

Royal Dutch

General Managing Directors/Presidents 1890-2005

The title of Royal Dutch's most senior executive was changed to *President-Director* (commonly known as *President*) on 21 October 1956.

Henri Wilhelm August Deterding	17 December 1902 – 31 December 1936
Ir. J. E. F. (Frits) de Kok	1 January 1937 – 28 October 1940
<i>For the rest of the Second World War there was no single leader of Royal Dutch.</i>	
Ir. Jean Baptist August Kessler (II)	2 January 1947 – 31 December 1948
Dr. Barthold T. W. van Hasselt	1 January 1949 – 31 December 1951
Jhr. Dr. Johan Hugo Loudon	17 April 1952 – 30 June 1965
Ir. L. E. J. (Jan) Brouwer	1 July 1965 – 30 June 1971
Gerrit A. Wagner	1 July 1971 – 30 June 1977
Drs. Dirk de Bruyne	1 July 1977 – 30 June 1982
Ir. Lodewijk C. (Lo) van Wachem	1 July 1982 – 30 June 1992
Drs. Cornelius A. J. (Cor) Herkströter	1 July 1992 – 30 June 1998
Drs. Maarten A. van den Bergh	1 July 1998 – 30 June 2000
Ir. Drs. Jeroen van der Veer	1 July 2000 – 20 July 2005

Managing Directors 1890-2005

General managing directors/president-directors are marked with an asterisk – see the list of general managing directors/president-directors above for their dates in office.

Johannes Arnoldus de Gelder	16 June 1890 – 14 October 1892
Jean Baptist August Kessler (I)	27 June 1893 – 14 December 1900
* Henri Wilhelm August Deterding	25 January 1901 – 31 December 1936
Abraham Capadose	17 December 1902 – 5 January 1906
Jhr. Ir. Hugo Loudon	17 December 1902 – 1 April 1921
Arnold J. Cohen Stuart	5 January 1906 – 13 March 1921
Hendrikus Colijn	1 April 1921 – 1 April 1922
Jhr. Dr. Bonifacius Cornelis de Jonge	1 April 1921 – 1 October 1922
Dr. Josef Theodor Erb	1 April 1921 – 30 April 1929
* Ir. J. E. F. (Frits) de Kok	1 April 1921 – 28 October 1940
Dr. August Philips	15 August 1922 – 30 April 1925
* Ir. Jean Baptist August Kessler (II)	1 January 1924 – 31 December 1948
James M. de Booy	1 January 1937 – 2 June 1944
Jan Carel van Panthaleon Baron van Eck	1 January 1937 – 31 December 1946
* Dr. Barthold T. W. van Hasselt	17 July 1944 – 31 December 1951
* Jhr. Dr. Johan Hugo Loudon	2 January 1947 – 30 June 1965
Dr. Ir. Henk Bloemgarten	29 June 1948 – 30 June 1956

Felix A. C. Guépin	30 June 1950 – 30 June 1959
Ir. Lijkle Schepers	27 June 1952 – 30 June 1964
* Ir. L. E. J. (Jan) Brouwer	1 July 1956 – 30 June 1971
Arnold Hofland	1 July 1959 – 30 June 1962
Ir. W. F. G. L. Starrenburg	1 January 1963 – 30 June 1968
* Gerrit A. Wagner	1 July 1964 – 30 June 1977
Dr. Monty E. Spaght	1 July 1965 – 30 June 1970
Ir. Karel Swart	1 January 1970 – 30 June 1979
Ir. E. G. G. Werner	1 January 1970 – 30 June 1981
A. P. J. Bénard	1 July 1971 – 30 June 1983
* Drs. Dirk de Bruyne	25 April 1974 – 30 June 1982
* Ir. Lodewijk C. (Lo) van Wachem	1 July 1977 – 30 June 1992
Ir. J. H. Choufoer	1 July 1979 – 30 June 1987
Robert M. Hart	1 July 1982 – 30 June 1986
Ir. J. M. H. van Engelshoven	1 July 1982 – 30 June 1991
Ir. Henny de Ruiter	1 July 1983 – 30 June 1994
* Drs. Cornelius A. J. (Cor) Herkströter	1 July 1989 – 30 June 1998
* Drs. Maarten A. van den Bergh	1 July 1992 – 30 June 2000
Steve L. Miller	1 July 1996 – 30 June 1999
* Ir. Drs. Jeroen van der Veer	1 July 1997 – 20 July 2005
Drs. H. J. M. Roels	1 July 1999 – 30 June 2002
Ir. Walter van de Vijver	1 July 2001 – 3 March 2004
Malcolm Arthur Brinded	1 July 2002 – 3 March 2004
Dr. Ir. Rob Routs	1 July 2003 – 20 July 2005
Linda Cook	1 August 2004 – 20 July 2005

Chairmen of the Commissarissen (supervisory directors) 1890-2005

General managing directors/president-directors are marked with an asterisk – see the list of general managing directors/president-directors above for their dates in office.

Henry David Levyssohn Norman	16 June 1890 – 7 December 1892
Dirk Cordes	7 January 1893 – 4 January 1898
Jacobus Petrus Sprenger van Eyk	2 July 1898 – 12 April 1900
Abraham Capadose	8 January 1901 – 17 December 1902
J. W. van Lansberge	17 December 1902 – 21 May 1904
Jhr. C. H. A. van der Wijck	21 May 1904 – 31 December 1913
Abraham Capadose (second appointment)	11 February 1914 – 20 May 1929
Jhr. Ir. Hugo Loudon	31 May 1929 – 6 September 1941
<i>For the rest of the Second World War there was no chairman of the commissarissen.</i>	
Ir. Willem H. van Leeuwen	2 January 1947 – 31 December 1948

* Ir. Jean Baptist August Kessler (II)	1 January 1949 – 30 June 1961
Dr. Ir. Henk Bloemgarten	1 July 1961 – 30 June 1964
Felix A. C. Guépin	1 July 1964 – 30 June 1965
* Jhr. Dr. Johan Hugo Loudon	1 July 1965 – 30 June 1976
* Ir. L. E. J. (Jan) Brouwer	1 July 1976 – 30 June 1977
* Gerrit A. Wagner	1 July 1977 – 30 June 1987
* Drs. Dirk de Bruyne	1 July 1987 – 30 June 1991
Ir. J. H. Choufoer	1 July 1991 – 30 June 1992
* Ir. Lodewijk C. (Lo) van Wachem	1 July 1992 – 30 June 2002
Drs. Aad Jacobs	1 July 2002 – 20 July 2005

Commissarissen (supervisory directors) 1890-2005

General managing directors/president-directors are marked with an asterisk – see the list of general managing directors/president-directors above for their dates in office.

Norbertus Petrus van den Berg	16 June 1890 – 30 September 1891
Willem Jacob Eduard Hekmeijer	16 June 1890 – 5 October 1891
Derk de Ruiter Zijlker	16 June 1890 – 24 October 1892
Henry David Levysohn Norman	16 June 1890 – 7 December 1892
Geldolph Adriaan de Lange	16 June 1890 – 18 August 1897
Dirk Cordes	16 June 1890 – 4 January 1898
Gerard Coenraad Bernard Dunlop	16 June 1890 – 31 December 1935
B. C. M. van der Hoop	7 June 1892 – 5 December 1906
F. Gransberg	13 January 1893 – 25 August 1893
Abraham Capadose	13 January 1893 – 17 December 1902
H. Wakkie	28 June 1894 – 28 June 1899
C. J. van Schelle	28 June 1894 – 23 May 1909
Jacobus Petrus Sprenger van Eyk	29 June 1898 – 12 April 1900
August Janssen	29 June 1898 – 31 December 1913
P. Kolff	28 June 1899 – 3 December 1906
J. W. van Lansberge	29 May 1900 – 17 December 1905
Jhr. C. H. A. van der Wijck	30 June 1903 – 8 July 1914
Dr. Jan Willem IJzerman	5 December 1904 – 10 October 1932
Abraham Capadose (second appointment)	5 January 1906 – 20 May 1929
Jhr. L. H. Ruyssenaers	1 January 1910 – 9 July 1913
Dr. Carel J. K. van Aalst	1 January 1910 – 25 October 1939
Frederick Lane	10 March 1910 – 24 September 1926
Dr. Johannes Luden	29 June 1912 – 26 September 1940
Th. J. van Haren Noman	30 June 1914 – 23 August 1918
Dr. August Philips	30 June 1914 – 15 August 1922
Jhr. Ir. Hugo Loudon	1 April 1921 – 6 September 1941
Jhr. Dr. Bonifacius Cornelis de Jonge	29 June 1923 – 30 April 1931
Dr. August Philips (second appointment)	26 June 1925 – 15 October 1945
Dr. Josef Theodor Erb	27 June 1929 – 24 October 1934
Ir. A. M. Coenen	22 June 1933 – 13 October 1935
Prof. Dr. Ir. Jan Klopper	1 January 1936 – 29 May 1957
Ir. Willem H. van Leeuwen	1 January 1936 – 14 June 1960
Ir. Egbert J. IJzerman	1 January 1936 – 30 June 1970
* Henri Wilhelm August Deterding	1 January 1937 – 4 February 1939

Daan Crena de Iongh	1 January 1939 – 26 June 1946
W. H. de Monchy	1 January 1939 – 30 June 1965
Jan Carel van Panthaleon Baron van Eck	2 January 1947 – 30 June 1950
Prof. Adriaan Oppenheim	2 January 1947 – 25 September 1955
J. Luyten	2 January 1947 – 5 October 1957
C. J. Baron Collot d'Escury	2 January 1947 – 30 June 1961
Dr. Ir. F. Q. den Hollander	2 January 1947 – 30 June 1964
* Ir. Jean Baptist August Kessler (II)	1 January 1949 – 30 June 1961
M. P. L. Steenberghe	30 June 1950 – 30 June 1970
* Dr. Barthold T. W. van Hasselt	27 June 1952 – 5 August 1960
Dr. Ir. Henk Bloemgarten	1 July 1956 – 30 June 1964
C. R. C. Wijckerheld Bisdom	29 May 1957 – 30 June 1975
Felix A. C. Guépin	1 July 1959 – 16 April 1966
Carl W. Painter	1 July 1961 – 30 June 1963
A. Ch. R. Charon	1 July 1961 – 30 June 1970
Arnold Hofland	1 July 1962 – 23 May 1971
Eugene Black	1 July 1963 – 30 June 1969
Ir. Lijkle (Skippy) Schepers	1 July 1964 – 30 June 1974
Dirk Stikker	1 September 1964 – 30 June 1967
* Jhr. Dr. Johan Hugo Loudon	1 July 1965 – 30 June 1976
Ir. P. M. van Doormaal	1 July 1967 – 30 June 1977
Dr. Marius Holtrop	10 October 1967 – 30 June 1973
Ir. W. F. G. L. Starrenburg	1 July 1968 – 30 June 1979
R. E. Marjolin	1 January 1970 – 30 June 1982
Wm. McChesney Martin Jr.	1 July 1970 – 30 June 1977
Dr. Monty E. Spaght	1 July 1970 – 30 June 1980
Dr. Ir. H. Ebbinge	1 July 1971 – 9 September 1972
* Ir. L. E. J. (Jan) Brouwer	1 July 1971 – 30 June 1981
Dr. H. J. Witteveen	1 July 1973 – 30 September 1973
Prof. Dr. P. Kuin	1 July 1973 – 30 June 1979
H. L. Merkle	1 July 1973 – 30 June 1983
Karel Fibbe	1 July 1975 – 30 June 1985
O. B. Wormser	1 July 1977 – 30 June 1984
* Gerrit A. Wagner	1 July 1977 – 30 June 1987
Dr. G. Hauge	1 July 1978 – 24 July 1981
Dr. E. P. Wellenstein	1 July 1978 – 30 June 1988
Dr. H. J. Witteveen (second appointment)	18 August 1978 – 30 June 1989
Ir. Karel Swart	1 July 1979 – 30 June 1989
Robert McNamara	1 July 1981 – 30 June 1987
Ir. E. G. G. Werner	1 July 1981 – 30 June 1991
Prof. Dr. Jelle Zijlstra	1 January 1982 – 30 June 1989
* Drs. Dirk de Bruyne	1 July 1982 – 30 June 1991
E. von Kuenheim	1 July 1982 – 30 June 1992
A. P. J. Bénard	1 July 1983 – 30 June 1993
H. F. van den Hoven	1 July 1985 – 30 June 1994
Ir. J. H. Choufoer	1 July 1987 – 30 June 1996
J. F. Bookout	1 July 1988 – 30 June 1993
Drs. J. D. Hooglandt	1 July 1988 – 30 June 1996
Drs. T. C. Braakman	1 July 1989 – 30 June 1997

K. V. Cassani	1 July 1989 – 30 June 1999
Ir. J. M. H. van Engelshoven	1 July 1991 – 30 June 2000
K. O. Pöhl	1 July 1992 – 30 June 1997
* Ir. Lodewijk C. (Lo) van Wachem	1 July 1992 – 30 June 2002
Ir. Henny de Ruyter	1 July 1994 – 30 June 2004
Jan Timmer	1 July 1996 – 30 June 2003
Jhr. Aarnout Loudon	1 July 1997 – 20 July 2005
Drs. Aad Jacobs	1 January 1998 – 20 July 2005
Prof. Dr.-Ing. J. Milberg	1 July 2000 – 1 October 2003
* Drs. Maarten A. van den Bergh	1 July 2000 – 20 July 2005
Lawrence R. Ricciardi	1 July 2001 – 20 July 2005
Prof. Dr. H. Markl	1 July 2002 – 28 June 2005
Wim Kok	1 July 2003 – 20 July 2005
Christine Morin-Postel	1 July 2004 – 20 July 2005

Shell Transport

Chairmen 1897-2005

Marcus Samuel (first Viscount Bearsted)	18 October 1897 – 23 March 1921
Walter Horace Samuel (second Viscount Bearsted)	23 March 1921 – 12 July 1946
Frederick Godber (first Lord Godber of Mayfield)	12 July 1946 – 30 June 1961
Frederick J. Stephens	1 July 1961 – 30 June 1967
(Sir) David Haven Barran	1 July 1967 – 30 June 1972
Frank Scott McFadzean (Lord McFadzean of Kelvinside)	1 July 1972 – 30 June 1976
Carmichael Charles Peter Pocock	1 July 1976 – 12 October 1979
(Sir) Peter Brian Baxendell	19 October 1979 – 30 June 1985
(Sir) Peter Fenwick Holmes	1 July 1985 – 30 June 1993
(Sir) John Southwood Jennings	1 July 1993 – 30 June 1997
(Sir) Mark Moody-Stuart	1 July 1997 – 30 June 2001
(Sir) Philip Beverley Watts	1 July 2001 – 3 March 2004
Sir Ernest Ronald Oxburgh (Lord Oxburgh)	3 March 2004 – 20 July 2005

Managing Directors 1897-2006

Chairmen are marked with an asterisk – see the list of chairmen above for their dates in office.

* Marcus Samuel (first Viscount Bearsted)	18 October 1897 – 23 March 1921
Samuel Samuel	18 October 1897 – 23 October 1934
(Sir) Robert Waley Cohen	13 February 1903 – 27 November 1952
(Sir) William Foot Mitchell	10 March 1903 – 31 December 1938
* Walter Horace Samuel (second Viscount Bearsted)	[1907] – 12 July 1946
* Frederick Godber (first Lord Godber of Mayfield)	[23 October 1934] – 30 June 1961

(Sir) Andrew Agnew	[31 December] 1935 – 31 December 1953
(Sir) George Legh-Jones	[July] 1943 – 30 April 1960
Hon. (Sir) Francis Hopwood (second Lord Southborough)	21 May 1951 – 30 June 1970
* Frederick J. Stephens	9 July 1957 – 31 December 1967
* (Sir) David Haven Barran	[1 July] 1964 – 30 June 1973
* Frank Scott McFadzean (Lord McFadzean of Kelvinside)	1 July 1972 – 30 June 1976
* Carmichael Charles Peter Pocock	1 July 1976 – 12 October 1979
* (Sir) Peter Brian Baxendell	1 July 1976 – 30 June 1985
Robert M. Hart	[1 July] 1979 – 30 June 1982
William C. Thomson	1 November 1979 – 30 June 1986
* (Sir) Peter Fenwick Holmes	1 July 1982 – 30 June 1993
David R. Welham	1 July 1986 – 27 February 1989
* (Sir) John Southwood Jennings	1 July 1987 – 30 June 1997
* (Sir) Mark Moody-Stuart	1 July 1991 – 30 June 2001
* (Sir) Philip Beverley Watts	1 July 1997 – 3 March 2004
Paul David Skinner	1 January 2000 – 30 September 2003
Judith Boynton	1 July 2003 – 18 April 2004
Malcolm Arthur Brinded	3 March 2004 – 20 July 2005
Peter Voser	4 October 2004 – 20 July 2005

Directors 1897-2005

Chairmen are marked with an asterisk – see the list of chairmen above for their dates in office.

James Graham	18 October 1897 – 24 June 1902
Frederick Lane	18 October 1897 – 30 December 1902
James Stevenson	18 October 1897 – 7 March 1903
Jacob Arnhold	18 October 1897 – 3 July 1903
Isaac Henderson	18 October 1897 – 20 November 1905
Ernst Ringe	18 October 1897 – 26 November 1905
Robert Jardine	18 October 1897 – 29 July 1907
Andrew Best	18 October 1897 – 16 July 1916
* Marcus Samuel (first Viscount Bearsted)	18 October 1897 – 23 March 1921
Samuel Samuel	18 October 1897 – 23 October 1934
Henry Neville Benjamin	18 October 1897 – 12 March 1936
Andreas Rickmers	7 July 1898 – 22 June 1910
(Sir) Robert Waley Cohen	13 February 1903 – 27 November 1952
(Sir) William Foot Mitchell	10 March 1903 – 31 December 1938
(Sir) Robert Black	7 July 1903 – 21 July 1925
Harry Arnhold	11 October 1905 – 19 June 1906
Philip Arnhold	19 June 1906 – 28 June 1910
Henri Wilhelm August Deterding	11 April 1907 – 1 January 1937
* Walter Horace Samuel (second Viscount Bearsted)	23 April 1907 – 12 July 1946
Arnold Cohen Stuart	16 July 1907 – 13 March 1921
Sir Reginald Macleod	17 May 1911 – 19 July 1934
Lord Eustace Percy	16 September 1919 – 10 June 1920
General (Sir) Hugh Drummond	1 June 1920 – 1 August 1924

Hendrikus Colijn	23 March 1921 – 31 March 1922
Archibald Debenham	3 June 1921 – 10 February 1932
Lt-Col. Bertram Abel Smith	3 June 1921 – 21 September 1947
Dr. August Philips	20 June 1922 – 22 April 1925
(Sir) Andrew Agnew	8 August 1922 – [31 December] 1935
Sir George Lloyd	30 May 1924 – 20 October 1925
Dr. Josef Theodor Erb	22 April 1925 – 14 May 1929
Col. Sir Henry McMahon	21 July 1925 – 30 June 1949
Sir Thomas Royden (Lord Royden)	10 November 1925 – 30 June 1950
* Frederick Godber (first Lord Godber of Mayfield)	10 September 1928 – 30 June 1961
Robert Watson	14 May 1929 – 1 January 1948
Ir. Jean Baptist August Kessler (II)	14 May 1929 – 15 May 1961
Sir John Maitland Salmond	28 May 1934 – 29 May 1957
Col. Sir W. Charles Wright	2 January 1935 – 14 August 1950
(Sir) Andrew Agnew	[31 December] 1935 – 31 December 1953
Ir. J. E. F. (Frits) de Kok	[23 June 1937] – 28 October 1940
Hon. Peter Montefiore Samuel (fourth Viscount Bearsted)	1 January 1938 – 19 May 1982
(Sir) George Legh-Jones	[21 June 1938] – 30 April 1960
Viscount Weir of Eastwood	1 January 1939 – 30 June 1953
Hon. (Sir) Francis Hopwood (second Lord Southborough)	[June 1945] – 30 June 1970
Joseph W. Boyle	12 November 1947 – 16 January 1950
Sir Kenneth Harper	1 January 1948 – 21 January 1961
James W. Platt	1 January 1949 – 2 May 1968
(Sir) Harold Wilkinson	1 January 1949 – 26 April 1973
Hon. Randal Vivian Smith	3 May 1950 – 30 September 1967
* Frederick J. Stephens	21 May 1951 – 31 January 1971
Sir Archibald F. Forbes	14 September 1954 – 26 April 1973
John P. Berkin	11 April 1957 – 13 May 1976
* (Sir) David Haven Barran	[March] 1961 – 19 May 1983
Rt. Hon. Lord Shawcross	14 December 1961 – 20 April 1972
Rt. Hon. Lord Inchyra	11 September 1962 – 20 April 1971
* Frank Scott McFadzean (Lord McFadzean of Kelvinside)	28 April 1964 – 15 May 1986
Sir Reay Geddes	1 January 1968 – 19 May 1982
* Carmichael Charles Peter Pocock	1 January 1970 – 12 October 1979
Drs. Dirk de Bruyne	1 June 1971 – 25 April 1974
George Cole (Lord Cole)	1 October 1971 – 13 May 1976
Sir Denis Wright	1 December 1971 – 25 May 1981
* (Sir) Peter Brian Baxendell	1 October 1973 – 30 June 1995
Rt. Hon. the Earl of Cromer	1 April 1974 – 11 May 1989
Robert M. Hart	1 July 1976 – 30 June 1982
Rt. Hon. Lord Armstrong of Sanderstead	1 August 1976 – 12 July 1980
Rt. Hon. Edmund Dell	1 November 1979 – 14 May 1992
William C. Thomson	1 November 1979 – 30 June 1994
Sir Rowland Wright	1 March 1981 – 15 May 1986
Sir Robert Clark	1 March 1982 – 19 May 1994

Sir David Orr	1 July 1982 – 14 May 1992
* (Sir) Peter Fenwick Holmes	1 July 1982 – 17 May 2001
Rt. Hon. Sir Michael Palliser	1 March 1983 – 14 May 1992
David R. Welham	1 July 1986 – 27 February 1989
Robert M. Hart (second appointment)	1 July 1986 – 17 May 1990
* (Sir) John Southwood Jennings	1 July 1987 – 17 May 2001
Rt. Hon. Lord Armstrong of Ilminster	4 July 1988 – 14 May 1997
Sir John Swire	2 July 1990 – 13 April 1995
Sir Antony Acland	[16 May] 1991 – 9 May 2000
* (Sir) Mark Moody-Stuart	1 July 1991 – 28 June 2005
Prof. Robert O'Neill	1 June 1992 – 16 May 2002
Sir William Purves	1 October 1993 – 16 May 2002
* Sir Ernest Ronald Oxburgh (Lord Oxburgh)	10 January 1996 – 20 July 2005
* (Sir) Philip Beverley Watts	1 July 1997 – 3 March 2004
Teymour A. Alireza	12 November 1997 – 28 June 2005
Dr. Eileen Buttle	8 July 1998 – 20 July 2005
Paul David Skinner	1 January 2000 – 30 September 2003
Luis Giusti	13 September 2000 – 20 July 2005
Mary (Nina) Henderson	17 May 2001 – 20 July 2005
Sir Peter Job	2 August 2001 – 20 July 2005
Sir Peter Burt	25 July 2002 – 20 July 2005
Sir John Kerr (Lord Kerr of Kinlochard)	25 July 2002 – 20 July 2005
Judith Boynton	1 July 2003 – 18 April 2004
Malcolm Arthur Brinded	3 March 2004 – 20 July 2005
Peter Voser	4 October 2004 – 20 July 2005

Bataafsche Petroleum Maatschappij

Managing directors appointed 1907–1946

General managing directors of Royal Dutch and chairmen of Shell Transport are marked with an asterisk – see the appropriate lists above for their dates in office.

Jhr. Ir. Hugo Loudon	28 June 1907 – 1 January 1915
Arnold J. Cohen Stuart	28 June 1907 – [1 January 1915]
* Henri Wilhelm August Deterding	28 June 1907 – 1 January 1937
Cornelis M. Pleyte	[1 March 1914] - 1 January 1919
Hendrikus Colijn	[1 March 1914] – August/September 1920
Jhr. Dr. Bonifacius Cornelis de Jonge	12 May 1921 – 1 November 1922
Dr. Josef Theodor Erb	12 May 1921 – 30 April 1929
* Ir. J. E. F. (Frits) de Kok	12 May 1921 – 28 October 1940
Dr. August Philips	12 September 1922 – 30 April 1925
* Ir. Jean Baptist August Kessler (II)	10 December 1924 – 1 July 1946
James M. de Booy	1 January 1937 – 2 June 1944
Jan Carel van Panthaleon Baron van Eck	1 January 1937 – 31 December 1946
* Frederick Godber (first Lord Godber of Mayfield)	6 June 1940 – 12 July 1946
(Sir) George Legh-Jones	6 June 1940 – 11 July 1951
* Drs. Barthold T. W. van Hasselt	17 July 1944 – 31 December 1951
Hon. (Sir) Francis Hopwood (second Lord Southborough)	12 July 1946 – 30 June 1957

Commissarissen (supervisory directors) appointed 1907–1946

General managing directors of Royal Dutch and chairmen of Shell Transport are marked with an asterisk – see the appropriate list above for their dates in office.

(Sir) Robert Waley Cohen	10 July 1907 – 15 March 1909
August Janssen	10 July 1907 – [31 December 1913]
* Marcus Samuel (first Viscount Bearsted)	10 July 1907 – [21 June 1921]
Abraham Capadose	10 July 1907 – [20 May 1929]
Dr. Jan Willem IJzerman	10 July 1907 – 1 January 1932
(Sir) William Foot Mitchell	10 July 1907 – 13 December 1934
* Walter Horace Samuel (second Viscount Bearsted)	10 July 1907 – 12 July 1946
J. D. M. de Voogt	15 March 1909 – 16 April 1919
Dr. Carel J. K. van Aalst	11 February 1914 – 25 October 1939
Arnold J. Cohen Stuart	[1 January 1915 – 1 April 1922]
Jhr. Ir. Hugo Loudon	[1 January 1915] – 6 September 1941
(Sir) Robert Black	1 January 1920 – 7 August 1924
Gerard Coenraad Bernard Dunlop	1 January 1920 – 2 March 1935
Dr. Johannes Luden	1 January 1920 – 26 September 1940
Hendrikus Colijn	[August /September 1920] – 31 March 1922
Dr. August Philips	12 May 1921 – 21 September 1922
General (Sir) Hugh Drummond	12 May 1921 – 2 August 1924
Sir Reginald Macleod	12 May 1921 – 13 December 1928
* Ir. Jean Baptist August Kessler (II)	8 May 1924 – 10 December 1924
(Sir) Robert Waley Cohen	8 May 1924 – 11 July 1951
Archibald Debenham	9 October 1924 – 10 February 1932
(Sir) Andrew Agnew	9 October 1924 – 11 July 1951
Dr. August Philips (second appointment)	6 August 1925 – 15 October 1945
* Frederick Godber (first Lord Godber of Mayfield)	13 December 1928 – 6 June 1940
Dr. Josef Theodor Erb	19 September 1929 – 24 October 1934
Jhr. Dr. Bonifacius Cornelius de Jonge	1 April 1930 – 30 April 1931
A. M. Coenen	22 June 1933 – 1 October 1935
Col. Bertram Abel Smith	13 December 1934 – 21 September 1947
Ir. Egbert J. IJzerman	13 February 1936 – 28 February 1957
Prof. Dr. Ir. Jan Klopper	31 February 1936 – 31 December 1951
Ir. Willem H. van Leeuwen	31 February 1936 – 28 February 1957
* Henri Wilhelm August Deterding	1 January 1937 – 4 February 1939
(Sir) George Legh-Jones	4 January 1938 – 6 June 1940
Daan Crena de Jongh	14 May 1941 – 1 July 1946
A. F. Díaz	14 May 1941 – 2 January 1947
A. Gips	14 May 1941 – 2 January 1947
J. F. van Hengel	14 May 1941 – 2 January 1947
* Frederick Godber (first Lord Godber of Mayfield) (second appointment)	12 July 1946 – 1 July 1961

Anglo-Saxon Petroleum Company

Managing Directors appointed 1907–1946

General managing directors of Royal Dutch and chairmen of Shell Transport are marked with an asterisk – see the appropriate list above for their dates in office. In November 1955 The Shell Petroleum Company Ltd. took over the assets of Anglo-Saxon, which ceased to function as a separate company.

Arnold J. Cohen Stuart	1 July 1907 – [1 January 1915]
* Marcus Samuel (first Viscount Bearsted)	1 July 1907 – 21 June 1921
(Sir) Robert Waley Cohen	1 July 1907 – 19 December 1928
* Henri Wilhelm August Deterding	1 July 1907 – 31 December 1936
Hendrikus Colijn	1 January 1921 – [31 March 1922]
(Sir) Andrew Agnew	1 October 1922 – [31 December 1937]
* Ir. Jean Baptist August Kessler (II)	1 November 1922 – [30 June 1948]
* Frederick Godber (first Lord Godber of Mayfield)	1 February 1929 – 12 July 1946
Jan Carel van Panthaleon Baron van Eck	1 January 1937 – 31 December 1946
(Sir) George Legh-Jones	1 January 1938 – 30 July 1951
* Drs. Barthold T. W. van Hasselt	20 July 1944 – 31 December 1951
Hon. (Sir) Francis Hopwood (second Lord Southborough)	19 July 1946 – November 1955

Directors appointed 1907–1946

General managing directors of Royal Dutch and chairmen of Shell Transport are marked with an asterisk – see the appropriate list above for their dates in office. In November 1955 The Shell Petroleum Company Ltd. took over the assets of Anglo-Saxon, which ceased to function as a separate company.

* Marcus Samuel (first Viscount Bearsted)	1 July 1907 – 21 June 1921
Arnold J. Cohen Stuart	1 July 1907 – 1 April 1922
Jhr. Ir. Hugo Loudon	1 July 1907 – 1 February 1929
Samuel Samuel	1 July 1907 – 1 December 1934
* Henri Wilhelm August Deterding	1 July 1907 – 4 February 1939
* Walter Horace Samuel (second Viscount Bearsted)	1 July 1907 – 26 August 1946
(Sir) Robert Waley Cohen	1 July 1907 – 11 July 1951
Archibald Debenham	7 July 1920 – [10 February 1932]
Hendrikus Colijn	1 January 1921 – [31 March 1922]
(Sir) Andrew Agnew	1 October 1922 – [31 December 1953]
Dr. Josef Theodor Erb	1 November 1922 – 3 March 1930
Dr. August Philips	1 November 1922 – 1 November 1934
* Ir. J. E. F. (Frits) de Kok	1 November 1922 – 28 October 1940
* Ir. Jean Baptist August Kessler (II)	1 November 1922 – [November 1955]
Jhr. Dr. Bonifacius Cornelis de Jonge	4 April 1925 – 1 February 1929
* Frederick Godber (first Lord Godber of Mayfield)	1 February 1929 – [November 1955]
Jhr. Ir. Hugo Loudon (second appointment)	3 March 1930 – 14 June 1941
Dr. Johannes Luden	1 January 1933 – 1 January 1938
(Sir) William Foot Mitchell	5 December 1934 – 1 November 1940
James M. de Booy	1 January 1937 – 20 July 1944

Jan Carel van Panthaleon Baron van Eck	1 January 1937 – 31 December 1946
(Sir) George Legh-Jones	1 January 1938 – [November 1955]
Prof. Dr. Ir. Jan Klopper	19 July 1944 – [31 December 1951]
* Drs. Barthold T. W. van Hasselt	20 July 1944 – [November 1955]
Ir. Willem H. van Leeuwen	19 July 1946 – [November 1955]
Hon. (Sir) Francis Hopwood (second Lord Southborough)	19 July 1946 – [November 1955]
Ir. Egbert J. IJzerman	26 August 1946 – [November 1955]

Asiatic Petroleum Company, renamed The Shell Petroleum Company Ltd. in January 1946

Directors appointed 1903–1946

At first Asiatic did not have a formal chairman. Meetings were chaired by the most senior director present, initially Marcus Samuel. The company was also unique in having a board consisting solely of directors, of whom Samuel, Lane, and Deterding formed an executive committee to take care of the daily affairs, Deterding being designated managing director. This appears to have changed following the Group's purchase of the Rothschild interest in 1918. The executive committee disappeared and the register of directors named Walter Samuel as chairman and Deterding as sole managing director. From 1928 these distinctions were dropped as well, and the register only lists the company's directors. General managing directors of Royal Dutch and chairmen of Shell Transport are marked with an asterisk – see the appropriate list above for their dates in office.

Abraham Capadose	8 July 1903 – 12 May 1906
(Sir) William Foot Mitchell	8 July 1903 – 12 May 1906
Jules Aron	8 July 1903 – 30 October 1913
Maurice Baer	8 July 1903 – 30 October 1913
* Marcus Samuel (first Viscount Bearsted)	8 July 1903 – 21 June 1921
Frederick Lane	8 July 1903 – 23 August 1923
Jhr. Ir. Hugo Loudon	8 July 1903 – 29 September 1925
Henry Neville Benjamin	8 July 1903 – 20 November 1928
* Henri Wilhelm August Deterding	8 July 1903 – 13 January 1937
(Sir) Robert Waley Cohen	16 February 1906 – [11 July 1951]
Arnold J. Cohen Stuart	12 May 1906 – 21 June 1921
Theodore Braun	30 October 1913 – 23 August 1923
Theophile Weill	30 October 1913 – 23 August 1923
Hendrikus Colijn	31 December 1919 – 21 June 1921
Archibald Debenham	31 December 1919 – 10 February 1932
Jhr. Dr. Bonifacius Cornelis de Jonge	21 June 1921 – 22 November 1922
* Walter Horace Samuel (second Viscount Bearsted)	21 June 1921 – 19 July 1946
Dr. August Phillips	19 August 1922 – 29 September 1925
* Ir. J. E. F. (Frits) de Kok	19 August 1922 – 28 October 1940
(Sir) Andrew Agnew	19 August 1922 – [31 December 1953]
Dr. Josef Theodor Erb	29 September 1925 – 27 March 1930
* Ir. Jean Baptist August Kessler (II)	29 September 1925 – [30 June 1961]
* Frederick Godber (first Lord Godber of Mayfield)	20 November 1928 – [30 June 1961]
Jhr. Ir. Hugo Loudon	27 March 1930 – 18 September 1941

Jan Carel van Panthaleon Baron van Eck	13 January 1937 – 31 December 1946
James M. de Booy	3 January 1938 – 19 June 1944
(Sir) George Legh-Jones	3 January 1938 – [30 June 1951]
* Drs. Barthold T. W. van Hasselt	10 April 1944 – [5 August 1960]
Prof. Dr. Ir. Jan Klopper	19 July 1944 – [31 December 1951]
Ir. Willem H. van Leeuwen	19 July 1944 – [28 February 1957]
Hon. (Sir) Francis Hopwood (second Lord Southborough)	19 July 1946 – [30 June 1970]
Ir. Egbert J. IJzerman	26 August 1946 – [28 February 1957]

Royal Dutch/Shell Group

Committee of Managing Directors:

Chairmen 1946–2005

Identifying asterisks for the general managing director/president of Royal Dutch or the chairman of Shell Transport are not used in this list since all chairmen of the CMD were the leader of one company or the other. As a rule one of them was the chairman of the CMD and the Conference, and the other their vice-chairman. For the dates in office of the following as either general managing director/president of Royal Dutch or chairman of Shell Transport, see the appropriate list above. In October 2004, the CMD was replaced by an Executive Committee with Jeroen van der Veer as Chief Executive and the other former CMD members as members.

Ir. Jean Baptist August Kessler (II)	[1946] – 31 December 1948
Dr. Barthold T. W. van Hasselt	1 January 1949 – 31 December 1951
Jhr. Dr. Johan Hugo Loudon	1 January 1952 – 30 June 1965
Ir. L. E. J. (Jan) Brouwer	1 July 1965 – 1 November 1970
(Sir) David Haven Barran	1 November 1970 – 30 June 1972
Gerrit A. Wagner	1 July 1972 – 30 June 1977
Carmichael Charles Peter Pocock	1 July 1977 – 12 October 1979
Drs. Dirk de Bruyne	[12] October 1979 – 30 June 1982
(Sir) Peter Brian Baxendell	1 July 1982 – 30 June 1985
Ir. Lodewijk C. (Lo) van Wachem	1 July 1985 – 30 June 1992
(Sir) Peter Fenwick Holmes	1 July 1992 – 30 June 1993
Drs. Cornelius A. J. (Cor) Herkströter	1 July 1993 – 30 June 1998
(Sir) Mark Moody-Stuart	1 July 1998 – 30 June 2001
(Sir) Philip Beverley Watts	1 July 2001 – 3 March 2004
Ir. Drs. Jeroen van der Veer	3 March 2004 – 20 July 2005

Committee of Managing Directors:

Members 1946–2005

Members of the CMD who were also either the general managing director/president-general of Royal Dutch or the chairman of Shell Transport are marked with an asterisk. For their dates in office as general managing director/president-general of Royal Dutch or chairman of Shell Transport, see the appropriate list above.

Jan Carel van Panthaleon Baron van Eck	[1946] – 31 December 1946
* Ir. Jean Baptist August Kessler (II)	[1946] – 31 December 1948
(Sir) George Legh-Jones	[1946] – 30 June 1951

* Dr. Barthold T. W. van Hasselt	[1946] – 31 December 1951
Hon. (Sir) Francis Hopwood (second Lord Southborough)	[1946] – 30 June 1957
* Jhr. Dr. Johan Hugo Loudon	2 January 1947 – 30 June 1965
Dr. Ir. Henk Bloemgarten	29 June 1948 – 30 June 1956
James W. Platt	3 January 1950 – 30 June 1957
Felix A. C. Guépin	3 January 1950 – 30 June 1959
* Frederick J. Stephens	11 July 1951 – 30 June 1961
Ir. Lijkle (Skippy) Schepers	27 June 1952 – 30 June 1964
* Ir. L. E. J. (Jan) Brouwer	1 July 1956 – 30 June 1971
(Sir) Harold Wilkinson	1 July 1957 – 30 June 1964
John P. Berkin	1 July 1957 – 31 July 1966
Arnold Hofland	1 July 1959 – 30 June 1962
Ir. W. F. G. L. Starrenburg	1 January 1963 – 30 June 1968
* (Sir) David Haven Barran	1 July 1964 – 30 June 1973
* Gerrit A. Wagner	1 July 1964 – 30 June 1977
Dr. Monty E. Spaght	1 July 1965 – 30 June 1970
Ir. Karel Swart	1 January 1970 – 30 June 1979
Carmichael Charles Peter Pocock	1 January 1970 – 12 October 1979
Ir. E. G. G. Werner	1 January 1970 – 30 June 1981
* Drs. Dirk de Bruyne	1 July 1971 – 30 June 1982
A. P. J. Bénard	1 July 1971 – 30 June 1983
Robert M. Hart	1 July 1976 – 30 June 1986
* Ir. Lodewijk C. (Lo) van Wachem	1 July 1977 – 30 June 1992
Ir. J. H. Choufoer	1 July 1979 – 30 June 1987
* (Sir) Peter Brian Baxendell	1 October 1973 – 30 June 1985
William C. Thomson	1 November 1979 – 30 June 1986
Ir. J. M. H. van Engelshoven	1 July 1982 – 30 June 1991
* (Sir) Peter Fenwick Holmes	1 July 1982 – 30 June 1993
Ir. Henny de Ruiter	1 July 1983 – 30 June 1994
David R. Welham	1 July 1986 – 27 February 1989
* (Sir) John Southwood Jennings	1 July 1987 – 1 July 1997
* Drs. Cornelius A. J. (Cor) Herkströter	1 July 1989 – 30 June 1998
* (Sir) Mark Moody-Stuart	1 July 1991 – 30 June 2001
* Drs. Maarten A. van den Bergh	1 July 1992 – 30 June 2000
Steve L. Miller	1 July 1996 – 30 June 1999
* (Sir) Philip Beverley Watts	1 July 1997 – 3 March 2004
* Ir. Drs. Jeroen van der Veer	1 July 1997 – 20 July 2005
Drs. H. J. M. Roels	1 July 1999 – 30 June 2002
Paul David Skinner	1 January 2000 – 30 September 2003
Ir. Walter van de Vijver	1 July 2001 – 3 March 2004
Malcolm Arthur Brinded	1 July 2002 – 20 July 2005
Judith Boynton	1 July 2003 – 18 April 2004
Dr. Ir. Rob Routs	1 July 2003 – 20 July 2005
Linda Cook	1 August 2004 – 20 July 2005
Peter Voser	4 October 2004 – 20 July 2005

Royal Dutch Shell plc

Board of Directors and Executive Committee

Chairmen

Drs. Aad Jacobs	20 July 2005 – 31 May 2006
Jorma Ollila	1 June 2006 –
<i>Deputy Chairman and Senior Non-Executive Director</i>	
Lord Kerr of Kinlochard	20 July 2005 –

Executive Committee

<i>Chief Executive Officer</i>	
Ir. Drs. Jeroen van der Veer	20 July 2005 –
<i>Executive Director Exploration and production</i>	
Malcolm Arthur Brinded	20 July 2005 –
<i>Executive Director Gas and Power</i>	
Linda Cook	20 July 2005 –
<i>Executive Director Downstream Oil Products and Chemicals</i>	
Dr. Ir. Rob Routs	20 July 2005 –
<i>Chief Financial Officer</i>	
Peter Voser	20 July 2005 –

Non-Executive Directors

Drs. Maarten A. van den Bergh	20 July 2005 –
Sir Peter Burt	20 July 2005 – 16 May 2006
Mary (Nina) Henderson	20 July 2005 –
Sir Peter Job	20 July 2005 –
Wim Kok	20 July 2005 –
Nick Land	1 July 2006 –
Jhr. Aarnout Loudon	20 July 2005 – 15 May 2007
Christine Morel-Postel	20 July 2005 –
Lawrence R. Ricciardi	20 July 2005 –