



Imaging and Printing Group

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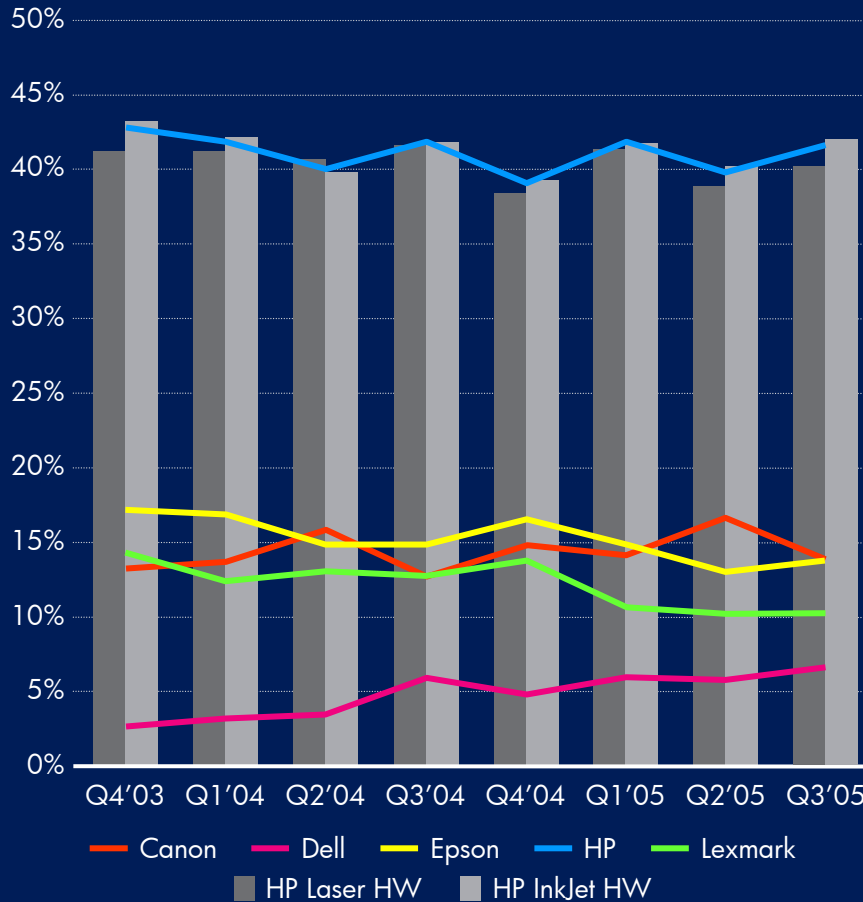


Forward-looking statements

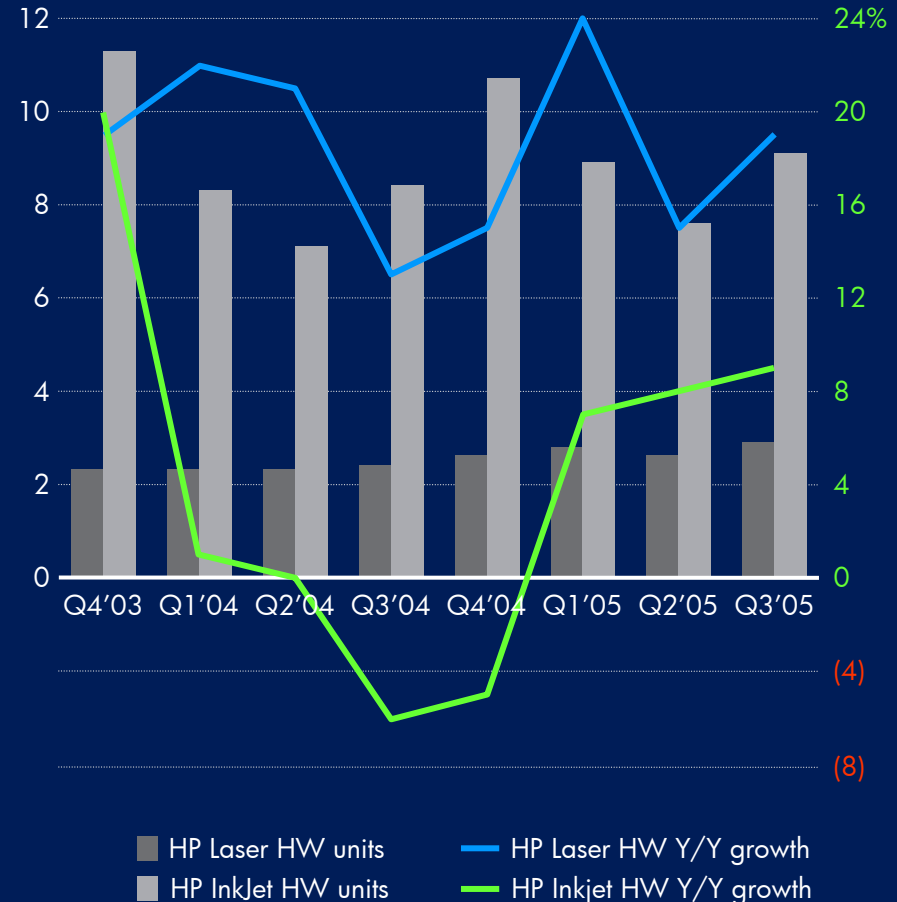
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IPG progress report

Worldwide total HW printer market share

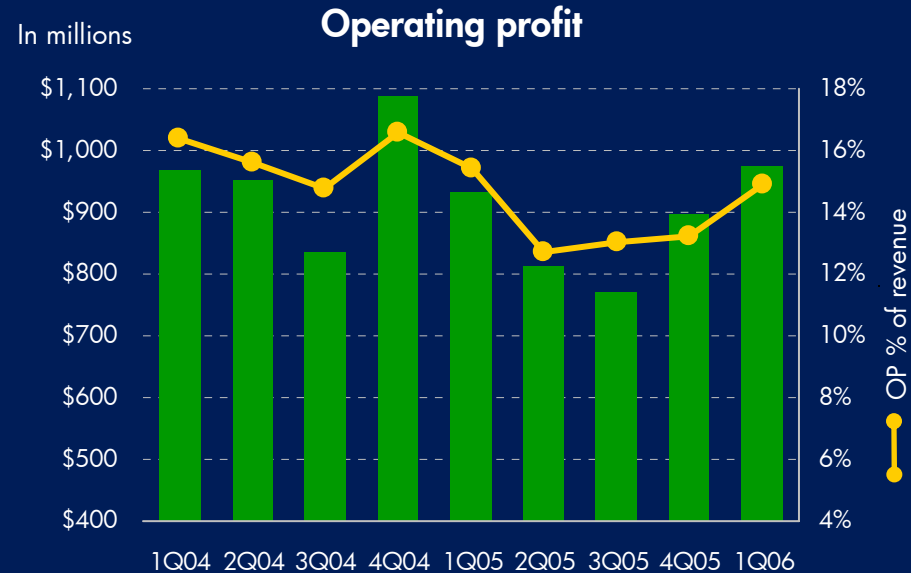
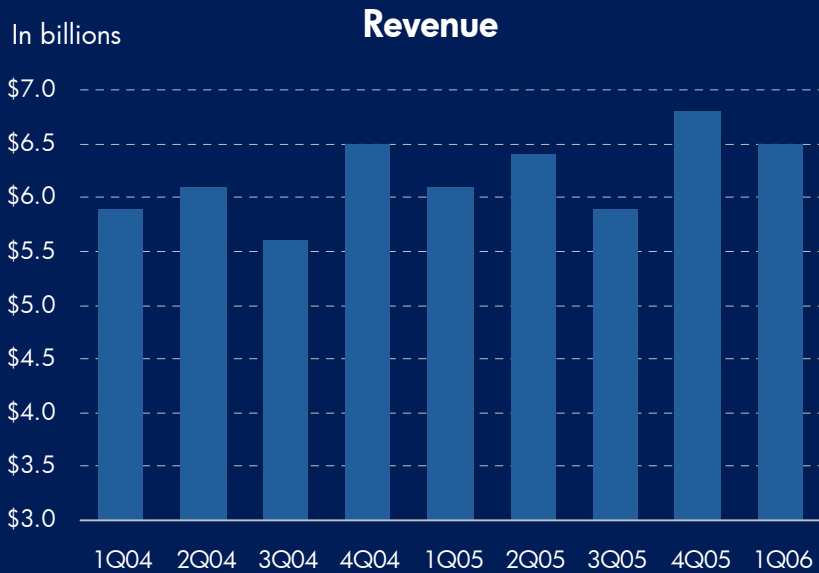


IPG units and growth

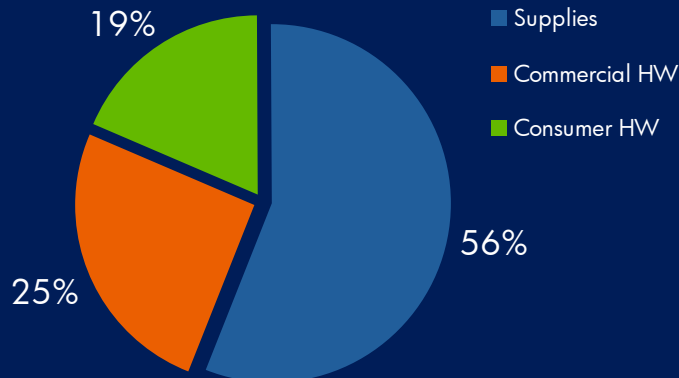


Source: IDC WW Quarterly Hardcopy Peripherals Tracker, Q3/05

Imaging and Printing Group (IPG)

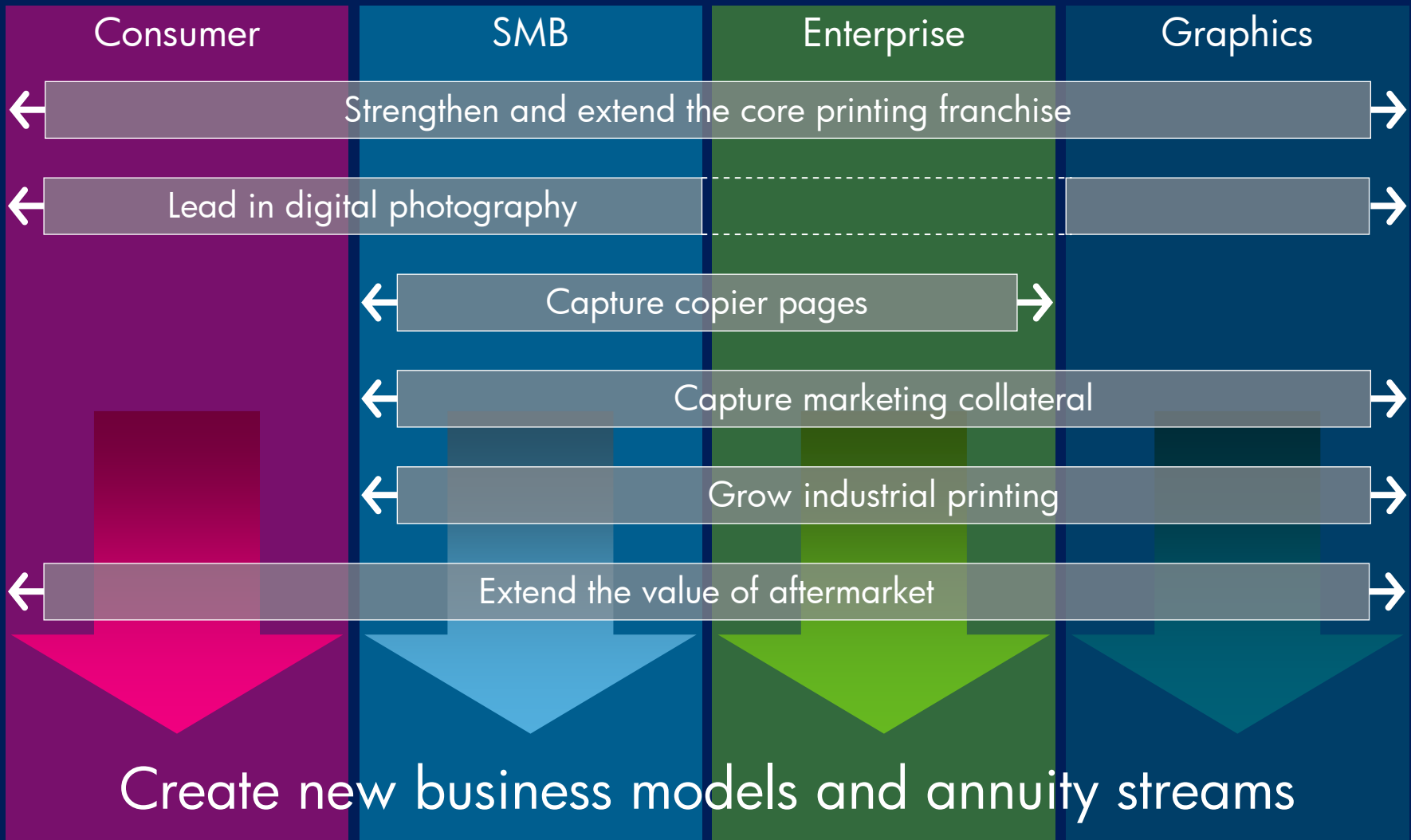


Q1 FY06 revenue by business

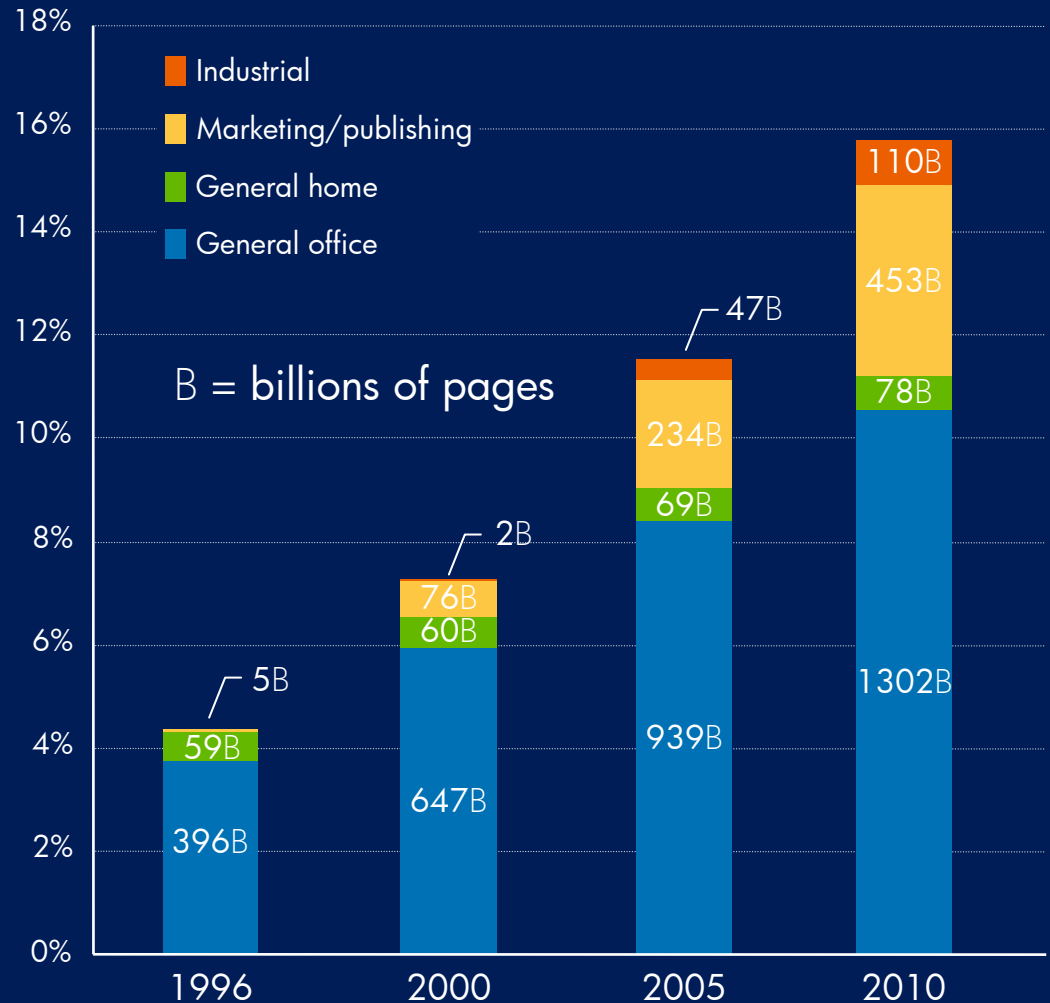
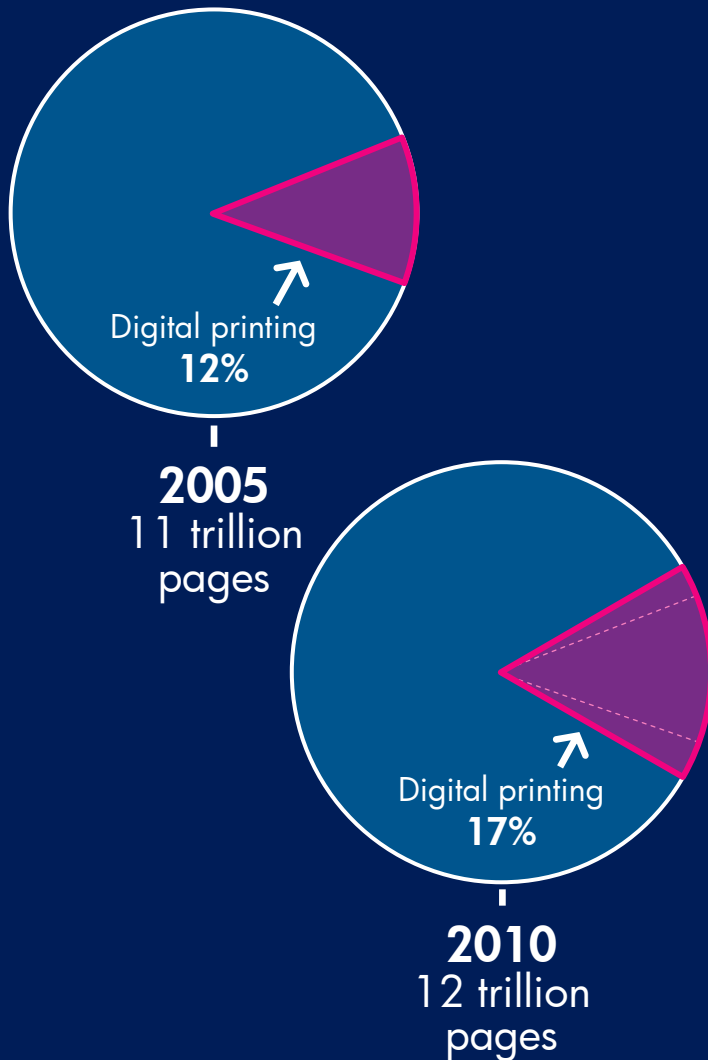


- IPG revenue of \$6.5B; up 8% Y/Y
- Operating profit of \$973M; 14.9% of revenue
- Total printer hardware units up 12% Y/Y
- Consumer printer hardware units grew 10% Y/Y
- Commercial printer hardware units up 18% Y/Y
- Color LaserJet units up 36% Y/Y
- Printer-based MFPs units up 40% Y/Y
- Indigo digital press page volume up 43% Y/Y
- Supplies revenue grew 11% Y/Y

IPG growth strategies



Transforming analog to digital opportunities



Source: HP Internal Research North America Only

Tremendous opportunity!

Shift from analog to digital

2005

Saved and shared images

140B

Consumer decision process
33B prints*

2008

Saved and shared images

280B

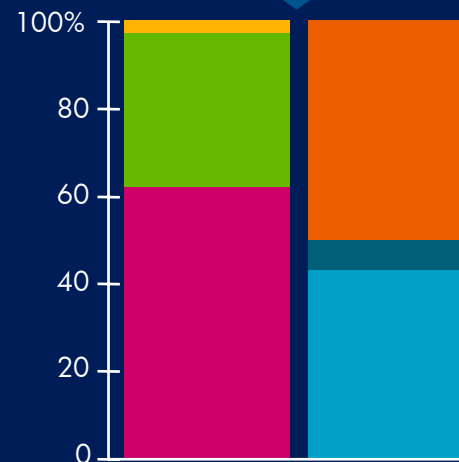
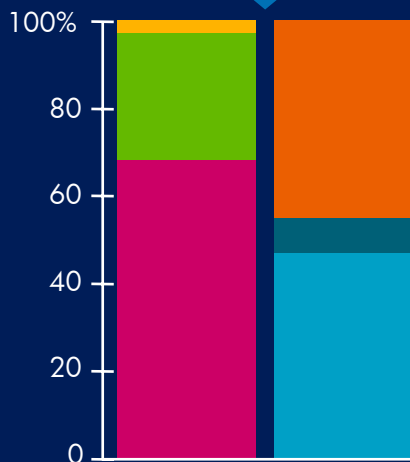
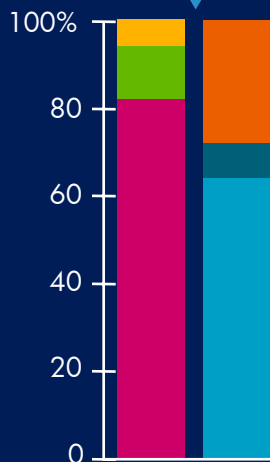
Consumer decision process
67B prints*

2010

Saved and shared images

330B

Consumer decision process
80B prints*



Capture choice

Print choice

■ Digital still camera ■ Camera phone ■ Other

■ Home ■ Mail Order ■ Retail

Source: HP Digital Prints Forecast, 2H2005, 09/05

*Note: Data in calendar years. Home prints are on photo paper and non-photo paper

Digital photography is now mainstream



Home



Retail



Manage • Find • Share • Security

HP Scalable Printing technology

Momentum continues

← Scalable architecture for performance printing →

Home
photo
printing

SMB

Enterprise

Retail
application

Graphic
arts

Industrial
printing



Photosmart
8250



Officejet Pro
K550



Photosmart
3310 AiO



Photosmart
Express Station



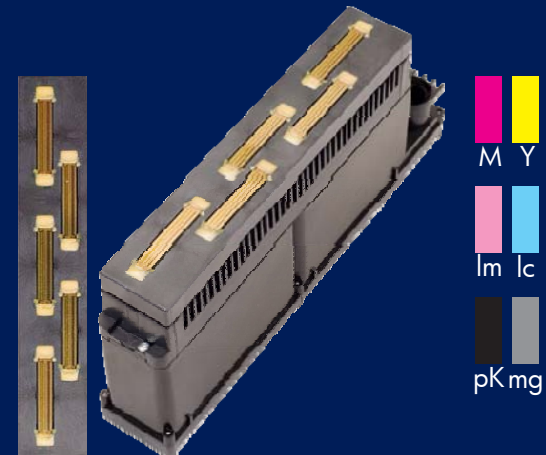
Photosmart
Pro B9180



Blazing speeds with new printheads

Advanced new SPT printing systems

| | |
|---|--|
| Printing solutions designed together, printer, ink, printhead and paper | HP's electrosteric encapsulation technology (EET) |
| New pigment colorants | Customer benefit: Excellent gloss uniformity, reliable and consistent printing |
| Photosmart Pro B9180 | HP Photosmart Express Station |
| Fast, professional photos with image quality lasting 200+ years* | High quality, fast photos in retail |
| 2,112 nozzles per printhead | 10,560 nozzles per printhead |
| Up to 400 million drops per second from 4 printheads | ~1 billion drops per second from 3 printheads |
| 2 colors per printhead | 2 colors per printhead |
| 4 scanning printheads, designed to last the life of the printer | Wide printhead design remains stationary as photo paper advances and inks shoots onto the page |



*Based on preliminary display permanence testing under glass by Wilhelm Imaging Research using HP Advanced Photo Paper and HP Matte Photo Paper; similar display permanence with additional HP-recommended papers.

HP Photosmart Pro B9180

Professional image quality...every time!

- Quality
 - Professional, gallery and studio quality photos lasting 200+ years on a variety of fine art and photo papers*
- Durability
 - Water resistant on a variety of papers
 - Waterproof with HP Advanced Photo Paper*
- Performance
 - Up to 2x faster than competitive offering
 - Fast 13" X 19" color prints in 90 seconds (fastest mode)
 - Fast 4" X 6" photos in 10 seconds (fastest mode)



vivera
HP INKS



*Photo draft mode

Introducing HP into retail!

HP Photosmart Express station

- Innovation helps solve roadblocks
 - Industry's most advanced standalone self-serve ink-based photo kiosk
 - 4X6 photos in 5 seconds (700 per hour)*
 - Photos have longest lifetime—50+ years
- Help drive profits for retailers
 - Up to 40% more productive
 - 10 times supplies capacity
 - 6 times more space efficient
- Unleash storytelling instantly!



*Approximate

Introducing the HP Photosmart Studio

Driving new revenue for photo retailers

- New revenue streams and profit pools for retailers
 - Up to 50% more incremental revenue
 - First solution to create personalized, creative products in store
 - Completely configurable and scalable
 - Networked
 - Simple to operate
- HP innovation drives ease of use
 - Hundreds of photos laid out in minutes
 - Retailer one-hour service
- Simplicity returns!





Imaging and Printing Group

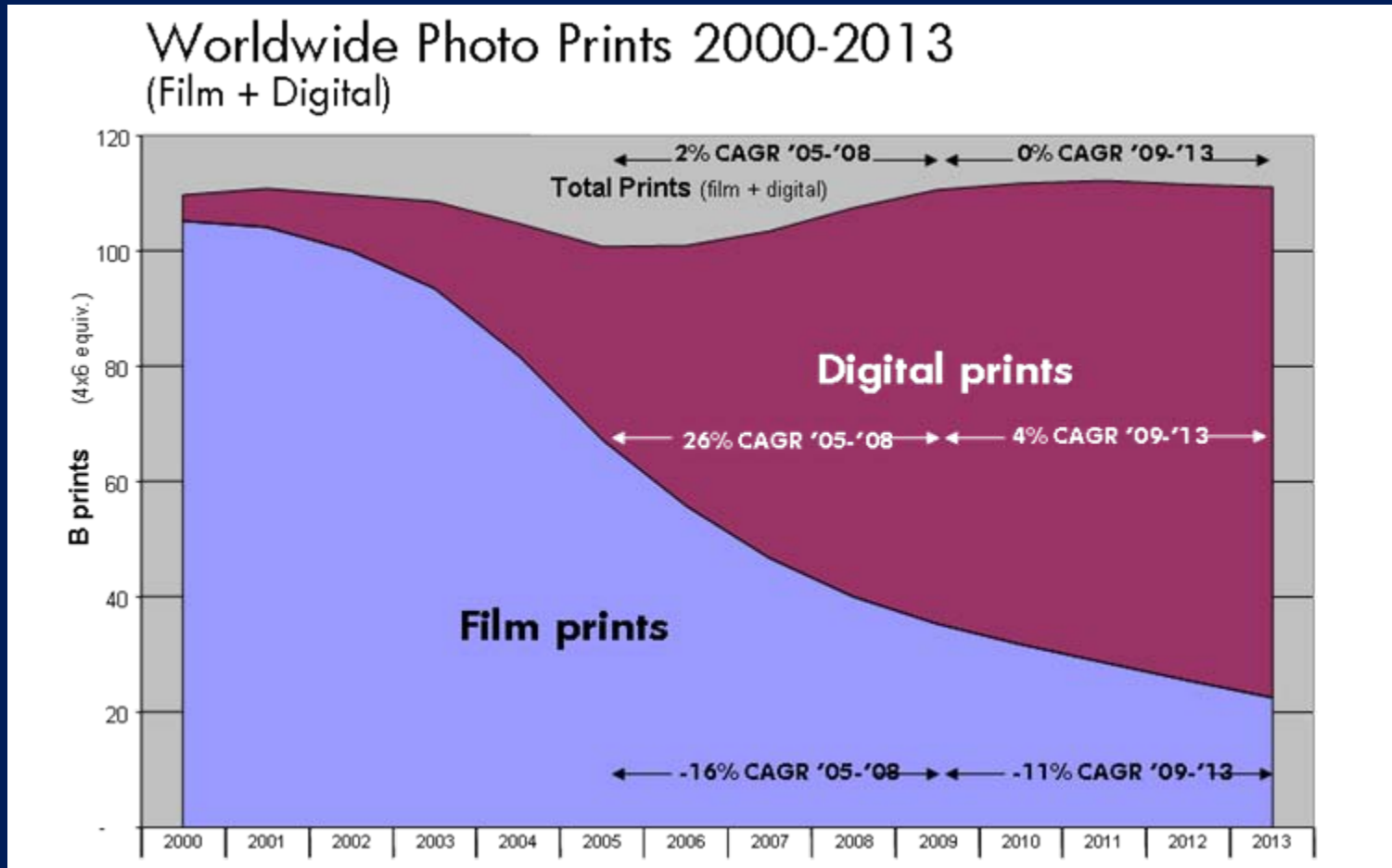
Larry Lesley
Imaging and Printing Group
Senior Vice President

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Market dynamics

\$35B photo industry in transformation



Source: HP DPF Aug '05; PFN Aug '05

HP leads across the market

Home

Easy and powerful

- #1 worldwide in home photo printers
- Invented snapshot printer category
- Award-winning digital cameras



Online



- 22M users, 800M photos
- Presence in 13 countries
- 800+TB storage
- Fastest growing of major online services
- 90+ photo gifts and merchandise
- 30 Co-branded and partner sites

Retail

Convenient options

- Value and volume
- New and traditional large photo retailers
- Business efficiency



Why consumers print

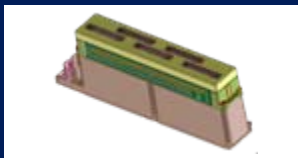
At home, retail and online

Consumers will continue to utilize different printing methods depending on need

| Home | Retail | Online |
|--|--|---|
| Make prints quickly (74%) | When printing digital photos in large sizes (76%) | To access/print images that friends/family have posted |
| When adding photos to a creative project (64%) | To print large quantities of photos (>10 photos) (70%) | To print large quantities of photos (>10 photos) |
| To print small quantities of photos (<10 photos) (65%) | Desire high quality prints that will last for many years (68%) | Desire an economical way to print large quantities (e.g., Snapfish \$.12/print) |
| To share with friends and family (57%) | Important photos such as family gatherings, children (59%) | Desire professional prints |
| | To print my vacation photos (52%) | To have photo gifts they can't print at home (e.g., mug) |
| | | Have time to wait for prints |

HP Photosmart Express station

- Unparalleled retail photo offering, featuring:
 - Ease of use; Speed; Quality; Cost; Reliability
- Industry's first **true** standalone self-serve photo kiosk
 - Estimated 10 times longer print head life than typical dye-sub printers (~365,000 prints vs ~20,000-40,000 prints)
 - Estimated 4 to 10 times greater supplies capacity than most dye-sub printers (3,300 prints vs. ~350-750 prints)



- 5 second 4x6 prints
- >700 prints/hour



- 3,300 sheet capacity



- Silver-halide quality
- Waterfast prints



Wireless Networking
 Wireless LAN (802.11)
 3G Broadband Cellular
 3G Cellular

Backlit Merchandising Banner

17" Touch Screen
 Simple user interface

Media Module
 Comprehensive. Accepts all popular digital media inputs

Payment Module

| | | | |
|-------------|------------|-------------------|------------|
| CREDIT CARD | DEBIT CARD | STORED VALUE CARD | CHIP & PIN |
|-------------|------------|-------------------|------------|

IR Barcode Scanner
 Coupons, job tickets, loyalty cards, etc.

Envelope Stack







High Speed CD Burner
 100+ CD Stack

Fast 4x6 Printer
 4x6 prints in 5 seconds

Wired Networking
 Phone Line
 Ethernet

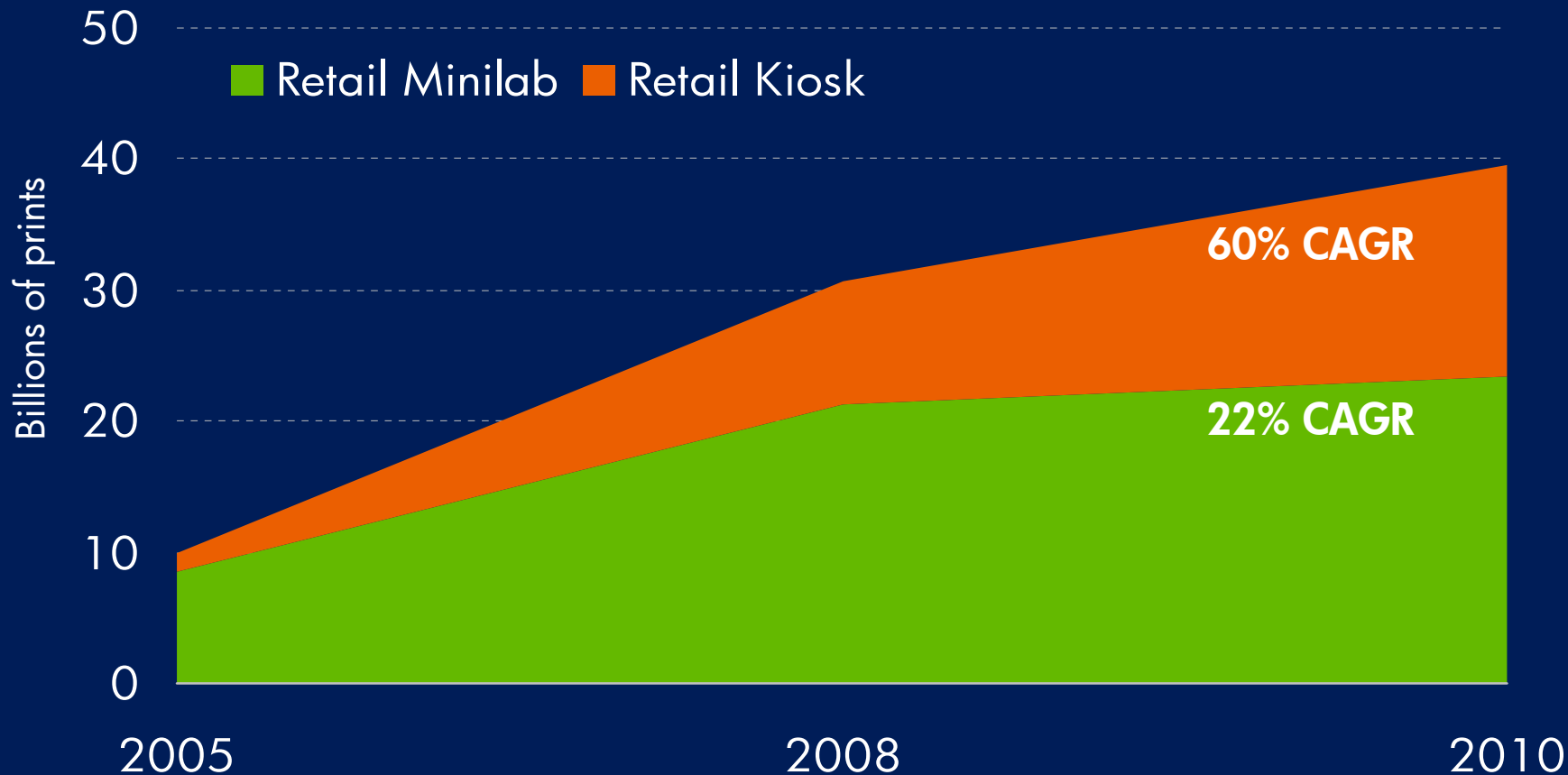
HP Photosmart Studio

Superior experiences for consumers and new profit pools for retailers

| Consumer order stations | Behind the counter solution | HP software | HP printing technology | Great photo products |
|--|---|---|---|--|
|  |  | <p>Fast and easy customer experience + automated product design and printing = consumer orders <10 minutes and retailer completes order <1 hour</p> | <p>= Industry best printing systems</p> <ul style="list-style-type: none">  HP Photosmart Creative Printer  HP Photosmart Poster Printer  HP Photosmart Express engine  Disc burner and labeling system <p>Flexible configuration</p> | <p>= New profit pools for retailers and high value products for consumers</p>  |

Retail market

Retail prints growing at 32% CAGR



Source: HP Digital Prints Forecast, 2H2005, 09/05

Flexible offerings to retailer

| Sold or leased | HP placed – revenue sharing |
|--|--|
| <ul style="list-style-type: none"> • Machine purchased/leased by retailer | <ul style="list-style-type: none"> • HP owned, operated, fulfilled, promoted |
| <ul style="list-style-type: none"> • Consumables purchased by retailer | <ul style="list-style-type: none"> • Retailer receives revenue share; machine and supplies not purchased by retailer |
| <ul style="list-style-type: none"> • Support contract purchased by retailer: <ul style="list-style-type: none"> – 800# call center service – 24X7 remote monitoring service – 24-hour response onsite labor – Failed parts replacement | <ul style="list-style-type: none"> • Support provided by HP – no cost to retailer: <ul style="list-style-type: none"> – 800# call center service – 24X7 remote monitoring service – 24-hour response onsite labor – Failed parts replacement |
| <ul style="list-style-type: none"> • Payment at Kiosk enabled | <ul style="list-style-type: none"> • Payment at Kiosk enabled |

Digital photography is now mainstream



Home



Retail



Manage • Find • Share • Security

HP digital photography leadership at PMA



- Entrance into retail photo printing market
- Expanded portfolio for professional and advanced amateur photographers
- 7 new cameras for Spring '06
- 2 DIMA Innovative Digital Product Awards





Supplemental slides

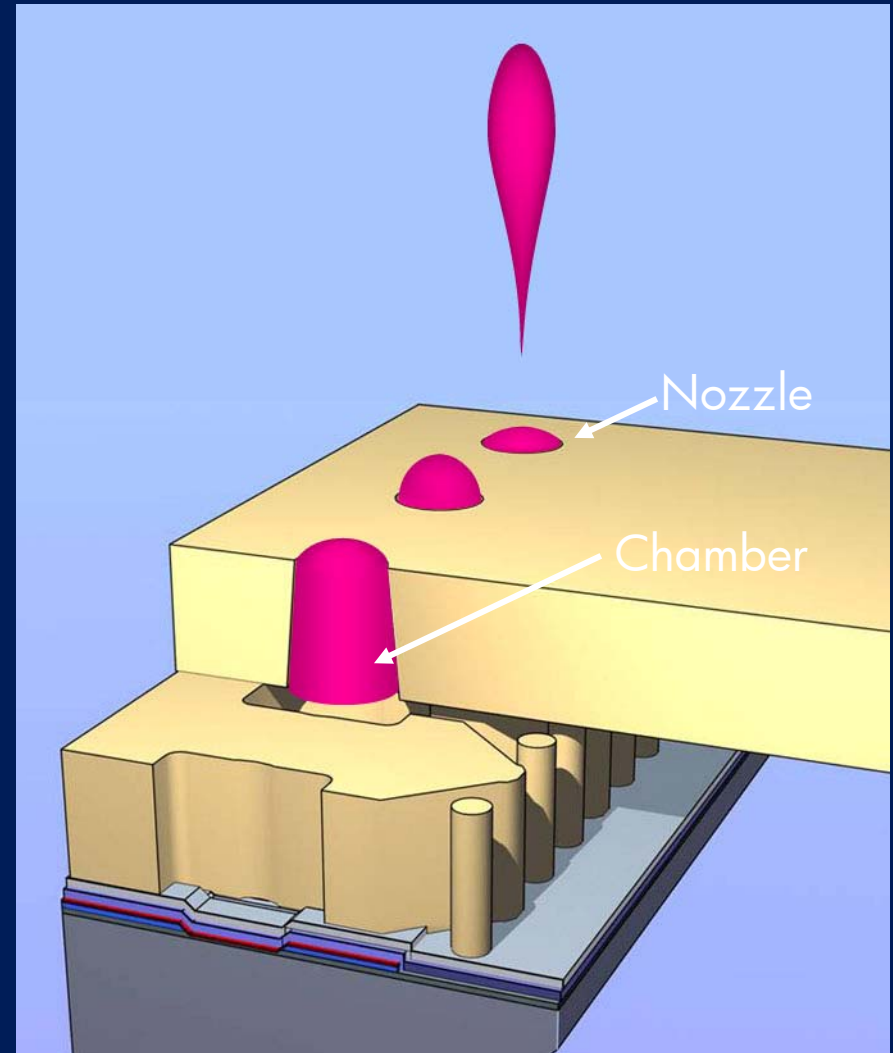
Technology & Innovation

HP's comprehensive digital portfolio

| IPG business | Core technologies |
|---|---------------------------------------|
| Ink systems and scalable printing systems | Thermal inkjet |
| LaserJet and MFPs | Dry EP |
| Designjet large format | Thermal inkjet Piezo inkjet (SIIT) |
| Indigo digital press | Liquid EP |
| Scitex Vision (ultra-wide format) | Piezo inkjet |

Precision printhead design and manufacturing

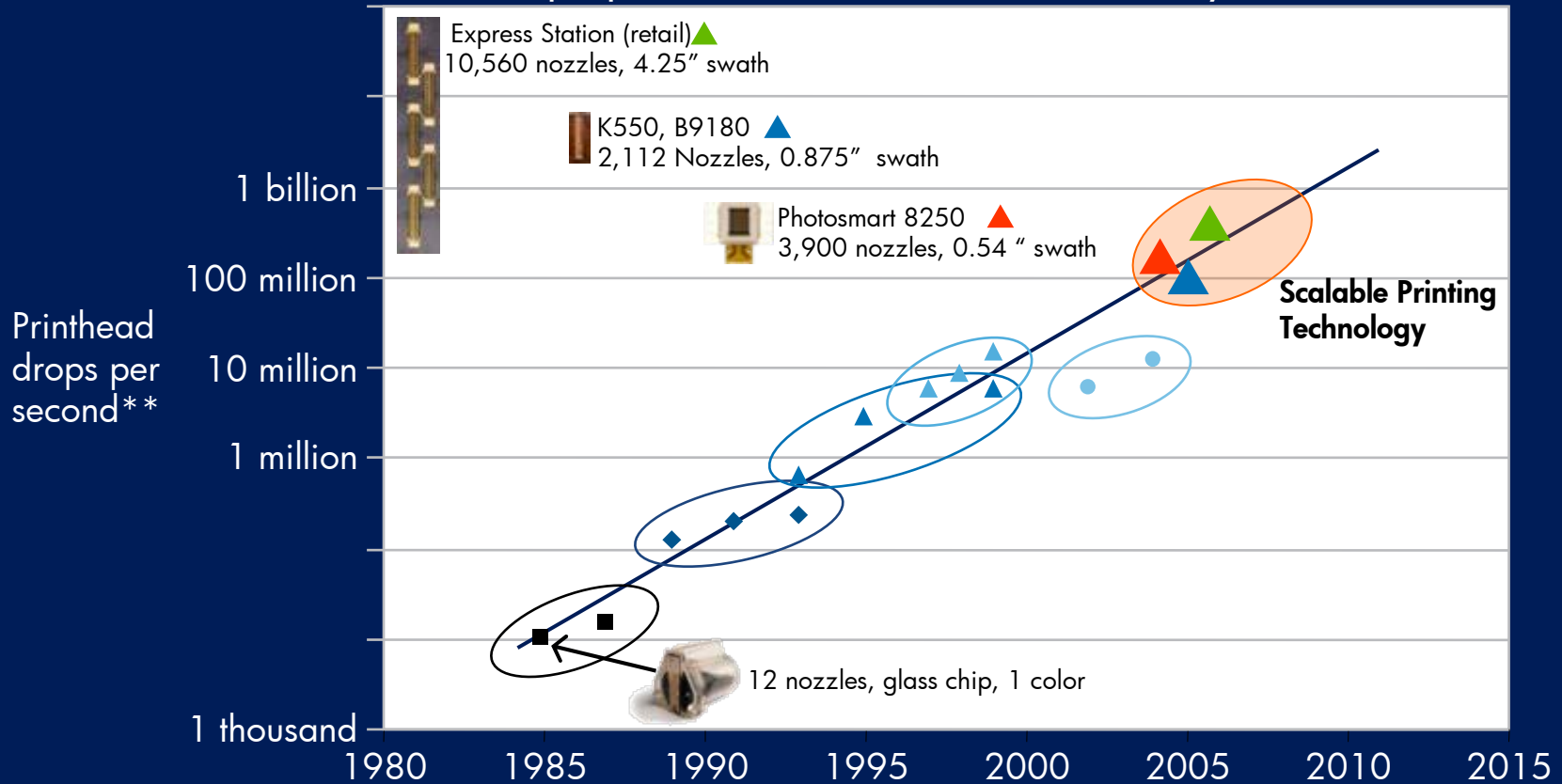
- Scalable Printing Technology printhead:
 - Built **entirely** with a photolithographic process
 - Accurate multi-step engineering to build printhead with sub micron precision
 - Enables breakthrough precision and platform scalability
- Breakthrough speeds and print quality to meet diverse customers needs



Accelerating printhead innovations

Moore's Law

HP inkjet performance has doubled every 18 months*

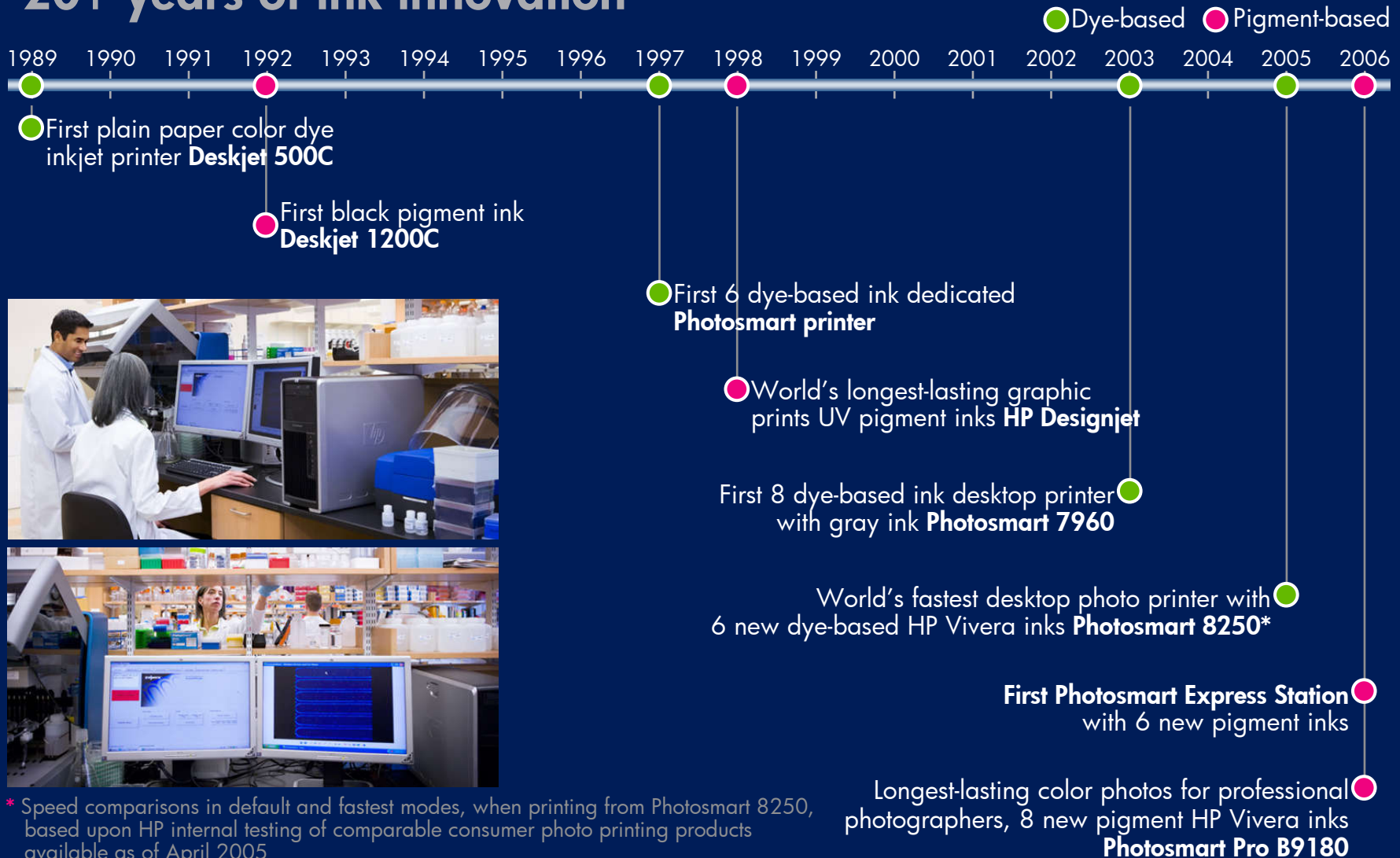


*Based on per printhead comparison

**Product of (drop rate) X (number of nozzles) on a single silicon chip.
Used for comparison purposes, not necessarily achieved in practical print modes.

Research and Development investments

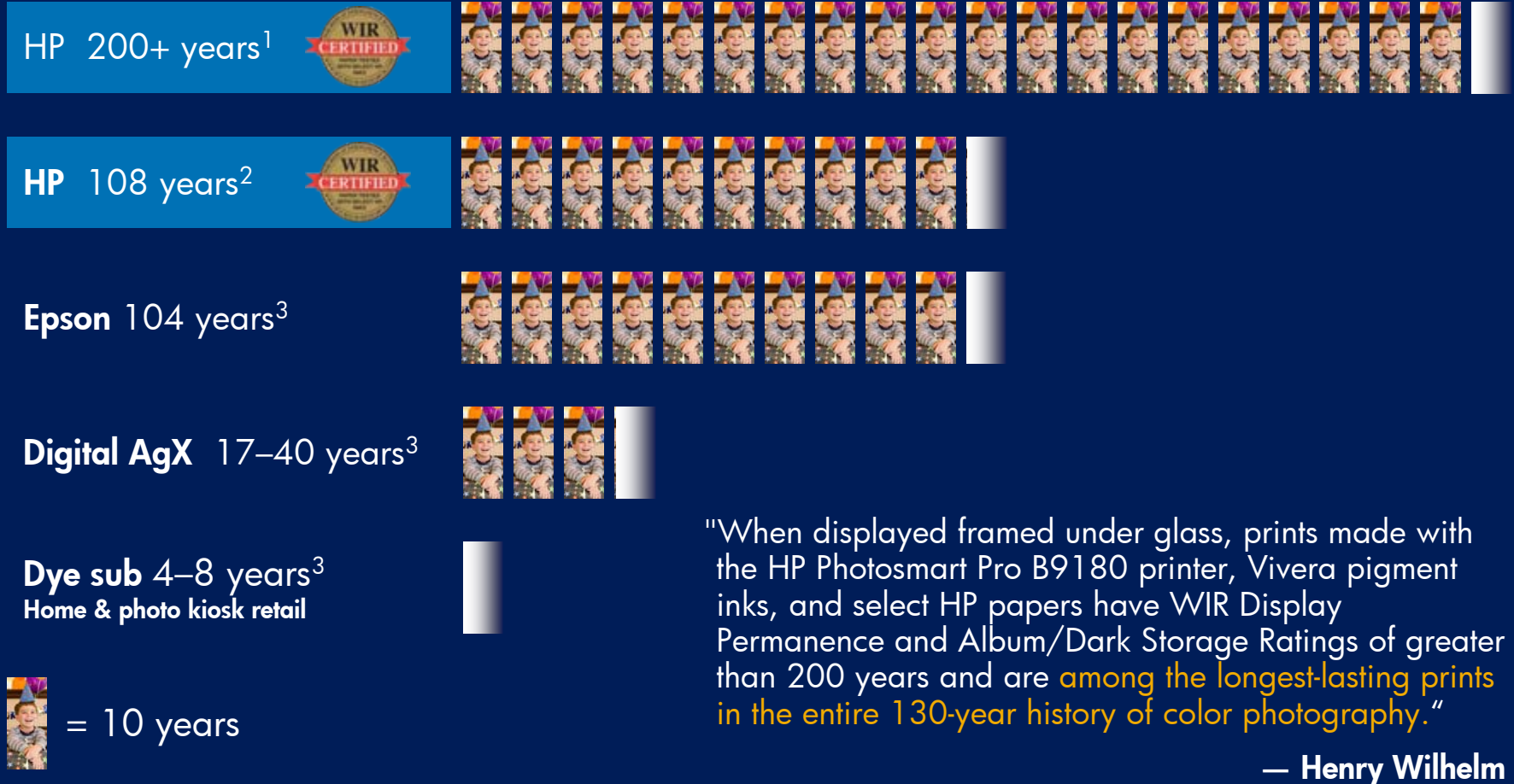
20+ years of ink innovation



* Speed comparisons in default and fastest modes, when printing from Photosmart 8250, based upon HP internal testing of comparable consumer photo printing products available as of April 2005

Best in the industry!

Historic color photo fade resistance



"When displayed framed under glass, prints made with the HP Photosmart Pro B9180 printer, Vivera pigment inks, and select HP papers have WIR Display Permanence and Album/Dark Storage Ratings of greater than 200 years and are among the longest-lasting prints in the entire 130-year history of color photography."

— Henry Wilhelm

¹ HP Photosmart Pro B9180, HP 38 pigment inks, HP advanced photo paper
² Based on Wilhelm-Research.com light fade testing under glass using the HP 95 tri-color and HP 99 photo color inkjet print cartridge and HP Premium Plus Photo Papers. All comparisons made with recommended photo based glossy paper
³ Source: Wilhelm-Research.com

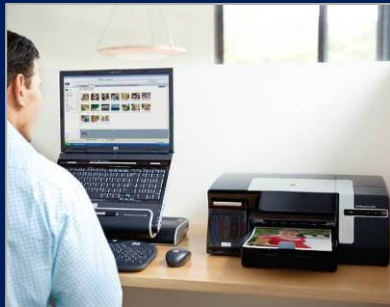
Power of HP printing to diverse customers

- **HP dye-based printing system**

- Proven performance to span across broad customer and market segments
- Strengths
 - Strong versatile performance plain paper to photo
 - Exceptional image quality and permanence on select photo papers

- **HP pigment printing system**

- Proven performance in large format graphics with expansion into growing customer segments
 - Retail, pro photo and graphic arts
- Strengths
 - Offers best combination of exceptional image quality, durability and permanence across wide range of photo and specialty papers



World's fastest desktop color business printer with the lowest cost per page



- Quality of a laser printer at half the price
 - Superior color and laser-like quality black text
 - Twice as fast as competitive color lasers
 - Water-resistant prints
- Affordable
 - Lower total cost of ownership
 - Lower cost per page than laser
 - Network compatible
- HP Advanced Paper
 - Fast drying - less smearing
 - Superior water resistance
- HP Officejet Pro K550 (released in Fall)



Unmatched benefits for small businesses!

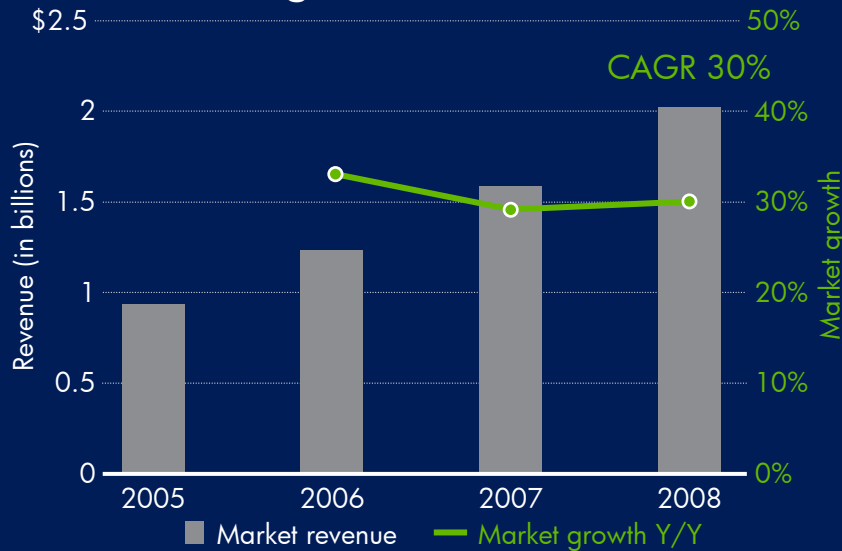
Supplemental slides

Graphics and imaging

Graphics market

\$10B page value opportunity by 2008

Digital Press market



Large Format market



Indigo digital presses



Large format

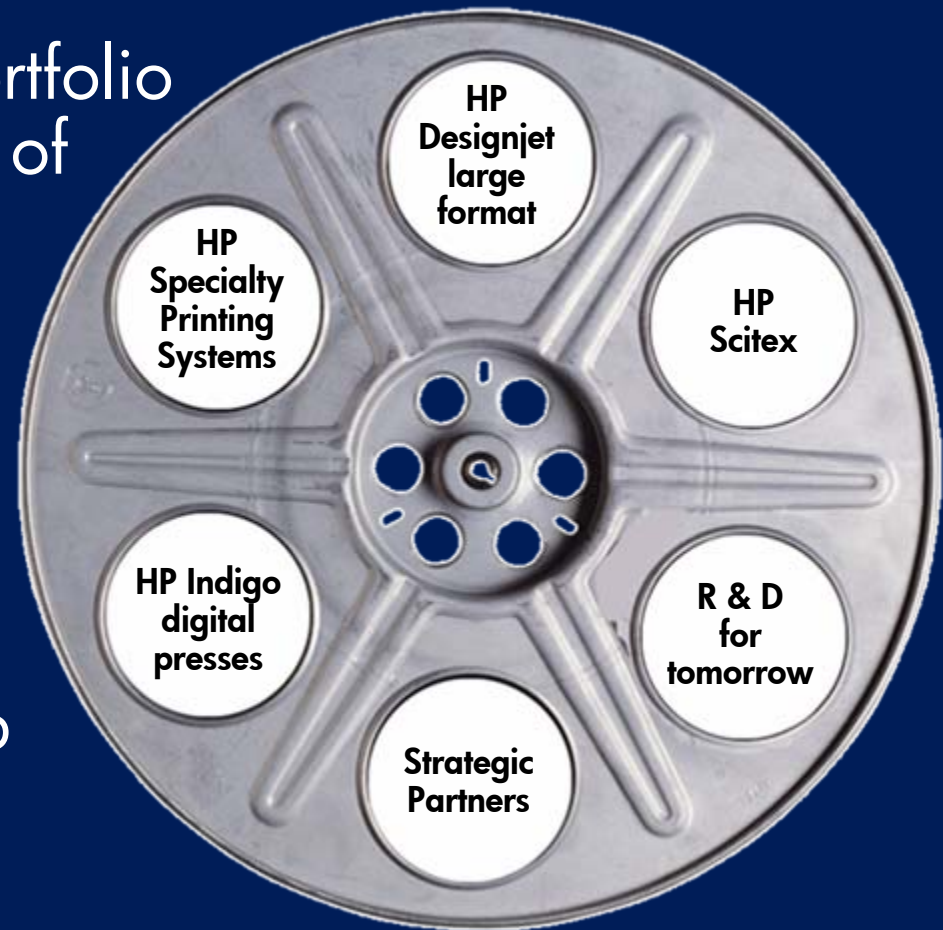


Source: HP Internal

HP has the broadest technology and product portfolio to meet the GA customer business needs



- A one of a kind digital portfolio producing a broad range of applications
- Outstanding output quality across the portfolio
- A predictable, consistent experience
- A dependable partnership

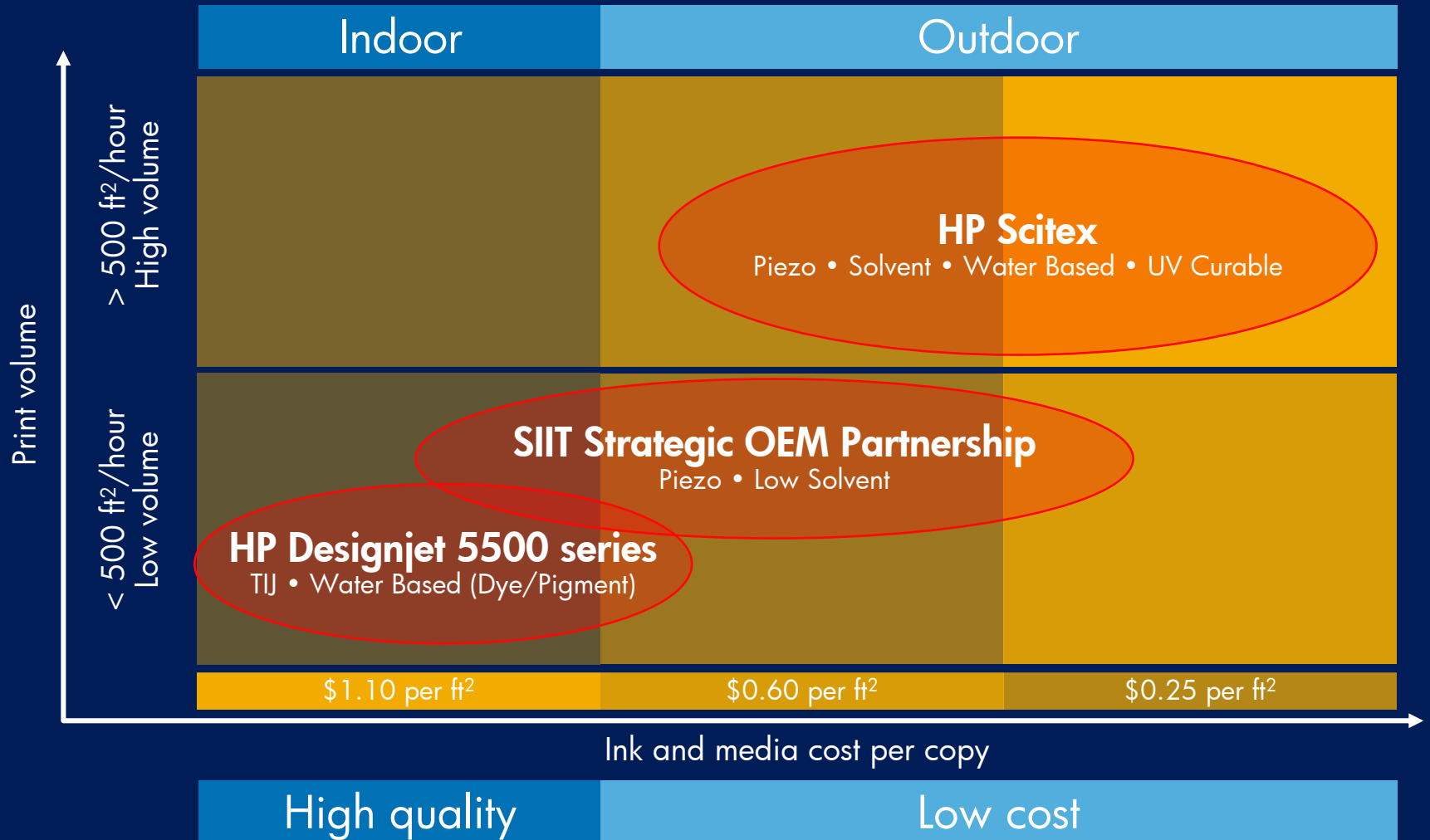


Create advantage

Build confidence

Drive growth and financial success

HP intent: Complete portfolio of large format solutions



PSP market: Wide variety of applications



| Indoor | Outdoor |
|---|--|
|  Photo & DFA |  Site post & panels |
|  POP/POS |  Billboards |
|  Color Proofs |  Vehicle wraps |
|  Exhibits & displays |  Building wraps |
|  3D renders |  Banners |
|  Biz. Graphics |  Window graphics |
| High quality | Low cost |

Supplemental slides

Digital Photography

Higher uptime

Lower operations costs, consistent customer experience

HP Monitoring Center

- Print-head life 400K prints (~5 years)
- 24x7 monitoring & remote trouble shooting
- Front access modular design for quick repair
- System-wide metrics reporting capability

- 24x7 Remote Monitoring



Action

- Remote Troubleshooting
- S/W Upgrades

Alerts

- Media Status
- Kiosk Health



HP Services

Nationwide Services Infrastructure

HP Photosmart Studio – A configurable solution for every store



HP software

Fast and easy customer experience + automated product design and printing = positive consumer and retailer experience



Customer consoles with HP Software

HP printing technology

= Industry best printing systems



HP Photosmart Studio Creative Printer

HP Photosmart Poster Printer



HP Photosmart Express engine



Disc burner and labeling system

Great photo products

= New profit pools for retailers and high-value products for consumers



Flexible configuration

= Customized workflow and product offerings

The HP Photosmart Studio system

Consumer Order Station(s)
Powered by Photosmart Software and
HP computing technology



HP Procurve Switch



HP Photosmart Color
Imaging Printer



Order Management
Station
Powered by Photosmart software
and HP computing technology



CD Burner
featuring HP print
technology



HP Designjet
Wide Format Printer

HP Photosmart Studio products

Albums

- Book or booklet style
- Multiple sizes, hard/soft cover
- Easy binding



Posters

- Collage or single photo style
- Multiple sizes
- Unique templates



Photo Greeting Cards

- 5x7 folded card
- Choice of designs
- Dual-sided printing



CDs

- Images and video storage
- Premium and standard designs
- Personalized cover and disk label



Calendars

- 12x12 spiral bound
- Choice of designs
- Dual-sided printing



Prints

- ~700 prints per hour
- High-quality prints
- Waterfast and fade resistant



Supplemental slides

Supplies

Unsurpassed reliability for our customers



- HP cartridges consistently outperformed remanufactured ink cartridges¹
 - Nearly 1 out of 6 remanufactured ink cartridges was DOA or failed prematurely¹
- HP far surpassed cartridges from leading refill shops in quality and reliability²
 - On average, more than 60% of refilled #45 & #78 inkjet cartridges had reliability problems³



¹ Based on average results of brands tested in the 2005 Inkjet Cartridge Reliability Comparison Study by QualityLogic, Inc. and commissioned by HP, testing performed on HP 45, HP 78, HP 56 and HP 57 Inkjet Print Cartridges—individual results may vary

² In independent testing studies, performed by QualityLogic, Inc. in 2003 and 2004 and commissioned by HP

³ Printing with HP 95 and 99 Inkjet Print Cartridges with HP Premium Plus Photo Paper—based on Wilhelm Imaging Research light fade performance under glass



Industry leading

Long lasting, high quality photos

- Specially formulated HP Vivera Inks (dye) produce vivid color photos that **last more than 100 years**¹
- HP pigment-based Vivera Inks resists fading for **more than 200 years** on a variety of HP papers²
- Original HP inkjet cartridges offer unique ink formulations that work with the printhead and your HP printer for consistent, high-quality results
- Wilhelm Imaging Research fade resistance results for remanufactured inks have never exceeded 5 years



¹ Printing with HP 95 and 99 Inkjet Print Cartridges with HP Premium Plus Photo Paper—based on Wilhelm Imaging Research light fade performance under glass

² Based on preliminary display permanence testing under glass using HP 38 Pigment Ink Cartridges with HP Vivera Inks and select HP papers (HP Advanced Photo Paper, HP Matte Photo Paper, Photosmart Pro B9180 photo printer)

Broad HP portfolio enables supplies growth

Undisputed market leader

Investing in technologies for future growth
Scalable Printing Technology and strategic acquisitions

Home photo printing



Photosmart 475



PSC 1410



Photosmart 8250



Photosmart 3310 AiO

SMB



Officejet Pro K550



Officejet 7410 AiO



CLJ 2600n

Enterprise



CLJ 3800



LaserJet 4345 mfp



CLJ 4730 mfp

Retail application



Photosmart Photo Studio



Photosmart Express Station

Graphic Arts



Photosmart Pro B9180



Designjet 130



Designjet 9000s

Industrial Printing



HP Indigo Press 5000



Scitex XLjet

Market drivers growing a healthy supplies aftermarket



Everyday office printing going to color

WW color laser pages are increasing at 24% CAGR 2004 – 2009¹



Photos are going digital

Growth rate of photo prints is projected to be 19% CAGR through 2010³



Aggressive
more visible
aftermarket
programs

Marketing pages moving in-house

Opportunity of 384B marketing and office documents to be produced in-house²



Multi-function printing

Pages shifting from copiers to printers and printer-based MFPs



Source: ¹ HP internal research
² InfoTrends/Cap Ventures Outsource Page Sizing, June 2005
³ HP Digital Prints Forecast Research

New HP photo papers and solutions

- New HP Advanced Photo Paper
 - Thicker and heavier for improved photo feel
 - Professional image quality, water resistant on most HP-recommended papers, and 200+ years of fade resistance¹
- New HP Self-Adhesive Photo Paper
 - Instant-dry photo paper with easy-to-use, self-adhesive backing; compatible with all inkjet printers
- New HP CD/DVD Tattoos
 - World's glossiest CD/DVD labels², high quality and extremely durable
- New Digital Fine Art paper for the HP Photosmart Pro B9180
 - HP Aquarella Art Paper
 - HP Artist Matte Canvas
 - Hahnemühle Smooth Fine Art Paper
 - Hahnemühle Watercolor Paper

"When displayed framed under glass, prints made with the HP Photosmart Pro B9180 printer, Vivera pigment inks, and select HP papers* have WIR Display Permanence and Album/Dark Storage Ratings of greater than 200 years and are among the longest-lasting prints in the entire 130-year history of color photography."
-Wilhelm Imaging Research, Inc.

²Among leading disc label competitors as of Nov. 1, 2005





Supplemental slides

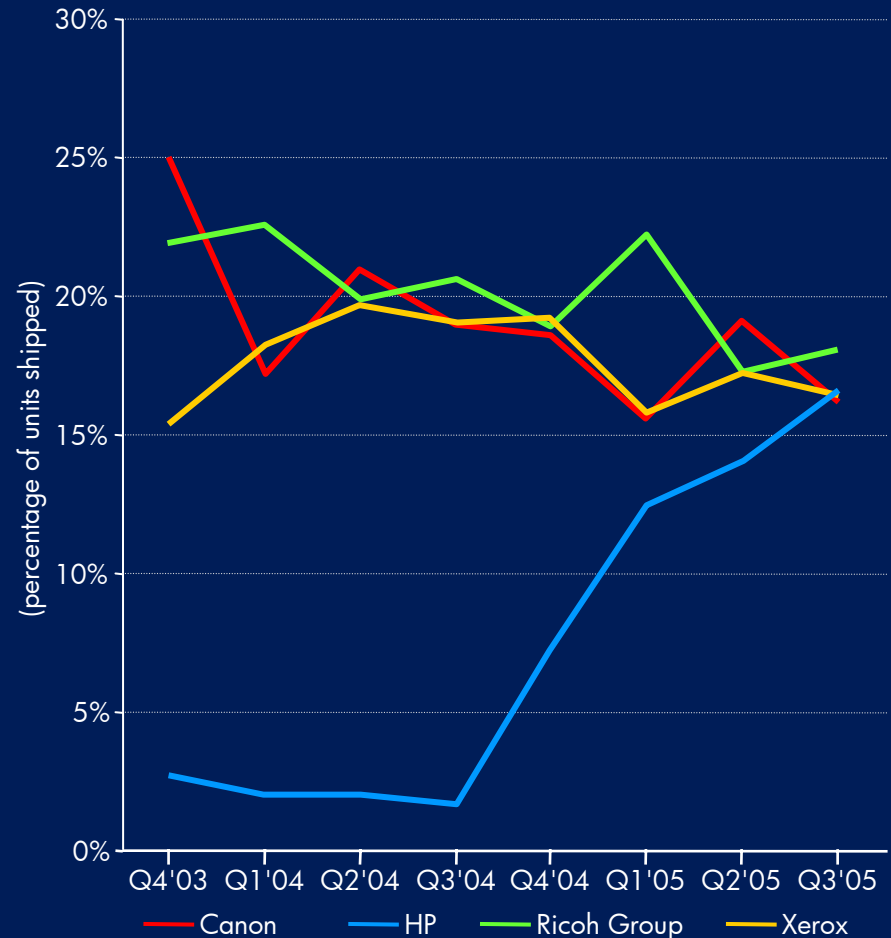
LaserJet

Printer-based multi-function printers (MFPs)



- \$24B hardware market in 2005¹
- Q3'05 segment 4 (S4) market share of 17%²
- On track to achieve 10% S2-S4 share goal by 2007 (excluding Japan)
- Estimated 30% increase in printed pages over single function devices
- Market trends include
 - Imaging & printing optimization in the office with ~30% TCO reduction
 - Adoption of distributed MFPs
 - Mono to color transition

WW laser MFP mono and color S4



Source: ¹HP Internal, ²IDC WW Quarterly Hardcopy Peripherals Tracker Q3/05 (all laser MFPs)

Color in the office

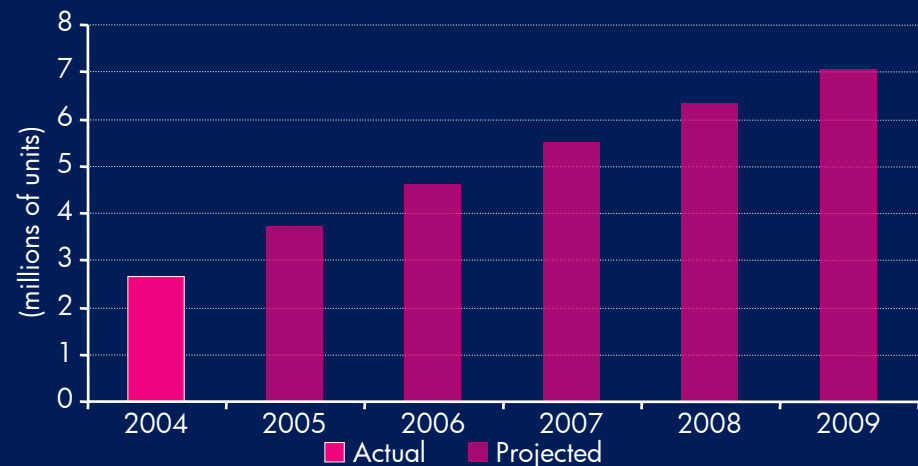
Why HP will win!

- Breakthrough price performance
- Breadth of color printing solutions and color innovations
- Ease of use, manageability, functionality, reliability
- Print quality and permanence
- Color laser from 11% to 22% of total laser market by 2009

Source: WW IDC 2004 (per IDC printer and peripheral tracker); 2005-2009 IDC projections



WW SF and MFP color laser growth



Total print management

Ensuring security, manageability, workflow and extensibility

Intelligent devices



Management software

- HP Web Jetadmin
- Universal Print Driver for Windows
- HP Output Server 3.5



Services

- Scalable offerings
- Flexible financing
- Portfolio leverage with HPS

3M – outcome

After HP Total Print Management implementation

| From | To | Outcome |
|---|--|--|
| 101 models of output devices | → 4 models | <ul style="list-style-type: none"> • Centrally managed fleet <ul style="list-style-type: none"> – Faster output – Higher print quality – More flexibility – 25% reduced cost • Significant savings over 5 years • From skeptical to “thanks” |
| 1.36 people per device | → 15 people per devices | |
| 5 year old technology at 15-30 pages per minute | → All new technology at 50-65 pages per minute, higher quality | |
| Printers only locally managed by 3M IT, others by local departments | → Centrally operated by partner (HP); equipment, services, supplies (managed services) | |



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