

**Accenture Annual General Meeting of Shareholders  
February 7, 2007**

Good afternoon, I'm Bill Green, Chairman of the Board of Directors and CEO of Accenture. On behalf of our board and our senior leadership team, it is my privilege to welcome you to our 2007 Annual General Meeting of Shareholders and to call the meeting to order.

We're pleased to be in New York today. Our New York office is one of our largest in North America, with 3,100 employees representing all our workforces.

Today we will be considering the matters described in our proxy statement, which was delivered to shareholders of record in late December, as well as any other shareholder proposal that may have been properly raised for consideration. I've also asked Pam Craig, our CFO, to join me in sharing a brief report on Accenture.

But before we get started, I'd like to make some introductions.

First, our board. I'm pleased that nearly all members of our board of directors are here today, as well as several members of our senior leadership.

Our board is divided into three classes with staggered terms of three years. Each year, the term for one class expires and the directors for that class are appointed, or re-appointed, at the Annual General Meeting of Shareholders.

This year, the term of our Class III directors expires. The board has recommended the appointment of all four Class III directors to serve until our 2010 Annual General Meeting of Shareholders.

In addition, last February, following recommendations from our Nominating & Governance Committee, the board identified and appointed two highly qualified candidates to fill vacancies on the board. The appointment of these directors has broadened the skills and experience represented on our board and is true to our vision of having a board that reflects the diversity of our company.

These directors were appointed as Class II directors and are subject to re-appointment by our shareholders at this meeting. The board has recommended their appointment as Class II directors to serve until our 2009 Annual General Meeting of Shareholders.

As I introduce our board members, I will identify those members who are director nominees for appointment at this meeting.

We have nine non-management directors who are accomplished business leaders and bring great perspective to our board and leadership team. I serve as the only internal director.

Board members, please stand when I introduce you. Bios of our directors are included in our proxy statement. Our directors in attendance are:

Dina Dublon. Dina is the Chair of our Finance Committee.

Dennis Hightower. Dennis is a member of our Compensation Committee and our Nominating & Governance Committee and is a Class III director nominee.

Nobuyuki Idei. Idei-san is a member of our Nominating & Governance Committee and is a Class II director nominee.

Bill Kimsey. Bill is a member of our Audit Committee and is a Class III director nominee.

Bob Lipp. Bob is a member of our Audit Committee and is a Class III director nominee.

Marjorie Magner. Marge is a member of our Compensation Committee and our Finance Committee, and is a Class II director nominee.

Blythe McGarvie. Blythe is the Chair of our Audit Committee.

Sir Mark Moody-Stuart. Sir Mark is a member of our Finance Committee, Chair of our Compensation Committee and serves as our Lead Independent Director.

Unfortunately, Wulf von Schimmelmann was unable to join us today due to schedule conflict. Wulf is the chair of our Nominating & Governance Committee and is a Class III director nominee.

All of our directors help us drive toward the future we envision for Accenture, and it has been my pleasure to work with them. Please join me in welcoming our board.

Also joining us today are several members of our senior leadership. I am not going to read their names but will ask that you welcome them as well.

Finally, we have a few outside advisors here to help with the meeting.

First, we have representatives from KPMG LLP, our auditors, who are standing for re-appointment. Two partners -- Farrell Malone and John Veihmeyer -- are here on behalf of KPMG. They will help answer any questions you may have about our financial statements.

Second, we have Lang Johnston of Corporate Election Services. Lang is our Inspector of Election for the meeting and will provide us with final votes cast on the matters being considered at our meeting.

Please join me in welcoming these advisors.

### **[Start of Formal Business]**

Now, let's take care of the business items for this meeting. We've prepared an agenda and procedural guidelines, which you should have received upon entering. Once the formal business is complete, Pam and I will make a few comments.

We'll have time at the end of the meeting for any comments or questions unrelated to the proposals being considered. We ask that you follow the procedural guidelines and hold any questions unrelated to the proposals being discussed until the Q&A session. Please note that only shareholders of record -- that is, people who held Accenture shares as of December 11, 2006 and are entitled to vote at this meeting -- are permitted to make comments or ask questions.

I'd like to start by asking our Secretary, Doug Scrivner, to give us his report of the shareholders present.

Mr. Scrivner: Thank you, Bill. We have established that there are at least two shareholders present, either in person or by proxy, representing more than 50% of the votes that can be cast by all shareholders at this meeting. This means that we have a quorum.

Mr. Green: Thanks, Doug. Let's start the formal business of the meeting and consider the proposals to be voted upon today.

Information about these proposals is contained in our proxy statement, which was delivered to our shareholders and was accompanied by a Notice of the Meeting.

In addition, our shareholders received the consolidated financial statements for our fiscal year ended August 31, 2006 in our Annual Report on Form 10-K in the same mailing.

We have additional copies of the proxy statement and 10-K here, if anyone would like to review that information.

**[Proposals 1-6 – Appointment of Directors]**

Mr. Green: Let's start with the first item of business. We have 6 proposals relating to the appointment of directors. I have introduced all of our board members and identified the six nominees for appointment. Doug, as our Secretary, would you make the proposals?

Mr. Scrivner: Mr. Chairman, I make the following 6 proposals, at the direction of the board and as set forth in the Notice of Meeting:

to appoint Nobuyuki Idei as a Class II director, for a term expiring at the 2009 Annual General Meeting of Shareholders;

to appoint Marjorie Magner as a Class II director, for a term expiring at the 2009 Annual General Meeting of Shareholders;

to appoint Dennis F. Hightower as a Class III director, for a term expiring at the 2010 Annual General Meeting of Shareholders;

to appoint William L. Kimsey as a Class III director, for a term expiring at the 2010 Annual General Meeting of Shareholders;

to appoint Robert I. Lipp as a Class III director, for a term expiring at the 2010 Annual General Meeting of Shareholders; and

to appoint Wulf von Schimmelmann as a Class III director, for a term expiring at the 2010 Annual General Meeting of Shareholders.

Mr. Green: Thank you, Doug. Were there any other nominations for the appointment of directors that were properly made by any shareholder of the Company?

Mr. Scrivner: No, there were not.

Mr. Green: Then I declare the proposals for the appointment of directors closed. The Board of Directors recommends a vote FOR each of these proposals. Is there anyone who would like to discuss the director proposals?

**[Proposal 7 – Re-Appointment of Auditors]**

Mr. Green: Let's move to the next item of business. Proposal 7 relates to the re-appointment of KPMG as our independent auditors for a term expiring at our next Annual General Meeting of Shareholders. Doug, would you make the proposal?

Mr. Scrivner: Mr. Chairman, I make the following proposal at the direction of the Board and as set forth in the Notice of Meeting:

to re-appoint KPMG LLP as independent auditors of Accenture Ltd for a term expiring at the 2008 Annual General Meeting of Shareholders and to authorize the Board of Directors (acting by its Audit Committee) to determine their remuneration.

Mr. Green: Thank you, Doug. The Board of Directors recommends a vote FOR this proposal. Is

there anyone who would like to discuss this proposal?

Mr. Green: Now, let's move to any other business. Doug, were there any other items of business or proposals that were properly made by any shareholder of the Company?

Mr. Scrivner: No, there were not.

Mr. Green: Then we can proceed to the vote. Doug...

Mr. Scrivner: If you submitted a proxy, either through the mail, by telephone or over the Internet, using the proxy card that we sent to you, then you do not need to vote here in person unless you wish to change your vote.

William D. Green, Pamela J. Craig and I were designated as your proxies, and we will submit a poll card representing all of those votes. Of course, your shares will be voted in accordance with the instructions that you submitted with your proxy.

To vote in person at this meeting, please use the poll card that was distributed to you earlier. If you would like another poll card, please raise your hand and we will give you one.

We will begin collecting the poll cards. If you have a completed poll card to submit, please raise your hand, so we can collect your card.

Is there anyone who has not cast his or her vote, and who wishes to?

There appearing to be none, I declare the vote closed. Mr. Johnston, if you could please count our votes.

### **[Presentation of Financials]**

Mr. Green: While the votes are being tabulated, I'd like to continue with the presentation of our audited financial statements for the fiscal year ended August 31, 2006. Our consolidated financial statements were included in the Annual Report on Form 10-K. Has the Audit Committee reviewed the financial statements?

Ms. McGarvie: Yes, Mr. Chairman. The Audit Committee has reviewed the financial statements. On behalf of the Audit Committee and the Board of Directors, I hereby present to the shareholders of the Company the consolidated financial statements for the fiscal year ended August 31, 2006.

Mr. Green: Does anyone have any questions regarding the financial statements for August 31, 2006?

### **[Voting Results]**

Mr. Green: Now that we have given the Inspector of Election time to count the votes, we can find out the results. Doug, have you received the results from our Inspector of Election?

Mr. Scrivner: Yes I have. Based upon these votes, I declare that Proposals 1-6 relating to the appointment of directors each has been duly passed.

Next, based upon these votes, I declare that Proposal 7, relating to the re-appointment of KPMG LLP as the Company's independent auditors, has been duly passed.

Mr. Green: Thank you Doug. In view of these results, I declare that each of the nominees has been appointed as a director of the Company, each to serve his or her designated term, and that KPMG has been appointed as independent auditors of the company, to serve until the 2008 Annual General Meeting.

We've reached the end of the business set forth in the Notice of Meeting. I therefore declare the formal business of our meeting closed. This ends the formal business of the 2007 Annual General Meeting of Shareholders.

## **[Management Report]**

Mr. Green: We're going to shift gears now and spend a few minutes talking about our performance in FY06 ... I've invited Pam Craig, our new CFO, to join me.

We're extremely proud of Accenture's accomplishments in FY06. Our solid performance is a result of the hard work and dedication of our more than 146,000 people around the world.

FY06 was a strong year. We had continued momentum around our mission of helping our clients become high-performance businesses and governments. Also, we're off to a terrific start in FY07 with first-quarter results that demonstrate continued success in executing our strategy.

Let me ask Pam to share a few financial highlights ...

Ms. Craig: Thanks Bill. Some highlights of our FY06 performance, in terms of the top and bottom line, were:

- We achieved record revenues for the fifth consecutive year since going public.
- We had strong growth across all dimensions of our business
- We also achieved our highest-ever new bookings, earnings per share and free cash flow ... and our balance sheet remained strong.

We also fulfilled our commitment to return cash to shareholders:

- We re-purchased \$2.1 billion of Accenture shares.
- In FY06 we declared and paid our first annual cash dividend ... and at the beginning of FY07 we declared and paid our 2<sup>nd</sup> annual cash dividend.

We also continued the momentum in our business in Q1 of this fiscal year ... with double-digit increases in both our top and bottom lines:

- We had record quarterly revenues in all five operating groups and all three geographic regions.
- We increased operating income and expanded operating margin.
- We achieved \$5.5 billion in total new bookings—with a record high of \$3 billion in Consulting new bookings.
- And our balance sheet and cash flow continue to be strong.

These outstanding results show that our fundamentals and the momentum in our business continue to be very robust. So, we feel good about our business and what's ahead. Back to you, Bill.

Mr. Green: Thanks, Pam. I want to say that we're delighted to have Pam as CFO. On Oct. 31, she succeeded Mike McGrath, who assumed the role of International Chairman. Mike served two terms as CFO during his more than 30 years with Accenture. Both Mike and Pam are to be commended for a smooth and successful CFO transition. It was by all accounts "best of class" in our industry.

Let me turn now to our future. Accenture has always done what it takes to ensure we remain relevant to our clients and to our people.

In FY06, we evolved how we operate our business to take further advantage of growth opportunities, to improve profitability, and to return value to our shareholders.

We also remained focused on having the best people in our industry:

- We welcomed more than 43,000 people to Accenture in FY06.
- We invested approximately \$700 million in training.
- And we continued our commitment to fostering a diverse and inclusive work environment across our company.

In addition, we refreshed the Accenture Code of Business Ethics to emphasize the core values of Accenture.

In closing, I want to acknowledge our entire Board of Directors for their insight and contribution to this enterprise. And I'd like to say a special thank you to Joe Forehand—who retired as chairman in September—for his extraordinary service and contributions to Accenture over the past 34 years.

I also want to thank the women and men of Accenture for the tremendous contributions they make on behalf of our clients every day.

We're now happy to take your questions. Please review the Q&A procedures you received earlier today.

[no questions raised]

With that, thank you all for attending and participating in the 2007 Annual General Meeting of Shareholders. This meeting is now adjourned.