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FLAX TRUST

Mission

The Flax Trust as a registered charity, formed in Belfast in 1977, has as its Mission the reduction and, if possible, the elimination of community tensions and religious prejudices by creative engagement in economic and social development, education and training with inter-community activities including culture, the arts, sport, health, social programmes, personal development and dedicated communication projects

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Flax Trust America c/o Mutual of America, 4th Floor, 320 Park Avenue, New York, NY 10022 Tel: 212 224 1208 Fax: 212 224 2523
albaflaxtrust1@verizon.net We are very grateful to Mutual of America for this invaluable facility.

THE FLAX TRUST AN HISTORICAL OVERVIEW

From literally nothing the Flax Trust has:

- delivered the former Brookfield linen mill from a state of dereliction into a 232,000 sq ft Business Centre in which it accommodated over 70 small businesses, acted as a business incubator for all of Belfast creating over 400 businesses;
- provided training and personal development for several hundred people each year through Brookfield Business School Ltd (Investors in People) and Community Aid 2000 Ltd (Investors in People);
- developed an International Arts Centre comprising a Theatre, Art Gallery, Dance Studio and the Pittsburgh Bar & Steelers Restaurant;
- initiated a local Community Association and health programmes;
- initiated many social programmes for both communities which have served thousands of Meals on Wheels in addition to Day Care Centre meals;
- built a Medical Centre housing the Ardoyne Community Healthcare Centre Ltd, Ardoyne/Shankill Healthy Living Centre, Doctor's Surgery, Dental Surgery, Day Care Centre for the elderly;
- built a Shopping Centre which includes a supermarket, post office, pharmacy, fancy goods store, florist, community based organisations and an internet cafe, coffee shop, offices and workshops providing services to the local communities;
- developed affordable housing projects;
- assisted Bannside Development Centre, in Portadown, a socio-economic regeneration initiative which also serves to bridge the religious divide and promote mutual understanding;
- initiated the Foyer Project which assists homeless and unemployed young people age 16-25, providing accommodation, independent living and developing skills to enhance employability;
- in the late 1980's in a joint venture with Bombardier Aerospace redeveloped the derelict Belfast Co-operative department store in York

Street into an 180,000 sq ft excellent 'neutral' city centre block. Interpoint has housed the Northern Ireland Forum for Reconciliation; the Patton Police Commission; the Northern Ireland Injuries Compensation Review; the Northern Ireland Justice Review; was home for the Novatech initiative which developed new technology-based ventures through a unique process of technology transfer and licensing. It continues to house a range of new technology based businesses including Bombardier Aerospace; Aepona; School for Social Entrepreneurs in Ireland (SSEI); Northern Ireland Office; Department of Culture Arts & Leisure (DCAL). Interpoint is now owned and managed by the University of Ulster;

- in the mid 1990's initiated the creation of Ulster Community Investment Trust Ltd providing dedicated financial and monitoring support to socio-economic enterprises in Northern Ireland and the Border Counties. Government recognises UCIT as a critical factor in the development of the socio-economic sector. UCIT is the largest financial instrument of its kind in Ireland and England;
- in 2003 initiated Belfast Local Television (BLTV), a new local cable network based in North Belfast providing a multi purpose television studio, production and post production facilities. It produces a weekly schedule of programmes made locally which reflect recreational and religious activities, personalities young and old, politics, sport and the Arts. BLTV is presently working with local schools and colleges in North Belfast;
- initiated the School for Social Entrepreneurs set up in 2003 by Flax Trust in partnership with the University of Ulster in response to the need for high quality education, training and development for the growing social economy sector. It held its first International Conference at the Belfast Science Park in the Titanic Quarter in 2006. The Social Economy Network in conjunction with SSEI held its Social Enterprise Day 2007, as part of Invest NI's Enterprise Week. SSEI continues to play a major role in professionalising the social economy sector on the Island of Ireland.

THE FLAX TRUST AN HISTORICAL OVERVIEW



*Leanne Madden, Development Officer,
Flax Housing, Oliver Eagan,
T & A Kernaghan, Contractors with
Fr Myles Kavanagh Chairman, Flax Trust*



A SNAP SHOT

The Department of Enterprise, Trade and Investment in Northern Ireland has just published a consultation document on the Social Economy. In this document it highlights the role of Ulster Community Investment Trust and the School for Social Entrepreneurs. Both organisations were set up by Flax Trust to develop the social economy sector, North and South of Ireland.

Flax Trust/America has now committed itself to supporting these two organisations in their efforts to attract investment for the sector and professionalise those who are engaged in developing projects within the sector, North and South of Ireland.

This year, three Board Members of Flax Trust/America who are associated with Investment Banking, carried out a Due Diligence investigation of UCIT with a view to preparing it to receive U.S. investment and 15 graduates of SSEI will receive an intensive immersion week at Fordham University, New York.

In North Belfast, Flax Trust has been grant aiding local schools and helping them, both Catholic and Protestant, to come closer together. It is also financing a consultation document on Primary and Post Primary Education in the North of the City, in the aftermath of the 11+ being removed.



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Operating in the global market place, Rotary International has successfully delivered Mechanical & Electrical Services world wide for 30 years. In this time Rotary International has established an extensive network of offices, enabling the company to work effectively within regions of interest, providing support to our on-site staff and more importantly, to our clients. The company is represented worldwide with offices in Gibraltar, Poland, Dubai, Abu Dhabi, Jordan, Ukraine, Kazakhstan, Hong Kong and Philippines.

In conducting our overseas projects Rotary International prides itself in providing engineering and management expertise for major projects in a wide range of locations and environments. In doing so Rotary has developed a significant skill set, knowledgebase and range of experience. With these attributes Rotary is ideally suited to perform large scale projects in difficult conditions, focused on meeting the expectations of the client.

The Jumeirah Palm, Atlantis Hotel.

Rotary has been awarded the Atlantis Hotel development on the Jumeirah Palm, the development is located in Dubai on a 1,730-acre manmade tree-shaped island in the Arabian Gulf. The 100-acre Palm Resort, will include a 1,200-room 5-star hotel, an 800-room 4-star hotel, and a 65-acre water park and retail village. A Conference Centre containing multiple meeting rooms, a formal ballroom and associated support functions will link the two hotels. The Atlantis Hotel is centrally located beyond the tip of the tree. Rotary is proud to be providing the Mechanical & Electrical services to such a key part of the Palm development.



Healthcare Facilities, Gibraltar.

Rotary successfully completed the Mechanical and Electrical installation for the Gibraltar General Hospital. Working as part of a joint venture Rotary International has provided the very best in modern healthcare for the people of Gibraltar in the 21st Century. The hospital IT systems are fully wired to the highest specification to enable video conferencing and high-speed communication with sister hospitals in the UK if required. General safety and security has been a consideration with CCTV installed at strategic locations, including the main reception area and paediatric unit, for 24 hour monitoring. New equipment in the operating theatres, radiology, sterilisation and pathology has dramatically updated medical facilities on the island. Rotary International has just embarked on a new project to provide the Mechanical & Electrical services for the Royal Naval Integrated Health care facility also in Gibraltar.



Accra Temple, Ghana.

Rotary International, together with Taylor Woodrow, successfully completed the construction of the Temple of the Church of Jesus Christ of Latter Day Saints in Accra, Ghana. The project was handed over on time, with zero defects. The Ghana project has been responsible for winning numerous awards for Rotary International including “International Achievement” Award and “Winner of Best Practice” Award. Due to the quality and manner in which the work was conducted Rotary reached the finals in the Major M & E Contractor of the year.



Rotary (International) Ltd

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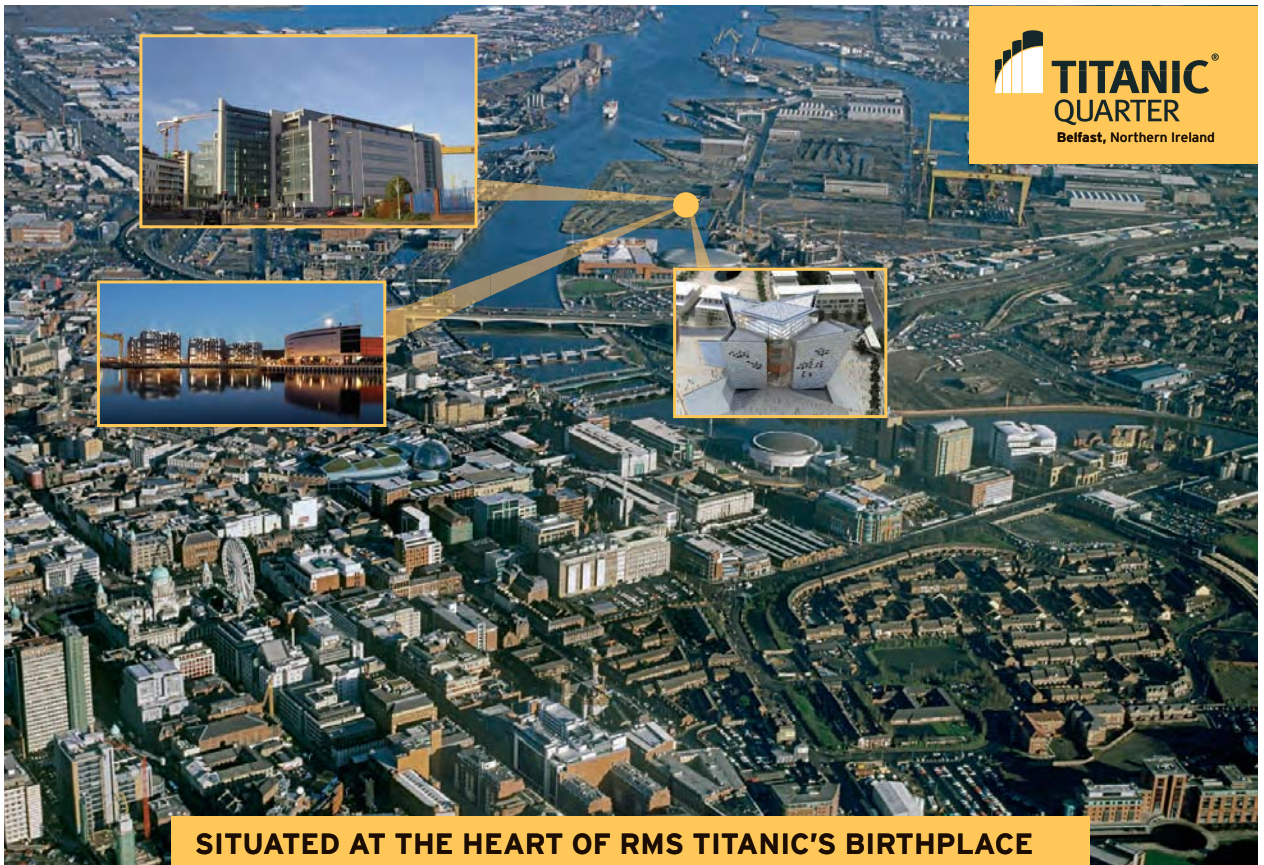
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FLAX TRUST BELFAST

FLAX TRUST BELFAST



Background: Belfast City Hall

Built in the classical Renaissance style under the supervision of architect Sir Alfred Brumwell Thomas. Opened in 1906.

UCIT are open for business...

Whatever the weather!

In an uncertain economic climate, UCIT continues to provide low interest loans and free business support to social enterprises throughout Ireland.

Workspace projects • Tourism

Rural Development • Childcare

Housing Associations • Eco projects

UCIT offers loans for *buildings and equipment, working capital, bridging finance* and *restructuring of existing debt.*

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ULSTER COMMUNITY INVESTMENT TRUST LTD

UCIT Open for Business as Banks say No

During a time of unprecedented turmoil in world financial markets when many in the industry are suffering and lenders have become increasingly risk adverse, Ulster Community Investment Trust (UCIT) has been very much open for business.

While the credit crunch has forced banks to curb lending and increase interest rates, UCIT has made almost £4m of new investment into the social economy sector over the past year.

Due to the additional demand on our services, we are working tirelessly to seek further capital for on-lending to social economy organisations, particularly those that are experiencing problems in accessing loan finance from the banking sector. In the medium term we have adequate free funds available, but as demand for our products continues to grow, so our efforts are being directed towards securing further monies to assist the sector during this period of uncertainty and into the future. We have been participating in a series of high level meetings with Government and holding talks with key individuals from within the private sector and Social Economy sector in an effort to pursue innovative ways of increasing the flow of capital into the sector.

We are delighted to be able to begin drawing on funds from the Social Finance Foundation to support our expansion into the Republic of Ireland. The Irish Government approved the establishment of the Social Finance Foundation in July 2006 with seed capital funding of £25m provided by the banking sector through its representative body, the Irish Banking Federation. The aim of the Foundation is to wholesale this finance to specialist accredited social finance providers such as UCIT.

Testing times lie ahead, but UCIT is committed to leading the campaign to lever new capital into the social economy sector in both Northern Ireland and the Republic of Ireland.

Brian Howe, Chief Executive UCIT (left) joins Ken Slattery, Credit and Operation Director for the Social Finance Foundation to unveil a new £25m fund to enable social enterprises located in the Republic of Ireland to expand and grow. The aim of the Foundation is to wholesale these funds to accredited social finance providers such as UCIT



UCIT Ireland at Board Meeting at Fort Dunree Military Museum in Buncrana, Co Donegal

To ensure that UCIT is in a position to support our clients through the recession, we have put in place a review process designed to help all of our loan holders identify any weaknesses in their business operations and determine what aid UCIT may be able to offer to alleviate any potential problems. To facilitate this process, we have set aside a budget for specialist and dedicated professional support for clients where genuine need has been identified. UCIT is not only committed to supporting the social economy by providing the necessary finance to help organisations develop and grow, but also to ensure that they are well managed, so they may better weather the current economic uncertainties. We are hopeful that our actions will be of benefit to our loan holders well into the future.



ULSTER COMMUNITY INVESTMENT TRUST LTD

Case Studies

Among the social enterprises UCIT has supported throughout 2008 is **Monkstown Community Forum, County Antrim.**

Monkstown Community Forum was established in 1995 to represent the interests of the people living within the area and to develop a vibrant community where people are happy to live, work and play. Since its inception, the Forum operated from the “Green Hut”, a prefabricated Portacabin. Through consultation facilitated by the Forum, plans were produced to develop a multi-purpose flagship community facility on the site of the Green Hut. UCIT was delighted to provide the organisation with a loan facility of £250,000 towards the costs of the project. Interest only repayments were arranged for the first twelve months to enable the Forum to attract tenants and build up sufficient working capital resources.

The new multi-purpose centre has created 50 new jobs for the area and the units have been occupied with businesses ranging from Tesco Express, Surestart childcare and the local Credit Union.

Launch - 50 new jobs have been created with the construction of the Monkstown Village Centre



“Due to the project running behind we found ourselves with a build up of costs and a subsequent shortfall in funding. UCIT were vital in providing the finance to fill this gap in order that the project could proceed.”

Alan Johnston, Centre Manager, Monkstown Community Forum Ltd.



UCIT provided Offaly Westmeath Craft & Design with a loan to complete capital improvement works on their craft design outlet to ensure it functions as a high calibre flagship project within the Republic of Ireland

Since commencing our lending operations within the Republic of Ireland and assigning a dedicated staff member in County Louth, UCIT has generated a significant level of interest from the southern social economy. We were delighted to be able to assist **Offaly Westmeath Craft & Design (OWCD)** with a loan of £60,000 to match fund grant aid and sponsorship income to complete improvement works on their craft and design outlet to ensure it functions as a high calibre flagship project.

OWCD is a collective of craft-makers which operates from the Core Crafted Design and Celtic Roots studio in the Ballinahown Designer Craft Village, Athlone. The collective acts as a central forum for the advancement of local craft, art and design through providing a dedicated marketing and development support role, providing a commercially viable focal point for local products and creating greater community awareness and pride in local craft and design.

“The UCIT loan was key to unlocking funding to make this project happen”

Aileen Duffy, Project Manager, Core Crafted Design

The **School for Social Entrepreneurs in Ireland** - a Flax Trust project in partnership with the University of Ulster is part of a growing Network across the UK supporting Social Entrepreneurs. It is the leading provider of learning and management education for the Social Economy sector, embedding standards of professionalism in management practice, which will enhance individual and organisational entrepreneurial capacity and the sustainability of the sector as a whole. The School for Social Entrepreneurs provides educational training courses on the Island of Ireland.

Our programmes include:

The Advanced Diploma in Social Enterprise ‘Creating a Social Enterprise’ the first of its kind in Northern Ireland providing a differentiated first rung which is linked to social economy organisations. It targets individuals representing groups who are actively pursuing the establishment or development of a sustainable social enterprise.

‘Sustainable Futures’ leading to the award of the **Advanced Diploma in Management Practice**. This programme aims to build personal and managerial competence of managers operating in the social economy sector with responsibility for the strategic direction of the organisation to address issues related to sustainability. It is built on a strong understanding of the needs of the emerging social economy as well as the mainstream community and voluntary sector. The course recognises the need for strong management to underpin sustainable social enterprise development.

MSc in Executive Leadership for the Community and Voluntary Sector – a personal and professional journey to excellence in leading people, organisations and communities targeting Board Members, Directors and Senior Executives. Participants will receive an intensive immersion week at **Fordham University**, New York City.

Ready, Steady, Grow is a highly innovative, responsive and flexible medium of training & development. It has already attracted senior managers and CEOs showing that there is market space for a high quality, client responsive non-accredited social enterprise growth programme.

Cafe Conversations provide intimate and informal space to discuss issues that are specific to your organisation as well as the wider Social Economy Sector. The School also provides one-to-one mentoring through its unique network of leaders and practitioners.

The suite of accredited and non-accredited initiatives addresses the operational and strategic needs of social enterprises. They offer practical development solutions incorporating the ‘nuts and bolts’ of setting up and growing a social enterprise. These are underpinned with the Advanced Diploma in Social Enterprise (ADSE), which has been upgraded from a CERT HE. The higher strategic development needs that are essential for the longer-term legitimacy and sustainability of the sector are addressed through the MSc in Executive Leadership for the Community & Voluntary Sector, while Ready Steady Grow helps tackle the challenge of significant growth in business.



Sheila McQuaid
Executive Director

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Danny Angus
Administrator

E: entrepreneurs@btconnect.com

For more information contact:

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Case Studies:

Neil Gillan: Community Network Craigavon (CNC) seeks to support and develop the local community and voluntary sector by building the capacity of individuals and groups and by acting as a voice for this sector at a strategic level. In addition to building the capacity of its members, CNC is also committed to building the capacity of its staff. Neil identified the **Advanced Diploma in Management Practice** programme and was encouraged by CNC to study with SSEI because of its reputation for delivering relevant and flexible training that is recognised and valued at all levels.



Neil enrolled in the **Advanced Diploma in Management Practice** in October 2008, and said, *“My studies with the School have increased my confidence and knowledge and I now feel better equipped to address the challenges and develop the opportunities that face both CNC and the local sector in the future.”*

Jacqui Montgomery-Devlin: Barnardo’s established in 1867 is today one of the UK’s leading children’s charities.



Safe Choices is one of its 44 services across Northern Ireland for which Jacqui is the Children’s Services Manager.

Jacqui notes, *“Some of the principal challenges for Barnardo’s are continued short-term funding and growing competition, thereby increasing pressures in relation to sustainability. This has consequences for me as a manager, leading to increasing responsibilities and challenges at operational and strategic levels including those of financial accountability. This situation has been instrumental in leading me to identify the Advanced Diploma in Management Practice as a course of study that would help me deal with these challenges.”*

I was grateful to have won a bursary, towards payment for this course, from the Flax Trust as a result of having achieved one of the highest assignment marks. As of now, I have completed 50% of the modules. To date, the structure and content of the course has been extremely relevant to my work in terms of allowing me time to reflect on my own management and leadership of the service and improving on this. I have thoroughly enjoyed completing the assignments, which I had not anticipated, because of the relevance and personal learning for me. I am looking forward to the remainder of the course.”

Anne Walsh has extensive experience in the Voluntary and Community Sector. She currently works as an independent consultant with particular interest in the Social Economy and looking at innovative ways charities can become self-sustainable. Anne is currently managing the Social Economy Programme for East Belfast Mission, which includes the innovative restore project. She is also a Director on the Board of SSEI Ltd.

As part of her continued personal and professional development, Anne came to the School in January 2007 to participate in **MSc in Executive Leadership for the Community & Voluntary Sector**. She is due to graduate in November 2009.

Anne said, *“This MSc programme is completely tailored to the needs of leaders in the Third Sector. It has provided me with the advanced skills and knowledge required in today’s competitive environment. The work based assignments enabled us, as students, to apply the learning from each module to the unique needs of our own organisation. For example, the assignment reports from modules such as Business Excellence, Knowledge Management, Leadership and Strategy were presented to and implemented by our Senior Management Team.”*



Case Studies:

Deborah Stevenson is the Head of Living Options with The Cedar Foundation. The regional organisation established in Northern Ireland in 1941 provides services for people with physical disability and/or brain injury. It employs more than 200 staff supporting 1,400 Service Users per annum over twenty service locations.



Its *Vision* is a society in which disabled adults and children are fully included citizens.

The Cedar Foundation provides services in Training, Brain Injury, Children and Young People and Living Options.

Deborah enrolled in the **Advanced Diploma in Management Practice** in October 2008. She explains, *“As Head of Living Options and with a view to maximizing the opportunity to achieve the organisation’s vision and mission within the social economy sector, I decided to study with SSEI. Through participation in the Advanced Diploma in Management Practice, I have been able to consolidate my knowledge and develop my professional management skills and entrepreneurial capacity.”*

Nadia Dornan has been involved with Holywood Family Trust since 2003 as a volunteer in the After School Project and then progressed to the Project Manager. Three years later, she moved into the part-time role of Centre Manager.

The Trust is a not-for-profit community-based charitable company established in 2001, whose vision is to *Make a Difference*.

Nadia said *“Having raised four children I was looking for the opportunity to refocus on my management career and discovered SSEI and its Advanced Diploma in Management Practice course. I wanted to broaden my horizons by understanding new theoretical and conceptual frameworks, which can be translated into good practice and facilitate the charity I work for to become an effective and sustainable organisation. I have found the experience challenging and worthwhile. I am currently developing a website and marketing strategy for the organisation”*.



Garreth Falls is the Project Manager at MORPH, which began as a social action project three years ago and is on the verge of becoming a limited company by guarantee. It currently works with the most socially excluded young people in the Dungannon and South Tyrone area. Garreth enrolled in the **Advanced Diploma in Management Practice** in October 2008 and said, *“I chose to study through SSEI because I saw a different emphasis on learning styles. As a social entrepreneur, I viewed formal accreditation as a piece of paper that proved little with regards to my ability to lead or create change in our community. As an activist who prefers to learn through experience and conversation, I loved the idea of Action Learning Sets and the sharing of experience.*



It is often easy to cast vision but difficult to put vision into strategy as well as provide the detail. I believe this course immediately raised my managerial skills by necessitating action plans and targets. This benefits directors, staff and volunteers as the steps to see ‘vision’ become so much clearer.”

Case Studies:

Gwen Mills has almost 25 years experience within the employment and training fields, 16 of those have been within the disability sector. She is currently a Senior Manager within USEL with overall responsibility for leading the direction of the Training and Development Division within the organisation.

As part of her continued personal and professional development, Anne came to the School in October 2007 to participate in the **Advanced Diploma in Social Enterprise**. She is due to graduate in November 2009.



Gwen said, *“The programme broadened my personal understanding of social enterprise, financial management, marketing as well as business idea development and implementation processes. It also allowed me to take an idea from its early development stages through to a successful funding outcome. The idea is now a real project, delivering mission-driven outcomes and is currently in its second year of operation. The profit margins are ahead of budgetary projections!”*

The School for Social Entrepreneurs Alumni Association Launch 10th June 2009 in Stormont Long Gallery



Anna Lo MBE, MLA, Past Pupil SSEI, Professor Ken O'Neill, University of Ulster and Chair SSEI Ltd, Richard O'Rawe, Past Pupil SSEI and Nigel Kershaw CEO, Big Issue Invest



Professor Ken O'Neill UU, Professor Jackie McCoy, UU, Sheila McQuaid, Executive Director SSEI Ltd with some members of the SSEI Alumni with guest speakers on the steps of the Long Gallery, Stormont

Special Flax Trust Bursary Award to SSEI Graduates

Professor **Richard Barnett**, Vice Chancellor, University of Ulster presented the **Flax Trust Special Bursary** to two students of the School for Social Entrepreneurs in Ireland, at the Flax Trust Super Bowl Ball in the Europa Hotel on Friday, 6th February 2009. **Jacqui Montgomery-Devlin** MBA, BA Sociology, is currently studying in the School's Sustainable Futures Advanced Diploma in Management Practice. Jacqui is the Children's Services Manager for Barnardo's in Belfast. **Gareth Falls** BA Dip CM is from MORPH in Dungannon. MORPH's work includes youth work and a community centre. Gareth is on the

Sustainable Futures Advanced Diploma in Management Practice with a view to creating a not for profit business.





BELFAST LOCAL TELEVISION

Belfast Local Television (BLTV) is a local cable network broadcaster developed by the Flax Trust. The station serves a population of approximately 15,000 people in North Belfast and has a core staff of 8 augmented by community volunteers. It has a multi-purpose television studio, production and post-production facilities.

BLTV produces a weekly schedule of programmes, all of which are made locally and reflect recreational and sporting activities, personalities young and old, religion, politics and the Arts.

As well as covering these activities themselves, the company encourages and trains local people to make their own programmes and tell their own stories using the station as a platform for concerns and campaigns which the community want to bring forward, employing the media to energise, empower and disseminate information.

In tandem with our community involvement the BLTV ethos is one of spreading knowledge of digital media technology. We are presently working with local schools and colleges and are expanding throughout North Belfast.



Thomas, James and David
Infrastructure, Maintenance
and Technical Support Team



Colin, Admin. Manager
Michelle, Editing



Mark, Studio Manager
Production/Broadcast Tech
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Cathy, Sub Editor
Michael, General Manager

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- training in technique using a variety of digital cameras from the hand-held camcorder to broadcast quality;
- essential lighting;
- essential audio;
- tuition in editing using industry standard suites.

Having our own television network and internet channel uniquely enables us to bring projects to air locally or internationally. The emphasis on all instruction is 'learning through doing'.

Working within schools and with teachers, BLTV is developing its services as a practical teaching aid for all areas of the Curriculum, not only the Arts/Humanities based subjects but also Science, Mathematics and Sports education.

We are also bringing evolving communications technologies into the heart of schools and again we are uniquely qualified to develop and maintain areas such as Curriculum specific LAN/WAN as well as enhanced broadcast facilities on wired, wireless radio and freespace optic technologies.

BLTV is establishing links with all North Belfast schools and the communities they serve and with the support of other agencies, helping to establish genuine community dialogue.



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ARDOYNE/SHANKILL HEALTHY LIVING CENTRE

The Ardoyne Community Healthcare Centre was established in 1990 as a community response to the lack of access to Health Services within Ardoyne.

With the support of Flax Trust and the local community the Centre is the home of various Health provisions such as a G.P. surgery with over 3,000 patients. There are two GPs, a Practice Manager and Practice Nurse. Local people are employed as receptionists. The Centre provides Medical services and employment to the local community. Some of the services offered are anti and post Natal Clinics, Asthma Clinic, Immunisation Clinic and general healthcare.

Ardoyne/Shankill Health Partnership (Healthy Living Project) is also housed in the Centre. With the help of the Flax Trust we were awarded Big Lottery Funding formerly the New Opportunities Fund, under the Healthy Living Centre Programme for 5 years. This funding enabled the Partnership to address inequalities in health and be the local flagship for health in the community. The Centre reaches out to people who have until now been excluded from opportunities for better health and is a powerful catalyst for change.



Darren Gowdy,
Strategic Health Development Worker

Una McRoberts,
Project Coordinator



Projects involve local communities and reflect local priorities for health and wellbeing. They seek to address the wider determinants of health and health inequalities, such as social exclusion, lack of access to services and socio-economic deprivation. With over 15 areas of activity to take part in, e.g. *personal development courses, health information fairs and classes, outdoor activities and creative arts, crafts and drama* together with an interesting range of *complementary and alternative therapies* such as *Reflexology, Hot Stone Therapy, Indian Head Massage, Reiki, and Aromatherapy* ... All our Therapists and Programme Facilitators are selected from an extensive network of professionally qualified and insured people, usually local people, some of whom have been trained through the Project. We encourage people to get involved, get healthy and enable them to make healthier lifestyle choices, allowing them to live longer healthier and happier lives free from ill health.



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ARDOYNE/SHANKILL HEALTHY LIVING CENTRE

The Youth Education Help & Advice (Y.E.H.A.) Project is another section of the Healthy Living Programme. It was established in April 2007 with the aim of tackling health inequalities that exist within the Youth population of Ardoyne and Shankill area. They provide a range of high quality programmes covering all areas of health, including mental, physical, sexual and emotional health. Their current work engages with young people in many different settings: Primary and Secondary schools, Youth clubs and outreach work meeting young people at their level.

The programmes also address areas such as *suicide, positive mental health, self esteem, self confidence, drug and alcohol awareness, communication, managing anger and aggression and team building*. Most of the courses are O.C.N. accredited to level 1, 2 and 3 and sometimes the only certificate the young people ever receive. They have 2 Drop-in Clinics provided by highly qualified professionals in the fields of *counselling and advice*. These Clinics can cover anything from *relationships, sexual health, before and after abortion, miscarriage and still born babies, teenage pregnancies and unexpected pregnancies*. These services are delivered by LIFE Northern Ireland and the HYPE team. The Y.E.H.A. also offer help and advice to parent's and school teachers, family and friends. The Project is also funded through the Big Lottery Fund under the Change UR Future Programme



Donna Hawkins,
Community Health Development Worker

The Centre also houses a **Day Centre for Elderly** providing activities which encourage the elderly to become involved in community life. It helps prevent social isolation leading to depression and mental ill health. The Day Care Centre offers a *programme of healthy activities* with a wide range of sessions on physical activity such as *dancing, boccia, armchair aerobics* all supporting better mobility and positive mental health. Participants also play *bingo*, have *singalongs*, go on *day trips* and *annual holidays*. *Arts/crafts* are very popular with the elderly making their own Christmas and Easter cards and Easter bonnets. The cook provides a *wholesome dinner* for those who live alone and would not cook for themselves. *Meals on wheels* are delivered to *disabled people* living in *Ardoyne and Shankill areas on a daily basis*. The Day Care Centre also employs local people and provides opportunities for training and work placements for young people.

Contact: Una McRoberts, ASHLC, Ardoyne Avenue, Belfast BT14 7DA Tel: 02890 756638 Email: una@ashlc.com



ARDOYNE ASSOCIATION

Ardoyne Association, has been in existence for 30 years. Trained staff operate a busy Welfare Rights and Housing Advice Centre. People are helped in matters ranging from grant/allowance claims and housing matters to pension and passport issues. The Association staff write letters on behalf of their clients and carry out home visits when requested to give help and advice to the elderly and infirm. Over the years it has organized various Conferences to address concerns in the area of drugs, education, domestic violence and the tackling of anti-social behaviour.

Currently the Association is co-ordinating an Education Taskforce which it set-up to look at the future shape of Education in North Belfast. The Taskforce comprises members of the local community, 4 local School Principals, local clergy, consultants Goldblatt McGuigan and the University of Ulster.

The Alleygating Project to counteract anti-social behaviour is proving positive as the Association, Ardoyne Safer Neighbourhood Project and the PSNI have pulled their resources together. The Association is working with the Community Safety Partnership through the PSNI to try to secure more funding to roll out the Alleygate Project across the whole Ardoyne area.

The Association is represented on the Crumlin Ardoyne Neighbourhood Renewal Partnership, an initiative of the Department for Social Development. Its representation includes government departments, the business sector and local community organisations. It is also represented on the Ardoyne Marrowbone Community Empowerment Partnership - a capacity building project employing 5 people from detached youth workers to a financial administrator.

The Association has facilitated counselling services and voluntarily manned a 24 hour helpline during a period of crisis involving young teenagers.

At present there is a data base of 115 elected street representatives who continue to serve the community and show great dedication to their work.



Education Taskforce Conference



Alleygating Project



Safe Neighbourhood Project



Mary McAleese, President of Ireland with husband Martin is welcomed by Elaine Burns, Centre Manager. The President is presented with a painting of her childhood home on Crumlin Road by Marian Kane, Chairperson Ardoyne Association.



Elish McKenna, Community Development Manager, Dorothy Moore, Volunteer, Marie O'Neill, Advice Worker, Cecila McCloskey, Principal, St Gemma's High School, Marie McKee, Community Development Worker

In June the Association's Re-imagining Art Project, funded by The Arts Council of Northern Ireland, was completed and the finished Artwork was launched by President Mary McAleese.

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THE FLAX FOYER

Flax Foyer has been operating for 10 years and has worked with hundreds of young people. While many have successfully embraced the opportunities, academic and otherwise, available, others have not been ready for the help offered. Not all success is measured in academic achievement - just helping a young person rebuild a bridge back into the family home is counted a success.

The Foyer takes an holistic approach to the needs of the individual as no two people are the same. In partnership with local training agencies a wide variety of opportunities to build confidence and skills are offered from catering to hairdressing. Other agencies bring their programmes / services into the Foyer.

Through funding packages such as the Big Lottery we raise awareness of citizenship with our residents, through programmes such as 'graffiti busting', involvement in pensioners' parties at Christmas and Halloween and participating in the occasional game of bingo.

Case Study

Prior to moving into the Foyer, **Lucy** (20) had been sleeping rough under a tree in the local Water Works and had used various drugs since the age of 14. She had wanted to be a beautician and so studied to achieve the qualifications she would need to attain this dream. A very intelligent girl having the necessary qualifications, there should have been no obstacle to stand in her way but homelessness raised its ugly head.

On moving into the Foyer she quickly made friends and got involved in the Big Lottery Project. Lucy took part in the pensioners' bingo games and parties. The property next door to the Foyer was vandalised and Lucy was one of the residents who took part in the graffiti busting and helped restore the damage done to the stairwell. Other residents came to respect Lucy and she encouraged them to strive to achieve their goals. She was a positive influence on others (sometimes she liked to party too).

Flax Foyer was recently the subject of a *television programme called 'Secret Millionaire'*. A millionaire came to the Foyer for 9 days under the guise of trying to find out information and get ideas to start a youth project back in his home town. Lucy took part in this programme along with other residents not realising the dramatic effect it would have on her life. She shone and was singled out for special attention with the result that the millionaire has helped her to start her own business.

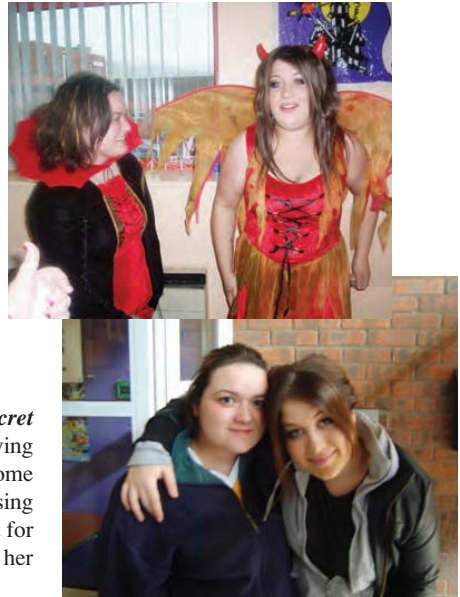
Lucy is working now and going from strength to strength.

Case Study

Lauren (21) moved into the Foyer on 12th May 2008. It was a natural progression from the hostel accommodation she was living in, due to family disputes. Since moving into the Foyer, Lauren has taken part in several programmes to enhance her independent living skills and is learning to cope well with other issues in her life. She became involved not only in the Big Lottery Projects but also inter-foyer activities and those organised for the pensioners.

Lauren completed the ECDL (European Computer Driving Licence) and gained her qualification. She has continued to carry on her studies in Criminology and Law and is progressing to such an extent that she will be leaving us to attend university in London this September.

Lauren has been a steady influence with some of our younger residents and they look up to her because of her maturity and understanding nature.



Lucy and Lauren at the Foyer



ECIT

The Institute of Electronics,
Communications and
Information Technology



Queen's University
Belfast

The Institute of Electronics, Communications and Information Technology (ECIT) is a new £40M research centre that brings together in one building Queen's University Belfast's internationally renowned expertise in electronics and computer science. ECIT is located off-campus on the Northern Ireland Science Park.

Its mission is to stimulate major opportunities for economic growth, by pioneering future directions and innovation in key areas of advanced technology. It does this through a healthy mixture of speculative blue skies, applied and strategic research.

The Institute extends the significant links Queen's University has with major high technology companies, universities and research centres throughout the world. It also provides "hot-housing" facilities to encourage and support the growth of new spin-off and spin-in companies.



Our research groups have been created to build on existing expertise, to promote a strong cross-disciplinary environment, and develop a clear emphasis on major technology drivers that are of key industrial relevance.

Four clusters form the nucleus of ECIT research:

- High Frequency Electronic Circuits
- System-On-Chip
- Digital Communications
- Speech, Image and Vision Systems

For further information please contact:
Dr Godfrey Gaston – Operations Director
g.gaston@ecit.qub.ac.uk
Tel: +44 2890 971717

THE FLAX CENTRE



Brief History: The need for the Flax Centre in this deprived area of North Belfast was identified through the organization of a house to house survey carried out by the Ardoyne Association. Fundamental to the project was the inclusion of a health centre.

A development fund was set up at the beginning of 1986 to raise funds to build the centre. Approximately 1000 people were asked to contribute the price of a Mars bar each week and an amount of over £47,000 was raised. This income provided the leverage for the additional finance required. A population of over 50% unemployed was prepared to contribute towards the building of its own Health Centre.

Even though the Flax Centre came with a purpose built health centre facility, it was only after some years of struggle and persistence that both a Doctor and Dental Surgery were realized. While Government funds now meet a good proportion of costs relating to the health centre, it still depends on funding from the Flax Trust. Indeed, without Flax Trust funding the health centre would not have been operational from its inception.

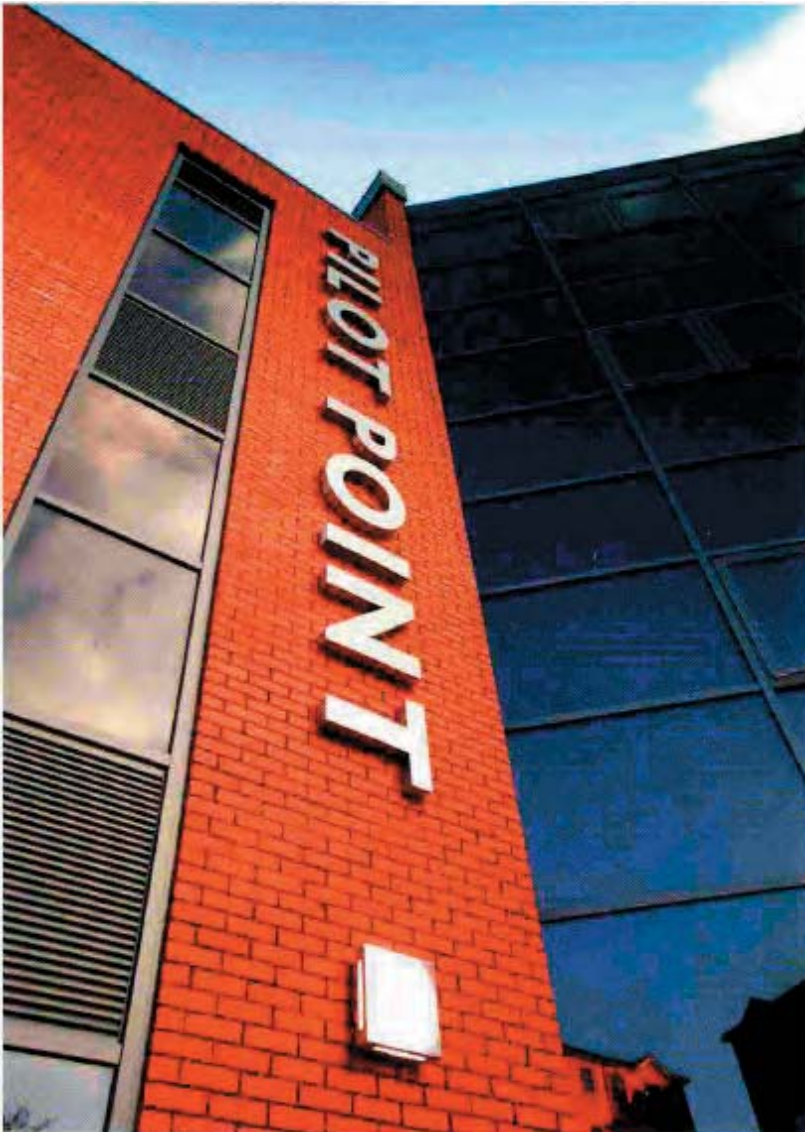
In July 1989 the local community succeeded in securing the construction of a 42,000 sq ft complex designed in accordance with the community's stated priorities and needs. The *Centre* contains: a *Shopping Mall* (12 units); *Supermarket* (including a *Post Office* from 2001); *Health Centre* including *Doctor and Dental Surgeries* and the *Ardoyne/Shankill Healthy Living Project*; a *Day Centre for the Elderly* and 13 *small incubation units*.



The Flax Centre is managed by the community based North Belfast Co-operative Ltd and provides between 125/150 jobs, the majority of which are filled by the local community.

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FLAX HOUSING ASSOCIATION LTD

The Association was founded in 1987 by members of the Flax Trust, a charitable body operating in the Ardoyne area of North Belfast. The purpose of forming the Housing Association was to provide affordable, quality housing for persons in necessitous circumstances in the Association's catchments area. Since formation the Association has expanded its area of operation geographically to include the Antrim Road, Cliftonville, Oldpark areas of North Belfast and various properties throughout West Belfast.

Today the Association has an overall housing stock of 431 properties; worth £35,000,000.

The Association is managed by an eight member committee, who are all voluntary and come from varying professional and social backgrounds. The day to day operations of the Association is managed by the General Manager Donal Conway. The General Manager is responsible for fourteen full time staff members and three part time staff members.

Some Previous Developments include:



McCorry House

Foyer

Herbert Street Phase 1

- Holyrood House completed 1993, 33 units for the frail elderly;
- McCorry House completed 1998, 30 units for the active elderly;
- Thorndale Centre completed 1997, 11 units for vulnerable families with the Salvation Army as the Joint Management Partner;
- Flax Foyer completed 1999, 38 units for young people aged 16/25;
- Brompton Park, Ardoyne Depot 1 & 2, Prospect Park, Woodland Avenue and Herbert Street Phase 1 are all general needs Housing built to Lifetime Homes Standard and Secure by Design Standards.

New Developments - Herbert Street Phase Two, Belfast

Flax Housing Association has re-developed the lands located on Herbert Street/Flax Street and is the Second Phase of a two folded development. Ardoyne is a vibrant urban village and the demand for housing in the area is extremely high. The development of the site for residential use was supported by the Northern Ireland Housing Executive, DSD Housing Association Branch and the Belfast Divisional Planning Service of the DOE.



FLAX HOUSING ASSOCIATION LTD

Herbert Street Phase Two offers a number of challenges and opportunities. Single storey industrial units occupied the site. These units were not architecturally significant, most of which were vacant and in a poor state of repair surrounded by hard surfaced areas used for parking and access. Herbert Street phase Two is a development of 34 new build properties. The mixture of properties for this development includes: 14 two bed apartments with 2 ground floor fully disabled apartments; 4 two bed maisonettes; 16 three and four bed houses. All built to Lifetime Homes Standard and Secure by Design Standards.



Flax Mews Street View



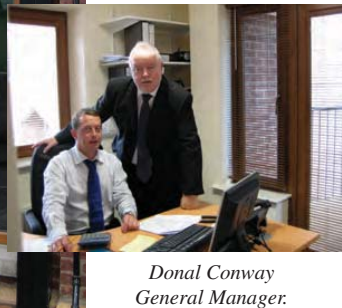
*Entrance Lobby
Herbert Street
Apartments*



Herbert Street Apartments Rear View



*Elish, Maura, Matt and Martin
Some Staff Members of Flax Housing Association Ltd.*



*Donal Conway
General Manager.
Flax Housing Association Ltd.
with Chairman John Patterson*



Gate Lodge Side View

Gate Lodge, Flax Street, Belfast

The Gate Lodge provides much needed office accommodation on the ground and 1st floor with 9 one-bed apartments of quality general needs over 3 floors above. This development is completed to ECO Homes Rating of Very Good.

Future Developments

We are currently commencing on-site with a further 15 units at Ballybone, Oldpark Road, Belfast. Once completed these will provide quality, affordable social housing to those in need.

A Primary School Project: *Sparking the Imagination*

The *Sparking the Imagination* Project based in the School of Education at the University of Ulster has secured external funding from the Flax Trust to undertake a project on the development of self-esteem with pupils at Foundation Stage (age range 4-6 years) in Belfast. The project entitled, *Sparking the Imagination* was launched in 2007 and due to the initial success of the pilot phase, plans are underway to expand the project into North Belfast in September 2009.

Sparking the Imagination is intended to complement the Northern Ireland curriculum in the Foundation Stage; this includes particular emphasis on the development of personal, social and emotional skills in children through opportunities to engage in a range of worthwhile, challenging, relevant and enjoyable learning experiences. The role of the school and the learning experiences offered through the curriculum in the early years is commonly recognised as a positive force in the lives of children and their families, particularly for children from socio-economic disadvantaged areas who are more likely to opt out of formal education and experience greater incidences of disaffection and potential social exclusion (DETI, 2000). The project, therefore, has been designed to contribute particularly to the development of self-esteem in young children. In this instance, self-esteem is defined in the context of the Northern Ireland curriculum to include confidence, awareness of and respect for self and others (CCEA, 2004).



Liz Weir, Storyteller with children from 3 East Belfast Schools

Sparking the Imagination will be implemented with Year 1 pupils in four primary schools in North Belfast as identified by the Flax Trust, with a similar cohort of schools making up a comparative control sample. The impact of the project will be measured through the collection of both quantitative and qualitative data. These will include self-esteem indicators, semi-structured interviews and pupil observations.



*Dolores Loughrey Project Manager
School of Education
University of Ulster*



*Caroline Woods
Project Co-ordinator
School of Education
University of Ulster*

Sparking the Imagination comprises a composite programme of interactive, creative activities designed to offer children, teachers and parents/guardians alternative teaching and learning experiences within the framework of the Northern Ireland curriculum. The project is designed so that creative experts can work collaboratively with children, teachers and parents/guardians to enhance educational opportunities whilst contributing to self-esteem. Planned activities for the first year include Music, Art and Creativity and Physical Development and Movement.

It is hoped that introducing a project such as this in the early years of primary school will provide the basis by which children might begin to appreciate their potential and carry this with them through their school year's and beyond.



Creating Opportunities

The University of Ulster is a dynamic, modern and progressive university with four campuses throughout Northern Ireland at Coleraine, Jordanstown, Derry and Belfast, as well as its e-learning portal, Campus One.

Academic programs cover the arts, art and design, built environment, business and management, engineering, information and computer technology, life and health sciences and social sciences.

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We aim to:

- Provide excellent learning opportunities which are student centered and client focused
- Undertake excellent research in selected areas
- Maintain the University's position as a sector leader in widening access to higher education
- Establish the University of Ulster as a sector leader in promoting creativity and innovation

The key to achieving these aims is our commitment to partnership regionally, nationally and internationally.

For further details please contact the Department of Communication and Development, t. +44 28 7032 3208, or email development@ulster.ac.uk

ulster.ac.uk

CREATING NEW CHOICES THROUGH EDUCATION IN NORTH BELFAST

North Belfast and its communities suffered greatly during the Troubles and have continued to be constrained by social and sectarian difficulties. Now, however, a committed coalition of its community, church and schools is collaborating to realise a shared vision for the future provision of Catholic education in the area.

Representatives from the nursery, primary and post-primary school principals and boards of governors in the Catholic Maintained Sector, as well as representatives from the community, established an Education Task Group following a community education conference in 2008. They were responding to an invitation extended by Bishop McKeown for the communities of the Sacred Heart, Holy Cross and St. Vincent de Paul parishes in North Belfast to formulate a proposal for submission to the Northern Ireland Commission for Catholic Education Post Primary Review.

From its inception, the Group has been driven by the firm conviction that education is key to the regeneration of the area. Its aims are to establish a cohesive, collaborative and progressive education system that can build on the strengths of tradition and existing good practice to meet the education needs of the parish communities.



*Elaine Burns, Chairperson
Education Task Group*

As Elaine Burns, chairperson of the Education Task Group explains, *'Our Group is passionate about the need to place high quality education at the heart of the community in this area of North Belfast as a critical element of rebuilding the social, community and economic well-being of an area that has faced significant challenges over the last 40 years'*.

The Group is strongly of the view that post-primary provision should not be considered in isolation and that a lifelong education solution must be developed for the area from nursery through to adult education.

Fundamental to this vision is the creation of stronger links between all the schools in the North Belfast Area Learning Community (and beyond where appropriate) to provide community-based and inter-community educational opportunities for all, including

collaboration opportunities with local colleges and universities.

In developing its proposals, the Group undertook extensive economic and demographic statistical analysis to evaluate a variety of solutions and opportunities, as demonstrating the sustainability of any new education provision in the area is critical to the success of achieving government support for the proposals.

Whilst there are two post-primary Catholic maintained girls' schools in the area, there is currently no corresponding school for boys. Families of boys are faced with the increased financial burden of having to pay for travel to schools outside of the area. There is also currently no choice of a co-educational post-primary school within the Catholic Education Sector of North Belfast.

CREATING NEW CHOICES THROUGH EDUCATION IN NORTH BELFAST

To bridge this gap, the Group recommended the creation of a new all ability co-educational school with between 800 and 1000 pupils between ages 11-19; building on the existing two schools and extending the provision to boys. The focus on education for all abilities and on co-education is seen as vital towards helping to rebuild the social fabric and confidence of the Catholic community in North Belfast.

The Group has also suggested that the new school specialise in e-media and related studies. The proposed e-media learning facilities would, it felt, add to the vocational opportunities for pupils in subjects that are increasingly in demand within the Northern Ireland economy, including the design and development of content for the web and other multi-media content providers.

The proposals for the school include a specialist e-media studio and related learning technologies (e.g. digital video and sound recording and editing technologies, animation software, etc.).

The Group has also proposed that the new school have a focus on the Irish Language (e.g. an Irish-Medium Unit), as part of creating a post-primary pathway for the increasing number of those in the area who wish to choose the Irish-medium education route for their children; as such, the Irish Language could also form part of a collaborative offering to other schools in the area.

Through strong links with the community, it is proposed that the new school will also offer adult education opportunities, which will again help to build the skills and employability of those within the local community.

Over the last 12 months, the Education Task Group's focus has widened to encompass the development of options for the primary and nursery schools in the area, with a view to establishing co-educational nursery and primary provision in each of the three parishes. Once again, its vision is all-inclusive, with adult education provision for the area utilising the primary and/or post-primary school accommodation in partnership with further education colleges and universities in Belfast.

Historically, the identity of this area in North Belfast has its roots in the linen mills and the rows of mill workers' houses in areas close to the churches. Families of these three parishes honour a strong tradition of working together on a number of fronts, including education; the building of the Catholic parish post primary schools in the area was originally a joint effort. These collaborative partnerships and shared heritage can only be strengthened by the visionary endeavours of the Education Task Group.



*Michael Clarke, Goldblatt McGuigan
Advisor to the Educational Task Group*

Michael Clarke, Goldblatt McGuigan - Advisor to the Educational Task Group

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THE EUROPEAN UNION

The Northern Ireland Executive has taken a major step forward in deciding to enhance and deepen its engagement with the European Union.

The Executive's document "Priorities for European Engagement" adopted early in 2009 set out an overall aim "to engage more effectively with the European Union and its policies and initiatives". The main priorities were: 1) To promote our interests within the EU; 2) Access EU funding; 3) Raise our positive profile throughout Europe; 4) Raise awareness and encourage participation in European matters and 5) Share our experience with Europe and beyond.

Of course, Northern Ireland has benefited from EU funding in the recent past and this will continue in the future. However as our relationship with Europe matures, the focus will shift to a more inclusive approach which, as the Executive's Plan foresees, will ensure that Northern Ireland benefits more fully and deeply from its membership of the EU.

For example, businesses are beginning to look to Europe to expand their customer base as impediments to trans-frontier trade diminish. Our image is being projected as one of Northern Ireland as a good place to work and enjoy a high standard of living.

Tourism is beginning to boom after years of stagnation and ambitious plans are in place to maximise our industrial heritage as a source of pride and interest for people from all around the world.

Opportunities exist to participate more fully in European Research and Development programmes and in the fields of energy efficiency and security so vital to our future success.

The values of the EU reflect those of the great majority of our people. These include respect for human dignity, freedom, equality and solidarity and are based on the principles of democracy and the rule of law.

The European Commission is pleased to have been associated with the work of the Flax Trust which embodies many of these fundamental principles in its work of reconciliation and economic development.

I wish the Trust continued success as it refocuses its work into the 21st century.

Maurice Maxwell
European Commissioner



Maurice Maxwell
Head of Office
European Commission Office in
Northern Ireland
Telephone: 028 9024 0708
www.ec.europa.eu/northernireland

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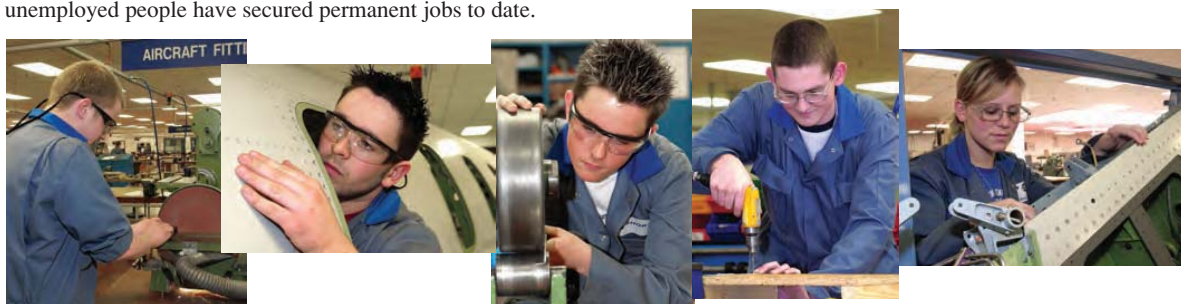
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BOMBARDIER

Bombardier Aerospace, Belfast is the largest manufacturing company in Northern Ireland employing around 5,000 employees.

Since 1989, the Belfast facility has been transformed through a focused investment programme by Bombardier of some £1.3 billion in plant, machinery, facilities, product development and training. This has extended significantly the company's capabilities, making it a major contributor to the local economy. Through the Bombardier Aerospace (NI) Foundation, the company allocates a percentage of its profits each year to local charitable projects. Areas benefiting from the Foundation include equal opportunity, education, community regeneration and support, community relations and environment. Another strong emphasis of the Foundation is its support for charitable initiatives undertaken by Bombardier employees.

As part of its strong endorsement of economic regeneration, Bombardier has led the West Belfast and Greater Shankill Employers' Forum since its formation in 2003. Set up to address long-term unemployment, the Forum is sponsored by Bombardier and chaired by Michael Ryan, the company's Vice-president and General Manager. A cross-section of employers has pledged its support for the goals of the Forum and its main objectives are being taken forward within sectoral clusters. As a result, 720 long-term unemployed people have secured permanent jobs to date.



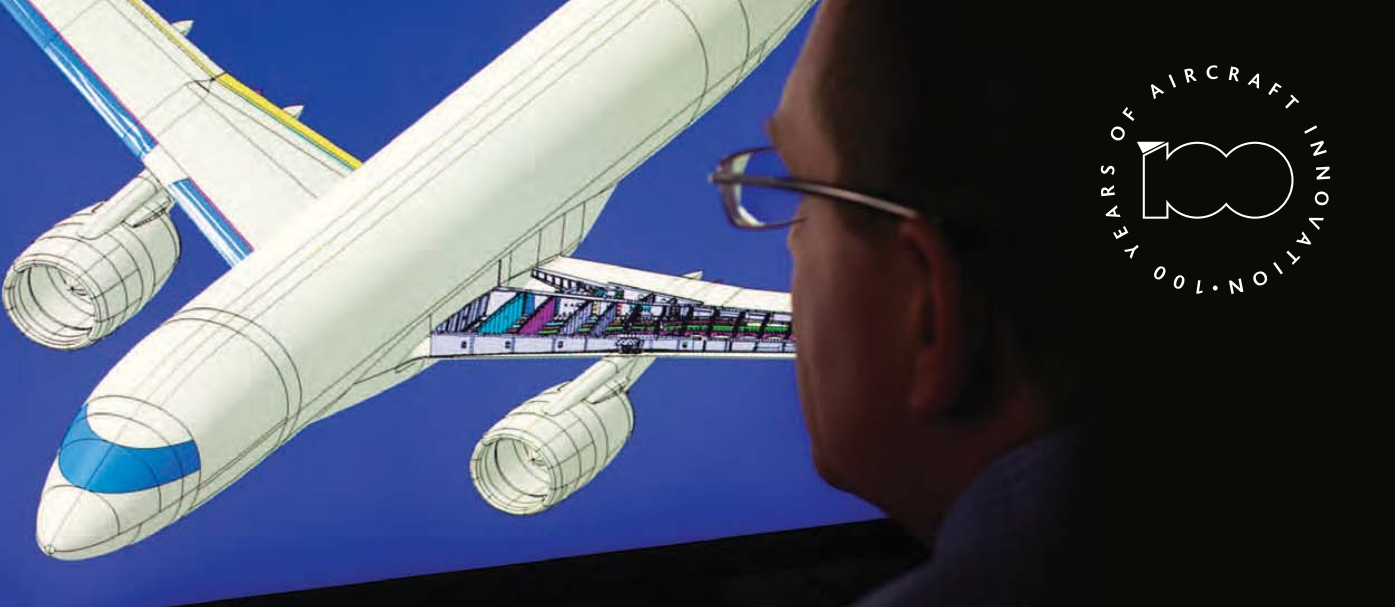
The engineering cluster operates the Engineering Skills for Industry programme, in which Bombardier plays a key role. The training programme runs for 26 weeks and includes essential skills training delivered by Belfast Metropolitan College and six-week placements with potential employers. In six years, 90% of those who have completed training have moved into employment. This initiative has enabled Bombardier and other participating engineering firms to positively impact employment levels in West Belfast by providing training and jobs for formerly unemployed people.

On 11 June 2009, Bombardier received a special recognition at the annual Northern Ireland Business in the Community Awards. The "20/20 Vision Award" was presented to "the company which has made significant social impact during the past 20 years with a specific long-term project or partnership or an ongoing programme of corporate social responsibility activity". According to the judges – Business in the Community and Investment NI – Bombardier was selected in particular for "its leadership and vision in driving an Employers' Forum in Belfast to help get long-term unemployed people back into the workplace...The scale and breadth of this company's investment in local charities and community organisations is staggering and despite facing its own challenges within a difficult industry sector right now, its commitment to society has never wavered."

In support of its equal opportunities programme, Bombardier engages in a range of projects in local communities, particularly in schools. The company's full-time education liaison officer runs 'The Flight Experience Programme', an educational outreach to schools across Northern Ireland. The aim of the programme is to encourage pupils to think of science and technology as exciting and creative processes of discovery and invention, to generate interest in careers that use science and technology, and to support primary school teachers and non-science specialists in secondary schools in their delivery of the science and technology curriculum.

One of 'The Flight Experience's' initiatives is the High Flyers programme. Focusing on activities based on flight, including practical workshops in schools, it also organises visits to the major Flight exhibition at the Ulster Folk and Transport Museum, celebrating the achievements of Bombardier Aerospace over the past 100 years, and the Science of Flight exhibit at the W5 Interactive Discovery Centre in the Odyssey Complex, Belfast. The company also runs an annual competition challenging school children to design and build a self-propelled model aircraft. The competition's final is held at W5.

Bombardier has received the Belfast Telegraph's "Outstanding Community Involvement" Award and the Arts and Business "Business and Sustainability" Award for its role in this programme.



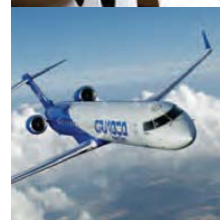
Bombardier
Aerospace
Belfast

making a difference

Bombardier is committed to improving engineering skills and creating employment opportunities for people in the West Belfast/ Greater Shankill area. In conjunction with other engineering companies, we have initiated training courses leading to long-term job prospects. The Engineering Skills for Industry Programme provides foundation level engineering skills and improves adult literacy and numeracy skills. We also operate an Apprenticeship Programme for local unemployed people, leading to an NVQ Level 3 in Engineering. These programmes demonstrate our commitment to making a real difference in the local community.

With 100 years of aircraft innovation behind us, we are committed to developing the next generation of engineers.

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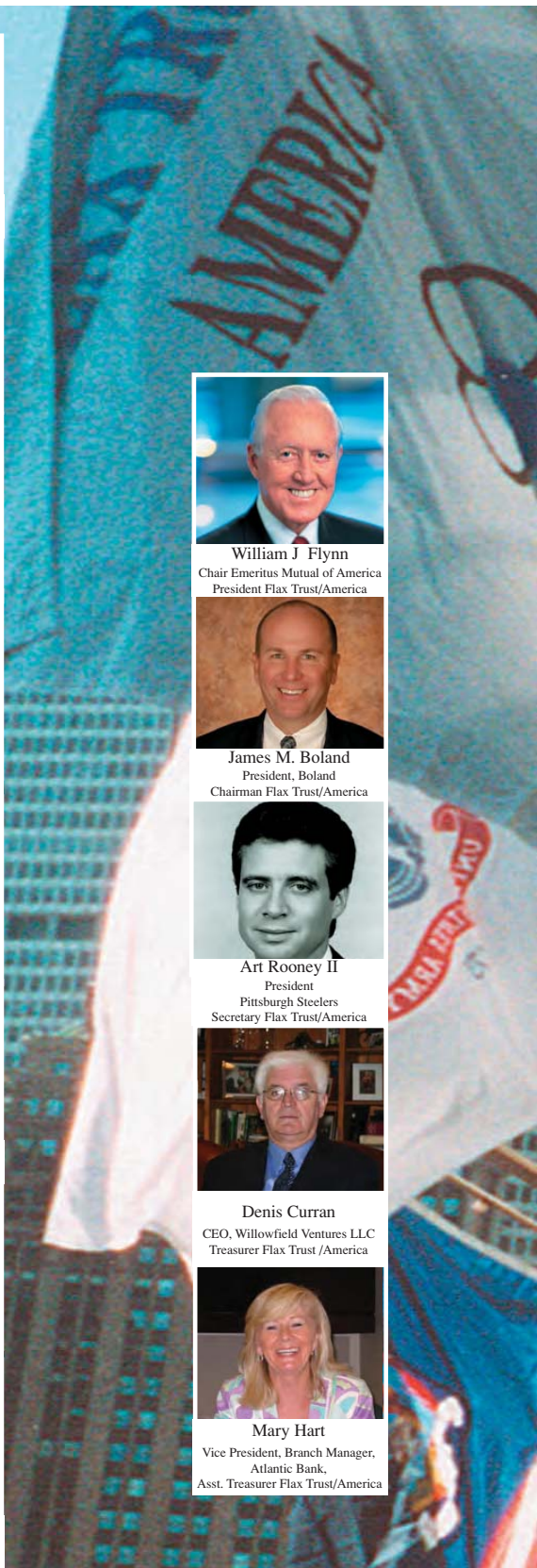
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Not photographed: Msgr Tom Keys; Mike Boylan; Pete Callahan; Jim Delaney; Hon. Walter Curley.

MESSAGE FROM THE PRESIDENT

Dear Friends of the Flax Trust,

We are in the process of restructuring Flax Trust/America. Instead of an interest in many projects from housing to training, to business incubation, to neighbourhood centres, the Arts and medical centres, we have decided to concentrate our focus on two major projects.

The first project is an investment program called Ulster Community Investment Trust (UCIT) set up by the Flax Trust in Ireland. UCIT has to date invested in over 100 projects in the North and South of Ireland. It has invested over \$30m. The projects are all community based, addressing community needs from job creation to medical care, to housing, to sport and the Arts. In a world of collapsing investments, UCIT

has remained strong, its return on investment secure. It is now in the process of offering its investment portfolio to interested investors who want their investment to do something worthwhile in Ireland, to be secure and to have a moderate return.

Besides the Investment Program, we will be supporting the Flax Trust initiative which is called the School for Social Entrepreneurs. We want to make sure that each graduate from the School has U.S. college experience. This year up to sixteen graduates will attend an intensive seminar experience at Fordham University.

Our role in the work of Flax Trust is as urgent as ever, making sure that the peace achieved is built to the benefit of both communities.



A handwritten signature in black ink that reads "W.J. Flynn".

*William J. Flynn, President
Flax Trust/America*



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MESSAGE FROM THE CHAIRMAN

Dear Friends of Flax Trust,

It is often said that the one constant in life is change. Never get too comfortable with the current state of affairs, for change is inevitable. Our global economy is dealing with change today and this change has altered life around the world. Northern Ireland is not exempt from these changes.

For over 30 years, the Flax Trust has epitomized how successful organizations deal with change. Change seekers have a constructive discontent with existing practices and deal with change by setting a new course to alter the environment.



The Flax Trust has adjusted course and is again insuring that Peace continues in Northern Ireland. Our course is now focused not only on creative engagement in economic development but on education, training, communication, personal development and social action. The Flax Trust – the safe harbor in High Seas – our work continues to be the answer to our challenge yesterday; today and for the future challenges in Northern Ireland.

*James M. Boland, Chairman
Flax Trust/America*

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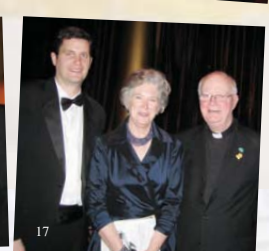
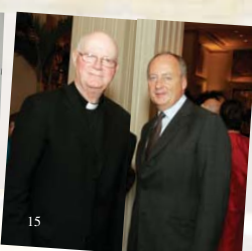
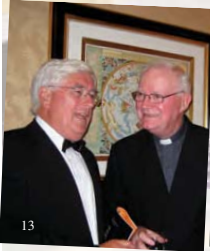


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Diocese of Brooklyn, New York

A. Oakley Brooks

Former Vice President Government Affairs
Bombardier Transit Corporation

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12.00 Noon - Cocktail Reception
12:30 - 2:00pm - Banquet

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**Congratulations and Best Wishes
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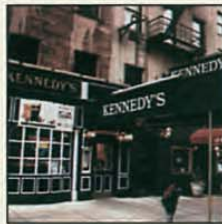


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Oakley Brooks, Jr.

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Enjoy Your Flight



Congratulations
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Former Auxiliary Bishop
Diocese of Brooklyn

and

Oakley Brooks, Jr.

Former Vice President Government Affairs
Bombardier Transit Corp.

Margie Grace and Family

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YOU SHOULD KNOW...
about the forgotten crisis in Chad.



Photo: Marco Di Lauro
Getty Images News / Getty Images

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- Active in Chad since 2007, Concern is ensuring that the urgent humanitarian needs of more than 54,000 displaced people in four camps are being met.
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According to The Economist Intelligence Unit's quality-of-life index report* – "When one understands the interplay of modernity and tradition in determining life satisfaction, it is then easy to see why Ireland ranks a convincing first in the quality-of-life league table." **To learn more, contact the Irish Government's inward investment agency, IDA Ireland, 345 Park Avenue, New York on 212 750 4300, email idaireland@ida.ie or log on to www.idaireland.com**

Global Excess Partners and
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Bishop Joseph M. Sullivan,
Former Auxiliary Bishop,
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A. OAKLEY BROOKS

Former VP Government Affairs, Bombardier Transit Group

Oakley Brooks' first trip to Belfast was in December, 1974, while working for a regional airline in New England, evaluating a new thirty-seat aircraft being developed by Short Brothers of Belfast.

He opened the North America sales and support office in Washington, DC for Short Brothers of Belfast on January 1st, 1981. Mr Brooks was president of Short Brothers (USA), Inc. This meant frequent trips to Northern Ireland, usually with customers in tow. Those customers were owners and operators of U.S. and Canadian regional airlines, as well as high civilian and military officials from the U.S. Department of Defense. Short's aircraft ranked number one with respect to number of seats operated by U.S. regional airlines for many years in the 1980s. Both U.S. Air Force and Army purchased large numbers of a military variant of one model, and those aircraft flew logistics missions in Europe and during the Kuwait war, and are currently in service in Iraq and Afghanistan.

Shorts was purchased by Bombardier of Montreal, Canada, in October 1989, and the company's business in the United States changed as whole aircraft built in Belfast were gradually phased out by the late 1990's. But Mr Brooks still participated in activities in Washington relating to promotion of trade and investment in Northern Ireland, in as much as Shorts was the largest private employer in the Province and viewed as a bellweather.

Mr Brooks became a Bombardier corporate officer in 2005 and, as Vice President for government affairs, headed the Washington, DC office and was responsible for all the company's contact with Congress and federal agencies, including aerospace, rail and transit interests. Oakley retired from Bombardier in July 2009 but will remain active in Washington issues.

Bombardier/Shorts and Flax Trust teamed to convert the "Old Co" department store in York Street, Belfast, to "Interpoint" in the early 1990s. Shorts agreed to put its recruitment center and apprentice training in the building. This would make it easier for Catholic candidates to become part of Shorts, which was a predominantly Protestant workforce at the time. Oakley worked with Father Myles and Sister Mary in Washington, DC, since they could help our links to members of the Irish Caucus and the likes of Rep. Joe Kennedy (D-MA), who was focused on increasing Catholic recruitment at Shorts. Oakley made many visits to the Crumlin Road and met individuals who were building their businesses with help from the Trust.

He grew up in New York and graduated from Harvard College. He now lives in Washington, DC with his wife, Sydney. He is a Trustee of several educational foundations and organizations promoting student leadership in West Virginia and Northern Ireland. The Brooks' have three children, Louise, Oakley III, and Sam, who are all married and living in Massachusetts, Singapore and Maryland, respectively. They have one grandchild, Gabe, who is Louise's son.



Congratulations

Most Rev. Joseph M. Sullivan

and

Oakley Brooks, Jr.

John and Helen Sharkey

BISHOP JOSEPH M. SULLIVAN

Former Auxillary Bishop Diocese of Brooklyn

Born and raised in the Bay Ridge section of Brooklyn, he attended St. Michael's Diocesan High School, Manhattan College and the Cathedral College Seminary of the Immaculate Conception in Huntington, New York. He received a Masters Degree in Social Work from Fordham University and a Masters in Public Administration from New York University.

Bishop Sullivan was ordained a priest for the Diocese of Brooklyn in 1956 and was assigned to Our Lady of Lourdes, a parish in Queens Village. In 1959 he was appointed to Catholic Charities and was named Executive Director in 1968 and served in that capacity until 1979. He served on the Cadre Committee that produced the visionary document, "Toward a Renewed Catholic Charities." In the late 1990s he chaired an ad hoc committee that produced a pastoral letter on charity, "In All Things Charity: A Pastoral Challenge for the New Millennium" adopted by the full body of Bishops at their general meeting in November 1999.

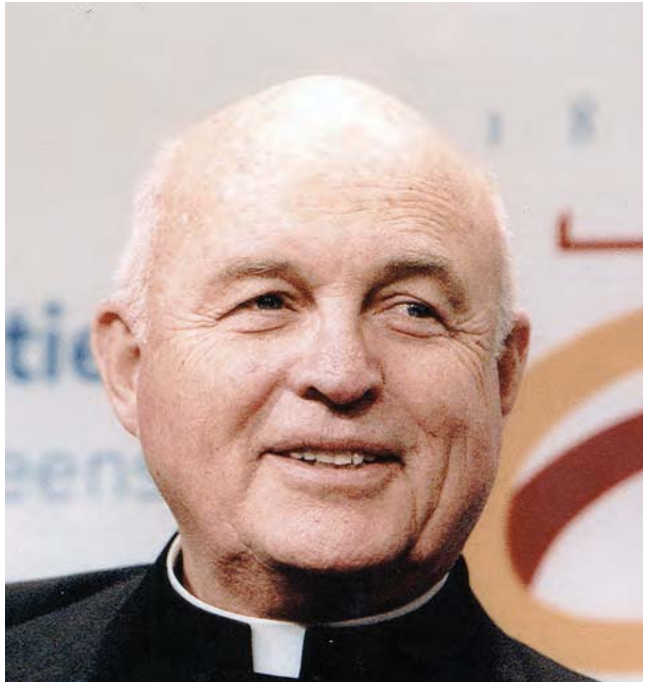
He is past chairperson of the Catholic Health Association Board of Trustees and past president of Catholic Charities USA.

He was ordained Auxiliary Bishop of Brooklyn in 1980 and appointed Vicar for Human Services.

He chairs the board of Fidelis Care - New York, Fund for the City of NY Selection Panel for Sloan Award, Catholic Medical Mission Board, Welfare Research Inc., Catholic Charities Diocese of Brooklyn, Family Home Care Services of Brooklyn & Queens; serves on the board of St Vincent Catholic Medical Centers of New York, United Hospital Fund, Ministering Together, Sisters of Mercy Health System of St. Louis, National Pastoral Life Center, Milbank Memorial Fund and the Advisory Council of Our Sunday Visitor Institute.

He served on various committees of the United States Conference of Catholic Bishops - Domestic Policy, Committee on Labor and Catholic Health Care and Ad Hoc Committee on Health Care Issues.

In New York City he served on Mayor Koch's Commission 2000 on the Future of New York City, the Charter Revision Committee of NYC, Commission on the Homeless, the New York State Commission on Health Care Facilities in the 21st Century and the Personnel Selection Committees of Mayors Koch and Dinkins and Governors Carey and Cuomo.





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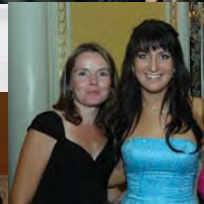
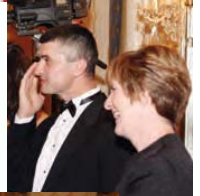
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Fr Seamus Finn OMI
Justice Peace & Integrity
Commission, Oblate Office, DC
gives the Invocation



Joe Browne, Executive Vice -President
Communications & Public Affairs
National Football League addresses guests



Flax Trust New York Dinner, September 25th, 2008:
Mr Joe Browne, Executive Vice President
Communications and Public Affairs, NFL welcomed
guests and Fr Seamus Finn OMI, Justice, Peace &
Integrity Commission gave the Invocation. The
Honorees were: *In extract:* **Michael J. Gibbons** ... raised
in Bronx, NY ... graduated St Francis College, Brooklyn

... served ... U.S. Navy. Mike joined Estee Lauder
Inc. in 1967 ... retired as Executive Vice President
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Nial Burgess, Consul General of Ireland introduces Michael J. Gibbons, President The Ireland-US Council



Michael J. Gibbons addresses guests



Michael J. Gibbons receives the Flax Trust Award from Sr Mary Turley



in the United States to promote commercial connections ... between Ireland and America. The Council ... focus on activities that will develop communications, dialogue and improved understanding between leaders in business and governments on both sides of the Atlantic. ... important arenas in which economic relations

between the Emerald Isle and United States ... continue to attract Council's involvement. These range from bilateral taxation treaties to intellectual property accords, aviation agreements, immigration issues ... Changes in Ireland have laid the foundation ... for more rapid expansion ... of the Council's transatlantic business partnership. The successful establishment

... of Northern Ireland Executive paved the way ... developing trilateral economic exchanges. ... Council has grown in stature and importance during Mike's six years as President. Mike is a member ... Taoiseach's Economic Advisory Council ... a director of Flax Trust/America. Cynthia and Mike have four children ... four grandchildren ... reside Palm Beach, Florida





In extract: **Albert Reynolds**, Irish businessman and politician, Prime Minister of Ireland 1992-1993 ... born Rooskey, Co. Roscommon ... educated Summerhill College, Sligo. ... began his business career in a shipping firm ... business interests grew ... ownership of ... music halls and a newspaper. After joining Fianna Fail ... elected to Dail Eireann in

1977 ... for Longford ... 1979 ... Minister of Posts and Telegraphs and Transport ... government of Charles Haughey. In 1982 ... Minister for Industry and Energy ... in 1983 ... Vice President Fianna Fail ... until 1992. ... in new Haughey-led Fianna Fail/Progressive Democrat coalition ... became Minister ... Industry and Commerce 1987: Finance and the Public Service 1988: Minister

of Finance 1989; in November 1991 he supported a motion for Haughey's removal as Fianna Fail leader, after ... financial scandals compromised the government, and was dismissed. Following Haughey's ... resignation in 1992 ... Reynolds became Taoiseach (Prime Minister) and leader of Fianna Fail. ... tension between ... Progressive





Bill Flynn, Chairman Emeritus Mutual of America and President Flax Trust/America introduces former Taoiseach Albert Reynolds



Albert Reynolds addresses guests



Gerry Adams MP MLA pays tribute to former Taoiseach Albert Reynolds



Albert Reynolds receives the Flax Trust Award from Sr Mary Turley



Democrat partners led to formation of a Fianna Fail minority government ... September 1992 ... general election in the same month. ... election returned Reynolds as Taoiseach, but inconclusive results ... coalition with Irish Labour Party ... January 1993 ... Labour's Dick Spring becoming his Deputy and Foreign Affairs Minister. Negotiations with United

Kingdom ... issue of Northern Ireland led Reynolds to sign the so-called Downing Street Declaration in December 1993 with British Prime Minister John Major ... committed both parties to a resolution of the conflict. Reynolds ... proposed Forum for Peace and Reconciliation to encourage an end to sectarian violence ... welcomed August 1994 announcement by the Irish

Republican Army of a ceasefire ... met ... Gerry Adams afterwards to endorse the move. ... November 1994 Labour withdrew its support from Reynolds . The Government resigned ... Reynolds stepped down ... in favour of Bertie Ahern, remaining caretaker Prime Minister until the formation of a new Labour-Fianna Gael coalition the following month.



Marcella Walsh, recipient of the prestigious Queen's University Student of the Year 2008 Award performs for guests accompanied by Gerald Martin Moore recently working with Renee Fleming at the NY Metropolitan Opera



In extract: **Marcella B. Walsh**, ... described as "One of the best young sopranos of her generation." Studying under Dr Veronica Dunne, Dublin Marcella graduated Queen's University ... Bachelor of Music Degree ... specializing in Classical Vocal Performance receiving highest marks ... honoured with the highly prestigious award of 'Queen's University Student of the Year 2008'. Received the 'Excellence in 18th Century Musical Performance Award' ... role of Erato, God of Music in Handel's 'Terpsicore'. As President ...

Queen's Music Society ... involved in all aspects of music ... solo and ensemble work ... everything from Jazz to Irish Traditional music. Recent performances include: Brian Irvine's Opera The Tailor's Daughter, Handel's Messiah ... Recent prizes include Jean Alexander Cup, Bel Canto Trophy for Overall vocal champion ... numerous first place awards ... Volunteered with NI Commission for Children ... working for the rights of children ... has been accepted to Royal Irish Academy of Music Dublin,

with support of Flax Trust will be completing Postgraduate study in Classical Performance. **Fr Myles Kavanagh:** "James Connolly who was executed in Kilmainham jail in Dublin for his part in the 1916 Rebellion said "The strongest link in the change of oppression is ignorance". The Flax Trust is over 30 years on the road. In those 30 years and with your help the Flax Trust has started hundreds of businesses, created thousands of jobs and developed over 700,000 sq ft of business space.

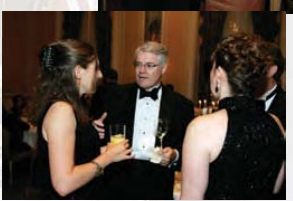




*Fr Myles Kavanagh, Chairman
Flax Trust addresses guests*



*Mary Grace, Director Flax Trust/America
announces Bursaries for the
School of Social Entrepreneurs in Ireland*



The Flax Trust has now been overtaken by the peace it helped to create. Its determination to bring about reconciliation through economic development and bring peace one job and one person at a time is now redundant. When we started, 80% of young people in the local community were unemployed. We drove our economic programme until we had more jobs than we had people to fill them. So the scene has changed and the Flax Trust must change or die. James Connolly speaks of the strongest link in the chain as oppression.

In Northern Ireland and especially North Belfast we have a serious oppressor, not England any more, but bigotry and sectarianism. In balkanised North Belfast sectarianism and bigotry can still damage your health and even kill you. It is an oppression that feeds on ignorance and separation. The Flax Trust response is education, contact and communication. It is the aim of the Flax Trust No. 1 to establish in North Belfast a post primary open access, co-educational academy of over 1000 pupils

specializing in communication and language with its own state of the art radio and television studios, networked into all other schools and homes in North Belfast. No. 2 to establish in North Belfast a Step Up College to the University of Ulster shared by both communities. We have to take these aims out of the realm of good intentions and into the realm of practical implementation. Ladies and gentlemen you have taken us this far don't go away, you have more to do. Thank you - goodnight."



NEW YORK BALL





Msgr. James Murray, Executive Director, Catholic Charities, Archdiocese NY with Fr Myles Kavanagh CP, Chairman Flax Trust
Niall O'Dowd, Publisher Irish Voice, Irish America
Bill Flynn, Chairman Mutual of America, with Sr Mary Turley and Peter Grace, W R Grace and President Flax Trust/America



Barclay Knapp, President & CEO, ntl
Frank Lappin receives the Flax Trust Award on behalf of Jim Sheridan, Film Director, Writer and Producer
Sheila O'Malley, American Ireland Fund
Governor Hugh Carey and Laurent Beaudoin, Chairman and CEO Bombardier Inc. with Sr Mary Turley, Director, Flax Trust



Margie Grace accepts the Flax Trust Award on behalf of her husband Peter Grace, W R Grace from Fr Myles Kavanagh CP
John Sharkey, Vice President, MCI New York with Jack O'Connell, W R Grace
Alfred E Smith IV with Bill Flynn, Chairman Mutual of America, President Flax Trust /America



Neil Austrian, President National Football League (NFL)
Jim Moriarty, J Moriarty & Son
Mary Higgins Clark, Author with Mike Roarty



Peter Canavan GAA All Star
Rt. Hon. Marjorie 'Mo' Mowlam MP, Secretary of State for Northern Ireland
Sir Reg Empey, MLA Minister of Enterprise Trade & Investment
Gerry Toner, Restaurateur Extraordinaire, with his daughter Gemma and Sr Mary Turley



Mike Roarty, President of teh Ireland-US Council for Commerce & Industry with John Sharkey, Chairman & CEO, Kane, Saunders & Smart
Hon. Tommy G. Thompson, Secretary of US Department of Health & Human Services
Paul A. Crotty, Group President Verizon, New York/Connecticut



Seamus Mallon MP, Deputy First Minister (Designate) New Northern Ireland Assembly

Hon. David Trimble MP First Minister (Designate) New Northern Ireland Assembly with Senator George Mitchell

Aida Alvares, Administrator, SBA, USA



David Andrews SC TD Minister for Foreign Affairs with Senator George Mitchell

Dr Martin J. Murphy, Jr. Founder and Chairman AlphaMed Consulting

Tom Moran, President & Chief Operating Officer, Mutual of America with Sr Mary Turley



Mike Carey, President, NYC EDC

Diarmuid Hogan, President & CEO, Global Express Partners LLC

Dr Gerry McKenna, President, University of Ulster, with Fr Myles Kavanagh CP, Chairman Flax Trust



Martin McGuinness, MP MLA, Deputy First Minister, Northern Ireland Assembly

Jim Quinn, President Tiffany & Company, with Tom Moran, President and CEO, Mutual of America

The Hon George Pataki, Governor New York State



Mayor Michael R. Bloomberg, Mayor of the City of New York

James C Kenny, United States Ambassador to Ireland with Bill Flynn, Chairman, Mutual of America, President Flax Trust/America

Margie Grace, President Grace Institute, Director Flax Trust/America



Dr Ian Paisley, MP MLA, First Minister, Northern Ireland Assembly

Tim Rooney, President, Yonkers Raceway
James W. Griffin, CECd, Executive Director, City of Hornell Industrial Development Board





REPRESENTING THE NORTHERN IRELAND ADMINISTRATION IN THE US

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Washington, DC 20005
Telephone: (202) 367-0464 or Fax: (202) 367-0468

Developing a mutually beneficial relationship between
Northern Ireland and the United States.

The Flax Trust and the Northern Ireland Bureau have enjoyed many years of successful collaboration. It gives us great pleasure to continue to support their activities in the United States and their economic development work in Northern Ireland.

Norman Houston
Counselor, Director
Northern Ireland Bureau

Welcome to the Nineteenth Annual

FLAX TRUST WASHINGTON DC EVENT

Wednesday, November 18th, 2009

GUESTS OF HONOR

George Stephanopoulos

ABC News' Chief Washington Correspondent
Host of "This Week with George Stephanopoulos"

Terence O'Sullivan, General President
Laborers' International Union of North America

Jeff Finkle, President/CEO
International Economic Development Council

Dr. John J. DeGioia, President
Georgetown University

CHAIRPERSONS

James M Boland
President, Boland
Chairman, Flax Trust/America

Dr. George Moore
Chairman & CEO
Targus Information Corporation
Director Flax Trust/America

Mike McCurry
Public Strategies LLC
Director Flax Trust/America

The Hay-Adams, The Lafayette Room

Across from The White House
Sixteenth & H Street, NW
Washington, DC 20006

Carvery Reception and Music: 6.00pm - 9.00pm

Business Attire

D.C. Friends of Ireland

Salutes the

Flax Trust

19th Annual Washington, DC Event
November 18, 2009

Honoring

George Stephanopoulos, ABC News' Chief Washington Correspondent
Host of "This Week with George Stephanopoulos"

Terence O'Sullivan, General President
Laborers' International Union of North America

Jeff Finkle, President/CEO
International Economic Development Council

Dr. John J. DeGioia, President
Georgetown University

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Michael J. Sullivan
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THE AFL-CIO INVESTMENT PROGRAM

Commends

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*For its Important Work in Bringing Prosperity and
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The Officers and Members of the International Brotherhood of Electrical Workers Wish to Extend Their Appreciation to All of Those Individuals at Flax Trust who, Through Their Tireless Efforts, Assist in It's Mission to Support the Citizens of Northern Ireland



*International Brotherhood of
Electrical Workers
900 7th Street, NW
Washington, DC 20001
www.ibew.org*

*With Our Congratulations to the Honorees
Terence M. O'Sullivan, Jeff Finkle, George Stephanopoulos and Dr. John J. DeGioia*

Sincerely,

Edwin D. Hill
International President

Lindell Lee
International Secretary-Treasurer





The 1.4 million members of
the American Federation
of Teachers salute the

Flax Trust

for its many efforts
to foster social justice
and reconciliation



A Union of Professionals

Randi Weingarten
PRESIDENT

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SECRETARY-TREASURER

Lorretta Johnson
EXECUTIVE VICE PRESIDENT

The AFT represents 1.4 million pre-K through 12th-grade teachers; paraprofessionals and other school-related personnel; higher education faculty and professional staff; federal, state and local government employees; nurses and healthcare workers; and early childhood educators.



*The International Union of
Painters and Allied Trades,
AFL-CIO*

*Proudly Supports
Flax Trust*

And Congratulates Award Recipients

*Terry O' Sullivan
George Stephanopoulos
Jeff Finkle
&
Dr. John J. De Gioia*

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General Vice President

Raymond N. Sesma
General Vice President

International Union of Painters
and Allied Trades, AFL-CIO
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Washington, DC 20006



The International Union of Bricklayers and Allied Craftworkers

is pleased to support the

Nineteenth Annual Flax Trust Washington Event

and Congratulates its
Distinguished Guests of Honor

Terence M. O'Sullivan

President

Laborers' International Union
of North America

Jeff Finkle

President/CEO

International Economic Development Council
(IEDC)

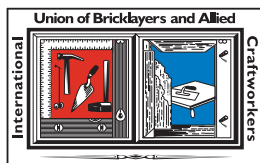
George Stephanopoulos

Chief Washington Correspondent
ABC News

Dr. John J. DeGioia

President
Georgetown University

John J. Flynn
President



James Boland
Secretary - Treasurer



The working women and men of the

AFL-CIO

congratulate

FLAX TRUST

and

Distinguished Honorees



Richard L. Trumka
PRESIDENT

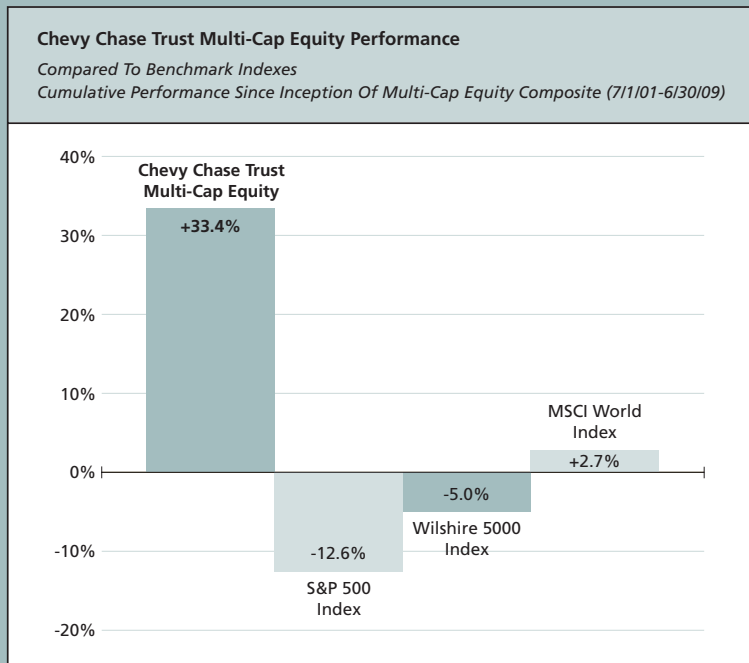
Elizabeth Hope Shuler
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Arlene Holt Baker
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Best of times or worst of times — Chevy Chase Trust takes a careful approach to investment management, and offers the operational safeguards of a trust company.

In addition, we build trusted, caring client relationships with a devoted team of 50 professionals who average almost 20 years of experience.

With \$2.4 billion in managed assets and more than \$10 billion in total assets, Chevy Chase Trust is the preeminent investment advisor/corporate fiduciary in the Washington, D.C. area. To learn more, please call Stacy Murchison at 240.497.5008 or visit ChevyChaseTrust.com.

Chevy Chase Trust's Multi-Cap Equity performance is shown after investment management fees. These fees are described in Part II of Chevy Chase Trust's Form ADV. The information presented above is past performance, which is not indicative of future results.

The Multi-Cap Equity Composite includes accounts designated to be managed in Chevy Chase Trust's Multi-Cap style. The inception date for the composite is May 1, 2001, and the since-inception performance above reflects all calendar quarters since that date. Taxable accounts that have significant positions in low-basis securities, and accounts that have significant client-imposed investment restrictions, are excluded from the composite. As of June 30, 2009 the Multi-Cap Equity Composite included 431 accounts with an aggregate market value of \$461,355,092. This represented 53% of the assets under the Multi-Cap management style and 20% of Chevy Chase Trust's total managed assets. Each account is individually managed with respect to investment objectives and tax considerations.

The S&P 500 Index is a capitalization-weighted index of 500 stocks intended to be a representative sample of large-cap companies in leading industries within the U.S. economy. The Wilshire 5000 Index is a capitalization-weighted index that measures the performance of all U.S.-headquartered equity securities with readily available price data, and is intended to measure the entire U.S. stock market. The MSCI World Index is Morgan Stanley Capital International's market capitalization weighted index composed of companies representative of 23 developed market countries in North America, Europe, and the Asia/Pacific Region. One cannot invest directly in the above-referenced indexes.

Based on individual income needs and risk tolerance, Chevy Chase Trust client portfolios are typically allocated between equity and fixed income asset classes. The above chart represents equity performance only. Each portfolio's asset allocation is customized based on a client's unique situation.



**THE CITY OF HORNELL
INDUSTRIAL DEVELOPMENT AGENCY**

**CONGRATULATES
THE FLAX TRUST
and the
2009 HONOREES**

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BOLAND
We Are Not Comfortable Until You Are

Congratulations George Stephanopoulos

Before George became a great journalist, he contributed to the thinking about the peace process in Ireland. He was a true poet when it came to crafting language that would inspire people to believe in peace. It is so appropriate for Flax Trust to honor someone so committed to truth and to peace.



GEORGE STEPHANOPOULOS

ABC News Chief Washington Correspondent

Host of “This Week with George Stephanopoulos”

George Stephanopoulos is ABC News’ Chief Washington Correspondent and host ABC’s preeminent Sunday morning political affairs program, “This Week with George Stephanopoulos.” As Chief Washington Correspondent, Stephanopoulos oversees the network’s coverage of presidential and Congressional politics and reports on political and policy stories for all ABC News platforms, including “World News with Charles Gibson,” “Nightline,” “Good Morning America” and ABC News’ digital properties, including ABCNews.com and ABC News Now. As anchor of “This Week” Stephanopoulos has interviewed President Barack Obama, Vice President Joe Biden, Secretary of State Hillary Clinton, Treasury Secretary Tim Geithner, and other key members of the Obama administration.

During the previous administration, he interviewed every key member of the Bush administration, including President George W. Bush and Vice President Dick Cheney, and throughout the 2008 presidential race routinely interviewed the candidates. He interviews newsmakers from both sides of the aisle in Congress, prominent political leaders and governors. He has conducted several exclusive interviews with international leaders, including Iranian President Mahmoud Ahmadinejad in April 2009, former British Prime Minister Tony Blair, former Canadian Prime Minister Jean Chretien and former German Chancellor Gerhard Schroder.

During the buildup to the war with Iraq, he traveled to Paris to conduct an exclusive interview with French Foreign Minister Dominique de Villepin. He anchored the program from Doha, Qatar during the war, conducting an interview with then Commander of U.S. Central Command General Tommy Franks. On the 50th anniversary of the Korean War Armistice, Stephanopoulos anchored the program from South Korea, near the demilitarized zone. In April 2005, he traveled to Rome to anchor “This Week” from St. Peter’s Square, providing in-depth and comprehensive coverage of Pope John Paul II’s death and the gathering of Cardinals.

“This Week with George Stephanopoulos” has been honored with two Walter Cronkite Awards for Excellence in Television Political Journalism from USC Annenberg for its On the Trail series in 2006 and 2008.

In August 2007 Stephanopoulos moderated separate debates for Republican and Democratic presidential candidates in Des Moines, Ia. Moderated a Democratic debate with ABC News’ Charles Gibson in Philadelphia in April 2008. During the 2004 presidential election, he conducted several interviews On the Trail with presidential candidates. He was praised for his role as moderator of the first Democratic Presidential Debate in Columbia, South Carolina. In August 2007, he moderated two 2008 presidential debates in Iowa, one Democratic and one Republican. In July 2003, Stephanopoulos made television history with his joint interview of Supreme Court Justices Sandra Day O’Connor and Stephen Breyer, the first time any sitting Supreme Court justice participated in a Sunday morning television interview.

The “This Week” program’s multi-faceted and flexible format also offers: A panel discussion featuring a mix of journalists and policy and opinion makers, with free-flowing exchanges between Mr. Stephanopoulos, Sam Donaldson, Cokie Roberts, George Will, Donna Brazile, Matthew Dowd, Paul Krugman and other ABC News correspondents and contributors. As part of “This Week’s” evolving growth, the program introduced: “The Green Room,” a continuation of the round table discussion featuring each Sunday’s round tablers. Stephanopoulos continues his reporting and analysis on Twitter.

The depth and variety of his interviews on “This Week” have generated accolades, including from the Chicago Tribune; in May 2008 the New York Times; at ABC News, in spring 2005, he contributed to ABC News’ duPont Award-winning coverage of the death of Pope John Paul II. Following the explosion of the Columbia shuttle, he anchored a two-hour special edition of “This Week” on Feb. 2, 2003. And on Sept. 11, 2001, he was one of the first reporters on the scene at Ground Zero.

Stephanopoulos was named Chief Washington Correspondent in December 2005 and began anchoring “This Week” in September 2002. Previously, he was an ABC News correspondent for “This Week”, “World News Tonight”, “Good Morning America” and other ABC News programs and special event broadcasts. Prior to joining ABC News in 1997, Stephanopoulos served in the Clinton administration as the senior adviser to the President for policy and strategy. He is the author of “All Too Human,” a No. 1 New York Times best-seller on President Clinton’s first term and the 1992 and 1996 Clinton/Gore campaigns. Stephanopoulos received his Master’s degree in theology from Balliol College, Oxford University, England, where he studied as a Rhodes Scholar. He holds a Bachelor of Arts degree from Columbia University and graduated summa cum laude in political science. Stephanopoulos and his wife Alexandra Wentworth live in Washington D.C., with their two daughters.



LABORERS'
INTERNATIONAL UNION OF NORTH AMERICA

LIUNA!

Feel the Power

The 500,000 members of the
**Laborers' International
Union of North America**

congratulate

**General President
Terence M. O'Sullivan**

on being honored with the

Flax Trust Award.

LIUNA proudly supports

Flax Trust

in all its work for Irish reconciliation
and enrichment through economic
and social development.



ARMAND E. SABITONI
General Secretary-Treasurer

TERENCE O’SULLIVAN

General President Laborers’International Union of North America

Terence M. O’Sullivan has been General President of LIUNA – the Laborers’ International Union of North America – since January 1, 2000. He is known as an innovator among the newest generation of labor leaders dedicated to aggressive and sometimes radical approaches designed to increase the power of working people in the 21st Century.

O’Sullivan has guided the more than 500,000 collective bargaining members of LIUNA to the forefront of the labor movement, reshaping the Union into one of the fastest-growing, most aggressive and progressive unions in North America. Despite the decline in overall union membership in the U.S., LIUNA has shown steady and consistent growth.

LIUNA members literally and figuratively build America with their work in construction, hazardous waste remediation, state and municipal government, the Postal Service, health care, maintenance and food service.

Since taking office, O’Sullivan has restructured and refined the union’s goals, programs, and services. Under his leadership, the Union has adopted “organize or die” as its day-to-day motto, while at the same time increasing its commitment to member activism, capital strategies, grassroots politics, labor-management cooperation, apprenticeship, training and education.

At LIUNA’s 2006 Convention, O’Sullivan led delegates to an historic commitment for helping more workers join the union with the passage of resolutions that will raise more than \$100 million a year for organizing – more than any construction union and more than virtually any union in North America. He also led the charge for greater political strength with unprecedented commitments for voter registration, member activism and fundraising.

O’Sullivan is widely known as a fiery speaker who motivates and inspires his audience to action at rallies, conventions, meetings and other events.

O’Sullivan is a long-time, vocal supporter and activist for Sinn Fein to secure peace, justice and a united Ireland. He is Executive Vice President of D.C. Friends of Ireland and President of New York Friends of Ireland.

He is also a member of the Governing Board of Presidents of the Building and Construction Trades Department of the AFL-CIO and a member of the Leadership Council of the Change to Win labor union federation. O’Sullivan is a current member of the Board of Directors of Ullico Inc., and past Chairman and CEO of the insurance and financial services provider. He also serves on the Board of Directors of America’s Agenda: Health Care for All, and is a member of the Management Committee of Americans for Transportation Mobility.

Before becoming LIUNA General President, O’Sullivan served the union as a Vice President, Mid-Atlantic Regional Manager, and Assistant to the General President. He has also served as Administrator of the West Virginia Laborers’ Training Center.

A proud native of San Francisco, he joined LIUNA in 1974 and is a long-time member of Local Union 1353, Charleston, West Virginia.



INTERNATIONAL ECONOMIC DEVELOPMENT COUNCIL



INTERNATIONAL
ECONOMIC DEVELOPMENT
COUNCIL

*The Power of
Knowledge and Leadership*

IEDC WOULD LIKE TO THANK

The Flax Trust for their positive work in bringing peace to Northern Ireland through economic and social development.

The International Economic Development Council's Board of Directors and members would like to congratulate Jeffrey Finkle, its President & CEO, for being an honoree at this year's Annual Flax Trust Celebration.

Members of IEDC are professionals from both private and public sector agencies who undertake economic development activities such as job creation, retention and expansion, and development of local tax base.

734 15th Street NW, Suite 900 | Washington, DC 20005
202.223.7800

www.iedconline.org

JEFF FINKLE, PRESIDENT/CEO

International Economic Development Council (IEDC)

Whether on a neighborhood or national scale, economic development is a complex, demanding endeavor. It requires financial skills, political acumen and the ability to gauge the social benefit that will result from a given undertaking. Since the late 1970s, Jeffrey A. Finkle has demonstrated mastery of all those skills, applying them worldwide—from his native Ohio to the Far East and most points in between.

This experience has made Jeff Finkle a recognized leader and international authority on economic development. As President and CEO of the International Economic Development Council (IEDC), the world's largest economic development membership organization, he contributes his expertise on community revitalization, business development and job creation to projects nationwide.

Jeff has established multi-lateral partnerships with regional and national economic development organizations around the world and currently sits on the Consultative Committee of World Association of Investment Promotion Agencies (WAIPA). He has advised on economic development in China, Europe, Latin America, and Oceania. He now serves on the Board of Directors for Climate Prosperity, Inc., a company based on creating important regional economic outcomes -- green savings, green opportunity, and green talent -- while reducing greenhouse gas emissions.

He is also a leader in community service and philanthropy. In 2005, Jeff organized 250 economic development volunteers to work in Gulf Coast communities endeavoring to recover from Hurricane Katrina. He also founded the Bollinger Foundation, a non-profit organization that provides financial assistance to educate and support children who have lost one or more parent who worked in the field of economic development. The foundation to date has awarded approximately \$500,000 in grants.

A former Deputy Assistant Secretary in the U.S. Department of Housing and Urban Development, where he oversaw programs such as Community Development Block Grants and Urban Development Action Grants, Jeff writes and lectures frequently about economic development issues and advises Congressional Committees. His vigorous support of the use of eminent domain to promote economic development, upheld by the U.S. Supreme Court, garnered him national media attention, including appearances on CBS Sunday Morning, Fox television and the Journal Report on PBS.

With the formation of IEDC in 2001, Jeff set the course for a more effective and influential economic development organization. IEDC resulted from the merger of the Council for Urban Economic Development (CUED), where Jeff was president for 15 years, and the American Economic Development Council (AEDC). Addressing significant financial and organizational challenges, Jeff has grown IEDC to a \$5 million annual operation with 30 employees. IEDC is recognized for its leadership in making sustainable economic development a priority in communities of all sizes and for professionalizing and diversifying the field of economic development.

A past member of the Arlington Virginia Economic Development Commission, he served on its BRAC Task Force in 2005, dealing with issues that directly impacted 4 million square feet of Arlington office space and 17,000 jobs. He sits on the Executive Committee of the Commission.

Jeff maintains a long-standing relationship with Ohio University's Voinovich School for Leadership and Public Affairs and serves on the School's Institute for Local Government Administration and Rural Development Advising Committee, where he regularly participates in programs of direct benefit to Appalachia Ohio. In this capacity, he worked closely with Ohio governors as well as other political and community leaders throughout the state. He received a Bachelor of Science degree in communications in 1976 from Ohio University in Athens and pursued graduate studies in business administration at Ohio State University.



Georgetown University Congratulates the 2009 Honorees

George Stephanopoulos
Terence O'Sullivan
Jeff Finkle
Dr. John J. DeGioia

for their dedication, activism and commitment to
the continued success of THE FLAX TRUST



DR. JOHN J. DeGIOIA

President, Georgetown University

For nearly three decades, John J. DeGioia has helped to define and strengthen Georgetown University as a premier institution for education and research. Since graduating from the University in 1979, he has served both as a senior administrator and as a faculty member. On July 1, 2001, he became Georgetown's 48th president.

As president, Dr. DeGioia is deeply committed to sustaining academic excellence at Georgetown. He has helped to recruit intellectual leaders to the faculty and secured substantial funding for scholarly research and academic programs.

Under Dr. DeGioia's leadership, the University completed in December 2003 the largest fund-raising effort in University history, the Third Century Campaign. The \$1 billion capital campaign benefited Georgetown's Main, Medical, and Law Center campuses to secure endowment funds for curriculum and faculty support, increase student financial aid, and build and renovate facilities. In 2002-2003, Dr. DeGioia oversaw the largest expansion of campus facilities, with the Southwest Quadrangle - a one million square-foot complex of student housing; study, seminar and music rooms; and a new Jesuit Community Residence - at the forefront.

Dr. DeGioia addresses broader issues in higher education as a Chair of the Board of Directors of Campus Compact and of the Forum for the Future of Higher Education. He serves as a member of the Board of Directors for the National Association of Independent Colleges and Universities; the Board of Directors for the Association of Jesuit Colleges and Universities; the Executive Committee of the Council on Competitiveness; the Business-Higher Education Forum; the Steering Committee of the Talloires Network; the Big East Conference Executive Committee; and is a Commissioner on the Knight Commission on Intercollegiate Athletics.

To prepare young people for leadership roles in the global community, Dr. DeGioia has expanded opportunities for intercultural and interreligious dialogue, welcomed world leaders to campus, and convened international conferences to address challenging issues. He represents Georgetown at the World Economic Forum, the Council on Foreign Relations, and the U.S. National Commission for UNESCO, where he recently served as Chair of the Education Committee.

Dr. DeGioia has enhanced Georgetown's relationship with the many political, cultural, corporate, and economic resources of Washington, D.C. He serves on the Greater Washington Board of Trade and the Federal City Council. He is a strong supporter of Georgetown's social justice initiatives that seek to improve opportunities for Washington's underserved neighborhoods. As the first lay president of a Jesuit university, Dr. DeGioia places special emphasis on sustaining and strengthening Georgetown's Catholic and Jesuit identity and its responsibility to serve as a voice and an instrument for justice. He has also been a strong advocate for inter-religious dialogue. He is a member of the Order of Malta.

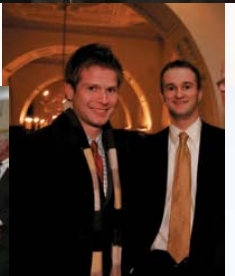
Dr. DeGioia is a Professorial Lecturer in the Department of Philosophy. He earned a bachelor's degree in English from Georgetown University in 1979 and his PhD in Philosophy from the University in 1995. He has most recently taught "Ethics and Global Development," "Human Rights: A Culture in Crisis," and a seminar on "Ways of Knowing." Previously Dr. DeGioia held a variety of senior administrative positions at Georgetown, including senior vice president, responsible for university-wide operations, and dean of student affairs.

In 2004, he was presented with a Lifetime Achievement Award for Excellence in Academia from the Sons of Italy. And he was named a Washingtonian of the Year by *The Washingtonian* magazine in 2008. Dr. DeGioia was raised in Orange, Connecticut, and Hanford, California. He and his wife, Theresa Miller DeGioia, a Georgetown alumna, and their son, John Thomas, live in Washington, D.C.





Jim Boland, Chairman Boland, Chairman Flax Trust/America welcomes guests and musicians and introduces Speakers



In Extract ... John J. Flynn President of the International Union of Bricklayers and Allied Craftworkers since 1999; born and raised in St Louis, where he learned the trade of bricklaying ... apprentice bricklayer 1952; worked in the trade for over 20 years ... His formal Union service began in 1971 ... became a Business Agent for Local 1 Missouri ... 3 years later Business Manager until 1982 when he was appointed to the International Union's

headquarters staff as Director of Trade Jurisdiction. In 1986 promoted to Assistant to the President ... in this capacity established IU's highly regarded organizing program. The following year ... named to the Executive Board as Executive VP ... 1995 elected ... BAC Secretary-Treasurer ... June 1999 ... BAC President. As President responsibilities include formulating and supervising the IU's programs and activities consistent with policies established

by the IU Convention and in accordance with the Union's constitution ... Labor Co-chair of IMI a labor management trust ... to strengthen labor relations, apprenticeship and training, market development ... research and development in the masonry industry. Co-chair of International Trowel Trades Pension Fund (IPD); International Health Fund (IHF) ... serves on the AFL-CIO's Executive Council; its Committees on Article XX Appeals, Safety and Occupational



John J. Flynn, President International Union of Bricklayers and Allied Craftworkers addresses guests



Steve Coyle, CEO AFL-CIO Housing Investment Trust and President AFL-CIO Investment Trust Corporation introduces John J. Flynn



John J. Flynn receives the Flax Trust Award from Sr Mary Turley, Director Flax Trust with his wife Joyce and Steve Coyle



Health, Immigration, International Affairs, Organizing and Political Education ... AFL-CIO's Buildings and Construction Trades Department (BCTD) Governing Board of Presidents, (BCTD) Joint Administrative Committee, (BCTD) Construction Users Round Table (CURT) Absentee Subcommittee ... serves on the Board of ... ACE Mentor Program of America, BCTD ... Helments to Hardhats, ULLICO's Board of Directors, AFL-CIO Housing and Building Investment

Trusts, AFL-CIO Working for America Institute, and the Seabees Historical Foundation. Is a graduate of the Harvard Trade Union Program. Previous board and committee posts include the General Presidents' Committee on Contract Maintenance, National Joint Heavy and Highway Committee, Associated General Contractors Basic Trades Committee, Board of Directors of Pride (St Louis construction Industry Labor Management Committee), Catholic Charities

of the Archdiocese of St Louis, United Way of St. Louis ... served as President/Chair ... St Louis Building and Construction Trades Council, St Louis County Democratic Party, Legislative Advisory Committee of the St Louis Regional Commerce and Growth Associations, Local 1 Missouri Pension Trust Fund, Health and Welfare Trust Fund and Vacation Trust Fund ... served as an advisor to St Louis Masonry Institute.



WASHINGTON DC EVENT





Jim Boland, Chairman Boland, Chairman Flax Trust/America introduces Hon. Edward W. Gillespie

Hon. Edward W. Gillespie, Counselor to the President, addresses guests



Hon. Edward W. Gillespie receives the Flax Trust Award from Sr. Mary Turley, with his wife Cathy.



In Extract ... Hon. Edward W. Gillespie became Counselor to the President, June 26, 2007 succeeding long-time aide Dan Bartlett ... served President Bush in various roles. In 2005 was key White House advisor in Senate confirmation processes of Chief Justice of the United States John Roberts and Associate Justice Samuel Alito. President Bush asked Mr Gillespie ... to serve as Chairman of Republican National Committee ... 2004 election cycle. Before coming to the White

House in 2007 ... served as ... elected Chairman of Republican Party of Virginia. Mr Gillespie was a Capitol Hill aide for 13 years. 1985 to 1996 ... top aide to former U.S. Rep. Dick Armye (R-TX) ... the first Republican House Majority Leader in 40 years ... worked for former U.S. Rep. Andy Ireland (R-FL) ... began tenure on Capitol Hill as a Senate Parking lot attendant. ... was a co-founder of the public affairs firm Quinn Gillespie & Associates ...

author of *Winning Right: Campaign Politics and Conservative Policies*, published 2006. A graduate ... Catholic University of America ... Washington DC ... married to the former Cathy Hay. They live in Fairfax County ...with their three children.

In Extract ... Dr George Moore CBE, Chairman and CEO of TARGUS Information Corporation (TARGUSinfo) ... manages strategic direction of parent company and subsidiaries, Amacai ...



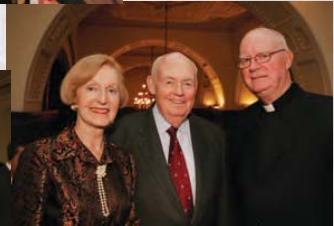


*Paul Quinn Esq. introduces
Dr George Moore*



*Dr George Moore, Chairman and CEO
Targus Information Corp. addresses guests*

*Dr George Moore receives
the Flax Trust Award from
Sr Mary Turley, with his
wife Angela and Paul Quinn Esq.*



co-founded company Locales in 1993 with Jim Shaffer ... George is a pioneer in development of information technology for business applications... was ExecVP and principal of National Decision Systems(NDS) ... San Diego, California ... Exec VP Equifax (NYSE:EFX) following acquisition of NDS ... NDS concentrated on marketing information delivery services like Infomark ... and VISION. NDS included ... on "Inc.500" list of America's fastest growing

companies ... was Senior VP CACI International in DC and General Manager of Market Analysis Division. ... currently chairman of Erne Heritage Holdings; Board of Directors, New Ireland Fund (NYSE IRL); Board Member Ireland America Economic Advisory Board to Prime Minister of Ireland; NI Trade & Investment Council; Flax Trust/America; Trustee NI Memorial Funds. Honors include "US Top 100 in Business: 1991-2006" Irish America Magazine; ... "Outstanding

Alumnus 1991 Award", University College Dublin. In 2007 ... received honorary CBE for his contribution to the Northern Ireland Economy and international work on behalf of all of Ireland. ... holds Economics and MBS degrees ... University College Dublin; MBA and DBA ... George Washington University; awarded Honorary Doctorate in Sciences, University of Ulster 2006. ... lives in Washington DC with wife Angela ... they have three children.

WASHINGTON DC EVENT



Nancy Soderberg, former Advisor to President Clinton, addresses guests



Mike McCurry, President Public Strategies Group LLC, Director Flax Trust/America introduces Nancy Soderberg



Nancy Soderberg receives the Flax Trust Award from Sr. Mary Turley, with Mike McCurry



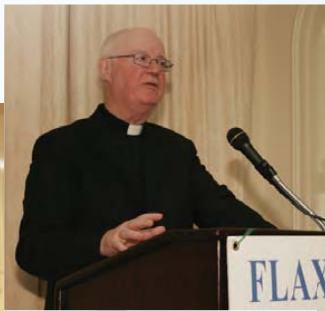
In Extract ... Ambassador Nancy E. Soderberg ... over 20 years experience ... U.S. foreign policy ... has a deep understanding of policy-making and negotiations at highest levels of government and United Nations ... achieved international recognition ... for efforts to promote peace in Northern Ireland ... advised the President on

policies toward China, Japan, Russia, Angola, the Balkans, Haiti ... conflicts in Africa ... currently a Distinguished Visiting Scholar, University of N. Florida. 2001-2005 ran New York office of the International Crisis Group as VP. ICG ... a non-profit organization ... in that capacity advocated conflict prevention at the UN and ... multilateral institutions

... 1997-2001, served as Alternative Representative to UN as a Presidential Apointee ... rank of Ambassador ... representing United States at the Security Council ... including conflict resolution, promotion of democracy abroad, trade policy and arms control ... 1993-97 ... served as ... official of the National Security Council at the White House as Deputy Assistant to President for



Jim Boland, Chairman Boland and Chairman Flax Trust/America welcomes guests and introduces speakers



Fr Myles Kavanagh CP, Chairman Flax Trust addresses guests



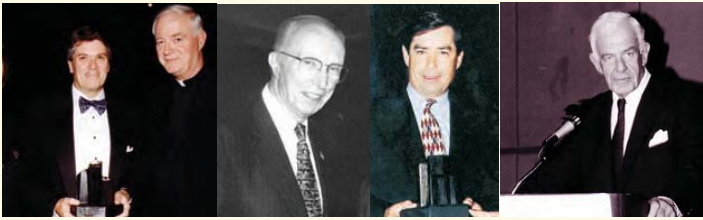
National Security Affairs ... responsible for day-to-day crisis management ... developing U.S. nation security ... highest levels of government ... served as Foreign Policy Director ... Clinton/Gore 1992 Campaign ... worked as Senior Foreign Policy Advisor to Senator Edward M. Kennedy ... active in national Democratic politics since 1980's ... speaks on National Security policy ... Her second

book, *The Prosperity Agenda What the World Wants from America - and What We Need in Return*, written with Brian Katulis, ... argues for American leadership in tackling the world's challenges in exchange for the world assisting us with our threat. Her 2005 book, *The Superpower Myth*, analyzes the use of force and diplomacy over last decade. ...

commentator on national/ international tv/radio ... member of Council on Foreign Relations ... served as President ... Sister Cities Program of City of New York ... 2002-2006 ... adjunct professor ... Columbia University ... 1984 received Master of Science Degree, Georgetown University, Bachelor of Arts 1980, Vanderbilt University ... speaks fluent French.

WASHINGTON DC EVENT





Jack Quinn, Quinn Gillespie Associates LLC, with Fr Myles Kavanagh CP, Chairman Flax Trust
Tom Donahue, Secretary/Treasurer, AFL-CIO,
Hon. James Walsh (R)
Hon. Tom Foley, Speaker of the US House of Representatives



Dr C. D. Mote, Jr. President,
University of Maryland
Paul Quinn, Esq Buchanan Ingersoll PC
Senator Patrick Leahy (D-VT)
Al Gore, Jr. Vice President
United States of America



John Sweeney, President AFL-CIO
Hon. Mark Gearan, Director Peace Corps.
Senator Connie Mack (R)
Senator Chris Dodd (D) with Sr Mary Turley,
Flax Trust



John Hume MP MEP with Fr Myles Kavanagh CP, Chairman, Flax Trust, Jean Kennedy Smith, US Ambassador to Ireland,
Martin O'Malley, Mayor of Baltimore
Congressman Peter King (R)
Edward C Sullivan, President Building & Construction Trades Department AFL-CIO



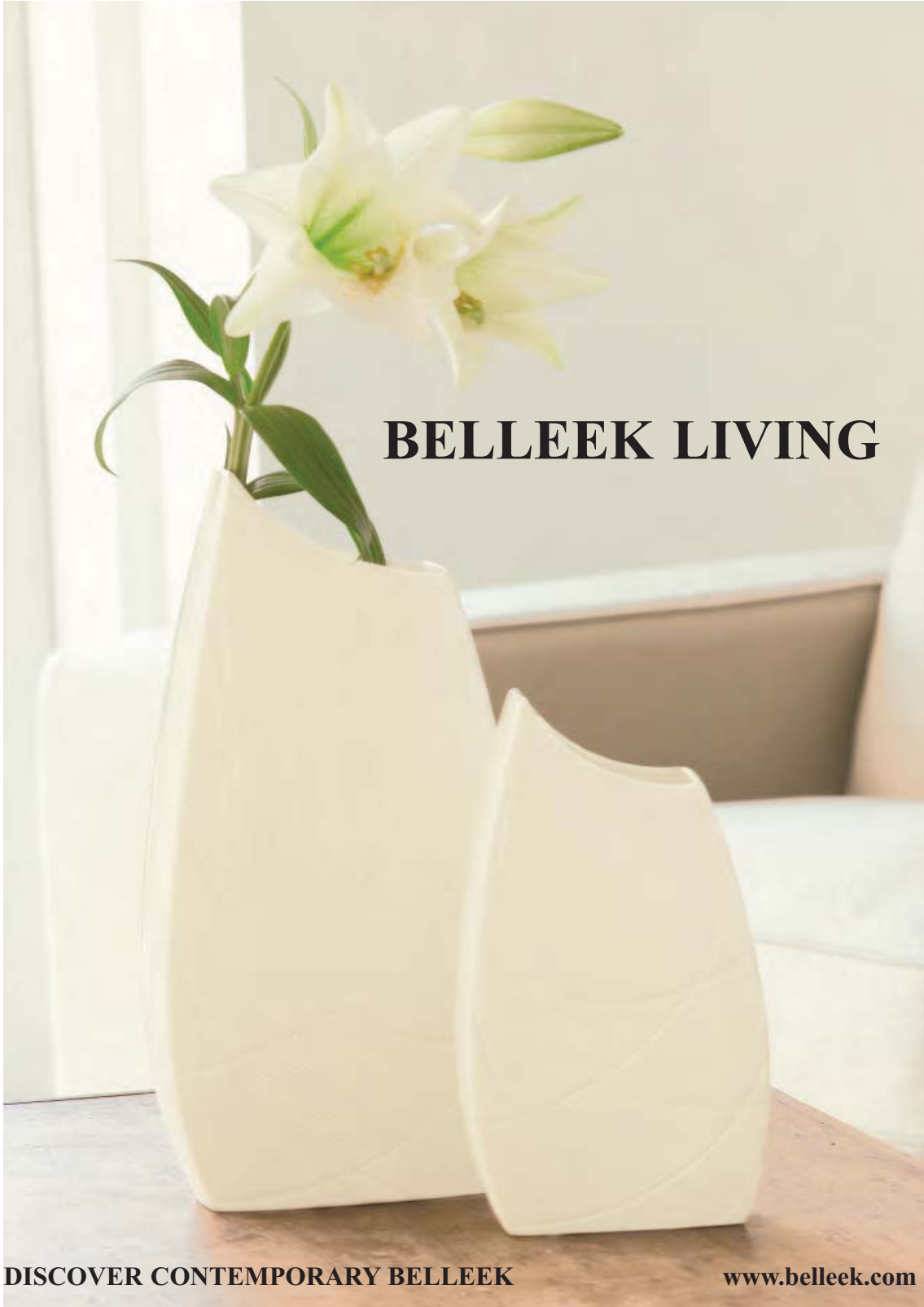
The Hon. Bill Clinton, President of the United States of America with Sr Mary Turley
Mary McAleese, President of Ireland with Fr Myles Kavanagh, CP Chairman Flax Trust
Theodore Cardinal McCarrick, Archbishop of Washington with Jim Boland, President, Boland, Edward J. McElroy, President of Federation of Teachers AFT and wife Edwina



Tim Russert, Senior VP and Washington Bureau Chief, NBC News and Moderator, Meet the Press
The Hon. Jack Quinn (R)
Steve Coyle, CEO, AFL-CIO Pension Investment Programme, President AFL-CIO Investment Trust Corporation



Susan Davis, Susan Davis International with her mother Vivien
B. Francis Saul II, Chairman, CEO and Founder Chevy Chase Bank and Patricia English Saul
Chris Matthews, MSNBC's "Hardball with Chris Matthews", NBC's "The Chris Matthews Show" and Kathleen Matthews, ABC's News and Co-host of Capital Sunday
Mark Shields, Columnist, Commentator and Political Analyst



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FLAX TRUST AWARDS 2009

Jon Snow Journalist and Presenter, ITN Channel 4 News



In Extract: **Jon** is most recognised for fronting Channel 4 News. Jon has served as ITN's Washington correspondent 1983-1986 and as diplomatic editor 1986-1989. In 1992 he was the main anchor for ITN's Election Night programme; presented the programme alongside Sir Robin Day, Alastair Stewart and Julia Somerville. Won several RTS Awards for his reports from El Salvador, reporting of the Kegworth air disaster and as "Presenter of the Year". In 2005 was awarded the Richard Dimbleby BAFTA Award. February 2006 was named Journalist of the Year at the Royal Television Society Awards for his reports from New Orleans, Pakistan and Africa.

Jon Snow receives the Flax Trust Award, February 2009 for his Honesty and Brilliance in presenting The News on Channel 4 Sr Mary Turley with Jon Snow at Union Station, Washington DC

Snow is a trustee of the National Gallery and the Tate Gallery; Patron of Prisoners Abroad, a UK Charity which supports British citizens detained outside of the UK; Patron of the One World Broadcasting Trust, a Charity which uses the media to promote global understanding. He presents the Charity's annual One World Media Awards. He held the ceremonial post of Chancellor of Oxford Brookes University, is an Honorary Professor and a guest lecturer on Stirling University's Film & Media Studies course. He is an Honorary Fellow of the Royal Institute of British Architects and has an Honorary Degree from Aberdeen University in recognition of his services to broadcasting. He became President of the Cyclists' Touring Club in January 2007.

Jon is famous for his colourful silk ties.

Wendy Houvenaghel Cyclist and Olympic Silver Medalist

In Extract: **Wendy** is an accomplished Pursuiter and Time Trialist. At the 2009 Manchester World Track Championships she became World Champion in the Womens Team Pursuit. Wendy has been a professional cyclist for only 2 years. She originally took up cycling in April 2002 at the age of 27 to keep her husband company during his cycling training rides and to keep in shape generally. Until June 2006 she had worked full time as a Dental Surgeon since she graduated in July 1998.

Wendy returned from the 2008 Beijing Olympic Games after a successful campaign having won the Silver Medal in the Womens Individual Pursuit. Her numerous other achievements include: Gold in both the 2008 World Championships and World Cup in Manchester; World Track Cup Champion – Womens Individual Pursuit 2006 and 2007; 1st (Individual Pursuit) World Track Cup, Sydney, Feb 2006; 1st British Circuit TT Championships; 2nd World Track Cup, Moscow.

Wendy's long-term goal is the London 2012 Olympics. She was born in Magherafelt, Northern Ireland and now resides in Cornwall with her husband.



Wendy Houvenaghel receives the Flax Trust Award, May 2009, from Sr Mary Turley, Flax Trust with Jim Dougal, Broadcaster, for bringing an Olympic Silver Medal to Northern Ireland



Flax Trust Super Bowl Ball XX



Welcome to the Twentieth Annual

FLAX TRUST SUPER BOWL BALL

Friday, February 6, 2009

Honoured Guests

Bertie Ahern

Former Taoiseach
Prime Minister of Ireland

Mickey Harte

Manager, Tyrone Football Team
and Motivational Speaker

Hannah Shields

Adventurer and Motivational Speaker

Jon Snow

Journalist & Presenter
ITN and Channel 4 News

Music

Carl Corcoran Band
and
City of Belfast Youth Orchestra

*Flax Trust Super Bowl Ball
Europa Hotel and Eurobusiness Centre
Great Victoria Street, Belfast*



The XX Flax Trust Super Bowl Ball

John Carson, CBE: Welcomed guests to the 20th Flax Trust Super Bowl Ball one of the largest cross-community black tie events held in the City, at the Europa Hotel. Guests were entertained on arrival by the City of Belfast School of Music Big Band and later at the Ball by the Carl Corcoran Band. Jim Dougal, Broadcaster and Paul Clark UTV introduced Honourees. This year Bertie Ahern, Taoiseach from 1994 - 2002 was honoured for his contribution to

peace in Northern Ireland; Hannah Shields, the first Northern Ireland woman to climb Everest; Mickey Harte, for his contribution to Gaelic football; Jon Snow, Journalist and Presenter and Wendy Hovenaghael the Northern Ireland 2008 Olympic Silver Medalist in cycling. The Bursary Award 'Enrichment through Respect for Cultural Difference' was presented to the Simon Community NI. A special Flax Trust Bursary was presented to two graduates

of the School for Social Entrepreneurs. *In extract* **Paul Clark UTV ...** "You are welcome, whether from the world of business, banking, academia or in a private capacity from both North and South of the Island, from England, Scotland and from North America ... Representing the NI Civil Service, we welcome Leo O'Reilly, PS, Dept of Finance and Personell. We welcome U.S. Consul General, Susan Elliott, Deputy Consul General Henry

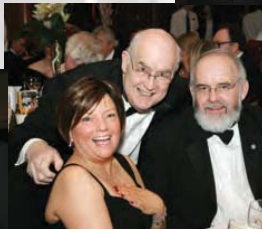




Susan Elliott, US Consul General gives the Invocation



John Carson CBE, Master of Ceremonies welcomes guests and introduces speakers



Bisharat and Head of the European Commission, Maurice Maxwell; British-Irish Joint Secretary Mary Madden and assistant Secretary Tony McDermotroe. Political leaders, MLAs and MPs and Councillors from all the parties including, Junior Minister Gerry Kelly, Sir Reg Empey, David Ford, Dr Allistair McDonald, Ian Paisley, Jnr, Carmel Hanna, Francis Molloy Deputy Speaker, Alban Magennis, Basil McCrea, Sean

Farren and Dolores Kelly. We welcome Bishop Donal McKeown and Dean Houston McKelvey; Professor Richard Barnet, Vice Chancellor, University of Ulster, Professor Alastair Adair, Provost Jordanstown, Professor John McCanny, Head of School, ECIT, Queens University. Peter Johnston, Controller, BBC NI and Cathal Goan, Director General RTE. Noel Thompson, Mary Kelly and the BBC's Hearts and Minds team. Bill Montgomery, Director International

Investment, Invest NI, Bro McFerran, President, Chamber of Commerce; Liam Nellis, Chief Executive, InterTrade Ireland; Michael Ryan, Vice President and General Manager, Aerospace Operations, Bombardier, Sir David Fell, Chairman, Goldblatt McGuigan; Sir Gerry Loughran, Chairman Grafton Recruitment; Conal Harvey, Director of Operations, Harcourt Development and Deputy Chairman Titanic Quarter; Chris Carville, MD, Carville Group Ltd; Dr Francis Jennings, Chairman



SUPER BOWL BALL





Jim Dougal Broadcaster introduces Honourees, Bertie Ahern, Former Taoiseach and Jon Snow ITV and Channel 4 News

Paul Clark, UTV introduces Honourees Mickey Harte, Manager, Tyrone Football Team and Hanna Shields, Adventurer - both Motivational Speakers



ABOUT OUR HONOUREES

In Extract...

Rotary Group Ltd; Dr George Moore, CEO Targus Information Corporation, Washington DC; Angela Moore, President, Belleek Collectors International Society, Washington DC; William McKee CBE, CE Belfast Health & Social Care Trust; Gavin Boyd, CE, ESA; Peter Sheridan, Chief Executive Co-operation Ireland; Eamonn McCartan, CEO Sports Council NI; Patricia Lewsley, Children's Commissioner; Mike Nesbitt and Patricia McBride, Victims Commission; Sir Hugh Orde, Chief Constable, PSNI,

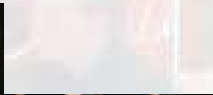
Sir Desmond Rea, Independent Chairman, Policing Board; Al Hutchinson, Police Ombudsman for NI, Arro Suonio, Independent International Commission on Decommissioning and Rodger Poole, Chair of the Parades Commission. Members of Flax Trust Dublin, London, the Ireland US Council and Flax Trust/America."

Bertie Ahern, Taoiseach 1994-2002 ... elected to Dial Eireann in 1977 as Fianna Fail TD ... 1982 was opposition chief whip and his Party's Leader of the

House; Party VP 1983-1984; Lord Mayor of Dublin 1986 to 1987; Minister of Labour in 1987; earned a reputation as an effective negotiator and conciliator. ... elected Leader of Fianna Fail, November 1994 ... youngest Taoiseach in the general election of June 1997. ... immediate task ... restoring momentum ... peaceful settlement in Northern Ireland. ... new government in Britain, May 1997 offered new opportunity ... to reach a lasting agreement. ... Ahern signed Good Friday Agreement ... April 10th, 1998. In



Mickey Harte, Hanna Shields and Bertie Ahern receive the Flax Trust Award from Sr Mary Turley



March and April 2003, Ahern and Blair held intensive discussions ... to restore devolved government in Northern Ireland, suspended since October 2002 ... In March, Ian Paisley DUP and Gerry Adams, Sinn Fein agreed to share power ... return of Stormont Assembly in May.

Hanna Shields ... Adventurer and Motivational Speaker ... in 2007 ... first woman from Northern Ireland ... to climb Mounter Everest ... north Tibetan side. A qualified dentist, Hannah became

enthusiastic mountaineer ... in 1993 ... climbed in Ireland, Scotland, The Alps and South America in preparation for her expedition to Everest in 2003 ... had to retreat short of summit ... frostbite in hands and feet. In 2004 ... first Irish and only female to ski to the North Pole in polar challenge race ... took up running at age of 34, represented Northern Ireland at European level ... won individual and team titles over 1500m, cross-country to marathon and ultra-marathons ... raced in 300km

alpine mountain events. ... recognized in ... media and achievement awards.

Mickey Harte, Manager Tyrone Gaelic Football Team and Motivational speaker - led Tyrone to 3 All-Ireland titles ... 2 Ulster titles, 1 National League ... 4 Dr McKenna Cups ... most successful Tyrone inter-county manager of all time ... retired PE teacher ... involved in development of many of his current inter-county stars at schools level ... won All Ireland Championships with Tyrone Minors ... Under 21's ... Tyrone County



SUPER BOWL BALL





Lady Empey, Flax Trust Ball Committee, presents Flax Trust Bursary Award 'Enrichment through Respect for Cultural Difference' to Bill Mainwaring on behalf of The Simon Community

Championship ... Ulster Club Championship as Manager of Errigal Ciaran ... one of the shrewdest and most cunning tactician. His motivational skills and one-to-one management ... contributed ... his success as a manager. Has delivered leadership and motivational talks to many corporate clients. **Richard Barnett, Vice Chancellor, University of Ulster** presented the Flax Trust Bursary Award to

Jacqui Montgomery-Develin MBA, Ba Sociology and Gareth Falls Ba Dip CM, students of the School for Social Entrepreneurs in Ireland. Jacqui is Children's Services Manager for Barnardo's, Belfast. Gareth is involved in youth work with MORPH, Dungannon. SSEI was set up in 2003, is a joint venture of the Flax Trust and the University of Ulster and continues to play a major role in growing

the Social Economy sector on the Island of Ireland. It is the leading provider of learning and management education for the Social Economy sector, embedding standards of professionalism in management practice, which will enhance individual and organisational entrepreneurial capacity and the sustainability of the sector as a whole. SSEI delivers accredited and non-accredited courses to Masters Level. Programmes



*Richard Barnett, Vice Chancellor, University of Ulster
presents Flax Trust Bursary Awards to
Jacqui Montgomery-Devlin MBA, BA and
Gareth Falls BA Dip CM graduates of the
School for Social Entrepreneurs in Ireland*



*Fr Myles Kavanagh CP
Chairman Flax Trust
addresses guests*



include: Advanced Diploma in Social Enterprise; 'Sustainable Futures' leading to the award of the Advanced Diploma in Management Practice; MSc in Executive Leadership for the community and voluntary sector; Ready Steady Grow, Mentoring Clinics and Cafe Conversations. **Lady Empey**, Flax Trust Ball Committee, presented the Flax Trust 'enrichment through respect for cultural difference'

Bursary to The Simon Community NI, the leading charity providing accommodation and support services for homeless people. Established in 1971, it currently has 20 projects throughout Northern Ireland offering over 300 bed spaces ranging from support units with 24 hour staffing, to independent flats, reflecting the diversity of residents and their needs. In addition it provides a range of essentials services for single

homeless people. Simon Community Northern Ireland aims to respond to the needs of single homeless people through active initiatives aimed at prevention, provision and progression to independent living. It works to alleviate the poverty and multiple social barriers associated with homelessness.

The XXI Flax Trust Super Bowl Ball is on Friday, 5th February 2010



SUPER BOWL BALL





Paddy Doherty, Inner City Trust, Derry
 Roy McNulty Chairman, Short Bros. plc
 with Sir David Fell, KCB, Head NI Civil Service
 John O'Connor, Ewart plc, Diljit Rana, Andras House,
 John McGennis, Braidwater Enterprises Ltd
 Richard Burrows CEO Irish Distillers



Prime Minister of Finland, Harri Holkeri
 General John de Chastelain, Chairman, Independent
 International Commission on Decommissioning
 Marian Kane Chairperson Ardoyne Association
 Owen Lamont CEO ntl, Pres. Chamber of Commerce
 Pat Falvey, Adventurer & Explorer



Senator George Mitchell after Good Friday Agreement
 with Sr Mary Turley
 Eamon McElroy, retired Banker & Director Flax Trust
 Gillian Wells Directorate Nurse for Specialist Medicine
 (on behalf of The City Hospital)
 Patricia Casey, Day Surgery and Children's Nurse in Day
 Surgery (on behalf of The Mater Hospital)
 Zona Kelly, Accident & Emergency, (on behalf of The
 Royal Hospitals)



Erskine Holmes, Founding Director NIFHA
 Prof. John McCanny CBE, Queens University
 Brian Turtle, Director and Chief Executive,
 Belfast Institute of Further and Higher Education
 Prof. Ken O'Neill, University of Ulster
 John McDaid, Partner, McDaid, McCullough & Moore



David Humphreys MBE with Paul Clarke UTV
 The Right Hon. Peter Hain MP, Secretary of State NI
 with Jim Dougal, Broadcaster
 Dermot Gallagher, Director General, Dept. of Foreign
 Affairs, receives the Flax Trust Award on behalf of
 Dermot Ahern TD, Minister of Foreign Affairs



Dawson Stelfox MBE Mountaineer & Cons. Architect
 Brian Keenan Author
 Bro McFerran, MD Northbrook Technology
 Gerry Kelly, Presenter, UTV
 Gloria Huniford, Presenter/Caron Keating Foundation



Jackie Hamilton and Damon Quinn,
 'Give My Head Peace' BBC NI Comedy
 Mike Smith, Chief Executive, Titanic Quarter Ltd
 Noel Thompson, Presenter, Hearts & Minds,
 BBC Northern Ireland
 Neil McCann, Director, NMC Development Ltd



Keith Gibson, John Doherty, Alan Weir and Kevin Smyth, Bombardier receive the Rose Bowl trophy from Fr Myles Kavanagh, Chairman Flax Trust



Malachy Toner and Paddy Dobbin representing North Belfast Co-operative receive their runners-up prize with John O'Neill overall Society winner

Fr Myles, Chairman Flax Trust, presents cheque to Pamela Boyd Anderson and Mary Peacock, Antrim and Randalstown Support Group, Northern Ireland Hospice

THE 25th FLAX TRUST ROSEBOWL Charity Golf event took place on Friday, 28th August 2009 at Massereene Golf Club, Antrim, in aid of the Northern Ireland Children's Hospice. The main sponsor this year was Co-operative Insurance Ltd.

The team competition was won by Bombardier and runners-up were North Belfast Co-operative Ltd. Overall Club winner was Brian Doran and runner-up was Paddy Farry. Overall Society winner was John O'Neill and runner-up was Jonathan O'Neill.

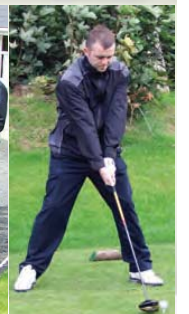
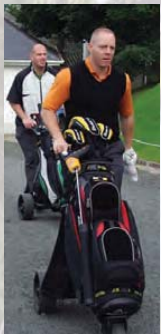


Gary McGearty winner of the Dan Rooney Cup with Captain Neal Alexander and Treasurer Martin Trainor

THE DAN ROONEY CUP Pittsburgh Golf Society

The 10th year of the Dan Rooney Cup, sponsored by the Flax Trust, took place on Sunday, 26th July 2009 at Massereene Golf Club in Antrim. The competition winner this year was Gary McGearty with runner-up Eamon Donnelly and in 3rd place Martin Hamill. Other prizewinners included: John O'Neill and Manuel Logue.

Eamon Donnelly, Runner up and 3rd place winner Martin Hamill, with Manuel Logue winner of the back nine





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