## NEXTLEAP:

## NURTURING THE SEEDS OF GROWTH

UTi Worldwide Inc. 2002 Annual Report





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## TO OUR STAKEHOLDERS

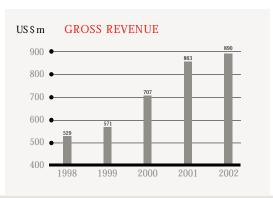


M.J. "Tiger" Wessels, Chairman of the Board

UTi and its team of employees around the world rose to the challenges last year of a weak global economic environment and adverse currency conditions to deliver higher gross and net revenues, increased operating margins and improved net income.

For the 2002 fiscal year ended January 31, 2002, gross revenues rose 3 percent to \$889.8 million and net revenues increased about 1 percent to \$304.6 million. By controlling costs to better match expenses to revenue, operating income

increased to \$29.7 million, a 9 percent gain over the prior-year figure of \$27.2 million, which excludes a non-cash compensation expense of \$3.0 million related to final incentive plan distributions in the



2001 fiscal year. This led to an improvement in our operating margin, which, excluding goodwill amortized and the non-cash compensation cost, increased by 110 basis points to 11.5 percent. Net income for fiscal 2002 grew to \$19.2 million, up 4 percent from net income of \$18.5 million in the prior fiscal year.

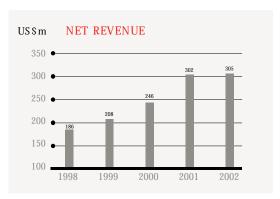
UTi also achieved several strategic objectives in fiscal 2002 that enhanced the geographic balance of our global operations and strengthened our future growth prospects. During the year, we successfully integrated the Continental acquisition, made during the third quarter of fiscal 2001, to broaden our presence in Asia Pacific. Coupled with organic growth in the region, Asia Pacific delivered 40 percent net revenue growth and 40 percent operating income improvement over the prior year. These achievements are particularly impressive against the backdrop of a weak economy

By capitalizing on our global network and focusing on a solution-based selling strategy designed to deliver superior service, UTi gained additional business from our existing global customers and added new customers around the world.



Peter Thorrington, President & Chief Operating Officer

and reinforce our belief that we are well positioned to capture additional market share in the region. Despite a steep decline in the South African rand, our operations in Africa generated a strong profit performance and continued to support the growth of our worldwide network.



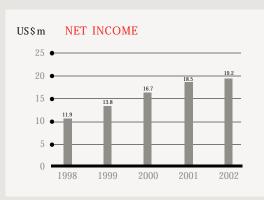
The Americas were most affected by declines in airfreight volumes, particularly in the second half of fiscal 2002. In response, we implemented cost control measures in this region, including staff cost reductions, to better align expenses with lower revenues.

We also broadened our service capability and geographic footprint in Europe with our acquisition of Madrid-based Grupo SLI's warehousing and logistics business in January 2002. UTi now has approximately 3 million square feet of warehouse space in Europe, and gained an impressive, progressive management team to augment our growth objectives in this sector of our business.

By capitalizing on our global network and focusing on a solution-based selling strategy designed to deliver superior service, UTi gained additional business from our existing global customers and added new customers around the world. Since the beginning of the 2002 calendar year, we have been encouraged by the new business secured.



Alan Draper, Executive Vice President



As we enter the new fiscal year, we believe we are operationally and financially well positioned for the future. Our service offerings and global reach continue to evolve with the expanding needs of our growing multi-national customer base. Our balance sheet,

with \$55 million in total cash and equivalents, net of bank lines of credit and short-term borrowings, provides the financial strength and flexibility to support our growth goals. In addition, we generated free cash flow of \$33.4 million, equal to \$1.31 per share, in the 2002 fiscal year.

Of perhaps greater importance, to serve as a new guiding roadmap for higher levels of achievement, we announced, in February 2002, the global rollout of *NextLeap*. This five-year strategic platform is designed to drive our performance to deliver more strategic customers, accelerate the growth in net revenue, further improve operating ratios, and continue to raise the performance of our employees through increased training and a new profit-based incentive program.



Roger MacFarlane, Chief Executive Officer

Ultimately, NextLeap supports our focus on delivering

US\$m

40

**EBITDA** 

greater shareholder value through higher net revenue, better operating margins and strong free cash flow. Our new non-executive Board member, Dr. Bill Davidson, provided exceptional support to this strategic process.

On behalf of the Board of Directors and management, we extend deep appreciation to our talented employees. It is their dedication and commitment that continue to win for UTi Worldwide the loyalty of our customers and the support of our stakeholders.

Sincerely,

Alan Draper, Executive Vice President

Roger MacFarlane, Chief Executive Officer Peter Thorrington, President & Chief Operating Officer

M.J. "Tiger" Wessels, Chairman of the Board

### NEXTLEAP:

## THE COMING FIVE YEARS

To remain competitive in today's global economy, companies must look at past performance, assess their strengths and weaknesses, and plan future strategies. For UTi, this roadmap to continued success is powered by five platforms in a step-by-step process, each step the equivalent of one quarter of a year. Hence, 20<sup>5</sup> symbolizes the 20 quarters we will devote to

accomplishing the goals of our five platforms.

Overall, our objective is continued growth on many fronts, primarily by partnering with strategic customers. Additionally, we intend to increase both the number of absolute sales worldwide as well as the dollar volume attributed to such; delivering more value to our customers; measuring goals and objectives more effectively; and finally, increasing profitability.

We understand that to achieve these goals will take a concerted effort on the part of every one of us at UTi. As such, we have established key performance metrics to help employees meet their targeted objectives, quarter-by-quarter. Increasing our customer base, improving operating margins, and raising our net revenue growth rate are also key to meeting the goals of our 5-year plan, and objectives have been set for them as well.

It isn't everyday a company is positioned to move aggressively into the next stage of its growth. We are. And we intend to take full advantage of our position, for ourselves, our customers and our shareholders. We aren't going to step lightly into the future. We're going to leap.





# STRATEGY FOUNDATION: THE CORE OF OUR IDENTITY

What truly differentiates us from other transportation and logistics providers grew from our strong strategic foundation.



As a company evolves and grows, it does so relative to the strength of its foundation, or root structure. At UTi, our roots go back well before *NextLeap*. They were germinated, initially, by how we first defined our *purpose* as a company, which was to deliver competitive advantage to our customers, most recently to their global supply chains.

The *strategies* that support our purpose and help guide us through an ever changing global marketplace include providing intelligent information in all of our communication processes; synchronizing demand with supply

up and down the chain; creating predictable performance between trading partners; continually looking for new and better ways to sustain global growth; and finally, hustling, developing an attitude to deliver customer promises above all else.

What truly differentiates us from other transportation and logistics providers grew from this strong strategic foundation. We *customize solutions*, *quantifying their value* before they're implemented. We *integrate* the technology of all trading partners before *deploying* solutions throughout the supply chain, providing customers with the *global reach* they require.

Our customers and their supply chains have unique requirements. To operate at peak performance necessitates customized, quantified, integrated solutions that can be deployed globally. Our *differentiators*, along with the strategies we develop and competitive advantage we deliver, make all the difference.

### OUR AIM:

## TURNING ASPIRATIONS INTO REALITY

To be truly successful, a company's goals and objectives must benefit not only themselves, but their customers as well. This philosophy has become an integral part of UTi's *Aim*, which describes our aspirations, or the future state we are striving to achieve.

"We are an agile, competent, disciplined and innovative team driving growth, performance and quantified value as the Primary Logistics Partner (PLP) to our global and local customers. We cherish long-term relationships. We integrate our people, enterprise-wide processes and eBusiness technology with our partners to deliver customized supply chain solutions, services, and information...worldwide."

As you can see after reading through our *Aim*, a key objective is achieving long-term relationships that result in mutual benefit between UTi and its customers.

How do we accomplish this? By becoming more than a first-tier freight forwarder. Our goal is to become Primary Logistics Partners with strategic customers who can take full advantage of our customized supply chain solutions. We would be working with them, designing and managing their supply chains as a single-source logistics provider with the expertise to deploy complex solutions across a global network.

In our estimation, that is a long-term, win-win relationship. Or put another way, a lasting partnership that is mutually beneficial.





## CORE INITIATIVES:

## OUR ROADMAP TO SUCCESS

The management of products and services — including their development, delivery, and profitability — becomes our responsibility as much as our customers.



To have grown thus far as a company required careful planning and implementation of corporate strategies and objectives. To take this *NextLeap*, we developed *core initiatives* that reflect the commitment and proactive approach to repositioning UTi for long-term success. They are our roadmap to the future.

By executing the right strategies, plans and management for our global accounts, we believe we can become the Primary Logistics Partner (PLP) to customers.

However, to take full advantage of a strategic partnership, the planning process must go beyond focusing only on the supply chain. The policies, values, styles, cultural principles and more that define UTi and our partners' core identities must come together, enhancing our mutual benefit.

The present and future IT architecture, its applications, integration, security, networks, people and processes of both companies must not only co-exist, but thrive. The management of products and services — including their development, delivery, and profitability — becomes our responsibility as much as our customers.

Finally, the management of internal tools necessary to facilitate the partnership process must be further developed and deployed.

At UTi, we have chosen to leap, and to leap now. And we are well prepared. We ask our customers to leap with us into a long-term, mutually beneficial relationship with a logistics partner who, everyday, can deliver competitive advantage to their global supply chain.

### UTi WORLDWIDE INC.

### SUMMARIZED FINANCIAL INFORMATION

	2002 (in thousand	2001 s, except per shar	2000 1999 er share amounts, number of employees and				
GROSS REVENUE	\$889,786	\$863,259	\$706,955	\$571,141	\$528,535		
NET REVENUE	304,559	301,846	245,617	208,279	186,486		
OPERATING INCOME	29,670	24,208	20,522	15,466	15,767		
EBITDA <sup>1</sup>	44,420	37,574	31,255	23,269	22,436		
OPERATING PROFIT RATIO <sup>2</sup>	11.5%	10.4%	9.6%	8.2%	8.8%		
NET INCOME	19,158	18,453	16,693	13,750	11,919		
DILUTED EARNINGS PER SHARE	0.75	0.88	0.86	0.74	0.74		
Free Cash flow per share <sup>3</sup>	1.31	0.96	(0.06)	0.41	0.25		
Number of weighted average diluted shares	25,502	21,053	19,356	19,356	16,125		
WORKING CAPITAL	78,920	95,435	39,057	49,522	25,717		
TOTAL ASSETS	404,611	443,753	288,098	243,362	175,956		
SHAREHOLDERS' EQUITY	179,854	187,488	107,402	93,568	53,871		
Number of employees	6,948	6,735	5,604	5,091	4,147		
OWNED OFFICES	237	212	186	173	132		

<sup>&</sup>lt;sup>1</sup> EBITDA includes earnings before interest, taxes, depreciation, amortization of goodwill, foreign exchange transaction gains and losses, and minority interests.

Certain statements in this annual report may be deemed to be forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. The Company intends that all such statements be subject to the "safe-harbor" provisions contained in those sections, and refers readers to the discussion of risk factors and uncertainties in the attached Form 20-F for the fiscal year ended January 31, 2002.

<sup>&</sup>lt;sup>2</sup> Operating profit ratio is calculated by adding back amortization of goodwill to operating income and dividing the result by net revenue. For fiscal 2001, the non-cash compensation expense of \$3.0 million is also added back to operating income.

<sup>&</sup>lt;sup>3</sup> Free cash flow is defined as net cash provided by operating activities less net purchases of property, plant and equipment, less dividends paid.

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## Form 20-F

☐ Registration statement pursuant to Section 12(b) or 12(g) of the Securities Exchange Act of 1934
or
<ul> <li>✓ Annual report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934</li> <li>For the fiscal year ended January 31, 2002</li> </ul>
or
☐ Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the transition period from to
0-31869
(Commission File Number)
UTi Worldwide Inc. (Exact name of Registrant as Specified in its Charter and Translation of Registrant's Name into English)
British Virgin Islands (Jurisdiction of Incorporation or Organization)
9 Columbus Centre, Pelican Drive Road Town, Tortola British Virgin Islands (Addresses of Principal Executive Offices)  c/o UTi, Services, Inc. 19443 Laurel Park Road, Suite 111 Rancho Dominguez, CA 90220 USA
Securities registered or to be registered pursuant to Section 12(b) of the Act:  None
Securities registered or to be registered pursuant to Section 12(g) of the Act: Ordinary Shares, no par value (Title of Class)
Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act:  None
Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the annual report: 25,702,401 Ordinary Shares no par value.
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes ☑ No □
Indicate by check mark which financial statement item the registrant has elected to follow.
Item 17 □ Item 18 ☑

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#### Forward-Looking Statements

This annual report on Form 20-F contains forward-looking statements that involve risks and uncertainties, as well as assumptions that, if they never materialize or prove incorrect, could cause the results of UTi Worldwide Inc. and its consolidated subsidiaries to differ materially from those expressed or implied by such forward-looking statements. These statements are accompanied by, and should be read in conjunction with, an explanation of important factors that could cause actual results to differ materially from those in the forward-looking statements. Among other statements, statements regarding our financial position, operational and financial goals and objectives, including those under "Key Information — Risk Factors," "Operating and Financial Review and Prospects" and "Information on the Company" are forward looking in nature. By their nature, forward-looking statements and forecasts involve risk and uncertainty because they relate to events and depend on circumstances that will occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements and forecasts. UTi Worldwide Inc. assumes no obligation and does not intend to update these forward-looking statements.

#### PART I

#### Item 1. Identity of Directors, Senior Management and Advisers

Not applicable.

#### Item 2. Offer Statistics and Expected Timetable

Not applicable.

#### Item 3. Key Information

#### Selected Financial Data

The following selected consolidated financial data should be read in conjunction with the consolidated financial statements and related notes thereto and "Operating and Financial Review and Prospects" and other financial data included elsewhere in this report.

The selected consolidated financial data as of January 31, 2002 and 2001, and for each of the years in the three-year period ended January 31, 2002 have been derived from our audited consolidated financial statements which appear elsewhere in this report. The selected consolidated financial data as of January 31, 2000, 1999 and 1998 and for each of the years in the two-year period ended January 31, 1999 have been derived from our audited consolidated financial statements which are not included in this report. The historical results are not necessarily indicative of the operating results to be expected in the future. All financial information presented has been prepared in United States dollars and in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

	Year ended January 31,				
	2002	2001	2000	1999	1998
		(in thousands,	except per sh	are amounts)	
Income Statement Data:	************	****	<b>*=</b> 0.5.0	<b></b>	<b></b>
Gross revenue(1)	\$889,786	\$863,259	\$706,955	\$571,141	\$528,535
Freight consolidation costs(2)	585,227	561,413	461,338	362,862	342,049
Net revenue(2):				110 (10	404.00
Airfreight forwarding	142,312	145,594	124,177	113,619	101,092
Ocean freight forwarding	58,633	54,461	44,078	33,345	30,745
Customs brokerage	54,034	55,295	40,156	33,360	27,495
Other revenue	49,580	46,496	37,206	27,955	27,154
Total net revenue	304,559	301,846	245,617	208,279	186,486
Staff costs	156,005	154,426	124,330	107,731	92,333
Depreciation	9,411	9,060	7,798	6,286	6,025
Amortization of goodwill	5,339	4,306	2,935	1,517	644
Other operating expenses	104,134	109,846	90,032	77,279	71,717
Operating income	29,670	24,208	20,522	15,466	15,767
Pretax income	28,477	25,623	18,750	17,049	14,714
Income before minority interests	20,507	19,415	17,098	13,829	12,171
Net income	\$ 19,158	\$ 18,453	\$ 16,693	\$ 13,750	\$ 11,919
Basic earnings per ordinary share(3)	\$ 0.76	\$ 0.95	\$ 1.12	\$ 0.97	\$ 1.09
Diluted earnings per ordinary share(3)	\$ 0.75	\$ 0.88	\$ 0.86	\$ 0.74	\$ 0.74
Cash dividends declared per ordinary share	\$ 0.075	\$ 0.15	\$ 0.14	\$ 0.12	<u>\$</u>
Cash Flows Data:					
Purchases of property, plant and equipment	\$ 8,711	\$ 10,121	\$ 8,990	\$ 8,725	\$ 5,066
Net cash provided by operating activities	43,086	32,654	10,240	18,875	10,910
Net cash used in investing activities	(29,687)	(40,274)	(29,530)	(31,277)	(9,329)
Net cash (used in)/provided by financing					
activities(3)	(18,239)	92,323	2,712	31,149	1,881
Balance Sheet Data:					
Working capital	78,920	95,435	39,057	49,522	25,717
Total assets	404,611	443,753	288,098	243,362	175,956
Long-term liabilities	9,177	14,890	14,339	12,044	25
Shareholders' equity:					
Preference shares	_	_	36,535	36,535	36,535
Common stock(3)	207,143	206,626	90,952	89,551	51,831
Retained earnings/(accumulated deficit)	36,608	19,376	3,311	(10,593)	(21,992)
Accumulated other comprehensive loss	(63,897)	(38,514)	(23,396)	(21,925)	(12,503)
Total shareholders' equity(3)	<u>\$179,854</u>	\$187,488	\$107,402	\$ 93,568	\$ 53,871

<sup>(1)</sup> Gross revenue represents billings on exports to customers, plus net revenue on imports, net of any billings for value added taxes and custom duties. Gross revenue and freight consolidation costs for airfreight and ocean freight forwarding services, including commissions earned from our services as an authorized agent for airline and ocean carriers, are recognized at the time the freight departs the terminal of origin, which

is when the customer is billed. Gross customs brokerage revenue and other revenues are also recognized when we bill the customer, which for customs brokerage revenue, is when the necessary documentation for customs clearance has been completed, and for other revenues, is when the service has been provided to third parties in the ordinary course of business.

- (2) Net revenue is determined by deducting freight consolidation costs from gross revenue. Freight consolidation costs are recognized at the time the freight departs the terminal of origin.
- (3) In November 2000, we completed a public offering of 5,405,000 ordinary shares. Net proceeds totaled approximately \$71.8 million (after underwriting discounts and commissions and related transaction expenses).

#### **Risk Factors**

This report contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those discussed in these statements. Factors that could contribute to these differences include those discussed below and elsewhere in this annual report. The cautionary statements made in this annual report should be read as being applicable to all forward-looking statements wherever they appear. Our operations are subject to a variety of risks and uncertainties and the following risk factors are not to be considered a definitive list of all risks associated with our operations and should be read in conjunction with the risks and uncertainties contained in our other filings with the Securities and Exchange Commission.

## We do business all over the world and we expect that our results of operations may be impacted by global economic conditions.

Our business is subject to general economic conditions, including the economic conditions in specific regions or countries that we serve. We are also subject to economic conditions specific to our industry. Our revenue and net income for the fiscal year ended January 31, 2002 were impacted by the global economic slowdown experienced during the year and we expect our future results of operations may also be impacted by future global economic conditions.

# Our business is dependent on commercial airfreight carriers, ocean freight carriers and other transportation companies and changes in available cargo capacity and other changes by such carriers can negatively impact our business.

We rely on commercial airfreight carriers, ocean freight carriers, trucking companies and other transportation companies in delivering our cargo. Consequently, our ability to provide delivery services for our clients could be adversely impacted by shortages in available cargo space; changes by carriers and companies in policies and practices such as scheduling, pricing, payment terms, and frequency of service or increases in the cost of fuel, taxes, and labor; and other factors not within our control. Reductions in airfreight capacity could potentially negatively impact our yields. Material interruptions in service or stoppages in transportation could adversely impact our business, results of operations and financial condition. We may experience an increase in operating costs, such as costs for security, as a result of governmental regulations adopted in response to terrorist activities and potential terrorist activities. No assurances can be given that we will be able to pass these increased costs on to our customers in the form of rate increases or surcharges.

#### Foreign currency fluctuations may decrease our profitability in the future or result in losses.

Our reporting currency is the U.S. dollar. However, due to our global operations, we conduct and will continue to conduct business in currencies other than our reporting currency. Appreciation or depreciation in the value of other currencies as compared to our reporting currency will result in currency translation exchange gains or losses which, if the appreciation or depreciation is significant, could be material. In those areas where our revenue is denominated in a local currency rather than our reporting currency, a depreciation of the local currency against the U.S. dollar could adversely affect our reported U.S. dollar earnings. A depreciation of these currencies would result in lower gross and net revenues reported. Similarly, the opposite effect will occur if these currencies appreciate against the U.S. dollar. Many of our operations are in countries

or regions where there was substantial depreciation of the local currency against the U.S. dollar in the past year. We will experience the effects of changes in foreign exchange rates on our consolidated net income in the future.

#### Our business is subject to seasonal trends.

Historically, our operating results have been subject to seasonal trends when measured on a quarterly basis. Our first quarter is traditionally weaker compared with other fiscal quarters. This trend is dependent on numerous factors, including the markets in which we operate, holiday seasons, consumer demand, climate, economic conditions and numerous other factors and forces beyond our control. There can be no assurance that our historic operating patterns will continue in future periods as we cannot influence or forecast many of these factors. Because our quarterly revenues and operating results vary significantly, comparisons of our results from period to period are not necessarily meaningful and should not be relied upon as an indicator of future performance.

## Comparisons of our operating results from period to period are not necessarily meaningful and should not be relied upon as an indicator of future performance.

Our operating results have fluctuated in the past and it is likely that they will continue to fluctuate in the future because of a variety of factors, many of which are beyond our control. Changes in our pricing policies and those of our competitors, the seasonal nature of our business, economic conditions and currency fluctuations may all impact our operating results. In addition, the following factors could also cause fluctuations in our operating results:

- · personnel costs,
- timing and magnitude of capital expenditures,
- costs relating to the expansion of operations,
- costs and revenue fluctuations due to acquisitions,
- pricing and availability of cargo space on airlines, ships and trucks which we utilize to transport freight,
- · customer discounts and credits,
- changes in governmental policies and regulations, and
- wars, conflicts, terrorist activities and other events.

These factors, and others, may materially adversely affect our operating results.

#### Our effective income tax rate will impact our results of operations, our cash flow and our profitability.

We have international operations and generate taxable income in different countries throughout the world, with operations in some countries with low effective income tax rates. Our effective income tax rate increased in fiscal 2002 as compared to fiscal 2001 and our future effective income tax rate will be impacted by a number of factors, including the geographical composition of our worldwide taxable income. If the tax laws of the countries in which we operate are rescinded or changed or the United States or other foreign tax authorities were to change applicable tax laws or successfully challenge the manner or situs in which our profits currently are recognized, our effective income tax rate could increase which would decrease our cash flow and profitability.

#### We face intense competition in the freight forwarding, logistics and supply chain management industry.

The freight forwarding, logistics and supply chain management industry is intensely competitive and is expected to remain so for the foreseeable future. We face competition from a number of companies, including many that have significantly greater financial, technical and marketing resources. There are a large number of companies competing in one or more segments of the industry, although the number of firms with a global

network that offer a full complement of freight forwarding and supply chain management services is more limited. We also encounter competition from regional and local third-party logistics providers, freight forwarders and integrated transportation companies. Depending on the location of the customer and the scope of services requested, we must compete against both the niche players and larger entities. In addition, customers increasingly are turning to competitive bidding situations involving bids from a number of competitors, including competitors that are larger than us. Also, we face competition from computer information and consulting firms which traditionally operated outside of the supply chain services industry, but are now beginning to expand the scope of their services to include supply chain related activities. Increased competition could result in reduced revenues, reduced margins or loss of market share, any of which could damage the long-term or short-term prospects of our business.

Our industry is consolidating and if we cannot gain sufficient market presence in our industry, we may not be able to compete successfully against larger, global companies in our industry.

There currently is a marked trend within our industry toward consolidation of the niche players into larger companies which are attempting to increase global operations through the acquisition of regional and local freight forwarders. If we cannot gain sufficient market presence or otherwise establish a successful strategy in our industry, we may not be able to compete successfully against larger companies in our industry with global operations.

We have grown and plan to grow, in part, through acquisitions of other freight forwarders, customs brokers and supply chain management providers. Growth by acquisitions involves risks and we may not be able to identify or acquire and successfully integrate any acquired business into our own operations.

We have grown through acquisitions and we may pursue opportunities to expand our business by acquiring other companies in the future.

Growth by acquisitions involves special risks including the following:

- any inability to integrate the acquired business into our operations, for reasons including but not limited
  to incompatible computer or information systems or operating practices or differences in business or
  corporate cultures,
- difficulties implementing proper business and accounting controls for the acquired business which we allow to continue to operate on its existing information and accounting systems,
- any inability to identify appropriate acquisition candidates or negotiate acquisitions on favorable terms and valuations,
- any inability to obtain financing, on favorable terms or at all, which is necessary to fund acquisitions, the integration of acquired businesses and/or the operation of the combined businesses,
- any diversion of management's attention from existing operations to integrating the acquired companies,
- any failure to successfully retain key personnel and key customers of any acquired company and expand the business as anticipated,
- the risk that our due diligence regarding acquisition candidates may not adequately identify obstacles to our future successful operation of any such acquired business, including failing to identify significant liabilities or business contingencies,
- the risk that acquisitions may result in adverse accounting or tax reporting obligations,
- the risk that we will not have the understanding or experience to operate profitably in new lines of business which we may acquire,
- the risk that our shareholders will experience dilution resulting from acquisitions in which some or all of the purchase price is paid by issuing our securities,

- · any failure of acquired businesses to achieve anticipated levels of revenues and earnings, and,
- any inability to add new management or other personnel, implement new training programs, develop new operating processes or purchase or install additional software or hardware necessary to manage or operate any acquired businesses.

Our growth strategy may affect short-term cash flow and net income as we expend funds, increase indebtedness and incur additional expenses in connection with pursuing acquisitions. If we are not able to acquire companies according to our growth strategy or if we fail to integrate successfully any acquired companies into our operations, we may not achieve anticipated increases in revenue, cost savings and economies of scale, and our operating results may be adversely affected.

# We may not succeed with our strategy to expand the scope of our supply chain services and as a result our revenue may not grow.

We are undertaking various efforts to expand the scope of our supply chain management services which we offer to our customers, including developing strategic alliances with other supply chain service providers, building training and solutions centers in strategic locations and expanding our postponement warehousing and distribution services, which include storing, inspecting and packing freight for our customers. Our efforts to expand the scope of our services will require:

- additional capital expenditures, including expenditures for expanding facilities and information technology systems,
- · hiring and retaining skilled management, marketing, customer service and other personnel, and
- implementing procedures to successfully manage our growth, including monitoring operations, controlling costs and maintaining effective quality and service controls.

There can be no assurance that we will be able to successfully expand the scope of our services or implement our expansion plans.

## Because we manage our business on a decentralized basis, we may not be able to continue to implement adequate business controls.

We manage our business on a decentralized basis, with local and regional management retaining responsibility for day-to-day operations, profitability and the growth of the business. As we grow, our management could lose focus on maintaining adequate controls on intercompany disbursements for freight forwarding and customs brokerage services. In addition, many of our subsidiaries may be operating with management, sales and support personnel that may be insufficient to support growth in their respective businesses without significant central oversight and coordination. If proper overall business controls have not been and are not implemented, our decentralized operating strategy could result in inconsistent operating and financial practices, which could materially adversely affect our overall profitability, and ultimately our business, results of operations, financial condition and prospects.

## We are dependent on key management personnel and the loss of any such personnel could materially affect our business.

Our future performance depends, in significant part, upon the continued service of our key management personnel, including Roger MacFarlane, Peter Thorrington, Matthys Wessels and Alan Draper. There can be no assurance that we can retain such key managerial employees. The loss of the services of one or more of these key personnel could have a material adverse effect on our business, operating results and financial condition.

# Because we are a holding company, we are financially dependent on receiving distributions from our subsidiaries and we could be harmed if such distributions could not be made in the future.

We are a holding company and all of our operations are conducted through subsidiaries. Consequently, we rely on dividends or advances from our subsidiaries (including ones that are wholly owned). The ability of such subsidiaries to pay dividends and our ability to receive distributions on our investments in other entities is subject to applicable local law and other restrictions including, but not limited to, applicable tax laws and limitations contained in some of our bank credit facilities. Such laws and restrictions could limit the payment of dividends and distributions to us which would restrict our ability to continue operations.

## We may need additional financing to fund our operations and finance our growth, and we may not be able to obtain financing on terms acceptable to us or at all.

We may require additional financing to fund our operations and our current plans for expansion. Because our credit facilities often are limited to the country in which the facility is originated, we may require additional financing to fund our operations in countries in which we do not have existing credit facilities. In addition, when our existing credit facilities expire, we may need to obtain replacement financing. Additional or replacement financing may involve incurring debt or selling equity securities. There can be no assurance that additional or replacement financing will be available to us on commercially reasonable terms or at all. If we incur debt, the risks associated with our business and with owning our equity securities could increase. If we raise capital through the sale of equity securities, the percentage ownership of our shareholders would be diluted. In addition, any new equity securities may have rights, preferences or privileges senior to those of our ordinary shares. If we are unable to obtain additional or replacement financing, our ability to fund our operations and meet our current plans for expansion will be materially adversely affected.

# If we fail to develop and integrate information systems technologies or we fail to upgrade or replace our information technology systems to handle increased volumes, meet the demands of our customers and protect against disruptions of our operations, we may lose orders and customers which could seriously harm our business.

Increasingly, we compete for customers based upon the flexibility and sophistication of our technologies supporting our services. The failure of the hardware or software that supports our information technology systems, the loss of data contained in the systems, or the inability to access or interact with our web site, could significantly disrupt our operations, prevent customers from making orders, or cause us to lose orders or customers. If our information technology systems are unable to handle additional volume for our operations as our business and scope of services grow, our service levels, operating efficiency and future freight volumes will decline. In addition, we expect customers to continue to demand more sophisticated, fully integrated information systems from their supply chain services providers. If we fail to hire qualified persons to implement and maintain our information technology systems or we fail to upgrade or replace our information technology systems to handle increased volumes, meet the demands of our customers and protect against disruptions of our operations, we may lose orders and customers which could seriously harm our business.

# If we are not able to limit our liability for customers' claims through contract terms and the purchase of insurance, we could be required to pay large amounts to our customers as compensation for their claims and our operations could be adversely affected.

In general, we limit by contract our liability to our customers for loss or damage to their goods to \$20 per kilogram (approximately \$9.07 per pound) for airfreight shipments and \$500 per carton or customary unit, including an ocean container, for ocean freight shipments, with the actual insured amount determined based on the value of the freight. However, because a freight forwarder's relationship to an airline or ocean carrier is that of a shipper to a carrier, the airline or ocean carrier generally assumes the same responsibility to us as we assume to our customers. When we act in the capacity of an authorized agent for an air or ocean carrier, the carrier, rather than us, assumes liability for the safe delivery of the customer's cargo to its ultimate destination. Upon our customer's request, we have the ability to insure a shipment for the full declared value with insurance offered through a separate underwriter. We carry an umbrella insurance policy which covers us for

\$3 million per claim and \$1 million for errors and omissions. When providing warehouse and distribution services, we currently limit our liability by contract and tariff to an amount generally equal to the lower of fair value or \$1.53 per kilogram with a maximum of \$57,400 per claim. Upon payment of a surcharge for warehouse and distribution services, we will assume additional liability.

We have, from time to time, made payments to our customers for claims related to our shipments which, to date, have not been material to our results of operations. Should we experience an increase in the number of such claims, there can be no assurance that our insurance coverage will provide us with adequate coverage for such claims or that the maximum amounts for which we are liable in connection with shipments will not change in the future.

#### Our information technology systems are subject to risks which we cannot control.

Our information technology systems are dependent upon global communications providers, web browsers, telephone systems and other aspects of the Internet infrastructure which have experienced significant system failures and electrical outages in the past. Our systems are susceptible to outages due to fire, floods, power loss, telecommunications failures, break-ins and similar events. Despite our implementation of network security measures, our servers are vulnerable to computer viruses, break-ins and similar disruptions from unauthorized tampering with our computer systems. The occurrence of any of these events could disrupt or damage our information technology systems and inhibit our internal operations, our ability to provide services to our customers, and the ability of our customers to access our information technology systems.

## If we fail to adequately protect our intellectual property rights, the value of such rights may diminish and our results of operations and financial condition may be adversely affected.

We rely on a combination of copyright, trademark and trade secret laws and confidentiality procedures to protect our intellectual property rights. These protections may not be sufficient, and they do not prevent independent third party development of competitive products or services. Further, the laws of many foreign countries do not protect our intellectual property rights to the same extent as the laws of the United States. A failure to protect our intellectual property rights could result in the loss or diminution in value of such rights.

# It may be difficult for our shareholders to effect service of process and enforce judgments obtained in United States courts against us or our directors and executive officers who reside outside of the United States.

We are incorporated in the British Virgin Islands. Several of our directors and executive officers reside outside the United States, and a majority of our assets are located outside the United States. As a result, we have been advised by legal counsel in the British Virgin Islands that it may be difficult or impossible for our shareholders to effect service of process upon, or to enforce judgments obtained in United States courts against, us or our directors and executive officers, including judgments predicated upon the civil liability provisions of the federal securities laws of the United States.

# Because we are incorporated under the laws of the British Virgin Islands, it may be more difficult for our shareholders to protect their rights than it would be for a shareholder of a corporation incorporated in another jurisdiction.

Our corporate affairs are governed by our Memorandum and Articles of Association and by the International Business Companies Act of the British Virgin Islands. Principles of law relating to such matters as the validity of corporate procedures, the fiduciary duties of management and the rights of our shareholders may differ from those that would apply if we were incorporated in the United States or another jurisdiction. The rights of shareholders under British Virgin Islands law are not as clearly established as are the rights of shareholders in many other jurisdictions. Thus, you may have more difficulty protecting your interests in the face of actions by our board of directors or our principal shareholders than you would have as shareholders of a corporation incorporated in another jurisdiction.

# Our international presence exposes us to potential difficulties associated with managing distant operations and to regulatory, tariff, licensing and other risks.

We conduct a majority of our business outside of the United States and we anticipate that revenue from foreign operations will account for a significant amount of our future revenue. There are risks inherent in doing business in international markets, such as:

- · changes in economic and political conditions and in governmental policies,
- · changes in international and domestic customs regulations,
- · wars, civil unrest, acts of terrorism, and other conflicts,
- · natural disasters,
- · changes in tariffs, trade restrictions, trade agreements and taxation,
- · different liability standards, and
- · less protective intellectual property laws.

The occurrence of any of these risks may restrict our ability to operate in the affected region and/or decrease the profitability of our operations in that region.

## Restrictions and controls on foreign investments and acquisitions and our ability to conduct business with local agents in particular countries may restrict our ability to operate in those countries.

Foreign investments in local joint ventures or business acquisitions has been and will continue to be restricted or controlled to varying degrees. These restrictions or controls have and may continue to limit or preclude foreign investments in proposed joint ventures or business acquisitions or increase our costs and expenses in seeking to effect such transactions. Various governments require governmental approval prior to investments by foreign persons and limit the extent of any such investments. In some countries, we may be required by local regulations to conduct operations pursuant to an agency or sponsorship agreement. Even if not required by regulations, we may conduct business in a country with a local agent who can provide knowledge of the local market conditions and facilitate the acquisition of necessary licenses and permits. The loss of an agent or sponsor could result in the temporary or permanent cessation of operations in a particular country. There can be no assurance that we will be able to replace such agent or sponsor on favorable terms, if at all. Furthermore, various governments restrict investment opportunities by foreign persons in some industries or may require governmental approval for the repatriation of capital and income by foreign investors. There can be no assurance that such approvals will be forthcoming in the future. There also can be no assurance that additional or different restrictions or adverse policies applicable to us will not be imposed in the future or, if imposed, as to the duration or impact of any such restrictions or policies.

# The failure of our policies and procedures which are designed to prevent the unlawful transportation of hazardous, explosive or illegal materials could subject us to large fines, penalties or lawsuits.

We are subject to a broad range of foreign and domestic (including state and local) environmental, health and safety and criminal laws and regulations, including those governing discharges into the air and water, the handling and disposal of solid and hazardous waste and the shipment of explosive or illegal substances. We believe that we are in substantial compliance with all material environmental, health and safety and criminal laws and regulations.

In the course of our operations, we may be asked to arrange for the transportation of substances defined as hazardous under applicable laws. As is the case with any such operation, if a release of hazardous substances occurs on or from our facilities or from the transporter, we may be required to participate in the remedy of, or otherwise bear liability for, such release or be subject to claims from third parties whose property or person is injured by the release. In addition, if our employees arrange for the transportation of hazardous, explosive or illegal materials in violation of applicable laws or regulations, we may face civil or criminal fines or penalties, including bans on making future shipments in particular geographic areas. We have attempted to

implement policies and procedures designed to prevent the unlawful transportation of such materials. Although our current operations have not been significantly affected by noncompliance with these environmental, health and safety, and criminal laws and regulations, a failure in the future of our policies and procedures designed to safeguard against any such noncompliance could subject us to large fines, penalties or lawsuits.

#### If we fail to comply with applicable governmental regulations, our business could be adversely affected.

Our air transportation activities in the United States are subject to regulation by the Department of Transportation as an indirect air carrier and by the Federal Aviation Administration. Our overseas offices and agents are licensed as airfreight forwarders in their respective countries of operation. We are licensed in each of our offices as an airfreight forwarder by the International Air Transport Association. In the case of our newer offices, we have applied for such a license. Our indirect air carrier status is also subject to the Indirect Air Carrier Standard Security Program.

We are licensed as a customs broker by the Customs Service of the Department of the Treasury in each United States customs district in which we do business. All United States customs brokers are required to maintain prescribed records and are subject to periodic audits by the Customs Service. In other jurisdictions in which we perform customs brokerage services, we are subject to the licensing requirements of the appropriate governmental authority.

We are licensed as an ocean freight forwarder by and registered as an ocean transportation intermediary with the Federal Maritime Commission. The Federal Maritime Commission has established qualifications for shipping agents, including surety bonding requirements. The Federal Maritime Commission also is responsible for the economic regulation of non-vessel operating common carriers that contract for space and sell that space to commercial shippers and other non-vessel operating common carrier operators for freight originating or terminating in the United States. To comply with these economic regulations, vessel operators and non-vessel operating common carriers are required to file tariffs which establish the rates to be charged for the movement of specified commodities into and out of the United States. The Federal Maritime Commission has the power to enforce these regulations by assessing penalties. For ocean shipments not originating or terminating in the United States, the applicable regulations and licensing requirements typically are less stringent than in the United States.

Although our current operations have not been significantly affected by compliance with current United States and foreign governmental regulation, we cannot predict what impact future regulations may have on our business. Our failure to maintain required permits or licenses, or to comply with applicable regulations, could result in substantial fines or revocation of our operating authorities.

# Our business could be adversely affected if we are not able to sell container space that we purchase from ocean shipping lines.

As an indirect ocean carrier or non-vessel operating common carrier, we contract with ocean shipping lines to obtain transportation for a fixed number of containers between various points during a specified time period at variable rates. We then solicit freight from our customers to fill the containers. When we contract with ocean shipping lines to obtain containers, we become obligated to pay for the container space that we purchase. If we are not able to sell all of our purchased container space, we will not be able to recover our out-of-pocket costs for such purchase of container space.

## Our executive officers, directors and principal shareholders retain significant control of our company and their interests may be different and conflict with yours.

Our current executive officers, directors and principal shareholders and their affiliates control a significant portion of our outstanding ordinary shares. As a result, these shareholders may be able to control us and direct our affairs, including the election of directors and the approval of significant corporate transactions. This concentration of ownership also may delay, defer or prevent a change in control of our company, and make some transactions more difficult or impossible without the support of these shareholders.

#### Future issuances of preference shares could adversely affect the holders of our ordinary shares.

We are authorized to issue up to 100,000,000 preference shares, of which 50,000,000 have been designated as Class A preference shares and 50,000,000 have been designated as Class B preference shares. Our board of directors may determine the rights and preferences of the Class A and Class B preference shares within the limits set forth in our Memorandum and Articles of Association and applicable law. Among other rights, our board of directors may determine, without further vote or action by our shareholders, the dividend, voting, conversion, redemption and liquidation rights of our preference shares. Our board of directors may also amend our Memorandum and Articles of Association to create from time to time one or more classes of preference shares. The issuance of any preference shares could adversely affect the rights of the holders of ordinary shares, and therefore reduce the value of the ordinary shares. While currently no preference shares are outstanding, no assurances can be made that we will not issue preference shares in the future.

## Our Memorandum and Articles of Association contain anti-takeover provisions which may discourage attempts by others to acquire or merge with us and which could reduce the market value of our ordinary shares.

Provisions of our Memorandum and Articles of Association may discourage attempts by other companies to acquire or merge with us, which could reduce the market value of our ordinary shares. Provisions in our Memorandum and Articles of Association may delay, deter or prevent other persons from attempting to acquire control of us. Provisions of British Virgin Islands law to which we are subject may impede a merger, takeover or other business combination involving us or discourage a potential acquiror from making a tender offer or otherwise attempting to obtain control of us.

#### Item 4. Information on the Company

#### History and Development of the Company

Our company's legal and commercial name is UTi Worldwide Inc. (UTi). We were incorporated in the British Virgin Islands on January 30, 1995 as an international business company and operate under the British Virgin Islands legislation governing corporations. The address and telephone number of our registered office are 9 Columbus Centre, Pelican Drive, Road Town, Tortola, British Virgin Islands and (284) 494-4567, respectively. Our Registered Agent is Midocean Management and Trust Services (BVI) Limited, 9 Columbus Centre, Pelican Drive, Road Town, Tortola, British Virgin Islands. Our registered agent for service of process in the United States is CT Corporation System, 111 Eighth Avenue, New York, New York, 10011.

We formed our current business from a base of three freight forwarders which we acquired from 1993 to 1995. Currently, we own and operate 237 offices in 48 countries and we transact business through another 178 independent agents' offices, of which 166 offices are exclusive agents', in an additional 85 countries. Our business is managed from six principal support offices in Dusseldorf, Hong Kong, Johannesburg, London, Los Angeles and Sydney. Our Chief Executive Officer, Chief Operating Officer, investor relations staff, corporate financial support staff and certain other corporate support staff are located at our Los Angeles corporate support office, located at 19443 Laurel Park Road, Suite 111, Rancho Dominguez, California 90220-6043, (310) 604-3311. Personnel conducting other corporate administrative functions are located at our other corporate support offices.

Since 1995, we have focused on developing proprietary information technology systems which enable our customers to use the Internet to access our web-based suite of supply chain software applications called UTi eMpower. UTi eMpower facilitates the online operations of our supply chain activities and allows our agents and offices to link to our transportation system. UTi eMpower also allows our customers to place orders, track the status of their shipments, verify customs clearing and link to our planning and optimization software. In addition to accessing our supply chain solutions services through the Internet, our customers may obtain supply chain solutions services through personal contact, telephone and facsimile.

In November 2000, we completed an initial public offering of 5,405,000 ordinary shares. This is our second annual report filed with the United States Securities and Exchange Commission.

In the three-year period ended January 31, 2002, in addition to expenditures made for acquiring businesses, our principal capital expenditures were for computer equipment and software. The principal capital expenditure currently in progress relates to our implementation software for the new warehouse software system, purchased under a capital lease agreement in fiscal 2001 for approximately \$1 million. The expenditure will be incurred throughout the four geographic regions. The project is expected to be completed by the end of fiscal 2003.

Our largest acquisition expenditure during the three-year period ended January 31, 2002, was for the acquisition of the Continental group of companies on September 1, 2000 for a total consideration of approximately \$16.6 million. This expenditure was financed by bank borrowings and the issuance of ordinary shares. The bank borrowings were repaid in December 2000 with proceeds from the initial public offering. More recently, on January 25, 2002, we acquired Grupo SLi and Union, S.L. ("SLi") for an initial payment of approximately \$8.6 million, funded with the proceeds from our public offering. The final total consideration is dependent on certain performance criteria being achieved over the next four years. We expect that, should these performance criteria be met, the consideration will be made in the form of cash or shares of our company.

#### **Business Overview**

We are a global, non-asset based supply chain management business providing supply chain logistics services and planning and optimization solutions. Our primary services include freight forwarding, customs brokerage and warehousing and other services, which include the coordination of shipping and the storage of raw materials, supplies, components and finished goods, as follows:

• Freight Forwarding. As a freight forwarder, we conduct business as an indirect carrier for our customers or occasionally as an authorized agent for an airline or ocean carrier. We typically act as an indirect carrier with respect to shipments of freight unless the volume of freight to be shipped over a particular route is not large enough to warrant consolidating such freight in other shipments. In such situations, we usually forward the freight as an agent of the direct carrier. Except for a domestic delivery service, which we provide only in South Africa, we handle substantially only international shipments and do not provide for domestic shipments unless they occur as part of an international shipment. As part of our airfreight services, we also provide a domestic delivery service within South Africa through our Sun Couriers operation, which includes forwarding shipments by air or expedited ground transportation.

We do not own or operate aircraft or vessels and, consequently, contract with commercial carriers to arrange for the shipment of cargo. We arrange for, and in many cases provide, pickup and delivery service between the carrier and the location of the shipper or recipient. Our Sun Couriers operation uses predominantly outsourced resources to provide pickup and delivery services between the location of the shipper or recipient and the local distribution center.

When we act as an authorized agent for an airline or ocean carrier, we arrange for the transportation of individual shipments to the airline or ocean carrier. As compensation for arranging for the shipments, the airline or ocean carrier pays to us a commission. If we provide the carrier with ancillary services, such as the preparation of export documentation, we receive an additional fee.

• Customs Brokerage. As part of our integrated logistics services, we provide customs brokerage services in the United States and most of the countries in which we operate. Within each country, the rules and regulations vary, along with the level of expertise that is required to perform the customs brokerage services. We provide customs brokerage services in connection with a majority of the shipments which we handle as both an airfreight and ocean freight forwarder. We also provide customs brokerage services in connection with shipments forwarded by our competitors. In addition, other companies may provide customs brokerage services in connection with the shipments which we forward.

As part of our customs brokerage services, we prepare and file formal documentation required for clearance through customs agencies, obtain customs bonds, facilitate the payment of import duties on behalf of the importer, arrange for payment of collect freight charges, assist with determining and obtaining the best commodity classifications for shipments and other related services. We determine our fees for our customs brokerage services based on the volume of business transactions for a particular customer, and the type, number and complexity of services provided.

Warehousing and Other Services. Our warehousing services primarily relate to storing goods and
materials in order to meet customers' production or distribution schedules. Our related services include
receiving, deconsolidation and decontainerization, sorting, put away, consolidation, assembly, inspection services, cargo loading and unloading, assembly of freight and protective package and storage. We
also provide a range of other services, such as customized distribution and inventory management
services and specialized customer-specific supply chain solutions. We receive fees for our warehousing
and other services performed.

We have a large and diverse base of global business customers ranging from large multinational enterprises to smaller local businesses. We derive most of our revenue from airfreight and ocean freight forwarding services for which we are paid on a transactional basis. A breakdown of net revenues by product line for the last three fiscal years is as follows (in thousands):

	Year ended January 31,						
	2002		2001		2000		
	Amount	% of Net revenue	Amount	% of Net revenue	Amount	% of Net revenue	
Airfreight	\$142,312	47%	\$145,594	48%	\$124,177	51%	
Ocean freight	58,633	19	54,461	18	44,078	18	
Customs brokerage	54,034	18	55,295	18	40,156	16	
Other	49,580	16	46,496	16	37,206	15	
Net revenue	\$304,559	<u>100</u> %	\$301,846	<u>100</u> %	\$245,617	<u>100</u> %	

As a global company, our markets are separated into four geographic regions. Our net revenues by geographic region for the last three fiscal years is as follows (in thousands):

	Year ended January 31,					
	2002		2001		2000	
	Amount	% of Net revenue	Amount	% of Net revenue	Amount	% of Net revenue
Europe	\$ 62,457	20%	\$ 62,702	21%	\$ 56,102	23%
Americas	94,045	31	100,577	33	67,928	28
Asia Pacific	60,075	20	42,992	14	30,863	12
Africa	87,982	29	95,575	32	90,724	37
Net revenue	\$304,559	100%	\$301,846	100%	\$245,617	<u>100</u> %

To market our services, we produce customized supply chain solutions that provide the logistics services our clients require. We use our planning and optimization systems to identify the needs of our customers and to develop supply chain solutions tailored to customer- and industry-specific requirements. In this way, we attempt to become our customers' preferred provider of supply chain services, thus increasing the range and volume of transactions and services provided to the customer. For fiscal 2002, no single customer accounted for more than 4% of our gross revenue.

Historically, our operating results have been subject to seasonal trends when measured on a quarterly basis. Our first quarter is traditionally weaker compared with the other fiscal quarters, which we believe is in keeping with the trends of the operating results of other supply chain service providers. This trend is dependent on numerous factors, including the markets in which we operate, holiday seasons, consumer demand and

economic conditions. We cannot accurately predict the timing of these factors, nor can we accurately estimate the impact of any particular factor, and thus we can give no assurance that these historical seasonal patterns will continue in future periods.

#### Sales and Marketing

We market our services through an organization consisting of approximately 310 full-time salespersons who receive assistance from our senior management and regional managers. Our four principal geographic regions are the Americas, Europe, Asia Pacific and Africa and each regional manager is responsible for the financial performance of their region. We have implemented a sales process by which we use our supply chain consulting services, which primarily relate to planning and optimizing the movement of freight, to market our core services of freight forwarding, customs brokerage and postponement warehouse services. In connection with our sales process and in order to serve the needs of our customers, some of whom desire only our freight forwarding services and for others who desire a wider variety of our supply chain solutions services, our sales force is divided into two specialized sales groups. One of these sales groups focuses primarily on marketing our freight forwarding and customs brokerage services and the other group focuses on marketing all of our supply chain solutions services.

Our sales and marketing efforts are directed at both local and global customers. Our local sales and marketing teams focus on selling to and servicing smaller- and medium-sized customers who primarily are interested in selected services, such as freight forwarding and customs brokerage. Our global solutions sales and marketing teams focus their efforts on obtaining and developing large volume global accounts with multiple shipping locations who require comprehensive solutions. These accounts typically impose numerous requirements on their providers, such as electronic data interchange, Internet-based tracking and monitoring systems, proof of delivery capabilities, customized shipping reports and a global network of offices.

These requirements often limit the competition for these accounts to large freight forwarders, third-party logistics providers and integrated carriers with global operations. Our global solutions sales and marketing teams also target companies operating in specific industries with unique supply chain requirements, such as the fashion and apparel, automotive, pharmaceuticals, chemicals, technology and mining industries. These two sales and marketing teams may work together on larger accounts.

As part of our marketing and growth strategy, we built solutions centers in Johannesburg and Los Angeles. Each solutions center consists of computer and audio-visual equipment and meeting facilities which we use to demonstrate our supply chain management solutions services and our software systems and to train our employees and customers on such systems. We also use demonstration versions of our software and third-party software provided to us as part of our licensing agreements.

During our initial review of a customer's supply chain processes, we determine the current status of the customer's supply chain processes. We analyze the supply chain requirements of our customer and determine improvements through modification or re-engineering. After discussing with our customers the various supply chain solutions which could be implemented for them, we implement the desired solutions.

#### Competition

Competition within the freight forwarding, logistics and supply chain management industries is intense. We compete primarily with a relatively small number of international firms that have the worldwide capabilities to provide the breadth of services offered by us. We also encounter competition from regional and local third-party logistics providers, freight forwarders, integrated transportation companies that operate their own aircraft, cargo sales agents and brokers, surface freight forwarders and carriers, airlines, associations of shippers organized to consolidate their members' shipments to obtain lower freight rates, and Internet-based freight exchanges.

In addition, computer information and consulting firms which traditionally operated outside of the supply chain services industry are beginning to expand the scope of their services to include supply chain related

activities so that they may service the supply chain needs of their existing customers and offer their information systems services to new customers.

#### **Intellectual Property**

We have developed proprietary information technology systems called UTi eMpower for our supply chain services activities. UTi eMpower facilitates the online operations of our supply chain activities, allows our agents and offices to link to our transportation system and allows our customers to track the status of their shipments and link to our planning and optimization software. UTi eMpower enables our customers to access our information technology systems irrespective of their technological experience. Within UTi eMpower are various supply chain information systems, including the following:

- uOp 2000, which is used by our agents and offices as the local operating system for customs brokerage, air and ocean import and export documentation and accounting functions that feed shipment and other customer data into our global information systems,
- uOrder, which assists our customers with order management,
- uTrac, which enables our customers to track shipments of goods and materials,
- uWarehouse, which enables our customers to track the location and status of goods and materials,
- uClear, which assists our customers with customs clearance,
- uAnalyze, which assists us and our customers with isolating the factors causing variability in transit times,
- uConnect, which enables the electronic transfer of data between our systems and those of our customers, and
- uPlan, which is a suite of selected planning and optimization software developed by i2 Technologies.

In fiscal 2001, we expanded our uWarehouse system by acquiring the warehouse management software from EXE Technologies, Inc. We have installed and are now using this software in many of our warehouses around the world.

We have received federal trademark or service mark registration of the name Union-Transport and the logo for Union-Transport. We have applied for federal trademark or service mark registration of the names UTi and UTi eMpower and the logo for UTi. All of these names and logos have also been or are currently being registered in countries around the world. We have no patents nor have we filed any patent applications. While we may seek further trademarks or service marks and perhaps patents on inventions or processes in the future, we believe our success depends primarily on factors such as the technological skills and innovative abilities of our personnel rather than on any patents or other registrations we may obtain. In addition, any patents issued from future applications may not provide meaningful protection or other commercial advantage to us.

#### **Government Regulation**

Our airfreight forwarding business in the United States is subject to regulation, as an indirect air cargo carrier, under the Federal Aviation Act by the Department of Transportation, although airfreight forwarders are exempted from most of this act's requirements by the applicable regulations. Our indirect air carrier status is also registered and in compliance with the Indirect Air Carrier Standard Security Program. Our foreign airfreight forwarding operations are subject to similar regulation by the regulatory authorities of the respective foreign jurisdictions. The airfreight forwarding industry is subject to regulatory and legislative changes that can affect the economics of the industry by requiring changes in operating practices or influencing the demand for, and the costs of providing, services to customers.

The Federal Maritime Commission regulates our ocean forwarding and non-vessel operating common carrier operations to and from the United States. The Federal Maritime Commission licenses intermediaries

(combined ocean freight forwarders and non-vessel operating common carrier operators). Indirect ocean carriers are subject to Federal Maritime Commission regulation, under this Commission's tariff filing and surety bond requirements, and under the Shipping Act of 1984 and the Ocean Reform Shipping Act of 1998, particularly those terms proscribing rebating practices. For ocean shipments not originating or terminating in the United States, the applicable regulations and licensing requirements typically are less stringent than in the United States.

Our United States domestic customs brokerage operations are subject to the licensing requirements of the United States Department of the Treasury and are regulated by the United States Customs Service. We are a licensed customs broker by the United States Customs Service. Our foreign customs brokerage operations are licensed in and subject to the regulations of their respective countries.

Some portions of our warehouse operations require authorizations and bonds by the United States Department of the Treasury and approvals by the United States Customs Service. Our foreign warehouse operations are subject to regulations of their respective countries.

We are subject to a broad range of foreign and domestic environmental and workplace health and safety requirements, including those governing discharges to air and water and the handling and disposal of solid and hazardous wastes. In the course of our operations, we may be asked to arrange transport of substances defined as hazardous under applicable laws. As is the case with any such operation, if a release of hazardous substances occurs on or from our facilities or from the transporter, we may be required to participate in, or have liability for, the remedy of such release. In such case, we also may be subject to claims for personal injury and natural resource damages.

Although our current operations have not been significantly affected by compliance with, or liability arising under, these environmental, health and safety laws, we cannot predict what impact future environmental, health and safety regulations might have on our business.

We believe we are in substantial compliance with applicable material regulations and that the costs of regulatory compliance have not had a material adverse impact on our operations to date. However, our failure to comply with the applicable regulations or to maintain required permits or licenses could result in substantial fines or revocation of our operating permits or authorities. We cannot predict the degree or cost of future regulations on our business.

#### **Organizational Structure**

UTi Worldwide Inc., incorporated under the International Business Companies Act of the British Virgin Islands, is a holding company and all of our operations are conducted through subsidiaries. Our subsidiaries, along with their countries of incorporation and our ownership interests, are included in Exhibit 8.1, included with this report. The proportion of voting power that we hold for each subsidiary is equivalent to our percentage ownership.

#### Property, Plants and Equipment

We lease or, in a few cases, own 237 facilities in 48 countries. Most of these facilities are comprised of office and warehouse space. These facilities typically are located close to an airport, ocean port or an important border crossing and range in size from approximately 3,000 square feet to approximately 540,000 square feet. Leases for our principal properties generally have terms of five years or more and often include options to renew. While some of our leases are month-to-month and others expire in the near term, we believe that our facilities are adequate for our current needs and for the foreseeable future.

Our leased facilities include 29 medium- to large-sized warehouse facilities ranging in size from approximately 10,000 to 540,000 square feet. We own 3 medium-sized warehouse facilities ranging in size from approximately 30,000 to 50,000 square feet. These warehouse facilities are located in Australia (Melbourne plus two in Sydney), Colombia (Bogota and Cucuta), Hong Kong (three locations), Italy (Milan, Rome, plus two in Turin), the Netherlands (Amsterdam and Tiel), Portugal (Lisboa), Spain

(Azuqueca, Barcelona, Jaen, La Coruna, plus four in Madrid), the United Kingdom (Colnbrook, Manchester and Reading) and the United States (Chicago, Los Angeles, Miami, Memphis, Newark and New York).

We also own 5 facilities in South Africa ranging in size from approximately 21,400 square feet to approximately 243,000 square feet which we use in our overnight courier business.

#### Item 5. Operating and Financial Review and Prospects

#### Overview

The following discussion of our operating results explains material changes in our consolidated results of operations for the years ended January 31, 2002 and 2001 compared to the respective prior year. The discussion should be read in conjunction with the consolidated financial statements and related notes included elsewhere in this report. This discussion contains forward-looking statements, the accuracy of which involves risks and uncertainties and our actual results could differ materially from those anticipated in the forward-looking statements for many reasons, including, but not limited to, those risk factors described under "Key Information" and elsewhere in this report. We disclaim any obligation to update information contained in any forward-looking statement. Our consolidated financial statements attached to this report, have been prepared in United States dollars and in accordance with U.S. GAAP.

In fiscal 2002, the operating results of the acquired operations for SLi are included in the Company's financial statements since the date of acquisition, January 25, 2002. UTi acquired the entire issued share capital of SLi, incorporated in Spain, for an initial consideration of approximately \$8.6 million, of which approximately \$8.0 million represented goodwill. The final purchase price is contingent on future earn-out payments based on the annual net profits after tax of the purchased operations over the period February 1, 2002 through January 31, 2006. Such earn-out payments are estimated to be between \$3.0 million to \$4.0 million for each of the four years, but the actual amounts will depend on the amount of net profits after tax earned by the operation with the purchased assets. The final purchase price allocation has not yet been completed. The acquisition has been accounted for using the purchase method of accounting. The operating results of Pership Logistics (Private) Limited, incorporated in Sri Lanka, and Eilat Overseas Limited, incorporated in Israel, are included since their dates of acquisition, February 1, 2001 and May 1, 2001, respectively. The total consideration paid for the acquisitions in Sri Lanka and Israel was \$2.0 million.

In fiscal 2001, the operating results of the acquired operations for the Continental group of companies ("Continental") were included in the Company's financial statements since the date of acquisition, September 1, 2000. The operating results for our other acquisitions in fiscal 2001 were also included in our financial statements since their dates of acquisition, as disclosed in Note 2 to our accompanying consolidated financial statements.

Our reporting currency is the U.S. dollar. However, due to our global operations, we conduct and will continue to conduct business in currencies other than our reporting currency. The conversion of these currencies into our reporting currency for reporting purposes will be affected by any movement in these currencies against the U.S. dollar. A depreciation of these currencies against the U.S. dollar would result in lower gross and net revenues reported, however as applicable costs are also converted from these currencies, costs would also be lower. The net impact on our net income is therefore somewhat mitigated. Similarly, the opposite effect will occur if these currencies appreciate against the U.S. dollar. During fiscal 2002, many of our local currencies depreciated against the U.S. dollar. For example, using the currency rates for fiscal 2001, gross and net revenues for fiscal 2002 would have been \$953.3 million and \$334.9 million, respectively, or \$63.5 million and \$30.3 million higher than reported, and operating expenses would have been \$26.6 million more than reported.

Our principal sources of income include airfreight forwarding, ocean freight forwarding, customs brokerage and other services. We attempt to become our customers' preferred provider of supply chain management solutions, thus increasing both the range and volume of transactions for our freight forwarding, customs brokerage and other services.

A significant portion of our expenses are variable and adjust to reflect the level of our business activities. Other than transportation costs, staff costs are our single largest variable expense and are less flexible in the near term as we must staff to meet uncertain future demand.

#### Airfreight Forwarding

When we act as an airfreight forwarder, we conduct business as an indirect carrier or occasionally as an authorized agent for the airline which carries the shipment. In both cases, gross revenue and applicable costs are recognized at the time the freight departs the terminal of origin.

When we act as an indirect air carrier, we procure shipments from a large number of customers, consolidate shipments bound for a particular destination from a common place of origin, determine the routing over which the consolidated shipment will move, and purchase cargo space from airlines on a volume basis. As an indirect air carrier, our gross revenue includes the rate charged to the client for the movement of the shipment on the airline, plus the fees we charge for our other ancillary services such as preparing shipment-related documentation and materials handling related services. Airfreight forwarding gross revenue includes expedited movement by ground transportation and our domestic delivery service in South Africa, Sun Couriers.

When we act as an indirect air carrier, our net revenue is the differential between the rates charged to us by the airlines and, where applicable, expedited ground transport operators, and the rates we charge our customers plus the fees we receive for our other services. Therefore, our net revenue is influenced by our ability to charge our customers a rate which is higher than the rate we obtain from the airlines, but which is also lower than the rate the customers could otherwise obtain directly from the airlines.

When we act as an authorized agent for the airline which carries the actual shipment, our gross revenue is primarily derived from commissions received from the airline plus fees for the ancillary services we provide such as preparing shipment-related documentation, and materials handling related services. Our gross revenue does not include airline transportation costs when we act as an authorized agent. Accordingly, our gross revenue and net revenue are not materially different in this situation.

#### Ocean Freight Forwarding

When we act as an ocean freight forwarder, we conduct business as an indirect ocean carrier or occasionally as an authorized agent for the ocean carrier which carries the shipment. Our gross revenue and net revenue from ocean freight forwarding and related costs are recognized the same way that our gross revenue and net revenue from airfreight forwarding and related costs are recognized.

When we act as an indirect ocean carrier or non-vessel operating common carrier we contract with ocean shipping lines to obtain transportation for a fixed number of containers between various points in a specified time period at an agreed upon rate. We then solicit freight from customers to fill the containers and consolidate the freight bound for a particular destination from a common shipping point. As in the case when we act as an indirect airfreight forwarder, our gross revenue in this situation includes the rate charged to the customer for the movement of the shipment on the ocean carrier plus our fees for the other services we provide which are related to the movement of goods such as preparing shipment-related documentation. Our net revenue is determined by the differential between the rates charged to us by the carriers and the rates we charge our customers along with the fees we receive for our other ancillary services.

When we act as an authorized agent for an ocean carrier, our gross revenue is generated from the commission we receive from the carrier plus the fees we charge for the ancillary services we provide. Our gross revenue does not include transportation costs when we act as an authorized agent for an ocean carrier. Under these circumstances, our gross revenue and net revenue are not materially different.

#### Customs Brokerage

We provide customs clearance and brokerage services with respect to the majority of the shipments we handle as a freight forwarder. We also provide customs brokerage services for shipments handled by our

competitors. These services include assisting with and performing regulatory compliance functions in international trade.

Customs brokerage gross revenue is recognized when the necessary documentation for customs clearance has been completed. This gross revenue is generated by the fees we charge for providing customs brokerage services, as well as the fees we charge for the disbursements made on behalf of a customer. These disbursements, which typically include customs duties and taxes, are excluded from our calculations of gross revenue since they represent disbursements made on behalf of customers. Typically, disbursements are included in our accounts receivable and are several times larger than the amount of customs brokerage gross revenue generated.

#### Other Services

We also provide a range of other services, such as warehousing services, customized distribution and inventory management services and developing specialized customer-specific supply chain solutions. Our gross revenue in these capacities includes commissions and fees earned by us and is recognized upon performance.

#### **Discussion of Operating Results**

Our business operates in four geographic segments comprised of Europe, the Americas, Asia Pacific and Africa. Gross revenue is recognized in the region in which the shipment originates. Our gross revenue by geographic segment is set forth in the following table (in thousands):

	Year ended January 31,						
	2002		2001		2000	)	
	Amount	% of Gross revenue	Amount	% of Gross revenue	Amount	% of Gross revenue	
Europe	\$264,280	30%	\$266,560	31%	\$217,184	31%	
Americas	258,008	29	293,150	34	241,954	34	
Asia Pacific	242,950	27	179,286	21	118,965	17	
Africa	124,548	14	124,263	14	128,852	18	
Gross revenue	\$889,786	100%	\$863,259	100%	\$706,955	100%	

Gross revenue increased 3% to \$889.8 million for fiscal 2002 compared to \$863.3 million for fiscal 2001 due to increases in airfreight forwarding (4%), ocean freight forwarding (1%), and other revenue (13%), offset by a decline in customs brokerage (4%). Overall, our reported gross revenue for fiscal 2002 was negatively impacted by declining foreign currency rates against the U.S. dollar and benefited from acquisitions. Gross revenue for fiscal 2002 benefited by approximately \$37.5 million from acquisitions made during fiscal 2001, which had a full year impact in fiscal 2002 (primarily Continental), and acquisitions completed during fiscal 2002. Using currency rates in effect for fiscal 2001, we estimate that gross revenues for fiscal 2002 would have been \$953.3 million, or \$63.5 million higher for the year, of which approximately \$39.9 million came from acquisitions and the balance from organic growth. Gross revenue increased 22% to \$863.3 million for fiscal 2001 compared to \$707.0 million for fiscal 2000 also due to increases in airfreight forwarding (19%), ocean freight forwarding (22%), customs brokerage (44%) and other revenue (32%). We estimate that acquisitions completed during fiscal 2001 accounted for \$80.9 million of our gross revenue for the year.

We believe that net revenue is a better measure than gross revenue of the importance to us of our various services since our gross revenue for our services as an indirect air and ocean carrier includes the carriers' charges to us for carriage of the shipment. When we act as an indirect air and ocean carrier, our net revenue is determined by the differential between the rates charged to us by the carrier and the rates we charge our customers plus the fees we receive for our ancillary services. Net revenue derived from freight forwarding generally is shared between the points of origin and destination. Our gross revenue in our other capacities includes only commissions and fees earned by us and is substantially the same as our net revenue. The

following table shows our net revenue and our operating expenses for the periods presented, expressed as a percentage of net revenue.

	Year en	ided Janua	ry 31,
	2002	2001	2000
Net revenue:			
Airfreight forwarding	47%	48%	51%
Ocean freight forwarding	19	18	18
Customs brokerage	18	18	16
Other	16	16	15
Total net revenue	100%	100%	100%
Operating expenses:			
Staff costs	51%	51%	51%
Depreciation	3	3	3
Amortization of goodwill	2	2	1
Other operating expenses	34	36	37
Total operating expenses	90	92	92
Operating income	10	8	8
Interest expense, net	*	*	*
Gains on foreign exchange.	*	1	*
Pretax income	9	8	8
Income tax expense	3	2	*
Minority interests	*	*	*
Net income	<u>6</u> %	<u>6</u> %	<u>7</u> %

<sup>\*</sup> Less than one percent.

#### Year Ended January 31, 2002 Compared to Year Ended January 31, 2001

Net revenue increased \$2.8 million, or 1%, to \$304.6 million for fiscal 2002 compared to \$301.8 million for fiscal 2001. Overall, our reported net revenue for fiscal 2002 was negatively impacted by declining foreign currency rates against the U.S. dollar and benefited by approximately \$16.6 million from acquisitions made during fiscal 2002 as well as from the full year effect of acquisitions made in fiscal 2001. Using currency rates in effect for fiscal 2001, we estimate that net revenues would have been \$334.9 million, or \$30.3 million higher for the year, of which approximately \$16.6 million came from acquisitions and the balance from organic growth.

Airfreight forwarding net revenue declined \$3.3 million, or 2%, to \$142.3 million for fiscal 2002 compared to \$145.6 million for the prior year. This decrease primarily resulted from overall volume decreases in the Americas and Europe regions, offset by volume increases in the Asia Pacific and Africa regions. Airfreight forwarding net revenue from the Asia Pacific region for fiscal 2002 increased by 72% over the prior year, due both to organic growth and the contribution from the Continental acquisition. Airfreight forwarding net revenue from the Americas decreased by 9% due primarily to the global economic slowdown and the effects of September 11th.

Ocean freight forwarding net revenue increased \$4.2 million, or 8%, to \$58.6 million for fiscal 2002 compared to \$54.5 million for the prior year. Increases in shipments and tonnage from the Asia Pacific region predominately to the Americas region significantly contributed to this increase in ocean freight forwarding net revenue. Ocean freight forwarding net revenue for the entire Asia Pacific region increased by 26% primarily as a result of our strategy to increase volumes in the Asia to North America route.

Customs brokerage net revenue decreased \$1.3 million, or 2%, to \$54.0 million for fiscal 2002 compared to \$55.3 million for fiscal 2001. Customs brokerage net revenue decreased primarily as a result of the lower shipping volumes resulting from the global economic slowdown.

Other net revenue, which includes revenue from our other specialized services including postponement warehousing and customized distribution services, increased \$3.1 million, or 7%, to \$49.6 million for fiscal 2002 compared to \$46.5 million for fiscal 2001. This increase is primarily a result of our increasing efforts to provide additional services such as warehousing and other specialized supply chain management services.

Staff costs increased \$1.6 million, or 1%, to \$156.0 million for fiscal 2002 from \$154.4 million for the prior year. However, staff costs remained constant when expressed as a percentage of net revenue, at 51% in both fiscal 2002 and fiscal 2001. Staff costs are the largest component of operating expenses and we strive to manage these costs in relation to net revenue growth. Staff costs, however, are somewhat inflexible in the short-term as we must ensure proper staffing levels to meet uncertain future demand.

Depreciation expense increased by \$0.4 million, or 4%, for fiscal 2002 over fiscal 2001 to \$9.4 million primarily due to increases in capital spending for computer equipment and fixtures and fittings during the period. Depreciation expense remained constant at 3% of net revenue in fiscal 2002 as compared to the prior year.

Amortization of goodwill increased by \$1.0 million, or 24%, to \$5.3 million in fiscal 2002 as compared to \$4.3 million in the prior year. This increase was due to the full year effect of acquisitions we made in fiscal 2001 and the related goodwill being amortized, as well as the amortization of goodwill relating to the acquisitions completed during fiscal 2002. To date, our acquisitions have been accounted for using the purchase method of accounting and the related goodwill is amortized over a period generally not exceeding 20 years. Amortization of goodwill expressed as a percentage of net revenue remained constant at 2% in fiscal 2002 compared to the prior year. Beginning in the first quarter of fiscal 2003, we will cease amortizing goodwill as we adopt Statement of Financial Accounting Standard No. 142, "Goodwill and Other Intangible Assets." We are currently evaluating the impact that this standard will have on our results of operations and financial position.

Other operating expenses decreased by \$5.7 million, or 5%, to \$104.1 million in fiscal 2002 compared to \$109.8 million for fiscal 2001. Included in other operating expenses for fiscal 2002 are facilities and communications costs of \$37.3 million compared to \$34.5 million of such costs for the prior year. Facilities and communications costs increased primarily as a result of the addition of new locations in fiscal 2002 as compared to the prior year. The balance of the other operating expenses is comprised of selling, general and administrative costs. For fiscal 2002, selling, general and administrative costs were \$66.8 million compared to \$75.3 million for the same prior year period. The decrease in selling, general and administrative costs was primarily a result of our efforts to control costs, keeping our spending in line with the lower revenue growth during fiscal 2002 as compared to the prior year. When expressed as a percentage of net revenue, other operating expenses decreased from 36% for fiscal 2001 to 34% for fiscal 2002.

Interest expense, consisting primarily of interest on our credit facilities and capital lease obligations offset by interest income on our cash deposits, decreased \$1.0 million to \$1.2 million in fiscal 2002 from \$2.2 million for the prior year. This decrease was due primarily to decreased borrowings during fiscal 2002 as compared to the prior year.

Gains on foreign exchange declined \$3.6 million to \$17,000 in fiscal 2002 compared to \$3.6 million for the prior year. This decrease was primarily due to a \$2.6 million cumulative currency translation gain which was recorded upon the liquidation of a non-operating subsidiary during the fourth quarter of fiscal 2001.

The effective income tax rate increased to 28% in fiscal 2002 compared to 24% in the prior year. The lower rate in the prior year was largely due to the utilization of tax loss carryforwards not previously recognized. Our overall tax rate is impacted by the geographic composition of our worldwide taxable income, with some of our operations in countries with low effective income tax rates. We expect that our effective tax rate will continue to increase in fiscal 2003 and beyond given that the utilization of tax loss carryforwards not previously recognized is expected to decrease in future years as compared to prior years. We cannot predict,

however, the amount of the increase in our effective tax rate given the uncertainties concerning the future geographical composition of our worldwide taxable income.

Net income increased 4% to \$19.2 million in fiscal 2002 as compared to the prior year for the reasons listed above.

#### Year Ended January 31, 2001 Compared to Year Ended January 31, 2000

Net revenue increased \$56.2 million, or 23% to \$301.8 million for fiscal 2001 compared to \$245.6 million for fiscal 2000. Overall, net revenue for fiscal 2001 benefited from acquisitions made during fiscal 2001 as well as from the full year effect of acquisitions made in fiscal 2000. We estimate that these acquisitions accounted for approximately \$18.6 million of the net revenue increase for fiscal 2001 versus the prior fiscal year.

Airfreight forwarding net revenue increased \$21.4 million, or 17%, to \$145.6 million for fiscal 2001 compared to \$124.2 million for the prior fiscal year. This increase primarily resulted from overall volume increases in all of our regions as well as the additional business secured with the Continental acquisition. The volume increases were noted predominantly in the Asia Pacific region, followed by the Americas and Africa regions. Airfreight forwarding net revenue from the Asia Pacific region for fiscal 2001 increased by 58% over the prior year, largely due to the contribution of approximately \$3.9 million from the Continental acquisition. Airfreight forwarding net revenue from the Americas increased by 40% due primarily to increased volume to Europe and Asia Pacific.

Ocean freight forwarding net revenue increased \$10.4 million, or 24%, to \$54.5 million for fiscal 2001 compared to \$44.1 million for prior year. Increases in shipments and tonnage from the Asia Pacific region predominately to the Americas region significantly contributed to this increase in ocean freight forwarding net revenue. Ocean freight forwarding net revenue for the entire Asia Pacific region increased by 29% primarily as a result of our strategy to increase volumes in the Asia to North America route.

Customs brokerage net revenue increased \$15.1 million, or 38%, to \$55.3 million for fiscal 2001 compared to \$40.2 million for fiscal 2000. Customs brokerage net revenue increased as a result of an increase in shipments and the full year impact of our acquisitions of customs brokers during fiscal 2000. We estimate that the acquisitions of customs brokers which we completed in fiscal 2001 accounted for approximately \$6.1 million of the increase in customs brokerage net revenue for fiscal 2001 compared to the prior year.

Other net revenue, which includes revenue from our other specialized services including postponement warehousing and customized distribution services, increased \$9.3 million, or 25%, to \$46.5 million for fiscal 2001 compared to \$37.2 million for fiscal 2000. This increase is primarily a result of our increasing efforts to provide additional services such as warehousing and other specialized supply chain management services.

Staff costs increased \$30.1 million, or 24%, to \$154.4 million for fiscal 2001 from \$124.3 million for the prior year. However, staff costs remained constant when expressed as a percentage of net revenue, at 51% in both fiscal 2001 and fiscal 2000. Staff costs are the largest component of operating expenses and we strive to manage these costs in relation to net revenue growth. Staff costs, however, are somewhat inflexible in the short-term as we must ensure proper staffing levels to meet uncertain future demand.

Depreciation expense increased by \$1.3 million, or 16%, for fiscal 2001 over fiscal 2000 to \$9.1 million primarily due to increases in capital spending for computer equipment and fixtures and fittings during the period. Depreciation expense remained constant at 3% of net revenue in fiscal 2001 as compared to the prior year.

Amortization of goodwill increased by \$1.4 million, or 47%, to \$4.3 million in fiscal 2001 as compared to \$2.9 million in the prior year. This increase was due to the full year effect of acquisitions we made in fiscal 2000 and the related goodwill being amortized, as well as the amortization of goodwill relating to the acquisitions completed during fiscal 2001. To date, our acquisitions have been accounted for using the purchase method of accounting and the related goodwill is amortized over a period generally not exceeding 20 years. Amortization expressed as a percentage of net revenue increased to 2% in fiscal 2001 from 1% in the prior year.

Other operating expenses increased by \$19.8 million, or 22%, to \$109.8 million in fiscal 2001 compared to \$90.0 million for fiscal 2000. Included in other operating expenses for fiscal 2001 are facilities and communications costs of \$34.5 million compared to \$27.8 million of such costs for the prior year. Facilities and communications costs increased primarily as a result of the addition of new locations and a general increase in business activity during fiscal 2001 compared to the prior year. The balance of the other operating expenses is comprised of selling, general and administrative costs. For fiscal 2001, selling, general and administrative costs were \$75.3 million compared to \$62.2 million for the same prior year period.

Included as a credit in other selling, general and administrative expenses for fiscal 2000 is \$1.5 million, which represented a payment from our satellite communications supplier based on volume usage for several prior years. The increase in selling, general and administrative costs was primarily a result of our acquisitions along with our increased business activity during fiscal 2001 as compared to the prior year. When expressed as a percentage of net revenue, other operating expenses decreased from 37% for fiscal 2000 to 36% for fiscal 2001.

Interest expense, consisting primarily of interest on our credit facilities and capital lease obligations offset by interest income on our cash deposits, increased \$0.9 million to \$2.2 million in fiscal 2001 from \$1.3 million for the prior year. This increase was due primarily to increased borrowings during fiscal 2001 as compared to the prior year.

Gains on foreign exchange increased \$4.1 million to \$3.6 million in fiscal 2001 compared to a loss of \$0.5 million for the prior year. This increase was primarily due to a \$2.6 million cumulative currency translation gain which was recorded upon the liquidation of a non-operating subsidiary during the fourth quarter of fiscal 2001.

The effective income tax rate increased to 24% in fiscal 2001 compared to 9% in the prior year. The lower rate in the prior year was largely due to the utilization of tax loss carryforwards not previously recognized. Our overall tax rate is impacted by the geographic composition of our worldwide taxable income, with some of our operations in countries with low effective income tax rates.

Net income increased 11% to \$18.5 million in fiscal 2001 as compared to the prior year for the reasons listed above.

#### **Liquidity and Capital Resources**

We have used our internally generated net cash flow from operating activities along with the net proceeds from the issuance of ordinary shares to fund our working capital requirements, capital expenditures, acquisitions and debt service.

In the year ended January 31, 2002, we generated approximately \$43.1 million in net cash from operating activities. This resulted from net income of \$19.2 million plus depreciation and amortization of goodwill totaling \$14.8 million, deferred income taxes of \$1.3 million and other items totaling \$1.4 million, plus a net decrease in working capital of approximately \$6.4 million. The net decrease in working capital consisted primarily of a decrease in accounts receivable of \$23.3 million offset by a decrease in accounts payable of \$16.8 million. Our decrease in accounts receivable during the year ended January 31, 2002 was due primarily to improved collection efforts and timing of the revenues throughout the year.

We make significant disbursements on behalf of our customers for transportation costs concerning collect freight and customs duties and taxes. The billings to our customers for these disbursements, which are several times the amount of revenue and fees derived from these transactions, are not recorded as revenue in our consolidated income statements; rather, they are reflected in our trade receivables and trade payables, both of which decreased as of January 31, 2002 versus the prior year.

During the year ended January 31, 2002, we used approximately \$21.9 million of cash for acquisitions and contingent earn-out payments and \$8.7 million for capital expenditures.

Our financing activities during the year ended January 31, 2002 used \$18.2 million of cash, primarily due to a \$14.2 million decrease in borrowings under our bank lines of credit. We also paid down our capital lease obligations by \$2.0 million and paid dividends of \$1.9 million.

These activities, along with the foreign exchange rate changes, resulted in a net decrease of our cash and cash equivalents from \$98.4 million at January 31, 2001 to \$87.6 million at January 31, 2002.

We have various bank credit facilities established in countries where such facilities are required for our business. At January 31, 2002 these facilities provided for lines of credit from approximately \$0.1 million to \$29.0 million, and in total provided for guarantees, which are a necessary part of our business, of \$31.4 million and a total borrowing capacity of approximately \$59.1 million at January 31, 2002. Due to the global nature of our business, we utilize a number of financial institutions to provide these various facilities. Consequently, the use of a particular credit facility is normally restricted to the country in which it originated and a particular credit facility may restrict distributions by the subsidiary operating in the country. Our borrowings under these facilities totaled \$21.1 million at January 31, 2002. Most of our borrowings are secured by grants of security interests in accounts receivable and other assets, including pledges of stock of our subsidiaries. The interest rates on these facilities vary and ranged from 4.55% to 16.75% at January 31, 2002. These rates are generally linked to the prime lending rate in each country where we have facilities. We use our credit facilities to primarily fund our working capital needs as well as to provide for customs bonds and guarantees and forward exchange transactions. While the majority of our borrowings are due and payable within one year, we believe we will be able to renew such facilities on commercially reasonable terms. UTi, United States, Inc., our U.S. operating company, has a revolving credit facility with General Electric Capital Corporation which provides for up to \$29.0 million of borrowings based on a formula of eligible accounts receivable. This credit facility matures in August 2003 and contains financial and other covenants and restrictions applicable to our U.S. operations and a change of control provision applicable to changes at our holding company level. This agreement limits the right of the U.S. operating company to distribute funds to holding companies. At January 31, 2002, we had approximately \$38.1 million of available, unused borrowing capacity under our bank credit facilities.

In November 2000, the Company completed a public offering of 5,405,000 ordinary shares. Net proceeds to the Company from the public offering totaled approximately \$71.8 million (after underwriting discounts and commissions and estimated transaction expenses). We used approximately \$14.1 million of the net proceeds to repay the debt incurred with the acquisition of Continental. Approximately \$21.9 million of the net proceeds was used for the acquisition of subsidiaries, including SLi, and contingent acquisition payments in the year ended January 31, 2002. We used approximately \$26.3 million of the net proceeds to repay existing debt under various credit facilities. The remaining net proceeds have been and are being used by us for general corporate and working capital purposes.

At January 31, 2002, we had the following contractual obligations:

	Payments due by period					
	Total	Less than 1 year	1-3 years	4-5 years	After 5 years	
Bank lines of credit and bank borrowings	\$33,772	\$32,580	\$ 790	\$ 372	\$ 30	
Capital lease obligations (1)	10,899	2,053	2,523	316	6,007	
Operating leases	44,912	13,236	15,975	9,110	6,591	
Unconditional purchase obligations	367	367				
Total	\$89,950	\$48,236	\$19,288	\$9,798	\$12,628	

<sup>(1)</sup> Includes interest.

We believe that with our current cash position, various bank credit facilities and operating cash flows, we have sufficient means to meet our working capital and liquidity requirements for the foreseeable future.

The nature of our operations necessitates dealing in many foreign currencies and our results are subject to fluctuations due to changes in exchange rates. See "Item 11. Quantitative and Qualitative Disclosures About Market Risk."

#### **Impact of Inflation**

To date, our business has not been significantly or adversely affected by inflation. Historically, we have been generally successful in passing carrier rate increases and surcharges on to our customers by means of price increases and surcharges. Direct carrier rate increases could occur over the short- to medium-term. Due to the high degree of competition in the marketplace, these rate increases might lead to an erosion of our profit margins.

#### Critical Accounting Policies and Estimates

Our discussion of our operating and financial review and prospects is based on our consolidated financial statements, prepared in accordance with U.S. GAAP and contained within this report. Certain amounts included in, or affecting, our financial statements and related disclosure must be estimated, requiring us to make certain assumptions with respect to values or conditions which cannot be known with certainty at the time the financial statements are prepared. Therefore, the reported amounts of our assets and liabilities, revenues and expenses and associated disclosures with respect to contingent obligations are necessarily affected by these estimates. In preparing our financial statements and related disclosures, we must use estimates in determining the economic useful lives of our assets, obligations under our employee benefit plans, provisions for uncollectable accounts receivable and various other recorded and disclosed amounts. We evaluate these estimates on an ongoing basis.

Our significant accounting polices are included in Note 1 to the consolidated financial statements included in this report; however, we believe that certain accounting policies are of more significance in our financial statement preparation process than others. These include our policies on revenue recognition, deferred income tax, goodwill and currency translation.

#### Revenue Recognition

Gross revenue represents billings on exports to customers, plus net revenue on imports, net of any billings for value added taxes and custom duties. Gross revenue and freight consolidation costs for airfreight and ocean freight forwarding services, including commissions earned from the Company's services as an authorized agent for airline and ocean carriers, are recognized at the time the freight departs the terminal of origin which is when the customer is billed. Gross customs brokerage revenue and other revenues are also recognized when the customer is billed, which for customs brokerage revenue, is when the necessary documentation for customs clearance has been completed, and for other revenues, is when the service has been provided to third parties in the ordinary course of business.

#### Deferred Income Tax

Deferred income tax is accounted for using the liability method in respect of temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax basis used in the computation of taxable income. Deferred income tax liabilities are recognized for all taxable temporary differences. Deferred income tax assets are offset by valuation allowances so that the assets are recognized only to the extent that it is more likely than not that taxable income will be available against which deductible temporary differences can be utilized. Deferred income tax is calculated at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled. Deferred income tax is charged or credited to the income statement.

#### Goodwill

Goodwill, representing the excess of acquisition costs over the fair value of net assets of businesses purchased, is amortized using the straight-line method following an assessment of the estimated useful life,

subject to a maximum period of 20 years. The realizability and period of benefit of goodwill are evaluated periodically when events or circumstances indicate that nonrecoverability of goodwill is possible. If it becomes probable that the future undiscounted cash flows associated with such goodwill is less than its carrying value, an impairment loss would be recognized. These recoverability evaluations are subjective and require management assessments and judgments. Historically, acquired businesses generally have generated sufficient cash flows to recover the cost of goodwill.

Beginning in the first quarter of fiscal 2003, we will cease amortizing goodwill as we adopt Statement of Financial Accounting Standard No. 142, "Goodwill and Other Intangible Assets." This standard will require us to revise our accounting policy with respect to evaluating goodwill for impairment beginning the first quarter of fiscal 2003.

#### **Currency Translation**

For consolidation purposes, balance sheets of subsidiaries expressed in currencies other than United States dollars are translated at the rate of exchange ruling at the balance sheet date. Operating results for the year are translated using average rates of exchange for the year. Gains and losses on translation are recorded as a separate component of equity and are included in other comprehensive income or loss. Transactions in foreign currencies during the year are remeasured at rates of exchange ruling on the dates of the transactions. These gains and losses arising on remeasurement are accounted for in the income statement. Exchange differences arising on the translation of long-term structural loans to subsidiary companies are recorded as other comprehensive income or loss.

Assets and liabilities at the balance sheet date of our subsidiaries expressed in currencies different to their functional currencies, are remeasured at rates of exchange ruling at the balance sheet date. The financial statements of foreign entities that report in the currency of a hyper-inflationary economy are restated in terms of the measuring unit currency at the balance sheet date before they are translated into United States dollars.

#### **New Accounting Pronouncements**

In June 1998, the Financial Accounting Standards Board (the FASB) issued Statement of Financial Accounting Standards (SFAS) No. 133 "Accounting for Derivative Instruments and Hedging Activities" (SFAS 133). SFAS 133 establishes accounting and reporting standards for derivative instruments, including derivative instruments imbedded in other contracts and for hedging activities. It requires that all derivatives be recognized as either assets or liabilities in the balance sheet at the fair value. SFAS 133 became effective for all fiscal quarters of all fiscal years beginning after June 15, 2000 as amended by SFAS No. 137 "Accounting for Derivative Instruments and Hedging Activities — Deferral of the Effective Date of FASB No. 133" (SFAS 137) and SFAS No. 138 "Accounting for Certain Derivative Instruments and Certain Hedging Activities — an amendment of FASB Statement No. 133" (SFAS 138). We adopted SFAS 133, SFAS 137 and SFAS 138 on February 1, 2002 and their adoption did not have a material impact on our financial position or results of operations.

In June 2001, the FASB issued two new pronouncements: SFAS No. 141, "Business Combinations" (SFAS 141), and SFAS No. 142, "Goodwill and Other Intangible Assets" (SFAS 142). SFAS 141 supercedes Accounting Principles Board (APB) Opinion No. 16, "Business Combinations," and prohibits the use of the pooling-of-interest method for business combinations initiated after June 30, 2001 and applies to all business combinations accounted for by the purchase method that are completed after June 30, 2001. SFAS 142 supercedes APB Opinion No. 17, "Intangible Assets," and prohibits the amortization of all goodwill related to business combinations acquired after June 30, 2001. SFAS 142 also establishes a new method of testing goodwill for impairment on an annual basis or on an interim basis if an event occurs or circumstances change that would reduce the fair value of a reporting unit below its carrying value. The adoption of SFAS 142 will result in our discontinuation of amortization of its goodwill; however, we will be required to test our goodwill for impairment under SFAS 142 beginning in the first quarter of fiscal 2003, which could have an adverse effect on our future results of operations if an impairment occurs. Consequently, we are currently

evaluating the impact that the provisions of SFAS 141 and SFAS 142 will have on our results of operations and financial position.

In June 2001, the FASB issued SFAS No. 143, "Accounting for Asset Retirement Obligations" (SFAS 143), and in August 2001, issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" (SFAS 144), which supercedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of." SFAS 143 establishes accounting and reporting standards for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. It becomes effective for all fiscal quarters of fiscal years beginning after June 15, 2002. SFAS 144 establishes accounting and reporting standards for the impairment or disposal of long-lived assets. This statement also expands the scope of a discontinued operation to include a component of an entity, and eliminates the current exemption to consolidation when control over a subsidiary is likely to be temporary. SFAS 144 becomes effective for all fiscal quarters of fiscal years beginning after December 15, 2001. We are currently evaluating the impact that the provisions of SFAS 143 and SFAS 144 will have on our results of operations and financial position.

#### Item 6. Directors, Senior Management and Employees

#### **Directors and Senior Management**

Our senior managers and directors are as follows:

Name	Age	Position
Roger I. MacFarlane	57	Chief Executive Officer and Director
Peter Thorrington	56	President, Chief Operating Officer and Director
Matthys J. Wessels	57	Chairman of the Board of Directors, Chief Executive Officer African Region and Director
Alan C. Draper	49	Executive Vice President and President-Asia Pacific Region and Director
Lawrence R. Samuels	45	Senior Vice President-Finance, Chief Financial Officer and Secretary
Gene Ochi	52	Senior Vice President-Marketing and Global Growth
Richard J. Anchan	54	Senior Vice President-Global Processes and Predictable Performance
Linda Bennett	51	Senior Vice President and Chief Information Officer
John S. Hextall	45	President — Europe, Middle East and North Africa Region
Brian R. J. Dangerfield	43	Managing Director Northeast Asia and the Subcontinent Region
Gordon C. Abbey	49	Managing Director UTi Africa Region
Walter R. Mapham	54	Director Strategic Services
Graham Somerville	47	Managing Director Sun Couriers Division
William H. Davidson	50	Director
Leon J. Level	61	Director
Allan M. Rosenzweig	47	Director
J. Simon Stubbings	57	Director

Roger I. MacFarlane has served as our Chief Executive Officer since May 2000 and has been a director since our formation in 1995. From 1995 to April 2000, Mr. MacFarlane served as our Chief Executive Officer of the Americas Region and was responsible for overseeing our operations in North and South America. From 1993 to 1995, Mr. MacFarlane served as the Chief Executive Officer of the Americas Division of one of our predecessor corporations, and was responsible for overseeing its operations in North and South America. From 1987 to 1993, Mr. MacFarlane served in various executive capacities, including Joint Chief Executive, for BAX Global, an international freight forwarder and a subsidiary of The Pittston Company, a New York Stock

Exchange traded company. From 1983 to 1987, Mr. MacFarlane served as a director and held various executive positions, including Chief Executive Officer, for WTC International N.V., an international freight forwarder and an American Stock Exchange traded company. From 1976 to 1982, Mr. MacFarlane cofounded and managed the operations of Rand Freight (Proprietary) Limited, an international airfreight company, until that company merged with WTC International N.V. From 1970 to 1975, Mr. MacFarlane was the Managing Director of the Airfreight Division of Rennies Consolidated Holdings. Mr. MacFarlane received a Bachelor of Arts degree and an L.L.B. degree from the University of Cape Town.

Peter Thorrington has served as our President and Chief Operating Officer since May 2000 and has been a director since our formation in 1995. From 1995 to April 2000, Mr. Thorrington served as our Chief Executive Officer of the European Region and was responsible for overseeing our operations in Europe. From 1993 to 1995, Mr. Thorrington served as the Chief Executive of the European Division of one of our predecessor corporations, and was responsible for overseeing its operations in Europe. From 1987 to 1993, Mr. Thorrington served in various executive capacities, including Joint Chief Executive of BAX Global. From 1983 to 1987, Mr. Thorrington served as a director and held various executive positions, including President, for WTC International N.V. From 1976 to 1982, Mr. Thorrington co-founded and managed the operations of Rand Freight (Proprietary) Limited. From 1972 to 1975, Mr. Thorrington was Managing Director of the Project Division of Rennies Consolidated Holdings and became a member of the board in 1975. Mr. Thorrington received a Bachelor of Science degree from the University of Natal and an M.B.A. from the University of Cape Town.

Matthys J. Wessels has served as our Chairman of the Board of Directors since January 1999 and has been our Chief Executive Officer African Region and a director since our formation in 1995. Mr. Wessels served as our Chief Executive Officer from 1998 to April 2000. Since 1987, Mr. Wessels has served as the Chairman for United Service Technologies Limited, a publicly listed company in South Africa and a substantial holder of our ordinary shares. From 1984 to 1987, Mr. Wessels served in various executive capacities for WTC International N.V. When the South African interests of WTC International N.V. were separated from its other operations in 1987, Mr. Wessels continued as the Chief Executive Officer of the South African operations until these operations were combined with United Service Technologies Limited later that year. From 1977 to 1987, Mr. Wessels co-founded and managed the operations of Rand Freight (Proprietary) Limited. From 1970 to 1977, Mr. Wessels served in various executive capacities for Rennies Consolidated Holdings. Mr. Wessels received a Bachelor of Science degree from the University of Natal and an M.B.A. from the University of Cape Town.

Alan C. Draper has served as our President-Asia Pacific Region since January 1996, an Executive Vice President since May 2000 and a director since our formation in 1995. From 1993 to 1996, Mr. Draper served as the Senior Vice President Finance of one of our predecessor corporations. From 1990 to 1994, Mr. Draper served as the President of Transtec Ocean Express Company, an international ocean freight forwarding company, which was also one of our predecessors. From 1987 to 1990, Mr. Draper served as the Managing Director of BAX Global (UK) and was responsible for activities in Europe. From 1983 to 1987, Mr. Draper served in various executive capacities for WTC International N.V. From 1979 to 1983, Mr. Draper served in various executive capacities for Rand Freight (Proprietary) Limited. Mr. Draper, as a Rhodes Scholar, graduated with a Masters of Philosophy from Oxford University and an Alpha Beta pass. Mr. Draper received a Bachelor of Commerce degree from the University of Natal and is a qualified chartered accountant in South Africa.

Lawrence R. Samuels has served as our Senior Vice President-Finance and Secretary since 1996 and Chief Financial Officer since May 2000. Since 1989, Mr. Samuels has served as the Secretary of United Service Technologies Limited, a publicly listed company in South Africa and a substantial holder of our ordinary shares. From 1993 to 1995, Mr. Samuels served as the Financial Director of, and from 1987 to 1993 as the Financial Manager of, Pyramid Freight (Proprietary) Ltd., one of our subsidiaries. From 1984 to 1987, Mr. Samuels served as the Financial Manager of Sun Couriers, an express courier operation in South Africa. From 1982 to 1984, Mr. Samuels served as the Financial Manager for Adfreight (Pty) Ltd., an express courier operation in South Africa, which was merged into Sun Couriers in 1984. Mr. Samuels received a Bachelor of

Commerce degree from the University of the Witwatersrand and is a qualified chartered accountant in South Africa.

Gene Ochi has served as our Senior Vice President-Marketing and Global Growth since 1998. From 1993 to 1998, Mr. Ochi served as the Regional Vice President, Western U.S.A., of Union-Transport Corporation, one of our subsidiaries. From 1989 to 1992, Mr. Ochi served as the Senior Vice President of Marketing of BAX Global. From 1982 to 1989, Mr. Ochi served in various executive capacities for Flying Tigers, a cargo airline. From 1979 to 1982, Mr. Ochi served as the Vice President of Marketing for WTC Air Freight. Mr. Ochi received a Bachelor of Science degree from the University of Utah and an M.B.A. from the University of Southern California.

Richard J. Anchan joined us in 1999 and was appointed as our Senior Vice President-Global Processes and Predictable Performance in May 2000. From 1998 to 1999, Mr. Anchan served as Executive Vice President, Strategic Development for Pittsburgh Logistics Systems, Inc., a third-party logistics business. From 1990 to 1997, Mr. Anchan served as the Vice President of Menlo Logistics, a third-party logistics business. Mr. Anchan received a Bachelor of Arts degree and a Bachelor of Arts — Education degree from Western Washington State University.

Linda Bennett has served as our Senior Vice President and Chief Information Officer since April 2000. From August 1995 to February 2000, Ms. Bennett served as the Director, Information Technology and later as the Vice President, Information Technology for Pinkerton's, Inc., a security guard, consulting, investigation and security system integration company. Ms. Bennett received a Bachelor of Arts degree from Pepperdine University and an M.B.A. from the Anderson School of Management at the University of California, Los Angeles.

John S. Hextall has served as our President — Europe, Middle East and North Africa Region since May 2001. From 2000 to 2001, Mr. Hextall served as the Managing Director Atlantic Region. From 1997 to 2000, Mr. Hextall served as the Managing Director of Union Air Transport Ltd, U.K., one of our subsidiaries. From 1993 to 1997, Mr. Hextall served as the Managing Director of Union-Transport N.V., Belgium, one of our subsidiaries. Mr. Hextall received both a Bachelor of Science and Bachelor of Science in Commerce degrees from the University of Aston.

Brian R. J. Dangerfield has served as our Managing Director Northeast Asia and the Subcontinent Region since April 2000. From 1997 to 2000, Mr. Dangerfield served as the Executive Vice President-Northeast Asia and Managing Director-Hong Kong and China for Union-Transport Asia Pacific Ltd., one of our subsidiaries. Mr. Dangerfield received a Bachelor of Commerce degree from Auckland University. Mr. Dangerfield is an associate chartered accountant in New Zealand.

Gordon C. Abbey has served as our Managing Director UTi Africa Region since 1994. Since 1982, Mr. Abbey has served in various executive capacities for several of our predecessors and subsidiaries.

*Walter R. Mapham* has served as our Director Strategic Services since May 2000 and served as Global Vice President of Information Technology from 1996 to May 2000. Mr. Mapham received a MSc Biometry degree from the University of Natal and an M.B.A. from the University of Cape Town.

*Graham Somerville* has served as our Managing Director Sun Couriers Division since January 2000. From 1986 to 1999, Mr. Somerville served as the Group Chief Executive of Lifecare Company Holdings Limited, a healthcare provider in South Africa. Mr. Somerville received a Bachelor of Commerce degree and a Certificate in Theory of Accountancy from the University of the Witwatersrand and is a qualified chartered accountant in South Africa.

William H. Davidson has served as a director since July 2001. Dr. Davidson served as a tenured Professor of Management at the Marshall School of Business, University of Southern California from 1985 to 1998. Dr. Davidson founded MESA Research, a management consulting firm acquired by Deloitte & Touche LLP in 1996. He had leadership responsibilities in Deloitte & Touche LLP's telecom and media management consulting practice from 1996 to 1998, and has served as a partner in four venture capital funds, focusing on emerging telecom and technology ventures. He serves on several private company boards. Dr. Davidson

earned an A.B. in economics, an M.B.A. and a doctorate in business administration, all from Harvard University.

Leon J. Level has served as a director since February 2001 and he is a member of our audit and compensation committees. He currently serves as chairman of our audit committee. Mr. Level has been the Vice President, Chief Financial Officer and a director of Computer Sciences Corporation, a New York Stock Exchange listed company, since 1989. From 1986 to 1989, Mr. Level served as Vice President and Treasurer for Unisys Corporation and Mr. Level also served as Chairman of Unisys Finance Corporation. From 1981 to 1986, Mr. Level served as Vice President for Burroughs Corporation. Prior to 1981, he served in a variety of financial positions with the Bendix Corporation. Mr. Level is a Certified Public Accountant and began his career at Deloitte & Touche LLP, rising to the level of principal. He holds both B.B.A. and M.B.A. degrees from the University of Michigan.

Allan M. Rosenzweig has served as a director since October 2000 and he is a member of our audit and compensation committees. Mr. Rosenzweig has been the Group Director — Corporate Finance of MIH Limited, a Nasdaq National Market System and Amsterdam Stock Exchange listed company since 1996 and a director of MIH Limited since October 1997. Since November 1997, Mr. Rosenzweig has served as a director of M-Web Holdings, a Johannesburg Stock Exchange listed company. Since 1997, Mr. Rosenzweig has served as a director of OpenTV, a Nasdaq National Market System and Amsterdam Stock Exchange listed company. Mr. Rosenzweig also serves as a director of Brait S.A., a company listed on the London Stock Exchange, Luxembourg Stock Exchange and Johannesburg Stock Exchange. Before joining MIH Limited in 1996, Mr. Rosenzweig was the director of corporate finance of NetHold. From 1986 to 1996, Mr. Rosenzweig was the managing director of Intertax (Pty) Ltd., an international tax consultancy firm. Mr. Rosenzweig received a B.A., L.L.B. and H. Dip. Tax Law from the University of the Witwatersand in Johannesburg. Mr. Rosenzweig resigned from the Board of Directors of United Service Technologies Limited, one of our principal shareholders, upon joining our board.

J. Simon Stubbings has served as a director and a member of our audit and compensation committees since January 1998. He currently serves as chairman of our compensation committee. Since 1997, Mr. Stubbings has been self-employed as a consultant providing legal services. Since August 1999, Mr. Stubbings has served as a non-executive director of Hitachi Credit (UK) PLC, a company listed on the London Stock Exchange. From 1993 to 1997, Mr. Stubbings served as the managing partner for Theodore Goddard, a law firm in London, England. Mr. Stubbings received an Honors Degree in History and Political Science from the University of Dublin. Mr. Stubbings qualified as a solicitor in England and Wales in 1972.

#### Compensation

The aggregate salary, bonus and other compensation paid by us and our subsidiaries to our executive directors and senior managers as a group during the fiscal year ended January 31, 2002 was approximately \$3.6 million. Of this amount, approximately \$0.9 million was paid to our senior managers and executive directors in the form of bonus payments based on an assessment of individual objectives and results achieved. The aggregate amount set aside by us and our subsidiaries to provide pension, retirement and similar benefits to our executive directors and senior managers as a group during the fiscal year ended January 31, 2002 was approximately \$165,000.

During fiscal 2002, options to purchase 20,000 of our ordinary shares were granted to one of our senior managers. The exercise price for these options was \$12.49 per share and the options expire in ten years or less from the date of grant. During fiscal 2002, options to purchase 21,000 of our ordinary shares were granted to our non-employee directors under our Non-Employee Directors Share Option Plan. The exercise price for these options was \$15.92 per share and the options expire in ten years or less from the date of grant.

#### **Board Practices**

Our Articles of Association provide for a "classified" board composed of three classes of directors with staggered terms. One class of directors is elected at each annual meeting of shareholders (members) and, once elected, directors in the class serve a three-year term and until their respective successors are duly

elected. Currently there are two Class "A" directors, Mr. Draper and Mr. Rosenzweig, whose terms expire at our 2004 annual meeting; three Class "B" directors, Mr. Thorrington, Mr. Stubbings and Mr. Level, whose terms expire at our 2002 annual meeting; and three Class "C" directors, Mr. MacFarlane, Mr. Wessels and Dr. Davidson, whose terms expire at our 2003 annual meeting.

Our non-employee directors do not have service contracts with us providing for benefits upon the cessation of their service. Each non-employee director is entitled to receive an annual retainer of \$30,000 plus meeting fees of \$2,000 per meeting for their service on our board. Non-employee directors also receive grants of options under our Non-Employee Directors Share Option Plan.

#### **Audit Committee**

Our audit committee operates pursuant to a formal written audit committee charter, which was adopted by our board of directors. The members of the audit committee include Mr. Level, who chairs the committee, Mr. Rosenzweig and Mr. Stubbings. The audit committee is charged with overseeing our accounting and financial reporting policies, practices and internal controls. The committee reviews significant financial and accounting issues and the services performed by and the reports of, our independent auditors and makes recommendations to our board of directors with respect to these and related matters.

#### **Compensation Committee**

Our compensation committee is responsible for making determinations regarding salaries, bonuses, option grants and other compensation for the company's officers and key employees. The members of the compensation committee include Mr. Level, Mr. Rosenzweig and Mr. Stubbings, who chairs the committee.

#### **Employment Agreements**

Our executive directors serve at the pleasure of the board of directors, subject to the terms of any written agreements. In September 2000, we approved employment agreements with Mr. Wessels, Mr. MacFarlane, Mr. Thorrington and Mr. Draper. Under the agreements, each executive agrees to serve as one of our executives and in the other positions which we may reasonably request. The agreements have substantially similar terms except that the annual compensation under the agreements for each executive is different and Mr. Wessels and Mr. Draper each receive an automobile allowance. Commencing February 1, 2001 and on each February 1 thereafter, the employment term under each agreement automatically extends for one additional year. Under the agreements, the executives are entitled to a minimum of twelve months severance in the event we terminate their employment without cause or they resign for good reason. For a period of one year following a change of control, the executives are entitled to 24 months severance if they are terminated without cause or they resign for good reason. In addition, if each executive is still employed by us after the one-year anniversary of a change of control, they are entitled to voluntarily resign and receive 24 months salary as severance. The agreements also contain nondisclosure and nonsolicitation provisions.

In letter agreements, we offered each of our senior managers six months salary as severance in the event we terminate their employment without cause. The agreements also provide the senior managers 12 months salary as severance in the event they are terminated without cause or resign for good reason at any time during the six-month period following a change of control. For the purpose of these agreements, good reason includes a reduction in the individual's salary or a material reduction in their position, authority, duties or responsibilities. In exchange for the separation benefits provided in the agreements, the senior manager agrees to maintain our confidential information and not to solicit or recruit our employees or customers for a period of one year from the cessation of employment.

#### **Employees**

At January 31, 2002, 2001 and 2000, we employed a total of 6,948, 6,735 and 5,604 persons, respectively. A breakdown of our employees by region for the last three fiscal years is as follows:

	As	31,	
	2002	2001	2000
Europe	1,333	1,146	796
Americas	1,252	1,335	1,040
Asia Pacific	1,364	1,097	852
Africa	2,948	3,114	2,892
Corporate	51	43	24
Total	6,948	6,735	5,604

Approximately 1,020 of our employees are subject to collective bargaining arrangements in several countries, including South Africa and the Netherlands. We believe our employee relations to be generally good.

#### **Share Ownership**

#### 2000 Stock Option Plan

Our 2000 Stock Option Plan provides for the issuance of options to purchase ordinary shares to our directors, executives, employees and consultants. This plan allows for the grant of incentive and non-qualified stock options. 2,359,109 shares are reserved for issuance under the plan, subject to adjustments.

The exercise price of an incentive stock option cannot be less than 100% of the fair market value of an ordinary share on the grant date, and the exercise price in case of any non-statutory stock option shall not be less than 85% of the fair market value on the grant date. No person who owns more than 10% of the total combined voting power of our stock may receive incentive stock options unless the exercise price is at least 110% of the fair market value of a share on the grant date. All options issued under the plan have terms of ten years or less. The 2000 Stock Option Plan terminates on March 7, 2010. As of April 30, 2002, options to purchase 1,473,761 ordinary shares with option exercise prices ranging from \$12.49 to \$18.13 per share have been granted under the plan. Options granted under this plan expire in ten years or less from the date of grant.

#### Non-Employee Directors Share Option Plan

Our Non-Employee Directors Share Option Plan provides that we shall grant options to purchase our ordinary shares to each of our non-employee directors. Under this plan, Mr. Stubbings received an initial grant of options to purchase 3,000 shares, and Dr. Davidson, Mr. Level and Mr. Rosensweig each received an initial grant of options to purchase 15,000 shares when they joined our board. Outstanding options granted under the plan have exercise prices of \$15.92 to \$17.25 per share. As new non-employee directors are added to our board, they will each receive on the day they join the board an initial grant of options to purchase 15,000 ordinary shares. The plan also provides that each non-employee director is to receive options to purchase 3,000 ordinary shares on the date of each of our annual meetings, excluding the annual meeting in the year the director joined the board. A total of 400,000 shares have been reserved for the issuance of options under this plan, subject to adjustment in the event of specific types of changes in our capitalization.

Options granted under the plan vest in three annual increments, beginning one year from the grant date. The option exercise price is equal to the fair market value of the underlying ordinary shares as of the grant date. Options granted under the plan expire 10 years from the grant date unless terminated earlier as provided for in the plan.

#### 2000 Employee Share Purchase Plan

Our 2000 Employee Share Purchase Plan provides our employees (including employees of selected subsidiaries where permitted under local law) with an opportunity to purchase our ordinary shares through accumulated payroll deductions. A total of 400,000 shares are reserved for issuance under this plan, subject to adjustments as provided for in the plan.

Employees in selected subsidiaries who have worked for us for a year or more are eligible to participate in the plan. Eligible employees become plan participants by completing subscription agreements authorizing payroll deductions which are used to purchase shares. The plan is administered in quarterly offering periods. The purchase price for shares purchased under this plan shall be the lower of 85% of the fair market value of our ordinary shares on either the first day or the last day of each quarterly offering period.

#### Share Incentive Trusts

As of January 31, 2002, a total of 457,412 of our issued and outstanding ordinary shares were held in two Guernsey Island trusts created to facilitate share ownership by our executives, employees and directors. One trust was established in 1997 pursuant to our Union-Transport Share Incentive Plan for the benefit of plan participants which include officers, employees and non-executive directors of the company and its subsidiaries. Under this share incentive plan, plan participants were given the right to purchase from the trust ordinary shares at \$9.69 per share, but the purchase price of the shares is not payable immediately. As of January 31, 2002, one director had the right to purchase 6,554 ordinary shares, which vest over time, at a purchase price of \$9.69 under the share incentive plan. Shares are registered in the name of the participants and are pledged in favor of the trust as security for payment of the obligation to purchase the shares. The other trust was established in 1994 pursuant to our Executive Share Plan for the benefit of our directors and officers. Under the Executive Share Plan, participants are granted options to purchase shares, which options expire if not exercised by the seventh anniversary of the date of grant. Options granted under the Executive Share Plan have exercise prices between \$1.99 and \$3.87 per share. Subject to applicable requirements, participants in both plans currently have rights which vest over time to acquire a total of 211,083 shares from these two trusts.

Detailed descriptions of the 2000 Stock Option Plan, Non-Employee Directors Share Option Plan, 2000 Employee Share Purchase Plan and the share incentive trusts are contained in Note 7 to our consolidated financial statements.

Information regarding the share ownership of our directors and senior managers is contained in "Item 7. Major Shareholders and Related Party Transactions," following.

As of January 31, 2002, our directors and senior managers held the following options to purchase our ordinary shares pursuant to our 2000 Stock Option Plan, Non-Employee Directors Share Option Plan and Executive Share Plan:

Exercise price	Number of shares	Expiration date
\$ 3.87	10,334	November 2003
3.87	5,167	January 2004
12.49	20,000	October 2011
12.97	671,690	April 2010
15.92	21,000	June 2011
16.40	130,062	September 2010
16.40	18,000	October 2010
17.25	15,000	January 2011
18.13	3,350	December 2010

# Item 7. Major Shareholders and Related Party Transactions Major Shareholders

The following table sets forth specified information with respect to the beneficial ownership of our ordinary shares as of May 6, 2002 by each person (or group of affiliated persons) who is known by us to beneficially own 5% or more of our outstanding ordinary shares, each of our directors, each of our senior managers, and all of our directors and senior managers as a group.

	Ownersh	ip(1)
Identity of Person or Company	Number	Percent
United Service Technologies Limited(2)	9,269,345	36.1
Union-Transport Holdings Inc.(3)	1,813,225	7.1
PTR Holdings Inc.(4)	4,218,589	16.4
Old Mutual plc and its affiliates(5)	1,487,370	5.8
T. Rowe Price Associates, Inc.(6)	2,608,900	10.2
Matthys J. Wessels(7)	2,940,616	11.4
Roger I. MacFarlane(8)	988,763	3.8
Peter Thorrington(9)	988,763	3.8
Alan C. Draper(10)	804,525	3.1
Lawrence R. Samuels	*	*
Gene Ochi	*	*
Richard J. Anchan	*	*
Linda Bennett	*	*
John S. Hextall	*	*
Brian R. J. Dangerfield	*	*
Gordon C. Abbey	*	*
Walter R. Mapham	*	*
Graham Somerville	*	*
William H. Davidson	*	*
Leon J. Level	*	*
Allan M. Rosenzweig	*	*
J. Simon Stubbings	*	*
Directors and senior managers as a group (17 persons)(11)	6,069,677	23.3

<sup>\*</sup> Indicates less than one percent.

- (1) More than one person may be deemed to be a beneficial owner of the same securities as determined in accordance with the rules of the SEC. The information is not necessarily indicative of beneficial ownership for any other purpose.
- (2) Based on a Schedule 13G filed with the Securities and Exchange Commission on February 14, 2001, United Service Technologies Limited, a British Virgin Islands company, is the registered holder of the shares indicated in the above table. PTR Holdings Inc., a British Virgin Islands company (which we refer to as PTR Holdings), owns approximately 39% of United Service Technologies Limited, but disclaims beneficial ownership of any of our ordinary shares held by United Service Technologies Limited. Mr. Wessels is the Chairman of the Board of United Service Technologies Limited, but disclaims beneficial ownership of any of our ordinary shares held by United Service Technologies Limited.
- (3) Union-Transport Holdings Inc., a British Virgin Islands company (which we refer to as UT Holdings), is the registered holder of the shares indicated in the above table. PTR Holdings is the owner of 56% of the securities of UT Holdings and each of Messrs. MacFarlane and Thorrington is the owner of 11% of

the securities of UT Holdings. Two irrevocable trusts formed under the laws of California, one established for the dependents of each of Messrs. MacFarlane and Thorrington, are each the owners of 11% of the outstanding securities of UT Holdings. The independent trustees of such trusts have the power to make decisions with regard to their UT Holdings securities. Pursuant to separate voting agreements between UT Holdings and its shareholders, UT Holdings agreed to vote the UTi ordinary shares held by it as directed by its shareholders in proportion to their interests in UT Holdings as follows:

Shareholder	Number of Shares
PTR Holdings	1,015,405
Mr. MacFarlane	199,455
Mr. Thorrington	199,455
Trust for MacFarlane descendants	199,455
Trust for Thorrington descendants	199,455

Mr. MacFarlane and Mr. Thorrington disclaim beneficial ownership of the UTi ordinary shares held by UT Holdings to the extent such holdings exceed the number of ordinary shares that may be indirectly voted by them.

(4) Listed in the above table are the 2,405,364 ordinary shares registered in the name of PTR Holdings and the 1,813,225 ordinary shares registered in the name of UT Holdings. PTR Holdings is indirectly owned by holding companies indirectly controlled by Mr. Wessels, Mr. MacFarlane and Mr. Thorrington and by the Anubis Trust, a Guernsey Islands trust. Under a 2000 voting arrangement, the trust has the power to vote a majority of the outstanding shares of PTR Holdings although it disclaims beneficial ownership of the shares held by PTR Holdings. Pursuant to separate voting agreements between PTR Holdings and its shareholders, PTR Holdings agreed to vote the UTi ordinary shares held directly by PTR Holdings and the UTi ordinary shares held by UT Holdings which PTR Holdings may vote, as directed by the shareholders of PTR Holdings in proportion to their interests in PTR Holdings. The voting rights of the Anubis Trust under its agreement with PTR Holdings were assigned to Mr. Wessels. Accordingly, the indirect shareholders of PTR Holdings have the voting power (but not investment or dispositive power) over the following UTi ordinary shares:

Shareholder	Number of Shares
Mr. MacFarlane	740,160
Mr. Thorrington	740,160
Mr. Wessels	1.940.449

PTR Holdings disclaims beneficial ownership of the UTi ordinary shares held by UT Holdings. Each of Mr. MacFarlane, Mr. Thorrington and Mr. Wessels disclaim beneficial ownership of the UTi ordinary shares held by PTR Holdings to the extent such holdings exceed the number of shares that may be indirectly voted by them. In addition, Mr. Wessels disclaims beneficial ownership of the UTi ordinary shares which he is entitled to vote by reason of the assignment by the Anubis Trust of its rights under the voting agreements mentioned above.

- (5) Based on an amendment to Schedule 13G filed with the Securities and Exchange Commission on March 14, 2002, Old Mutual plc has sole voting power over 180,000 of such shares and shared voting power over 1,307,370 of such shares. Old Mutual plc has sole dispositive power over 181,390 of such shares and shared dispositive power over 1,305,980 of such ordinary shares. Old Mutual Life Assurance Society (South Africa) Ltd. holds 1,305,980 of such shares, but Old Mutual Asset Managers (South Africa) Ltd. ("Asset Managers"), has the shared right to vote and dispose of such 1,305,980 shares. Old Mutual plc is an international financial services group based in London.
- (6) Based on an amendment to Schedule 13G filed with the Securities and Exchange Commission on March 7, 2002, by T. Rowe Price Associates, Inc. ("Price Associates"). These securities are owned by various individual and institutional investors which Price Associates serves as investment adviser with power to direct investments and/or sole power to vote the securities. For purposes of the reporting

requirements of the Securities Exchange Act of 1934, Price Associates is deemed to be a beneficial owner of such securities; however, Price Associates expressly disclaims that it is, in fact, the beneficial owner of such securities.

- (7) Includes the UTi ordinary shares registered in the name of a holding company indirectly controlled by Mr. Wessels. Also includes the UTi ordinary shares which Mr. Wessels has the power to vote pursuant to the voting agreements described in footnotes (3) and (4) above and 49,148 shares subject to options exercisable within 60 days of May 6, 2002.
- (8) Includes the UTi ordinary shares which Mr. MacFarlane has the power to vote pursuant to the voting agreements described in footnotes (3) and (4) above and 49,148 shares subject to options exercisable within 60 days of May 6, 2002. Excludes 199,455 shares which may be voted by the irrevocable trust established for Mr. MacFarlane's dependents as Mr. MacFarlane disclaims beneficial ownership of such shares.
- (9) Includes the UTi ordinary shares which Mr. Thorrington has the power to vote pursuant to the voting agreements described in footnotes (3) and (4) above and 49,148 shares subject to options exercisable within 60 days of May 6, 2002. Excludes 199,455 shares which may be voted by the irrevocable trust established for Mr. Thorrington's dependents as Mr. Thorrington disclaims beneficial ownership of such shares.
- (10) Includes 81,914 shares subject to options exercisable within 60 days of May 6, 2002.
- (11) Includes 393,750 shares subject to options exercisable within 60 days of May 6, 2002. In addition, this number also includes the UTi ordinary shares over which Messrs. Wessels, MacFarlane and Thorrington have voting power by virtue of the voting agreements described in footnotes (3) and (4) above.

All of our ordinary shares have identical voting rights. To our knowledge, the only significant change in the percentage ownership held by our principal shareholders in the past three years has been as a result of the issuance by us of our ordinary shares in connection with our U.S. public offering and related transactions which occurred in November 2000, the acquisition by Price Associates of the shares indicated in the above table, and the voting agreements described in the footnotes to the above table.

#### **Related Party Transactions**

We have credit facilities with Nedcor Bank Limited, a direct subsidiary of Old Mutual plc. Old Mutual plc is one of our principal shareholders. As of January 31, 2002, there were no outstanding balances under these credit facilities. During the year ended January 31, 2002, the largest amount outstanding under these facilities was \$12.1 million. The interest rates available to us at January 31, 2002 on these facilities were 5.5% and 14.0%. We believe that such loans were made to us in the ordinary course of business on substantially the same terms, including interest rate and collateral, as those prevailing at the time for comparable transactions.

In 1998, we advanced \$538,000 on behalf of United Service Technologies Limited, one of our principal shareholders. \$500,000 of this advance was repaid shortly after January 31, 1999 and the balance was repaid during June 2000, along with interest at an annual rate of 6%.

In December 1999, we borrowed \$500,000 on a short-term basis from United Service Technologies Limited, one of our principal shareholders. This loan was repaid in June 2000, including interest at an annualized rate of 6%.

Effective February 1, 1999, we acquired Unitrans Do Brasil Limitada, our agent in Brazil. An interest in this agent was indirectly owned by Mr. MacFarlane, Mr. Wessels, Mr. Thorrington and Mr. Draper. Prior to the acquisition, we conducted business with the agent on the same terms and conditions as all of our other independent agents. The purchase price for this company was \$6.7 million and this acquisition was accounted for using the purchase method of accounting.

#### Item 8. Financial Information

#### Consolidated Statements and Other Financial Information

Our consolidated financial statements, along with the independent auditors' report thereon, are attached to this report beginning on page F-1.

Due to the nature of our business, primarily international freight forwarding, substantially all of our airfreight and ocean freight net revenues are considered as export sales, representing approximately 66% of our net revenues.

#### **Legal or Arbitration Proceedings**

From time to time, we are a defendant or plaintiff in various legal proceedings, including litigation arising in the ordinary course of our business. To date, none of these types of litigation has had a material effect on us and, as of the date of this annual report, we are not a party to any material litigation except as described below.

We are involved in litigation in Italy and England with the former ultimate owner of Per Transport SpA and related entities in connection with our April 1998 acquisition of Per Transport SpA and our subsequent termination of the employment of the former ultimate owner as a consultant. The suits seek monetary damages, including compensation for termination of the owner's consulting agreement. We have brought counter-claims for monetary damages in relation to warranty claims under the purchase agreement. We have recently been advised that proceedings to recover amounts owing by the former ultimate owner and other entities owned by him, to third parties may be instituted against us. It is alleged that Per Transport SpA guaranteed certain obligations of these other entities owned by the former ultimate owner. We believe that these guarantees are the responsibility of the former ultimate owner. These guarantees were made prior to our acquisition, were not disclosed to us during our acquisition negotiations nor were they disclosed in the audited statutory financial statements of Per Transport SpA. Civil and criminal proceedings have also been instituted against the former ultimate owner in relation to these guarantees. The total of all such actual and potential claims is approximately \$11 million. We believe that we have adequate defenses in relation to these claims if these proceedings are brought against us.

We are one of seven defendants named in a lawsuit filed on July 30, 2001 in the United States Bankruptcy Court for the Southern District of New York. The plaintiff, the committee of unsecured creditors of FMI Forwarding (formerly known as Intermaritime Forwarding), alleges under a theory of fraudulent conveyance that we paid inadequate consideration for certain assets of Intermaritime Forwarding and also alleges that we are liable for debts of FMI Forwarding on a successor liability theory. The plaintiff seeks recovery in an amount not less than \$4.6 million.

We are one of approximately 83 defendants named in two class action lawsuits which were originally filed on September 19, 1995 and subsequently consolidated in the District Court of Brazaria County, Texas (23rd Judicial District) where it is alleged that various defendants sold chemicals that were utilized in the Gulf War by the Iraqi army which caused personal injuries to U.S. armed services personnel and their families, including birth defects. The lawsuits were brought on behalf of the military personnel who served in the Gulf War and their families and the plaintiffs are seeking in excess of \$1 billion in damages. To date, the plaintiffs have not obtained class certification. We believe we are a defendant in the suit because an entity that sold us assets in 1993 is a defendant. We believe we will prevail in this matter because the alleged actions giving rise to the claims occurred prior to our purchase of the assets. We further believe that we will ultimately prevail in this matter since we never manufactured chemicals and the plaintiffs have been unable to thus far produce evidence that we acted as a freight forwarder for cargo that included chemicals used by the Iraqi army.

#### **Dividend Policy**

On April 3, 2002, an annual regular cash dividend was declared by the board of directors in the amount of \$0.075 per ordinary share payable to shareholders of record of April 30, 2002, payable May 15, 2002. During the 2002 fiscal year, we also paid an annual regular cash dividend of \$0.075 per ordinary share. Historically, our board of directors has considered the declaration of dividends on an annual basis. Any future

determination to pay cash dividends to our shareholders will be at the discretion of our board of directors and will depend upon our financial condition, operating results, capital requirements, restrictions contained in our agreements, legal requirements and other factors which our board of directors deems relevant. We intend to reinvest a substantial portion of our earnings in the development of our business and no assurance can be given that dividends will be paid to our shareholders in the future.

#### Significant Changes

As of the date of this report, there have been no significant changes in our operating results, our financial position or our cash flows since January 31, 2002.

#### Item 9. The Offer and Listing

#### Price Range of our Ordinary Shares

Our ordinary shares began trading in November 2000 on the Nasdaq National Market System. The high and low market prices for our ordinary shares are as follows:

	High	Low
Year Ending January 31, 2003:		
April 1-25, 2002	\$20.60	\$16.96
March 2002	20.20	17.00
February 2002	17.49	16.31
Year Ended January 31, 2002:		
January 2002	19.24	16.33
December 2001	19.57	14.47
November 2001	14.85	12.68
3rd Quarter	18.20	11.16
2nd Quarter	20.00	14.85
1st Quarter	17.50	14.81
Year Ended January 31, 2001:		
4th Quarter	20.13	14.75

Prior to our listing on the Nasdaq National Market System in the United States, our ordinary shares were traded on the Luxembourg Stock Exchange beginning in 1997. We delisted our shares from the Luxembourg Stock Exchange effective October 27, 2000. Prices for our ordinary shares were quoted on the Luxembourg Stock Exchange in United States dollars. The following table sets forth the high and low sales prices of our ordinary shares on the Luxembourg Stock Exchange for the periods indicated (in US\$):

	High	Low
Year Ended January 31, 2001:		
1st Quarter	\$19.08	\$12.21
2nd Quarter	27.85	17.17
3rd Quarter through October 27, 2000	22.89	19.08
Year Ended January 31, 2000	16.79	10.68
Year Ended January 31, 1999	21.94	13.89
Year Ended January 31, 1998	17.55	16.02

#### Markets

Our ordinary shares are listed on the Nasdaq National Market System under the symbol, "UTIW."

#### Item 10. Additional Information

#### Memorandum and Articles of Association

Our Registered Agent is Midocean Management and Trust Services (BVI) Limited, 9 Columbus Centre, Pelican Drive, Road Town, Tortola, British Virgin Islands. Under our Memorandum of Association, the object of the company is to engage in any act or activity that is not prohibited under any law for the time being in force in the British Virgin Islands.

A director may vote in respect of any proposal, contract or arrangement in which the director is materially interested. The remuneration of directors is determined by the company by ordinary resolution. There is no retirement age limit for our directors and our directors are not required to own any of our shares to serve as directors.

Our Memorandum and Articles of Association authorize the issuance of up to 500,000,000 ordinary shares of no par value and 100,000,000 preference shares of no par value of which 50,000,000 have been designated as Class A Preference Shares and 50,000,000 have been designated as Class B Preference Shares. For a description of the rights, preferences and restrictions attaching to our ordinary and preference shares and of what actions are necessary to change the rights of holders of such shares, please see the following sections in our Registration Statement on Form F-1 (File No. 333-47616): "Description of Capital Stock — General, Ordinary Shares, Preference Shares, Anti-Takeover Matters."

Annual meetings of our shareholders for election of directors and for such other business as may come before such meetings are held each year at such date and time as determined by our board of directors. Written notice of an annual meeting is given to our shareholders whose names appear in our share registry on the date of the notice. Only such shareholders are entitled to vote at the annual meeting. For a description of the conditions governing the manner in which extraordinary general meetings of our shareholders may be called please see the following section in our Registration Statement on Form F-1 (File No. 333-47616): "Description of Capital Stock — Anti-Takeover Matters."

There are no limitations on the rights to own securities, including the rights of non-resident or foreign shareholders to hold or exercise voting rights on the securities.

For a description of those provisions in our Memorandum and Articles of Association that would have the effect of delaying, deferring or preventing a change in control of the company or that would operate only with respect to a merger, acquisition or corporate restructuring involving our company (or any of our subsidiaries), please see the following section in our Registration Statement on Form F-1 (File No. 333-47616): "Description of Capital Stock — Anti-Takeover Matters."

There are no provisions in our Memorandum and Articles of Association governing the ownership threshold above which shareholder ownership must be disclosed.

#### **Material Contracts**

Pursuant to a registration rights agreement, PTR Holdings Inc. and Union-Transport Holdings Inc. are entitled to rights with respect to the registration of their shares under the Securities Act of 1933, (the "Securities Act"). Under these registration rights, in the event we elect to register any of our ordinary shares for specified purposes, the holders of the shares are entitled to include their ordinary shares in the registration. Such holders are also entitled to demand registration rights pursuant to which they may require us to file a registration statement under the Securities Act with respect to their ordinary shares. All expenses in connection with any registration, other than the underwriting discount and commission, will be paid by us.

#### **Exchange Controls**

There are currently no British Virgin Islands laws or regulations restricting the import or export of capital or affecting the payment of dividends or other distributions to shareholders who are non-residents of the British Virgin Islands.

Some of our subsidiaries may be subject from time to time to exchange control laws and regulations that may limit or restrict the payment of dividends or distributions or other transfers of funds by those subsidiaries to our company.

#### **Taxation**

#### United States Federal Income Tax Consequences

General

This section summarizes the material United States federal income tax consequences to holders of our ordinary shares as of the date of this report. The summary applies to you only if you hold our ordinary shares as a capital asset for tax purposes (that is, for investment purposes). The summary does not cover state, local or foreign law. In addition, this summary does not apply to you if you are a member of a class of holders subject to special rules, such as:

- a dealer in securities or currencies;
- a trader in securities that elects to use a mark-to-market method of accounting for your securities holdings;
- · a bank;
- a life insurance company;
- a tax-exempt organization;
- a person that holds our ordinary shares as part of a straddle or a hedging, integrated, constructive sale or conversion transaction for tax purposes;
- a person whose functional currency for tax purposes is not the U.S. dollar;
- · a person liable for alternative minimum tax; or
- a person that owns, or is treated as owning, 10% or more of any class of our shares.

The discussion is based on current law. Changes in the law may alter the tax treatment of our ordinary shares, possibly on a retroactive basis. The discussion also assumes that we will not be classified as a "controlled foreign corporation" under U.S. law.

The discussion does not cover tax consequences that depend upon your particular tax circumstances. We recommend that you consult your tax advisor about the consequences of holding our ordinary shares in your particular situation.

For purposes of the discussion below, you are a "U.S. holder" if you are a beneficial owner of our ordinary shares who or which is:

- an individual U.S. citizen or resident alien;
- a corporation, or entity taxable as a corporation, that was created, or treated as created, under U.S. law (federal or state);
- an estate whose world-wide income is subject to U.S. federal income tax; or
- a trust if (1) a U.S. court is able to exercise primary supervision over its administration and (2) one or more U.S. persons have authority to control all substantial decisions of the trust.

If you are not a U.S. holder, you are a "Non-U.S. holder" and the discussion below titled "Tax Consequences to Non-U.S. Holders" will apply to you.

If a partnership holds our ordinary shares, the tax treatment of a partner will generally depend upon the status of the partner and upon the activities of the partnership. If you are a partner of a partnership holding ordinary shares, you should consult your tax advisor.

#### Tax Consequences to U.S. Holders

#### Distributions

If we make any distributions on our ordinary shares, the gross amount of any such distribution (other than in liquidation) that you receive with respect to our ordinary shares generally will be taxed to you as a dividend (i.e., ordinary income) to the extent such distribution does not exceed our current or accumulated earnings and profits, as calculated for U.S. federal income tax purposes. To the extent any distribution exceeds our earnings and profits, as calculated for U.S. federal income tax purposes, the distribution will first be treated as a tax-free return of capital to the extent of your adjusted tax basis in our ordinary shares and will be applied against and reduce such basis on a dollar-for-dollar basis (thereby increasing the amount of gain and decreasing the amount of loss recognized on a subsequent disposition of such common stock). To the extent that such distribution exceeds your adjusted tax basis, the distribution will be taxed as gain recognized on a sale or exchange of our ordinary shares. See "Sale or Other Disposition of our Ordinary Shares," below. Because we are not a U.S. corporation, dividends paid by us to corporations are not eligible for the dividendsreceived deduction. A U.S. holder will not be eligible to claim a foreign tax credit against its U.S. federal income tax liability for foreign taxes paid by us unless it is a U.S. corporation owning 10 percent or more of our voting stock. Dividends paid with respect to our ordinary shares will generally be treated as foreign source "passive income" or, in the case of some types of U.S. holders, "financial services income," for purposes of computing allowable foreign tax credits for U.S. foreign tax credit purposes.

#### Sale or Other Disposition of our Ordinary Shares

In connection with the sale or other taxable disposition of our ordinary shares:

- you will recognize gain or loss equal to the difference (if any) between the U.S. dollar value of the
  amount realized on such sale or other taxable disposition, and your adjusted tax basis in such ordinary
  shares.
- any gain or loss will be capital gain or loss and will be long-term capital gain or loss if your holding period for our ordinary shares is more than one year at the time of such sale or other disposition.
- any gain or loss will be treated as having a United States source for United States foreign tax credit
  purposes and as a result of the foreign tax credit provisions of the Internal Revenue Code of 1986 you
  may be unable to claim a foreign tax credit for British Virgin Islands taxes, if any, imposed upon the
  sale or disposition of ordinary shares.
- your ability to deduct capital losses is subject to limitations.

#### Passive Foreign Investment Company

We will be classified as a passive foreign investment company for U.S. federal income tax purposes if:

- 75% or more of our gross income for the taxable year is passive income; or
- on average for the taxable year, 50% or more of our assets by value or under certain circumstances, by adjusted basis, produce or are held for the production of passive income.

We do not believe that we currently satisfy either of the requirements for classification as a passive foreign investment company. Because the determination of whether our ordinary shares constitute shares of a passive foreign investment company will be based upon the composition of our income and assets from time to

time, there can be no assurance that we will not be considered a passive foreign investment company for any future fiscal year.

If we are classified as a passive foreign investment company for any taxable year, unless a qualified electing fund election is made:

- any excess distributions (generally defined as the excess of the amount received with respect to the shares in any taxable year over 125% of the average received in the shorter of either the three previous years or your holding period before the taxable year) made by us during a taxable year must be allocated ratably to each day of your holding period. The amounts allocated to the current taxable year and to taxable years prior to the first year in which we were classified as a passive foreign investment company will be included as ordinary income in gross income for that year. The amount allocated to each prior taxable year will be taxed as ordinary income at the highest rate in effect for the U.S. holder in that prior year and the tax is subject to an interest charge at the rate applicable to deficiencies in income taxes; and
- the entire amount of any gain realized upon the sale or other disposition of ordinary shares will be treated as an excess distribution made in the year of sale or other disposition and as a consequence will be treated as ordinary income and to the extent allocated to years prior to the year of sale or other disposition, will be subject to the interest charge described above.

The passive foreign investment company rules will not apply if the U.S. holder elects to treat us as a qualified electing fund and we provide specific information required to make the election. If we were classified as a passive foreign investment company, we intend to notify U.S. holders and provide them with that information as may be required to make the qualified electing fund election effective. If the qualified election fund election is made, a U.S. holder is taxable on its pro-rata share of our ordinary earnings and net capital gain for each taxable year of the company, regardless of whether the distributions were received. The U.S. holder's basis in the ordinary shares will be increased to reflect taxed but undistributed income. Distributions of income that had previously been taxed will result in a corresponding reduction in basis in the ordinary shares and will not be taxed again as a distribution.

U.S. holders that own ordinary shares during any year in which we are classified as a passive foreign investment company, must file Form 8621. We urge you to consult your own U.S. tax advisor regarding the U.S. federal income tax consequences of holding our shares while classified as a passive foreign investment company.

#### Information Return and Backup Withholding

Distributions made by us with respect to our ordinary shares and gross proceeds from the disposition of the shares may be subject to information reporting requirements to the Internal Revenue Service and a 30% backup withholding tax. However, the backup withholding tax will generally not apply to a U.S. holder who furnishes a correct taxpayer identification number and provides other required information. If backup withholding applies, the amount withheld is not an additional tax, but is credited against the shareholder's United States federal income tax liability. Accordingly, we urge you to contact your own tax advisor to ascertain whether it is necessary for you to furnish any such information to us or the Internal Revenue Service.

#### Tax Consequences to Non-U.S. Holders

#### Distributions

If you are a non-U.S. holder, you generally will not be subject to U.S. federal income tax on distributions made on our ordinary shares unless:

- you conduct a trade or business in the United States and,
- the dividends are effectively connected with the conduct of that trade or business (and, if an applicable income tax treaty so requires as a condition for you to be subject to U.S. federal income tax on a net

income basis in respect of income from our ordinary shares, such dividends are attributable to a permanent establishment that you maintain in the United States).

If you satisfy the two above-described requirements, you generally will be subject to tax in respect of such dividends in the same manner as a U.S. holder, as described above. In addition, any effectively connected dividends received by a non-U.S. corporation may also, under some circumstances, be subject to an additional "branch profits tax" at a 30% rate or such lower rate as may be specified by an applicable income tax treaty.

#### Sale or Other Disposition of our Ordinary Shares

If you are a non-U.S. holder, you will not be subject to U.S. federal income tax, including withholding tax, in respect of gain recognized on a sale or other taxable disposition of our ordinary shares unless:

- your gain is effectively connected with a trade or business that you conduct in the United States (and, if an applicable income tax treaty so requires as a condition for you to be subject to U.S. federal income tax on a net income basis in respect of gain from the sale or other disposition of our ordinary shares, such gain is attributable to a permanent establishment maintained by you in the United States), or
- you are an individual and are present in the United States for at least 183 days in the taxable year of the sale or other disposition, and either:
- your gain is attributable to an office or other fixed place of business that you maintain in the United States, or
- you have a tax home in the United States.

Effectively connected gains realized by a non-U.S. corporation may also, under some circumstances, be subject to an additional "branch profits tax" at a rate of 30% or such lower rate as may be specified by an applicable income tax treaty.

#### Backup Withholding and Information Reporting

Payments (or other taxable distributions) in respect of our ordinary shares that are made in the United States or by a U.S. related financial intermediary will be subject to U.S. information reporting rules. You will not be subject to "backup" withholding of U.S. federal income tax provided that:

- · you are a corporation or other exempt recipient, or
- you provide a taxpayer identification number (which, in the case of an individual, that is his or her taxpayer identification number) and certify that no loss of exemption from backup withholding has occurred.

If you are not a United States person, you generally are not subject to information reporting and backup withholding, but you may be required to provide a certification of your non-U.S. status in order to establish that you are exempt.

Amounts withheld under the backup withholding rules may be credited against your U.S. federal income tax liability, and you may obtain a refund of any excess amounts withheld under the backup withholding rules by filing the appropriate claim for refund with the Internal Revenue Service.

### British Virgin Island Taxation

Under the International Business Companies Act of the British Virgin Islands as currently in effect, a holder of ordinary shares who is not a resident of the British Virgin Islands is exempt from British Virgin Islands income tax on dividends paid with respect to the ordinary shares and all holders of ordinary shares are not liable to the British Virgin Islands for income tax on gains realized during that year on sale or disposal of such shares; the British Virgin Islands does not impose a withholding tax on dividends paid by a company incorporated under the International Business Companies Act.

There are no capital gains, gift or inheritance taxes levied by the British Virgin Islands on companies incorporated under the International Business Companies Act. In addition, shares of companies incorporated under the International Business Companies Act are not subject to transfer taxes, stamp duties or similar charges.

There is no income tax treaty or convention currently in effect between the United States and the British Virgin Islands.

#### Documents on Display

We have filed with the United States Securities and Exchange Commission this annual report on Form 20-F, including exhibits, under the Securities and Exchange Act of 1934 with respect to our ordinary shares.

You may read and copy all or any portion of the annual report or other information in our files in the Commission's public reference room at Room 1024, Judiciary Plaza, 450 Fifth Street, N.W., Washington, D.C. 20549 and at the regional offices of the Commission located at 233 Broadway, New York, New York 10279 and at 175 West Jackson Boulevard, Suite 905, Chicago, Illinois 60604. You can request copies of these documents upon payment of a duplicating fee, by writing to the Commission. Please call the Commission at 1-800-SEC-0330 for further information on the operation of the public reference rooms. The Commission also maintains a web site which provides on-line access to reports and other information regarding the registrants that file electronically with the Commission at the address (http://www.sec.gov).

# Item 11. Quantitative and Qualitative Disclosures about Market Risk Quantitative Information about Market Risk

#### Exchange Rate Sensitivity

Our use of derivative financial instruments is limited to forward foreign exchange contracts. At January 31, 2002, the notional value of all of our open forward foreign exchange contracts was \$5.8 million related to 151 transactions denominated in various currencies, but predominantly in United States dollars, Euros and pounds sterling. These contracts are entered into at the time the foreign currency exposure is incurred and do not exceed 60 days.

The following tables provide comparable information about our non-functional currency components of balance sheet items by currency, and presents such information in United States dollar equivalents at January 31, 2002 and 2001. These tables summarize information on transactions that are sensitive to foreign currency exchange rates, including non-functional currency denominated receivables and payables. The net amount that is exposed in foreign currency is then subjected to a 10% change in the value of the functional currency versus the non-functional currency.

Non-functional currency exposure in United States dollar equivalents is as follows (in thousands):

Foreign exchange

			Net	gain/(loss)	if functional ency
Non-functional currency	Assets	Liabilities	Exposure long/(short)	Appreciates by 10%	Depreciates by 10%
At January 31, 2002:					
United States dollars	\$3,930	\$1,996	\$1,934	\$193	\$(193)
Euro	1,242	252	990	99	(99)
Japanese yen	_	47	(47)	(5)	5
Other	308	366	(58)	<u>(6</u> )	6
Total	\$5,480	\$2,661	\$2,819	<u>\$281</u>	<u>\$(281</u> )
At January 31, 2001:					
United States dollars	\$5,211	\$2,426	\$2,785	\$278	\$(278)
Euro	1,118	1,269	(151)	(15)	15
Japanese yen	_	320	(320)	(32)	32
Other	137	795	(658)	(66)	66
Total	\$6,466	\$4,810	\$1,656	<u>\$165</u>	<u>\$(165)</u>

#### Qualitative Information about Market Risk

The nature of our operations necessitates dealing in many foreign currencies. Our results are subject to fluctuations due to changes in exchange rates. We attempt to limit our exposure to changing foreign exchange rates through both operational and financial market actions. We provide services to customers in locations throughout the world and, as a result, operate with many currencies including the key currencies of North America, Latin America, Africa, Asia Pacific and Europe.

Our short-term exposures to fluctuating foreign currency exchange rates are related primarily to intercompany transactions. The duration of these exposures is minimized through our use of an intercompany netting and settlement system that settles all of our intercompany trading obligations once per month. In addition, selected exposures are managed by financial market transactions in the form of forward foreign exchange contracts (typically with maturities at the end of the month following the purchase of the contract). Forward foreign exchange contracts are primarily denominated in the currencies of our principal markets. We will normally generate foreign exchange gains and losses through normal trading operations. We do not enter into derivative contracts for speculative purposes.

We do not hedge our foreign currency exposure in a manner that would entirely eliminate the effects of changes in foreign exchange rates on our consolidated net income.

We are subject to changing interest rates because our debt consists primarily of short-term working capital lines. We do not undertake any specific actions to cover our exposure to interest rate risk and we are not a party to any interest rate risk management transactions. We do not purchase or hold any derivative financial instruments for trading or speculative purposes.

The fair value of our long-term bank loans approximates the carrying value at January 31, 2002 and January 31, 2001. Market risk was estimated as the potential decrease in fair value resulting from a hypothetical 10% increase in interest rates and was not considered material at either year-end.

#### Item 12. Description of Securities Other than Equity Securities

Not applicable.

#### PART II

#### Item 13. Defaults, Dividend Arrearages and Delinquencies

Not applicable.

#### Item 14. Material Modifications to the Rights of Security Holders and Use of Proceeds

Our transfer agent for our ordinary shares is Computershare Trust Company, Inc., located at 350 Indiana Street, Suite 800 in Golden, Colorado 80401.

#### Use of Proceeds

The following use of proceeds information relates to our registration statement on Form F-1 (No. 333-47616) for the initial U.S. public offering of 5,405,000 ordinary shares (including the exercise by the underwriters of their over-allotment option), which registration statement was declared effective on November 2, 2000. We received net proceeds of \$71.8 million from our initial public offering, including the proceeds from the over-allotment option exercised by our underwriters.

We used approximately \$14.1 million of the net proceeds to repay the debt incurred with the acquisition of Continental. Approximately \$21.9 million of the net proceeds was used for the acquisition of subsidiaries, including SLi, and contingent acquisition payments in the year ended January 31, 2002. We used approximately \$26.3 million of the net proceeds to repay existing debt under various credit facilities. The remaining net proceeds have been and are being used by us for general corporate and working capital purposes.

#### **PART III**

#### Item 17. Financial Statements

Not applicable as our consolidated financial statements have been prepared in accordance with Item 18.

#### Item 18. Financial Statements

Our consolidated financial statements are attached to this report and begin on page F-1.

#### Item 19. Exhibits

Exhibit	<b>Description</b>				
1.1	Memorandum of Association of the Company**				
1.2	Articles of Association of the Company, as amended****				
4.1	Form of Employment Agreement between Mr. Wessels and the Company*				
4.2	Form of Employment Agreement between Mr. MacFarlane and the Company*				
4.3	Form of Employment Agreement between Mr. Thorrington and the Company*				
4.4	Form of Employment Agreement between Mr. Draper and the Company*				
4.5	Registration Rights Agreement between PTR Holdings Inc., UT Holdings, Inc. and the Company*				
4.6	Credit Agreement between Union-Transport Corporation, Union-Transport (U.S.) Holdings, Inc., Union-Transport Logistics Inc., Union-Transport Brokerage Corp., Vanguard Cargo Systems, Inc., UT Services, Inc., General Electric Capital Corporation and Lenders dated August 15, 2000*				
4.7	2000 Stock Option Plan, as amended				
4.8	Non-Employee Directors Share Option Plan*				
4.9	Continuing Guaranty between Registrant and General Electric Capital Corporation dated August 15, 2000*				

Exhibit	<b>Description</b>
4.10	Security Agreement between Union-Transport Corporation, Union-Transport (U.S.) Holdings, Inc., Union-Transport Brokerage Corporation, UT Services, Inc., Union-Transport Logistics Inc., Vanguard Cargo Systems, Inc. and General Electric Capital Corporation dated August 15, 2000*
4.11	Pledge Agreement between Union-Transport Corporation, Union-Transport (U.S.) Holdings, Inc., Union-Transport Brokerage Corporation, UT Services, Inc., Union-Transport Logistics Inc., Vanguard Cargo systems, Inc. and General Electric Capital Corporation dated August 15, 2000*
4.12	Strategic Alliance Agreement between the Registrant and i2 Technologies BV dated December 15, 1999†*
4.13	Software License Agreement between the Registrant and i2 Technologies BV dated December 15, 1999†*
4.14	Asset Purchase Agreement between Continental Air Express (HK) Limited, Continental Container Lines Limited, Union-Transport (HK) Limited, Cheng Kwan Kok David, Lai Kwok Fai, Lewis Billy Barnhill, Francis Raymond Bello, Albert Patrick Cataldo, Chan Ka Ming, Chan Kwan Hang, Chau Hak Cheong, Cheng Kwan Lung, Ng Chun Ka, Ng Sai Kuen and Registrant dated August 25, 2000†*
4.15	Asset Purchase Agreement between Continental Container Line, Inc., Continental Cargo Logistics Inc. (New York corporation), Continental Cargo Logistics Inc. (California corporation), Union-Transport Corporation, Lai Kwok Fai, Ng Chun Ka, Cheng Kwan Kok David, Albert Patrick Cataldo, Lewis Billy Barnhill, Francis Raymond Bello, Chan Ka Ming, Chan Kwan Hang, Chau Hak Cheong, Cheng Kwan Lung and Ng Sai Kuen dated August 25, 2000†*
4.16	Bridge Financing Facility Agreement between Gensec Ireland Limited and the Registrant dated August 25, 2000, as amended*
4.17	Form of Severance Agreement between the Registrant and its executive officers*
4.18	Amendment to Asset Purchase Agreement between Continental Air Express (HK) Limited, Continental Container Lines Limited, Union-Transport (HK) Limited, Cheng Kwan Kok David, Lai Kwok Fai, Lewis Billy Barnhill, Francis Raymond Bello, Albert Patrick Cataldo, Chan Ka Ming, Chan Kwan Hang, Chau Hak Cheong, Cheng Kwan Lung, Ng Chun Ka, Ng Sai Kuen and Registrant**
4.19	2000 Employee Share Purchase Plan, as amended***
4.20	Union-Transport Share Incentive Plan, as amended
4.21	Executive Share Plan, as amended
8.1	Subsidiaries of the Registrant
10.1	Independent Auditors' Consent
* 17:1.	and as now of the Commons's Projection Statement on Form E.1 (No. 222, 47616) on October 10

<sup>\*</sup> Filed as part of the Company's Registration Statement on Form F-1 (No. 333-47616) on October 10, 2000.

<sup>\*\*</sup> Filed as part of Amendment No. 1 to the Company's Registration Statement on Form F-1 (No. 333-47616) on October 30, 2000.

<sup>\*\*\*</sup> Filed as part of the Company's Registration Statement on Form S-8 (No. 333-58832) on April 12, 2001.

<sup>\*\*\*\*</sup> Filed as part of the Company's Annual Report on Form 20-F (No. 000-31869) on May 4, 2001.

<sup>†</sup> Certain portions of the identified Exhibit were omitted and filed separately with the Commission and have been granted confidential treatment by the Commission.

# SIGNATURE

	The registrant he	ereby certifies	that it meets a	all of the	requirements	for filin	g on Form	20-F and	that it has
duly	caused and auth	orized the un	dersigned to s	sign this	annual report	on its 1	behalf.		

UTi Worldwide Inc.

By: /s/ ROGER I MACFARLANE

Roger I. MacFarlane Chief Executive Officer

Date: May 6, 2002

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#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Shareholders of UTi Worldwide Inc.

We have audited the accompanying consolidated balance sheets of UTi Worldwide Inc. and its subsidiaries as of January 31, 2002 and 2001, and the related consolidated statements of income, changes in shareholders' equity, and cash flows for each of the three years in the period ended January 31, 2002. Our audits also included the financial statement schedule listed in the index on page F-1. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of UTi Worldwide Inc. and its subsidiaries as of January 31, 2002 and 2001, and the results of their operations and their cash flows for each of the three years in the period ended January 31, 2002 in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

/s/ Deloitte & Touche LLP

Los Angeles, California April 3, 2002

# CONSOLIDATED INCOME STATEMENTS

For the years ended January 31, 2002, 2001 and 2000 (in thousands, except share and per share amounts)

	Year ended January 31,					
		2002		2001		2000
Gross revenue	\$	889,786	\$	863,259	\$	706,955
Freight consolidation costs		585,227		561,413		461,338
Net revenue		304,559		301,846		245,617
Staff costs		156,005		154,426		124,330
Depreciation		9,411		9,060		7,798
Amortization of goodwill		5,339		4,306		2,935
Other operating expenses		104,134		109,846		90,032
Operating income		29,670		24,208		20,522
Interest expense, net		(1,210)		(2,221)		(1,299)
Gains/(losses) on foreign exchange		17		3,636	_	(473)
Pretax income		28,477		25,623		18,750
Income tax expense		(7,970)		(6,208)		(1,652)
Income before minority interests		20,507		19,415		17,098
Minority interests		(1,349)		(962)		(405)
Net income	\$	19,158	\$	18,453	\$	16,693
Basic earnings per ordinary share	\$	0.76	\$	0.95	\$	1.12
Diluted earnings per ordinary share	\$	0.75	\$	0.88	\$	0.86
Number of weighted average shares used for per share calculations:						
Basic shares	2	5,233,394	19	9,345,036	14	4,262,756
Diluted shares	2	5,501,864	2	1,053,432	19	9,355,747

# CONSOLIDATED BALANCE SHEETS

As of January 31, 2002 and 2001 (in thousands, except share data)

	January 31,	
	2002	2001
ASSETS		
Current assets:	Ф 07 504	Φ 00 272
Cash and cash equivalents	\$ 87,594	\$ 98,372
January 31, 2002 and 2001, respectively	180,866	212,860
Deferred income tax assets	1,890	2,215
Other current assets	21,628	21,336
Total current assets	291.978	334,783
Property, plant and equipment, net	31,185	34,952
Goodwill, net of accumulated amortization of \$11,612 and \$6,441 as of January 31, 2002 and 2001, respectively	76,611	68,043
Investments	215	209
Deferred income tax assets	1,431	1,469
Other non-current assets	3,191	4,297
Total assets	\$404,611	\$443,753
LIABILITIES & SHAREHOLDERS' EQUITY		
Current liabilities:		
Bank lines of credit	\$ 21,062	\$ 32,609
Short-term borrowings	11,518	11,570
Current portion of capital lease obligations	1,780	2,307
Trade payables and other accrued liabilities	173,113	188,902
Income taxes payable	4,743	3,747
Deferred income tax liabilities	842	213
Total current liabilities	213,058 1,192	239,348 3,159
Capital lease obligations	5,726	8,672
Deferred income tax liabilities	1,566	2,377
Retirement fund obligations	693 2,522	682 2,027
	2,322	2,027
Commitments and contingencies		
Shareholders' equity:		
Non-voting variable rate participating cumulative convertible preference shares of no par value:		
Class A — authorized 50,000,000; none issued	_	_
Class B — authorized 50,000,000; none issued	_	_
Common stock — authorized 500,000,000 ordinary shares of no par value; issued and outstanding 25,702,401 and 25,685,950 shares as of January 31, 2002 and 2001,		
respectively	207,143	206,626
Retained earnings	36,608	19,376
Accumulated other comprehensive loss	(63,897)	(38,514)
Total shareholders' equity	179,854	187,488
Total liabilities and shareholders' equity	\$404,611	\$443,753

See accompanying notes to the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY For the years ended January 31, 2002, 2001 and 2000 (in thousands, except share data)

	Preference	shares	Commo	ı stock	Retained	Accumulated other comprehensive	
	Shares	Amount	Shares	Amount	earnings	loss	Total
Balance at January 31, 1999 Comprehensive income:	4,788,281	\$36,535	15,259,099	\$ 89,551	\$(10,592)	\$(21,926)	\$ 93,568
Net income	_	_	_	_	16,693	_	16,693
Foreign currency translation adjustment	_	_	_	_	_	(1,470)	(1,470)
Total comprehensive income							15,223
Stock compensation costs	_	_	_	1,401	_	_	1,401
Dividends					(2,790)		(2,790)
Balance at January 31, 2000 Comprehensive income:	4,788,281	36,535	15,259,099	90,952	3,311	(23,396)	107,402
Net income	_	_	_	_	18,453	_	18,453
Foreign currency translation adjustment	_	_	_	_	_	(15,118)	(15,118)
Total comprehensive income							3,335
Conversion of preference shares into ordinary shares	(4,788,281)	(36,535)	4,788,281	36,535	_	_	_
Shares issued	_	_	5,638,570	75,295	_	_	75,295
Stock compensation costs	_	_	_	3,844		_	3,844
Dividends					(2,388)		(2,388)
Balance at January 31, 2001 Comprehensive loss:	_	_	25,685,950	206,626	19,376	(38,514)	187,488
Net income	_	_	_	_	19,158	_	19,158
Foreign currency translation adjustment	_	_	_	_	_	(25,383)	(25,383)
Total comprehensive loss							(6,225)
Shares issued under 2000 employee share purchase			5 210	72			72
plan	_	_	5,310	72 145	_	_	72 145
Stock options exercised  Stock compensation costs	_	_	11,141	145 300	_	_	145 300
Dividends		_	_	300	(1,926)	_	(1,926)
		<u> </u>	25.702.401	<u>—</u>		Φ.(62.007)	
Balance at January 31, 2002		<u>\$</u>	25,702,401	\$207,143	\$ 36,608	\$(63,897)	\$179,854

See accompanying notes to the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS For the years ended January 31, 2002, 2001 and 2000 (in thousands)

	Year ended January 31,		
	2002	2001	2000
OPERATING ACTIVITIES:			
Net income	\$ 19,158	\$ 18,453	\$ 16,693
Adjustments to reconcile net income to net cash provided by operations:			
Stock compensation costs	300	3,844	1,401
Depreciation	9,411	9,060	7,798
Amortization of goodwill	5,339	4,306	2,935
Deferred income taxes	161	110	(2,188)
Gain on disposal of property, plant and equipment	(187)	(236)	44
Loss on disposal of investments	_	362	_
Other Changes in operating assets and liabilities:	1,326	328	(192)
Decrease/(increase) in trade receivables	24,055	(56,574)	(38,873)
Decrease/(increase) in other current assets	(782)	(5,095)	4,028
(Decrease)/increase in trade payables	(20,564)	48,479	12,369
(Decrease)/increase in other accrued liabilities	4,869	9,617	6,225
Net cash provided by operating activities	43,086	32,654	10,240
Purchases of property, plant and equipment	(8,711)	(10,121)	(8,990)
Proceeds from disposal of property, plant and equipment	912	887	485
Proceeds from disposal of investments	63	664	_
Acquisitions of subsidiaries and contingent earn-out payments	(21,868)	(31,202)	(21,767)
Purchases of marketable securities	(83)	(262)	(290)
Other	_	(240)	1,032
Net cash used in investing activities	(29,687)	(40,274)	(29,530)
(Decrease)/increase in bank lines of credit	(14,225)	12,451	7,420
Increase in short-term borrowings	168	9,437	907
Long-term bank borrowings — advanced	116	2,988	19
Long-term bank borrowings — repaid	(72)	(181)	_
Repayments of capital lease obligations	(1,985)	(2,049)	(2,731)
Decrease in minority interests	(532)	_	_
Net proceeds from the issuance of ordinary shares	217	72,795	_
Dividends paid	(1,926)	(3,118)	(2,903)
Net cash (used in)/provided by financing activities	(18,239)	92,323	2,712
Net (decrease)/increase in cash and cash equivalents	(4,840)	84,703	(16,578)
Cash and cash equivalents at the beginning of the year	98,372	20,760	38,555
Effect of foreign exchange rate changes	(5,938)	(7,091)	(1,217)
Cash and cash equivalents at the end of the year	\$ 87,594	\$ 98,372	\$ 20,760

See accompanying notes to the consolidated financial statements.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS For the years ended January 31, 2002, 2001 and 2000

#### 1. Summary of Significant Accounting Policies

#### Basis of Presentation

UTi Worldwide Inc. (the "Company" or "UTi") is engaged in non-asset based air and ocean transportation and forwarding, customs clearances and distribution value added services, such as warehousing. The Company serves its clients through a worldwide network of 415 offices in 133 countries, including agents.

The consolidated financial statements incorporate the financial statements of UTi and all subsidiaries controlled by the Company (generally 50% or more shareholding). Control is achieved where the Company has the power to govern the financial and operating policies of a subsidiary company so as to obtain benefits from its activities. The results of subsidiaries acquired during the year are included in the consolidated financial statements from the effective dates of acquisition. All significant intercompany transactions and balances are eliminated.

Effective February 1, 2001, the Company changed its reporting from international accounting standards to accounting principles generally accepted in the United States of America ("U.S. GAAP"). All prior year data included in the accompanying consolidated financial statements is presented in conformity with U.S. GAAP. Certain reclassifications have been made to conform prior year data to the current year presentation.

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

All dollar amounts in the notes are presented in thousands except for share data.

#### **Currency Translation**

For consolidation purposes, balance sheets of subsidiaries expressed in currencies other than United States dollars are translated at the rate of exchange ruling at the balance sheet date. Operating results for the year are translated using average rates of exchange for the year. Gains and losses on translation are recorded as a separate component of equity and are included in other comprehensive income or loss. Transactions in foreign currencies during the year are remeasured at rates of exchange ruling on the dates of the transactions. These gains and losses arising on remeasurement are accounted for in the income statement. Exchange differences arising on the translation of long-term structural loans to subsidiary companies are recorded as a separate component of equity and are included in other comprehensive income or loss. The financial statements of foreign entities that report in the currency of a hyper-inflationary economy are restated in terms of the measuring unit currency at the balance sheet date before they are translated into United States dollars.

#### Revenue Recognition

Gross revenue represents billings on exports to customers, plus net revenue on imports, net of any billings for value added taxes and custom duties. Gross revenue and freight consolidation costs for airfreight and ocean freight forwarding services, including commissions earned from the Company's services as an authorized agent for airline and ocean carriers, are recognized at the time the freight departs the terminal of origin which is when the customer is billed. Gross customs brokerage revenue and other revenues are also recognized when the customer is billed, which for customs brokerage revenue, is when the necessary documentation for customs clearance has been completed, and for other revenues, is when the service has been provided to third parties in the ordinary course of business.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

#### Income Taxes

Federal, state and foreign income taxes are computed at current tax rates, less tax credits. Tax provisions include amounts that are currently payable, plus changes in deferred income tax assets and liabilities that arise because of temporary differences between the time when items of income and expense are recognized for financial reporting and income tax purposes.

Deferred income tax is accounted for using the liability method in respect of temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax basis used in the computation of taxable income. Deferred income tax liabilities are recognized for all taxable temporary differences. Deferred income tax assets are offset by valuation allowances so that the assets are recognized only to the extent that it is more likely than not that taxable income will be available against which deductible temporary differences can be utilized. Deferred income tax is calculated at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled. Deferred income tax is charged or credited to the income statement.

No provision is made for additional taxes, which would arise if the retained earnings of subsidiaries were distributed, on the basis that it is not envisaged that such distribution will be made.

#### Cash and Cash Equivalents

Cash and cash equivalents include demand deposits and investments with original maturities of three months or less.

#### Trade Receivables

Trade receivables include disbursements made on behalf of customers for transportation costs and customs duties and are shown net of allowance for doubtful receivables. The billings to customers for these disbursements, which are several times the amount of revenue and fees derived from these transactions, are not recorded as revenue and expense in the income statement. Management establishes reserves based on the expected ultimate recovery of these receivables.

Significant portions of the Company's trade receivables are from large companies. None of the Company's other financial instruments represent a concentration of credit risk because the Company has dealings with a variety of major banks and customers worldwide.

#### Property, Plant and Equipment

Property, plant and equipment are stated at cost less accumulated depreciation. Depreciation is provided on the straight-line and reducing balance methods in amounts sufficient to relate the cost and amortization of depreciable assets to operations over the estimated useful lives of the assets at the following annual rates:

Computer equipment/software	20% - 33%
Fixtures, fittings and equipment	10% - 33%
Motor vehicles	10% - 33%
Buildings	2.5% - 10%

The Company capitalizes software costs in accordance with American Institute of Certified Public Accountants' Statement of Position 98-1 "Accounting for the Costs of Computer Software Developed or Obtained for Internal Use."

Assets held under capital leases are amortized over their expected useful lives on the same basis as owned assets, or if there is not reasonable certainty that the Company will obtain ownership by the end of the lease term, the asset is amortized over the shorter of the lease term or its useful life. Leasehold improvements are

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

amortized over the estimated useful life of the related asset, or over the remaining term of the lease, whichever is shorter.

#### Goodwill

Goodwill, representing the excess of acquisition costs over the fair value of net assets of businesses purchased, is amortized using the straight-line method following an assessment of the estimated useful life, subject to a maximum period of 20 years. The realizability and period of benefit of goodwill are evaluated periodically when events or circumstances indicate that nonrecoverability of goodwill is possible. If it becomes probable that the future undiscounted cash flows associated with such goodwill is less than its carrying value, an impairment loss would be recognized. These recoverability evaluations are subjective and require management assessments and judgments. Historically, acquired businesses generally have generated sufficient cash flows to recover the cost of goodwill.

Beginning in the first quarter of fiscal 2003, the Company will cease amortizing goodwill as it adopts Statement of Financial Accounting Standard No. 142, "Goodwill and Other Intangible Assets." This standard will require the Company to revise its accounting policy with respect to evaluating goodwill for impairment beginning the first quarter of fiscal 2003.

#### Investments

Investments in associated companies are accounted for using the equity method when the Company has significant influence over the operating and financial policies (generally an investment of 20-50%). Where the investment is below 20%, but the Company can demonstrate that it has significant influence over the operating and financial policies, the investee is accounted for using the equity method. The accompanying consolidated income statements include the Company's share of net income from associated companies. The goodwill arising on the acquisition of an associate is included within the carrying amount of the associate.

Investments in companies, where the Company does not exercise significant influence, are stated at cost less any impairment losses recognized, in cases when the investment carrying amount exceeds its estimated recoverable amount.

#### Retirement Benefit Costs

Payments to defined contribution retirement benefit plans are expensed as they fall due. Payments made to state-managed retirement benefit plans are dealt with as defined contribution plans where the Company's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.

For defined benefit retirement benefit plans, the cost of providing retirement benefits under the Company's defined benefit plans is determined using the projected unit credit method, with the actuarial valuations being carried out at each balance sheet date. Unrecognized actuarial gains and losses which exceed 10% of the greater of the present value of the Company's pension obligations or the fair value of the plans' assets are amortized over the expected average remaining working lives of the employees participating in the plans. Actuarial gains and losses which are within 10% of the present value of the Company's pension obligations or the fair value of the plans' assets are carried forward. Past service costs are recognized immediately to the extent that the benefits are already vested, and otherwise are amortized on a straight-line basis over the average period until the amended benefits become vested.

The amount recognized as retirement fund obligations in the accompanying consolidated balance sheets represents the present value of the defined benefit obligations as adjusted for unrecognized actuarial gains and losses and unrecognized past service costs, and reduced by the fair value of the plans' assets.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

#### Fair Values of Financial Instruments

The Company's principal financial assets are cash and cash equivalents and trade and other receivables. The carrying amounts of cash and cash equivalents and trade and other receivables approximate fair value because of the short maturities of these instruments.

Financial liabilities and equity instruments are classified according to the substance of the contractual agreements entered into. Significant financial liabilities include trade and other payables, interest-bearing bank lines of credit and bank loans, and capital lease obligations. The carrying amounts of bank lines of credit, capital lease obligations and the majority of other long-term borrowings approximate fair values because the interest rates are based upon variable reference rates. Interest-bearing bank loans and bank lines of credit are recorded at the proceeds received, net of direct issue costs. Interest expense, including premiums payable on settlement or redemption, is accounted for on an accrual basis and is added to the carrying value of the instruments to the extent that they are not settled in the period in which they arise.

Equity instruments are recorded at the proceeds received, net of direct issue costs.

#### Risk Management

The Company's credit risk is primarily attributable to its trade receivables. The amounts presented in the accompanying consolidated balance sheets are net of allowances for doubtful receivables, estimated by the Company's management based on prior experience and the current economic environment. The Company has no significant concentration of credit risk, with exposure spread over a large number of customers.

The credit risk on liquid funds and derivative financial instruments is limited because the counter parties are banks with high credit ratings assigned by international credit rating agencies.

In order to manage its exposure to foreign exchange risks, the Company enters into forward exchange contracts. At the end of each accounting period, the forward exchange contracts are marked to fair value and the resulting gains and losses are recorded in the income statement.

#### New Accounting Pronouncements

In June 1998, the Financial Accounting Standards Board (the "FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 133 "Accounting for Derivative Instruments and Hedging Activities" ("SFAS 133"). SFAS 133 establishes accounting and reporting standards for derivative instruments, including derivative instruments imbedded in other contracts and for hedging activities. It requires that all derivatives be recognized as either assets or liabilities in the balance sheet at the fair value. SFAS 133 became effective for all fiscal quarters of all fiscal years beginning after June 15, 2000 as amended by SFAS No. 137 "Accounting for Derivative Instruments and Hedging Activities — Deferral of the Effective Date of FASB No. 133" ("SFAS 137") and SFAS No. 138 "Accounting for Certain Derivative Instruments and Certain Hedging Activities — an amendment of FASB Statement No. 133" ("SFAS 138"). The Company adopted SFAS 133, SFAS 137 and SFAS 138 on February 1, 2001 and their adoption did not have a material impact on the Company's financial position or results of operations.

In June 2001, the FASB issued two new pronouncements: SFAS No. 141, "Business Combinations" ("SFAS 141"), and SFAS No. 142, "Goodwill and Other Intangible Assets" ("SFAS 142"). SFAS 141 supercedes Accounting Principles Board ("APB") Opinion No. 16, "Business Combinations," and prohibits the use of the pooling-of-interest method for business combinations initiated after June 30, 2001 and applies to all business combinations accounted for by the purchase method that are completed after June 30, 2001. SFAS 142 supercedes APB Opinion No. 17, "Intangible Assets," and prohibits the amortization of all goodwill related to business combinations acquired after June 30, 2001. SFAS 142 also establishes a new method of testing goodwill for impairment on an annual basis or on an interim basis if an event occurs or

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

circumstances change that would reduce the fair value of a reporting unit below its carrying value. The adoption of SFAS 142 will result in the Company's discontinuation of amortization of its goodwill; however, the Company will be required to test its goodwill for impairment under SFAS 142 beginning in the first quarter of fiscal 2003, which could have an adverse effect on the Company's future results of operations if an impairment occurs. Consequently, the Company is currently evaluating the impact that the provisions of SFAS 141 and SFAS 142 will have on its results of operations and financial position.

In June 2001, the FASB issued SFAS No. 143, "Accounting for Asset Retirement Obligations" ("SFAS 143"), and in August 2001, issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS 144"), which supercedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of", and portions of APB Opinion No. 30, "Reporting the Results of Operations — Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions." SFAS 143 establishes accounting and reporting standards for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. It becomes effective for all fiscal quarters of fiscal years beginning after June 15, 2002. SFAS 144 establishes accounting and reporting standards for the impairment or disposal of long-lived assets. This statement also expands the scope of a discontinued operation to include a component of an entity, and eliminates the current exemption to consolidation when control over a subsidiary is likely to be temporary. SFAS 144 becomes effective for all fiscal quarters of fiscal years beginning after December 15, 2001. The Company is currently evaluating the impact that the provisions of SFAS 143 and SFAS 144 will have on its results of operations and financial position.

#### 2. Acquisitions

The following acquisitions have all been accounted for using the purchase method of accounting. On the acquisition of a business, where the cost of the acquisition exceeds the fair value attributable to the purchased net assets, the difference is treated as goodwill. All acquisitions are primarily engaged in providing cargo transportation logistics management, including international air and ocean freight forwarding, customs brokerage and logistic services. The results of acquired businesses have been included in the Company's consolidated financial statements from the dates of acquisition.

#### For the year ended January 31, 2002

On February 1, 2001 the Company acquired 51% of Pership Logistics (Private) Limited, incorporated in Sri Lanka, for a consideration of approximately \$1,300.

On May 1, 2001, the Company acquired 51% of Eilat Overseas Limited, incorporated in Israel, for a consideration of approximately \$700.

On January 25, 2002 the Company acquired 100% of the issued and outstanding share capital of Grupo SLI & Union S.L., incorporated in Spain, for an initial consideration of approximately \$8,600, with the final purchase price being dependent on certain performance criteria being achieved over the next four years.

#### For the year ended January 31, 2001

On March 30, 2000, the Company acquired certain assets and liabilities in KCB International Limited, incorporated in New Zealand, for a total consideration of approximately \$306.

On April 1, 2000, the Company acquired certain assets and liabilities in Southern Overseas Express Lines Inc., incorporated in the United States, for a consideration of approximately \$3,965. The final purchase price is dependent on certain performance criteria being achieved over the two-year period following the date of acquisition and has not yet been finalized.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

On May 1, 2000, the Company acquired 51% of Colcarga LTDA, incorporated in Colombia, for a consideration of \$419.

On June 1, 2000, the Company acquired 100% of the issued share capital of BTG Logistics AB, Sweden for a consideration of approximately \$2,156. The final purchase price is dependent on certain performance criteria being achieved over the three-year period following the date of acquisition.

On June 1, 2000 the Company acquired certain assets and liabilities in S Stern Customs Brokers Inc., incorporated in the United States, for a consideration of approximately \$1,200. The final purchase price is dependent on certain performance criteria being achieved over the three-year period following the date of acquisition.

On July 1, 2000 the Company acquired certain assets and liabilities in International Freight Services Group Holdings Limited, with operations in Australia, New Zealand, the United Kingdom and the United States, for a consideration of approximately \$3,400. The final purchase price is dependent on certain performance criteria being achieved over the one-year period following the date of acquisition.

Effective September 1, 2000, the Company acquired substantially all of the assets of the Continental group, a group of five related companies in the freight forwarding industry under common control and incorporated in the United States and Hong Kong, for total consideration of approximately \$27,711. The final purchase price is dependent on certain performance criteria being achieved over the three-year period following the date of acquisition.

Effective December 1, 2000, the Company acquired substantially all of the assets of Walford Holdings Limited, with operations in Australia and New Zealand, for a consideration of approximately \$3,443.

#### For the year ended January 31, 2000

On February 1, 1999, the Company acquired the entire issued share capital of Unitrans do Brasil Limitada, incorporated in Brazil, for a consideration of \$6,755 settled in cash.

On February 1, 1999, the Company acquired the entire issued share capital of Active Airline Representatives BV, incorporated in the Netherlands. The final purchase price was \$618.

On February 1, 1999, the Company acquired the entire issued share capital of Sea Air Transport BV, incorporated in the Netherlands. The final purchase price was \$2,768.

On February 1, 1999, the Company acquired 55% of the issued share capital of Union-Transport Egypt Limited, a company incorporated in Egypt for \$362 settled in cash.

On February 1, 1999, the Company acquired 60% of the issued share capital of Union-Transport Tasimacilik Limited, incorporated in Turkey for \$102 settled in cash.

On April 8, 1999, the Company acquired the remaining 50% of the issued share capital of Union Air Transport Inc., incorporated in the Philippines, for a purchase price of \$1,200 settled in cash.

On July 1, 1999, the Company acquired 50% of the issued share capital of Co-ordinated Investment Holdings (Proprietary) Limited, incorporated in South Africa for \$261 settled in cash.

On September 1, 1999, the Company acquired the business of Max International Freight Forwarders Corporation and Max International Brokerage Corporation. The final purchase price is dependent on certain performance criteria being achieved over the three-year period following the date of acquisition, and is estimated to be \$970.

On September 1, 1999, the Company formed Union Logistics Limited, incorporated in Ireland. This company acquired the freight forwarding business of RMF Ireland Limited for a purchase price of \$360.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

On September 30, 1999, the Company acquired the entire issued share capital of Union Transport (Scotland) Limited, a company incorporated in Scotland. The final purchase price is estimated to be \$2,100, but has not yet been finalized. The assets and liabilities of this company were incorporated into Union Air Transport Limited.

On November 16, 1999, the Company acquired the remaining 11% of the share capital of Union-Transport (India) (Private) Limited, a company incorporated in India, for a purchase price of \$240 settled in cash.

On January 31, 2000, the Company acquired the entire issued share capital of Commerce Customs Brokers and Freight Forwarders Limited, incorporated in Canada, together with certain subsidiary companies. The final purchase price is dependent on certain performance criteria being achieved over the next three-year period following the date of acquisition, and is estimated to be \$1,200.

On December 23, 1999, the Company acquired the business of Inter-Maritime Forwarding Company. The final purchase price is dependent on certain performance criteria being achieved over the next three-year period following the date of acquisition, and is estimated to be \$2,100.

The following table shows the pro forma results of these acquisitions as if they had occurred at the beginning of the fiscal year, and for the immediately preceding year as if these had occurred at the beginning of that fiscal year.

	(Unaudited)		
	Gross revenue	Net income	Earnings per share*
Fiscal year ended January 31, 2002:			
As reported	\$889,786	\$19,158	\$0.75
Acquisitions	33,298	1,366	0.05
Total	\$923,084	\$20,524	\$0.80
Fiscal year ended January 31, 2001:			
As reported	\$863,259	\$18,453	\$0.88
Acquisitions	38,357	1,422	0.07
Total	\$901,616	\$19,875	\$0.94

<sup>\*</sup> Earnings per share calculated based on 25,501,864 and 21,053,432 diluted ordinary shares for the year ended January 31, 2002 and 2001, respectively.

An analysis of the net outflow of cash and cash equivalents in respect of the acquisition of consolidated subsidiary and associated undertakings and other goodwill is as follows:

	Year ended January 31,			
	2002	2001	2000	
Cash consideration	\$ 20,158	\$32,538	\$21,702	
Cash at bank acquired	(556)	(1,391)	(723)	
Bank overdrafts acquired	2,266	55	788	
Net outflow of cash and cash equivalents in respect of the purchase of subsidiary and associated undertakings and other				
goodwill	\$ 21,868	\$31,202	\$21,767	

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

		Year ended January 31,		
		2002	2001	2000
Purchase price:				
Cash consideration for new acquisitions	. \$	9,590	\$27,775	\$16,486
Contingent earn-out payments		10,568	4,763	5,216
Total cash consideration		20,158	32,538	21,702
Fair value of shares issued		_	2,500	_
Less fair value of net assets acquired:				
Fair value of assets		15,536	2,270	2,162
Cash at bank acquired		556	1,391	723
Liabilities assumed	. (	12,772)	(1,558)	(1,262)
Bank overdrafts assumed		(2,266)	(55)	(788)
Goodwill	. \$	19,104	\$28,227	<u>\$15,651</u>
3. Income Taxes				
Income tax expense is comprised of the following:				
	Federa	State	Foreign	Total
Year ended January 31, 2002:				
Current	\$ —	\$128	\$7,633	\$7,761
Deferred	517	89	(397)	209
	\$517	\$217	\$7,236	\$7,970
Year ended January 31, 2001:				
Current	\$ 45	\$ —	\$6,032	\$6,077
Deferred	_	, _	131	131
	\$ 45	\$ —	\$6,163	\$6,208
Year ended January 31, 2000:		<del>'</del>	<del></del>	+ 1 7 1 1
Current	\$ 97	\$ —	\$3,634	\$3,731
Deferred	φ <i>ラ1</i>	<b>ф</b> —	(2,159)	(2,159)
Other		_	(2,139)	(2,139)
Other	¢ 07	ф.		
	\$ 97	\$ —	\$1,555	\$1,652

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

A reconciliation of the Company's statutory tax rate to the effective tax rate is as follows:

	Year ended January 31,		
	2002	2001	2000
Statutory income tax rate for the Company	—%	—%	—%
Foreign income tax differential	17.1	19.7	22.9
Non-deductible expenses	8.9	5.8	3.5
Increase in income tax rates	(0.2)	—	_
Deferred income tax assets not recognized	(0.8)	(2.8)	(4.2)
Change in valuation allowance	1.8	(1.1)	(15.5)
Other income tax	1.2	2.6	2.1
Effective income tax rate	28.0%	24.2%	8.8%

The deferred income tax assets and deferred income tax liabilities resulted from temporary differences associated with the following:

	As of January 31,	
	2002	2001
Gross deferred income tax assets:		
Allowance for doubtful accounts	\$1,335	\$1,527
Accruals not currently deductible	2,012	2,346
Property, plant and equipment	226	_
Goodwill	1,636	1,377
Net operating loss carryforwards	2,955	2,234
Other	291	338
Total gross deferred income tax assets	8,455	7,822
Gross deferred income tax liabilities:		
Property, plant and equipment	(397)	(143)
Retirement benefit obligations	(1,114)	(1,342)
Other	<u>(951</u> )	(668)
Total gross deferred income tax liabilities	(2,462)	(2,153)
Valuation allowance	(5,080)	(4,575)
Net deferred income tax asset	\$ 913	\$1,094

As of January 31, 2002, the Company has federal net operating loss carryforwards of approximately \$2,565. These net operating loss carryforwards will begin to expire in the year ending January 31, 2011. The Company has no operating loss carryforwards relating to state taxes. The Company also has approximately \$6,527 net operating loss carryforwards in various countries excluding the United States of America. These expire at various dates with certain locations having indefinite time periods in which to use their net operating loss carryforwards.

The Company has established a valuation allowance in accordance with the provisions of SFAS No. 109, "Accounting for Income Taxes." The valuation allowance primarily relates to the net operating losses of subsidiaries. The Company continually reviews the adequacy of valuation allowances and establishes the allowances when it is determined that it is more likely than not that the benefits will not be realized. During

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

the years ended January 31, 2002 and 2001, the valuation allowance was increased by \$505 and decreased by \$271, respectively. During the year ended January 31, 2000, the decrease in valuation allowance was largely due to the utilization of tax losses not previously recognized.

# 4. Earnings per Share

Earnings per share are calculated as follows:

	Year ended January 31,				
	2002	2001	2000		
Basic earnings per share:					
Net income	\$ 19,158	\$ 18,453	\$ 16,693		
Dividends on preference shares			730		
Net income available to ordinary shareholders	19,158	18,453	15,963		
Weighted average number of ordinary shares	25,233,394	19,345,036	14,262,756		
Basic earnings per share	\$ 0.76	\$ 0.95	\$ 1.12		
Diluted earnings per share:					
Net income available to ordinary shareholders	\$ 19,158	\$ 18,453	\$ 15,963		
Weighted average number of ordinary shares	25,233,394	19,345,036	14,262,756		
Weighted average number of non-voting variable rate participating cumulative convertible preference shares	_	1,197,070	4,788,281		
Incremental shares, under the treasury stock method, required for diluted earnings per share	268,470	511,326	304,710		
Diluted weighted average shares outstanding	25,501,864	21,053,432	19,355,747		
Diluted earnings per share	\$ 0.75	\$ 0.88	\$ 0.86		

The conversion of 4,788,281 of non-voting variable rate participating cumulative convertible preference shares into ordinary shares was effective on April 30, 2000. If this conversion had taken place on February 1, 1999, the basic and diluted earnings per share for the year ended January 31, 2000 would have been \$0.88 and \$0.86, respectively, using a weighted average number of 19,051,037 (basic) and 19,355,747 (diluted) ordinary shares outstanding.

# 5. Property, Plant and Equipment

At January 31, 2002 and 2001, property, plant and equipment at cost and accumulated depreciation were:

	January 31,		
	2002	2001	
Land	\$ 1,967	\$ 2,596	
Buildings and leasehold improvements	14,624	14,457	
Furniture, fixtures and equipment	41,611	42,928	
Vehicles	6,996	9,093	
Property, plant and equipment, gross	65,198	69,074	
Accumulated depreciation and amortization	(34,013)	(34,122)	
Property, plant and equipment, net	\$ 31,185	\$ 34,952	

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

# 6. Trade Payables and Other Accrued Liabilities

At January 31, 2002 and 2001, trade payables and other accrued liabilities were comprised of the following:

	January 31,		
	2002	2001	
Trade payables:			
Due to agents	\$ 3,449	\$ 5,492	
Other trade payables	131,706	149,000	
Trade payables	135,155	154,492	
Other loans	_	1,391	
Interest payable	56	179	
Other payables and accruals	37,902	32,840	
Total trade payables and other accrued liabilities	\$173,113	\$188,902	

# 7. Borrowings

Borrowings consist of the following:

	As of January 31,	
	2002	2001
Bank lines of credit	\$21,062	\$32,609
Short-term borrowings	11,518	11,570
Long-term bank borrowings	1,192	3,159
	\$33,772	\$47,338
The amounts due as of January 31, 2002 are repayable in the following fiscal	years:	
2003		\$32,580
2004		442
2005		348
2006		329
2007		43
2008 and thereafter		30
		\$33,772

Borrowings are denominated primarily in U.S. dollars, British pounds sterling, euros, South African rands and other currencies, as follows:

	_US\$_	GBP	Euro	SAR	Other	Total
As of January 31, 2002:						
Bank lines of credit	\$9,389	\$ 165	\$3,562	\$ —	\$7,946	\$21,062
Long-term bank loans	—	104	829	_	259	1,192
As of January 31, 2001:						
Bank lines of credit	21,868	1,290	1,341	112	7,998	32,609
Long-term bank loans	· · · · · —	182		_	2,977	3,159

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

As of January 31, 2002, the weighted average interest rate on the Company's outstanding debt was 6.8%. An analysis of interest rates by currency is as follows:

	US\$ %	GBP %	Euro %	SAR %	Other %
As of January 31, 2002:					
Bank lines of credit	4.5	5.5	6.0-9.7	14.0	4.6-16.8
Long-term bank loans	_	2.3	4.4-6.0	_	9.0-16.8
As of January 31, 2001:					
Bank lines of credit	9.3	8.8	7.8	14.5	5.5-17.2
Long-term bank loans	_	8.3	_	_	8.7

Borrowings on bank lines of credit at January 31, 2002 and 2001 of \$18,462 and \$28,160, respectively, are collateralized by trade receivables, other assets, pledged cash deposits, pledges placed over shares of certain subsidiaries or a combination of these, and are repayable on demand. Trade receivables of \$86,481 are pledged as security against certain of the Company's borrowings, which amount to \$18,462 at January 31, 2002.

In August 2000, the Company's U.S. operating company entered into a revolving credit facility with General Electric Capital Corporation which provides for up to \$29,000 of borrowings based on a formula of eligible accounts receivables. The credit facility matures in three years, is guaranteed by UTi and is secured by substantially all of the assets of the U.S. operating company and its subsidiaries as well as a pledge of the stock of the U.S. operating company and its subsidiaries. Interest is due and payable on borrowings under the credit facility based on one of the following: (i) LIBOR plus 2.75%, (ii) prior to the syndication of the loan, the latest rate for 30-day dealer placed commercial paper plus 2.75% or (iii) after such syndication, the higher of 0.50% plus (a) the base rate as published in the Wall Street Journal and (b) the federal funds rate plus 0.50% per annum. The credit agreement contains customary financial and other covenants and restrictions applicable to the U.S. operations and a change of control provision applicable to changes at our holding company level.

The Company has credit facilities with Nedcor Bank Limited, a direct subsidiary of Old Mutual plc. Old Mutual plc is one of the Company's principal shareholders. As of January 31, 2002, there were no outstanding balances under these credit facilities. The interest rates on these facilities were 5.5% and 14.0% at January 31, 2002. The Company believes that such loans were made in the ordinary course of business on substantially the same terms, including interest rate and collateral, as those prevailing at the time for comparable transactions.

The Company's credit facilities at January 31, 2002 allow for borrowings and guarantees of up to \$90,500, depending on available receivables and other restrictions. Borrowings under these facilities totaled \$21,062 as of January 31, 2002. Of the total borrowings outstanding as of January 31, 2002, \$18,462 was secured by grants of security interests in accounts receivable and other assets. The purpose of these facilities is to provide the Company with working capital, customs bonds and guarantees. Due to the global nature of the Company, a number of financial institutions are utilized to provide the abovementioned facilities. Consequently, the uses of these facilities are normally restricted to the country in which they are offered.

# 8. Supplemental Financial Information

## Other Operating Expenses

Included in other operating expenses are facilities and communication costs for the years ended January 31, 2002, 2001 and 2000 of \$37,300, \$34,500 and \$27,800, respectively. In addition, other operating expenses comprise of selling, general and administrative costs. Included in other operating expenses for the year ended January 31, 2000 is a credit of \$1,500, which represents a reimbursement of fees from the Company's satellite communications supplier.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

# Supplemental Cash Flow Information

	Year ended January 31,		
	2002	2001	2000
Cash paid for:			
Interest	\$1,264	\$5,762	\$3,655
Income taxes	6,674	5,267	3,113
Capital lease obligations incurred to acquire assets	927	2,521	3,934

## 9. Retirement Benefit Plans

#### Defined Contribution Plans

In certain countries, the Company operates defined contribution retirement benefit plans for all qualifying employees. The assets of the plans are held separately from those of the Company, in funds under the control of trustees. In other countries, the qualifying employees are members of state-managed retirement benefit plans. The Company is required to contribute a specified percentage of the payroll costs to the retirement benefit plan to fund the benefits. The only obligation of the Company with respect to the retirement benefit plans is to make the required contribution. For the years ended January 31, 2002, 2001 and 2000, the Company's contributions to the above plans were \$2,457, \$2,109 and \$2,322, respectively.

## Defined Benefit Plans

The Company operates defined benefit plans for qualifying employees in certain countries. Under these plans employees are entitled to retirement benefits as a certain percentage of the employee's final salary on attainment of the qualifying retirement age. No other post-retirement benefits are provided.

The following tables, based on the latest valuations, summarize the funded status and amounts recognized in the Company's financial statements for defined benefit plans.

	Year ended January 31,			
	2002	2001	2000	
Change in projected benefit obligations:				
Projected benefit obligation at beginning of year	\$11,380	\$12,949	\$11,771	
Service cost	660	853	863	
Plan participants' contributions	156	269	311	
Interest cost	1,120	1,273	1,241	
Amendments	31	_	_	
Actuarial loss	1,348	89	1,082	
Transfer to liability due to settlement	(209)	_	(1,442)	
Benefits paid	(658)	(1,453)	(1,669)	
Foreign exchange translation adjustment	(3,883)	(2,600)	792	
Projected benefit obligations at end of year	\$ 9,945	\$11,380	\$12,949	

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

		Year ended January 31,				
	2	2002	2	001	2	000
Change in plan assets:						
Fair value of plan assets at beginning of year	\$1	2,984	\$14	4,380	\$13	3,519
Actual returns on assets		2,233	4	2,011	1	,816
Employer contributions		544		849		968
Benefits paid		(658)	(	1,453)		(298)
Transfer to liability due to settlement		(209)		_	(1	,442)
Plan participants' contribution		156		269	(1	,054)
Foreign exchange translation adjustment	(	<u>4,452</u> )	(.	3,072)		871
Fair value of plan assets at end of year	\$1	0,598	\$12	2,984	\$14	1,380
Reconciliation of funded status and net amount recognized in the accompanying consolidated balance sheets:						
Funded status at end of year	\$	653	\$	1,604	\$ 1	,431
Impact of settlement		_		_		(302)
Unrecognized net loss		1,845		2,011	2	2,813
Net amount recognized	\$	2,498	\$ .	3,615	\$ 3	3,942
Weighted average assumptions at end of year:						
Discount rate	6	6 – 11%	6	- 12%	6	- 12%
Rate of increase in future compensation levels		9%	10	- 11%	10	- 11%
Expected long-term rate of return on assets		14%	10	- 16%	10	- 16%
Net periodic pension expense consists of:						
		Year	ende	l January	31,	
	2	2002	2	001	2	000
Service cost component	\$	660	\$	853	\$	863
Plan participants' contributions		156		269		311
Interest cost component		1,120		1,273	1	,241
Expected return on assets	(	1,489)	(2	2,011)	(2	2,091)
Loss on settlements		_		_		311
Amortization of unrecognized net loss	_	52	_	100		54
Net periodic pension expense	\$	499	\$	484	\$	689
Amounts recognized in the balance sheet consist of:						
		As of January 31,				
		2002	-	2001	_2	2000
Prepaid benefits included in other non-current assets		\$3,191	9	\$4,297	\$4	1,588
Retirement fund obligations		(693	) _	(682)		<u>(646</u> )
Net prepaid benefit expenses		\$2,498	=	\$3,615	\$3	3,942

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

#### 10. Shareholders' Equity

During the years ended January 31, 2002, 2001 and 2000, the directors declared a dividend on the ordinary share capital of the Company of \$0.075, \$0.15 and \$0.14 per share, respectively. During the year ended January 31, 2000, a preference dividend of 2% on the Company's non-voting variable participating cumulative convertible preference shares of no par value was declared. Total dividends declared during each of the three years in the period ended January 31, 2002 were as follows:

	Year ended January 31,			
	2002	2001	2000	
Dividends declared on ordinary shares	\$1,926	\$2,388	\$2,060	
Dividends declared on preference shares			730	
	\$1,926	\$2,388	\$2,790	

On April 3, 2002, the directors declared a dividend on the ordinary share capital of the Company of \$0.075 per share.

#### 11. Share-Based Plans

## Summary of the Union-Transport Share Incentive Plan

In September 1997, the Company's Board of Directors (the "Board") approved the Union-Transport Share Incentive Plan (the "Plan"). For the purpose of the Plan, the Board established the Union-Transport Share Incentive Trust (the "Trust"). Officers, employees and non-executive directors ("Participants") selected by the Board are offered the opportunity to enter into an agreement with the Trust to acquire ordinary shares ("Plan Shares").

Under the Plan, ordinary shares are sold by the Trust to Participants upon the Participant's execution of a contract of sale, but the purchase price for the shares is not payable immediately. Under the terms of the Plan, the purchase price is payable by a Participant for Plan Shares and shall not be less than \$9.69 per share or the middle market price at which the ordinary shares traded on the day immediately preceding the day of acceptance of the offer by the Participant. Once a Participant has accepted the offer to purchase shares, the trustee pays for the shares at the offer price and establishes a Participant loan ("share debt") for the total purchase price, which is repayable by the Participant to the Trust.

Plan Shares are registered in the names of the Participants and are pledged in favor of the Trust as security for payment of the share debt for the purchase of the Plan Shares. A Participant's share debt bears interest at such rate (if any) as may from time to time be determined by the Board. Dividends on Plan Shares are paid to the Trust and are applied in the following manner: in payment of interest on the share debt; in payment to the Trust for reduction of share debt (to such extent as the Board may determine); and, as to any balance, to the relevant Participant.

Unless the Board determines otherwise, Plan Shares may not be released to a Participant from the Plan or from pledge to the Trust unless the share debt in respect of such Plan Shares has been fully discharged. Provided that the related share debt is discharged, Plan Shares are released at the rate of 25% per year beginning on December 1, on the fourth anniversary of the date of acceptance of the offer to acquire Plan Shares. Except in the case of death or retirement, the termination of a Participant's employment with the Company results in forfeiture of any Plan Shares not capable of being released at the date of termination.

The remaining shares are available for future awards to Plan Participants. In accordance with APB Opinion No. 25 "Accounting for Stock Issued to Employees" ("APB 25"), total compensation cost related to the Plan was \$131 for each of the three years ended January 31, 2002, 2001 and 2000, with corresponding increases to shareholders' equity.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The Company applies the intrinsic value-based methodology in accordance with APB 25 as permitted by SFAS No. 123 "Accounting for Stock-Based Compensation" ("SFAS 123") in accounting for the Plan. Accordingly, no compensation expense has been recognized under the fair value method; however, the Company has adopted the disclosure-only provisions of SFAS 123. Had compensation cost for Plan Shares awarded under the Plan been determined based on their fair values at the grant dates together with the other plans described herein, the Company's net income, basic earnings per share and the diluted earnings per share would have been as reflected in the accompanying table under the Pro Forma Disclosure section of this note.

A summary of Plan activity is as follows:

	Year ended January 31,			
	2002	2001	2000	
Unvested shares at beginning of year	127,457	130,406	117,300	
Shares granted	_	_	13,106	
Shares exercised	(2,129)	_	_	
Shares returned	(8,480)	(2,949)		
Unvested shares at end of year	116,848	127,457	130,406	
Shares available for future grants at end of year	12,084	3,604	655	
Total shares held in Trust at end of year	128,932	131,061	131,061	
Weighted average grant-date fair value of granted shares	<u>\$</u>	<u>\$</u>	\$ 6.41	

## Summary of the Executive Share Plan

The Company's Executive Share Plan was established in 1994 in the form of a Guernsey Island trust for the benefit of the Company's directors and executive managers. A liaison committee consisting of the Company's Chief Executive Officer and two other individuals makes recommendations to the trustee of the trust as to how options should be granted under this plan. With the consent of the liaison committee, the trustee has the right to amend or terminate this plan.

Options granted by the trust generally vest in four annual increments of 25% each starting on either the third or fourth anniversaries of the grant date. Options vest only as long as participants remain employees. Until such time as the options have vested, all bonuses earned by a participant are paid directly to the trust to pay the option exercise price, unless the trustee decides to exempt such bonus after consultation with the Company.

The exercise price is set by the trustee with the Company's consent and cannot be less than 40% of the fair market value of the granted shares on the grant date. Options expire if not exercised by the seventh anniversary of the grant date. Options may not be assigned by participants to any person without the consent of the trustee.

In accordance with APB 25, total compensation cost related to the Executive Share Plan was \$60, \$141 and \$276, respectively, for the years ended January 31, 2002, 2001 and 2000, with corresponding increases to shareholders' equity.

The Company applies the intrinsic value-based methodology in accordance with APB 25 permitted by SFAS 123 in accounting for the share options granted under the Executive Share Plan. No compensation expense has been recognized under the fair value method; however, the Company has adopted the disclosure-only provisions of SFAS 123. Had compensation cost for the shares awarded under the Executive Share Plan been determined based on their fair value at the grant date together with the other plans described herein, the

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Company's net income, basic earnings per share and the diluted earnings per share would have been as reflected in the accompanying table under the Pro Forma Disclosure section of this note.

A summary of the Executive Share Plan option activity is as follows:

	Executive Share Pla	
	Options outstanding	Weighted average exercise price
Balance at January 31, 1999	424,298	\$2.29
Options granted	_	
Options exercised	(30,100)	1.98
Options cancelled/forfeited		
Balance at January 31, 2000	394,198	2.29
Options granted	_	
Options exercised	(30,600)	2.28
Options cancelled/forfeited		
Balance at January 31, 2001	363,598	2.30
Options granted	_	
Options exercised	(269,363)	2.03
Options cancelled/forfeited		
Balance at January 31, 2002	94,235	3.05
Shares available for future option grants at January 31, 2002	234,245	
Total shares held in trust at January 31, 2002	328,480	

A summary of stock options outstanding and exercisable as of January 31, 2002 is as follows:

	Ol	otions outstanding	5	Options exercisable	
Range of exercise prices	Number outstanding	Weighted average remaining life (years)	Weighted average exercise price	Number exercisable	Weighted average exercise price
\$1.99 - \$2.57	42,565	0.6	\$2.23	30,911	\$2.10
\$3.87	51,670	1.9	\$3.87	21,960	\$3.87

# Summary of the Uniserv Share Incentive Plan

Under the Uniserv Share Incentive Plan, stock options to purchase ordinary shares of an investor company (United Service Technologies Limited) were granted to certain directors and executives of the Company. The Uniserv Share Incentive Plan was established in 1987 in the form of a Guernsey Island trust. A liaison committee, consisting of the Chairman of Uniserv and certain principal shareholders, makes recommendations to the trustee of the trust as to how options should be granted under this plan. With the consent of the liaison committee, the trustee has the right to amend or terminate this plan.

Options granted by the trust generally vest in three annual increments of 33.3% each starting on the third anniversary of the grant date. Options vest only as long as participants remain employees of the Company. At January 31, 2002, there were 10,000 options exercisable for Uniserv shares at a weighted average exercise price of \$0.36 per share.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The exercise price is set by the trustee with the Company's consent and cannot be less than 100% of the fair market value of the granted shares on the grant date. Options expire if not exercised by the seventh anniversary of the grant date. Options may not be assigned by participants to any person without the consent of the trustee.

In accordance with APB 25, no compensation would have been recognized for the year ended January 31, 2002, 2001 and 2000. The Company applies the intrinsic value-based methodology in accordance with APB 25 as permitted by SFAS 123 in accounting for the Uniserv Share Incentive Plan. No compensation expense has been recognized under the fair value method. Had compensation cost for plan shares awarded under the plan been determined based on their fair value at the grant date together with the other plans described herein, the Company's net income, basic earnings per share and the diluted earnings per share would have been as reflected in the accompanying table under the Pro Forma Disclosure section of this note.

# Summary of the 2000 Stock Option Plan

The Company's 2000 Stock Option Plan, created in the year ended January 31, 2001, provides for the issuance of options to purchase ordinary shares to the Company's directors, executives, employees and consultants. This plan allows for the grant of incentive and non-qualified stock options. 2,347,968 shares are reserved for issuance under this plan, subject to adjustments.

Options granted under this plan generally vest in four annual increments of 25% each starting on the first anniversary of the grant date. Options vest only as long as participants remain employees of the Company. At January 31, 2002, there were 349,641 options exercisable at a weighted average exercise price of \$13.80 per share.

The exercise price of an incentive stock option cannot be less than 100% of the fair market value of an ordinary share on the grant date, and the exercise price in case of any non-statutory stock option shall not be less than 85% of the fair market value on the grant date. No person who owns more than 10% of the total combined voting power of the Company's ordinary shares may receive incentive stock options unless the exercise price is at least 110% of the fair market value of a share on the grant date. All options issued under the plan have terms of ten years or less. The 2000 Stock Option Plan terminates on March 7, 2010.

2000 Stock Ontion Plan

	2000 Stock Option Plan	
	Options outstanding	Weighted average exercise price
Balance at January 31, 2000	_	
Options granted	1,456,157	\$13.77
Options forfeited	(17,040)	14.29
Balance at January 31, 2001	1,439,117	13.76
Options granted	65,172	14.00
Options exercised	(11,141)	12.97
Options forfeited	(35,387)	12.97
Balance at January 31, 2002	1,457,761	13.80
Shares available for future grant	890,207	
Total shares reserved for issuance	2,347,968	

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

	Ol	Options outstanding			cercisable
Range of exercise prices	Number outstanding	Weighted average remaining life (years)	Weighted average exercise price	Number exercisable	Weighted average exercise price
\$ 12.49 - \$15.00	1,252,370	8.3	\$13.37	303,093	\$13.40
\$ 16.00 - \$18.13	205,391	8.7	\$16.41	46,548	\$16.43

The weighted average grant-date fair value of options granted during the years ended January 31, 2002 and 2001 was \$5.57 and \$6.75, respectively.

In accordance with APB 25, no compensation would have been recognized for the years ended January 31, 2002, 2001 and 2000. The Company applies the intrinsic value-based methodology in accordance with APB 25 as permitted by SFAS 123 in accounting for the 2000 Stock Option Plan. No compensation expense has been recognized under the fair value method. Had compensation cost for plan shares awarded under the plan been determined based on their fair value at the grant date together with the other plans described herein, the Company's net income, basic earnings per share and the diluted earnings per share would have been as reflected in the accompanying table under the Pro Forma Disclosure section of this note.

## Summary of Non-Employee Directors Share Option Plan

The Company's Non-Employee Directors Share Option Plan provides for the issuance of options to purchase ordinary shares to each of the Company's non-employee directors. Under this plan, three non-employee directors received initial grants of options to purchase a total of 33,000 ordinary shares, with exercise prices ranging from \$15.92 to \$17.25 per share. As new non-employee directors are added to the Board, they will each receive on the day they join the Board an initial grant of options to purchase 15,000 ordinary shares. This plan also provides that each non-employee director is to be granted options to purchase 3,000 ordinary shares on the date of each of the Company's annual meetings. A total of 400,000 shares have been reserved for the issuance of options under this plan, subject to adjustment in the event of specific types of changes in our capitalization.

Options granted under this plan vest in three annual increments, beginning one year from the grant date. The option exercise price is equal to the fair market value of the underlying ordinary shares as of the grant

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

date. Options granted under this plan expire ten years from the grant date unless terminated earlier as provided for in this plan. A summary of activity under this plan is as follows:

	Non-Employee Director Share Option Plan	
	Options outstanding	Weighted average exercise price
Balance at January 31, 2000.	_	
Options granted	33,000	\$16.79
Options exercised	_	
Options forfeited		
Balance at January 31, 2001	33,000	16.79
Options granted	21,000	15.92
Options exercised	_	
Options forfeited		
Balance at January 31, 2002	54,000	16.45
Shares available for future grant	346,000	
Total shares held in Trust	400,000	

	O <sub>]</sub>	ptions outstanding	g	Options ex	kercisable
Range of exercise prices	Number outstanding	Weighted average remaining life (years)	Weighted average exercise price	Number exercisable	Weighted average exercise price
\$ 15.92 - \$17.25	54,000	9.1	\$16.45	11,000	\$16.79

The weighted average grant-date fair value of options granted during the years ended January 31, 2002 and 2001 was \$6.49 and \$7.98, respectively.

In accordance with APB 25, no compensation would have been recognized for the years ended January 31, 2002, 2001 and 2000. The Company applies the intrinsic value-based methodology in accordance with APB 25 as permitted by SFAS 123 in accounting for the Non-Employee Directors Share Option Plan. No compensation expense has been recognized under the fair value method. Had compensation cost for plan shares awarded under the plan been determined based on their fair value at the grant date together with the other plans described herein, the Company's net income, basic earnings per share and the diluted earnings per share would have been as reflected in the accompanying table under the Pro Forma Disclosure section of this note.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

#### Pro Forma Disclosure

The Company has adopted the disclosure-only provisions of SFAS 123. Had compensation cost been determined under the fair value method, the Company's net income, basic earnings per share and diluted earnings per share would have been as follows:

	Year ended January 31,		
	2002	2001	2000
Net income as reported	\$19,158	\$18,453	\$16,693
Pro forma net income	16,727	15,825	16,517
Basic earnings per share as reported	0.76	0.95	1.12
Diluted earnings per share as reported	0.75	0.88	0.86
Pro forma basic earnings per share	0.66	0.82	1.11
Pro forma diluted earnings per share	0.66	0.75	0.85

The foregoing impact of compensation costs, calculated in accordance with the fair value method described in SFAS 123, was determined under the Black-Scholes option-pricing model using the following weighted average assumptions:

	y ear ended January 31,	
	2002	2001
Risk free rate of return, annual	4%	6%
Expected life	5 years	5 years
Expected volatility	39%	48%
Dividend yield	1%	1%

## Summary of the Phoenix Gratuity Share Plan

The Phoenix Gratuity Share Plan was established in May 2000 by a shareholder in the form of a Guernsey Island trust as the successor to certain aspects of a previously established Guernsey Island trust. The beneficiaries of this trust include present and former employees and directors of the Company and the present and former employees of any other company in which the Company has a direct or indirect shareholder interest and which the Company directly or indirectly controls. The class of eligible beneficiaries specifically excludes United States persons and trusts established for the benefit of United States persons. No part of the income or capital of this trust may be paid or accumulated for the benefit of any United States person or trust for the benefit of any United States person. A total of 204,592 of the Company's issued ordinary shares were transferred from a predecessor trust to the Phoenix Gratuity Share Plan in May 2000.

No person may claim any right to the trust's property or to any trust account or any rights to information with respect to the trust prior to the trust's expiration or the expiration of respective accounts, unless the trustees determine otherwise.

The trustees have all powers with regard to all trust property, including voting and all other rights and powers with respect to the Company's ordinary shares held in the trust, subject to the written consent of the Council of Protectors of the trust. The Council of Protectors of the trust includes certain principal shareholders of the Company.

The trust was terminated in September 2000, at which time all shares had been issued from the trust, so there was no activity related to this trust in the year ended January 31, 2002. Compensation cost related to share awards would have been \$3,680 and \$994 for the years ended January 31, 2001 and 2000, respectively,

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

with corresponding increases to shareholders' equity. A summary of the share activity related to the Phoenix Gratuity Share Plan (including its predecessor plan) is as follows:

	Year ended January 31,			
	2002	2001	2000	
Unvested shares at beginning of year	_	_	_	
Shares granted	_	228,974	75,826	
Shares vested		(228,974)	(75,826)	
Unvested shares at end of year				
Shares available for future grants			228,974	
Total shares held in trust			228,974	
Weighted average grant-date fair value of granted shares	<u>\$ —</u>	\$ 16.07	\$ 13.12	

#### Shares Held in Employer Stock Benefit Trusts

The market value of unallocated ordinary shares held in the trusts related to the Plan and the Executive Share Plan was recorded in the consolidated balance sheets and presented as an offset to shareholders' equity. The excess of market value over cost of the ordinary shares would be recorded as an addition to shareholders' equity. The resulting net impact to total shareholders' equity was a decrease of \$1,270 in each of the years ended January 31, 2002, 2001 and 2000.

The ordinary shares held by the trusts which had not been awarded to participants, or where the Company had not committed to release the shares because the related share debt had not been discharged by the participant, have been excluded from the denominator in computing basic earnings per share. Dilutive potential ordinary shares have been included in the denominator in computing diluted earnings per share.

## Summary of 2000 Employee Share Purchase Plan

The Company's 2000 Employee Share Purchase Plan provides the Company's employees (including employees of selected subsidiaries where permitted under local law) with an opportunity to purchase ordinary shares through accumulated payroll deductions. A total of 400,000 ordinary shares are reserved for issuance under this plan, subject to adjustments as provided for in the plan.

Employees in selected subsidiaries who have worked for the Company for a year or more are eligible to participate in the plan. Eligible employees become plan participants by completing subscription agreements authorizing payroll deductions which are used to purchase the ordinary shares. The plan is administered in quarterly offering periods and the first offering period commenced May 1, 2001. The purchase price is the lower of 85% of the fair market value of the Company's ordinary shares on either the first or last day of each offering period. Employee payroll deductions cannot exceed 10% of a participant's current compensation and are subject to an annual maximum of \$25.

# 12. Derivative Financial Instruments

The Company utilizes forward exchange contracts to reduce its exposure to foreign currency denominated liabilities. Foreign exchange contracts purchased are primarily denominated in the currencies of the Company's principal markets. The Company does not enter into derivative contracts for speculative purposes.

As of January 31, 2002, the Company had contracted to sell the following amounts under forward exchange contracts which all mature within 30 days of January 31, 2002: \$2,870 in euros; \$1,768 in U.S. dollars; \$840 in British pounds sterling; \$68 in Hong Kong dollars; and, \$303 in other currencies. As of

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

January 31, 2001, the amounts were \$714 in euros; \$2,526 in U.S. dollars; \$391 in British pounds sterling; and \$1,195 in other currencies. The fair values of forward exchange contracts were \$134 and \$(208) for the year ended January 31, 2002 and 2001, respectively.

#### 13. Commitments

At January 31, 2002, the Company had outstanding commitments under capital and non-cancelable operating leases, which fall due in the years ended January 31, as follows:

	Capital leases	Operating leases
2003	\$2,053	\$13,236
2004	1,741	9,291
2005	782	6,684
2006	298	5,076
2007	18	4,034
2008 and thereafter	6,007	6,591
Total payments	10,899	\$44,912
Less amounts representing interest	(3,393)	
Present value of minimum capital lease obligations	\$7,506	

The Company has obligations under various operating lease agreements ranging from one to ten years. The leases are for property, plant and equipment. These leases require minimum annual payments, which are expensed as incurred. Total rent expense for the years ended January 31, 2002, 2001 and 2000 was \$20,779, \$18,788 and \$16,154, respectively.

It is the Company's policy to lease certain of its property, plant and equipment under capital leases. The normal lease term for plant and equipment is two to five years and the normal lease term for property varies between three and ten years. For the year ended January 31, 2002, the average effective borrowing rate for property, plant and equipment under capital leases was 11%. Interest rates usually vary during the contract period. The net book value of assets under capital leases as of January 31, 2002 and 2001 was \$7,415 and \$11,467, respectively.

Capital commitments contracted for, but not provided in the accompanying consolidated balance sheet as of January 31, 2002 totaled \$367.

# 14. Contingencies

As of January 31, 2002, the Company's contingent liabilities were related to claims of \$346. The Company carries commercial insurance, which is sufficient to cover the majority of these claims.

The Company is subject to legal proceedings and claims, which arise in the ordinary course of its business.

The Company is involved in litigation in Italy and England with the former ultimate owner of Per Transport SpA and related entities in connection with its April 1998 acquisition of Per Transport SpA and its subsequent termination of the employment of the former ultimate owner as a consultant. The suits seek monetary damages, including compensation for termination of the owner's consulting agreement. The Company has brought counter-claims for monetary damages in relation to warranty claims under the purchase agreement. The Company has recently been advised that proceedings to recover amounts owing by the former ultimate owner and other entities owned by him, to third parties may be instituted against the Company. It is

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

alleged that Per Transport SpA guaranteed certain obligations of these other entities owned by the former ultimate owner. The Company believes that these guarantees are the responsibility of the former ultimate owner. These guarantees were made prior to its acquisition, were not disclosed to the Company during its acquisition negotiations nor were they disclosed in the audited statutory financial statements of Per Transport SpA. Civil and criminal proceedings have also been instituted against the former ultimate owner in relation to these guarantees. The total of all such actual and potential claims is approximately \$11 million. The Company believes that it has adequate defenses in relation to these claims if these proceedings are brought against it.

The Company is one of seven defendants named in a lawsuit filed on July 30, 2001 in the U.S. Bankruptcy Court for the Southern District of New York. The plaintiff, the committee of unsecured creditors of FMI Forwarding (formerly known as Intermaritime Forwarding), alleges under a theory of fraudulent conveyance that UTi paid inadequate consideration for certain assets of Intermaritime Forwarding and also alleges that UTi is liable for debts of FMI Forwarding on a successor liability theory. The plaintiff seeks recovery in an amount not less than \$4.6 million. The Company believes that it will ultimately prevail in this matter.

The Company is one of approximately 83 defendants named in two class action lawsuits which were originally filed on September 19, 1995 and subsequently consolidated in the District Court of Brazaria County, Texas (23rd Judicial District) where it is alleged that various defendants sold chemicals that were utilized in the Gulf War by the Iraqi army which caused personal injuries to U.S. armed services personnel and their families, including birth defects. The lawsuits were brought on behalf of the military personnel who served in the Gulf War and their families and the plaintiffs are seeking in excess of \$1 billion in damages. To date, the plaintiffs have not obtained class certification. The Company believes they are a defendant in the suit because an entity that sold the Company assets in 1993 is a defendant. The Company believes it will prevail in this matter because the alleged actions giving rise to the claims occurred prior to our purchase of the assets. The Company further believes that it will ultimately prevail in this matter since it never manufactured chemicals and the plaintiffs have been unable to thus far produce evidence that the Company acted as a freight forwarder for cargo that included chemicals used by the Iraqi army.

In the opinion of the directors, the amount of ultimate liability with respect to these actions will not materially affect the results of operations or financial position of the Company.

#### 15. Related Party Transactions

Payments made to directors for services and fees were as follows:

	Teal elided January 31,		
	2002	2001	2000
Services	\$216	\$ 30	\$ 30
Directors' fees	123	47	62

Voor anded January 31

Certain directors have interests in companies that hold shares in UTi either directly or indirectly. At January 31, 2000, the Company had loans payable to these companies totaling \$462, which were paid in full in the year ended January 31, 2001.

On February 1, 1999, Union-Transport International Inc., a subsidiary company, acquired the entire issued share capital of Unitrans do Brasil Limitada, incorporated in Brazil for a consideration of \$6,755 settled in cash. The company was acquired from a company in which certain directors have an interest.

## 16. Segment Reporting

The Company's reportable segments are geographic segments comprised of Europe, the Americas, Asia Pacific and Africa, which offer similar products and services. They are managed separately because each

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

segment requires close customer contact by senior management, individual requirements of customers differ between regions and each region is affected by similar economic conditions.

For segmental reporting purposes by geographic region, gross airfreight and ocean freight forwarding revenues for the movement of goods is attributed to the country where the shipment originates. Gross revenues, as well as net revenues, for all other services are attributed to the country where the services are performed. Net revenues for airfreight and ocean freight forwarding related to the movement of the goods are prorated between the country of origin and the destination country, based on a standard formula.

Certain information regarding the Company's operations by segment is summarized as follows.

	Year e	nded January 3	1, 2002			
	Europe	Americas	Asia Pacific	Africa	Corporate	Total
Gross revenue from external customers	\$264,280	\$258,008	\$242,950	\$124,548	<u> </u>	\$889,786
Net revenue	\$ 62,457	\$ 94,045	\$ 60,075	\$ 87,982	\$ —	\$304,559
Staff costs	35,632	56,614	26,238	33,373	4,148	156,005
Depreciation	2,571	2,462	1,775	2,264	339	9,411
Amortization of goodwill	531	3,096	1,432	280	_	5,339
Other operating expenses	16,262	29,859	18,098	38,860	1,055	104,134
Operating income/(loss)	\$ 7,461	\$ 2,014	\$ 12,532	\$ 13,205	\$(5,542)	29,670
Interest expense, net Gains on foreign exchange						(1,210) 17
Pretax income						28,477 (7,970)
Income before minority interests						\$ 20,507
Segment assets at year-end	\$107,998	\$105,294	\$ 80,574	\$ 69,268	\$41,477	\$404,611
Capital expenditures	\$ 2,779	\$ 2,071	\$ 2,091	\$ 2,683	\$ 14	\$ 9,638

# UTi WORLDWIDE INC. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

	Year e	ended January 3	1, 2001			
	Europe	Americas	Asia Pacific	Africa	Corporate	Total
Gross revenue from external customers	\$266,560	\$293,150	\$179,286	\$124,263	<u> </u>	\$863,259
Net revenue	\$ 62,702	\$100,577	\$ 42,992	\$ 95,575	\$ —	\$301,846
Staff costs	33,024	58,548	19,929	40,315	2,610	154,426
Depreciation	2,525	2,119	1,060	3,292	64	9,060
Amortization of goodwill	564	2,516	879	347	_	4,306
Other operating expenses	19,882	32,982	12,188	44,279	515	109,846
Operating income/(loss)	\$ 6,707	\$ 4,412	\$ 8,936	\$ 7,342	<u>\$(3,189</u> )	24,208
Interest expense, net						(2,221
Gains on foreign exchange						3,636
Pretax income						25,623
Income tax expense						(6,208
Income before minority interests						\$ 19,415
Segment assets at year-end	\$ 94,568	\$141,117	\$ 75,475	\$ 74,335	\$58,258	\$443,753
Capital expenditures	\$ 2,843	\$ 4,116	\$ 2,372	\$ 3,285	\$ 26	\$ 12,642
	Year e	ended January 3	1, 2000			
	Europe	Americas	Asia Pacific	Africa	Corporate	Total
Gross revenue from external customers	\$217,184	\$241,954	\$118,965	\$128,852	\$ —	\$706,955
Net revenue	\$ 56,102	\$ 67,928	\$ 30,863	\$ 90,724	\$ —	\$245,617
Staff costs	32,611	38,861	14,627	37,225	1,006	124,330
Depreciation	2,093	1,453	691	3,517	44	7,798
Amortization of goodwill	445	1,720	406	367	(3)	2,935
Other operating expenses	16,604	20,812	10,537	42,849	(770)	90,032
Operating income/(loss)	\$ 4,349	\$ 5,082	\$ 4,602	\$ 6,766	<u>\$ (277)</u>	20,522
Interest expense, net						(1,299
Losses on foreign exchange						(473
Pretax income						18,750
Income tax expense						(1,652
Income before minority interests						\$ 17,098
Segment assets at year-end	\$ 73,484	\$ 89,694	\$ 35,099	\$ 65,830	\$23,991	\$288,098
Capital expenditures	\$ 4,526	\$ 3,230	\$ 1,363	\$ 3,586	\$ 219	\$ 12,924

Intercompany transactions are priced at cost. Where two or more subsidiaries are involved in the handling of a consignment, the net revenue is shared based upon a standard formula, which is adopted across the Company.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The following table shows the gross revenue and net revenue attributable to the Company's principal services.

	Year ended January 31,			
	2002	2001	2000	
Gross revenue:				
Airfreight forwarding	\$491,946	\$474,213	\$399,289	
Ocean freight forwarding	255,272	254,054	208,865	
Customs brokerage	55,875	58,104	40,453	
Other	86,693	76,888	58,348	
	\$889,786	\$863,259	\$706,955	
Net revenue:				
Airfreight forwarding	\$142,312	\$145,594	\$124,177	
Ocean freight forwarding	58,633	54,461	44,078	
Customs brokerage	54,034	55,295	40,156	
Other	49,580	46,496	37,206	
	\$304,559	\$301,846	\$245,617	

# 17. Selected Quarterly Financial Data (Unaudited)

For the year ended January 31,	First	Second	Third	Fourth	Total
Gross revenue:					
2002	\$214,972	\$219,417	\$235,605	\$219,792	\$889,786
2001	192,692	209,293	240,766	220,508	863,259
Net revenue:					
2002	74,176	78,973	79,637	71,773	304,559
2001	65,801	75,332	82,785	77,928	301,846
Operating income:					
2002	5,304	8,485	9,476	6,405	29,670
2001	3,947	7,179	7,999	5,083	24,208
Net income:					
2002	4,020	5,409	5,931	3,798	19,158
2001	2,337	4,783	4,823	6,510	18,453
Basic earnings per share:					
2002	0.16	0.22	0.24	0.15	0.76
2001	0.16	0.29	0.25	0.26	0.95
Diluted earnings per share:					
2002	0.16	0.21	0.23	0.15	0.75
2001	0.12	0.24	0.24	0.26	0.88

# UTi Worldwide Inc.

# Schedule II Valuation and Qualifying Accounts (in thousands)

# Allowance for Doubtful Accounts

Year ended January 31,	Balance at beginning of year	Amounts charged to expense	Charges against the allowance	Other	Foreign currency translation	Balance at end of year
2002	\$11,156	\$3,680	\$(4,436)	\$473	\$(1,235)	\$9,638
2001	11,303	4,602	(3,698)	55	(1,106)	11,156
2000	8,294	5,510	(2,553)	705	(653)	11,303

Schedules not listed above have been omitted because the information required to be described in the schedules is not applicable or is shown in our financial statements.

# CORPORATE INFORMATION

BOARD OF DIRECTORS AND SECRETARY

M. J. "Tiger" Wessels

Chairman of the Board of Directors,

Chief Executive Officer-African Region and Director

Roger I. MacFarlane

Chief Executive Officer and Director

Peter Thorrington

President, Chief Operating Officer and Director

Alan C. Draper

Executive Vice President and

President-Asia Pacific Region and Director

William H. Davidson Non-Executive Director

Leon I. Level

Non-Executive Director

Allan M. Rosenzweig Non-Executive Director

J. Simon Stubbings Non-Executive Director

Lawrence R. Samuels

Senior Vice President-Finance, Chief Financial Officer and Secretary

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INDEPENDENT AUDITORS

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LEGAL COUNSEL

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T R A N S F E R A G E N T A N D R E G I S T R A R

If you have questions about dividends or share certificates, or if you need to transfer shares or change the name in which they are

registered, please contact:

Computershare Trust Company, Inc. 350 Indiana Street, Suite 800 Golden, Colorado 80401 + 1.303.262.0600

inquire@computershare.com

SECURITIES LISTING

The ordinary shares of UTi Worldwide Inc. are traded on the Nasdaq National Market under the symbol, "UTIW."

WEBSITE

www.go2uti.com



· UTI

www.go2uti.com

Over 400 Offices Worldwide