

**CITY OF PLYMOUTH
AGENDA
Special City Council
October 8, 2019, 5:30 PM**

1. CALL TO ORDER

2. TOPICS

- 2.1 2020/2021 Budget Overview
 - FTE Report
 - Other Funds Budget Reports
 - Utility Rate Study
 - Capital Improvement Plan - Pending Projects
 - Capital Improvement Plan
 - Resource Planning
 - Park Dedication Fund Cash Flow
 - Park Replacement Fund Cash Flow
 - Street Reconstruction Fund Cash Flow
 - MSA Fund Cash Flow

- 2.2 Set future Study Sessions
 - October
 - November
 - December

3. ADJOURN

**Special City
Council**

October 8, 2019

To: Dave Callister, City Manager**Prepared by:** Jodi Bursheim, Finance Manager**Reviewed by:** Laurie Hokkanen, Administrative Services Director**Item:** **2020/2021 Budget Overview**

1. Action Requested:

Review budget materials including special revenue funds, enterprise funds (and the associated utility rate study), internal service funds, and the capital improvement plan.

2. Background:

As you may recall, the budget meeting schedule changed from last year's format to provide more focus on the review of the proposed General Fund budget in preparation for setting the preliminary levy in September.

Now that the preliminary levy has been set, Council is receiving the remaining budgeted fund materials, including the capital improvement plan, to prepare for the upcoming budget meetings in October.

Final adoption of the budgets (and the levy) will occur on December 10. Resident input is welcomed during this process and both formal and informal opportunities are available.

The 2020 overall budget of \$99,127,660 includes an overall net increase from 2019 of \$9,377,059 (10.45%). The most significant increases include the Water Fund (26.2%), Water Resources Fund (39.11%) and Public Facilities Fund (102.89%). The majority of the increases in these funds are due to capital projects that are proposed in the 10-year capital improvement plan.

The Capital Improvement Plan reflects \$92,093,880 in capital projects that are anticipated to be completed during 2020 and \$48,673,116 for 2021. Attached you will find a detail listing of the proposed projects. In addition, a pending project listing is also included for future projects that are identified as "pending" and do not have a funding source identified.

The Utility Studies are also attached and reflect increases for 2020 for Water (3.5%) Sewer (5.5%), Water Resources (7.0%), and Recycling (\$.35) for a total average monthly increase of \$2.61. The same percentage increases are reflected for 2021 for a total average monthly increase of \$2.78.

The proposed rates are included within the utility budgets. Staff provided a preliminary presentation of these studies at the March 2019 council meeting. Staff plans to include an updated presentation of the utilities studies at the December 10 meeting prior to adoption of the rates that night.

Overall staffing for the remaining funds include an increase of 2.6 full-time equivalent positions which are included in the following funds: Recreation (.8), Ice Center (.5), Fieldhouse (.3), and Utilities & Central Equipment (1). A detail report is attached.

Attached you will also find an updated listing of what is included in the Resource Planning Fund and recommendations for transfers.

3. Budget Impact:

Staff will continue to update the budget after the Council's discussion in October and November in preparation of the final adoption on December 10.

4. Attachments:

- [FTE Report](#)
- [Other Funds Budget Reports](#)
- [Utility Rate Study](#)
- [Capital Improvement Plan - Pending Projects](#)
- [Capital Improvement Plan](#)
- [Resource Planning](#)
- [Park Dedication Fund Cash Flow](#)
- [Park Replacement Fund Cash Flow](#)
- [Street Reconstruction Fund Cash Flow](#)
- [MSA Fund Cash Flow](#)



City of Plymouth 2020 Adopted Budget FTE Prior Year Comparison by Position Divisions with Changes

| Division | Position Number | Position Name | 2019 Amended FTE | 2020 Adopted FTE | 2021 Concept FTE | 2019 -2020 FTE Change | 2020 -2021 FTE Change |
|--------------------------------|-----------------|------------------------------|------------------|------------------|------------------|-----------------------|-----------------------|
| Communication Services | | COMMUNICATIONS SPECIALIST | - | 1.00 | 1.00 | 1.00 | - |
| Parks & Rec Admin | 410-071-22 | OFFICE SUPP REP - PARK ADMIN | 1.00 | - | - | (1.00) | - |
| Parks & Forestry | | MTCE WORKER PARKS/PCC | - | 0.50 | 0.50 | 0.50 | - |
| | | PARKS & FORESTRY TECH | - | - | 0.50 | - | 0.50 |
| | | MTCE WORKER PARKS/PIC | - | 0.50 | 0.50 | 0.50 | - |
| | 410-071-22 | OFFICE SUPP REP - PARK ADMIN | - | 1.00 | 1.00 | 1.00 | - |
| Plymouth Creek Activity Center | | MTCE WORKER PARKS/PCC | - | 0.25 | 0.25 | 0.25 | - |
| | | HISTORICAL SITE MGR | - | - | 0.80 | - | 0.80 |
| Recreation | | AQUATIC COOD SPEC | - | 0.80 | 0.80 | 0.80 | - |
| | | RECREATION EVENTS SUPERVISOR | - | - | 1.00 | - | 1.00 |
| Ice Center | | MTCE WORKER PARKS/PIC | - | 0.50 | 0.50 | 0.50 | - |
| Field House | | MTCE WORKER PARKS/PCC | - | 0.25 | 0.25 | 0.25 | - |
| PD Administration | 510-054-01 | PUBLIC SAFETY ANALYST | 1.00 | 0.50 | 0.50 | (0.50) | - |
| | 510-091-08 | SERGEANT | - | 1.00 | 1.00 | 1.00 | - |
| | 511-091-06 | SERGEANT | 1.00 | - | - | (1.00) | - |
| PD Patrol | 510-091-08 | SERGEANT | 1.00 | - | - | (1.00) | - |
| | 511-091-06 | SERGEANT | - | 1.00 | 1.00 | 1.00 | - |
| | 512-081-03 | POLICE OFFICER SPEC | - | 0.25 | 0.25 | 0.25 | - |
| | 512-081-08 | POLICE OFFICER SPEC | 0.25 | - | - | (0.25) | - |
| PD Services | | INVESTIGATION TECH | - | - | 1.00 | - | 1.00 |
| | 512-081-03 | POLICE OFFICER SPEC | 1.00 | 0.75 | 0.75 | (0.25) | - |
| | 512-081-08 | POLICE OFFICER SPEC | 0.75 | 1.00 | 1.00 | 0.25 | - |
| | 610-083-01 | PUBLIC SAFETY ED SPEC | 0.50 | 0.80 | 0.80 | 0.30 | - |
| Fire Operations | | FIREFIGHTER | - | - | 1.00 | - | 1.00 |
| | | FIREFIGHTER | - | 1.00 | 1.00 | 1.00 | - |
| | | FIREFIGHTER | - | 1.00 | 1.00 | 1.00 | - |
| | | FIREFIGHTER | - | - | 1.00 | - | 1.00 |
| | | FIREFIGHTER | - | 1.00 | 1.00 | 1.00 | - |
| | | FIREFIGHTER | - | - | 1.00 | - | 1.00 |
| | 510-054-01 | PUBLIC SAFETY ANALYST | - | 0.50 | 0.50 | 0.50 | - |
| | 610-083-01 | PUBLIC SAFETY ED SPEC | 0.50 | - | - | (0.50) | - |
| Engineering | | GRADUATE ENGINEER | - | 0.20 | 0.20 | 0.20 | - |
| | 711-013-01 | ASSISTANT CITY ENGINEER | 0.75 | 0.60 | 0.60 | (0.15) | - |
| Water | | ASSET MGMT/PROJECT COORD | - | 0.40 | 0.40 | 0.40 | - |



**City of Plymouth
2020 Adopted Budget
FTE Prior Year Comparison by Position
Divisions with Changes**

| Division | Position Number | Position Name | 2019 Amended FTE | 2020 Adopted FTE | 2021 Concept FTE | 2019 -2020 FTE Change | 2020 -2021 FTE Change |
|--------------------------------------|------------------------|-----------------------------|-------------------------|-------------------------|-------------------------|------------------------------|------------------------------|
| Water | 710-095-01 | STREETS & UTILITIES MANAGER | 0.25 | 0.20 | 0.20 | (0.05) | - |
| | 711-013-01 | ASSISTANT CITY ENGINEER | 0.10 | 0.15 | 0.15 | 0.05 | - |
| | 750-102-10 | UTILITIES MANAGER | 0.40 | - | - | (0.40) | - |
| | 760-071-13 | OFFICE SUPP REP - PW | 0.13 | 0.33 | 0.33 | 0.20 | - |
| Water Resources | | GRADUATE ENGINEER | - | 0.10 | 0.10 | 0.10 | - |
| | | ASSET MGMT/PROJECT COORD | - | 0.30 | 0.30 | 0.30 | - |
| | 710-095-01 | STREETS & UTILITIES MANAGER | 0.10 | 0.20 | 0.20 | 0.10 | - |
| | 711-013-01 | ASSISTANT CITY ENGINEER | 0.05 | 0.10 | 0.10 | 0.05 | - |
| | 750-102-10 | UTILITIES MANAGER | 0.30 | - | - | (0.30) | - |
| | 760-071-13 | OFFICE SUPP REP - PW | 0.05 | 0.15 | 0.15 | 0.10 | - |
| Sewer | | GRADUATE ENGINEER | - | 0.10 | 0.10 | 0.10 | - |
| | | ASSET MGMT/PROJECT COORD | - | 0.30 | 0.30 | 0.30 | - |
| | 710-095-01 | STREETS & UTILITIES MANAGER | 0.25 | 0.20 | 0.20 | (0.05) | - |
| | 711-013-01 | ASSISTANT CITY ENGINEER | 0.10 | 0.15 | 0.15 | 0.05 | - |
| | 750-102-10 | UTILITIES MANAGER | 0.30 | - | - | (0.30) | - |
| | 760-071-13 | OFFICE SUPP REP - PW | 0.10 | 0.20 | 0.20 | 0.10 | - |
| Solid Waste | | GRADUATE ENGINEER | - | 0.60 | 0.60 | 0.60 | - |
| | | PARKS & FORESTRY TECH | - | - | 0.30 | - | 0.30 |
| | 720-104-01 | Solid Waste Coordinator | 0.50 | - | - | (0.50) | - |
| Central Services - Central Equipment | 760-071-13 | OFFICE SUPP REP - PW | 0.05 | 0.15 | 0.15 | 0.10 | - |
| Grand Total FTE | | | 280.30 | 287.90 | 294.50 | 7.60 | 6.60 |



City of Plymouth 2020 Adopted Budget FTE Summary by Division

| Division | 2017 Amended FTE | 2018 Adopted FTE | 2019 Amended FTE | 2020 Adopted FTE | 2021 Concept FTE |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| City Manager | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Economic Development | 1.0 | 1.5 | 1.5 | 1.5 | 1.5 |
| Communication Services | 3.0 | 3.0 | 3.0 | 4.0 | 4.0 |
| City Clerk | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| Human Resources | 3.8 | 3.8 | 3.8 | 3.8 | 3.8 |
| Finance | 9.5 | 9.0 | 9.0 | 9.0 | 9.0 |
| Assessing | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Information Technology | 5.8 | 5.8 | 5.8 | 5.8 | 5.8 |
| Risk Management | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| CD Administration and Support | 4.8 | 4.8 | 4.8 | 4.8 | 4.8 |
| Planning | 4.4 | 4.4 | 4.4 | 4.4 | 4.4 |
| Inspections | 11.9 | 11.9 | 10.0 | 10.0 | 10.0 |
| Housing and Redevelopment | 4.9 | 4.7 | 4.7 | 4.7 | 4.7 |
| Parks & Rec Admin | 4.5 | 4.5 | 4.9 | 3.9 | 3.9 |
| Parks & Forestry | 20.9 | 20.9 | 21.9 | 23.9 | 24.4 |
| Plymouth Creek Activity Center | 4.0 | 4.0 | 4.0 | 4.3 | 5.1 |
| Recreation | 7.5 | 7.5 | 7.5 | 8.3 | 9.3 |
| Ice Center | 5.4 | 4.4 | 4.4 | 4.9 | 4.9 |
| Field House | 1.0 | 1.0 | 1.0 | 1.3 | 1.3 |
| PD Administration | 12.3 | 12.3 | 13.3 | 12.8 | 12.8 |
| PD Patrol | 56.3 | 58.5 | 59.8 | 59.8 | 59.8 |
| PD Services | 22.3 | 22.0 | 22.8 | 23.1 | 24.1 |
| Fire Operations | 13.5 | 13.5 | 21.5 | 24.5 | 27.5 |
| Fire Duty Crew | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Street Maintenance | 16.6 | 16.6 | 18.0 | 18.0 | 18.0 |
| Engineering | 6.7 | 6.7 | 6.8 | 6.9 | 6.9 |
| Transit | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Water | 12.5 | 13.5 | 14.1 | 14.3 | 14.3 |
| Water Resources | 7.6 | 7.6 | 8.6 | 9.0 | 9.0 |
| Sewer | 8.2 | 8.2 | 8.7 | 8.9 | 8.9 |
| Solid Waste | 0.9 | 0.9 | 1.1 | 1.2 | 1.5 |
| Central Services - Central Equipment | 4.7 | 4.7 | 5.1 | 5.2 | 5.2 |
| Central Services - Public Facilities | 2.5 | 2.5 | 3.1 | 3.1 | 3.1 |
| | 262.1 | 264.9 | 280.3 | 287.9 | 294.50 |



City of Plymouth
Biennial Budget
Proposed 2020/2021 Other Funds
2020-2029 Capital Improvement Plan
Utility Rate Study

BUDGET PROCESS

Budget Calendar

2020 – 2021 Biennial Budget Preparation & 10-yr Capital Improvement Plan

| Date | Description |
|---------------------------|--|
| April 22, 2019 | Departments receive budget instruction |
| April – June 2019 | Departments prepare budgets |
| May 13, 2019 | Personnel changes submitted to HR |
| June 10, 2019 | Budgets submitted to Finance |
| June 11, 2019 | Council Study Session – Budget Goals |
| July 8 – July 17, 2019 | Department meetings |
| <i>August 9, 2019</i> | <i>Council receives budget materials for budget meeting #1</i> |
| August 13, 2019 | Council Regular Session (Financial Overview) |
| August 20, 2019 | Council study session – General Fund Budget Review (Meeting #1) |
| August 27, 2019 | Council Study Session – General Fund Budget Review (Meeting #2) <i>(If needed)</i> |
| September 10, 2019 | Council adopts preliminary levies & budget (Budget Meeting #3) |
| <i>September 27, 2019</i> | <i>Council receives budget materials and utility study for Budget Meeting #4</i> |
| October 8, 2019 | Council Study Session CIP, Utility Study & Other Funds Budget Review (Meeting #4) |
| October 15, 2019 | Council Study Session CIP, Utility Study & Other Funds Budget Review (Meeting #5) <i>(if needed)</i> |
| November 6, 2019 | Planning Commission public hearing |
| November 12, 2019 | Council Study Session (Budget meeting #6) <i>(If needed)</i> |
| December 10, 2019 | Budget Public Hearing - CIP, Budget, Levy, & Utility Rates Adoption |
| December 27, 2019 | Levy is certified with Hennepin County |

**City of Plymouth
2020/2021 Biennial Budget Summary
Budgeted Revenues and Expenditures by Fund**

| Fund | | Actual 2018 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Budget Variance \$ 2020-2021 | Budget Variance % 2020-2021 |
|----------------|-------------------------------------|---------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|------------------------------------|-----------------------------------|
| Revenue | General Fund | 39,852,479 | 41,716,055 | 43,570,803 | 45,446,882 | 1,854,748 | 4.45 % | 1,876,079 | 4.31 % |
| | Recreation Fund | 2,045,201 | 1,929,501 | 2,097,022 | 2,245,814 | 167,521 | 8.68 % | 148,792 | 7.10 % |
| | Transit System | 6,174,328 | 5,450,932 | 6,121,950 | 6,260,817 | 671,018 | 12.31 % | 138,867 | 2.27 % |
| | Community Dev Block Grant (CDBG) | 366,821 | 336,960 | 330,455 | 342,086 | (6,505) | (1.93 %) | 11,631 | 3.52 % |
| | HRA Section 8 | 2,953,638 | 3,213,704 | 3,034,946 | 3,099,830 | (178,758) | (5.56 %) | 64,884 | 2.14 % |
| | HRA General | 657,774 | 633,974 | 650,655 | 663,370 | 16,681 | 2.63 % | 12,715 | 1.95 % |
| | Water | 12,903,706 | 8,310,614 | 10,523,125 | 8,997,969 | 2,212,511 | 26.62 % | (1,525,156) | (14.49 %) |
| | Water Resources | 6,991,833 | 4,256,977 | 5,922,030 | 5,807,090 | 1,665,053 | 39.11 % | (114,940) | (1.94 %) |
| | Sewer | 13,837,061 | 10,819,533 | 11,509,268 | 12,128,772 | 689,735 | 6.37 % | 619,504 | 5.38 % |
| | Solid Waste Mgmt | 964,402 | 1,281,620 | 1,376,130 | 1,455,340 | 94,510 | 7.37 % | 79,210 | 5.76 % |
| | Ice Center | 1,939,200 | 1,760,548 | 1,837,932 | 1,677,599 | 77,384 | 4.40 % | (160,333) | (8.72 %) |
| | Field House | 460,395 | 413,300 | 416,300 | 416,300 | 3,000 | .73 % | - | 0.00 % |
| | Central Equipment | 4,278,573 | 3,752,122 | 3,773,622 | 4,643,448 | 21,500 | .57 % | 869,826 | 23.05 % |
| | Public Facilities | 2,731,820 | 1,965,579 | 3,987,983 | 3,480,697 | 2,022,404 | 102.89 % | (507,286) | (12.72 %) |
| | Information Technology | 2,698,118 | 2,622,027 | 2,654,027 | 2,731,155 | 32,000 | 1.22 % | 77,128 | 2.91 % |
| | Risk Management | 794,245 | 1,287,155 | 1,321,412 | 1,349,427 | 34,257 | 2.66 % | 28,015 | 2.12 % |
| | Total | \$99,649,595 | \$89,750,601 | \$99,127,660 | \$100,746,596 | \$9,377,059 | 10.45 % | \$1,618,936 | 1.63 % |

**City of Plymouth
2020/2021 Biennial Budget Summary
Budgeted Revenues and Expenditures by Fund**

| Fund | | Actual 2018 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Budget Variance \$ 2020-2021 | Budget Variance % 2020-2021 |
|-----------------|-------------------------------------|---------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|------------------------------------|-----------------------------------|
| Expenses | General Fund | 39,001,866 | 41,716,055 | 43,570,803 | 45,446,882 | 1,854,748 | 4.45 % | 1,876,079 | 4.31 % |
| | Recreation Fund | 2,005,159 | 1,929,501 | 2,097,022 | 2,245,814 | 167,521 | 8.68 % | 148,792 | 7.10 % |
| | Transit System | 5,029,959 | 5,450,932 | 6,121,950 | 6,260,817 | 671,018 | 12.31 % | 138,867 | 2.27 % |
| | Community Dev Block Grant (CDBG) | 310,103 | 336,960 | 330,455 | 342,086 | (6,505) | (1.93 %) | 11,631 | 3.52 % |
| | HRA Section 8 | 2,934,183 | 3,213,704 | 3,034,946 | 3,099,830 | (178,758) | (5.56 %) | 64,884 | 2.14 % |
| | HRA General | 1,218,781 | 633,974 | 650,655 | 663,370 | 16,681 | 2.63 % | 12,715 | 1.95 % |
| | Water | 10,003,031 | 8,310,614 | 10,523,125 | 8,997,969 | 2,212,511 | 26.62 % | (1,525,156) | (14.49 %) |
| | Water Resources | 5,074,703 | 4,256,977 | 5,922,030 | 5,807,090 | 1,665,053 | 39.11 % | (114,940) | (1.94 %) |
| | Sewer | 10,950,892 | 10,819,533 | 11,509,268 | 12,128,772 | 689,735 | 6.37 % | 619,504 | 5.38 % |
| | Solid Waste Mgmt | 1,095,034 | 1,281,620 | 1,376,130 | 1,455,340 | 94,510 | 7.37 % | 79,210 | 5.76 % |
| | Ice Center | 2,130,555 | 1,760,548 | 1,837,932 | 1,677,599 | 77,384 | 4.40 % | (160,333) | (8.72 %) |
| | Field House | 344,538 | 413,300 | 416,300 | 416,300 | 3,000 | .73 % | - | 0.00 % |
| | Central Equipment | 2,850,208 | 3,752,122 | 3,773,622 | 4,643,448 | 21,500 | .57 % | 869,826 | 23.05 % |
| | Public Facilities | 2,352,214 | 1,965,579 | 3,987,983 | 3,480,697 | 2,022,404 | 102.89 % | (507,286) | (12.72 %) |
| | Information Technology | 2,208,319 | 2,622,027 | 2,654,027 | 2,731,155 | 32,000 | 1.22 % | 77,128 | 2.91 % |
| | Risk Management | 912,259 | 1,287,155 | 1,321,412 | 1,349,427 | 34,257 | 2.66 % | 28,015 | 2.12 % |
| | Total | \$88,421,804 | \$89,750,601 | \$99,127,660 | \$100,746,596 | \$9,377,059 | 10.45 % | \$1,618,936 | 1.63 % |

**City of Plymouth
2020/2021 Biennial Budget Detail
Recreation Fund - Budgeted Revenues and Expenditures
Recreation Fund**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Revenue | 4000.100 - Taxes - Property | \$627,621 | \$643,672 | \$339,307 | \$670,143 | \$703,650 | \$738,832 | \$33,507 | 5.00 % | 2020: 5% Increase to assist with personnel costs and allocations 2021: 5% Increase to assist with personnel costs and allocations |
| | 4230.100 - Intergovern-State-Operating - Mkt Value Credit (HACA) | 9 | 7 | - | - | - | - | - | 0.00 % | |
| | 4310 - Program Fees | 1,882 | - | - | - | - | - | - | 0.00 % | |
| | 4310.100 - Program Fees - Recreation | 1,121,806 | 1,286,213 | 937,569 | 1,157,608 | 1,263,470 | 1,296,964 | 105,862 | 9.14 % | 2020: Increase in preschool programs and new event (Discover Plymouth) addition 2021: 2.5% increase in program revenues/fees charged from 2020 |
| | 4310.101 - Program Fees - Subsidized Recreation | - | 30 | 91 | - | - | - | - | 0.00 % | |
| | 4320.100 - Rental Fees - Recreation | 60,513 | 63,761 | 45,007 | 60,000 | 66,000 | 68,920 | 6,000 | 10.00 % | 2020: Additional rental properties added in 2019 will increase revenues 2021: 3% increase in revenues |
| | 4360.105 - Items for Resale - Caps & Apparel | 745 | 10,021 | 12,169 | 13,000 | 13,400 | 13,760 | 400 | 3.08 % | 2020: Fees for dance costumes and items for resale offset with expenses from line item 6120.125 2021: Fees for dance costumes and items for resale offset with expenses from line item 6120.125 |
| | 4600 - Contributions - Operating | 32,440 | 20,633 | 25,350 | 15,000 | 20,000 | 20,450 | 5,000 | 33.33 % | 2020: Variable amount for Sponsorships-Not a guaranteed revenue source 2021: Variable amount for Sponsorships-Not a guaranteed revenue source |
| | 4700.100 - Interest Income - Investments | 9,336 | 10,976 | 22,469 | 5,000 | 10,000 | 10,000 | 5,000 | 100.00 % | |
| | 4700.150 - Interest Income - Operating Account | 316 | 892 | 657 | 250 | 800 | 800 | 550 | 220.00 % | |
| | 4800 - Other Revenues | - | - | 1,020 | - | - | - | - | 0.00 % | |
| | 4800.400 -Other Revenues - Commissions | 2,520 | 746 | 675 | 2,500 | 1,250 | 1,258 | (1,250) | (50.00 %) | 2020: Fees received for Food Trucks at Special Events 2021: Fees received for Food Trucks at Special Events |
| | 4801 - Administrative Fee | 5,894 | 7,153 | 7,508 | 6,000 | 7,500 | 7,725 | 1,500 | 25.00 % | 2020: Admin fees increased in 2018 when RecTrac was implemented due to admin fees for cancellations and transfers 2021: Admin fees increased in 2018 when RecTrac was implemented due to admin fees for cancellations and transfers |
| | 4807 - Refunds & Reimbursements | - | 1,099 | 141 | - | - | - | - | 0.00 % | |
| | 4900 - Transfers In | - | - | - | - | 10,952 | 87,105 | 10,952 | 100.00 % | 2020: Includes transfer in from Rec Fund to cover the cost of the new credit card readers 2021: Includes transfer in to offset new Recreation Supervisor position |
| | Total | \$1,863,082 | \$2,045,201 | \$1,391,963 | \$1,929,501 | \$2,097,022 | \$2,245,814 | \$167,521 | 8.68 % | |
| Expenses | 6000 - Salaries | (\$1,983) | (\$4,184) | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 550,007 | 596,042 | 424,571 | 622,088 | 696,858 | 805,380 | 74,770 | 12.02 % | |
| | 6000.200 - Salaries - Temporary | 322,139 | 329,151 | 233,453 | 340,000 | 313,127 | 321,570 | (26,873) | (7.90 %) | 2020: Decrease temp salaries for Aquatics Manager moving to PT 2021: Increase for 2% Cost of living |
| | 6020.100 - Overtime - Regular | - | - | - | 200 | 200 | 200 | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Recreation Fund - Budgeted Revenues and Expenditures
Recreation Fund**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 6050 - Benefits | (300) | (634) | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 52,528 | 55,452 | 39,526 | 59,872 | 62,841 | 70,089 | 2,969 | 4.96 % | |
| | 6050.101 - Benefits - Medicare | 12,285 | 12,969 | 9,244 | 14,001 | 14,695 | 16,393 | 694 | 4.96 % | |
| | 6050.200 - Benefits - PERA | 47,026 | 51,713 | 34,729 | 54,898 | 60,300 | 68,658 | 5,402 | 9.84 % | |
| | 6050.302 - Benefits - Unemployment | 269 | 276 | 450 | 500 | 500 | 500 | - | 0.00 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 3,320 | 3,374 | 2,226 | 3,360 | 3,360 | 3,360 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 76,958 | 80,096 | 54,022 | 81,541 | 96,833 | 118,665 | 15,292 | 18.75 % | |
| | 6070.100 - Dental Insurance - Employer Contribution | 5,826 | 5,538 | 3,261 | 4,961 | 6,492 | 8,206 | 1,531 | 30.86 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 1,833 | 2,033 | 1,416 | 2,060 | 2,590 | 3,370 | 530 | 25.73 % | |
| | 6100 - Office Supplies | 86 | 1,148 | 650 | 1,000 | 1,000 | 1,000 | - | 0.00 % | |
| | 6120 - Operating Supplies | 44,036 | 39,887 | 28,657 | 42,447 | 38,870 | 40,012 | (3,577) | (8.43 %) | 2020: Increase from 2018 actuals to support programs and special events 2021: 3% Increase |
| | 6120.100 - Operating Supplies - Photography | - | 21 | - | - | - | - | - | 0.00 % | |
| | 6120.125 - Operating Supplies - Resale | 1,241 | 12,013 | 13,445 | 12,000 | 11,050 | 11,380 | (950) | (7.92 %) | 2020: Decrease to reflect 2018 actuals-expenses due to payment of dance and athletic supplies for resale-revenue recorded in line item 4800.400 2021: 3% increase to 2020 proposed-expenses due to payment of dance and athletic supplies for resale-revenue recorded in line item 4800.400 |
| | 6140 - Miscellaneous Supplies | - | - | - | - | - | - | - | 0.00 % | |
| | 6140.101 - Miscellaneous Supplies - Clothing | 18,698 | 19,570 | 15,739 | 18,000 | 19,269 | 19,489 | 1,269 | 7.05 % | |
| | 6500.100 - Employee Development - Training | 8,162 | 6,876 | 3,924 | 8,100 | 9,500 | 8,000 | 1,400 | 17.28 % | 2020: MRPA - Outstate in 2020 2021: MRPA - Instate in 2021 |
| | 6550 - Mileage & Parking Reimbursement | 467 | 431 | - | 550 | 550 | 550 | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | 2,649 | 1,791 | 3,179 | 2,781 | 2,000 | 2,000 | (781) | (28.08 %) | 2020: Movie and Music License, MRPA Membership, Online Brochure subscription 2021: Movie and Music License, MRPA Membership, Online Brochure subscription |
| | 7000 - Professional Services | 345,825 | 441,730 | 288,685 | 332,000 | 400,900 | 398,484 | 68,900 | 20.75 % | 2020: Increase to support programs and special events |
| | 7050 - External Program Registrations | 2,849 | 2,398 | 1,242 | 3,203 | 2,525 | 4,635 | (678) | (21.17 %) | 2020: Registrations for American RedCross, State Softball, Basketball and Tennis 2021: Registrations for American RedCross, State Softball, Basketball and Tennis |
| | 7100.100 - Communications - Postage | 17,530 | 17,262 | 12,624 | 19,000 | 18,000 | 18,000 | (1,000) | (5.26 %) | 2020: Brochure postage 2021: Brochure Postage |
| | 7200 - Printing & Publishing | 3,558 | 4,727 | 1,241 | 3,500 | 3,975 | 3,505 | 475 | 13.57 % | 2020: Printing for programs and special events and marketing of events 2021: Printing for programs and special events and marketing of events |
| | 7200.101 - Printing & Publishing - Recreation Handbook | 46,992 | 38,737 | 29,834 | 40,000 | 45,000 | 46,000 | 5,000 | 12.50 % | 2020: Decrease from 2017 expenses due to bids received and choosing a new vendor 2021: Decrease from 2017 expenses due to bids received and choosing a new vendor |

**City of Plymouth
2020/2021 Biennial Budget Detail
Recreation Fund - Budgeted Revenues and Expenditures
Recreation Fund**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 7500.202 - Repair & Maint Services - Equipment Maint | 314 | - | - | 300 | 300 | 300 | - | 0.00 % | 2020: Expense as needed for sound system maintenance 2021: Expense as needed for sound system maintenance |
| | 7600 - Rentals | 92,803 | 90,801 | 77,196 | 90,000 | 113,254 | 116,265 | 23,254 | 25.84 % | 2020: Program and event rentals (buses, tickets for programs, portable restrooms, etc) 2021: Program and event rentals (buses, tickets for programs, portable restrooms, etc) |
| | 8000 - Non-Cap Equip (< 5K) | 1,576 | 4,134 | 429 | 4,500 | 4,500 | 4,500 | - | 0.00 % | 2020: Program/special event equipment 2021: Program/Special Event Equipment |
| | 8050 - Cap Equip (\$5K - \$25K) | - | - | - | - | 16,000 | - | 16,000 | 100.00 % | 2020: \$16,000 for credit card readers for RecTrac to fix ongoing processing issues |
| | 8100.500 - Capital Outlay (> 5K) - Machinery & Equipment | 5,159 | - | - | - | - | - | - | 0.00 % | |
| | 9000.101 - Allocations - Information Technology | 61,138 | 75,180 | 57,323 | 76,430 | 76,430 | 78,723 | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 11,728 | 12,080 | 9,331 | 12,442 | 12,442 | 12,815 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 11,001 | 5,495 | 4,235 | 5,646 | 12,877 | 12,981 | 7,231 | 128.07 % | |
| | 9000.111 - Allocations - Risk Mgmt - Claims | 2,519 | 2,269 | 2,066 | 2,754 | 84 | 84 | (2,670) | (96.95 %) | |
| | 9500 - Transfers Out | - | - | - | 29,367 | - | - | (29,367) | (100.00 %) | |
| | 9500.400 - Transfers Out - General Capital Projects | - | 32,095 | - | - | - | - | - | 0.00 % | |
| | 9500.405 - Transfers Out - Park Replacement | 22,831 | 24,493 | - | - | - | - | - | 0.00 % | |
| | 9500.660 - Transfers Out - Resource Planning | - | - | - | - | 7,500 | 7,500 | 7,500 | 100.00 % | 2020: Transfer to Millennium Garden Fund from Discover Plymouth fundraising event 2021: Transfer to Millennium Garden Fund from Discover Plymouth fundraising event |
| | 9900 - Miscellaneous | 58 | 790 | - | - | - | - | - | 0.00 % | |
| | 9900.100 - Miscellaneous - Cash Over/Short | (6) | - | - | - | - | - | - | 0.00 % | |
| | 9903 - Scholarships | 8,184 | 7,246 | 5,471 | 10,000 | 9,000 | 9,000 | (1,000) | (10.00 %) | |
| | 9917 - Bad Debt | 59 | - | - | - | - | - | - | 0.00 % | |
| | 9920 - Bank Fees | 143 | 169 | 7 | - | 200 | 200 | 200 | 100.00 % | |
| | 9920.100 - Bank Fees - Credit Card | 28,606 | 31,992 | 22,494 | 32,000 | 34,000 | 34,000 | 2,000 | 6.25 % | |
| | 9920.150 - Bank Fees - PSN | - | - | 47 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 43 | - | - | - | - | 0.00 % | |
| | Total | \$1,808,112 | \$2,005,159 | \$1,380,756 | \$1,929,501 | \$2,097,022 | \$2,245,814 | \$167,521 | 8.68 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Transit System - Budgeted Revenues and Expenditures
Transit System**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Revenue | 4230 - Intergovern-State-Operating | \$4,251,216 | \$4,831,363 | \$3,311,357 | \$4,132,432 | \$4,831,362 | \$4,952,146 | \$698,930 | 16.91 % | 2020: Based on Met Council projections of MVST 2021: Based on Met Council projections of MVST |
| | 4240 - Intergovern-State-Capital | 80,282 | 42,785 | - | - | - | - | - | 0.00 % | |
| | 4350.120 - General Services - Transit Fares | 1,018,275 | 1,114,443 | 771,519 | 1,200,000 | 1,125,588 | 1,142,471 | (74,412) | (6.20 %) | 2020: State ridership showed 3% overall decrease - projection decreased from 2019 |
| | 4350.129 - General Services Dial-A-Ride Ticket Sales | 36,399 | 40,266 | 27,264 | 41,000 | 60,000 | 61,200 | 19,000 | 46.34 % | |
| | 4700.100 - Interest Income - Investments | 103,606 | 126,516 | 245,326 | 75,000 | 100,000 | 100,000 | 25,000 | 33.33 % | |
| | 4700.150 - Interest Income - Operating Account | 3,404 | 9,676 | 7,431 | 2,500 | 5,000 | 5,000 | 2,500 | 100.00 % | |
| | 4800 - Other Revenues | - | 9,245 | - | - | - | - | - | 0.00 % | |
| | 4807 - Refunds & Reimbursements | 3,388 | 34 | 817 | - | - | - | - | 0.00 % | |
| | Total | \$5,496,569 | \$6,174,328 | \$4,363,715 | \$5,450,932 | \$6,121,950 | \$6,260,817 | \$671,018 | 12.31 % | |
| Expenses | 6000 - Salaries | \$1,429 | \$231 | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 90,702 | 96,089 | 69,089 | 101,081 | 107,250 | 111,919 | 6,169 | 6.10 % | |
| | 6000.200 - Salaries - Temporary | 9,120 | 6,013 | 6,144 | 12,000 | 12,240 | 12,485 | 240 | 2.00 % | |
| | 6050 - Benefits | 217 | 35 | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 5,731 | 6,015 | 4,436 | 7,085 | 7,483 | 7,788 | 398 | 5.62 % | |
| | 6050.101 - Benefits - Medicare | 1,340 | 1,407 | 1,037 | 1,657 | 1,750 | 1,821 | 93 | 5.61 % | |
| | 6050.200 - Benefits - PERA | 7,486 | 7,658 | 5,643 | 8,481 | 8,961 | 9,330 | 480 | 5.66 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 1,200 | 1,205 | 795 | 1,200 | 1,200 | 1,200 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 14,455 | 13,522 | 9,291 | 14,024 | 14,512 | 15,339 | 488 | 3.48 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 327 | 342 | 243 | 355 | 441 | 513 | 86 | 24.23 % | |
| | 6100 - Office Supplies | 33 | 49 | - | 1,000 | 500 | 800 | (500) | (50.00 %) | |
| | 6120 - Operating Supplies | 15 | - | - | 9,500 | - | - | (9,500) | (100.00 %) | 2020: don't need as no historical use |
| | 6120.101 - Operating Supplies - Public Ed & Outreach Prj | - | - | - | 5,000 | - | - | (5,000) | (100.00 %) | 2020: moved to 7015.100 |
| | 6120.102 - Operating Supplies - Motor Fuels & Lubricants | 432,321 | 549,679 | 317,117 | 454,000 | 547,204 | 563,921 | 93,204 | 20.53 % | |
| | 6120.103 - Operating Supplies - Janitorial | - | - | 252 | - | - | - | - | 0.00 % | |
| | 6130.119 - Repair & Maint Supplies - Recharges | - | - | 43 | - | - | - | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 1,100 | - | 161 | 3,500 | 3,500 | 3,500 | - | 0.00 % | |
| | 6550 - Mileage & Parking Reimbursement | 302 | 340 | 57 | 500 | 500 | 600 | - | 0.00 % | |
| | 6600 - Meetings | - | - | 99 | 250 | 300 | 350 | 50 | 20.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Transit System - Budgeted Revenues and Expenditures
Transit System**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| | | | | | | | | | | |
| Expenses | 6700 - Dues & Subscriptions | 9,500 | 9,500 | 9,500 | 12,000 | 10,500 | 11,000 | (1,500) | (12.50 %) | |
| | 7000 - Professional Services | 7,475 | 8,166 | - | - | 10,000 | 10,000 | 10,000 | 100.00 % | 2020: Bus inspections - align with historical cost |
| | 7003 - Legal | - | 363 | 479 | 1,500 | 1,500 | 1,500 | - | 0.00 % | |
| | 7015 - Transit Services | 3,892,539 | 3,875,298 | 2,821,346 | 4,357,727 | 4,644,890 | 4,830,486 | 287,163 | 6.59 % | 2020: 5 year contract expired - anticipating increase with new contract |
| | 7015.100 - Transit Services - Special Events/Public Outreach | 2,448 | 2,352 | 1,210 | - | 5,000 | 5,000 | 5,000 | 100.00 % | 2020: moved from 6120.101 - transit services to promote and market services during Parks and Police public engagement events 2021: moved from 6120.101 - transit services to promote and market services during Parks and Police public engagement events |
| | 7100.100 - Communications - Postage | 3 | 17 | 6 | 500 | 50 | 50 | (450) | (90.00 %) | |
| | 7100.102 - Communications - Data Communications | - | 49 | 550 | 15,000 | 15,000 | 15,000 | - | 0.00 % | 2020: placeholder for technology advancements 2021: placeholder for technology advancements |
| | 7200 - Printing & Publishing | 3,360 | 4,053 | 2,041 | 6,000 | 6,180 | 6,365 | 180 | 3.00 % | |
| | 7400.100 - Utilities - Street Lights | - | - | - | 3,000 | - | - | (3,000) | (100.00 %) | 2020: removed - included in electric charges |
| | 7400.102 - Utilities - Natural Gas | 559 | 616 | 364 | 650 | 650 | 700 | - | 0.00 % | |
| | 7400.103 - Utilities - Water & Sewer | 1,608 | 2,763 | 887 | 1,200 | 2,846 | 2,941 | 1,646 | 137.17 % | |
| | 7400.108 - Utilities - Electric | 17,541 | 20,283 | 14,008 | 20,879 | 21,505 | 22,000 | 626 | 3.00 % | |
| | 7500 - Repair & Maint Services | - | 5,974 | 2,400 | - | - | - | - | 0.00 % | 2020: removed - included in 7500.132 2021: removed - included in 7500.132 |
| | 7500.118 - Repair & Maint Services - Janitorial Services | - | - | 4,730 | - | - | - | - | 0.00 % | 2020: removed - included in 7500.132 2021: removed - included in 7500.132 |
| | 7500.130 - Repair & Maint Services - Building Maint | - | - | 24,246 | - | - | - | - | 0.00 % | 2020: removed - included in 7500.132 2021: removed - included in 7500.132 |
| | 7500.132 - Repair & Maint Services - Transit Facility | 61,565 | 158,627 | 26,998 | 180,000 | 185,000 | 200,000 | 5,000 | 2.78 % | |
| | 7500.135 - Repair & Maint Services - Building Security | 650 | - | 948 | - | - | - | - | 0.00 % | |
| | 7500.139 - Repair & Maint Services - Facility Improvements | - | - | 541 | - | - | - | - | 0.00 % | |
| | 7500.200 - Repair & Maint Services - Software | 2,151 | 29,930 | 8,187 | 21,700 | 40,000 | 60,000 | 18,300 | 84.33 % | 2020: Transloc 2021: Transloc - anticipated increase once pilot phase is completed |
| | 7500.202 - Repair & Maint Services - Equipment Maint | - | - | 2,022 | - | 8,000 | 8,000 | 8,000 | 100.00 % | 2020: anticipate additional maintenance costs for new laptops and bus technology as well as adding service lines 2021: anticipate additional maintenance costs for new laptops and bus technology as well as adding service lines |
| | 7600 - Rentals | 63,587 | 62,714 | 55,151 | 73,000 | 75,000 | 76,000 | 2,000 | 2.74 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Transit System - Budgeted Revenues and Expenditures
Transit System**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 8000 - Non-Cap Equip (< 5K) | 1,820 | 68,436 | 30,583 | 4,800 | 115,000 | 120,000 | 110,200 | 2,295.83 % | 2020: Probable repairs in transit facilities identified in Walker report including: structural repairs, waterproofing repairs, mechanical repairs etc 2021: Anticipating additional repairs - placeholder |
| | 8100.400 - Capital Outlay (> 5K) - Improv Other Than Buildings | - | 25,080 | - | - | - | - | - | 0.00 % | |
| | 9000.101 - Allocations - Information Technology | 36,675 | 40,191 | 30,906 | 41,208 | 41,208 | 42,444 | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 1,298 | 1,337 | 1,033 | 1,377 | 1,377 | 1,418 | - | 0.00 % | |
| | 9000.103 - Allocations - General Fund Administrative | 25,637 | 26,406 | 20,399 | 27,198 | 27,198 | 28,014 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 3,638 | 3,982 | 2,993 | 3,991 | 4,039 | 4,046 | 48 | 1.20 % | |
| | 9500 - Transfers Out | - | - | - | 57,160 | - | - | (57,160) | (100.00 %) | |
| | 9500.050 - Transfers Out - Reserves | - | - | - | - | 139,566 | 22,516 | 139,566 | 100.00 % | |
| | 9918 - Contingency | - | - | - | 809 | 60,000 | 62,171 | 59,191 | 7,316.56 % | 2020: special studies including Hwy 55 BRT and future park and ride locations |
| | 9919 - Administration Fees | - | - | 1,061 | - | - | - | - | 0.00 % | |
| | 9920 - Bank Fees | 1,537 | 1,190 | 65 | 1,500 | 1,500 | 1,500 | - | 0.00 % | |
| | 9920.100 - Bank Fees - Credit Card | 57 | 46 | 26 | 100 | 100 | 100 | - | 0.00 % | |
| | 9920.150 - Bank Fees - PSN | - | - | 23 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 475 | - | - | - | - | 0.00 % | |
| Total | | \$4,699,424 | \$5,029,959 | \$3,477,585 | \$5,450,932 | \$6,121,950 | \$6,260,817 | \$671,018 | 12.31 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Community Dev Block Grant (CDBG) - Budgeted Revenues and Expenditures
Community Dev Block Grant (CDBG)**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|------------------|------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Revenue | 4000.100 - Taxes - Property | \$3,769 | \$6,092 | \$3,272 | \$6,454 | \$6,584 | \$6,716 | \$130 | 2.01 % | |
| | 4200.200 - Intergovern- Federal - Operating - CDBG | 212,449 | 158,643 | 101,733 | 274,506 | 282,500 | 293,900 | 7,994 | 2.91 % | |
| | 4200.210 - Intergovern- Federal - Operating - REHAB Loan Repayment | 21,228 | 23,485 | 5,857 | 40,000 | 20,000 | 20,000 | (20,000) | (50.00 %) | |
| | 4200.211 - Intergovern- Federal - Operating - FTHB Loan Repayment | 18,165 | 178,250 | 29,169 | 15,000 | 20,000 | 20,000 | 5,000 | 33.33 % | |
| | 4230.100 - Intergovern-State-Operating - Mkt Value Credit (HACA) | - | - | - | - | - | - | - | 0.00 % | |
| | 4700.100 - Interest Income - Investments | 1,218 | 264 | 2,622 | 1,000 | 1,296 | 1,395 | 296 | 29.60 % | |
| | 4700.150 - Interest Income - Operating Account | 18 | 88 | 56 | - | 75 | 75 | 75 | 100.00 % | |
| | Total | \$256,846 | \$366,821 | \$142,708 | \$336,960 | \$330,455 | \$342,086 | (\$6,505) | (1.93 %) | |
| Expenses | 6000 - Salaries | (\$237) | (\$97) | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 30,381 | 39,136 | 36,311 | 41,117 | 35,238 | 38,127 | (5,879) | (14.30 %) | |
| | 6020.100 - Overtime - Regular | - | 118 | - | - | - | - | - | 0.00 % | |
| | 6050 - Benefits | (36) | (15) | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 1,592 | 2,109 | 2,241 | 2,550 | 2,185 | 2,365 | (365) | (14.31 %) | |
| | 6050.101 - Benefits - Medicare | 372 | 493 | 524 | 595 | 512 | 552 | (83) | (13.95 %) | |
| | 6050.200 - Benefits - PERA | 2,279 | 2,943 | 2,714 | 3,083 | 2,643 | 2,858 | (440) | (14.27 %) | |
| | 6060.100 - Medical Insurance - Employer Contribution | 6,772 | 6,448 | 1,545 | 7,012 | 5,525 | 5,875 | (1,487) | (21.21 %) | |
| | 6070.100 - Dental Insurance - Employer Contribution | - | - | 8 | - | 207 | 218 | 207 | 100.00 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 42 | 40 | 30 | 40 | 45 | 50 | 5 | 12.50 % | |
| | 6100 - Office Supplies | - | 51 | 57 | 300 | 300 | 300 | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 974 | - | 1 | 1,318 | 1,500 | 1,500 | 182 | 13.81 % | |
| | 6550 - Mileage & Parking Reimbursement | - | - | 12 | 150 | 150 | 150 | - | 0.00 % | |
| | 7000 - Professional Services | - | - | - | 2,325 | 2,300 | 2,300 | (25) | (1.08 %) | |
| | 7003 - Legal | - | 545 | 1,163 | 2,000 | 1,500 | 1,500 | (500) | (25.00 %) | |
| | 7004 - Audit Fees | 3,175 | 3,205 | 3,230 | 3,500 | 3,500 | 3,500 | - | 0.00 % | |
| | 7100.100 - Communications - Postage | 210 | 191 | 226 | 500 | 500 | 500 | - | 0.00 % | |
| | 7200 - Printing & Publishing | 141 | 47 | 109 | 100 | 100 | 100 | - | 0.00 % | |
| | 9000.101 - Allocations - Information Technology | 3,261 | 3,636 | 2,784 | 3,712 | 3,712 | 3,823 | - | 0.00 % | |

City of Plymouth
2020/2021 Biennial Budget Detail
Community Dev Block Grant (CDBG) - Budgeted Revenues and Expenditures
Community Dev Block Grant (CDBG)

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|------------------|------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 9000.102 - Allocations - Facilities Management | 1,298 | 1,337 | 1,033 | 1,377 | 1,377 | 1,418 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 168 | 326 | 249 | 332 | 449 | 452 | 117 | 35.24 % | |
| | 9000.111 - Allocations - Risk Mgmt - Claims | - | 851 | 775 | 1,033 | - | - | (1,033) | (100.00 %) | |
| | 9910 - Housing Loans | 188,519 | 168,450 | 55,126 | 176,641 | 182,187 | 189,973 | 5,546 | 3.14 % | |
| | 9911 - Grant Awards | 68,515 | 80,278 | 69,705 | 89,250 | 86,500 | 86,500 | (2,750) | (3.08 %) | |
| | 9920 - Bank Fees | 6 | 11 | - | 25 | 25 | 25 | - | 0.00 % | |
| | 9920.150 - Bank Fees - PSN | - | - | - | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 3 | - | - | - | - | 0.00 % | |
| | Total | \$307,429 | \$310,103 | \$177,849 | \$336,960 | \$330,455 | \$342,086 | (\$6,505) | (1.93 %) | |

**City of Plymouth
2020/2021 Biennial Budget Detail
HRA Section 8 - Budgeted Revenues and Expenditures
HRA Section 8**

| Account Number - Description | | Actual | Actual | Actual | Budget | Budget | Budget | Budget | Budget | Comments |
|------------------------------|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|----------------------|----------|
| | | 2017 | 2018 | September YTD 2019 | Amended 2019 | Proposed 2020 | Proposed 2021 | Variance \$ 2019-2020 | Variance % 2019-2020 | |
| Revenue | 4200.101 - Intergovern- Federal - Operating - Section 8 - HUD Direct | \$1,593,317 | \$1,666,616 | \$1,263,370 | \$1,647,250 | \$1,710,500 | \$1,716,500 | \$63,250 | 3.84 % | |
| | 4200.106 - Intergovern- Federal - Operating - Section 8 - Mainstream Vouchers | 88,560 | 82,917 | 59,998 | 87,000 | 90,000 | 91,000 | 3,000 | 3.45 % | |
| | 4200.107 - Intergovern- Federal - Operating - Section 8 - Fraud Recovery | 7,777 | 11,291 | 4,825 | 4,500 | 2,000 | 2,500 | (2,500) | (55.56 %) | |
| | 4200.109 - Intergovern- Federal - Operating - HUD Direct Administration | 171,293 | 199,371 | 153,825 | 157,000 | 175,000 | 177,000 | 18,000 | 11.46 % | |
| | 4200.111 - Intergovern- Federal - Operating - Mainstream Administration | 11,699 | 12,269 | 9,657 | 13,000 | 14,000 | 15,000 | 1,000 | 7.69 % | |
| | 4270.300 - Intergovern-Local-Operating Section 8 - Rent Port | 1,057,086 | 917,375 | 668,315 | 1,200,000 | 950,000 | 1,000,000 | (250,000) | (20.83 %) | |
| | 4270.301 - Intergovern-Local-Operating Section 8 - Admin Port | 73,608 | 63,155 | 45,813 | 82,000 | 65,000 | 65,000 | (17,000) | (20.73 %) | |
| | 4700.150 - Interest Income - Operating Account | 242 | 644 | 450 | 250 | 400 | 400 | 150 | 60.00 % | |
| | 4900 - Transfers In | - | - | - | 22,704 | - | - | (22,704) | (100.00 %) | |
| | 4900.050 - Transfers In - Reserves | - | - | - | - | 28,046 | 32,430 | 28,046 | 100.00 % | |
| | Total | \$3,003,582 | \$2,953,638 | \$2,206,253 | \$3,213,704 | \$3,034,946 | \$3,099,830 | (\$178,758) | (5.56 %) | |
| Expenses | 6000 - Salaries | (\$934) | \$51 | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 173,536 | 178,063 | 122,292 | 179,838 | 186,483 | 191,344 | 6,645 | 3.69 % | |
| | 6050 - Benefits | (141) | 8 | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 10,377 | 10,573 | 7,287 | 11,149 | 11,563 | 11,862 | 414 | 3.71 % | |
| | 6050.101 - Benefits - Medicare | 2,427 | 2,473 | 1,704 | 2,608 | 2,704 | 2,776 | 96 | 3.68 % | |
| | 6050.200 - Benefits - PERA | 13,015 | 13,355 | 9,172 | 13,488 | 13,985 | 14,351 | 497 | 3.68 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 18,845 | 18,674 | 14,000 | 19,121 | 19,703 | 20,689 | 582 | 3.04 % | |
| | 6070.100 - Dental Insurance - Employer Contribution | 2,377 | 2,228 | 1,432 | 2,217 | 2,270 | 2,383 | 53 | 2.39 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 303 | 305 | 208 | 301 | 347 | 392 | 46 | 15.28 % | |
| | 6100 - Office Supplies | 90 | 79 | - | 100 | 100 | 100 | - | 0.00 % | |
| | 6500 - Employee Development | - | - | 695 | - | - | - | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 645 | - | 391 | 1,000 | 1,000 | 1,000 | - | 0.00 % | |
| | 6550 - Mileage & Parking Reimbursement | 278 | 9 | - | 150 | 150 | 150 | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | - | - | - | 750 | 500 | 500 | (250) | (33.33 %) | |

**City of Plymouth
2020/2021 Biennial Budget Detail
HRA Section 8 - Budgeted Revenues and Expenditures
HRA Section 8**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 7000 - Professional Services | 637 | 680 | 580 | 3,000 | 3,000 | 3,000 | - | 0.00 % | |
| | 7003 - Legal | - | - | - | 500 | 500 | 500 | - | 0.00 % | |
| | 7004 - Audit Fees | 7,707 | 7,324 | 7,374 | 8,000 | 8,500 | 8,500 | 500 | 6.25 % | |
| | 7005 - Accounting | 3,120 | 3,180 | 2,430 | 4,500 | 3,500 | 3,750 | (1,000) | (22.22 %) | |
| | 7100.100 - Communications - Postage | 1,867 | 1,376 | 1,317 | 4,100 | 3,500 | 3,750 | (600) | (14.63 %) | |
| | 7200 - Printing & Publishing | 106 | 551 | 54 | 1,000 | 500 | 500 | (500) | (50.00 %) | |
| | 9000.101 - Allocations - Information Technology | 21,540 | 18,765 | 14,347 | 19,129 | 19,129 | 19,703 | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 1,731 | 1,783 | 1,377 | 1,836 | 1,836 | 1,891 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 1,421 | 798 | 613 | 817 | 1,626 | 1,639 | 809 | 99.02 % | |
| | 9908.100 - Section 8 Fees - Project Based | 151,812 | 154,608 | 118,548 | 153,000 | 162,000 | 163,000 | 9,000 | 5.88 % | |
| | 9908.102 - Section 8 Fees - Port-Out Rent Assist | 124,027 | 109,757 | 70,429 | 108,000 | 102,000 | 103,000 | (6,000) | (5.56 %) | |
| | 9908.103 - Section 8 Fees - Port-Out Admin Fee | 12,803 | 12,415 | 8,265 | 14,000 | 12,000 | 12,000 | (2,000) | (14.29 %) | |
| | 9908.104 - Section 8 Fees - Port-In Vouchers | 1,057,086 | 917,375 | 667,464 | 1,200,000 | 950,000 | 1,000,000 | (250,000) | (20.83 %) | |
| | 9908.105 - Section 8 Fees - Mainstream M/C | 101,977 | 106,059 | 80,126 | 109,000 | 111,000 | 112,000 | 2,000 | 1.83 % | |
| | 9908.106 - Section 8 Fees - Mainstream M5 (HUD) | 90,019 | 81,458 | 64,877 | 87,000 | 90,000 | 91,000 | 3,000 | 3.45 % | |
| | 9908.107 - Section 8 Fees - Rental Vouchers | 1,173,710 | 1,237,387 | 975,172 | 1,217,000 | 1,280,000 | 1,282,000 | 63,000 | 5.18 % | |
| | 9908.108 - Section 8 Fees - Enhanced Rental | 51,574 | 54,808 | 34,308 | 52,000 | 47,000 | 48,000 | (5,000) | (9.62 %) | |
| | 9920 - Bank Fees | - | - | - | 100 | - | - | (100) | (100.00 %) | |
| | 9920.100 - Bank Fees - Credit Card | 17 | 43 | 29 | - | 50 | 50 | 50 | 100.00 % | |
| | 9920.150 - Bank Fees - PSN | - | - | 1 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 29 | - | - | - | - | 0.00 % | |
| | Total | \$3,021,973 | \$2,934,183 | \$2,204,521 | \$3,213,704 | \$3,034,946 | \$3,099,830 | (\$178,758) | (5.56 %) | |

City of Plymouth
2020/2021 Biennial Budget Detail
HRA General - Budgeted Revenues and Expenditures
HRA General

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|------------------|------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Revenue | 4000.100 - Taxes - Property | \$564,830 | \$569,325 | \$296,488 | \$584,074 | \$595,755 | \$607,670 | \$11,681 | 2.00 % | 2021: Future years will need increase in levy |
| | 4230.100 - Intergovern-State-Operating - Mkt Value Credit (HACA) | 8 | 6 | - | - | - | - | - | 0.00 % | |
| | 4320 - Rental Fees | 9,900 | 9,900 | 7,425 | 9,900 | 9,900 | 9,900 | - | 0.00 % | |
| | 4600 - Contributions - Operating | 400 | - | - | - | - | - | - | 0.00 % | |
| | 4700.100 - Interest Income - Investments | 31,981 | 35,841 | 45,905 | 27,000 | 27,000 | 27,000 | - | 0.00 % | 2020: Cash balance will be going down due to transfer to senior buildings in 2018 and loan to Cranberry & Elements |
| | 4700.150 - Interest Income - Operating Account | 999 | 2,041 | 1,277 | 500 | 1,000 | 1,000 | 500 | 100.00 % | |
| | 4700.300 - Interest Income - Notes | 5,260 | 4,788 | - | - | 5,000 | 5,000 | 5,000 | 100.00 % | 2020: Interest payment from TIF 1-2 2021: Interest payment from TIF 1-2 |
| | 4807 - Refunds & Reimbursements | - | 540 | - | - | - | - | - | 0.00 % | |
| | 4820 - Loan Repayments | 6,447 | 35,333 | - | 7,500 | 12,000 | 12,800 | 4,500 | 60.00 % | 2020: HRA Loan Payment from TIF 1-2 2021: HRA Loan Payment from TIF 1-2 |
| | 4900 - Transfers In | - | - | - | 5,000 | - | - | (5,000) | (100.00 %) | |
| | Total | \$619,825 | \$657,774 | \$351,094 | \$633,974 | \$650,655 | \$663,370 | \$16,681 | 2.63 % | |
| Expenses | 6000 - Salaries | \$3,320 | \$811 | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 187,448 | 201,590 | 109,231 | 208,503 | 208,812 | 216,225 | 309 | .15 % | |
| | 6050 - Benefits | 503 | 123 | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 11,047 | 11,827 | 6,780 | 12,535 | 12,499 | 12,823 | (36) | (.29 %) | |
| | 6050.101 - Benefits - Medicare | 2,650 | 2,844 | 1,586 | 3,048 | 3,053 | 3,159 | 5 | .16 % | |
| | 6050.200 - Benefits - PERA | 14,058 | 15,118 | 8,183 | 15,638 | 15,660 | 16,217 | 22 | .14 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 1,440 | 1,446 | 954 | 1,440 | 1,440 | 1,440 | - | 0.00 % | |
| | 6050.570 - Benefits - Car Allowance | 240 | 241 | 159 | 240 | 240 | 240 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 20,175 | 18,687 | 6,144 | 21,149 | 15,702 | 16,408 | (5,447) | (25.76 %) | |
| | 6070.100 - Dental Insurance - Employer Contribution | 1,694 | 1,611 | 1,053 | 1,590 | 1,864 | 1,957 | 274 | 17.23 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 585 | 600 | 410 | 613 | 727 | 818 | 114 | 18.60 % | |
| | 6100 - Office Supplies | - | - | 105 | 500 | 500 | 500 | - | 0.00 % | |
| | 6130 - Repair & Maint Supplies | - | 1,184 | - | 200 | 200 | 200 | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 991 | 885 | - | 3,200 | 3,200 | 3,200 | - | 0.00 % | |
| | 6550 - Mileage & Parking Reimbursement | - | - | - | 100 | 100 | 105 | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | 816 | 841 | 821 | 1,700 | 1,000 | 1,000 | (700) | (41.18 %) | |
| | 7000 - Professional Services | 22,880 | 5,660 | 2,130 | 15,000 | 10,000 | 10,000 | (5,000) | (33.33 %) | |

City of Plymouth
2020/2021 Biennial Budget Detail
HRA General - Budgeted Revenues and Expenditures
HRA General

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 7000.300 - Professional Services - Architectural Design Program | 950 | 500 | - | 1,000 | 1,000 | 1,000 | - | 0.00 % | |
| | 7003 - Legal | 2,838 | 12,685 | 1,371 | 5,500 | 5,500 | 5,500 | - | 0.00 % | |
| | 7004 - Audit Fees | 1,812 | 1,832 | 1,846 | 2,000 | 2,000 | 2,000 | - | 0.00 % | |
| | 7100.100 - Communications - Postage | - | - | - | 750 | 750 | 750 | - | 0.00 % | |
| | 7200 - Printing & Publishing | - | 198 | - | 957 | 1,000 | 1,000 | 43 | 4.49 % | |
| | 7500 - Repair & Maint Services | 8,746 | 3,831 | 1,922 | 6,000 | 5,000 | 5,000 | (1,000) | (16.67 %) | 2020: Considering replacing some doors and windows in 2020 |
| | 9000.101 - Allocations - Information Technology | 11,671 | 12,051 | 9,177 | 12,236 | 12,236 | 12,603 | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 11,901 | 12,258 | 9,470 | 12,626 | 12,626 | 13,005 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 983 | 710 | 545 | 727 | 1,450 | 1,461 | 723 | 99.45 % | |
| | 9000.111 - Allocations - Risk Mgmt - Claims | - | - | - | - | 15,000 | 15,000 | 15,000 | 100.00 % | |
| | 9500 - Transfers Out | - | - | - | 8,516 | - | - | (8,516) | (100.00 %) | |
| | 9500.050 - Transfers Out - Reserves | - | - | - | - | 6,096 | 8,259 | 6,096 | 100.00 % | 2020: assist NOAH properties 2021: assist NOAH properties |
| | 9500.850 - Transfers Out - Plymouth Town Square | 170,000 | 625,000 | 138,750 | 177,506 | 177,500 | 178,000 | (6) | 0.00 % | |
| | 9500.851 - Transfers Out - Vicksburg Crossing | 18,000 | 175,000 | 41,250 | 40,000 | 40,000 | 40,000 | - | 0.00 % | |
| | 9900 - Miscellaneous | 81,565 | 80,070 | 50 | 80,000 | 80,000 | 80,000 | - | 0.00 % | 2020: Support to GF Economic Development 2021: Support to GF Economic Development |
| | 9911 - Grant Awards | - | - | - | - | 15,000 | 15,000 | 15,000 | 100.00 % | 2020: Programs to incentivize landlords to accept HCV's 2021: Programs to incentivize landlords to accept HCV's |
| | 9920 - Bank Fees | 449 | 253 | 12 | 700 | 500 | 500 | (200) | (28.57 %) | |
| | 9920.150 - Bank Fees - PSN | - | - | 4 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 82 | - | - | - | - | 0.00 % | |
| | 9930 - Loans | - | 30,925 | 46 | - | - | - | - | 0.00 % | |
| Total | | \$576,762 | \$1,218,781 | \$342,081 | \$633,974 | \$650,655 | \$663,370 | \$16,681 | 2.63 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Water - Budgeted Revenues and Expenditures
Water**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|---------------------|---------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|---|
| Revenue | 4150.450 - Permits - Water | \$23,519 | \$20,082 | - | - | - | - | - | 0.00 % | |
| | 4330.100 - Utility Charges - Water - Base | 1,120,201 | 1,177,924 | 764,423 | 1,212,376 | 1,294,002 | 1,351,195 | 81,626 | 6.73 % | 2020: Proposed 3.5% increase 2021: Proposed 3.5% increase |
| | 4330.101 - Utility Charges - Water - Residential | 3,607,561 | 3,702,213 | 2,084,406 | 3,642,450 | 3,913,912 | 4,077,662 | 271,462 | 7.45 % | 2020: Proposed 3.5% increase 2021: Proposed 3.5% increase |
| | 4330.102 - Utility Charges - Water - Commercial | 1,327,312 | 1,358,455 | 871,694 | 1,746,100 | 1,596,393 | 1,652,054 | (149,707) | (8.57 %) | 2020: Proposed 3.5% increase 2021: Proposed 3.5% increase |
| | 4330.103 - Utility Charges - Water Demand - Commercial | 545,275 | 564,666 | 364,112 | 572,598 | 593,128 | 613,883 | 20,530 | 3.59 % | 2020: Proposed 3.5% increase 2021: Proposed 3.5% increase |
| | 4330.600 - Utility Charges - Fire Hydrant Inspection | 28,158 | 85,488 | 105 | 30,000 | 30,000 | 30,000 | - | 0.00 % | |
| | 4330.800 - Utility Charges - Penalties | 65,685 | 61,565 | 32,874 | 40,000 | 65,000 | 65,000 | 25,000 | 62.50 % | |
| | 4350 - General Services | 41,800 | 10,400 | 7,000 | 12,000 | 12,000 | 12,000 | - | 0.00 % | |
| | 4350.119 - General Services - Antennae Charges | 137,965 | 142,366 | 115,724 | 154,666 | 142,298 | 146,775 | (12,368) | (8.00 %) | 2020: Clearwater Legacy termed lease |
| | 4360.104 - Items for Resale - Water Meter / Horns | 170,054 | 150,382 | 114,623 | 137,703 | 140,000 | 140,000 | 2,297 | 1.67 % | |
| | 4620 - Contributions - Capital | 3,323,134 | 1,678,486 | - | 600,000 | 850,000 | 850,000 | 250,000 | 41.67 % | 2020: Developer donated assets & internal Street project work |
| | 4700 - Interest Income | - | 47 | - | - | - | - | - | 0.00 % | |
| | 4700.100 - Interest Income - Investments | 40,313 | 64,824 | 72,453 | 30,000 | 43,000 | 43,000 | 13,000 | 43.33 % | |
| | 4700.150 - Interest Income - Operating Account | 1,445 | 2,650 | 2,604 | 1,000 | 1,500 | 1,500 | 500 | 50.00 % | |
| | 4700.200 - Interest Income - Special Assessments | 4,403 | 1,913 | - | 1,320 | 3,400 | 3,400 | 2,080 | 157.58 % | |
| | 4800 - Other Revenues | 12,914 | 12,235 | 11,461 | 10,000 | 10,000 | 10,000 | - | 0.00 % | 2020: Charges for water on/off, meter horns, curb stop adjustments, replacement of frost plates etc |
| | 4801 - Administrative Fee | 1,186 | 47 | 20 | 1,500 | 1,500 | 1,500 | - | 0.00 % | |
| | 4804 - Sale of Asset | - | 3,080 | - | - | - | - | - | 0.00 % | |
| | 4805 - Gain (Loss) of Capital Asset | (18,180) | - | - | - | - | - | - | 0.00 % | |
| | 4807 - Refunds & Reimbursements | - | 17,234 | 27,486 | - | - | - | - | 0.00 % | |
| | 4900 - Transfers In | - | - | - | 118,901 | - | - | (118,901) | (100.00 %) | |
| | 4900.050 - Transfers In - Reserves | - | - | - | - | 1,826,992 | - | 1,826,992 | 100.00 % | |
| | 4900.412 - Transfers In - Utility Trunk Replacement | - | 1,951,595 | - | - | - | - | - | 0.00 % | |
| | 4900.420 - Transfers In - Water Sewer Construction | 346,560 | 1,898,055 | - | - | - | - | - | 0.00 % | |
| Total | | \$10,779,306 | \$12,903,706 | \$4,468,985 | \$8,310,614 | \$10,523,125 | \$8,997,969 | \$2,212,511 | 26.62 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Water - Budgeted Revenues and Expenditures
Water**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|---|
| Expenses | 6000 - Salaries | (\$11,282) | \$17,561 | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 785,039 | 845,532 | 631,564 | 997,253 | 1,053,793 | 1,094,783 | 56,540 | 5.67 % | |
| | 6000.200 - Salaries - Temporary | 18,973 | 28,098 | 9,637 | 28,248 | 28,842 | 29,225 | 594 | 2.10 % | |
| | 6020.100 - Overtime - Regular | 98,539 | 111,923 | 69,330 | 95,000 | 96,000 | 96,000 | 1,000 | 1.05 % | |
| | 6030.100 - Other Pay - Comp Time | 237 | 716 | - | 1,000 | - | - | (1,000) | (100.00 %) | |
| | 6030.200 - Other Pay - Premium Pay | 88 | 826 | 875 | 700 | 1,000 | 1,000 | 300 | 42.86 % | |
| | 6030.300 - Other Pay - Equipment Pay | 211 | 366 | 184 | 300 | 500 | 500 | 200 | 66.67 % | |
| | 6050 - Benefits | (1,709) | 2,661 | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 54,248 | 59,647 | 42,959 | 69,344 | 72,885 | 75,246 | 3,541 | 5.11 % | |
| | 6050.101 - Benefits - Medicare | 12,713 | 13,986 | 10,047 | 16,306 | 17,151 | 17,748 | 845 | 5.18 % | |
| | 6050.200 - Benefits - PERA | 66,408 | 73,283 | 50,715 | 84,190 | 88,515 | 91,613 | 4,325 | 5.14 % | |
| | 6050.302 - Benefits - Unemployment | 6,615 | 5,796 | 6,136 | 6,700 | 6,700 | 6,700 | - | 0.00 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 1,310 | 1,629 | 1,201 | 1,680 | 2,400 | 2,400 | 720 | 42.86 % | |
| | 6050.570 - Benefits - Car Allowance | 125 | 231 | 159 | 240 | 240 | 240 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 116,237 | 117,796 | 82,884 | 149,698 | 156,582 | 165,363 | 6,884 | 4.60 % | |
| | 6070.100 - Dental Insurance - Employer Contribution | 8,591 | 7,880 | 4,878 | 9,638 | 9,376 | 9,849 | (262) | (2.72 %) | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 1,167 | 1,181 | 931 | 1,477 | 1,765 | 1,973 | 288 | 19.50 % | |
| | 6100 - Office Supplies | 609 | 2,797 | 400 | 5,000 | 3,000 | 3,000 | (2,000) | (40.00 %) | |
| | 6120.100 - Operating Supplies - Photography | - | 418 | - | - | - | - | - | 0.00 % | |
| | 6120.101 - Operating Supplies - Public Ed & Outreach Prj | - | - | - | - | 20,000 | 20,000 | 20,000 | 100.00 % | 2020: Water rebate program. Moved from Water Resources Fund & increased from \$15K to \$20K |
| | 6120.102 - Operating Supplies - Motor Fuels & Lubricants | 9,858 | 18,504 | 6,280 | 10,000 | 3,000 | 3,000 | (7,000) | (70.00 %) | 2020: Fuel for carryover vehicles |
| | 6130 - Repair & Maint Supplies | - | 1,469 | 71 | - | 7,500 | 7,500 | 7,500 | 100.00 % | 2020: Fire Hydrant Repair & Maintenance |
| | 6130.100 - Repair & Maint Supplies - Equipment Parts | 53,901 | 79,837 | 4,912 | 110,000 | 90,000 | 90,000 | (20,000) | (18.18 %) | |
| | 6130.101 - Repair & Maint Supplies - Horticulture | 311 | 266 | 697 | 6,000 | 1,000 | 1,000 | (5,000) | (83.33 %) | |
| | 6130.105 - Repair & Maint Supplies - Paint | 1,930 | 1,980 | 181 | 2,500 | 2,500 | 2,500 | - | 0.00 % | |
| | 6130.111 - Repair & Maint Supplies - Chemicals | 185,058 | 267,717 | 153,017 | 300,000 | 300,000 | 320,000 | - | 0.00 % | |
| | 6130.112 - Repair & Maint Supplies - Water Mains | 22,416 | 43,441 | 18,818 | 55,000 | 55,000 | 55,000 | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Water - Budgeted Revenues and Expenditures
Water**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 6130.114 - Repair & Maint Supplies - Meter Parts | 170,996 | 139,236 | 29,101 | 85,000 | 85,000 | 85,000 | - | 0.00 % | |
| | 6130.115 - Repair & Maint Supplies - Hydrant Markers | 4,163 | 6,435 | - | 2,500 | 5,000 | 5,000 | 2,500 | 100.00 % | |
| | 6130.116 - Repair & Maint Supplies - Water Valves & Curb Stops | 82,282 | 86,572 | 66,796 | 100,000 | 90,000 | 90,000 | (10,000) | (10.00 %) | |
| | 6130.117 - Repair & Maint Supplies - Hydrant Parts | 21,387 | 15,438 | 15,450 | 17,500 | 17,000 | 17,000 | (500) | (2.86 %) | |
| | 6140.100 - Miscellaneous Supplies - Medical | - | 138 | 323 | - | - | - | - | 0.00 % | |
| | 6140.102 - Miscellaneous Supplies - Safety Equipment | 1,391 | 5,370 | 2,157 | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 7,723 | 12,212 | 4,076 | 10,000 | 10,000 | 10,000 | - | 0.00 % | |
| | 6550 - Mileage & Parking Reimbursement | 151 | 819 | - | - | - | - | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | 3,553 | 5,223 | 4,241 | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 7000 - Professional Services | 78,966 | 61,944 | 56,812 | 150,000 | 150,000 | 150,000 | - | 0.00 % | |
| | 7001 - Consulting Engineer | - | 503 | - | - | - | - | - | 0.00 % | |
| | 7004 - Audit Fees | 3,537 | 3,573 | 3,594 | 3,900 | 3,900 | 3,900 | - | 0.00 % | |
| | 7017 - Laundered Uniforms | 2,751 | 2,366 | 1,534 | 2,500 | 2,500 | 2,500 | - | 0.00 % | |
| | 7100.100 - Communications - Postage | 27,030 | 29,165 | 16,524 | 29,000 | 29,000 | 29,000 | - | 0.00 % | |
| | 7100.104 - Communications - Mobile Telephone | - | 400 | - | - | - | - | - | 0.00 % | |
| | 7200 - Printing & Publishing | 10,377 | 10,088 | 7,461 | 9,000 | 10,000 | 10,000 | 1,000 | 11.11 % | |
| | 7400.102 - Utilities - Natural Gas | 33,320 | 29,665 | 22,682 | 40,000 | 35,000 | 35,000 | (5,000) | (12.50 %) | |
| | 7400.103 - Utilities - Water & Sewer | 4,654 | 4,978 | 3,629 | 4,100 | 5,000 | 5,100 | 900 | 21.95 % | |
| | 7400.104 - Utilities - Solid Waste | 2,390 | 478 | - | 3,500 | 1,000 | 1,000 | (2,500) | (71.43 %) | |
| | 7400.106 - Utilities - Water Connection Fee | 147,032 | 150,901 | 111,837 | 150,000 | 150,000 | 150,000 | - | 0.00 % | |
| | 7400.107 - Utilities - State Summer Water Surcharge | 11,927 | 19,199 | 498 | 25,000 | 25,000 | 25,000 | - | 0.00 % | |
| | 7400.108 - Utilities - Electric | 723,358 | 764,831 | 487,406 | 730,000 | 740,000 | 740,000 | 10,000 | 1.37 % | |
| | 7500.101 - Repair & Maint Services - Lawn Maint | 22,849 | 18,280 | 14,160 | 25,000 | 25,000 | 25,000 | - | 0.00 % | |
| | 7500.115 - Repair & Maint Services - Pull Wells | 27,252 | 42,297 | 6,386 | 60,000 | 60,000 | 60,000 | - | 0.00 % | |
| | 7500.116 - Repair & Maint Services - Water Samples | - | - | 860 | - | - | - | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Water - Budgeted Revenues and Expenditures
Water**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 7500.117 - Repair & Maint Services - MN Health Samples | 8,065 | 8,236 | 5,460 | 9,000 | 9,000 | 9,000 | - | 0.00 % | |
| | 7500.118 - Repair & Maint Services - Janitorial Services | 238 | - | - | - | - | - | - | 0.00 % | |
| | 7500.120 - Repair & Maint Services - Water Withdrawal Permit | 23,065 | 22,028 | - | 25,000 | 25,000 | 25,000 | - | 0.00 % | |
| | 7500.121 - Repair & Maint Services - Zachary Plant | 47,272 | 38,450 | 18,969 | 55,000 | 55,000 | 55,000 | - | 0.00 % | |
| | 7500.122 - Repair & Maint Services - Central Plant | 59,116 | 11,659 | 26,712 | 45,000 | 45,000 | 45,000 | - | 0.00 % | 2020: Anticipating more costs due to an increased focus on maintenance |
| | 7500.123 - Repair & Maint Services - Gopher State One Call | 27,291 | 25,541 | 22,591 | 55,000 | 30,000 | 30,000 | (25,000) | (45.45 %) | |
| | 7500.130 - Repair & Maint Services - Building Maint | 649 | - | - | - | - | - | - | 0.00 % | |
| | 7500.135 - Repair & Maint Services - Building Security | 1,580 | - | - | - | - | - | - | 0.00 % | |
| | 7500.141 - Repair & Maint Services - Well Refurbishing | - | - | 71,467 | - | - | - | - | 0.00 % | |
| | 7500.144 - Repair & Maint Services - Water Main Repair | 533,003 | 581,943 | 424,518 | 600,000 | 600,000 | 600,000 | - | 0.00 % | |
| | 7500.145 - Repair & Maint Services - Sewer Main Repair | 16,937 | - | - | - | - | - | - | 0.00 % | |
| | 7500.147 - Repair & Maint Services - Fire Hydrants | - | - | - | - | 12,500 | 12,500 | 12,500 | 100.00 % | 2020: Fire Hydrant Painting & Refurbishment 2021: Fire Hydrant Painting & Refurbishment |
| | 7500.200 - Repair & Maint Services - Software | - | 16,017 | 8,848 | - | - | - | - | 0.00 % | 2020: Cartegraph software now in IT allocation |
| | 7500.202 - Repair & Maint Services - Equipment Maint | 27,075 | 116,094 | 45,400 | 95,000 | 95,000 | 95,000 | - | 0.00 % | |
| | 7600 - Rentals | 1,975 | - | 190 | 2,000 | 1,000 | 1,000 | (1,000) | (50.00 %) | |
| | 8000 - Non-Cap Equip (< 5K) | 5,601 | 12,574 | 9,978 | 12,000 | 13,000 | 13,000 | 1,000 | 8.33 % | |
| | 8100.200 - Capital Outlay (> 5K) - Infrastructure | - | 1,797,273 | - | - | - | - | - | 0.00 % | |
| | 8100.250 - Capital Outlay (> 5K) - Capitalize-Infrastructure | - | (1,797,273) | 23,200 | - | - | - | - | 0.00 % | |
| | 8100.300 - Capital Outlay (> 5K) - Buildings | - | 170,404 | - | - | - | - | - | 0.00 % | |
| | 8100.350 - Capital Outlay (> 5K) - Capitalize Buildings | - | (170,404) | - | - | - | - | - | 0.00 % | |
| | 8100.500 - Capital Outlay (> 5K) - Machinery & Equipment | - | - | - | 115,000 | - | - | (115,000) | (100.00 %) | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Water - Budgeted Revenues and Expenditures
Water**

| Account Number - Description | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|--|--------------------|---------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses 8100.800 - Capital Outlay (> 5K) - Construction Projects | - | - | - | 3,112,000 | 5,405,000 | 2,500,000 | 2,293,000 | 73.68 % | |
| 8500 - Depreciation | 2,512,590 | 2,534,863 | - | - | - | - | - | 0.00 % | |
| 8920 - Debt Service - Interest | 31,319 | 1,681 | 15,075 | 2,513 | - | - | (2,513) | (100.00 %) | |
| 9000.101 - Allocations - Information Technology | 128,375 | 139,169 | 106,283 | 141,711 | 141,711 | 145,962 | - | 0.00 % | |
| 9000.102 - Allocations - Facilities Management | 89,779 | 92,473 | 71,435 | 95,247 | 95,247 | 98,104 | - | 0.00 % | |
| 9000.103 - Allocations - General Fund Administrative | 296,007 | 304,887 | 235,526 | 314,035 | 314,035 | 323,456 | - | 0.00 % | |
| 9000.107 - Allocations - Central Equipment | 161,878 | 166,735 | 128,803 | 171,737 | 171,737 | 176,889 | - | 0.00 % | |
| 9000.110 - Allocations - Risk Mgmt - OH, Premium | 21,404 | 18,427 | 13,923 | 18,564 | 13,285 | 13,367 | (5,279) | (28.44 %) | |
| 9000.111 - Allocations - Risk Mgmt - Claims | 14,279 | 22,268 | 20,275 | 27,033 | 9,661 | 9,661 | (17,372) | (64.26 %) | |
| 9500.050 - Transfers Out - Reserves | - | - | - | - | - | 1,281,090 | - | 0.00 % | |
| 9500.412 - Transfers Out - Utility Trunk Replacement | 549,463 | - | - | - | - | - | - | 0.00 % | |
| 9500.413 - Transfers Out - Improvement Project Construction | 527,419 | 851,235 | - | - | - | - | - | 0.00 % | |
| 9500.420 - Transfers Out - Water Sewer Construction | 153,026 | 1,773,018 | - | - | - | - | - | 0.00 % | |
| 9500.600 - Transfers Out - Central Equipment | - | 131,018 | - | - | - | - | - | 0.00 % | |
| 9900 - Miscellaneous | 28 | - | - | - | - | - | - | 0.00 % | |
| 9913 - Licenses & Permits | 2,640 | 2,310 | 1,980 | - | - | - | - | 0.00 % | |
| 9917 - Bad Debt | 1,164 | 1,221 | - | - | - | - | - | 0.00 % | |
| 9920 - Bank Fees | 5,115 | 11,851 | 22 | 5,500 | 12,000 | 12,000 | 6,500 | 118.18 % | |
| 9920.100 - Bank Fees - Credit Card | 1,370 | 3,680 | 10,923 | 2,000 | 3,800 | 3,800 | 1,800 | 90.00 % | |
| 9920.150 - Bank Fees - PSN | - | - | 2,843 | - | - | - | - | 0.00 % | |
| 9920.160 - Bank Fees - Operating Acct | - | - | 168 | - | - | - | - | 0.00 % | |
| Total | \$8,066,404 | \$10,003,031 | \$3,215,992 | \$8,310,614 | \$10,523,125 | \$8,997,969 | \$2,212,511 | 26.62 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Water Resources - Budgeted Revenues and Expenditures
Water Resources**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| | | | | | | | | | | |
| Revenue | 4290 - Intergovern-Other | \$6,500 | - | - | - | - | - | - | 0.00 % | |
| | 4330.400 - Utility Charges - Wtr Res - Residential | 1,686,902 | 1,833,482 | 1,235,601 | 1,751,982 | 1,941,608 | 2,095,461 | 189,626 | 10.82 % | 2020: Proposed 7.0% increase 2021: Proposed 7.0% increase |
| | 4330.401 - Utility Charges - Wtr Res - Commercial | 1,501,278 | 1,614,560 | 1,080,350 | 1,730,995 | 1,875,772 | 2,006,979 | 144,777 | 8.36 % | 2020: Proposed 7.0% increase 2021: Proposed 7.0% increase |
| | 4330.800 - Utility Charges - Penalties | 31,059 | 28,409 | 19,563 | 30,000 | 30,000 | 30,000 | - | 0.00 % | |
| | 4360 - Items for Resale | - | 100 | - | - | - | - | - | 0.00 % | |
| | 4400 - General Fines & Forfeitures | - | - | 1,500 | - | - | - | - | 0.00 % | |
| | 4620 - Contributions - Capital | 3,929,636 | 1,801,816 | - | 700,000 | 2,000,000 | 1,600,000 | 1,300,000 | 185.71 % | |
| | 4700.100 - Interest Income - Investments | 44,218 | 74,819 | 76,027 | 20,000 | 50,000 | 50,000 | 30,000 | 150.00 % | |
| | 4700.150 - Interest Income - Operating Account | 1,488 | 3,906 | 2,487 | 1,000 | 1,500 | 1,500 | 500 | 50.00 % | |
| | 4700.200 - Interest Income - Special Assessments | - | 618 | - | - | 150 | 150 | 150 | 100.00 % | |
| | 4800 - Other Revenues | 5,423 | 1,614 | 400 | 3,000 | 3,000 | 3,000 | - | 0.00 % | |
| | 4801 - Administrative Fee | 28,812 | 35,614 | 7,950 | 20,000 | 20,000 | 20,000 | - | 0.00 % | |
| | 4805 - Gain (Loss) of Capital Asset | (17,889) | - | - | - | - | - | - | 0.00 % | |
| | 4807 - Refunds & Reimbursements | - | - | 213 | - | - | - | - | 0.00 % | |
| | 4900.413 - Transfers In - Improvement Project Construction | - | 12,750 | - | - | - | - | - | 0.00 % | |
| | 4900.421 - Transfers In - Enterprise - Other Construction | 391,675 | 1,584,146 | - | - | - | - | - | 0.00 % | |
| | Total | \$7,609,100 | \$6,991,833 | \$2,424,091 | \$4,256,977 | \$5,922,030 | \$5,807,090 | \$1,665,053 | 39.11 % | |
| Expenses | 6000 - Salaries | (\$4,152) | (\$6,704) | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 550,538 | 522,593 | 354,512 | 649,224 | 697,958 | 728,282 | 48,734 | 7.51 % | |
| | 6000.200 - Salaries - Temporary | - | 6,824 | 7,358 | 17,000 | 17,340 | 17,687 | 340 | 2.00 % | |
| | 6020.100 - Overtime - Regular | 11,202 | 12,612 | 13,622 | 20,000 | 15,200 | 15,200 | (4,800) | (24.00 %) | |
| | 6030.100 - Other Pay - Comp Time | - | 50 | - | 200 | - | - | (200) | (100.00 %) | |
| | 6030.200 - Other Pay - Premium Pay | 100 | 657 | 443 | 700 | 900 | 900 | 200 | 28.57 % | |
| | 6030.300 - Other Pay - Equipment Pay | 2,085 | 2,185 | 231 | 2,300 | 2,700 | 2,700 | 400 | 17.39 % | |
| | 6050 - Benefits | (629) | (1,016) | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 33,817 | 32,999 | 22,984 | 42,602 | 45,409 | 47,142 | 2,807 | 6.59 % | |
| | 6050.101 - Benefits - Medicare | 7,928 | 7,743 | 5,375 | 10,020 | 10,684 | 11,129 | 664 | 6.63 % | |
| | 6050.200 - Benefits - PERA | 41,545 | 39,699 | 26,659 | 51,707 | 55,059 | 57,361 | 3,352 | 6.48 % | |
| | 6050.302 - Benefits - Unemployment | - | - | 705 | - | - | - | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Water Resources - Budgeted Revenues and Expenditures
Water Resources**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|---|
| | | | | | | | | | | |
| Expenses | 6050.550 - Benefits - Cell Phone Allowance | 1,604 | 1,603 | 1,093 | 1,320 | 2,700 | 2,700 | 1,380 | 104.55 % | |
| | 6050.560 - Benefits - IPAD allowance | 300 | 200 | - | 225 | - | - | (225) | (100.00 %) | |
| | 6050.570 - Benefits - Car Allowance | 63 | 116 | 80 | 120 | 120 | 120 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 78,330 | 75,792 | 44,787 | 104,861 | 104,858 | 110,819 | (3) | 0.00 % | |
| | 6070.100 - Dental Insurance - Employer Contribution | 5,354 | 5,521 | 3,454 | 7,869 | 8,024 | 8,424 | 155 | 1.97 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 1,037 | 886 | 587 | 1,104 | 1,274 | 1,428 | 170 | 15.40 % | |
| | 6100 - Office Supplies | 1,808 | 256 | 166 | 2,000 | 2,000 | 2,000 | - | 0.00 % | |
| | 6120.100 - Operating Supplies - Photography | - | 418 | - | - | - | - | - | 0.00 % | |
| | 6120.101 - Operating Supplies - Public Ed & Outreach Prj | 22,248 | 37,440 | 21,027 | 30,000 | 15,000 | 17,500 | (15,000) | (50.00 %) | 2020: Moved water rebate program to Water fund. |
| | 6130 - Repair & Maint Supplies | 37 | - | - | - | - | - | - | 0.00 % | |
| | 6130.101 - Repair & Maint Supplies - Horticulture | 3,467 | 3,635 | 1,547 | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 6130.107 - Repair & Maint Supplies - Concrete & Asphalt | 16 | 6,624 | 1,445 | 15,000 | 15,000 | 15,000 | - | 0.00 % | |
| | 6130.110 - Repair & Maint Supplies - Drainage | 29,852 | 77,507 | 25,173 | 130,000 | 120,000 | 120,000 | (10,000) | (7.69 %) | |
| | 6140.101 - Miscellaneous Supplies - Clothing | - | - | - | 1,750 | 1,750 | 1,750 | - | 0.00 % | |
| | 6140.102 - Miscellaneous Supplies - Safety Equipment | 6,652 | 7,638 | 4,009 | 7,500 | 7,500 | 7,500 | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 465 | 2,460 | 3,211 | 2,000 | 3,500 | 3,500 | 1,500 | 75.00 % | |
| | 6550 - Mileage & Parking Reimbursement | - | - | 7 | 100 | 100 | 100 | - | 0.00 % | |
| | 6600 - Meetings | 657 | 52 | 19 | 100 | 100 | 100 | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | 300,943 | 312,906 | 321,862 | 330,000 | 330,000 | 330,000 | - | 0.00 % | |
| | 7000 - Professional Services | 63,747 | 83,928 | 21,473 | 100,000 | 100,000 | 100,000 | - | 0.00 % | |
| | 7011 - Soil Boring & Testing | 7,625 | 2,683 | 12,227 | 7,500 | 7,500 | 7,500 | - | 0.00 % | |
| | 7017 - Laundered Uniforms | 1,198 | 909 | 606 | 1,100 | 1,100 | 1,100 | - | 0.00 % | |
| | 7100.100 - Communications - Postage | 104 | 74 | 60 | 1,000 | 1,000 | 1,000 | - | 0.00 % | |
| | 7100.102 - Communications - Data Communications | - | - | 40 | - | - | - | - | 0.00 % | |
| | 7100.104 - Communications - Mobile Telephone | - | - | 162 | - | - | - | - | 0.00 % | |
| | 7200 - Printing & Publishing | 223 | 119 | 167 | 500 | 500 | 500 | - | 0.00 % | |
| | 7400.102 - Utilities - Natural Gas | 1,641 | 1,622 | 1,103 | 1,500 | 2,000 | 2,000 | 500 | 33.33 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Water Resources - Budgeted Revenues and Expenditures
Water Resources**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 7400.108 - Utilities - Electric | 8,368 | 9,863 | 11,425 | 10,000 | 10,000 | 11,000 | - | 0.00 % | |
| | 7500.102 - Repair & Maint Services - Weed Control | 1,500 | 1,500 | - | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 7500.111 - Repair & Maint Services - Street Cleaning | 123,728 | 113,384 | 973 | 15,000 | 15,000 | 15,000 | - | 0.00 % | 2020: Moved to in-house sweeping in 2019. \$15,000 for disposal costs. |
| | 7500.112 - Repair & Maint Services - Drainway Maint | 6,863 | 74,255 | 28,959 | 125,000 | 100,000 | 100,000 | (25,000) | (20.00 %) | |
| | 7500.113 - Repair & Maint Services - Curb Raising & Curb Work | 69,234 | 198,725 | 123,376 | 200,000 | 200,000 | 200,000 | - | 0.00 % | |
| | 7500.116 - Repair & Maint Services - Water Samples | 68,674 | 36,043 | 5,500 | 50,000 | 50,000 | 50,000 | - | 0.00 % | |
| | 7500.200 - Repair & Maint Services - Software | - | 16,017 | 8,848 | - | - | - | - | 0.00 % | 2020: Cartegraph software cost in IT allocation. |
| | 7500.201 - Repair & Maint Services - Departmental Software Maint | - | - | 99 | - | - | - | - | 0.00 % | |
| | 7600 - Rentals | 13,488 | 5,226 | - | 25,000 | 20,000 | 20,000 | (5,000) | (20.00 %) | |
| | 8000 - Non-Cap Equip (< 5K) | 11,266 | 14,619 | 8,705 | 15,000 | 15,000 | 15,000 | - | 0.00 % | |
| | 8100.100 - Capital Outlay (> 5K) - Land | - | 1,000 | - | - | - | - | - | 0.00 % | |
| | 8100.150 - Capital Outlay (> 5K) - Capitalize-land | - | (1,000) | - | - | - | - | - | 0.00 % | |
| | 8100.200 - Capital Outlay (> 5K) - Infrastructure | - | 2,234,223 | - | - | - | - | - | 0.00 % | |
| | 8100.250 - Capital Outlay (> 5K) - Capitalize-Infrastructure | - | (2,234,223) | - | - | - | - | - | 0.00 % | |
| | 8100.400 - Capital Outlay (> 5K) - Improv Other Than Buildings | - | 1,042,784 | - | - | - | 25,000 | - | 0.00 % | |
| | 8100.450 - Capital Outlay (> 5K) - Capitalize Improvements | - | (1,042,784) | - | - | - | - | - | 0.00 % | |
| | 8100.500 - Capital Outlay (> 5K) - Machinery & Equipment | - | - | - | - | 380,000 | - | 380,000 | 100.00 % | |
| | 8100.800 - Capital Outlay (> 5K) - Construction Projects | - | - | - | 1,553,000 | 1,660,000 | 1,769,000 | 107,000 | 6.89 % | |
| | 8500 - Depreciation | 481,429 | 614,024 | - | - | - | - | - | 0.00 % | |
| | 9000.101 - Allocations - Information Technology | 35,682 | 44,299 | 33,764 | 45,018 | 45,018 | 46,369 | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 38,027 | 39,168 | 30,256 | 40,342 | 40,342 | 41,552 | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Water Resources - Budgeted Revenues and Expenditures
Water Resources**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 9000.103 - Allocations - General Fund Administrative | 109,908 | 113,205 | 87,451 | 116,601 | 116,601 | 120,099 | - | 0.00 % | |
| | 9000.107 - Allocations - Central Equipment | 162,762 | 167,645 | 129,506 | 172,674 | 172,674 | 177,854 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 8,791 | 6,875 | 5,204 | 6,938 | 9,868 | 9,913 | 2,930 | 42.23 % | |
| | 9000.111 - Allocations - Risk Mgmt - Claims | - | 6,952 | 6,330 | 8,440 | - | - | (8,440) | (100.00 %) | |
| | 9500 - Transfers Out | - | - | - | 320,562 | - | - | (320,562) | (100.00 %) | |
| | 9500.050 - Transfers Out - Reserves | - | - | - | - | 1,500,351 | 1,574,961 | 1,500,351 | 100.00 % | |
| | 9500.413 - Transfers Out - Improvement Project Construction | 55,753 | 1,190,758 | - | - | - | - | - | 0.00 % | |
| | 9500.421 - Transfers Out - Enterprise - Other Construction | 446,466 | 1,105,672 | - | - | - | - | - | 0.00 % | |
| | 9500.600 - Transfers Out - Central Equipment | 56,700 | 68,262 | - | - | - | - | - | 0.00 % | |
| | 9904 - Real Estate Taxes | - | 20 | - | - | - | - | - | 0.00 % | |
| | 9913 - Licenses & Permits | - | 400 | 45 | - | - | - | - | 0.00 % | |
| | 9917 - Bad Debt | 334 | 82 | - | - | - | - | - | 0.00 % | |
| | 9920 - Bank Fees | 2,460 | 6,554 | 20 | 3,500 | 6,700 | 6,700 | 3,200 | 91.43 % | |
| | 9920.100 - Bank Fees - Credit Card | 256 | 1,125 | 6,063 | 600 | 1,200 | 1,200 | 600 | 100.00 % | |
| | 9920.150 - Bank Fees - PSN | - | - | 1,777 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 159 | - | - | - | - | 0.00 % | |
| | Total | \$2,871,494 | \$5,074,703 | \$1,384,651 | \$4,256,977 | \$5,922,030 | \$5,807,090 | \$1,665,053 | 39.11 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Sewer - Budgeted Revenues and Expenditures
Sewer**

| Account Number - Description | | Actual | Actual | Actual | Budget | Budget | Budget | Budget | Budget | Comments |
|------------------------------|--|---------------------|---------------------|--------------------|---------------------|---------------------|---------------------|-----------------------|----------------------|---|
| | | 2017 | 2018 | September YTD 2019 | Amended 2019 | Proposed 2020 | Proposed 2021 | Variance \$ 2019-2020 | Variance % 2019-2020 | |
| Revenue | 4150.400 - Permits - Sewer | \$21,205 | \$19,287 | - | - | - | - | - | 0.00 % | |
| | 4270.200 - Intergovern-Local-Operating - Lift Station Maint Fees | 35,593 | 25,520 | 25,650 | 28,644 | 29,000 | 29,000 | 356 | 1.24 % | |
| | 4330.200 - Utility Charges - Sewer - Base | 1,665,537 | 1,792,916 | 1,190,608 | 1,858,846 | 2,061,331 | 2,194,090 | 202,485 | 10.89 % | 2020: Proposed 5.5% increase 2021: Proposed 5.5% increase |
| | 4330.201 - Utility Charges - Sewer - Residential | 5,089,955 | 5,382,242 | 3,455,084 | 5,290,312 | 5,844,196 | 6,215,359 | 553,884 | 10.47 % | 2020: Proposed 5.5% increase 2021: Proposed 5.5% increase |
| | 4330.202 - Utility Charges - Sewer - Commercial | 1,811,938 | 1,914,280 | 1,289,844 | 2,013,903 | 2,125,691 | 2,241,273 | 111,788 | 5.55 % | 2020: Proposed 5.5% increase 2021: Proposed 5.5% increase |
| | 4330.800 - Utility Charges - Penalties | 82,928 | 83,586 | 50,385 | 65,000 | 70,000 | 70,000 | 5,000 | 7.69 % | |
| | 4620 - Contributions - Capital | 3,021,709 | 1,905,059 | - | - | 1,300,000 | 1,300,000 | 1,300,000 | 100.00 % | 2020: Developer donated assets & internal Street project work |
| | 4700.100 - Interest Income - Investments | 44,750 | 69,344 | 82,326 | 30,000 | 53,000 | 53,000 | 23,000 | 76.67 % | |
| | 4700.150 - Interest Income - Operating Account | 1,353 | 3,519 | 3,360 | 700 | 1,500 | 1,500 | 800 | 114.29 % | |
| | 4700.200 - Interest Income - Special Assessments | - | 2,215 | - | - | 550 | 550 | 550 | 100.00 % | |
| | 4800 - Other Revenues | 17,231 | 13,062 | 8,471 | 18,000 | 18,000 | 18,000 | - | 0.00 % | 2020: SAC 1% retainage |
| | 4801 - Administrative Fee | 8,746 | 5,959 | 20 | 8,000 | 6,000 | 6,000 | (2,000) | (25.00 %) | |
| | 4807 - Refunds & Reimbursements | 4,438 | 260 | 3,057 | - | - | - | - | 0.00 % | |
| | 4900 - Transfers In | - | - | - | 1,506,128 | - | - | (1,506,128) | (100.00 %) | |
| | 4900.412 - Transfers In - Utility Trunk Replacement | 415,444 | 1,157,036 | - | - | - | - | - | 0.00 % | |
| | 4900.420 - Transfers In - Water Sewer Construction | 1,388,021 | 1,090,632 | - | - | - | - | - | 0.00 % | |
| | 4900.421 - Transfers In - Enterprise - Other Construction | - | 372,142 | - | - | - | - | - | 0.00 % | |
| | Total | \$13,608,847 | \$13,837,061 | \$6,108,804 | \$10,819,533 | \$11,509,268 | \$12,128,772 | \$689,735 | 6.37 % | |
| Expenses | 6000 - Salaries | (\$7,085) | (\$6,848) | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 508,445 | 543,601 | 361,957 | 619,970 | 650,978 | 678,066 | 31,008 | 5.00 % | |
| | 6000.200 - Salaries - Temporary | - | 5,802 | 1,883 | 7,828 | 7,985 | 8,145 | 157 | 2.01 % | |
| | 6020.100 - Overtime - Regular | 31,990 | 33,664 | 23,028 | 22,000 | 23,000 | 23,000 | 1,000 | 4.55 % | |
| | 6030.100 - Other Pay - Comp Time | 349 | 643 | 205 | 1,000 | - | - | (1,000) | (100.00 %) | |
| | 6030.200 - Other Pay - Premium Pay | 113 | 842 | 707 | 700 | 1,000 | 1,000 | 300 | 42.86 % | |
| | 6030.300 - Other Pay - Equipment Pay | 216 | 419 | 811 | 400 | 700 | 700 | 300 | 75.00 % | |
| | 6050 - Benefits | (1,073) | (1,037) | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 32,513 | 35,074 | 23,619 | 39,877 | 41,766 | 43,190 | 1,889 | 4.74 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Sewer - Budgeted Revenues and Expenditures
Sewer**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 6050.101 - Benefits - Medicare | 7,624 | 8,261 | 5,524 | 9,474 | 9,944 | 10,343 | 470 | 4.96 % | |
| | 6050.200 - Benefits - PERA | 39,304 | 42,177 | 28,081 | 48,893 | 51,272 | 53,326 | 2,379 | 4.87 % | |
| | 6050.302 - Benefits - Unemployment | - | - | 430 | - | - | - | - | 0.00 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 640 | 1,026 | 894 | 1,080 | 1,800 | 1,800 | 720 | 66.67 % | |
| | 6050.570 - Benefits - Car Allowance | 250 | 462 | 318 | 480 | 480 | 480 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 72,969 | 70,775 | 44,077 | 92,301 | 93,121 | 98,142 | 820 | .89 % | |
| | 6070.100 - Dental Insurance - Employer Contribution | 6,661 | 5,892 | 3,432 | 7,187 | 6,999 | 7,346 | (188) | (2.62 %) | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 822 | 832 | 648 | 1,047 | 1,157 | 1,276 | 110 | 10.51 % | |
| | 6100 - Office Supplies | 414 | 437 | 88 | 4,000 | 2,000 | 2,000 | (2,000) | (50.00 %) | |
| | 6120.100 - Operating Supplies - Photography | - | 418 | - | - | - | - | - | 0.00 % | |
| | 6120.102 - Operating Supplies - Motor Fuels & Lubricants | 528 | - | 17 | 500 | 500 | 500 | - | 0.00 % | |
| | 6130 - Repair & Maint Supplies | - | - | 188 | - | - | - | - | 0.00 % | |
| | 6130.100 - Repair & Maint Supplies - Equipment Parts | 150,659 | 42,900 | 28,196 | 115,000 | 100,000 | 100,000 | (15,000) | (13.04 %) | |
| | 6130.101 - Repair & Maint Supplies - Horticulture | 113 | - | - | 2,000 | 1,000 | 1,000 | (1,000) | (50.00 %) | |
| | 6130.105 - Repair & Maint Supplies - Paint | 1,450 | 2,000 | 62 | 1,500 | 1,500 | 1,500 | - | 0.00 % | |
| | 6130.113 - Repair & Maint Supplies - Sewer Mains | - | 370 | - | 2,000 | 500 | 500 | (1,500) | (75.00 %) | |
| | 6140.102 - Miscellaneous Supplies - Safety Equipment | 3,112 | 6,538 | 2,384 | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 4,705 | 7,220 | 4,514 | 8,000 | 8,000 | 8,000 | - | 0.00 % | |
| | 6550 - Mileage & Parking Reimbursement | - | - | 118 | - | - | - | - | 0.00 % | |
| | 7000 - Professional Services | 24,887 | 53,924 | 9,776 | 70,000 | 40,000 | 40,000 | (30,000) | (42.86 %) | |
| | 7004 - Audit Fees | 3,537 | 3,573 | 3,594 | 3,900 | 3,700 | 3,700 | (200) | (5.13 %) | |
| | 7011 - Soil Boring & Testing | - | 4,050 | - | - | - | - | - | 0.00 % | |
| | 7017 - Laundered Uniforms | 1,028 | 1,179 | 829 | 1,500 | 1,500 | 1,500 | - | 0.00 % | |
| | 7100 - Communications | - | 7 | - | - | - | - | - | 0.00 % | |
| | 7100.100 - Communications - Postage | 26,976 | 28,905 | 16,283 | 28,000 | 28,000 | 28,000 | - | 0.00 % | |
| | 7100.102 - Communications - Data Communications | - | 988 | 2,625 | - | - | - | - | 0.00 % | |
| | 7200 - Printing & Publishing | 9,353 | 9,566 | 5,443 | 10,000 | 10,000 | 10,000 | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Sewer - Budgeted Revenues and Expenditures
Sewer**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|---|
| | | | | | | | | | | |
| Expenses | 7400.102 - Utilities - Natural Gas | 4,206 | 4,380 | 2,883 | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 7400.103 - Utilities - Water & Sewer | 4,654 | 4,978 | 3,629 | 4,000 | 5,000 | 5,000 | 1,000 | 25.00 % | |
| | 7400.104 - Utilities - Solid Waste | - | 567 | - | - | 1,000 | 1,000 | 1,000 | 100.00 % | |
| | 7400.108 - Utilities - Electric | 88,138 | 88,061 | 56,378 | 80,000 | 90,000 | 90,000 | 10,000 | 12.50 % | |
| | 7500.127 - Repair & Maint Services - Metro Sewer Board | 5,661,557 | 5,961,976 | 4,751,121 | 6,334,830 | 6,514,030 | 6,710,000 | 179,200 | 2.83 % | |
| | 7500.136 - Repair & Maint Services - Manhole Sealing | 3,760 | 35,397 | - | 90,000 | 90,000 | 90,000 | - | 0.00 % | |
| | 7500.138 - Repair & Maint Services - Maple Grove Sewer Agreement | 225,919 | - | 2,521 | 215,000 | 10,100 | 10,400 | (204,900) | (95.30 %) | 2020: Reduction reflective of joint request by cities to have metered flow adjusted into Met Council charge. Additionally, unmetered adjustment will now be made by Met Council for 60 units. Plymouth only pays Maple Grove maintenance costs per agreement, no longer treatment cost since Met Council has now fully adjusted for such. |
| | 7500.145 - Repair & Maint Services - Sewer Main Repair | 27,494 | 21,553 | 251 | 30,000 | 30,000 | 30,000 | - | 0.00 % | |
| | 7500.200 - Repair & Maint Services - Software | - | 16,017 | 8,848 | - | - | - | - | 0.00 % | 2020: Cartegraph software cost in IT allocation. |
| | 7500.202 - Repair & Maint Services - Equipment Maint | 3,919 | 12,921 | 12,050 | 40,000 | 20,000 | 20,000 | (20,000) | (50.00 %) | |
| | 8000 - Non-Cap Equip (< 5K) | 1,498 | 3,089 | 5,967 | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 8100.200 - Capital Outlay (> 5K) - Infrastructure | - | 2,799,234 | - | - | - | - | - | 0.00 % | |
| | 8100.250 - Capital Outlay (> 5K) - Capitalize-Infrastructure | - | (2,799,234) | - | - | - | - | - | 0.00 % | |
| | 8100.800 - Capital Outlay (> 5K) - Construction Projects | - | - | - | 2,145,000 | 1,750,000 | 1,440,000 | (395,000) | (18.41 %) | |
| | 8500 - Depreciation | 1,256,013 | 1,304,490 | - | - | - | - | - | 0.00 % | |
| | 9000.101 - Allocations - Information Technology | 55,140 | 70,979 | 54,086 | 72,115 | 72,115 | 74,278 | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 37,062 | 38,174 | 29,489 | 39,319 | 39,319 | 40,499 | - | 0.00 % | |
| | 9000.103 - Allocations - General Fund Administrative | 404,384 | 416,516 | 321,758 | 429,011 | 429,011 | 441,881 | - | 0.00 % | |
| | 9000.107 - Allocations - Central Equipment | 188,409 | 194,062 | 149,913 | 199,884 | 199,884 | 205,881 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 15,467 | 14,176 | 10,711 | 14,281 | 15,825 | 15,873 | 1,544 | 10.81 % | |
| | 9000.111 - Allocations - Risk Mgmt - Claims | 1,461 | 3,672 | 3,342 | 4,456 | 3,482 | 3,482 | (974) | (21.86 %) | |
| | 9500.050 - Transfers Out - Reserves | - | - | - | - | 1,113,990 | 1,788,354 | 1,113,990 | 100.00 % | |

City of Plymouth
 2020/2021 Biennial Budget Detail
 Sewer - Budgeted Revenues and Expenditures
 Sewer

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|---------------------|---------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 9500.413 - Transfers Out - Improvement Project Construction | 305,357 | 328,910 | - | - | - | - | - | 0.00 % | |
| | 9500.420 - Transfers Out - Water Sewer Construction | 1,319,105 | 1,091,178 | - | - | - | - | - | 0.00 % | |
| | 9500.421 - Transfers Out - Enterprise - Other Construction | - | 353,682 | - | - | - | - | - | 0.00 % | |
| | 9500.600 - Transfers Out - Central Equipment | - | 62,092 | - | - | - | - | - | 0.00 % | |
| | 9900 - Miscellaneous | - | - | 25 | - | - | - | - | 0.00 % | |
| | 9917 - Bad Debt | 497 | 162 | - | - | - | - | - | 0.00 % | |
| | 9919 - Administration Fees | - | 203 | - | - | - | - | - | 0.00 % | |
| | 9920 - Bank Fees | 5,905 | 16,110 | 28 | 5,000 | 16,000 | 16,000 | 11,000 | 220.00 % | |
| | 9920.100 - Bank Fees - Credit Card | 1,518 | 3,892 | 15,481 | 3,000 | 4,000 | 4,000 | 1,000 | 33.33 % | |
| | 9920.150 - Bank Fees - PSN | - | - | 4,493 | - | 3,500 | 3,500 | 3,500 | 100.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 216 | - | 110 | 110 | 110 | 100.00 % | |
| Total | | \$10,531,958 | \$10,950,892 | \$6,002,918 | \$10,819,533 | \$11,509,268 | \$12,128,772 | \$689,735 | 6.37 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Solid Waste Mgmt - Budgeted Revenues and Expenditures
Solid Waste Mgmt**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|------------------|------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|---|
| | | | | | | | | | | |
| Revenue | 4100.400 - Licenses - Garbage Hauler | \$4,771 | \$4,856 | \$4,069 | \$4,975 | \$4,975 | \$4,975 | - | 0.00 % | |
| | 4250 - Intergovern-County-Operating | 199,942 | 172,304 | 152,969 | 130,000 | 120,000 | 100,000 | (10,000) | (7.69 %) | |
| | 4270 - Intergovern-Local-Operating | 5,837 | 5,837 | - | 5,837 | 11,674 | 13,602 | 5,837 | 100.00 % | 2020: Raise Fee for other cities from \$1 to \$2 per capita due to increased costs for grinding and disposal of yard waste materials. |
| | 4330.300 - Utility Charges - Solid Waste | 652,981 | 737,135 | 507,098 | 811,998 | 942,388 | 1,057,066 | 130,390 | 16.06 % | 2020: Proposed \$0.35 per month increase 2021: Proposed \$0.35 per month increase |
| | 4330.800 - Utility Charges - Penalties | 7,274 | 6,788 | 3,942 | 4,500 | 4,500 | 4,500 | - | 0.00 % | |
| | 4700.100 - Interest Income - Investments | 21,768 | 23,138 | 32,573 | 20,000 | 19,000 | 19,000 | (1,000) | (5.00 %) | |
| | 4700.150 - Interest Income - Operating Account | 616 | 1,446 | 966 | 300 | 1,000 | 1,000 | 700 | 233.33 % | |
| | 4700.200 - Interest Income - Special Assessments | - | 227 | - | - | 50 | 50 | 50 | 100.00 % | |
| | 4800 - Other Revenues | 100,929 | 12,670 | 12,720 | 15,000 | 15,000 | 15,000 | - | 0.00 % | 2020: Increase cost for trailers during Drop Off Day |
| | 4807.101 - Refunds & Reimbursements - Restitution | 528 | - | - | - | - | - | - | 0.00 % | |
| | 4900 - Transfers In | - | - | - | 289,010 | - | - | (289,010) | (100.00 %) | |
| | 4900.050 - Transfers In - Reserves | - | - | - | - | 257,543 | 240,147 | 257,543 | 100.00 % | |
| | Total | \$994,647 | \$964,402 | \$714,336 | \$1,281,620 | \$1,376,130 | \$1,455,340 | \$94,510 | 7.37 % | |
| Expenses | 6000 - Salaries | (\$2,479) | (\$349) | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 65,547 | 35,139 | 19,723 | 88,365 | 96,811 | 123,152 | 8,446 | 9.56 % | |
| | 6000.200 - Salaries - Temporary | 29,159 | 29,298 | 18,872 | 33,705 | 32,550 | 34,515 | (1,155) | (3.43 %) | |
| | 6020.100 - Overtime - Regular | 4,908 | 6,558 | 7,337 | 7,000 | 7,000 | 7,000 | - | 0.00 % | |
| | 6030.300 - Other Pay - Equipment Pay | - | - | 30 | - | - | - | - | 0.00 % | |
| | 6050 - Benefits | (376) | (53) | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 5,824 | 4,197 | 2,790 | 7,907 | 8,327 | 10,055 | 420 | 5.31 % | |
| | 6050.101 - Benefits - Medicare | 1,362 | 993 | 653 | 1,881 | 1,985 | 2,394 | 104 | 5.53 % | |
| | 6050.200 - Benefits - PERA | 6,602 | 4,500 | 2,436 | 7,152 | 7,787 | 9,761 | 635 | 8.88 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 25 | 60 | 40 | 360 | 360 | 360 | - | 0.00 % | |
| | 6050.560 - Benefits - IPAD allowance | - | - | - | 75 | - | - | (75) | (100.00 %) | |
| | 6050.570 - Benefits - Car Allowance | 63 | 116 | 80 | 120 | 120 | 120 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 11,653 | 6,261 | 2,480 | 22,974 | 17,161 | 23,127 | (5,813) | (25.30 %) | |
| | 6070.100 - Dental Insurance - Employer Contribution | 440 | 356 | 251 | 1,704 | 1,523 | 2,122 | (181) | (10.62 %) | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 131 | 77 | 41 | 226 | 224 | 288 | (2) | (.88 %) | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Solid Waste Mgmt - Budgeted Revenues and Expenditures
Solid Waste Mgmt**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| | | | | | | | | | | |
| Expenses | 6100 - Office Supplies | - | - | 26 | 50 | 50 | 50 | - | 0.00 % | |
| | 6120 - Operating Supplies | 7,750 | 106 | 669 | 2,700 | 2,700 | 2,700 | - | 0.00 % | |
| | 6120.101 - Operating Supplies - Public Ed & Outreach Prj | 1,224 | 1,315 | 917 | 2,200 | 2,200 | 3,700 | - | 0.00 % | 2021: Organics education |
| | 6140 - Miscellaneous Supplies | - | 292 | - | 200 | 200 | 200 | - | 0.00 % | |
| | 6140.101 - Miscellaneous Supplies - Clothing | 100 | - | - | 100 | 100 | 100 | - | 0.00 % | |
| | 6140.102 - Miscellaneous Supplies - Safety Equipment | 280 | 97 | - | 300 | 300 | 300 | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 25 | - | - | - | 400 | 400 | 400 | 100.00 % | |
| | 6500.104 - Employee Development - Conf & Seminars | - | 37 | - | 400 | - | - | (400) | (100.00 %) | |
| | 6550 - Mileage & Parking Reimbursement | - | - | - | 50 | 50 | 50 | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | 10 | 300 | - | 400 | 400 | 400 | - | 0.00 % | |
| | 7000 - Professional Services | 42,326 | 44,749 | 93,031 | 53,500 | 48,500 | 51,500 | (5,000) | (9.35 %) | 2020: Additional half day for drop off of free items ----- 2020: Shifted contracted wood grinding and leaf removal services to 7400.105 to reflect how recycling solid waste is treated in paying for contracted services. |
| | 7003 - Legal | - | - | - | 500 | 500 | 500 | - | 0.00 % | |
| | 7100.100 - Communications - Postage | 4 | 9 | - | 100 | 100 | 100 | - | 0.00 % | |
| | 7200 - Printing & Publishing | - | 25 | 207 | 2,000 | 2,000 | 2,000 | - | 0.00 % | |
| | 7400.104 - Utilities - Solid Waste | 838,869 | 883,413 | 534,100 | 975,000 | 1,000,000 | 1,030,000 | 25,000 | 2.56 % | |
| | 7400.105 - Utilities - Yard Waste | 701 | 701 | - | 500 | 70,400 | 74,000 | 69,900 | 13,980.00 % | 2020: Contracted wood grinding/leaves disposal from yard waste site. Costs are higher than past years based on actual quoted pricing. |
| | 7600 - Rentals | - | - | 392 | - | 800 | 800 | 800 | 100.00 % | 2020: Shifted from 7400.105 (Portable toilet rentals) |
| | 8100.400 - Capital Outlay (> 5K) - Improv Other Than Buildings | 12,937 | - | - | - | - | - | - | 0.00 % | |
| | 8100.450 - Capital Outlay (> 5K) - Capitalize Improvements | (12,937) | - | - | - | - | - | - | 0.00 % | |
| | 8500 - Depreciation | 4,893 | 5,683 | - | - | - | - | - | 0.00 % | |
| | 9000.101 - Allocations - Information Technology | 3,774 | 4,026 | 3,098 | 4,130 | 4,130 | 4,254 | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 4,025 | 4,146 | 3,202 | 4,270 | 4,270 | 4,398 | - | 0.00 % | |
| | 9000.103 - Allocations - General Fund Administrative | 55,348 | 57,008 | 44,039 | 58,718 | 58,718 | 60,480 | - | 0.00 % | |
| | 9000.107 - Allocations - Central Equipment | 1,516 | 1,561 | 1,206 | 1,608 | 1,608 | 1,656 | - | 0.00 % | |

City of Plymouth
2020/2021 Biennial Budget Detail
Solid Waste Mgmt - Budgeted Revenues and Expenditures
Solid Waste Mgmt

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 914 | 417 | 319 | 425 | 356 | 358 | (69) | (16.24 %) | |
| | 9900 - Miscellaneous | - | 25 | - | - | - | - | - | 0.00 % | |
| | 9913.100 - Licenses & Permits - Yard Waste | 1,200 | 1,800 | 600 | 1,500 | 2,000 | 2,000 | 500 | 33.33 % | |
| | 9917 - Bad Debt | 48 | 20 | - | - | - | - | - | 0.00 % | |
| | 9920 - Bank Fees | 718 | 1,454 | 9 | 1,000 | 1,500 | 1,500 | 500 | 50.00 % | |
| | 9920.100 - Bank Fees - Credit Card | 672 | 697 | 1,359 | 500 | 1,000 | 1,000 | 500 | 100.00 % | |
| | 9920.150 - Bank Fees - PSN | - | - | 384 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 63 | - | - | - | - | 0.00 % | |
| | Total | \$1,087,256 | \$1,095,034 | \$738,351 | \$1,281,620 | \$1,376,130 | \$1,455,340 | \$94,510 | 7.37 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Ice Center - Budgeted Revenues and Expenditures
Ice Center**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|---|
| | | | | | | | | | | |
| Revenue | 4310.102 - Program Fees - Open Freestyle | \$384 | - | - | - | - | - | - | 0.00 % | |
| | 4310.104 - Program Fees - Open Skating | 14,080 | 16,204 | 6,966 | 14,100 | 15,000 | 15,000 | 900 | 6.38 % | 2020: Can fluctuate each year depending upon availability to provide the program. |
| | 4310.105 - Program Fees - Open Hockey | 4,220 | 5,217 | 2,277 | 4,500 | 5,000 | 5,000 | 500 | 11.11 % | 2020: Will try to offer more opportunities but will keep budget the same until see a difference. |
| | 4310.106 - Program Fees - Figure Skating Classes | 105,260 | 119,619 | 81,423 | 108,000 | 115,000 | 115,000 | 7,000 | 6.48 % | 2020: Seeing an increase in participation. Participation in 2019 is not at same level as 2018 but numbers are still good. |
| | 4310.108 - Program Fees - High School Hockey Games | 25,739 | 23,676 | 9,678 | 29,000 | 25,000 | 26,000 | (4,000) | (13.79 %) | 2020: Depends how many home games there are each year and how each team is performing. |
| | 4320.101 - Rental Fees - Ice Rental | 1,132,148 | 1,177,918 | 802,487 | 1,200,000 | 1,200,000 | 1,200,000 | - | 0.00 % | 2020: Increased rental rates during prime hours. |
| | 4320.102 - Rental Fees - Skate Rental | 9,908 | 12,723 | 7,605 | 10,000 | 11,000 | 11,000 | 1,000 | 10.00 % | 2020: Fluctuates depending upon skate school and open skate. |
| | 4320.106 - Rental Fees - Training Facility Rental | 72,495 | 74,312 | 56,979 | 75,972 | 78,252 | 80,599 | 2,280 | 3.00 % | 2020: MAP/FHIT Lease Payments. 2021: MAP/FHIT Lease Payments. |
| | 4320.200 - Rental Fees - Meeting Rooms | - | 2,643 | 2,750 | 2,500 | 2,600 | 2,700 | 100 | 4.00 % | 2020: Lost a BNI afternoon group in 2018 to Golden Valley Brookview. |
| | 4350.108 - General Services - Advertisements | 29,381 | 32,452 | 24,659 | 28,000 | 30,000 | 32,000 | 2,000 | 7.14 % | 2020: Dasherboard and other opportunities. |
| | 4350.117 - General Services - Skate Sharpening | 2,129 | 2,381 | 1,716 | 2,400 | 2,400 | 2,500 | - | 0.00 % | 2020: New Skate Sharpening system. Hope to increase. |
| | 4350.118 - General Services - Pro Shop Sales | 603 | 707 | 494 | 600 | 600 | 700 | - | 0.00 % | 2020: Added gloves for skate school. |
| | 4360.114 - Items for Resale - Concessions | 120,950 | 144,438 | 100,701 | 135,000 | 135,000 | 140,000 | - | 0.00 % | 2020: Concessions were up in 2018. |
| | 4600 - Contributions - Operating | - | 34,652 | - | - | - | - | - | 0.00 % | |
| | 4620 - Contributions - Capital | 1,154,344 | 224,947 | 85,976 | 85,976 | - | - | (85,976) | (100.00 %) | 2020: WYHA completed their Training Center Payments. |
| | 4700.100 - Interest Income - Investments | 21,716 | 18,905 | 18,810 | 17,000 | 14,000 | 14,000 | (3,000) | (17.65 %) | |
| | 4700.150 - Interest Income - Operating Account | 418 | 1,041 | 695 | 350 | 500 | 500 | 150 | 42.86 % | |
| | 4800 - Other Revenues | 550 | 10,449 | 335 | 600 | 600 | 600 | - | 0.00 % | |
| | 4800.400 -Other Revenues - Commissions | 18,907 | 21,209 | 12,799 | 15,000 | 19,000 | 20,000 | 4,000 | 26.67 % | 2020: Vending Machine Revenue 2021: Has been increasing each year. |
| | 4801 - Administrative Fee | 25 | - | - | 50 | - | - | (50) | (100.00 %) | |
| | 4804 - Sale of Asset | 750 | - | 30,000 | 25,000 | - | - | (25,000) | (100.00 %) | |
| | 4805 - Gain (Loss) of Capital Asset | - | - | (1,993) | - | - | - | - | 0.00 % | |
| | 4807 - Refunds & Reimbursements | 2,725 | 6,181 | 14,090 | - | 2,000 | 2,000 | 2,000 | 100.00 % | |
| | 4807.103-Refunds & Reimbursements-Utility Reimbursement | 5,840 | 9,523 | 8,467 | 6,500 | 10,000 | 10,000 | 3,500 | 53.85 % | 2020: MAP/FHIT Utility payments. Could change with LED lighting. |
| | 4900.050 - Transfers In - Reserves | - | - | - | - | 171,980 | - | 171,980 | 100.00 % | 2020: Includes use of reserves for Dasherboard Replacement Rink B. |
| | 4900.400 - Transfers In - General Capital Projects | 30,699 | - | - | - | - | - | - | 0.00 % | |
| Total | | \$2,753,272 | \$1,939,200 | \$1,266,913 | \$1,760,548 | \$1,837,932 | \$1,677,599 | \$77,384 | 4.40 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Ice Center - Budgeted Revenues and Expenditures
Ice Center**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| | | | | | | | | | | |
| Expenses | 6000 - Salaries | (\$21,808) | (\$6,260) | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 334,481 | 307,362 | 206,238 | 313,412 | 359,188 | 376,096 | 45,776 | 14.61 % | |
| | 6000.200 - Salaries - Temporary | 172,018 | 203,110 | 123,850 | 179,195 | 177,779 | 186,435 | (1,416) | (.79 %) | |
| | 6020.100 - Overtime - Regular | - | - | - | 100 | 100 | 100 | - | 0.00 % | |
| | 6030.100 - Other Pay - Comp Time | - | 10 | - | - | - | - | - | 0.00 % | |
| | 6050 - Benefits | (3,304) | (948) | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 31,645 | 31,725 | 20,544 | 30,694 | 33,443 | 35,029 | 2,749 | 8.96 % | |
| | 6050.101 - Benefits - Medicare | 7,401 | 7,419 | 4,805 | 7,178 | 7,821 | 8,192 | 643 | 8.96 % | |
| | 6050.200 - Benefits - PERA | 29,925 | 30,313 | 21,144 | 36,014 | 39,012 | 40,320 | 2,998 | 8.32 % | |
| | 6050.302 - Benefits - Unemployment | 128 | - | - | 500 | 500 | 500 | - | 0.00 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 2,022 | 1,880 | 1,188 | 2,352 | 2,352 | 2,352 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 45,554 | 43,926 | 29,221 | 45,845 | 55,610 | 59,071 | 9,765 | 21.30 % | |
| | 6070.100 - Dental Insurance - Employer Contribution | 4,235 | 2,729 | 1,683 | 2,754 | 3,398 | 3,568 | 644 | 23.38 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 629 | 578 | 545 | 599 | 749 | 854 | 150 | 25.04 % | |
| | 6100 - Office Supplies | 551 | 836 | 337 | 400 | 600 | 600 | 200 | 50.00 % | 2020: Increase in supplies for Open Skate and skate school supplies. |
| | 6120 - Operating Supplies | 22,246 | 16,851 | 12,021 | 22,650 | 25,000 | 25,000 | 2,350 | 10.38 % | 2020: More activity equals more supplies for janitorial needs. |
| | 6120.103 - Operating Supplies - Janitorial | 15,294 | 10,498 | - | - | - | - | - | 0.00 % | |
| | 6120.125 - Operating Supplies - Resale | 47,569 | 56,780 | 43,390 | 57,500 | 58,000 | 60,000 | 500 | .87 % | 2020: Concessions and Pro Shop retail items. |
| | 6130 - Repair & Maint Supplies | - | 66 | - | - | - | - | - | 0.00 % | |
| | 6130.100 - Repair & Maint Supplies - Equipment Parts | 18,187 | 18,261 | 12,328 | 13,100 | 19,000 | 20,000 | 5,900 | 45.04 % | 2020: Older equipment equals repairs. |
| | 6140.100 - Miscellaneous Supplies - Medical | 153 | 300 | 355 | 200 | 300 | 300 | 100 | 50.00 % | |
| | 6140.101 - Miscellaneous Supplies - Clothing | 1,103 | 3,018 | 342 | 1,300 | 500 | 3,000 | (800) | (61.54 %) | 2021: Skate School Coaches staff coat replacement. |
| | 6500 - Employee Development | 1,017 | - | - | - | - | - | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 314 | 3,332 | 4,984 | 3,575 | 4,000 | 4,000 | 425 | 11.89 % | 2020: National Conference for CIT certification 2021: National Conference for CIT certification |
| | 6550 - Mileage & Parking Reimbursement | 20 | 107 | - | 100 | 100 | 100 | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | 570 | 804 | 475 | 700 | 800 | 800 | 100 | 14.29 % | 2020: MIAMA, US Ice Rinks, ISI. 2021: MIAMA, US Ice Rinks, ISI. |
| | 7000 - Professional Services | 47,092 | 49,727 | 48,165 | 50,344 | 50,344 | 50,344 | - | 0.00 % | 2020: ICWC 2021: ICWC |
| | 7003 - Legal | - | 405 | - | - | - | - | - | 0.00 % | |
| | 7004 - Audit Fees | 817 | 776 | 832 | 900 | 900 | 900 | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Ice Center - Budgeted Revenues and Expenditures
Ice Center**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 7100.100 - Communications - Postage | 80 | 19 | 5 | 175 | 50 | 50 | (125) | (71.43 %) | |
| | 7100.102 - Communications - Data Communications | 608 | 973 | 227 | - | 360 | 375 | 360 | 100.00 % | 2020: Comcast television channels 2021: Comcast television channels |
| | 7200 - Printing & Publishing | 123 | 41 | - | - | - | - | - | 0.00 % | |
| | 7400.102 - Utilities - Natural Gas | 56,996 | 58,628 | 31,163 | 62,000 | 62,000 | 64,000 | - | 0.00 % | 2020: Weather related and can fluctuate. |
| | 7400.103 - Utilities - Water & Sewer | 32,957 | 28,014 | 18,560 | 33,000 | 33,000 | 34,000 | - | 0.00 % | 2020: Weather related and if we need to take ice out and put ice back in. Cooling Towers also more active in warm summers. Must be monitored. 2021: Weather related and can fluctuate when we take ice out and put back in. Cooling towers also impact water use on warm summers. |
| | 7400.104 - Utilities - Solid Waste | 4,265 | 5,161 | 4,351 | 4,300 | 6,000 | 6,100 | 1,700 | 39.53 % | 2020: Rates have increased and we have been throwing items in storage we no longer use. |
| | 7400.108 - Utilities - Electric | 257,448 | 257,447 | 177,474 | 251,000 | 250,000 | 250,000 | (1,000) | (.40 %) | 2020: Expense should go down with new LED lights being installed in 2019. |
| | 7500.104 - Repair & Maint Services - Electrical | 5,975 | - | - | - | - | - | - | 0.00 % | |
| | 7500.105 - Repair & Maint Services - Plumbing | 551 | 420 | - | - | - | - | - | 0.00 % | |
| | 7500.118 - Repair & Maint Services - Janitorial Services | - | 1,059 | - | - | - | - | - | 0.00 % | |
| | 7500.130 - Repair & Maint Services - Building Maint | 51,126 | 101,830 | 50,063 | 105,000 | 115,000 | 115,000 | 10,000 | 9.52 % | 2020: 20+ year building with more things needing repairs with roof leaks, painting, plumbing, security/fire alarm panels, and misc. items. |
| | 7500.135 - Repair & Maint Services - Building Security | 9,319 | 3,302 | 600 | - | - | - | - | 0.00 % | |
| | 7500.202 - Repair & Maint Services - Equipment Maint | 40,557 | 27,801 | - | - | - | - | - | 0.00 % | |
| | 7600 - Rentals | 3,006 | 1,000 | 584 | 2,000 | 2,000 | 2,000 | - | 0.00 % | 2020: Lifts for fixing lights and equipment high up. |
| | 8000 - Non-Cap Equip (< 5K) | 4,882 | 2,980 | 5,580 | 4,300 | - | - | (4,300) | (100.00 %) | |
| | 8050 - Cap Equip (\$5K - \$25K) | - | 42,984 | 20,079 | 20,000 | 54,000 | 40,000 | 34,000 | 170.00 % | |
| | 8100.300 - Capital Outlay (> 5K) - Buildings | - | 11,380 | - | - | - | - | - | 0.00 % | |
| | 8100.350 - Capital Outlay (> 5K) - Capitalize Buildings | - | (11,380) | - | - | - | - | - | 0.00 % | |
| | 8100.500 - Capital Outlay (> 5K) - Machinery & Equipment | 18,483 | 127,591 | 137,062 | 300,000 | 270,000 | 60,000 | (30,000) | (10.00 %) | |
| | 8100.550 - Capital Outlay (> 5K) - Capitalize Machinery & Equip | (18,483) | (170,575) | - | - | - | - | - | 0.00 % | |
| | 8100.800 - Capital Outlay (> 5K) - Construction Projects | - | - | - | - | - | - | - | 0.00 % | |
| | 8500 - Depreciation | 473,349 | 520,674 | 3,487 | - | - | - | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Ice Center - Budgeted Revenues and Expenditures
Ice Center**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 9000.101 - Allocations - Information Technology | 76,618 | 86,329 | 65,975 | 87,966 | 87,966 | 90,605 | - | 0.00 % | |
| | 9000.103 - Allocations - General Fund Administrative | 74,099 | 76,322 | 58,959 | 78,612 | 78,612 | 80,970 | - | 0.00 % | |
| | 9000.107 - Allocations - Central Equipment | 493 | 507 | 392 | 522 | 522 | 538 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | (1,932) | (25,448) | (19,022) | (25,363) | 13,489 | 13,558 | 38,852 | (153.18 %) | |
| | 9000.111 - Allocations - Risk Mgmt - Claims | 18,004 | 31,776 | 28,933 | 38,577 | 3,486 | 3,486 | (35,091) | (90.96 %) | |
| | 9500 - Transfers Out | - | - | - | 7,567 | - | - | (7,567) | (100.00 %) | |
| | 9500.050 - Transfers Out - Reserves | - | - | - | - | - | 19,759 | - | 0.00 % | |
| | 9500.400 - Transfers Out - General Capital Projects | 112,475 | 138,971 | - | - | - | - | - | 0.00 % | |
| | 9900 - Miscellaneous | (30) | - | - | - | - | - | - | 0.00 % | |
| | 9900.100 - Miscellaneous - Cash Over/Short | 152 | 97 | (27) | - | - | - | - | 0.00 % | |
| | 9903 - Scholarships | 1,038 | 920 | 650 | 600 | 1,000 | 1,000 | 400 | 66.67 % | |
| | 9913 - Licenses & Permits | 549 | 418 | 555 | 950 | 700 | 700 | (250) | (26.32 %) | 2020: MN Health Department: Food, Chemicals, Hazardous items. |
| | 9917 - Bad Debt | 49 | - | 3,359 | - | - | - | - | 0.00 % | |
| | 9920 - Bank Fees | 212 | 164 | 6 | 500 | 300 | 300 | (200) | (40.00 %) | |
| | 9920.100 - Bank Fees - Credit Card | 6,647 | 10,130 | 6,859 | 6,200 | 11,000 | 11,000 | 4,800 | 77.42 % | 2020: More credit card purchases. 2021: More credit card purchases. |
| | 9920.150 - Bank Fees - PSN | - | - | 27 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 45 | - | - | - | - | 0.00 % | |
| | 9922 - Interest - Interfund Advances | 21,506 | 17,415 | - | 13,230 | 8,951 | 6,597 | (4,279) | (32.34 %) | |
| Total | | \$2,008,981 | \$2,130,555 | \$1,128,391 | \$1,760,548 | \$1,837,932 | \$1,677,599 | \$77,384 | 4.40 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Field House - Budgeted Revenues and Expenditures
Field House**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|------------------|------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Revenue | 4310.100 - Program Fees - Recreation | \$30,832 | \$23,990 | \$12,400 | \$25,000 | \$25,000 | \$25,000 | - | 0.00 % | 2020: Open Play Revenue: \$4 Res, \$5 Non-Res - during designated times, fluctuates on rental schedules and holiday schedule 2018 Actual = \$23,990.28 (*\$17,689 Preschool/youth) 2017 Actual = \$30,832.29 2016 Actual = \$20,756.06 2015 Actual = \$29,865.43 |
| | 4320.100 - Rental Fees - Recreation | 17,833 | 17,670 | 18,713 | 17,000 | 17,000 | 17,000 | - | 0.00 % | 2020: Parks & Recreation Programs (primarily adult soccer leagues) |
| | 4320.103 - Rental Fees - Field House Rental | 338,704 | 374,455 | 258,756 | 350,000 | 350,000 | 350,000 | - | 0.00 % | 2020: *Field Rate Fee Increase in Fall of 2018, both Resident & Non-Res rates. 2019 Estimate = \$353,000 (will depend on fall calendar, nov. & dec) 2018 Actual = \$374,455 (long season due to April snow) 2017 Actual = \$338,704.38 2016 Actual = \$335,576 2015 Actual = \$341,572.50 |
| | 4350.108 - General Services - Advertisements | 300 | 1,425 | 450 | 1,500 | 1,500 | 1,500 | - | 0.00 % | 2020: Banners (\$300 per season) |
| | 4700.100 - Interest Income - Investments | 33,877 | 17,056 | 34,560 | 18,000 | 21,000 | 21,000 | 3,000 | 16.67 % | |
| | 4700.150 - Interest Income - Operating Account | 640 | 1,349 | 1,081 | 500 | 500 | 500 | - | 0.00 % | |
| | 4800 - Other Revenues | 736 | - | - | - | - | - | - | 0.00 % | |
| | 4800.400 -Other Revenues - Commissions | 599 | 1,418 | 1,494 | 1,300 | 1,300 | 1,300 | - | 0.00 % | 2020: Vending Machines |
| | 4807 - Refunds & Reimbursements | - | 28 | 808 | - | - | - | - | 0.00 % | |
| | 4900.400 - Transfers In - General Capital Projects | - | 23,004 | - | - | - | - | - | 0.00 % | |
| | Total | \$423,521 | \$460,395 | \$328,261 | \$413,300 | \$416,300 | \$416,300 | \$3,000 | .73 % | |
| Expenses | 6000 - Salaries | \$1,292 | \$1,683 | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 68,286 | 72,559 | 52,438 | 76,882 | 95,819 | 100,279 | 18,937 | 24.63 % | |
| | 6000.200 - Salaries - Temporary | 25,802 | 25,671 | 16,666 | 34,400 | 35,088 | 35,790 | 688 | 2.00 % | |
| | 6020.100 - Overtime - Regular | - | 18 | 37 | - | 100 | 100 | 100 | 100.00 % | |
| | 6030.100 - Other Pay - Comp Time | 35 | 17 | - | 100 | - | - | (100) | (100.00 %) | |
| | 6050 - Benefits | 196 | 255 | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 5,730 | 5,990 | 4,202 | 6,954 | 8,169 | 8,491 | 1,215 | 17.47 % | |
| | 6050.101 - Benefits - Medicare | 1,340 | 1,401 | 983 | 1,627 | 1,911 | 1,986 | 284 | 17.46 % | |
| | 6050.200 - Benefits - PERA | 5,383 | 5,458 | 3,935 | 5,775 | 7,196 | 7,530 | 1,421 | 24.61 % | |
| | 6050.302 - Benefits - Unemployment | 49 | - | 232 | - | - | - | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Field House - Budgeted Revenues and Expenditures
Field House**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 6050.550 - Benefits - Cell Phone Allowance | 576 | 583 | 445 | 768 | 768 | 768 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 9,840 | 9,886 | 6,826 | 10,303 | 14,633 | 15,451 | 4,330 | 42.03 % | |
| | 6070.100 - Dental Insurance - Employer Contribution | 735 | 693 | 554 | 683 | 1,209 | 1,270 | 526 | 77.01 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 168 | 176 | 146 | 180 | 291 | 336 | 111 | 61.67 % | |
| | 6120 - Operating Supplies | 3,397 | 4,926 | 2,647 | 7,500 | 7,000 | 7,000 | (500) | (6.67 %) | 2020: Soccer/Lax Nets, Open Play Supplies, Turf Supplies, Inflatable blowers, balls, clocks, exit signs, storage bins, signage, etc. |
| | 6140.101 - Miscellaneous Supplies - Clothing | 343 | 500 | - | 500 | 500 | 500 | - | 0.00 % | 2020: 7-10 staff; \$50 per staff |
| | 6500.100 - Employee Development - Training | - | 149 | - | 200 | 200 | 200 | - | 0.00 % | |
| | 7000 - Professional Services | 21,586 | 22,369 | 20,268 | 22,000 | 24,000 | 24,000 | 2,000 | 9.09 % | 2020: Crane & Operator, Yeadon Contract, ICWC services, Preventive Service Agreements on mechanical systems |
| | 7004 - Audit Fees | 817 | 822 | 832 | 900 | 900 | 900 | - | 0.00 % | |
| | 7200 - Printing & Publishing | 72 | 50 | - | - | - | - | - | 0.00 % | |
| | 7400.102 - Utilities - Natural Gas | 26,292 | 40,737 | 20,888 | 35,000 | 40,000 | 40,000 | 5,000 | 14.29 % | 2020: 2019 - Currently at \$20,888.39 (polar vortex, curtailment) (Nov-Dec rates can vary from 8K-15K on weather) 2018 - \$40,737.02 (heavy snow season, dome had to be heated overnight multiple nights, snow into late April) 2017 - \$26,292.22 2016 - \$27,530.10 |
| | 7400.104 - Utilities - Solid Waste | 646 | 117 | - | 1,000 | 350 | 350 | (650) | (65.00 %) | |
| | 7400.108 - Utilities - Electric | 24,857 | 16,672 | 14,275 | 28,000 | 20,000 | 20,000 | (8,000) | (28.57 %) | 2020: LED light upgrade in Fall of 2017 - significant reduction in electricity for lights |
| | 7500 - Repair & Maint Services | 73 | - | - | - | - | - | - | 0.00 % | |
| | 7500.130 - Repair & Maint Services - Building Maint | 4,022 | 17,161 | 3,210 | 10,000 | 12,000 | 12,000 | 2,000 | 20.00 % | 2020: Misc. Maint. Repairs = Fabric, Turf, Inflation Units, Lobby Furniture, Painting, Doors (emergency exit, garage doors, revolving door). |
| | 7600 - Rentals | - | 2,443 | 1,049 | 3,000 | 3,000 | 3,000 | - | 0.00 % | 2020: Equipment Rentals (commonly boom lift for Lights and fabric repairs) |
| | 8000 - Non-Cap Equip (< 5K) | - | - | 751 | - | - | - | - | 0.00 % | 2020: 2019 = Two Field Clocks (transitioned to large TVs) |
| | 8050 - Cap Equip (\$5K - \$25K) | - | - | - | 8,500 | - | - | (8,500) | (100.00 %) | 2020: 2019 = Utility/Electric Grooming Cart |
| | 8100.400 - Capital Outlay (> 5K) - Improv Other Than Buildings | - | - | - | 100,000 | - | - | (100,000) | (100.00 %) | |
| | 8100.500 - Capital Outlay (> 5K) - Machinery & Equipment | - | - | - | - | 75,000 | 65,000 | 75,000 | 100.00 % | |
| | 8500 - Depreciation | 63,745 | 63,745 | - | - | - | - | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Field House - Budgeted Revenues and Expenditures
Field House**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|--------------------|------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 9000.101 - Allocations - Information Technology | 5,281 | 5,655 | 4,365 | 5,820 | 5,820 | 5,995 | - | 0.00 % | |
| | 9000.103 - Allocations - General Fund Administrative | 11,594 | 11,942 | 9,225 | 12,300 | 12,300 | 12,669 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 704 | 450 | 344 | 459 | 1,690 | 1,696 | 1,231 | 268.19 % | |
| | 9500 - Transfers Out | - | - | - | 38,949 | - | - | (38,949) | (100.00 %) | |
| | 9500.050 - Transfers Out - Reserves | - | - | - | - | 47,806 | 50,439 | 47,806 | 100.00 % | |
| | 9500.400 - Transfers Out - General Capital Projects | 780,672 | 32,095 | - | - | - | - | - | 0.00 % | |
| | 9900 - Miscellaneous | 13 | - | - | - | - | - | - | 0.00 % | |
| | 9917 - Bad Debt | 35 | - | - | - | - | - | - | 0.00 % | |
| | 9920 - Bank Fees | 321 | 166 | 10 | 500 | 300 | 300 | (200) | (40.00 %) | |
| | 9920.100 - Bank Fees - Credit Card | 19 | 150 | 150 | 1,000 | 250 | 250 | (750) | (75.00 %) | |
| | 9920.150 - Bank Fees - PSN | - | - | 3 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 70 | - | - | - | - | 0.00 % | |
| | Total | \$1,063,919 | \$344,538 | \$164,551 | \$413,300 | \$416,300 | \$416,300 | \$3,000 | .73 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Central Equipment - Budgeted Revenues and Expenditures
Central Equipment**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| | | | | | | | | | | |
| Revenue | 4300 - Charges for Services | \$24,147 | \$21,536 | - | \$20,000 | \$15,000 | \$15,000 | (\$5,000) | (25.00 %) | 2020: reimbursement for carry over vehicle costs - fuel, maintenance |
| | 4380.303 - Allocation Charges - Central Equipment | 3,350,572 | 3,451,089 | 2,665,967 | 3,554,622 | 3,554,622 | 3,661,261 | - | 0.00 % | |
| | 4620 - Contributions - Capital | 416,814 | 194,714 | - | - | - | - | - | 0.00 % | |
| | 4700.100 - Interest Income - Investments | 99,467 | 142,819 | 233,257 | 75,000 | 100,000 | 100,000 | 25,000 | 33.33 % | |
| | 4700.150 - Interest Income - Operating Account | 3,521 | 9,830 | 7,050 | 2,500 | 4,000 | 4,000 | 1,500 | 60.00 % | |
| | 4800 - Other Revenues | 1,132 | 892 | 628 | - | - | - | - | 0.00 % | |
| | 4804 - Sale of Asset | 133,969 | 129,509 | 107,203 | 100,000 | 100,000 | 100,000 | - | 0.00 % | |
| | 4805 - Gain (Loss) of Capital Asset | (23,936) | (9,518) | (3,643) | - | - | - | - | 0.00 % | |
| | 4807 - Refunds & Reimbursements | 257 | 5,604 | 480 | - | - | - | - | 0.00 % | |
| | 4900.050 - Transfers In - Reserves | - | - | - | - | - | 763,187 | - | 0.00 % | |
| | 4900.100 - Transfers In - General | 75,000 | 1,351 | - | - | - | - | - | 0.00 % | |
| | 4900.413 - Transfers In - Improvement Project Construction | 75,487 | 69,377 | - | - | - | - | - | 0.00 % | |
| | 4900.500 - Transfers In - Water | - | 131,018 | - | - | - | - | - | 0.00 % | |
| | 4900.510 - Transfers In - Water Resources | 56,700 | 68,262 | - | - | - | - | - | 0.00 % | |
| | 4900.520 - Transfers In - Sewer | - | 62,092 | - | - | - | - | - | 0.00 % | |
| | 4900.610 - Transfers In - Public Facilities | 2,878 | - | - | - | - | - | - | 0.00 % | |
| | 4900.630 - Transfers In - Risk Management | - | - | 6,700 | - | - | - | - | 0.00 % | |
| | Total | \$4,216,009 | \$4,278,573 | \$3,017,641 | \$3,752,122 | \$3,773,622 | \$4,643,448 | \$21,500 | .57 % | |
| Expenses | 6000 - Salaries | (\$19,942) | \$6,665 | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 313,454 | 285,933 | 236,086 | 362,786 | 385,041 | 399,347 | 22,255 | 6.13 % | |
| | 6020.100 - Overtime - Regular | 2,119 | 5,868 | 9,002 | 10,000 | 11,000 | 11,000 | 1,000 | 10.00 % | |
| | 6030.100 - Other Pay - Comp Time | 63 | - | 123 | 1,000 | - | - | (1,000) | (100.00 %) | |
| | 6030.200 - Other Pay - Premium Pay | - | 400 | 300 | 600 | 600 | 600 | - | 0.00 % | |
| | 6030.300 - Other Pay - Equipment Pay | 8 | 36 | - | 100 | 100 | 100 | - | 0.00 % | |
| | 6050 - Benefits | (3,021) | 1,010 | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 18,853 | 17,665 | 14,787 | 23,200 | 24,551 | 25,412 | 1,351 | 5.82 % | |
| | 6050.101 - Benefits - Medicare | 4,409 | 4,143 | 3,458 | 5,456 | 5,779 | 5,986 | 323 | 5.92 % | |
| | 6050.200 - Benefits - PERA | 23,542 | 21,917 | 17,657 | 28,086 | 29,756 | 30,828 | 1,670 | 5.95 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 2,238 | 1,687 | 1,086 | 1,680 | 1,680 | 1,680 | - | 0.00 % | |
| | 6050.570 - Benefits - Car Allowance | 63 | 116 | 80 | 120 | 120 | 120 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 65,077 | 44,427 | 39,080 | 62,390 | 60,744 | 64,238 | (1,646) | (2.64 %) | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Central Equipment - Budgeted Revenues and Expenditures
Central Equipment**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|-----------------------------------|
| Expenses | 6070.100 - Dental Insurance - Employer Contribution | 3,198 | 3,049 | 1,947 | 4,366 | 3,132 | 3,288 | (1,234) | (28.26 %) | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 417 | 496 | 426 | 586 | 674 | 757 | 88 | 15.02 % | |
| | 6100 - Office Supplies | 519 | 126 | 181 | 500 | 500 | 500 | - | 0.00 % | |
| | 6120.102 - Operating Supplies - Motor Fuels & Lubricants | 365,109 | 464,779 | 309,434 | 500,000 | 510,000 | 520,000 | 10,000 | 2.00 % | 2020: assume fuel price increases |
| | 6120.103 - Operating Supplies - Janitorial | 58 | - | - | 100 | 100 | 100 | - | 0.00 % | |
| | 6120.111 - Operating Supplies - License Plates | 306 | 2,465 | 296 | 1,000 | 3,000 | 500 | 2,000 | 200.00 % | |
| | 6130.100 - Repair & Maint Supplies - Equipment Parts | 183,828 | 208,380 | 148,167 | 210,000 | 210,000 | 210,000 | - | 0.00 % | |
| | 6130.109 - Repair & Maint Supplies - Welding | 2,355 | 2,464 | 1,130 | 4,500 | 4,000 | 4,200 | (500) | (11.11 %) | |
| | 6130.111 - Repair & Maint Supplies - Chemicals | 2,627 | 3,374 | 674 | 3,500 | 3,500 | 3,500 | - | 0.00 % | |
| | 6130.119 - Repair & Maint Supplies - Recharges | 331 | 1,226 | 724 | 2,000 | 2,000 | 2,000 | - | 0.00 % | |
| | 6140.101 - Miscellaneous Supplies - Clothing | 187 | - | - | 200 | 100 | 100 | (100) | (50.00 %) | |
| | 6140.102 - Miscellaneous Supplies - Safety Equipment | 341 | 260 | 264 | 1,000 | 1,000 | 500 | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 933 | 1,876 | 280 | 2,500 | 1,500 | 2,200 | (1,000) | (40.00 %) | |
| | 6700 - Dues & Subscriptions | 1,715 | 1,574 | 1,201 | 2,000 | 1,600 | 1,800 | (400) | (20.00 %) | |
| | 7017 - Laundered Uniforms | 1,265 | 1,265 | 1,162 | 2,000 | 2,000 | 2,200 | - | 0.00 % | |
| | 7100.100 - Communications - Postage | 3 | 196 | 102 | 200 | 100 | 100 | (100) | (50.00 %) | |
| | 7200 - Printing & Publishing | - | 41 | 1,256 | 1,500 | 1,000 | 1,500 | (500) | (33.33 %) | |
| | 7400.102 - Utilities - Natural Gas | 4,034 | 4,867 | 3,310 | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 7400.103 - Utilities - Water & Sewer | 4,654 | 4,978 | 3,629 | 4,000 | 5,000 | 5,000 | 1,000 | 25.00 % | |
| | 7400.104 - Utilities - Solid Waste | 351 | 206 | 353 | 1,000 | 1,000 | 1,000 | - | 0.00 % | |
| | 7400.108 - Utilities - Electric | 7,663 | 6,977 | 4,006 | 6,000 | 7,000 | 7,000 | 1,000 | 16.67 % | |
| | 7500.125 - Repair & Maint Services - Car Washes | 3,653 | 5,040 | 1,113 | 5,800 | 5,500 | 5,500 | (300) | (5.17 %) | |
| | 7500.130 - Repair & Maint Services - Building Maint | 27 | - | - | - | - | - | - | 0.00 % | |
| | 7500.131 - Repair & Maint Services - Body Work & Painting | 8,983 | 5,460 | 4,320 | 10,000 | 8,000 | 8,500 | (2,000) | (20.00 %) | |
| | 7500.202 - Repair & Maint Services - Equipment Maint | 49,978 | 97,041 | 45,004 | 93,000 | 95,000 | 98,000 | 2,000 | 2.15 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Central Equipment - Budgeted Revenues and Expenditures
Central Equipment**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 8000 - Non-Cap Equip (< 5K) | 15,370 | 14,254 | 15,378 | 30,000 | 28,000 | 30,000 | (2,000) | (6.67 %) | |
| | 8050 - Cap Equip (\$5K - \$25K) | - | - | - | 165,500 | - | - | (165,500) | (100.00 %) | |
| | 8100.150 - Capital Outlay (> 5K) - Capitalize-land | (65,773) | - | - | - | - | - | - | 0.00 % | |
| | 8100.500 - Capital Outlay (> 5K) - Machinery & Equipment | 1,437,355 | 2,808,585 | 1,220,653 | 1,781,500 | 1,869,864 | 3,052,100 | 88,364 | 4.96 % | |
| | 8100.550 - Capital Outlay (> 5K) - Capitalize Machinery & Equip | (1,371,582) | (2,808,585) | (1,978) | - | - | - | - | 0.00 % | |
| | 8500 - Depreciation | 1,415,700 | 1,485,828 | 64 | - | - | - | - | 0.00 % | |
| | 9000.101 - Allocations - Information Technology | 38,387 | 46,816 | 35,709 | 47,612 | 47,612 | 49,040 | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 75,305 | 77,564 | 59,918 | 79,890 | 79,890 | 82,287 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 3,158 | 2,618 | 1,995 | 2,660 | 3,343 | 3,366 | 683 | 25.68 % | |
| | 9000.111 - Allocations - Risk Mgmt - Claims | (6,509) | 2,347 | 2,138 | 2,850 | 2,099 | 2,099 | (751) | (26.35 %) | |
| | 9500 - Transfers Out | - | - | - | 283,940 | - | - | (283,940) | (100.00 %) | |
| | 9500.050 - Transfers Out - Reserves | - | - | - | - | 350,737 | - | 350,737 | 100.00 % | |
| | 9500.400 - Transfers Out - General Capital Projects | 9,018 | 13,571 | - | - | - | - | - | 0.00 % | |
| | 9920 - Bank Fees | 1,599 | 1,207 | 62 | 2,000 | 2,000 | 2,000 | - | 0.00 % | |
| | 9920.150 - Bank Fees - PSN | - | - | 22 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 454 | - | - | - | - | 0.00 % | |
| Total | | \$2,601,423 | \$2,850,208 | \$2,185,050 | \$3,752,122 | \$3,773,622 | \$4,643,448 | \$21,500 | .57 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Public Facilities - Budgeted Revenues and Expenditures
Public Facilities**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Revenue | 4380.302 - Allocation Charges - Facilities Management | \$1,799,491 | \$1,853,475 | \$1,431,809 | \$1,909,079 | \$1,909,079 | \$1,966,351 | - | 0.00 % | |
| | 4620 - Contributions - Capital | 31,150 | 724,051 | - | - | - | - | - | 0.00 % | |
| | 4700.100 - Interest Income - Investments | 83,154 | 109,027 | 166,190 | 55,000 | 89,000 | 89,000 | 34,000 | 61.82 % | |
| | 4700.150 - Interest Income - Operating Account | 2,756 | 6,963 | 4,978 | 1,500 | 3,000 | 3,000 | 1,500 | 100.00 % | |
| | 4800 - Other Revenues | 69 | 28 | - | - | - | - | - | 0.00 % | |
| | 4807 - Refunds & Reimbursements | - | 24,687 | 23,457 | - | - | - | - | 0.00 % | |
| | 4900.050 - Transfers In - Reserves | - | - | - | - | 1,986,904 | 1,422,346 | 1,986,904 | 100.00 % | |
| | 4900.400 - Transfers In - General Capital Projects | - | 13,589 | - | - | - | - | - | 0.00 % | |
| | Total | \$1,916,621 | \$2,731,820 | \$1,626,434 | \$1,965,579 | \$3,987,983 | \$3,480,697 | \$2,022,404 | 102.89 % | |
| Expenses | 6000 - Salaries | \$55 | \$3,324 | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 116,039 | 192,247 | 157,611 | 214,201 | 233,024 | 243,824 | 18,823 | 8.79 % | |
| | 6020.100 - Overtime - Regular | - | 871 | 253 | 1,000 | 1,500 | 1,500 | 500 | 50.00 % | |
| | 6030.100 - Other Pay - Comp Time | 52 | - | 184 | 100 | - | - | (100) | (100.00 %) | |
| | 6050 - Benefits | 8 | 504 | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 6,993 | 12,026 | 9,771 | 13,336 | 14,503 | 15,144 | 1,167 | 8.75 % | |
| | 6050.101 - Benefits - Medicare | 1,636 | 2,824 | 2,285 | 3,150 | 3,428 | 3,586 | 278 | 8.83 % | |
| | 6050.200 - Benefits - PERA | 8,576 | 14,484 | 11,236 | 16,147 | 17,590 | 18,400 | 1,443 | 8.94 % | |
| | 6050.302 - Benefits - Unemployment | 8,058 | - | - | - | - | - | - | 0.00 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 743 | 1,728 | 1,170 | 1,800 | 1,800 | 1,800 | - | 0.00 % | |
| | 6050.570 - Benefits - Car Allowance | 63 | 116 | 80 | 120 | 120 | 120 | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 28,659 | 24,791 | 19,749 | 26,801 | 23,593 | 24,657 | (3,208) | (11.97 %) | |
| | 6070.100 - Dental Insurance - Employer Contribution | 1,567 | 2,694 | 2,527 | 2,608 | 4,041 | 4,242 | 1,433 | 54.95 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 170 | 367 | 351 | 389 | 448 | 504 | 59 | 15.17 % | |
| | 6100 - Office Supplies | 770 | 258 | 1,531 | 1,500 | 1,500 | 1,500 | - | 0.00 % | |
| | 6120 - Operating Supplies | 4,200 | - | - | - | - | - | - | 0.00 % | |
| | 6120.103 - Operating Supplies - Janitorial | 21,521 | 26,082 | 16,541 | 35,000 | 42,000 | 42,000 | 7,000 | 20.00 % | 2020: This budget increase request is due to the Facilities division acquiring repair, maintenance, and janitorial responsibilities of CWP, ZWP, and PCC common areas. |
| | 6130 - Repair & Maint Supplies | 5,726 | 577 | - | 2,000 | 2,000 | 2,000 | - | 0.00 % | |
| | 6130.100 - Repair & Maint Supplies - Equipment Parts | 6,445 | - | - | - | - | - | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Public Facilities - Budgeted Revenues and Expenditures
Public Facilities**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 6130.119 - Repair & Maint Supplies - Recharges | 146 | 1,435 | 1,454 | 2,000 | 2,000 | 2,000 | - | 0.00 % | |
| | 6140 - Miscellaneous Supplies | 387 | - | - | - | - | - | - | 0.00 % | |
| | 6140.100 - Miscellaneous Supplies - Medical | 4,829 | 4,126 | 4,535 | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 6140.102 - Miscellaneous Supplies - Safety Equipment | 406 | 88 | - | 300 | 300 | 300 | - | 0.00 % | |
| | 6500 - Employee Development | - | 348 | - | 500 | 500 | 500 | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | - | 351 | 50 | 1,500 | 1,500 | 1,500 | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | 819 | 427 | 430 | 1,000 | 1,000 | 1,000 | - | 0.00 % | |
| | 7000 - Professional Services | 4,152 | 5,866 | 3,675 | 5,000 | 5,000 | 5,000 | - | 0.00 % | |
| | 7017 - Laundered Uniforms | 1,268 | 618 | 780 | 650 | 650 | 650 | - | 0.00 % | |
| | 7100.100 - Communications - Postage | - | - | - | 200 | 200 | 200 | - | 0.00 % | |
| | 7100.102 - Communications - Data Communications | 2,299 | 1,695 | 1,581 | 2,100 | 2,100 | 2,300 | - | 0.00 % | |
| | 7200 - Printing & Publishing | 282 | 217 | - | - | - | - | - | 0.00 % | |
| | 7400.102 - Utilities - Natural Gas | 38,565 | 24,657 | 14,221 | 35,000 | 35,000 | 35,000 | - | 0.00 % | |
| | 7400.103 - Utilities - Water & Sewer | 12,621 | 12,642 | 8,515 | 12,000 | 12,000 | 12,000 | - | 0.00 % | |
| | 7400.104 - Utilities - Solid Waste | 23,719 | 27,198 | 3,574 | 26,000 | 5,000 | 5,000 | (21,000) | (80.77 %) | 2020: Reduction is reflective of Republic Services negotiation of 6 year recycling renewal contract which requires Republic no cost pick up of solid waste at city facilities. |
| | 7400.108 - Utilities - Electric | 109,314 | 110,698 | 68,298 | 110,000 | 111,000 | 112,000 | 1,000 | .91 % | |
| | 7500 - Repair & Maint Services | 5,563 | 1,710 | 112 | - | - | - | - | 0.00 % | |
| | 7500.118 - Repair & Maint Services - Janitorial Services | 153,253 | 189,526 | 133,211 | 200,000 | 210,000 | 210,000 | 10,000 | 5.00 % | 2020: This budget increase request is due to the Facilities division acquiring repair, maintenance, and janitorial responsibilities of CWP, ZWP, and PCC common areas. |
| | 7500.128 - Repair & Maint Services - Painting | 320 | 33,168 | 3,701 | 55,000 | 55,000 | 55,000 | - | 0.00 % | |
| | 7500.130 - Repair & Maint Services - Building Maint | 231,269 | 318,856 | 179,249 | 330,000 | 362,000 | 362,000 | 32,000 | 9.70 % | 2020: This budget increase request is due to the Facilities division acquiring repair, maintenance, and janitorial responsibilities of CWP, ZWP, and PCC common areas. |
| | 7500.135 - Repair & Maint Services - Building Security | 23,709 | 14,353 | 11,912 | 20,000 | 24,000 | 24,000 | 4,000 | 20.00 % | 2020: This budget increase request is due to the Facilities division acquiring repair, maintenance, and janitorial responsibilities of CWP, ZWP, and PCC common areas. |
| | 7500.139 - Repair & Maint Services - Facility Improvements | 5,773 | 111,269 | 77,914 | 125,000 | 130,000 | 130,000 | 5,000 | 4.00 % | 2020: This budget increase request is due to the Facilities division acquiring repair, maintenance, and janitorial responsibilities of CWP, ZWP, and PCC common areas. |
| | 7500.200 - Repair & Maint Services - Software | - | - | 125 | - | - | - | - | 0.00 % | |
| | 7500.202 - Repair & Maint Services - Equipment Maint | 64,134 | 126,077 | 49,226 | 85,000 | 115,000 | 115,000 | 30,000 | 35.29 % | 2020: This budget increase request is due to the Facilities division acquiring repair, maintenance, and janitorial responsibilities of CWP, ZWP, and PCC common areas. |
| | 8000 - Non-Cap Equip (< 5K) | 10,499 | 4,540 | 2,980 | 8,000 | 8,000 | 8,000 | - | 0.00 % | |
| | 8100.300 - Capital Outlay (> 5K) - Buildings | 97,424 | 349,708 | - | 85,000 | 30,000 | 30,000 | (55,000) | (64.71 %) | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Public Facilities - Budgeted Revenues and Expenditures
Public Facilities**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| | | | | | | | | | | |
| Expenses | 8100.350 - Capital Outlay (> 5K) - Capitalize Buildings | (97,434) | (349,708) | - | - | - | - | - | 0.00 % | |
| | 8100.400 - Capital Outlay (> 5K) - Improv Other Than Buildings | 31,150 | 13,700 | - | - | 1,300,000 | - | 1,300,000 | 100.00 % | |
| | 8100.450 - Capital Outlay (> 5K) - Capitalize Improvements | (31,150) | (13,700) | - | - | - | - | - | 0.00 % | |
| | 8100.500 - Capital Outlay (> 5K) - Machinery & Equipment | 16,865 | 595,139 | 48,870 | 185,000 | 338,000 | - | 153,000 | 82.70 % | |
| | 8100.550 - Capital Outlay (> 5K) - Capitalize Machinery & Equip | (16,865) | (595,139) | - | - | - | - | - | 0.00 % | |
| | 8100.800 - Capital Outlay (> 5K) - Construction Projects | - | - | 53,864 | 185,000 | 915,000 | 2,030,000 | 730,000 | 394.59 % | |
| | 8500 - Depreciation | 113,871 | 159,332 | - | - | - | - | - | 0.00 % | |
| | 9000.101 - Allocations - Information Technology | 23,185 | 21,332 | 16,323 | 21,764 | 21,764 | 22,417 | - | 0.00 % | |
| | 9000.107 - Allocations - Central Equipment | 3,536 | 3,642 | 2,813 | 3,751 | 3,751 | 3,864 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 2,847 | (28,680) | (21,499) | (28,665) | (53,765) | (53,747) | (25,100) | 87.56 % | |
| | 9000.111 - Allocations - Risk Mgmt - Claims | 11,960 | 19,688 | 17,926 | 23,901 | 536 | 536 | (23,365) | (97.76 %) | |
| | 9500 - Transfers Out | - | - | - | 145,426 | - | - | (145,426) | (100.00 %) | |
| | 9500.100 - Transfers Out - General | 28,272 | - | - | - | - | - | - | 0.00 % | |
| | 9500.400 - Transfers Out - General Capital Projects | 27,726 | 903,286 | - | - | - | - | - | 0.00 % | |
| | 9500.600 - Transfers Out - Central Equipment | 2,878 | - | - | - | - | - | - | 0.00 % | |
| | 9913 - Licenses & Permits | 10 | - | - | - | - | - | - | 0.00 % | |
| | 9920 - Bank Fees | 1,257 | 858 | 43 | 2,000 | 1,500 | 1,500 | (500) | (25.00 %) | |
| | 9920.150 - Bank Fees - PSN | - | - | 15 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 319 | - | 400 | 400 | 400 | 100.00 % | |
| | Total | \$1,120,136 | \$2,352,214 | \$907,508 | \$1,965,579 | \$3,987,983 | \$3,480,697 | \$2,022,404 | 102.89 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Information Technology - Budgeted Revenues and Expenditures
Information Technology**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| | | | | | | | | | | |
| Revenue | 4270 - Intergovern-Local-Operating | \$8,329 | \$9,035 | \$2,031 | - | - | - | - | 0.00 % | |
| | 4350.100 - General Services - Photocopies | 55 | 37 | 10 | - | - | - | - | 0.00 % | |
| | 4350.101 - General Services - Maps & Ordinances | 11 | 1 | - | - | - | - | - | 0.00 % | |
| | 4380.101 - Allocation Charges - Information Technology | 2,381,102 | 2,526,802 | 1,928,270 | 2,571,027 | 2,571,027 | 2,648,155 | - | 0.00 % | |
| | 4620 - Contributions - Capital | - | 69,260 | - | - | - | - | - | 0.00 % | |
| | 4700.100 - Interest Income - Investments | 75,714 | 84,788 | 153,246 | 50,000 | 78,000 | 78,000 | 28,000 | 56.00 % | |
| | 4700.150 - Interest Income - Operating Account | 2,286 | 6,082 | 4,574 | 1,000 | 5,000 | 5,000 | 4,000 | 400.00 % | |
| | 4804 - Sale of Asset | 1,229 | 1,835 | 2,515 | - | - | - | - | 0.00 % | |
| | 4807 - Refunds & Reimbursements | - | 278 | - | - | - | - | - | 0.00 % | |
| | 4807.100 - Refunds & Reimbursements - Cell Phone | 42 | - | 83 | - | - | - | - | 0.00 % | |
| | 4900.100 - Transfers In - General | - | - | 1,234 | - | - | - | - | 0.00 % | |
| | Total | \$2,468,768 | \$2,698,118 | \$2,091,961 | \$2,622,027 | \$2,654,027 | \$2,731,155 | \$32,000 | 1.22 % | |
| Expenses | 6000 - Salaries | \$5,080 | \$9,431 | - | - | - | - | - | 0.00 % | |
| | 6000.100 - Salaries - Regular | 484,968 | 507,259 | 359,303 | 520,516 | 541,285 | 556,975 | 20,769 | 3.99 % | |
| | 6000.200 - Salaries - Temporary | 2,368 | - | - | 3,400 | - | - | (3,400) | (100.00 %) | |
| | 6050 - Benefits | 770 | 1,429 | - | - | - | - | - | 0.00 % | |
| | 6050.100 - Benefits - Social Security | 30,309 | 31,576 | 22,372 | 32,322 | 33,216 | 33,950 | 894 | 2.77 % | |
| | 6050.101 - Benefits - Medicare | 7,088 | 7,385 | 5,232 | 7,678 | 7,941 | 8,168 | 263 | 3.43 % | |
| | 6050.200 - Benefits - PERA | 36,372 | 38,044 | 26,948 | 39,294 | 40,596 | 41,774 | 1,302 | 3.31 % | |
| | 6050.550 - Benefits - Cell Phone Allowance | 5,580 | 6,086 | 4,174 | 5,580 | 6,300 | 6,300 | 720 | 12.90 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 48,536 | 48,828 | 33,455 | 50,497 | 52,136 | 54,910 | 1,639 | 3.25 % | |
| | 6070.100 - Dental Insurance - Employer Contribution | 5,900 | 5,578 | 3,606 | 5,524 | 5,715 | 6,000 | 191 | 3.46 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 1,277 | 1,307 | 914 | 1,327 | 1,590 | 1,761 | 263 | 19.82 % | |
| | 6100 - Office Supplies | 1,575 | 485 | 302 | 10,000 | 10,000 | 10,000 | - | 0.00 % | |
| | 6100.100 - Office Supplies | - | - | 105 | - | - | - | - | 0.00 % | |
| | 6110 - Computer Supplies | 7,883 | 9,488 | 6,458 | 14,650 | 15,000 | 15,000 | 350 | 2.39 % | |
| | 6110.100 - Computer Supplies - Copier Supplies | - | 158 | 110 | - | - | - | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Information Technology - Budgeted Revenues and Expenditures
Information Technology**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|----------------|----------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Expenses | 6130.100 - Repair & Maint Supplies - Equipment Parts | 972 | 2,176 | 2,429 | 15,000 | 15,000 | 15,000 | - | 0.00 % | |
| | 6130.122 - Repair & Maint Supplies - Cell Phones & Accessories | - | - | - | 3,605 | 3,750 | 3,750 | 145 | 4.02 % | |
| | 6500 - Employee Development | 149 | 1,727 | - | - | - | - | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | 13,188 | 4,186 | 4,441 | 15,000 | 15,000 | 15,000 | - | 0.00 % | |
| | 6500.101 - Employee Development - City Wide Training | - | - | - | 10,000 | - | - | (10,000) | (100.00 %) | |
| | 6550 - Mileage & Parking Reimbursement | 147 | 122 | 24 | 500 | 500 | 500 | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | 40 | 86 | 40 | 250 | 250 | 250 | - | 0.00 % | |
| | 7000 - Professional Services | 70,585 | 68,718 | 28,135 | 80,000 | 70,000 | 70,000 | (10,000) | (12.50 %) | |
| | 7100 - Communications | - | - | 2,721 | - | - | - | - | 0.00 % | |
| | 7100.100 - Communications - Postage | 1,211 | 1,360 | 3,394 | 6,000 | 3,500 | 3,500 | (2,500) | (41.67 %) | |
| | 7100.102 - Communications - Data Communications | 78,935 | 74,450 | 51,393 | 83,984 | 89,150 | 89,150 | 5,166 | 6.15 % | |
| | 7100.103 - Communications - Telephone | 29,026 | 37,708 | 26,366 | 36,833 | 39,000 | 39,000 | 2,167 | 5.88 % | |
| | 7100.104 - Communications - Mobile Telephone | 25,765 | 33,720 | 21,972 | 31,000 | 35,000 | 35,000 | 4,000 | 12.90 % | |
| | 7200 - Printing & Publishing | 15,790 | 18,877 | 10,473 | 17,000 | 18,000 | 18,000 | 1,000 | 5.88 % | |
| | 7500.200 - Repair & Maint Services - Software | 319,306 | 343,747 | 313,266 | 309,000 | 310,000 | 310,000 | 1,000 | .32 % | |
| | 7500.201 - Repair & Maint Services - Departmental Software Maint | 145,265 | 241,567 | 184,074 | 137,814 | 140,000 | 140,000 | 2,186 | 1.59 % | |
| | 7500.202 - Repair & Maint Services - Equipment Maint | 159,389 | 174,881 | 108,732 | 139,113 | 178,000 | 178,000 | 38,887 | 27.95 % | 2020: Added Pure storage annual maintenance of \$35,000 2021: Added Pure storage annual maintenance of \$35,000 |
| | 7500.205 - Repair & Maint Services - Plotter-Printer Maintenance | - | 6,333 | 1,187 | - | - | - | - | 0.00 % | |
| | 7500.206 - Repair & Maint Services - Copier Maintenance | - | - | 7,337 | - | - | - | - | 0.00 % | |
| | 8000 - Non-Cap Equip (< 5K) | 174,611 | 258,734 | 192,878 | 220,700 | 428,900 | 185,000 | 208,200 | 94.34 % | |
| | 8100.200 - Capital Outlay (> 5K) - Infrastructure | - | 25,149 | - | - | - | - | - | 0.00 % | |
| | 8100.250 - Capital Outlay (> 5K) - Capitalize-Infrastructure | - | (25,149) | - | - | - | - | - | 0.00 % | |
| | 8100.500 - Capital Outlay (> 5K) - Machinery & Equipment | 504,038 | 105,092 | 442,511 | 612,000 | 249,016 | 266,016 | (362,984) | (59.31 %) | |
| | 8100.550 - Capital Outlay (> 5K) - Capitalize Machinery & Equip | (504,038) | (105,092) | - | - | - | - | - | 0.00 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Information Technology - Budgeted Revenues and Expenditures
Information Technology**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|--------------------|--------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|----------|
| Expenses | 8100.600 - Capital Outlay (> 5K) - Software | 6,456 | 106,631 | 152,874 | - | - | - | - | 0.00 % | |
| | 8100.650 - Capital Outlay (> 5K) - Capitalize Software | (6,456) | (106,631) | - | - | - | - | - | 0.00 % | |
| | 8500 - Depreciation | 216,652 | 234,541 | - | - | - | - | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 30,261 | 31,169 | 24,078 | 32,104 | 32,104 | 33,067 | - | 0.00 % | |
| | 9000.107 - Allocations - Central Equipment | 4,547 | 4,683 | 3,618 | 4,824 | 4,824 | 4,969 | - | 0.00 % | |
| | 9000.110 - Allocations - Risk Mgmt - OH, Premium | 3,426 | 1,730 | 1,332 | 1,776 | 4,110 | 4,143 | 2,334 | 131.42 % | |
| | 9500 - Transfers Out | - | - | - | 170,882 | - | - | (170,882) | (100.00 %) | |
| | 9500.050 - Transfers Out - Reserves | - | - | - | - | 303,019 | 584,847 | 303,019 | 100.00 % | |
| | 9500.660 - Transfers Out - Resource Planning | 100,000 | - | - | - | - | - | - | 0.00 % | |
| | 9918 - Contingency | - | - | - | 2,754 | - | - | (2,754) | (100.00 %) | |
| | 9920 - Bank Fees | 1,047 | 750 | 40 | 1,100 | 1,100 | 1,100 | - | 0.00 % | |
| | 9920.100 - Bank Fees - Credit Card | 1 | 2 | - | - | 25 | 25 | 25 | 100.00 % | |
| | 9920.150 - Bank Fees - PSN | - | - | 14 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 294 | - | - | - | - | 0.00 % | |
| | Total | \$2,028,020 | \$2,208,319 | \$2,046,604 | \$2,622,027 | \$2,654,027 | \$2,731,155 | \$32,000 | 1.22 % | |

**City of Plymouth
2020/2021 Biennial Budget Detail
Risk Management - Budgeted Revenues and Expenditures
Risk Management**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|---|------------------|------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|--|
| Revenue | 4380.110 - Allocation Charges - Risk Management | \$553,490 | \$549,107 | \$477,592 | \$636,789 | \$627,889 | \$629,774 | (\$8,900) | (1.40 %) | |
| | 4700.100 - Interest Income - Investments | 105,816 | 110,869 | 176,239 | 75,000 | 96,000 | 96,000 | 21,000 | 28.00 % | |
| | 4700.150 - Interest Income - Operating Account | 2,980 | 7,432 | 5,202 | 500 | 3,000 | 3,000 | 2,500 | 500.00 % | |
| | 4802 - Property Claims | 43,675 | 78,175 | 59,889 | 30,000 | 30,000 | 30,000 | - | 0.00 % | |
| | 4806 - Premium Refunds | 74,182 | 46,603 | 29,591 | 90,000 | 45,000 | 45,000 | (45,000) | (50.00 %) | |
| | 4807.101 - Refunds & Reimbursements - Restitution | 2,952 | 2,058 | 709 | - | - | - | - | 0.00 % | |
| | 4900 - Transfers In | - | - | - | 454,866 | - | - | (454,866) | (100.00 %) | |
| | 4900.050 - Transfers In - Reserves | - | - | - | - | 519,523 | 545,653 | 519,523 | 100.00 % | |
| | Total | \$783,095 | \$794,245 | \$749,222 | \$1,287,155 | \$1,321,412 | \$1,349,427 | \$34,257 | 2.66 % | |
| Expenses | 6000.400 - Salaries - Workers Compensation | \$46,870 | \$4,973 | \$5,650 | - | - | - | - | 0.00 % | |
| | 6060.100 - Medical Insurance - Employer Contribution | 8,096 | 893 | - | - | - | - | - | 0.00 % | |
| | 6070.100 - Dental Insurance - Employer Contribution | 583 | 113 | - | - | - | - | - | 0.00 % | |
| | 6080.100 - Group Life Insurance - Employer Contribution | 108 | 7 | - | - | - | - | - | 0.00 % | |
| | 6100 - Office Supplies | - | - | - | 100 | - | - | (100) | (100.00 %) | |
| | 6140.103 - Miscellaneous Supplies - Ergonomic Equipment | 95 | 80 | - | 300 | 300 | 300 | - | 0.00 % | |
| | 6500.100 - Employee Development - Training | - | - | - | 500 | 500 | 500 | - | 0.00 % | |
| | 6700 - Dues & Subscriptions | 445 | 445 | - | 625 | 180 | 180 | (445) | (71.20 %) | |
| | 7000 - Professional Services | 67,724 | 55,671 | 39,544 | 56,950 | 63,500 | 65,900 | 6,550 | 11.50 % | |
| | 7300.100 - Insurance - Property | 149,851 | 174,675 | 187,196 | 185,620 | 196,529 | 206,355 | 10,909 | 5.88 % | |
| | 7300.101 - Insurance - Inland Marine | 20,382 | 16,628 | 18,485 | 18,099 | 19,409 | 20,380 | 1,310 | 7.24 % | |
| | 7300.102 - Insurance - General Liability | 173,699 | 233,109 | 172,042 | 198,370 | 180,644 | 189,676 | (17,726) | (8.94 %) | |
| | 7300.103 - Insurance - Auto Liability | 74,378 | 113,172 | 35,656 | 70,612 | 77,925 | 81,821 | 7,313 | 10.36 % | |
| | 7300.105 - Insurance - Auto Collision | - | - | 38,558 | - | - | - | - | 0.00 % | |
| | 7300.107 - Insurance - Boiler & Machinery | 22,128 | 23,284 | 24,959 | 24,619 | 26,207 | 27,517 | 1,588 | 6.45 % | |
| | 7300.110 - Insurance - Employee Dishonesty | 2,814 | 3,225 | 3,741 | 3,470 | 3,928 | 4,124 | 458 | 13.20 % | |
| | 7300.201 - Insurance - Workers Comp | (407,970) | (26,066) | 27,546 | 231,100 | 230,000 | 230,000 | (1,100) | (.48 %) | 2020: WC Reserves, WCRA quarterly fees |
| | 7350.100 - Claims Property | 25,908 | 34,194 | 55,960 | 60,000 | 60,000 | 60,000 | - | 0.00 % | 2020: annual aggregate deductible for property, Crime, Bond, Auto, Physical Damage/collision |
| | 7350.102 - Claims General Liability | 36,473 | 55,239 | 36,056 | 200,000 | 200,000 | 200,000 | - | 0.00 % | 2020: annual aggregate deductible for Municipal Liability, Auto Liability, fireworks |

**City of Plymouth
2020/2021 Biennial Budget Detail
Risk Management - Budgeted Revenues and Expenditures
Risk Management**

| Account Number - Description | | Actual 2017 | Actual 2018 | Actual September YTD 2019 | Budget Amended 2019 | Budget Proposed 2020 | Budget Proposed 2021 | Budget Variance \$ 2019-2020 | Budget Variance % 2019-2020 | Comments |
|------------------------------|--|------------------|------------------|------------------------------------|---------------------------|----------------------------|----------------------------|------------------------------------|-----------------------------------|---|
| Expenses | 7350.103 - Claims Auto Liability | 5,400 | 28,635 | 5,764 | - | - | - | - | 0.00 % | |
| | 7350.104 - Claims Auto Comprehensive | 884 | 7,222 | 1,958 | - | - | - | - | 0.00 % | |
| | 7350.105 - Claims Auto Collision | 67,200 | 65,149 | 50,235 | - | - | - | - | 0.00 % | |
| | 7350.201 - Claims Workers Comp | 517,405 | 119,605 | 132,135 | 200,000 | 200,000 | 200,000 | - | 0.00 % | |
| | 7350.500 - Claims Uninsured Property | 31,899 | 6,240 | - | 7,000 | 7,000 | 7,000 | - | 0.00 % | |
| | 7351 - Claims Recovery | - | (903) | (6,220) | - | - | - | - | 0.00 % | |
| | 7351.100 - Claims Recovery - Property | (8,157) | (11,183) | (4,400) | - | - | - | - | 0.00 % | |
| | 7351.104 - Claims Recovery - Auto Comprehensive | - | (30,017) | - | - | - | - | - | 0.00 % | |
| | 7351.105 - Claims Recovery - Collision | (23,915) | (14,164) | (20,870) | - | - | - | - | 0.00 % | |
| | 8000 - Non-Cap Equip (< 5K) | 748 | - | - | - | - | - | - | 0.00 % | |
| | 9000.101 - Allocations - Information Technology | 9,504 | 9,839 | 7,526 | 10,035 | 10,035 | 10,336 | - | 0.00 % | |
| | 9000.102 - Allocations - Facilities Management | 2,597 | 2,675 | 2,066 | 2,755 | 2,755 | 2,838 | - | 0.00 % | |
| | 9500.600 - Transfers Out - Central Equipment | - | - | 6,700 | - | - | - | - | 0.00 % | |
| | 9919 - Administration Fees | 13,698 | 37,387 | 30,864 | 14,000 | 40,000 | 40,000 | 26,000 | 185.71 % | 2020: DOL fee for self-insured workers' comp program, based on lost time claims and the length of time employees are out. |
| | 9920 - Bank Fees | 2,056 | 2,134 | 47 | 3,000 | 2,500 | 2,500 | (500) | (16.67 %) | |
| | 9920.150 - Bank Fees - PSN | - | - | 16 | - | - | - | - | 0.00 % | |
| | 9920.160 - Bank Fees - Operating Acct | - | - | 1,127 | - | - | - | - | 0.00 % | |
| Total | | \$840,902 | \$912,259 | \$852,341 | \$1,287,155 | \$1,321,412 | \$1,349,427 | \$34,257 | 2.66 % | |



Water, Sanitary Sewer, Water Resources & Solid Waste Management

Utility Rate Study

For Year Ending December 31, 2018

Prepared By:

Finance Division

Introduction

This Utility Rate Study was completed to update the financial projections for the water, sanitary sewer, water resources, and solid waste management utilities.

Goals of a Utility Enterprise Rate Structure

Water, sanitary sewer, water resources, and solid waste management utility funds are reported in financial statements as enterprise funds, meaning that the charges for services are designed to cover the costs of operations. The general goals of a utility rate structure are:

- Rates sufficient to cover capital and operating costs of the system
- Provide adequate cash balances for cash-flow and contingencies
- Allocate costs consistently to those that use the system
- Promote conservation by charging higher rates for greater consumption

Capital Needs

The City has completed its Capital Improvement Plan (2020 – 2029) which is incorporated into this rate study to ensure future capital needs are covered by the proposed rate structures. The CIP for the water, sanitary sewer, and water resource utilities is provided in Appendix E.

The City has maintained a comprehensive long-range Capital Improvement Plan for many years focusing on replacement of existing infrastructure and system expansion to accommodate new growth. The City’s fiscal planning has resulted in very little debt for the utility systems. In 2004, bonds (series 2004B) were issued in the amount of \$13,140,000 to fund water treatment plant upgrades. These bonds were refunded in 2012 resulting in savings of over \$257,000. The amount outstanding on the refunding bond is \$1,005,000 as of 12/31/18 and was retired on February 1, 2019.

Assumptions

The following chart summarizes the significant assumptions in the rate study.

| | Water Utility | Sanitary Sewer Utility | Water Resources Utility | Solid Waste Management |
|---------------------------|--|---|---|-------------------------------|
| Consumption | Average consumption over a 3 year period. | | N/A | N/A |
| Revenue | New growth is estimated at 100-250 units per year from 2019-2029. | Consumption is approximately 68% of water consumption based on historic ratios. | New growth is estimated at 100-250 units per year from 2019-2029. | |
| Operating Expenses | Projections include increases of 3.0% ¹ annually to account for new demand and inflation. | | | |
| Capital Expenses | Capital expenditures from 2020-2029 are based on the City's Capital Improvement Plan through 2029. A contingency for unforeseen projects are also included in projections for 2025-2029. An inflationary adjustment of 2% is included on placeholder projects. | | | N/A |
| Cash | Cash projections are based on 12/31/2018 cash balances. | | | |

¹ Per the American City and County Magazine's published Construction Cost Index

Water Utility

The water utility fund provides municipal water service to the community. The fund finances the operations, maintenance, and construction of the water systems.

Rate Structure

The primary revenue sources of the water utility fund are consumption fees, base charges, and demand charges.

Consumption Fees are based on the metered use of water and primarily used to offset the costs of water production, maintenance and improvements to the existing system.

Base Charges are fixed monthly fees for residential and commercial customers and help offset the cost of expenses incurred regardless of the amount of water consumed, such as utility staffing and the billing process. Base charges are applied to all accounts including separately billed irrigation accounts.

Demand Charges are billed to commercial users with meters 1 ½" or greater and are based on meter size. Demand charges were established to offset the cost of increased water demand of commercial users.

Residential

The Minnesota Legislature requires a conservation rate structure for all metropolitan area public water suppliers, who serve more than 1,000 people. The Department of Natural Resources has provided further guidance that an increasing tiered rate means that there is a significant increase between the tiers to encourage conservation, or at least 25% cost increase between the first two tiers and at least 50% more between the last two. The current and recommended rate structures are in compliance with these guidelines; tier two is 25% and tier three is 72%.

With a three-tiered rate system, a typical resident will pay more for water used for irrigation than water used in daily activities. The purpose of a tiered rate system is:

1. To promote conservation.
2. To allocate costs appropriately, based on metered consumption. Cities construct water systems to meet the capacity of peak watering days in the heat of the summer. A tiered rate structure charges more per gallon for peak use, thereby allocating the cost of over-sizing the system for peak days to peak users.

Residential customers are billed a base charge per month and consumption fees per 1,000 gallons of water used. Some residential customers have a separate meter to measure non-essential water consumption such as irrigation or water used for pools, hot tubs, and hockey rinks and are billed separately from their daily use. However, most residents do not have a separate meter to measure non-essential water consumption and this use is included in the three-tiered rate structure along with their daily water consumption.

Commercial

Commercial businesses, industrial, and institutional organizations are included in this category. Commercial customers are billed a base charge per month, consumption fees per 1,000 gallons of water used, and demand charges for meters that are 1 ½" or greater in size. Many of these customers have separate irrigation meters which measure seasonal water use.

Billing

Residential

Consumption fees, including daily activity and non-essential use, account for nearly 76% of the **residential** billings, with the remaining 24% coming from the base charges. Residential consumption fees total approximately \$3.6 million per year, while base charges bring in over \$1 million. The average annual residential consumption over the past three years (2016-2018) was 2,103,181,384 gallons.

Commercial

Consumption fees, including daily activity and irrigation use, account for nearly 70% of **commercial** billings, base charges account for 2%, and demand charges account for the remaining 28%. Commercial consumption fees total approximately \$1.3 million per year while base and demand charges average approximately \$635,000 annually. The average annual commercial consumption over the past three years (2016-2018) was 757,273,292 gallons.

The following table shows the top 10 commercial water users which account for 23% of the total commercial consumption and 6% of the total residential and commercial consumption.

| Company | 2018 Consumption in Gallons | | |
|---------------------------|-----------------------------|------------|------------|
| | Business Use | Irrigation | Total |
| Medivators | 60,901,944 | 1,876,255 | 62,778,199 |
| Honeywell | 17,675,986 | 671,080 | 18,347,066 |
| Hennepin County | 16,450,034 | 985,550 | 17,435,584 |
| Lifetime Fitness Inc | 14,669,251 | - | 14,669,251 |
| Regency Plymouth Ventures | 11,969,500 | 1,192,607 | 13,162,107 |
| Plymouth Corporate Center | 6,851,486 | 1,842,634 | 8,694,120 |
| AGA Medical Corp | 5,577,332 | 3,100,829 | 8,678,161 |
| Prudential Financial | 7,324,800 | - | 7,324,800 |
| Independent School #284 | 3,779,328 | 2,863,089 | 6,642,417 |
| United Health Group | 5,606,340 | 900,000 | 6,506,340 |

Like residential users, commercial users pay consumption fees and base charges. Commercial accounts also pay a demand charge for meters that are 1 ½" or greater. For accounts that have multiple meters, the commercial user pays the demand fee associated with the largest meter. The following chart breaks down commercial consumption by size and type of meter.

Commercial Consumption
2018

| Meter Size | Meter Count | Total | | | | |
|-------------|-------------|-------------|---------|-----------|-----------|---------|
| | | Consumption | Minimum | Maximum | Average | Median |
| 3/4" and 1" | 223 | 26,591,501 | 1 | 202,209 | 10,196 | 3,243 |
| 1 1/2" | 319 | 119,488,861 | 3 | 1,304,783 | 31,444 | 13,496 |
| 2" | 154 | 116,059,494 | 5 | 770,851 | 62,973 | 30,679 |
| 3" | 55 | 83,004,121 | 3 | 1,364,033 | 127,502 | 61,364 |
| 4" | 20 | 134,728,310 | 59 | 4,970,647 | 561,368 | 230,625 |
| 6" | 3 | 19,358,680 | 170 | 1,342,671 | 537,741 | 541,400 |
| | | 499,230,967 | 241 | 9,955,194 | 1,331,224 | 880,807 |

Commercial Irrigation Consumption
2018

| Meter Size | Meter Count | Total | | | | |
|-------------|-------------|-------------|---------|-----------|---------|---------|
| | | Consumption | Minimum | Maximum | Average | Median |
| 3/4" and 1" | 127 | 27,590,714 | 1 | 399,110 | 33,856 | 27,221 |
| 1 1/2" | 231 | 102,352,641 | 1 | 616,764 | 36,937 | 61,884 |
| 2" | 65 | 52,185,635 | 1 | 915,508 | 64,988 | 102,167 |
| 3" | 18 | 18,479,195 | 1 | 928,181 | 85,552 | 72,262 |
| 4" | 2 | 2,373,186 | 1,804 | 811,827 | 98,883 | 246,728 |
| 6" | 2 | - | - | - | - | - |
| | | 202,981,371 | 1,808 | 3,671,390 | 320,216 | 510,262 |

Of the total annual commercial consumption, commercial irrigation accounts for 29% compared to regular commercial use of 71%. For commercial usage during the months of June - September, consumption consists of 52% regular use and 48% irrigation. Commercial irrigation during the peak months of June through September accounts for 24% of the total annual commercial usage.

Irrigation and other non-essential uses

Over 50% of the total water consumption occurs during four months; June through September.

Non-essential consumption is defined as irrigation or water used in filling pools, hot tubs, hockey rinks or other miscellaneous uses. Non-essential usage is approximately 30% of the overall water consumption. Commercial irrigation contributes 8% and residential non-essential use is estimated to be approximately 22% towards the overall water consumption.

The majority of residential irrigation consumption is not separately metered and is included within the regular residential consumption structure. The second and third tier of this structure is assumed to be primarily non-essential use of water. During the months of June – September, 44% of residential users fall into the second tier of consumption and 14% fall into the third tier. During the months of October-May, 17% of residential users fall into the second tier and less than 1% fall into the third tier.

Of the total irrigation consumption in 2018, the breakdown between commercial and residential users is estimated to be 26% and 74% respectively.

The commercial irrigation rate was created in 2010. The irrigation rate was set at a conservation rate of 25% over the lowest tier and is within the guidelines set by the Department of Natural Resources.

The **current billing structure** with rates per 1,000 gallons is as follows:

| | | 2019 Conservation | | Daily Use (includes non-essential use not separately metered) | | |
|----------------------------|------------|-------------------|------|---|-------------------------|----------------------------|
| | | Rates | Rate | Type of Fee | | Irrigation-only Meter |
| Base Charge (Comm & Res) | | \$4.35 | | Flat fee | Flat fee | Flat fee |
| Residential & Multi-Family | Tier 1 | \$1.57 | | Consumption based fee | up to 6,250 gallons | N/A |
| | Tier 2 | \$1.97 | 25% | | 6,251 to 17,500 gallons | up to 17,500 gallons |
| | Tier 3 | \$3.39 | 72% | | > 17,500 gallons | > 17,500 gallons |
| Commercial | Regular | \$1.87 | | Consumption based fee | All regular consumption | N/A |
| | Irrigation | \$2.34 | 25% | Consumption based fee | N/A | All irrigation consumption |

Currently, residential non-essential use is embedded in the daily use structure unless a separate meter was installed. The residential rate structure provides for two tiers for this non-essential use as noted above in the table. Commercial irrigation is set at a flat rate that falls between the second and third tier rates for residential.

One of the main differences between the two structures is that residential irrigation rates are tiered depending on usage above or below 17,500 gallons; whereas the commercial irrigation rate is for all irrigation consumption.

Further, to incent water conservation, a rebate program was offered for irrigation. The rebate program was originally funded primarily by a grant from the Met Council. Funding was exhausted quickly due to the large demand for participation in the program resulting in closure of the program on June 23, 2017. Since the program was designed to be on a first come, first served basis, a long list of users were not accepted into the program.

In the 2017 study, Council increased funding available for the water efficiency rebate program. The 2018 rebate program was 100% city funded. Rebates were offered to incent residential and commercial customers to replace old, inefficient sprinkler spray bodies and irrigation controllers with new WaterSense certified products. Rebates reimbursed owners for 75% of the cost of the device, up to a maximum of \$100 for residential or \$200 for commercial for WaterSense sprinkler spray bodies and \$200 for residential or \$500 for commercial for WaterSense irrigation controllers. The results of the program are as follows:

| | Devices Installed | Properties Benefited | Total Rebates |
|---------------------|-------------------|----------------------|-----------------|
| Sprinkler Heads | 20 | 2 | \$170 |
| Irrigation Controls | 153 | 153 | \$31,652 |
| TOTALS | 173 | 1,695 | \$31,782 |

Upon review of benefiting properties, the annual gallons saved for non-essential water usage in June – September is approximately 40% as a result of the sprinkler spray body and irrigation controller upgrades. Rainfall and timing of installation of new WaterSense devices impacts water usage savings.

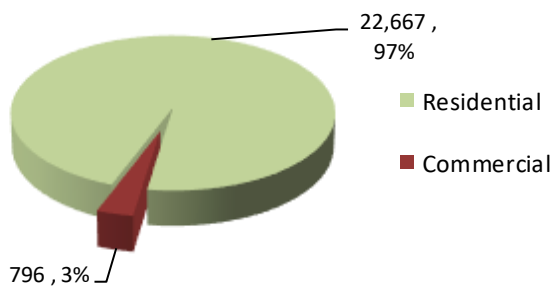
Total Residential and Commercial

Although the customer base is primarily residential at 97% of the total number of utility customers, approximately 29% of the utility revenue comes from commercial billings. Residential consumption accounted for 75% or 2.1 billion gallons of the City's total annual water consumption. Commercial consumption accounted for 25% or 702 million gallons of the City's total water consumption.

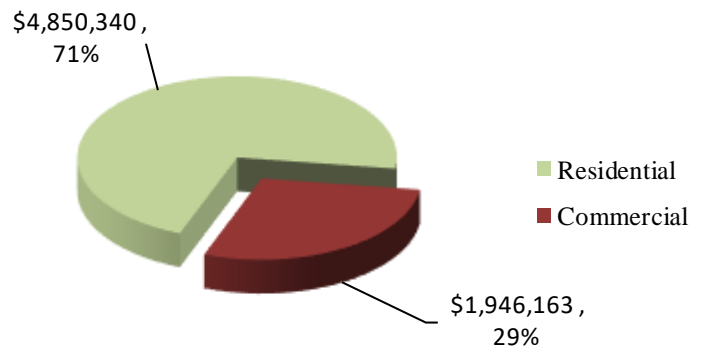
The following charts illustrate the relationship between the total residential and commercial customers:

2018 Actual

Water Utility Customers (Accounts)



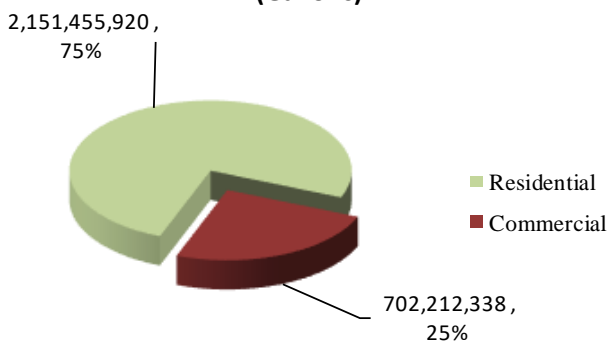
Revenue by Customer Base, Consumption & Demand Charges (Revenue)



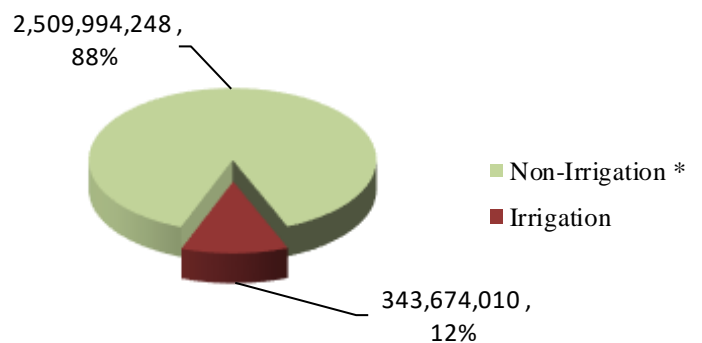
The following charts illustrate the relationship between types of consumption.

2018 Actual

Consumption by Customer (Gallons)



Consumption by Usage (Gallons)



*Non-irrigation includes single-metered residential irrigation which may under state the ratio.

Water Rates

Based on the projections in Appendix C-1, increases are necessary in the water utility. The proposed rates are illustrated in the chart below.

Proposed Residential & Multi-Family Rates

| <i>in gallons</i> | <i>per 1,000 gallons</i> | | | | | |
|-------------------|--------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | Current 2019 | 3.50% 2020 | 3.50% 2021 | 3.50% 2022 | 3.00% 2023 | 3.00% 2024 |
| 0 to 6,250 | \$1.57 | \$1.62 | \$1.68 | \$1.74 | \$1.79 | \$1.84 |
| 6,251 to 17,500 | 1.97 | 2.04 | 2.11 | 2.18 | 2.25 | 2.32 |
| >17,501 | 3.39 | 3.51 | 3.63 | 3.76 | 3.87 | 3.99 |
| <i>per month</i> | | | | | | |
| Base Charge | \$4.35 | \$4.50 | \$4.66 | \$4.82 | \$4.96 | \$5.11 |

Change in Residential & Multi-Family Rates

| <i>in gallons</i> | <i>per 1,000 gallons</i> | | | | | |
|-------------------|--------------------------|--------|--------|--------|--------|--------|
| | | 2020 | 2021 | 2022 | 2023 | 2024 |
| 0 to 6,250 | | \$0.05 | \$0.06 | \$0.06 | \$0.05 | \$0.05 |
| 6,251 to 17,500 | | 0.07 | 0.07 | 0.07 | 0.07 | 0.07 |
| >17,501 | | 0.12 | 0.12 | 0.13 | 0.11 | 0.12 |
| <i>per month</i> | | | | | | |
| Base Charge | | \$0.15 | \$0.16 | \$0.16 | \$0.14 | \$0.15 |

The effect of these rate increases on customers, by various consumption level is as follows:

Proposed Residential & Multi-Family Charges by Consumption Level

| Consumption Level | Gallons per Month | Current 2019 | <i>per customer, per month</i> | | | | |
|-------------------|-------------------|------------------------|--------------------------------|----------------------|----------------------|----------------------|----------------------|
| | | | 3.50% 2020 | 3.50% 2021 | 3.50% 2022 | 3.00% 2023 | 3.00% 2024 |
| Light | 2,500 | \$8.28 | \$8.55 | \$8.86 | \$9.17 | \$9.44 | \$9.71 |
| Average | 6,250 | 14.16 | 14.63 | 15.16 | 15.70 | 16.15 | 16.61 |
| Above Avg | 12,500 | 26.48 | 27.38 | 28.35 | 29.32 | 30.21 | 31.11 |
| Heavy | 22,500 | 53.28 | 55.13 | 57.05 | 59.02 | 60.81 | 62.66 |

Note: Projections are based on proposed increases to base charges and consumption rates.

Change in Residential & Multi-Family Charges by Consumption Level

| Consumption Level | Gallons per Month | | <i>per customer, per month</i> | | | | |
|-------------------|-------------------|--|--------------------------------|--------|--------|--------|--------|
| | | | 2020 | 2021 | 2022 | 2023 | 2024 |
| Light | 2,500 | | \$0.28 | \$0.31 | \$0.31 | \$0.26 | \$0.28 |
| Average | 6,250 | | 0.46 | 0.54 | 0.54 | 0.45 | 0.46 |
| Above Avg | 12,500 | | 0.90 | 0.97 | 0.97 | 0.89 | 0.90 |
| Heavy | 22,500 | | 1.85 | 1.92 | 1.97 | 1.79 | 1.85 |

Proposed Commercial Rates

per month

| | Current | 3.50% | 3.50% | 3.50% | 3.00% | 3.00% |
|-----------------------|----------------|--------------|--------------|--------------|--------------|--------------|
| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| Consumption Fees | \$1.87 | \$1.94 | \$2.01 | \$2.08 | \$2.14 | \$2.20 |
| Irrigation Fees | 2.34 | 2.42 | 2.50 | 2.59 | 2.67 | 2.75 |
| Base Charge | 4.35 | 4.50 | 4.66 | 4.82 | 4.96 | 5.11 |
| Demand Charges | | | | | | |
| 3/4" and 1" meters | N/A | N/A | N/A | N/A | N/A | N/A |
| 1 1/2" meter | \$54.13 | \$56.02 | \$57.98 | \$60.01 | \$61.81 | \$63.66 |
| 2" meter | 81.20 | 84.04 | 86.98 | 90.02 | 92.72 | 95.50 |
| 3" meter | 169.16 | 175.08 | 181.21 | 187.55 | 193.18 | 198.98 |
| 4" meter | 270.67 | 280.14 | 289.94 | 300.09 | 309.09 | 318.36 |
| 6" meter | 541.36 | 560.31 | 579.92 | 600.22 | 618.23 | 636.78 |

Change in Commercial Rates

per month

| | | 2020 | 2021 | 2022 | 2023 | 2024 |
|-----------------------|--|--------|--------|--------|--------|--------|
| Consumption Fees | | \$0.07 | \$0.07 | \$0.07 | \$0.06 | \$0.06 |
| Irrigation Fees | | 0.08 | 0.08 | 0.09 | 0.08 | 0.08 |
| Base Charge | | 0.15 | 0.16 | 0.16 | 0.14 | 0.15 |
| Demand Charges | | | | | | |
| 3/4" and 1" meters | | N/A | N/A | N/A | N/A | N/A |
| 1 1/2" meter | | \$1.89 | \$1.96 | \$2.03 | \$1.80 | \$1.85 |
| 2" meter | | 2.84 | 2.94 | 3.04 | 2.70 | 2.78 |
| 3" meter | | 5.92 | 6.13 | 6.34 | 5.63 | 5.80 |
| 4" meter | | 9.47 | 9.80 | 10.15 | 9.00 | 9.27 |
| 6" meter | | 18.95 | 19.61 | 20.30 | 18.01 | 18.55 |

The effect of these rate increases on customers, including base, consumption and demand charges, if applicable, by average consumption at each meter size is as follows:

Proposed Commercial Charges by Meter Size
per customer, per month

| Meter Size | Average Gallons per Month | Current 2019 | 3.50% 2020 | 3.50% 2021 | 3.50% 2022 | 3.00% 2023 | 3.00% 2024 |
|--------------------|---------------------------|--------------|------------|------------|------------|------------|------------|
| 3/4" and 1" meters | 10,200 | \$23.42 | \$24.29 | \$25.16 | \$26.04 | \$26.79 | \$27.55 |
| 1 1/2" meter | 31,446 | 117.28 | 121.53 | 125.85 | 130.24 | 134.06 | 137.95 |
| 2" meter | 62,973 | 203.31 | 210.71 | 218.22 | 225.82 | 232.44 | 239.15 |
| 3" meter | 127,502 | 411.94 | 426.93 | 442.15 | 457.57 | 470.99 | 484.59 |
| 4" meter | 561,368 | 1,324.78 | 1,373.69 | 1,422.95 | 1,472.56 | 1,515.38 | 1,558.48 |
| 6" meter | 537,741 | 873.82 | 905.86 | 938.23 | 970.96 | 999.31 | 1,027.95 |
| Irrigation | 320,216 | 753.66 | 779.42 | 805.20 | 834.18 | 859.94 | 885.70 |

Note: Projections are based on proposed increases to base charges, consumption rates and demand charges.

Change in Commercial Charges by Meter Size
per customer, per month

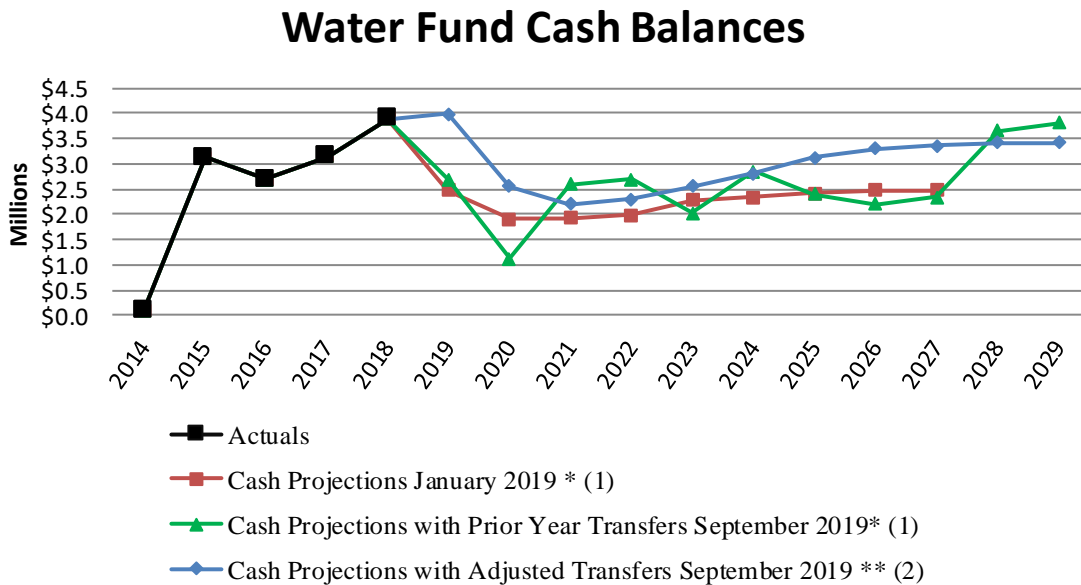
| Meter Size | Average Gallons per Month | | 2020 | 2021 | 2022 | 2023 | 2024 |
|--------------------|---------------------------|--|--------|--------|--------|--------|--------|
| 3/4" and 1" meters | 10,200 | | \$0.86 | \$0.87 | \$0.87 | \$0.75 | \$0.76 |
| 1 1/2" meter | 31,446 | | 4.24 | 4.32 | 4.39 | 3.83 | 3.89 |
| 2" meter | 62,973 | | 7.40 | 7.51 | 7.61 | 6.62 | 6.71 |
| 3" meter | 127,502 | | 15.00 | 15.22 | 15.43 | 13.42 | 13.60 |
| 4" meter | 561,368 | | 48.92 | 49.26 | 49.61 | 42.82 | 43.10 |
| 6" meter | 537,741 | | 32.04 | 32.38 | 32.73 | 28.35 | 28.63 |
| Irrigation | 320,216 | | 25.77 | 25.78 | 28.98 | 25.76 | 25.77 |

Summary

The Water Fund had an estimated cash balance of \$2,911,607 as of 12/31/18. The actual cash balance is \$3,891,288. Rate increases are consistent with the previous study.

To maintain cash balances in the Water Fund at the target reserve (see page 21), the Water Fund receives a cash transfer to or from the Water Sewer Replacement Fund as needed. The 2018 transfer from Water Sewer Replacement fund was \$1,951,595.

The following graph shows the projection for the estimated cash balances with comparisons to the previous study (see Appendix C-1 for comparative tables). Both the red and green lines are identified with a (1) as they are a direct comparative of the original and updated projection without the target reserve adjustment to reflect any variance due to revenue and expenditure adjustments. The blue line, identified by a (2), reflects the updated projection with adjusted transfers to/from the Water Sewer Replacement Fund to maintain target reserve balances and offset any variances from revenue and expenditures. The black line reflects actuals for 2014-2018.



* Net Transfer to Water Sewer Replacement of \$9,465,000

** Net Transfers to Water Sewer Replacement of \$2,815,000

*** This study was adjusted to align with the 10 year CIP, therefore two years were added to this graph.

Cash variances are due to fluctuations in net revenues and expenses. The majority of the variance is due to changes in capital needs as identified in the summary below, including unexpected water main rehabilitation at Xenium Lane and cost adjustment to street projects as a result of the State of the Streets.

- 2019 CIP projects decreased \$172,883
- 2020 CIP projects increased \$2,550,000
- 2021 CIP projects increased \$1,377,333
- 2022 CIP projects increased \$650,000
- 2023 CIP projects increased \$697,000
- 2024 CIP projects increased \$646,481
- 2025 CIP projects increased \$1,016,306
- 2026 CIP projects increased \$1,543,406
- 2027 CIP projects increased \$1,746,576

These changes resulted due to the following:

- Newly identified projects
 - Xenium Lane Water Main Rehabilitation for \$2,000,000 in 2020
 - Ridgemount Avenue Rehabilitation for \$500,000 in 2021
 - County Road 9 at TH 169 Bridge Replacement for \$300,000 in 2024
 - Water Storage Facility Improvement for \$200,000 (\$125,000 in 2026 and \$75,000 in 2027)

- Cost adjustments
 - Brockton Lane Reconstruction construction costs were decreased in 2019 by \$208,972
 - Annual Well Refurbishing costs were increased by \$25,000 in 2026 and 2027.
 - Annual Treatment Plant Refurbishing costs were increased by \$50,000 each year from 2024 to 2027.
 - 2000 Wheel Loader with Plow costs were reduced to \$0. This equipment is funded by Central Equipment.
 - Annual Street Reconstruction construction costs increased by \$8,846,000 (\$700,000 in 2020, \$999,000 in 2021, \$1,000,000 in 2022, \$947,000 in 2023, \$1,100,000 in 2024 and 2025, \$1,400,000 in 2026, and \$1,600,000 in 2027).
 - Annual Mill and Overlay construction costs decreased by \$1,843,911 (increased \$56,089 in 2019 and \$100,000 in 2020, and decreased \$100,000 in 2021, \$400,000 in 2022, and \$300,000 in 2023 through 2027).
 - Annual Full Depth Reclamation (FDR) construction costs increased by \$605,000 (decreased \$20,000 in 2019 and increased \$150,000 in 2020, \$25,000 in 2021, \$50,000 in 2022 through 2024 and \$100,000 in 2025 through 2027).
- Timing variances
 - The Juneau Lane from Hampton Hills to 59th Avenue project is moved to 2028 with a cost of \$310,000.

Sanitary Sewer Utility

The City of Plymouth participates in the Metropolitan Council Environmental Services (MCES) sanitary sewer system. The City is responsible for the sewer collection system within the city limits and then pays MCES disposal fees for treatment. Currently, these fees comprise approximately 63% of the sewer utility’s operating expenses, depreciation accounts for 13%, and operational costs controlled by the City are the remaining 24%.

Current Sewer Rate Structure

The primary source of funding for the Sewer Fund is consumption fees.

Sewer consumption fees are set at a single-rate structure, which includes a base fee plus a consumption fee for commercial and residential. The base fee helps cover the costs of expenses incurred regardless of consumption, such as the utility billing process and staff, while the consumption fees are primarily to cover the costs of maintenance and improvements to the existing system.

Senior Discount

Historically, a discounted consumption fee of 10% has been offered to residents who are 62 years of age or older, homesteaded in the property, and the utility account is in the individuals’ name. This program changed in 2014 and does not allow any new enrollment in order to phase out the discount. The primary reason for this change is that the program does not provide a benefit to all Plymouth residents; it targets a small population of the City, does not incent conservation, and adds to administrative costs for the City. As of 12/31/18, 2,098 accounts take advantage of the discount; a reduction of approximately 148 due to residents moving out of their qualifying home in 2018. The total discount received by all customers in 2018 was approximately \$39,479. This is a decrease of approximately \$2,865 from the prior year.

Sewer Rates

Based on the projections in Appendix C-2, increases are needed in the Sewer Fund. With conservation already encouraged with a tiered residential water rate structure, it is not necessary to convert sewer rates to a tiered system. The proposed rates are illustrated in the chart below.

| | Proposed Rates (All users) | | | | | |
|-------------------|-----------------------------------|--------------|--------------|--------------|--------------|--------------|
| | Current | 5.50% | 5.50% | 5.50% | 5.50% | 5.50% |
| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| per 1,000 gallons | \$4.01 | \$4.23 | \$4.46 | \$4.71 | \$4.97 | \$5.24 |
| <i>per month</i> | | | | | | |
| base charge | \$6.82 | \$7.20 | \$7.60 | \$8.02 | \$8.46 | \$8.93 |

| | Change in Rates (All users) | | | | | |
|-------------------|------------------------------------|--------|--------|--------|--------|--------|
| | | 2020 | 2021 | 2022 | 2023 | 2024 |
| per 1,000 gallons | | \$0.22 | \$0.23 | \$0.25 | \$0.26 | \$0.27 |
| <i>per month</i> | | | | | | |
| base charge | | \$0.38 | \$0.40 | \$0.42 | \$0.44 | \$0.47 |

The impact of the increases is summarized by various consumption levels in the following chart.

Proposed Charges by Consumption Level (All users)

per customer, per month

| Consumption Level | Gallons per Month | Current 2019 | 5.50% | | | | |
|-------------------|-------------------|--------------|---------|---------|---------|---------|---------|
| | | | 2020 | 2021 | 2022 | 2023 | 2024 |
| Light | 1,700 | \$13.64 | \$14.39 | \$15.18 | \$16.03 | \$16.91 | \$17.84 |
| Average | 4,250 | 23.86 | 25.18 | 26.56 | 28.04 | 29.58 | 31.20 |
| Above Avg | 8,500 | 40.91 | 43.16 | 45.51 | 48.06 | 50.71 | 53.47 |

Note: Projections are based on proposed increases to base charges and consumption rates.

Change in Charges by Consumption Level (All users)

per customer, per month

| Consumption Level | Gallons per Month | | Change in Charges | | | | |
|-------------------|-------------------|--|-------------------|--------|--------|--------|--------|
| | | | 2020 | 2021 | 2022 | 2023 | 2024 |
| Light | 1,700 | | \$0.75 | \$0.79 | \$0.85 | \$0.88 | \$0.93 |
| Average | 4,250 | | 1.32 | 1.38 | 1.48 | 1.55 | 1.62 |
| Above Avg | 8,500 | | 2.25 | 2.36 | 2.54 | 2.65 | 2.77 |

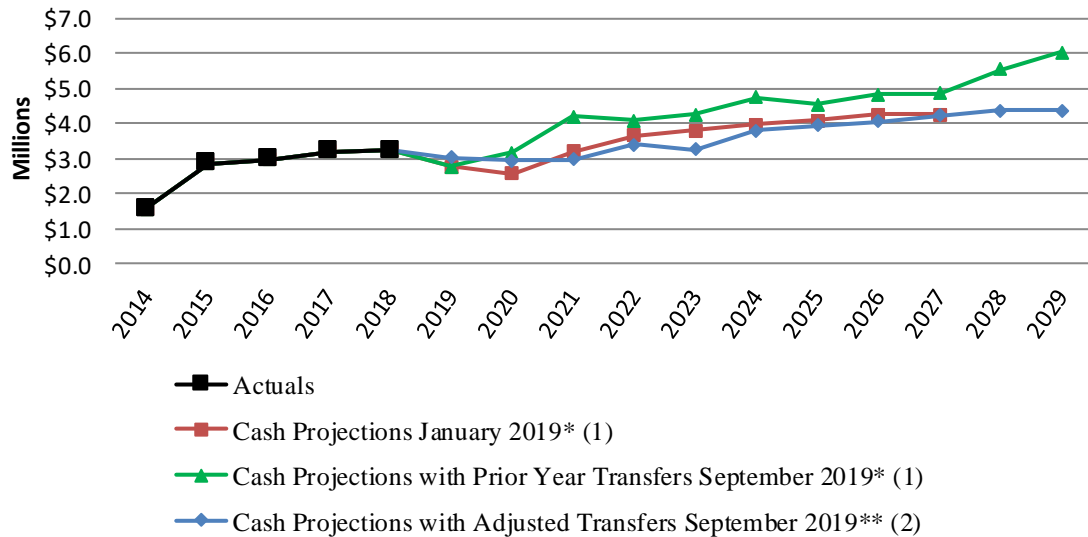
Summary

The Sewer Fund had an estimated cash balance of \$2,728,780 as of 12/31/18. The actual cash balance is \$3,241,134. One of the goals of completing a utility study is to ensure appropriate cash balances are available. Rate increases remain consistent with the previous study for 2019-2023.

To maintain cash balances in the Sewer Fund at the target reserve (see page 21), the Sewer Fund receives a cash transfer to or from the Water Sewer Replacement Fund as needed. The 2018 transfer from Water Sewer Replacement fund was \$1,157,036.

The following graph shows the projection for the estimated cash balances with comparisons to the previous study (see Appendix C-2 for comparative tables). Both the red and green lines are identified with a (1) as they are a direct comparative of the original and updated projection without the target reserve adjustment to reflect any variance due to revenue and expenditure adjustments. The blue line, identified by a (2), reflects the updated projection with adjusted transfers to/from the Water Sewer Replacement Fund to maintain target reserve balances and offset any variances from revenue and expenditures. The black line reflects actuals for 2014-2018.

Sewer Fund Cash Balances



* Net Transfer from Water Sewer Replacement of \$2,609,000

** Net Transfers to Water Sewer Replacement of \$6,053,000

*** This study was adjusted to align with the 10 year CIP, therefore two years were added to this graph.

Cash variances are due to fluctuations in net revenues and expenses. The majority of the variance is due to reducing the MetCouncil annual rate increase from 5.5% to 5.0% based on the 2020 rate information and historical trends. Additional variances are due to adjustments to the three-year average consumption as a result of development activity. The remaining variance is due to changes in capital needs as summarized below.

- 2019 CIP projects increased \$7,893
- 2020 CIP projects increased \$100,000
- 2021 CIP projects decreased \$46,667
- 2022 CIP projects decreased \$110,000
- 2023 CIP projects decreased \$85,000
- 2024 CIP projects decreased \$679,835
- 2025 CIP projects increased \$101,134
- 2026 CIP projects increased \$125,680
- 2027 CIP projects increased \$151,167

These changes resulted due to the following:

- Newly identified projects
 - Future Lift Station Improvements for \$900,000 (\$150,000 for 2024 and \$250,000 for 2025 through 2027)
 - County Road 9 at TH 169 Bridge Replacement for \$100,000 in 2024
- Change in scope
 - Line Sanitary Sewer Main constructions costs were increased \$100,000 each year from 2025 through 2027.

- 2000 Wheel Loader with Plow costs were reduced to \$0. This is equipment is not funded by Central Equipment.
- Annual Street Reconstruction construction costs were increased \$105,000 (increased \$90,000 in 2020, \$40,000 in 2021 and 2022, and \$35,000 in 2023 and reduced \$40,000 in 2024 and 2025 and \$20,000 in 2026).
- Annual Mill and Overlay construction costs decreased \$1,272,107 (increased \$17,893 in 2019 and decreased \$10,000 in 2020, \$70,000 in 2021, \$180,000 in 2022, \$50,000 in 2023, and \$220,000 in 2024 through 2027).
- Annual Full Depth Reclamation (FDR) construction costs increased \$260,000 (decreased \$10,000 in 2019 and increased \$30,000 in 2021 through 2024, and \$40,000 in 2025 through 2027).
- Timing variances
 - The Juneau Lane from Hampton Hills to 59th Avenue project was shifted from 2020 to 2028.

Water Sewer Replacement Fund

The Water Sewer Replacement Fund is used to replace and repair existing infrastructure and equipment of the Water and Sewer funds. As cash balances fluctuate in the Water and Sewer funds, cash is transferred to or from the Water Sewer Replacement Fund to meet target reserves. The estimated cash balance as of 12/31/2018 was \$1.2 million. The actual cash balance is \$1.8 million, a decrease of \$3.0 million over 2017.

The decrease was due to net reserve transfers required in 2018 of approximately \$3.5 million to maintain target reserves as a result of large capital projects such as the water tower refurbishing projects. The water tower refurbishing projects were initially projected to be paid over five years, but due to changes in legislation the projects are required to be paid in the year of construction. The remaining amount is interest and market value adjustments.

It is anticipated that the Water Sewer Replacement Fund reserves will be sufficient to cash flow projects without the need to issue debt. However, due to the significant amount of capital needs scheduled in the next ten years, a considerable amount of the cash reserves will be used. Reserves are projected to fluctuate between \$1.0 million and \$3.5 million during that time. Cash balances will be monitored and timing of these projects will be adjusted to ensure sufficient cash balances are available.

The cash flow of the Water Sewer Replacement Fund is combined with that of the Water and Sewer funds (Appendix C-3).

Water Resources

This fund is used to account for resources used to administer the City’s surface water plan, erosion control, wetland regulations, and environmental programs including planning, projects, and maintenance.

Current Water Resources Rate Structure

The primary source of funding for the Water Resources Fund is surface water fees. The fee helps cover the costs incurred for the utility billing process, staff, and maintenance and improvements to the existing system.

Water Resources Rates

In 2019, *surface water fees* are set at a single-rate structure of \$6.86 per month for residential, \$22.75 per acre per month for multi-family residential, and \$49.17 per acre per month for commercial.

Based on the projections in Appendix C-4, increases are needed to maintain adequate reserves in the water resources utility. The proposed rates are illustrated in the chart below.

| Proposed Rates (All users) | | | | | | |
|-----------------------------------|----------------|-------------|-------------|-------------|-------------|-------------|
| <i>per month</i> | | | | | | |
| | Current | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% |
| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| Residential | \$6.86 | \$7.34 | \$7.85 | \$8.40 | \$8.99 | \$9.62 |
| <i>per acre, per month</i> | | | | | | |
| Multi-Family Residential | 22.75 | 24.34 | 26.04 | 27.86 | 29.81 | 31.90 |
| Commercial | 49.17 | 52.61 | 56.29 | 60.23 | 64.45 | 68.96 |

| Change in Rates (All users) | | | | | | |
|------------------------------------|--|--------|--------|--------|--------|--------|
| | | 2020 | 2021 | 2022 | 2023 | 2024 |
| Residential | | \$0.48 | \$0.51 | \$0.55 | \$0.59 | \$0.63 |
| Multi-Family Residential | | 1.59 | 1.70 | 1.82 | 1.95 | 2.09 |
| Commercial | | 3.44 | 3.68 | 3.94 | 4.22 | 4.51 |

Summary

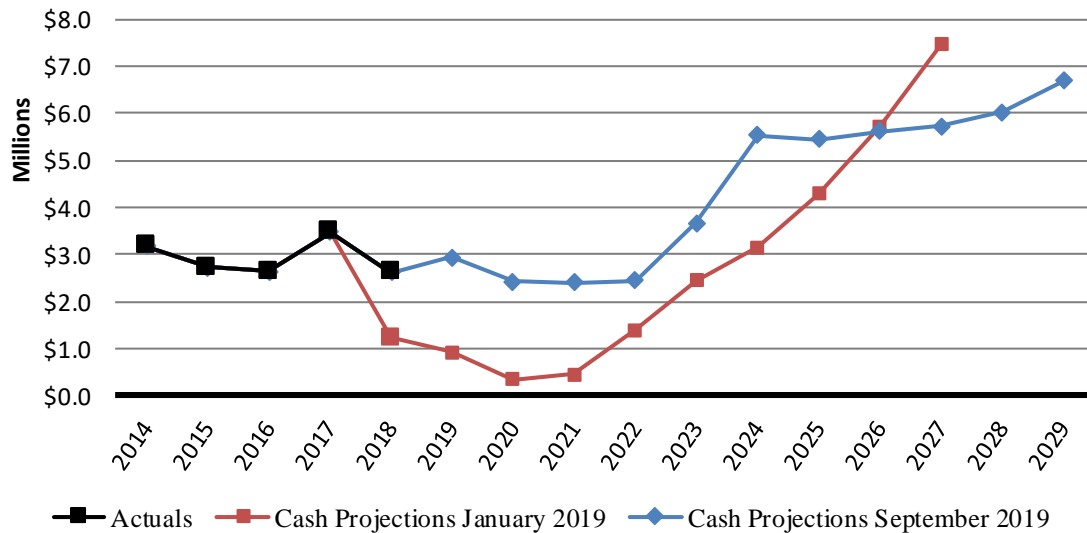
The Water Resources Fund had an estimated cash balance of \$3,589,896 as of 12/31/18. The actual cash balance is \$2,607,042, a decrease of approximately \$869,000 over 12/31/17.

There are nine projects that may be funded by grants, however, reimbursement is uncertain at this time. If the grant funding is not available and if cash reserves are not sufficient, the projects will be delayed until one or the other becomes available. These projects are Mount Olivet Stream Restoration, Plymouth Creek Stream Restoration, 19th Avenue and Dunkirk Lane Pond Improvement, Parkers Lake Park Drainage Improvement, Maple Creek Stream Restoration, Bass and Pomerleau Alum Treatment Phase 2, Palmer Creek Estates Stream Restoration, Ponderosa Stream Restoration, and BCWMC Water Quality, Channel and Basin Improvements. These projects are included in the study with the assumption that external funding is available.

Rate increases remain consistent with the previous study.

The following graph shows the projection for the estimated cash balances with comparisons to the previous study (see Appendix C-4 for comparative tables). The red line reflects previous cash projections with construction projects that have grant funding (GF). The green line reflects previous cash projections without construction projects that have grant funding. The blue line reflects current cash projections which include the City's costs of the six projects with partial grant funding. Actuals are shown for 2014-2018.

Water Resources Fund Cash Balances



* This study was adjusted to align with the 10 year CIP, therefore two years were added to this graph.

Cash variances are due to fluctuations in net revenues and expenses. The majority of the variance is due to changes in capital needs as identified in the summary below.

- 2019 CIP projects decreased \$192,777
- 2020 CIP projects increased \$30,000
- 2021 CIP projects increased \$229,000
- 2022 CIP projects increased \$988,000
- 2023 CIP projects decreased \$129,000
- 2024 CIP projects decreased \$1,098,407
- 2025 CIP projects increased \$1,310,102
- 2026 CIP projects increased \$1,319,412
- 2027 CIP projects increased \$1,719,123

These changes resulted due to the following:

- Newly identified projects
 - Bass and Pomerleau Alum Treatment Phase 2 for \$37,000 in 2020
 - BCWMC Water Quality, Channel and Basin Improvements for \$225,000 (\$75,000 each year for 2025, 2027 and 2029)
 - Future Water Quality Improvements for \$5,750,000 (\$1,000,000 in 2025 and 2026 and \$1,250,000 in 2027 through 2029)
 - New ½ ton Pickup for \$30,000 in 2020
 - County Road 9 at TH 169 Bridge Replacement for \$100,000 in 2024
 - Ridgmount Avenue Rehabilitation for \$20,000 in 2021
 - Annual Mill and Overlay for \$226,000 (\$58,000 in 2020, \$44,000 in 2021, \$18,000 in 2022, \$26,000 in 2023, and \$20,000 in 2024 through 2027)

- Annual Full Depth Reclamation (FDR) for \$625,000 (\$50,000 in 2020 and 2021, \$75,000 in 2022 through 2024 and \$100,000 in 2025 to 2029).
- Timing variances
 - Chelsea Woods Drainage from Weston Lane to County Road 6 project planning and design was moved to 2021 for \$50,000. Construction was moved to 2022 for \$400,000.
 - Juneau Lane from Hampton Hills to 59th Avenue was moved to 2028 and increased to \$100,000.
 - Ivanhoe/Pleasant Hills Drainage Improvement costs of \$50,000 were moved to 2020.
 - Meadow Wood Drainage Improvement costs of \$100,000 were moved to 2020.
 - 4th and Zircon Drainage Improvement costs of \$50,000 were moved to 2020.
 - Playfield 10 Development Stormwater Quality Improvements replaces the Elm Creek Drainage Improvements at NWG Trailhead for \$375,000. The project was also shifted to 2022 in 2020
- Cost adjustments
 - Courts/Fields of Nantarré Drainage Improvement construction costs were increased in 2021 by \$25,000.
 - Kingsview Heights Drainage Improvement construction costs were increased in 2022 by \$50,000.
 - Ponderosa Woods Stream Restoration construction costs were decreased in 2024 by \$150,000. The construction is funded by the Watershed District.
 - Maintain Water Quality Ponds was increased by \$50,000 in 2026 and 2027.
 - Drainage Improvements were reduced by \$50,000 in 2024 through 2027.
 - Brockton Lane Reconstruction construction costs were increased by \$7,223 in 2019.
 - Annual Street Reconstruction was increased \$520,000 (\$40,000 in 2020 and 2021, \$65,000 in 2022 and 2023, \$55,000 in 2024, and \$80,000 in 2025 through 2027).

Solid Waste Management

The Solid Waste Management Fund provides collection services for various recyclable materials. Solid waste expenditures are primarily costs for curbside collection.

Current Solid Waste Rate Structure

The primary source of funding for the Solid Waste Management Fund is recycling fees.

Solid Waste Management recycling fees are set at a single-rate structure. The fee helps cover the costs incurred for the utility billing process, staff, and service contract expense.

Solid Waste Rates

Based on the projections in Appendix C-5, increases are needed to maintain adequate reserves in the Solid Waste Management Fund. The proposed rates are illustrated in the chart below.

| | Proposed Rates (All users) | | | | | |
|----------------------------|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| | Current | \$0.35 | \$0.35 | \$0.40 | \$0.40 | \$0.40 |
| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
| City Fee | \$2.75 | \$3.10 | \$3.45 | \$3.85 | \$4.25 | \$4.65 |
| Republic Services Contract | \$2.91 | \$2.98 | \$3.05 | \$3.13 | \$3.21 | \$3.29 |

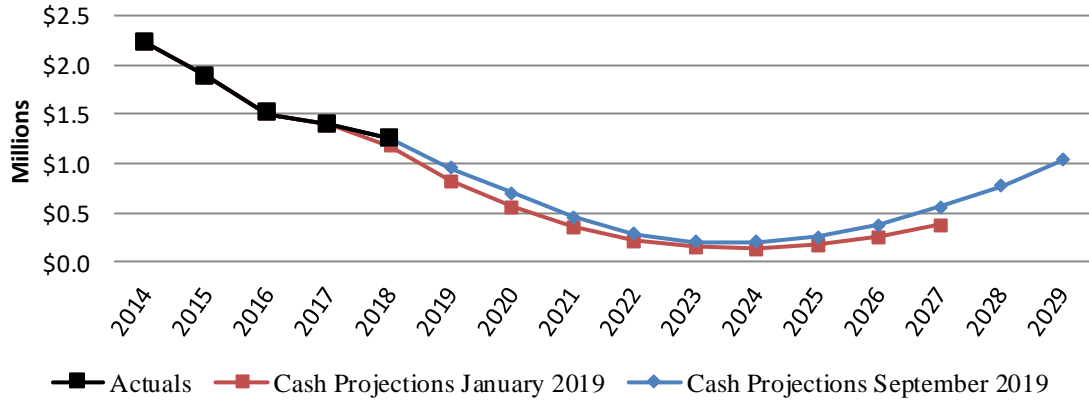
| | Change in Rates (All users) | | | | |
|----------|------------------------------------|--------|--------|--------|--------|
| | 2020 | 2021 | 2022 | 2023 | 2024 |
| City Fee | \$0.35 | \$0.35 | \$0.40 | \$0.40 | \$0.40 |

Summary

The Solid Waste Management Fund had an estimated cash balance of \$1,219,142 as of 12/31/18. The actual cash balance is \$1,242,378, a decrease of \$145,854 over 12/31/17. However, this is an increase of \$23,236 over the previous projection for 2018. The Solid Waste Management program has been subsidized by fund balance throughout the years resulting in depleting cash reserves. Cash balances are anticipated to decrease until 2023 as a result of operations and to maintain cash balances at target reserves. Proposed rates are anticipated to increase \$0.40 in 2020 and thereafter.

The following graph shows the trend for the estimated cash balances with comparisons to the previous study (see Appendix C-5). Actuals are shown for 2014-2018.

Solid Waste Management Fund Cash Balances



* This study was adjusted to align with the 10 year CIP, therefore two years were added to this graph.

Cash variances are due to the fluctuation in net revenues and expenses.

The variances in the projected balances are due to:

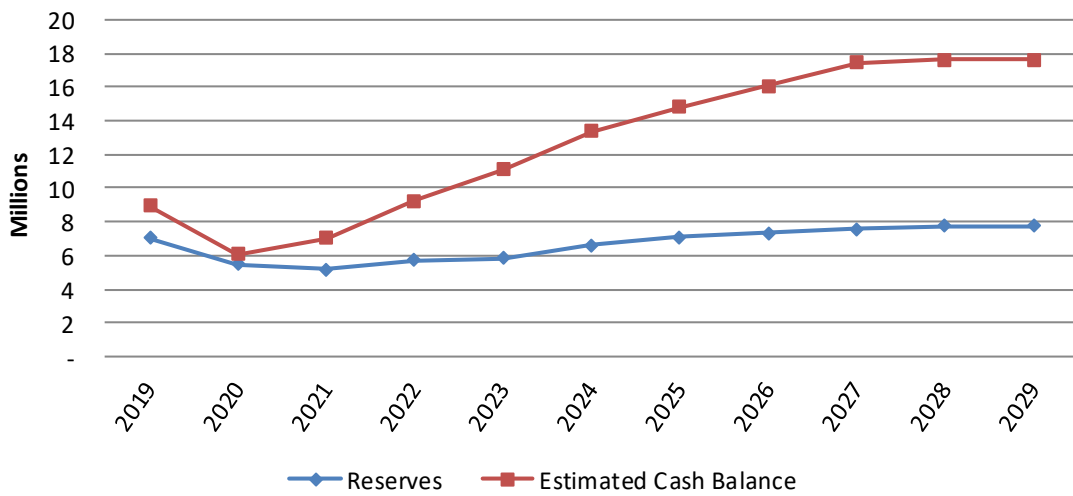
- An increase of approximately \$60,000 in contractual services in 2019 due to the market for grinding and hauling Yard Waste site materials.
- An addition half day was added for drop off day. This resulted in a net increase in costs of \$5,000.

Target Cash Reserves

One of the goals of completing a utility study is to identify appropriate cash balances. A reserve is used to accommodate fluctuations in revenue and expense due to weather and unforeseen events and to provide funding in the CIP for replacement needs, and for unexpected repairs. A reserve helps minimize the reliance on debt and allows for a more stable rate structure over time.

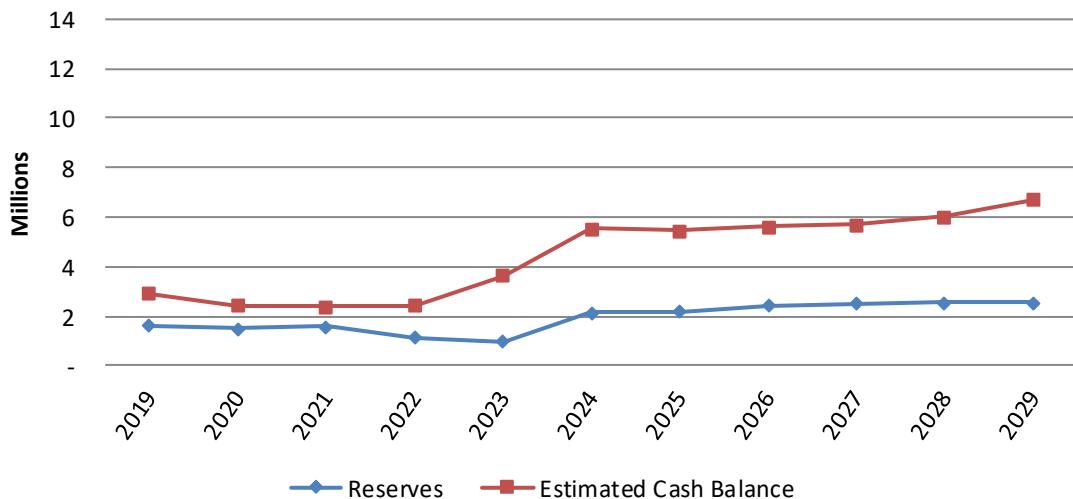
The City’s target reserve is to have an amount equal to three months of operating expenses (without depreciation), 100% of the following year's debt service, and 50% of the following year's capital costs. The following graphs show the trend for the estimated cash balances compared to suggested target reserves for each of the utility funds reviewed in this study.

Water/Sewer/Water Sewer Replacement Funds Reserves

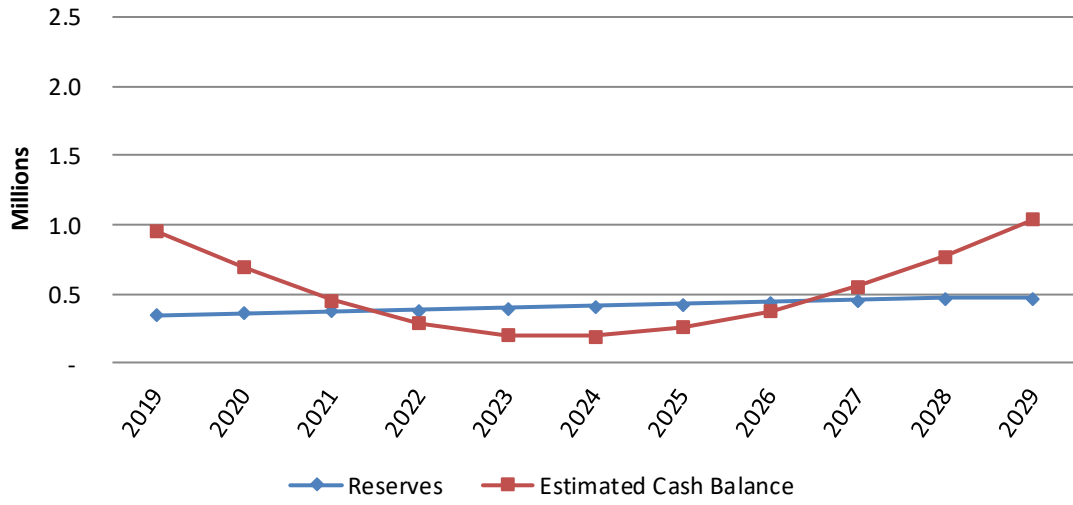


Estimated cash balances are greater than target reserves. Capital repair and replacement policies will be reviewed and rates will be analyzed when this process is complete.

Water Resources Fund Reserves



Solid Waste Management Fund Reserves



Conclusion

The City of Plymouth has managed its utility funds well, and as a result, has been able to fund almost all improvements with cash. The rate study demonstrates that future increases are necessary to support capital needs, maintain positive cash balances, and ensure long-term stability.

The results of this analysis conclude that the recommended rate increases should reduce the need to issue debt. Staff is cautious to increase rates beyond what is recommended as reserves begin to build after five years to support future capital needs. In addition, as the City nears full development, additional reserves may become available from the Utility Trunk Fund.

As the City continues to grow and mature, it becomes more critical to assess infrastructure conditions and capital needs of the water and sewer systems. Staff will evaluate the systems and assess the long-term capital needs that could potentially have a significant impact to utility projections and reserves.

The utility fund balances will be reviewed annually to determine whether the available cash is sufficient to cover upcoming capital and operational expenses, to identify potential shortages early and reevaluate the option to issue new debt. We acknowledge that future trends may vary from assumptions made in this study and therefore recommend regular updates and adjustments as necessary.

| | |
|-------------------|--|
| Appendix A | Comparisons to Other Cities' Rates |
| Appendix B | Historical Consumption Trends |
| Appendix C | Water, Sewer, Water Resources, and Solid Waste Management Utility Projections |
| Appendix D | Target Reserve Projections |
| Appendix E | Capital Improvement Plans for Water, Sewer, and Water Resources |

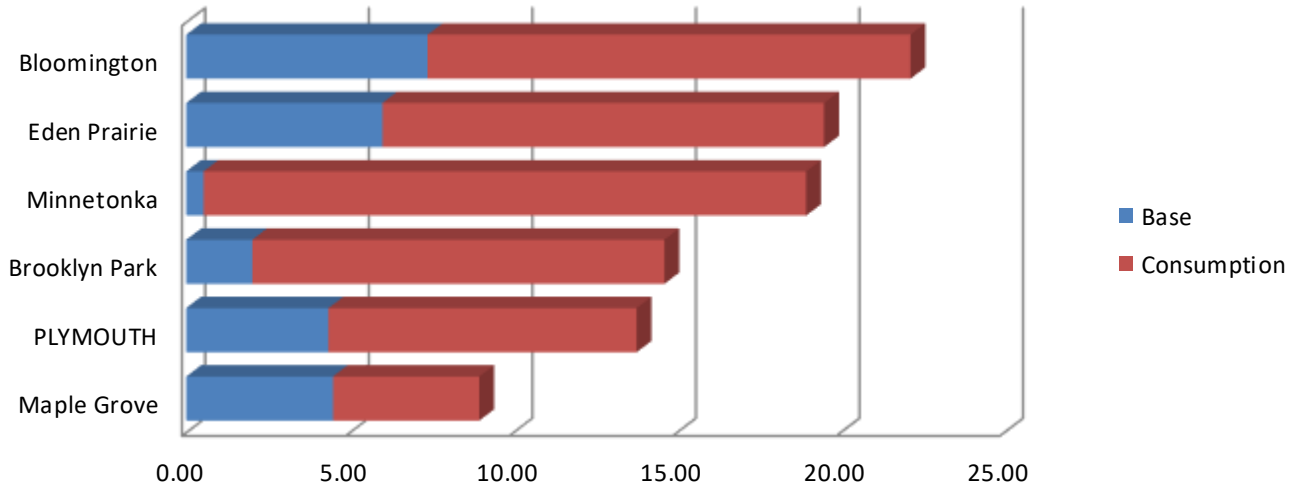
Appendix A Comparisons to Other Cities' Rates

The graphs below compare monthly water sewer charges for a residential customer based on 2019 rates and 6,000 gallons per month.

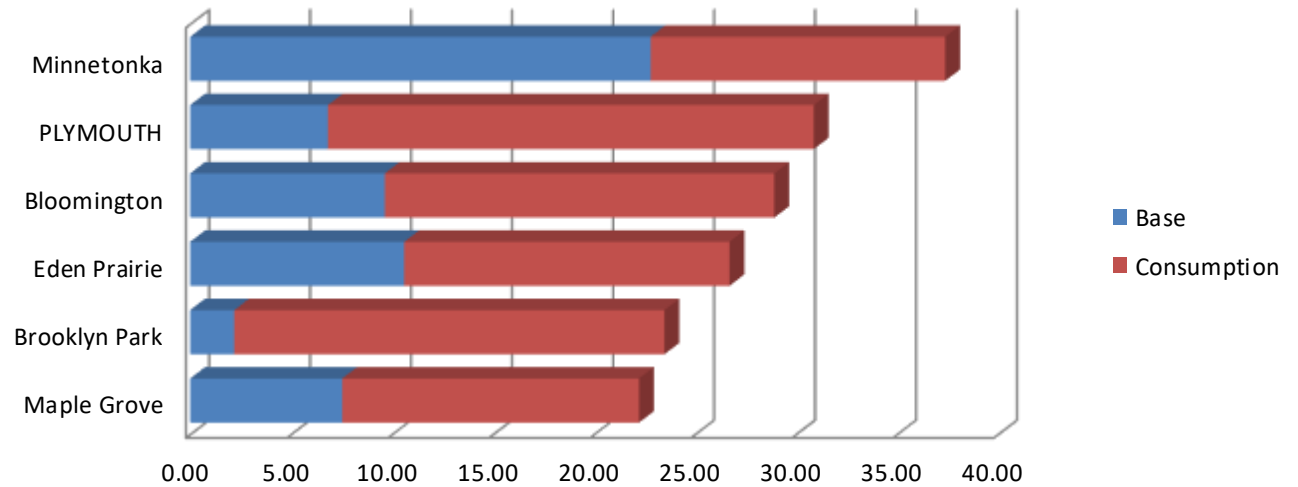
| | Base | Consumption | Base | Consumption | Surface Water | Recycling | Total |
|---------------------------|------|-------------|-------|-------------|---------------|-----------|-------|
| Minnetonka | 0.53 | 18.42 | 22.80 | 14.58 | 7.08 | 4.40 | 67.81 |
| Plymouth | 4.35 | 9.42 | 6.82 | 24.06 | 6.86 | 2.85 | 54.36 |
| Bloomington ¹ | 7.38 | 14.76 | 9.64 | 19.28 | 7.66 | 5.79 | 64.51 |
| Eden Prairie ¹ | 6.00 | 13.50 | 10.60 | 16.10 | 5.03 | 0.00 | 51.23 |
| Brooklyn Park | 2.02 | 12.60 | 2.18 | 21.30 | 4.79 | 3.35 | 46.24 |
| Maple Grove | 4.49 | 4.47 | 7.53 | 14.70 | 0.00 | 3.00 | 34.20 |

¹ Minimum usage for water and sewer of 4,000 gallons/quarter.

Water Rate Comparison



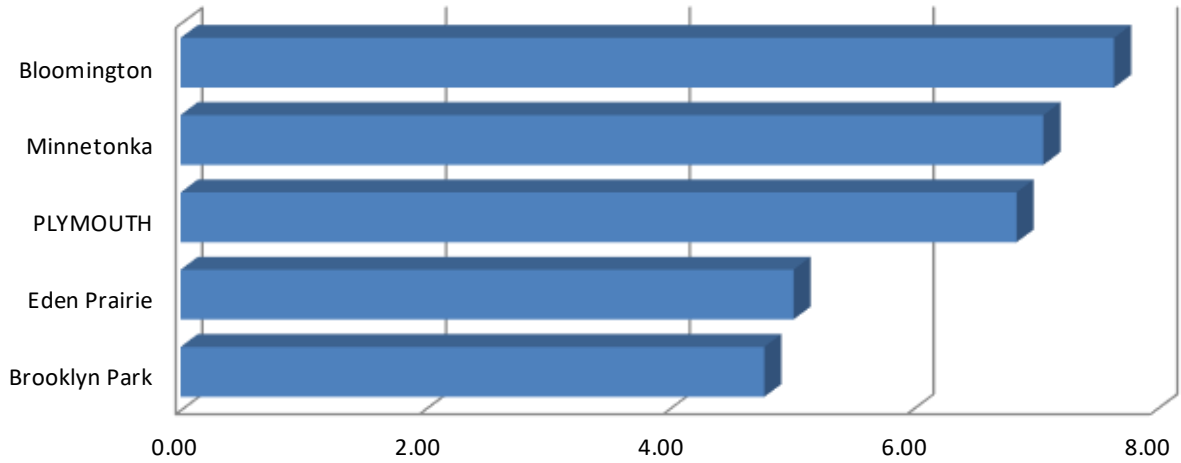
Sewer Rate Comparison



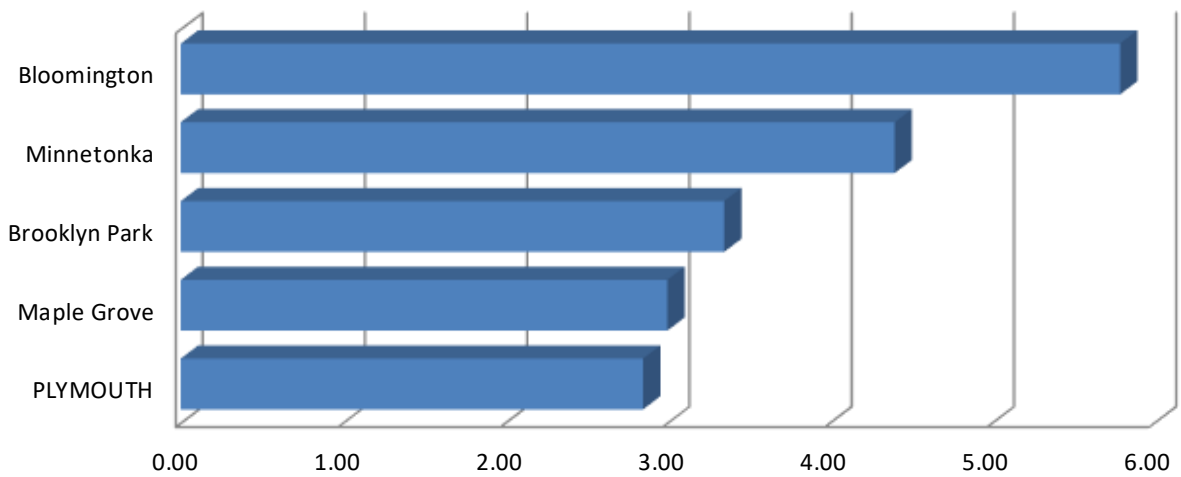
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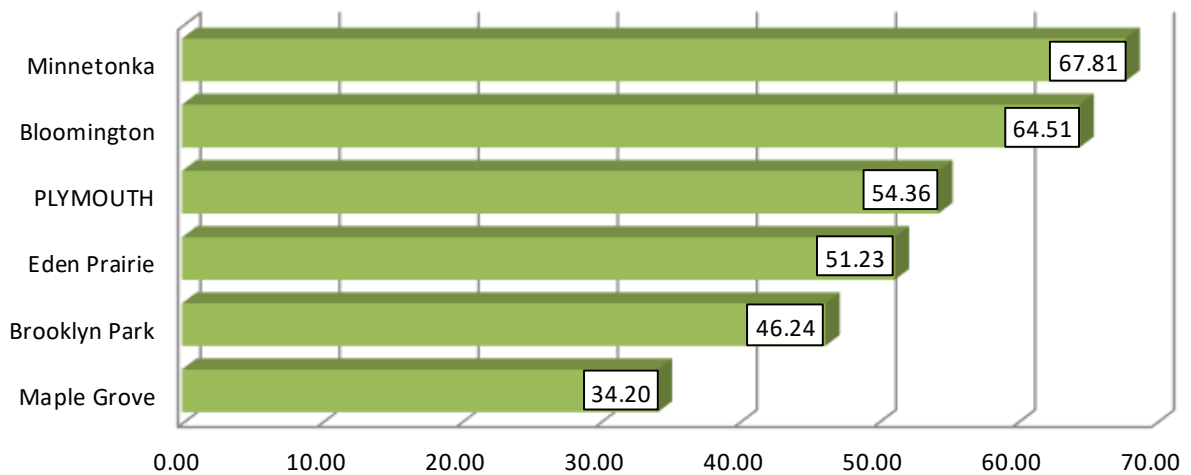
Water Resources Rate Comparison



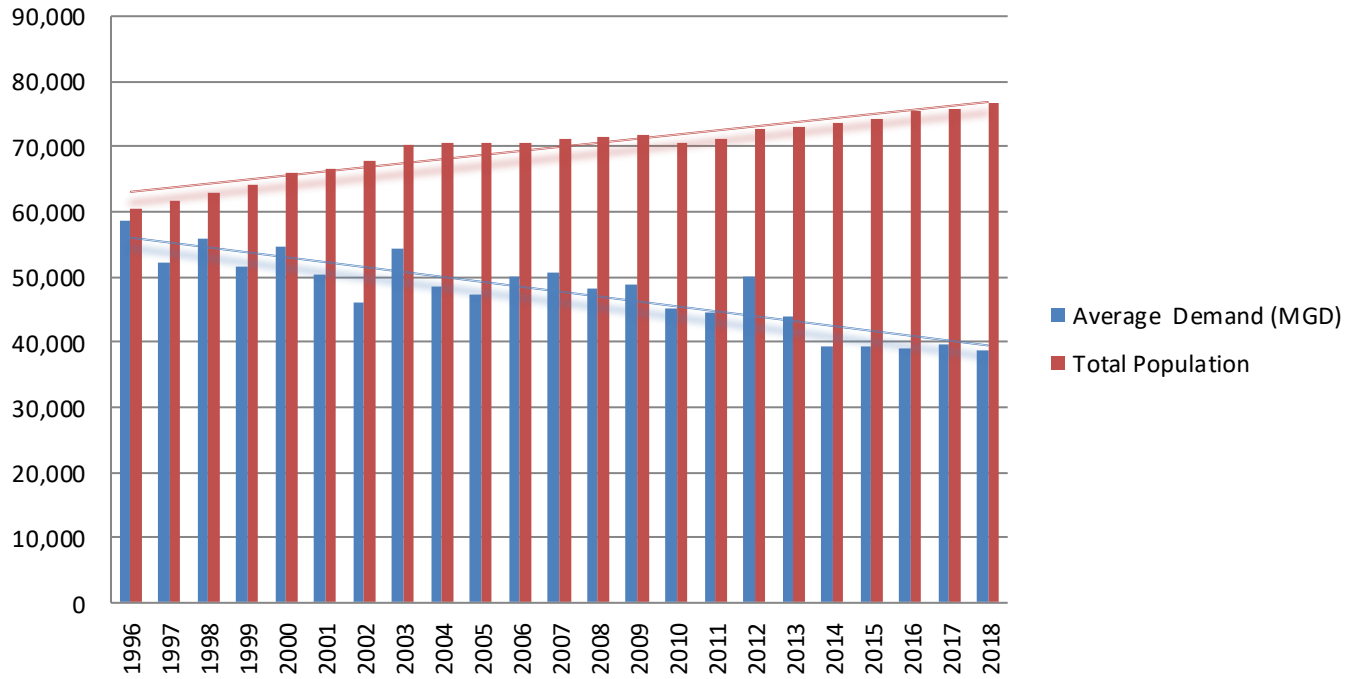
Recycling Rate Comparison



Total Bill Comparison

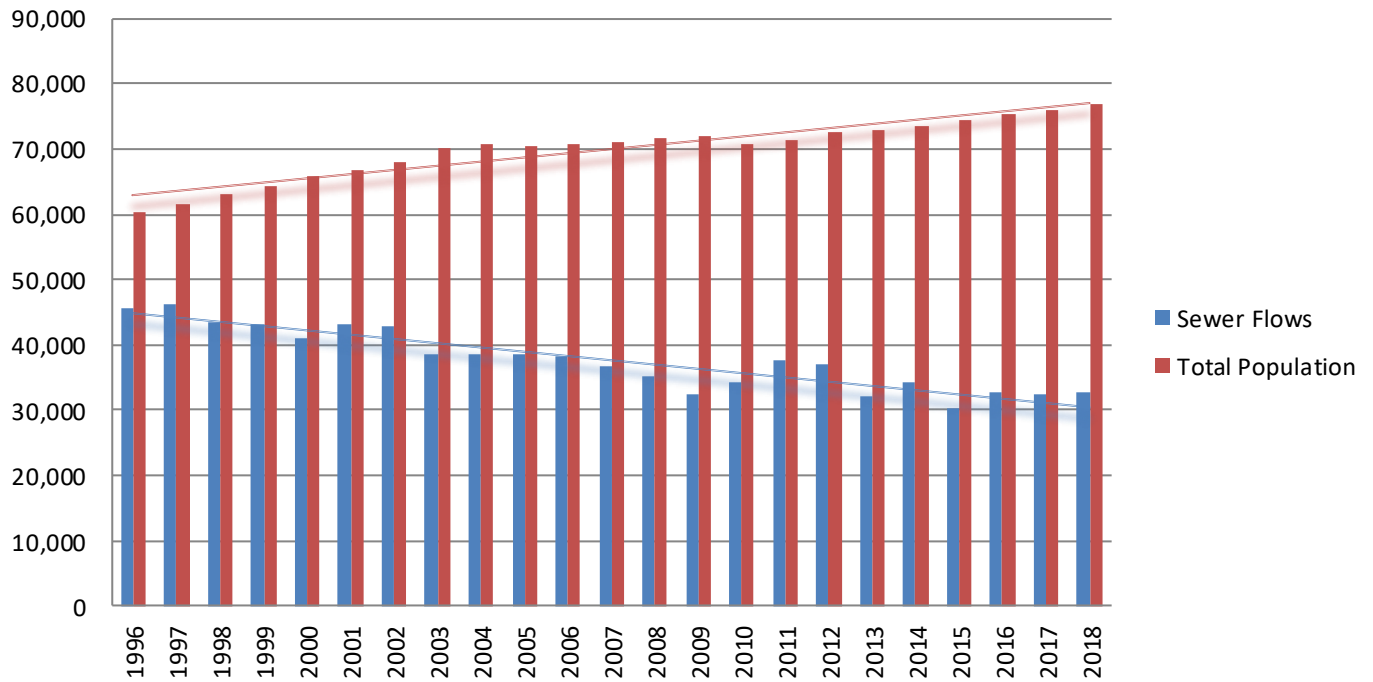


Annual Per Capita Water Demand (mg)

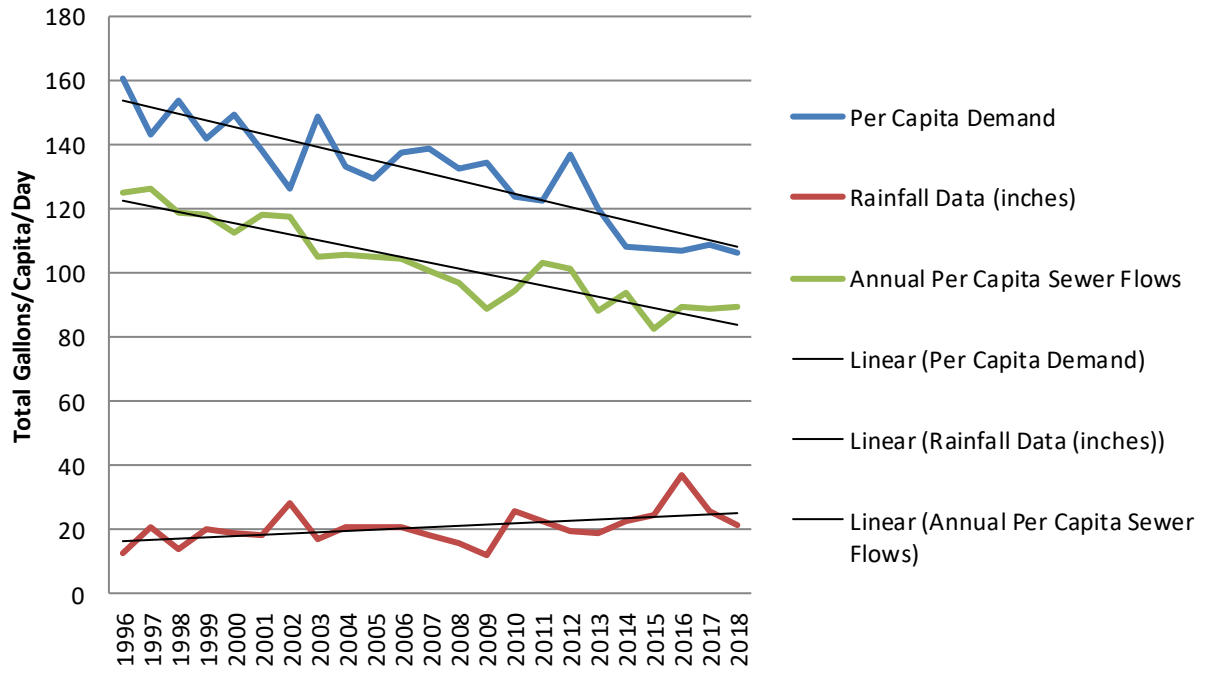


Water demand is declining at an average rate of approximately 2% per year.

Annual Per Capita Sewer Flows (mg)



Daily Per Capita Water Demand and Sewer Flows



City of Plymouth
Water Fund Performance/Projection

| | Actual | | | | | Projections | | | | | | | | | | |
|--|-------------|-------------|-------------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| 1 Revenue rate assumption | 2.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| 2 Investment income yield | | | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% |
| 3 Expense rate - personnel | | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| 4 Expense rate - all other | | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| 5 | | | | | | | | | | | | | | | | |
| 6 <i>Operating Revenues</i> | | | | | | | | | | | | | | | | |
| 7 Water Utility Consumption Charges ¹ | 3,982,462 | 4,219,888 | 4,407,473 | 4,934,873 | 5,060,668 | 5,361,919 | 5,455,286 | 5,649,904 | 5,848,514 | 6,021,903 | 6,196,633 | 6,391,251 | 6,585,868 | 6,784,478 | 6,987,812 | 7,191,147 |
| 8 Water Utility Base Charges ¹ | 1,090,792 | 1,019,168 | 1,067,675 | 1,120,201 | 1,177,924 | 1,199,326 | 1,267,002 | 1,312,051 | 1,357,100 | 1,396,518 | 1,438,751 | 1,480,985 | 1,526,034 | 1,571,082 | 1,618,947 | 1,666,812 |
| 9 Demand Charges | 484,921 | 503,737 | 528,339 | 545,275 | 564,666 | 572,598 | 593,129 | 613,884 | 635,363 | 654,424 | 674,040 | 694,271 | 715,110 | 736,576 | 758,682 | 781,436 |
| 10 Penalties ² | 45,964 | 49,638 | 92,725 | 107,485 | 71,965 | 52,000 | 77,000 | 77,000 | 77,000 | 77,000 | 77,000 | 77,000 | 77,000 | 77,000 | 77,000 | 77,000 |
| 11 Fire Hydrant Inspection | 55,160 | 111,650 | 56,175 | 28,158 | 85,488 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 12 Permits | 15,944 | 21,573 | 16,660 | 23,519 | 20,082 | - | - | - | - | - | - | - | - | - | - | - |
| 13 Antennae Charges | 128,719 | 135,256 | 135,376 | 137,965 | 142,365 | 154,666 | 142,298 | 146,775 | 151,912 | 156,469 | 161,164 | 165,998 | 170,978 | 176,108 | 181,391 | 186,833 |
| 14 Water Meter Sales | 145,596 | 157,566 | 143,785 | 170,054 | 150,381 | 137,703 | 140,000 | 140,000 | 144,900 | 149,247 | 153,724 | 158,336 | 163,086 | 167,979 | 173,018 | 178,209 |
| 15 Other | 16,138 | 18,570 | 15,529 | 14,100 | 29,515 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 | 11,500 |
| 16 Additional Consumption Charges- new growth ⁶ | - | - | - | - | - | - | 26,631 | 55,020 | 79,812 | 100,329 | 121,511 | 137,530 | 154,806 | 172,878 | 191,800 | 211,684 |
| 17 Additional Base Charges - new growth ⁶ | - | - | - | - | - | - | 13,050 | 27,000 | 39,144 | 49,164 | 59,520 | 67,452 | 75,744 | 84,552 | 93,744 | 103,500 |
| 18 | | | | | | | | | | | | | | | | |
| 19 Total Operating Revenues | 5,965,696 | 6,237,046 | 6,463,737 | 7,081,630 | 7,303,054 | 7,559,393 | 7,798,235 | 8,100,069 | 8,405,782 | 8,678,092 | 8,947,794 | 9,239,891 | 9,537,007 | 9,840,268 | 10,153,534 | 10,468,991 |
| 20 | | | | | | | | | | | | | | | | |
| 21 <i>Operating Expenses</i> | | | | | | | | | | | | | | | | |
| 22 Personal Services ⁴ | 1,582,486 | 1,486,064 | 1,231,423 | 1,157,509 | 1,289,112 | 1,461,774 | 1,535,749 | 1,592,640 | 1,640,419 | 1,689,632 | 1,740,321 | 1,792,530 | 1,846,306 | 1,901,695 | 1,958,746 | 2,017,509 |
| 23 Materials & Supplies | 811,504 | 1,100,383 | 789,965 | 554,303 | 669,617 | 698,500 | 684,000 | 704,000 | 725,120 | 746,874 | 769,280 | 792,358 | 816,129 | 840,613 | 865,831 | 891,806 |
| 24 Employee Development & Meetings | 5,839 | 5,223 | 6,106 | 7,874 | 13,031 | 10,000 | 10,000 | 10,000 | 10,300 | 10,609 | 10,927 | 11,255 | 11,593 | 11,941 | 12,299 | 12,668 |
| 25 Dues & Subscriptions | 2,741 | 3,632 | 3,717 | 3,553 | 5,223 | 5,000 | 5,000 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 | 5,796 | 5,970 | 6,149 | 6,334 |
| 26 Contractual Services ⁷ | 1,922,814 | 2,574,076 | 2,693,992 | 1,841,708 | 1,958,637 | 2,118,000 | 2,096,400 | 2,096,500 | 2,159,395 | 2,224,177 | 2,290,902 | 2,359,629 | 2,430,418 | 2,503,331 | 2,578,431 | 2,655,783 |
| 27 Equipment | 11,828 | 15,155 | 12,697 | 5,601 | 12,574 | 12,000 | 13,000 | 13,000 | 13,390 | 13,792 | 14,205 | 14,632 | 15,071 | 15,523 | 15,988 | 16,468 |
| 28 Other Expenses | 850 | 2,464 | 6,219 | 10,318 | 19,062 | 7,500 | 15,800 | 15,800 | 16,274 | 16,762 | 17,265 | 17,783 | 18,317 | 18,866 | 19,432 | 20,015 |
| 29 Depreciation | 3,096,050 | 3,147,027 | 2,539,210 | 2,512,590 | 2,534,863 | 2,714,473 | 2,684,905 | 2,696,921 | 2,661,963 | 2,689,993 | 2,730,114 | 2,694,439 | 2,564,671 | 2,417,582 | 2,453,996 | 2,540,899 |
| 30 Allocations ⁴ | 425,159 | 435,354 | 746,540 | 711,722 | 743,959 | 768,327 | 745,676 | 767,439 | 790,462 | 814,176 | 838,601 | 863,759 | 889,672 | 916,362 | 943,853 | 972,169 |
| 31 | | | | | | | | | | | | | | | | |
| 32 Total Operating Expenses | 7,859,271 | 8,769,378 | 8,029,869 | 6,805,178 | 7,246,078 | 7,795,574 | 7,790,530 | 7,901,300 | 8,022,473 | 8,211,319 | 8,417,079 | 8,552,013 | 8,597,973 | 8,631,883 | 8,854,726 | 9,133,651 |
| 33 | | | | | | | | | | | | | | | | |
| 34 <i>Net Operations</i> | (1,893,575) | (2,532,332) | (1,566,132) | 276,452 | 56,976 | (236,181) | 7,705 | 198,769 | 383,309 | 466,774 | 530,715 | 687,878 | 939,034 | 1,208,385 | 1,298,809 | 1,335,340 |
| 35 | | | | | | | | | | | | | | | | |
| 36 <i>Non operating revenues (expenses)</i> | | | | | | | | | | | | | | | | |
| 37 Interest on Investments | 59,778 | (1,473) | 32,833 | 41,760 | 67,523 | 31,000 | 44,500 | 44,500 | 27,542 | 28,670 | 31,993 | 35,046 | 39,100 | 41,144 | 41,865 | 42,761 |
| 38 Interest on Special Assessments | 3,842 | 3,645 | 3,742 | 4,403 | 1,913 | 1,320 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 |
| 39 Intergovernmental | (427) | - | 10,000 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 40 Sale of Assets | - | - | - | (18,180) | 3,080 | - | - | - | - | - | - | - | - | - | - | - |
| 41 Capital contributions ³ | 1,609,910 | 543,219 | 3,001,434 | 3,323,134 | 1,678,486 | 600,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 |
| 42 Administrative fee | 18,707 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 43 Debt Service - Interest | (134,121) | (87,440) | (60,194) | (31,319) | (1,681) | (2,513) | - | - | - | - | - | - | - | - | - | - |
| 44 Transfers In (Out) | | | | | | | | | | | | | | | | |
| 45 Water Sewer Construction | 34,930 | 28,615 | 5,577,074 | 193,534 | 125,037 | - | - | - | - | - | - | - | - | - | - | - |
| 46 Water Sewer Replacement | - | 4,625,718 | (1,678,168) | (549,463) | 1,951,595 | - | - | - | - | - | - | - | - | - | - | - |
| 47 Central Equipment | (3,000) | (69,519) | (124,222) | - | (131,018) | - | - | - | - | - | - | - | - | - | - | - |
| 48 General ⁵ | (82,567) | (82,567) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

¹ Historically, base charges have been included as consumption revenue. These charges will be recorded separately in the future to allow for better analysis. The additional revenue expected as a result of the water meter replacement is now factored in the consumption charges as we have one year of data.

² Penalties estimated to remain stable.

³ Capital contributions have no impact on cash flow, therefore are estimated based on average history.

⁴ Allocations increase in 2016 due to a change in methodology. Administrative support personal services costs are now recorded as an allocation instead of direct costs to the department.

⁵ Beginning in 2016, General Fund transfer is incorporated in allocations.

⁶ Revenue from new growth displayed in lines 17 and 18 will be shifted to Water Utility revenues as current customer counts are used in subsequent years.

⁷ Contractual services expense decreases beginning in 2018 due to adding costs for water main repair to the mill and overlay project costs in the CIP.

City of Plymouth
Water Fund Performance/Projection

| | Actual | | | | | Projections | | | | | | | | | | |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| 49 Improvement Project Construction | (708,103) | (229,751) | (530,630) | (527,419) | (851,235) | - | - | - | - | - | - | - | - | - | - | - |
| 50 Information Technology | (10,400) | (10,000) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 51 | | | | | | | | | | | | | | | | |
| 52 Total non operating revenue (expenses) | 788,549 | 4,720,447 | 6,231,869 | 2,436,450 | 2,843,700 | 629,807 | 897,900 | 897,900 | 880,942 | 882,070 | 885,393 | 888,446 | 892,500 | 894,544 | 895,265 | 896,161 |
| 53 | | | | | | | | | | | | | | | | |
| 54 Net increase (decrease) in resources | (1,105,026) | 2,188,115 | 4,665,737 | 2,712,902 | 2,900,676 | 393,626 | 905,605 | 1,096,669 | 1,264,251 | 1,348,843 | 1,416,107 | 1,576,323 | 1,831,534 | 2,102,929 | 2,194,074 | 2,231,502 |
| 55 | | | | | | | | | | | | | | | | |
| 56 <u>CIP Funding</u> | | | | | | | | | | | | | | | | |
| 57 Current Year Capital | (1,079,421) | (970,823) | (899,298) | (680,445) | (2,755,271) | (3,054,117) | (5,405,000) | (2,500,000) | (1,725,000) | (1,825,000) | (2,275,000) | (2,677,396) | (3,237,717) | (3,474,774) | (3,497,403) | (3,544,270) |
| 58 Bond Proceeds | | | | | | | | | | | | | | | | |
| 59 Bond Principal - 2004B/2012A Issue | (950,000) | (920,000) | (935,000) | (965,000) | (990,000) | (1,005,000) | | | | | | | | | | |
| 60 Total Capital & Related Debt | (2,029,421) | (1,890,823) | (1,834,298) | (1,645,445) | (3,745,271) | (4,059,117) | (5,405,000) | (2,500,000) | (1,725,000) | (1,825,000) | (2,275,000) | (2,677,396) | (3,237,717) | (3,474,774) | (3,497,403) | (3,544,270) |
| 61 | | | | | | | | | | | | | | | | |
| 62 <u>Cash</u> | | | | | | | | | | | | | | | | |
| 63 Beginning Cash | Ending Cash | 91,036 | 3,117,354 | 2,691,728 | 3,140,112 | 3,891,288 | 3,979,270 | 2,551,780 | 2,203,370 | 2,293,584 | 2,559,420 | 2,803,641 | 3,128,007 | 3,291,495 | 3,349,232 | 3,420,899 |
| 64 Add net increase (decrease) in resources (56) | | | | | | 393,626 | 905,605 | 1,096,669 | 1,264,251 | 1,348,843 | 1,416,107 | 1,576,323 | 1,831,534 | 2,102,929 | 2,194,074 | 2,231,502 |
| 65 Add back depreciation (28) | | | | | | 2,714,473 | 2,684,905 | 2,696,921 | 2,661,963 | 2,689,993 | 2,730,114 | 2,694,439 | 2,564,671 | 2,417,582 | 2,453,996 | 2,540,899 |
| 66 Less capital contributions (42) | | | | | | (600,000) | (850,000) | (850,000) | (850,000) | (850,000) | (850,000) | (850,000) | (850,000) | (850,000) | (850,000) | (850,000) |
| 67 Less capital and related debt principal(64) | | | | | | (4,059,117) | (5,405,000) | (2,500,000) | (1,725,000) | (1,825,000) | (2,275,000) | (2,677,396) | (3,237,717) | (3,474,774) | (3,497,403) | (3,544,270) |
| 68 Ending Cash | 91,036 | 3,117,354 | 2,691,728 | 3,140,112 | 3,891,288 | 2,340,270 | 1,314,780 | 2,995,370 | 3,554,584 | 3,657,420 | 3,580,641 | 3,547,007 | 3,436,495 | 3,487,232 | 3,649,899 | 3,799,030 |
| 69 Transfer to/from Replacement Fund | | | | | | 1,639,000 | 1,237,000 | (792,000) | (1,261,000) | (1,098,000) | (777,000) | (419,000) | (145,000) | (138,000) | (229,000) | (378,000) |
| 70 Ending Cash | 91,036 | 3,117,354 | 2,691,728 | 3,140,112 | 3,891,288 | 3,979,270 | 2,551,780 | 2,203,370 | 2,293,584 | 2,559,420 | 2,803,641 | 3,128,007 | 3,291,495 | 3,349,232 | 3,420,899 | 3,421,030 |
| 71 | | | | | | | | | | | | | | | | |
| 72 | | | | | | | | | | | | | | | | |
| 73 <u>Comparison of net increase (decrease) in resources</u> | | | | | | | | | | | | | | | | |
| 74 Current Projection | | | | | | 393,626 | 905,605 | 1,096,669 | 1,264,251 | 1,348,843 | 1,416,107 | 1,576,323 | 1,831,534 | 2,102,929 | 2,194,074 | 2,231,502 |
| 75 Previous Projection | | | | | | 395,300 | (120,698) | 47,019 | 265,318 | 407,947 | 500,379 | 524,370 | 534,685 | 640,280 | - | - |
| 76 | | | | | | | | | | | | | | | | |
| 77 Projection Variance | | | | | | (1,674) | 1,026,303 | 1,049,650 | 998,933 | 940,896 | 915,728 | 1,051,953 | 1,296,849 | 1,462,649 | 2,194,074 | 2,231,502 |
| 78 | | | | | | | | | | | | | | | | |
| 79 <u>Comparison of transfer (to) from Water Sewer Replacement fund</u> | | | | | | | | | | | | | | | | |
| 80 Current Projection | | | | | | 1,639,000 | 1,237,000 | (792,000) | (1,261,000) | (1,098,000) | (777,000) | (419,000) | (145,000) | (138,000) | (229,000) | (378,000) |
| 81 Previous Projection | | | | | | 342,000 | (191,000) | (407,000) | (872,000) | (1,635,000) | (739,000) | (1,154,000) | (1,235,000) | (1,152,000) | - | - |
| 82 | | | | | | | | | | | | | | | | |
| 83 Projection Variance | | | | | | | | 1,297,000 | 1,428,000 | (385,000) | (389,000) | 537,000 | (38,000) | 735,000 | 1,014,000 | (378,000) |

City of Plymouth
Sewer Fund Performance/Projection

| | Actual | | | | | Projections | | | | | | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| 1 Revenue rate assumption | 2.00% | 5.50% | 5.00% | 5.00% | 5.50% | 6.00% | 5.50% | 5.50% | 5.50% | 5.50% | 5.50% | 5.50% | 5.50% | 5.00% | 5.00% | 5.00% |
| 2 Investment income yield | | | | | | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% |
| 3 Expense rate - personnel | | | | | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| 4 Expense rate - Met Council ⁸ | | | | | | 6.20% | 2.83% | 3.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% |
| 5 Expense rate - all other | | | | | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| 6 | | | | | | | | | | | | | | | | |
| 7 <u>Operating Revenues</u> | | | | | | | | | | | | | | | | |
| 8 Sewer Utility Consumption Charges ¹ | 5,809,796 | 6,137,693 | 6,323,722 | 6,901,893 | 7,296,522 | 7,304,215 | 7,843,285 | 8,269,752 | 8,733,303 | 9,215,396 | 9,716,032 | 10,253,751 | 10,810,012 | 11,347,732 | 11,922,535 | 12,515,881 |
| 9 Sewer Utility Base Charges ¹ | 1,546,985 | 1,462,616 | 1,557,471 | 1,665,536 | 1,792,916 | 1,858,846 | 2,018,131 | 2,130,250 | 2,247,974 | 2,371,304 | 2,503,043 | 2,640,388 | 2,786,142 | 2,926,290 | 3,072,044 | 3,226,207 |
| 10 Penalties ² | 65,827 | 69,784 | 68,029 | 82,928 | 83,586 | 65,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 11 Permits | 16,016 | 21,353 | 17,271 | 21,205 | 19,287 | - | - | - | - | - | - | - | - | - | - | - |
| 12 Other | 11,615 | 25,782 | 46,723 | 30,415 | 19,282 | 26,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 | 24,000 |
| 13 Additional Consumption Charges- new growth ⁷ | - | - | - | - | - | - | 126,602 | 186,880 | 239,646 | 297,499 | 345,028 | 397,225 | 453,672 | 512,872 | 577,340 | 646,478 |
| 14 Additional Base Charges - new growth ⁷ | - | - | - | - | - | - | 43,200 | 63,840 | 81,804 | 101,520 | 117,876 | 135,648 | 155,064 | 175,392 | 197,280 | 220,992 |
| 15 | | | | | | | | | | | | | | | | |
| 16 Total Operating Revenues | 7,450,239 | 7,717,228 | 8,013,216 | 8,701,977 | 9,211,593 | 9,254,061 | 10,125,218 | 10,744,722 | 11,396,727 | 12,079,720 | 12,775,978 | 13,521,012 | 14,298,890 | 15,056,286 | 15,863,200 | 16,703,557 |
| 17 | | | | | | | | | | | | | | | | |
| 18 <u>Operating Expenses</u> | | | | | | | | | | | | | | | | |
| 19 Personal Services ⁴ | 769,819 | 871,785 | 716,000 | 693,736 | 741,585 | 852,237 | 890,202 | 926,814 | 954,618 | 983,257 | 1,012,755 | 1,043,137 | 1,074,431 | 1,074,431 | 1,106,664 | 1,106,664 |
| 20 Materials & Supplies | 84,298 | 129,525 | 115,841 | 156,275 | 52,662 | 130,000 | 110,500 | 110,500 | 113,815 | 117,229 | 120,746 | 124,369 | 128,100 | 128,100 | 131,943 | 131,943 |
| 21 Employee Development & Meetings | 5,028 | 1,892 | 5,614 | 4,705 | 7,220 | 8,000 | 8,000 | 8,000 | 8,240 | 8,487 | 8,742 | 9,004 | 9,274 | 9,274 | 9,552 | 9,552 |
| 22 Contractual Services ⁶ | 5,497,604 | 6,107,141 | 5,971,633 | 6,085,427 | 6,248,042 | 6,912,230 | 6,848,330 | 7,044,600 | 7,390,138 | 7,752,752 | 8,133,290 | 8,532,642 | 8,951,742 | 9,391,572 | 9,853,160 | 10,337,587 |
| 23 Equipment | 5,909 | 5,257 | 4,657 | 1,498 | 3,089 | 5,000 | 5,000 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 | 5,796 | 5,796 | 5,970 | 5,970 |
| 24 Other Expenses | 4,273 | 2,387 | 3,079 | 7,920 | 20,366 | 8,000 | 23,610 | 23,610 | 24,318 | 25,048 | 25,799 | 26,573 | 27,370 | 27,370 | 28,192 | 28,192 |
| 25 Depreciation | 1,099,093 | 1,168,785 | 1,221,889 | 1,256,013 | 1,304,490 | 1,364,185 | 1,380,745 | 1,400,515 | 1,421,848 | 1,453,230 | 1,477,230 | 1,511,397 | 1,543,743 | 1,562,820 | 1,483,237 | 1,517,148 |
| 26 Allocations ⁴ | 276,714 | 283,326 | 699,565 | 701,923 | 737,579 | 759,066 | 759,636 | 781,894 | 805,351 | 829,511 | 854,397 | 880,029 | 906,429 | 906,429 | 933,622 | 933,622 |
| 27 | | | | | | | | | | | | | | | | |
| 28 Total Operating Expenses | 7,742,738 | 8,570,098 | 8,738,278 | 8,907,497 | 9,115,033 | 10,038,718 | 10,026,023 | 10,300,933 | 10,723,479 | 11,174,819 | 11,638,423 | 12,132,779 | 12,646,887 | 13,105,793 | 13,552,340 | 14,070,679 |
| 29 | | | | | | | | | | | | | | | | |
| 30 Net Operations | (292,499) | (852,870) | (725,062) | (205,520) | 96,560 | (784,657) | 99,195 | 443,789 | 673,248 | 904,901 | 1,137,556 | 1,388,233 | 1,652,003 | 1,950,493 | 2,310,859 | 2,632,878 |
| 31 | | | | | | | | | | | | | | | | |
| 32 <u>Non operating revenues (expenses)</u> | | | | | | | | | | | | | | | | |
| 33 Interest on Investments | 53,301 | 4,960 | 34,849 | 46,103 | 75,078 | 30,700 | 55,050 | 55,050 | 37,068 | 42,631 | 40,763 | 47,341 | 49,269 | 49,269 | 50,650 | 52,732 |
| 34 Intergovernmental | 24,789 | 21,536 | 15,315 | 35,593 | 25,520 | 28,644 | 29,000 | 29,000 | 29,870 | 30,766 | 31,689 | 32,640 | 33,619 | 33,619 | 34,628 | 34,628 |
| 35 Capital contributions ³ | 1,277,209 | 403,867 | 1,853,614 | 3,021,709 | 1,905,059 | - | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 |
| 36 Administrative fee | 50,207 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 37 Transfers In (Out) | | | | | | | | | | | | | | | | |
| 38 Water Sewer Construction | - | (1,068) | - | 68,916 | (546) | - | - | - | - | - | - | - | - | - | - | - |
| 39 Water Sewer Replacement | - | 1,969,184 | 2,718,768 | 415,444 | 1,157,036 | - | - | - | - | - | - | - | - | - | - | - |
| 40 Water Resources Construction | - | - | - | - | 18,460 | - | - | - | - | - | - | - | - | - | - | - |
| 41 General ⁵ | (58,643) | (58,643) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 42 Improvement Project Construction | (216,344) | (132,529) | (141,365) | (305,357) | (328,910) | - | - | - | - | - | - | - | - | - | - | - |

¹ Historically, base charges have been included as consumption revenue. These charges will be recorded separately in the future to allow for better analysis. The additional revenue expected as a result of the water meter replacement is now factored in the consumption charges as we have one year of data.

² Penalties estimated to remain stable.

³ Capital contributions have no impact on cash flow, therefore are estimated based on average history.

⁴ Allocations increase in 2016 due to a change in methodology. Administrative support personal services costs are now recorded as an allocation instead of direct costs to the department.

⁵ Beginning in 2016, General Fund transfer is incorporated in allocations.

⁶ Beginning in 2015, all expenses related to preventative sewer main repairs will be expensed directly to the Sewer fund instead of a transfer out to the Capital Project fund. The waste water fee is estimated based on notification of a percentage increase. The actual gallons charged at that rate is unknown at the time of departmental budget entry, thus the increase is calculated on the prior year total charge.

⁷ Revenue from new growth displayed in lines 13 and 14 will be shifted to Sewer Utility revenues as current customer counts are used in subsequent years.

⁸ MetCouncil rate increase in 2019 was higher than normal. 2020 rate increase was confirmed with MetCouncil.

City of Plymouth
Sewer Fund Performance/Projection

| | Actual | | | | | Projections | | | | | | | | | | |
|---|-------------|-----------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| 43 Central Equipment | (1,500) | | | | (62,092) | | | | | | | | | | | |
| 44 Information Technology | | (10,000) | | | | | | | | | | | | | | |
| 45 | | | | | | | | | | | | | | | | |
| 46 Total non operating revenue (expenses) | 1,129,019 | 2,197,307 | 4,481,181 | 3,282,408 | 2,789,605 | 59,344 | 1,384,050 | 1,384,050 | 1,366,938 | 1,373,397 | 1,372,452 | 1,379,980 | 1,382,888 | 1,382,888 | 1,385,277 | 1,387,359 |
| 47 | | | | | | | | | | | | | | | | |
| 48 Net increase (decrease) in resources | 836,520 | 1,344,437 | 3,756,119 | 3,076,888 | 2,886,165 | (725,313) | 1,483,245 | 1,827,839 | 2,040,187 | 2,278,298 | 2,510,008 | 2,768,214 | 3,034,891 | 3,333,381 | 3,696,137 | 4,020,237 |
| 49 | | | | | | | | | | | | | | | | |
| 50 <i>Met Council Detail</i> | | | | | | | | | | | | | | | | |
| 51 MCES Portion of Operating Expenses | 5,040,001 | 5,254,739 | 5,278,283 | 5,661,557 | 5,961,976 | 6,334,830 | 6,514,030 | 6,710,000 | 7,045,500 | 7,397,775 | 7,767,664 | 8,156,047 | 8,563,849 | 8,992,042 | 9,441,644 | 9,913,726 |
| 52 MCES % of Operating Expenses | 65.09% | 61.31% | 60.40% | 63.56% | 65.41% | 63.10% | 64.97% | 65.14% | 65.70% | 66.20% | 66.74% | 67.22% | 67.72% | 68.61% | 69.67% | 70.46% |
| 53 | | | | | | | | | | | | | | | | |
| 54 <i>CIP Funding</i> | | | | | | | | | | | | | | | | |
| 55 Current Year Capital | (1,266,589) | (979,761) | (1,480,663) | (1,480,663) | (1,835,861) | (2,152,893) | (1,750,000) | (1,440,000) | (1,280,000) | (1,960,000) | (1,440,000) | (2,263,366) | (2,331,156) | (2,331,156) | (2,400,753) | (2,442,910) |
| 56 Total Capital & Related Debt | (1,266,589) | (979,761) | (1,480,663) | (1,480,663) | (1,835,861) | (2,152,893) | (1,750,000) | (1,440,000) | (1,280,000) | (1,960,000) | (1,440,000) | (2,263,366) | (2,331,156) | (2,331,156) | (2,400,753) | (2,442,910) |
| 57 | | | | | | | | | | | | | | | | |
| 58 <i>Cash</i> | | | | | | | | | | | | | | | | |
| 59 Beginning Cash | 1,899,468 | 1,578,784 | 2,853,505 | 2,959,241 | 3,201,984 | 3,241,134 | 3,037,113 | 2,946,103 | 2,965,457 | 3,410,491 | 3,261,019 | 3,787,257 | 3,941,502 | 3,941,502 | 4,051,980 | 4,218,546 |
| 60 Add net increase (decrease) in resources (45) | | | | | | | (725,313) | 1,483,245 | 1,827,839 | 2,040,187 | 2,510,008 | 2,768,214 | 3,034,891 | 3,333,381 | 3,696,137 | 4,020,237 |
| 61 Add back depreciation (23) | | | | | | | 1,364,185 | 1,380,745 | 1,400,515 | 1,421,848 | 1,453,230 | 1,477,230 | 1,511,397 | 1,543,743 | 1,562,820 | 1,517,148 |
| 62 Less capital contributions (33) | | | | | | | - | (1,300,000) | (1,300,000) | (1,300,000) | (1,300,000) | (1,300,000) | (1,300,000) | (1,300,000) | (1,300,000) | (1,300,000) |
| 63 Less capital and related debt principal (52) | | | | | | | (2,152,893) | (1,750,000) | (1,440,000) | (1,280,000) | (1,960,000) | (1,440,000) | (2,263,366) | (2,331,156) | (2,331,156) | (2,442,910) |
| 64 Ending Cash | 1,578,784 | 2,853,505 | 2,959,241 | 3,201,984 | 3,241,134 | 1,727,113 | 2,851,103 | 3,434,457 | 3,847,491 | 3,882,019 | 4,508,257 | 4,503,502 | 4,888,980 | 5,206,546 | 5,530,600 | 6,013,022 |
| 65 Transfer to/from Replacement Fund | | | | | | 1,310,000 | 95,000 | (469,000) | (437,000) | (621,000) | (721,000) | (562,000) | (837,000) | (988,000) | (1,170,000) | (1,653,000) |
| 66 Ending Cash | 1,578,784 | 2,853,505 | 2,959,241 | 3,201,984 | 3,241,134 | 3,037,113 | 2,946,103 | 2,965,457 | 3,410,491 | 3,261,019 | 3,787,257 | 3,941,502 | 4,051,980 | 4,218,546 | 4,360,600 | 4,360,022 |
| 67 | | | | | | | | | | | | | | | | |
| 68 | | | | | | | | | | | | | | | | |
| 69 <i>Comparison of net increase (decrease) in resources</i> | | | | | | | | | | | | | | | | |
| 70 Current Projection | | | | | 2,886,165 | (725,313) | 1,483,245 | 1,827,839 | 2,040,187 | 2,278,298 | 2,510,008 | 2,768,214 | 3,034,891 | 3,333,381 | 3,696,137 | 4,020,237 |
| 71 Previous Projection | | | | | (448,936) | (705,733) | (252,037) | (22,227) | 183,184 | 404,785 | 577,042 | 754,865 | 971,082 | 1,159,763 | - | - |
| 72 | | | | | | | | | | | | | | | | |
| 73 Projection Variance | | | | | 3,335,101 | (19,580) | 1,735,282 | 1,850,066 | 1,857,003 | 1,873,513 | 1,932,966 | 2,013,349 | 2,063,809 | 2,173,618 | 3,696,137 | 4,020,237 |
| 74 | | | | | | | | | | | | | | | | |
| 75 <i>Comparison of transfer (to) from Water Sewer Replacement fund</i> | | | | | | | | | | | | | | | | |
| 76 Current Projection | | | | | 1,157,036 | 1,310,000 | 95,000 | (469,000) | (437,000) | (621,000) | (721,000) | (562,000) | (837,000) | (988,000) | (1,170,000) | (1,653,000) |
| 77 Previous Projection | | | | | 1,630,000 | 1,049,000 | 320,000 | 759,000 | 250,000 | 368,000 | 227,000 | 28,000 | (51,000) | (341,000) | - | - |
| 78 | | | | | | | | | | | | | | | | |
| 79 Projection Variance | | | | | (472,964) | 261,000 | (225,000) | (1,228,000) | (687,000) | (989,000) | (948,000) | (590,000) | (786,000) | (647,000) | (1,170,000) | (1,653,000) |

**City of Plymouth
Utility Funds Combined Cash
Water, Sewer and Water Sewer Replacement Funds**

| | Actual | | | | | Projections | | | | | | | | | | |
|-------------------------------------|------------|------------|------------|------------|-----------|-------------|-------------|-----------|-----------|------------|------------|------------|------------|------------|------------|------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| CASH | | | | | | | | | | | | | | | | |
| 1 Ending Cash Balances | | | | | | | | | | | | | | | | |
| 2 Water | | | | | | 3,979,270 | 2,551,780 | 2,203,370 | 2,293,584 | 2,559,420 | 2,803,641 | 3,128,007 | 3,291,495 | 3,349,232 | 3,420,899 | 3,421,030 |
| 3 Sewer | | | | | | 3,037,113 | 2,946,103 | 2,965,457 | 3,410,491 | 3,261,019 | 3,787,257 | 3,941,502 | 4,051,980 | 4,218,546 | 4,360,600 | 4,360,022 |
| 4 Water Sewer Replacement | | | | | | 1,916,683 | 584,683 | 1,845,683 | 3,543,683 | 5,262,683 | 6,760,683 | 7,741,683 | 8,723,683 | 9,849,683 | 9,849,683 | 9,849,683 |
| 5 | | | | | | | | | | | | | | | | |
| 6 Total Ending Cash ¹ | 13,007,778 | 16,932,570 | 10,379,035 | 11,207,779 | 8,964,874 | 8,933,066 | 6,082,566 | 7,014,510 | 9,247,758 | 11,083,122 | 13,351,581 | 14,811,192 | 16,067,158 | 17,417,462 | 17,631,182 | 17,630,735 |
| 7 | | | | | | | | | | | | | | | | |
| 8 Previous Projection | 13,007,778 | 16,932,570 | 10,379,035 | 11,207,779 | 8,472,942 | 8,388,158 | 7,433,269 | 7,681,699 | 9,984,921 | 11,228,373 | 12,586,111 | 14,356,876 | 15,643,408 | 15,741,656 | | |
| 9 | | | | | | | | | | | | | | | | |
| 10 Projection Variance ² | - | - | - | - | 491,932 | 544,908 | (1,350,703) | (667,189) | (737,163) | (145,251) | 765,470 | 454,316 | 423,750 | 1,675,806 | | |

¹ Cash decrease in 2016 due to water meter replacement project. Additional cash fluctuations due to capital projects.

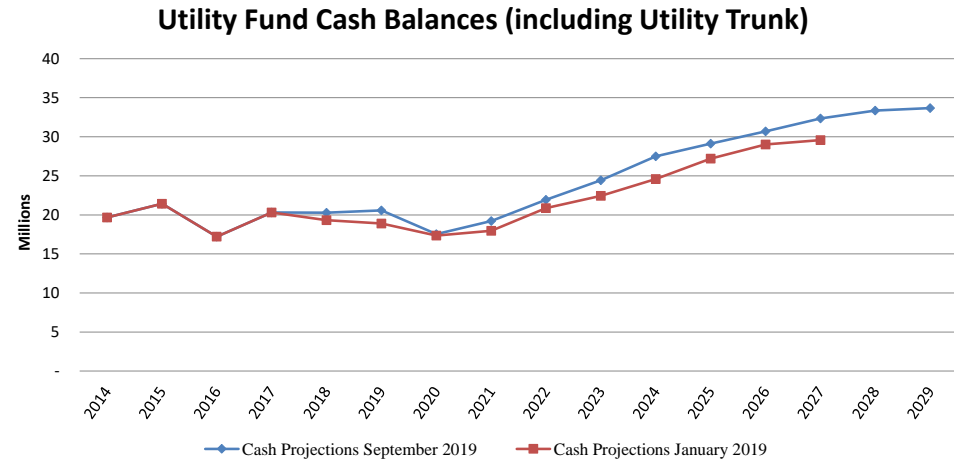
² Estimated cash balances are less than the previous projection beginning in 2020. This is due to the fluctuation in capital project as identified in the Water and Sewer sections.

Water, Sewer, Water Sewer Replacement, and Utility Trunk Funds

| | Actual | | | | | Projections | | | | | | | | | | |
|-------------------------------------|------------|------------|------------|------------|------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| CASH | | | | | | | | | | | | | | | | |
| 1 Ending Cash Balances | | | | | | | | | | | | | | | | |
| 2 Utility Funds | 13,007,778 | 16,932,570 | 10,379,035 | 11,207,779 | 8,964,874 | 8,933,066 | 6,082,566 | 7,014,510 | 9,247,758 | 11,083,122 | 13,351,581 | 14,811,192 | 16,067,158 | 17,417,462 | 17,631,182 | 17,630,735 |
| 3 Utility Trunk ³ | 6,646,482 | 4,485,520 | 6,827,634 | 9,087,645 | 11,307,923 | 11,632,961 | 11,463,887 | 12,198,160 | 12,681,505 | 13,360,757 | 14,145,020 | 14,320,480 | 14,627,693 | 14,919,564 | 15,741,778 | 16,045,748 |
| 4 | | | | | | | | | | | | | | | | |
| 5 Total Ending Cash | 19,654,260 | 21,418,090 | 17,206,669 | 20,295,424 | 20,272,797 | 20,566,027 | 17,546,453 | 19,212,670 | 21,929,263 | 24,443,879 | 27,496,601 | 29,131,672 | 30,694,851 | 32,337,026 | 33,372,960 | 33,676,483 |
| 6 | | | | | | | | | | | | | | | | |
| 7 Previous Projection | | | | | | | | | | | | | | | | |
| 8 Utility Funds | 13,007,778 | 16,932,570 | 10,379,035 | 11,207,779 | 8,472,942 | 8,388,158 | 7,433,269 | 7,681,699 | 9,984,921 | 11,228,373 | 12,586,111 | 14,356,876 | 15,643,408 | 15,741,656 | | |
| 9 Utility Trunk | 6,646,482 | 4,485,520 | 6,827,634 | 9,087,645 | 10,844,116 | 10,503,357 | 9,923,813 | 10,274,483 | 10,886,725 | 11,197,223 | 11,997,071 | 12,845,427 | 13,372,027 | 13,835,098 | | |
| 10 | | | | | | | | | | | | | | | | |
| 11 Total Previous Projection | 19,654,260 | 21,418,090 | 17,206,669 | 20,295,424 | 19,317,058 | 18,891,515 | 17,357,082 | 17,956,182 | 20,871,646 | 22,425,596 | 24,583,182 | 27,202,303 | 29,015,435 | 29,576,754 | | |
| 12 | | | | | | | | | | | | | | | | |
| 13 Projection Variance ⁴ | - | - | - | - | 955,739 | 1,674,512 | 189,371 | 1,256,488 | 1,057,617 | 2,018,283 | 2,913,419 | 1,929,369 | 1,679,416 | 2,760,272 | | |

³ Utility Trunk cash increase in 2015 is due to higher than anticipated collections of Area and REC charges. Remaining cash variances are due to shifting or changing special assessments for street projects.

⁴ Estimated cash balances are less than the previous projection beginning in 2019. This is due to the fluctuation in capital project as identified in the Water and Sewer sections.



City of Plymouth
Water Resources Fund Performance/Projection

| | Actual | | | | | Projections | | | | | | | | | | |
|---|-----------|-----------|-----------|-----------|-------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| 1 Revenue rate assumption | 0.0% | 6.0% | 6.0% | 6.0% | 6.0% | 6.0% | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% |
| 2 Investment income yield | | | | | | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% |
| 3 Expense rate - personnel | | | | | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| 4 Expense rate - all other | | | | | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| 5 | | | | | | | | | | | | | | | | |
| 6 <u>Operating Revenues</u> | | | | | | | | | | | | | | | | |
| 7 Water Resources Utility Charges | 2,595,848 | 2,761,797 | 2,980,383 | 3,188,179 | 3,448,042 | 3,482,977 | 3,775,359 | 4,038,521 | 4,321,142 | 4,624,055 | 4,947,738 | 5,293,259 | 5,663,760 | 6,060,072 | 6,483,031 | 6,936,367 |
| 8 Penalties ¹ | 19,199 | 22,650 | 24,892 | 31,059 | 28,409 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 9 Other | 20,037 | 31,304 | 40,080 | 16,345 | 37,328 | 23,000 | 23,000 | 23,000 | 23,000 | 23,000 | 23,000 | 23,000 | 23,000 | 23,000 | 23,000 | 23,000 |
| 10 Additional Revenue - new growth ⁶ | - | - | - | - | - | - | 44,040 | 65,940 | 85,680 | 107,880 | 126,984 | 148,176 | 171,756 | 197,904 | 226,800 | 258,816 |
| 11 | | | | | | | | | | | | | | | | |
| 12 Total Operating Revenues | 2,635,084 | 2,815,751 | 3,045,355 | 3,235,583 | 3,513,779 | 3,535,977 | 3,872,399 | 4,157,461 | 4,459,822 | 4,784,935 | 5,127,722 | 5,494,435 | 5,888,516 | 6,310,976 | 6,762,831 | 7,248,183 |
| 13 | | | | | | | | | | | | | | | | |
| 14 <u>Operating Expenses</u> | | | | | | | | | | | | | | | | |
| 15 Personal Services ^{2,7} | 655,971 | 624,499 | 713,549 | 729,123 | 701,758 | 909,252 | 962,226 | 1,003,892 | 1,034,009 | 1,065,029 | 1,096,980 | 1,129,889 | 1,163,786 | 1,198,700 | 1,234,661 | 1,271,700 |
| 16 Materials & Supplies | 127,060 | 118,808 | 172,057 | 64,079 | 133,518 | 191,250 | 166,250 | 168,750 | 173,813 | 179,027 | 184,398 | 189,930 | 195,628 | 201,496 | 207,541 | 213,767 |
| 17 Employee Development & Meetings | 1,731 | 832 | 2,526 | 1,122 | 2,512 | 2,200 | 3,700 | 3,700 | 3,811 | 3,925 | 4,043 | 4,164 | 4,289 | 4,418 | 4,551 | 4,687 |
| 18 Dues & Subscriptions | 294,762 | 303,946 | 278,894 | 300,943 | 312,906 | 330,000 | 330,000 | 330,000 | 339,900 | 350,097 | 360,600 | 371,418 | 382,560 | 394,037 | 405,858 | 418,034 |
| 19 Contractual Services ⁴ | 380,517 | 948,352 | 664,254 | 366,394 | 544,348 | 100,000 | 512,100 | 513,000 | 528,390 | 544,242 | 560,569 | 577,386 | 594,708 | 612,549 | 630,925 | 649,853 |
| 20 Equipment | 10,345 | 9,851 | 6,366 | 11,266 | 14,619 | 15,000 | 15,000 | 15,000 | 15,450 | 15,914 | 16,391 | 16,883 | 17,389 | 17,911 | 18,448 | 19,002 |
| 21 Other Expenses | 13,350 | 176,191 | 1,264 | 3,050 | 8,182 | 4,100 | 7,900 | 7,900 | 8,137 | 8,381 | 8,633 | 8,892 | 9,158 | 9,433 | 9,716 | 10,007 |
| 22 Depreciation | 294,322 | 351,671 | 396,259 | 481,429 | 614,024 | 752,078 | 808,750 | 867,684 | 931,274 | 965,074 | 968,721 | 1,056,554 | 1,143,887 | 1,242,054 | 1,342,220 | 1,443,099 |
| 23 Allocations ² | 240,721 | 247,484 | 346,322 | 355,170 | 378,144 | 390,013 | 384,503 | 395,787 | 407,661 | 419,890 | 432,487 | 445,462 | 458,826 | 472,590 | 486,768 | 501,371 |
| 24 | | | | | | | | | | | | | | | | |
| 25 Total Operating Expenses | 2,018,779 | 2,781,634 | 2,581,491 | 2,312,576 | 2,710,011 | 2,693,893 | 3,190,429 | 3,305,713 | 3,442,444 | 3,551,579 | 3,632,821 | 3,800,577 | 3,970,231 | 4,153,188 | 4,340,688 | 4,531,521 |
| 26 | | | | | | | | | | | | | | | | |
| 27 Net Operations | 616,305 | 34,117 | 463,864 | 923,007 | 803,768 | 842,084 | 681,970 | 851,748 | 1,017,378 | 1,233,356 | 1,494,901 | 1,693,858 | 1,918,285 | 2,157,788 | 2,422,142 | 2,716,662 |
| 28 | | | | | | | | | | | | | | | | |
| 29 <u>Non operating revenues (expenses)</u> | | | | | | | | | | | | | | | | |
| 30 Interest on Investments | 110,859 | 44,939 | 25,119 | 45,706 | 79,343 | 21,000 | 51,650 | 51,650 | 30,080 | 30,465 | 45,751 | 69,180 | 68,060 | 70,306 | 71,397 | 75,333 |
| 31 Intergovernmental | 4,317 | 4,500 | 264,026 | 6,500 | - | - | - | - | - | - | - | - | - | - | - | - |
| 32 Capital contributions ⁵ | 1,201,598 | 660,498 | 2,248,049 | 3,929,636 | 1,801,816 | 700,000 | 2,000,000 | 1,600,000 | 700,000 | 700,000 | 700,000 | 700,000 | 700,000 | 700,000 | 700,000 | 700,000 |
| 33 Administrative fee | 46,932 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 34 Transfers In (Out) | | | | | | | | | | | | | | | | |
| 35 Water Resources Construction | (800) | - | 214,913 | (54,791) | 478,474 | - | - | - | - | - | - | - | - | - | - | - |
| 36 Transit | - | - | (18,330) | (56,700) | - | - | - | - | - | - | - | - | - | - | - | - |
| 37 Central Equipment | (53,052) | (23,862) | - | - | (68,262) | - | - | - | - | - | - | - | - | - | - | - |
| 38 General ³ | (17,388) | (17,388) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 39 Improvement Project Construction | (291,488) | (155,222) | (204,690) | (55,753) | (1,178,008) | - | - | - | - | - | - | - | - | - | - | - |
| 40 Information Technology | (13,225) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 41 | | | | | | | | | | | | | | | | |
| 42 Total non operating revenue (expenses) | 987,753 | 513,465 | 2,529,087 | 3,814,598 | 1,113,363 | 721,000 | 2,051,650 | 1,651,650 | 730,080 | 730,465 | 745,751 | 769,180 | 768,060 | 770,306 | 771,397 | 775,333 |
| 43 | | | | | | | | | | | | | | | | |
| 44 Net increase (decrease) in resources | 1,604,058 | 547,582 | 2,992,951 | 4,737,605 | 1,917,131 | 1,563,084 | 2,733,620 | 2,503,398 | 1,747,459 | 1,963,821 | 2,240,652 | 2,463,039 | 2,686,345 | 2,928,094 | 3,193,539 | 3,491,995 |

¹ Penalties estimated to remain stable.

² Allocations increase in 2016 due to a change in methodology. Administrative support personal services costs are now recorded as an allocation instead of direct costs to the department.

³ Beginning in 2016, General Fund transfer is incorporated in allocations.

⁴ Beginning in 2015, all expenses related to preventative storm sewer repairs will be expenses directly to the Water Resources Fund instead of the Capital Project Fund.

⁵ Capital contributions have no impact on cash flow, therefore are estimated based on average history.

⁶ Revenue from new growth displayed in line 7 will be shifted to Water Resources Utility revenues as current customer counts are used in subsequent years.

⁷ Added a Senior Engineering Technician and a portion of a Utilities Maintenance Worker, removed a portion of the Water Resources Manager from personal services beginning in 2019.

City of Plymouth
Water Resources Fund Performance/Projection

| | Actual | | | | | Projections | | | | | | | | | | |
|--|-----------|-------------|-----------|-----------|-------------|-------------|-------------|-------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| 45 <i>CIP Funding</i> | | | | | | | | | | | | | | | | |
| 46 Current Year Capital | (665,000) | (1,323,486) | (652,338) | (558,919) | (2,364,692) | (1,295,223) | (2,040,000) | (1,794,000) | (1,948,000) | (1,006,000) | (635,000) | (2,909,253) | (2,950,546) | (3,382,879) | (3,520,836) | (3,573,561) |
| 47 Total Capital & Related Debt | (665,000) | (1,323,486) | (652,338) | (558,919) | (2,364,692) | (1,295,223) | (2,040,000) | (1,794,000) | (1,948,000) | (1,006,000) | (635,000) | (2,909,253) | (2,950,546) | (3,382,879) | (3,520,836) | (3,573,561) |
| 48 | | | | | | | | | | | | | | | | |
| 49 <i>Cash</i> | | | | | | | | | | | | | | | | |
| 50 Beginning Cash | 3,434,353 | 3,174,289 | 2,713,799 | 2,642,736 | 3,476,493 | 2,607,042 | 2,926,981 | 2,429,351 | 2,406,434 | 2,437,166 | 3,660,061 | 5,534,434 | 5,444,774 | 5,624,460 | 5,711,728 | 6,026,651 |
| 51 Add net increase (decrease) in resources (47) | | | | | | 1,563,084 | 2,733,620 | 2,503,398 | 1,747,459 | 1,963,821 | 2,240,652 | 2,463,039 | 2,686,345 | 2,928,094 | 3,193,539 | 3,491,995 |
| 52 Add back depreciation (22) | | | | | | 752,078 | 808,750 | 867,684 | 931,274 | 965,074 | 968,721 | 1,056,554 | 1,143,887 | 1,242,054 | 1,342,220 | 1,443,099 |
| 53 Less capital contributions (32) | | | | | | (700,000) | (2,000,000) | (1,600,000) | (700,000) | (700,000) | (700,000) | (700,000) | (700,000) | (700,000) | (700,000) | (700,000) |
| 54 Less capital and related debt principal(50) | | | | | | (1,295,223) | (2,040,000) | (1,794,000) | (1,948,000) | (1,006,000) | (635,000) | (2,909,253) | (2,950,546) | (3,382,879) | (3,520,836) | (3,573,561) |
| 55 Ending Cash | 3,174,289 | 2,713,799 | 2,642,736 | 3,476,493 | 2,607,042 | 2,926,981 | 2,429,351 | 2,406,434 | 2,437,166 | 3,660,061 | 5,534,434 | 5,444,774 | 5,624,460 | 5,711,728 | 6,026,651 | 6,688,184 |

City of Plymouth
Solid Waste Management Fund Performance/Projection

| | Actual | | | | | Projections | | | | | | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
| 1 Revenue flat rate assumption | - | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.35 | 0.35 | 0.40 | 0.40 | 0.40 | 0.35 | 0.35 | 0.35 | 0.30 | 0.30 |
| 2 Investment income yield | | | | | | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% | 1.25% |
| 3 Expense rate - personnel | | | | | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| 4 Expense rate - all other | | | | | | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.50% | 3.50% | 3.50% | 3.50% | 3.50% |
| 5 | | | | | | | | | | | | | | | | |
| 6 <u>Operating Revenues</u> | | | | | | | | | | | | | | | | |
| 7 Solid Waste Utility Charges | 423,718 | 496,541 | 573,564 | 652,981 | 737,135 | 811,998 | 923,788 | 1,028,086 | 1,147,285 | 1,266,483 | 1,385,681 | 1,489,980 | 1,594,279 | 1,698,577 | 1,787,976 | 1,877,375 |
| 8 Penalties ¹ | 4,815 | 5,405 | 5,662 | 7,274 | 6,788 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 9 Licenses - Garbage Hauler | - | 4,975 | - | 4,771 | 4,856 | 4,975 | 4,975 | 4,975 | 4,975 | 4,975 | 4,975 | 4,975 | 4,975 | 4,975 | 4,975 | 4,975 |
| 10 Other ³ | 69,986 | 12,285 | 16,881 | 101,458 | 12,670 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 11 Additional Revenue - new growth ⁶ | - | - | - | - | - | - | 18,600 | 28,980 | 39,270 | 51,000 | 61,380 | 72,000 | 83,460 | 95,760 | 108,000 | 120,960 |
| 12 | | | | | | | | | | | | | | | | |
| 13 Total Operating Revenues | 498,519 | 519,206 | 596,107 | 766,484 | 761,449 | 836,473 | 966,863 | 1,081,541 | 1,211,030 | 1,341,958 | 1,471,536 | 1,586,455 | 1,702,214 | 1,818,812 | 1,920,451 | 2,022,810 |
| 14 | | | | | | | | | | | | | | | | |
| 15 <u>Operating Expenses</u> | | | | | | | | | | | | | | | | |
| 16 Personal Services ^{4,7} | 100,194 | 183,796 | 148,891 | 122,859 | 87,154 | 171,469 | 173,848 | 212,894 | 219,281 | 225,859 | 232,635 | 239,614 | 246,802 | 254,207 | 261,833 | 269,688 |
| 17 Materials & Supplies | 9,999 | 4,425 | 2,263 | 9,354 | 1,809 | 5,550 | 5,550 | 7,050 | 7,262 | 7,479 | 7,704 | 7,973 | 8,252 | 8,541 | 8,797 | 9,061 |
| 18 Employee Development & Meetings | 392 | 399 | 25 | 25 | 37 | 450 | 450 | 450 | 464 | 477 | 492 | 509 | 527 | 545 | 562 | 578 |
| 19 Dues & Subscriptions | 450 | 562 | 10 | 10 | 300 | 400 | 400 | 400 | 412 | 424 | 437 | 452 | 468 | 485 | 502 | 519 |
| 20 Contractual Services ² | 797,953 | 855,220 | 848,410 | 881,901 | 928,896 | 1,031,600 | 1,122,300 | 1,158,900 | 1,193,667 | 1,229,477 | 1,266,361 | 1,310,684 | 1,356,558 | 1,404,037 | 1,453,179 | 1,504,040 |
| 21 Equipment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 22 Other Expenses | 1,447 | 1,919 | 1,932 | 2,637 | 3,996 | 3,000 | 4,500 | 4,500 | 4,635 | 4,774 | 4,917 | 5,089 | 5,268 | 5,452 | 5,643 | 5,840 |
| 23 Depreciation | 2,438 | 3,289 | 4,821 | 4,893 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 |
| 24 Allocations ⁴ | 8,558 | 8,747 | 68,086 | 65,577 | 67,158 | 69,151 | 69,082 | 71,146 | 73,280 | 75,479 | 77,743 | 80,464 | 83,280 | 86,195 | 89,212 | 92,334 |
| 25 | | | | | | | | | | | | | | | | |
| 26 Total Operating Expenses | 921,431 | 1,058,357 | 1,074,438 | 1,087,256 | 1,095,033 | 1,287,303 | 1,381,813 | 1,461,023 | 1,504,683 | 1,549,653 | 1,595,972 | 1,650,469 | 1,706,839 | 1,765,145 | 1,825,410 | 1,887,744 |
| 27 | | | | | | | | | | | | | | | | |
| 28 Net Operations | (422,912) | (539,151) | (478,331) | (320,772) | (333,584) | (450,830) | (414,950) | (379,482) | (293,654) | (207,695) | (124,436) | (64,014) | (4,625) | 53,667 | 95,041 | 135,065 |
| 29 | | | | | | | | | | | | | | | | |
| 30 <u>Non operating revenues (expenses)</u> | | | | | | | | | | | | | | | | |
| 31 Interest on Investments | 75,306 | 30,901 | 18,006 | 22,384 | 24,811 | 20,300 | 20,050 | 20,050 | 5,696 | 3,588 | 2,527 | 2,494 | 3,217 | 4,690 | 6,911 | 9,676 |
| 32 Intergovernmental | 197,233 | 226,782 | 222,251 | 205,779 | 178,141 | 135,837 | 131,674 | 113,602 | 113,602 | 113,602 | 113,602 | 113,602 | 113,602 | 113,602 | 113,602 | 113,602 |
| 33 Capital contributions | - | 54,886 | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 34 Transfers In (Out) | | | | | | | | | | | | | | | | |
| 35 General ⁵ | (17,929) | (17,929) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 36 General Capital Projects | | (60,016) | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 37 | | | | | | | | | | | | | | | | |
| 38 Total non operating revenue (expenses) | 254,610 | 234,624 | 240,257 | 228,163 | 202,952 | 156,137 | 151,724 | 133,652 | 119,298 | 117,190 | 116,129 | 116,096 | 116,819 | 118,292 | 120,513 | 123,278 |
| 39 | | | | | | | | | | | | | | | | |
| 40 Net increase (decrease) in resources | (168,302) | (304,527) | (238,074) | (92,609) | (130,632) | (294,693) | (263,226) | (245,830) | (174,356) | (90,506) | (8,307) | 52,082 | 112,193 | 171,959 | 215,554 | 258,343 |
| 41 | | | | | | | | | | | | | | | | |
| 42 <u>Cash</u> | | | | | | | | | | | | | | | | |
| 43 Beginning Cash | 2,397,737 | 2,220,051 | 1,877,841 | 1,503,770 | 1,388,232 | 1,242,378 | 953,368 | 695,825 | 455,678 | 287,005 | 202,183 | 199,559 | 257,324 | 375,201 | 552,843 | 774,079 |
| 44 Add net increase (decrease) in resources (40) | | | | | | (294,693) | (263,226) | (245,830) | (174,356) | (90,506) | (8,307) | 52,082 | 112,193 | 171,959 | 215,554 | 258,343 |
| 45 Add back depreciation (22) | | | | | | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 | 5,683 |
| 46 Ending Cash | 2,220,051 | 1,877,841 | 1,503,770 | 1,388,232 | 1,242,378 | 953,368 | 695,825 | 455,678 | 287,005 | 202,183 | 199,559 | 257,324 | 375,201 | 552,843 | 774,079 | 1,038,106 |

¹ Penalties estimated to remain stable.
² A new contract is being negotiated with Republic Services. The cost per household is not available for 2019 and beyond, therefore the contractual services is estimated.
³ The market for recyclables has declined beginning in 2015, therefore revenue sharing is conservatively eliminated.
⁴ Allocations increase in 2016 due to a change in methodology. Administrative support personal services costs are now recorded as an allocation instead of direct costs to the department.
⁵ Beginning in 2016, General Fund transfer is incorporated in allocations.
⁶ Revenue from new growth displayed in line 7 will be shifted to Solid Waste Utility revenues as current customer counts are used in subsequent years.
⁷ Water Resources Manager is overseeing the Solid Waste program. 25% of personal services are budgeted here beginning in 2019.

City of Plymouth
Reserves

| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|-----------|-----------|-----------|-----------|------------|------------|------------|------------|------------|------------|------------|
| 1 Water | | | | | | | | | | | |
| 2 Ending Cash Balance | 3,979,270 | 2,551,780 | 2,203,370 | 2,293,584 | 2,559,420 | 2,803,641 | 3,128,007 | 3,291,495 | 3,349,232 | 3,420,899 | 3,421,030 |
| 3 Target Reserves | 3,978,906 | 2,551,095 | 2,202,628 | 2,292,831 | 2,559,241 | 2,803,092 | 3,127,184 | 3,290,962 | 3,348,884 | 3,420,323 | 3,420,323 |
| 4 Excess (Shortfall) | 364 | 685 | 742 | 752 | 179 | 550 | 824 | 533 | 348 | 576 | 707 |
| 5 | | | | | | | | | | | |
| 6 Sewer | | | | | | | | | | | |
| 7 Ending Cash Balance | 3,037,113 | 2,946,103 | 2,965,457 | 3,410,491 | 3,261,019 | 3,787,257 | 3,941,502 | 4,051,980 | 4,218,546 | 4,360,600 | 4,360,022 |
| 8 Target Reserves | 3,036,320 | 2,945,105 | 2,965,408 | 3,410,397 | 3,260,298 | 3,787,028 | 3,941,364 | 4,051,321 | 4,217,652 | 4,359,838 | 4,359,838 |
| 9 Excess (Shortfall) | 794 | 999 | 49 | 94 | 721 | 229 | 138 | 658 | 894 | 763 | 184 |
| 10 | | | | | | | | | | | |
| 11 Water Sewer Replacement | | | | | | | | | | | |
| 12 Ending Cash Balance | 1,916,683 | 584,683 | 1,845,683 | 3,543,683 | 5,262,683 | 6,760,683 | 7,741,683 | 8,723,683 | 9,849,683 | 9,849,683 | 9,849,683 |
| 13 | | | | | | | | | | | |
| 14 Total Ending Cash Balance ¹ | 8,933,066 | 6,082,566 | 7,014,510 | 9,247,758 | 11,083,122 | 13,351,581 | 14,811,192 | 16,067,158 | 17,417,462 | 17,631,182 | 17,630,735 |
| 15 | | | | | | | | | | | |
| 16 | | | | | | | | | | | |
| 17 Water Resources | | | | | | | | | | | |
| 18 Ending Cash Balance ² | 2,926,981 | 2,429,351 | 2,406,434 | 2,437,166 | 3,660,061 | 5,534,434 | 5,444,774 | 5,624,460 | 5,711,728 | 6,026,651 | 6,688,184 |
| 19 Target Reserves | 1,615,420 | 1,506,507 | 1,601,792 | 1,149,626 | 983,525 | 2,140,632 | 2,181,859 | 2,419,223 | 2,510,035 | 2,558,886 | 2,558,886 |
| 20 Excess (Shortfall) | 1,311,561 | 922,844 | 804,641 | 1,287,540 | 2,676,536 | 3,393,802 | 3,262,915 | 3,205,237 | 3,201,693 | 3,467,765 | 4,129,298 |
| 21 | | | | | | | | | | | |
| 22 | | | | | | | | | | | |
| 23 Solid Waste Management | | | | | | | | | | | |
| 24 Ending Cash Balance | 953,368 | 695,825 | 455,678 | 287,005 | 202,183 | 199,559 | 257,324 | 375,201 | 552,843 | 774,079 | 1,038,106 |
| 25 Target Reserves | 344,033 | 363,835 | 374,750 | 385,993 | 397,572 | 411,197 | 425,289 | 439,866 | 454,932 | 470,515 | 470,515 |
| 26 Excess (Shortfall) | 609,336 | 331,990 | 80,928 | (98,987) | (195,390) | (211,638) | (167,965) | (64,665) | 97,911 | 303,564 | 567,590 |

¹ As the water and sewer systems continue to age, it is critical to assess infrastructure conditions and capital needs. Target reserves are being maintained at a higher level as staff is proposing to hire an outside firm to evaluate the systems and long-term capital needs. Cash projections and target reserves will be evaluated and adjusted to match the evaluation results.

² Ending cash balance includes estimated external funding for projects noted in Appendix E-3. Reimbursement is uncertain at this time.

**City of Plymouth
Water Utility
Capital Improvement Plan**

| | |
|----------------|-------|
| Inflation Rate | 2.00% |
|----------------|-------|

| PROJECT DESCRIPTION | PROJECT # | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|--|------------|-----------|-----------|-----------|-----------|-----------|-----------------------|-----------|-----------|-----------|-----------|-----------|
| <i>Funding Provided by Water Fund</i> | | | | | | | | | | | | |
| Refurbish Central Water Tower | WA-19-0001 | 1,400,000 | | | | | | | | | | |
| Xenium Lane Water Main Rehabilitation | WA-20-0001 | | 2,000,000 | | | | | | | | | |
| Annual Well Refurbishing ² | WA-XX-9001 | 280,000 | 280,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 325,000 | 325,000 | 325,000 | 325,000 |
| Annual Treatment Plant Refurbishing | WA-XX-9003 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 225,000 |
| Water Storage Facility Improvements | WA-XX-9004 | | | | | | | | 125,000 | 75,000 | | |
| Brockton Lane Reconstruction | ST-19-0005 | 26,028 | | | | | | | | | | |
| Juneau Lane from Hampton Hills to 59th Ave | ST-20-0001 | | | | | | | | | | 310,000 | |
| County Road 9 at TH 169 Bridge Replacement | ST-20-0002 | | | | | | 300,000 | | | | | |
| Ridgemount Ave Rehabilitation | ST-21-0002 | | | 500,000 | | | | | | | | |
| Annual Street Reconstruction ^{1, 2} | ST-XX-9001 | 552,000 | 2,200,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,200,000 | 1,200,000 | 1,500,000 | 1,700,000 | 1,400,000 | 1,700,000 |
| Annual Mill & Overlay ² | ST-XX-9002 | 556,089 | 600,000 | 400,000 | 100,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Annual Full Depth Reclamation (FDR) ² | ST-XX-9005 | | 200,000 | 75,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 175,000 | 175,000 |
| Camera System Upgrades | IT-17-0008 | 115,000 | | | | | | | | | | |
| Future Project Contingency | | | | | | | | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| Total Water Fund | | 3,054,117 | 5,405,000 | 2,500,000 | 1,725,000 | 1,825,000 | 2,275,000 | 2,425,000 | 2,875,000 | 3,025,000 | 2,985,000 | 3,025,000 |
| | | | | | | | Inflated Total | 2,677,396 | 3,237,717 | 3,474,774 | 3,497,403 | 3,544,270 |

Note: A 2% inflation factor is included on placeholder projects, based on the American City and County Magazine's published Construction Cost Index.

¹A history of watermain issues is known in the 2019 and 2020 street reconstruction areas. There is no history of issues in the 2021-2023 areas.

²Project area is adjusted to be within CIP based on bid estimates.

**City of Plymouth
Sanitary Sewer Utility
Capital Improvement Plan**

| | |
|----------------|-------|
| Inflation Rate | 2.00% |
|----------------|-------|

| PROJECT DESCRIPTION | PROJECT # | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|------------|------------------|------------------|------------------|------------------|------------------|-----------------------|------------------|------------------|------------------|------------------|------------------|
| <i>Funding Provided by Sewer Fund</i> | | | | | | | | | | | | |
| Autumn Hills Lift Station | SS-16-0001 | | | | 100,000 | 500,000 | | | | | | |
| Refurbish Bass Lake Plaza Lift Station | SS-18-0001 | 700,000 | | | | | | | | | | |
| Ferndale North Lift Station Generator | SS-19-0001 | 45,000 | | | | | | | | | | |
| Kingswood Farms Lift Station Generator | SS-19-0002 | 45,000 | | | | | | | | | | |
| Mission Farm Lift Station Generator | SS-19-0003 | 75,000 | | | | | | | | | | |
| Mission Farm Lift Station Bypass | SS-20-0001 | | 350,000 | | | | | | | | | |
| Lancaster Lift Station Pump Replacement | SS-21-0001 | | | 150,000 | | | | | | | | |
| Bass Lake Lift Station Pump Replacement | SS-23-0001 | | | | | 250,000 | | | | | | |
| Line Sanitary Sewer Main - annual ² | SS-XX-9001 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 |
| Future Lift Station Improvements | SS-XX-9003 | | | | | | 150,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Juneau Lane from Hampton Hills to 59th Ave | ST-20-0001 | | | | | | | | | | 10,000 | |
| County Road 9 at TH 169 Bridge Replacements | ST-20-0002 | | | | | | 100,000 | | | | | |
| Annual Street Reconstruction ^{1, 2} | ST-XX-9001 | 10,000 | 100,000 | 50,000 | 50,000 | 50,000 | 60,000 | 60,000 | 80,000 | 100,000 | 75,000 | 100,000 |
| Annual Mill & Overlay ^{1, 2} | ST-XX-9002 | 277,893 | 250,000 | 190,000 | 80,000 | 110,000 | 80,000 | 80,000 | 80,000 | 80,000 | 90,000 | 90,000 |
| Annual Full Depth Reclamation (FDR) ^{1, 2} | ST-XX-9005 | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| Future Project Contingency | | | | | | | | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Total Sewer Fund | | 2,152,893 | 1,750,000 | 1,440,000 | 1,280,000 | 1,960,000 | 1,440,000 | 2,050,000 | 2,070,000 | 2,090,000 | 2,085,000 | 2,100,000 |
| | | | | | | | Inflated Total | 2,263,366 | 2,331,156 | 2,400,753 | 2,442,910 | 2,460,485 |

Note: A 2% inflation factor is included on placeholder projects, based on the American City and County Magazine's published Construction Cost Index.

¹Project cost is dependent of the size of the project area.

²Project area is adjusted to be within CIP based on bid estimates.

**City of Plymouth
Water Resources
Capital Improvement Plan**

Inflation Rate 2.00%

| PROJECT DESCRIPTION | PROJECT # | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|---|------------|------------------|------------------|------------------|------------------|------------------|---------|-----------|-----------|-----------|-----------|-----------|
| <i>Funding Provided by Water Resources Fund</i> | | | | | | | | | | | | |
| Chelsea Woods Drainage - Weston Ln to CR 6 ⁴ | WR-15-0004 | | | 50,000 | 400,000 | | | | | | | |
| Weston Lane Storm Sewer Lift Station Rehab. | WR-16-0001 | 75,000 | | 475,000 | | | | | | | | |
| Wild Wings Western Wetland Improvements | WR-17-0001 | | 100,000 | 100,000 | | | | | | | | |
| Harbor Place Erosion Repair | WR-17-0003 | | 200,000 | | | | | | | | | |
| St. Mary's Addition Drainage Improvement | WR-18-0001 | 125,000 | | | | | | | | | | |
| Mengelkochs First Addition Drainage Improvement | WR-18-0002 | 20,000 | 50,000 | | | | | | | | | |
| Plum Tree East Drainage Improvement | WR-18-0003 | 20,000 | 250,000 | | | | | | | | | |
| Schiebers Addition Erosion Repair | WR-18-0004 | 20,000 | 150,000 | | | | | | | | | |
| Elm Creek Stream Restoration - HWY 55 to WHS ^{1,4} | WR-18-0005 | 598,000 | | | | | | | | | | |
| Ivanhoe/Pleasant Hills Drainage Improvement | WR-18-0007 | 50,000 | 50,000 | | | | | | | | | |
| Meadow Wood Drainage Improvement | WR-18-0009 | 150,000 | 100,000 | | | | | | | | | |
| 4th and Zircon Drainage Improvement | WR-18-0010 | 60,000 | 50,000 | | | | | | | | | |
| 19th Avenue/Dunkirk Lane Pond Improvement ¹ | WR-19-0001 | 75,000 | 250,000 | | | | | | | | | |
| Northwest Greenway-Trailhead Playfield 10 Development Stormwater Quality Improvement ³ | WR-22-0002 | | | | 375,000 | | | | | | | |
| Maple Creek Stream Restoration ¹ | WR-20-0001 | | 50,000 | 400,000 | | | | | | | | |
| Plymouth Marketplace Drainage Improvement | WR-20-0002 | | 20,000 | 80,000 | | | | | | | | |
| County Road 9/Larch Lane Drainage Improvement | WR-20-0005 | | 75,000 | 100,000 | | | | | | | | |
| Courts/Fields of Nantarre Drainage Improvement | WR-20-0006 | | 20,000 | 100,000 | | | | | | | | |
| Street Sweeper | WR-20-0007 | | 350,000 | | | | | | | | | |
| The Bass and Pomerleau Alum Treatment - Phase 2 | WT-20-0008 | | 37,000 | | | | | | | | | |
| Palmer Creek Estates Stream Restoration ¹ | WR-21-0002 | | | 75,000 | 350,000 | | | | | | | |
| Ponderosa Woods Stream Restoration | WR-21-0003 | | | | | 75,000 | | | | | | |
| Kingsview Heights Drainage Improvement | WR-21-0004 | | | 25,000 | 175,000 | | | | | | | |
| Schmidt Lake Woods Drainage Improvement | WR-21-0005 | | | 50,000 | 200,000 | | | | | | | |
| Bass Lake Estates 2nd Add Stream Restoration | WR-22-0001 | | | | 100,000 | 400,000 | | | | | | |
| Maintain Water Quality Ponds ² | WR-XX-0001 | 75,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 200,000 | 200,000 | 200,000 | 250,000 |
| Unspecified Drainage Improvements ² | WR-XX-9002 | | | 75,000 | 75,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| BCWMC Water Quality, Channel, and Basin Improvements ² | WR-XX-9003 | | | | | | | 75,000 | | 75,000 | | 75,000 |
| Future Water Quality Improvements ² | WR-XX-9004 | | | | | | | 1,000,000 | 1,000,000 | 1,250,000 | 1,250,000 | 1,250,000 |
| | | | | | | | | | | | | |
| New 1/2 ton Pickup | CE-20-400X | | 30,000 | | | | | | | | | |
| | | | | | | | | | | | | |
| Brockton Lane Reconstruction | ST-19-0005 | 17,223 | | | | | | | | | | |
| Juneau Lane from Hampton Hills to 59th Ave | ST-20-0001 | | | | | | | | | | 100,000 | |
| County Road 9 at TH 169 Bridge Replacement | ST-20-0002 | | | | | | 100,000 | | | | | |
| Ridgemount Ave Rehabilitation | ST-21-0002 | | | 20,000 | | | | | | | | |
| Annual Street Reconstruction ² | ST-XX-9001 | 10,000 | 50,000 | 50,000 | 80,000 | 80,000 | 90,000 | 90,000 | 100,000 | 100,000 | 100,000 | 120,000 |
| Annual Mill and Overlay ² | ST-XX-9002 | | 58,000 | 44,000 | 18,000 | 26,000 | 20,000 | 20,000 | 20,000 | 20,000 | 30,000 | 30,000 |
| Annual Full Depth Reclamation (FDR) ² | ST-XX-9005 | | 50,000 | 50,000 | 75,000 | 75,000 | 75,000 | 100,000 | 100,000 | 100,000 | 125,000 | 125,000 |
| | | | | | | | | | | | | |
| Future Project Contingency | | | | | | | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Total Water Resources Fund | | 1,295,223 | 2,040,000 | 1,794,000 | 1,948,000 | 1,006,000 | 635,000 | 2,635,000 | 2,620,000 | 2,945,000 | 3,005,000 | 3,050,000 |
| Inflated Total | | 2,909,253 | 2,950,546 | 3,382,879 | 3,520,836 | 3,573,561 | | | | | | |

Note: A 2% inflation factor is included on placeholder projects, based on the American City and County Magazine's published Construction Cost Index.

¹Projects may be funded by an external source, however, reimbursement is uncertain at this time. Cash balances are projected in Appendix C-4 assuming that external funding is available.

²Project area is adjusted to be within CIP based on bid estimates.

³Project will coincide with the Playfield Land Development project.

⁴Project shifted from what was presented in the 2019-2023 CIP.

City of Plymouth Capital Improvement Plan 2020-2029 Pending Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|----------------------------------|--|-----------------|------------|------------------|---------------------|------------------|--------------------|--------------------|------------------|--------------------|------------|---------------------|---------------------|
| PUBLIC WORKS | | | | | | | | | | | | | |
| Street Maintenance | | | | | | | | | | | | | |
| ST-12-0002 | Nathan Lane & CR 10 Intersection | 2008 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| ST-18-0002 | Troy Lane from 54th Avenue to CR 47 | 2016 | 0 | 0 | 0 | 0 | 200,000 | 2,300,000 | 0 | 0 | 0 | 0 | 2,500,000 |
| ST-20-0003 | 36th Ave from Pilgrim Ln to TH 169 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 5,500,000 | 0 | 0 | 6,000,000 |
| ST-22-0001 | CR 47 Reconstruction (CR 61 to CR 101) | 2020 | 0 | 800,000 | 21,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,000,000 |
| ST-23-0001 | City Center Roadways Rehabilitation | 2020 | 0 | 0 | 0 | 500,000 | 5,500,000 | 0 | 0 | 0 | 0 | 0 | 6,000,000 |
| ST-25-0001 | State Highway 169 Noise Barrier Installation | 2020 | 0 | 0 | 0 | 0 | 0 | 2,500,000 | 0 | 0 | 0 | 0 | 2,500,000 |
| ST-29-0001 | CR 6 & CR 61 Intersection Improvements | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500,000 | 2,500,000 |
| ST-29-0002 | CR 101 Reconstruction (CR 6 to US 12) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,000,000 | 8,000,000 |
| ST-29-0003 | CR 6 Reconstruction (CR 101 to Orono) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,500,000 | 5,500,000 |
| ST-29-0004 | CR 24 Reconstruction (CR 101 to Medina) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,500,000 | 4,500,000 |
| ST-29-0005 | CR 73 Reconstruction (Hwy 55 to Ridgemount Ave.) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,500,000 | 5,500,000 |
| Total: Street Maintenance | | | \$0 | \$800,000 | \$21,200,000 | \$500,000 | \$5,700,000 | \$5,300,000 | \$500,000 | \$5,500,000 | \$0 | \$26,000,000 | \$65,500,000 |
| TOTAL: PUBLIC WORKS | | | \$0 | \$800,000 | \$21,200,000 | \$500,000 | \$5,700,000 | \$5,300,000 | \$500,000 | \$5,500,000 | \$0 | \$26,000,000 | \$65,500,000 |
| GRAND TOTAL | | | \$0 | \$800,000 | \$21,200,000 | \$500,000 | \$5,700,000 | \$5,300,000 | \$500,000 | \$5,500,000 | \$0 | \$26,000,000 | \$65,500,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Pending Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|-----------------|------------|------------------|---------------------|------------------|--------------------|--------------------|------------------|--------------------|------------|---------------------|---------------------|
| Other Governmental Agency | | | | | | | | | | | | | |
| ST-25-0001 | State Highway 169 Noise Barrier Installation | 2020 | 0 | 0 | 0 | 0 | 0 | 2,000,000 | 0 | 0 | 0 | 0 | 2,000,000 |
| Total: Other Governmental Agency | | | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 | \$0 | \$0 | \$0 | \$0 | \$2,000,000 |
| Unidentified | | | | | | | | | | | | | |
| ST-12-0002 | Nathan Lane & CR 10 Intersection | 2008 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| ST-18-0002 | Troy Lane from 54th Avenue to CR 47 | 2016 | 0 | 0 | 0 | 0 | 200,000 | 2,300,000 | 0 | 0 | 0 | 0 | 2,500,000 |
| ST-20-0003 | 36th Ave from Pilgrim Ln to TH 169 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 5,500,000 | 0 | 0 | 6,000,000 |
| ST-22-0001 | CR 47 Reconstruction (CR 61 to CR 101) | 2020 | 0 | 800,000 | 21,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,000,000 |
| ST-23-0001 | City Center Roadways Rehabilitation | 2020 | 0 | 0 | 0 | 500,000 | 5,500,000 | 0 | 0 | 0 | 0 | 0 | 6,000,000 |
| ST-25-0001 | State Highway 169 Noise Barrier Installation | 2020 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| ST-29-0001 | CR 6 & CR 61 Intersection Improvements | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500,000 | 2,500,000 |
| ST-29-0002 | CR 101 Reconstruction (CR 6 to US 12) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,000,000 | 8,000,000 |
| ST-29-0003 | CR 6 Reconstruction (CR 101 to Orono) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,500,000 | 5,500,000 |
| ST-29-0004 | CR 24 Reconstruction (CR 101 to Medina) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,500,000 | 4,500,000 |
| ST-29-0005 | CR 73 Reconstruction (Hwy 55 to Ridgemoat Ave.) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,500,000 | 5,500,000 |
| Total: Unidentified | | | \$0 | \$800,000 | \$21,200,000 | \$500,000 | \$5,700,000 | \$3,300,000 | \$500,000 | \$5,500,000 | \$0 | \$26,000,000 | \$63,500,000 |
| GRAND TOTAL | | | \$0 | \$800,000 | \$21,200,000 | \$500,000 | \$5,700,000 | \$5,300,000 | \$500,000 | \$5,500,000 | \$0 | \$26,000,000 | \$65,500,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--------------------------------------|-------------------|--|---------------|---------------|---------------|----------|----------|----------|----------|----------|----------|------------------|
| ADMINISTRATIVE SERVICES | | | | | | | | | | | | | |
| Information Technology | | | | | | | | | | | | | |
| IT-20-0001 | Pure Storage 3 Year Refresh | 2019 | | | | | | | | | | | |
| Previously Approved Budget | New | | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Change | (75,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (75,000) |
| | | <i>IT Systems</i> | <i>(75,000)</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>(75,000)</i> |
| | | Change Activity | | | | | | | | | | | |
| IT-20-0002 | Isilon 3 Year Mainenance | 2019 | | | | | | | | | | | |
| Previously Approved Budget | New | | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Change | (100,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (100,000) |
| | | <i>IT Systems</i> | <i>(100,000)</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>(100,000)</i> |
| | | Change Activity | | | | | | | | | | | |
| IT-20-0003 | Cisco UCS Compute Hardware | 2020 | | | | | | | | | | | |
| Department Final | New | | 39,300 | 39,300 | 39,300 | 39,300 | 0 | 0 | 0 | 0 | 0 | 0 | 157,200 |
| | | Change | 39,300 | 39,300 | 39,300 | 39,300 | 0 | 0 | 0 | 0 | 0 | 0 | 157,200 |
| | | <i>IT Systems</i> | <i>39,300</i> | <i>39,300</i> | <i>39,300</i> | <i>39,300</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>157,200</i> |
| | | Change Activity | Cisco UCS Compute Hardware for Server & DR rooms | | | | | | | | | | |
| IT-20-0004 | Cohesity Backup | 2020 | | | | | | | | | | | |
| Department Final | New | | 34,716 | 34,716 | 34,716 | 34,716 | 0 | 0 | 0 | 0 | 0 | 0 | 138,864 |
| | | Change | 34,716 | 34,716 | 34,716 | 34,716 | 0 | 0 | 0 | 0 | 0 | 0 | 138,864 |
| | | <i>IT Systems</i> | <i>34,716</i> | <i>34,716</i> | <i>34,716</i> | <i>34,716</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>138,864</i> |
| | | Change Activity | | | | | | | | | | | |
| IT-20-0006 | CityHall Lower Level Rewiring | 2020 | | | | | | | | | | | |
| Department Final | New | | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| | | Change | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| | | <i>IT Systems</i> | <i>65,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>65,000</i> |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|-----------------|---------------|----------------|----------|----------|----------------|---------------|----------------|---------------|----------|---------------|----------------|
| CITY ADMINISTRATION | | | | | | | | | | | | | |
| Mayor and Council | | | | | | | | | | | | | |
| AS-20-0001 | Council Chambers Remodel | 2020 | | | | | | | | | | | |
| Department Final | New | | 20,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320,000 |
| | | Change | 20,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320,000 |
| | Resource Planning - CO-Council | | 20,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320,000 |
| | Change Activity Council Chambers Remodel - Design and installation of AV equipment | | | | | | | | | | | | |
| PARKS AND RECREATION | | | | | | | | | | | | | |
| Field House | | | | | | | | | | | | | |
| FH-XX-9001 | Dome & Turf Repair and Replacement | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| | | Change | 0 | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| | Field House - Admin | | 0 | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| | Change Activity Useful life scheduled replacement of turf in 2024 - \$700,000. Dome replacement in 2030-\$700,000. | | | | | | | | | | | | |
| FH-XX-9002 | Fieldhouse Electrical & Mechanical | 2020 | | | | | | | | | | | |
| Department Final | New | | 75,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 325,000 |
| | | Change | 75,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 325,000 |
| | Field House - Admin | | 75,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 325,000 |
| | Change Activity Automation update in 2020 - \$75,000. HVAC replacement in 2026- \$250,000. Light replacement in 2030 - \$250,000. | | | | | | | | | | | | |
| FH-XX-9003 | Fieldhouse Equipment | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 65,000 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 95,000 |
| | | Change | 0 | 65,000 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 95,000 |
| | Field House - Admin | | 0 | 65,000 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 95,000 |
| | Change Activity Replace interior field nets and goals in 2021-\$65,000. In 2025 replace field grooming equipment - \$30,000. | | | | | | | | | | | | |
| Ice Center | | | | | | | | | | | | | |
| IC-14-0003 | Replace Ice Center Dehumidifier | 2013 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| Department Final | Existing | | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 65,000 | 155,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 65,000 | 115,000 |
| | Ice Center - Admin | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 65,000 | 115,000 |
| | Change Activity | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--|--|---------------------------|---------------|------------------|------------------|------------------|----------|----------------|----------------|----------------|----------|----------|------------------|
| IC-16-0001 | Replace Ice Center Roof Top Air Handler | 2013 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 | 0 | 125,000 |
| | | Change | 0 | (125,000) | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 |
| | | <i>Ice Center - Admin</i> | <i>0</i> | <i>(125,000)</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>125,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> |
| Change Activity Pushed back from 2021 to 2026 | | | | | | | | | | | | | |
| IC-16-0002 | Replace Ice Center Roof | 2013 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 720,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 720,000 |
| Department Final | Existing | | 0 | 900,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 1,400,000 |
| | | Change | 0 | 900,000 | (720,000) | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 680,000 |
| | | <i>Ice Center - Admin</i> | <i>0</i> | <i>0</i> | <i>(720,000)</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>(720,000)</i> |
| | | <i>Unidentified</i> | <i>0</i> | <i>900,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>500,000</i> | <i>0</i> | <i>0</i> | <i>1,400,000</i> |
| Change Activity Moved from 2022 to 2021 and adjusted estimated cost from \$720,000 to \$900,000 | | | | | | | | | | | | | |
| IC-17-0001 | Replace Ice Center Dasher Boards | 2013 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 |
| Department Final | Existing | | 180,000 | 0 | 0 | 0 | 0 | 195,000 | 0 | 0 | 0 | 0 | 375,000 |
| | | Change | 40,000 | 0 | 0 | 0 | 0 | 195,000 | 0 | 0 | 0 | 0 | 235,000 |
| | | <i>Ice Center - Admin</i> | <i>40,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>195,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>235,000</i> |
| Change Activity Increased funding from \$140,000 to \$180,000. Tariffs are impacting the project cost. | | | | | | | | | | | | | |
| IC-18-0003 | Low E-Ceilings | 2018 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 144,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 144,000 |
| Department Final | Existing | | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | Change | 0 | (144,000) | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,000 |
| | | <i>Ice Center - Admin</i> | <i>0</i> | <i>(144,000)</i> | <i>150,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>6,000</i> |
| Change Activity Pushed project from 2021 to 2022 and increased estimated cost from \$144,000 to \$150,000. Energy efficiency initiative. | | | | | | | | | | | | | |
| IC-20-0001 | Replace Cooling Towers at Plymouth Ice | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| | | Change | 0 | 0 | 0 | (150,000) | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 |
| | | <i>Ice Center - Admin</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>(150,000)</i> | <i>0</i> | <i>0</i> | <i>150,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> |
| Change Activity Pushed project from 2020 to 2026 | | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|--|---------------------------|---------------|---------------|---------------|---------------|----------------|----------------|----------|---------------|----------------|----------------|----------------|
| IC-23-0001 | PIC General Building Improvements | 2019 | | | | | | | | | | | |
| Previously Approved Budget | New | | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| Department Final | Existing | | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 300,000 |
| | | Change | 0 | 0 | 0 | 60,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 260,000 |
| | | <i>Ice Center - Admin</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>60,000</i> | <i>100,000</i> | <i>100,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>260,000</i> |
| Change Activity Increased 2023 funding from \$40,000 to \$100,000. Added additional building needs for 2024 through 2025. Lobby tile scheduled for 2030 - \$75,000. | | | | | | | | | | | | | |
| IC-XX-9001 | PIC Water Heaters | 2020 | | | | | | | | | | | |
| Department Final | New | | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 100,000 |
| | | Change | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 100,000 |
| | | <i>Ice Center - Admin</i> | <i>50,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>50,000</i> | <i>0</i> | <i>0</i> | <i>100,000</i> |
| | | Change Activity | | | | | | | | | | | |
| IC-XX-9002 | PIC Sound System | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 60,000 | 0 | 40,000 | 0 | 0 | 0 | 0 | 80,000 | 0 | 180,000 |
| | | Change | 0 | 60,000 | 0 | 40,000 | 0 | 0 | 0 | 0 | 80,000 | 0 | 180,000 |
| | | <i>Ice Center - Admin</i> | <i>0</i> | <i>60,000</i> | <i>0</i> | <i>40,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>80,000</i> | <i>0</i> | <i>180,000</i> |
| | | Change Activity | | | | | | | | | | | |
| IC-XX-9003 | PIC Rubber Flooring | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 90,000 | 0 | 60,000 | 240,000 |
| | | Change | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 90,000 | 0 | 60,000 | 240,000 |
| | | <i>Ice Center - Admin</i> | <i>0</i> | <i>0</i> | <i>90,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>90,000</i> | <i>0</i> | <i>60,000</i> | <i>240,000</i> |
| | | Change Activity | | | | | | | | | | | |
| IC-XX-9004 | PIC Ice Resurfacers | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170,000 | 170,000 | 340,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170,000 | 170,000 | 340,000 |
| | | <i>Ice Center - Admin</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>170,000</i> | <i>170,000</i> | <i>340,000</i> |
| | | Change Activity | | | | | | | | | | | |
| Change Activity Scheduled replacement of ice resurfacers | | | | | | | | | | | | | |
| IC-XX-9006 | PIC Scoreboards | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| | | Change | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| | | <i>Ice Center - Admin</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>80,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>80,000</i> |
| | | Change Activity | | | | | | | | | | | |
| Change Activity Replace scoreboard systems for the rinks. Rink A in 2024 - -\$80,000 and \$85,000 in 2030 for Rink C | | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|--|--|------------------|----------------|----------------|----------------|---------------|----------------|----------------|----------------|----------------|------------------|
| Parks & Rec Admin | | | | | | | | | | | | | |
| PR-07-0005 | Replace Irrigation Systems | 2003 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 375,000 | 252,000 | 0 | 0 | 0 | 0 | 0 | 0 | 627,000 |
| Department Final | Existing | | 0 | 0 | 375,000 | 252,000 | 0 | 0 | 250,000 | 0 | 300,000 | 0 | 1,177,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 300,000 | 0 | 550,000 |
| | | <i>Park Replacement Fund</i> | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 300,000 | 0 | 550,000 |
| | | Change Activity | | | | | | | | | | | |
| <hr/> | | | | | | | | | | | | | |
| PR-13-0001 | Neighborhood Parks | 2012 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 250,000 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 |
| Department Final | Existing | | 0 | 250,000 | 0 | 500,000 | 0 | 0 | 300,000 | 400,000 | 300,000 | 0 | 1,750,000 |
| | | Change | (250,000) | (250,000) | 0 | 500,000 | 0 | 0 | 300,000 | 400,000 | 300,000 | 0 | 1,000,000 |
| | | <i>Park Const Dedication Fees Fund</i> | (250,000) | (250,000) | 0 | 500,000 | 0 | 0 | 300,000 | 400,000 | 300,000 | 0 | 1,000,000 |
| | | Change Activity | Horseshoe park project shifted from 2020 to 2021. | | | | | | | | | | |
| <hr/> | | | | | | | | | | | | | |
| PR-14-0003 | Replace Miscellaneous Boardwalks | 2010 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| Department Final | Existing | | 65,000 | 0 | 125,000 | 275,000 | 225,000 | 75,000 | 150,000 | 0 | 0 | 150,000 | 1,065,000 |
| | | Change | (25,000) | 0 | 125,000 | 275,000 | 225,000 | 75,000 | 150,000 | 0 | 0 | 150,000 | 975,000 |
| | | <i>Park Replacement Fund</i> | (25,000) | 0 | 125,000 | 275,000 | 225,000 | 75,000 | 150,000 | 0 | 0 | 150,000 | 975,000 |
| | | Change Activity | | | | | | | | | | | |
| <hr/> | | | | | | | | | | | | | |
| PR-14-0004 | Tennis Court Repair | 2012 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 275,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275,000 |
| Department Final | Existing | | 210,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 610,000 |
| | | Change | (65,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 335,000 |
| | | <i>Park Replacement Fund</i> | (65,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 302,000 | 0 | 237,000 |
| | | <i>Unidentified</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98,000 | 0 | 98,000 |
| | | Change Activity | Funding adjusted from \$275,000 to \$210,000 for Plymouth Play courts. Oakwood scheduled for 2028. | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---------------------------------------|--|------------------|--------------------|--------------------|--------------------|------------------|----------------|----------------|----------|----------------|----------|--------------------|
| PR-14-0005 | Northwest Greenway | 2012 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 1,600,000 | 0 | 4,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 5,600,000 |
| Department Final | Existing | | 2,200,000 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 0 | 0 | 0 | 3,800,000 |
| | | Change | 2,200,000 | (1,600,000) | 0 | (4,000,000) | 1,600,000 | 0 | 0 | 0 | 0 | 0 | (1,800,000) |
| | | <i>Park Const Dedication Fees Fund</i> | 2,200,000 | (1,600,000) | 0 | (4,000,000) | 1,369,000 | 0 | 0 | 0 | 0 | 0 | (2,031,000) |
| | | <i>Unidentified</i> | 0 | 0 | 0 | 0 | 231,000 | 0 | 0 | 0 | 0 | 0 | 231,000 |
| Change Activity Added 2020 trailhead challenge course. Shifted Juneau lane connection from 2021 to 2024. NWG Trailhead Shelter | | | | | | | | | | | | | |
| PR-15-0002 | Parking Lot Repair/Replacement | 2012 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 300,000 | 500,000 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| Department Final | Existing | | 150,000 | 500,000 | 0 | 400,000 | 0 | 500,000 | 100,000 | 0 | 100,000 | 0 | 1,750,000 |
| | | Change | (150,000) | 0 | 0 | (100,000) | 0 | 500,000 | 100,000 | 0 | 100,000 | 0 | 450,000 |
| | | <i>Other Agency</i> | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | <i>Park Replacement Fund</i> | (150,000) | 0 | 0 | (300,000) | 0 | 500,000 | 100,000 | 0 | 100,000 | 0 | 250,000 |
| Change Activity Added 2020- East Med project. 2020-Ply Creek; 2023 PIC/Life back lot; 2025 Zachary; 2026 Heritage; 2028 St. Mary. | | | | | | | | | | | | | |
| PR-16-0002 | Park Lighting | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| Department Final | Existing | | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| | | Change | (120,000) | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | <i>Park Const Dedication Fees Fund</i> | (120,000) | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Change Activity | | | | | | | | | | | | | |
| PR-20-0001 | Playfield Land Development | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 5,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,300,000 |
| Department Final | Existing | | 0 | 5,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,300,000 |
| | | Change | 0 | 5,300,000 | (5,300,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | <i>Park Const Dedication Fees Fund</i> | 0 | 5,300,000 | (5,300,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Change Activity The Meadows was shifted from 2022 to 2021 to accommodate field shortage. Nature Canyon scheduled for 2030. | | | | | | | | | | | | | |
| PR-20-0002 | Field Renovation/Replacement | 2020 | | | | | | | | | | | |
| Department Final | New | | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Change | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | <i>Park Replacement Fund</i> | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| Change Activity Relocation of baseball field amenities to other City park property | | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|-----------------|------------------|-----------------|----------------|------------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|
| PR-29-0001 | Outdoor Artificial Turf | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 | 1,200,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 | 1,200,000 |
| | Park Const Dedication Fees Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 | 1,200,000 |
| Change Activity Add artificial turf field at Zachary Park | | | | | | | | | | | | | |
| PR-XX-9001 | New Trails | 2003 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 300,000 | 375,000 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,075,000 |
| Department Final | Existing | | 300,000 | 300,000 | 275,000 | 300,000 | 0 | 550,000 | 0 | 0 | 0 | 0 | 1,725,000 |
| | | Change | 0 | (75,000) | 275,000 | (100,000) | 0 | 550,000 | 0 | 0 | 0 | 0 | 650,000 |
| | Hennepin County | | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | Park Const Dedication Fees Fund | | 0 | (225,000) | 275,000 | (100,000) | 0 | 499,000 | 0 | 0 | 0 | 0 | 449,000 |
| | Unidentified | | 0 | 0 | 0 | 0 | 0 | 51,000 | 0 | 0 | 0 | 0 | 51,000 |
| Change Activity Funding adjustments and project timing adjustments; 2020- Elm Creek/WHS; 2021 CSAH 101 cost sharing w/County; 2022 Medina Rd & Vick RR crossing; 2025 CSAH 6. | | | | | | | | | | | | | |
| PR-XX-9002 | Trail Repair | 2003 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 300,000 | 400,000 | 400,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| Department Final | Existing | | 300,000 | 400,000 | 400,000 | 400,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 4,500,000 |
| | | Change | 0 | 0 | 0 | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,000,000 |
| | Park Replacement Fund | | 0 | 0 | 0 | (297,000) | 346,000 | 57,000 | 184,000 | 500,000 | 0 | 500,000 | 1,290,000 |
| | Unidentified | | 0 | 0 | 0 | 297,000 | 154,000 | 443,000 | 316,000 | 0 | 500,000 | 0 | 1,710,000 |
| Change Activity | | | | | | | | | | | | | |
| PR-XX-9003 | Playground Replacement or Renovation | 2006 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 500,000 | 400,000 | 270,000 | 270,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,440,000 |
| Department Final | Existing | | 400,000 | 450,000 | 270,000 | 250,000 | 500,000 | 270,000 | 300,000 | 400,000 | 350,000 | 375,000 | 3,565,000 |
| | | Change | (100,000) | 50,000 | 0 | (20,000) | 500,000 | 270,000 | 300,000 | 400,000 | 350,000 | 375,000 | 2,125,000 |
| | Park Replacement Fund | | (100,000) | 50,000 | 0 | (20,000) | 500,000 | 270,000 | 300,000 | 400,000 | 350,000 | 375,000 | 2,125,000 |
| Change Activity Project site and cost adjustments. | | | | | | | | | | | | | |
| PR-XX-9004 | Miscellaneous Park Improvements | 2006 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 75,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 375,000 |
| Department Final | Existing | | 250,000 | 150,000 | 100,000 | 0 | 0 | 200,000 | 150,000 | 0 | 150,000 | 0 | 1,000,000 |
| | | Change | 175,000 | 50,000 | 0 | (100,000) | 0 | 200,000 | 150,000 | 0 | 150,000 | 0 | 625,000 |
| | Park Replacement Fund | | 175,000 | 50,000 | 0 | (100,000) | 0 | 200,000 | 150,000 | 0 | 150,000 | 0 | 625,000 |
| Change Activity Project cost adjustments; 2020- Ply Crk drainage issues & misc.; 2021-Dog park fencing & repairs & Zachary retaining walls; 2022- misc.; 2025- Millennium Garden. | | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--|---|-----------------|-------------------|----------------|---------------------|----------------|----------------|----------------|----------------|------------------|----------|------------------|-------------------|
| PR-XX-9005 | Park Amenities & Facilities | 2020 | | | | | | | | | | | |
| Department Final | New | | 250,000 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 200,000 | 550,000 |
| | | Change | 250,000 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 200,000 | 550,000 |
| | <i>Park Const Dedication Fees Fund</i> | | 250,000 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 200,000 | 550,000 |
| Change Activity Add new amenities such as bocce ball courts; off-leash dog runs and skate park components | | | | | | | | | | | | | |
| PR-XX-9006 | Land Acquisition | 2020 | | | | | | | | | | | |
| Department Final | New | | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 0 | 0 | 2,400,000 |
| | | Change | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 0 | 0 | 2,400,000 |
| | <i>Park Const Dedication Fees Fund</i> | | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 0 | 0 | 2,400,000 |
| Change Activity Purchase land as necessary for parks and/or trails | | | | | | | | | | | | | |
| PR-XX-9007 | Park Building Repair/Renovation | 2020 | | | | | | | | | | | |
| Department Final | New | | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 | 0 | 1,000,000 | 2,390,000 |
| | | Change | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 | 0 | 1,000,000 | 2,390,000 |
| | <i>Park Replacement Fund</i> | | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 268,000 | 0 | 213,000 | 571,000 |
| | <i>Unidentified</i> | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,032,000 | 0 | 787,000 | 1,819,000 |
| Change Activity Renovation, repair and maintenance to park buildings. Historical house 2020; LaCompte in 2027; 2029 TBD. | | | | | | | | | | | | | |
| REC-22-0001 | Electronic Sign | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | <i>Rec - Admin</i> | | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Change Activity Add electronic sign at Plymouth Creek Park | | | | | | | | | | | | | |
| Plymouth Creek Activity Center | | | | | | | | | | | | | |
| PR-18-0001 | Plymouth Creek Center Renovation & | 2018 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 25,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000,000 |
| Department Final | Existing | | 51,700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,700,000 |
| | | Change | 51,700,000 | 0 | (25,000,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26,700,000 |
| | <i>Bonds</i> | | 50,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000,000 |
| | <i>CON - Const Imprvmnts - General</i> | | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,700,000 |
| | <i>Unidentified</i> | | 0 | 0 | (25,000,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (25,000,000) |
| Change Activity Funding adjusted from 2022 to 2020. | | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|--------------------------|------------------|----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| PUBLIC WORKS | | | | | | | | | | | | | |
| Central Services - Central Equipment | | | | | | | | | | | | | |
| CE-15-0205 | Remote Sheepsfoot Trench Compactor | 2012 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| Department Final | Existing | | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change | (42,000) | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 |
| | | <i>Central Equipment</i> | <i>(42,000)</i> | <i>45,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>3,000</i> |
| | | Change Activity | | | | | | | | | | | |
| CE-20-0287 | Tandem Axle Truck with Sander | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |
| Department Final | Existing | | 0 | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |
| | | Change | (280,000) | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | <i>Central Equipment</i> | <i>(280,000)</i> | <i>280,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> |
| | | Change Activity | | | | | | | | | | | |
| CE-20-1000 | Police Cars (7) | 2020 | | | | | | | | | | | |
| Department Final | New | | 380,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380,000 |
| | | Change | 380,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380,000 |
| | | <i>Central Equipment</i> | <i>380,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>380,000</i> |
| | | Change Activity | | | | | | | | | | | |
| CE-20-100X | Additional Vehicle - School and | 2020 | | | | | | | | | | | |
| Department Final | New | | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| | | Change | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| | | <i>Surplus Reserve</i> | <i>32,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>32,000</i> |
| | | Change Activity | | | | | | | | | | | |
| CE-20-101X | Additional Vehicle - Training Sergeant | 2020 | | | | | | | | | | | |
| Department Final | New | | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | <i>Surplus Reserve</i> | <i>40,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>40,000</i> |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---------------------------------------|--|-----------------|---------------|---------------|----------|----------------|----------|----------|----------|----------|----------|----------------|
| CE-20-1706 | 2010 Police Investigations SUV | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| Department Final | Existing | | 30,000 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 |
| | | Change | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| | | <i>Central Equipment</i> | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-20-1707 | Police Investigation Vehicle | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 29,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29,000 |
| Department Final | Existing | | 0 | 31,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31,000 |
| | | Change | (29,000) | 31,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| | | <i>Central Equipment</i> | (29,000) | 31,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-2024-1000 | Police Cars (7) | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 420,000 | 0 | 0 | 0 | 0 | 0 | 420,000 |
| | | Change | 0 | 0 | 0 | 0 | 420,000 | 0 | 0 | 0 | 0 | 0 | 420,000 |
| | | <i>Central Equipment</i> | 0 | 0 | 0 | 0 | 420,000 | 0 | 0 | 0 | 0 | 0 | 420,000 |
| | | Change Activity Routine Replacement due to mileage | | | | | | | | | | | |
| CE-20-4003 | Minivan | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,000 |
| Department Final | Existing | | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change | (28,000) | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| | | <i>Central Equipment</i> | (28,000) | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-20-400X | New 1/2 ton Pickup | 2020 | | | | | | | | | | | |
| Department Final | New | | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | <i>Water Resources - Admin</i> | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|-------------------------------------|-------------------|-----------------|------------------|----------------|----------|----------|----------|----------|----------|----------|----------|---------------|
| CE-20-5015 | Mower 16' | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 112,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 112,300 |
| Department Final | Existing | | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| | | Change | 22,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,700 |
| | | Central Equipment | 22,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,700 |
| | | Change Activity | | | | | | | | | | | |
| CE-20-5016 | Mower 6' | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 53,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,000 |
| Department Final | Existing | | 0 | 72,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 72,000 |
| | | Change | (53,000) | 72,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19,000 |
| | | Central Equipment | (53,000) | 72,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-20-501X | Forestry Mower Attachment | 2020 | | | | | | | | | | | |
| Department Final | New | | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Surplus Reserve | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-20-6002 | Smithco Painter Groomer | 2020 | | | | | | | | | | | |
| Department Final | New | | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Central Equipment | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-21-0288 | Tandem Axle Plow with Sander | 2017 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 278,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 278,000 |
| Department Final | Existing | | 0 | 0 | 278,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 278,000 |
| | | Change | 0 | (278,000) | 278,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Central Equipment | 0 | (278,000) | 278,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|--------------------------|---------------|------------------|----------------|----------|----------|----------|----------|----------|----------|----------|----------------|
| CE-21-0304 | 2006 Dozer | 2017 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 235,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235,000 |
| Department Final | Existing | | 0 | 0 | 235,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235,000 |
| | | Change | 0 | (235,000) | 235,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Central Equipment | 0 | (235,000) | 235,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Change Activity | | | | | | | | | | | |
| CE-21-5012 | 6' Mower | 2017 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 60,864 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,864 |
| Department Final | Existing | | 60,864 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,864 |
| | | Change | 60,864 | (60,864) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Central Equipment | 60,864 | (60,864) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Change Activity | | | | | | | | | | | |
| CE-22-1000 | Police Cars(7) | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| | | Change | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| | | Central Equipment | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-22-500X | Outdoor Artificial Turf Equipment | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Parks & Forestry - Admin | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-22-5017 | 3/4 Ton Pickup with Plow | 2018 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 36,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,300 |
| Department Final | Existing | | 0 | 0 | 39,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39,300 |
| | | Change | 0 | 0 | 3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 |
| | | Central Equipment | 0 | 0 | 3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|--------------------------|--|----------|--------------|----------------|----------------|----------|----------|----------|----------|----------|----------------|
| CE-22-5018 | One Ton 4X4 with Plow | 2018 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 42,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,400 |
| Department Final | Existing | | 0 | 0 | 43,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 43,400 |
| | | Change | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| | | Central Equipment | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-23-0373 | 2013 4x4 Extended Cab Pickup | 2019 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 35,800 | 0 | 0 | 0 | 0 | 0 | 0 | 35,800 |
| | | Change | 0 | 0 | 0 | 35,800 | 0 | 0 | 0 | 0 | 0 | 0 | 35,800 |
| | | Central Equipment | 0 | 0 | 0 | 35,800 | 0 | 0 | 0 | 0 | 0 | 0 | 35,800 |
| | | Change Activity | | | | | | | | | | | |
| CE-23-1720 | 2016 PI SUV Explorer used by command | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Central Equipment | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-23-1721 | 2016 PI SUV Explorer Used by Police | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Central Equipment | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-23-500X | New Sidewalk Machine | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 185,000 | 0 | 0 | 0 | 0 | 0 | 0 | 185,000 |
| | | Change | 0 | 0 | 0 | 185,000 | 0 | 0 | 0 | 0 | 0 | 0 | 185,000 |
| | | Parks & Forestry - Admin | 0 | 0 | 0 | 185,000 | 0 | 0 | 0 | 0 | 0 | 0 | 185,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-24-0202 | 2006 Cat Loader with plow and wing | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| | | Change | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| | | Change Activity | | | | | | | | | | | |
| | | Change Activity | Reevaluate plowing needs of loaders to determine type of replacement in programmed year. | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|-------------------|--|----------------|----------|----------|---------------|----------|----------|----------|----------|----------|----------------|
| CE-24-1714 | 2014 Ford Explorer Black, Investigations | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| | | Change | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| | | Change Activity | | | | | | | | | | | |
| CE-24-1715 | 2014 Ford Taurus Investigations | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 0 | 36,000 |
| | | Change | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 0 | 36,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 0 | 36,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-24-2009 | Sign Truck | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 160,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 |
| | | Change | 0 | 160,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 |
| | | Central Equipment | 0 | 160,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 |
| | | Change Activity | | | | | | | | | | | |
| | | | Change Activity Scheduled replacement in 2024. Moved up 3 years due to premature engine failures in similar units. | | | | | | | | | | |
| CE-24-2020 | 2014 Ford F-350 4x4 with plow | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| | | Change | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| | | Change Activity | | | | | | | | | | | |
| CE-24-2023 | 2014 Truck mounted heated Asphalt | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 0 | 87,000 |
| | | Change | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 0 | 87,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 0 | 87,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-24-3025 | 2004 Atlas Copco Generator 52 Kw | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 0 | 0 | 27,000 |
| | | Change | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 0 | 0 | 27,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 0 | 0 | 27,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|--|----------|----------|----------|----------|----------------|----------|----------|----------|----------|----------|----------------|
| CE-24-3045 | 2012 Big Tow Skid Steer Trailer 20" deck | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 13,700 | 0 | 0 | 0 | 0 | 0 | 13,700 |
| | | Change | 0 | 0 | 0 | 0 | 13,700 | 0 | 0 | 0 | 0 | 0 | 13,700 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 13,700 | 0 | 0 | 0 | 0 | 0 | 13,700 |
| | | Change Activity | | | | | | | | | | | |
| CE-24-3059 | 2014 Multi terrain Loader Tracked Skid | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 94,400 | 0 | 0 | 0 | 0 | 0 | 94,400 |
| | | Change | 0 | 0 | 0 | 0 | 94,400 | 0 | 0 | 0 | 0 | 0 | 94,400 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 94,400 | 0 | 0 | 0 | 0 | 0 | 94,400 |
| | | Change Activity | | | | | | | | | | | |
| CE-24-4004 | 2014 1/2 Ton 4x4 GMC PU Engineering | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 34,500 | 0 | 0 | 0 | 0 | 0 | 34,500 |
| | | Change | 0 | 0 | 0 | 0 | 34,500 | 0 | 0 | 0 | 0 | 0 | 34,500 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 34,500 | 0 | 0 | 0 | 0 | 0 | 34,500 |
| | | Change Activity Scheduled replacement | | | | | | | | | | | |
| CE-24-5021 | MacLean MV2 Sidewalk Machine | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 211,000 | 0 | 0 | 0 | 0 | 0 | 211,000 |
| | | Change | 0 | 0 | 0 | 0 | 211,000 | 0 | 0 | 0 | 0 | 0 | 211,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 211,000 | 0 | 0 | 0 | 0 | 0 | 211,000 |
| | | Change Activity Scheduled replacement to be reevaluated before programmed year | | | | | | | | | | | |
| CE-24-5025 | 2014 Ford SUV Escape | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 32,700 | 0 | 0 | 0 | 0 | 0 | 32,700 |
| | | Change | 0 | 0 | 0 | 0 | 32,700 | 0 | 0 | 0 | 0 | 0 | 32,700 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 32,700 | 0 | 0 | 0 | 0 | 0 | 32,700 |
| | | Change Activity Scheduled replacement | | | | | | | | | | | |
| CE-24-5027 | Bob Cat All Steer Skid Steer A770 2013 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 66,850 | 0 | 0 | 0 | 0 | 0 | 66,850 |
| | | Change | 0 | 0 | 0 | 0 | 66,850 | 0 | 0 | 0 | 0 | 0 | 66,850 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 66,850 | 0 | 0 | 0 | 0 | 0 | 66,850 |
| | | Change Activity Schedule replacement. Will be re-evaluated before programmed year. | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|---|----------|----------|----------|----------|---------------|----------------|----------|----------|----------|----------|----------------|
| CE-24-5028 | 2014 Chev 4x4 Pick up | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 44,200 | 0 | 0 | 0 | 0 | 0 | 44,200 |
| | | Change | 0 | 0 | 0 | 0 | 44,200 | 0 | 0 | 0 | 0 | 0 | 44,200 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 44,200 | 0 | 0 | 0 | 0 | 0 | 44,200 |
| | | Change Activity | | | | | | | | | | | |
| CE-24-5030 | 2014 ABI Field Groomer | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 26,300 | 0 | 0 | 0 | 0 | 0 | 26,300 |
| | | Change | 0 | 0 | 0 | 0 | 26,300 | 0 | 0 | 0 | 0 | 0 | 26,300 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 26,300 | 0 | 0 | 0 | 0 | 0 | 26,300 |
| | | Change Activity | | | | | | | | | | | |
| | | Change Activity Scheduled replacement. Will be re-evaluated before programmed year. | | | | | | | | | | | |
| CE-24-6070 | 2014 Pro Core deep Aerator SR72 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| | | Change | 0 | 0 | 0 | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| | | Change Activity | | | | | | | | | | | |
| | | Change Activity Schedule replacement. Will be re-evaluated before programmed year. | | | | | | | | | | | |
| CE-24-6085 | 2016 Vermeer BC 1800XL015 wood | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 88,000 | 0 | 0 | 0 | 0 | 0 | 88,000 |
| | | Change | 0 | 0 | 0 | 0 | 88,000 | 0 | 0 | 0 | 0 | 0 | 88,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 88,000 | 0 | 0 | 0 | 0 | 0 | 88,000 |
| | | Change Activity | | | | | | | | | | | |
| | | Change Activity Routine replacement. Will reevaluate prior to replacement year. | | | | | | | | | | | |
| CE-25-0035 | Medium Duty Fire Rescue Truck | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 0 | 0 | 360,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 0 | 0 | 360,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 0 | 0 | 360,000 |
| | | Change Activity | | | | | | | | | | | |
| | | Change Activity Scheduled for replacement. Will be re-evaluated before programmed year. | | | | | | | | | | | |
| CE-25-0376 | 2015 Chevrolet Silverado 4x4 Pickup | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 53,500 | 0 | 0 | 0 | 0 | 53,500 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 53,500 | 0 | 0 | 0 | 0 | 53,500 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 53,500 | 0 | 0 | 0 | 0 | 53,500 |
| | | Change Activity | | | | | | | | | | | |
| | | Change Activity Will be re-evaluated before programmed year. | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-------------------|---|----------|----------|----------|----------|----------------|----------|----------|----------|----------|----------------|
| CE-25-0377 | 2015 Lift Station Truck with F-550 | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 104,000 | 0 | 0 | 0 | 0 | 104,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 104,000 | 0 | 0 | 0 | 0 | 104,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 104,000 | 0 | 0 | 0 | 0 | 104,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-25-0379 | 2015 Chevrolet Pickup 4x4 w/Utility box | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 59,500 | 0 | 0 | 0 | 0 | 59,500 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 59,500 | 0 | 0 | 0 | 0 | 59,500 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 59,500 | 0 | 0 | 0 | 0 | 59,500 |
| | | Change Activity | Will be re-evaluated before programmed year. | | | | | | | | | | |
| CE-25-1000 | Police Cars (7) | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 425,000 | 0 | 0 | 0 | 0 | 425,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 425,000 | 0 | 0 | 0 | 0 | 425,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 425,000 | 0 | 0 | 0 | 0 | 425,000 |
| | | Change Activity | Routine replacement | | | | | | | | | | |
| CE-25-1718 | 2015 Black Ford Taurus Investigation | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| | | Change Activity | Scheduled for replacement. Will be re-evaluated before programmed year. | | | | | | | | | | |
| CE-25-2027 | 2015 Chev Pick up 4x4 with plow | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| | | Change Activity | Will be re-evaluated before programmed year. | | | | | | | | | | |
| CE-25-2028 | 2015 Chevrolet Pickup 4x4 w/ plow | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| | | Change Activity | Will be re-evaluated before programmed year. | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|---|----------|----------|----------|----------|----------|---------------|----------|----------|----------|----------|---------------|
| CE-25-4005 | 2015 White Colorado Bldg div | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| | | Change Activity Scheduled replacement. Will be re-evaluated before programmed year. | | | | | | | | | | | |
| CE-25-4006 | 2016 Chev Colorado, Bld Inspections | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-25-5031 | 2015 Chevrolet Silverado 4 door 4x4 | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 44,700 | 0 | 0 | 0 | 0 | 44,700 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 44,700 | 0 | 0 | 0 | 0 | 44,700 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 44,700 | 0 | 0 | 0 | 0 | 44,700 |
| | | Change Activity scheduled replacement. Will be re-evaluated before programmed year. | | | | | | | | | | | |
| CE-25-5032 | 2015 Ford Focus Hatchback car | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 26,000 | 0 | 0 | 0 | 0 | 26,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 26,000 | 0 | 0 | 0 | 0 | 26,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 26,000 | 0 | 0 | 0 | 0 | 26,000 |
| | | Change Activity Scheduled replacement | | | | | | | | | | | |
| CE-25-5033 | 2015 Tool Cat G series | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 87,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 87,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 87,000 |
| | | Change Activity Scheduled replacement. Will be re-evaluated before programmed year. | | | | | | | | | | | |
| CE-25-5034 | 2015 Multi Purpose Tractor 5610 Tool | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 76,000 | 0 | 0 | 0 | 0 | 76,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 76,000 | 0 | 0 | 0 | 0 | 76,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 76,000 | 0 | 0 | 0 | 0 | 76,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|--|----------|----------|----------|----------|----------|---------------|----------------|----------|----------|----------|----------------|
| CE-25-5035 | 2015 T-650 Tracked Bobcat Skid Steer | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 77,000 | 0 | 0 | 0 | 0 | 77,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 77,000 | 0 | 0 | 0 | 0 | 77,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 77,000 | 0 | 0 | 0 | 0 | 77,000 |
| | | Change Activity Scheduled replacement. Will be re-evaluated before programmed year. | | | | | | | | | | | |
| CE-25-5036 | Toro GM 7210 Mower, blower polar | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 71,000 | 0 | 0 | 0 | 0 | 71,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 71,000 | 0 | 0 | 0 | 0 | 71,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 71,000 | 0 | 0 | 0 | 0 | 71,000 |
| | | Change Activity Scheduled replacement. Will be re-evaluated before programmed year. | | | | | | | | | | | |
| CE-25-5037 | 2015 Mower with blower Toro GM 7210 | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 70,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 70,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 70,000 |
| | | Change Activity Will be re-evaluated before programmed year. Plan is to replace with 2 smaller mowers. | | | | | | | | | | | |
| CE-25-5038 | 2015 Groomer Rake Toro Model 8750 | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 0 | 37,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 0 | 37,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 0 | 37,000 |
| | | Change Activity Will be re-evaluated before programmed year. | | | | | | | | | | | |
| CE-26-0051 | E-21 Engine Pumper for Duty Crew | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 640,000 | 0 | 0 | 0 | 640,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 640,000 | 0 | 0 | 0 | 640,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 640,000 | 0 | 0 | 0 | 640,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-0053 | 2016 Ford Expedition used by Fire Chief | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 57,500 | 0 | 0 | 0 | 57,500 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 57,500 | 0 | 0 | 0 | 57,500 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 57,500 | 0 | 0 | 0 | 57,500 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-------------------|----------|----------|----------------|----------|----------|----------|----------------|----------|----------|----------|----------------|
| CE-26-0054 | 2016 Ford Expedition | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 0 | 0 | 0 | 58,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 0 | 0 | 0 | 58,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 0 | 0 | 0 | 58,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-0290 | 2014 Mack Tandem with plow etc. | 2022 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-0291 | 2015 Mack Tandem, with snow equip | 2022 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-0292 | 2014 Single Axle dump with Swap | 2022 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 260,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260,000 |
| | | Change | 0 | 0 | 260,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260,000 |
| | | Central Equipment | 0 | 0 | 260,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-0305 | 2001 Onan 350 Kw Generator on Trailer | 2022 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 115,000 | 0 | 0 | 0 | 115,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 115,000 | 0 | 0 | 0 | 115,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 115,000 | 0 | 0 | 0 | 115,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-0374 | 2014 Drainage crew truck | 2022 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 165,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165,000 |
| | | Change | 0 | 0 | 165,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165,000 |
| | | Central Equipment | 0 | 0 | 165,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|-------------------|----------|----------|----------|----------|----------|----------|----------------|---------------|----------|----------|----------------|
| CE-26-0381 | 2016 GMC Sierra 1/2 ton 4x4 double cab | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,500 | 0 | 0 | 35,500 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,500 | 0 | 0 | 35,500 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,500 | 0 | 0 | 35,500 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-0382 | 2016 GMC with Utility Body for Hyd | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 61,000 | 0 | 0 | 0 | 61,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 61,000 | 0 | 0 | 0 | 61,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 61,000 | 0 | 0 | 0 | 61,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-0789 | Nilfisk Advance CS7000 Floor Sweeper/ | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 | 0 | 0 | 0 | 68,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 | 0 | 0 | 0 | 68,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 | 0 | 0 | 0 | 68,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-2008 | 2008 24' trailer with 6' ramps for Paver | 2022 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 35,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 35,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 35,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-2038 | 2016 Carlson CP100 Asphalt Paver | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 270,000 | 0 | 0 | 0 | 270,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 270,000 | 0 | 0 | 0 | 270,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 270,000 | 0 | 0 | 0 | 270,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-2046 | Pavement Melter | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 59,000 | 0 | 0 | 0 | 59,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 59,000 | 0 | 0 | 0 | 59,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 59,000 | 0 | 0 | 0 | 59,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|-------------------|----------|----------|----------|----------|----------|----------|----------------|----------|----------|----------|----------------|
| CE-26-3060 | Mini Excavator Case CX318 2014 | 2022 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 0 | 0 | 56,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 0 | 0 | 56,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 0 | 0 | 56,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-4007 | 2016 Colorado, Bld inspections | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-4008 | 2016 Colorado Pick up--Bld inspections | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-5014 | Tractor with Blower and Plow John | 2022 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 140,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 140,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 140,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-5039 | 2016 F-350 Ford pick with plow | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 50,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 50,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 50,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-5040 | F-350 Ford Pick up with plow | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 0 | 49,500 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 0 | 49,500 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 0 | 49,500 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|--|----------|----------|----------|----------|----------|----------|---------------|----------------|----------|----------------|----------------|
| CE-26-5042 | JD Gator Groomer and Rake | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 27,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 27,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 27,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-26-5045 | 2017 Toro GM 7210 D Zero turn | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71,500 | 0 | 0 | 71,500 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71,500 | 0 | 0 | 71,500 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71,500 | 0 | 0 | 71,500 |
| | | Change Activity | | | | | | | | | | | |
| CE-27-0052 | 2015 Ford F-150 Pick Up Utility 31 | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55,000 | 0 | 0 | 55,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55,000 | 0 | 0 | 55,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55,000 | 0 | 0 | 55,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-27-0293 | 2016 Tandem Truck with Plow | 2023 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 360,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 360,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 360,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-27-0378 | 2016 T880 Kenworth Truck Tractor | 2023 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190,000 | 190,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190,000 | 190,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190,000 | 190,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-27-1000 | Police Cars (7) | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 435,000 | 0 | 0 | 435,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 435,000 | 0 | 0 | 435,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 435,000 | 0 | 0 | 435,000 |
| | | Change Activity Routine Replacement due to mileage | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-------------------|----------|----------|----------|----------|----------|----------|----------|----------------|----------|----------------|----------------|
| CE-27-2053 | 2017 Bobcat S770 Skid Steer | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-27-2054 | 2017 Bobcat S770 Skid Steer | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-27-3067 | 2015 Low Boy Trailer Towmaster T- | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 120,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 120,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 120,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-27-3068 | 2015 Side Dup'r trailer 25 yard | 2023 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-27-5044 | 2017 Ford F-350 4x4 with plow | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 49,500 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 49,500 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 49,500 |
| | | Change Activity | | | | | | | | | | | |
| CE-27-5055 | 2017 Isuzu Garbage Truck | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 139,000 | 0 | 0 | 139,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 139,000 | 0 | 0 | 139,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 139,000 | 0 | 0 | 139,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|--|----------|----------|----------|----------|----------|----------|----------|----------|----------------|----------|----------------|
| CE-28-0294 | 2017 Mack Tandem dump truck | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-28-0295 | 2017 Mack Tandem dump truck | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-28-0380 | 2017 Kenworth with B-10 Aquatech | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 520,000 | 0 | 520,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 520,000 | 0 | 520,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 520,000 | 0 | 520,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-28-1000 | Police Cars (7) | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440,000 | 0 | 440,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440,000 | 0 | 440,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440,000 | 0 | 440,000 |
| | | Change Activity Routine replacement due to mileage | | | | | | | | | | | |
| CE-28-2018 | Falls 12' Snowplow 10' wing | 2024 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 56,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 56,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 56,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-28-2019 | 2013 Case Wheel Loader 721F | 2017 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 265,000 | 0 | 265,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 265,000 | 0 | 265,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 265,000 | 0 | 265,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

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|--------------------------------------|---|-------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|----------|----------------|
| CE-28-2037 | 2016 Stepp 4 yrd hot box for asphalt | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 | 0 | 195,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 | 0 | 195,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 | 0 | 195,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-28-2056 | Street Sweeper | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-28-2065 | Street Sweeper | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-28-5023 | Cat Loader 908H2 | 2024 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 149,000 | 0 | 149,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 149,000 | 0 | 149,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 149,000 | 0 | 149,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-28-5058 | F150 Pickup 4x4 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 37,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 37,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 37,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-28-6104 | Vermeer Wood chipper | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98,000 | 0 | 98,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98,000 | 0 | 98,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98,000 | 0 | 98,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

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|---|---|-------------------|----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|----------------|
| CE-29-0047 | 2014 Explorer Fire Dept | 2025 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 58,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 58,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 58,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-29-2039 | Ford F-450 contractor box 2017 model | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 76,000 | 76,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 76,000 | 76,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 76,000 | 76,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-29-3061 | XQ 30KW Portable Generator | 2025 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,000 | 36,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,000 | 36,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,000 | 36,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-29-5043 | 2017 F-450 One ton contractor box | 2017 | | | | | | | | | | | |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86,000 | 86,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86,000 | 86,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86,000 | 86,000 |
| | | Change Activity | | | | | | | | | | | |
| CE-29-5046 | Sidewalk Machine | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215,000 | 215,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215,000 | 215,000 |
| | | Central Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215,000 | 215,000 |
| | | Change Activity | | | | | | | | | | | |
| Central Services - Public Facilities | | | | | | | | | | | | | |
| FM-19-0005 | Finish HVAC Automation Controls - City | 2019 | | | | | | | | | | | |
| Previously Approved Budget | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Department Final | Existing | | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,000 |
| | | Change | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,000 |
| | | Public Facilities | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

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|---|---|-------------------|-----------------|----------------|----------|----------|----------|----------|----------|----------|----------|----------|-----------------|
| FM-20-00010 | Replace roof - The Reserve | 2020 | | | | | | | | | | | |
| Department Final | New | | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| | | Change | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| | | Public Facilities | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| Change Activity Replace The Reserve roof with asphalt shingles | | | | | | | | | | | | | |
| FM-20-0006 | Community Development and | 2018 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| Department Final | Existing | | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| | | Change | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Public Facilities | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| Change Activity | | | | | | | | | | | | | |
| FM-20-0009 | Womens Locker Room Expansion in | 2019 | | | | | | | | | | | |
| Previously Approved Budget | New | | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Change | (45,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (45,000) |
| | | Public Facilities | (45,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (45,000) |
| Change Activity The project was completed in 2019. | | | | | | | | | | | | | |
| FM-20-0010 | Remodel upper level clerical space - | 2020 | | | | | | | | | | | |
| Department Final | New | | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Public Facilities | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| Change Activity Remodel upper level clerical area - Public Safety | | | | | | | | | | | | | |
| FM-20-0012 | Remodel Maintenance Facility meeting | 2020 | | | | | | | | | | | |
| Department Final | New | | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Public Facilities | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| Change Activity Remodel meeting room at Maintenance Facility | | | | | | | | | | | | | |
| FM-20-0013 | Replace concrete sidewalks - Ply Creek | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | Change | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | Public Facilities | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Change Activity Replace concrete sidewalks | | | | | | | | | | | | | |

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|--------------------------------------|---|--|----------|----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| FM-20-0014 | Replace carpet tiles - Ply Creek Center | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| | | Change | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| | | Public Facilities | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| | | Change Activity Replace original carpeting | | | | | | | | | | | |
| FM-20-0015 | Replace interior lighting - Fire Station 2 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Public Facilities | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change Activity replace interior lighting | | | | | | | | | | | |
| FM-20-0016 | LED Retrofit Plymouth Creek Center | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| | | Change | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| | | Public Facilities | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| | | Change Activity LED retrofit PCC interior lighting | | | | | | | | | | | |
| FM-20-0017 | Replace wall and floor finishes - Ply | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 130,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 |
| | | Change | 0 | 130,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 |
| | | Public Facilities | 0 | 130,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 |
| | | Change Activity Replace wall finishes | | | | | | | | | | | |
| FM-20-0018 | Replace ceramic tile - Fire Station 3 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Public Facilities | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change Activity Replace ceramic tile | | | | | | | | | | | |
| FM-20-0019 | Replace acoustic ceiling tiles - Plymouth | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Public Facilities | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change Activity Replace ceiling tiles | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

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|--------------------------------------|---|---|----------------|---------------|---------------|----------|----------|----------|----------|----------|----------|----------|----------------|
| FM-20-0020 | Replace plumbing fixtures and finishes - | 2020 | | | | | | | | | | | |
| Department Final | New | | 195,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 |
| | | Change | 195,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 |
| | | Public Facilities | 195,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 |
| | | Change Activity Replace plumbing fixtures - various buildings | | | | | | | | | | | |
| FM-20-0021 | Replace and upgrade gutter and | 2020 | | | | | | | | | | | |
| Department Final | New | | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Public Facilities | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change Activity Replace gutter system | | | | | | | | | | | |
| FM-20-0022 | Replace water lines - Ply Creek Center | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Public Facilities | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change Activity Replace water lines | | | | | | | | | | | |
| FM-20-0023 | Replace water to air and water to water | 2020 | | | | | | | | | | | |
| Department Final | New | | 60,000 | 60,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| | | Change | 60,000 | 60,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| | | Public Facilities | 60,000 | 60,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| | | Change Activity replace water to water and water to air pumps | | | | | | | | | | | |
| FM-20-0024 | Repair or replace natural gas piping - | 2020 | | | | | | | | | | | |
| Department Final | New | | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,000 |
| | | Change | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,000 |
| | | Public Facilities | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,000 |
| | | Change Activity replace natural gas piping | | | | | | | | | | | |
| FM-20-0025 | Replace exhaust fans - City Hall | 2020 | | | | | | | | | | | |
| Department Final | New | | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| | | Change | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| | | Public Facilities | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| | | Change Activity replace exhaust fans | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|---|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| FM-20-0026 | Replace 3 ton split system rooftop unit - | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Public Facilities | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change Activity replace rooftop HVAC unit | | | | | | | | | | | |
| FM-20-0027 | Door and Window repair/replacement - | 2020 | | | | | | | | | | | |
| Department Final | New | | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 300,000 |
| | | Change | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 300,000 |
| | | Public Facilities | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 300,000 |
| | | Change Activity replace/repair doors and windows citywide | | | | | | | | | | | |
| FM-20-0028 | Replace Council Chambers, Med. Lk. | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| | | Change | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| | | Public Facilities | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| | | Change Activity replace Council Chamber, Med. Lk. rm, PD training rm, Fire conf rm chairs - CH/PS | | | | | | | | | | | |
| FM-20-0029 | Foundation, water, and structural repairs | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change Activity repair structure - Fire 2 | | | | | | | | | | | |
| FM-20-0030 | Foundation, water, and structural repairs | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| | | Change | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| | | Public Facilities | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| | | Change Activity repair foundation and moisture issues - Fire 3 | | | | | | | | | | | |
| FM-20-0031 | Repair tilt-up wall sealants - Public | 2020 | | | | | | | | | | | |
| Department Final | New | | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Public Facilities | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change Activity repair sealants | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|---|----------|----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| FM-20-0032 | Column and wall repairs - Ply Creek | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Public Facilities | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change Activity Column and wall repairs | | | | | | | | | | | |
| FM-21-0002 | Replace rubber roof - Ply Creek Center | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Public Facilities | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change Activity Replace rubber roof - Ply Crk Ctr. | | | | | | | | | | | |
| FM-21-0003 | Replace roof - Fire Station 2 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| | | Change | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| | | Public Facilities | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| | | Change Activity Replace roof at Fire Station 2 | | | | | | | | | | | |
| FM-21-0004 | Remodel Forester and Proj Coord. office | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change Activity Remodel P/F office area at Public Works | | | | | | | | | | | |
| FM-21-0005 | Replace ceramic tile flooring | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Public Facilities | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change Activity Replace ceramic tile floors | | | | | | | | | | | |
| FM-21-0006 | LED retrofit - Zachary Plant and Old | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Public Facilities | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| | | Change Activity LED retrofit OCWP, ZWP lighting | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|--|----------|----------------|----------|----------|----------|----------|----------|---------------|----------|----------|----------------|
| FM-21-0007 | Replace rubber roof - City Hall | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 290,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 |
| | | Change | 0 | 290,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 |
| | | Public Facilities | 0 | 290,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 |
| | | Change Activity Replace City Hall Roof | | | | | | | | | | | |
| FM-21-0008 | Replace metal fencing, metal railing, | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Public Facilities | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change Activity Replace exterior fittings | | | | | | | | | | | |
| FM-21-0009 | Replace air drying humidity control | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | Change | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | Public Facilities | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | Change Activity replace air drying humidity control system | | | | | | | | | | | |
| FM-21-0010 | Replace exhaust fans - Fire Station 2 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Public Facilities | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change Activity replace exhaust fans | | | | | | | | | | | |
| FM-21-0011 | Replace radiant heating - Fire Station 2 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Change Activity replace radiant heating | | | | | | | | | | | |
| FM-21-0012 | Replace 10 exhaust fans - Maintenance | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Public Facilities | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| | | Change Activity replace 10 exhaust fans - Maintenance Fac. | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-----------------|----------|-------------------|----------------|---------------|---------------|---------------|----------|----------|----------|----------|-------------------|
| FM-21-0013 | Bathroom remodels - Citywide | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 250,000 |
| | | Change | 0 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 250,000 |
| | Public Facilities | | 0 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 250,000 |
| | Change Activity Bathroom Remodels - citywide | | | | | | | | | | | | |
| FM-21-0014 | Fire Stations Building Projects | 2021 | | | | | | | | | | | |
| Department Final | New | | 0 | 15,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000,000 |
| | | Change | 0 | 15,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000,000 |
| | Bonds | | 0 | 15,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000,000 |
| | Change Activity | | | | | | | | | | | | |
| FM-22-0002 | Replace 2 roof sections - Public works | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| | | Change | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| | Public Facilities | | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| | Change Activity Replace 2 roof sections - Public Works | | | | | | | | | | | | |
| FM-22-0003 | Replace Carpet - Public Safety | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| | | Change | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| | Public Facilities | | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| | Change Activity Replace carpet tiles | | | | | | | | | | | | |
| FM-22-0004 | Replace electrical service and | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 |
| | | Change | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 |
| | Public Facilities | | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 |
| | Change Activity Replace electrical systems at Fire Station 2 | | | | | | | | | | | | |
| FM-22-0005 | Replace electrical service, distribution, | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| | | Change | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| | Public Facilities | | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| | Change Activity Replace electrical systems - Fire Station 3 | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-------------------|---|----------|----------------|---------------|----------|----------|----------|----------|----------|----------|----------------|
| FM-22-0007 | Replace exterior site lighting | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| | | Change | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| | | Public Facilities | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| | | Change Activity | Replace exterior site lighting | | | | | | | | | | |
| FM-22-0008 | Replace water and sanitary sewer | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 180,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| | | Change | 0 | 0 | 180,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| | | Public Facilities | 0 | 0 | 180,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| | | Change Activity | Replace water and sanitary sewer piping | | | | | | | | | | |
| FM-22-0009 | Replace boiler pumps - Central and | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,000 |
| | | Change | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,000 |
| | | Public Facilities | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,000 |
| | | Change Activity | replace boiler pumps | | | | | | | | | | |
| FM-22-0010 | Replace baseboard heat - Fire Station 3 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change Activity | replace baseboard heat | | | | | | | | | | |
| FM-22-0011 | Replace elevator - Zachary Treatment | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| | | Change | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| | | Public Facilities | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| | | Change Activity | | | | | | | | | | | |
| FM-23-0002 | Replace roof - Fire Station 3 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| | | Change | 0 | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| | | Public Facilities | 0 | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| | | Change Activity | Replace rubber room | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|-------------------|--|----------|----------|----------------|----------|----------|----------|----------|----------|----------|----------------|
| FM-23-0003 | Replace roof - Old Water Treatment | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| | | Change | 0 | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| | | Public Facilities | 0 | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| | | Change Activity | Replace roof - Old Central Water Plant | | | | | | | | | | |
| FM-23-0004 | Replace CH landscaping | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| | | Change | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| | | Public Facilities | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| | | Change Activity | Replace CH landscaping | | | | | | | | | | |
| FM-23-0005 | Replace telephone and security systems | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Public Facilities | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change Activity | Replace telephone and security systems - Old Central Water Plant | | | | | | | | | | |
| FM-23-0006 | Replace branch wiring - Station 73 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| | | Change | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| | | Public Facilities | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| | | Change Activity | Replace branch wiring - Station 73 | | | | | | | | | | |
| FM-23-0007 | Replace gutters and downspouts - City | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| | | Change | 0 | 0 | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| | | Public Facilities | 0 | 0 | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| | | Change Activity | Replace gutters and downspouts | | | | | | | | | | |
| FM-23-0008 | Replace City Hall elevator | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 330,000 | 0 | 0 | 0 | 0 | 0 | 0 | 330,000 |
| | | Change | 0 | 0 | 0 | 330,000 | 0 | 0 | 0 | 0 | 0 | 0 | 330,000 |
| | | Public Facilities | 0 | 0 | 0 | 330,000 | 0 | 0 | 0 | 0 | 0 | 0 | 330,000 |
| | | Change Activity | replace City Hall elevator | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-------------------|--|----------|----------|----------|---------------|----------------|----------|----------|----------|----------|----------------|
| FM-24-0001 | Replace Kato-lite generator - City Hall | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| | | Change | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| | | Change Activity | Replace City Hall generator | | | | | | | | | | |
| FM-24-0002 | Replace electrical service, distribution, | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| | | Change | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| | | Change Activity | Replace electrical systems - Fire Station 1 | | | | | | | | | | |
| FM-25-0001 | Replace Metal roof sections - Ply Creek | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 140,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 140,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 140,000 |
| | | Change Activity | Replace all metal roof sections | | | | | | | | | | |
| FM-25-0002 | Replace 3 roof sections - Public Safety | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 160,000 | 0 | 0 | 0 | 0 | 160,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 160,000 | 0 | 0 | 0 | 0 | 160,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 160,000 | 0 | 0 | 0 | 0 | 160,000 |
| | | Change Activity | Replace rubber roof at Public Safety | | | | | | | | | | |
| FM-25-0003 | Replace roof - Fire Station 1 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| | | Change Activity | Replace roof at Fire Station 1 | | | | | | | | | | |
| FM-25-0004 | Replace and repair heated concrete | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| | | Change Activity | Replace low concrete curbing/heated sidewalk | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|-------------------|--|----------|----------|----------|----------|----------------|----------|----------|----------|----------|----------------|
| FM-25-0005 | Replace Vinyl Flooring - City Hall | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change Activity | Replace vinyl finishes | | | | | | | | | | |
| FM-25-0006 | Replace dance floor and ceramic floor | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 110,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 110,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 110,000 |
| | | Change Activity | replace floor finishes | | | | | | | | | | |
| FM-25-0007 | Replace Theater A/V Equipment - Ply | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| | | Change Activity | Replace A/V Equipment | | | | | | | | | | |
| FM-25-0008 | Repair Concrete Stairs - Plymouth Creek | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 |
| | | Change Activity | Repair concrete stairs | | | | | | | | | | |
| FM-25-0009 | Replace plumbing finishes and fixtures - | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| | | Change Activity | replace plumbing fixtures and finishes | | | | | | | | | | |
| FM-25-0010 | Replace AC, AC compressors, radiant | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 80,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 80,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 80,000 |
| | | Change Activity | replace AC and radiant heat | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|---|----------|----------|----------|----------|----------|----------------|----------------|----------|----------|----------|----------------|
| FM-26-0001 | Replace 2 roof sections - Public Works | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 600,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 600,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 600,000 |
| | | Change Activity Replace 2 roof sections - Public Works | | | | | | | | | | | |
| FM-26-0002 | Replace generator - Zachary Treatment | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 110,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 110,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 110,000 |
| | | Change Activity Replace Generator at ZWP | | | | | | | | | | | |
| FM-26-0003 | Replace flooring finishes - Maintenance | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| | | Change Activity Replace flooring finishes | | | | | | | | | | | |
| FM-26-0004 | Replace electrical service and | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| | | Change Activity Replace electrical service and distribution | | | | | | | | | | | |
| FM-26-0005 | Replace electrical service and | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 810,000 | 0 | 0 | 0 | 810,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 810,000 | 0 | 0 | 0 | 810,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 810,000 | 0 | 0 | 0 | 810,000 |
| | | Change Activity Replace electrical systems - older portions of Maintenance Facility | | | | | | | | | | | |
| FM-26-0006 | Replace electrical switch gear and panel | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 0 | 0 | 0 | 225,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 0 | 0 | 0 | 225,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 0 | 0 | 0 | 225,000 |
| | | Change Activity Replace switch gear and panelboards - City Hall | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|-------------------|---|----------|----------|----------|----------|----------|----------------|----------------|----------|----------|----------------|
| FM-26-0007 | Replace copper piping - Fire Station 1 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 0 | 0 | 0 | 62,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 0 | 0 | 0 | 62,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 0 | 0 | 0 | 62,000 |
| | | Change Activity | replace copper piping | | | | | | | | | | |
| FM-26-0008 | Replace standpipes and repair sprinkler | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 108,000 | 0 | 0 | 0 | 108,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 108,000 | 0 | 0 | 0 | 108,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 108,000 | 0 | 0 | 0 | 108,000 |
| | | Change Activity | Replace standpipes, repair sprinkler system | | | | | | | | | | |
| FM-26-0009 | Replace boilers - Central Water Plant | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 | 400,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 | 400,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 | 400,000 |
| | | Change Activity | replace boilers | | | | | | | | | | |
| FM-26-0010 | Replace makeup air unit - Fire Station 2 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 33,000 | 0 | 0 | 0 | 33,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 33,000 | 0 | 0 | 0 | 33,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 33,000 | 0 | 0 | 0 | 33,000 |
| | | Change Activity | replace makeup air unit - Fire 2 | | | | | | | | | | |
| FM-26-0011 | Replace makeup air unit - Fire Station 1 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 30,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 30,000 |
| | | Change Activity | replace MUA unit - Fire station 1 | | | | | | | | | | |
| FM-27-0001 | Replace roof - Zachary Treatment Plant | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205,000 | 0 | 0 | 205,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205,000 | 0 | 0 | 205,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205,000 | 0 | 0 | 205,000 |
| | | Change Activity | Replace roof at Zachary Treatment Plant | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|---|----------|----------|----------|----------|----------|----------|----------|----------------|----------|----------|----------------|
| FM-27-0002 | Replace phone, PA, and security | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Change Activity Replace phone, security, PA systems | | | | | | | | | | | |
| FM-27-0004 | Replace phone, PA, fire alarm, and | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| | | Change Activity replace phone, PA, security, fire alarm systems | | | | | | | | | | | |
| FM-27-0005 | Replace electrical service and | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380,000 | 0 | 0 | 380,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380,000 | 0 | 0 | 380,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380,000 | 0 | 0 | 380,000 |
| | | Change Activity replace electrical distribution systems | | | | | | | | | | | |
| FM-27-0006 | Replace ceiling tiles - Maintenance | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Change Activity Replace Ceiling tiles | | | | | | | | | | | |
| FM-27-0007 | Replace vehicle storage area skylights - | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Change Activity replace vehicle storage area skylights - Public Works | | | | | | | | | | | |
| FM-27-0009 | Replace ceiling tiles - Public Safety | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Change Activity Replace ceiling tiles - Public Safety | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|-------------------|--|----------|----------|----------|---------------|----------|----------|----------------|----------|----------|----------------|
| FM-27-0010 | Replace roof drains - Maintenance | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| | | Change Activity | Replace roof drains | | | | | | | | | | |
| FM-27-0011 | Replace radiant heaters - Fire Station 1 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Change Activity | replace radiant heaters | | | | | | | | | | |
| FM-27-0012 | Replace air ducts- Fire Station 2 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |
| | | Change Activity | replace air ducts | | | | | | | | | | |
| FM-27-0013 | Replace exhaust fans - Fire Station 3 | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Change Activity | replace exhaust fans | | | | | | | | | | |
| FM-27-0014 | Replace HVAC automation controls - | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | | Change Activity | Update HVAC automation control systems | | | | | | | | | | |
| FM-27-0015 | Replace dry cooling rooftop unit - | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| | | Change Activity | replace RT dry cooling unit | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--|--|--------------------------|----------|----------|----------|----------|----------|----------|----------|---------------|----------------|----------|----------------|
| FM-27-0016 | Remodel CH Council Chambers, | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 350,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 | 0 | 350,000 |
| | | <i>Public Facilities</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 350,000 |
| Change Activity Remodel Council Chambers, reception desk, trophy cases, and decorative wood work in CH | | | | | | | | | | | | | |
| FM-27-0017 | Replace lower lvl movable walls - Ply | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 60,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 60,000 |
| | | <i>Public Facilities</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 60,000 |
| Change Activity replace lower lvl movable wall partitions | | | | | | | | | | | | | |
| FM-28-0001 | Replace electrical service, distribution, | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 | 0 | 130,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 | 0 | 130,000 |
| | | <i>Public Facilities</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 | 0 | 130,000 |
| Change Activity Replace electrical systems at Zachary Water Treatment Plant | | | | | | | | | | | | | |
| FM-28-0002 | Replace electrical service and | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 0 | 120,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 0 | 120,000 |
| | | <i>Public Facilities</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 0 | 120,000 |
| Change Activity Replace main switch gear and panel boards | | | | | | | | | | | | | |
| FM-28-0003 | Replace reheat coil units - City Hall | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 | 0 | 180,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 | 0 | 180,000 |
| | | <i>Public Facilities</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 | 0 | 180,000 |
| Change Activity replace reheat coil units | | | | | | | | | | | | | |
| FM-28-0004 | Replace heat only rooftop units (2) - | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| | | <i>Public Facilities</i> | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| Change Activity replace 2 heat only rooftop units | | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|---|----------|----------|----------|----------|----------|----------|----------|----------|----------------|----------------|----------------|
| FM-28-0011 | Replace boilers - Ply Creek Center | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| | | Change Activity Replace boilers | | | | | | | | | | | |
| FM-29-0001 | Replace roof - Central Water Plant | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 | 160,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 | 160,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 | 160,000 |
| | | Change Activity Replace roof at Central Water Plant | | | | | | | | | | | |
| FM-29-0002 | Replace ceiling tiles - City Hall | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| | | Change Activity replace ceiling tiles - City Hall | | | | | | | | | | | |
| FM-29-0003 | Replace wooden wall finishes - | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 | 40,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 | 40,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 | 40,000 |
| | | Change Activity Replace wooden wall finishes - Maintenance Facility | | | | | | | | | | | |
| FM-29-0004 | Replace plumbing fixtures - City Hall | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 | 90,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 | 90,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 | 90,000 |
| | | Change Activity Replace plumbing fixtures | | | | | | | | | | | |
| FM-29-0005 | Replace standpipes and repair sprinkler | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 75,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 75,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 75,000 |
| | | Change Activity replace standpipes and sprinkler system | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-------------------|---|-----------|-----------|-----------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| FM-29-0006 | Replace water distribution and sanitary | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 225,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 225,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 225,000 |
| | | Change Activity | replace water dist. and sanitary piping | | | | | | | | | | |
| FM-29-0007 | Replace gutters and downspouts - | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 62,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 62,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 62,000 |
| | | Change Activity | replace gutters and downspouts | | | | | | | | | | |
| FM-29-0008 | Replace thermostats and controls - | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| | | Change Activity | Replace thermostats and Automation controls | | | | | | | | | | |
| FM-29-0009 | Replace elevator - Ply Creek Center | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| | | Public Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| | | Change Activity | replace elevator | | | | | | | | | | |
| Sewer | | | | | | | | | | | | | |
| SS-XX-9001 | Line Sanitary Sewer Main: Annual | 2002 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000,000 |
| Department Final | Existing | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 10,500,000 |
| | | Change | 0 | 0 | 0 | 0 | 1,000,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 6,500,000 |
| | | Sewer - Admin | 0 | 0 | 0 | 0 | 1,000,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 6,500,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|--|---------------------|----------------|------------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------------|
| SS-XX-9002 | Trunk Sewer Oversizing | 2004 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 100,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| Department Final | Existing | | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Change | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | <i>Utility Trunk Expansion Fund</i> | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change Activity | | | | | | | | | | | |
| SS-XX-9003 | Future Lift Station Improvements | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 150,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,400,000 |
| | | Change | 0 | 0 | 0 | 0 | 150,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,400,000 |
| | | <i>Sewer - Admin</i> | 0 | 0 | 0 | 0 | 150,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,400,000 |
| | | Change Activity | | | | | | | | | | | |
| Street Maintenance | | | | | | | | | | | | | |
| ST-11-0010 | Concrete Sidewalk Replacement | 2007 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 50,000 | 100,000 | 75,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 275,000 |
| Department Final | Existing | | 50,000 | 100,000 | 75,000 | 75,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 1,050,000 |
| | | Change | 0 | 0 | 0 | 25,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 775,000 |
| | | <i>Street Reconstruction Fund</i> | 0 | 0 | 0 | 25,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 775,000 |
| | | Change Activity | | | | | | | | | | | |
| ST-17-0003 | 54th Avenue from Peony Lane to CSAH | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Department Final | Existing | | 0 | 250,000 | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,250,000 |
| | | Change | 0 | 250,000 | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,250,000 |
| | | <i>Minnesota State Aid Fund</i> | 0 | 250,000 | 1,900,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,150,000 |
| | | <i>Special Assessments</i> | 0 | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| | | Change Activity | | | | | | | | | | | |
| | | Change Activity | | | | | | | | | | | |
| | | Shift from 2019 to align with development. | | | | | | | | | | | |
| ST-19-0003 | Rockford Road at I-494 Bridge | 2017 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 14,720,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14,720,000 |
| Department Final | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Change | (14,720,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (14,720,000) |
| | | <i>Grants</i> | (9,720,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (9,720,000) |
| | | <i>Other Governmental Agency</i> | (5,000,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (5,000,000) |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|---|---|--------------------|------------------|----------------|------------------|------------------|----------|----------|----------|----------|----------|------------------|
| ST-20-0001 | Juneau Lane from Hampton Hills to 59th | 2016 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 2,150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,150,000 |
| Department Final | Existing | | 0 | 0 | 450,000 | 2,150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,600,000 |
| | | Change | (2,150,000) | 0 | 450,000 | 2,150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| | | Sewer - Admin | (10,000) | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Special Assessments | (200,000) | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | Street Reconstruction Fund | (1,530,000) | 0 | 450,000 | 1,530,000 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| | | Water - Admin | (400,000) | 0 | 0 | 310,000 | 0 | 0 | 0 | 0 | 0 | 0 | (90,000) |
| | | Water Resources - Admin | (10,000) | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| | | Change Activity Shift from 2020 to align with development. | | | | | | | | | | | |
| ST-20-0002 | CR 9 at TH 169 Bridge Replacement | 2019 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| | | Change | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| | | Minnesota State Aid Fund | 0 | 0 | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| | | Sewer - Admin | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Water - Admin | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Water Resources - Admin | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change Activity MnDOT led project | | | | | | | | | | | |
| ST-20-0004 | Peony Ln & Schmidt Lake Rd | 2020 | | | | | | | | | | | |
| Department Final | New | | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Change | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Other Agency | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Street Reconstruction Fund | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Change Activity | | | | | | | | | | | |
| ST-21-0002 | Ridgemoat Ave Rehabilitation | 2020 | | | | | | | | | | | |
| Department Final | New | | 200,000 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| | | Change | 200,000 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| | | Street Reconstruction Fund | 200,000 | 780,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 980,000 |
| | | Water - Admin | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Water Resources - Admin | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| | | Change Activity Shift from 2020 to align with city of Minnetonka project. | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-----------------|------------------|--------------------|--------------------|--------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| ST-24-0001 | Hwy 55 at Vicksburg Lane Signal | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 295,000 | 0 | 0 | 0 | 0 | 0 | 295,000 |
| | | Change | 0 | 0 | 0 | 0 | 295,000 | 0 | 0 | 0 | 0 | 0 | 295,000 |
| | Minnesota State Aid Fund | | 0 | 0 | 0 | 0 | 295,000 | 0 | 0 | 0 | 0 | 0 | 295,000 |
| | Change Activity MnDOT led project. | | | | | | | | | | | | |
| ST-XX-9001 | Annual Street Reconstruction | 2012 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 8,900,000 | 3,400,000 | 3,200,000 | 4,900,000 | 0 | 0 | 0 | 0 | 0 | 0 | 20,400,000 |
| Department Final | Existing | | 11,500,000 | 5,300,000 | 7,900,000 | 6,600,000 | 9,800,000 | 11,500,000 | 12,400,000 | 12,500,000 | 12,300,000 | 12,900,000 | 102,700,000 |
| | | Change | 2,600,000 | 1,900,000 | 4,700,000 | 1,700,000 | 9,800,000 | 11,500,000 | 12,400,000 | 12,500,000 | 12,300,000 | 12,900,000 | 82,300,000 |
| | Minnesota State Aid Fund | | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| | Sewer - Admin | | 0 | 0 | 40,000 | 55,000 | 110,000 | 120,000 | 130,000 | 130,000 | 130,000 | 140,000 | 855,000 |
| | Special Assessments | | 0 | (212,000) | 500,000 | (489,000) | 2,200,000 | 2,400,000 | 2,600,000 | 2,600,000 | 2,600,000 | 2,700,000 | 14,899,000 |
| | Street Reconstruction Fund | | 460,000 | 1,073,000 | 2,495,000 | 793,000 | 5,230,000 | 6,340,000 | 6,810,000 | 6,910,000 | 6,650,000 | 7,020,000 | 43,781,000 |
| | Water - Admin | | 900,000 | 999,000 | 1,600,000 | 1,247,000 | 2,100,000 | 2,400,000 | 2,600,000 | 2,600,000 | 2,600,000 | 2,700,000 | 19,746,000 |
| | Water Resources - Admin | | 40,000 | 40,000 | 65,000 | 94,000 | 160,000 | 240,000 | 260,000 | 260,000 | 320,000 | 340,000 | 1,819,000 |
| | Change Activity | | | | | | | | | | | | |
| ST-XX-9002 | Mill & Overlay Projects | 2005 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 4,300,000 | 4,300,000 | 4,300,000 | 4,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 17,200,000 |
| Department Final | Existing | | 4,650,000 | 2,800,000 | 2,400,000 | 2,100,000 | 3,300,000 | 4,200,000 | 3,800,000 | 4,300,000 | 2,800,000 | 2,900,000 | 33,250,000 |
| | | Change | 350,000 | (1,500,000) | (1,900,000) | (2,200,000) | 3,300,000 | 4,200,000 | 3,800,000 | 4,300,000 | 2,800,000 | 2,900,000 | 16,050,000 |
| | Minnesota State Aid Fund | | 0 | (500,000) | (500,000) | (500,000) | 0 | 200,000 | 0 | 0 | 100,000 | 200,000 | (1,000,000) |
| | Sewer - Admin | | (220,000) | (240,000) | (240,000) | (240,000) | 30,000 | 40,000 | 30,000 | 40,000 | 20,000 | 30,000 | (750,000) |
| | Special Assessments | | 350,000 | (250,000) | (300,000) | (400,000) | 650,000 | 850,000 | 750,000 | 850,000 | 550,000 | 600,000 | 3,650,000 |
| | Street Reconstruction Fund | | (80,000) | (510,000) | (760,000) | (960,000) | 2,020,000 | 2,310,000 | 2,320,000 | 2,610,000 | 1,630,000 | 1,570,000 | 10,150,000 |
| | Water - Admin | | 300,000 | 0 | (100,000) | (100,000) | 600,000 | 800,000 | 700,000 | 800,000 | 500,000 | 500,000 | 4,000,000 |
| | Change Activity | | | | | | | | | | | | |
| ST-XX-9003 | Replace Retaining Walls | 2005 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 310,000 | 100,000 | 130,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 640,000 |
| Department Final | Existing | | 310,000 | 100,000 | 130,000 | 100,000 | 100,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 1,315,000 |
| | | Change | 0 | 0 | 0 | 0 | 100,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 675,000 |
| | Street Reconstruction Fund | | 0 | 0 | 0 | 0 | 100,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 675,000 |
| | Change Activity | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-----------------|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| ST-XX-9005 | Full Depth Reclamation (FDR) Project | 2019 | | | | | | | | | | | |
| Previously Approved Budget | New | | 2,100,000 | 2,500,000 | 1,500,000 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 7,600,000 |
| Department Final | Existing | | 7,400,000 | 5,700,000 | 6,200,000 | 5,100,000 | 4,000,000 | 5,000,000 | 4,700,000 | 4,500,000 | 4,600,000 | 4,600,000 | 51,800,000 |
| | | Change | 5,300,000 | 3,200,000 | 4,700,000 | 3,600,000 | 4,000,000 | 5,000,000 | 4,700,000 | 4,500,000 | 4,600,000 | 4,600,000 | 44,200,000 |
| | <i>Minnesota State Aid Fund</i> | | 3,700,000 | 2,200,000 | 2,600,000 | 2,600,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 29,100,000 |
| | <i>Sewer - Admin</i> | | 30,000 | 30,000 | 30,000 | 30,000 | 50,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 470,000 |
| | <i>Special Assessments</i> | | 70,000 | (30,000) | 270,000 | 170,000 | 300,000 | 350,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,330,000 |
| | <i>Street Reconstruction Fund</i> | | 1,450,000 | 950,000 | 1,750,000 | 750,000 | 550,000 | 1,470,000 | 1,220,000 | 1,020,000 | 1,120,000 | 1,120,000 | 11,400,000 |
| | <i>Water - Admin</i> | | 0 | 0 | 0 | 0 | 50,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 350,000 |
| | <i>Water Resources - Admin</i> | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 550,000 |
| | | Change Activity | | | | | | | | | | | |
| ST-XX-9006 | Traffic Signal Improvements | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 50,000 | 300,000 | 50,000 | 50,000 | 0 | 50,000 | 500,000 |
| | | Change | 0 | 0 | 0 | 0 | 50,000 | 300,000 | 50,000 | 50,000 | 0 | 50,000 | 500,000 |
| | <i>Minnesota State Aid Fund</i> | | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 50,000 | 0 | 0 | 350,000 |
| | <i>Street Reconstruction Fund</i> | | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 | 0 | 0 | 50,000 | 150,000 |
| | | Change Activity | | | | | | | | | | | |
| Water | | | | | | | | | | | | | |
| WA-20-0001 | Xenium Lane Water Main Rehabilitation | 2020 | | | | | | | | | | | |
| Department Final | New | | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| | | Change | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| | <i>Water - Admin</i> | | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| | | Change Activity | | | | | | | | | | | |
| | | | New project to address recent reoccurring issues | | | | | | | | | | |
| WA-XX-9001 | Well Refurbishing | 2003 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 280,000 | 300,000 | 300,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,180,000 |
| Department Final | Existing | | 280,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 325,000 | 325,000 | 325,000 | 325,000 | 3,080,000 |
| | | Change | 0 | 0 | 0 | 0 | 300,000 | 300,000 | 325,000 | 325,000 | 325,000 | 325,000 | 1,900,000 |
| | <i>Water - Admin</i> | | 0 | 0 | 0 | 0 | 300,000 | 300,000 | 325,000 | 325,000 | 325,000 | 325,000 | 1,900,000 |
| | | Change Activity | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|--|------------------|---------------|----------------|----------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| WA-XX-9002 | Trunk Watermain Oversizing | 2004 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 220,000 | 220,000 | 220,000 | 220,000 | 0 | 0 | 0 | 0 | 0 | 0 | 880,000 |
| Department Final | Existing | | 220,000 | 220,000 | 220,000 | 220,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 1,180,000 |
| | | Change | 0 | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 300,000 |
| | | <i>Utility Trunk Expansion Fund</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>100,000</i> | <i>100,000</i> | <i>100,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>300,000</i> |
| | | Change Activity | | | | | | | | | | | |
| WA-XX-9003 | Treatment Plant Refurbishing | 2019 | | | | | | | | | | | |
| Previously Approved Budget | New | | 125,000 | 125,000 | 125,000 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| Department Final | Existing | | 125,000 | 125,000 | 125,000 | 125,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 225,000 | 1,600,000 |
| | | Change | 0 | 0 | 0 | 0 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 225,000 | 1,100,000 |
| | | <i>Water - Admin</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>175,000</i> | <i>175,000</i> | <i>175,000</i> | <i>175,000</i> | <i>175,000</i> | <i>225,000</i> | <i>1,100,000</i> |
| | | Change Activity | | | | | | | | | | | |
| WA-XX-9004 | Water Storage Facility Improvements | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 | 0 | 0 | 400,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 | 0 | 0 | 400,000 |
| | | <i>Water - Admin</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>200,000</i> | <i>200,000</i> | <i>0</i> | <i>0</i> | <i>400,000</i> |
| | | Change Activity | | | | | | | | | | | |
| Water Resources | | | | | | | | | | | | | |
| WR-15-0004 | Chelsea Woods Drainage - Weston Ln. | 2014 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| Department Final | Existing | | 0 | 50,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| | | Change | (300,000) | 50,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | <i>Water Resources - Admin</i> | <i>(300,000)</i> | <i>50,000</i> | <i>400,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>150,000</i> |
| | | Change Activity | | | | | | | | | | | |
| | | Shift from 2020 | | | | | | | | | | | |
| WR-16-0002 | Plymouth Creek Stream Restoration | 2014 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| Department Final | Existing | | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | <i>Watershed District</i> | <i>0</i> | <i>0</i> | <i>50,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>50,000</i> |
| | | Change Activity | | | | | | | | | | | |
| | | BCWMC feasibility and preliminary design | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--|--|--------------------------------|----------------|---------------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| WR-18-0007 | Ivanhoe/Pleasant Hills Drainage | 2018 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Department Final | Existing | | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | Change | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | <i>Water Resources - Admin</i> | <i>50,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>50,000</i> |
| Change Activity Carryover from 2019 project | | | | | | | | | | | | | |
| WR-18-0009 | Meadow Wood Drainage Improvement | 2018 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Department Final | Existing | | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Change | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | <i>Water Resources - Admin</i> | <i>100,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>100,000</i> |
| Change Activity Carryover from 2019 project. | | | | | | | | | | | | | |
| WR-18-0010 | 4th and Zircon Drainage Improvement | 2018 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Department Final | Existing | | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | Change | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | <i>Water Resources - Admin</i> | <i>50,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>50,000</i> |
| Change Activity Carryover from 2019 project. | | | | | | | | | | | | | |
| WR-20-0006 | Courts/Fields of Nantarre Drainage | 2018 | | | | | | | | | | | |
| Previously Approved Budget | Existing | | 20,000 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95,000 |
| Department Final | Existing | | 20,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| | | Change | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| | | <i>Water Resources - Admin</i> | <i>0</i> | <i>25,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>25,000</i> |
| Change Activity | | | | | | | | | | | | | |
| WR-20-0008 | The Bass and Pomerleau Alum | 2020 | | | | | | | | | | | |
| Department Final | New | | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| | | Change | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| | | <i>Water Resources - Admin</i> | <i>37,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>37,000</i> |
| | | <i>Watershed District</i> | <i>83,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>83,000</i> |
| Change Activity Second dose of alum | | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|-------------------------------|--------------------------------|-------------|----------|----------------|----------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| WR-21-0003 | Ponderosa Woods | Stream Restoration | 2017 | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| Department Final | Existing | | 0 | 0 | 0 | 75,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 475,000 |
| | | Change | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| | | <i>Watershed District</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>400,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>400,000</i> |
| Change Activity Align with BCWMC CIP | | | | | | | | | | | | | |
| WR-21-0004 | Kingsview Heights | Drainage | 2019 | | | | | | | | | | |
| Previously Approved Budget | New | | 0 | 25,000 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Department Final | Existing | | 0 | 25,000 | 175,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | Change | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | <i>Water Resources - Admin</i> | <i>0</i> | <i>0</i> | <i>50,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>50,000</i> |
| Change Activity | | | | | | | | | | | | | |
| WR-22-0002 | Playfield 10 | Development Stormwater | 2020 | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 375,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 375,000 |
| | | Change | 0 | 0 | 375,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 375,000 |
| | | <i>Water Resources - Admin</i> | <i>0</i> | <i>0</i> | <i>375,000</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>375,000</i> |
| Change Activity | | | | | | | | | | | | | |
| WR-XX-9001 | Maintain Water Quality | Ponds | 2002 | | | | | | | | | | |
| Previously Approved Budget | Existing | | 100,000 | 100,000 | 100,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| Department Final | Existing | | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 200,000 | 200,000 | 200,000 | 250,000 | 1,600,000 |
| | | Change | 0 | 0 | 0 | 0 | 150,000 | 150,000 | 200,000 | 200,000 | 200,000 | 250,000 | 1,150,000 |
| | | <i>Water Resources - Admin</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>150,000</i> | <i>150,000</i> | <i>200,000</i> | <i>200,000</i> | <i>200,000</i> | <i>250,000</i> | <i>1,150,000</i> |
| Change Activity | | | | | | | | | | | | | |
| WR-XX-9002 | Unspecified Drainage | Improvement | 2004 | | | | | | | | | | |
| Previously Approved Budget | Existing | | 0 | 75,000 | 75,000 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| Department Final | Existing | | 0 | 75,000 | 75,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,550,000 |
| | | Change | 0 | 0 | 0 | 0 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,200,000 |
| | | <i>Water Resources - Admin</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>200,000</i> | <i>200,000</i> | <i>200,000</i> | <i>200,000</i> | <i>200,000</i> | <i>200,000</i> | <i>1,200,000</i> |
| Change Activity | | | | | | | | | | | | | |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------------------|--|-----------------|----------|----------|----------|----------|----------|------------------|------------------|------------------|------------------|------------------|------------------|
| WR-XX-9003 | BCWMC Water Quality, Channel, and | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 75,000 | 400,000 | 75,000 | 400,000 | 75,000 | 1,025,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 75,000 | 400,000 | 75,000 | 400,000 | 75,000 | 1,025,000 |
| | Water Resources - Admin | | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 75,000 | 0 | 75,000 | 225,000 |
| | Watershed District | | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 400,000 | 0 | 800,000 |
| | Change Activity | | | | | | | | | | | | |
| WR-XX-9004 | Future Water Quality Improvement | 2020 | | | | | | | | | | | |
| Department Final | New | | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 1,250,000 | 1,250,000 | 1,250,000 | 5,750,000 |
| | | Change | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 1,250,000 | 1,250,000 | 1,250,000 | 5,750,000 |
| | Water Resources - Admin | | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 1,250,000 | 1,250,000 | 1,250,000 | 5,750,000 |
| | Change Activity | | | | | | | | | | | | |

| Grand Total of CIP (Changed/Unchanged) | | | | | | | | | | | | |
|---|---------------|-------------------|-------------------|---------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Budget Stage | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
| Previously Approved Budget | 43,041,300 | 22,181,964 | 45,860,646 | 22,149,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 133,233,010 |
| Department Final | 92,723,880 | 49,323,116 | 30,341,662 | 25,310,916 | 27,732,250 | 30,469,700 | 32,238,000 | 32,016,500 | 29,925,000 | 30,073,000 | 30,073,000 | 380,154,024 |
| | Change | 49,682,580 | 27,141,152 | (15,518,984) | 3,161,816 | 27,732,250 | 30,469,700 | 32,238,000 | 32,016,500 | 29,925,000 | 30,073,000 | 246,921,014 |
| Total Net Change In Funding Sources | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
| Bonds | 50,000,000 | 15,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000,000 |
| Central Equipment | 71,564 | 326,136 | 1,372,000 | 125,800 | 1,652,250 | 1,694,700 | 2,490,000 | 1,325,500 | 3,050,000 | 781,000 | 781,000 | 12,888,950 |
| CON - Const Imprvmnts - General | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,700,000 |
| Field House - Admin | 75,000 | 65,000 | 0 | 0 | 700,000 | 30,000 | 250,000 | 0 | 0 | 0 | 0 | 1,120,000 |
| Grants | (9,720,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (9,720,000) |
| Hennepin County | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Ice Center - Admin | 90,000 | (209,000) | (480,000) | (50,000) | 180,000 | 295,000 | 275,000 | 190,000 | 250,000 | 295,000 | 295,000 | 836,000 |
| IT Systems | (35,984) | 74,016 | 74,016 | 74,016 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 186,064 |
| Minnesota State Aid Fund | 4,900,000 | 1,950,000 | 4,000,000 | 2,100,000 | 4,295,000 | 3,500,000 | 3,000,000 | 3,050,000 | 3,100,000 | 3,200,000 | 3,200,000 | 33,095,000 |
| Other Agency | 500,000 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| Other Governmental Agency | (5,000,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (5,000,000) |
| Park Const Dedication Fees Fund | 2,380,000 | 3,645,000 | (4,725,000) | (3,300,000) | 1,769,000 | 799,000 | 600,000 | 700,000 | 300,000 | 1,400,000 | 1,400,000 | 3,568,000 |
| Park Replacement Fund | 225,000 | 100,000 | 125,000 | (442,000) | 1,071,000 | 1,102,000 | 1,134,000 | 1,168,000 | 1,202,000 | 1,238,000 | 1,238,000 | 6,923,000 |
| Parks & Forestry - Admin | 0 | (93,333) | 100,000 | 185,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 191,667 |
| Public Facilities | 910,000 | 1,845,000 | 1,090,000 | 797,000 | 255,000 | 1,490,000 | 2,058,000 | 1,711,000 | 660,000 | 1,182,000 | 1,182,000 | 11,998,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Project Change Report

| Department / Division / Budget Stage | Project Status | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|----------------|-----------------|-------------------|-------------------|---------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Rec - Admin | | | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Resource Planning - CO-Council Televising | | | 20,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320,000 |
| Sewer - Admin | | | (200,000) | (256,667) | (170,000) | (145,000) | 1,440,000 | 1,570,000 | 1,570,000 | 1,580,000 | 1,560,000 | 1,580,000 | 8,528,333 |
| Special Assessments | | | 220,000 | (492,000) | 1,570,000 | (519,000) | 3,150,000 | 3,600,000 | 3,650,000 | 3,750,000 | 3,450,000 | 3,600,000 | 21,979,000 |
| Street Maintenance - Admin | | | 0 | (93,333) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (93,333) |
| Street Reconstruction Fund | | | 1,000,000 | 2,293,000 | 3,935,000 | 2,138,000 | 8,050,000 | 10,335,000 | 10,615,000 | 10,805,000 | 9,665,000 | 10,025,000 | 68,861,000 |
| Surplus Reserve | | | 117,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 117,000 |
| Unidentified | | | 0 | 900,000 | (25,000,000) | 297,000 | 385,000 | 494,000 | 316,000 | 1,532,000 | 598,000 | 787,000 | (19,691,000) |
| Utility Trunk Expansion Fund | | | 0 | 0 | 0 | 0 | 200,000 | 100,000 | 100,000 | 0 | 0 | 0 | 400,000 |
| Water - Admin | | | 2,800,000 | 1,452,333 | 1,500,000 | 1,457,000 | 3,525,000 | 3,735,000 | 4,060,000 | 4,160,000 | 3,660,000 | 3,810,000 | 30,159,333 |
| Water Resources - Admin | | | 47,000 | 185,000 | 940,000 | 244,000 | 660,000 | 1,725,000 | 1,720,000 | 2,045,000 | 2,030,000 | 2,175,000 | 11,771,000 |
| Watershed District | | | 83,000 | 0 | 50,000 | 0 | 400,000 | 0 | 400,000 | 0 | 400,000 | 0 | 1,333,000 |
| | | Change | 50,182,580 | 27,141,152 | (15,518,984) | 3,161,816 | 27,732,250 | 30,469,700 | 32,238,000 | 32,016,500 | 29,925,000 | 30,073,000 | 247,421,014 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---------------------------------------|--|-----------------|------------------|------------------|-----------------|-----------------|------------|------------|------------|------------|------------|------------|------------------|
| ADMINISTRATIVE SERVICES | | | | | | | | | | | | | |
| Information Technology | | | | | | | | | | | | | |
| IT-16-0010 | Fiberoptics Interconnections | 2016 | 80,000 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 |
| IT-17-0007 | Switch Upgrades | 2017 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| IT-19-0002 | Public Safety Dell Isilon Expansion | 2018 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| IT-19-0004 | VMware ESX Host Upgrades | 2019 | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| IT-20-0003 | Cisco UCS Compute Hardware | 2020 | 39,300 | 39,300 | 39,300 | 39,300 | 0 | 0 | 0 | 0 | 0 | 0 | 157,200 |
| IT-20-0004 | Cohesity Backup | 2020 | 34,716 | 34,716 | 34,716 | 34,716 | 0 | 0 | 0 | 0 | 0 | 0 | 138,864 |
| IT-20-0006 | CityHall Lower Level Rewiring | 2020 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| Total: Information Technology | | | \$249,016 | \$266,016 | \$74,016 | \$74,016 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$663,064 |
| TOTAL: ADMINISTRATIVE SERVICES | | | \$249,016 | \$266,016 | \$74,016 | \$74,016 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$663,064 |
| CITY ADMINISTRATION | | | | | | | | | | | | | |
| Mayor and Council | | | | | | | | | | | | | |
| AS-20-0001 | Council Chambers Remodel | 2020 | 20,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320,000 |
| Total: Mayor and Council | | | \$20,000 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$320,000 |
| TOTAL: CITY ADMINISTRATION | | | \$20,000 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$320,000 |
| PARKS AND RECREATION | | | | | | | | | | | | | |
| Field House | | | | | | | | | | | | | |
| FH-22-0001 | Field House Retaining Wall Repair & Replacement | 2019 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| FH-23-0001 | Field House Doors and Container Repair & Replacement | 2019 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| FH-XX-9001 | Dome & Turf Repair and Replacement | 2020 | 0 | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| FH-XX-9002 | Fieldhouse Electrical & Mechanical | 2020 | 75,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 325,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------------------------|--|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| FH-XX-9003 | Fieldhouse Equipment | 2020 | 0 | 65,000 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 95,000 |
| Total: Field House | | | \$75,000 | \$65,000 | \$500,000 | \$75,000 | \$700,000 | \$30,000 | \$250,000 | \$0 | \$0 | \$0 | \$1,695,000 |
| Ice Center | | | | | | | | | | | | | |
| IC-14-0003 | Replace Ice Center Dehumidifier Desiccant Wheels | 2013 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 65,000 | 155,000 |
| IC-16-0001 | Replace Ice Center Roof Top Air Handler | 2013 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 | 0 | 125,000 |
| IC-16-0002 | Replace Ice Center Roof | 2013 | 0 | 900,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 1,400,000 |
| IC-17-0001 | Replace Ice Center Dasher Boards | 2013 | 180,000 | 0 | 0 | 0 | 0 | 195,000 | 0 | 0 | 0 | 0 | 375,000 |
| IC-18-0003 | Low E-Ceilings | 2018 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| IC-20-0001 | Replace Cooling Towers at Plymouth Ice Center | 2016 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| IC-23-0001 | PIC General Building Improvements | 2019 | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 300,000 |
| IC-XX-9001 | PIC Water Heaters | 2020 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 100,000 |
| IC-XX-9002 | PIC Sound System | 2020 | 0 | 60,000 | 0 | 40,000 | 0 | 0 | 0 | 0 | 80,000 | 0 | 180,000 |
| IC-XX-9003 | PIC Rubber Flooring | 2020 | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 90,000 | 0 | 60,000 | 240,000 |
| IC-XX-9004 | PIC Ice Resurfacers | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170,000 | 170,000 | 340,000 |
| IC-XX-9006 | PIC Scoreboards | 2020 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| Total: Ice Center | | | \$270,000 | \$960,000 | \$240,000 | \$140,000 | \$180,000 | \$295,000 | \$275,000 | \$690,000 | \$250,000 | \$295,000 | \$3,595,000 |
| Parks & Rec Admin | | | | | | | | | | | | | |
| PR-07-0005 | Replace Irrigation Systems | 2003 | 0 | 0 | 375,000 | 252,000 | 0 | 0 | 250,000 | 0 | 300,000 | 0 | 1,177,000 |
| PR-10-0004 | Add/Replace Outdoor Hockey Rinks | 2006 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| PR-13-0001 | Neighborhood Parks | 2012 | 0 | 250,000 | 0 | 500,000 | 0 | 0 | 300,000 | 400,000 | 300,000 | 0 | 1,750,000 |
| PR-14-0003 | Replace Miscellaneous Boardwalks | 2010 | 65,000 | 0 | 125,000 | 275,000 | 225,000 | 75,000 | 150,000 | 0 | 0 | 150,000 | 1,065,000 |
| PR-14-0004 | Tennis Court Repair | 2012 | 210,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 610,000 |
| PR-14-0005 | Northwest Greenway | 2012 | 2,200,000 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 0 | 0 | 0 | 3,800,000 |
| PR-15-0002 | Parking Lot Repair/Replacement | 2012 | 150,000 | 500,000 | 0 | 400,000 | 0 | 500,000 | 100,000 | 0 | 100,000 | 0 | 1,750,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--|--|-----------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| PR-16-0002 | Park Lighting | 2016 | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| PR-20-0001 | Playfield Land Development | 2016 | 0 | 5,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,300,000 |
| PR-20-0002 | Field Renovation/Replacement | 2020 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| PR-29-0001 | Outdoor Artificial Turf | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 | 1,200,000 |
| PR-XX-9001 | New Trails | 2003 | 300,000 | 300,000 | 275,000 | 300,000 | 0 | 550,000 | 0 | 0 | 0 | 0 | 1,725,000 |
| PR-XX-9002 | Trail Repair | 2003 | 300,000 | 400,000 | 400,000 | 400,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 4,500,000 |
| PR-XX-9003 | Playground Replacement or Renovation | 2006 | 400,000 | 450,000 | 270,000 | 250,000 | 500,000 | 270,000 | 300,000 | 400,000 | 350,000 | 375,000 | 3,565,000 |
| PR-XX-9004 | Miscellaneous Park Improvements | 2006 | 250,000 | 150,000 | 100,000 | 0 | 0 | 200,000 | 150,000 | 0 | 150,000 | 0 | 1,000,000 |
| PR-XX-9005 | Park Amenities & Facilities | 2020 | 250,000 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 200,000 | 550,000 |
| PR-XX-9006 | Land Acquisition | 2020 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 0 | 0 | 2,400,000 |
| PR-XX-9007 | Park Building Repair/Renovation | 2020 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 | 0 | 1,000,000 | 2,390,000 |
| REC-22-0001 | Electronic Sign | 2020 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Total: Parks & Rec Admin | | | \$4,815,000 | \$7,770,000 | \$2,095,000 | \$2,677,000 | \$3,225,000 | \$2,395,000 | \$2,050,000 | \$2,900,000 | \$2,100,000 | \$3,425,000 | \$33,452,000 |
| Plymouth Creek Activity Center | | | | | | | | | | | | | |
| PR-18-0001 | Plymouth Creek Center Renovation & Expansion | 2018 | 51,700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,700,000 |
| Total: Plymouth Creek Activity Center | | | \$51,700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$51,700,000 |
| TOTAL: PARKS AND RECREATION | | | \$56,860,000 | \$8,795,000 | \$2,835,000 | \$2,892,000 | \$4,105,000 | \$2,720,000 | \$2,575,000 | \$3,590,000 | \$2,350,000 | \$3,720,000 | \$90,442,000 |
| PUBLIC WORKS | | | | | | | | | | | | | |
| Central Services - Central Equipment | | | | | | | | | | | | | |
| CE-13-0238 | Motorgrader | 2009 | 308,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 308,000 |
| CE-14-0279 | Single Axle Plow with Sander | 2013 | 240,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 240,000 |
| CE-15-0205 | Remote Sheepsfoot Trench Compactor | 2012 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| CE-16-1705 | Police CSO 1/2 Ton Pickup | 2012 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-17-0225 | Excavator | 2013 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| CE-17-0333 | Back Hoe | 2013 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| CE-18-0198 | Minivan | 2016 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-18-0203 | 2000 Wheel Loader w/plow | 2014 | 0 | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------|--|-----------------|---------|-----------|---------|------|---------|------|------|------|------|------|-----------|
| CE-20-0217 | 4 Inch Pump | 2016 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| CE-20-0239 | 2005 Air Compressor | 2016 | 31,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31,000 |
| CE-20-0286 | Tandem Axle Dump Truck with Sander | 2016 | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |
| CE-20-0287 | Tandem Axle Truck with Sander | 2016 | 0 | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |
| CE-20-0353 | Step Van for Excavations | 2016 | 81,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 81,000 |
| CE-20-0368 | 3/4 Ton Pickup 4x4 | 2016 | 34,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34,000 |
| CE-20-1000 | Police Cars (7) | 2020 | 380,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380,000 |
| CE-20-100X | Additional Vehicle - School and Community Sergeant | 2020 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| CE-20-101X | Additional Vehicle - Training Sergeant | 2020 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| CE-20-1706 | 2010 Police Investigations SUV | 2016 | 30,000 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 |
| CE-20-1707 | Police Investigation Vehicle | 2016 | 0 | 31,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31,000 |
| CE-20-2006 | 3/4 Ton Pickup 4x4 with Plow | 2016 | 38,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38,000 |
| CE-2024-1000 | Police Cars (7) | 2020 | 0 | 0 | 0 | 0 | 420,000 | 0 | 0 | 0 | 0 | 0 | 420,000 |
| CE-20-4003 | Minivan | 2016 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-20-400X | New 1/2 ton Pickup | 2020 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-20-5008 | 3/4 Ton Pickup 4x4 with Plow | 2016 | 41,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,000 |
| CE-20-5009 | 3/4 Ton Pickup 4X4 with Plow | 2016 | 41,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,000 |
| CE-20-5011 | Cargo Van | 2016 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-20-5015 | Mower 16' | 2016 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| CE-20-5016 | Mower 6' | 2016 | 0 | 72,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 72,000 |
| CE-20-501X | Forestry Mower Attachment | 2020 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| CE-20-6002 | Smithco Painter Groomer | 2020 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| CE-21-0031 | Aerial 100 Platform Fire Truck | 2017 | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| CE-21-0284 | 2007 Single Axle Plow | 2017 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| CE-21-0288 | Tandem Axle Plow with Sander | 2017 | 0 | 0 | 278,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 278,000 |
| CE-21-0302 | 1996 350 Kw Generator on Wheels | 2017 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| CE-21-0304 | 2006 Dozer | 2017 | 0 | 0 | 235,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235,000 |
| CE-21-0369 | One Ton 4X4 Pickup | 2017 | 0 | 37,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 |
| CE-21-0370 | Utility Pickup | 2017 | 0 | 44,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44,600 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|---|-----------------|--------|--------|---------|-----------|---------|------|------|------|------|------|-----------|
| CE-21-0371 | 2011 Pickup 4x4 | 2017 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-21-0372 | 2011 Pickup 4x4 | 2017 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-21-1708 | Police Investigations SUV | 2017 | 0 | 32,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,500 |
| CE-21-5010 | 2010 Crew Cab 4x4 | 2017 | 0 | 36,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,000 |
| CE-21-5012 | 6' Mower | 2017 | 60,864 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,864 |
| CE-21-5013 | 2011 Pickup 4x4 with Plow | 2017 | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| CE-22-0044 | Fire Deputy Chief SUV | 2018 | 0 | 0 | 47,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 47,700 |
| CE-22-1000 | Police Cars(7) | 2020 | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| CE-22-1024 | 2013 Ford NGPI pool car | 2019 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-22-1710 | Police Chief SUV | 2018 | 0 | 0 | 42,871 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,871 |
| CE-22-1711 | Police Investigations SUV | 2018 | 0 | 0 | 38,950 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38,950 |
| CE-22-2011 | Asphalt Planer | 2018 | 0 | 0 | 28,425 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,425 |
| CE-22-500X | Outdoor Artificial Turf Equipment | 2020 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| CE-22-5017 | 3/4 Ton Pickup with Plow | 2018 | 0 | 0 | 39,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39,300 |
| CE-22-5018 | One Ton 4X4 with Plow | 2018 | 0 | 0 | 43,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 43,400 |
| CE-22-5024 | Mower 16' 2014 | 2018 | 0 | 0 | 119,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 119,000 |
| CE-23-0038 | Fire Ladder Fire Truck L-31 | 2019 | 0 | 0 | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| CE-23-0373 | 2013 4x4 Extended Cab Pickup | 2019 | 0 | 0 | 0 | 35,800 | 0 | 0 | 0 | 0 | 0 | 0 | 35,800 |
| CE-23-1712 | 2013 SUV Investigations | 2019 | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| CE-23-1713 | 2013 SUV Investigations | 2019 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 |
| CE-23-1720 | 2016 PI SUV Explorer used by command staff | 2017 | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| CE-23-1721 | 2016 PI SUV Explorer Used by Police Command | 2017 | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| CE-23-2014 | 2013 Ford Pick up with plow | 2019 | 0 | 0 | 0 | 46,500 | 0 | 0 | 0 | 0 | 0 | 0 | 46,500 |
| CE-23-3048 | 2013 Bobcat S630 Skidsteer | 2019 | 0 | 0 | 0 | 51,000 | 0 | 0 | 0 | 0 | 0 | 0 | 51,000 |
| CE-23-500X | New Sidewalk Machine | 2020 | 0 | 0 | 0 | 185,000 | 0 | 0 | 0 | 0 | 0 | 0 | 185,000 |
| CE-23-5020 | MacLean MV2 Sidewalk Machine | 2019 | 0 | 0 | 0 | 185,000 | 0 | 0 | 0 | 0 | 0 | 0 | 185,000 |
| CE-23-5022 | 2013 Toro GM 360 mower blower broom | 2019 | 0 | 0 | 0 | 79,500 | 0 | 0 | 0 | 0 | 0 | 0 | 79,500 |
| CE-23-6045 | Field Groomer 2013 Smithco | 2019 | 0 | 0 | 0 | 18,100 | 0 | 0 | 0 | 0 | 0 | 0 | 18,100 |
| CE-24-0202 | 2006 Cat Loader with plow and wing | 2020 | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 350,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|---|-----------------|------|---------|------|------|---------|---------|------|------|------|------|---------|
| CE-24-1714 | 2014 Ford Explorer Black, Investigations | 2020 | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| CE-24-1715 | 2014 Ford Taurus Investigations | 2020 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 0 | 36,000 |
| CE-24-2009 | Sign Truck | 2020 | 0 | 160,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 |
| CE-24-2020 | 2014 Ford F-350 4x4 with plow | 2020 | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| CE-24-2023 | 2014 Truck mounted heated Asphalt patch unit | 2020 | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 0 | 87,000 |
| CE-24-3025 | 2004 Atlas Copco Generator 52 Kw | 2020 | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 0 | 0 | 27,000 |
| CE-24-3045 | 2012 Big Tow Skid Steer Trailer 20" deck 18,200lb | 2020 | 0 | 0 | 0 | 0 | 13,700 | 0 | 0 | 0 | 0 | 0 | 13,700 |
| CE-24-3059 | 2014 Multi terrain Loader Tracked Skid Cat 287D | 2020 | 0 | 0 | 0 | 0 | 94,400 | 0 | 0 | 0 | 0 | 0 | 94,400 |
| CE-24-4004 | 2014 1/2 Ton 4x4 GMC PU Engineering | 2020 | 0 | 0 | 0 | 0 | 34,500 | 0 | 0 | 0 | 0 | 0 | 34,500 |
| CE-24-5021 | MacLean MV2 Sidewalk Machine | 2020 | 0 | 0 | 0 | 0 | 211,000 | 0 | 0 | 0 | 0 | 0 | 211,000 |
| CE-24-5025 | 2014 Ford SUV Escape | 2020 | 0 | 0 | 0 | 0 | 32,700 | 0 | 0 | 0 | 0 | 0 | 32,700 |
| CE-24-5027 | Bob Cat All Steer Skid Steer A770 2013 | 2020 | 0 | 0 | 0 | 0 | 66,850 | 0 | 0 | 0 | 0 | 0 | 66,850 |
| CE-24-5028 | 2014 Chev 4x4 Pick up | 2020 | 0 | 0 | 0 | 0 | 44,200 | 0 | 0 | 0 | 0 | 0 | 44,200 |
| CE-24-5030 | 2014 ABI Field Groomer | 2020 | 0 | 0 | 0 | 0 | 26,300 | 0 | 0 | 0 | 0 | 0 | 26,300 |
| CE-24-6070 | 2014 Pro Core deep Aerator SR72 | 2020 | 0 | 0 | 0 | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| CE-24-6085 | 2016 Vermeer BC 1800XL015 wood chipper | 2017 | 0 | 0 | 0 | 0 | 88,000 | 0 | 0 | 0 | 0 | 0 | 88,000 |
| CE-25-0035 | Medium Duty Fire Rescue Truck | 2021 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 0 | 0 | 360,000 |
| CE-25-0376 | 2015 Chevrolet Silverado 4x4 Pickup w/plow | 2021 | 0 | 0 | 0 | 0 | 0 | 53,500 | 0 | 0 | 0 | 0 | 53,500 |
| CE-25-0377 | 2015 Lift Station Truck with F-550 chassis | 2017 | 0 | 0 | 0 | 0 | 0 | 104,000 | 0 | 0 | 0 | 0 | 104,000 |
| CE-25-0379 | 2015 Chevrolet Pickup 4x4 w/Utility box | 2021 | 0 | 0 | 0 | 0 | 0 | 59,500 | 0 | 0 | 0 | 0 | 59,500 |
| CE-25-1000 | Police Cars (7) | 2020 | 0 | 0 | 0 | 0 | 0 | 425,000 | 0 | 0 | 0 | 0 | 425,000 |
| CE-25-1718 | 2015 Black Ford Taurus Investigation | 2021 | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| CE-25-2027 | 2015 Chev Pick up 4x4 with plow | 2021 | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|---|-----------------|------|------|---------|------|------|--------|---------|--------|------|------|---------|
| CE-25-2028 | 2015 Chevrolet Pickup 4x4 w/ plow | 2021 | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| CE-25-4005 | 2015 White Colorado Bldg div | 2021 | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| CE-25-4006 | 2016 Chev Colorado, Bld Inspections | 2017 | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| CE-25-5031 | 2015 Chevrolet Silverado 4 door 4x4 Pickup Truck | 2021 | 0 | 0 | 0 | 0 | 0 | 44,700 | 0 | 0 | 0 | 0 | 44,700 |
| CE-25-5032 | 2015 Ford Focus Hatchback car | 2021 | 0 | 0 | 0 | 0 | 0 | 26,000 | 0 | 0 | 0 | 0 | 26,000 |
| CE-25-5033 | 2015 Tool Cat G series | 2021 | 0 | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 87,000 |
| CE-25-5034 | 2015 Multi Purpose Tractor 5610 Tool Cat | 2017 | 0 | 0 | 0 | 0 | 0 | 76,000 | 0 | 0 | 0 | 0 | 76,000 |
| CE-25-5035 | 2015 T-650 Tracked Bobcat Skid Steer | 2021 | 0 | 0 | 0 | 0 | 0 | 77,000 | 0 | 0 | 0 | 0 | 77,000 |
| CE-25-5036 | Toro GM 7210 Mower, blower polar tracks | 2017 | 0 | 0 | 0 | 0 | 0 | 71,000 | 0 | 0 | 0 | 0 | 71,000 |
| CE-25-5037 | 2015 Mower with blower Toro GM 7210 with Polar tracks | 2017 | 0 | 0 | 0 | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 70,000 |
| CE-25-5038 | 2015 Groomer Rake Toro Model 8750 Pro Sand 5040 | 2017 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 0 | 37,000 |
| CE-26-0051 | E-21 Engine Pumper for Duty Crew | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 640,000 | 0 | 0 | 0 | 640,000 |
| CE-26-0053 | 2016 Ford Expedition used by Fire Chief | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 57,500 | 0 | 0 | 0 | 57,500 |
| CE-26-0054 | 2016 Ford Expedition | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 0 | 0 | 0 | 58,000 |
| CE-26-0290 | 2014 Mack Tandem with plow etc. | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |
| CE-26-0291 | 2015 Mack Tandem, with snow equip | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |
| CE-26-0292 | 2014 Single Axle dump with Swap Loader Hook | 2022 | 0 | 0 | 260,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260,000 |
| CE-26-0305 | 2001 Onan 350 Kw Generator on Trailer | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 115,000 | 0 | 0 | 0 | 115,000 |
| CE-26-0374 | 2014 Drainage crew truck | 2022 | 0 | 0 | 165,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165,000 |
| CE-26-0381 | 2016 GMC Sierra 1/2 ton 4x4 double cab Sr Eng Tech | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,500 | 0 | 0 | 35,500 |
| CE-26-0382 | 2016 GMC with Utility Body for Hyd Maint | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 61,000 | 0 | 0 | 0 | 61,000 |
| CE-26-0789 | Nilfisk Advance CS7000 Floor Sweeper/ Scrubber | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 | 0 | 0 | 0 | 68,000 |
| CE-26-2008 | 2008 24' trailer with 6' ramps for Paver | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 35,000 |

160

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|---|-----------------|------|------|------|------|------|------|---------|---------|---------|---------|---------|
| CE-26-2038 | 2016 Carlson CP100 Asphalt Paver | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 270,000 | 0 | 0 | 0 | 270,000 |
| CE-26-2046 | Pavement Melter | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 59,000 | 0 | 0 | 0 | 59,000 |
| CE-26-3060 | Mini Excavator Case CX318 2014 | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 0 | 0 | 56,000 |
| CE-26-4007 | 2016 Colorado, Bld inspections | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| CE-26-4008 | 2016 Colorado Pick up--Bld inspections | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| CE-26-5014 | Tractor with Blower and Plow John Deere 5105M | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 140,000 |
| CE-26-5039 | 2016 F-350 Ford pick with plow | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 50,000 |
| CE-26-5040 | F-350 Ford Pick up with plow | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 0 | 49,500 |
| CE-26-5042 | JD Gator Groomer and Rake | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 27,000 |
| CE-26-5045 | 2017 Toro GM 7210 D Zero turn | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71,500 | 0 | 0 | 71,500 |
| CE-27-0052 | 2015 Ford F-150 Pick Up Utility 31 | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55,000 | 0 | 0 | 55,000 |
| CE-27-0293 | 2016 Tandem Truck with Plow | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 360,000 |
| CE-27-0378 | 2016 T880 Kenworth Truck Tractor | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190,000 | 190,000 |
| CE-27-1000 | Police Cars (7) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 435,000 | 0 | 0 | 435,000 |
| CE-27-2053 | 2017 Bobcat S770 Skid Steer | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| CE-27-2054 | 2017 Bobcat S770 Skid Steer | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| CE-27-3067 | 2015 Low Boy Trailer Towmaster T-100DTG | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 120,000 |
| CE-27-3068 | 2015 Side Dup'r trailer 25 yard | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |
| CE-27-5044 | 2017 Ford F-350 4x4 with plow | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 49,500 |
| CE-27-5055 | 2017 Isuzu Garbage Truck | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 139,000 | 0 | 0 | 139,000 |
| CE-28-0294 | 2017 Mack Tandem dump truck | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| CE-28-0295 | 2017 Mack Tandem dump truck | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| CE-28-0380 | 2017 Kenworth with B-10 Aquatech Jetter/Vac truck | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 520,000 | 0 | 520,000 |
| CE-28-1000 | Police Cars (7) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440,000 | 0 | 440,000 |
| CE-28-2018 | Falls 12' Snowplow 10' wing | 2024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 56,000 |
| CE-28-2019 | 2013 Case Wheel Loader 721F | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 265,000 | 0 | 265,000 |
| CE-28-2037 | 2016 Stepp 4 yrd hot box for asphalt with F-750 Chassis | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 | 0 | 195,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--|---|-----------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|---------------------|
| CE-28-2056 | Street Sweeper | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| CE-28-2065 | Street Sweeper | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| CE-28-5023 | Cat Loader 908H2 | 2024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 149,000 | 0 | 149,000 |
| CE-28-5058 | F150 Pickup 4x4 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 37,000 |
| CE-28-6104 | Vermeer Wood chipper | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98,000 | 0 | 98,000 |
| CE-29-0047 | 2014 Explorer Fire Dept | 2025 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 58,000 |
| CE-29-2039 | Ford F-450 contractor box 2017 model | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 76,000 | 76,000 |
| CE-29-3061 | XQ 30KW Portable Generator | 2025 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,000 | 36,000 |
| CE-29-5043 | 2017 F-450 One ton contractor box | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86,000 | 86,000 |
| CE-29-5046 | Sidewalk Machine | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215,000 | 215,000 |
| Total: Central Services - Central Equipment | | | \$2,016,864 | \$3,052,100 | \$1,857,646 | \$1,862,900 | \$1,652,250 | \$1,694,700 | \$2,490,000 | \$1,325,500 | \$3,050,000 | \$781,000 | \$19,782,960 |
| Central Services - Public Facilities | | | | | | | | | | | | | |
| FM-16-0004 | Lighting High Efficiency Improvements -Citywide | 2016 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| FM-19-0002 | Replace Air Makeup Unit - Public Safety Garage | 2015 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| FM-19-0003 | Bathroom Remodels - City Hall | 2018 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| FM-19-0005 | Finish HVAC Automation Controls - City Hall/Public Safety | 2019 | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,000 |
| FM-20-00010 | Replace roof - The Reserve | 2020 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| FM-20-0002 | Replace 3 Roof Top Units - City Hall | 2016 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| FM-20-0003 | Replace Used Oil Burner - Public Works | 2016 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-20-0005 | Replace Radiant Heat -Fire Station 1 | 2016 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-20-0006 | Community Development and engineering office remodel | 2018 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| FM-20-0007 | Replace Radiant heat system in largest vehicle parking area at PW | 2018 | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| FM-20-0008 | Replace 4 Downdraft Exhaust Fans at Public Works | 2019 | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,000 |
| FM-20-0010 | Remodel upper level clerical space - Public Safety | 2020 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|---------|---------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| FM-20-0012 | Remodel Maintenance Facility meeting room off vehicle storage area | 2020 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-20-0013 | Replace concrete sidewalks - Ply Creek Center | 2020 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| FM-20-0014 | Replace carpet tiles - Ply Creek Center | 2020 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| FM-20-0015 | Replace interior lighting - Fire Station 2 | 2020 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| FM-20-0016 | LED Retrofit Plymouth Creek Center lighting | 2020 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| FM-20-0017 | Replace wall and floor finishes - Ply Creek Center | 2020 | 0 | 130,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 |
| FM-20-0018 | Replace ceramic tile - Fire Station 3 | 2020 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| FM-20-0019 | Replace acoustic ceiling tiles - Plymouth Creek Center | 2020 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| FM-20-0020 | Replace plumbing fixtures and finishes - multiple buildings | 2020 | 195,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 |
| FM-20-0021 | Replace and upgrade gutter and downspout system - Ply Creek Center | 2020 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-20-0022 | Replace water lines - Ply Creek Center | 2020 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-20-0023 | Replace water to air and water to water pumps - Central and Zachary Plants | 2020 | 60,000 | 60,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| FM-20-0024 | Repair or replace natural gas piping - Old Central Water Plant | 2020 | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,000 |
| FM-20-0025 | Replace exhaust fans - City Hall | 2020 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| FM-20-0026 | Replace 3 ton split system rooftop unit - CH Audio/Video room | 2020 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-20-0027 | Door and Window repair/replacement - Citywide | 2020 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 300,000 |
| FM-20-0028 | Replace Council Chambers, Med. Lk. room, Police training rm, Fire conf rm chairs | 2020 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| FM-20-0029 | Foundation, water, and structural repairs - Fire Station 2 | 2020 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|--------|------------|---------|--------|--------|--------|------|--------|------|------|------------|
| FM-20-0030 | Foundation, water, and structural repairs - Fire Station 3 | 2020 | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| FM-20-0031 | Repair tilt-up wall sealants - Public Works | 2020 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-20-0032 | Column and wall repairs - Ply Creek Center | 2020 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-21-0001 | RTU Replacement for Mechanic's Office and Sign Making Room | 2017 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-21-0002 | Replace rubber roof - Ply Creek Center | 2020 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| FM-21-0003 | Replace roof - Fire Station 2 | 2020 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| FM-21-0004 | Remodel Forester and Proj Coord. office at Public Works | 2020 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-21-0005 | Replace ceramic tile flooring | 2020 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| FM-21-0006 | LED retrofit - Zachary Plant and Old Central Plant | 2020 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| FM-21-0007 | Replace rubber roof - City Hall | 2020 | 0 | 290,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 |
| FM-21-0008 | Replace metal fencing, metal railing, benches - Ply Creek Center | 2020 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| FM-21-0009 | Replace air drying humidity control system - City Hall | 2020 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| FM-21-0010 | Replace exhaust fans - Fire Station 2 | 2020 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-21-0011 | Replace radiant heating - Fire Station 2 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| FM-21-0012 | Replace 10 exhaust fans - Maintenance Facility | 2020 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| FM-21-0013 | Bathroom remodels - Citywide | 2020 | 0 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 250,000 |
| FM-21-0014 | Fire Stations Building Projects | 2021 | 0 | 15,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000,000 |
| FM-22-0002 | Replace 2 roof sections - Public works | 2020 | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| FM-22-0003 | Replace Carpet - Public Safety | 2020 | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| FM-22-0004 | Replace electrical service and distribution - Fire Station 2 | 2020 | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 |
| FM-22-0005 | Replace electrical service, distribution, and branch wiring (building and site) - Fire Station 3 | 2020 | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|------|------|---------|---------|--------|---------|------|------|------|------|---------|
| FM-22-0007 | Replace exterior site lighting | 2020 | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| FM-22-0008 | Replace water and sanitary sewer supply and waste piping - Fire Station 2 | 2020 | 0 | 0 | 180,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| FM-22-0009 | Replace boiler pumps - Central and Zachary Water Plants | 2020 | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,000 |
| FM-22-0010 | Replace baseboard heat - Fire Station 3 | 2020 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-22-0011 | Replace elevator - Zachary Treatment plant | 2020 | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| FM-23-0001 | Waterproof Police Garage | 2019 | 0 | 0 | 0 | 55,000 | 0 | 0 | 0 | 0 | 0 | 0 | 55,000 |
| FM-23-0002 | Replace roof - Fire Station 3 | 2020 | 0 | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| FM-23-0003 | Replace roof - Old Water Treatment Plant | 2020 | 0 | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| FM-23-0004 | Replace CH landscaping | 2020 | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| FM-23-0005 | Replace telephone and security systems - Old Central Water Plant | 2020 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-23-0006 | Replace branch wiring - Station 73 | 2020 | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| FM-23-0007 | Replace gutters and downspouts - City Hall | 2020 | 0 | 0 | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| FM-23-0008 | Replace City Hall elevator | 2020 | 0 | 0 | 0 | 330,000 | 0 | 0 | 0 | 0 | 0 | 0 | 330,000 |
| FM-24-0001 | Replace Kato-lite generator - City Hall | 2020 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| FM-24-0002 | Replace electrical service, distribution, and branch wiring - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| FM-25-0001 | Replace Metal roof sections - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 140,000 |
| FM-25-0002 | Replace 3 roof sections - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 160,000 | 0 | 0 | 0 | 0 | 160,000 |
| FM-25-0003 | Replace roof - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| FM-25-0004 | Replace and repair heated concrete sidewalk - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| FM-25-0005 | Replace Vinyl Flooring - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| FM-25-0006 | Replace dance floor and ceramic floor finishes - Ply Creek Ctr | 2020 | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 110,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|---|-----------------|------|------|------|------|------|---------|---------|---------|------|------|---------|
| FM-25-0007 | Replace Theater A/V Equipment - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| FM-25-0008 | Repair Concrete Stairs - Plymouth Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 |
| FM-25-0009 | Replace plumbing finishes and fixtures - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| FM-25-0010 | Replace AC, AC compressors, radiant heaters - Station 73 | 2020 | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 80,000 |
| FM-26-0001 | Replace 2 roof sections - Public Works | 2020 | 0 | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 600,000 |
| FM-26-0002 | Replace generator - Zachary Treatment Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 110,000 |
| FM-26-0003 | Replace flooring finishes - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| FM-26-0004 | Replace electrical service and distribution - Old Central Water Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| FM-26-0005 | Replace electrical service and distribution - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 810,000 | 0 | 0 | 0 | 810,000 |
| FM-26-0006 | Replace electrical switch gear and panel boards - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 0 | 0 | 0 | 225,000 |
| FM-26-0007 | Replace copper piping - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 0 | 0 | 0 | 62,000 |
| FM-26-0008 | Replace standpipes and repair sprinkler system - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 108,000 | 0 | 0 | 0 | 108,000 |
| FM-26-0009 | Replace boilers - Central Water Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 | 400,000 |
| FM-26-0010 | Replace makeup air unit - Fire Station 2 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 33,000 | 0 | 0 | 0 | 33,000 |
| FM-26-0011 | Replace makeup air unit - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 30,000 |
| FM-27-0001 | Replace roof - Zachary Treatment Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205,000 | 0 | 0 | 205,000 |
| FM-27-0002 | Replace phone, PA, and security systems - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| FM-27-0004 | Replace phone, PA, fire alarm, and security systems - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| FM-27-0005 | Replace electrical service and distribution - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380,000 | 0 | 0 | 380,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|------|------|------|------|--------|------|------|---------|---------|---------|---------|
| FM-27-0006 | Replace ceiling tiles - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| FM-27-0007 | Replace vehicle storage area skylights - Public Works | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| FM-27-0009 | Replace ceiling tiles - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| FM-27-0010 | Replace roof drains - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| FM-27-0011 | Replace radiant heaters - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-27-0012 | Replace air ducts- Fire Station 2 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |
| FM-27-0013 | Replace exhaust fans - Fire Station 3 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| FM-27-0014 | Replace HVAC automation controls - Public Works | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| FM-27-0015 | Replace dry cooling rooftop unit - Zachary Water Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| FM-27-0016 | Remodel CH Council Chambers, reception desk, trophy cases, decorative woodwork - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 350,000 |
| FM-27-0017 | Replace lower lvl movable walls - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 60,000 |
| FM-28-0001 | Replace electrical service, distribution, and branch wiring - Zachary Treatment Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 | 0 | 130,000 |
| FM-28-0002 | Replace electrical service and distribution - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 0 | 120,000 |
| FM-28-0003 | Replace reheat coil units - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 | 0 | 180,000 |
| FM-28-0004 | Replace heat only rooftop units (2) - Public Works | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| FM-28-0011 | Replace boilers - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| FM-29-0001 | Replace roof - Central Water Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 | 160,000 |
| FM-29-0002 | Replace ceiling tiles - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| FM-29-0003 | Replace wooden wall finishes - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 | 40,000 |
| FM-29-0004 | Replace plumbing fixtures - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 | 90,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--|--|-----------------|--------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| FM-29-0005 | Replace standpipes and repair sprinkler system - Station 73 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 75,000 |
| FM-29-0006 | Replace water distribution and sanitary sewer piping - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 225,000 |
| FM-29-0007 | Replace gutters and downspouts - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 62,000 |
| FM-29-0008 | Replace thermostats and controls - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| FM-29-0009 | Replace elevator - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| FM-XX-9001 | Seal Coating/Crack Sealing/Asphalt Repair | 2004 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| FM-XX-9002 | Misc. Concrete Replacement | 2004 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| FM-XX-9003 | Roof Inspections and Repairs | 2014 | 35,000 | 35,000 | 35,000 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 |
| Total: Central Services - Public Facilities | | | \$2,583,000 | \$17,060,000 | \$1,225,000 | \$1,037,000 | \$255,000 | \$1,490,000 | \$2,058,000 | \$1,711,000 | \$660,000 | \$1,182,000 | \$29,261,000 |
| Sewer | | | | | | | | | | | | | |
| SS-16-0001 | Autumn Hills Lift Station | 2014 | 0 | 0 | 100,000 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 |
| SS-20-0001 | Mission Farm Lift Station Bypass | 2019 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| SS-21-0001 | Lancaster Lift Station Pump Replacement | 2019 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| SS-23-0001 | Bass Lake Lift Station Pump Replacements | 2019 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| SS-XX-9001 | Line Sanitary Sewer Main: Annual Program | 2002 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 10,500,000 |
| SS-XX-9002 | Trunk Sewer Oversizing | 2004 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| SS-XX-9003 | Future Lift Station Improvements | 2020 | 0 | 0 | 0 | 0 | 150,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,400,000 |
| Total: Sewer | | | \$1,450,000 | \$1,250,000 | \$1,200,000 | \$1,850,000 | \$1,250,000 | \$1,350,000 | \$1,350,000 | \$1,350,000 | \$1,350,000 | \$1,350,000 | \$13,750,000 |
| Street Maintenance | | | | | | | | | | | | | |
| ST-11-0010 | Concrete Sidewalk Replacement | 2007 | 50,000 | 100,000 | 75,000 | 75,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 1,050,000 |
| ST-17-0003 | 54th Avenue from Peony Lane to CSAH 101 | 2016 | 0 | 0 | 0 | 0 | 250,000 | 3,000,000 | 0 | 0 | 0 | 0 | 3,250,000 |
| ST-20-0001 | Juneau Lane from Hampton Hills to 59th Avenue | 2016 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 2,400,000 | 0 | 2,900,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|----------------------------------|--|-----------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| ST-20-0002 | CR 9 at TH 169 Bridge Replacement | 2019 | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| ST-20-0004 | Peony Ln & Schmidt Lake Rd Intersection Improvements | 2020 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| ST-21-0002 | Ridgemount Ave Rehabilitation | 2020 | 200,000 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| ST-24-0001 | Hwy 55 at Vicksburg Lane Signal Replacement Project | 2020 | 0 | 0 | 0 | 0 | 295,000 | 0 | 0 | 0 | 0 | 0 | 295,000 |
| ST-XX-9001 | Annual Street Reconstruction | 2012 | 10,310,000 | 5,200,000 | 5,010,000 | 5,350,000 | 5,500,000 | 5,750,000 | 7,000,000 | 8,200,000 | 6,650,000 | 8,200,000 | 67,170,000 |
| ST-XX-9002 | Mill & Overlay Projects | 2005 | 3,750,000 | 2,800,000 | 1,150,000 | 1,700,000 | 1,200,000 | 1,250,000 | 1,250,000 | 1,300,000 | 1,300,000 | 1,350,000 | 17,050,000 |
| ST-XX-9003 | Replace Retaining Walls | 2005 | 310,000 | 100,000 | 130,000 | 100,000 | 100,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 1,315,000 |
| ST-XX-9005 | Full Depth Reclamation (FDR) Project | 2019 | 8,860,000 | 5,400,000 | 5,050,000 | 3,550,000 | 3,900,000 | 3,850,000 | 3,200,000 | 3,300,000 | 5,400,000 | 4,000,000 | 46,510,000 |
| ST-XX-9006 | Traffic Signal Improvements | 2020 | 0 | 0 | 0 | 0 | 50,000 | 300,000 | 50,000 | 50,000 | 0 | 50,000 | 500,000 |
| Total: Street Maintenance | | | \$23,980,000 | \$14,900,000 | \$11,415,000 | \$10,775,000 | \$12,895,000 | \$14,365,000 | \$11,715,000 | \$13,615,000 | \$16,015,000 | \$13,865,000 | \$143,540,000 |

Water

| | | | | | | | | | | | | | |
|---------------------|---------------------------------------|------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| WA-20-0001 | Xenium Lane Water Main Rehabilitation | 2020 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| WA-XX-9001 | Well Refurbishing | 2003 | 280,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 325,000 | 325,000 | 325,000 | 325,000 | 3,080,000 |
| WA-XX-9002 | Trunk Watermain Oversizing | 2004 | 220,000 | 220,000 | 220,000 | 220,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 1,180,000 |
| WA-XX-9003 | Treatment Plant Refurbishing | 2019 | 125,000 | 125,000 | 125,000 | 125,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 225,000 | 1,600,000 |
| WA-XX-9004 | Water Storage Facility Improvements | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | 75,000 | 0 | 0 | 200,000 |
| Total: Water | | | \$2,625,000 | \$645,000 | \$645,000 | \$645,000 | \$575,000 | \$575,000 | \$725,000 | \$575,000 | \$500,000 | \$550,000 | \$8,060,000 |

Water Resources

| | | | | | | | | | | | | | |
|------------|---|------|---------|---------|---------|---|---|---|---|---|---|---|---------|
| WR-15-0003 | Mount Olivet Stream Restoration | 2013 | 75,000 | 325,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| WR-15-0004 | Chelsea Woods Drainage - Weston Ln. to CR 6 | 2014 | 0 | 50,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| WR-16-0001 | Weston Lane Storm Sewer Lift Station Rehab. | 2013 | 0 | 475,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 475,000 |
| WR-16-0002 | Plymouth Creek Stream Restoration | 2014 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| WR-17-0001 | Wild Wings Western Wetland Improvements | 2014 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| WR-17-0003 | Harbor Place Erosion Repair | 2016 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|
| WR-18-0002 | Mengelkochs First Addition Drainage Improvement | 2016 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| WR-18-0003 | Plum Tree East Drainage Improvement | 2017 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| WR-18-0004 | Schiebers Addition Erosion Repair | 2017 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| WR-18-0007 | Ivanhoe/Pleasant Hills Drainage Improvement | 2018 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| WR-18-0009 | Meadow Wood Drainage Improvement | 2018 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| WR-18-0010 | 4th and Zircon Drainage Improvement | 2018 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| WR-19-0001 | 19th Avenue/Dunkirk Lane Pond Improvement | 2016 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| WR-19-0002 | Parkers Lake Park Drainage Improvement | 2016 | 0 | 75,000 | 325,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| WR-20-0001 | Maple Creek Stream Restoration | 2016 | 100,000 | 750,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 850,000 |
| WR-20-0002 | Plymouth Marketplace Drainage Improvement | 2017 | 20,000 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| WR-20-0005 | County Road 9/Larch Lane Drainage Improvement | 2018 | 75,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 |
| WR-20-0006 | Courts/Fields of Nantarre Drainage Improvement | 2018 | 20,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| WR-20-0007 | Street Sweeper | 2019 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| WR-20-0008 | The Bass and Pomerleau Alum Treatment - Phase 2 | 2020 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| WR-21-0002 | Palmer Creek Estates Stream Restoration | 2017 | 0 | 100,000 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 |
| WR-21-0003 | Ponderosa Woods Stream Restoration | 2017 | 0 | 0 | 0 | 75,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 475,000 |
| WR-21-0004 | Kingsview Heights Drainage Improvement | 2019 | 0 | 25,000 | 175,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| WR-21-0005 | Schmidt Lake Woods Drainage Improvement | 2019 | 0 | 50,000 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| WR-22-0001 | Bass Lake Estates 2nd Addition Stream Restoration | 2019 | 0 | 0 | 100,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| WR-22-0002 | Playfield 10 Development Stormwater Quality Improvements | 2020 | 0 | 0 | 375,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 375,000 |
| WR-XX-9001 | Maintain Water Quality Ponds | 2002 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 200,000 | 200,000 | 200,000 | 250,000 | 1,600,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Department

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-------------------------------|--|-----------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| WR-XX-9002 | Unspecified Drainage Improvement | 2004 | 0 | 75,000 | 75,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,550,000 |
| WR-XX-9003 | BCWMC Water Quality, Channel, and Basin Improvements | 2020 | 0 | 0 | 0 | 0 | 0 | 75,000 | 400,000 | 75,000 | 400,000 | 75,000 | 1,025,000 |
| WR-XX-9004 | Future Water Quality Improvement Projects | 2020 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 1,250,000 | 1,250,000 | 1,250,000 | 5,750,000 |
| Total: Water Resources | | | \$2,310,000 | \$2,405,000 | \$2,350,000 | \$825,000 | \$750,000 | \$1,425,000 | \$1,800,000 | \$1,725,000 | \$2,050,000 | \$1,775,000 | \$17,415,000 |
| TOTAL: PUBLIC WORKS | | | \$34,964,864 | \$39,312,100 | \$18,692,646 | \$16,994,900 | \$17,377,250 | \$20,899,700 | \$20,138,000 | \$20,301,500 | \$23,625,000 | \$19,503,000 | \$231,808,960 |
| GRAND TOTAL | | | \$92,093,880 | \$48,673,116 | \$21,601,662 | \$19,960,916 | \$21,482,250 | \$23,619,700 | \$22,713,000 | \$23,891,500 | \$25,975,000 | \$23,223,000 | \$323,234,024 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--------------------------|--|-----------------|---------------------|---------------------|------------|------------|------------|------------|------------|------------|------------|------------|---------------------|
| Bonds | | | | | | | | | | | | | |
| FM-21-0014 | Fire Stations Building Projects | 2021 | 0 | 15,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000,000 |
| PR-18-0001 | Plymouth Creek Center Renovation & Expansion | 2018 | 50,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000,000 |
| Total: Bonds | | | \$50,000,000 | \$15,000,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$65,000,000 |
| Central Equipment | | | | | | | | | | | | | |
| CE-13-0238 | Motorgrader | 2009 | 308,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 308,000 |
| CE-14-0279 | Single Axle Plow with Sander | 2013 | 240,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 240,000 |
| CE-15-0205 | Remote Sheepsfoot Trench Compactor | 2012 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| CE-16-1705 | Police CSO 1/2 Ton Pickup | 2012 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-17-0225 | Excavator | 2013 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| CE-17-0333 | Back Hoe | 2013 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| CE-18-0198 | Minivan | 2016 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-18-0203 | 2000 Wheel Loader w/plow | 2014 | 0 | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |
| CE-20-0217 | 4 Inch Pump | 2016 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| CE-20-0239 | 2005 Air Compressor | 2016 | 31,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31,000 |
| CE-20-0286 | Tandem Axle Dump Truck with Sander | 2016 | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |
| CE-20-0287 | Tandem Axle Truck with Sander | 2016 | 0 | 280,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 |
| CE-20-0353 | Step Van for Excavations | 2016 | 81,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 81,000 |
| CE-20-0368 | 3/4 Ton Pickup 4x4 | 2016 | 34,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34,000 |
| CE-20-1000 | Police Cars (7) | 2020 | 380,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380,000 |
| CE-20-1706 | 2010 Police Investigations SUV | 2016 | 30,000 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 |
| CE-20-1707 | Police Investigation Vehicle | 2016 | 0 | 31,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31,000 |
| CE-20-2006 | 3/4 Ton Pickup 4x4 with Plow | 2016 | 38,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38,000 |
| CE-2024-1000 | Police Cars (7) | 2020 | 0 | 0 | 0 | 0 | 420,000 | 0 | 0 | 0 | 0 | 0 | 420,000 |
| CE-20-4003 | Minivan | 2016 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-20-5008 | 3/4 Ton Pickup 4x4 with Plow | 2016 | 41,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,000 |
| CE-20-5009 | 3/4 Ton Pickup 4X4 with Plow | 2016 | 41,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|---------------------------------|-----------------|---------|-----------|---------|-----------|------|------|------|------|------|------|-----------|
| CE-20-5011 | Cargo Van | 2016 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-20-5015 | Mower 16' | 2016 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| CE-20-5016 | Mower 6' | 2016 | 0 | 72,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 72,000 |
| CE-20-6002 | Smithco Painter Groomer | 2020 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| CE-21-0031 | Aerial 100 Platform Fire Truck | 2017 | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| CE-21-0284 | 2007 Single Axle Plow | 2017 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| CE-21-0288 | Tandem Axle Plow with Sander | 2017 | 0 | 0 | 278,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 278,000 |
| CE-21-0302 | 1996 350 Kw Generator on Wheels | 2017 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| CE-21-0304 | 2006 Dozer | 2017 | 0 | 0 | 235,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235,000 |
| CE-21-0369 | One Ton 4X4 Pickup | 2017 | 0 | 37,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 |
| CE-21-0370 | Utility Pickup | 2017 | 0 | 44,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44,600 |
| CE-21-0371 | 2011 Pickup 4x4 | 2017 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-21-0372 | 2011 Pickup 4x4 | 2017 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-21-1708 | Police Investigations SUV | 2017 | 0 | 32,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,500 |
| CE-21-5010 | 2010 Crew Cab 4x4 | 2017 | 0 | 36,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,000 |
| CE-21-5012 | 6' Mower | 2017 | 60,864 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,864 |
| CE-21-5013 | 2011 Pickup 4x4 with Plow | 2017 | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| CE-22-0044 | Fire Deputy Chief SUV | 2018 | 0 | 0 | 47,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 47,700 |
| CE-22-1000 | Police Cars(7) | 2020 | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| CE-22-1024 | 2013 Ford NGPI pool car | 2019 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| CE-22-1710 | Police Chief SUV | 2018 | 0 | 0 | 42,871 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,871 |
| CE-22-1711 | Police Investigations SUV | 2018 | 0 | 0 | 38,950 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38,950 |
| CE-22-2011 | Asphalt Planer | 2018 | 0 | 0 | 28,425 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,425 |
| CE-22-5017 | 3/4 Ton Pickup with Plow | 2018 | 0 | 0 | 39,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39,300 |
| CE-22-5018 | One Ton 4X4 with Plow | 2018 | 0 | 0 | 43,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 43,400 |
| CE-22-5024 | Mower 16' 2014 | 2018 | 0 | 0 | 119,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 119,000 |
| CE-23-0038 | Fire Ladder Fire Truck L-31 | 2019 | 0 | 0 | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| CE-23-0373 | 2013 4x4 Extended Cab Pickup | 2019 | 0 | 0 | 0 | 35,800 | 0 | 0 | 0 | 0 | 0 | 0 | 35,800 |
| CE-23-1712 | 2013 SUV Investigations | 2019 | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| CE-23-1713 | 2013 SUV Investigations | 2019 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|---|-----------------|------|---------|------|---------|---------|------|------|------|------|------|---------|
| CE-23-1720 | 2016 PI SUV Explorer used by command staff | 2017 | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| CE-23-1721 | 2016 PI SUV Explorer Used by Police Command | 2017 | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| CE-23-2014 | 2013 Ford Pick up with plow | 2019 | 0 | 0 | 0 | 46,500 | 0 | 0 | 0 | 0 | 0 | 0 | 46,500 |
| CE-23-3048 | 2013 Bobcat S630 Skidsteer | 2019 | 0 | 0 | 0 | 51,000 | 0 | 0 | 0 | 0 | 0 | 0 | 51,000 |
| CE-23-5020 | MacLean MV2 Sidewalk Machine | 2019 | 0 | 0 | 0 | 185,000 | 0 | 0 | 0 | 0 | 0 | 0 | 185,000 |
| CE-23-5022 | 2013 Toro GM 360 mower blower broom | 2019 | 0 | 0 | 0 | 79,500 | 0 | 0 | 0 | 0 | 0 | 0 | 79,500 |
| CE-23-6045 | Field Groomer 2013 Smithco | 2019 | 0 | 0 | 0 | 18,100 | 0 | 0 | 0 | 0 | 0 | 0 | 18,100 |
| CE-24-0202 | 2006 Cat Loader with plow and wing | 2020 | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| CE-24-1714 | 2014 Ford Explorer Black, Investigations | 2020 | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| CE-24-1715 | 2014 Ford Taurus Investigations | 2020 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 0 | 36,000 |
| CE-24-2009 | Sign Truck | 2020 | 0 | 160,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 |
| CE-24-2020 | 2014 Ford F-350 4x4 with plow | 2020 | 0 | 0 | 0 | 0 | 44,300 | 0 | 0 | 0 | 0 | 0 | 44,300 |
| CE-24-2023 | 2014 Truck mounted heated Asphalt patch unit | 2020 | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 0 | 87,000 |
| CE-24-3025 | 2004 Atlas Copco Generator 52 Kw | 2020 | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 0 | 0 | 27,000 |
| CE-24-3045 | 2012 Big Tow Skid Steer Trailer 20" deck 18,200lb | 2020 | 0 | 0 | 0 | 0 | 13,700 | 0 | 0 | 0 | 0 | 0 | 13,700 |
| CE-24-3059 | 2014 Multi terrain Loader Tracked Skid Cat 287D | 2020 | 0 | 0 | 0 | 0 | 94,400 | 0 | 0 | 0 | 0 | 0 | 94,400 |
| CE-24-4004 | 2014 1/2 Ton 4x4 GMC PU Engineering | 2020 | 0 | 0 | 0 | 0 | 34,500 | 0 | 0 | 0 | 0 | 0 | 34,500 |
| CE-24-5021 | MacLean MV2 Sidewalk Machine | 2020 | 0 | 0 | 0 | 0 | 211,000 | 0 | 0 | 0 | 0 | 0 | 211,000 |
| CE-24-5025 | 2014 Ford SUV Escape | 2020 | 0 | 0 | 0 | 0 | 32,700 | 0 | 0 | 0 | 0 | 0 | 32,700 |
| CE-24-5027 | Bob Cat All Steer Skid Steer A770 2013 | 2020 | 0 | 0 | 0 | 0 | 66,850 | 0 | 0 | 0 | 0 | 0 | 66,850 |
| CE-24-5028 | 2014 Chev 4x4 Pick up | 2020 | 0 | 0 | 0 | 0 | 44,200 | 0 | 0 | 0 | 0 | 0 | 44,200 |
| CE-24-5030 | 2014 ABI Field Groomer | 2020 | 0 | 0 | 0 | 0 | 26,300 | 0 | 0 | 0 | 0 | 0 | 26,300 |
| CE-24-6070 | 2014 Pro Core deep Aerator SR72 | 2020 | 0 | 0 | 0 | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| CE-24-6085 | 2016 Vermeer BC 1800XL015 wood chipper | 2017 | 0 | 0 | 0 | 0 | 88,000 | 0 | 0 | 0 | 0 | 0 | 88,000 |

174

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|---|-----------------|------|------|------|------|------|---------|---------|------|------|------|---------|
| CE-25-0035 | Medium Duty Fire Rescue Truck | 2021 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 0 | 0 | 360,000 |
| CE-25-0376 | 2015 Chevrolet Silverado 4x4 Pickup w/plow | 2021 | 0 | 0 | 0 | 0 | 0 | 53,500 | 0 | 0 | 0 | 0 | 53,500 |
| CE-25-0377 | 2015 Lift Station Truck with F-550 chassis | 2017 | 0 | 0 | 0 | 0 | 0 | 104,000 | 0 | 0 | 0 | 0 | 104,000 |
| CE-25-0379 | 2015 Chevrolet Pickup 4x4 w/Utility box | 2021 | 0 | 0 | 0 | 0 | 0 | 59,500 | 0 | 0 | 0 | 0 | 59,500 |
| CE-25-1000 | Police Cars (7) | 2020 | 0 | 0 | 0 | 0 | 0 | 425,000 | 0 | 0 | 0 | 0 | 425,000 |
| CE-25-1718 | 2015 Black Ford Taurus Investigation | 2021 | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| CE-25-2027 | 2015 Chev Pick up 4x4 with plow | 2021 | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| CE-25-2028 | 2015 Chevrolet Pickup 4x4 w/ plow | 2021 | 0 | 0 | 0 | 0 | 0 | 48,000 | 0 | 0 | 0 | 0 | 48,000 |
| CE-25-4005 | 2015 White Colorado Bldg div | 2021 | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| CE-25-4006 | 2016 Chev Colorado, Bld Inspections | 2017 | 0 | 0 | 0 | 0 | 0 | 36,000 | 0 | 0 | 0 | 0 | 36,000 |
| CE-25-5031 | 2015 Chevrolet Silverado 4 door 4x4 Pickup Truck | 2021 | 0 | 0 | 0 | 0 | 0 | 44,700 | 0 | 0 | 0 | 0 | 44,700 |
| CE-25-5032 | 2015 Ford Focus Hatchback car | 2021 | 0 | 0 | 0 | 0 | 0 | 26,000 | 0 | 0 | 0 | 0 | 26,000 |
| CE-25-5033 | 2015 Tool Cat G series | 2021 | 0 | 0 | 0 | 0 | 0 | 87,000 | 0 | 0 | 0 | 0 | 87,000 |
| CE-25-5034 | 2015 Multi Purpose Tractor 5610 Tool Cat | 2017 | 0 | 0 | 0 | 0 | 0 | 76,000 | 0 | 0 | 0 | 0 | 76,000 |
| CE-25-5035 | 2015 T-650 Tracked Bobcat Skid Steer | 2021 | 0 | 0 | 0 | 0 | 0 | 77,000 | 0 | 0 | 0 | 0 | 77,000 |
| CE-25-5036 | Toro GM 7210 Mower, blower polar tracks | 2017 | 0 | 0 | 0 | 0 | 0 | 71,000 | 0 | 0 | 0 | 0 | 71,000 |
| CE-25-5037 | 2015 Mower with blower Toro GM 7210 with Polar tracks | 2017 | 0 | 0 | 0 | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 70,000 |
| CE-25-5038 | 2015 Groomer Rake Toro Model 8750 Pro Sand 5040 | 2017 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 0 | 37,000 |
| CE-26-0051 | E-21 Engine Pumper for Duty Crew | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 640,000 | 0 | 0 | 0 | 640,000 |
| CE-26-0053 | 2016 Ford Expedition used by Fire Chief | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 57,500 | 0 | 0 | 0 | 57,500 |
| CE-26-0054 | 2016 Ford Expedition | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 0 | 0 | 0 | 58,000 |
| CE-26-0290 | 2014 Mack Tandem with plow etc. | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |
| CE-26-0291 | 2015 Mack Tandem, with snow equip | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 365,000 | 0 | 0 | 0 | 365,000 |

175

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|------|------|---------|------|------|------|---------|---------|------|---------|---------|
| CE-26-0292 | 2014 Single Axle dump with Swap Loader Hook | 2022 | 0 | 0 | 260,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260,000 |
| CE-26-0305 | 2001 Onan 350 Kw Generator on Trailer | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 115,000 | 0 | 0 | 0 | 115,000 |
| CE-26-0374 | 2014 Drainage crew truck | 2022 | 0 | 0 | 165,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165,000 |
| CE-26-0381 | 2016 GMC Sierra 1/2 ton 4x4 double cab Sr Eng Tech | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,500 | 0 | 0 | 35,500 |
| CE-26-0382 | 2016 GMC with Utility Body for Hyd Maint | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 61,000 | 0 | 0 | 0 | 61,000 |
| CE-26-0789 | Nilfisk Advance CS7000 Floor Sweeper/ Scrubber | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 | 0 | 0 | 0 | 68,000 |
| CE-26-2008 | 2008 24' trailer with 6' ramps for Paver | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 35,000 |
| CE-26-2038 | 2016 Carlson CP100 Asphalt Paver | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 270,000 | 0 | 0 | 0 | 270,000 |
| CE-26-2046 | Pavement Melter | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 59,000 | 0 | 0 | 0 | 59,000 |
| CE-26-3060 | Mini Excavator Case CX318 2014 | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 0 | 0 | 56,000 |
| CE-26-4007 | 2016 Colorado, Bld inspections | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| CE-26-4008 | 2016 Colorado Pick up--Bld inspections | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 0 | 0 | 37,000 |
| CE-26-5014 | Tractor with Blower and Plow John Deere 5105M | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 140,000 |
| CE-26-5039 | 2016 F-350 Ford pick with plow | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 50,000 |
| CE-26-5040 | F-350 Ford Pick up with plow | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 0 | 49,500 |
| CE-26-5042 | JD Gator Groomer and Rake | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 27,000 | 0 | 0 | 0 | 27,000 |
| CE-26-5045 | 2017 Toro GM 7210 D Zero turn | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71,500 | 0 | 0 | 71,500 |
| CE-27-0052 | 2015 Ford F-150 Pick Up Utility 31 | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55,000 | 0 | 0 | 55,000 |
| CE-27-0293 | 2016 Tandem Truck with Plow | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 0 | 0 | 360,000 |
| CE-27-0378 | 2016 T880 Kenworth Truck Tractor | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190,000 | 190,000 |
| CE-27-1000 | Police Cars (7) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 435,000 | 0 | 0 | 435,000 |
| CE-27-2053 | 2017 Bobcat S770 Skid Steer | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| CE-27-2054 | 2017 Bobcat S770 Skid Steer | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57,000 | 0 | 0 | 57,000 |
| CE-27-3067 | 2015 Low Boy Trailer Towmaster T-100DTG | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 120,000 |
| CE-27-3068 | 2015 Side Dup'r trailer 25 yard | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |

176

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|---|-----------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|---------------------|
| CE-27-5044 | 2017 Ford F-350 4x4 with plow | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49,500 | 0 | 0 | 49,500 |
| CE-27-5055 | 2017 Isuzu Garbage Truck | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 139,000 | 0 | 0 | 139,000 |
| CE-28-0294 | 2017 Mack Tandem dump truck | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| CE-28-0295 | 2017 Mack Tandem dump truck | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 355,000 | 0 | 355,000 |
| CE-28-0380 | 2017 Kenworth with B-10 Aquatech Jetter/Vac truck | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 520,000 | 0 | 520,000 |
| CE-28-1000 | Police Cars (7) | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440,000 | 0 | 440,000 |
| CE-28-2018 | Falls 12' Snowplow 10' wing | 2024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | 0 | 56,000 |
| CE-28-2019 | 2013 Case Wheel Loader 721F | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 265,000 | 0 | 265,000 |
| CE-28-2037 | 2016 Stepp 4 yrd hot box for asphalt with F-750 Chassis | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 | 0 | 195,000 |
| CE-28-2056 | Street Sweeper | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| CE-28-2065 | Street Sweeper | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 | 0 | 290,000 |
| CE-28-5023 | Cat Loader 908H2 | 2024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 149,000 | 0 | 149,000 |
| CE-28-5058 | F150 Pickup 4x4 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 | 0 | 37,000 |
| CE-28-6104 | Vermeer Wood chipper | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98,000 | 0 | 98,000 |
| CE-29-0047 | 2014 Explorer Fire Dept | 2025 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,000 | 58,000 |
| CE-29-2039 | Ford F-450 contractor box 2017 model | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 76,000 | 76,000 |
| CE-29-3061 | XQ 30KW Portable Generator | 2025 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,000 | 36,000 |
| CE-29-5043 | 2017 F-450 One ton contractor box | 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86,000 | 86,000 |
| CE-29-5046 | Sidewalk Machine | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215,000 | 215,000 |
| Total: Central Equipment | | | \$1,869,864 | \$3,052,100 | \$1,757,646 | \$1,677,900 | \$1,652,250 | \$1,694,700 | \$2,490,000 | \$1,325,500 | \$3,050,000 | \$781,000 | \$19,350,960 |
| CON - Const Imprvmnts - General | | | | | | | | | | | | | |
| PR-18-0001 | Plymouth Creek Center Renovation & Expansion | 2018 | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,700,000 |
| Total: CON - Const Imprvmnts - General | | | \$1,700,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,700,000 |
| Field House - Admin | | | | | | | | | | | | | |
| FH-22-0001 | Field House Retaining Wall Repair & Replacement | 2019 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| FH-23-0001 | Field House Doors and Container Repair & Replacement | 2019 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------------------|--|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| FH-XX-9001 | Dome & Turf Repair and Replacement | 2020 | 0 | 0 | 0 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| FH-XX-9002 | Fieldhouse Electrical & Mechanical | 2020 | 75,000 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 325,000 |
| FH-XX-9003 | Fieldhouse Equipment | 2020 | 0 | 65,000 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 95,000 |
| Total: Field House - Admin | | | \$75,000 | \$65,000 | \$500,000 | \$75,000 | \$700,000 | \$30,000 | \$250,000 | \$0 | \$0 | \$0 | \$1,695,000 |
| General Fund | | | | | | | | | | | | | |
| CE-22-500X | Outdoor Artificial Turf Equipment | 2020 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| CE-23-500X | New Sidewalk Machine | 2020 | 0 | 0 | 0 | 185,000 | 0 | 0 | 0 | 0 | 0 | 0 | 185,000 |
| Total: General Fund | | | \$0 | \$0 | \$100,000 | \$185,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$285,000 |
| Hennepin County | | | | | | | | | | | | | |
| PR-XX-9001 | New Trails | 2003 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Total: Hennepin County | | | \$0 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150,000 |
| Ice Center - Admin | | | | | | | | | | | | | |
| IC-14-0003 | Replace Ice Center Dehumidifier Desiccant Wheels | 2013 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 65,000 | 155,000 |
| IC-16-0001 | Replace Ice Center Roof Top Air Handler | 2013 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 | 0 | 125,000 |
| IC-17-0001 | Replace Ice Center Dasher Boards | 2013 | 180,000 | 0 | 0 | 0 | 0 | 195,000 | 0 | 0 | 0 | 0 | 375,000 |
| IC-18-0003 | Low E-Ceilings | 2018 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| IC-20-0001 | Replace Cooling Towers at Plymouth Ice Center | 2016 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| IC-23-0001 | PIC General Building Improvements | 2019 | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 300,000 |
| IC-XX-9001 | PIC Water Heaters | 2020 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 100,000 |
| IC-XX-9002 | PIC Sound System | 2020 | 0 | 60,000 | 0 | 40,000 | 0 | 0 | 0 | 0 | 80,000 | 0 | 180,000 |
| IC-XX-9003 | PIC Rubber Flooring | 2020 | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 90,000 | 0 | 60,000 | 240,000 |
| IC-XX-9004 | PIC Ice Resurfacers | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170,000 | 170,000 | 340,000 |
| IC-XX-9006 | PIC Scoreboards | 2020 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| Total: Ice Center - Admin | | | \$270,000 | \$60,000 | \$240,000 | \$140,000 | \$180,000 | \$295,000 | \$275,000 | \$190,000 | \$250,000 | \$295,000 | \$2,195,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--|---|-----------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------------|
| IT Systems | | | | | | | | | | | | | |
| IT-16-0010 | Fiberoptics Interconnections | 2016 | 80,000 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 |
| IT-17-0007 | Switch Upgrades | 2017 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| IT-19-0002 | Public Safety Dell Isilon Expansion | 2018 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| IT-19-0004 | VMware ESX Host Upgrades | 2019 | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| IT-20-0003 | Cisco UCS Compute Hardware | 2020 | 39,300 | 39,300 | 39,300 | 39,300 | 0 | 0 | 0 | 0 | 0 | 0 | 157,200 |
| IT-20-0004 | Cohesity Backup | 2020 | 34,716 | 34,716 | 34,716 | 34,716 | 0 | 0 | 0 | 0 | 0 | 0 | 138,864 |
| IT-20-0006 | CityHall Lower Level Rewiring | 2020 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| Total: IT Systems | | | \$249,016 | \$266,016 | \$74,016 | \$74,016 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$663,064 |
| Minnesota State Aid Fund | | | | | | | | | | | | | |
| ST-17-0003 | 54th Avenue from Peony Lane to CSAH 101 | 2016 | 0 | 0 | 0 | 0 | 250,000 | 1,900,000 | 0 | 0 | 0 | 0 | 2,150,000 |
| ST-20-0002 | CR 9 at TH 169 Bridge Replacement | 2019 | 0 | 0 | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| ST-24-0001 | Hwy 55 at Vicksburg Lane Signal Replacement Project | 2020 | 0 | 0 | 0 | 0 | 295,000 | 0 | 0 | 0 | 0 | 0 | 295,000 |
| ST-XX-9005 | Full Depth Reclamation (FDR) Project | 2019 | 1,400,000 | 2,800,000 | 3,100,000 | 2,750,000 | 2,000,000 | 440,000 | 2,000,000 | 2,400,000 | 4,000,000 | 2,250,000 | 23,140,000 |
| ST-XX-9006 | Traffic Signal Improvements | 2020 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 50,000 | 0 | 0 | 350,000 |
| Total: Minnesota State Aid Fund | | | \$1,400,000 | \$2,800,000 | \$3,100,000 | \$2,750,000 | \$3,545,000 | \$2,640,000 | \$2,000,000 | \$2,450,000 | \$4,000,000 | \$2,250,000 | \$26,935,000 |
| Other Agency | | | | | | | | | | | | | |
| PR-15-0002 | Parking Lot Repair/Replacement | 2012 | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| Total: Other Agency | | | \$0 | \$0 | \$0 | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,000 |
| Park Const Dedication Fees Fund | | | | | | | | | | | | | |
| PR-13-0001 | Neighborhood Parks | 2012 | 0 | 250,000 | 0 | 500,000 | 0 | 0 | 300,000 | 400,000 | 300,000 | 0 | 1,750,000 |
| PR-14-0005 | Northwest Greenway | 2012 | 2,200,000 | 0 | 0 | 0 | 1,369,000 | 0 | 0 | 0 | 0 | 0 | 3,569,000 |
| PR-16-0002 | Park Lighting | 2016 | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| PR-20-0001 | Playfield Land Development | 2016 | 0 | 5,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,300,000 |
| PR-29-0001 | Outdoor Artificial Turf | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 | 1,200,000 ^a |
| PR-XX-9001 | New Trails | 2003 | 300,000 | 150,000 | 275,000 | 300,000 | 0 | 499,000 | 0 | 0 | 0 | 0 | 1,524,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|-----------------------------|-----------------|--------------------|--------------------|------------------|--------------------|--------------------|------------------|------------------|------------------|------------------|--------------------|---------------------|
| PR-XX-9005 | Park Amenities & Facilities | 2020 | 250,000 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 200,000 | 550,000 |
| PR-XX-9006 | Land Acquisition | 2020 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 0 | 0 | 2,400,000 |
| Total: Park Const Dedication Fees Fund | | | \$3,050,000 | \$6,120,000 | \$575,000 | \$1,100,000 | \$1,769,000 | \$799,000 | \$600,000 | \$700,000 | \$300,000 | \$1,400,000 | \$16,413,000 |

Park Replacement Fund

| | | | | | | | | | | | | | |
|-------------------------------------|--------------------------------------|------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| PR-07-0005 | Replace Irrigation Systems | 2003 | 0 | 0 | 375,000 | 252,000 | 0 | 0 | 250,000 | 0 | 300,000 | 0 | 1,177,000 |
| PR-10-0004 | Add/Replace Outdoor Hockey Rinks | 2006 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| PR-14-0003 | Replace Miscellaneous Boardwalks | 2010 | 65,000 | 0 | 125,000 | 275,000 | 225,000 | 75,000 | 150,000 | 0 | 0 | 150,000 | 1,065,000 |
| PR-14-0004 | Tennis Court Repair | 2012 | 210,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 302,000 | 0 | 512,000 |
| PR-15-0002 | Parking Lot Repair/Replacement | 2012 | 150,000 | 500,000 | 0 | 200,000 | 0 | 500,000 | 100,000 | 0 | 100,000 | 0 | 1,550,000 |
| PR-20-0002 | Field Renovation/Replacement | 2020 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| PR-XX-9002 | Trail Repair | 2003 | 300,000 | 400,000 | 400,000 | 103,000 | 346,000 | 57,000 | 184,000 | 500,000 | 0 | 500,000 | 2,790,000 |
| PR-XX-9003 | Playground Replacement or Renovation | 2006 | 400,000 | 450,000 | 270,000 | 250,000 | 500,000 | 270,000 | 300,000 | 400,000 | 350,000 | 375,000 | 3,565,000 |
| PR-XX-9004 | Miscellaneous Park Improvements | 2006 | 250,000 | 150,000 | 100,000 | 0 | 0 | 200,000 | 150,000 | 0 | 150,000 | 0 | 1,000,000 |
| PR-XX-9007 | Park Building Repair/Renovation | 2020 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 268,000 | 0 | 213,000 | 571,000 |
| Total: Park Replacement Fund | | | \$1,765,000 | \$1,500,000 | \$1,420,000 | \$1,080,000 | \$1,071,000 | \$1,102,000 | \$1,134,000 | \$1,168,000 | \$1,202,000 | \$1,238,000 | \$12,680,000 |

Public Facilities

| | | | | | | | | | | | | | |
|-------------|---|------|---------|--------|---|--------|---|---|---|---|---|---|---------|
| FM-16-0004 | Lighting High Efficiency Improvements -Citywide | 2016 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| FM-19-0002 | Replace Air Makeup Unit - Public Safety Garage | 2015 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| FM-19-0003 | Bathroom Remodels - City Hall | 2018 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| FM-19-0005 | Finish HVAC Automation Controls - City Hall/Public Safety | 2019 | 155,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,000 |
| FM-20-00010 | Replace roof - The Reserve | 2020 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,000 |
| FM-20-0002 | Replace 3 Roof Top Units - City Hall | 2016 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| FM-20-0003 | Replace Used Oil Burner - Public Works | 2016 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|-----------|---------|--------|------|------|------|------|------|------|------|-----------|
| FM-20-0005 | Replace Radiant Heat -Fire Station 1 | 2016 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-20-0006 | Community Development and engineering office remodel | 2018 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| FM-20-0007 | Replace Radiant heat system in largest vehicle parking area at PW | 2018 | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| FM-20-0008 | Replace 4 Downdraft Exhaust Fans at Public Works | 2019 | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,000 |
| FM-20-0010 | Remodel upper level clerical space - Public Safety | 2020 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| FM-20-0012 | Remodel Maintenance Facility meeting room off vehicle storage area | 2020 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-20-0013 | Replace concrete sidewalks - Ply Creek Center | 2020 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| FM-20-0014 | Replace carpet tiles - Ply Creek Center | 2020 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| FM-20-0015 | Replace interior lighting - Fire Station 2 | 2020 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| FM-20-0016 | LED Retrofit Plymouth Creek Center lighting | 2020 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| FM-20-0017 | Replace wall and floor finishes - Ply Creek Center | 2020 | 0 | 130,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 |
| FM-20-0018 | Replace ceramic tile - Fire Station 3 | 2020 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| FM-20-0019 | Replace acoustic ceiling tiles - Plymouth Creek Center | 2020 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| FM-20-0020 | Replace plumbing fixtures and finishes - multiple buildings | 2020 | 195,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,000 |
| FM-20-0021 | Replace and upgrade gutter and downspout system - Ply Creek Center | 2020 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-20-0022 | Replace water lines - Ply Creek Center | 2020 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-20-0023 | Replace water to air and water to water pumps - Central and Zachary Plants | 2020 | 60,000 | 60,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| FM-20-0024 | Repair or replace natural gas piping - Old Central Water Plant | 2020 | 28,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,000 |
| FM-20-0025 | Replace exhaust fans - City Hall | 2020 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| FM-20-0026 | Replace 3 ton split system rooftop unit - CH Audio/Video room | 2020 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-20-0027 | Door and Window repair/replacement - Citywide | 2020 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 300,000 |
| FM-20-0028 | Replace Council Chambers, Med. Lk. room, Police training rm, Fire conf rm chairs | 2020 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| FM-20-0029 | Foundation, water, and structural repairs - Fire Station 2 | 2020 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-20-0030 | Foundation, water, and structural repairs - Fire Station 3 | 2020 | 0 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| FM-20-0031 | Repair tilt-up wall sealants - Public Works | 2020 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-20-0032 | Column and wall repairs - Ply Creek Center | 2020 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-21-0001 | RTU Replacement for Mechanic's Office and Sign Making Room | 2017 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-21-0002 | Replace rubber roof - Ply Creek Center | 2020 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| FM-21-0003 | Replace roof - Fire Station 2 | 2020 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| FM-21-0004 | Remodel Forester and Proj Coord. office at Public Works | 2020 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-21-0005 | Replace ceramic tile flooring | 2020 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| FM-21-0006 | LED retrofit - Zachary Plant and Old Central Plant | 2020 | 0 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| FM-21-0007 | Replace rubber roof - City Hall | 2020 | 0 | 290,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 290,000 |
| FM-21-0008 | Replace metal fencing, metal railing, benches - Ply Creek Center | 2020 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| FM-21-0009 | Replace air drying humidity control system - City Hall | 2020 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| FM-21-0010 | Replace exhaust fans - Fire Station 2 | 2020 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-21-0011 | Replace radiant heating - Fire Station 2 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| FM-21-0012 | Replace 10 exhaust fans - Maintenance Facility | 2020 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| FM-21-0013 | Bathroom remodels - Citywide | 2020 | 0 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 250,000 |

182

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|------|------|---------|---------|--------|---------|------|------|------|------|---------|
| FM-22-0002 | Replace 2 roof sections - Public works | 2020 | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| FM-22-0003 | Replace Carpet - Public Safety | 2020 | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| FM-22-0004 | Replace electrical service and distribution - Fire Station 2 | 2020 | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 |
| FM-22-0005 | Replace electrical service, distribution, and branch wiring (building and site) - Fire Station 3 | 2020 | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| FM-22-0007 | Replace exterior site lighting | 2020 | 0 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 85,000 |
| FM-22-0008 | Replace water and sanitary sewer supply and waste piping - Fire Station 2 | 2020 | 0 | 0 | 180,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 |
| FM-22-0009 | Replace boiler pumps - Central and Zachary Water Plants | 2020 | 0 | 0 | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,000 |
| FM-22-0010 | Replace baseboard heat - Fire Station 3 | 2020 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-22-0011 | Replace elevator - Zachary Treatment plant | 2020 | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| FM-23-0001 | Waterproof Police Garage | 2019 | 0 | 0 | 0 | 55,000 | 0 | 0 | 0 | 0 | 0 | 0 | 55,000 |
| FM-23-0002 | Replace roof - Fire Station 3 | 2020 | 0 | 0 | 0 | 90,000 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 |
| FM-23-0003 | Replace roof - Old Water Treatment Plant | 2020 | 0 | 0 | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| FM-23-0004 | Replace CH landscaping | 2020 | 0 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| FM-23-0005 | Replace telephone and security systems - Old Central Water Plant | 2020 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 25,000 |
| FM-23-0006 | Replace branch wiring - Station 73 | 2020 | 0 | 0 | 0 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 35,000 |
| FM-23-0007 | Replace gutters and downspouts - City Hall | 2020 | 0 | 0 | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 42,000 |
| FM-23-0008 | Replace City Hall elevator | 2020 | 0 | 0 | 0 | 330,000 | 0 | 0 | 0 | 0 | 0 | 0 | 330,000 |
| FM-24-0001 | Replace Kato-lite generator - City Hall | 2020 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| FM-24-0002 | Replace electrical service, distribution, and branch wiring - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 65,000 |
| FM-25-0001 | Replace Metal roof sections - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 140,000 |
| FM-25-0002 | Replace 3 roof sections - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 160,000 | 0 | 0 | 0 | 0 | 160,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|---|-----------------|------|------|------|------|------|---------|---------|---------|------|------|---------|
| FM-25-0003 | Replace roof - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| FM-25-0004 | Replace and repair heated concrete sidewalk - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| FM-25-0005 | Replace Vinyl Flooring - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| FM-25-0006 | Replace dance floor and ceramic floor finishes - Ply Creek Ctr | 2020 | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 110,000 |
| FM-25-0007 | Replace Theater A/V Equipment - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| FM-25-0008 | Repair Concrete Stairs - Plymouth Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 |
| FM-25-0009 | Replace plumbing finishes and fixtures - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| FM-25-0010 | Replace AC, AC compressors, radiant heaters - Station 73 | 2020 | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 0 | 80,000 |
| FM-26-0001 | Replace 2 roof sections - Public Works | 2020 | 0 | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 600,000 |
| FM-26-0002 | Replace generator - Zachary Treatment Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 110,000 | 0 | 0 | 0 | 110,000 |
| FM-26-0003 | Replace flooring finishes - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| FM-26-0004 | Replace electrical service and distribution - Old Central Water Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| FM-26-0005 | Replace electrical service and distribution - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 810,000 | 0 | 0 | 0 | 810,000 |
| FM-26-0006 | Replace electrical switch gear and panel boards - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 0 | 0 | 0 | 225,000 |
| FM-26-0007 | Replace copper piping - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 0 | 0 | 0 | 62,000 |
| FM-26-0008 | Replace standpipes and repair sprinkler system - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 108,000 | 0 | 0 | 0 | 108,000 |
| FM-26-0009 | Replace boilers - Central Water Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 | 400,000 |
| FM-26-0010 | Replace makeup air unit - Fire Station 2 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 33,000 | 0 | 0 | 0 | 33,000 |
| FM-26-0011 | Replace makeup air unit - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 30,000 |
| FM-27-0001 | Replace roof - Zachary Treatment Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205,000 | 0 | 0 | 205,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|------------|--|-----------------|------|------|------|------|--------|------|------|---------|---------|------|---------|
| FM-27-0002 | Replace phone, PA, and security systems - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| FM-27-0004 | Replace phone, PA, fire alarm, and security systems - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| FM-27-0005 | Replace electrical service and distribution - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 380,000 | 0 | 0 | 380,000 |
| FM-27-0006 | Replace ceiling tiles - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| FM-27-0007 | Replace vehicle storage area skylights - Public Works | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| FM-27-0009 | Replace ceiling tiles - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| FM-27-0010 | Replace roof drains - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 |
| FM-27-0011 | Replace radiant heaters - Fire Station 1 | 2020 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| FM-27-0012 | Replace air ducts- Fire Station 2 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,000 | 0 | 0 | 66,000 |
| FM-27-0013 | Replace exhaust fans - Fire Station 3 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| FM-27-0014 | Replace HVAC automation controls - Public Works | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| FM-27-0015 | Replace dry cooling rooftop unit - Zachary Water Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 |
| FM-27-0016 | Remodel CH Council Chambers, reception desk, trophy cases, decorative woodwork - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 350,000 |
| FM-27-0017 | Replace lower lvl movable walls - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 60,000 |
| FM-28-0001 | Replace electrical service, distribution, and branch wiring - Zachary Treatment Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 | 0 | 130,000 |
| FM-28-0002 | Replace electrical service and distribution - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 0 | 120,000 |
| FM-28-0003 | Replace reheat coil units - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 | 0 | 180,000 |
| FM-28-0004 | Replace heat only rooftop units (2) - Public Works | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| FM-28-0011 | Replace boilers - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---|--|-----------------|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|--------------------|--------------------|------------------|--------------------|---------------------|
| FM-29-0001 | Replace roof - Central Water Plant | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 | 160,000 |
| FM-29-0002 | Replace ceiling tiles - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| FM-29-0003 | Replace wooden wall finishes - Maintenance Facility | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 | 40,000 |
| FM-29-0004 | Replace plumbing fixtures - City Hall | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,000 | 90,000 |
| FM-29-0005 | Replace standpipes and repair sprinkler system - Station 73 | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 75,000 |
| FM-29-0006 | Replace water distribution and sanitary sewer piping - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 | 225,000 |
| FM-29-0007 | Replace gutters and downspouts - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,000 | 62,000 |
| FM-29-0008 | Replace thermostats and controls - Public Safety | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| FM-29-0009 | Replace elevator - Ply Creek Center | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| FM-XX-9001 | Seal Coating/Crack Sealing/Asphalt Repair | 2004 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| FM-XX-9002 | Misc. Concrete Replacement | 2004 | 50,000 | 50,000 | 50,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| FM-XX-9003 | Roof Inspections and Repairs | 2014 | 35,000 | 35,000 | 35,000 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 |
| Total: Public Facilities | | | \$2,583,000 | \$2,060,000 | \$1,225,000 | \$1,037,000 | \$255,000 | \$1,490,000 | \$2,058,000 | \$1,711,000 | \$660,000 | \$1,182,000 | \$14,261,000 |
| Rec - Admin | | | | | | | | | | | | | |
| REC-22-0001 | Electronic Sign | 2020 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Total: Rec - Admin | | | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,000 |
| Resource Planning - CO-Council Televising | | | | | | | | | | | | | |
| AS-20-0001 | Council Chambers Remodel | 2020 | 20,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320,000 |
| Total: Resource Planning - CO-Council Televising | | | \$20,000 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$320,000 |
| Sewer - Admin | | | | | | | | | | | | | |
| SS-16-0001 | Autumn Hills Lift Station | 2014 | 0 | 0 | 100,000 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 |
| SS-20-0001 | Mission Farm Lift Station Bypass | 2019 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| SS-21-0001 | Lancaster Lift Station Pump Replacement | 2019 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------------------|--|-----------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| SS-23-0001 | Bass Lake Lift Station Pump Replacements | 2019 | 0 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| SS-XX-9001 | Line Sanitary Sewer Main: Annual Program | 2002 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 10,500,000 |
| SS-XX-9003 | Future Lift Station Improvements | 2020 | 0 | 0 | 0 | 0 | 150,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,400,000 |
| ST-20-0001 | Juneau Lane from Hampton Hills to 59th Avenue | 2016 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 10,000 |
| ST-20-0002 | CR 9 at TH 169 Bridge Replacement | 2019 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| ST-XX-9001 | Annual Street Reconstruction | 2012 | 100,000 | 50,000 | 50,000 | 50,000 | 60,000 | 60,000 | 80,000 | 100,000 | 75,000 | 100,000 | 725,000 |
| ST-XX-9002 | Mill & Overlay Projects | 2005 | 250,000 | 190,000 | 80,000 | 110,000 | 80,000 | 80,000 | 80,000 | 80,000 | 90,000 | 90,000 | 1,130,000 |
| ST-XX-9005 | Full Depth Reclamation (FDR) Project | 2019 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 550,000 |
| Total: Sewer - Admin | | | \$1,750,000 | \$1,440,000 | \$1,280,000 | \$1,960,000 | \$1,440,000 | \$1,550,000 | \$1,570,000 | \$1,590,000 | \$1,585,000 | \$1,600,000 | \$15,765,000 |
| Special Assessments | | | | | | | | | | | | | |
| ST-17-0003 | 54th Avenue from Peony Lane to CSAH 101 | 2016 | 0 | 0 | 0 | 0 | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 1,100,000 |
| ST-20-0001 | Juneau Lane from Hampton Hills to 59th Avenue | 2016 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 200,000 |
| ST-XX-9001 | Annual Street Reconstruction | 2012 | 2,100,000 | 1,100,000 | 1,000,000 | 1,100,000 | 1,000,000 | 1,000,000 | 1,300,000 | 1,700,000 | 1,400,000 | 1,700,000 | 13,400,000 |
| ST-XX-9002 | Mill & Overlay Projects | 2005 | 215,000 | 220,000 | 220,000 | 220,000 | 220,000 | 220,000 | 220,000 | 250,000 | 250,000 | 250,000 | 2,285,000 |
| ST-XX-9005 | Full Depth Reclamation (FDR) Project | 2019 | 400,000 | 200,000 | 400,000 | 150,000 | 150,000 | 150,000 | 250,000 | 250,000 | 300,000 | 150,000 | 2,400,000 |
| Total: Special Assessments | | | \$2,715,000 | \$1,520,000 | \$1,620,000 | \$1,470,000 | \$1,370,000 | \$2,470,000 | \$1,770,000 | \$2,200,000 | \$2,150,000 | \$2,100,000 | \$19,385,000 |
| Street Reconstruction Fund | | | | | | | | | | | | | |
| ST-11-0010 | Concrete Sidewalk Replacement | 2007 | 50,000 | 100,000 | 75,000 | 75,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 1,050,000 |
| ST-20-0001 | Juneau Lane from Hampton Hills to 59th Avenue | 2016 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 1,780,000 | 0 | 2,280,000 |
| ST-20-0004 | Peony Ln & Schmidt Lake Rd Intersection Improvements | 2020 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| ST-21-0002 | Ridgemount Ave Rehabilitation | 2020 | 200,000 | 780,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 980,000 |
| ST-XX-9001 | Annual Street Reconstruction | 2012 | 5,860,000 | 2,900,000 | 2,780,000 | 3,020,000 | 3,150,000 | 3,400,000 | 4,020,000 | 4,600,000 | 3,675,000 | 4,580,000 | 37,985,000 |
| ST-XX-9002 | Mill & Overlay Projects | 2005 | 2,627,000 | 1,946,000 | 732,000 | 1,144,000 | 680,000 | 730,000 | 730,000 | 750,000 | 730,000 | 780,000 | 10,849,000 |
| ST-XX-9003 | Replace Retaining Walls | 2005 | 310,000 | 100,000 | 130,000 | 100,000 | 100,000 | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 1,315,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|--|--|-----------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| ST-XX-9005 | Full Depth Reclamation (FDR) Project | 2019 | 6,760,000 | 2,225,000 | 1,325,000 | 425,000 | 1,525,000 | 2,950,000 | 640,000 | 340,000 | 740,000 | 1,240,000 | 18,170,000 |
| ST-XX-9006 | Traffic Signal Improvements | 2020 | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 | 0 | 0 | 50,000 | 150,000 |
| Total: Street Reconstruction Fund | | | \$16,307,000 | \$8,051,000 | \$5,042,000 | \$4,764,000 | \$5,605,000 | \$7,295,000 | \$5,655,000 | \$6,455,000 | \$7,190,000 | \$6,915,000 | \$73,279,000 |
| Surplus Reserve | | | | | | | | | | | | | |
| CE-20-100X | Additional Vehicle - School and Community Sergeant | 2020 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,000 |
| CE-20-101X | Additional Vehicle - Training Sergeant | 2020 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| CE-20-501X | Forestry Mower Attachment | 2020 | 45,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,000 |
| Total: Surplus Reserve | | | \$117,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$117,000 |
| Unidentified | | | | | | | | | | | | | |
| IC-16-0002 | Replace Ice Center Roof | 2013 | 0 | 900,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 1,400,000 |
| PR-14-0004 | Tennis Court Repair | 2012 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98,000 | 0 | 98,000 |
| PR-14-0005 | Northwest Greenway | 2012 | 0 | 0 | 0 | 0 | 231,000 | 0 | 0 | 0 | 0 | 0 | 231,000 |
| PR-XX-9001 | New Trails | 2003 | 0 | 0 | 0 | 0 | 0 | 51,000 | 0 | 0 | 0 | 0 | 51,000 |
| PR-XX-9002 | Trail Repair | 2003 | 0 | 0 | 0 | 297,000 | 154,000 | 443,000 | 316,000 | 0 | 500,000 | 0 | 1,710,000 |
| PR-XX-9007 | Park Building Repair/Renovation | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,032,000 | 0 | 787,000 | 1,819,000 |
| Total: Unidentified | | | \$0 | \$900,000 | \$0 | \$297,000 | \$385,000 | \$494,000 | \$316,000 | \$1,532,000 | \$598,000 | \$787,000 | \$5,309,000 |
| Utility Trunk Expansion Fund | | | | | | | | | | | | | |
| SS-XX-9002 | Trunk Sewer Oversizing | 2004 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| WA-XX-9002 | Trunk Watermain Oversizing | 2004 | 220,000 | 220,000 | 220,000 | 220,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 1,180,000 |
| Total: Utility Trunk Expansion Fund | | | \$320,000 | \$320,000 | \$320,000 | \$320,000 | \$200,000 | \$100,000 | \$100,000 | \$0 | \$0 | \$0 | \$1,680,000 |
| Water - Admin | | | | | | | | | | | | | |
| ST-20-0001 | Juneau Lane from Hampton Hills to 59th Avenue | 2016 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 310,000 | 0 | 310,000 |
| ST-20-0002 | CR 9 at TH 169 Bridge Replacement | 2019 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| ST-21-0002 | Ridgemount Ave Rehabilitation | 2020 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| ST-XX-9001 | Annual Street Reconstruction | 2012 | 2,200,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,200,000 | 1,200,000 | 1,500,000 | 1,700,000 | 1,400,000 | 1,700,000 | 14,200,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|-----------------------------|---------------------------------------|-----------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| ST-XX-9002 | Mill & Overlay Projects | 2005 | 600,000 | 400,000 | 100,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 2,500,000 |
| ST-XX-9005 | Full Depth Reclamation (FDR) Project | 2019 | 200,000 | 75,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 175,000 | 175,000 | 1,375,000 |
| WA-20-0001 | Xenium Lane Water Main Rehabilitation | 2020 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| WA-XX-9001 | Well Refurbishing | 2003 | 280,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 325,000 | 325,000 | 325,000 | 325,000 | 3,080,000 |
| WA-XX-9003 | Treatment Plant Refurbishing | 2019 | 125,000 | 125,000 | 125,000 | 125,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 225,000 | 1,600,000 |
| WA-XX-9004 | Water Storage Facility Improvements | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | 75,000 | 0 | 0 | 200,000 |
| Total: Water - Admin | | | \$5,405,000 | \$2,500,000 | \$1,725,000 | \$1,825,000 | \$2,275,000 | \$2,025,000 | \$2,475,000 | \$2,625,000 | \$2,585,000 | \$2,625,000 | \$26,065,000 |

Water Resources - Admin

| | | | | | | | | | | | | | |
|------------|---|------|---------|---------|---------|--------|---------|---------|---------|---------|---------|---------|---------|
| CE-20-400X | New 1/2 ton Pickup | 2020 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| ST-20-0001 | Juneau Lane from Hampton Hills to 59th Avenue | 2016 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 100,000 |
| ST-20-0002 | CR 9 at TH 169 Bridge Replacement | 2019 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| ST-21-0002 | Ridgemount Ave Rehabilitation | 2020 | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| ST-XX-9001 | Annual Street Reconstruction | 2012 | 50,000 | 50,000 | 80,000 | 80,000 | 90,000 | 90,000 | 100,000 | 100,000 | 100,000 | 120,000 | 860,000 |
| ST-XX-9002 | Mill & Overlay Projects | 2005 | 58,000 | 44,000 | 18,000 | 26,000 | 20,000 | 20,000 | 20,000 | 20,000 | 30,000 | 30,000 | 286,000 |
| ST-XX-9005 | Full Depth Reclamation (FDR) Project | 2019 | 50,000 | 50,000 | 75,000 | 75,000 | 75,000 | 100,000 | 100,000 | 100,000 | 125,000 | 125,000 | 875,000 |
| WR-15-0004 | Chelsea Woods Drainage - Weston Ln. to CR 6 | 2014 | 0 | 50,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| WR-16-0001 | Weston Lane Storm Sewer Lift Station Rehab. | 2013 | 0 | 475,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 475,000 |
| WR-17-0001 | Wild Wings Western Wetland Improvements | 2014 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| WR-17-0003 | Harbor Place Erosion Repair | 2016 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| WR-18-0002 | Mengelkochs First Addition Drainage Improvement | 2016 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| WR-18-0003 | Plum Tree East Drainage Improvement | 2017 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| WR-18-0004 | Schiebers Addition Erosion Repair | 2017 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| WR-18-0007 | Ivanhoe/Pleasant Hills Drainage Improvement | 2018 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| WR-18-0009 | Meadow Wood Drainage Improvement | 2018 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |

City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|---------------------------------------|--|-----------------|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| WR-18-0010 | 4th and Zircon Drainage Improvement | 2018 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| WR-19-0001 | 19th Avenue/Dunkirk Lane Pond Improvement | 2016 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| WR-20-0001 | Maple Creek Stream Restoration | 2016 | 50,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| WR-20-0002 | Plymouth Marketplace Drainage Improvement | 2017 | 20,000 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| WR-20-0005 | County Road 9/Larch Lane Drainage Improvement | 2018 | 75,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 |
| WR-20-0006 | Courts/Fields of Nantarre Drainage Improvement | 2018 | 20,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 |
| WR-20-0007 | Street Sweeper | 2019 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| WR-20-0008 | The Bass and Pomerleau Alum Treatment - Phase 2 | 2020 | 37,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,000 |
| WR-21-0002 | Palmer Creek Estates Stream Restoration | 2017 | 0 | 75,000 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 425,000 |
| WR-21-0003 | Ponderosa Woods Stream Restoration | 2017 | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| WR-21-0004 | Kingsview Heights Drainage Improvement | 2019 | 0 | 25,000 | 175,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| WR-21-0005 | Schmidt Lake Woods Drainage Improvement | 2019 | 0 | 50,000 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| WR-22-0001 | Bass Lake Estates 2nd Addition Stream Restoration | 2019 | 0 | 0 | 100,000 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| WR-22-0002 | Playfield 10 Development Stormwater Quality Improvements | 2020 | 0 | 0 | 375,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 375,000 |
| WR-XX-9001 | Maintain Water Quality Ponds | 2002 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 200,000 | 200,000 | 200,000 | 250,000 | 1,600,000 |
| WR-XX-9002 | Unspecified Drainage Improvement | 2004 | 0 | 75,000 | 75,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,550,000 |
| WR-XX-9003 | BCWMC Water Quality, Channel, and Basin Improvements | 2020 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 75,000 | 0 | 75,000 | 225,000 |
| WR-XX-9004 | Future Water Quality Improvement Projects | 2020 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 1,250,000 | 1,250,000 | 1,250,000 | 5,750,000 |
| Total: Water Resources - Admin | | | \$2,040,000 | \$1,794,000 | \$1,948,000 | \$1,006,000 | \$635,000 | \$1,635,000 | \$1,620,000 | \$1,945,000 | \$2,005,000 | \$2,050,000 | \$16,678,000 |

| |
|---------------------------|
| Watershed District |
|---------------------------|

| | | | | | | | | | | | | | |
|------------|---------------------------------|------|--------|---------|---|---|---|---|---|---|---|---|---------|
| WR-15-0003 | Mount Olivet Stream Restoration | 2013 | 75,000 | 325,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
|------------|---------------------------------|------|--------|---------|---|---|---|---|---|---|---|---|---------|

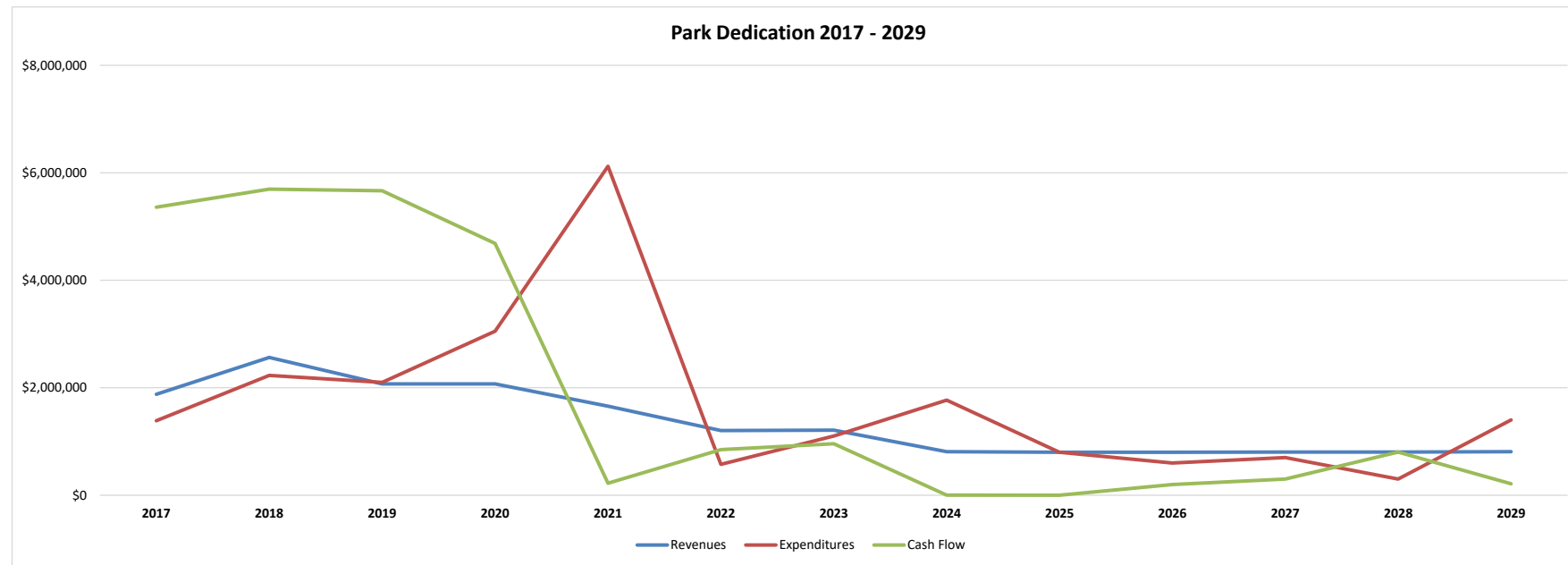
City of Plymouth Capital Improvement Plan 2020-2029 Projects by Funding Source

| | | Year Identified | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | Total |
|----------------------------------|--|-----------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| WR-16-0002 | Plymouth Creek Stream Restoration | 2014 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| WR-19-0001 | 19th Avenue/Dunkirk Lane Pond Improvement | 2016 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| WR-19-0002 | Parkers Lake Park Drainage Improvement | 2016 | 0 | 75,000 | 325,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| WR-20-0001 | Maple Creek Stream Restoration | 2016 | 50,000 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| WR-20-0008 | The Bass and Pomerleau Alum Treatment - Phase 2 | 2020 | 83,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 83,000 |
| WR-21-0002 | Palmer Creek Estates Stream Restoration | 2017 | 0 | 25,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 175,000 |
| WR-21-0003 | Ponderosa Woods Stream Restoration | 2017 | 0 | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 0 | 400,000 |
| WR-XX-9003 | BCWMC Water Quality, Channel, and Basin Improvements | 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 400,000 | 0 | 800,000 |
| Total: Watershed District | | | \$458,000 | \$775,000 | \$575,000 | \$0 | \$400,000 | \$0 | \$400,000 | \$0 | \$400,000 | \$0 | \$3,008,000 |
| GRAND TOTAL | | | \$92,093,880 | \$48,673,116 | \$21,601,662 | \$19,960,916 | \$21,482,250 | \$23,619,700 | \$22,713,000 | \$23,891,500 | \$25,975,000 | \$23,223,000 | \$323,234,024 |

FUND 660 - Resource Planning Fund

| Account | Dept | Description | 2019 YTD Total | Funding Purpose / Recommendations |
|---------------|------|--|----------------------------|--|
| 3800.105 | EM | Civil Defense Siren | 11050 31,462.27 | to accumulate for siren purchases - average cost for one siren is \$30K - \$5K budgeted each year from Emergency Management fund. historical balance and added \$150K in 2012 from surplus - accumulated for contractual services to convert all data throughout the City to Laserfiche. |
| 3800.106 | IT | Records Management | 11051 330,262.64 | |
| 3800.109 | CM | Communication Services | 11053 51,276.94 | accumulated for citywide community surveys or other communication needs. to avoid spikes in levy during election year. Transfer of cost in off-year of elections - Transfer back in election year to offset increased cost due to election. |
| 3800.110 | CL | Elections | 11055 152,672.91 | |
| 3800.111 | HR | Comparable Worth | 11057 170,227.83 | to accumulate for market studies or surveys of wages & positions. |
| 3800.112 | PW | Comprehensive Plan | 11059 241,662.50 | to accumulate for comp plan updates. |
| 3800.113 | CO | Council Televising | 11060 686,062.81 | cable tv funds to provide for council chambers updates including sound, av equipment etc. revenue from sales of DWI forfeited vehicles and property used to pay for tow/impound costs and whatever else PD charges specific to the program. |
| 3800.116 | PO | DWI Forfeiture | 11065 119,629.61 | |
| 3800.115 | PO | Crime Prevention/DARE | 11066 5,067.30 | check every few years from State for participation in the program - no restriction on use - designated for Dare program. \$\$ received goes towards maintenance of the plot that are sold for that year (for mulch and soil) and to purchase tree stock for sales etc Recommendation is to transfer to Park Replacement. |
| 3800.118 | FO | Community Tree Sales & Plots | 11070 9,820.35 | |
| 3800.120 | ST | Opticon Semaphore System | 11071 11,557.01 | to be used for future replacements. |
| 3800.123 | PO | Radio Replacement - Police | 11073 387,196.79 | to accumulate for future radio replacement - anticipated use in 2022. |
| 3800.123 | FI | Radio Replacement - Fire | 56,591.55 | to accumulate for future radio replacement - anticipated use in 2022. |
| 3800.125 | PW | City Survey | 11074 13,461.92 | flash vote, General National community survey (survey completed in 2019 utilizing all designated funding, account will be closed). |
| 3800.126 | FI | Fire Projects | 11079 229,694.74 | to accumulate funds for Fire equipment that is not replaced every year ie: SCBA, turnout gear etc. |
| 3800.128 | PM | Millenium Garden | 11084 35,063.17 | maintain the millenium garden - the yard & garden expo or other donations - Recommendation is to transfer funds to Park Replacement. budgeted - used for non-annual replacement needs - batteries for tasers every two years - combat gauze (4 year shelf life), helmets (4 year shelf life), lasers (4 year replacement), Defibrilators (6 to 8 years). Allows replacement as needed for full life cycle use. |
| 3800.130 | PO | Police Projects | 11086 75,257.33 | |
| 3800.135 | PO | Police CFMH Class | 11088 7,337.35 | collection from registration fees for class - pass through for class materials. |
| 3800.134 | PO | DEA Asset Sharing - Police Operations | 11090 46,474.90 | dedicated to DEA program. |
| 3800.134 | PO | DEA Asset Sharing - City Portion of NWMDTF | 13,479.46 | dedicated to DEA program - for reimbursement of overtime related to North West Drug Task Force. |
| 3800.134 | PO | USSS | 1,791.06 | dedicated to DEA program. |
| 3800.137 | FO | Tree Preservation | 11092 1,068,788.83 | development provides seed \$ - reforests throughout the community - Recommendation is to transfer to Park Replacement. |
| 3800.138 | PO | Special Investigation Unit | 11093 19,737.20 | forfeiture money from human trafficking or prostitution - no restrictions. originally a placeholder during the transition to the County for future assessing needs. Recommendation is to repurpose and be used towards remodel of lower level offices. |
| 3800.139 | AD | Assessing - (lower level remodel) | 11094 38,408.65 | |
| 3800.140 | PK | Veterans Memorial | 11095 15,367.44 | collection of payments for requests to have names engraved on veterans wall -- fee is higher than cost to account for any repairs and maintenance over time - Recommendation is to transfer to Recreation Fund. |
| 3800.141 | PO | Police Body Cams | 11096 105,690.26 | 2017 budget amount to partially fund body cams. |
| TOTAL: | | | <u>3,924,042.82</u> | |

| | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------|---------|---------|---------|-----------|
| Revenues | 1,877,391 | 2,563,994 | 2,071,202 | 2,070,827 | 1,658,573 | 1,202,790 | 1,210,622 | 811,990 | 800,012 | 800,010 | 802,495 | 803,761 | 810,043 |
| Expenditures | 1,385,238 | 2,230,125 | 2,101,200 | 3,051,200 | 6,121,200 | 576,200 | 1,101,200 | 1,770,200 | 800,200 | 601,200 | 701,200 | 301,200 | 1,401,200 |
| Cash Flow | 5,360,296 | 5,696,175 | 5,666,177 | 4,685,804 | 223,177 | 849,767 | 959,189 | 979 | 791 | 199,601 | 300,896 | 803,457 | 212,300 |

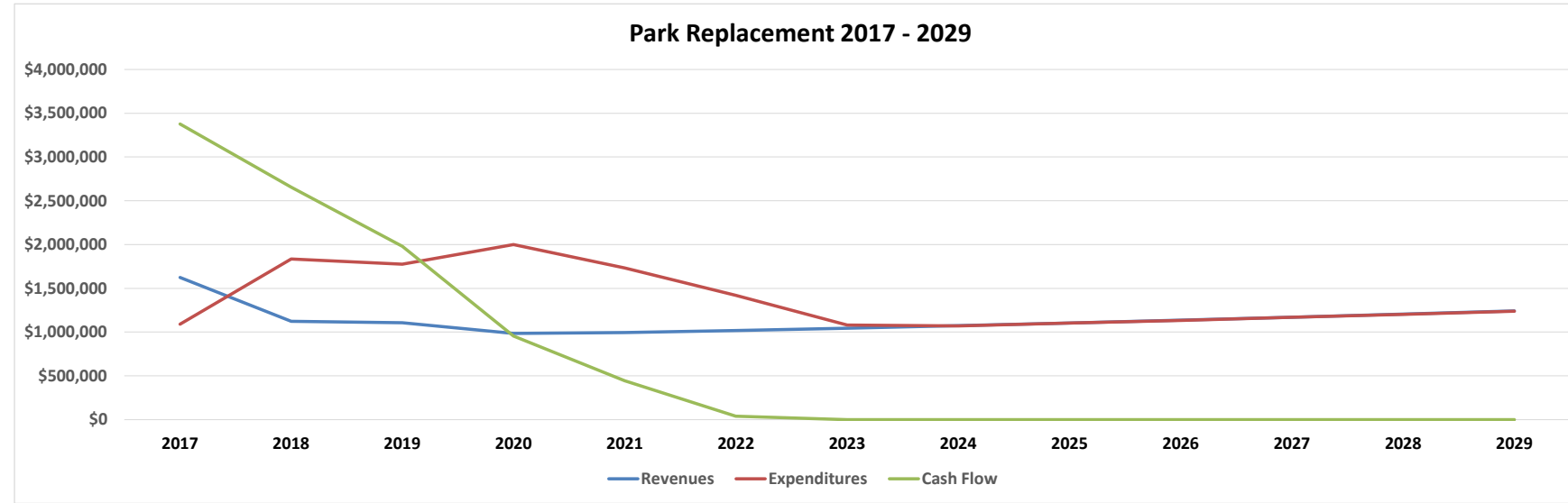


**City of Plymouth
Park Dedication Fund
Capital Expenditure Projections**

| | % New Development | Year | Inflated | | | % New Development | Year | Inflated | |
|---------------------------------|-------------------|------|------------------|----------------------------|-------------------------------|-------------------|------|-------------------|----------------------------|
| | | | 2019 Cost | Cost At Const ¹ | | | | 2019 Cost | Cost At Const ¹ |
| Northwest Greenway Trail | 100.00% | 2019 | 2,500,000 | 2,500,000 | Northwest Greenway | 100.00% | 2024 | 1,369,000 | 1,369,000 |
| Land Acquisition | 100.00% | 2019 | 200,000 | 200,000 | Park Amenities and Facilities | 100.00% | 2024 | 100,000 | 100,000 |
| New Trails | 100.00% | 2019 | 250,000 | 250,000 | Land Acquisition | 100.00% | 2024 | 300,000 | 300,000 |
| Neighborhood Parks | 100.00% | 2019 | 250,000 | 250,000 | | | | 1,769,000 | 1,769,000 |
| | | | <u>3,200,000</u> | <u>3,200,000</u> | | | | | |
| New Trails | 100.00% | 2020 | 300,000 | 300,000 | New Trails | 100.00% | 2025 | 499,000 | 499,000 |
| Northwest Greenway | 100.00% | 2020 | 2,200,000 | 2,200,000 | Land Acquisition | 100.00% | 2025 | 300,000 | 300,000 |
| Park Amenities and Facilities | 100.00% | 2020 | 250,000 | 250,000 | | | | 799,000 | 799,000 |
| Land Acquisition | 100.00% | 2020 | 300,000 | 300,000 | | | | | |
| | | | <u>3,050,000</u> | <u>3,050,000</u> | | | | | |
| Neighborhood Parks | 100.00% | 2021 | 250,000 | 250,000 | Neighborhood Parks | 100.00% | 2026 | 300,000 | 300,000 |
| Park Lighting | 100.00% | 2021 | 120,000 | 120,000 | Land Acquisition | 100.00% | 2026 | 300,000 | 300,000 |
| New Trails | 100.00% | 2021 | 150,000 | 150,000 | | | | 600,000 | 600,000 |
| 10th Playfield Land Development | 100.00% | 2021 | 5,300,000 | 5,300,000 | | | | | |
| Land Acquisition | 100.00% | 2021 | 300,000 | 300,000 | Neighborhood Parks | 100.00% | 2027 | 400,000 | 400,000 |
| | | | <u>6,120,000</u> | <u>6,120,000</u> | Land Acquisition | 100.00% | 2027 | 300,000 | 300,000 |
| | | | | | | | | 700,000 | 700,000 |
| New Trails | 100.00% | 2022 | 275,000 | 275,000 | Neighborhood Parks | 100.00% | 2028 | 300,000 | 300,000 |
| Land Acquisition | 100.00% | 2022 | 300,000 | 300,000 | | | | | |
| | | | <u>575,000</u> | <u>575,000</u> | Outdoor Artificial Turf | 100.00% | 2029 | 1,200,000 | 1,200,000 |
| | | | | | Park Amenities and Facilities | 100.00% | 2029 | 200,000 | 200,000 |
| | | | | | | | | 1,400,000 | 1,400,000 |
| New Trails | 100.00% | 2023 | 500,000 | 500,000 | | | | <u>19,613,000</u> | <u>19,613,000</u> |
| New Trails | 100.00% | 2023 | 300,000 | 300,000 | | | | | |
| Land Acquisition | 100.00% | 2023 | 300,000 | 300,000 | | | | | |
| | | | <u>1,100,000</u> | <u>1,100,000</u> | | | | | |
| | | | | | Unidentified Funding | | | | |
| | | | | | Northwest Greenway | 100.00% | 2024 | 231,000 | 231,000 |
| | | | | | New Trails | 100.00% | 2025 | 51,000 | 51,000 |
| | | | | | | | | <u>282,000</u> | <u>282,000</u> |

¹Inflation factored in for project costs beyond the 2020-2029 CIP document. Construction inflation is factored at 2%. Land inflation is factored at 15%. Inflation already a consideration when preparing the Capital Improvement Plan.

| | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 |
|-------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Revenues | 1,492,979 | 990,257 | 972,303 | 982,375 | 991,346 | 1,015,109 | 1,040,775 | 1,070,989 | 1,102,513 | 1,134,989 | 1,168,443 | 1,202,895 | 1,238,385 |
| Interfund Loan Received | 128,732 | 130,663 | 132,623 | - | - | - | - | - | - | - | - | - | - |
| Cash In | 1,623,728 | 1,122,938 | 1,106,945 | 984,395 | 993,367 | 1,017,131 | 1,042,798 | 1,073,013 | 1,104,538 | 1,137,015 | 1,170,470 | 1,204,923 | 1,240,414 |
| Expenditures | 881,478 | 1,621,156 | 1,554,251 | 1,772,455 | 1,500,455 | 1,420,468 | 1,080,482 | 1,071,497 | 1,102,512 | 1,134,527 | 1,168,543 | 1,202,559 | 1,238,576 |
| Interfund Loan Payments | 207,722 | 213,954 | 220,372 | 226,983 | 233,793 | - | - | - | - | - | - | - | - |
| Cash Out | 1,089,200 | 1,835,110 | 1,774,623 | 1,999,438 | 1,734,248 | 1,420,468 | 1,080,482 | 1,071,497 | 1,102,512 | 1,134,527 | 1,168,543 | 1,202,559 | 1,238,576 |
| Cash Flow | 3,377,908 | 2,655,065 | 1,978,757 | 954,883 | 445,775 | 40,416 | 709 | 201 | 203 | 665 | 565 | 901 | 710 |

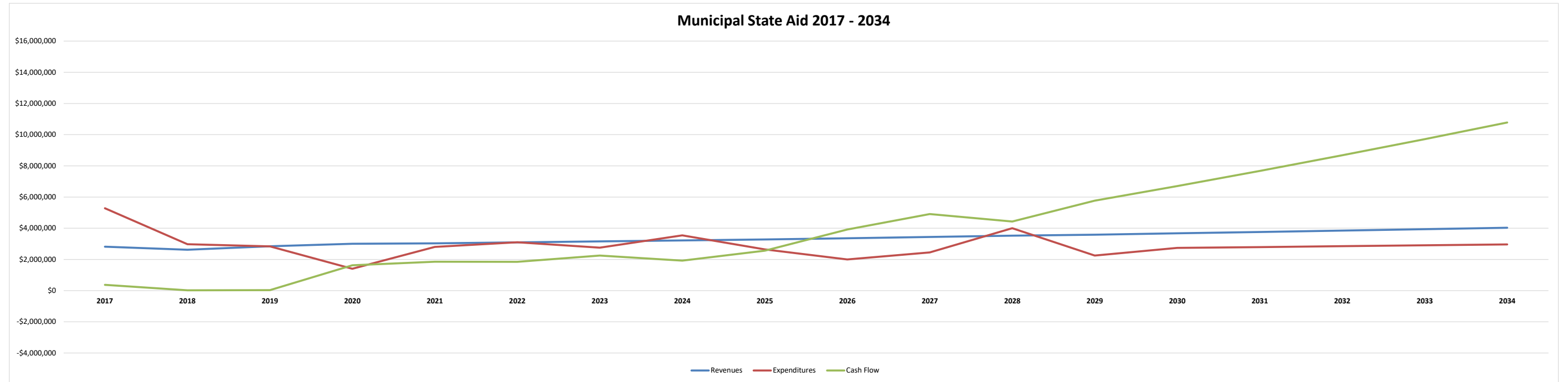


**City of Plymouth
Park Replacement Fund
Capital Expenditure Projections**

| | % New Development | Year | Inflated | | | % New Development | Year | Inflated | | | % New Development | Year | Inflated | |
|-----------------------------------|-------------------|------|-----------|----------------------------|-----------------------------------|-------------------|------|-----------|----------------------------|-----------------------------------|-------------------|------|-----------|----------------------------|
| | | | 2019 Cost | Cost At Const ¹ | | | | 2019 Cost | Cost At Const ¹ | | | | 2019 Cost | Cost At Const ¹ |
| Parking Lot Repair/Replacement | 100.00% | 2019 | 700,000 | 700,000 | Replace Irrigation Systems | 100.00% | 2023 | 252,000 | 252,000 | Replace Irrigation Systems | 100.00% | 2028 | 300,000 | 300,000 |
| Trail Repair | 100.00% | 2019 | 300,000 | 300,000 | Replace Misc. Boardwalks | 100.00% | 2023 | 275,000 | 275,000 | Tennis Court Repair | 100.00% | 2028 | 302,000 | 302,000 |
| Playground Replacement/Renovation | 100.00% | 2019 | 350,000 | 350,000 | Parking Lot Repair/Replacement | 100.00% | 2023 | 200,000 | 200,000 | Parking Lot Repair/Replacement | 100.00% | 2028 | 100,000 | 100,000 |
| Misc. Park Improvements | 100.00% | 2019 | 75,000 | 75,000 | Trail Repair | 100.00% | 2023 | 103,000 | 103,000 | Playground Replacement/Renovation | 100.00% | 2028 | 350,000 | 350,000 |
| Replace Misc. Boardwalks | 100.00% | 2019 | 80,000 | 80,000 | Playground Replacement/Renovation | 100.00% | 2023 | 250,000 | 250,000 | Misc. Park Improvements | 100.00% | 2028 | 150,000 | 150,000 |
| Park Building Renovation/Repair | 100.00% | 2019 | 35,000 | 35,000 | | | | 1,080,000 | 1,080,000 | | | | 1,202,000 | 1,202,000 |
| | | | 1,540,000 | 1,540,000 | | | | | | | | | | |
| Replace Misc. Boardwalks | 100.00% | 2020 | 65,000 | 65,000 | Replace Misc. Boardwalks | 100.00% | 2024 | 225,000 | 225,000 | Replace Misc. Boardwalks | 100.00% | 2029 | 150,000 | 150,000 |
| Tennis Court Repair | 100.00% | 2020 | 210,000 | 210,000 | Trail Repair | 100.00% | 2024 | 346,000 | 346,000 | Trail Repair | 100.00% | 2029 | 500,000 | 500,000 |
| Parking Lot Repair/Replacement | 100.00% | 2020 | 150,000 | 150,000 | Playground Replacement/Renovation | 100.00% | 2024 | 500,000 | 500,000 | Playground Replacement/Renovation | 100.00% | 2029 | 375,000 | 375,000 |
| Field Renovation/Replacement | 100.00% | 2020 | 300,000 | 300,000 | | | | 1,071,000 | 1,071,000 | Park Building Renovation/Repair | 100.00% | 2029 | 213,000 | 213,000 |
| Trail Repair | 100.00% | 2020 | 300,000 | 300,000 | | | | | | | | | 1,238,000 | 1,238,000 |
| Playground Replacement/Renovation | 100.00% | 2020 | 400,000 | 400,000 | Replace Misc. Boardwalks | 100.00% | 2025 | 75,000 | 75,000 | | | | | |
| Misc. Park Improvements | 100.00% | 2020 | 250,000 | 250,000 | Parking Lot Repair/Replacement | 100.00% | 2025 | 500,000 | 500,000 | | | | | |
| Park Building Renovation/Repair | 100.00% | 2020 | 90,000 | 90,000 | Trail Repair | 100.00% | 2025 | 57,000 | 57,000 | | | | | |
| | | | 1,765,000 | 1,765,000 | Playground Replacement/Renovation | 100.00% | 2025 | 270,000 | 270,000 | | | | | |
| | | | | | Misc. Park Improvements | 100.00% | 2025 | 200,000 | 200,000 | | | | | |
| | | | | | | | | 1,102,000 | 1,102,000 | | | | | |
| Parking Lot Repair/Replacement | 100.00% | 2021 | 500,000 | 500,000 | | | | | | Trail Repair | 100.00% | 2023 | 297,000 | 297,000 |
| Trail Repair | 100.00% | 2021 | 400,000 | 400,000 | Replace Irrigation Systems | 100.00% | 2026 | 250,000 | 250,000 | Trail Repair | 100.00% | 2024 | 154,000 | 154,000 |
| Playground Replacement/Renovation | 100.00% | 2021 | 450,000 | 450,000 | Replace Misc. Boardwalks | 100.00% | 2026 | 150,000 | 150,000 | Trail Repair | 100.00% | 2025 | 443,000 | 443,000 |
| Misc. Park Improvements | 100.00% | 2021 | 150,000 | 150,000 | Parking Lot Repair/Replacement | 100.00% | 2026 | 100,000 | 100,000 | Trail Repair | 100.00% | 2026 | 316,000 | 316,000 |
| | | | 1,500,000 | 1,500,000 | Trail Repair | 100.00% | 2026 | 184,000 | 184,000 | Park Building Renovation/Repair | 100.00% | 2027 | 1,032,000 | 1,032,000 |
| Replace Irrigation Systems | 100.00% | 2022 | 375,000 | 375,000 | Playground Replacement/Renovation | 100.00% | 2026 | 300,000 | 300,000 | Tennis Court Repair | 100.00% | 2028 | 98,000 | 98,000 |
| Add/Replace Outdoor Hockey Rinks | 100.00% | 2022 | 150,000 | 150,000 | Misc. Park Improvements | 100.00% | 2026 | 150,000 | 150,000 | Trail Repair | 100.00% | 2028 | 500,000 | 500,000 |
| Replace Misc. Boardwalks | 100.00% | 2022 | 125,000 | 125,000 | | | | 1,134,000 | 1,134,000 | Park Building Renovation/Repair | 100.00% | 2029 | 787,000 | 787,000 |
| Trail Repair | 100.00% | 2022 | 400,000 | 400,000 | | | | | | | | | 3,627,000 | 3,627,000 |
| Playground Replacement/Renovation | 100.00% | 2022 | 270,000 | 270,000 | Trail Repair | 100.00% | 2027 | 500,000 | 500,000 | | | | | |
| Misc. Park Improvements | 100.00% | 2022 | 100,000 | 100,000 | Playground Replacement/Renovation | 100.00% | 2027 | 400,000 | 400,000 | | | | | |
| | | | 1,420,000 | 1,420,000 | Park Building Renovation/Repair | 100.00% | 2027 | 268,000 | 268,000 | | | | | |
| | | | | | | | | 1,168,000 | 1,168,000 | | | | | |

¹Inflation factored in for project costs beyond the 2020-2029 CIP document. Construction inflation is factored at 2%. Land inflation is factored at 15%. Inflation already a consideration when preparing the Capital Improvement Program.

| | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Revenues | 2,818,377 | 2,620,414 | 2,847,011 | 3,000,667 | 3,028,191 | 3,091,678 | 3,152,818 | 3,221,350 | 3,280,236 | 3,354,855 | 3,441,494 | 3,524,010 | 3,585,866 | 3,676,280 | 3,762,159 | 3,849,941 | 3,939,668 | 4,031,380 |
| Expenditures | 5,282,269 | 2,974,939 | 2,839,376 | 1,400,800 | 2,800,800 | 3,100,800 | 2,750,800 | 3,545,800 | 2,640,800 | 2,000,800 | 2,450,800 | 4,000,800 | 2,250,800 | 2,737,375 | 2,792,106 | 2,847,932 | 2,904,875 | 2,962,956 |
| Cash Flow | 373,480 | 20,309 | 27,944 | 1,627,811 | 1,855,202 | 1,846,079 | 2,248,097 | 1,923,648 | 2,563,084 | 3,917,139 | 4,907,834 | 4,431,043 | 5,766,109 | 6,705,014 | 7,675,067 | 8,677,076 | 9,711,869 | 10,780,292 |



**City of Plymouth
Municipal State Aid Fund
Capital Expenditure Projections**

| | % New Development | Year | 2019 Cost | Inflated Cost At Const ¹ | | % New Development | Year | 2019 Cost | Inflated Cost At Const ¹ | | % New Development | Year | 2019 Cost | Inflated Cost At Const ¹ |
|---|-------------------|------|------------------|-------------------------------------|--------------------------------------|-------------------|------|------------------|-------------------------------------|------------------------|-------------------|--------------|-------------------|-------------------------------------|
| Brockton Lane | 100.00% | 2019 | 1,431,009 | 1,431,009 | 54th Ave from Peony Lane to CSAH 101 | 100.00% | 2025 | 1,900,000 | 1,900,000 | Full Depth Reclamation | 100.00% | 2030 | 2,430,000 | 2,736,575 |
| Rockford Road at I-494 Bridge Replacement | 100.00% | 2019 | 1,000,000 | 1,000,000 | Full Depth Reclamation | 100.00% | 2025 | 440,000 | 440,000 | Full Depth Reclamation | 100.00% | 2031 | 2,430,000 | 2,791,306 |
| Mill & Overlay | 100.00% | 2019 | 407,567 | 407,567 | Traffic Signal Improvements | 100.00% | 2025 | 300,000 | 300,000 | Full Depth Reclamation | 100.00% | 2031 | 2,430,000 | 2,791,306 |
| | | | <u>2,838,576</u> | <u>2,838,576</u> | | | | <u>2,640,000</u> | <u>2,640,000</u> | | | | | |
| Full Depth Reclamation - Delayed in 2019 | 100.00% | 2020 | 1,330,000 | 1,330,000 | Full Depth Reclamation | 100.00% | 2026 | 2,000,000 | 2,000,000 | Full Depth Reclamation | 100.00% | 2032 | 2,430,000 | 2,847,132 |
| Full Depth Reclamation | 100.00% | 2020 | 1,400,000 | 1,400,000 | Full Depth Reclamation | 100.00% | 2027 | 2,400,000 | 2,400,000 | Full Depth Reclamation | 100.00% | 2032 | 2,430,000 | 2,847,132 |
| | | | <u>2,730,000</u> | <u>2,730,000</u> | | | | | | | | | | |
| Full Depth Reclamation | 100.00% | 2021 | 2,800,000 | 2,800,000 | Full Depth Reclamation | 100.00% | 2027 | 2,400,000 | 2,400,000 | Full Depth Reclamation | 100.00% | 2033 | 2,430,000 | 2,904,075 |
| | | | <u>2,800,000</u> | <u>2,800,000</u> | Traffic Signal Improvements | 100.00% | 2027 | 50,000 | 50,000 | Full Depth Reclamation | 100.00% | 2033 | 2,430,000 | 2,904,075 |
| | | | | | | | | <u>2,450,000</u> | <u>2,450,000</u> | | | | | |
| Full Depth Reclamation | 100.00% | 2022 | 3,100,000 | 3,100,000 | Full Depth Reclamation | 100.00% | 2028 | 4,000,000 | 4,000,000 | Full Depth Reclamation | 100.00% | 2034 | 2,430,000 | 2,962,156 |
| | | | <u>3,100,000</u> | <u>3,100,000</u> | | | | | | | | | | |
| Full Depth Reclamation | 100.00% | 2023 | 2,750,000 | 2,750,000 | Full Depth Reclamation | 100.00% | 2029 | 2,250,000 | 2,250,000 | | | | | |
| | | | <u>2,750,000</u> | <u>2,750,000</u> | | | | <u>2,250,000</u> | <u>2,250,000</u> | | | Total | <u>43,253,576</u> | <u>45,344,821</u> |
| 54th Ave from Peony Lane to CSAH 101 | 100.00% | 2024 | 250,000 | 250,000 | | | | | | | | | | |
| Cty Rd 9 at TH 169 Bridge Replacement | 100.00% | 2024 | 1,000,000 | 1,000,000 | | | | | | | | | | |
| TH 55 at Vicksburg Ln Signal Replacement Proj | 100.00% | 2024 | 295,000 | 295,000 | | | | | | | | | | |
| Full Depth Reclamation | 100.00% | 2024 | 2,000,000 | 2,000,000 | | | | | | | | | | |
| | | | <u>3,545,000</u> | <u>3,545,000</u> | | | | | | | | | | |

¹Inflation factored in for project costs beyond the 2019-2023 CIP document. Placeholder project inflation is factored at 2%. Inflation already a consideration when preparing the Capital Improvement Program.

**Special City
Council**

October 8, 2019

To: Dave Callister, City Manager**Prepared by:** Sandy Engdahl, City Clerk**Reviewed by:** Laurie Hokkanen, Administrative Services Director**Item:** Set future Study Sessions**1. Action Requested:**

Schedule Study Sessions and/or add topics as desired. Calendars are attached to assist with scheduling.

2. Background:

Pending Study Session Topics (at least three Council members have approved the following study items on the list):

-IOCP Affordable Workforce Housing Tour

Other Council requests for Study Session Topics:

None at this time.

Staff requests for Study Session Topics:

-Four Seasons Mall redevelopment Project (suggest October 29 at 5:30 p.m.)

-Quarterly City Manager's update (following November 12 Regular meeting)

3. Budget Impact:

N/A

4. Attachments:

[October](#)

[November](#)

[December](#)



| SUN | MON | TUES | WED | THUR | FRI | SAT |
|-----|-----|--|--|--|--|-----|
| | | 1 | 2 7:00 PM PLANNING COMMISSION MEETING Council Chambers | 3 | 4 | 5 |
| 6 | 7 | 8 5:30 PM SPECIAL COUNCIL MEETING CIP, Utility Study & Other Funds Budget Review Medicine Lake Room 7:00 PM REGULAR COUNCIL MEETING Council Chambers | 9 7:00 PM ENVIRONMENTAL QUALITY COMMITTEE MEETING Council Chambers | 10 | 11 | 12 |
| 13 | 14 | 15 5:00 PM SPECIAL COUNCIL MEETING CIP, Utility Study & Other Funds Budget Review (if needed), City Center 2.0 Medicine Lake Room | 16 | 17 | 18 | 19 |
| 20 | 21 | 22 5:30 PM SPECIAL COUNCIL MEETING Watershed Districts & MN GreenSteps Cities Program Medicine Lake Room 7:00 PM REGULAR COUNCIL MEETING Council Chambers | 23 | 24 7:00 PM HOUSING AND REDEVELOPMENT AUTHORITY MEETING Parkers Lake Room | 25 6:00 PM-9:00 PM Halloween at the Creek Plymouth Creek Center | 26 |
| 27 | 28 | 29 | 30 7:00 PM PLANNING COMMISSION MEETING Council Chambers | 31 | | |



City of
Plymouth

November 2019

| SUN | MON | TUES | THUR | FRI | SAT |
|---|---|--|---|--|---|
| | | | | 1 | 2 |
| 3 | 4 | 5 | 6 7:00 PM PLANNING COMMISSION MEETING Council Chambers | 7 | 8 |
| 10 | 11  VETERANS DAY CITY OFFICES CLOSED | 12 5:30 PM SPECIAL COUNCIL MEETING Budget/CIP (if needed) Medicine Lake Room 7:00 PM REGULAR COUNCIL MEETING Council Chambers | 13 7:00 PM ENVIRONMENTAL QUALITY COMMITTEE MEETING Medicine Lake Room | 14 7:00 PM PARK & REC ADVISORY COMMISSION MEETING Plymouth Ice Center | 15 |
| 17 | 18 | 19 | 20 7:00 PM PLANNING COMMISSION MEETING Council Chambers | 21 7:00 PM HOUSING AND RE- DEVELOPMENT AUTHORITY MEETING Parkers Lake Room | 22 |
| 24 Plymouth Arts Fair Plymouth Creek Center | 25 | 26 5:30 PM SPECIAL COUNCIL MEETING Review Board and Commission Applications Medicine Lake Room 7:00 PM REGULAR COUNCIL MEETING Council Chambers | 27 | 28 THANKSGIVING HOLIDAY CITY OFFICES CLOSED | 29 THANKSGIVING HOLIDAY CITY OFFICES CLOSED |
| | | | | | 30 Plymouth Arts Fair Plymouth Creek Center |



City of
Plymouth

December 2019

| SUN | MON | TUES | WED | THUR | FRI | SAT |
|-----|-----|--|---|---|-----|--|
| 1 | 2 | 3 5:30 PM SPECIAL COUNCIL MEETING Board and Commission Interviews Medicine Lake Room | 4 7:00 PM PLANNING COMMISSION MEETING Council Chambers | 5 | 6 | 7 2:00 PM - 5:00 PM Old Fashioned Christmas Plymouth Creek Park |
| 8 | 9 | 10 7:00 PM REGULAR COUNCIL MEETING Council Chambers | 11 7:00 PM ENVIRONMENTAL QUALITY COMMITTEE MEETING Council Chambers 7:00 PM CHARTER COMMISSION MEETING Medicine Lake Room | 12 | 13 | 14 |
| 15 | 16 | 17 | 18 7:00 PM PLANNING COMMISSION MEETING Council Chambers | 19 | 20 | 21 |
| 22 | 23 | 24 CHRISTMAS EVE CITY OFFICES CLOSED AT NOON | 25 CHRISTMAS DAY CITY OFFICES CLOSED | 26 7:00 PM HOUSING AND REDEVELOPMENT AUTHORITY MEETING Parkers Lake Room | 27 | 28 |
| 29 | 30 | 31 | | | | |