

Louisiana Department of Transportation and Development

Pointe-A-La-Hache Ferry Landing Replacement

CONTRACT NO. 4400026585 STATE PROJECT NO. H.006226.5

Request for Qualifications







May 17, 2023







DOTD FORM: 24-102

PROPOSAL TO PROVIDE CONSULTANT SERVICES

(Revised January 1, 2023)

Prime consultant shall complete the DOTD Form 24-102 without altering the Form's text; however, the instruction and/or guidance for Sections 12 through 23 can be removed but do not remove Section title and number.

ANY CONSULTANT FAILING TO SUBMIT ANY OF THE INFORMATION REQUIRED ON THE DOTD FORM 24-102, OR PROVIDING INACCURATE INFORMATION ON THE DOTD FORM 24-102, MAY BE CONSIDERED NON-RESPONSIVE.

1.	Contract Name as shown in the advertisement	Pointe-A-La-Hache Ferry Landing Replacement
2.	Contract Number(s) as shown in the advertisement	Contract No. 4400026585
3.	State Project Number(s), if shown in the advertisement	State Project No. H.006226.5
4.	Prime consultant name (name must match as registered with the Louisiana Secretary of State where such registration is required by law)	Modjeski and Masters, Inc.
5.	Prime consultant license number (as registered with the Louisiana Professional Engineering and Land Surveying Board (LAPELS) if registration is required under Louisiana law)	EF.0000570
6.	Prime consultant mailing address	1100 Poydras Street, Suite 900, New Orleans, LA 70163
7.	Prime consultant physical address (existing or to be established, if location is used as an evaluation criteria)	1100 Poydras Street, Suite 900, New Orleans, LA 70163
8.	Name, title, phone number, and email address of prime consultant's contract point of contact	Cullen J. Ledet, PE, New Orleans Regional Director (504) 524-4344, cjledet@modjeski.com
9.	Name, title, phone number, and email address of the official with signing authority for this proposal	Ralph J. Eppehimer, PE, Senior Vice President (504) 524-4344, rjeppehimer@modjeski.com

Prime consultant should enter the firm name in the footer at the bottom of this page. (It will carry over to subsequent pages.)

10. This is to certify that all information contained herein is accurate and true, and that the team presently has sufficient staff to perform these services within the designated time frame. By submitting this proposal, proposer certifies that it is not engaged in a boycott of Israel and it will, for the duration of its contract obligations, refrain from a boycott of Israel. Proposer also certifies and agrees that the following information is correct: In preparing its response, the proposer has considered all proposals submitted from qualified, potential subcontractors and suppliers, and has not, in the solicitation, selection, or commercial treatment of any subcontractor or supplier, refused to transact or terminated business activities, or taken other actions intended to limit commercial relations, with a person or entity that is engaging in commercial transactions in Israel or Israeli-controlled territories, with the specific intent to accomplish a boycott or divestment of Israel. The proposer also has not retaliated against any person or other entity for reporting such refusal, termination, or commercially limiting actions. DOTD reserves the right to reject the response of the bidder or proposer if this certification is subsequently determined to be false, and to terminate any contract awarded based on such a false response.

Signature above shall be the same person listed in Section 9:

Date: May 17, 2023

11. If a Disadvantaged Business Enterprise (DBE) goal has been set for this advertisement, indicate which firm(s) will be used to meet the DBE goal and each firm(s)' percentage.

Firm(s): Marrero, Couvillon & Associates, LLC Firm(s)' %: 6.5%

12. Past Performance Evaluation Discipline Table:

As indicated in the advertisement, insert the completed table here. The percentages for the prime and sub-consultants must total 100% for each past performance evaluation discipline, as well as the overall total percent of the contract.

The **only** past performance evaluation disciplines to be used are: Road, Bridge, Traffic, CE&I/OV, Geotech, Survey, Environmental, Data Collection, Planning, Right-of-Way, CPM, ITS, Appraiser and Other (please specify).

% of Overall	Modjeski and	Fugro USA Land, Inc	C. H. Fenstermaker &	Marrero, Couvillon &	Each Discipline					
Contract	Masters, Inc.		Associates, L.L.C.	Associates, LLC.	must total to 100%					
10.0%	100%				100%					
65.0%	90%			10%	100%					
20.0%		100%			100%					
5.0%			100%		100%					
Identify the percentage of work for the overall contract to be performed by the prime consultant and each sub-consultant.										
100%	68.5%	20.0%	5.0%	6.5%	100%					
,	Contract 10.0% 65.0% 20.0% 5.0% cork for the overa	Contract Masters, Inc. 10.0% 100% 65.0% 90% 20.0% 5.0% cork for the overall contract to be performance to be performance.	Contract Masters, Inc. 10.0% 100% 65.0% 90% 20.0% 100% 5.0% over for the overall contract to be performed by the prime consultation.	Contract Masters, Inc. Associates, L.L.C. 10.0% 100% 65.0% 90% 20.0% 100% 5.0% 100% cork for the overall contract to be performed by the prime consultant and each sub-consultant and each sub-co	Contract Masters, Inc. Associates, L.L.C. Associates, LLC. 10.0% 100% 100% 65.0% 90% 100% 20.0% 100% 5.0% 100% cork for the overall contract to be performed by the prime consultant and each sub-consultant.					

13. Firm Size:

For all firms that are part of this team, indicate the approximate number of personnel to be committed to this contract, by DOTD Job Classification and the total number of personnel within the firm that could provide support, if needed. If a specialized job classification is required and not included on the DOTD job classification list, specify "Other (please specify)" and include the classification title inside the parentheses.

The DOTD Job Classification(s) to be used can be found at the following link:

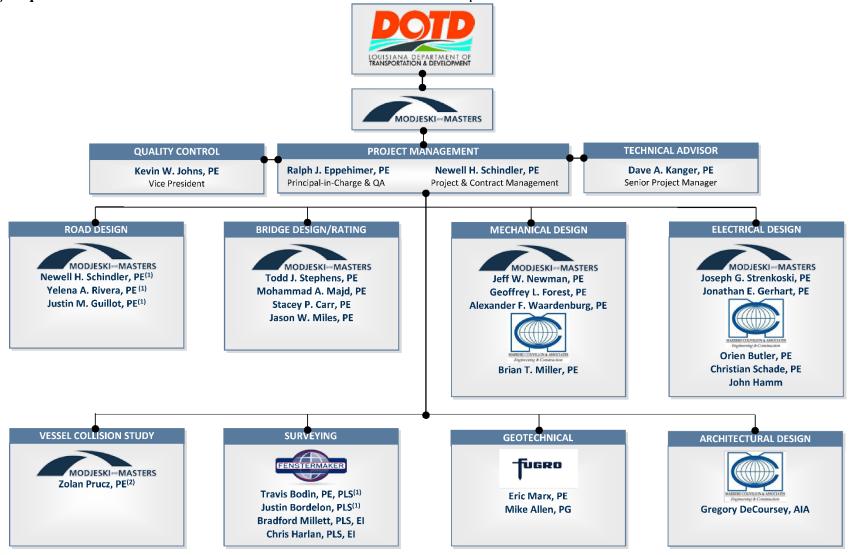
http://wwwsp.dotd.la.gov/Inside LaDOTD/Divisions/Engineering/CCS/Job_Qualification/Job%20Classifications%20with%20Descriptions.pdf

nttp://www.sp.dotd.ia.gov/inside_LaDOTD/Divisio	HS/Engineering/CCS/300_Quanneation/30		
		Number of	Total number of personnel
Firm name	DOTD Job Classification	personnel committed	available in this DOTD Job
		to this contract	Classification (if needed)
	Principal	2	7
	Supervisor – Engineer	8	15
	Supervisor - Other	1	11
	Engineer	4	6
	Engineer - Other	0	21
MODJESKI and MASTERS	Engineer Intern	2	19
IVIODJESKI and IVIASTERS	Professional	0	1
	Senior Technician	1	3
	Technician	1	2
	CADD Technician	1	9
	Principal	1	1
	Supervisor-Engineer	2	5
	Geologist	1	2
	Engineer	1	3
fugro	Engineer Intern	1	1
	CADD-Operator	1	2
	Driller	1	3
▼	Senior Technician	4	8
Fugro USA Land, Inc	Administrative	1	2
	Clerical	1	2
	Party Chief	1	3
	Surveyor	1	2

	Administrative	0	2
	Biologist/Wetlands	0	1
	CADD-Operator	0	2
	Clerical	0	2
	Engineer	0	12
	Engineer Intern	0	15
	Environmental Pro	0	3
	GIS Analyst	0	2
	Inspector	0	4
FENSTERMAKER	Inspector – Certified	0	3
TENGTERMAREN	Inspector - Lead	0	1
	Instrument Man	0	7
C II Fanctamentos 9 Accesistas I I C	Party Chief	0	8
C. H. Fenstermaker & Associates, L.L.C.	Planner	0	2
	Professional	0	2
	Project Office Manager	0	2
	Principal	0	3
	Rodman	0	3
	Surveyor	4	14
	Senior Technician	0	8
	Principal	1	1
	Supervisor Engineer	1	1
	Engineer	3	4
	Engineer Intern	1	1
	Supervisor – Other	1	1
MARRERO COUVILLON & ASSOCIATES	Designer	2	3
Engineering & Construction	CADD Technician	2	2

14. Organizational Chart:

Provide an organizational chart showing ALL relevant prime consultant and sub-consultant (if applicable) personnel assigned to the contract, area of project responsibility for each, and reporting lines for the purposes of this contract. An individual's role does not necessarily have to match their DOTD job classification identified in Section 13. If applicable, identify all personnel performing traffic engineering analysis and/or QC of traffic engineering analysis by placing an asterisk next to their name. Include the certificates required by the Traffic Engineering Process and Report Training Requirements article of the Advertisement in Section 20. It is acceptable to use an 11x17 format for Section 14.



- (1) Work Zone Training
- (2) Part-Time (Available As-needed)

Modjeski and Masters, Inc.

15. Minimum Personnel Requirements:

Use the table below to identify both prime consultant and sub-consultant staff designated to work on this contract meeting the Minimum Personnel Requirements (MPRs) specified in the advertisement. Ensure the résumé reflects the required experience stated in the MPR. Make sure the P.E. discipline is also listed (highlighted in table) that is meeting the MPR; e.g. professional civil engineer should show the discipline of the license as civil if meeting that MPR.

MPR No. Do not insert wording from ad	Personnel being used to meet the MPR (Individual(s) may not satisfy more than one MPR unless specifically allowed by Attachment B of the advertisement) Firm employed by		Type of license and discipline meeting MPR/ certification & number (Ex: PE # - Civil)	State of license	License / certification expiration date
1	Ralph J. Eppehimer, PE	Modjeski and Masters, Inc.	PE #23251 - Civil	LA	3/31/2025
2	Ralph J. Eppehimer, PE	Modjeski and Masters, Inc.	PE #23251 - Civil	LA	3/31/2025
3	David A. Kanger, PE	Modjeski and Masters, Inc.	PE #29048 - Civil	LA	9/30/2024
4	Newell H. Schindler, PE	Modjeski and Masters, Inc.	PE #24130 - Civil	LA	3/31/2024
5	Travis Bodin, MBA, PLS, PMP	C. H. Fenstermaker & Associates, L.L.C.	PLS #5067	LA	10/24/2024
6	Eric Marx, PE	Fugro USA Land, Inc.	PE #31479 - Civil (Geotechnical) 22 years' experience	LA	3/31/2025
7	Mike Allen, PG	Fugro USA Land, Inc.	Professional Geoscientist No. 165, Field Crew Supervisor, 34 years' experience	LA	10/14/2023

(Add rows as needed)

Firm emplo	yed by	Modjeski and	Master	s, Inc.						
Name	Kevin V	W. Johns, PE				Years of re	Years of relevant experience with this employer 23			
Title	Vice Pro	esident/Directo	r Mova	ble Bridge Uni	t	Years of re	elevant experience wit	h other employer(s)	0	
Degree(s) /	Years / S	Specialization			MS	1998	Civil Engineering			
					BS	1996	Civil Engineering			
Active regis	stration n	umber / state /	expirati	on date	0442	04	North Carolina	12/31/2022		-
35101	1	Alabama	12/31/	2022	13403		New Hampshire	2/28/2023		
PEN.00306	31 (Connecticut	1/31/	2022	24GE05232700		New Jersey	4/30/2022		
20136]	Delaware	6/30/	2022	092213		New York	1/31/2022		
78268]	Florida	2/28/	2023	91792PE		Oregon	6/30/2022		
55231	I	Massachusetts	6/30/	/2022	PE060642		Pennsylvania	9/30/2022		
44386	1	Maryland	9/12	/2022	31371		South Carolina	6/30/2022		
620105653	6201056533 Michigan 8/3/2023		0402054007 Vi		Virginia	10/31/2022				
51126 Minnesota 6/30/2022						-				
Year registe	ered	2002		Discipline	Civil					

Contract role(s) / brief description of responsibilities: Mr. Johns is the Director of the Movable Bridge Business Unit with more than 20 years of experience. In the past 5 years, he has served as Project Manager or Task Leader on 28 movable bridge projects, 19 railroad projects and 9 movable railroad projects. Eight of these projects have had a construction cost of over \$100 million. He has served as the Project Manager on the St. Joseph River Bascule Bridges Rehabilitations, Houghton/Hancock Vertical Lift Bridge Rehabilitation, and the Cheboygan Rolling Bascule Rehabilitation for MDOT. Mr. Johns also was the Deputy PM and Lead Structural Engineer for the Elizabeth City Bascule Bridge Replacement Project, which was completed under an accelerated design schedule. He served in a similar capacity for the in-depth rehabilitation of a swing span bridge in Wilmington, DE; for rehabilitation and tower heightening of a vertical lift bridge in Philadelphia, PA; and for the design of the Gilmerton Bridge, a new large vertical lift bridge in Chesapeake, VA. Mr. Johns is currently the Project Manager or Deputy Project Manager for the replacement of three movable bridges in Sacramento, CA; Secaucus, NJ; and Milford, CT.

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Experience dates	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed
(mm/yy-mm/yy)	intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).
06/14 - 04/23	I-Street Bridge Replacement, Sacramento, CA City of Sacramento
	Mr. Johns is serving as M&M's project manager and movable bridge task leader for this project. He is overseeing the
	development of various movable bridge alternative design options and the eventual selection of the preferred alternative. As a
	subconsultant, M&M was selected to design a new Sacramento River bridge. Our portion of the design extends from abutment
	to abutment and includes all movable components. The first phase is a conceptual study and permitting, followed by final design.
	This new structure will accommodate highway traffic, which currently crosses the 102-year-old I Street Swing Bridge (upper
	deck) and will be located on an alignment just to the North. The existing I Street Bridge will remain in place and continue to
	carry rail traffic (lower deck). The project is expected to cost approximately \$100 Million.
06/17 - 03/20	New Broadway Bridge Design. West Sacramento, CA Mark Thomas & Company
	Mr. Johns served as M&M's project manager and movable bridge task leader for this project. He oversaw the development of
	various movable bridge alternative design options and the eventual selection of the preferred alternative. As a subconsultant,

	M&M was responsible for the structural, mechanical, and electrical design of the new movable span. Our scope included the substructure, superstructure, and pier protection system. Phase 1 was concept development and alternatives analysis. In this phase, M&M evaluated several variations of swing spans, bascule spans and vertical lift spans then make a recommendation as to the type of movable bridge that is best suited. Phase 2 and Phase 3 were preliminary and final design, respectively. In these phases, M&M generated contract drawings, specifications and a construction cost estimate.
11/14 – 10/17	Cheboygan Bridge Rehabilitation Cheboygan, Michigan Michigan DOT: M&M was contracted to perform engineering services for the electrical, mechanical and structural rehabilitation of the double leaf bascule bridge and its approaches at Cheboygan, MI. M&M prepared preliminary and final structure plans as well as the mechanical and electrical plans to rehabilitate the aging structure that was built in 1940. Mr. Johns served as the Project Manager and oversaw the structural design. He was in direct responsible charge of communication with MDOT, coordination of subconsultants, monitoring of the schedule and budget, and overall direction of the project. Although not explicitly part of the Scope he established biweekly calls with MDOT keep them informed of the project status and discuss any relevant issues. With the project team he facilitated weekly project meetings to ensure coordination among disciplines. During construction Mr. Johns is responsible for QA of responses to structural submittals and RFI's from the contractor.
09/13 – 12/14	Portage Lake Lift Bridge Rehab. Houghton, Michigan Michigan DOT: M&M was selected by the MDOT for the rehabilitation design of the Portage Lake Lift Bridge. The bridge, which connects the cities of Houghton and Hancock, is the heaviest and widest double-deck vertical lift bridge in the world. M&M will lead the structural, electrical and mechanical design of the massive 269' long, 54' wide lift span. The lift span, which can be raised up to 100', features an upper and lower deck capable of carrying a total of eight lanes of US Highway 41 and M-26. M&M will also implement homeland security recommendations, provide structural repairs to the operator's house, and design upgrades to the barrier gates. Mr. Johns served as the Project Manager for the project and oversaw the structural design. He directed the efforts of the structural designers including the repairs to the operator's house from the high-load hit, repair of corroded floor system members, repair details for damaged railing, steel and concrete details for a support platform for new barrier gates, concrete spall repair in the deck and substructure; riprap scour protection; the construction cost estimate; and the project special provision. He coordinated the efforts of the mechanical, electrical and structural designers. He also coordinated the repairs with the Traffic Management Plan.
04/11 – 01/14	Elizabeth City Bridge Replacement. North Carolina DOT (Elizabeth City, North Carolina): As part of a Movable Bridge Services Agreement for North Carolina Dept. of Transportation, M&M has been contracted to replace the eastbound and rehabilitate the westbound bridges at Elizabeth City. The westbound span is a double leaf Hopkins trunnion bascule bridge. The new eastbound bridge is a double leaf trunnion bascule bridge. Mr. Johns served as both the Deputy Project Manager and the Lead Engineer on this Eastbound Bridge replacement and Westbound Bridge rehabilitation project. He was in direct responsible charge of the design of the new bascule girders, floorsystem, grid deck, counterweight, reinforced concrete bascule pier, and pipe pile footings. He was responsible for QA of the final plans, specs and cost estimate. He coordinated the efforts of and reviewed submission material for multiple subconsultants including the architect, geotechnical engineers, surveyors and fixed approach span designers. He facilitated regularly schedule project meetings to ensure coordination between all disciplines. He regularly communicated directly with NCDOT to keep them aware of the project status. During construction Mr. Johns was responsible for QA of responses to structural submittals and RFI's. Mr. Johns also developed repair details for a crack in the existing bascule girder web.

10. Stail L	Aperience.										
Firm emp	loyed by Mod	ljeski and Mas	ters, Inc.								
Name 1	Ralph J. Eppehimer, PE					Years of relevant experience with this employer 40			40		
Title I	Principal & Director of Field Services					of relevant	experie	ence with other employer(s	s)	1	
Degree(s)	Degree(s) / Years / Specialization B					Civil Eng	ineerin	g			
Active registration number / state / expiration date				23251	-	LA	0.	3/31/2023			
Year regis	stered	1989	Discipline	Civil	•				•		
Contract 1	role(s) / brief	sponsibilities:		•				•			



Mr. Eppehimer has over 40 years of field services experience with Modjeski and Masters, Inc. and is the Director of Field Services. He has vast experience in all aspects of field services including new bridge construction, safety and maintenance inspections of existing bridges, repair and rehabilitation of bridges, and emergency response to bridge accidents. He has been the construction project manager, resident engineer, assistant resident engineer and technical advisor on a number of significant movable bridge projects, primarily railroad bridges. Mr. Eppehimer's technical specialties are the field inspection of all types of bridge, field monitoring of movable bridge construction, repair and rehabilitation of bridges, and the repair and retrofit of movable bridges. Mr. Eppehimer fulfills the minimum personnel requirements for MPR #1 & #2 and will serve as Principal-in-Charge for this project.

Trincipal-in-Charge for this project.					
Experience dates	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed				
(mm/yy-mm/yy)	intersection", etc. Experience dates should cover the time specified in the applicable MPR(s).				
12/15 - 03/20	UPRR 305.45 Angelton Sub San Bernard Bridge. Sweeney, TX Union Pacific Railroad (2016-2018)				
	M&M provided the design for a new vertical lift bridge that will replace an existing swing span bridge over the San Bernard				
	River in the Angleton Subdivision of the Union Pacific Railroad. M&M worked with the UPRR to accommodate an accelerated				
	construction schedule, and provided construction support for the project. The new bridge was designed to be "remote control				
	ready." Mr. Eppehimer served as the Principal-in-Charge for this project.				
02/12 - 02/23	2007-062-RB Lapalco Bridge Repairs, Jefferson Parish, LA				
	This project involved the rehabilitation, repairs (structural, mechanical, electrical and architectural), and repainting of this four-				
	lane, bascule highway bridge. Modjeski and Masters provided the development of plans and specifications and construction				
	services. Mr. Eppehimer was the Project Manager for all the construction engineering support services associated with this				
	project.				
11/16–5/17	Port of New Orleans Seabrook Bridge Floor System Replacement. New Orleans, LA				
	Modjeski and Masters prepared the plans and specifications to replace the railroad floor system between the trusses of the				
	Seabrook Railroad Bridge for the Port of New Orleans. M&M also developed the sequence of construction to minimize the				
	impacts to the rail and marine traffic as well as maintain the span balance throughout construction. Mr. Eppehimer was				
	Principal-in-Charge for this project.				
02/17-5/17	Port of New Orleans Seabrook Bridge Link Pin Joints Emergency - Construction Services. New Orleans, LA: After				
	M&M completed the initial investigation and developed emergency repair contract documents for the partially failed 2nd Link				
	joint on the Seabrook Strauss Bascule Bridge, the Port of New Orleans called upon M&M to provide Construction Support				
	Services for the project. M&M reviewed all Contractor RFIs, shop drawings, and procedure submittals for the project. M&M				
	also provided on-site construction inspection services throughout the repair effort. Mr. Eppehimer was Principal-in-Charge for				
	this project.				

03/09-01/10	Bridge 73.31 across Bayou Boeuf, BNSF Railway, Amelia, LA
	Mr. Eppehimer served as the Construction Project Manager for M&M, overseeing the replacement of an older, single-track
	railroad, through-plate girder swing span with a new through-plate girder swing span. He made monthly project site visits
	during construction, including during the span change-out period. He also provided construction engineering office support and
	supervised the full-time, on-site Resident Inspector on the project.
02/07-07/07	Vertical Lift Span Relocation, Union Pacific Railroad, Houma, LA to Freeport, TX
	Mr. Eppehimer served as the Construction Project Manager overseeing the disassembly and relocation of an existing, single-
	track railroad vertical lift span from Houma, LA to Freeport, TX where it was rebuilt with modifications to replace an older
	through-truss swing. He made monthly visits during construction to either project site, as appropriate, including during the span
	change-out period in Texas. He also provided construction engineering office support and supervised the full-time, on-site
	Resident Inspector.
01/01-05/09	Florida Avenue Bridge Replacement, Port of New Orleans, New Orleans, LA
	Mr. Eppehimer served as the Construction Project Manager for M&M, overseeing the replacement of an older bascule span
	carrying a double-track and two vehicular roadway lanes with a new vertical lift span carrying a single-track and two vehicular
	roadway lanes, to improve the width of the navigation channel. He made periodic fabrication shop visits, including to South
	Korea, and monthly project site visits during construction, including during the span change-out period. He also provided
10/04 05/05	construction engineering office support and supervised the on-site Resident Engineer and inspection team.
12/06-07/07	Pointe-A-La-Hache Ferry Landing Rehabilitation. Plaquemines Parish, LA LADOTD
	The proposed overall project consisted of performing a rehabilitation of the Pointe-A-La-Hache East Bank and West Bank
	Ferry Landings for the ferry crossing the Mississippi River. Preliminary plans were prepared in accordance with the
	requirements of the DOTD Roadway Plan Preparation Manual, Bridge Design Manual, Off-System Bridge Rehabilitation and
	Replacement Program Guidelines and Hydraulics Manual. Specifications were in accordance with latest edition of the
	Louisiana Standards Specifications for the Road and Bridges. As a sub-consultant, Modjeski and Masters developed preliminary plans for the electrical and mechanical layout drawings and associated electrical and mechanical general notes.
	This work basically covered the design of the approach lifting mechanism and electrical power requirements for the lifting
	equipment and approach bridge lighting. Mr. Eppehimer provided constructability oversight for this project.
09/05 - 10/06	LADOTD-CCCD Ferry Facilities Repairs. New Orleans, LA LADOTD
05/05 10/00	Hurricane Katrina struck the Greater New Orleans area causing significant damage to LADOTD-CCCD facilities. Modjeski and
	Masters swiftly responded to establish communications with LADOTD personnel and quickly received assignments for
	emergency response to fixed and floating assets as related to the LADOTD-CCCD ferry facilities. M&M provided inspection,
	reporting, repair detailing and monitoring of construction repairs of damages caused by Hurricane Katrina to ferry facility
	buildings, pedestrian access bridges, vehicle roadway bridges and moorings. The facilities included: Canal Street, Algiers,
	Jackson Avenue, Greta, Lower Algiers and Maintenance Landing. Mr. Eppehimer served as the Project Manager for this project.
1996-1997	Casco Bay Bridge Replacement, Maine DOT, Portland, ME
	The project called for the replacement of a double-leaf bascule bridge over the Fore River with a structure consisting of a 285 ft.
	double-leaf bascule span. Mr. Eppehimer served as a Technical Advisor to the Maine DOT during construction of the bascule
	spans. This assignment included making structural and machinery shop visits to observe fabrication and shop assemblies and
	tests, and providing a full-time presence, on-site, during the movable span and machinery erection period.

10. Staff Exp	JCI ICIICC.								
Firm employed by Modjeski and Masters, Inc.									
Name	Newell H	. Schindler, PE			Years of relevant experience with this employer				
Title	Senior Engineer - Structures				Years of r	elevant experience with other employer(s)	38		
Degree(s) / `	Degree(s) / Years / Specialization BS					Civil Engineering			
Active regis	Active registration number / state / expiration date					3/31/2024			
					k Zone Con	npliant			
Year register	red	1988	Discipline	Civil					

Contract role(s) / brief description of responsibilities: Mr. Schindler has 41 years of experience in the management and design of infrastructure projects, 13 years of experience in the Road Design Section of LADOTD, and 28 years of experience as a Consulting Engineer which has included Project Management and design of a multitude of infrastructure improvement projects. He has extensive knowledge of current LA DOTD and the American Association of State Highway & Transportation Officials' (AASHTO) policies and design procedures. In addition, Mr. Schindler supervised the design of a multitude of road and bridge improvement projects, including complex urban interstate, urban arterial, rural arterial, and minor bridge replacement projects. Projects included coordination with Traffic Engineers and the evaluation of traffic analyses to develop capacity and safety roadway improvements, including intersections and interchanges. He completed the course "National Environmental Policy Act (NEPA) and Transportation Decision Making," sponsored by the National Highway Institute. Mr. Schindler will serve as Project Manager and will fulfill MPR #4 for this contract.

Experience dates	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed						
(mm/yy-mm/yy)	intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).						
12/20 - 03/22	Cline Ave Bridge. East Chicago, Indiana United Bridge Partners						
	Mr. Schindler served as lead engineer for several post construction design tasks. Performed an independent technical review (ITR) of						
	final roadway signing and striping plans prepared by others to determine conformance with AASHTO, IDOT, and IMUTCD design						
	criteria and guidelines. 23 non-conformance Items were identified and documented in M&M's NCR Report. Also provided the Client with						
	17 additional recommendations to improve the operation and safety of the Cline Ave. Bridge facility. Subsequently, prepared final						
	construction plans to address the NCR items and recommendations. Final plans included signing and striping layouts along with sign						
	structure details. Also prepared final plans for the installation of Guide (Attraction) signs along Indiana SR 912 and I-90 in Indiana and						
	Illinois. Plans were prepared in accordance with IMUTCD, MUTCD and Illinois and Indiana sign guidelines. Also Served as lead						
	engineer developing conceptual geometric layouts for two (2) proposed new partial and fully directional interchanges. at Riley Road and						
	Cline Ave. Bridge (SR-912) (CAB). Five (5) conceptual interchange layouts were developed for the proposed Riley Rd./CAB Interchange						
	and Three (3) conceptual interchange layouts were developed for the proposed Riley Rd./CAB Interchange and presented in a feasibility						
	report. Conceptual roundabout layouts were developed for the ramp intersections. Developed design criteria for the proposed ramps in						
22/12	accordance with AASHTO and IDOT Interchange guidelines.						
02/17 - 05/20	LA 37 (Sullivan Rd. – Liberty Rd.) Stage 0 Feasibility Study (S.P. No. H.00297.1). Baton Rouge, LA LADOTD						
	Mr. Schindler served as the Project Manager and Principal-in-Charge for a Stage 0 Feasibility Study to evaluate the constructability and						
	operational feasibility of various safety and operational roadway improvement alternatives along an 8.5 mile segment of LA 37. Included						
	the evaluation of improvements for the major intersections. Phase 1 services consisted of the, initial project research and data collection,						
	initial site investigations, developing the Preliminary Purpose and Need and performing a traffic study for the Existing and No-Build						
	conditions and developing the proposed improvement to carry forward to the Phase 2 Services. Phase 2 services included developing the						
	design criteria for the evaluation of proposed safety and capacity improvement alternatives, completing segments of the Stage 0						
	Feasibility Study and Environmental checklist.						

01/16 - 05/20	Central City Group A (FRC) (DPW P. No. 2017-RR021). New Orleans, LA City of New Orleans - DPW Mr. Schindler was Project Principal, Engineer of Record and Quality Control Officer. He performed technical engineering design QC reviews for full reconstruction (FRC) of several streets (13 blocks) in the urbanized Central City Neighborhood. Project was a complex urban design due to the number of underground utilities. Mr. Schindler performed technical quality control reviews of the hydrologic and hydraulic analyses for the design of the sub-surface drainage system for a 10-year design storm in accordance with Louisiana (LA) DOTD Hydraulics Manual, along with technical quality control reviews of the design for the replacement of the existing water and sewer systems. He reviewed the designed profile grades to confirm conformance with AASHTO design criteria and LA DOTD sub-surface hydraulic criteria. He. performed technical analysis and quality control reviews of the proposed geometric details and joint layouts. Mr. Schindler reviewed calculations for quantities for all construction items. He performed quality control reviews of the final construction plans and specifications, including typical sections, plan/profile sheets, geometric detail, joint layouts and cross sections.
05/12 - 08/16	Baker Canal Bridge Replacement (S.P. No. H000698). Baker, LA LADOTD Mr. Schindler was Project Principal, Engineer of Record and Quality Control Officer. Project consisted of the design for the replacement of the northbound and southbound bridges over Baker Canal, along with reconstruction of the approach roadway and geometric improvements for the US 61/LA 964 interchange. Mr. Schindler performed technical quality control reviews for all aspects of the highway design in accordance with LA DOTD and AASHTO policies and criteria. He Performed technical quality control reviews of the horizontal and vertical design and quality control reviews of the H&H analyses in accordance with LA DOTD Hydraulics manual for drainage improvements (open ditch & sub-surface drainage). Mr. Schindler performed technical quality control reviews of the preliminary and final construction plans, which included typical sections, plan/profile sheets, traffic control plans, sequence of construction, and cross section sheets. Included guard rail in accordance with AASHTO's roadside design guide. He calculated construction quantities. He reviewed RFI and provided recommendations. He also reviewed and approved plan changes and provided construction support during the construction phase.
01/99 - 09/01	Clayton - Greenville; LA 15 (S.P. Nos. 26-03-0024 & 26-04-0025), Catahoula & Concordia Parishes, LA LADOTD Mr. Schindler served as Project Manager. He designed an upgrade of seven (7) miles of existing two-lane rural arterial highway to a four-lane divided, which included both a 4-lane rural with depressed median and an urban couplet with sub-surface drainage. He designed all geometric details at intersections, median cross-overs, including design of the geometric details for the realignment of the major urban intersections at LA 566 and US 165. He performed a line and grade study for the required realignment of LA 566 in order to minimize required right-of-way impacts. Mr. Schindler performed hydrologic and hydraulic calculations for the drainage design in accordance with LA DOTD's Hydraulics Manual. He prepared complete sets of construction plans, which included typical sections, plan/profiles, signing and striping layouts, design drainage maps and cross sections. He calculated all construction quantities and prepared the engineers opinion of probable construction cost (OPCC).
09/95 - 12/99	Golden Meadow - Larose; LA 3235 (a.k.a. LA 1 Relocated) & Extension of LA 657 (S. P. Nos. 829-11-0008 & 829-26-0007). Lafourche Parish, LA LA DOTD Mr. Schindler served as Project Manager and Engineer-of-Record. He designed five (5) miles of a four-lane arterial on new alignment. He also designed the extension of La 657 between existing LA 1 and new LA 3235, which consisted of .5 miles of new two-lane rural highway, along with geometric design of major new intersections with existing LA 1 and new LA 3235. Mr. Schindler also prepared complete sets of construction plans for separate embankment and paving construction plans, which included typical sections, plan/profiles, signing and striping layouts, design drainage maps and cross sections. He designed plans for the relocation for a levee which crossed the new alignment. He performed hydrologic and hydraulic calculations for the drainage design in accordance with LA DOTD's Hydraulics Manual. Mr. Schindler calculated all construction quantities and prepared the engineers opinion of probable construction cost (OPCC).

100 Start Emperiores										
Firm employed by Modjeski and Masters, Inc.										
Name	Name David A. Kanger, PE			Years of relevant experience with this employer 27				27		
Title	le Senior Project Manager			Years o	f releva	nt experience wit	h other employer(s		0	
Degree(s) / Years / Specialization MS			MS	1996	Civil I	Engineering				
BS			BS	1995	Civil I	Engineering				
Active registration number / state / expiration date 29		2904	8	LA	9/30/2024				1	
Year register	red 2000	Discipline	Civil							

Contract role(s) / brief description of responsibilities: Mr. Kanger joined Modjeski and Masters, Inc. in 1996 and is an Associate in the firm's New Orleans office. During this period, he has been engaged in the design of fixed and movable, railroad and highway bridges. His design experience includes work in all phases of the design process from preliminary project development through construction support. Mr. Kanger has acquired significant emergency repair and field inspection experience including truss inspection, pin replacement monitoring, construction support for the Huey P. Long Bridge substructure and superstructure widening, and condition assessment of the New Orleans Westbank Expressway. Mr. Kanger is well-founded in designs using AASHTO and AREMA codes, including the development of hybrid highway-railway design criteria for the Huey P. Long Bridge Widening. He has extensive design experience with LRFD, load factor and working stress design. He fulfills the requirements for MPR #3.

Experience dates	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed							
(mm/yy–mm/yy)	intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).							
11/20 - Ongoing	H.014564 Bayou Barataria Swing Bridge Allision Repairs. Lafitte, LA LADOTD							
	2020, Modjeski and Masters provided emergency services in response to a vessel collision.							
	A two-barge tow reportedly struck the 204' steel swing span of the Bayou Barataria Bridge while traveling through the channel.							
	Subsequently, the swing span was not operable and remained in the open position eliminating the only access across for the population of							
	Ile De Barataria. Modjeski & Masters Inc. performed an initial damage inspection in addition to mechanical and electrical inspections of							
	the structure. Previously in a separate task order, M&M developed and prepared a Navigation Impact Study in accordance with USCG							
	requirements for the proposed crossing location over Bayou Barataria that would replace the existing structure. This study obtained and							
	analyzed information related to present and future navigation uses and needs for the purposes of developing and evaluating alternatives							
	for the new bridge. M&M is also providing a temporary fender repair design. Mr. Kanger servers as Project Manager for this project.							
11/16 - Ongoing	West Larose Vertical Lift Construction Services. LADOTD (Larose, Louisiana): As a continuation of previous work, M&M is							
	reviewing shop drawings, responding to RFI's, and other submittals as part of the rehabilitation of the West Larose Vertical Lift Bridge							
	during the construction phase of the project. Mr. Kanger serves as Project Manager for this project.							
12/16 – Ongoing	4th Street Harvey Rehab. LADOTD (Harvey, Louisiana): M&M provided construction support services for the rehabilitation of the							
	double leaf rolling bascule bridge over the Harvey Canal in Harvey, LA. This was a continuation of previous design work orders in which							
	M&M designed the necessary rehabilitation to extend the structure life by 40 years. Work included replacing the rolling lift tread and							
	track plates and a new hydraulic operating system. Structural, Mechanical, and Electrical rehabilitation of a double rolling leaf bascule							
05/16 0	bridge was part of the scope of work. Mr. Kanger provided construction support services for this project.							
05/16 - Ongoing	US 11 Bridge Rehabilitation Design, New Orleans, LA Louisiana Department of Transportation							
	M&M led a team providing structural, mechanical, electrical, and architectural rehabilitation services to extend the service life of the US							
	11 North and South bascule spans. The North bascule span is the only routinely operated span. In addition to repairs and improving the							
	structural capacity to eliminate the weight posting of the bridge, the operator's house will be enlarged, and the span converted to hydraulic							
	operation. The South bascule span is only opened manually (with a crane) when access is needed to service electrical utility lines crossing							

	the lake. The span toes will be replaced to improve the structural capacity to eliminate the weight posting of the bridge. The operator houses will be rehabilitated to retain their historic appearance. The bascule spans comprise the largest spans (149') of the overall 4.7-mile bridge over Lake Pontchartrain. Mr. Kanger is the project manager for this project.
04/06 – 02/14	Galveston Causeway Railroad Bridge Replacement. Galveston County (Galveston, Texas): The Galveston RR Bridge is a 384-foot vertical lift span replacing the existing 125-foot bascule span and portion of the existing concrete arch spans to provide 300' horizontal navigation clearance by the order of USCG under the provisions of Truman-Hobbs Act. The project involves a complicated foundation arrangement, removal and anchorage of the existing arch structures, special truss and tower design, and challenging construction issues. Mr. Kanger provided preliminary tower design and field site survey for this project. He also provided construction support activities.
01/01 – 05/02 02/09 - 02/09	Fort Madison Bridge Replacement. BNSF Railway Company (Ft. Madison, Iowa): BNSF Railway requested M&M to value engineer their 10+ year old rehabilitation design of the Fort Madison Bridge across the Mississippi River. M&M reviewed the foundation design, painting, type of drive system and usage of high performance steel to determine if the design could be modified to reduce the potential construction cost. M&M was able to identify some cost savings alternatives that were now available after the original design work, which was performed in 2003. Mr. Kanger provided the design of substructure and foundation, tower top, and operator's house.
09/04 - 05/06	Electrical Rehabilitation of Louisville Street Bascule Bridge & East Pearl River Swing Bridges. LADOTD (Monroe and St. Tammany Parishes, Louisiana): M&M prepared the electrical plans with specification notes for the rehabilitation of the Louisville Street Bridge over the Ouachita River in Monroe, LA and the East Pearl River Bridge over the Pearl River in LA. Both bridges were in need of an electrical rehabilitation including lighting, gears and generator replacement. M&M also provided construction support services. Mr. Kanger provided structural evaluation, field inspection and details for submarine cable replacement for this double-leaf bascule bridge.
12/01 – 12/02 10/09 – 03/12 12/08 – 10/09	Illinois River Bridge. Elgin, Joliet & Eastern Railway Company (Devine, Illinois): The Illinois River Bridge was originally built as four 154-foot fixed through truss spans. About 1932, Span 2 was converted to a vertical lift span and the adjacent spans fitted with lifting towers, counterweights, and an electro-mechanical operating system, providing a 120-foot clear opening. Under the provisions of the "Truman-Hobbs Act" of 1940, the USCG is funding alteration of the bridge to provide a 300-foot marine opening. The replacement vertical lift span will be 348 feet long and have a maximum lift vertical clearance of 56 feet. M&M collected relevant data, evaluated alternatives, established design criteria, cost estimates, prepared project report, and provided the final design. Mr. Kanger designed and detailed the vertical lift bridge foundation and towers for this project. Upon this project becoming active as a result of ARRA stimulus funding, Mr. Kanger assisted with construction support activities.
07/05 - 03/06	West Lake Swing Bridge - No.220.62. Union Pacific Railroad (Lake Charles, Louisiana): Bridge No. 220.62 is a 222-foot throughtruss swing bridge across the Calcasieu River. The project includes structural, mechanical and electrical modifications to provide for remote control of this mainline railroad bridge. The project provides complete new bridge electrical and PLC-based control systems and the conversion of manually operated machinery to a modern variable speed hydraulic drive for operating the bridge from the remote bridge tender's house on shore. Structural modifications will provide for supports for new electrical and mechanical equipment bungalows on the swing span. Center wedges, end wedges and rail lifts are also being converted to hydraulic operation. Closed circuit TV will provide for visual monitoring of the miter rail joints and marine traffic. Mr. Kanger provided design of swing bridge mechanical and operator house and platform replacement.

Firm emplo	yed by Modjesk	ki and Master	s, Inc.						
Name	Jeffrey W. Newman, PE					elevant experience v	vith this employer	30	
Title	Title Senior Project Manager – Mechanical				Years of r	elevant experience v	with other employer(s)	4	
Degree(s) / Years / Specialization			BS	1987	Mechanical Engin	eering			
Active regis	stration number / s	state / expirati	on date	3181	5 LA	9/30/2023			
Year registe	ered	2005	Discipline	Mech	nanical				

Contract role(s) / brief description of responsibilities: Mr. Newman is a Senior Associate and is the technical director for Modjeski and Masters' Mechanical Engineering department. His experience includes a wide variety of hands-on movable bridge engineering. Mr. Newman offers hard to match experience in inspection, evaluation and design of movable bridge machinery. His work in implementing strain gage instrumentation for use in the movable bridge industry has paved the way for many bridge owners to properly maintain and update their aging structures. Mr. Newman was a lead author for the first edition of the AASHTO LRFD Movable Highway Bridge Design Specifications and the project manager for the recently awarded NCHRP 12-112 Research Project. Recent work includes being the Project Manager for several traditional design and design-build projects including: Spit Bascule Bridge mech/elec upgrade (Sydney, AU), Fore River Vertical Lift Bridge replacement, and Livingston Avenue Swing Bridge mech/elec upgrade. Mr. Newman's ability to understand constructability and cross-discipline design and coordination make him a perfect fit to ensure clear and concise bid documents are provided on-time and under budget for movable bridge projects.

min a ponto to	ensure elear and concise bid documents are provided on time and ander budget for movable bridge projects.							
Experience dates	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed							
(mm/yy-mm/yy)	intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).							
04/17 - 02/18	Bridgeport Ferry Terminal. Bridgeport, Connecticut The Bridgeport & Port Jefferson Steamboat Company							
	As a sub-consultant, Modjeski and Masters provided engineering services for the mechanical system design of the new ferry							
	ramp at the Barnum Landing at the Bridgeport Ferry Terminal. M&M also provided engineering services for a conceptual							
	design of a pedestrian ramp at this Ferry Terminal. Mr. Newman served as the project manager for this project.							
03/13-ongoing	H.009479 LA 1 West Larose Vertical Lift Bridge over ICWW, Larose, LA LADOTD M&M provided rehabilitation							
	plans for the upgrade of the structural, electrical, mechanical system to extend the life of the bridge 30-40 years for this							
	vertical lift bridge. Additionally, a new fender system was designed, the operator house was significantly upgraded, and bridge							
	repainted. A bridge inspection and development of scope of service preceded the preparation of plans. Mr. Newman is the							
	Engineer of Record for the mechanical design of this project.							
11/13-ongoing	H.010016 US 11 Bridge over Lake Pontchartrain, New Orleans, LA LADOTD Within the US 11 Bridge, commonly							
	known as the 5 mile bridge, are two double-leaf bascule spans (North Draw and South Draw). There was considerable damage							
	to the bridge as a result of Hurricane Katrina. M&M was retained to determine the improvement needs structural, electrical							
	and mechanical to extend the life by 20-30 years and to prepare rehabilitation plans. Mr. Newman is the Engineer of Record							
	for the mechanical design of this project.							
10/13-Ongoing	H.010882 4th Street Harvey Bridge Rehabilitation. Harvey, LA							
	Categorized as a high priority project, the electrical, structural and mechanical rehabilitation of the 4th Street Bridge in							
	Harvey, LA became a top priority for M&M. The bridge, a double leaf rolling bascule movable bridge, is approximately 40							
	years old and has recently experienced reliability problems. The rehabilitation was done to allow the structure to operate							
	reliably for an additional 30-40 years with regular maintenance. Mr. Newman was the Engineer of Record for the plans and							
	specifications for the mechanical design of this project.							

05/12 – 06/13	NCDOT Ferry Ramps. Various Locations, NC NCDOT
	Modjeski and Masters provided electrical and mechanical engineering design services to NCDOT to supplement their in-house
	structural design of two new ferry ramps (Cherry Branch Ferry) and the rehabilitation of two other ramps (Stumpy Point Ferry
	and Rodanthe Ferry). This project was completed on a very accelerated delivery schedule. Mr. Newman led all mechanical
	engineering design services for this project.
10/12 - 11/16	Fore River Bridge, Quincy, MA Mass DOT. As part of the design/build team led by the joint venture of White-Skanska-
	Koch and Parsons, M&M provided the final mechanical and electrical design for the Fore River Bridge lift span. The
	replacement of the Fore River Bridge, carrying Route 3A, is a signature project in the Massachusetts Accelerated Bridge
	Program. The new proposed vertical lift bridge provides a horizontal navigable channel of 250' and a vertical clearance of 175'
	in the open position. Extensive rehabilitation was required for the approaches to the proposed structure in addition to
	demolition of the existing temporary bridge and associated fender system. In addition to the mechanical and electrical services
	for the lift bridge replacement, M&M was also tasked with the vessel collision analysis and fender protection design. Mr.
	Newman was the Project Manager for mechanical and electrical design and construction support. This project was formatted as a Design-Build delivery requiring highly experienced engineering and management over a fast-paced schedule. Mr.
	Newman oversaw all electrical and mechanical work and coordinated with structural design including the overall fabrication
	and erection schedule.
11/10-04/15	H.005044 Rehabilitation of Houma Navigation Canal Swing Bridge, Houma, LA
	This Project started with the development of a scope of services and cost estimate to determine the extent of rehabilitation that
	fit the DOTD budget. Included in the rehabilitation were: structural repairs, new mechanical and electrical systems, new traffic
	barriers and gates, new fender system, new operator house, concrete repairs, sampling existing paint coatings, repainting,
	rebalancing of swing span, and revetment repairs. One significant feature was the installation of a platform under the roadway
	for mounting the mechanical system and electrical components so that they would no longer be submerged during high water
	conditions. Mr. Newman was the Engineer of Record for all mechanical inspection, design and installation review.
04/07-05/11	H.003985 Mermentau Swing Bridge Rehabilitation at Grand Chenier, LA
	This Project was the rehabilitation of the LA 82 swing bridge over the Mermentau River. Included in the Project were
	structural repairs, electrical and mechanical upgrades, repainting, operator house upgrades, fender repairs, and traffic control
	devices. Traffic was maintained throughout the project. Mr. Newman was the Engineer of Record for all mechanical
12/06 07/07	inspection, design and installation review.
12/06–07/07	Pointe-A-La-Hache Ferry Landing Rehabilitation. Plaquemines Parish, LA LADOTD
	The proposed overall project consisted of performing a rehabilitation of the Pointe-A-La-Hache East Bank and West Bank Ferry Landings for the ferry crossing the Mississippi River. Preliminary plans were prepared in accordance with the
	requirements of the DOTD Roadway Plan Preparation Manual, Bridge Design Manual, Off-System Bridge Rehabilitation and
	Replacement Program Guidelines and Hydraulics Manual. Specifications were in accordance with latest edition of the
	Louisiana Standards Specifications for the Road and Bridges. As a sub-consultant, Modjeski and Masters developed
	preliminary plans for the electrical and mechanical layout drawings and associated electrical and mechanical general notes.
	This work basically covered the design of the approach lifting mechanism and electrical power requirements for the lifting
	equipment and approach bridge lighting. Mr. Newman led all mechanical engineering design services for this project.

	6. Staff Experience:								
	Firm employed by Modjeski and Masters, Inc.								
	rey L. Forest, PE			evant experience with this employer	21				
	t Manager - Mechanical			evant experience with other employer(s)	0				
Degree(s) / Years /	Specialization	MS	2001	Mechanical Engineering					
		BS	2000	Mechanical Engineering					
	number / state / expiration date	4572		9/30/2023		The sale			
Year registered	2021 Discipline		hanical						
				Manager in the Mechanical Engineering Sec					
				orest also has experience in bridge construction	on monito	oring, inspection			
and condition repor	rting, detailing bridges for rating capaci	•		<u> </u>					
Experience dates				d contract; i.e., "designed drainage", "designed dr		lers", "designed			
(mm/yy-mm/yy)			•	rs of experience specified in the applicable N					
04/17 - 02/18				The Bridgeport & Port Jefferson Steam					
				ineering services for the mechanical system	_	-			
		U 1	•	minal. M&M also provided engineering serv		-			
	• • •	_		Forest served as the lead mechanical engineer					
01/14 – Ongoing			,	Louisiana Department of Transportation					
				ural rehabilitation services to extend the serv					
	-			s the only routinely operated span. In addition	-				
				posting of the bridge, the operator's house w		C ,			
	<u> </u>			e span is only opened manually (with a crane	*				
		_	-	an toes will be replaced to improve the struct	-	•			
		-		l be rehabilitated to retain their historic appe					
				-mile bridge over Lake Pontchartrain. Mr. Fo					
				ginal machinery design included electric mot		0			
	*			span drive system was converted to hydrauli		<u> </u>			
	, , , , , , , , , , , , , , , , , , , ,		_	The bascule leaf superstructure and pier we	re modele				
12/14 – 12/17	in locating clearances and interference			·		h			
12/14 - 12/17				 Various Bridges (Statewide) LADOTD Structural, Mechanical, Electrical, and Coating 					
			-						
	perform multiple In-Depth Bridge Inspections for various bridges throughout the state of Louisiana, as a part of the ongoing statewide Complex Structures Inspection Retainer with the LADOTD. The inspections were performed using technical rope								
				d climbing techniques. Bridge conditions, in	_	-			
				nd PONTIS/Inspect-Tech forms, along with					
	<u> </u>			ed an in-depth condition inspection of the op-					
			-		Juling Ille	definitely for the			
	movable bridges and authored the mechanical section of the inspection report.								

03/10 – 06/16	Houma Navigation Canal Bridge Rehabilitation. Houma, LA LADOTD: The Houma Navigation Canal Bridge is a swing bridge operated by hydraulic slewing cylinders. M&M is providing engineering design services for the rehabilitation of the drive machinery of this bridge. Mr. Forest performed field inspection and strain gage balancing of the existing operating machinery and design of the new machinery for the upgrade of the span drive system. Mr. Forest performed shop drawing review and response to Contractor RFI's. He also performed on site machinery installation support and inspection during construction.
10/13 – 06/15	4th Street Harvey Bridge over Harvey Canal. Harvey, LA LADOTD: Categorized as a high priority project for DOTD, M&M was engaged to develop a scope for the rehabilitation of the structural, electrical and mechanical systems for extending the life of the bridge 30-40 years. Plans include replacing the grid deck, new track and tread plates, replacing hydraulic system, new electrical control system, generator, and repainting the bridge. Mr. Forest designed a new hydraulic span drive system to replace the existing hydraulic system. The new span drive was modeled after other LADOTD hydraulic span drives for consistency, but tailored specifically for this bridge. The design also included replacement of the center locks and tail locks with components that better retain the alignment of the spans Mr. Forest performed mechanical design for the rehabilitation. The work consisted of replacing the hydraulic span drive system in its entirety, as well as the track and tread plates. A staggered gear tooth profile was using in the track and tread design, which was modeled in 3D to create and verify the complex shapes
02/09 – 10/11	Electrical Rehabilitation of Louisville Street Bascule Bridge & East Pearl River Swing Bridges. Monroe and St. Tammany Parish, Louisiana LADOTD M&M prepared the electrical plans with specification notes for the rehabilitation of the Louisville Street Bridge over the Ouachita River in Monore, LA and the East Pearl River Bridge over the Pearl River in LA. Both bridges were in need of an electrical rehabilitation including lighting, gears and generator replacement. M&M also provided construction support services.
12/06-07/07	Pointe-A-La-Hache Ferry Landing Rehabilitation. Plaquemines Parish, LA LADOTD The proposed overall project consisted of performing a rehabilitation of the Pointe-A-La-Hache East Bank and West Bank Ferry Landings for the ferry crossing the Mississippi River. Preliminary plans were prepared in accordance with the requirements of the DOTD Roadway Plan Preparation Manual, Bridge Design Manual, Off-System Bridge Rehabilitation and Replacement Program Guidelines and Hydraulics Manual. Specifications were in accordance with latest edition of the Louisiana Standards Specifications for the Road and Bridges. As a sub-consultant, Modjeski and Masters developed preliminary plans for the electrical and mechanical layout drawings and associated electrical and mechanical general notes. This work basically covered the design of the approach lifting mechanism and electrical power requirements for the lifting equipment and approach bridge lighting. Mr. Forest was part of the mechanical engineering team for this project.
11/06 – 02/07	Stennis Space Center Bascule Bridge. Hancock County, MS Stennis Space Center This bridge is a double leaf bascule bridge. M&M provided an in-depth structural, mechanical, and electrical inspection. Mr. Forest was involved with the in-depth inspection and strain gauge balancing of the double-leaf bascule bridge operating machinery.

16. Staff Experience	<u>e:</u>								
Firm employed by	Modjeski and Masters, Inc.								
Name Alexa	nder F. Waardenburg, PE		Years of re	levant e	xperience with t	his employer		13	
Title Mecha	nnical Engineer		Years of re	levant e	xperience with	other employe	er(s)	0	
Degree(s) / Years /	Degree(s) / Years / Specialization				neering				339
					nanical Engineer	ing			
Active registration	number / state / expiration date	4475	59 LA	1	3/31/2025				
Year registered	2020 Discipline	Mec	hanical						
Contract role(s) / b	rief description of responsibilities:								
0.0	oined Modjeski and Masters, Inc. in 20	10, aı	nd is assigned	d to the f	firm's Electrical	/ Mechanical	Section. M	r. Waar	denburg has
	variety of bridge projects.								
Experience dates	Experience and qualifications releva				-	-	_	_	rs", "designed
(mm/yy-mm/yy)	intersection", etc. Experience dates sl	hould	cover the ye	ars of ex	xperience specif	ied in the app	licable MPF	₹(s).	
06/13 - 06/14	NCDOT Ferry Ramps NCDOT								
	Modjeski and Masters provided electr								
	structural design of two new ferry ran		•	• .					
	and Rodanthe Ferry). This project w		-	•		•		_	
	review of submittals and RFIs from the	ne con	tractor and re	eviewed	the majority of	the mechanic	al shop drav	wing sul	bmittals and
	RFIs.								
02/19 - 05/19	Fort McHenry Tunnel North Facili		_	•		•			
	The Fort McHenry Tunnel carries eig								
	tunnel is comprised of four bores, two			. ,					
	traffic. The tunnel has an overall leng	•	* *	•				• •	
	air duct below the roadway (lower ple	,				•	•		
	buildings at both ends of the tunnel house the machinery for the supply and exhaust fans and the water removal and fire								
	suppression systems. There are administrative and security offices in the east ventilation building. M&M completed the								
	structural, electrical and mechanical inspection of the four-tube, bi-directional tunnel and ventilation buildings in 2009, 2012,								
2015, 2018, 2019 and 2020. Mr. Waardenburg was part of the tunnel inspection team. 02/19 – 05/19 Baltimore Harbor Tunnel - Baltimore, MD MDTA									
02/19 – 05/19	Baitimore Harbor Tunnei - Baitimo	re, Iv	ID MD1A						
	Owned and operated by the Maryland Transportation Authority, the Baltimore Harbor Tunnel consists of two tubes with a								
	total length of 6,300', plus an addition	al 1,4	50' of cast-in	n-place c	concrete structui	e at the north	end. Constr	ructed ir	n 1958, each
	tube has an out-to-out width of 29'-8"								
	roadway lighting system consists of w	all-m	ounted induc	ction lan	np luminaries at	varying spaci	ing through	out both	tubes. M&M
	completed the structural, electrical and								
	2014. In 2015 and 2016, M&M perform	rmed	a complete so	ounding	inventory of the	e tunnel walls	and subseq	uent reh	abilitation
	plans for removal and replacement of	loose	tiles and det	eriorate	d concrete lining	g. Mr. Waard	enburg was	part of	the tunnel
	inspection team.								

11/17 - 04/20Downtown and Union Station Tunnel Inspections – St. Louis, MO | Metrolink M&M was contracted to perform routine inspections of the Metro Downtown Tunnel, the Union Station Tunnel, and the Eads Bridge over a 4 year period for Metrolink. The Downtown Tunnel and Union Station Tunnel inspections were performed biannually. During the first inspections completed in 2005, M&M developed inspection databases for all three structures. Databases were updated for current deficiencies and inspection reports were prepared after each inspection summarizing the overall condition of the structure, including general observations, particularly notable findings, and repair recommendations. Mr. Waardenburg was part of the tunnel inspection team. **Downtown Tunnel:** consists of 3 main segments including two intermediate station platforms. The tunnel has a total length of 4,460'. Typical construction consists of a double-chamber tunnel. The specific scope of work for this project includes a routine inspection of the Downtown Tunnel, updating the Metro Downtown Tunnel Inspection Database, and submitting an inspection report that outlines the inspection findings and presents structural recommendations based on those findings. Union Station Tunnel: consists of 3 main segments that includes an eastern segment (composed of steel members); a center segment (composed of concrete ceiling slab with drop panels, supported with capitals atop concrete columns); and a western segment (composed of a two-cell reinforced concrete box, culvert-like sections). The tunnel has a total length of 1,085'. An overall evaluation of the structure, including an in-depth inspection and load capacity ratings, was performed. Upon completion of the evaluation, the scope of work was expanded to include the preparation of repair plans and construction inspection.

01/16 - 09/16

I-Street Bridge Replacement, Sacramento, CA | City of Sacramento

As a subconsultant, M&M was selected to design a new Sacramento River bridge. Our portion of the design extends from abutment to abutment and includes all movable components. The first phase is a conceptual study and permitting, followed by final design. This new structure will accommodate highway traffic, which currently crosses the 102-year-old I Street Swing Bridge (upper deck) and will be located on an alignment just to the North. The existing I Street Bridge will remain in place and continue to carry rail traffic (lower deck). The project is expected to cost approximately \$100 Million. Mr. Waardenburg created preliminary mechanical designs

16. Staff Experienc	<u>e:</u>								
Firm employed by Modjeski and Masters, Inc.									
Name Josep l	h G. Strenkoski, PE	Years of relevant experience with this employer 10							
Title Senior	for Project Manager - Electrical Years of relevant experience with other employer(s) 24								
Degree(s) / Years /	Specialization	BS 1988 Electrical Engineering Technology							
Active registration	number / state / expiration date	38336 LA 3/31/2024							
Year registered	2013 Discipline	Electrical							
3 7	* *	Strenkoski has been employed by the Modjeski and Masters, Inc. since 2013. He has							
_	-	ing consulting field including over a decade of project management work and almost two							
		as multi-discipline and multi-project management exposure including in-house							
		efforts, as well as relating with clients and consultants.							
Experience dates	1 1	nt to the proposed contract; <i>i.e.</i> , "designed drainage", "designed girders", "designed							
(mm/yy-mm/yy)		nould cover the years of experience specified in the applicable MPR(s).							
02/17 - 08/2017	9	, New Orleans, LA Louisiana Department of Transportation							
12/18 – 08/2019	1	mechanical, electrical, and architectural rehabilitation services to extend the service life							
		spans. The North bascule span is the only routinely operated span. In addition to repairs							
	and improving the structural capacity to eliminate the weight posting of the bridge, the operator's house will be enlarged, and								
	the span converted to hydraulic operation. The South bascule span is only opened manually (with a crane) when access is								
	needed to service electrical utility lines crossing the lake. The span toes will be replaced to improve the structural capacity to eliminate the weight posting of the bridge. The operator houses will be rehabilitated to retain their historic appearance. The								
		uns (149') of the overall 4.7-mile bridge over Lake Pontchartrain. Mr. Strenkoski is the							
	Engineer of Record for the electrical of	, ,							
06/13 - 02/15		on. Illinois DOT (Joliet, Illinois): The design team of M&M is providing engineering							
00/13 02/13	_	six bascule bridges on the Des Plaines River in Joliet, Illinois to remote control							
	operations. This is a complex design involving the electrical and control upgrades required to remotely control six separate								
	movable bridges of differing types from one remote location. Mr. Strenkoski is serving as the Senior Electrical Engineer on								
		the project responsible for QA/QC and task management of the electrical and SCADA control design. He is also responsible							
		neduling tasks to meet client standards.							
06/14 - 02/15	Elizabeth City Bridge Replacement	Rehabilitation. North Carolina DOT (Elizabeth City, NC): As part of a Movable							
	Bridge Services Agreement for North Carolina Dept. of Transportation, M&M has been contracted to replace the eastbound								
	and rehabilitate the westbound bridges at Elizabeth City. The westbound span is a double leaf Hopkins trunnion bascule								
	bridge. The new eastbound bridge is a double leaf trunnion bascule bridge. M&M provided construction management,								
		inspection, and field inspection for the work on these bridges. Mr. Strenkoski assisted in							
00/11/07/17	construction support effort, construction meetings/site visits, and QA/QC of construction related responses.								
02/14-07/15		arvey, LA Jefferson Parish Dept of Public Works							
		ridge contains a double-leaf bascule girder span over the Canal. Over a period of years,							
	tor Jefferson Parish, M&M has inspec	ted the bridge, developed plans for upgrading structural, electrical and mechanical							

	components and provided construction support services. Emergency responses have been made following both marine
	collisions and hurricanes. Mr. Strenkoski investigated the needs for replacing the braking system.
10/13-02/14	Florida Avenue Bridge over Inner Harbor – Navigation Canal, New Orleans, LA
	Hurricane Katrina flooded the Operator House electrical equipment room. M&M assisted the Port of New Orleans to secure
	funding from FEMA to rehabilitate the Operator House. The scope of services needed to be approved by FEMA and required
	modifications to provide the hazard mitigation and electrical repairs necessary to receive funding. Mr. Strenkoski provided
	assistance in site review and discussions of the situation.
04/14-05/14	H.010882 4th Street Bridge Rehabilitation, Harvey, LA LADOTD
	The project involved the reliable performance of structural, mechanical, electrical, and architectural rehabilitation services of
	this bridge with the intent to extend the life of the bridge 30-40 years. Constructed in 1975, the bridge is a two-lane, double-
	leaf bascule bridge that carries LA18 across the Harvey Canal at Harvey, Louisiana. Mr. Strenkoski assisted with the
	evaluation of the electrical components of this bridge.

16. Staff Experience	<u>ce:</u>							
Firm employed by	Modjeski and Masters, Inc.							
	than E. Gerhart, PE	Years of relevant experience with this employer 13						
Title Project	ct Manager - Electrical	Years of relevant experience with other employer(s) 12						
Degree(s) / Years /	/ Specialization	BS 1998 Electrical Engineering						
Active registration	number / state / expiration date	43052 LA 3/31/2025						
Year registered	2018 Discipline	Electrical						
Contract role(s) / b	orief description of responsibilities: Mr.	Gerhart is a Project Manager in Modjeski and Masters' Electrical Engineering Section						
and has over 25 ye	ears of experience in the design of electron	cal distribution systems, control systems and safety systems for movable bridges.						
Experience dates		nt to the proposed contract; i.e., "designed drainage", "designed girders", "designed						
(mm/yy-mm/yy)	intersection", etc. Experience dates sl	nould cover the years of experience specified in the applicable MPR(s).						
05/16 - Ongoing	US 11 Bridge Rehabilitation Design	, New Orleans, LA Louisiana Department of Transportation						
	M&M led a team providing structural	mechanical, electrical, and architectural rehabilitation services to extend the service life						
	of the US 11 North and South bascule	spans. The North bascule span is the only routinely operated span. In addition to repairs						
		to eliminate the weight posting of the bridge, the operator's house will be enlarged, and						
		ion. The South bascule span is only opened manually (with a crane) when access is						
		s crossing the lake. The span toes will be replaced to improve the structural capacity to						
	eliminate the weight posting of the bridge. The operator houses will be rehabilitated to retain their historic appearance. The							
	bascule spans comprise the largest spans (149') of the overall 4.7-mile bridge over Lake Pontchartrain. Mr. Gerhart was the							
	lead electrical engineer for the complete electrical rehab of the power distribution, control system, and roadway lighting on the							
	bridge							
06/12 - 07/16		lge over ICWW, Larose, LA LADOTD						
	M&M provided rehabilitation plans for the upgrade of the structural, electrical, mechanical system to extend the life of the							
	bridge 30-40 years for this vertical lift bridge. Additionally a new fender system was designed, the operator house was							
	significantly upgraded, and bridge repainted. A bridge inspection and development of scope of service preceded the							
	preparation of plans. Mr. Gerhart inspected the current condition of the electrical system and recommended the necessary							
		cipated in the design of the electrical system rehabilitation.						
08/12 - 08/19		ass DOT. As part of the design/build team led by the joint venture of White-Skanska-						
	Koch and Parsons, M&M provided the final mechanical and electrical design for the Fore River Bridge lift span. The							
	replacement of the Fore River Bridge, carrying Route 3A, is a signature project in the Massachusetts Accelerated Bridge							
	Program. The new proposed vertical lift bridge provides a horizontal navigable channel of 250' and a vertical clearance of 175'							
	in the open position. Extensive rehabilitation was required for the approaches to the proposed structure in addition to							
	demolition of the existing temporary bridge and associated fender system. In addition to the mechanical and electrical services							
		was also tasked with the vessel collision analysis and fender protection design. Mr.						
10/10 0 0 0 0	Gerhart was the lead electrical engine	1 0						
10/13 - 06/15		rey Canal. Harvey, LA LADOTD: Categorized as a high priority project for DOTD,						
	M&M was engaged to develop a scope for the rehabilitation of the structural, electrical and mechanical systems for extending							
	the life of the bridge 30-40 years. Plan	is include replacing the grid deck, new track and tread plates, replacing hydraulic						

	system, new electrical control system, generator, and repainting the bridge. Mr. Gerhart was the lead electrical engineer for
	this project.
01/11- 09/15	Jackson Street Bridge Rehabilitation, Alexandria, LA LADOTD
	M&M prepared the preliminary and final plans for the Jackson Street Bridge rehabilitation over Red River in Alexandria, LA. The rehabilitation includes repairing abutment damage caused by pavement growth, damaged approach slab, providing a relief mechanism for future growth, rehabilitating the lift span steel grid deck, and replacing the bridge & operating house electrical components. Mr. Gerhart performed an inspection of the existing condition of the electrical systems and provided
	recommendations for the necessary improvements. Mr. Gerhart also participated in the rehabilitation design
12/10 - 08/16	Houma Navigational Canal Bridge Rehabilitation, Houma, LA LADOTD
	The Houma Navigational Canal Bridge is a swing bridge operated by hydraulic slewing cylinders. M&M is providing
	engineering design services for the rehabilitation of the drive machinery of this bridge. Mr. Gerhart was an Electrical
	Specialist on this project and was responsible for the design of the electrical system and provided construction support. Mr.
	Gerhart also performed the electrical inspection for this project.
08/11-01/12	Lapalco Bascule Bridge Repairs, Harvey, LA Jefferson Parish Dept of Public Works
	This 2,840' long four-lane high-rise bridge contains a double-leaf bascule girder span over the Canal. Over a period of years,
	for Jefferson Parish, M&M has inspected the bridge, developed plans for upgrading structural, electrical and mechanical
	components and provided construction support services. Emergency responses have been made following both marine
	collisions and hurricanes. Mr. Gerhart was part of the electrical design team.

Firm empl	oyed by	Modjeski and Master	rs, Inc.						
Name	Yelen	a A. Rivera, PE			Years of 1	relevant experience with this employer		1	
Title	Title Structural Engineer				Years of 1	relevant experience with other employe	er(s)	13	
Degree(s)	Degree(s) / Years / Specialization				2009	Civil Engineering			CONT.
Active registration number / state / expiration date				40502	LA	09/30/2024			
Year registered 2016 Discipline				Civil					
~	1 (> /1		11 111 1 3 6	,		10 0 1 1 1 1	C . C		•



Contract role(s) / brief description of responsibilities: Ms. Rivera has over 13 years of experience in the design of infrastructure projects. She has a broad knowledge of current Louisiana Department of Transportation and Development (LADOTD) and the American Association of State Highway & Transportation Officials' (AASHTO) policies and design procedures. She has worked on a variety of highway/roadway and bridge improvement projects through planning and design phases. She has also served in project management roles and performed construction administration. She has completed the following transportation related training courses:

- ATTSA Traffic Control Technician Supervisor, LADOTD specific
- LADOTD/LTAP Bridge Load Rating in Louisiana
- LADOTD/RPC Design Streets for Pedestrians and Bicycles
- LADOTD/LTAP Local Public Agency Core Training
- LADOTD/LTAP Local Public Agency Project Planning, Feasibility & Application
- LADOTD/LTAP Local Public Agency Construction Engineering and Inspection Training

Ms. Rivera will serve as an engineer for Road and Drainage Design.

Experience dates	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed
(mm/yy-mm/yy)	intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).
2/17 - 7/20	Central City Group A (FRC) (DPW P. No. 2017-RR021). New Orleans, LA City of New Orleans - DPW
	Ms. Rivera served as Project Manager overseeing the Surveying, Preliminary Design, Final Design and Bidding Phases of this
	project. Project consisted of full reconstruction (FRC) of several streets (13 blocks) in the urbanized Central City
	Neighborhood of New Orleans. Project was a complex urban design due to the number of underground utilities. Included
	geometric design in accordance with AASHTO design criteria and ensured compliance with the Americans with Disabilities
	Act (ADA). Included hydrologic and hydraulic analyses for the design of the sub-surface drainage system for a 10-year design
	storm in accordance with the LA DOTD Hydraulics Manual, along with design of the replacement of existing water and
	sanitary sewer systems.
1/19 - 7/20	Lower Ninth Ward Northeast Group C (FRC) (DPW P. No. 2019-RR105). New Orleans, LA City of New Orleans -
	DPW
	Ms. Rivera served as Project Manager overseeing the Surveying, Preliminary Design, Final Design and Bidding Phases of this
	project. Project consisted of full reconstruction (FRC) of several streets (18 blocks) in the urbanized Lower Ninth Ward
	Neighborhood of New Orleans. Project was a complex urban design due to the number of underground utilities. Included
	geometric design in accordance with AASHTO design criteria and ensured compliance with the Americans with Disabilities
	Act (ADA). Included hydrologic and hydraulic analyses for the design of the sub-surface drainage system for a 10-year design

	storm in accordance with the LADOTD Hydraulics Manual, along with design of the replacement of existing water and
	sanitary sewer systems.
12/09 - 8/16	Baker Canal Bridge Replacement (S.P. No. H000698). Baker, LA LADOTD
	Ms. Rivera was responsible for performing a site assessment, collecting relevant data for evaluation of potential effects on the
	project area, and coordination with LADOTD to prepare preliminary roadway and bridge plans. She also prepared cost
	estimates for both the replacement and rehabilitation of the existing bridge to perform a cost comparison. Upon approval from
	FHWA, the bridge replacement option was chosen and final roadway and bridge plans were prepared. Microstation software
	along with Inroads application was used to supplement geometric calculations for the proposed widening. The bridge consisted
	of 3-55' AASHTO Type II girder spans over concrete bents supported by pre-cast concrete piles. Included reconstruction of
	the approach roadways along with geometric improvement to the US 61/LA 964 Interchange. The project was awarded for
	construction in September 2014 and Ms. Rivera provided assistance during construction as required.
8/13 - 8/14	Judge Edward Dufresne Parkway Extension Stage 0 Feasibility Study and Safety Study. St. Charles Parish, LA New
	Orleans Regional Planning Commission
	Stage 0 Feasibility Study was for the investigation of alternatives to extend Judge Edward Dufresne Parkway or provide
	emergency access to I-310 in the event of a train derailment. Ms. Rivera was responsible for conducting a windshield survey,
	collecting pictures and existing information and preparing geometric alignment concepts and typical section drawings for the
	alternatives for the Stage 0 report.
1/10 - 3/12	I-12 to Bush Environmental Impact Statement, St. Tammany Parish, LA LADOTD
	EIS for a proposed 4-lane highway from Bush, Louisiana to Interstate 12. Ms. Rivera performed a Line and Grade study for
	several alternatives. The study included developing the most suitable horizontal and vertical alignments for each alternative
	using Microstation and Inroads software, creating typical section templates and determining cut and fill quantities.
8/10 - 5/11	Airline Highway Bus Rapid Transit Stage 0 Feasibility Study. Jefferson Parish, LA LADOTD
	Feasibility study to evaluate the constructability and operational feasibility of the widening of Airline Highway (US 61) from
	Williams Boulevard to Hickory Avenue in Jefferson Parish, Louisiana to accommodate bus rapid transit. Ms. Rivera was
	responsible for collecting relevant data, evaluating potential environmental, cultural, and socioeconomic resources within the
	project area, coordinating with Jefferson Parish Drainage Department as well as LADOTD to develop conceptual design plans
	for improvements aimed at reducing traffic delays and traffic congestion. Ms. Rivera incorporated the Complete Streets Policy
	in the design and evaluated the engineering feasibility to complete a Stage 0 Checklist.
8/09 – 12/10	LADOTD, I-12 to Bush Environmental Impact Statement. St. Tammany Parish, LA LADOTD
	EIS for a proposed 4-lane highway from Bush, Louisiana to Interstate 12. Ms. Rivera performed a Line and Grade study for
	several alternatives. The study included developing the most suitable horizontal and vertical alignments for each alternative
	using Microstation and Inroads software, creating typical section templates and determining cut and fill quantities
	1 0 1

16. Staff Ex	perienc	e <u>:</u>							
Firm emplo	Firm employed by Modjeski and Masters, Inc.								
Name	Justin	M. Guillot, PE		Years of r	elevant experience with this employer	2			
Title	Struct	ural Engineer		Years of r	elevant experience with other employer(s)	4			
Degree(s) /	Years /	Specialization	BS	2017	Civil and Environmental Engineering				
Active regi	stration	number / state / expiration date	4579)2 LA	3/31/2024				
Year regist	ered	2021 Discipline	Civi	[
Contract ro	le(s) / b	rief description of responsibilities:	Mr. Guille	ot has over	6 years of experience in the design of infrastruc	ture project	ts. He has a		
broad knov	vledge o	f current Louisiana Department of	Γransport	ation and D	evelopment (LADOTD) and the American Ass	ociation of	State		
Highway &	z Transp	ortation Officials' (AASHTO) poli	cies and d	lesign proce	edures. He has also served in project manageme	ent roles and	l performed		
constructio	n admir	istration. In addition, Mr. Guillot h	as compl	eted course	work by the Federal Highway Administration (FHWA) and	d National		
		•			nn Traffic Safety Services Association (ATSSA	*			
					uillot will serve as an Engineer for Road and D				
Experience	dates				sed contract; i.e., "designed drainage", "designed drainage",		s", "designed		
(mm/yy-m					ears of experience specified in the applicable N	<u>IPR(s).</u>			
2/21 - 3/22	2	Cline Ave Bridge. East Chicago		•	O				
		1 0			t construction of a privately-owned 1.7-mile se	_	•		
			_		port role in performing an Independent Techni				
			•		lting firm for conformance with Indiana Depar		-		
		` '			nual on Uniform Traffic Control Devices (IMU	,			
		1 1 0		-	e safety and operation of the bridge and roadwa	• 11			
					ion of various warning and regulatory signs as				
				_	ch included corrections to the items found not i	_			
		* *			ction quantities and compiled an opinion of pro				
					the contractor for conformance with the project				
		Another task was the creation of conceptual layouts for new interchanges along the bridge. Mr. Guillot's role included							
		determining the appropriate ramp design criteria (design speed, travel lane and shoulder widths, cross slope, maximum grade							
		curve radii, etc.) and designing multiple horizontal and vertical geometries for a total of 8 ramps at 2 different interchange							
		locations in accordance with InDOT and AASHTO's "A Policy on Geometric Design of Highways and Streets". These ramps required complex layouts due to vertical clearance issues caused by the presence of overhead utilities and at-grade railroad							
		<u> </u>			also produced conceptual layout drawings to il	_			
9/17 – 12/2	20				R021). New Orleans, LA City of New Orlean		Tatternative.		
<i>3/11</i> 12/2	.0				ary and final design phases then transitioned to		nager and		
		_	_	-	ruction phase. He performed geometric design i	•	_		
					the Americans with Disabilities Act (ADA) for				
					eighborhood. The project was a complex urban				
		T		•	Vay. Mr. Guillot performed hydrologic and hydrologi	-			
		- C		_	r design storm in accordance with the LADOT	•			

	along with design of the replacement of existing water and sanitary sewer systems. He oversaw development of the final construction plans and specifications, including typical sections, special details, plan/profile sheets, geometric details, joint layouts, and cross sections. Mr. Guillot calculated quantities for all construction bid items and compiled an Opinion of Probable Construction Cost (OPCC) which was ultimately within 1.1% of the winning contractor's bid. Upon the start of construction, Mr. Guillot was the primary point of contact for both the client and the contractor. He reviewed contractor material submittals and shop drawings for compliance with the plans and specifications. Lastly, he performed frequent site visits to ensure safe work practices were being followed and verify the contractor's implementation of proper temporary traffic control measures.
9/16 – 9/19	Rossignol Road Bridge Replacement. Calcasieu Parish, LA Calcasieu Parish Police Jury (CPPJ) Mr. Guillot provided general Engineering support for the replacement of an 80' timber bridge on Rossignol Road with a precast concrete slab span bridge. He performed geometric design of the bridge alignment and roadway approaches in accordance with AASHTO design criteria. He performed hydrologic and hydraulic analyses of roadway drainage elements and designed the approach guardrails as well as the bridge abutment scour protection, all to LADOTD standards. He calculated final construction quantities and compiled an OPCC. He also assisted in the development of final construction plans and specifications.
9/17 - 12/19	Old Spanish Trail – Evergreen Rd. Intersection Improvements. Calcasieu Parish, Louisiana SASOL (2016-2019) Mr. Guillot provided general Engineering support for the design of capacity intersection improvements which included the realignment of Evergreen Rd. along with the addition of left and right turn lanes at the intersection. He performed geometric design calculations in accordance with AASHTO design criteria and utilized AutoTurn to verify that the WB-67 design vehicle could successfully navigate the intersection and turn lanes given the proposed configuration. He performed hydrologic and hydraulic analyses for the design of a new sub-surface drainage system which complies with current LADOTD standards. He also oversaw the preparation of construction plans and specifications which included typical sections, plan/profile sheets, design drainage maps, geometric details, sequence of construction, signing and pavement marking details, and cross sections.
10/15 - 12/17	Ham Reid Road Extension and Roundabout Design. Calcasieu Parish, Louisiana Calcasieu Parish Police Jury (CPPJ) (2015-2017) Mr. Guillot provided general Engineering support for the design of the extension of Ham Reid Road between Elliott Road and LA 384 as well as the addition of two new roundabouts at the intersections of Elliott Road at Ham Reid Road, and Graywood Parkway at LA 384. He designed preliminary roadway and roundabout geometries in accordance with AASHTO design criteria, while incorporating various green infrastructure elements. He performed preliminary hydrologic and hydraulic calculations for drainage improvements. Mr. Guillot calculated construction quantities and developed a preliminary OPCC. He also directly contributed to the preparation of preliminary plans, including typical sections, plan/profile sheets, design drainage maps, geometric details, sequence of construction, signing and pavement marking details, and cross sections.

16. Staff Experience	<u>ce:</u>								
Firm employed by	Modjeski and Masters, Inc.								
Name Todd	J. Stephens, PE		Years of 1	elevant experience with this employer	12				
Title Project	et Manager – Structures		Years of 1	relevant experience with other employer(s)					
Degree(s) / Years /	Specialization	BS	2009	Civil Engineering					
		MS	2015	Engineering					
Active registration	number / state / expiration date	8189		9/30/2023					
Year registered	2014 Discipline	Civi							
	<u> </u>	-	•	Modjeski and Masters, Inc. in 2009. He is assi	_				
_	<u> </u>	nce in	analysis, d	esign, rehabilitation and rating of steel and con	crete bridges, including				
	long-span and movable bridges.								
Experience dates	<u> </u>			sed contract; i.e., "designed drainage", "designed drainage",					
(mm/yy–mm/yy)	-			ears of experience specified in the applicable N	MPR(s).				
08/20 - 12/20	Load Rating of Fourteen Complex	_	*	•					
		-		ment retrieval, bridge inspection (as needed),	•				
	_ = =		_	as needed), and plan production (as needed) for					
	bridge types included swing spans, bascule spans, truss spans and curved steel spans. For the analysis and load rating task,								
	M&M generated a system structural model and performing an analysis of each bridge to determine dead and live load forces in								
	the members. For the bridge superstructures, the "Girder System" in AASHTOWare BrR software was used. For the complex bridges, a three-dimensional structural model was needed. M&M also developed influence lines and COMPSTIL2 input files								
					-				
	_			inverted-T pier caps. All load rating analysis for and Guidelines for Bridge Rating and Evaluation					
				rt of the load rating team for this project.	on, and LADOID Bridge				
10/17 – 12/18	New Broadway Bridge Design. Wes								
10/17 - 12/16	• •				new movable snan Our				
	as a subconsultant, M&M was responsible for the structural, mechanical, and electrical design of the new movable span. Our cope included the substructure, superstructure, and pier protection system. Phase 1 was concept development and alternatives								
	analysis. In this phase, M&M evaluated several variations of swing spans, bascule spans and vertical lift spans then make a								
	recommendation as to the type of movable bridge that is best suited. Phase 2 and Phase 3 were preliminary and final design,								
	respectively. In these phases, M&M generated contract drawings, specifications and a construction cost estimate. Mr.								
	Stephens conceptually designed and created cost estimates for several possible movable bridge alternatives for the new								
	1 2 2			and creation of a Bridge Type Selection Report.					
09/15 - 02/16	I-Street Bridge Replacement, Sacra								
	, <u> </u>			w Sacramento River bridge. Our portion of the	design extends from				
	abutment to abutment and includes al	l mov	able compo	nents. The first phase is a conceptual study and	l permitting, followed by				
	final design. This new structure will a	ccom	modate hig	hway traffic, which currently crosses the 102-y	ear-old I Street Swing				
				nt just to the North. The existing I Street Bridge					
	,			ect is expected to cost approximately \$100 Mil	•				
	created finite element models to preli	minar	ily design s	everal configurations of through truss lift spans	and the lift towers for				

	the vertical lift alternative. He also investigated the requirements and effects of implementing mixed highway and light rail
	traffic on the movable span alternatives.
06/13 - 03/14	H.009859.5: Crescent City Connection, Bridge No. 1, New Orleans, LA LADOTD
	M&M performed an inspection and LRFR load rating of the GNO #1, a 13,428-ft truss bridge with a main span of 1,575 feet.
	The rating included the superstructure, including gusset plates and deck, and selected substructure elements. Mr. Stephens
	performed the gusset plate ratings and checked the rating calculations for the pins.

04/20 - 02/21

16. Staff Ex	perienc	e:							
Firm emplo	yed by	Modjeski and Mast	ers, Inc.						
Name	Moha	ammad Majd, PE			Years of relevant experience with this employer				
Title	Senior	or Engineering - Structures			Years of relevant ex	perience with other	employer(s)	7	
Degree(s) /	Years /	Specialization		MS	2010 Civil Engi	*	• • • • • • • • • • • • • • • • • • • •	1	
C ()		1		BS	2010 Civil Engi	•			
Active regis	stration	number / state / expira	ation date	4683					
Year registe		2022	Discipline	Civil					
		rief description of resp			e Design and Desig	a & Constructability	Review		
	• , ,	eximately 12 years of				•		nultinle a	gencies such a
		OT, the City of Philade							
		urved and highly skey	-				•		-
		le 3-D modeling prog	_				-	_	•
		Jersey, and Louisiana					•		
Safety Insp			i, una notas a Ba	ciicioi	ina masters degree	tom Breker om vers	sity. Maditionally,	110 15 4 0	crimed Bridge
Experience		· · · · · · · · · · · · · · · · · · ·	lifications relev	ant to	he proposed contr	ct: ie "designed	drainage" "desig	ned gird	ers" "designe
(mm/yy-mi		Experience and qualifications relevant to the proposed contract; <i>i.e.</i> , "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).							
05/20 - 01/21		Movable Bridge Struct							
03/20 01/21		This project involves pe							
		Structural Senior Engine							
		inspections, identified cr		•			ection reports.		
01/20 - 05/21		Load Rating of Fourtee						••	
		Modjeski and Masters, In							
		and non-destructive testi truss spans and curved st							
		bridge to determine dead and live load forces in the members. For the bridge superstructures, the "Girder System" in AASHTOWare BrR software was used. For the complex bridges, a three-dimensional structural model was needed. M&M also developed influence lines and COMPSTIL2 input files							
		for complex substructures including hammerheads and inverted-T pier caps. All load rating analysis followed current AASHTO Manual for Bridge							
		Evaluation, the LADOTD Policies and Guidelines for Bridge Rating and Evaluation, and LADOTD Bridge Design and Evaluation Manual. Mr. Majd's duties included performing the analysis and load rating of two steel pony-truss bridges and a double leaf bascule bridge with deck-truss							
		approach spans. He also				ony-truss bridges and a	double leaf bascule bri	age with a	eck-truss
12/19 - 03/21		Load Rating of 354 Off							
,_,		Modjeski and Masters, In				spection (as needed), an	alysis and load rating,	sampling/	instrumentation
		and non-destructive testi	ng (as needed), and	plan pro	luction (as needed) for	54 off system bridges in	ncluding prestressed c	oncrete bri	dges. For the
		analysis and load rating t							
		forces in the members. F							
		dimensional structural m hammerheads and invert							
		Guidelines for Bridge Ra							
		multiple bridges using A							
		girder. Substructure type					•		

Cline Avenue Bridge Review, Analysis and Construction Support, East Chicago, IN:

	The Cline Avenue Bridge is 6,236-foot long precast segmental bridge that spans over several rail lines, Riley Road, and the Indiana Harbor Canal in
	East Chicago, IN. The new structure consists of 29 cast-in-place concrete columns that support 685 post-tensioned concrete single cell box girders segments which form the bridge's deck. Completion of this project restored entrance into the Northwest Indiana area. Modjeski and Masters, Inc. was contacted by United Bridge Partners to perform a fully independent review on the design, review of construction documents, and provide an on-site presence for completion of construction of the 1.7 mile long segmental bridge. Mr Majd's duties included performing the analysis of a 10-span unit of
	the bridge consisting of concrete post-tensioned box girders that utilized precast segments and balanced cantilever construction. He also performed the transverse analysis of the box girders using 3D analysis in LUSAS.
09/17 - 05/22	City of Philadelphia., 15th Street Bridge Improvement Project, Philadelphia, PA:
	Under this On-Call TED services agreement with the City, Mr. Majd was a Structural Engineer on the project and was responsible for: designing steel bolted connections for replacement girders that frame into a steel bent; designing fence connections and anchor bolts to resist wind; checking steel girder designs; determining proposed deck elevations; checking a concrete pier cap design; checking shear stud designs for existing and replacement girders; and overseeing CAD Technicians in the development of construction drawings.
12/18 - 09/22	City of Philadelphia., MLK Drive Bridge Study & Design, Philadelphia, PA:
	Under this On-Call TED services agreement with the City, Mr. Majd served as the Deputy Project Manager for all four project phases and acts on behalf of the Project Manager as needed. During Conceptual Design, he was responsible for performing bridge live load ratings using PennDOT's BAR7 program; additionally, he performed 3D FEM analysis on the curved portions of the bridge using LUSAS. During Preliminary Engineering, Mr. Majd performed deck and overhang design for the proposed widened deck, developed preliminary design drawings, and organized the TS&L package.
03/17 - 02/19	GWB Upper Level Stage III Final Design Services for Replacement of the Main Span and Side Span Finger Joints and Deck Panels at the NY
	& NJ Towers, New York, New York:
	The Port Authority requested that M&M perform Stage III Final Design services for the complete replacement of the upper level steel finger joints, including the supporting structural steel beneath the joints, of the George Washington Bridge at the NJ and NY towers. Additional items included in the
	design were replacement of portions of the orthotropic steel deck panels on each side of the finger joints; replacement of the drainage troughs and
	flushing system underneath the finger joints; relocation of all utility facilities in the finger joint repair areas; temporary support of the joints and deck
	panels during construction; and priority steel repairs to the existing structural steel that support the finger joints assemblies, including replacement of the main span stringer bearings. M&M prepared final design and contract documents, including contract drawings, cost estimate, specifications, and an estimated construction/staging schedule. Mr. Majd's duties included designing and developing drawings for the replacement finger joints, expansion
	dams, secondary floorbeam members, orthotropic deck panels, structural steel repairs, and stringer bearing replacement.
02/17 - 04/17	Grays Ferry Bridge Rehabilitation, Philadelphia, PA:
02/17 01/17	As a Senior Engineer, Mr. Majd performed superstructure analysis and bearing design. Additionally, he evaluated different design alternatives of a
	retaining wall structure for the pedestrian walkway and determined their feasibility and cost effectiveness. The project involved the design of the bridge
	rehabilitation which included repairs to 22 existing steel pier caps and bolsters, bearings, and other structural components.
03/11 - 09/14	City of Philadelphia., Tabor Road Bridge Rehabilitation, Philadelphia, PA:
03/11 07/14	Under this On-Call TED services agreement with the City, Mr. Majd is serving as a Senior Structural Engineer for this project. He participated in the
	foundation analysis, superstructure analysis, and the rehabilitation design plans. M&M was responsible for providing Final Design services for the
	Tabor Road Bridge Project over Tacony Creek. This included performing superstructure replacement and substructure rehabilitation services.
01/20 - 05/21	Load Rating of Fourteen Complex Bridges, Statewide, Louisiana LADOTD
01/20 - 03/21	Modjeski and Masters, Inc. performed plan and document retrieval, bridge inspection (as needed), analysis and load rating, sampling/instrumentation
	and non-destructive testing (as needed), and plan production (as needed) for 14 complex bridges. The bridge types included swing spans, bascule spans,
	truss spans and curved steel spans. For the analysis and load rating task, M&M generated a system structural model and performing an analysis of each
	bridge to determine dead and live load forces in the members. For the bridge superstructures, the "Girder System" in AASHTOWare BrR software was
	used. For the complex bridges, a three-dimensional structural model was needed. M&M also developed influence lines and COMPSTIL2 input files
	for complex substructures including hammerheads and inverted-T pier caps. All load rating analysis followed current AASHTO Manual for Bridge
	Evaluation, the LADOTD Policies and Guidelines for Bridge Rating and Evaluation, and LADOTD Bridge Design and Evaluation Manual. Mr.
	Majd's duties included performing the analysis and load rating of two steel pony-truss bridges and a double leaf bascule bridge with deck-truss
	approach spans. He also checked the rating of a pontoon bridge.

Firm employed by Modjeski and Masters, Inc.				
	ey P. Carr, PE	Years of relevant experience with this employer 31		
Title Asso	ciate - Structures	Years of relevant experience with other employer(s)		
Degree(s) / Years /	Specialization	MS 2004 Structural Engineering		
		BS 1990 Civil Engineering		
		26796 LA 9/30/2024		
Year registered 1996 Discipline		Civil		
Contract role(s) / brief description of responsibilities: Ms. Carr has extensive experience in the rating, strengthening and design of highway, railroad, and combined				
highway/railroad structures, including large cantilever spans and movable bridges. Ms. Carr has overseen the gamut for rating bridges from small concrete slab spans to				
complex steel structures, movable bridges and gusset plates, as featured below. She is well experienced with AASHTOWare Bridge Rate (BrR) and is knowledgeable of both				
LFR and LRFR rating requirements. Special Training: NHI Course No. 130092, Fundamentals of LRFR and Applications of LRFR for Bridge Superstructures.				
Experience dates	Experience and qualifications relevant to the proposed contract; <i>i.e.</i> , "designed drainage", "designed girders", "designed intersection", etc.			
(mm/yy-mm/yy)	Experience dates should cover the years of experience specified in the applicable MPR(s).			
03/21 - 05/22	H.009859.5 I-210 Bridge over Prien Lake Structural Rating, Calcasieu Parish LADOTD			
	Modjeski and Masters, Inc. performed the as-is/as-repaired LRFR of Prien Lake Eastbound & Westbound Main Bridge and Approaches for a total length of over			
	17,000 ft. Analysis included LUSAS FEM models, AASHTOWare BrR models of continuous span girders and ratable superstructure components, girder spli			
		t Modified Cb as needed. Design and legal load capacity ratings were calculated for the girders and link joint for the caps of the pile bents. Ratings for the superstructure and substructure were calculated using LRFR		
		who oversees and performs primary QA/QC for the load rating and analysis of this structure.		
09/21 - 08/22	H.009859.5 Load Rating of Complex Bridges, Caddo and St. Tammany Parishes LADOTD			
		ng condition LRFR of two bridges, I-20 over Spring St./LA 1 and US 190 over Bayou Lacombe, including the		
		needed. The I-20 bridge is divided into three units connected through pin and hanger style expansion joints.		
		sulated for the girders and link joint connections of the rolled and welded plate girder spans, as well as the steel		
		is an equal arm 130' swing span, consisting of a concrete deck supported by two non-prismatic built-up main		
		capacity ratings were calculated for superstructure elements of the swing span, as well as superstructure and ASHTOWare BrR Software and three dimensions structural models were used for dead and live load analyses.		
		re developed for the complex structures. Rating and contract services followed the "Bridge Load Rating, Posting,		
		ure" document. Ms. Carr is the Project Manager who oversees and performs primary QC/QA for the load rating		
	& analysis of this structure.			
07/02 - 08/14	Huey P. Long Bridge Widening and Rating I			
		led new vehicular approaches on both sides of the Mississippi River consisting of three lanes plus shoulders and		
		opproaches while maintaining traffic through the corridor. Included elements: existing foundations, pile and drill-		
		r spans and multiple-span steel continuous units. The plans were prepared in accordance with AASHTO LRFD OTD Standard Specifications for Roads and Bridges. Ms. Carr served as Superstructure Task Leader for the		
		of other engineers. She also performed work on the design and detailing for the main bridge truss		
		ring the initial phase of the superstructure construction. During the rating phase of the widened HPL Bridge, Ms.		
		the approaches & main bridge floorsystem, coordinated the overall rating work, and performed overall QA/QC		
	for the project and submittals.			
10/18 - 05/21	H.009859.5: Sunshine Bridge Load Rating Aft			
		eel cantilever through truss bridge that carries four lanes of traffic over the Mississippi River near		
		rge mounted crane was traveling upstream in the western most channel of the river. There was insufficient dge, and the back-stay of the crane impacted the downstream bottom chord of the truss. The impact caused		
		earing off the bottom plate of the box member and inducing severe out of plane distortion. With the damage		
	Diginitedia damage to a bottom enora member, te	on the contour place of the box member and inducing severe out of plane distortion. With the damage		

	documented, work on repair concepts began. M&M performed a post repair load rating in accordance with the AASHTO Manual for Bridge Evaluation. This effort included developing an As-Is/As-Repaired AASHTOWare BrR model of the main span cantilever truss including the floor system and gussets. Load rating analysis was performed for strengthened, modified or repairs main span truss members or gussets as well as members with increased or decreased dead load stress resulting from the collision or repair work. Ms. Carr was the Project manager who oversaw and performed primary QA/QC for the load rating of this complex structure.		
11/19 - Ongoing	H.009859.1: Load Rating of Fourteen Complex Bridges LADOTD		
	M&M. is performing plan and document retrieval, bridge inspection (as needed), analysis and load rating, sampling/instrumentation, and plan production for 14 complex bridges. The bridge types include swing spans, bascule spans, truss spans and curved steel spans. For the analysis and load rating task, M&M is generating a system structural model and performing an analysis of each bridge to determine dead and live load forces in the members. For the bridge superstructures, AASHTOWare BrR software is being used. All load rating analysis will follow the AASHTO Manual for Bridge Evaluation, LADOTD BDEM and AASHTO LRFD Bridge Design Specifications. Ms. Carr is the PM who oversees & performs primary QA/QC for the load rating of the bridges.		
07/19 - 05/21	H.012485.1: Load Rating of 354 Off System Bridges LADOTD		
	Modjeski and Masters, Inc. is performing plan and document retrieval, bridge inspection (as needed), analysis and load rating, sampling/instrumentation and non-destructive testing (as needed), and plan production (as needed) for 354 off system bridges including prestressed concrete, reinforced concrete and steel plate girder bridges. For the analysis and load rating task, M&M is generating a system structural model and performing an analysis of each bridge to determine dead and live load forces in the members. For the bridge superstructures, AASHTOWare BrR software is being used. For the complex bridges, a three-dimensional structural model is needed. All load rating analysis will follow current AASHTO Manual for Bridge Evaluation, LADOTD Bridge Design and Evaluation Manual and AASHTO LRFD Bridge Design Specifications. Ms. Carr is the Project Manager who oversees and performs primary QA/QC for the load rating of the bridges.		
07/19 - 06/21	H.000303.6: Danziger Bridge Repair and Rating LADOTD		
	M&M performed repair and load rating services for the Danziger Bridge, a vertical lift structure with a steel girder superstructure supported by reinforced concrete piers, and the flanking prestressed concrete approach structures. AASHTOWare Bridge Rating BrR software was used to perform load rating based on the present condition, capacity and loading of the bridge. All load rating analysis followed the AASHTO Manual for Bridge Evaluation, LADOTD Bridge Design and Evaluation Manual & AASHTO LRFD Bridge Design Specs. Ms. Carr was the Project Manager who oversaw and performed primary QA/QC for the load rating.		
01/17 - 08/18	H.009859.5: Nineteen Complex Bridge Load Rating and Evaluation. Louisiana LADOTD		
01/17 00/10	M&M performed plan/document retrieval, bridge inspection and analysis, and LRFR rating of complex bridge structures, mainly movable bridges. Gusset, truss, floorsystem and substructure components were rated. Bridge inspections focused on gusset plates and existing member conditions for rating. AASHTOWare BrR was used for the ratings, which followed the AASHTO Manual for Bridge Evaluation, the LADOTD Policies and Guidelines for Bridge Rating and Evaluation, and LADOTD Bridge Design & Evaluation Manual. Ms. Carr was the Project Manager who oversaw & performed primary QA/QC for the load rating of the bridges.		
02/16 - 10/17	H.009859.5: Ten Truss Bridges Load Rating and Evaluation. Louisiana LADOTD		
	Modjeski and Masters, Inc. performed plan and document retrieval, bridge inspection and analysis, and load and resistance factor rating of complex bridge structures, including large cantilever trusses, vertical lifts and swing spans. Gusset, truss, floorsystem and substructure components were rated. Bridge inspections focused on gusset plates and existing member conditions for rating. AASHTOWare BrR was used for the ratings, which follow the AASHTO Manual for Bridge Evaluation, the LADOTD Policies and Guidelines for Bridge Rating and Evaluation, and LADOTD Bridge Design and Evaluation Manual. Ms. Carr was Project Manager who oversaw and performed primary QA/QC for the load rating of the bridges.		
09/14 - 12/16	H.009859.5 (A): Rating and Posting of On-System State Bridges. Louisiana LADOTD		
	M&M performed load rating analyses for 110 existing bridge structures using the Load and Resistance Factor Rating Method. Elements to be rated include superstructure and substructure components. Provisions in the AASHTO Manual for Bridge Evaluation as well as LADOTD Policies and Guidelines for Bridge Rating and Evaluation were followed. Ms. Carr was group leader, oversaw, and performed primary QA/QC for the load rating of the structures which included reinforced concrete, prestressed concrete and steel plate girder bridges.		
02/13 - 02/15	H.009859.5: Crescent City Connection, Bridge No. 1, New Orleans, LA LADOTD		
	M&M performed an inspection and LRFR load rating of the GNO #1, a 13,428-ft truss bridge with a main span of 1,575 feet. The rating included the superstructure, including gusset plates and deck, and selected substructure elements. Ms. Carr oversaw & performed primary QA/QC for the load rating of the bridge.		

Firm employ	yed by Mod	jeski and Master	s, Inc.							
Name	Jason W. Miles, PE				Years of relevant experience with this employer 14		14			
Title	itle Associate - Structures				Years of	freleva	nt experience with other employer	(s)	0	
Degree(s) / Years / Specialization					2008	Civil	Engineering			
Active registration number / state / expiration date					3	LA	09/30/2023			
Year registe	red	2013	Discipline	Civil						
Contract ro	ole(s) / brief	description of re	sponsibilities:							

Mr. Miles has been employed as a Design Engineer in the New Orleans office of Modjeski and Masters, Inc. since 2009. During this period, he has been engaged in multiple complex projects. The majority of his time has been spent in complex structural analysis, 3-D structural modeling, shop drawing review, assessment of steel fabricator quality control reports, performing finite element analysis using both the LUSAS and Florida Pier programs and complex load rating analysis. Mr. Miles attended the AASHTOWare Bridge Rate (BrR) meeting titled "AASHTOWare Bridge Design and Rating Software User Group Meeting" in August 2014, 2016, 2020 and 2022. He also completed NHI Course No. 130092, Fundamentals of LRFR and Applications of LRFR for Bridge Superstructures and NHI Course No. 130081, LRFD for Highway Bridge Superstructures. Mr. Miles also has experience with finite element analysis, in particular through the use of Lusas software to check AASHTOWare BrR results.

particular anough a	the use of Eusus software to effect in 18111 of the Bitt lesing.						
Experience dates	Experience and qualifications relevant to the proposed contract; <i>i.e.</i> , "designed drainage", "designed girders", "designed intersection", etc.						
(mm/yy-mm/yy)	Experience dates should cover the years of experience specified in the applicable MPR(s).						
12/19 - 08/20	H.009859.5 US 90 Claiborne Bridge Load Capacity Rating, New Orleans, LA LADOTD						
	Modjeski and Masters performed a load capacity rating for the US-90 Bridge over City Streets, known locally as "Elevated Claiborne." Bridge elements rated include reinforced slab spans, rolled stringer spans, girder-floorbeam stringer spans, and steel substructure consisting of cross girders and columns. Design and legal load capacity ratings were calculated for the current condition of the superstructure and substructure elements. The reinforced concrete slab spans, rolled steel stringer spans and girder-floorbeam-stringer spans were modeled using AASHTOWare's Bridge Rating (BrR) Version 6.8.3. The "Reinforced Concrete Slab System Superstructure" was used to model the slab spans, the "Girder System Superstructure" definition was used for the stringer spans, and the "Floor System Superstructure" definition was used to model the girder-floorbeam-stringer spans. Most spans in BrR utilized a line girder analysis, while some rolled stringer spans utilized 3D FEM analysis in BrR. Ratings for all applicable members were calculated using Load and Resistance Factor Rating (LRFR) methodology. Mr. Miles operated as a co-manager overseeing the technical aspects of the complex bridge ratings. Mr. Miles provided QA/QC, including calculation checking and report review.						
03/21 - 10/21	H.009859.5 I-210 Bridge over Prien Lake Structural Rating, Calcasieu Parish LADOTD						
	Modjeski and Masters, Inc. performed the as-is/as-repaired Load and Resistance Factor Rating (LRFR) of Prien Lake Eastbound and Westbound Main Bridge and Approaches for a total length of over 17,000 feet. Analysis included LUSAS FEM models, AASHTOWare BrR models of continuous span girders and ratable superstructure components, analysis of girder splices for rating and use of the AISC moment Gradient Modified Cb as needed. The "Girder System Superstructure" definition was used for the girder spans, and the "Floor System Superstructure" definition was used to model the continuous stringer units and floorbeams without crossframes. The steel plate girders were modeled separately from the multi-span continuous stringer floor system because of the pin and hanger arrangements. All BrR-models utilized a line girder analysis. Design and legal load capacity ratings were calculated for the girders and link joint connections of the steel plate girder spans, and for the caps of the pile bents. Ratings for the superstructure and substructure were calculated using Load and Resistance Factor Rating (LRFR) methodology. Mr. Miles provided QA/QC, including calculation checking and report review.						
11/19 - 05/21	H.009859.5: Load Rating of Fourteen Complex Bridges LADOTD						
	Modjeski and Masters, Inc. performed plan and document retrieval, bridge inspection (as needed), analysis and load rating, sampling/instrumentation and non-destructive testing (as needed), and plan production (as needed) for 14 complex bridges. The bridge types include						

	swing spans, bascule spans, truss spans and curved steel spans. For the analysis and load rating task, M&M generated a system structural model and performing an analysis of each bridge to determine dead and live load forces in the members. For the bridge superstructures, AASHTOWare BrR software was used. For the complex bridges, a three-dimensional structural model was needed. M&M also developed influence lines and COMPSTIL2 input files for complex substructures including hammerheads and inverted-T pier caps. All load rating analysis followed current AASHTO Manual for Bridge Evaluation, LADOTD Bridge Design and Evaluation Manual and AASHTO LRFD Bridge Design Specifications. Mr. Miles operated as a co-manager overseeing the technical aspects of the complex bridge ratings. Mr. Miles provided QA/QC, including calculation checking and report review.
07/19 - 05/21	H.000303.6: Danziger Bridge Repair and Rating LADOTD
	Modjeski and Masters, Inc. is performed repair and load rating services for the Danziger Bridge, a steel vertical lift structure with a steel girder superstructure supported by reinforced concrete piers, and the flanking prestressed concrete approach structures. AASHTOWare Bridge Rating BrR software was used to perform load rating based on the present condition, capacity and loading of the bridge. All load rating analysis followed AASHTO Manual for Bridge Evaluation, LADOTD Bridge Design and Evaluation Manual and AASHTO LRFD Bridge Design Specifications. Mr. Miles performed analysis of the span using a 3D FEM model in LUSAS. Analysis included investigating thermal gradient effects, validating data from bridge monitoring systems, and an LRFR load rating.
07/19 - 04/21	H.012485.1: Load Rating of 354 Off System Bridges LADOTD
	Modjeski and Masters, Inc. performed plan and document retrieval, bridge inspection (as needed), analysis and load rating, sampling/instrumentation and non-destructive testing (as needed), and plan production (as needed) for 354 off system bridges including prestressed concrete, reinforced concrete and steel plate girder bridges. For the analysis and load rating task, M&M is generated a system structural model and performing an analysis of each bridge to determine dead and live load forces in the members. For the bridge superstructures, AASHTOWare BrR software was used. For the complex bridges, a three-dimensional structural model was needed. All load rating analysis followed current AASHTO Manual for Bridge Evaluation, LADOTD Bridge Design and Evaluation Manual and AASHTO LRFD Bridge Design Specifications.
	Mr. Miles provided technical guidance to bridge raters involved in a variety of bridge types, including slab spans, prestressed girder spans, and grid deck on steel beam spans. Mr. Miles provided specific guidance on ratings of timber substructure elements. Ratings were performed using AASHTOWare BrR with refinements done in Excel when needed. Mr. Miles also performed general QA/QC and rating report review.
10/18 - 05/21	H.009859.5: Sunshine Bridge Load Rating After Collision Repair LADOTD The Sunshine Bridge is a steel cantilever through truss bridge that carries four lanes of traffic over the Mississippi River near Donaldsonville, LA. The three main truss spans are each about 800 feet in length and provide up to 133 feet in vertical clearance above high water. On October 12, 2018, a barge mounted crane was traveling upstream in the western most channel of the river. There was insufficient clearance as the barge passed underneath the bridge, and the back-stay of the crane impacted the downstream bottom chord of the truss. The impact caused significant damage to a bottom chord member, tearing off the bottom plate of the box member and inducing severe out of plane distortion. The member in question was a primary load path compression member, designed to carry 1,700 kips of dead load. LADOTD closed the bridge to traffic directly after the incident and engaged Modjeski and Masters to perform an emergency hands-on inspection using technical rope access techniques. With the damage documented, work on repair concepts began. M&M performed a post repair load rating in accordance with the AASHTO Manual for Bridge Evaluation. This effort included developing an As-Is/As-Repaired AASHTOWare BrR model of the main span cantilever truss including the floor system and gussets. Load rating analysis was performed for strengthened, modified or repairs main span truss members or gussets as well as members with increased or decreased dead load stress resulting from the collision or repair work. Mr. Miles served as a lead engineer and structural analyst for this emergency project.
02/17-08/18	H.009859.5: Nineteen Complex Bridge Load Rating and Evaluation. Louisiana LADOTD Modjeski and Masters, Inc. performed plan and document retrieval, bridge inspection and analysis, and load and resistance factor rating of complex bridge structures, mainly movable bridges. Gusset, truss, floorsystem and substructure components were rated. Bridge inspections focused on gusset plates and existing member conditions for rating. AASHTOWare BrR was used for the ratings, which follow current AASHTO Manual for Bridge Evaluation, the LADOTD Policies and Guidelines for Bridge Rating and Evaluation, and LADOTD Bridge Design and Evaluation Manual. Mr. Miles participated in the load rating analysis and reporting for this project.

Firm emplo	yed by	Modjeski and Maste	ers, Inc.					
Name	Zolan Prucz, PE, PhD				Years of rele	evant experience with this employer	40	
Title	Senior Technical Advisor				Years of rele	evant experience with other employer(s)	7	
Degree(s) /	Degree(s) / Years / Specialization Pl			PhD	1984	Civil Engineering, Structures		(Ama
		_		MS	1981	Civil Engineering, Structures		
				BS	1976	Civil Engineering		
Active regis	Active registration number / state / expiration date 2				9 LA	3/31/2024		
Year registe	ered	1988	Discipline	Civil				

Contract role(s) / brief description of responsibilities: Dr. Prucz has worked on bridge related projects since joining Modjeski and Masters, Inc. in 1983. His assignments ranged from design, evaluation and retrofit of fixed and movable bridges to evaluations of effects of vessel impact and seismic loads on bridges, and the effects of fatigue and corrosion on steel bridges. He was one of the principal designers for the Norfolk Southern North Drawspan Replacement over Lake Pontchartrain, the I-10/I-310 Interchange in New Orleans and the widening of the US 190 Mississippi River Bridge in Baton Rouge, among other projects.

Dr. Prucz was the principal investigator for developing the "Criteria for Design of Bridge Piers Against Ship Collision in Louisiana Waterways", which was used for bridge design in Louisiana and other states from 1985 to 1991. He has designed bridge protection systems and has investigated several ship collision accidents with bridges. He was the principal investigator and project manager for a statewide study for the Louisiana DOTD whose scope was to evaluate vulnerability to vessel collision of 28 bridges in the state. Recent vessel collision related projects include bridge vulnerability assessments for New York State Bridge Authority, Oklahoma DOT, Michigan DOT and the County of Galveston, Texas, and bridge protection system designs for four bridges over the Arkansas River in Oklahoma, the I-10 Mississippi River Bridge in Baton Rouge and the I-210 Prien Lake Bridge in Lake Charles. He developed the vessel collision design criteria for movable bridges contained in the AASHTO LRFD Movable Highway Bridge Design Specifications, 2000, and co-authored the Vessel Collision Design of Bridges chapter in the Bridge Engineering Handbook (Edited by W. Chen and L. Duan), CRC Press, 1999.

Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; <i>i.e.</i> , "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).
1984 & 1999	Development of Vessel Collision Design Criteria and Specifications
1704 & 1777	 Author of "Criteria for: The Design of Bridge Piers with Respect to Vessel Collision in Louisiana Waterways" prepared for the LADOTD and the FHWA, November 1984. The report was used by Louisiana and other states such as Florida until 1991, when the AASHTO Guide Specification for Vessel Collision Design became available. Author of Section 4 – Vessel Collision Considerations of the NCHRP 12-44 Recommended Specifications for Movable Highway Bridges, Transportation Research Board, 1999, which was later adopted by AASHTO as a standard (AASHTO LRFD Movable Highway Bridge Design Specifications, 2000).

Various Years	Ship Collision Studies performed under the direction of Dr. Prucz:
	 Vessel Collision Risk Assessment for the Mississippi River Gulf Outlet bridge, Route LA47/I-510 for the LADOTD, 1994, 1995. Statewide study for the Louisiana DOTD whose scope was to evaluate the vulnerability to vessel collision of 28 bridges in the state, of which 9 are Mississippi River crossings and 6 are movable bridges. NCHRP 12-44 Recommended Specifications for Movable Highway Bridges includes Section 4 - Vessel Collision Considerations
1987 - 1998	Papers and Presentations on Vessel Collision by Dr. Prucz:
	 "Design of Bridge Piers Against Ship Collision", (Z. Prucz and W. B. Conway), in Bridges and Transmission Line Structures, (Edited by L. Tall), ASCE, New York, 1987, pp. 209-223. "Ship Collision with Bridge Piers - Dynamic Effects", (Z. Prucz) presented at the 69th Annual Meeting of the Transportation Research Board, Washington, D.C., January 1990. "Criteria for the Design of Bridge Fender Systems", (Z. Prucz and W. B. Conway) presented at the 3rd Biennial symposium of Heavy Movable Bridges, Nov. 12-15, 1990, St. Petersburg, Florida. "Ship Collision Aspects Unique to Inland Waterways", (Z. Prucz) in Proceedings of the International Symposium on Advances in Ship Collision Analysis, Copenhagen, Denmark, May 10-13 1998. "Protective Works: An Overview", (W. B. Conway) in Proceedings of the International Symposium on Advances in Ship Collision Analysis, Copenhagen, Denmark, May 10-13 1998. "The Consequences of Vessel impact on the Mississippi River Bridges in New Orleans" (Z. Prucz and W. B. Conway), ASCE Structures Congress 99, New Orleans, LA. "Vessel Collision Vulnerability of Bridges – Louisiana's Perspective" (T. M. Ducote and Z. Prucz), International Bridge Conference, 1999, Pittsburgh, PA. "Vessel Collision Analysis and Design", in Bridge Engineering Handbook, ed. W. Chen and L. Duan, CRC Press, 1999. (M. Knott and Z. Prucz).
1995 - 1998	Vessel Collision Vulnerability Study State Wide, Louisiana Department of Transportation and Development Work included the evaluation of 28 bridges in the State of Louisiana with respect to vessel collision. Among these bridges there were nine major Mississippi River crossings, eight through truss bridges and one cable-stayed bridge. The project included collection of vessel traffic, navigation and waterway characteristics data and substructure and superstructure bridge analyses. The analyses performed included structural, local and global bridge capacity calculations, vessel impact analysis, and risk assessments. The study also included recommendations for bridge protection and accident prevention measures.

<u> 16. Staff Ex</u>								
	Firm employed by Fugro USA Land, Inc.							
Name		Marx, PE		Years of relevant experience with this employer	22			
Title		President, Louisiana General Manager		Years of relevant experience with other employer(s)	3			
Degree(s) /	Degree(s) / Years / Specialization			MS / 2001 / Civil Engineering				
			BS /	1999 / Civil Engineering				
Active regi	stration	number / state / expiration date	3147	79 / LA / March 31, 2025				
Year regist		2004 Discipline	Civi					
Contract ro	ole(s) / b	rief description of responsibilities	Geo	technical Principal-in-Charge Mr. Marx will provide engine	eering review and			
				site of the project tasks.				
Experience	dates	1 *		the proposed contract; i.e., "designed drainage", "designed drainage",				
(mm/yy-m		•		cover the years of experience specified in the applicable M				
2001 – curi	rent			ral Manager. Eric Marx has provided geotechnical services				
		government, industrial, commercial and coastal infrastructure projects since joining Fugro in 2001. He has been both engineer						
		and engineer-of-record on some of Louisiana's high-profile transportation projects over the last 20 years, including the I-10						
		Twin Span Replacement Project, John J. Audubon Bridge, and numerous task orders, as part of previous retainer contracts.						
		Eric's role has involved managing and executing task orders, developing and overseeing field programs, achieving and						
		maintaining laboratory certifications and performing and reviewing geotechnical engineering analyses. Many of the projects						
01/10 00	/4.5			ons and required advanced engineering evaluation.	0 11			
01/10 - 03/10		LADOTD Statewide Geotechnical Retainer Contract, Louisiana. Mr. Marx served as principal-in charge for this program						
08/20 - Cui	rrent	which included performing over 20 task orders for bridge structures across Louisiana with a total program cost of over \$4M.						
		The scope of work included soil borings (on land and in water), cone penetration test (CPT), laboratory testing, engineering						
		analysis, and design recommendations. Fugro was also retained to install geotechnical instrumentation. Mr. Marx was						
		Principal-in-Charge, negotiated and oversaw completion of task orders, and worked with DOTD to ensure client satisfaction on deliverables.						
04/04 - cur	ront		icion	a. Mr. Marx served as project engineer, project manager an	nd is currently principal			
04/04 - Cur	Tent				• • •			
		in-charge for the project. Fugro was selected by the Louisiana Department of Transportation and Development (LADOTD), with the assistance of selected Design Consultants, in evaluating the stability of critical bridge structures across the state						
		regarding scour susceptibility. Since 2004, Mr. Marx has supervised evaluations on over 300 bridges across Louisiana						
		including coordination of geotechnical field investigations, laboratory testing, and Electric Cone Penetrometer Test (ECPT)						
		soundings. Geotechnical engineering analyses included deep foundation evaluations on driven piles, drilled shafts and caissons						
		for varying scour events and development of soil parameters.						
09/17 - 07/	19			Marx was Principal-In-Charge for Fugro and provided con	ntract oversight for the			
				nical field investigations and geotechnical analyses for the	_			
		significant interaction with the local airport and businesses. Mr. Marx reviewed results of field and laboratory analyses and						
ı		performed QA checks on deep foundation calculations, embankment settlement calculations of driven and drilled foundations						
		and MSE Wall recommendations.						

2015-2019	Livingston Parish Road Improvement Program, Livingston Parish, LA Mr. Marx Served as Principal-In-Charge. Livingston
	Parish funded this project to rehabilitate approximately 40 roads across the parish each year. Fugro's work included soil
	borings and collection of bulk samples, laboratory testing for classification and bench scale testing for cement treatment,
	engineering recommendations for pavement thickness and subgrade preparation, and construction materials testing
	observations to document compliance with plans and specifications Mr. Marx oversaw the field operations and engineering
	analyses.
2005-2008	Twin Spans Replacement Project, Orleans and St. Tammany Parishes, Louisiana. Mr. Marx was a Project Engineer on the
	project to replace the Twin Spans bridge damaged during Hurricane Katrina. Mr. Marx coordinated the field program which
	consisted of 30 soil borings and over 260 CPT's to depths between 100 and 190 feet in 15 feet of water. Mr. Marx helped
	develop the pile load testing program and performed axial and lateral pile capacity calculations using LRFD methodology.

Firm employed by Fugro USA Land, Inc.								
	Allen, PG	Years of relevant experience with this employer	20					
Title Geosc	cientist	Years of relevant experience with other employer(s)	16					
Degree(s) / Years /	Specialization	BS / 1986 / Geology						
		OSHA 40-hour HAZWOPER Supervisor						
Active registration	number / state / expiration date	165 / LA / October 14, 2023						
		1076 / TX / June 30, 2023						
Year registered	2003 Discipline	Geoscientist						
	orief description of responsibilities							
Experience dates		nt to the proposed contract; i.e., "designed drainage", "designed draina						
(mm/yy-mm/yy)		nould cover the years of experience specified in the applicable M						
2003 – Current		ical field operations for high profile Fugro projects in Louisiana						
		perience which includes the development, oversight, logging and						
	exploration, all in Louisiana. His project experience covers geotechnical and environmental services for transportation,							
	industrial, coastal, and commercial applications. As part of his duties, Mike works to determine access and equipment							
	requirements. He has executed field programs for DOTD that included land-based trucks and ATV mounted equipment for conventional access all the way to marsh-buggy and lift-boat mounted equipment for marine access. His responsibilities							
	include administrative and project management, coordination with drillers and CPT crews and following specific DOTD							
	sampling protocols.	ingenient, coordination with driners and of 1 crews and ronown	ing speeme Both					
06/21-11/21		Task Order No. H.003931). Field Manager. For this project, 72 s	oil borings, laboratory					
		rmed for the main bridge structure, overpasses, and pavements. M						
		r to complete this project ahead of schedule and on budget.	•					
11/05 - 12/08	I-10 Twin Spans Replacement Project, Orleans and St. Tammany Parishes, Louisiana. As part of the replacement of the I-10							
	Twin Spans damaged during Hurricane Katrina, an extensive geotechnical data collection campaign was conducted. The							
	program included performing over 30 Soil Borings to depths up to 200-ft below the mudline. The borings were performed in							
	up to 15-ft of open water using lift-boat mounted equipment. Mike managed the data acquisition which required close							
	communication with DOTD due to the accelerated schedule on the project. The project was completed on schedule which							
	helped advance the design of the emer							
05/04 - 06/19	Statewide Louisiana Bridge Scour Program. DOTD was performing evaluations of bridge scour Statewide. At select bridge							
		acquire data where gaps were noted. Mike managed field operation	1 0					
0.0100 0.0112		ted over 15 years and required access of land- and marine based						
06/08 – 06/12		t. DOTD has assigned over 50 task orders as part of three separa						
05/12 - 03/17		ordination and execution of these task orders which included bori	<u> </u>					
08/20 – Ongoing		Added to The Statewide Geotechnical IDIQ: Mr. Allen's decade	-					
	ouisiana provides the team with expertise to deliver excellence to	טוט.						

Firm employed by C. H. Fenstermaker & Associate				es, L.L.C.		
Name	Travis	Bodin, MBA, PLS, Pl	MP	Years of relevant experience with this employer	19	
Title	Vice P	resident, Survey and M	apping	Years of relevant experience with other employer(s)	1	
Degree(s) /	Years /	Specialization		B.S. / 2004 / Industrial Technology		
				MBA / 2021 / Business Administration		
Active registration number / state / expiration date			on date	PLS No. 5067 / LA / 03.31.2024		
Year registe	ered	2011	Discipline	Professional Land Surveyor		
Contract role(s) / brief description of responsibilities			nsibilities	Principal – Survey; Meets Minimum Personnel Requiremen	t (MPR) #5	



Experience dates (mm/yy-mm/yy) Experience and qualifications relevant to the proposed contract; *i.e.*, "designed drainage", "designed girders", "designed drainage", "designed girders", "designed drainage", "designed dr

Travis Bodin, MBA, PLS, PMP has extensive surveying, management, and coordination experience. He has served as the Lead Professional Land Surveyor for projects across Louisiana. His responsibilities have included the management of surveying/ROW services, utility relocation coordination, coordinating with parish, state, and federal agencies and sub-consultants, cost estimating, scoping, scheduling and planning, resource management, and construction management services. With his background in surveying and project management, Mr. Bodin has performed and participated in multi-million-dollar projects consisting of large scale topographic and bathymetric surveys, development of high accuracy GPS networks, landowner notification and documentation, the development of DTM, infrastructure documentation, GIS integration, and process and procedure development. Mr. Bodin has conducted management duties for both field and office activities on survey and engineering projects.

With his wide range of managerial and technical experience, Mr. Bodin was able to obtain his Project Management Professional Certification (PMP No. 2269869) which is acknowledged by agencies around the world as the leading certification for project managers. Mr. Bodin is experienced in the use of the newest versions of MicroStation, AutoCAD, and Trimble Business Center, Office 365, and Primavera 6.

•	Louisiana Watershed Initiative Region 4 (De Soto, Sabine, Vernon, Rapides, Beauregard, Allen, Jefferson Davis,
	Calcasieu, and Cameron Parishes) Mr. Bodin is serving as the Lead Surveyor for the Louisiana Watershed Initiative Region
	4, an unprecedented project that will manage the future flood risk in the State of Louisiana through watershed-based solutions.
	Mr. Bodin's responsible for all aspects of surveying, data collection, and management to successfully complete an interactive,
04/2020-ongoing	usable, and manageable hydraulic and hydrologic Region 4, which encompasses De Soto, Sabine, Vernon, Rapides,
	Beauregard, Allen, Jefferson Davis, Calcasieu, and Cameron Parishes in the State of Louisiana. These models will consider
	the degree to which communities within a watershed are hydraulically and hydrologically connected, and will lead decisions
	regarding land use, policy, and infrastructure must now be coordinated, made, and implemented at the watershed level if flood
	risk is to be effectively managed.
	S.P. H.005967 Port of Lake Charles Rail at W. Sallier St. (Calcasieu Parish, LA) Fenstermaker completed the
	topographic and boundary surveys, established control, processed data, reviewed title reports, established property boundaries,
05/19-03/21	and mapped encumbrances for the ~0.75 miles Railroad Relocation. LADOTD survey feature codes were utilized for this
	project, and LADOTD right-of-way maps along with COGOWIN legal descriptions were created. Mr. Bodin is serving as
	Project Principal and providing QA/QC for this project.

	LADOTD Permit No. 153198, 153357, 153587: Sasol LCCP-Heavy Haul Road Engineering and Construction (LA378
	& LA379) (Calcasieu Parish, LA) Mr. Bodin served as the Lead Surveyor in providing topographic, boundary, and route
	surveying to aid in the coordination with public and state agencies for the construction of a 2.4-mile roadway. Services include
09/13 - 01/19	mapping for the acquisition of agreements between Sasol and third-party utilities, platting for acquisition and dedication of
	property needed for various construction activities and state agencies, and Quality Control services of construction activities
	that were conducted which included monument review and location mapping. Mr. Bodin was responsible for field
	coordination, data processing, ROW generation, servitude and ROW mapping and topo surveys.
	LADOTD Permit No. 03030387: Kaliste Saloom Road Widening, Intersection Improvements, Bridge, and CE&I (LA
	3073 to LA 733) (Amb. Caffery to E. Broussard Rd) (Lafayette Parish, LA) Mr. Bodin served as the Surveyor Project
12/08 - 07/18	Manager. Fenstermaker performed the topographic survey of all cross street and road tie-ins, cross sections for the purpose of
	an existing elevation DTM and parcel boundaries effected by the ROW. Mr. Bodin was responsible for field crew
	coordination, topo/boundary surveys, ROW plats, monuments, data processing, plats and legal descriptions.
	City of Carencro 2018 Asphalt Overlay (Lafayette Parish, LA) Fenstermaker was contracted to provide surveying, design,
	utility coordination, temporary traffic control and construction administration and inspection. The project was located along
12/17 – 08/18	several different roadways within the City. The planned construction includes milling, overlay and patching along
12/17 00/10	approximately 2,350-ft. of Hector Connoly Road, 1,250-ft. along W. Butcher Switch Road, and 290-ft along Guilbeau Road.
	The project is following LADOTD Road Design Manual and MUTCD standards and procedures. Mr. Bodin served as Survey
	Principal.
	East Delacroix Marsh Creation and Terracing (BS-37) Project, Breton Sound (St. Bernard Parish, LA) This CWPPRA
	funded project aims to create and nourish 406 acres of marsh and construct approximately 12,950 linear feet of terraces. If
02/20-12/20	constructed, this project would help to protect the community of Delacroix, Louisiana from storm surge. Fenstermaker was
	tasked by CPRA to perform topographic, bathymetric, and hydrographic surveys of the access and pipeline corridors, marsh
	creation, terracing and borrow areas. Fenstermaker's scope also includes a geophysical survey and archeological survey of the
	borrow area. Mr. Bodin served as survey manager.
2017 2020	Queen Bess Island Restoration (BA-202) Project (Jefferson Parish, LA) Survey Technician Fenstermaker is the Prime
2017-2020	consultant for CPRA's Queen Bess Island Restoration project. On this task, Fenstermaker provided a topographic survey to
	locate existing levees, rock dives, pool areas, cuts and trenasses. Mr. Bodin served as the survey manager on this project.

Firm employ	red by C. H. Fensterma	ker & Associate	es, L.L.C.		
Name	Chris Harlin, PLS, EI		Years of relevant experience with this employer	<1	100000
Title	Surveyor		Years of relevant experience with other employer(s)	17	
Degree(s) / `	Degree(s) / Years / Specialization		B.S. / 2005 / Civil Engineering		
Active regis	Active registration number / state / expiration date		PLS No. 5281 / LA / 03.31.2025		
Year registered 2022 Discipline			Professional Land Surveyor		
Contract role	e(s) / brief description of res	ponsibilities	Quality Control - Survey		

Experience dates (mm/yy-mm/yy) Experience and qualifications relevant to the proposed contract; *i.e.*, "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).

Christopher "Chris" Harlan, Jr., PLS, EI is a Surveyor I in Fenstermaker's Baton Rouge office and has over 17 years of experience. Mr. Harlan's experience includes processing field data; drafting survey plats, legal descriptions, and ALTA surveys; preparing permits for various regulatory bodies such as DOTD, Levee Boards, Corps of Engineers and railroad permits; performing topographic and hydrographic surveys, pipeline route surveys, and containment volume surveys; communicating with and providing information to clients during the course of survey projects; interpreting maps, drawings, plats, sketches, field books and legal descriptions; performing online and stand-up courthouse and highway right-of-way research; operating Trimble equipment and Trimble Business Center software; training field personal on new equipment and proper survey procedures; site visits to assist in job estimating costs; calculating survey project duration; maintaining survey equipment and supplies for several survey crews; ensuring safety supplies are in compliance with various safety programs; and working with survey crews to perform slab surveys, flood certificate surveys, curb setbacks, grade determinations, set drainage and property corners, boundary surveys, and traffic control surveys. At Fenstermaker, he is currently responsible for assisting with estimating and preparing proposals, developing a scope of work for the survey crews, ensuring that the field work performed meet the needs of the clients, preparing the required drawings, and ensuring that the final product meets the needs of the client. He is also experienced in the following software: AutoCAD Land Development, Carlson Survey 2018®, Adobe Photoshop®, Microsoft Office 365®, Outlook®, Trimble Business Center®, Starnet®, Hypack®, SonarWiz®, Global Mapper, Microstation, Civil 3d, and Corpscon®.

Coulee Ile des Cannes-L8C Regional Detention Facilities Phase 1 (Lafayette Parish, LA) The City of Scott selected Fenstermaker to provide professional engineering services for the L8C detention facilities project. These services included data gathering, technical analysis, completion of an H&H study, the development of design documents, project permitting, and the completion of an Environmental Assessment (EA) to determine project eligibility for HMGP funding. Mr. Harlan processed survey data and prepared data files for design, worked on the property boundary, and researched conveyance records to adjust the boundary where needed. He also created the boundary, surface, and cross sections for the drawings, drafted plan and profile sheets, and worked with the Parish to identify the approximate location of the 12-inch water line.

Amoco Road Bridge (Calcasieu Parish, LA) Fenstermaker will provide pre- and post-construction surveying services to the Calcasieu Parish Police Jury on the Amoco Road Bridge project located in Ward 2. Services include survey staking prior to construction for right-of-way/utility relocation/driveway relocations. During and post construction, survey services include but are not limited to identification and re-establishment of horizontal and vertical control points, confirm horizontal alignment, elevation checks for new drainage structures, bridge element checks, verification of as-built pile cutoff elevations, and staking

	of ROW/easements for the project. Mr. Harlin's duties include assisting with identifying and giving a possible solution to the
	control issue at the site.
	New Providence Well No. 4 (Calcasieu Parish, LA) Fenstermaker will provide a topographic survey and boundary survey
11/22-12/22	of the site for the Calcasieu Parish Police Jury. Services include preforming a topographic survey and boundary survey of the
11/22-12/22	site. Mr. Harlan's duties included creation of the job scope for the survey crew, processing and creation of the topographic
	plats for the client.

Firm employed by	C. H. Fenstermaker & Associate	s, L.L.C.				
Name Justin	Bordelon, PLS	Years of relevant experience with this employer	17			
Title Manag	ger, Surveyor	Years of relevant experience with other employer(s)	0			
Degree(s) / Years /	Specialization	B.S. / 2009 / Business Administration				
Active registration	number / state / expiration date	PLS 5271 / LA / 03.31.2024				
Year registered	2021 Discipline	Professional Land Surveyor				
Contract role(s) / bi	rief description of responsibilities	Hydrographic Survey				
Experience dates	Experience and qualifications relev	vant to the proposed contract; i.e., "designed drainage", "desi	gned girders", "designed			
(mm/yy-mm/yy)	intersection", etc. Experience dates	should cover the years of experience specified in the applicable I	MPR(s).			
Justin Bordelon, PI	LS is a Professional Land Surveyor. H	is initial surveying work included performing underwater acousti	c investigations and			
hydrographic surve	y. As he gained more experience, Mr.	Bordelon became the underwater acoustic investigation manage	r and worked on many			
		the Louisiana Department of Transportation and Development. H				
_	•	oort, and Midland, TX. Mr. Bordelon currently coordinates and su	-			
_	- 1 0	e also acts as Project Manager and assists in pre-project planning	and post data collection			
analysis. Additiona	lly, he is responsible for client interac					
	Louisiana Terminal Site Topographic Survey and Utility Mapping (St. Bernard Parish, LA) The Port of New Orleans					
	selected Fenstermaker to perform topographic survey and utility mapping services for use in conceptual designs and permit					
	applications for a port terminal project. The topographic survey will be performed using aerial LiDAR and orthorectified aerial					
	imagery. Fenstermaker will perform a bathymetric survey of the wharf project survey area and a magnetometer survey within					
04/22-ongoing	the limits of the bathymetric survey. For the utility mapping portion of the project, Fenstermaker will obtain readily available					
	data from utility owners on underground utilities including water, sanitary sewer, storm drainage, electrical, gas, telephone,					
	streetlight, and bridge. Mr. Bordelon is serving as Project Manager, has coordinated site visits, managed project planning and					
	scheduling, reviewing control network, acquiring DOTD permitting for deep rod monuments, and coordinating field crews,					
	reviewing collected data, and preparing reports and final deliverables.					
		s (Plaquemines Parish, LA) The project consisted of performing				
	Pointe-La-Hache East Bank and West Bank Ferry Landings for the ferry crossing the Mississippi River. The rehabilitation					
	includes the replacement of the existing Ramp Bridge and its substructures and foundations, replacement of the existing Ramp					
07/20-08/20	Bridge lift towers, replacement of the existing pile and chain dolphins, and all associate roadway tie-ins and site development of the existing pile and chain dolphins, and all associate roadway tie-ins and site development.					
	As a sub to Modjeski and Masters, Fenstermaker performed sidescan sonar for the hydrographic survey of the ferry lar					
	support the design of the rehabilitation. Mr. Bordelon performed quality control on the collected sidescan and MS1000 data,					
		analysis and processed mosaic files, and prepared deliverables fo				
	_	Survey (St. John the Baptist Parish, LA) Mr. Bordelon served	5			
07/20-05/22	<u> </u>	n Canal from the Mississippi River to the Maurepas Swamp. This project included,				
01/20 03/22	multibeam, single-beam and magnet	•				
	diversion canal route from the Missi	ssippi River to Interstate 10 utilizing LiDAR, Photogrammetry and	nd Conventional			

	Surveying methods. Tasks included coordination with AECOM, CPRA, Marathon, coordinating and scheduling field crews, overseeing office data processing and deliverable generation.
11/20-05/21	New Orleans Outfall Canals Survey (SLFPA) (Orleans Parish, LA) Mr. Bordelon served as the project manager to map out the New Orleans Outfall Canals utilizing Multibeam and LiDAR technology for erosion detection and monitoring. Tasks included coordination with the Flood Protection Authority, coordinating and scheduling field crews, overseeing office data processing and deliverable generation.
	LSU University Lakes Project (University Lakes/CSRS) (East Baton Rouge Parish, LA) Fenstermaker performed
03/21-09/21	bathymetric, topographic and stump identification surveys in preparation dredge the six LSU lakes. Mr. Bordelon served as the Project Manager and coordinated and supervised the activities of field and office personnel. He also coordinated with the client and LSU on the project's progress and scheduling.
11/19–04/20	Third Coast Midstream - Hurricane Barry NTL & DOC Survey Fenstermaker was contracted to provide a Hydrographic Survey for Third Coast Midstream to check for any exposed pipelines or damaged subsea tie-ins after the Hurricane Barry Event for pipelines in Vermilion Bay, West Cote Blanche Bay, East Cote Blanche Bay and the Gulf of Mexico. The pipeline owners included AMID (Seacrest), Henry Gas High Point, and Panther Operating. Fenstermaker imaged approximately 152 miles along the pipeline corridors with a sidescan sonar, magnetometer, echosounder and RTK. Mr. Bordelon served as the project manager and supervised all field and office activities.
06/18-10/18	Port of Lake Charles – Docks 4 – 9 (Calcasieu Parish, LA) Fenstermaker provided sonar drops, imagery and profiling for bulkheads and piling structures for multiple dock at the Port of Lake Charles. Mr. Bordelon was project manager and coordinated all field and office activities.
10/22	Chilhowee Dam Survey (Blount County, TN) Fenstermaker used a multi-beam bathymetry sonar for the Tailrace and downstream areas of this hydroelectric dam. UAI supplied the boat for the survey activities. The sonar was used to produce a 3D point cloud model, to establish current conditions of the structures, and to establish a 3D Digital Baseline for future inspections. This data enabled the client to determine changes in the area over time. Fenstermaker also deployed a fiber-optic tethered underwater ROV (Remotely Operated Vehicle) to capture high-definition underwater photography of any scour or undermining conditions along the tailrace concrete structure, including the training walls and rip-rap embankment. Mr. Bordelon served as the project manager and was responsible for coordinating field crews, providing survey support, and reviewing data.
10/22-12/22	GRDA Salina & Pensacola Dam Survey (Mayes County, OK) Fenstermaker served as a sub-consultant to UAI and performed all advanced technologies services for the project. UAI performed multibeam, Sidescan Sonar, and LiDAR data collection along the upstream and downstream sides of the Salina Dam and on the upstream side of the Pensacola Dam. Mr. Bordelon served as Fenstermaker's project manager and was responsible for coordinating field crews, processing data, reviewing data, and preparing contour maps and project deliverables.

Firm employed by	C. H. Fenstermaker & Associate	s, L.L.C.				
· · · · · · · · · · · · · · · · · · ·	ord Millett, PLS, EI	Years of relevant experience with this employer	10			
Title Survey	vor	Years of relevant experience with other employer(s)	0			
Degree(s) / Years /	Specialization	B.S. / 2014 / Civil Engineering,				
Active registration	number / state / expiration date	PLS No. 5245 / LA / 03.31.2025 EI No. 32848 / LA / 09.30.2	2024			
Year registered	2020 2016 Discipline	Professional Land Surveyor Engineer Intern				
Contract role(s) / br	rief description of responsibilities	Topographic Survey				
Experience dates		ant to the proposed contract; i.e., "designed drainage", "designed drainage", "designed drainage",				
(mm/yy-mm/yy)		should cover the years of experience specified in the applicable I				
1	•	or at Fenstermaker whose responsibilities consist of field crew co	*			
_		of boundary and right of way plats, ALTA surveys and Develop				
1	· 1	s project management as well as public meetings, client relations				
_		s. Millett is also responsible for the preparation of proposals for the	he Engineering,			
Advanced Technological	ogies and Surveying Divisions.		1, , C , 11			
		ershed Initiative (LWI)–Region No. 4 Fenstermaker was the problem of the first of t				
01/01	unprecedented project that will manage the future flood risk in Louisiana through watershed-based solutions. Fenstermaker is					
01/21-ongoing	responsible for various tasks including data collection, data gap analysis, surveying, drone imaging, and GIS services to					
	successfully complete interactive, usable, and manageable hydraulic and hydrologic models for Region 4. Ms. Millett served					
	as Survey Project Manager.	A Discrete A Data Data Data Data Data Data Data Da	· 11 1: D :			
	Hanks Dr/Landis Dr Ped Improvements, Phase 1 & 2 (East Baton Rouge Parish, LA) Hanks Drive and Landis Drive are					
	neighborhood streets in northern Baton Rouge, off Airline Hwy (US 190) north of Greenwell Springs Road (LA 37). This area					
03/20-11/21	experiences a high volume of pedestrian and bicycle traffic even in the absence of sidewalks. Fenstermaker provided					
03/20-11/21	topographic surveys and ROW services for Phase 1 and Phase 2 of the project, respectively, and those surveys were completed in accordance with LADOTD and MayERP Standards should be subject. We Millett was responsible for completing the					
	in accordance with LADOTD and MovEBR Standards ahead of schedule. Ms. Millett was responsible for completing the					
	topographic survey, processing data, coordination with field crews, establishing project control, producing LADOTD deliverables, as well as producing the CAD file for the Engineer.					
	1 0	es Rail at W. Sallier St. (Calcasieu Parish, LA) Fenstermaker	completed the			
		eys, established control, post-processed data, reviewed title report	*			
05/19-03/21	1 1 0 1					
03/17-03/21		ces for the approximately 0.75-mile Railroad Relocation for the Port of Lake Charles. LA				
	DOTD survey feature codes were utilized for this project, and LADOTD Right of Way maps along with COGOWIN legal descriptions were created. Ms. Millett served as the Project Manager for this project.					
	-	Roundabout Study, Design, and Redesign (Ascension Parish	LA) Fenstermaker			
	1 2	urchpoint Road and Roddy Rd. The study was completed in com				
02/18-04/20	VI.1.1.5, Roundabout Study and Approval." Following LADOTD's approval, Fenstermaker began final design of the					
02,1001,20	roundabout. The traffic analysis included utilization of the software SIDRA to compare a stop-controlled intersection,					
	l •	out. Safety data was collected for a three-year period and analyze	· ·			

	at the intersection. Ms. Mille coordinated with survey crews, processed data, completed preliminary boundary layouts, and
	developed right of way maps for this intersection.
09/13-10/19	Fluor – Sasol LCCP-Heavy Haul Road (LA378 & LA739) (Calcasieu Parish, LA) This was a \$12.9 million contract with Fluor for engineering and consulting services which include the design of a 1.5-mile heavy haul route that will be utilized to transport oversized modules from the Calcasieu River to the proposed plant site in Westlake, Louisiana. Ms. Millett was responsible for topographic and boundary data collection and data processing, as well as the generation of Louisiana Department of Transportation and Development Right of Way Maps for the 1.5-mile corridor to acquire servitudes and right of ways. She was also in charge of utility coordination for the relocation of AT&T lines throughout the route.
08/20-12/20	Lake Maurepas Diversion Canal Survey (St. John the Baptist Parish, LA) This survey project was from the Lake Maurepas Diversion Canal from the Mississippi River to the Maurepas Swamp. This project included, multibeam, single-beam and magnetometer survey on the Mississippi River, a complete topographic survey along the diversion canal route from the Mississippi River to Interstate 10 utilizing LiDAR, Photogrammetry and Conventional Surveying methods. Ms. Millett assisted with coordination of Louisiana One Call, pipeline representatives, and utility companies, as well as data collection, quality control/submittal of exhibits and client coordination. Ms. Millett also performed QA/QC and project coordination and acts as Project Manager to ensure deliverables were delivered on time.
	Apollo Road (LA 93) Extension to Dulles Drive – Roadway & Water/Sewer Project (Lafayette Parish, LA)
07/13-08/21	Fenstermaker performed all topographic surveying of cross streets and road tie-ins, cross sections for the purpose of an existing elevation DTM, and locations of all parcel boundaries effected by the proposed right of way. Ms. Millett created the plats for the acquisition of servitudes and right of ways.
	Calcasieu Parish Regional (HUC 8) Watershed Modeling and Planning (Calcasieu Parish, LA) Fenstermaker was
02/19-05/21	contracted to perform the following tasks for this project: one and two-dimensional hydrologic and hydraulic numerical modeling (using HEC-RAS and HEC-HMS), website development (which encompasses a GIS mapping engine), project management (which includes public and stakeholder meetings), pre-planning activities (including the development of a process to document key stakeholder insights, a clear mission and goals for the desired future drainage conditions, and a watershed selection matrix), inventory of various drainage attributes and data (which include a GIS parish wide floodplain extents database, watershed land use, LIDAR and topographic data collection, receptive loss and flooded properties inventory, previous studies and projects, future projects, water quality and asset inventory), benchmarking, preparation of a drainage infrastructure watershed report card, master plan development, implementation and monitoring, and development of street level drainage projects. Ms. Millett was responsible for managing the survey field crews, processing of all field data and supporting documents associated with the bridges, culverts, and critical structures throughout the hydraulic impacts of proposed drainage improvement activities utilizing the survey data collected and modeling software on the following drainage systems: Bayou Parc Perdu and Norris Branch Canal (Channel System No. 1), Deblanc Coulee and Bayou Petit Anse Canal (Channel System No. 2), and Delahoussaye Canal (Channel System No. 3).

Firm employed by Marrero, Couvillion & Associates, LLC						
Name Orien Butler P.E.			Years of relevant experience with this employer	12		
Title Electric	ical Engineer		Years of relevant experience with other employer(s)	10		
Degree(s) / Years /	Specialization	B.S	. / 2003 / Electrical Engineering			
Active registration	number / state / expiration date	#38	553 / LA / 9-30-23			
Year registered	2013 Disciplin	ne Elec	ctrical Engineering			
Contract role(s) / b	rief description of responsibilities	Sr.	Electrical Engineer / Power and Lighting/Navigational Ligh	iting Design		
Experience dates	1 1		the proposed contract; i.e., "designed drainage", "designed drainage", "designed drainage",	, ,		
(mm/yy-mm/yy)			d cover the years of experience specified in the applicable N			
12/06 - 06/08			60 and LA 44 Interchanges, Gonzales, LA – Sr. Electrical			
			anges in Gonzales, LA. Designed photocell cabinet controlle	ed high mast lighting to		
			on and off ramps at both LA 30 and LA 44.			
08/07 - 02/09			ort Road Interchange, Hammond, LA – Sr. Electrical Eng			
		_	ge in Hammond, LA. Designed photocell cabinet controlled	low mast lighting to		
10/04/11/10	meet required illumination levels		<u> </u>	T . 1 T .00		
12/06- 11/13	LADOTD - SP# 450-15-0103, Interstate Highway Lighting (DOTD) at the I-10, Causeway Blvd. Interchange, Jefferson					
	Parish , LA – Sr. Electrical Engineer - Designed the lighting system for this \$35.6 million project involving the addition of					
	five dedicated ramps at the I-10/Causeway Boulevard interchange. Designed photocell cabinet controlled low mast and high mast lighting to meet required illumination levels, including new loop and ramp structures.					
01/12 - 03/14	<u> </u>		Loutre Bridge Rehabilitation, Yscloskey, LA – Sr. Electr	inal Euripean		
01/12 - 03/14						
	Responsible for the complete electrical rehabilitation of an existing DOTD movable bridge facility. Conducted the electrical inspection of the movable bridge facility and made recommendations for power and lighting system rehabilitation,					
	replacement of traffic gates, navigational lights, installing traffic signals, emergency power generation, operator house, and					
	utilities building. Included the design of new lighting, panels, switchboards, and control system for the bridge system					
	(including the wound rotor motor used for movable bridge operation). The design was expanded to include a new Operator					
	House structure (2-story) which was requested by the DOTD.					
01/13 - 05/15			LA-1 Relocated, Golden Meadow to Port Fourchon, LA	– Sr. Electrical Engineer		
	- The LA 1 Relocated project will provide an 18-mile, fully access controlled, elevated highway on a new location between					
	Golden Meadow (LA 3235) and Port Fourchon (LA 3090). Performed the lighting design for Phase 2A, B, C which involved					
	approximately 9 miles of two-lane, elevated highway from Leesville to Golden Meadow (LA 3235). The scope of work also					
	included the design of electrical and controls infrastructure for ITS equipment and new toll booths along the route.					

11/16 - 05/18	LADOTD - SP# H.012422, I-110 at Terrace Avenue, Baton Rouge, LA – Sr. Electrical Engineer - Designed the lighting
	system for a new \$8.8 million ramp project connecting I-110 to Terrace Avenue at Baton Rouge. Designed low mast lighting
	to meet required illumination levels on the ramp and underpass lighting at the interchange.
01/17 - 05/18	LADOTD - SP# H.012874, I-55/LA-22 Interchange, Tangipahoa Parish, LA – Sr. Electrical Engineer - Designed the
	lighting system for an interchange in Tangipahoa Parish, LA. Designed high mast and low mast LED lighting to meet required
	illumination levels at the interchange.
06/18 - 11/18	LADOTD - SP# H.009730.5, LA 39 Judge Seeber Bridge Over Inner Harbor Canal Inspection New Orleans, LA – Sr.
	Electrical Engineer - Inspection and review of newly constructed bridge electrical system, navigational lighting and function
	of aesthetic lighting, controls and all related components. Observation/oversight of acceptance tests and generation of report
	with analysis and suggestions for remedy of any problems discovered during inspection.
01/19-02/19	LADOTD - SP# H.011111, I-49 Maintenance & Aesthetic Lighting Installation Inspection Shreveport, LA – Sr.
	Electrical Engineer - Job Description: Inspection and review of condition of electrical power system and all related
	components. Observation/oversight of preventive maintenance tests and generation of report with analysis and suggestions for
	remedy of any problems discovered during inspection.
08/14 - 05/15	LADOTD - SP# H.010882, Harvey Canal Tunnel Renovation, Harvey, LA – Sr. Electrical Engineer - Responsible for the
	complete electrical rehabilitation of an existing DOTD bridge facility. Designed new lighting in the tunnel as well as interior
	equipment and personnel rooms, panels, switchboards and standby power systems (UPS and Generator), a new fire alarm and
	CCTV system.
08/16-07/21	New Orleans Municipal Yacht Harbor - New Orleans, Louisiana – Marrero, Couvillon & Associates provided Mechanical,
	Electrical, Plumbing and Fire Protection engineering services to the prime Marine Engineering firm for the renovation of the
	City of New Orleans Municipal Yacht Harbor. New floating concrete docks with approximately 500 boat slips were installed,
	complete with electrical, water and fire protection utilities for each slip. A new Comfort Station (restrooms) with mechanical
	and electrical utilities was constructed as well.

Firm employed by	y Marrero, Couvillo	on & Associates, L	LC			
Name Christian Schade, P.E.			Years of experience with this firm/employer	6		
Title Sr. Elect	rical Engineer		Years of experience with other firm(s)/employer(s)	24		
Degree(s) / Years	/ Specialization		Bachelor of Science / 1993 / Electrical Engineering			
Active registration	n number / state / exp	iration date	LA License No. 32483 Expiration Date 9/30/2022			
Year registered	2006	Discipline	Electrical Engineering			
Contract role(s) /	brief description of re	esponsibilities	Electrical Engineer – Electrical Engineering Design			
Experience dates	Experience and qu	alifications relevan	at to the proposed contract; i.e., "designed drainage", "designed draina	esigned girders", "designed		
(mm/yy-mm/yy)	intersection", etc.					
07/17 - 11/20			l Engineer - Provide electrical engineering and design for li	ghting on the I-10 Widening		
	from Highland to LA	· · · · · · · · · · · · · · · · · · ·				
08/16 - 07/20	Bayou LaLoutre Bridge Rehabilitation – Electrical Engineer - Provided complete electrical rehabilitation on the vertical lift					
	bridge.					
08/16-07/21	New Orleans Municipal Yacht Harbor - New Orleans, Louisiana – Marrero, Couvillon & Associates provided Mechanical,					
	Electrical, Plumbing and Fire Protection engineering services to the prime Marine Engineering firm for the renovation of the					
	City of New Orleans Municipal Yacht Harbor. New floating concrete docks with approximately 500 boat slips were installed,					
	complete with electrical, water and fire protection utilities for each slip. A new Comfort Station (restrooms) with mechanical					
0.4/10 00/00	and electrical utilitie					
04/18 - 02/20	Port of New Orleans - France Road – North, Roadway and Drainage Improvements – Electrical Engineer - MCA provided					
11/16 6/17	the electrical and mechanical engineering services for the roadway and drainage improvements.					
11/16 – 6/17	Louis Armstrong New Orleans Airport International Airport Pavement Remediation at Eastern Side of Runway 11-29,					
	Kenner, Louisiana – Electrical Engineer - Electrical design services for Pavement Remediation of sag in existing runway pavement on the eastern side of Runway 11-29 near Taxiway Alpha at the airport.					
	pavement on the eas	tern side of Runwa	y 11-29 near Taxiway Alpha at the airport.			
04/18 - 02/4/19	City of New Orleans - Howard Avenue Extension (Loyola Avenue to LaSalle Street) New Orleans, LA - Sr. Electrical					
	Engineer - Marrero, Couvillon & Associates is responsible for the Electrical Services for the Howard Avenue Extension. Work					
	includes revising roadway lighting from high pressure sodium lights to LED lights per new City of New Orleans Standards.					
	Revisions include changing light fixtures, downsizing electrical conductors and revising drawings including bill of materials.					
	Performing lighting calculations and following illumination guidelines per the latest IES roadway lighting recommended					
	practices issued in 2014.					
	practices issued in 2	VI 1.				

Firm em	ployed by Ma	rrero, Couvillo	n & Associates, LLC			
Name	Gregory De	Coursey, AIA		Years of experience with this firm/employer	27	
Title	Architectural Engineer			Years of experience with other firm(s)/employer(s)	19	
Degree(s) / Years / Specialization				B. Arch / 1977 / Architecture; M.Arch / 1982 / Architectu	re	
Active re	egistration nun	nber / state / exp	iration date	#2620 / LA / 12.31.2021		
Year reg	istered	1980	Discipline	Architecture		
Contract	role(s) / brief	description of re	esponsibilities			
	-		•	t Manager for Engineering Projects for the Louisiana Depar and Private Sector Commercial projects.	tment of	
Experien (mm/yy-				nt to the proposed contract; <i>i.e.</i> , "designed drainage", "designee dates should cover the time specified in the applicable N		
01/14-Pr	• • •					
01/14-11	esent	St. Tammany Parishes, U.S. 11 Bridge Over Lake Pontchatrain Rehabilitation - Orleans. Architect for the design of the rehabilitation of two Operator's Houses at an existing bridge over Lake Pontchartrain. Work is being				
			•	litation project. Design is sensitive to the historic nature of	_	
		Operator's Hou	0	mation project. Design is sensitive to the instone nature of	the orage and	
06/12-04	-/18	-		ical Lift Rehabilitation -Route: LA-1, Larose, LA. Archi	itect responsible for	
			•	tion of the Operator's House at an existing bridge over the	*	
			_	f a larger bridge rehabilitation project.		
10/13-05	5/16	Louisiana DO	TD, 4th Street Harve	ey Bridge Rehabilitation, Jefferson Parish, LA. Architect	tural Designer for	
		rehabilitation of the Operator's House at an existing bridge over the Harvey Canal. Work was done as part of a larger				
		bridge rehabili	1 0			
04/09-04	-/12		_	ernational Airport, Airfield Lighting Vault, Kenner, LA		
		design of a new building to house airfield lighting control equipment. Construction was designed to withstand the				
			tegory 4 hurricane.			
3/19-Pres	sent		• /	oilitation Projects – Multiple Buildings, Baton Rouge, LA		
			design of a roofing replacement and rooftop mechanical equipment at critical facilities in the refinery. Phasing			
				disruptions to production.		
9/07-11/	18	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	, Marksville, LA. Architectural design for an addition to	1	
		_	•	ephone company standards utilized for design process, inclu-	uding redundant	
	roofing systems, installed to prote			switching equipment.		

3/04 – 11/06	Bellsouth, Re-roofing of Telephone Company Facilities in Mississippi and Georgia . Design and preparation of
	construction documents for re-roofing of 18 buildings that house telephone switching equipment and support
	facilities
10/07-4/12	Louisiana Facility Planning & Control, HVAC Replacement at Villa Feliciana Medical Complex, Jackson, LA.
	Design for architectural modifications required to accommodate installation of complete new HVAC and electrical
	systems at this state hospital.
08/16-07/21	New Orleans Municipal Yacht Harbor - New Orleans, Louisiana – Marrero, Couvillon & Associates provided
	Mechanical, Electrical, Plumbing and Fire Protection engineering services to the prime Marine Engineering firm for
	the renovation of the City of New Orleans Municipal Yacht Harbor. New floating concrete docks with
	approximately 500 boat slips were installed, complete with electrical, water and fire protection utilities for each slip.
	A new Comfort Station (restrooms) with mechanical and electrical utilities was constructed as well.

	Marrero, Couvillon & Associate					
Name Brian T	Г. Miller, P.E.	Years of experience with this firm/employer	9			
Title Sr. Med	chanical Engineer	Years of experience with other firm(s)/employer(s)	29			
Degree(s) / Years	/ Specialization	B.S. / 1986 / Mechanical Engineering				
Active registration	n number / state / expiration date	#26080 / LA / 9.30.2023				
Year registered	1983 Discipline	Mechanical Engineering				
Contract role(s) / l	brief description of responsibilities					
		e in mechanical engineering, project engineering and project				
		VAC systems design to wastewater pump stations. Brian is we				
-	_	ol District in New Orleans, the Louisiana State Department of	Transportation, the Ascension			
	ard, as well as various Architects and					
Experience dates		evant to the proposed contract; i.e., "designed drainage", "des	igned girders", "designed			
(mm/yy-mm/yy)		es should cover the time specified in the applicable MPR(s).				
05/15-Present		St. Tammany Parishes, U.S. 11 Bridge Over Lake Pontchartrain Rehabilitation – Orleans, LA -Mechanical engineer				
	for the design of the rehabilitation of two Operator's Houses at an existing bridge over Lake Pontchartrain. Work is being					
	done as part of a larger bridge rehabilitation project. Design is sensitive to the historic nature of the bridge and Operator's					
	Houses.					
06/12-04/18	Lafourche Parish, W. Larose Vertical Lift Rehabilitation -Route: LA-1, Larose, LAEngineer responsible for the					
	mechanical design for rehabilitation of the Operator's House at an existing bridge over the Intracoastal Waterway. Work was					
10/10 07/15	done as part of a larger bridge rehabilitation project.					
10/13-05/16	Louisiana DOTD, 4th Street Harvey Bridge Rehabilitation, Jefferson Parish, LA Mechanical engineering design for					
	rehabilitation of the Operator's House at an existing bridge over the Harvey Canal. Work was done as part of a larger bridge					
00/16/07/01	rehabilitation project.					
08/16-07/21	New Orleans Municipal Yacht Harbor - New Orleans, Louisiana – Marrero, Couvillon & Associates provided					
	Mechanical, Electrical, Plumbing and Fire Protection engineering services to the prime Marine Engineering firm for the					
	renovation of the City of New Orleans Municipal Yacht Harbor. New floating concrete docks with approximately 500 boat					
	slips were installed, complete with electrical, water and fire protection utilities for each slip. A new Comfort Station (restrooms) with mechanical and electrical utilities was constructed as well.					
5/15 10/16	,		£1:-1-4: 1: £ 0 '1			
5/15-10/16		adow to Leeville, Golden Meadow, LA. – Project Manager				
	section of widened DOTD highway (LA 1 from Golden Meadow to Leesville). Electrical and controls infrastructure for					
	equipment and design of new toll booths.					

Firm employed by	Marrero, Couvillon & Associat	ites, LL	С.						
Name John Ha	mm		Years of relevant experience with this employer	7					
Title Sr. Electr	rical Engineer		Years of relevant experience with other employer(s)	33					
Degree(s) / Years	/ Specialization	Bache	elor of Science / 1981 / Electrical Engineering						
Active registration	n number / state / expiration date	Licens	se No. N/A						
Year registered	N/A Discipline								
Contract role(s) / 1	brief description of responsibilities	Electr	ical Engineer / Electrical Engineering Design						
Experience dates	Experience and qualifications rele	evant to	the proposed contract; i.e., "designed drainage", "designed drainage", "designed drainage",	gned girders", "designed					
(mm/yy-mm/yy)	intersection", etc. Experience date	es shoul	d cover the time specified in the applicable MPR(s).						
05/15 - 12/17									
	Public Works City Parish East Baton Rouge – Green Light Project, East Baton Rouge Parish, LA – Sr. Electrical								
	Engineer - Design of Street Lighting, Baton Rouge, Louisiana This project includes multiple street lighting projects.								
02/15 - 07/17			Meadow to Leeville, Lafourche Parish, LA – Sr. Electronic St. El	-					
			The highway (LA 1 from Golden Meadow to Leesville). E	lectrical and controls					
	infrastructure for ITS equipment ar								
08/15 - 07/20	<u> </u>	_	habilitation, St. Bernard Parish, LA – Sr. Electrical En	gineer - Provided					
	complete electrical rehabilitation o								
05/15 - 02/17			nd LA 30, Ascension Parish – Sr. Electrical Engineer - D	0 0					
		•	Ascension Parish. Design of lighting meeting required illu	mination levels at I-10					
	Widening, LA 429 and LA 30, incl								
04/17 - Present			and Pecue Lane, Baton Rouge, LA – Sr. Electrical Engi	0 0					
			ess points north and south of the roadway. Currently, there						
	=		onsists of 2 traffic lanes. The existing overpass will be re	_					
	-		ach direction. Pecue Lane will be reconstructed to a curb a	_					
	raised median and 3 lanes in each direction. South of I-10 there will be two bridge structures for Pecue to cross Ward's								
05/15	Creek.								
07/17 - Present	_		Ascension Parish and East Baton Rouge, LA – Sr. Elec						
	Provided electrical engineering and	a desigi	n for lighting on the I-10 Widening from Highland to LA	30 design-build project.					

Firm name	Modjeski and Masters,	Past Performance Evaluation Discipline(s)* Bridge					
Project name	Pointe-A-La-Hache Fer	bilitation	Firm responsibility (prime or sub?) Sub) Sub	
Project number	H.006226.5	Owner's name Louisiana Departmen			of Transportation and Development		
Project location	Plaquemines Parish, Louisiana			Owner's Project Manager Chris Guidry, PE			
Owner's address, phor	ne, email 1201 Capital A	Access Road, Baton	Rouge, LA 70	0802, (225) 3	379-1328, chris.g	guidry@la.gov	
Services commenced by this firm (mm/yy) 12/06 T			Total consultant contract cost (\$1,000's)			N/A	
Services completed by this firm (mm/yy) 07/07 C			Cost of consultant services provided by this firm (\$1,000's) \$15			\$15	

The proposed overall project consisted of performing a rehabilitation of the Pointe-A-La-Hache East Bank and West Bank Ferry Landings for the ferry crossing the Mississippi River. Preliminary plans were prepared in accordance with the requirements of the DOTD Roadway Plan Preparation Manual, Bridge Design Manual, Off-System Bridge Rehabilitation and Replacement Program Guidelines and Hydraulics Manual. Specifications were in accordance with latest edition of the Louisiana Standards Specifications for the Road and Bridges.

As a sub-consultant, Modjeski and Masters developed preliminary plans for the electrical and mechanical layout drawings and associated electrical and mechanical general notes. This work basically covered the design of the approach lifting mechanism and electrical power requirements for the lifting equipment and approach bridge lighting.

In 2019, a task order for final design was executed however this project was ultimately canceled. The scope of work for final design was to include the following major tasks:

- Completion of Final Design, Plans, Specifications and Cost Estimates for both East Bank and West Bank Ferry Landings
- Establishment of Final Design Criteria including Design Vessel, Berthing Velocity, Wind, Debris and River Current Loadings, Design Vehicle and Speed, Loading on Mooring Facilities, Loading on Bridge and Ramps.
- Final Design of Landing Ramp Bridge and Mooring Structural Design and Detailing
- Re-use of Existing Pontoon Barge and associated apron Structures
- Design and detailing of Roadway and Pedestrian Guardrails for the new Ramp Bridge
- Mechanical Design including lifting tower machinery for the Ramp Bridge Mechanical System
- Electrical Design for the Ferry Landing Electrical System and Components including general plans and elevation of existing components, demolition, one-line and three-line power diagrams, motor starter diagrams, control schematics, conduit and wiring schedule, equipment schedule, panel board schedule and associated details
- Review and Synthesis of Existing Boring Data and Completion of LRFD Foundation Design
- Data Collection including abstracting, site surveys, boundary surveys, alignment and highway tie-ins, confirmation of vertical datums, controls and elevations, marine soundings
- Roadway Design including typical sections, plan/profile sheets, geometric design, pavement marking, construction signing, cross-sections
- Civil/Site tasks includes coordination with the US Corps of Engineers, utility coordination and existing/proposed site plan and profile for the river and levee
- As-Designed Load Rating of the Lift Bridge and Ramps

Project Team: Geoff Forest, PE, Jeff Newman, PE, Ralph Eppehimer, PE



Firm name	Modjeski and Masters,	Inc.	Past Performance Evalu	Past Performance Evaluation Discipline(s)* Bridge		
Project name	NCDOT Ferry Ramps			Firm responsibility (prime or sub?) Prime		
Project number	N/A	Owner's name	North Carolina Departm	Carolina Department of Transportation		
Project location	Various Locations in Nor	rth Carolina	Owner's Pro	Owner's Project Manager Scott Blevins		
Owner's address, phor	ne, email 1000 Birch Ric	dge Drive, Raleigh	, NC 27610, (919) 707-713	32, sblevins@nco	lot.gov	
Services commenced by this firm (mm/yy) 05/12 T			Total consultant contract cost (\$1,000's)			\$126
Services completed by this firm (mm/yy) 06/13 C			Cost of consultant services provided by this firm (\$1,000's) \$126			\$126

Describe the project including the firm's role and members involved. (Highlight staff to be used in this proposal.)

Modjeski and Masters provided electrical and mechanical engineering design services to NCDOT to supplement their in-house structural design of two new ferry ramps (Cherry Branch Ferry) and the rehabilitation of two other ramps (Stumpy Point Ferry and Rodanthe Ferry). This project was completed on a very accelerated delivery schedule.

The scope of work included the following major tasks:

- Site visit with NCDOT personnel for reconnaissance and scoping
- Developed Electrical Contract Plans and Specifications for incorporation into the bid package, including construction cost estimate, for the following items:
 - o Conduit and Wiring
 - o Pull Boxes and Junction Boxes
 - o Additional Circuits as needed; Existing Circuits replaced as needed
 - Motor Starters, transfer switches and power receptables for ferry vessel power to hydraulic power units, short power receptables for power to the ferry vessels, traffic gates for ramps, pendent control stations for traffic gates and ramp hydraulics
- Developed Mechanical Contract Plans and Specifications for incorporation into the bid package, including construction cost estimate, for the following items:
 - o Hydraulic System (Lifting Cylinders, Hydraulic Power Unit, Hydraulic Lines)
 - o Electrical Chain Hoists
 - o Lifting components/hardware (Chain, Wire Rope, Sheave Blocks, Shackles, Clevises, Grease Lines)
- Construction Cost Estimates for Mechanical System Components
- Deliverables includes Mechanical Layout, Ramp Lift System, Hydraulic/Lubrication Liens, Hydraulic System Schematic Diagram, Electrical Layout, Electrical System Schematic Diagram, Control Pendent Details, Warning Gate Details, Miscellaneous Electricals Details
- Assist with Responses to Bidders' Questions
- Provided Construction Support Services



Project Team: David Barrett, PE, Lee Lentz, PE, Jeff Newman, PE, Alexander Waardenburg, PE

Firm name	Modjeski and Masters,	Inc.	Past Performance Evaluation Discipline(s)* Bridge			
Project name	LADOTD-CCCD Ferry	Facilities		Firm responsibility (prime or sub?) Prime		
Project number	SP No. 700-99-0316	Owner's name	Louisiana Department o	Louisiana Department of Transportation and Development		
Project location	New Orleans, LA		Owner's Pro	Owner's Project Manager Richard Skoien, I		
Owner's address, phor	ne, email 166 W. 3 rd Stre	eet, Kenner, LA 70	0062, (504) 465-3210, Rich	ard.Skoien@la.g	gov	
Services commenced by this firm (mm/yy) 09/05 T			Total consultant contract cost (\$1,000's)			\$28
Services completed by this firm (mm/yy) 10/06 C			Cost of consultant services provided by this firm (\$1,000's)			\$28

Describe the project including the firm's role and members involved. (Highlight staff to be used in this proposal.)

Hurricane Katrina struck the Greater New Orleans area causing significant damage to LADOTD-CCCD facilities. Modjeski and Masters swiftly responded to establish communications with LADOTD personnel and quickly received assignments for emergency response to fixed and floating assets as related to the LADOTD-CCCD ferry facilities. M&M provided inspection, reporting, repair detailing and monitoring of construction repairs of damages caused by Hurricane Katrina to ferry facility buildings, pedestrian access bridges, vehicle roadway bridges and moorings. The facilities included: Canal Street, Algiers, Jackson Avenue, Greta, Lower Algiers and Maintenance Landing.

The scope of work included the following major tasks:

- Assessment of Hurricane Damage to all LADOTD-CCD Ferry Facilities plus maintenance facilities
- Development of contract services scope and field monitoring services.
- Inspection and Reporting of Damages to the Ferry Facilities caused by Hurricane Katrina
- Development of Repair Details including metalwork repairs at downstream wings, upstream mooring and pontoon face
- Investigation to determine an appropriate bumper shape and support modification for the Lower Algiers and Chalmette pontoon upstream moorings.
- Detail adaptations for new delta shape bumpers (supports and anchorage) for the upstream and downstream end of the Lower Algiers facility.
- Monitoring of Construction Repairs

Project Team: Ralph Eppehimer, PE, Scott Gordon, Michael Beitzel, Bryan Swartz

Firm name	Modjeski and Masters,	Inc.	Past Performance Evaluation Discipline(s)* Bridge			
Project name	Bridgeport Ferry Term	inal		Firm responsibility (prime or sub?) Sub		
Project number	N/A	Owner's name	The Bridgeport & Port J	The Bridgeport & Port Jefferson Steamboat Company		
Project location	Bridgeport, Connecticut		Owner's Project Manager Donald Harvie			
Owner's address, phor	ne, email 400 Allen Driv	e Suite 400, Charle	eston, WV 25302, (781) 22	21-1143, Donald	.Harvie@stantec.co	om
Services commenced by this firm (mm/yy) 04/17 T			Total consultant contract cost (\$1,000's)			N/A
Services completed by this firm (mm/yy) 02/18 Co			Cost of consultant services provided by this firm (\$1,000's)			\$32

Describe the project including the firm's role and members involved. (Highlight staff to be used in this proposal.)

As a sub-consultant, Modjeski and Masters provided engineering services for the mechanical system design of the new ferry ramp at the Barnum Landing at the Bridgeport Ferry Terminal. M&M also provided engineering services for a conceptual design of a pedestrian ramp at this Ferry Terminal.

The scope of work included the following major tasks:

- Site visit for reconnaissance and scoping
- Developed Mechanical Contract Plans and Specifications for incorporation into the bid package, including construction cost estimate, for the following items:
 - Hydraulic System (Lifting Cylinders, Hydraulic Power Unit, Hydraulic Lines)
 - o Lifting components/hardware (Chain, Wire Rope, Sheave Blocks, Shackles, Clevises, Grease Lines)
 - o Interface with the Prime for Electrical/Structural Design
- Developed 30% Conceptual Plans for a new Pedestrian Ramp
- Construction Cost Estimates for Mechanical System Components
- Deliverables includes Mechanical Layout, Ramp Lift System, Hydraulic/Lubrication Liens, Hydraulic System Schematic Diagram
- Assist with Responses to Bidders' Questions

Project Team: Elizabeth Sample, PE, Jeff Newman, PE, Goeffrey Forest, PE, Shannon Christie

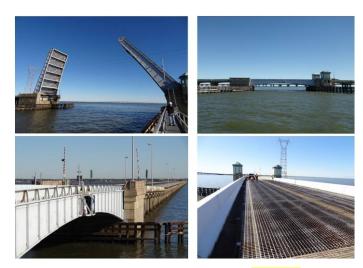


Firm name	Modjeski and Masters,	Past Performance Evaluation Discipline(s)* Bridge				
Project name	US 11 Bridge over Lake	e Pontchartrain		Firm responsibility (prime or sub?) Prime		
Project number	H.010016.5	Owner's name	Louisiana Department o	Louisiana Department of Transportation and Development		
Project location	New Orleans, LA		Owner's Pro	Owner's Project Manager Kurt Brauner, PE		
Owner's address, phor	ne, email 1201 Capital A	Access Road, Baton	Rouge, LA 70802, (225)	379-1933, kurt.b	rauner@la.gov	
Services commenced by this firm (mm/yy) 04/13 T			Total consultant contract cost (\$1,000's)			\$1,631
Services completed by this firm (mm/yy) Ongoing C			Cost of consultant services provided by this firm (\$1,000's)			\$1,530

Describe the project including the firm's role and members involved. (Highlight staff to be used in this proposal.)

This project involved the performance of structural, mechanical, electrical and architectural rehabilitation services for the two bascule spans within this five mile bridge in order to extend its life for 30-40 additional years. Constructed in 1938, this structure contains two double-leaf bascule bridges that carries US 11 across Lake Pontchartrain at New Orleans, Louisiana. Tasks Performed:

- Evaluation of the conditions of structural, mechanical, electrical and architectural components of this bridge.
- Evaluation of existing paint system and recommendations.
- Development of Scope of Services for the rehabilitation of this bridge.
- Development of preliminary plans.
- Bridge Rating
- Construction Related Engineering Support services
- Construction Engineering and Inspection for Bridge Coatings and Shop Inspection



Project Team: Zolan Prucz, PhD, PE, Ralph Eppehimer, PE, Dave A. Kanger, PE, Cullen J. Ledet, PE, Lance V. Borden, PE, Jeff W. Newman, PE, Michael J. Beitzel, Jon Gerhart, PE,

Firm name	Fugro USA Land, Inc.	Past Perform	Past Performance Evaluation Discipline(s)* Geotechnical			1	
Project name	Plaquemines LNG Deve			Firm responsibility (prime or sub?) Prime			
Project number	N/A	Owner's name	Venture Glo	bal			
Project location	Plaquemines Parish, Lou	C	Owner's Project Manager				
Owner's address, phor	ne, email 1001 19 th Stree	et North, Suite 1500	O, Arlington, VA	A 22209, bs	shapot@ventureg	loballng.com	
Services commenced by this firm (mm/yy) 09/15 T			Total consultant contract cost (\$1,000's)				4,000
Services completed by this firm (mm/yy) Ongoing Co			Cost of consultant services provided by this firm (\$1,000's) 4,000			4,000	

Describe the project including the firm's role and members involved. (Highlight staff to be used in this proposal.)

Venture Global (VG) is developing the Plaquemines LNG project on an approximately 1,000 acre tract along the Mississippi River in Plaquemines Parish, Louisiana. Fugro was retained by VG to perform the geotechnical services on the project. Geotechnical services started in 2015 and are currently being performed during the construction phase.

Fugro's services included performing over 100 soil borings and 20 Cone Penetration Test (CPT) soundings across the site to depths up to 300-ft. Services were performed using a combination of truck- and track-mounted equipment. Geotechnical laboratory testing was performed on the collected soil samples.

Geotechnical engineering services were performed to obtain Federal Energy Regulatory Commission (FERC) permits, Army Corps of Engineers (ACOE) permits and to develop the final design for the facility. Fugro's engineering evaluations and design verification services included the following:

- Deep foundation recommendations (driven steel pipe piles/drilled displacement piles) for tanks and facilities
- Deep foundation recommendations for dock facilities on up to 120-inch diameter steel monopiles
- Slope stability and settlement evaluations based on grade raising operations around the Mississippi River levee
- Test pile program including indicator piles, static load tests, and dynamic monitoring on a series of deep foundation types
- Dynamic monitoring and capacity verification for dock facility production piles
- Ground improvement recommendations and validation
- Settlement calculations and mitigation or grade raising activities
- Fault studies
- Heavy haul road and construction access recommendations
- Storm surge wall foundation and capacity verification recommendations

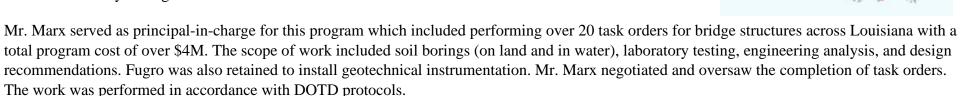
Project Team: Sam Bryant, PhD, PE, PG, Eric Marx, PE, Jack Koban, PhD, PE, PG, Sheldon Collins, Steve Williams, Robert Johnson, Deborah Meyer-Sayer

Firm name	Fugro USA Land, Inc.		Past Performance Evaluation Discipline(s)* Geotechnical			
Project name	LADOTD Statewide Go	eotechnical IDIQ F	Ret. Contract (multiple)	act (multiple) Firm responsibility (prime or su		
Project number	700-66-0507	Owner's name State of Louisiana, DOTD				
Project location	Statewide, Louisiana		Owner's Project Manager Kristy Smith			
Owner's address, phor	ne, email 1201 Capitol A	Access Road, Baton	Rouge. LA, 225-379-1387	, Kristy.smith2@	@la.gov	
Services commenced by this firm (mm/yy) 07/10 & 01/20			Total consultant contract cost (\$1,000's)			N/A
Services completed by this firm (mm/yy) 05/17 & 01/23 0			Cost of consultant services provided by this firm (\$1,000's)			6,000

Describe the project including the firm's role and members involved. (Highlight staff to be used in this proposal.)

As part of a Statewide Geotechnical retainer contract awarded multiple times, Fugro performed geotechnical exploration and engineering related services for statewide projects under individual Task Orders for DOTD. The contracts have included over 25 task orders have covering a wide geographical area of Louisiana. The geotechnical investigations, sampling, and testing services provided for this contract include:

- Field reconnaissance for equipment access
- Land clearing for equipment access
- Deep and shallow soil borings
- ECPT soundings
- Drafting of boring and ECPT logs
- Drafting of subgrade soil surveys
- Instrumentation installation LA 70 (Bayou Corne sinkhole)
- Exploration location survey
- Laboratory testing



Fugro was once again selected for this contract in 2020 and has been awarded 4 task orders between 2021 and 2022 the largest of which included over 70 borings.

Project Team: Eric Marx, PE; Jack Koban, PhD, PE, PG; Sam Bryant, PhD, PE; Deborah Meyer-Sayer; Mike Allen, PG; Mike Hollier, PE; Viet Le, EI; Andrew Bull, EI; Sheldon Collins



Firm name	Fugro USA Land, Inc.		Past Performance Evaluation Discipline(s)* Geotechnical				
Project name	I-10 Calcasieu Bridge		Firm responsibility (prime or sub?) Prime				
Project number	H.003931, Contract 700-66-	Owner's name	State of Louisiana, DOTD				
	0507						
Project location	Lake Charles, Louisiana		Owner's Project Manager Kristy Smith				
Owner's address,	phone, email 1201 Capitol Acc	cess Road, Baton	Rouge, LA 70802, 225-379-1387, Kristy.smith2@la.gov				
Services commenced by this firm (mm/yy) 05/21 To			Total consultant contract cost (\$1,000's) N/A				
Services completed by this firm (mm/yy) 12/21 Co			Cost of consultant services provided by this firm (\$1,000's) 600				

As part of a Statewide Geotechnical retainer contract, Fugro performed geotechnical exploration and engineering related services for the I-10 Calcasieu River Project in Lake Charles, Louisiana. The geotechnical investigations, sampling, and testing services provided for this contract included 42 deep soil borings to depths up to 150-ft and 30 subgrade survey soil borings to depths of 10-ft. The explorations were performed in a proposed alignment from the west bank of the Calcasieu River to approximately 4 miles west of the river.

A total of 3,696 ft of drilling was accomplished in an expedited manner to meet the project deadlines. Deliverables included:

- Field reconnaissance for equipment access
- Traffic Control planning and coordination
- Deep and shallow soil borings
- Classification, Strength and Consolidation Laboratory Testing
- Drafting of boring logs and subgrade soil surveys
- Geotechnical data report

DOTD recognized Fugro's work with high marks on a project evaluation.

Provide a brief description of the project and the evaluated deliverables.

This project consisted of performing 42 deep Geotechnical soil borings and 30 shallow subgrade soil survey borings for the I-10 Calcasieu preliminary Geotechnical Investigation. This project had a tight schedule with a demanding work load. Fugro completed the borings, lab testing and data report exactly how we asked and delivered well before the due date.

2. Explain the technical accuracy of the consultant's deliverables throughout the project

The deliverables were provided exactly how the Geotech section requested.

Describe all notable aspects, positive and negative, of the consultant's participation in the project.

Fugro completed the proposal very quickly, which allowed for the early delivery of the Notice to Proceed. They also delivered the final Data Report a month before the due date. Fugro did an excellent job with this task order.

If the consultant was the prime summarize the management of the project.

The project was well managed. Michael Hollier kept our section informed of progress and did a good job communicating, he was well-organized and was ahead of schedule.

DOTD Evaluation of Fugro Performance example

Project Team: Eric Marx, PE; Andrew Bull, PE; Deborah Meyer-Sayer; Mike Allen, PG; Mike Hollier, PE; Viet Le, EI; Andrew Bull, EI; Steve Williams

Firm name	C. H. Fe	C. H. Fenstermaker & Associates, L.L.C.			rmance Evalu	ation Discipline	(s)* Survey, Data	Collection
Project name	Louisiana Terminal Site Topographic Survey and Utility			lity	Firm responsibility (prime or sub?) Prime			
	Mapping	5						
Project number	N/A	Owner's name Port of New Orleans			w Orleans			
Project location	St. Bernard Parish, LA Ow			Owner's Pro	wner's Project Manager Chris Gilmore			
Owner's address, phor	ne, email	P.O. Box No. 6	60046, New Orlean	s, LA 70160,	(504) 528-33	05, chris.gilmor	e@portnola.com	
Services commenced by this firm (mm/yy) 04/22			Total consultant contract cost (\$1,000's)			\$250		
			Cost of const	ultant services	s provided by this	s firm (\$1,000's)	\$185	

Project/Firm's Role: A confidential client selected Fenstermaker to perform topographic survey and utility mapping services for use in conceptual designs and permit applications for a port terminal project. The topographic survey will be performed using aerial LiDAR and orthorectified aerial imagery. Fenstermaker will perform a bathymetric survey of the wharf project survey area and a magnetometer survey within the limits of the bathymetric survey. For the utility mapping portion of the project, Fenstermaker will obtain readily available data from utility owners on underground utilities including water, sanitary sewer, storm drainage, electrical, gas, telephone, streetlight, and bridge. Upon completion of data collection, Fenstermaker will submit a report that will include narrative descriptions of the data collected and will describe equipment used, survey control benchmarks, field activities, and visual field observations. Deliverables include a survey plan, the initial submittal, the prefinal submittal, and the final submittal.

Key Personnel: Justin Bordelon, PLS; Bradford Millett, PLS, EI



Firm name	C. H. Fenstermaker & Associ	iates, L.L.C.	Past Perform	mance Eva	luation Discipline(s)* Surv	vey, Data Collection	
Project name	Louisiana Watershed Initiati	ve (LWI) Modelir	ng Contract	_	Firm responsibility	y (prime	Prime (Region 4); Sub	
	Region No. 4,5, & 6			or sub?)			(Region 5 & 6)	
Project number	4400017090 (Region 4)	Owner's name	LADOTD					
	4400017091 (Region 5)							
	4400017092 Region 6							
Project location	Rapides, Avoyelles, Beauregar	d, DeSoto, Pointe	Owner's	Billy Williamson				
	Calcasieu, Jefferson Davis, Aca	Acadia, Lafayette, St. Martin, Iberville, Cameron, Vermilion, Pro						
	Iberia, St. Mary, Sabine, Verno	on, West Baton Ro	uge, Ascensio	on, Assum	ption, St. James,	Manager		
	St. John the Baptist, Terrebonn	e, Lafourche, St. C	Charles, Plaqu	uemines &	Orleans Parishes			
Owner's address,	phone, email 1201 Capitol Acc	cess Road, Baton F	Rouge, LA 70	0802-4438,	(337) 379-3023, b	illy.willian	nson@la.gov	
Services commen	ced by this firm (mm/yy)	Region 4 04/20; 1	Region 5	Total consi	ultant contract cost	(\$1,000's)	Region 4 \$10,443;	
		01/22; Region 6	11/20				Region 5 \$629;	
							Region 6 \$1,624	
Services completed by this firm (mm/yy) Ongoing				Cost of consultant services provided by this firm (\$1,000's)			\$12,699	

Project/Firm's Role: Fenstermaker performed surveys at structure and channel locations throughout regions 4, 5, and 6 in Louisiana to support hydrologic and hydraulic modeling. This effort spanned multiple parishes and waterways across watershed regions around the state and used

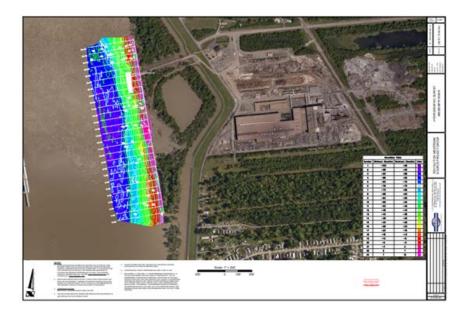
topographic, bathymetric and lasers scanning to provide refined topography for modeling purposes. Fenstermaker collected survey data in the North American Datum of 1983 (NAD 83) horizontal datum, Epoch 2010. The projected coordinate system used was the State Plane Coordinate System, Louisiana South (1702) Zone, and the vertical datum used was the North American Vertical Datum of 1988 (NAVD 88) utilizing Geoid 12B. Survey work also used the LSUC4G network and GPS instrumentation with a standard accuracy of approximately 10 cm horizontally and 10 cm vertically. All data was collected utilizing DOTD survey feature codes. Field crews utilized Survey 123 software to create a live data experience while data was sent from the field to the office staff for processing. The ArcGIS Survey123 application was linked to Fenstermaker's database and utilized by field crews through a mobile phone or tablet to access features such as assigned/completed survey points, bridge and culvert evaluation forms, image uploading, field hazard alerts (e.g., beaver dams, obstructions, etc.), and access issues. The engineers were able to view the progress and forms and to approve cross section relocations through the application's dashboard remotely and efficiently.

Key Personnel Involved: Bradford Millet, PLS, E.I.

Firm name	C. H. Fe	nstermaker & A	Past Performance	Past Performance Evaluation Discipline(s)*			Survey, Data Collection	
Project name	Source P	Project Group N	MS River LiDAR &	Multibeam Survey	ys	Firm responsibi	lity (prime or sub	o?) Prime
Project number	N/A		Owner's name	Revolution Midstr	eam			
Project location	St. John the Baptist Parish, LA			Owner	Owner's Project Manager Austin Terry			
Owner's address, phor	ne, email	914 Broadway	Avenue, Suite 302,	Oklahoma City, OK	7310	02, (713) 545-712	24,	
		Austin.terry@s	sourceprojectgroup.	com				
Services commenced by this firm (mm/yy) 06/21			Total consultant contract cost (\$1,000's)			\$43.24		
Services completed by this firm (mm/yy) 10/21			Cost of consultant sea	rvices	s provided by this	firm (\$1,000's)	\$43.24	

Project/Firm's Role: Source Project Group contracted Fenstermaker to perform survey services in preparation for the construction of the Liberty Terminal. Fenstermaker performed a land survey using LiDAR data capture by UAV drone on approximately 400 acres east of Bayou Steel Mill in St. John the Baptist Parish. The survey included an area earmarked for a proposed rail layout. Fenstermaker also completed a bathymetric survey using the Norbit Multibeam System on an area of land along the bank of the Mississippi River. The survey area was approximately 2300 feet by 500 feet. Project deliverables included land survey data in Digital Surface Model (DSM) file in AutoCAD format at 1-foot grid spacing and a hydrographic survey map and digital model showing shaded elevation contours with cross section elevation profiles.

Key Personnel: Justin Bordelon, PLS





Firm name	Marrero, Couvillon & Associates, LLC.				Past Performance Evaluation Discipline(s)* Bridge				
Project name	Bayou LaLoutre	e Bridge Reh	abilitatio	n			Firm responsibility (prime or sub?) Sub		
Project number 4400000641			Owner's	s name	ame LADOTD				
Project location Yscloskey, St. Bernard Parish, LA			ish, LA		Owner's Project Manager John Richard			(TRC)	
Owner's address, phone, email Two United Plaza, Suite 502, 850 United Plaza Blvd, Baton Rouge, LA 70809									
Services commenced by this firm (mm/yy) 01/12 T			Total c	Total consultant contract cost (\$1,000's)			Unknown		
Services completed by this firm (mm/yy) 03/20 Cost of				Cost of	of consultant services provided by this firm (\$1,000's)			\$225	

Describe the project including the firm's role and members involved. (Highlight staff to be used in this proposal.)

Bayou LaLoutre Bridge is a vertical lift bridge on LA 46 in Yscloskey, La., St. Bernard Parish. The total project was to provide final plans and technical specifications for cleaning, painting, electrical and structural repairs, and construction engineering services. MCA was engaged to perform a complete electrical rehabilitation, including new lighting panels, switchboards and electrical design for a new two story operator house

The scope of services included

- a. Site inspection to identify all architectural and mechanical systems to be rehabilitated, including modifications needed to meet codes and regulations, or to improve functionality and reliability.
- b. Prepare a scope of work document with associated costs
- c. Preliminary plans
- d. Final plans and specifications
- e. Construction cost estimate
- f. Construction related engineering support

Key Staff: Orien Butler, Sr. Electrical Engineer; John Hamm – Electrical Engineer

^{*} If there is more than one past performance evaluation discipline included in the proposal, then indicate which past performance evaluation discipline(s) this project is being used to represent.

Firm name	Marrero, Couvillon & Associates, LLC.				Past Performance Evaluation Discipline(s)* Bridge				
Project name	New Orleans Mu	r		Firm responsibility (prime or sub?) Sub					
Project number N/A			Owner's	Owner's name City of New Orleans, Municipal Yacht Harbor Mana				or Manage	ement Corp.
Project location New Orleans, LA					Owner's Project Manager Chris William			Williams,	, P.E.
Owner's address, phone, email One American Place, 301 Main St #800, Baton Rouge, LA 70802; 504-648-3560; lwilliams@moffattnichol.com									
Services commenced by this firm (mm/yy) 08			08/16	Total consultant contract cost (\$1,000's)				\$27,500	
Services completed by this firm (mm/yy) 07/21 Cost				Cost of	of consultant services provided by this firm (\$1,000's)			000's)	\$420

Describe the project including the firm's role and members involved. (Highlight staff to be used in this proposal.)

Marrero, Couvillon & Associates provided Mechanical, Electrical, Plumbing and Fire Protection engineering services to the prime Marine Engineering firm for the renovation of the City of New Orleans Municipal Yacht Harbor. New floating concrete docks with approximately 500 boat slips were installed, complete with electrical, water and fire protection utilities for each slip. A new Comfort Station (restrooms) with mechanical and electrical utilities was constructed as well. The total construction cost of the renovation is \$27M.

MCA provided the design and development of construction documents for MEP systems for the new comfort station, and for utility services to the new boat slips, including grounding and fire protections. In addition, coordination with regulatory agencies, including the Office of the State Fire Marshal, were also provided.

The marina's new slips are larger to accommodate longer & wider beam boats and provide updated utilities, lighting, and life safety equipment.

The project's design approach was to prioritize the construction of East Side first (approximately 300 slips) in order to get those slips leased and generating revenue as soon as possible. This side of the marina included the Comfort Station and East Side entrance. It was completed first; thus providing public facing exposure for the project's progress. This side was the largest utility consumer so the MEP systems were the most complex to specify and design.

Key Staff:

Orien Butler, Sr. Electrical Engineer
Brian Miller, P.E. – Sr. Mechanical Engineer
Chris Schade, P.E. – Sr. Electrical Engineer
Greg Decoursey, AIA – Sr. Architect

^{*} If there is more than one past performance evaluation discipline included in the proposal, then indicate which past performance evaluation discipline(s) this project is being used to represent.

Firm name	Marrero, Couvillon & Assoc	ciates, LLC.	Past Performance Eval	Formance Evaluation Discipline(s)* Bridge				
Project name	Leeville to Golden Meadow	(Phase 2) Roug	ge LA1 Relocation	Firm responsibility (prime or sub?) Sub				
Project number Owner's name Louisiana Department of Transportation								
Project location	(HNTB)							
Owner's address, phone, email 10000 Perkins Rowe, Suite 640, Baton Rouge, LA 70810, (225) 368-2800, dflanders@hntb.com								
Services comm	enced by this firm (mm/yy)	consultant contract cost	(\$1,000's)	Unknown				
Services comple	eted by this firm (mm/yy)	07/17 Cost	Cost of consultant services provided by this firm (\$1,000's)			\$406		

Describe the project including the firm's role and members involved. (Highlight staff to be used in this proposal.)

MCA provided electrical engineering services for the design of approximately 9 miles of relocated LA 1 elevated roadway and approaches. The new alignment will cross several pipelines and canals, beginning at the North Connector in Leeville, LA and terminating at the existing 4-lane LA 3235 highway in Golden Meadow, LA. The alignment will connect to and continue the currently constructed southbound bridge in Leeville and will continue northward crossing the levee at Golden Meadow and tie into LA 3235 with a transition from 2 to 4 lanes. Phase 2 design will be segmented into three; Segment 2A (Southern Segment), Segment 2B (Middle Segment), and Segment 2C (Northern Segment). The services rendered by Marrero, Couvillon & Associates, LLC for this project consist of Stage 3: Design – Part III – Preliminary Plans. Electrical design included selected areas for all lighting systems and power for CCTV and toll booth facilities.

Key Personnel:

Brian Miller, P.E. – Project Manager Orien Butler, P.E. – Sr. Electrical Engineer John Hamm – Electrical Engineer

^{*} If there is more than one past performance evaluation discipline included in the proposal, then indicate which past performance evaluation discipline(s) this project is being used to represent.

18. Approach and Methodology:

Modjeski and Masters, Inc (M&M) is very familiar with the existing Pointe-A-La-Hache Ferry Landing. M&M performed the preliminary design services for the proposed rehabilitation of the existing ferry terminals. The work M&M performed on the previous rehabilitation project will be invaluable to our efforts for designing the proposed new ferry terminals. M&M has assembled a highly qualified team to fulfill all of the requirements for the design of the new ferry terminals. Joining the M&M Team are the highly respected firms of Fugro USA Land, Inc. (Fugro), C. H. Fenstermaker & Associates, Inc (Fenstermaker) and Marrero, Couvillon & Associates, LLC (MCA). Fenstermaker will be responsible for performing the hydrographic and topographic surveys. Fugro will be responsible for all geotechnical engineering services. MCA will assist with the electrical and mechanical design and also perform architectural services as required. M&M will be responsible for all bridge, roadway and drainage design services.

Fenstermaker has provided surveying, engineering, and environmental consulting services in south Louisiana for over 70 years. A recognized leader in providing survey services for ports and coastal projects, Fenstermaker has a successful history of completing survey projects on time, safely, and within budget.

<u>Topographic Survey</u>: The topographic survey shall adhere to all modern survey theories, practices, and procedures, and the Location and Survey Manual including typical surveying methods as applied by LADOTD. The LADOTD feature code list and symbols shall be utilized and shall follow the standards included in the latest edition of the survey feature code guidebook produced by the LADOTD Location and Survey Section. Existing topographic features will include but are not limited to trees, driveways, roadways, drainage features, utilities, fences, buildings, natural ground elevations, etc.

Other available surveying methods that Fenstermaker may utilize, if approved, for large-scale projects, highly congested areas, or high-traffic sections include the use of High-Definition Terrestrial Laser Scanning, Mobile or Unmanned Aerial LiDAR, and Photogrammetry. These remote sensing devices allow Fenstermaker to collect highly accurate survey data in a safe and efficient manner that will provide LADOTD with up-to-date imagery and a 3D point cloud of the entire project limits. Once this data is collected, linework, surfaces, etc. can be developed in the office utilizing aerial imagery and the 3D point cloud.

Hydrographic Survey: The multibeam data collected shall record sufficient information to ensure the accurate location of all objects and features obtained during the survey and shall meet the accuracy requirements specified in the Location & Survey Manual. For areas of the survey where multibeam will be utilized, a Norbit STX iWBMS and a Trimble RTK system will be used. The Norbit System has a curved array allowing it to scan up the bank line and along vertical structures. This system has an integrated Applanix POSMV IMU system for Positioning. POSPac information will be recorded for post-processing to improve positioning in areas where GPS coverage is limited by structures or canopy. Sound velocity profiles of the water column will be taken at each survey location and at a minimum of twice per day. All data collection and processing will be performed in Hypack/ Hysweep software. The survey team will strive to collect multibeam data with full water bottom coverage in identified areas. The multibeam data shall overlap with topographic/single beam data at the shorelines to the extent feasible. Deliverables shall include all normal Survey Inroads along with the point clouds collected.

<u>Utility Identification</u>: Fenstermaker is very familiar with and has contacts with an abundance of utility providers throughout Louisiana. We are aware that it is prudent for us to notify LADOTD of the utility information identified, through the use of Louisiana One Call, at the beginning of the survey to allow LADOTD the necessary time to inform utility providers about the planned survey. Fenstermaker will also provide an updated list to LADOTD as new utilities are identified once the topographic survey has commenced. Fenstermaker is conscious that potential utility conflicts may arise, and it is vital for us to work with the utility providers in order to develop an accurate subsurface utility survey. If Fenstermaker performs the utility coordination, we will deliver any as-builts provided, as well as a detailed spreadsheet showing all correspondence and contacts with each provider. Additionally, LADOTD will be notified immediately if a utility provider is unwilling to locate their facility and an underground locator is not successful in locating them.

Once all utilities within the project site have been identified and surveyed, a Utility Location Form will be provided to LADOTD depicting distances from the centerline of the existing road to the utility (e.g. sewer manhole, water meter, fire hydrant, etc.) and will adhere to the guidelines as provided in the Location and Survey Manual. Horizontal and vertical measurements shall be to the nearest 0.10 foot.

Another M&M teaming partner, Fugro, will perform geotechnical investigation and reporting. Fugro understands that the success of a project and satisfaction of stakeholders depends on proper planning and efficient execution. Their Louisiana-based personnel have demonstrated over the course of their current Geotechnical retainer contract that they deliver quality field work, reliable geotechnical data, and valuable engineering consultation in a safe and timely manner on behalf of DOTD. The following sections detail how Fugro would approach the geotechnical investigation portion of the Pointe-a-la-Hache Ferry Landing Replacement Project.

<u>Preliminary Site Visit, HSE Plan and Subsurface Hazard Mitigation</u>: The proposed scope of work will include drilling borings in the Mississippi River and on the bank. Drilling in the Mississippi River is a challenging exercise that takes experienced personnel to plan operations to successfully complete the project. Prior to mobilizing to the site, Fugro will conduct activities to develop a plan to accomplish the work including the following:

- Review of current survey information to understand water depths at boring locations.
- Assessment of available docks to access boring locations
- Review of site conditions to determine appropriate vessels to safely execute the work
- Development of an HSE and Execution Plan
- Hazard survey to identify potential submerged obstructions/hazards

Geotechnical Data Collection and Analysis: Fugro will mobilize drilling equipment to collect soil samples for geotechnical evaluations. The borings will be conducted with truck- or track-mounted drilling equipment. Sampling will be performed in accordance with DOTD protocols included in the advertisement which are consistent with our experience on previous DOTD task orders. Samples will be delivered to our Baton Rouge based laboratory for classification and strength determination. Testing will be performed in accordance with the frequency included in the advertisement.

Geotechnical Engineering and Reporting: After review of the field and laboratory data, geotechnical site characterization will be developed to provide recommendations to the structural team to develop plan drawings. Fugro has performed engineering evaluations and construction monitoring for dock structures and bank facilities immediately upstream of the project location on the Mississippi River and will apply this experience to inform the project. In addition, Fugro has performed soil borings along the Mississippi River levees adjacent to the landing information that can provide additional context to expected soil behavior. Our recommendations will include in a geotechnical interpretive report that will finalize our scope of services.

Roadway and Drainage Design: M&M will perform all required roadway and drainage design services for the required ferry access roads for both the east and west banks. The ferry access roads on the east bank will tie into LA 15 (River Road). The ferry access roads on the west bank will tie into the new access road from LA 23 which is being designed and constructed under a separate contract by the Entity (Plaquemines Port Harbor & Terminal District). Ferry access by vehicle, pedestrian and bicycles will be considered in the design.

M&M will develop a Level 2 Transportation Management Plan (TMP) in accordance LADOTD's EDSM VI.1.1.8. The temporary traffic control plans will be developed to minimize impacts to vehicular traffic for work near LA 23 and LA 15.

All roadway engineering design services performed by M&M will adhere to the requirements of the most recent editions of LADOTD's Roadway Design Procedure and Details Manual, LADOTD's Minimum Design Guidelines, LADOTD's Engineering Directives and Standards Manual (EDSMs), AASHTO's Policy on Geometric Design of Highways and Streets, AASHTO's Roadside Design Guide, AASHTO's Guide for the Planning, Design and Operation of Pedestrian Facilities, AASHTOS's Guide for the Development of Bicycle Facilities and FHWA's MUTCD.

Plan preparation will conform to LADOTD's drafting and software standards. Bentley Inroads and MicroStation software will be used for roadway design. ProjectWise will be used as the document management software for plan development to ensure integration with LADOTD and foster collaboration between different disciplines.

M&M will perform drainage design in accordance with the requirements of LADOTD's Hydraulics Manual. LADOTD's HydrWIN software will be utilized for all Hydrologic & Hydraulic (H&H) calculations.

<u>Bridge Design</u>: M&M will confirm the design criteria established from the previous Pointe-A-La-Hache Ferry Landing rehabilitation project for use in designing the new ferry terminals. A vessel collision study will be conducted to determine the applicable design vessels, vessel speeds, river currents, etc. that will be required to design the dolphins, fenders, pontoon barges and lift tower foundations.

For the bridge design, a Final Design Criteria Document will be created and used to guide development of the Preliminary and Final Plan sets. The existing ferry terminals have a pony truss superstructure landing ramp bridge. This bridge has a fixed hinge near the abutment and a lift beam near the end on the river side to raise/lower the ramp to match the elevation of a landing pontoon barge. The landing pontoon barge is moored in place via chains connecting to steel dolphins. Housed on the landing pontoon barge is a bascule style apron wall that is raised/lowered by machinery that is affixed to the landing pontoon barge.

To simplify fabrication and erection of the new ramp bridges, we will investigate the use of a through girder superstructure in lieu of a pony truss. Rolled shapes will be utilized for the stringers and transverse floorbeams while the through girders will likely be welded built-up shapes. The deck of the existing ramp bridges consist of timber, but for the new structure we will investigate use of alternative wearing surfaces such as steel open grating to minimize weight and maintenance costs while maximizing life expectancy. Foundations of the lift towers will consist of deep pile foundations. Different foundation types will be considered as part of preliminary design. The abutment or earth retaining structure near the shore line will likely consist of a sheet pile wall with a concrete cap. Tie back anchors will be provided if required.

Inventory and Operating ratings will be performed as part of the final design of the ferry terminals. HL-93 and LADV-11 vehicles will be considered in accordance with the AASHTO Manual for Bridge Evaluation, LADOTD Policies and Guidelines for Bridge Rating Evaluation, and Bridge Design Technical Memoranda. If requested by LADOTD, M&M can provide a rating in AASHTOWare BrR.

The ferry ramp bridges have many similarities to a movable bridge – combining aspects of a vertical lift with a trunnion bascule. M&M has successfully delivered hundreds of movable structure projects. We utilize a 3D design environment to create models of the structure. Many of our past projects are located in LA, and we are very familiar with design standards and submission requirements. It is critical that all aspects of movable structure design provide for robust solution that is reliable, simple to operate, and easy to maintain.

M&M has extensive experience designing and maintaining movable spans of all types. Our structural engineers are intimately aware of the specific requirements that are applicable for movable structures. We are very familiar with the AASHTO Movable Specification and the LADOTD Bridge Design and Evaluation Manual, which will ensure that all movable specific design requirements will be included. For example, adequate lateral bracing must be provided for a bascule span, where it might not be required on a similar fixed bridge. Also, the bascule span end floorbeam must be designed for increased impact factor over a similar floorbeam on a fixed span.

Our mechanical and electrical engineers will work closely together with each other and the LADOTD for the selection of the machinery and electrical control systems. M&M will investigate machinery options, such as an operating drum and hoist system, electric linear actuators, and hydraulic actuators, and develop the system most desirable by LADOTD. In addition to the control, M&M electrical will design the power distribution and any backup power requirements decided by

the LADTOD. Lighting will also be included in the design for the approach roadways, ramps, aprons, walkways and machinery area along with required US Coast Guard navigation lighting.

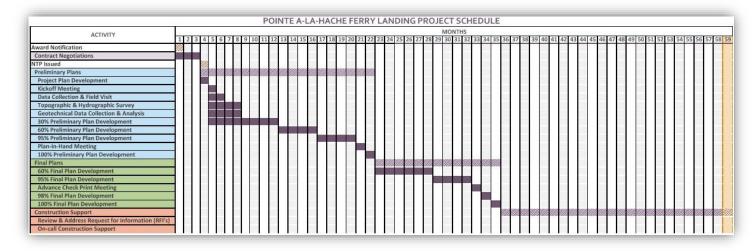
M&M is known for our attention to detail; this includes machinery access and workspace. There are many innovative ways to ensure inspection and maintenance staff are able to navigate and access all portions of the equipment well after the ferry terminals are constructed. Developing a 3D model early during design will significantly help with access details later in design. We are able to share our 3D models with the client as an easy to use free viewer link. This allows the client to enter the 3D environment at their leisure and provide feedback on design preferences as the design progresses. This has been especially useful for clients to share with their maintenance personnel to make sure they can visualize access points for maintenance. M&M will compile progress submissions for each milestone of the Preliminary and Final design stages to include the required plans, specifications, cost estimates, design reports, and data collected as specified in the listed deliverables.

A typical design and construction project schedule are shown in the table below. At the beginning of the construction process, M&M will support the construction project engineer during the pre-construction meeting. During the meeting, M&M will answer any initial contractor questions and describe the submittal review process. Meeting minutes will be created and distributed following the meeting. During construction, M&M will review and provide responses to contractor RFI's. If an RFI results in issuing of a change order, M&M will develop revised plans, photometric analysis and reports, calculations, cost estimates and quantities, as applicable per the change. Change order plans will be developed per LADOTD standard change order procedures, marking all revisions with the triangular change order bug.

Throughout construction M&M will conduct field visits to observe the status of construction and meet with contractors on site. Field visits will typically be scheduled following a major construction milestone or if the contractor is having an issue that requires investigation. By visiting the site after each major step in the construction process, M&M will have the opportunity to correct any issues witnessed before the next construction step begins. A site visit report detailing the construction progress and any observed deficiencies which require contractor action will be provided after each site visit.

When the contractor notifies M&M that their work is complete, M&M will conduct a final acceptance inspection. Final acceptance inspection will include verification that all equipment has been installed correctly and is functioning properly. A punch list will be created and sent to the Project Engineer detailing items requiring correction before final acceptance will be granted.

Following the completion of the final acceptance inspection M&M will review the O&M Manual, submitted by Contractor, verifying that equipment information provided matches equipment installed and the included As-Built drawings properly detail all changes made during construction and field conditions observed during final acceptance inspection. Construction closeout occurs after all documents have been uploaded to ProjectWise and final invoicing has occurred.



19. Workload:

For all contracts where a firm on the team is a prime consultant or sub-consultant and where **a**) the consultant selection was made by DOTD, and **b**) a contract was executed by the consultant and the contracting entity by the date the advertisement for this proposal was posted, list all work meeting the following criteria:

- 1) one of the team's firms is responsible for the performance of the work;
- 2) authorization to perform the work has been provided, as provided in the contract between the consultant and the contracting entity;
- 3) the work has not yet been performed and invoiced; and
- 4) the work is not currently suspended for an indefinite period of time.

For indefinite delivery/indefinite quantity (IDIQ) contracts, list open Task Orders individually.

List only the portion of the fees attributable to firms on the team.

Firm(s) ALL FIRMS MUST BE REPRESENTED IN THIS TABLE	Past Performance Evaluation Discipline(s) *	Contract Number and State Project Number	Project Name	Remaining Unpaid Balance**
		S.P. 700-66-0486 / 440000668	Engineering Services for Bridge Preservation Retainer Statewide	
M&M	Bridge	H.009479	West Larose Vertical Lift Bridge Rehabilitation - Supplement No. 2	\$0
M&M	Bridge	JN 3144	Expert witness services in bridge design, construction, repair and forensic analysis	\$273,414
		Retainer Contract 4400002538	Engineering Services for Bridge Preservation Statewide	
M&M	Bridge	H.010882.5	LA 18: 4th Street Bridge Rehabilitation (Supplement No. 2) Construction Services Jefferson Parish	\$0
M&M	Bridge	H.010882.6	4th Street Bridge Rehabilitation Paint (Supplement No. 3) Route LA 18	\$3,000
		Retainer Contract 4400005395	Construction Engineering and Inspection with Painting Statewide	
M&M	CE&I/OV	H.011705.6	US 11 Lake Pontchartrain Bridge Rehabilitation - Ph2, Sup1	\$131,229
M&M	CE&I/OV	H.011494.6	US 90 Atchafalaya River Bridge Rehabilitation	\$0
M&M		Retainer Contract 4400004921	Complex Bridge Rating (on-system trusses and other complex bridges) Statewide	
M&M	Bridge	H.009859.5	Load Rating of 14 Complex Bridges	\$257,576
		Retainer Contract 4400005774	Bridge Preservation Statewide	
M&M	Bridge	H.001234.5	Port Allen Canal Bridge	\$64,231
M&M	Other (Roadway Lighting)	H.010601.6	I-10: LA 328 to LA 347 - CRES	\$44,879

M&M	Other (Roadway Lighting)	H.011137.5	I-12: LA 1077 to US 10 Roadway and Navigation Lighting	\$35,452
		IDIQ Contract	Bridge Preservation	
		4400012382	Statewide	
M&M	Bridge	H.011705.6	US 11: Lake Pontchartrain Bridge Rehab Phase 2 (HBI) Sup1	\$0
M&M	Bridge	H.013193.6	US 61: Thompson Creek Bridge - Construction Svcs.	\$804
			Rehabilitation and Replacement	
M&M	Bridge	H.003144.6-2	Luling Bridge Cable Stay Replacement Project	\$331,253
M&M	Other (Roadway Lighting)	H.011235	Subconsultant: I-49 South at Verot School Road - Lighting	\$32,989
M&M	Other (Roadway	H.004791	Subconsultant: Belle Chasse B7T Replacement P3 - Electrical and	\$22,870
	Lighting)		Structural	
		IDIQ Contract	Bridge Preservation	
		4400017263	Statewide	
M&M	Bridge	H.010603.6	I-20 Mississippi River Bridge at Vicksburg - Monitoring	\$0
M&M	Other (Roadway	H.013866.6	I-12: LA 21 to US 190 Navigation Lighting & Roadway Lighting	\$59,280
	Lighting)			
M&M	Other (Roadway	H.003184.6	I-10: Texas State Line - E. of Coone Gully - CRES	\$53,971
	Lighting)			
M&M	Bridge	H.011485.6	LA336-1: Bayou Teche Bridge Rehabilitation	\$77,027
M&M	Other (Roadway	H.012889.5	I-20 Rehabilitation - Roadway Lighting (Pines Road to I-220)	\$103,858
	Lighting)			
M&M	Bridge	H.000263.5	Chef Menteur Pass Bridge & Approach	\$27,466
M&M	Bridge	H.009859.5	Prien Lake Bridge Structural Rating	\$18,259
M&M	Bridge	H.004420.5	Barataria Preliminary Fender Design	\$2,120
M&M	Bridge	H.014280.5	Bayou Ramos Bridge Girder Study	\$37,975
M&M	Bridge	H.014673.5	I-49 US 165 Debonded PPC Girder Rehab	\$0
M&M	Bridge	H.014587	LA 302: Kerner Ferry Bridge Repairs PH 2 - Constr Support	\$68,714
M&M	Bridge	H.013946.6	Sunshine Bridge Fender Construction - 2021	\$28,038
M&M	Bridge	H.009859.5-2	Load Rating of two existing bridges	\$152,416
M&M	Bridge	H.004420.5	Bayou Barataria Bridge at Jean Lafitte - Supp 1 and 2	\$0
M&M	Bridge	H.014406.6	Houma Navigation Canal Swing Bridge - Electrical Repair CRED	\$24,606
M&M	Bridge	H.014673.5-2	NSFRP Specification Review	\$1,336
M&M	Bridge	H.014465.5	Perry Bridge Rehabilitation - Final Design	\$111,591
M&M	Bridge	H.004647.6 (T.O. 1)	I-20 MS River Bridge at Vicksburg, - Monitoring	\$119,313
M&M	Bridge	H.015028.6	Bayou Barataria Bridge MB Replacement - Phase I	\$152,630
M&M	Bridge	H.001234.6	LA 1 Port Allen Bridge - Geotech Settlement Remediation	\$158,024
M&M	Bridge	H.010882.6	LA18: 4th Street Bridge Rehabilitation Construction Support	\$55,115
M&M	Bridge	H.009479.6	West Larose Lift Bridge Rehabilitation - Const Support	\$44,616
M&M	Bridge	H.015217.5	I-10 Atchafalaya Basin Speed Enforcement PH2	\$2,457
M&M		H.011705.6	US 11 Lake Pontchartrain Bridge Rehabilitation - Ph2	\$101,576

M&M	Bridge	H.004100	Subconsultant: LA 415 to Essen Lane on I-10 and I-12 CMAR RCP Plans	\$495,590
M&M	Bridge	H.001234.6	LA 1: Port Allen Canal Bridge Replacement - Phase 1 CRES	\$43,302
		IDIQ Contract	Electrical Services	
		4400020063	Statewide	
M&M	Bridge	H.014212.6	I-10 Atchafalaya Bridge Navigational Lights Repl	\$53,247
M&M	Other (Roadway Lighting)	H.014646	I-20: US 165 to Garrett Road Lighting	\$214,017
M&M	Other (Roadway Lighting)	H.014555.5	I-10 at LA109 Interchange Lighting (Toomey)	\$157,679
M&M	Other (Roadway Lighting)	H.015019.5	I-10 at LA3063 Interchange Lighting (Vinton)	\$159,747
M&M	Bridge	Contract 44-20156 H.011965.6	Subconsultant: LA 47 IWGO Bridge Rehab CRES	\$176,252
		IDIQ Contract 4400014317	Painting Inspection and Environmental Monitoring with Construction Engineering and Inspection - Statewide	
M&M	CEI/OV	H.011487.6	LA 182: Berwick Bay Bridge Rehabilitation	\$2,765,766
		IDIQ Contract 4400024187	Bridge Preservation Statewide	
M&M	Other (Roadway Lighting)	H.015504.5	CCC Decorative Lighting	\$311,772
M&M	Bridge	Contract 44-05673 H.011235.5	I-49 South @ Verot School Road	\$147,439
		IDIQ Contract	Bridge Load Rating Services	
		4400021593	Statewide	
M&M	Bridge	H.009859.5	Bridge Load Rating (Task Order 1)	\$3,592,058
Fugro USA Land, Inc.	Geotech	H.002868	I49S: Amb.Caffery/US 90 Interchange	\$249,323
Fugro USA Land, Inc.	Geotech	H.004957	I12 to Bush Corridor	\$29,886
Fugro USA Land, Inc.	Geotech	Contract # 4400019015, H.014235.5	W Racca Road	\$21,094
Fugro USA Land, Inc.	Geotech	Contract # 4400019015, H.014337.5	Acadian Hills Lane	\$12,746
Fugro USA Land, Inc.	Geotech	Contract # 4400019015, H.014226.5	Aguillard Road	\$25,636
C. H. Fenstermaker & Associates, L.L.C.	Road	Contract No. 4400020291 S.P. No. H.012869	LA 182 (Univ) @ LA 723 (Renaud) Roundabout Lafayette Parish, LA	\$189.213

C. H. Fenstermaker	Road	Contract No. 4400020019	St. Mary Street Sidewalks	\$78,437
& Associates,		S.P. No, H.011833.5	Lafayette Parish, LA	
L.L.C.				
C. H. Fenstermaker	Planning	Contract No. 4400020960	IDIQ Contracts for Discovery NFIP CTP	\$2
& Associates,			Statewide Task Orders 1 & 2 from Halff, Associates, Inc. (prime)	
L.L.C.				
C. H. Fenstermaker	Other	Contract No. 4400025023	Infrastructure Investment and Jobs Act (IIJA) Off-System Bridge	\$13
& Associates,		S.P. No. H.015335	Program District 03	
L.L.C.				
Marrero, Couvillon	Road	H.015052	I-20 Widening Overlay	\$367,690
& Associates, LLC				

(Add rows as needed)

DO NOT SUM

^{*} The **only** past performance evaluation disciplines to be used are: Road, Bridge, Traffic, CE&I/OV, Geotech, Survey, Environmental, Data Collection, Planning, Right-of-Way, CPM, ITS, Appraiser and Other (please specify). If a firm has more than one past performance evaluation discipline for any single project, the firm can use multiple rows to express the remaining unpaid balance per evaluation discipline.

^{**} Round to the nearest dollar. **<u>Do not</u>** round to the nearest thousands. If there are no active contracts with a remaining unpaid balance, place N/A in the Remaining Unpaid Balance column. NOTE: ALL FIRMS MUST BE REPRESENTED IN THIS TABLE. LEAVING THE "REMAINING UNPAID BALANCE" COLUMN BLANK IS NOT ACCEPTABLE.

20. <u>Certifications/Licenses:</u>
If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank**.

21. QA/QC Plan:

If the advertisement requires submission of a QA/QC plan, include it here. Otherwise, leave this section blank. If a QA/QC plan is included in this section and was not required by the advertisement, it will be redacted.

CONTRACT NO. 4400026585 STATE PROJECT NO. H.006226.5 F.A.P. NO. H006226 POINTE-A-LA-HACHE FERRY LANDING REPLACEMENT PLAQUEMINES PARISH

QUALITY CONTROL / QUALITY ASSURANCE PLAN FOR BRIDGE DESIGN

Prepared For:



Prepared By:



May 17, 2023

M&M QUALITY CONTROL / QUALITY ASSURANCE PLAN

GENERAL PROJECT QC/QA POLICY **DEFINITIONS ROLES AND RESPONSIBILITY** QC/QA PROCESS CONTROLS **SUB-CONSULTANTS ELECTRONIC DELIVERABLES** IDENTIFYING NON-CONFORMING WORK **SCHEDULES / DELIVERY DATES / BUDGETS ADMINISTRATIVE QUALITY MANGEMENT PROCEDURES** DOCUMENT CONTROL **TECHNICAL QUALITY MANAGEMENT PROCEDURES INTERNAL QUALITY AUDITING EXTERNAL AUDITS** QC/QA CERTIFICATION **ATTACHMENTS 1 - 11**

GENERAL

Quality is obtained when design and/or rating calculations, plans, specifications and reports, correspondence, invoices and oral communication, related to a particular project, are delivered to the owner in an accurate, error-free, professional, and timely manner, and in a presentation consistent with the owner's requirements.

Modjeski and Masters Quality Management Plan relates to both the technical and administrative aspects of the full engineering service life cycle of a project, including proposal preparation, staffing, design activities, field activities, internal and external communication, project review, field operations, including inspection and construction observation, and document storage. The plan is applicable to all engineering services offered by the firm including: bridge design, bridge rating, highway design, bridge rehabilitation, bridge inspection, mechanical design, electrical design, instrumentation, geotechnical investigations/design, construction consultation, inspection of construction, research and code development. Checklists and forms are often developed to monitor special needs of the owner and/or a specific engineering activity.

PROJECT

This project consists of surveying, designing and construction support to construct two (2) new ferry landings located in Plaquemines Parish, Louisiana (Pointe-A-La-Hache) – one on each side of the Mississippi River approximately ¼ mile upstream of the current ferry location.

QC/QA POLICY

Modjeski and Masters' Team QC/QA policy is to meet or exceed the QC/QA requirements of the following documents, in addition to those described in this document.

- 1. AASHTO Standards The American Association of State Highway Transportation Officials
- 2. AASHTO A Policy on Geometric Design of Highways and Streets -
- 3. ASTM Standards https://www.astm.org/BOOKSTORE/BOS/index.html
- 4. CyberSecurity Training
- 5. DOTD Bridge Design and Evaluation Manual (BDEM)
- 6. DOTD Complete Streets -
- 7. DOTD Construction Contract Administration Manual
- 8. DOTD Consultant Contract Services Manual
- 9. DOTD Hydraulics Manual
- 10. DOTD Location and Survey Manual
- 11. DOTD Addendum "A" to the Location & Survey Manual
- 12. DOTD Louisiana Standard Specifications for Roads and Bridges
- 13. DOTD Materials Sampling Manual
- 14. DOTD Minimum Design Guidelines
- 15. DOTD Off-System Highway Bridge Program Guidelines
- 16. DOTD Roadway Design Procedures and Details Manual
- 17. DOTD Stage 1 Planning/Environmental Manual of Standard Practice
- 18. DOTD Testing Procedures Manual
- 19. DOTD Traffic Engineering Manual
- 20. DOTD Traffic Engineering Process and Report
- 21. DOTD Traffic Signal Manual
- 22. e-CFR Electronic Code of Federal Regulations (all applicable)
- 23. FHWA Bridge Inspector's Reference Manual (BIRM)
- 24. FHWA Manual on Uniform Traffic Control Devices for Streets and Highways (MUTCD) –
- 25. National Electrical Safety Code (NESC)
- 26. NFPA 70 National Electrical Code (NEC)
- 27. NEPA National Environmental Policy Act

DEFINITIONS

Quality Control (QC): A process of applying systematic procedures to ensure accuracy and consistency during electrical design calculation, electrical inspections, analyses and ratings and their documentations. It includes procedures for checking the accuracy of the calculations and consistency of design drawings, detecting and correcting design omissions and errors before the drawings are finalized, and verifying the design criteria have adequately been applied, and any past changes to the electrical system have been considered. QC is to be applied to all stages of the electrical analysis, design, including plan and document reviews related inspections and instrumentations. QC is to be applied also to verifying the specifications for the electrical service equipment are adequate for the service and operations loads.

<u>Quality Assurance (QA)</u>: A systematic process aimed to ensure that the quality control process was followed during the development of electrical design plans, specifications, inspection and instrumentation reports. It includes procedures of reviewing the work to ensure that quality control is in place and effective in preventing mistakes and providing consistency in the development of electrical design plans, specifications and reports.

<u>Supervisor or Team Leader</u>: Project Manager or task assignee, responsible for overseeing the project and the personnel assigned to the project.

<u>Design Engineer</u>: Engineer, licensed by the State of Louisiana as a professional engineer or certified as an engineering intern, directly responsible for the development of design calculations, reports, drawings and other related documents with a level of technical skills and experience commensurate with the complexity of the subject structure.

<u>Detailer:</u> Engineer or technician directly responsible for the creation and development of CAD drawings.

<u>Design Checker</u>: Engineer responsible for performing a full technical review of the electrical analyses, design calculations, reports, drawings, specifications and cost estimate with a level of technical skills and experience commensurate with the complexity of the subject structure. If the information being checked was developed by an engineering intern, the design checker shall be an engineer licenses by the State of Louisiana as a professional engineer.

<u>Detail Checker:</u> Engineer or technician responsible for performing a full review of the CAD drawings ensuring that the drawings are in accordance with the design information and CAD standards.

<u>Reviewer</u>: Engineer, licensed by the State of Louisiana as a professional engineer, responsible for performing QA procedures for assuring that QA procedures have been performed as outlined in this policy and in accordance with LADOTD Bridge Design practices, policies and

procedures. The Reviewer must have substantial technical skills and experience in the design of similar electrical systems and be independent of production.

<u>Engineer of Record</u>: The Engineer of Record, licensed by the State of Louisiana as a professional engineer, is responsible for the design shown on the plans and/or other deliverables and whose seal appears on the title sheet of the plans and/or deliverables. He typically ensures that the QC/QA certifications are signed by all parties, all design calculations and reports are included, and the names of all personnel are correctly shown.

<u>Independent Technical Reviewer</u>: Engineer who completes an independent review of the design calculations and is part of the consultant team. Independent Technical Reviewer must have experience reviewing tasks that meet or exceed those of the designer and or checker.

<u>Peer Review</u>: Engineering group with no prior involvement in the project, performing an independent check of the design calculations and results. Peer reviewers may not be employed by the same consultant.

RESPONSIBILITY AND AUTHORITY

Modjeski and Masters (M&M), as the Prime Consultant, will be fully responsible for QC/QA of their work as well as the work of all Sub-consultants. All project submittals will include a QC/QA certification that the submittals meet the requirements of the QC/QA plan document. The LADOTD shall not perform QC/QA of the consultant's work and the responsibilities of the LADOTD for consultant projects shall be limited to those listed in the LADOTD Bridge Design and Evaluation Manual.

The Principal-In-Charge (PIC) and Project Manager (PM) assigned to the Retainer will be responsible to ensure that the requirements of this QC/QA Plan are met by all members of the M&M Team. M&M will be assisted by four (4) Sub-consultants for this work:

Sub-Consultant	Services Provided
Fugro USA Land, Inc.	Geotechnical Exploration, Testing and Design
C. H. Fenstermaker & Associates, LLC	Topographic and Hydrographic Surveying
Marrero Couvillon & Associates, LLC	Architectural Design

Principal-In-Charge (PIC) in consultation with the Project Manager (PM) will assign a Supervisor/Team Leader, Design Engineer, Detailer, Design Checker, Detail Checker and Reviewer to each task order, with a level of technical skills and experience commensurate with the complexity of the structures included.

A specific organizational structure will be developed for each task order outlining responsibilities for every role of the project. See Attachment 1 for the overall organization structure.

Sub-consultants are required to follow the same QC/QA Plan. Modjeski and Masters will assist the Sub-consultants with their QC/QA activities by:

- Meeting with each Sub-consultant to go over this QC/QA Plan and its implementation
- Conducting technical meetings
- Providing and coordinating technical assistance
- Providing training materials
- Developing checklists and standard forms specific to each task order
- Performing quality audits

QC/QA PROCESS CONTROLS

a. Project Initiation

During the initial identification and proposal phase of each task order the Principal-in-Charge (PIC) and Project Manager (PM) determine the personnel that will be assigned to the project and their responsibilities. When possible, these individuals will participate in the initial conceptualization of the project and manpower estimating, as these initial activities identify the path to project completion. Design tasks shall be assigned to engineers qualified by virtue of education and/or experience commensurate with the complexity of the subject project.

At the immediate initiation of the project, the PM will prepare a project schedule indicating the major milestone dates and deliverable dates on the project and, if required, submit it to the LADOTD for approval.

The staff assigned to the project will include an appropriate Supervisor/Team Leader, Design Engineer, Detailer, Design Checker, Detail Checker and Reviewer. Additional senior staff with experience related to the project will be assigned where appropriate. As additional staff joins the project, they will have a designated mentor among the senior staff to act as the first source for advice and counsel on technical and administrative matters. The technical scope of work contained in the Agreement will be made available to all individuals working on the project.

b. Project Design Criteria

Design criteria specific for each project will be developed by the PM prior to initiating the design process and will be submitted to the LADOTD for review and approval. Any design assumptions made or design exceptions obtained will be listed in the design criteria and referenced in the design calculations and drawings as appropriate. A design criteria checklist as developed by the LADOTD is included in Attachment 7.

c. Development of Designs and Plan Details

During the design phase, the design engineer will follow the design criteria established for the project. Electrical/Photometric analyses and preliminary plans will be developed first and approved by the PM prior to proceeding with the design of structural components. The design calculations will be organized and maintained in a standard calculation book format. The calculation book checklist as developed by the LADOTD is included in Attachment 8. The design engineer will communicate and coordinate with the detailer and supervise the detailing work to ensure that the drawings adequately and accurately present the design information.

d. Quality Control of Designs and Plan Details

All work will be checked in order to minimize errors. If the design engineer is an engineer intern, the design checker will be a professional engineer registered in the State of Louisiana. The design checker will verify the accuracy of the designer's calculations, pay items, quantities, special provisions including Non-Standard Items, and cost estimate and will also ensure that the drawings adequately and accurately present the design information. The designer's calculations are considered the calculations of record and will be updated to correct any errors or omissions discovered by the design checker.

The detail checker will ensure that the drawings are in accordance with the design information and CAD standards. In addition, all dimensions and quantity calculations will be verified.

After the completion of the design and detail check (which shall be completed no later than the 95% Final Plans stage), the designer will prepare and provide to the Reviewer a QA information package which includes the following:

- QA information package check list (see Attachment 9)
- Calculation Book(s)
- Plans
- Special provisions including Non-Standard Items
- Cost Estimate
- Any other relevant documents (checklists, review comments, etc.)

e. Quality Assurance of Designs and Plan Details by the Reviewer

The Reviewer for M&M will perform a cursory review of all documents in the QA information package focusing on the following items:

- Constructability of the Plan Details
- Areas of Critical Importance
- Areas where mistakes are typically found
- Areas that are new to the design practice

After all issues discovered during the QA process are rectified, the design calculations, plan details, special provisions and cost estimate shall be considered as final and the QC/QA certification (see Attachment 5) shall be signed by the designer, design checker, detailer, detail checker, and reviewer.

f. Peer Review

When requested by the LADOTD Bridge Design Engineer Administrator, M&M will conduct peer reviews by team members or engage the services of a Sub-consultant licensed by the State of Louisiana as a professional engineer to perform a peer review. The Sub-consultant chosen for the peer review will have no prior involvement in the project but will have substantial experience in the design of similar structures. All peer review comments will be submitted to the LADOTD and the design team for evaluation and resolution. All resolutions agreed upon by the designer, peer reviewer and the LADOTD will be incorporated into the final design. A Peer Review Resolution agreement (see Attachment 10) will be signed by the peer reviewer, the PM and an LADOTD representative.

q. Sealing of Design Calculation Book and Plans by the Engineer of Record (EOR)

In addition to the previously defined requirements for the Engineer of Record, the Engineer of Record shall be responsible for the following tasks:

- Ensure the QC/QA certification is signed by all responsible parties.
- Ensure the geotechnical design information shown on the plans is co-stamped by a Geotechnical Engineer and the hydraulic information shown on bridge plans is co-stamped by a Hydraulic Engineer. When more than one engineering stamp is required on a sheet, the responsibilities for each engineering stamp shall be clearly defined.
- Assemble design calculations from all designers including the final geotechnical analysis
 report and the hydraulic report from the geotechnical engineer and the hydraulic
 engineer, finalize the calculation book, and seal the cover sheet of the calculation book.
- Ensure the names of the designer, design checker, detailer, detail checker, and reviewer are correctly shown on the title block of each plan sheet.
- Stamp all plan sheets or designate a designer, design checker, or reviewer who shall be licensed by the State of Louisiana as a professional engineer to stamp the

sheets developed under their supervision.

- The EOR must stamp the general notes sheets.
- Ensure all special provisions are accurately shown on the construction proposal. The special provisions are typically stamped by the Specification Engineer as part of the construction proposal; however, if the Specification Engineer is not qualified or not willing to stamp the special provisions, the EOR will stamp these provisions.
- Archiving all bridge design files including calculation books, plans, special provisions, cost estimate and other pertinent documents in accordance with the LADOTD Bridge Design Section records retention policy.

i. QC/QA for Design Activities after Final Plans are Signed by the Chief Engineer

The same QC/QA process above shall be applied to all design activities such as plan revisions, change orders, etc. occurring after the final plans are signed by the Chief Engineer.

j. Archiving Electrical Design Files

The PM will deliver all electrical design files to the LADOTD Bridge Task Manger no later than 30 calendar days after the stamped final plans are delivered. Any revisions made to these documents due to plan revisions and change orders will be delivered with the signed plan revisions or change order sheets. The final calculation book and other final design documents for all projects including in-house and consultant projects will be uploaded to the archiving location designated in the record retention policy within 30 calendar days after the stamped final plans are delivered.

k. Project Monitoring and Coordination

The PM will monitor the state of the project's progress, any unique technical issues that need to be resolved, and anticipated needs for increased or decreased staffing and report to the PIC.

The PM will be responsible to see that M&M internal minutes are kept at meetings with the LADOTD, Sub-consultants, and in-house project meetings. All the technical information in the minutes will be made available to all individuals working on the project. Where action is required, an individual will be identified as having been assigned that responsibility and a place shall be provided for the PM to indicate when that action has been completed.

All telephone contacts with the LADOTD, fellow design team members or Sub-consultants which lead to decisions or assignments will be recorded on a telephone log sheet. The telephone log sheet will be circulated to all individuals involved, and will become part of the correspondence file for the project (See Attachment 2 for an example telephone log). The log's project title and task order number will be edited as required for each project.

The PM will be responsible for establishing and maintaining a task list, which will identify the anticipated tasks, the team leaders, design engineers, detailers, design checkers, detail checkers and reviewers.

The PIC and the PM are responsible for being current with the project as it develops and for resolving all comments made by the LADOTD and document the resolution.

The PM, or his/her discipline reviewer designee, is responsible for overall quality assurance of the project deliverables.

All calculations and reports, which become superseded during the course of the project, will be clearly identified as being superseded and will be filed separately from the current work. Superseded work will not be discarded until the end of the project.

State-of-the-art computer hardware and software will be used to monitor and track the project development process. The software packages to be used are Microsoft Excel and Deltek Vision.

I. Communication Plan

All project team communication will flow through the PM or his/her team leader designee. This includes all communication with the LADOTD and Sub-consultants.

The methods of communication to be used, listed in order of decreasing preference, include: face to face (not feasible in many cases), telephone, e-mail, express mail and regular mail.

m. Electrical Related Inspections and Instrumentations

All field activities will be conducted by certified inspectors and will be supervised by a Registered Professional Engineer. The PM will identify one member of a field party to serve as a Safety Officer. It will be the Safety Officer's responsibility to:

- Identify local emergency services prior to the start of field work
- Review inspection and field safety requirements of the client, OSHA and Modjeski and Masters, Inc. with the field crew prior to the start of work,
- Verify that safety equipment is being properly used, and
- Supervise any accident reporting that may be necessary.

All field activities will be summarized in a report. Depending on the type of project, this report may be a memorandum to the files or a formal report to be submitted to a client. All reports will contain sufficient descriptions, measurements, sketches, or photographs to document conditions found and will undergo QC/QA reviews.

n. Construction Support Phase

All design activities in the construction support phase will also adhere to the requirements and policies described in this document. These activities include but are not limited to the following:

- Providing responses to Requests for Information (RFI)
- Reviewing Shop Drawings
- Development of Plan Changes/Change Orders

M&M will ensure timely responses to RFIs submitted by the Contractor and/or the LADOTD. M&M will also ensure that the design engineers and/or design checkers from the design phase will participate in the RFI response process.

M&M will ensure that the design engineers and/or design checkers from the design phase will participate in the shop drawing review process. Shop drawings will be reviewed to ensure compliance with design details and project requirements included in the plan drawings. M&M will also review the submitted shop drawings for compliance with the requirements set forth in the Louisiana Standard Specifications for Roads and Bridges. All comments will be returned to the Contractor for agreement, resolution and drawing revisions. Stamps to be applied to shop drawings during the intermediate and final review will adhere to the policies set forth in Bridge Design Technical Memorandum No. 75 and the Louisiana Standard Specifications for Roads and Bridges, Latest Edition.

M&M will also distribute the final shop drawings according to the distribution list provided by the LADOTD Project Manager or LADOTD Bridge Task Manager. Shop drawing distribution letters as provided in BDTM.75 will be used for each distribution.

Plan changes will adhere to all requirements and policies set forth in this document including the CAD Standards and Electronic Deliverables Policy.

SUB-CONSULTANTS

The Sub-consultants for a given task order and their general responsibilities under the contract are to be listed in Attachment 4 of this document.

Upon receipt of Notice-To-Proceed from the LADOTD, the PM will provide and confirm with each Sub-consultant, the scope of services and upper budget limit for the work. Invoicing procedures will be provided to expedite the billing process.

Each Sub-consultant will be asked to provide monthly status reports, which will include a summary of the progress to-date, and which will identify any issues encountered with its work

during the period, any decisions or information from M&M that is delaying completion of its work, and the anticipated work for the next reporting period. Each Sub-consultant will be asked to provide interim results of their work, so that M&M can assess the information completed to-date, and either confirm that the task is being completed as scoped, or make the necessary adjustments to ensure that the work is being performed as scoped. All results provided by the Sub-consultants will be reviewed by the appropriate M&M staff prior to the information being used for preparation of deliverables to the LADOTD.

Internal team meetings will be held on a routine basis, and may or may not include all Team members, depending on the major tasks underway at that point in the schedule. Meeting minutes will be recorded and distributed by M&M to the Sub-consultants as deemed appropriate.

Information provided by the LADOTD will be assessed by M&M, and forwarded to the Subconsultant as necessary for information and action.

ELECTRONIC DELIVERABLES

M&M will produce all electronic deliverables in conformance with the DOTD Software and Deliverables Standards for Electronic Plans document (see Attachment 11). In addition, M&M will ensure that all Sub-consultants submit their electronic deliverables in conformance with the same standards.

M&M and all Sub-consultants will upload or check-in electronic deliverables directly into the LADOTD ProjectWise repository at each plan delivery milestone. In addition, M&M will perform the following operations at each milestone:

- Upload or check in CAD plan deliverables to the discipline "Plans" folder
- Apply and maintain indexing attributes to CAD plans (and other deliverables as needed)
- Publish to PDF format plan submittals in ProjectWise using automated publishing tools
- Digitally sign PDF format plan submittals in ProjectWise according to LADOTD standards and procedures. Signatures will be applied in the appropriate signature blocks with electronic seals and Title Sheets.
- Provide ControlCAD reports in ProjectWise and utilize these reports to correct indexing attributes and CAD standards of all electronic .DGN files.

M&M will apply patches to CAD Standard Resources and install updates to software as needed. In addition, M&M will install major updates to software versions and CAD Standard Resources in a timely manner or as directed by the LADOTD.

IDENTIFYING NON-CONFORMING WORK

The Project Manager or his/her designee will monitor day-to-day activities of the Design Team to confirm that the work is being performed as described in the scope of services and maintains the quality level expectations for the project, and it is within the established budget constraints. Discipline team leaders and reviewers will conduct quality control reviews at regularly scheduled intervals between and up to major milestone submissions throughout the course of the project. The schedule for these reviews will be established at the beginning of each major phase of the project by the Project Manager and the quality assurance reviewers based upon the agreed upon task schedule. Regular staff meetings will be held to discuss interim results, and to quickly identify work that may be considered non-conforming to the requirements of the project. Meeting minutes will indicate the extent of the non-conforming work, and action taken to correct the work and prevent re-occurrence for the remainder of the project. The impact of any non-conforming work on external parties will be assessed, and affected parties will be notified as required. Corrected information will be provided to the affected parties as soon as practical. The results of non-conforming work will be sent to a "dead" file, and disposed of at the completion of the project. With day-to-day monitoring of activities, and regular staff meetings, the potential for, and associated costs of, non-conforming work will be minimized.

M&M's Sub-consultants will also be asked to monitor their activities for non-conforming work in a similar fashion, either identified internally, or through reviews of their work by M&M.

SCHEDULES / DELIVERY DATES / BUDGETS

The Project Manager will establish accounting phase codes for the project that follow the task designations included in the technical and price proposal. The associated budget for each phase based on negotiated man-hours will also be developed. Task codes will be established for each subtask within a particular designated proposal task. This information is then provided to the Accounting Department in order to track project man-hours used and job costs.

In addition, when deemed expedient by the Project Manager, project specific progress spreadsheets will be used to monitor efforts, and provide a second weekly means to track progress and project percent complete.

Quality assurance reviews will be conducted at regular intervals within each major phase of the project. Milestone submission dates will be used to develop the quality assurance review schedule to provide quality deliverables, and to ensure that sufficient time is included to perform the review, as well as permit the design team to respond and/or correct non-conforming work without compromising the overall submission schedule.

M&M will provide a project schedule to the LADOTD for record that identifies key deliverables and their milestone dates. This schedule will conform to the milestone dates established by the LADOTD at the project's start unless a revised schedule has been agreed upon by the LADOTD subsequent to the project start date. The schedule will be updated on a monthly basis to confirm that the project is proceeding as originally anticipated.

In the event a task order falls behind the projected schedule, an assessment will be made by the Project Manager or his designee on how to correct the issue. Potential corrective actions will include more staff added to the task, re-assignment of more specialized staff to the task, or perhaps a re-assessment of the schedule to determine if adjustments can be made to accommodate the delay in the task under concern, without impacting future project milestones.

ADMINISTRATIVE QUALITY MANGEMENT PROCEDURES

The PIC and PM are responsible for the preparation of the technical and price proposals for the project, including both the original agreement and subsequent supplements/work orders. The PIC will review all proposals prior to submission to the LADOTD. A copy of the executed agreement(s) is kept on file in the Accounting Department. This file is readily available to management staff.

Estimation of percent completion and invoice costs will be performed by the PM, with assistance from the discipline team leaders. Using project specific progress tracking spreadsheets, and input from senior staff on completion of work for the various tasks performed for the period under consideration, a project percent complete will be established. This information will be compared against the projected percent compete per the design schedule at that time to determine if the project is on or ahead of schedule, or what corrective actions are necessary to get back on schedule.

DOCUMENT CONTROL

a. Input

Project specific files are to be established at the beginning of the project. Information is to be filed using the project number as the primary element followed by numerals set up for the project (for example 3000-1 with 3000 being the job number and the numeral 1 being general correspondence and so on) or in accordance with a file numbering system established by the LADOTD.

Information received by the PM is assessed and a copy forwarded to appropriate staff primarily responsible for the task. All senior staff will be provided with the file copy for review and information purposes, in order to keep them aware of associated tasks being performed in conjunction with their work. Electronic documents, including e-mail, are kept on our secure server that all staff can access using the same file naming convention.

All staff will be provided access to current design codes, and addendums which are provided by the Firm when available. Staff will be notified of project specific design criteria and standards, either at staff meetings, or by receipt of memorandum, or by e-mail.

Comments received from the LADOTD or Sub-consultants are reviewed by the PM or his designee, and the appropriate staff made aware of the comments for their response. If a date of response is not included with the comment document, the Project Manager will establish a date, and follow-up with the appropriate staff to make certain that resolution is occurring in a timely manner. The PM will provide M&M's response to the LADOTD and await a follow-up reply.

b. Output

The PM or his designee will confirm that the design staff have been supplied and are using the most current project information, project specific design criteria, design specifications and standards during the course of the project. Staff will be notified either through face-to-face meetings, inter-office mail or electronic mail of updates to information/specifications/criteria that will impact their work.

Quality assurance reviews will be conducted to confirm that the assigned project staff is using the correct project information, design criteria, specifications and standards for completion of their work.

TECHNICAL QUALITY MANAGEMENT PROCEDURES

Specific design procedures for this QC/QA Plan include the following:

• The PM or his team leader designee will identify the design criteria established for each task order, and ensure that the staff is kept updated on any changes or additions to the criteria as the project progresses. Project specific exceptions to standard design specifications discussed with the LADOTD will be documented. Reports and technical documents will be reviewed by the PM or his team leader designee to confirm that the results and/or recommendations utilize the current criteria. Reports and documents will be provided to the quality assurance reviewer to assess the results and recommendations of the design team.

- Continuing training is part of M&M's culture. M&M Design Engineers are constantly being trained by the more senior staff and by attending relevant courses and conferences, and these efforts shall continue. The training materials and references collected are readily available in the office, and will also be made available to the Sub-consultants.
- Design Engineers shall perform self-checking as the work progresses using in-house developed self-checking guidelines. They shall also perform cross checking as needed as the work progresses, when any team member is unsure of the results.
- Design engineers shall provide calculations for formal checking that include assumptions, design criteria and all reference material used to develop the calculations. Calculations shall be in a neat and orderly format. Individual sheet (or sheets) considered as trial designs, or no longer valid, shall be marked to prevent checking of preliminary or superseded work. All formal design calculation sheets will be checked, initialed and dated by the originator and the checker. The quality assurance reviewer will confirm that the established checking procedures and Quality Review Color Codes contained in Attachment 6 have been followed, and that the calculations are complete.
- Any and all LADOTD approved computer programs to be used for a project will have been checked independently by M&M as part of the approval process. Program input is checked to confirm that the appropriate geometry, section properties and material properties have been used, and the output assessed to make certain that the results are trending in the right direction, based on both the current project, as well as past experience, prior to the results being used to complete the design. It is of utmost importance that the designer understands when computer results are reasonable. Checks are made using hand calculations or different computer programs used in parallel. Two engineers working in parallel may be needed when using software that requires a high degree of accuracy and detail. Spreadsheets are checked to confirm that the appropriate design criteria and specifications are being utilized, and that the results of the analysis programs are being transferred correctly and appropriate load factors are being applied.
- Drawings for the design will be developed by qualified technicians and reviewed and checked by engineers or qualified technicians and will meet the requirements of the LADOTD. Drawings will be initialed and/or signed, as applicable, by the originator and the checker. Drawings marked up with changes and/or corrections resulting from the review process are returned to the designer for action. Upon completion of the revisions, the team leader will compare the revised drawings with the marked up review drawings to ensure that all comments have been incorporated into the plans. The completed drawings and mark up's will be provided to the quality assurance reviewer to confirm that the necessary corrections have been completed, the Quality Review Color Codes contained in Attachment 6 have been followed, as well as assess the drawings for overall completeness and clarity.

- Special provisions for non-standard items will be reviewed by the PM or discipline lead for clarity, as well as consistency with the contract plans. Conformance to the LADOTD's standard specifications (content and format) will also be checked. The quality assurance reviewer will assess the special provisions for completeness and compatibility with contract plans.
- Construction cost estimates will be developed based on estimated quantities for the various pay items associated with the design and in accordance with the LADOTD's requirements. An in-house cost estimate will be determined based on M&M plan details. In addition, industry experts (suppliers, fabricators and contractors) may be consulted in development of the estimates. Current bid price (averages) and similar recently bid and/or completed projects will also be reviewed to confirm that the estimate is reasonable. The PM will review the information used to create the cost estimate. The completed cost estimate will be provided to the quality assurance reviewer to assess if the costs appear reasonable for the work included in the contract plans and specifications.
- The PM or a qualified reviewer designee will review all calculations, drawings and specifications to determine that work is being completed in accordance with applicable specifications and the requirements of the LADOTD. This is not to be a number-by-number, line-by-line review, but is to be sufficiently in-depth to identify significant shortcomings in content or presentation, and to determine that the intent of design specifications is being met. This review also includes checking the constructability of the project.
- Completed LADOTD quality assurance certification forms will be submitted for the project. A copy of the certification forms are attached (see Attachments 3 and 5.)
- The PM will be responsible to determine that the project is successfully and completely finalized. This will include:
 - o the filing and indexing of design calculations and record copies of drawings,
 - confirmation that the correspondence file and accounting files are in their proper locations.
 - o confirmation of the delivery of all required drawings, calculations, reports, correspondence and other documentation to the LADOTD., and
 - o confirmation that quality assurance records and certification forms have been filed.
- Records will include the following items:
 - non-conformance and corrective action reports
 - o drawings, procedures and the QA/QC plan
 - o design input, output and verification
 - certification records
- All files, storage boxes or other containers shall be clearly identified with the proper name
 of the project, the colloquial name, if applicable, the year completed, the LADOTD's project

identification number and M&M's project number. These will be transmitted to the LADOTD if required. The accounting office will be notified that the project is complete and that final invoicing may take place.

INTERNAL QUALITY AUDITING

An internal QA audit schedule for each project will be developed. The schedule will be a function of the length of the Task order; shorter task orders will require more frequent audits versus longer projects. Individuals named by the PIC will be performing quality assurance reviews, and will be primarily responsible for confirming that the QC/QA plan is being implemented by the PM on the project. The results of these quality assurance audits will be provided to the PM. If any deficiencies are noted, the PM will be responsible for taking corrective action, follow-up and providing documentation of the actions taken.

Frequency of review meetings for the following items is anticipated to be as follows:

- Schedules monthly
- Scope monthly
- Budget monthly
- Team organization adjustments bi-weekly (max), or as needed by the project schedule
- Approvals as needed
- Coordination at the discretion of the Design Team

During the course of the project, periodic reviews of the policies and procedures in QC/QA Plan will be reviewed by the PM and the quality assurance reviewers to ensure usability and compatibility with interfacing procedures.

Assigned project staff and new staff as they are assigned to the project will be made aware of the specific QA/QC controls established for the project by the PM or his designee. Senior staff will mentor new staff on policies and procedures used to ensure a quality deliverable. The quality assurance reviewers will also monitor the staff to confirm that the quality management plan has been properly communicated to the assigned staff, and that modifications to the plan are communicated to all staff throughout the course of the project.

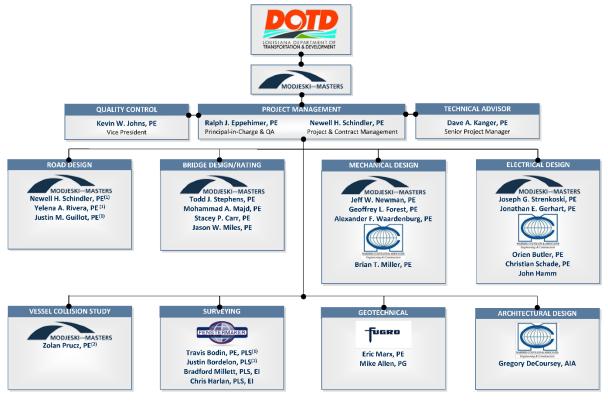
EXTERNAL AUDITS

M&M will accommodate and facilitate LADOTD audits at various times throughout the duration of the project if required.

QC/QA CERTIFICATION

At the end of each project the Department's QC/QA Certification Form (LADOTD BDEM Chapter 3, Appendix D) will be completed and submitted along with the Certification Form (LADOTD BDEM Chapter 3, Appendix I). See Attachments 5 and 3 respectively.

ATTACHMENT 1 - QUALITY CONTROL / QUALITY ASSURANCE PLAN ORGANIZATION CHART



- (1) Work Zone Training
- (2) Part-Time (Available As-needed)

ATTACHMENT 2 – TELEPHONE LOG



TELEPHONE LOG

			URGENT		OUTGOING CALL		
DATE:	TIME:		INCOMING CALL		RETURNING YOUR CALL		
YOUR NAME:							
CALLER/PERSON CALLED:							
PHONE NO:							
PN: XXXX							
PROJECT: XXXXX	Bridge Task O	rder #	t: XXXXXXX				
SUBJECT D	ISCUSSED		ACTIC	NS T	O BE TAKEN		

ATTACHMENT 3 – <u>CERTIFICATION FORM</u>

Appendix I

Consultant Submittal QC/QA Certification

Project No.:		
Project Name:		
I, the undersigned Supervisor or Team I included in this submittal has been prepand LADOTD Bridge Design Section polimand meets the requirements of this sub	pared in accordance with the cy on QC/QA and the inform	e QC/QA plan documents lation presented is accurate
Submittal Description		
Supervisor or Team Leader Name	Signature	 Date

ATTACHMENT 4 – <u>LIST OF SUB-CONSULTANTS AND FUNCTION</u>

Sub-Consultant	Services Provided
Fugro USA Land, Inc.	Geotechnical Exploration, Testing and Design
C. H. Fenstermaker & Associates, LLC	Topographic and Hydrographic Surveying
Marrero Couvillon & Associates, LLC	Architectural Design

ATTACHMENT 5 – QC-QA CERTIFICATION

Appendix D QC/QA Certification

Project	No.:
Project	Name:

We, the undersigned designers, raters, detailers, checkers and reviewers for this project, have reviewed and accepted the calculations, plans, quantities, special provisions, and cost estimate prepared for the project. We certify that the work for which we are responsible has been completed in accordance with the LADOTD Bridge Design Section policy on QC/QA.

Team Members	Name	PE Registration No.	Responsible Plan Sheets	Responsible Special Provisions	Construction Cost Estimate	Signature
Designers						
Design Checkers						
Detailers						
Detail Checkers						
Reviewers						
Peer Reviewer						
Geotechnical Engineer						
Hydraulic Engineer						
EOR						

ATTACHMENT 6 – QUALITY REVIEW COLOR CODE

The originator will generate printed or copied reports,	calculations,	drawings,	or other simi	lar
originals.				

The checker will:

Highlight in YELLOW everything that is correct.

incorrect

Strike in RED everything that is incollect or needs to be deleted.

Write all additions and corrections in GREEN.

The originator will then:

Back-check in **BLUE**.

All comments that do not require edits are to be made in BLACK ink or pencil.

ATTACHMENT 7 – EXAMPLE OF DESIGN CRITERIA CHECKLIST

(This is an illustrative example as provided by the LADOTD. Specific checklists and forms will be developed for each bridge type and task order)

Design criteria for each project shall include, but not limited to, the following sections:

Cover sheet

The following information must be included on the cover sheet:

- LADOTD project number
- Project name
- Revision date
- The Supervisor or Team Leader's signature and date

Governing Design and Construction Specifications and Other References

A list of governing design and construction specifications and other references used for the project shall be included in this section. The edition number, interim revisions, and/or publication date must be specified for each reference.

__ Design Assumptions and Design Exceptions

All design assumptions and design exceptions received must be included in this section along with supporting documents.

General Information

The general information as listed below should be included in this section:

- Bridge information (no. of bridges, bridge clear width, length, no. of lanes, lane width, shoulder width, etc.)
- Road information (roadway classifications, design speed, traffic data, etc.)
- Vertical datum
- Vertical and horizontal clearances
- Other relevant information

Hydraulic Design Criteria

All hydraulic design criteria (design year, design water elevations, scour depth and scour elevation, etc.) shall be included in this section and the information shall be provided by the Hydraulic Engineer.

Design Factors

The ductility factor η_D , redundancy factor η_R , and operational importance factor η_I shall be listed in this section.

	Design Loads All design loads (dead load, live load, wind load, thermal loads, vessel collision loads, seismic load, wave loads, etc.) used for the project shall be included in this section.
_	Limit States All applicable limit states for this project shall be listed in this section.
	Bridge Barrier The design criteria, types, and test levels for bridge barriers shall be listed in this section. Standard plans and special details should be listed if they are utilized.
	Guardrail The design criteria, types, and test levels for guardrails shall be listed in this section. Standard plans and special details should be listed if they are utilized.
	Approach Slab Design criteria for approach slab shall be included in this section. Standard plans and special details should be listed if they are utilized.
	Deck and Deck Drainage All design criteria for deck and deck drainage design shall be included in this section. Standard plans and special details should be listed if they are utilized.
	Bearing All bearing types and design criteria for each bearing type shall be included in this section. Standard plans and special details should be listed if they are utilized.
	Joint All joint types and design criteria for each type shall be included in this section. Standard plans and special details should be listed if they are utilized.
	Superstructure All superstructure types and design criteria for each type shall be included in this section. Standard plans and special details should be listed if they are utilized.
	Substructure All substructure types and design criteria for each type shall be included in this section. Standard plans and special details should be listed if they are utilized.
	Piles and Drilled Shafts

All pile types, sizes, and structural design criteria shall be included in this section.

Standard plans and special details should be listed if they are utilized.

_ Geotechnical Design

All geotechnical design criteria shall be included in this section and the information shall be provided by the Geotechnical Engineer. Standard plans and special details should be listed if they are utilized.

Mechanical Design

All mechanical design criteria shall be included in this section if applicable. Standard plans and special details should be listed if they are utilized.

Electrical/Lighting Design

All electrical design criteria shall be included in this section if applicable. Standard plans and special details should be listed if they are utilized.

As-Designed Bridge Rating Criteria

All as-designed bridge rating criteria shall be included in this section.

Software

All software used for design and check shall be included in this section.

ATTACHMENT 8 – FINAL CALCULATION BOOK CHECKLIST

The final calculation book for each project shall include, but not limited to, the following sections: **Cover Sheet**

	The following information must be included on the cover sheet:
•	LADOTD project number
•	Project name
•	The title of "Final Calculation Book"
•	The EOR's seal with signature and date
	Final Calculation Book Check List
	QC/QA Certifications
	Peer Review Resolution Agreement (if peer review is performed)
	Design Criteria
	Photometric Analysis Report
	Final Hydraulic Analysis Report from Hydraulic Engineer
	Final Geotechnical Analysis Report from Geotechnical Engineer
	Electrical Design Calculations
	Superstructure Design Calculations
	Substructure Design Calculations
	Quantity Calculations
	Special Provisions/NS-Items
	Construction Cost Estimate
	As-Designed Rating Report
	List of All Final Electronic Design Files and File Locations (ProjectWise directory name)
	Consultants shall submit the final calculation book to LADOTD bridge task managers;
	the submittal shall be on a CD or Flash Drive or placed to a designated ProjectWise
	folder including the following information:
	A PDF File of the Calculation Book (Including the As-Designed Rating Report)
	All Electronic Design Files
	A PDF File of the As-Designed Rating Report Only

The final calculation book for in-house projects shall include the same files listed above for consultant projects. The final calculation book and other final design documents for all projects including in-house and consultant projects shall be uploaded to the archiving location designated in the record retention policy within 30 calendar days after the stamped final plans are delivered.

ATTACHMENT 9 – QUALITY ASSURANCE INFORMATION PACKAGE CHECKLIST

Project No.: Project Description:		
	Calculation Book	
	Plans	
	Special Provisions	
	Cost Estimate	
	Other Documents	

ATTACHMENT 10 – PEER REVIEW RESOLUTION AGREEMENT

Project No.:
Project:
Name:
We, the undersigned Peer Reviewer, Supervisor or Team Leader of the design team, and LADOTD Representative for this project, have reviewed and accepted the attached peer review resolutions. We certify that the peer review has been performed in accordance with

the LADOTD Bridge Design Section policy on QC/QA.

Team Members	Name	Signature
Peer Reviewer		
Supervisor or Team Leader		
LADOTD Representative		

ATTACHMENT 11 – <u>LADOTD SOFTWARE AND DELIVERABLES STANDARDS FOR</u> <u>ELECTRONIC PLANS</u>

	LaDOTD Software and Deliverable Standards for Electronic Plans Revised May 2018				
Function	LaDOTD Software Standards	Consultant Software Standards	Deliverables	Comments	
CAD Drafting	Bentley MicroStation V8 V6.11.07.443 (SS2) or V6.11.09.832 (SS4)	Benfley MicroStation V8 V8.11.07.443 (SS2) or V8.11.09.832 (SS4)	MicroStation DGN	Consultarits must upload MicroStation plan submittais directly into the ProjectWise discipline "Plans" folder.	
CAD Standards Management	Altiva CADconform V8.00.70 (MicroStation)	Altiva CADconform VS 00 70 (MicroStation)	MicroStation DGN (with valid CADconform certification stamp)	Certfy the DGN files as DOTD CAD Standard Compliant (indicated by valid compliance stamp) using CADconform numming on MicroStation.	
CAD Standards Quality Authentication	Aliva DAS-conform "Check CAD Standards" (Administered by LaDOTD in Project/Vise)	Ativa DMSconform "Check CAD Standards" (Administered by LaDOTD in Projectivise)	Approved CentralCAD Microsoft Excel report	DOTD reviewers use the CMScontom "Check CAD Standards" function to check for valid CADconform certification starces and for several other compliance factors. Status reports must reflect 10% compliance by 60% Final Substandards disherceller must be approved and obcumented (as to reason) by the Project Manager.	
CAD Attributes Quality Authentication	Altva DMSconform "Check Attributes" (Administered by LaCOTD in Project/Vise)	DMScorform "Check Attributes" (Administered by LaDOTD in ProjectWise)	Approved ControlCAD Microsoft Excel report	DOTD reviewers use the CMScontom "Check Attributes" function to check for completed indexing attribute value. Satus reports must reflect 10% complaince by 67% First Pens is consort if specified by the Fireject Menager. Substandard deliverables must be approved and documented (us to reason) by the Project Manager.	
CAD Plotting	Bactley ProjectWise InterPlot Crganizer VBi V8.11.113OC (\$34)	Rentey ProjectWise InterPot Organizer V8i V8.11.11304 (\$\$4)	Peper format drawings (InterPict can also be used to create PDFs)	• Full Size Submittals: Fall size submittal sheets shall have an cussive edge measuring 22" X34". Provide a 0.50" margin on the top, bottom and night shand side of the shoet and a 2" margin on the left hand side of the sheet. • Half Size Submittal; Half size outwrites sheets shall have an outside edge measuring 11" X11". Drawings shallbe air exact in the state of the sheet shall have an outside edge measuring 15" X11". Drawings shall be air exact of the sheet and a 1" margin on the left hand side of the sheet. • Lover Size Submittals: Letter size submittal sheets shall have an outside edge measuring 6.5" X11".	
Electronic Plans Publishing	Bontley Publish to PDF (Integrated with ProjectWise)	Bertley Fublish to PDF (Integrated with Ptoect/Vise)	POF drawngs in ProjectfV/se	PCIF format drawings are the formal electronic deliverable. Consultants must import (imenaged infresh) MicroStation format drawings into the approache Project/MicroStation Plans "Indian delivery milestone) in order to be able to publish PCIF fail and sufficient. A. MSI satup file is needed to use the Publish to PCIF tool. Project/MicroSchemal PCIF Publish ng Downloads For Consultance.	
Road Design	Bentley inroads V8I V8:11.07.615 (\$\frac{1}{2}\$)	Berdiey Irroads V8I V8 :11.07 615 (\$\$2)	InRoads DON graphics, ALG, DTM	DOTD only allows inRoads that runs on the MicroStation platform. InRoads SS4 and OpenRoads Dosigner are not supported at this time.	
Hydraulic Design Drafting (Optional)	Bentley Irroads Storm & Sanitary V8i V8:11.07.015 (SS2)	Beetley Isroads Storm & Sentary VB V8:1107.015 (SS2)	Hydraulics DGN Graptics	Bentiley Storm and Sanitary is recommended for generating spapies only. I DOTTO only allows in Roads Storm 8. Sanitary that runs on the MicroStation judgers. The current design standard is I-YDR, which is used to check trydrautic designs.	
Electronic Survey	Bentley inroads Survey VB VB 11 07 615 (SSZ)	Bendey Irroads Survey VBi VB.11.07.815 (SSZ)	Survey DGN Graphics, PWD, DTM, ALG, TXT	Any data collection tool and method that produces the recurred disliverable content and accuracy are acceptable. DOTD feature codes must be used during data collection to enable output of CD survey graphs and associated Tag Data. AOTD only allows InRoads Survey that runs on the MicroStation piteform.	
PDF Plan Reader	Adobe Acrobat Reader	Adobe Acrobet Reader	N/A		
Digital Signatures	NIA (New Process in Covelopement)	NA (New Process in Develop-mont)	N/A (Naw Process In Developement)	N/A (New Process in Covelopement)	
Collaboration Platform	Berdey Project/Vise Explorer V8i V8 11.11.00X (SS-4)	Bondby Project/Ws6 Explorer V8i V8.11.11.XXX (SS4)	Project plans and associated documents	Consultants are recurred to manage their plan submittals within DDTUs FrigerCVVvis system. Concerning and managed from the manage CAD concerning and manage from the manage CAD concerning the manage CAD concerning the three PCF submittals. This prevent unauthorized changes and loss of stitcule indexing. This Projectify's Explorer application is provided free of danger for consultants working on LA DOTU projects. The Best by Passport License repaired to an Projectify's will be the Consultant's respectable for provided.	

Software versions posted herein are the latest supported version as of this document publishing. We will seek to keep this document as up to date as possible as we move forward.

Cortact Ryan Felder at yran felder@la.gov (225-378-1385) for general information and assistance regarding LaDOTD electronic standards, Projectivise worldow and electronic plan delivery, authentication and publishing.

Contact David Ringuette at david ringuette@la.gov (or call 225-378-1880) for general information and assistance regarding Projectivise, PDF publishing setup.

Browse to http://www.dotd.la.gov and then select Doing Business with LaDOTD > Electronic Standards for Plans for links to all DOTD electronic standards and software downloads.

Browse to http://www.altivasoft.com/downloads/CADconform for the latest CADconform software downloads and related CAD/OS platform compatibility information.

Contact support@allivaseft.com (or call 281-265-2254) for information and assistance regarding installation of LaDOTD CAD Resources and Altiva CAD conform software
Contact Altiva Software to purchase CAD conform. Contact Bertley Systems to purchase MicroStation, Project/Wise InterPlot Organizer and Innoises products.

Louisiana Department of Transportation and Development Bridge Design Section

Pre-Approved Software List

Updated: March 10, 2021

Developer	Software Name
AASHTO, Inc.	AASHTOWare Bridge Design
AASHTO, Inc.	AASHTOWare Bridge Rating
AASHTO, Inc.	AASHTOWare PS Design Tool
Acuity Brands Lighting, Inc.	Visual
Bentley Systems, Inc.	CONBOX
Bentley Systems, Inc.	CONSPAN
Bentley Systems, Inc.	CONSPLICE
Bentley Systems, Inc.	GEOMATH
Bentley Systems, Inc.	Microstation
Bentley Systems, Inc.	OPEN Bridge Modeler
Bentley Systems, Inc.	RCPier
Bentley Systems, Inc.	RM Bridge
Bentley Systems, Inc.	STAAD
Bentley Systems, Inc.	STAAD Beava
Bentley Systems, Inc.	STAAD Section Wizard
Bridge Software Institute	FB-Pier
Computers and Structures, Inc.	CSiBridge
Computers and Structures, Inc.	CSiCOL
Computers and Structures, Inc.	SAP 2000
CSI, Ltd.	DDM
DOTD In-House	COMPSTIL
DOTD In-House	TimberC
Drive Systems Technology, Inc.	Power Gear
Elite Software	CHVAC 8
Ensoft, Inc.	L-Pile
Finite Element Analysis, Ltd.	LUSAS
LARSA, Inc.	LARSA 4D Bridge Plus
Lighting Analysts, Inc.	AGi32
MDX Software, Inc.	MDX
MIDASoft	Midas Civil
Operating Technology, Inc.	ETAP

PTC, Inc.	MathCAD
Smart Bridge Technology	Smart Bridge Suites
SolidWorks Corporation	SOLIDWORKS
Structure Point, LLC	spColumn
University of Maryland	Sabre
Vista Data Vision	VDV
Wyoming DOT	BRASS-Culvert

Notes:

- 1. If any other software is required for unique applications for which pre-approved software cannot be used, a synopsis of the software shall be submitted to the Bridge Design Engineer Administrator for approval prior to use. The synopsis shall include the name of the software and the developer, a general description of the functions, a certification from the software developer stating that it is maintained in accordance with the latest AASHTO LRFD Bridge Design Specifications, and an account of the requester's experience and the experience of other organizations or agencies that use the software. Data/results from in-house software will not be accepted as part of the deliverable.
- 2. The cost of software shall be included in the overhead cost of the firm and not a direct expense for the projects.

22. <u>Sub-consultant information:</u>

If one or more sub-consultants will be used, provide the name, address, point of contact and phone number for each. Otherwise, leave this section blank.

Firm Name (Name must match as registered with Louisiana's Secretary of State)	Address	Point of Contact and email address	Phone Number
Fugro USA Land, Inc.	4233 Rhoda Drive	Eric Marx, PE;	225-800-5400
	Baton Rouge, LA 70816	emarx@fugro.com	
C. H. Fenstermaker & Associates, LLC	135 Regency Square	Travis Bodin, MBA, PLS, PMP	337-237-2200
	Lafayette, LA 70508	travis@fenstermaker.com	
Marrero, Couvillon & Associates, LLC.	4354 S. Sherwood Forest Blvd.,	Greg DeCoursey, AIA	504-834-3448
	Suite D200	gdecoursey@mca-llc.com	
	Baton Rouge, LA 70816		

23. Location:

If location is an evaluation criterion for this advertisement and the prime consultant intends to establish a local presence, describe the plan for doing so. Otherwise, leave this section blank. Any information included in this section will be redacted if not required by the advertisement.