



# BIOMANUFACTURING WORLD SUMMIT **BMWS20**

November 16-17, 2020 | [biomanworld.com](http://biomanworld.com)

## AGENDA

NOVEMBER 16, 2020

8:50 - 9:00 am

### Co-Chairs' Welcome Address



**Pat Yang**  
Chairman at **Acepodia**  
& Founding Board Director  
at **Sana Biotechnology**



**Alison Moore**  
Chief Technology Officer  
**Allogene Therapeutics**

9:00 - 9:30 am

### Keynote: Reinventing a Biopharma Company for the 21st Century

- Bristol Myers Squibb is a company that has undergone an extensive transformation and as a result, has reinvented itself
- Once a company consisting of multiple and vastly different business units, it is now the largest diversified specialty global biopharma company
- Its mission and focus is to utilize innovation to advance the treatment of serious disease and significant unmet medical need
- This organizational evolution required substantial change for the product development and manufacturing arms of the company
- Technology, systems, processes, people and culture all needed to be re-evaluated through a "new lens"
- The presentation will cover this journey including approach, successes, lessons learned and what's next



**Lou Schmukler**  
EVP and President,  
Global Product Development & Supply  
**Bristol-Myers Squibb**

9:35 - 10:05 am

### COVID-19 MABs at Pandemic Speed, Volumes and COGs

- Vir Biotech has discovered a neutralizing COVID-19 mAb to a unique, highly conserved Coronavirus spike sequence, high barrier to resistance and effector function
- We have partnered with numerous CDMOs and GSK to move from discovery to the clinic in approximately 6 months
- World-wide pandemic requirements for an efficacious neutralizing mAb may exceed 20 metric tons – challenging the capacity of industry manufacturing infrastructure



**Michael Kamarck**  
Chief Technology Officer  
**Vir Biotechnology**



**Pat Yang**

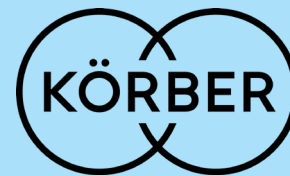
Chairman at **Acepodia**  
& Founding Board Director  
at **Sana Biotechnology**

**Alison Moore**

Chief Technology Officer  
**Allogene Therapeutics**

## ROOM 2 CHAIR

## ROOM 3 CHAIR



**Mucahit Agirtmis**  
Manager of MES  
Solutions for Cell  
and Gene Therapy  
**Körber Pharma Software**

10:10 - 10:40 am

### BREAKOUT ROOM 1 STRATEGIC MANUFACTURING

#### A Bio-Manufacturing Transformation – Meeting the Needs of Patients and an Evolving Pipeline

- Discussing the challenge of supplying large patient populations: What makes sense now, and what does the future hold?
- How are cell-line improvements, fed-batch cell culture technology, and high-performance purification allowing our industry to increase output?
- Creating modular, scalable production facilities that will give our organizations the capacity to respond to changing global demand
- Illustrating the combination of process, plant, and operations using Sanofi's global facilities as a case study



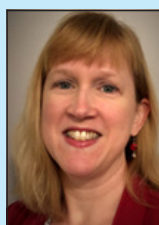
**Brendan O'Callaghan**  
SVP & Global Head  
of Specialty Care IA  
**Sanofi**

10:10 - 10:40 am

### BREAKOUT ROOM 2 QUALITY

#### Building Quality into Development

- Establish key values and cultural philosophies as the foundation for building Quality into development
  - Proactively collaborate with other functional lines to establish respect and transparency
  - Make risk-based decisions rooted in scientific merit
  - Change the perception: Quality and innovation are NOT mutually exclusive
  - Put patients first through integrity, trust, and accountability
- Create roles and tools which help perpetuate those values and philosophies
  - Quality Product Lead role
  - Efficient team structures and clear expectations
  - Knowledge management tools
  - Change management structure



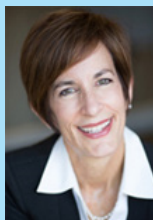
**Shannon Holmes**  
Director, Product Development Quality  
**Biogen**

10:10 - 10:40 am

**BREAKOUT  
ROOM 3**  
CELL & GENE  
THERAPY

**Building Flexible, Scalable and Sustainable Cell Therapy Manufacturing Network to Serve Patients**

- Balancing demand and capacity for personalized medicines
- Optimizing speed, cost and quality
- Embracing Innovation
- Enabling Horizontal Collaboration



**Charlene Banard**  
*Global Head of Technical Operations  
for Cell & Gene Therapy  
Novartis*

10:40 - 11:55 am

**Pre-Arranged One-to-One Meetings**

10:45 am – 11:05 am: Meeting Slot 1/Networking  
11:10 am – 11:30 am: Meeting Slot 2/Networking  
11:35 am – 11:55 am: Meeting Slot 3/Networking

12:00 - 12:30 pm

**WORKSHOP  
BREAKOUT  
ROOM 1**

**Building a Resilient Supply Chain and Robust Manufacturing Platform to Accelerate Cell and Gene Therapy Commercialization**

- The downside to the strong growth in cell and gene therapies has intensified the need for viable, compliant solutions that can scale quickly to meet future needs
- In a recent BioPlan survey, over 50 percent of manufacturers expect to experience moderate to severe commercial scale capacity constraints over the next five years
- Regulatory complaint components of several cell and gene therapies are in limited supply and the gap will only widen as additional innovative therapies that rely on these components are approved
- We will discuss the unique needs of this evolving market and introduce our approach to manufacturing strategy that offers the flexibility and scalability needed to drive novel treatments to commercialization



**Ezequiel Zylberberg**  
*VP of Product Development  
Akron Biotechnology*



12:00 - 12:30 pm

**WORKSHOP  
BREAKOUT  
ROOM 2**

**Disrupting Quality Standards (or Beliefs) Through Digitalization**

- The current state of digital transformation in life science
- How to disrupt the quality standards: Digital transformation roadmap and the situation ongoing at SBL
- Digital transformation's Value proposition: Improve quality, productivity, and for unparalleled client experience
- Samsung Biologics' P4 plan and vision: We're building the future

**SAMSUNG  
BIOLOGICS**



**Sam MacHour**  
*SVP & Chief Quality  
Officer  
Samsung Biologics*

**George Siu**  
*Part Leader  
Samsung Biologics*

12:00 - 12:30 pm

**WORKSHOP  
BREAKOUT  
ROOM 3**

**Transport Simulation Testing of Your Therapy: A Better Approach Than “Real World” Shipping Tests**

- Accelerated, sequential testing (e.g., ASTM, ISTA) is no longer acceptable by the FDA for drug product testing
- Real-world testing cannot test the “worst-case” edges of your operating space
- Real-world testing in the post-COVID-19 world will be difficult and expensive



**Gary Hutchinson**  
*President*  
**Modality Solutions**



**Dan Littlefield**  
*Principal*  
**Modality Solutions**



12:30 - 1:30 pm

**Lunch Break / Open Networking**

1:30 - 2:00 pm

**BREAKOUT  
ROOM 1  
STRATEGIC  
MANUFACTURING**

**‘Next’ Generation Manufacturing: What Did We Learn and Where Are We Going?**

- Discuss how today's pipeline and technologies are reshaping biomanufacturing
- Looking at the technologies that enable next generation manufacturing processes
- Review case studies and strategies for rapid manufacturing scale up for leading products
- Focus on the necessity of investing in people and robust strategies to support the workforce and culture
- Show opportunities that allow for successful navigation in the future of manufacturing, including leveraging legacy and culture as drivers of change



**Arleen Paulino**  
*SVP Global*  
*Manufacturing*  
**Amgen**

1:30 - 2:00 pm

**BREAKOUT  
ROOM 2  
QUALITY**

**Focused on the Cure: Leadership in Cell Therapy**

- Extending our leadership in hematologic malignancies
- Advancing the frontier of cell therapy in solid tumors
- Enabling access and ensuring quality
- Leveraging the best technologies, research and operational drug development advances to accelerate a pipeline of disruptive platforms



**Prentice Curry**  
*SVP, Quality and Compliance*  
**Kite, A Gilead Company**

1:30 - 2:00 pm

**BREAKOUT  
ROOM 3**  
CELL & GENE  
THERAPY

**CMC Complexities and Opportunities in Cell and Gene Therapy**

- Discussing the unique technical, clinical, and manufacturing challenges involved in live modality therapies
- Seeking ways to reduce costs and improve patient access
- Learning from the experience of early adaptors and pioneers in the space
- Discussing the evolving FDA guidelines on live modality therapies: Can the industry do more to contribute to the future of our regulatory environment?



**Susan Abu-Absi**  
*SVP, Pharmaceutical  
Development & Technology  
bluebird bio*

2:05 - 2:35 pm

**WORKSHOP  
BREAKOUT  
ROOM 1**

**Group Therapy Session: How to Achieve Your Digital Vision in Biomanufacturing**

It's time to speak openly about the "ups and downs" of trying to roll out an industry 4.0 vision in large biopharma while ensuring the vision aligns to business outcomes. In this session, our speakers will unpack all the challenges and opportunities that come with operationalizing a digital vision in biomanufacturing.

The panel discussion will highlight Accenture's recent research on digital maturity in manufacturing operations across industries and focus on three key questions:

- How mature are manufacturers' digital operations capabilities?
- What are the associated investment requirements and expected return?
- What change and enablers are needed to successfully transform?

Hear from leaders on the front lines of achieving their industry 4.0 vision in large biopharma and ensuring that it aligns to business outcomes



**Derrick Fournier**  
*Executive Director, Global  
Product Development and  
Supply Business Insights  
and Analytics  
Bristol-Myers Squibb*



**Anne Marie O'Halloran**  
*Supply Chain Global  
Lead-Life Sciences  
Accenture*



**Barry Heavey**  
*Life Sciences  
Industry X.0 Lead  
– Ireland  
Accenture*

2:05 - 2:35 pm

**WORKSHOP  
BREAKOUT  
ROOM 2**

**Improving Your Quality Systems with an Organizational Maturity Model**

- What is OMM?
- Common obstacles that prevent organizations from having an OMM in place
- Why is it important to measure current organizational processes?
- Benefits of creating an OMM



**PROPHARMA  
GROUP®**



**Eric Good**  
*Director, Compliance  
ProPharma Group*

2:05 - 2:35 pm

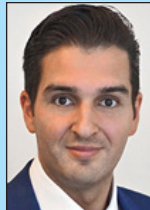
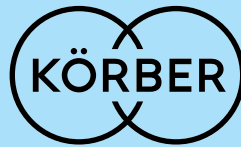
## Leveraging Manufacturing IT Systems to Boost Productivity, Scalability and Compliance in Autologous T-Cell Therapy

- Digital Solutions to Autologous Cell Therapy Manufacturing Challenges

### WORKSHOP BREAKOUT ROOM 3



**John Lunger**  
Chief Patient  
Supply Officer  
*Adaptimmune*



**Zinaid Dzinovic**  
Director Principal Consulting  
& Client Advisory  
*Körber Pharma Software*

2:35 - 3:50 pm

### Pre-Arranged One-to-One Meetings

2:40 pm – 3:00 pm: Meeting Slot 4/Networking

3:05 pm – 3:25 pm: Meeting Slot 5/Networking

3:30 pm – 3:50 pm: Meeting Slot 6/Networking

3:20 - 3:50 pm **Interactive Think Tanks**

**What Operations Performance Improvements Can We Take Forward to the Future Following Our Experiences Maintaining Supply During the COVID Pandemic?**

**How do we Create Strong Succession Plans for CMC/Tech Ops Leadership?**

3:55 - 4:25 pm

### Inter-Company Collaborations During the COVID-19 Pandemic

— Thoughts About How We Work Better Together in the Future

Session details to be announced.



**Juan Andres**  
Chief Technical Operations  
and Quality Officer  
*Moderna*

4:25 - 4:35 pm

### Co-Chairs' Closing Address



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**Alison Moore**  
Chief Technology Officer  
*Allogene Therapeutics*



8:50 - 9:00 am

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**Alison Moore**  
Chief Technology Officer  
**Allogene Therapeutics**

9:00 - 9:30 am

### Fighting COVID-19 with Innovation – A Race Against Time

Session details to be announced.



**Pam Cheng**  
EVP, President  
Global Operations & IT  
**AstraZeneca**

9:35 - 10:05 am

### Accelerating Delivery of New Medicines

- Examining technologies, tools, and platforms to accelerate the pace of biopharmaceutical development
- How development velocity can affect clinical development and what we learn in this process
- Examining how acceleration impacts our quality, regulatory, and development functions. How do we all keep pace?
- Understanding how acceleration affects data monitoring and analytics throughout the product lifecycle
- Discussing what steps we as an industry will need to take together to make this the new normal



**John Pinion**  
EVP Translational Sciences,  
Chief Quality Operations Officer  
**Ultragenyx Pharmaceutical**

#### ROOM 1 CHAIR

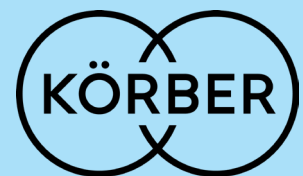


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#### ROOM 2 CHAIR

#### ROOM 3 CHAIR



**Mucahit Agirtmis**  
Manager of MES  
Solutions for Cell  
and Gene Therapy  
**Körber Pharma Software**

10:10 - 10:40 am

**BREAKOUT  
ROOM 1**  
STRATEGIC  
MANUFACTURING

**Reimagining Manufacturing Process Control For Cell and Gene Therapy;  
New Frontier in Personalized Medicines**

- Describe what is unique about autologous CAR T manufacturing compared to Biologics and the implications of these differences to CMC
- Understanding patient material variability as a key consideration that guides manufacturing control strategy
- Describe innovative approaches to mitigate incoming patient material variability including adaptive manufacturing approaches based on differentiation state of cells.
- Describe the multiple complimentary levers (managing incoming variability, control strategy levers, validation and CPV and precision dosing)
- Lastly highlight the framework to monitor residual risk after integrating all of the control strategy elements



**Bristol Myers Squibb™**



**Shishir Gadam**  
*VP Cell Therapy Manufacturing  
Science and Technology  
Bristol-Myers Squibb*

10:10 - 10:40 am

**BREAKOUT  
ROOM 2**  
QUALITY

**SaudiVax Adapts During A Global Pandemic with a New Business Continuity Approach**

- Global travel restrictions during the SARS COVID 19 pandemic have strained the ability of construction companies and equipment suppliers to meet our business plans
- SaudiVax will manufacturer monoclonal antibody therapies to combat infectious diseases and has firm plans for capacity expansion. To ensure quality, SaudiVax requires factory acceptance testing of the equipment from various vendors. Travel restrictions posed a threat to our ability to test and qualify the instruments and materials that had been purchased for our expansion
- As the digital connection network has proven to be essential during this pandemic, we sought a method to address our business continuity needs and effectively conduct remote factory acceptance testing



**Professor Mazen Hassanian**  
*Managing Director  
SaudiVax*

10:10 - 10:40 am

**BREAKOUT  
ROOM 2**  
CELL & GENE  
THERAPY

**From the Clinic to the Patient: Commercializing a First in Kind Allogeneic Stem Cell Therapy**

- Discussing the manufacturing, supply chain and operational challenges involved in developing novel therapies
- Comparing and contrasting these issues to traditional biologics, vaccines and cell therapies
- How can manufacturers leverage Industry 4.0 solutions to deliver innovative medicines to patients
- Offering real-world working examples of a rollout of these new tools and practices
- Discussing Takeda's journey to take Alofisel from development to market as a novel therapy



**Eric Hahn**  
*SVP, Head Biologics Operating Unit  
Takeda*

10:40 - 11:55 am

**Pre-Arranged One-to-One Meetings**

10:45 am – 11:05 am: Meeting Slot 7/Networking  
11:10 am – 11:30 am: Meeting Slot 8/Networking  
11:35 am – 11:55 am: Meeting Slot 9/Networking



### Considerations for Post Phase 1 Timing of New Technology Deployment: Pre-BLA or Post BLA?

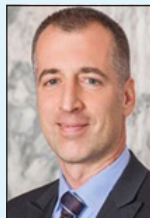
### What Strategies can be Used to Try to Stay Ahead of CMC Activities when Approaching BLA in Cell and Gene Therapy?

12:00 - 12:30 pm

#### WORKSHOP BREAKOUT ROOM 1

### The World has Changed: How to Adjust Your Leadership and Talent Strategy During an Unforeseen Crisis

- What impact is the pandemic having on Biotech company's end-to-end supply chains?
- How have organization's talent strategy changed and adapted in this context?
- Leading through a crisis: a "stop, start, continue" analysis of your leadership framework



**Pascal Bécotte**

Co-Leader, Corporate Officers Sector  
(Global Functions) & Global Leader,  
Operations & Supply Chain Practice  
*Russell Reynolds Associates*

12:00 - 12:30 pm

#### WORKSHOP BREAKOUT ROOM 2

### Industry 4.0 and The Total Cost of Quality: The Bi-Modal Challenge Facing Our Industry Today

- Meeting the needs and sophistication of today's life science industry
- Managing the opposing dynamics of lowering costs whilst enabling innovation
- Gaining key insight for your organization that will deliver the superior performance your patients are relying on
- Embracing digital transformation to ensure product quality, safety, efficacy, continuity of supply and compliance



**Stephen McCarthy**

VP, Digital Innovation  
*Sparta Systems*

12:00 - 12:30 pm

#### WORKSHOP BREAKOUT ROOM 3

### Practical Implementation of Innovative and Scalable Technologies to Accelerate Biologics Development and Commercialization: A CDMO Perspective

- Challenges associated with development and scale-up of therapeutic (mAbs, recombinant proteins) and regenerative (gene and gene-modified cell therapy) biologics
- How new and innovative technologies such as Thermo Fisher's 5K DynaDrive bioreactor, cross divisional collaboration centers, and best in class manufacturing capabilities can help alleviate those challenges



**Paul Jorjorian**

VP & General Manager,  
Biologics  
*Thermo Fisher Scientific*

12:30 - 1:30 pm

## Lunch Break / Open Networking

1:30 - 2:00 pm

### BREAKOUT ROOM 1 • STRATEGIC MANUFACTURING

#### Paving the Way for Successful Industrialization of Cell and Gene Therapies

- Cell & Gene Therapies promise to revolutionize medicine and may enable curative approaches for hard to treat diseases
- Limitations in first generation technology, CMC capabilities and capacities are bottlenecks in bringing those products to patients on a global scale
- Bayer's approach is to apply open innovation and external partnering in discovery & product innovation, while leveraging our core strengths in advanced manufacturing of difficult to make biologics
- Successful industrialization requires vision, leadership, diverse talent, the right organizational set-up and the right culture.
- Examples of Bayer's technological approaches, including process integration, intensification, automation and digitalization will be shown that will form the basis for creating our next generation cell and gene manufacturing platforms



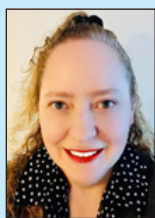
**Jens Vogel**  
*SVP & Global Head of Biotech*  
**Bayer Pharmaceuticals**

1:30 - 2:00 pm

### BREAKOUT ROOM 2 QUALITY

#### Developing a World-Class Quality Management and Compliance System

- **Quality System:** Developing a quality system infrastructure to ensure compliance
- **Quality & Compliance Focus:** Ensuring a strong quality and compliance focus with CMOs, partners and suppliers
- **Audits:** Navigating the challenges of auditing CMOs during a pandemic
- **Quality Mindset:** Placing quality and compliance as the core strength of your organization and the industry



**Kim Burson**  
*Head of Quality Assurance*  
*and Quality Control*  
**Denali Therapeutics**

1:30 - 2:00 pm

### BREAKOUT ROOM 3 CELL & GENE THERAPY

#### Challenges and Opportunities in Analytical Development for Cell and Gene Therapies

- With no standardized methods in analytical development of cell and gene therapies, we must define our own best practices
- Looking back: with the evolution and industrialization of analytical development in biologics over the past 20 years: what did we learn, how can we leverage it?
- Looking forward: with the speed of evolution of the field, high cost of analytical development, and need for greater efficiency begs the question: where do we need to be and how do we get there?



**Stacey Ma**  
*EVP Technical Operations*  
**Sana Biotechnology**

2:05 - 2:35 pm

### Panel: Looking at the Big Picture: Where is Our Industry Going, and How Should We Get There?

- Debating the merits of nimble and flexible facilities versus manufacturing battleships
- Preparing your pilot plants and manufacturing facilities to move forward with Phase II-III approvals
- Forecasting requirements for optimizing manufacturing equipment, facilities and partners to increase speed to market
- Achieving business goals to better manage times of product and economic uncertainty
- Putting theory into practice: Implementing key metrics to improve manufacturing flexibility



**Derek Adams**  
Chief Technology and  
Manufacturing Officer  
*bluebird bio*



**Greg Russotti**  
Chief  
Technology  
Officer  
*Century  
Therapeutics*



**Jerry Cacia**  
SVP, Head Global  
Technical  
Development  
*Genentech*

2:40 - 3:10 pm

### New Therapeutic Modalities and Moore's Law in Biopharmaceutical Manufacturing

- Why new therapeutic modalities? We are going up the central dogma of molecular biology
- What are some of the unique challenges and opportunities in commercializing new modalities?
- Offering lessons learned from the first generation of new therapies. How will their example inform what we can expect? What can we learn from the semiconductor industry?
- Moore's Law in action for biomanufacturing



**Hari Pujar**  
Operating Partner  
*Flagship Pioneering*

3:15 - 3:45 pm

### Panel: The Past, Present and Future of the Global Bio-Pharma Supply Chain

- How our "new normal" is affecting our critical materials procurement and how do we adapt for the future?
- Examining how the proposed nationalization of our supply chains will affect risk management and operations planning
- What does post-COVID19 Supply Chain robustness look like?
- How do novel modalities (mRNA, Cell & Gene Therapy) with already existing supply chain challenges cope with these new global constraints?
  - How will high volume ultra cold chain products affect existing specialized ultra cold chain logistics?
- Seismic shifts and emerging fault lines create lasting affects, what are they and how do they shape our industry in the years to come?



**Craig Kennedy**  
SVP Global  
Supply Chain  
Management  
*Merck*



**LeAnn Pipkins**  
VP Global  
Supply Chain  
*Gilead Sciences*



**Stephen Hardt**  
VP,  
Supply Chain  
and External  
Manufacturing  
*Allogene  
Therapeutics*



**Som Chattopadhyay**  
VP Global  
Supply Chain  
*Amgen*

3:45 - 3:55 pm

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