

Senior executives



Mikael Kromli
Carsten Browall
Jan H Johansson



Thomas Nortoft
Inge Olausson



Jack Forsgren
Magdalena Kock
Lars Henrikson



Martin J. Dymek
Ken Darienzo
Jan Sundqvist

■ President

Jack Forsgren (b. 1945)
(see Board of Directors)

■ Group functions

Jan H Johansson (b. 1958)
Employed 1994. Head of Legal Affairs
Shareholding in Nobel Biocare: 2 000 shares
Synthetic options: 6 250 options

Magdalena Kock (b. 1955)
Employed 1996. Head of Human Resources
Shareholding in Nobel Biocare: 1 900 shares
Stock options: 17 500 options

Mikael Kromli (b. 1962)
Employed 1997. Head of Finance & Control
Shareholding in Nobel Biocare: 0 shares
Stock options: 17 500 options

Inge Olausson (b. 1957)
Employed 1995. Head of Operations
Shareholding in Nobel Biocare: 0 shares
Synthetic options: 12 500 options
Stock options: 17 500 options

Jan Sundqvist (b. 1958)
Employed 1989. Head of Business Development
Shareholding in Nobel Biocare: 2 652 shares
Synthetic options: 12 500 options
Stock options: 17 500 options

■ Business areas

Carsten Browall (b. 1958)
Employed 1994. Executive Vice President,
Head of Business Area Dental Implants
Shareholding in Nobel Biocare: 0 shares
Synthetic options: 12 500 options
Stock options: 22 500 options

Lars Henrikson (b. 1955)
Employed 1986. Head of Business Area
Procera®
Shareholding in Nobel Biocare: 0 shares
Synthetic options: 12 500 options
Stock options: 17 500 options

Thomas Nortoft (b. 1950)
Employed 1985. Head of International Sales
Shareholding in Nobel Biocare: 2 000 shares
Synthetic options: 9 250 options
Stock options: 17 500 options

Ken Darienzo (b. 1939)
(see Board of Directors)

Martin J. Dymek (b. 1956)
Employed 1990 (Steri-Oss)
President of Nobel Biocare USA Inc.
Warrants: 93 039 warrants

*Stock options and warrants represent
one share each.*

Board of directors

Jan Ekberg (b. 1936)

Board member since 1995.
Deputy chairman

Chairman of the board of Bong Ljungdahl AB and Christianova AB

Board member of Handelsbanken Region Syd, Malmberg Water AB, Partek Oy, Volvo Aero AB and Focus Imaging S.A.

Shareholding in Nobel Biocare: 1 000 shares

Roger Holtback (b. 1945)

Board member since 1998. Chairman

President and CEO of Investment AB Bure

Chairman of the board of Gunnebo AB, Scribona AB and Nordic Capital Review Committee and Deputy chairman of Geringe Industrier AB and SNS. Board member of Investment AB Bure, the Swedish Exhibition Foundation/Hotel Gothia and TBG, Monaco

Shareholding in Nobel Biocare:
10 000 shares



Håkan Larsson (b. 1947)

Board member since 1998

President and CEO of BTL AB

Chairman of the board of Sveriges Transportindustriförbund and Freight Forward Europe (FFE), Brussels

Board member of BTL AB, B&N Nordsjöfrakt AB, Scribona AB, SE-Banken Regionstyrelse Väst and Biltrafikens Arbetsgivareförbund

Shareholding in Nobel Biocare:
1 400 shares



Ken Darienzo (b. 1939)

Board member since 1998

Former chairman and CEO of Steri-Oss Inc.

Deputy chairman of Nobel Biocare U.S.A., Inc.

Warrants: 193 607 warrants

Lars Ingelmark (b. 1949)

Board member since 1996

Head of Life Science Investments, ö:e AP-fonden

Chairman of Svensk Vätmarksfond

Board member of Meda AB, Mölnlycke Health Care AB, Clinical Data Care in Lund AB, A+ Science Invest AB, Health Cap AB and Cefar Medical AB

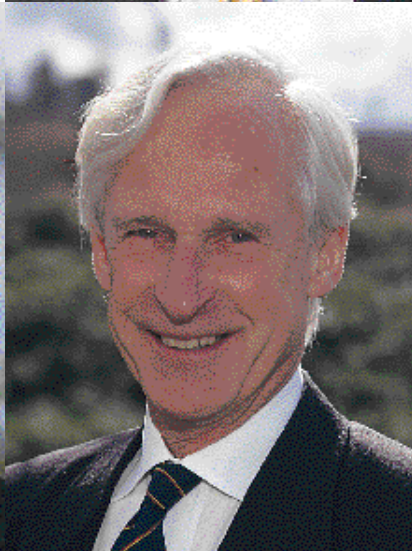
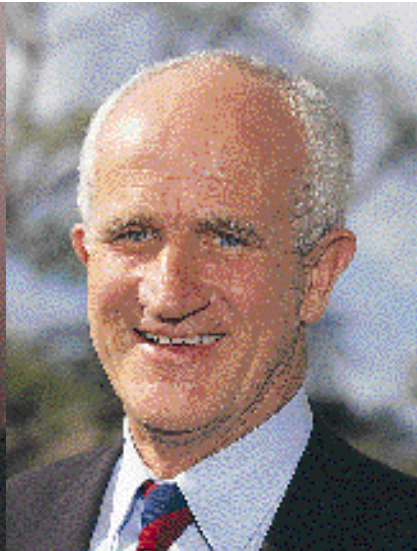
Shareholding in Nobel Biocare: 1 000 shares

Jan Kvarnström (b. 1948)
Board member since 1995.
President and CEO of Esselte AB
Chairman of the Board of Castellum AB
Board member of Esselte AB,
Addum Industri AB
Shareholding in Nobel Biocare: 0 shares

Jack Forsgren (b. 1945)
Board member since 1993.
President and CEO of Nobel Biocare AB
Board member of Göteborgs-Postens Nya AB, Althin Medical AB, Nordbanken Region Väst and the Swedish Exhibition Foundation
Vice chairman of the West Sweden Chamber of Commerce and Industry. Member of IVA
Shareholding in Nobel Biocare: 15 000 shares
Synthetic options: 12 500 options
Stock options: 50 000 options



T. Michael Long (b. 1943)
Board member since 1998
Partner of Brown Brothers Harriman & Co. (New York); Private Bankers and General Partner of The 1818 Fund II, L.P.
Board member of Gulf Canada Resources Limited (Calgary), CMS Incorporated (St. Louis), Columbia/HCA Healthcare, Inc. (Nashville), Gulf Indonesia Resources Limited (Calgary) och Winrock Enterprises, Inc. (Little Rock, AR)
Warrants: 27 769 warrants



Anders Sjöberg (b. 1935)
Board member since 1995
Professor. Chairman of the board of SSPA Maritime Consulting AB, Stiftelsen Chalmers Teknikpark and Chalmers Lindholmen.
Board member of Teknikbrosiftelsen
Member of IVA
Shareholding in Nobel Biocare: 300 shares



Anne-Kristine Wilson (b. 1949)
Board member since 1995
Administrator
Representative of the SIF union at Nobel Biocare AB
Shareholding in Nobel Biocare: 115 shares



Åke Andersson (b. 1961)
Board member since 1995.
Chariman of the local Metalworkers' union at Nobel Biocare Produktion AB
Shareholding in Nobel Biocare: 0 shares

Auditor

Ohrlings Coopers & Lybrand AB
Main auditor: Lennart Bertheden (b.1945)
Authorized Public Accountant. Nobel Biocare's auditor since 1990