72	99.42
	Other Income		0.09	0.52	0.06	0.58
	Total Revenues		17.47	100.00	10.78	100.00
3.	The VinaSiam Bank C	o., Ltd.				
	Type of Business	Banking				
	Major Shareholders		25.00%			
	Total Revenues Struct		20.0070		Linit	MM. USD
	Total Revenues Struct	ure	10	0.0		
			19		199	
			amount	%	amount	%

	1998		1999	
	amount	%	amount	%
Interest Income	2.03	91.64	1.79	94.36
Non-Interest Income	0.18	8.36	0.11	5.64
Total Revenues	2.21	100.00	1.90	100.00

4. SCB Asset Management Co., Ltd.

Type of Business	Mutual Fund
Major Shareholders	The Bank 25.00%
	Siam Commercial Life Assurance PCL. 23.00%
	The Book Club Finance PCL. 7.00%
	The Siam Industrial Credit PCL. 7.00%

Total Revenues Structure		Unit: Million Baht		
	1998		1999	
	amount	%	amount	%
Fee Income Mutual Fund	195.92	98.16	152.88	90.51
Other Income	3.67	1.84	16.03	9.49
Total Revenues	199.59	100.00	168.91	100.00

#### (2) Group of Real Estate & Construction Companies

1. Christiani & Nielsen (Thai) PCL. Type of Business Construction c L arabold 12 500/ e Bank

major snarenoiders	тпе вапк	43.39%			
<b>Total Revenues Struct</b>	ure			Unit: Milli	on Baht
		19	98	1999	)
		amount	%	amount	%
Operating Income		12,051.15	97.65	n.a.	n.a.
Other Income		290.27	2.35	n.a.	n.a.
Total Revenues		12,341.42	100.00	n.a.	n.a.

#### (3) Group of Industrial & Commerce Companies

- 1. Thai Baroda Industies Co., Ltd.
- Vehicles & Parts Type of Business **Major Shareholders** The Bank 30.99%

Total Revenues Structure			Unit: Mil	lion Baht
	1998		1999	
	amount	%	amount	%
Operating Income	1,238.51	98.99	1,191.13	98.79
Other Income	12.61	1.01	14.57	1.21
Total Revenues	1,251.12	100.00	1,205.7	100.00

	Alassa Mildai Cissa Ca	144				
2.	Alcan Nikkei Siam Co Type of Business	Industry				
	Major Shareholders	The Bank	30.00%			
	inagor onarcholació		kei Holding C		7.00%	
			Pacific Hold			
	Total Revenues Struct			0 .		lion Baht
			19	98	199	99
			amount	%	amount	%
	Operating Income		1,114.34	94.73	1,098.26	96.75
	Other Income		61.95	5.27	36.94	3.25
	Total Revenues		1,176.29	100.00	1,135.20	100.00
3.	Sonoco Asia Corporat	ion (Thaila	nd) Ltd.			
	Type of Business	Industry	,			
	Major Shareholders	The Bank	25.00%			
	Total Revenues Struct	ure			Unit: Mil	lion Baht
			19	98	199	
			amount	%	amount	%
	Operating Income		233.69	99.39	252.89	98.82
	Other Income Total Revenues		<u>1.43</u> 235.12	0.61	3.03 255.92	1.18
	Total Revenues		255.12	100.00	255.92	100.00
4.	Alcan Nikkei Thai Co	, Ltd.				
	Type of Business	Industry				
	Major Shareholders	The Bank	22.41%			
			Pacific Hold			
	T ( I D ) C:		kei Holding C	.o., Ltd. 2		
	Total Revenues Struct	ure	10	98	Unit: Mil 199	lion Baht
				98 %	amount	
	Operating Income		amount 1,859.23	98.13	1,549.30	% 99.54
	Other Income		35.49	1.87	7.10	0.46
	Total Revenues		1,894.72	100.00	1,556.40	100.00
5.	, .					
	Type of Business	Commerci				
	Major Shareholders	The Bank			50.050/	
		,	Asia Pacific the Crown Pr			
	Total Revenues Struct		the Clown Fi	openy n		lion Baht
	Total Revenues Struct	ure	10	00		
			19	98	199	99
			amount	98 %	199 amount	99 %
	Operating Income					
	Operating Income Other Income		amount	%	amount	%
			amount 2,263.75	% 99.41	amount 2,126.79	% 95.87
6	Other Income Total Revenues	td	amount 2,263.75 13.41	% 99.41 0.59	amount 2,126.79 91.62	% 95.87 4.13
6.	Other Income Total Revenues Thai Hoya Lens Co., I		amount 2,263.75 13.41	% 99.41 0.59	amount 2,126.79 91.62	% 95.87 4.13
6.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business	Industry	amount 2,263.75 13.41 2,277.16	% 99.41 0.59	amount 2,126.79 91.62	% 95.87 4.13
6.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders	Industry The Bank	amount 2,263.75 13.41 2,277.16	% 99.41 0.59	amount 2,126.79 91.62 2,218.41	% 95.87 4.13 100.00
6.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business	Industry The Bank	amount 2,263.75 13.41 2,277.16 20.00%	% 99.41 0.59	amount 2,126.79 91.62 2,218.41	% 95.87 4.13 100.00
6.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders	Industry The Bank	amount 2,263.75 13.41 2,277.16 20.00%	% 99.41 0.59 100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil	% 95.87 4.13 100.00
6.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders	Industry The Bank	amount 2,263.75 13.41 2,277.16 20.00%	% 99.41 0.59 100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil 195	% 95.87 4.13 100.00
6.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income	Industry The Bank	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03	% 99.41 0.59 100.00 98 % 99.98 0.02	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49	% 95.87 4.13 100.00 llion Baht 99 % 99.69 0.31
6.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income	Industry The Bank	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01	% 99.41 0.59 100.00 98 % 99.98	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39	% 95.87 4.13 100.00 llion Baht 99 % 99.69
	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues	Industry The Bank <b>ure</b>	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03	% 99.41 0.59 100.00 98 % 99.98 0.02	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49	% 95.87 4.13 100.00 llion Baht 99 % 99.69 0.31
	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income	Industry The Bank <b>ure</b>	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03	% 99.41 0.59 100.00 98 % 99.98 0.02	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49	% 95.87 4.13 100.00 llion Baht 99 % 99.69 0.31
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues ) Group Holding Cor Siam Sanwa Internatio	Industry The Bank ure mpanies	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04	% 99.41 0.59 100.00 98 % 99.98 0.02	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49	% 95.87 4.13 100.00 llion Baht 99 % 99.69 0.31
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Official Revenues Group Holding Cor Siam Sanwa Internation Type of Business	Industry The Bank ure mpanies onal Co., L Holding	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.04 189.04 td.	% 99.41 0.59 100.00 98 % 99.98 0.02	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49	% 95.87 4.13 100.00 llion Baht 99 % 99.69 0.31
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues ) Group Holding Cor Siam Sanwa Internatio	Industry The Bank ure mpanies onal Co., L Holding The Bank	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99%	%           99.41           0.59           100.00           98           %           99.98           0.02           100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49	% 95.87 4.13 100.00 llion Baht 99 % 99.69 0.31
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Official Revenues Official Revenues Official Revenues Official Revenues Official Revenues Official Revenues Official Revenues Official Revenues	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanwa	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.04 189.04 td.	%           99.41           0.59           100.00           98           %           99.98           0.02           100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89	% 95.87 4.13 100.00 llion Baht 39 % 99.69 0.31 100.00
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Official Revenues Group Holding Cor Siam Sanwa Internation Type of Business	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanwa	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 4	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89	% 95.87 4.13 100.00 llion Baht 99 % 99.69 0.31 100.00
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Official Revenues Official Revenues Official Revenues Official Revenues Official Revenues Official Revenues Official Revenues Official Revenues	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanwa	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 4	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 49.00%	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89	% 95.87 4.13 100.00
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Of Group Holding Cor Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanwa	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 4 19 amount	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 49.00% 98 %	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 199 amount	% 95.87 4.13 100.00
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues ) Group Holding Cor Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanwa	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 4	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 49.00%	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 199 amount 4.34	% 95.87 4.13 100.00 99.69 0.31 100.00
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Of Group Holding Cor Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanwa	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.04 td. 49.99% a Bank Ltd. 4 19 amount 8.25	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 49.00% 98 % 100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 199 amount	% 95.87 4.13 100.00 lion Baht 99.69 0.31 100.00 lion Baht 99 % 53.25 46.75
(4)	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Office Gusiness Major Shareholders Total Revenues Struct Operating Income Other Income	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanwa	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 19 amount 8.25	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 49.00% 98 % 100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 160.89 amount 4.34 3.81	% 95.87 4.13 100.00 99.69 0.31 100.00
<b>(4</b> ) 1.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues <b>) Group Holding Cor</b> Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues SCB Holding Co., Ltd.	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanw ure	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 19 amount 8.25	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 49.00% 98 % 100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 160.89 amount 4.34 3.81	% 95.87 4.13 100.00 lion Baht 99.69 0.31 100.00 lion Baht 99 % 53.25 46.75
<b>(4</b> ) 1.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues O Group Holding Cor Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues SCB Holding Co., Ltd. Type of Business	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanw ure	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.04 td. 49.99% a Bank Ltd. 4 19 amount 8.25 - 8.25	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 49.00% 98 % 100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 160.89 amount 4.34 3.81	% 95.87 4.13 100.00 lion Baht 99.69 0.31 100.00 lion Baht 99 % 53.25 46.75
<b>(4</b> ) 1.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues <b>) Group Holding Cor</b> Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues SCB Holding Co., Ltd.	Industry The Bank ure npanies onal Co., L Holding The Bank The Sanw ure	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 ttl. 49.99% a Bank Ltd. 19 amount 8.25 - 8.25	%           99.41           0.59           100.00           98           %           99.98           0.02           100.00           49.00%           98           %           100.00	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 160.89 amount 4.34 3.81	% 95.87 4.13 100.00 lion Baht 99.69 0.31 100.00 lion Baht 99 % 53.25 46.75
<b>(4</b> ) 1.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues O Group Holding Cor Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues SCB Holding Co., Ltd. Type of Business	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanw ure Finance The Bank Siam Sind	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 49.99% a Bank Ltd. 19 amount 8.25 - 8.25	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 100.00 - 100.00 - 20.00%	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 160.89 amount 4.34 3.81	% 95.87 4.13 100.00 lion Baht 99.69 0.31 100.00 lion Baht 99 % 53.25 46.75
<b>(4</b> ) 1.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Office Struct Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues SCB Holding Co., Ltd. Type of Business Major Shareholders	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanw ure Finance The Bank Siam Sind CNT Hold	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 ttl. 49.99% a Bank Ltd. 19 amount 8.25 - 8.25	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 100.00 - 100.00 - 20.00%	amount 2,126.79 91.62 2,218.41 Unit: Mil 160.39 0.49 160.89 Unit: Mil 199 amount 4.34 3.81 8.15	% 95.87 4.13 100.00 99.69 0.31 100.00
<b>(4</b> ) 1.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues O Group Holding Cor Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues SCB Holding Co., Ltd. Type of Business	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanw ure Finance The Bank Siam Sind CNT Hold	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 4 19 amount 8.25 - 8.25 40.00% horm Co., Ltd.	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 100.00 - 100.00 - 20.00%	amount 2,126.79 91.62 2,218.41 Unit: Mil 160.39 0.49 160.89 Unit: Mil 199 amount 4.34 3.81 8.15	% 95.87 4.13 100.00
<b>(4</b> ) 1.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Office Struct Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues SCB Holding Co., Ltd. Type of Business Major Shareholders	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanw ure Finance The Bank Siam Sind CNT Hold	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 4 19 amount 8.25 	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 100.00 - - 100.00 - - 100.00 - - 20.00% 20.00% 98	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 199 amount 4.34 3.81 8.15	%           95.87           4.13           100.00           lion Baht           99           %           99.69           0.31           100.00           %           53.25           46.75           100.00
<b>(4</b> ) 1.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues Office Struct Siam Sanwa Internation Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues SCB Holding Co., Ltd. Type of Business Major Shareholders	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanw ure Finance The Bank Siam Sind CNT Hold	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.01 0.03 189.04 td. 49.99% a Bank Ltd. 4 19 amount 8.25 - 8.25 40.00% horm Co., Ltd.	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 49.00% 98 % 100.00 - 100.00 20.00%	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 199 amount 4.34 3.81 8.15	% 95.87 4.13 100.00
<b>(4</b> ) 1.	Other Income Total Revenues Thai Hoya Lens Co., I Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues ) Group Holding Cor Siam Sanwa Internatio Type of Business Major Shareholders Total Revenues Struct Operating Income Other Income Total Revenues SCB Holding Co., Ltd. Type of Business Major Shareholders Total Revenues Struct	Industry The Bank ure mpanies onal Co., L Holding The Bank The Sanw ure Finance The Bank Siam Sind CNT Hold	amount 2,263.75 13.41 2,277.16 20.00% 19 amount 189.04 td. 49.99% a Bank Ltd. 4 19 amount 8.25 - 8.25 40.00% horr Co., Ltd. ing Co., Ltd. 19 amount	% 99.41 0.59 100.00 98 % 99.98 0.02 100.00 100.00 - 100.00 - 20.00% 20.00% 98 %	amount 2,126.79 91.62 2,218.41 Unit: Mil 199 amount 160.39 0.49 160.89 Unit: Mil 199 amount 4.34 3.81 8.15	% 95.87 4.13 100.00 99.69 0.31 100.00 100.00

46.46

100.00

54.83 100.00

Major Shareholders The Bank

33.34% **Total Revenues Structure** 

Total Revenues Structure			Unit: Million Bal		
	1998		1999		
	amount	%	amount	%	
Operating Income	176.74	99.68	-	-	
Other Income	0.56	0.32	-	-	
Total Revenues	177.30	100.00	-	-	

4. Siam Sindhorn Co., Ltd. Type of Business

Real Estate **Major Shareholders** The Bank 24.99%

Bureau of the Crown Property 37.51% Land & House PCL. 13.38%

Mr. Anunt Asawapokhin 11.50%

**Total Revenues Structure** 

(Financial Statements Consolidated Statements Consolid	ubsidiary Cor	osidiary Companies)		lion Baht
	199	98	199	9
	amount	%	amount	%
Sales and Services Income	656.93	50.11	866.55	80.82
Other Income	654.01	10 80	205.67	10 19

#### ncome Total Revenues 1,310.94 100.00 1,072.22 100.00

#### (5) Group of Services Companies

1.	I. Thai International Rent a Car Co., Ltd.						
	Type of Business	Services					
	Major Shareholders	The Bank 2	23.00%				
		Thai Aree M	lanagement	Co., Ltd. 2	28.67%		
		The Book Club Finance PCL. 7.00%					
	The Siam Industrial Credit PCL. 7.00%						
	Total Revenues Structure				Unit: Million Baht		
			19	98	199	99	
			amount	%	amount	%	
	Operating Income		303.43	92.69	247.42	96.04	
	Other Income		23.92	7.31	10.20	3.96	
	Total Revenues		327.35	100.00	257.62	100.00	

2. Asian Marine Services PCL.

Services (Ship repair and Ship buliding) Type of Business

**Major Shareholders** The Bank 21.06%

**Total Revenues Structure** 

#### (Financial Statements Consolidated Subsidiary Companies) Unit: Million Baht 1998 1999 amount % amount % Income from Services 634.27 86.33 355.66 82.99 Other Income 100.42 13.67 72.90 17.01 Total Revenues 734.69 100.00 428.56 100.00

3. Thai Container Systems Co., Ltd.

Type of Business	Services					
Major Shareholders	The Bank 20.00%					
	Bureau of the Crown Property	20.00%				
	IFCT 10.00%					
	Mit Zui and Company Ltd. 30.00%					
	Mit Siam International Co., Ltd. 10.00%					
Mit Zui and Company (Thailand) Ltd. 10.0						
Total Revenues Struc	ture	Unit: Million Baht				
	1998	1999				

	1330		1999	
	amount	%	amount	%
Operating Income	3.64	67.66	3.43	79.21
Other Income	1.74	32.34	0.90	20.79
Total Revenues	5.38	100.00	4.33	100.00

#### (6) Group of Miscellaneous Companies etc. Credit Card Business, Leasing, Agriculture Business and Consultant

1. Siam Niti Law Office Co., Ltd.

Type of Business Consultant

Major Shareholders The Bank 48.99%

Siam Niti	Holding and Management	Co., Ltd. 51.00%	
Total Revenues Structure		Unit: Million Baht	
	1000	1000	

	1998		1999	
	amount	%	amount	%
Fee Income	64.39	99.18	62.00	98.86
Other Income	0.53	0.82	0.71	1.14
Total Revenues	64.92	100.00	62.71	100.00

Total Revenues

2. Siam Samaggi Leasing Co., Ltd. Type of Business Leasing

Major Shareholders The Bank 41.00%

Major Shareholders	THE DATK	41.00%			
<b>Total Revenues Struct</b>			Unit: Mil	lion Baht	
		19	98	199	99
		amount	%	amount	%
Operating Income		226.11	85.99	152.11	84.22
Other Income		36.84	14.01	28.51	15.78
Total Revenues		262.95	100.00	180.62	100.00

3. Siam Sanwa Trilease Co., Ltd.

Type of Business Leasing **Major Shareholders** 

The Bank 35.00% The Siam Industrial Credit PCL. 1.67%

The Stath Industrial Cleart FCE. 1.0776					
Total Revenues Structure			Unit: Mil	lion Baht	
	1998		199	99	
	amount	%	amount	%	
Operating Income	66.96	58.17	33.46	65.34	
Other Income	48.16	41.83	17.75	34.66	
Total Revenues	115.12	100.00	51.21	100.00	

4. Siam Commercial Life Assurance PCL. Life Insurance

Type of Business **Major Shareholders** The Bank 31.31%

Mahisorn Co., Ltd. 5.03%

Total Revenues Structure			Unit: Million Baht		
	1998		1999		
	amount	%	amount	%	
Operating Income	547.30	92.68	616.00	87.51	
Other Income	43.22	7.32	87.91	12.49	
Total Revenues	590.52	100.00	703.91	100.00	

## **Associated Companies (Indirect)**

#### (1) Group of Financial Services Companies

#### (2) Group of Real Estate & Construction Companies

1. SG Land Co., Ltd. (these company discontinued operations and being in process of dissolution) . .

Type of Business	Real Estate			
Major Shareholders	The Bank 9.00%			
	O.S. Holding Co., Ltd.	22.00%		
	Astrakhan Investment Ltd. 17.00%			
	GF Finance & Securities	PCL. 10.0	00%	
	Sawaddamri Co., Ltd. 10.93%			
	Loamdamri Co., Ltd. 10.93%			
	Siam Sindhorn Co., Ltd.	3.00%		
Total Revenues Struct	ure		Unit: Mill	ion Baht
	19	98	199	9
	amount	%	amount	%
Operating Income	75.19	99.36	94.69	99.25

0.48

75.67

0.64

100.00

0.72

95.41

0.75

100.00

(3)	Group	of	Industrial	&	Commerce	Companies

### (4) Group Holding Companies

1. SCB Biotech Co., Ltd.

Other Income

**Total Revenues** 

Holding Type of Business Major Shareholders Astrakhan Investment Ltd. 35.00%

Major Sharenoiders Asuakhan	invesiment Liu.	33.00 /0		
Total Revenues Structure	Unit: Million Bah			
	199	8	199	99
	amount	%	amount	%
Operating Income	3.89	100.00	1.32	99.92
Other Income	-	-	0.01	0.09
Total Revenues	3.89	100.00	1.33	100.00

2.	Saturn	Inc.
	Type o	f Bu

Type of Business	Holding	
Major Shareholders	The Bank 9.50%	
	Astrakhan Investment Ltd. 15.48%	
	Siam Sindhorn Co., Ltd. 14.90%	
Total Revenues Struc	Unit: MM. USD	
	1998	1999

	1998		1999		
	amount	%	amount	%	
Operating Income	1.03	95.37	1.12	75.68	
Other Income	0.05	4.63	0.36	24.32	
Total Revenues	1.08	100.00	1.48	100.00	

#### (5) Group of Services Companies

1.	Food Fair Ratchayoth Type of Busines Major Shareholders	Food Cent	er	50.00%		
	Total Revenues Struct	ture			Unit: Mi	llion Baht
				1998	199	99
			amour	nt %	amount	%
	Sale Income		10.74	94.74	16.06	97.56
	Other Income		0.60	5.26	0.40	2.44
	Total Revenues		11.33	100.00	16.46	100.00

2. Siam Children Care Co., Ltd. (these company discontinued operations and being in process of dissolution)

Type of Business Nursery

Mahisorn Co., Ltd. 30.00% Major Shareholders

Total Revenues Structure			Unit: Milli	on Baht
	1998	8	1999	)
	amount	%	amount	%

	amount	%o	amount	%
Operating Income	3.03	89.86	2.70	80.84
Other Income	0.34	10.14	0.64	19.16
Total Revenues	3.37	100.00	3.34	100.00

#### 3. Siam Health Care Co., Ltd.

**Total Revenues** 

Sian ficalui care co., Etc.					
Type of Business	Clinic & Hea	lth Center			
Major Shareholders	Mahisorn Co	., Ltd. 30.0	0%		
	Siam Comme	ercial Life A	ssurance P	CL. 20.00%	6
Total Revenues Structure Unit: Million Baht					
		19	98	199	9
	_	amount	%	amount	%
Operating Income		25.71	100.00	28.41	99.49
Other Income		-	-	0.15	0.51

25.71

100.00

28.56 100.00

#### (6) Group of Miscellaneous Companies etc. Credit Card Business, Leasing, Agriculture Business and Consultant

#### 1. Saturn International Management Inc. (these company discontinued operations and being in process of dissolution)

Type of	Business	Consultant
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Major Shareholders Astrakhan Investment Ltd. 36.50%

	Siam Sindhorn Co., Ltd.	19.00%	
otal Revenues Stru	cture		

Total Revenues Structure			Unit: N	1M. USD
	1998		1999	
	amount	%	amount	%
Operating Income	0.20	83.33	-	-
Other Income	0.04	16.67	-	-
Total Revenues	0.24	100.00	-	-

2. Siam Panich Leasing PCL.

Type of Business	Leasing				
Major Shareholders	The Bank (	Ordinary) 1	4.88%		
	(	(Warrant) 15	.36%		
	Mahisorn Co., Ltd. 7.53%				
Total Revenues Structure Unit: Million Baht					
		1998		1999	
		amount	%	amount	%
Operating Income		1,896.45	98.26	1,602.36	95.68
Operating Income Other Income		1,896.45 33.53	98.26 1.74	1,602.36 72.26	95.68 4.32

## Related Companies as the Bank and Companies that the Bank has significant are shareholder less than 50%

#### (1) Group of Financial Services Companies

#### (2) Group of Real Estate & Construction Companies

1.	TSS Real Estate Co.,	Ltd.				
	Type of Business	Real Estate				
	Major Shareholders	Prime Bus	iness Co., Ltd.	20.00%		
		Suthakarn	Co., Ltd. 20.0	0%		
	Total Revenues Struc	ture			Unit: Milli	on Baht
			199	8	1999	9
			amount	%	amount	%
	Operating Income		-	-	-	-
	Other Income		-	-	-	-
	Total Revenues		-	-	-	-

#### (3) Group of Industrial & Commerce Companies

#### (4) Group Holding Companies

1. Lucky Center Plaza Co., Ltd.

Type of Business Holding

Major Shareholders Siam Commercial Development Co., Ltd. 50.00% Total Revenues Structure Unit: Million Baht

	199	1998		1999	
	amount	%	amount	%	
Operating Income	-	-	-	-	
Other Income	-	-	-	-	
Total Revenues	-	-	-	-	

#### 2. Nobleclear Holding (BVI) Ltd.

Type of Business Holding

Major Shareholders Siam Commercial Development Co., Ltd. 46.94% Total Revenues Structure

(Financial Statements Consolidated	Subsidiary Cor	npanies)	Unit: M	m. dem
	199	98	199	9
	amount	%	amount	%
Operating Income	3.21	86.06	3.91	58.88

Operating income	3.21	86.06	3.91	58.88
Other Income	0.52	13.94	2.73	41.12
Total Revenues	3.73	100.00	6.64	100.00

### 3. Sahasinima Holding and Management Co., Ltd.

Type of Business Holding Maior Shareholders The Bank 9.00%

ajoi	Sharcholucis	The Dank 5.0070
		Prime Business Co. Ltd. 31.00%

Filline bus	siness Co., Liu.	51.00%			
Total Revenues Structure		Unit: Milli	on Baht		
	19	1998		1999	
	amount	%	amount	%	
Operating Income	25.41	99.45	-	-	
Other Income	0.14	0.55	-	-	
Total Revenues	25.55	100.00	-	-	

#### (5) Group of Services Companies

1.	Seatran Mining Co., Ltd.					
	Type of Business	Services				
	Major Shareholders	Thai Mercantile Marine Ltd. 51.00%				
		Siam Com	mercial Deve	elopment C	o., Ltd. 30	0.00%
		Mahisorn	Co., Ltd. 10.0	00%		
	<b>Total Revenues Struct</b>	ure			Unit: Mil	lion Baht
			1998		1999	
			amount	%	amount	%
	Operating Income		-	-	-	-
	Other Income		0.05	100.00	0.03	100.00
	Total Revenues		0.05	100.00	0.03	100.00

2. Jet Cat Tour Co., Ltd. (these company discontinued operations and being in process of dissolution)

Type of Business Cruise Service

Major Shareholders Suthakarn Co., Ltd. 35.00%

Total Revenues Structure			Unit: Million Baht		
	199	1998		1999	
	amount	%	amount	%	
Operating Income	-	-	-	-	
Other Income	-	-	-	-	
Total Revenues	-	-	-	-	

#### (6) Group of Miscellaneous Companies etc. Credit Card Business, Leasing, Agriculture Business and Consultant

#### 1. Siam Technology Service Co., Ltd. (these company discontinued operations and being in process of dissolution Type of Business Major Shareholders Consultant The Bank 10.00% Siam Commercial Development Co., Ltd. 20.00% Prime Business Co., Ltd. 5.00%

Total Revenues Structure			Unit: Milli	on Baht	
	19	1998		99	
	amount	%	amount	%	
Income from Consultant	27.70	95.12	-	-	
Other Income	1.42	4.88	-	-	
Total Revenues	29.12	100.00	-	-	

2. Naowarat Ocean Industry Co., Ltd.

Type of Business	Agricultural Business			
Major Shareholders	Siam Commercial Development C	o., Ltd. 30.00%		
<b>Total Revenues Struct</b>	ıre	Unit: Million Baht		
	1998	1999		
	. 0/	. 0/		

	amount	%	amount	%	
Operating Income	0.01	100.00	-	-	
Other Income	-	-	-	-	
Total Revenues	0.01	100.00	-	-	
					۰.

## **REGIONAL OFFICES AND NATIONWIDE BRANCHES**

AS AT DECEMBER 31, 1999

# **Regional Offices**

Regional Office 1 Wisut Kasat Tel: 629-0631-2, 629-0634-6 Fax: 629-0630 Regional Office 2 Sapha Kachat Thai Tel: 251-1923, 255-1917-8 Fax: 251-8195, 250-0980 Regional Office 3 Soi Arisamphan Tel: 270-1397, 278-2850 Fax: 270-1398 Regional Office 4 Ram-Inthra Tel: 943-5071-2 Fax: 519-4843 Regional Office 5 Thanon Sukhaphiban 1 (Inthrarak) Tel: 948-3052-3 Fax: 948-3054 Regional Office 6 Khlong Tan Tel: 319-1234, 318-7676, 319-1243, 319-0421, 719-9333-4 Fax: 319-3009 Regional Office 7 On Nuch Tel: 742-0362-3 Fax: 742-0364 Regional Office 8 Pracha Chun Tel: 913-6035-6 Fax: 913-6037 Regional Office 9 Bang Khlo Tel: 289-0268, 289-4634, 289-2166, 289-0290 Fax: 289-2185 Regional Office 10 Thanon Taksin Tel: 438-1315-7, 437-8989 Fax: 438-1318 Regional Office 11 Thanon Ratchadapisek (Thaphra) Tel: 477-2503, 477-1784, 477-2576 Fax: 477-1351 Regional Office 12 Ngam Wongwan Tel: 591-2177, 591-3128, 951-0955 Fax: 591-3129 Regional Office 13 Thepha Rak Tel: 754-9946-7, 754-9897 Fax: 754-9855 Regional Office 14 Nakhon Sawan Tel: (056) 211-012, 312-176-7 Fax: (056) 221-558 Regional Office 15 Ha Yaek Khokmatum Tel: (055) 211-975-7 Fax: (055) 211-978 Regional Office 16 Tha Phae Tel: (053) 818-089-91, 279-255, 818-753 Fax: (053) 818-487 Regional Office 17 Lampang Tel: (054) 318-834-5 Fax: (054) 318-837 Regional Office 18 Thanon Pho Si (Udon Thani) Tel: (042) 223-959, 328-974-7 Fax : (042) 223-780 Regional Office 19 Si Yaek Maliwan (Khon Kaen) Tel: (043) 333-996-7 Fax: (043) 238-906

Regional Office 20 Warin Chamrap Tel: (045) 323-549-50, 323-556 Fax: (045) 321-611 Regional Office 21 Thanon Mittraphap (Nakhonratchasima) Tel: (044) 255-335-6, 261-346-7, 245-082, 255-340 Fax: (044) 256-628 Regional Office 22 Khlong 2 (Thanyaburi) Tel: 533-0307-9, 533-1046-7 Fax: 533-0306 Regional Office 23 Chachoengsao Tel: (038) 814-486-7, 515-127-31 Fax: (038) 814-304 Regional Office 24 Bang Plasoi (Chon Buri) Tel: (038) 790-227-8 Fax: (038) 790-229 Regional Office 25 Klaeng Tel: (038) 671-772-4 Fax: (038) 672-511 Regional Office 26 Kaeng Khoi Tel: (036) 244-014, 244-056 Fax: (036) 244-493 Regional Office 27 Thanon Rojana (Ayutthaya) Tel: (035) 229-284-5 Fax: (035) 229-286 Regional Office 28 Suphan Buri Tel: (035) 501-491-2 Fax: (035) 501-493 Regional Office 29 Phra Prathon (Nakhon Pathom) Tel: (034) 212-334, 212-336, 257-408 Fax: (034) 257-407 Regional Office 30 Thanon Phra Ram 2 (Km. 7) Tel: 894-1504-5 Fax: 894-1506 Regional Office 31 Khao Wang (Phetchaburi) Tel: (032) 410-612-3 Fax: (032) 410-614 Regional Office 32 Thanon Talat Mai (Surat Thani) Tel: (077) 217-235-7 Fax: (077) 214-238 Regional Office 33 Thanon Chao Fa (Phuket) Tel: (076) 225-094, 224-373-4 Fax: (076) 220-971 Regional Office 34 Nakhon Si Thammarat Tel: (075) 317-324-5 Fax: (075) 317-326 Regional Office 35 Thanon Rat Yindi (Hat Yai) Tel: (074) 342-490-2 Fax: (074) 342-494

# **Nationwide Branches**

Bangkok	150	Branches
Northern Metropolitan Area	49	Branches
Southern Metropolitan Area	41	Branches
Eastern Metropolitan Area	28	Branches
North Region	67	Branches
North Eastern Region	80	Branches
Eastern Region	31	Branches
Southern Region	50	Branches
Total	<b>496</b>	Branches

# INTERNATIONAL TRADE SERVICE CENTERS

AS AT DECEMBER 31, 1999

International Trade Service Center, Chidlom

International Trade Service Center, Lat Phrao Soi 10 International Trade Service Center, Bangjak International Trade Service Center, Talat Noi International Trade Service Center, Bangkapi International Trade Service Center, Rajawongse International Trade Service Center, Surawongse International Trade Service Center, Surawongse International Trade Service Center, Khlong Luang International Trade Service Center, Thanon Taksin International Trade Service Center, Bangkadi International Trade Service Center, Bangkadi International Trade Service Center, Muang Mai Bangphli International Trade Service Center, Omyai International Trade Service Center, Omyai International Trade Service Center, Laem Chabang International Trade Service Center, Chiangmai International Trade Service Center, Hadyai

Business Day 8.30 a.m.-5.00 p.m. Sat 9.00 a.m.-3.00 p.m. 8.30 a.m.-5.00 p.m.

Tel: 256-1450, 256-1465-72, 256-1444-7

Tel : 938-4185, 938-4190-1 Tel : 333-0492-4, 332-9063, 742-4885 Tel : 639-6835, 639-0809-14 Tel : 258-9679, 259-2598, 662-6108 Tel : 623-0894-5, 221-7352 Tel : 237-8589, 233-7115-9 Tel : 516-3311, 516-9922, 516-1106 Tel : 860-6560-1, 439-3551, 439-5705-6 Tel : 963-7153-6, 501-1093 Tel : 705-1255, 315-3004, 315-3009 Tel : 689-7510-2 Tel : 811-5116-7, 811-5099 Tel : (038) 331-282-4 Tel : (053) 818-483, 282-098 Tel : (074) 351-511, 244-547

2.00 p.m.-11.00 p.m.

2.00 p.m.-11.00 p.m.

Tel: (038) 429-985, 424-116

# FOREIGN EXCHANGE CENTERS

AS AT DECEMBER 31, 1999

# **Bangkok Booths**

Бапукок Бос	ouns						
Soi Chai Yot	9.00 a.m7.0	00 p.m. T	el : 255-2999	Ha Yeak Chalong (Phuket)	Phuket	8.30 a.m7.00 p.m.	Tel : (076) 381-426-7
Thanon Ratchadaphisek	10.00 a.m8.	.00 p.m. T	el : 642-3386	Black Cat	Suratthani	9.30 a.m6.00 p.m.	Tel: (077) 422-488, 422-507
Sala Daeng	Business Day	1	1.00 a.m9.00 p.m.	Chaweng (Ko Samui)	Suratthani	9.00 a.m5.30 p.m.	Tel : (077) 422-445, 422-489
	Weekend	1	0.30 a.m8.30 p.m.	Ko Samui	Suratthani	8.30 a.m5.30 p.m.	Tel: (077) 420-190
		T	el : 267-0050, 234-8125	Talad Bophut	Suratthani	9.00 a.m6.00 p.m.	Tel: (077) 425-009
Wat Phra Kaeo	8.30 a.m4.3	30 p.m. T	el : 225-2770-1	Farmingo	Suratthani	9.30 a.m6.00 p.m.	Tel: (077) 424-387, 424-507
Thanon Khao San	9.00 a.m7.0	00 p.m. T	el : 280-1452, 280-1811	Ko Phan-Gan	Suratthani	8.30 a.m5.30 p.m.	Tel: (077) 377-004-5, 377-111
Phloenchit	10.00 a.m8.	.00 p.m. T	el : 255-2998	Chaweng 2	Suratthani	12.00 a.m9.00 p.m.	Tel: (077) 230-493-4
Siam Center	10.00 a.m8.	.00 p.m. T	el : 255-3928	Krabi	Krabi	8.30 a.m6.00 p.m.	Tel: (075) 620-623, 611-787
Surawong	8.30 a.m6.3	80 p.m. To	el : 235-7877 Ext. 44	Hua Hin	Pra Chuap K	hiri Khan	11.00 a.m8.00 p.m.
Silom	10.00 a.m8.	.00 p.m. To	el : 235-9595, 267-0197				Tel: (032) 532-420-9
Wat Trai Mit	8.30 a.m5.0	00 p.m. T	el : 225-9307	Sukhothai History Park	Sukhothai	8.30 a.m12.00 a.m.	Tel: (055) 697-089, 613-245
Ngamdu Phli	10.00 a.m8.	.00 p.m. T	el : 213-1331, 213-1246	Tha Phae	Chiang Mai	Business Day	9.00 a.m8.00 p.m.
Royal Orchid	7.00 a.m8.0	00 p.m. T	el : 235-6240, 237-0969			Weekend	9.00 a.m9.00 p.m.
Robinson Sukhumwit	10.00 a.m8.	.00 p.m. T	el : 651-3947				Tel : (053) 273-171, 274-732
Kaysorn Plaza	10.00 a.m9.	.00 p.m. T	el : 656-1797	Talat Anusarn	Chiang Mai	Mon-Thu	12.00 a.m10.00 p.m.
Sukhumwit Soi 7	10.00 a.m9.	.00 p.m. T	el : 655-7719			Fri-Sun	10.00 a.m10.00 p.m.
							Tel: (053) 273-732, 282-283
<b>Up-Country</b>	Booths			Pratu Thaphae	Chiang Mai	9.00 a.m7.00 p.m.	Tel: (053) 281-201
Patong (Phuket)		11 00 am -10 00 i	p.m. Tel : (076) 340-523, 342-592	Thanon Kotchasan	Chiang Mai	Mon-Thu	9.00 a.m8.00 p.m.
Patong Branch			p.m. Tel : (076) 341-588, 341-590			Fri-Sun	9.00 a.m9.00 p.m.
Patong (Phuket) 2			p.m. Tel : (076) 340-466-8				Tel: (053) 206-257-8
Phuket		9.30 a.m8.00 p.n	, ,	Chiang Rai	Chiang Rai	10.00 a.m10.00 p.m.	Tel : (053) 711-579, 715-281
Kata Plaza		10.00 a.m8.30 p	. ,	Sam Liam Thong Kham	Chiang Rai	8.30 a.m12.00 a.m.	Tel: (053) 784-190-1
Karon		10.00 a.m8.30 p		Wat Phra Sirattanamahathat		7.30 a.m12.30 a.m.	Tel: (055) 243-293
Choose Thala (Dhukot)		0.20 am 2.20 pm		Phraratchawang Bang Pa-In	Ayuttaya	8.30 a.m3.30 p.m.	Tel: (035) 261-547

Phattaya

Chonburi

Business Day

Weekend

Choeng Thale (Phuket)

Phuket Fantasy

Laguna (Phuket)

8.30 a.m.-3.30 p.m.

5.00 p.m.-9.30 p.m.

9.30 a.m.-7.00 p.m.

Phuket

Phuket

Phuket

Tel: (076) 324-501-2

Tel: (076) 271-528-9

Tel: (076) 325-214

# **OVERSEAS BRANCHES/OFFICES, AFFILIATED BANK AND JOINT-VENTURED BANK**

AS AT DECEMBER 31, 1999

# **Overseas Branches/Offices**

New York Agency Senior Vice President, Area Manager North America and Europe and General Manager, New York Agency : Mr. Chulatip Nitibhon One Exchange Plaza, 8th Floor New York, N.Y. 10006 U.S.A. 001-1 (212) 344-4101 Tel 001-1 (212) 747-0106 Telefax 233444 SCBNY UR Telex SICOUS 33 Swift E-Mail scbny@ibm.net Los Angeles Representative Office Manager : Mr. Jose Crestejo 601 South Figueroa Street, Suite 3575 Los Angeles, C.A. 90017-5739 U.S.A. 001-1 (213) 614-1805 Tel 001-1 (213) 622-0049 Telefax GN 3736367 SIAM LSA Telex E-Mail scb la@msn.com London Branch Senior Vice President and General Manager : Mr. Tak Bunnag Kings House, 2<sup>nd</sup> Floor 36/37 King Street, London EC2V 8BB England 001-44 (020) 7606-7596-9 Tel Telefax 001-44 (020) 7606-3746 892860 SCBLDN G Telex Swift SICOGB2L E-Mail scb-london@dial.pipex.com Hong Kong Branch Vice President, China and Hong Kong Area Manager and General Manager, Hong Kong Branch : Mr. Santi Santikulanont 703-706 Edinburgh Tower, The Landmark 15 Queen's Road, Central Hong Kong 001 (852) 2524-4085 Tel Telefax 001 (852) 2845-0293 66150 SIAMB HX Telex SICOHKHH Swift E-Mail siambk01@netvigator.com Singapore Branch Vice President and General Manager : Mr. Nattapong Samit-Ampaipisarn 16 Collyer Quay, #25-01-02 Hitachi Tower Singapore 049318 001 (65) 536-4338 Tel Telefax 001 (65) 536-4728 RS 24419 SIAM SP Telex Swift SICOSGSG E-Mail siam8800@siambk.com.sg Vientiane Branch Vice President and General Manager : Mr. Charanya Dissamarn 117 Lanexang-Samsenthai Road Ban Sisaket, Muang Chanthaburi Vientiane, Lao People Democratic Republic P. O. Box 4809 007-856 (21) 213-500-1 Tel Telefax 007-856 (21) 213-502 (0804) 4364 SCBVTE LS Telex

E-Mail scbvte@laotel.com

#### Mumbai Branch

Vice President and General Manager : Mr. Kajonpong Boonchuay Unit 86, 8th Floor, Maker Chambers VI 220 Nariman Point Mumbai 400 021 India 001-91 (22) 282-3366, 285-0074, Tel 288-4368, 288-6386-7 001-91 (22) 288-4369 Telefax : Telex 001 86914 SIAM IN : Swift SICOINBB

siambank@vsnl.com E-Mail

#### Nanning Representative Office

Chief Representative : Mr. Pravate Amornsin 16 Minle Road, Nanning City Guangxi 530012, China Tel 001-86 (771) 281-7863, 284-7292, 282-2639 Telefax 001-86 (771) 280-7180 scbhnn@public.nn.gx.cn E-Mail

# Affiliated Bank

Cambodian Commercial Bank Head Office - Phnom Penh General Manager : Mr. Sahasin Yuttarat 26 Monivong Road, Sangkat Phsar Tmei 1 Khan Donpenh, Phnom Penh Kingdom of Cambodia 001-855 (23) 426-145, 213-601-2, 426-638-9 Tel Telefax 001-855 (23) 426-116 Telex (0807) 36130 CCBPP@bigpond.com.kh E-Mail Cambodian Commercial Bank - Battambang Branch

Branch Manager : Mr. Chuchart Klaikaew Mokra Road, Phum Kompong Krobey Sangkat Eekakpheap, Battambang Kingdom of Cambodia Tel 001-855 (53) 370-130 001-855 (53) 370-130 Telefax E-Mail CCBBB@camintel.com

Cambodian Commercial Bank - Siem Reap Branch Branch Manager : Mr. Suriyah Termlertmanuswong

Siwatha Street, Mondol 1 Sangkat 2, Siem Reap Kingdom of Cambodia 001-855 (63) 380-154 Tel Telefax 001-855 (63) 380-154 E-Mail ccbsrb@camintel.com

#### Cambodian Commercial Bank - Sihanouk Ville Branch

Branch Manager : Mr. Phaiboon Ruangsuksud Ekareach Street, Group 5, Mondol 3, Sangkat 2 Khan Mittapheap, Sihanouk Ville Kingdom of Cambodia 001-855 (34) 933-637 Tel Telefax 001-855 (34) 933-637

E-Mail ccbshv@camintel.com

# Joint-Ventured Bank

VinaSiam Bank General Manager : Mr. Viroj Thanapitak No. 2 Pho Duc Chinh Street, District 1 Ho Chi Minh City The Socialist Republic of Vietnam 001-84 (8) 821-0536, 821-0557, 821-0630 Tel 001-84 (8) 821-0585 Telefax Telex 813-322 VSB VT vsb@hcm.vnn.vn E-Mail

# GOOD CORPORATE GOVERNANCE

The Bank has abided by the SET's guidelines on good governance for directors of listed companies (Code of Best Practice for Directors of Listed Companies) with regards to composition of the Board, role, responsibility, and appointment of directors and special committee, tenure, remuneration which has been carried out on a consistent and transparent basis. The meeting of the Board of Directors and shareholders, and disclosure are also conducted on a regular and consistent manner with clearer disclosure of information.

The Bank's emphasis on management transparency and good corporate governance is evidenced by the actions taken in the past year and the inclusion of good governance in the statement of the Bank's vision so that the shared vision will enforce the practice throughout the organization.

THE SIAM COMMERCIAL BANK PUBLIC COMPANY LIMITED

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# THE SIAM COMMERCIAL BANK PUBLIC COMPANY LIMITED

TYPE OF BUSINESS	BANKING
HEAD OFFICE	
ADDRESS	: 9 RUTCHADAPISEK ROAD, LADYAO, JATUJAK, BANGKOK 10900
TELEPHONE	: (662) 544-1111, 937-7777
SCB Call Center	: (662) 544-5000
TELEX	: 82876 SIAMCOM TH, 82459 SCBKARD TH, 20492 SIAMBNK TH
	82995 SCBFX TH, 20377 SCBKARD TH, 20142 SIAMIBD TH
	20251 SCBIBF TH, 87414 SCB TH, 82283 SCBSECS TH
SWIFT ADDRESS	: SICOTHBK
CABLE	: SIAMBANK
http://www.scb.co.t	th
http://www.scbpark	com
PRODUCED BY	: CORPORATE PLANNING AND INFORMATION DEPARTMENT, BOARD SECRETARIAT AND SHAREHOLDER SERVICES OFFICE, INTERNATIONAL BANKING DEPARTMENT AND BUSINESS PROMOTION DEPARTMENT
DISIGNED AND PRINTED BY	THE SIAM COMMERCIAL BANK PCL. : SIAM PRESS MANAGEMENT CO., LTD.

