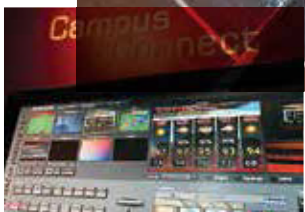
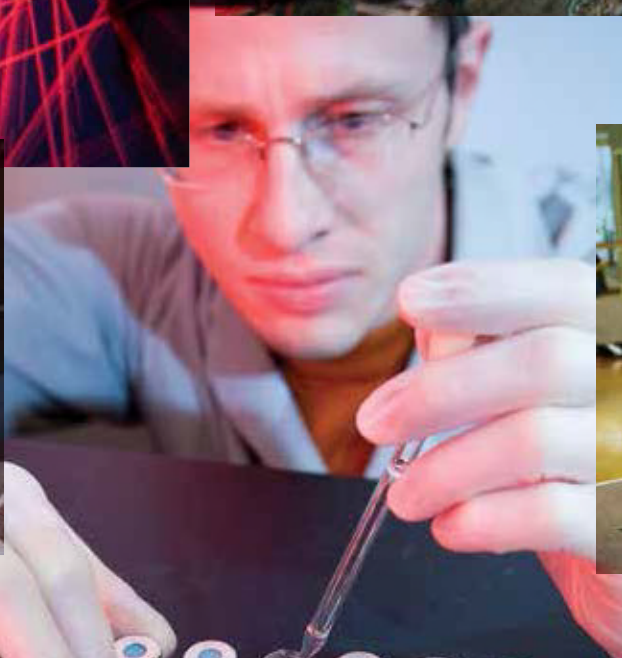
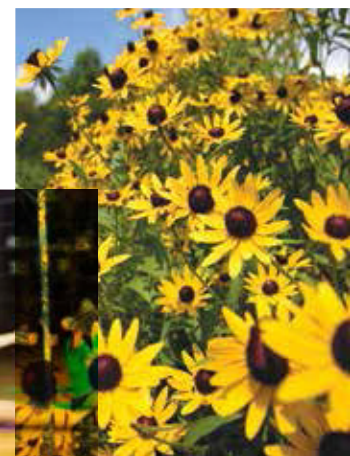
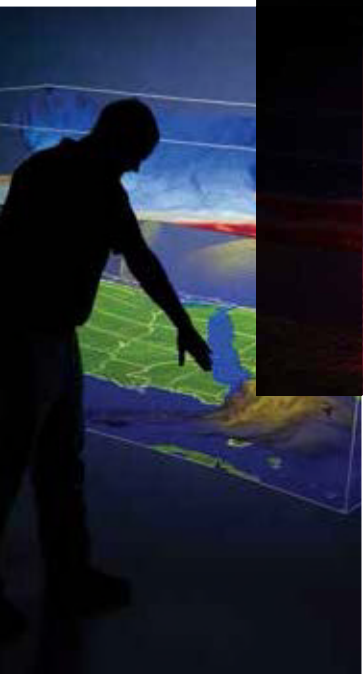
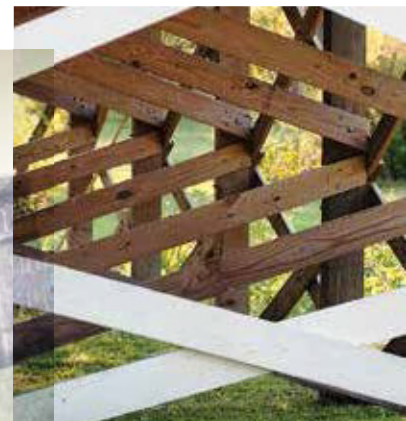
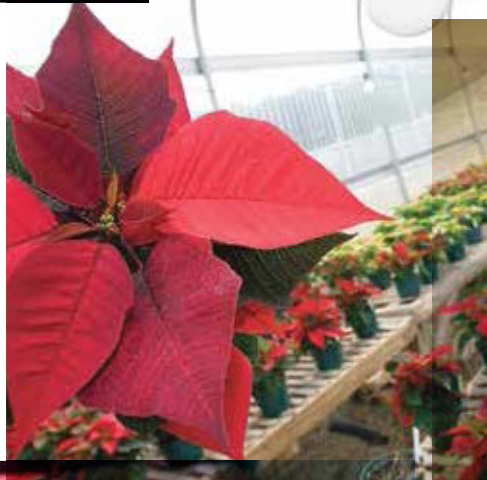
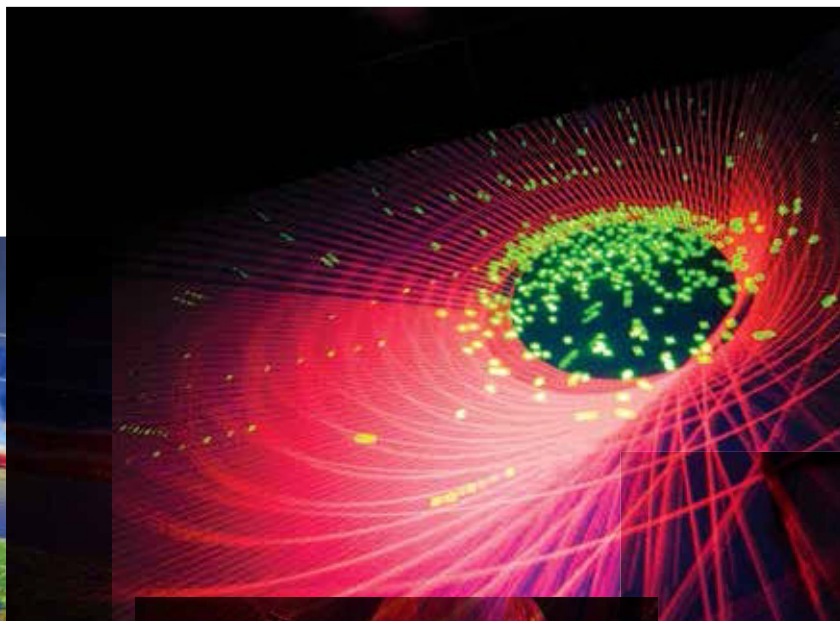




Research + Creativity =

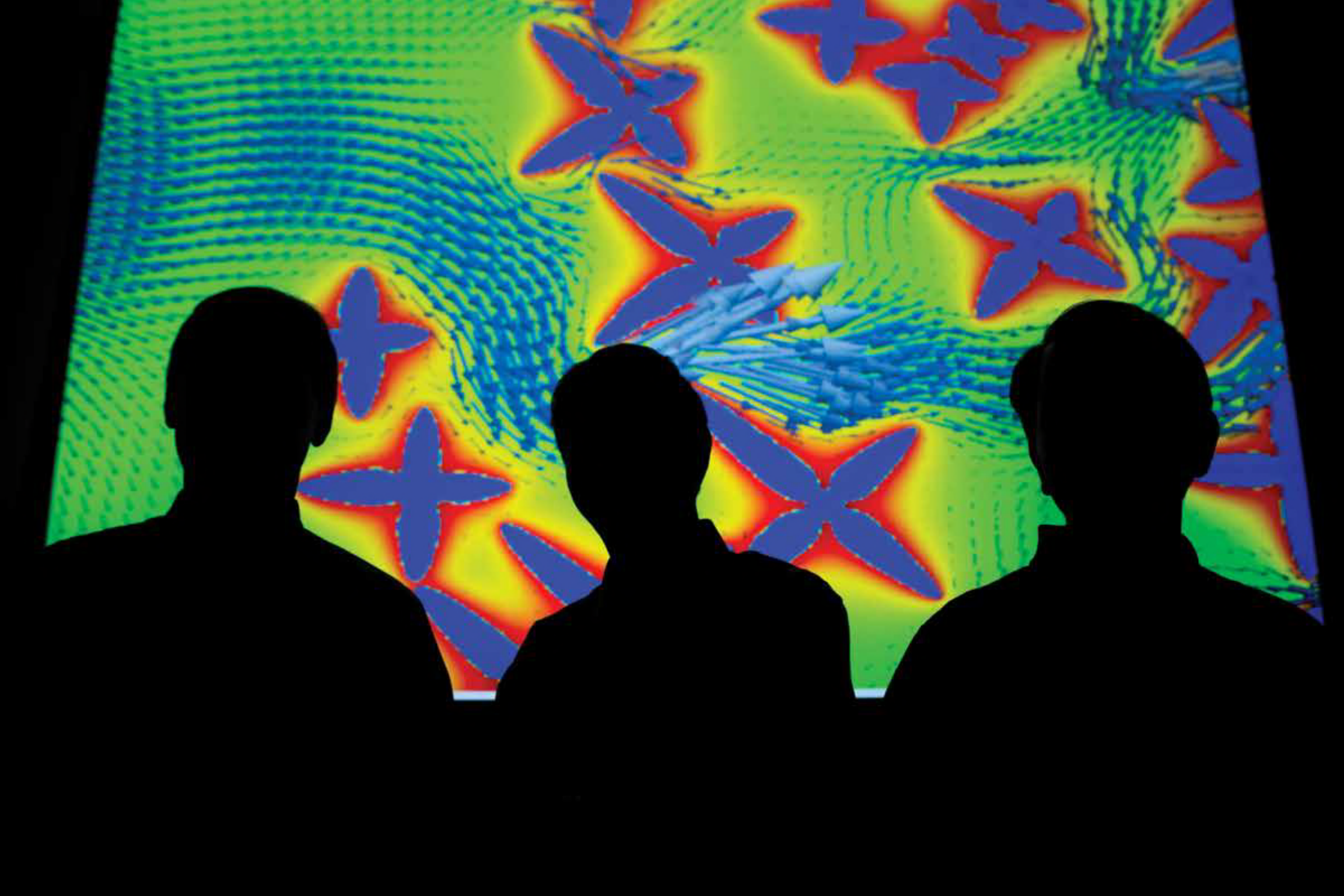
DISCOVERY





MSU FOUNDATION
Annual Report
FOR 2013-2014





RESEARCH + CREATIVITY = DISCOVERY

The potential for discovery often lies in unexpected places.



At Mississippi State University, our faculty and students are pioneering efforts to tap into unknown potential with bold research and innovative creativity. On a daily basis, they harness the power of knowledge to meet the challenges of our time and impact the world through their endeavors. With the strength of private gifts, the efforts of our institution will advance beyond excellent to allow us to compete with leading institutions across the nation.

F

From its early origins as the Agricultural and Mechanical College of Mississippi, our institution grew into Mississippi State College and eventually emerged as the modern-era Mississippi State University. Early research in seeds and crops and chemicals and textiles helped us gain a firm foundation on which to build. In our second century, our university creates a greater impact in these areas and many more as it carries out its tri-fold mission.

At this juncture in its history, MSU has amassed a great reputation. The university is one of the top research institutions in the United States, carrying the “very high research activity” classification by the Carnegie Foundation for the Advancement of Teaching. Only 107 universities in the U.S., along with MSU, achieved the status in 2014. Additionally, as a public land-grant institution, MSU is a national leader in research and development expenditures, continuing a steadily increasing growth trend that reflects total expenditures of more than \$230

million. MSU maintains an outstanding record for attracting external funding for research, and the National Science Foundation ranks our institution in the top 10 percent nationally for engineering expenditures in research and development.

With nationally prominent programs, MSU is providing the highly educated workforce and expertise needed by industry and agriculture to compete in the global economy. Through service, outreach and engagement, MSU extends its resources and assistance to help improve efficiency and quality in business, education, health care and government.

The future of our world is dependent on the caliber of future leaders who earn degrees from major universities. Therefore, an education at MSU that extends further than the classroom becomes more vital over time. It is in the laboratories where hands-on learning becomes practice to find answers to questions facing our world. In the coming years, the impact of hundreds of faculty members, who

teach, research with, and mentor more than 20,000 students who enroll at our university annually from across the United States and over 70 other countries, will be immeasurable.

When MSU attracts the best talent—students and faculty—every university stakeholder benefits. The cause and effect is clear—undergraduate, graduate and doctoral students are given access to great minds through engaged learning at MSU. The endeavors of our students and faculty can boost the overall academic climate and reputation of the university.

In our research endeavors, we proudly involve undergraduate students and graduate students. A growing diverse student population learns and researches with faculty who are leaders in their fields. Recruiting and retaining the best faculty—like the three individuals profiled in this annual report—can truly define a university’s future. These faculty, and hundreds more at MSU, change lives through their work.

T

The opportunity for discoveries, both large and small, by our distinguished faculty and talented students often start with philanthropy.

Whether contributions come in the form of gifts from individuals, corporate support, or state and government grants, research at MSU depends on this level of financial investment to enable us to raise the bar in our endeavors.

Steady and generous private support will carry MSU toward its long-range goal of recognition among the elite universities in the nation and keep our institution home to contemporary research that is both nationally and internationally significant. Furthermore, gifts drive creativity and innovation that will resonate beyond our campus outwardly into the world around us.

Infinite Impact: The Mississippi State University Campaign is crucial to our evolution as an institution. We can capitalize on MSU's greatest strengths over the course of this multi-year endeavor. Campaign gifts will help our researchers uncover the mysteries of their fields and respond with answers. From identifying alternate forms of energy to better understanding the root causes for health and education disparity to promoting environmental sustainability, research at MSU will further life-altering discovery. Our institution is entrenched in major research in the areas of hybrid automotive technology, solving world hunger, biological sciences, super computing, healthcare, sustainable design, and the list continues.

MSU is building on existing strengths in engineering and

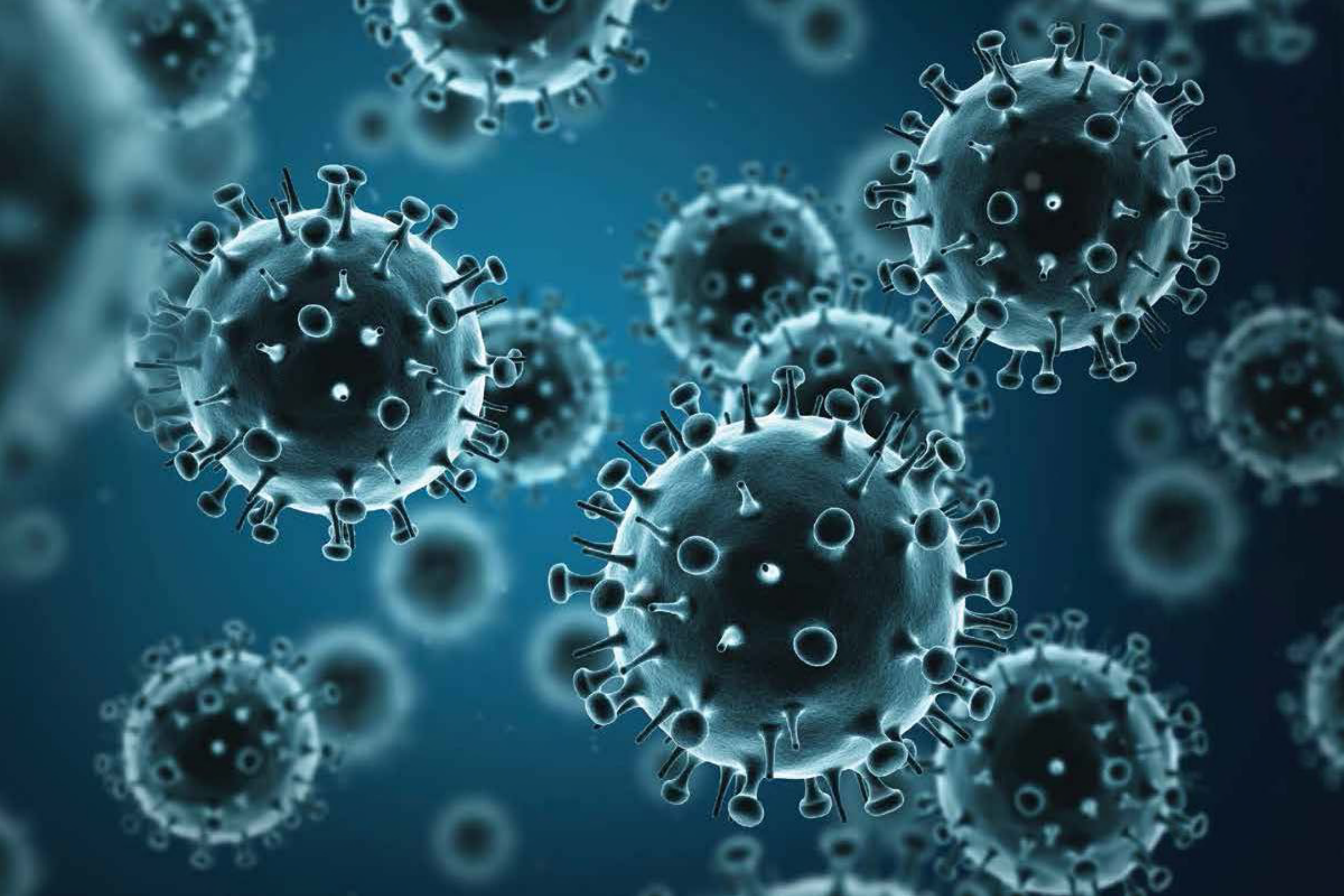
agricultural sciences and pursuing emerging opportunities in other fields that match the university's areas of expertise and the needs of the region, nation and world. Establishing more partnerships in research will enable the university to directly impact Mississippi and its economy. With MSU insight and partnership, companies are positioned to gain the competitive advantage that comes from harnessing the latest advances in knowledge to increase productivity and create innovative products in diverse fields.

To be successful in this competitive and challenging environment, MSU must have flexible dollars that can be used as and when needed to fulfill the mission and objectives of our university. To this end, *Infinite Impact* will push our research to become limitless for the betterment of mankind. The results of our endeavors will influence what we understand about yesterday, how we live today, and what we will face tomorrow. MSU is ready to claim its place among the nation's premier universities and *Infinite Impact* will position us within this realm.

We proudly present you with this annual report as the second in a series for *Infinite Impact* that will examine five focus areas of the campaign—success, discovery, outreach, globalization, and experience. With the assistance of campaign gifts, our university can deliver a quality education to our students, spark economic development, and enhance the quality of life as a leading public research university.

Our pioneering discovery starts now.





DR. HENRY WAN

Impacting worldwide health through discovery



Dr. Xiu-Feng (Henry) Wan could be on the faculty of many other major research institutions. He remains at Mississippi State University, however, because of the freedom the institution gives him to research in a manner he finds both personally satisfying and beneficial to animals and humans.

W

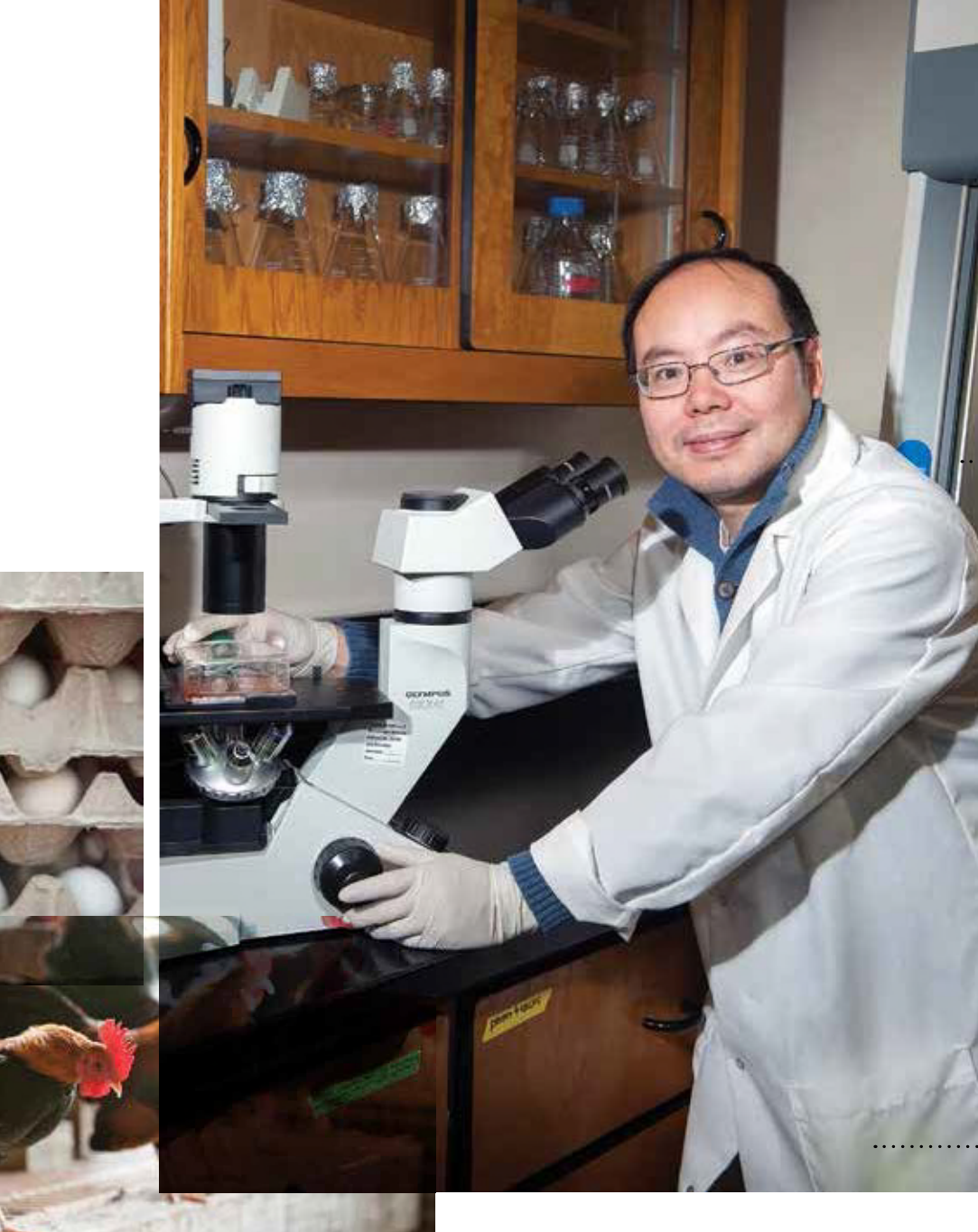
Wan is a leading influenza viral scientist and chooses the university's College of Veterinary Medicine as his professional base. He is an associate professor in systems biology in the Department of Basic Sciences, a role he has held for more than a decade.

A goal for Wan is to take Mississippi State to the pinnacle of research by one day developing a universal vaccine for influenza viruses in humans and animals that is both efficient and economical. Wan became the first scientist to isolate the highly pathogenic H5N1 avian influenza virus while doing graduate work in China, and today he continues his life's research on that particular virus and other viruses.

Wan's work translates on a global scale. His research with influenza vaccines is part of CVM's leading contributions to the effort known as One Health. The One Health movement is a worldwide strategy for expanding interdisciplinary collaborations and communications in all aspects of healthcare for humans, animals and the environment. The initiative promotes three key components—connect, share and thrive—and these components are ever-present in Wan's teaching and research.

Wan was born and grew up in a small town on the Yangtze River in central China and understands firsthand the need for One Health. He earned a veterinary degree from Jiangxi Agricultural University and a master's degree in Avian Medicine from South China Agricultural University before earning a master's degree in computer science and a Ph.D. degree in veterinary medicine, both from MSU.





As an MSU researcher, Wan has found that biology and computer science make the perfect combination for tracking animal flu viruses. He developed a computer program that provides a better understanding of why flu viruses mutate and how they spread.

“I became very interested in influenza viruses during my education,” Wan said. “My research centers around influenza A viruses –where they come from, where they change, and how they spread.”

Wan’s program tracks antigens, the substances that cause antibody production in response to different viruses. His system, called AntigenMap, sounds complicated, but it offers a clear visual of flu viruses over time and populations. Antigen allows users to “see” viruses on two- or three-dimensional maps.

Wan’s program also provides information on each of the more than 30,000 viruses’ gene segments. It displays each gene segment and provides maps showing the distances between the segments. The information is used to determine how the segments relate to each other and group together to form different influenza viruses.

“Influenza viruses are always changing. They reproduce to become more fit, or virulent, to continue to spread,” Wan said. “The program aims to seek a better understanding of why they mutate and how they spread. Knowing this helps us more accurately predict when new viruses will arise.”

R

Researchers begin the mapping process by ranking each virus. Wan likens this process to the way users rank movies on Netflix.

“When you rank movies on Netflix, the program is able to build recommendations that suit your tastes,” Wan said. “We build the same sort of table for flu viruses, and what results is the viruses’ activity and behavior. Using a computer program, that table gets turned into a map, and we can actually see the different viruses and how they are related to each other.”

In addition to knowing where viruses are and how they may change, the system shows researchers what populations the viruses are close to, which gives insight into how they may mutate throughout a flu season.

“Virus transmission could be affected by a number of factors, such as climate, population density of a certain bird species, and bird migration patterns,” Wan said. “I am collaborating with researchers in the United States and other parts of the world to better understand what environmental factors contribute to virus spread and mutation.”

Wan seeks to use the research on influenza viruses to aid in the development and production of vaccines. Knowing the genetic code of viruses and predicting their mutation and movement can

help scientists stop them before they become widespread, preventing deaths in the process. In addition to understanding the relationship between influenza virus gene segments, Wan and his research colleagues seek to determine what environmental factors affect the spread of viruses.

“Our research on virus mutation and spread can help predict new strains of the virus and eventually aid us in foreseeing epidemics and pandemics,” Wan said. “That information could be used to develop vaccines before the epidemic or pandemic were to hit.”

With regard to the One Health initiative, Wan said, “Vaccine is expensive, and we must work together to develop it to help everyone across the world.”

Through extensive pandemic influenza research, MSU scientists are pioneering medical solutions that ultimately will protect human populations around the world. With additional funds for research, the university will lead research that can significantly impact all humans, especially pregnant women and children in third world countries.

“Vaccine development is expensive and depends on many laboratories around the world. It also involves the use of live viruses,” Wan said. “Antigen involves looking at the changes of viruses through history and over geographic regions. It is

basically mapping out viruses and showing their actual antigenic distance from each other.”

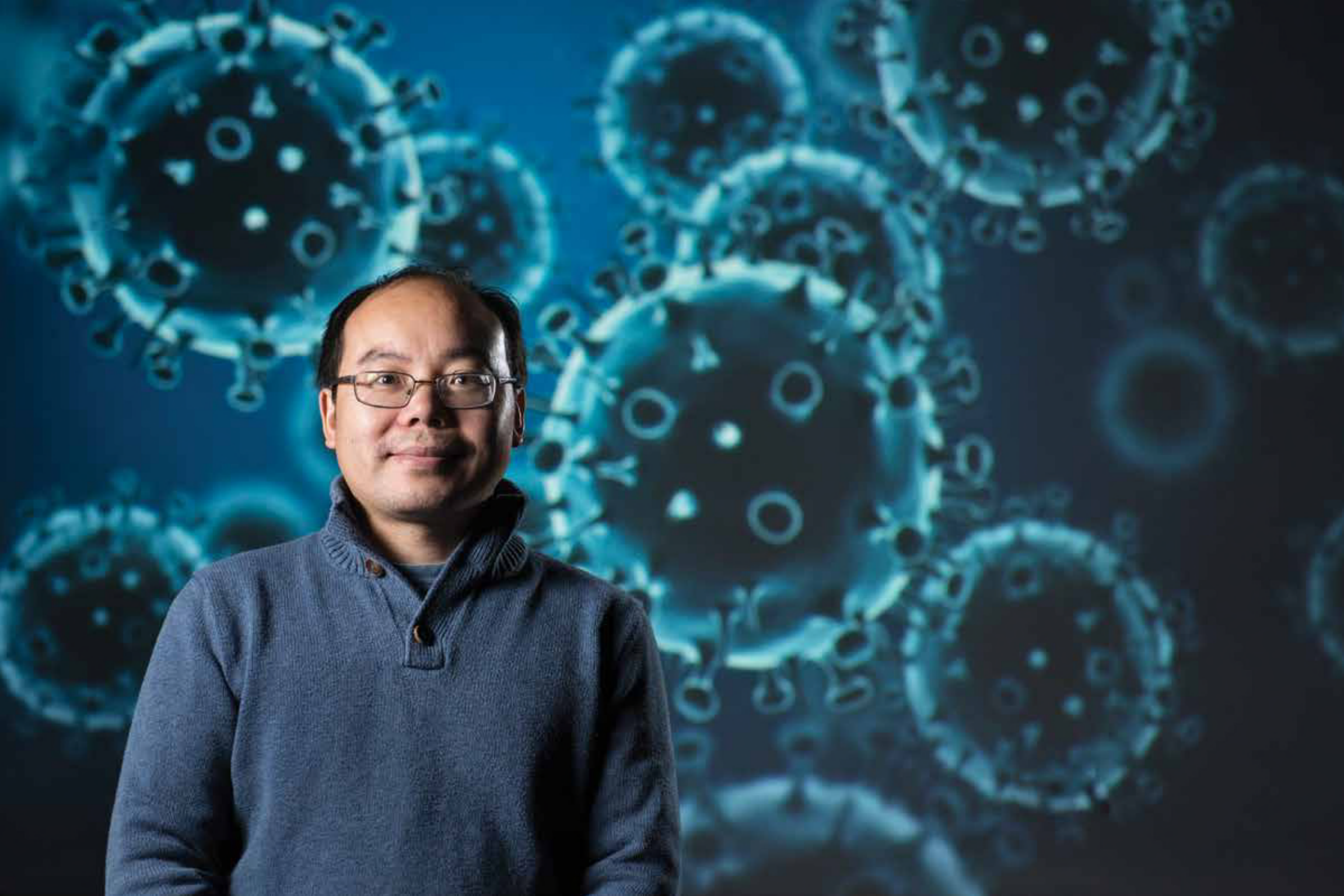
Before joining MSU, Wan was a senior scientist in the Influenza Division of the Centers for Disease Control and Prevention in Atlanta, Georgia. Prior to that, he spent several years as an assistant professor in the Department of Microbiology at Miami University in Ohio.

Wan’s future plans include continued association with CVM because he believes he is a great fit with the college’s long-range goals and those that revolve around One Health.

“Dr. Wan has an in-depth understanding of influenza biology and also of the computational problem that needs to be solved, making him an ideal collaborator and we are fortunate to have him make an impact as part of our faculty,” said Kent Hoblet, CVM dean.

Wan’s success is also evident in the caliber of graduate students who are linked to him. His impact extends further because of the one-on-one mentoring he offers these students on a daily basis as they hone their research skills and bring their inquisitiveness to the classrooms and laboratories of CVM.

“Research in the lab contributes immediately to the medical field and teaches students to use the proper techniques to identify and solve problems facing medicine,” Wan said.



Students working alongside Wan gain their own success. Alumnus Janet Gomez, a first generation college graduate, was recently selected for a national fellowship at the Centers for Disease Control and Prevention. She came to MSU to study from an inner-city school in California. Another success story is Sherry Blackmon who is one of 115 graduate students selected by the U.S. Department of Agriculture (USDA) for a prestigious internship.

Although the research endeavors of Wan and his students are partially supported by the USDA and the National Institutes of Health, a part of the U.S. Department of Health and Human Sciences, private gifts can prove to be a difference maker and elevate his stature and progress.

With Infinite Impact gifts, alumni, friends and corporations will allow CVM to further opportunities for scientists like Wan by creating additional state-of-the-art laboratories and purchasing the latest equipment to grant them access to superior tools used by colleagues in universities and private firms across the nation.

Other gifts can continue to create assistantships for students who will research alongside some of CVM's best faculty. All these gifts will further One Health for people and animals worldwide, creating an infinite impact through discovery.

Research and creativity are alive in the university's colleges and schools, the Center for Advanced Vehicular Systems, the Mississippi Agricultural and Forestry Experiment Station (MAFES), the MSU Extension Service, and in many institutes and areas across campus. Energetic researchers place Mississippi State among universities at the forefront of furthering discovery. We proudly share some of MSU's cutting-edge strides in its continued emergence as one of the best public universities in the nation.



Mississippi State is the lead institution for a federal grant to help fund a center of excellence for transportation research that addresses national needs for the safe, efficient and environmentally sound movement of people and goods.



MSU scientists are preparing for the day when unmanned aerial vehicles can be used commercially in precision agriculture. They utilize the equipment in research related to irrigation, plant growth, nutrient management, and herbicide application. MSU holds certificates of authorization from the Federal Aviation Administration to operate UAVs for research purposes, and MAFES scientists use them in various studies.

As a leader in integrated computational materials engineering, MSU stands at the forefront of research of mechanical responses for the brain under car crashes, football concussions, and military explosions.



Research AND Creativity

MSU's School of Architecture in the College of Architecture, Art and Design stands out as one of the nation's best for its work on a storm-resistant change and development project designed to protect and enhance affected communities damaged by hurricanes.



Solutions to world hunger and poverty are within reach at Mississippi State, where globally diversified teams are combining forces with the Food and Agriculture Organization of the United Nations to eliminate starvation in developing countries. MSU emphasizes collaborative research in areas to include increased food production and security.



The meteorology program in the College of Arts and Sciences is among the nation's best with students being recognized consistently as national weather forecasting champions by the Broadcast Education Association.



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DR. JIMMY HARDIN

Discovering the past to impact the future



Dr. James W. "Jimmy" Hardin began his career at Mississippi State University as a young archaeologist, and his anticipation for discovery remains the same after nearly three decades of work in the field. The Greenwood native has spent much of his career working to unearth the past to understand the life of earlier civilizations.

H Hardin could literally spend every day delving into the past at dig sites of ancient cultures. He is a Middle Eastern Archaeologist and an associate professor in the university's internationally known Department of Anthropology and Middle Eastern Cultures and on the staff of the Cobb Institute of Archaeology.

Hardin loves to create the same sense of curiosity about life in the students he teaches and leads in research activities. He earlier experienced this firsthand as an MSU undergraduate student in the late 1980s before receiving his anthropology degree.

"I received one of the first archaeological travel grants awarded by MSU. Without it I would never have had that initial opportunity to excavate abroad, an opportunity that sparked my love of exploration," said Hardin who also holds master's and doctoral degrees from the University of Arizona.

The connection Hardin feels with archaeology is one he shares with the founder of MSU's Cobb Institute, alumnus Cully A. Cobb. The late Cobb's vision is realized because of the endowment he created for the institute's perpetual operation.

MSU staff archaeologists like Hardin are involved in a full range of research through the Cobb Institute which promotes archaeological research and education related to the Middle Eastern origins of Western Civilization and also studies the archaeology of the southern United States. Annually, Hardin and an MSU team journey to particular excavation sites. Typically, a Middle Eastern dig includes 40-50 people, lasts 5-7 weeks, and the total cost is between \$250,000-\$400,000 (depending on travel destination), some of which is funded by the institute's endowment along with grants and gifts.





Mississippi State and Harvard University are among the only institutions in North America and Europe to be licensed by the Israel Antiquities Authority to undertake an archaeological project in Israel without an Israeli co-director. MSU also has the necessary institutional support to receive permission to export large collections of archaeological materials for further study.

“The Cobb Institute of Archeology and the Department of Anthropology and Middle Eastern Cultures have, in tandem, created extraordinary opportunities for faculty and student training and researching,” said Gregory Dunaway, College of Arts and Sciences dean. “MSU’s longstanding relationship with the Israel Antiquities Authority is truly unique and has allowed for one-of-a-kind experiences for hundreds of students over many years.”

Since 1983, the Cobb Institute has sent teams to Israel and Jordan. Their finds have included important evidence of the first transformations from villages to cities in the southern Levant some 5-7,000 years ago. More recent discoveries include around 300-400 pots lying on the floors of houses of ancient Judah destroyed by Assyrian armies in the late 8th century, as well as thousands of pottery shards, Egyptian artifacts, and local materials from the border areas between ancient Philistia and Judah during the 10th century B.C.



Most trips to the Middle East focus on the Bronze and Iron Age history (ca. 4,000 to 586 B.C.) of southern Israel and recently on excavation at a small site known as Khirbet Summeily. The site dates to the late Iron Age I and the early Iron Age II (the time of the Kingdoms of Judah and Israel or the 11th-10th centuries B.C.) and was chosen for its potential to address the biggest debate in Middle East archaeology over the last three decades. This debate concerns the history of the United Monarchy of David and Solomon and the formation of the kingdoms of Israel and Judah.

The debate is two-fold—the historical claims of the Hebrew Bible texts on one side, and, on the other, the dating of archaeological materials associated with the Iron Age IIA, which include those excavated at Khirbet Summeily. Traditionally, these materials have dated to the 10th century B.C. and understood to exist during the time of David and Solomon. However, some scholars have questioned this based on how historical the biblical stories are associated with David. Some archaeologists have re-dated the Iron Age IIA to as much as a 100 years later because they suggest that state formation came later, not beginning with David and Solomon in Jerusalem, but with historical kings like Omri and Ahab in the northern Kingdom of Israel.

“Understanding the dates of the archaeological

findings will help us better understand the processes leading to the formation of the kingdoms of Judah and Israel against the backdrop of their neighbors like the Philistines of the southern coastal plain some 3,000 years ago,” Hardin said.

MSU first became involved in the region of Khirbet Summeily in 2004 and 2008 when its staff and students carried out the first systematic survey of the area, investigating some 62 square miles, identifying over 8,000 points of historic/prehistoric interest and recording more than 700 sites dating from 1948 to 1,000 years ago. During the survey, MSU archaeologists identified Summeily as a site previously commented on during the first professional excavations in Syria-Palestine in 1890 at the nearby site of Tell-el Heli. The site, which MSU dates to around the 10th century, was then forgotten.

Hardin and Professor Jeffrey A. Blakely of the University of Wisconsin began excavations at Summeily in 2011 with their team. The site, which sat along the border of ancient Philistia and Judah, is located about 15 miles north of Beersheva and east of Gaza.

On its most recent dig, the Hardin-Blakely led team unearthed a significant find—six bullae, or seal impressions, dating to the 11th or 10th centuries B.C. Bullae were used to seal documents or letters to ensure no tampering occurred until they were read at their destination. A string was

placed around a rolled-up or folded document or high-end commodity and tied closed with a clay ball, or bulla, placed over the knot and stamped.

“Since there is nothing else like them in 10th century B.C., these bullae are an incredible find and have garnered international attention,” said Hardin.

The bullae were unearthed in remains below a destroyed building, including one from a mud brick wall that dated to the very early 10th or 11th centuries and were accompanied by Egyptian artifacts, which are evidence of religious activities amidst a large architectural complex.

“Instead of the rural farmstead we expected, we now believe this site likely was the base of some government or commerce operations and our materials provide important evidence of activities only associated with elites in at least the Iron Age IIA—a period we date to the 10th century based on the types of artifacts present and the absolute dating techniques we used,” Hardin said.

While the discoveries in the field are important for understanding the Iron Age past, excavations give students an opportunity to discover a completely foreign culture.

“The excavation and exploration could not only influence our understanding of ancient Israel and its surrounding cultures, but also of the modern Middle East and its Jewish and Arab cultures just as it could influence the life of a student here at Mississippi State,” Hardin said.



Students across MSU may apply for fieldwork experiences. The unique opportunity generally costs about \$7,000 for an application fee, international student health insurance, housing and meals, and round-trip airfare. In return for firsthand training in excavation and survey techniques, introduction to field laboratory processing, and analysis of artifacts, students receive six upper division credit hours in Archaeology.

With *Infinite Impact*, alumni and friends can extend the philanthropy of Cully Cobb. A gift of \$50,000 can provide a scholarship pool to help MSU students participate in excavation trips to Israel annually. Awards would be based upon financial need and enable a diverse group of students to undertake this life-changing experience as summer scholars.

“Study abroad in Archaeology is an experience that leaves students in awe of how much humanity varies culturally in space and time, and how similar we are in many ways. It is one that will shape their future and change their lives,” said Hardin, adding, “It certainly did mine.”

Hardin and his colleagues celebrate passion for their craft with each discovery. They are carrying out the intent of Cully Cobb to share the treasures of the world through one of MSU’s first endowments. The endowment is a perpetual way to instill the love of discovery in generations of future students.

Mississippi State University is the flagship research university of its home state, and over time is becoming increasingly important in a global society. Gifts from alumni and friends, corporations, and other partners increase our capabilities to bring about positive change in our world. We are poised to carry an increasing amount of responsibility as we find ways to sustain the quality of life for humanity. Investments in research, creativity and technology will make the MSU impact endless.



MSU researchers are setting the pace in their pursuit of antidotes for nerve agents that pose risk to military and civilian populations. The university is also helping to advance the United States military with research for the Army and Navy.



The College of Business assists enterprises with teams of MBA students who conduct customized, in-depth research on marketing, distribution, competition, pricing and logistics for a gamut of businesses ranging from startups to large corporations. Research provided through this groundbreaking program is having an economic impact while providing unique learning opportunities and real world experience for students.

Turf grasses developed and licensed by Mississippi State are being used on the fields at the Rose Bowl, Chase Field (Arizona Diamondbacks), Petco Park (San Diego Padres), Kauffman Stadium (Kansas City Royals), the Home Depot Center, and several prestigious golf courses.



Research AND Creativity

Mississippi State's Institute for Clean Energy Technology is home to the world's most advanced research infrastructure for testing HEPA filters used in containment systems for processing radioactive waste.



A Partnership School and Rural Education Institute will form the keystone of a research center for rural teacher education—the only one in the Southeast and one of only three in the nation. The institute will involve faculty from the College of Education and the MSU community in research projects and serve as a model across the nation.



The Water Resources Research Institute provides analysis and outreach to improve water quality, preserve water resources, and protect the water supply. It is a state institute housed at MSU to provide a coordinated research and development program.



DR. RUBIN SHMULSKY

Furthering timber research to fuel discovery



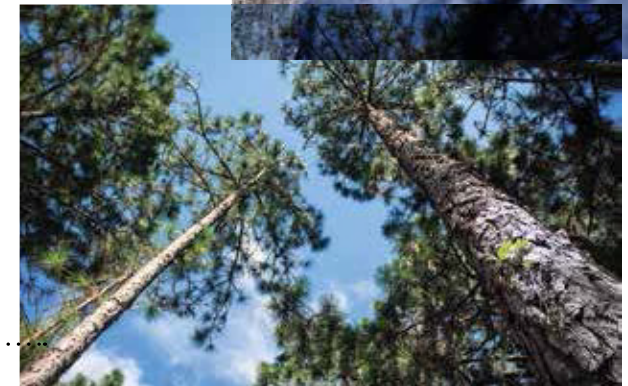
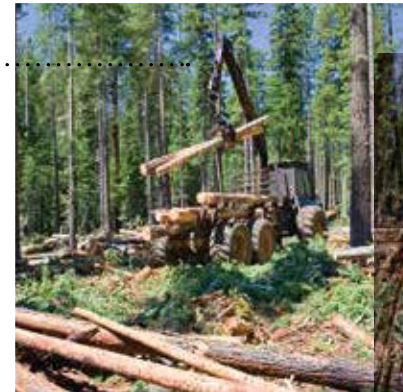
Dr. Rubin Shmulsky greatly enjoys his job leading the Department of Sustainable Bioproducts in the College of Forest Resources at Mississippi State University. Every day he has an opportunity to appreciate the role of trees as one of nature's greatest gifts, and to wisely utilize that gift for societal benefits.

P Professor Shmulsky and his colleagues are taking timber research to a new level and positively impacting the world's people in the process. The MSU Department of Sustainable Bioproducts is a national leader in the development of wood durability and preservation technologies, the conversion of woody biomass into liquid fuels, the use of small diameter and low-value trees, and the testing of engineered wood products in furniture. In addition, MSU is training conservation professionals who will teach the importance of sustainability and proper management of the world's natural resources to future generations.

"The United States is the biggest producer and biggest consumer of wood products, and our challenge is how best to manipulate woody raw materials to provide maximum benefits to a global society," said Shmulsky, who is also associate director of the MSU Sustainable Energy Research Center, whose facility houses pilot-scale technology for bio-oil and biocrude production and allows industry partners to test their products utilizing the center's equipment and expertise.

Mississippi State leads a national field in biosustainable research, sharing the top echelon with Virginia Polytechnic Institute and Oregon State University.

"Each of our peer programs has nuances, however MSU is a premier institution in softwood lumber research and wood protection, and we are very strongly positioned in many other areas," said Shmulsky.





The timber-based industry is a major economic generator for the state and the nation, and veteran faculty members like Shmulsky help keep Mississippi State University at the forefront as they discover ways to maximize the uses of timber and timber products to further commerce.

“Mississippi State’s research in sustainable bioproducts contributes significantly to the Mississippi economy,” said George Hopper, CFR dean. “Forest and forest product industries result in nearly \$10.5 million annually to the state’s economy and employ more than 63,000 people of which many are educated, trained or assisted in some manner by our institution.”

Over the last few decades, the timber profession has evolved to include both wood and other bioproducts, including agricultural residues, natural fibers and adhesives. The department works with wood products for furniture manufacturing and preservation, durability and affordability in domestic and commercial housing, and as an alternate energy source to benefit the environment.

“Across the U.S., university-level wood science and forest products programs have evolved to include a broadened focus on sustainability, conservation, renewable resources and environmental stewardship,” said Shmulsky, adding these concepts have been present in the MSU program since it began in 1964.

Shmulsky and other MSU scientists focus on timber as a possible source of energy, since producing and using alternative energy is more important than ever. Because crops like corn are used in ethanol production, but are needed as a food source, new efforts must center on developing biofuels from other non-food agricultural based-products as well as from other components like bark, leaves and chips.

“There are many types of biomass that can be used to produce fuel, including underbrush, pine needles and tree branches, and these have few if any other economically viable uses,” Shmulsky said. “There are also other crops, such as giant miscanthus and switchgrass, that aren’t useful for human consumption. We can’t eat them, make clothes out of them, or build houses with them, but we may be able to use them as alternative energy sources.”

Sustainable bioproducts research is not confined to the College of Forest Resources at MSU; collaboration exists between CFR and the James Worth Bagley College of Engineering’s Center for Advanced Vehicular Systems, the Dave C. Swalm School of Chemical Engineering, and the Department of Mechanical Engineering. Faculty members in these areas work together to turn wood into plastics and polymer wraps for automobiles, to create new types of bio-derived fuel, and to test fuel performance in the

engines laboratory. Also, faculty in the College of Architecture, Art and Design work to incorporate sustainable products and design concepts into housing and other building structures for now and for the future.

“We must develop renewable biofuels unless we find undiscovered reserves of fossil fuels and cleaner ways to develop those fossil fuels,” Shmulsky said. “Our research is on the cusp of what must take place to turn low value, carbon-rich leaves, bark, branches, stalks, municipal solid waste, and other forms of carbon into gasoline and other liquid fuels. These concepts have the potential to reduce our carbon footprint and our dependence on oil obtained outside the United States.”

At Mississippi State, the department adds value to the waste products of timber such as chips and pine needles and works to maximize the value of primary products such as lumber, plywood and poles. The program helps industry extend the service life of products like railroad ties, and telephone and electric poles. New technologies, such as pelletizing sawdust for international shipping and energy markets increases its value for the mill owner and makes it economical for the consumer.

“It is exciting to make a greater portion of green energy at a lower cost,” Shmulsky said. “We can help wood compete with coal if we make wood denser and make it more energy rich when oil is

too costly or not available. Even sawdust can be mixed with coal to make green power.”

Besides finding possibilities for everyday life, student education plays heavily in the mission of the College of Forest Resources. The Department of Sustainable Bioproducts currently offers graduate degrees only, however the faculty is starting a new undergraduate program and the MSU curriculum committee approved the proposed curriculum in late 2014. It is anticipated that graduates of this new program will add to the pool of professionals in related commerce and industry. The department has an excellent placement rate and among its alumni are corporate executives, federal scientists and USDA projects leaders, as well as national and international university-level faculty.

“We want to help develop the next generation of professionals in these natural-resource related disciplines and gifts for scholarships and assistantships will help these students realize their potential without the financial burden of student loans for their education,” said Shmulsky, who earned a master of science and a doctor of philosophy degree from MSU.

An example of an MSU success story is student Brad Singleton of Starkville, who is researching a method to extract copper from wood no longer in use. The pursuit of an advanced degree has had a major impact on Singleton’s life. Following graduation in May 2015, he will begin his new career in wood protection with a company



that manufactures and distributes outdoor wood products for residential, commercial, industrial and utility markets.

“Since nearly 80 percent of all treated wood in the U.S. is preserved with copper, the need to find a method to extract copper from wood that is no longer in service is paramount as we work to increase sustainability and maximize environmental health. Removal of copper reduces pollution such that the industry maintains an environmentally responsible position, from cradle to grave. Thus Brad can make quite an impact with his research,” Shmulsky said.

Grants from public sources fund much of this research at Mississippi State, however private gifts create a positive difference, particularly with development opportunities that give faculty additional training in pivotal areas. Endowed positions held by distinguished faculty researchers are essential to MSU. In particular, an endowment for a renewable energy chair would help Mississippi State continue its focus on areas that will create renewable energy and bio oil.

A renewable energy chair, combined with licensed technology, will ensure the university continues to be a leader in bioenergy with long-term goals of economic enrichment for the state. The chair position, possible with an *Infinite Impact* gift, would also collaborate with other MSU units and external partners to further efforts in sustainable bioproducts.

The College of Forest Resources will meet the demands of today and continue to create an impact well into the future with prominent faculty like Shmulsky and creative students like Singleton. It is through education and discovery that MSU will influence tomorrow’s leaders in timber education, conservation and energy-related fields and create a greater understanding of the environment and conservation in the world’s people.

.....

What comes next for MSU? We will continue to be a partner in global change, and *Infinite Impact* will help us set this progress in motion. Research and education go hand-in-hand at MSU, and the efforts and endeavors of our students and faculty will create a ripple of impact felt by people in all corners of the universe.

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Biologists in the Forest and Wildlife Research Center are world-renowned in their expertise in managing and conserving wildlife and fisheries populations. These experts work to understand the genetics and habitat needed to produce abundant and healthy populations. The FWRC is the primary research unit for the Mississippi Department of Wildlife, Fishers and Parks.



The College of Veterinary Medicine's Radiology Center is researching spectrology—a technique that helps neurosurgeons understand the makeup of brain mass growths before making a determination on whether or not to perform surgery. Knowing the makeup of a brain tumor ahead of time can be lifesaving to the patient and this research easily translates to human medicine.

Through its support of the multi-billion dollar poultry industry, MSU ranks among the nation's best in agricultural sciences research and development spending. MSU is one of six poultry science degree-granting departments in the U.S., boasting 100 percent placement of graduates since the first MSU poultry science degree was awarded in 1948.



Research AND Creativity



MSU was part of an international team that described the first gold-standard genome sequence for cotton. The identification of key cotton genes will accelerate understanding and provide data crucial to increasing cotton production, quality and sustainability.



The T.K. Martin Center for Technology and Disability in the College of Education has received numerous grant awards for its work in ensuring that persons with disabilities benefit from technological solutions and advances in the field of assistive technology. The center is removing barriers for clients with mobility, hearing, visual, communication, and cognitive impairments.

As the largest among North American universities, MSU's High Voltage Laboratory serves as an independent, non-industrial, university research center for high voltage engineering. The facility supports industry and utilities with research and evaluation needs and provides an intense learning environment for students.

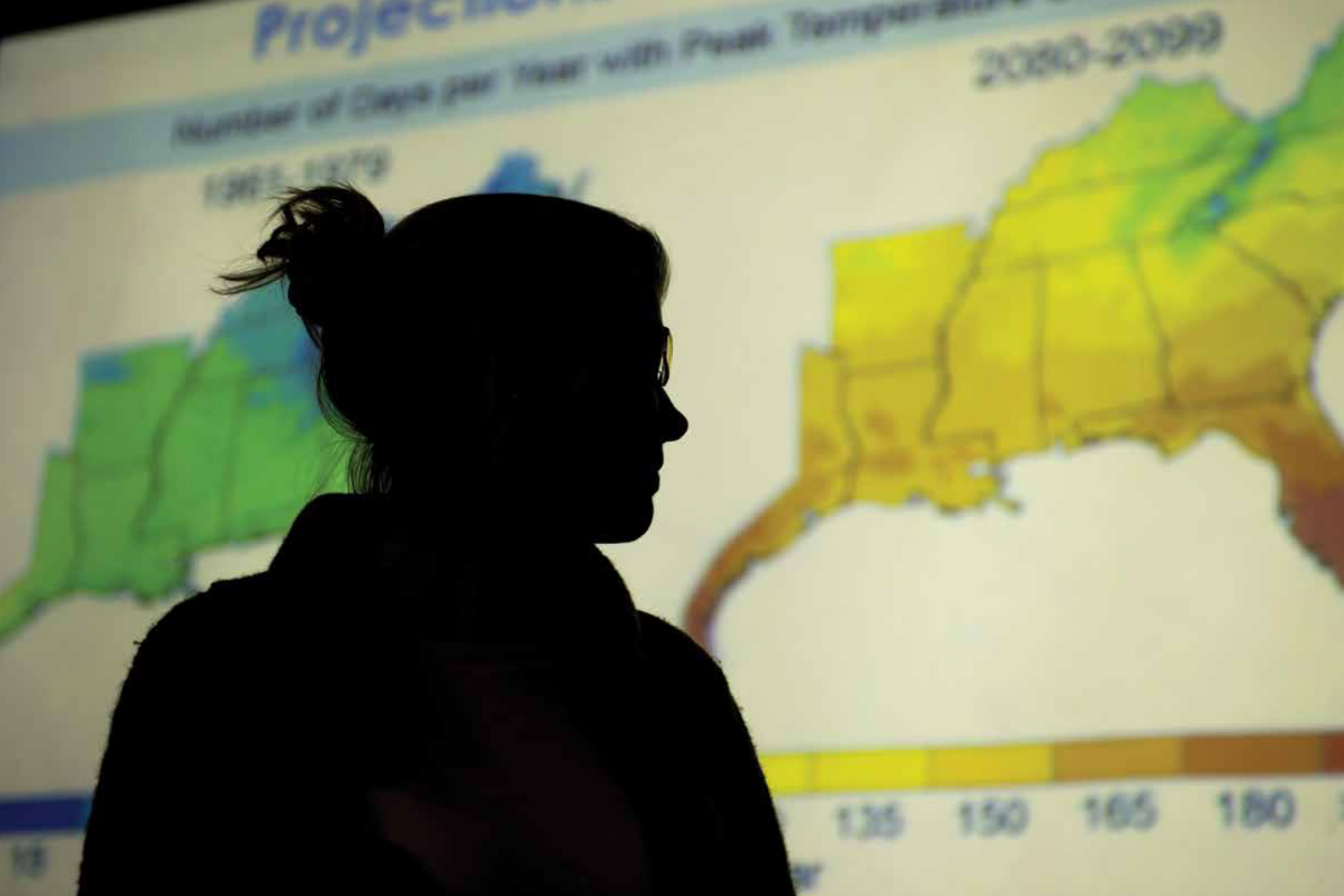


Projections

Number of Days per Year with Frost Temperature

2000-2099

1980-1979



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- Mr. Trevor M. Woods
- Mrs. Cassandra Wright

Honor Roll of Donors
PATRONS OF EXCELLENCE

- Mr. John B. Wright
- Ms. Martha Wright
- Mr. Michael A. Wright
- WRJ Ranch
- Mr. and Mrs. James A. Yarborough
- Mr. and Mrs. Silas C. Yarbrough Jr.
- Mr. Kyle R. Yates
- Mr. and Mrs. Thomas B. Yeatman
- Dr. and Mrs. Fred R. Young
- Mr. and Mrs. Keith L. Young
- Mr. Matthew T. Young
- Mr. Joseph B. Zimmerman
- Mr. and Mrs. Loren Zimmerman



*** DECEASED**



FINANCIALS *for* REVIEW



The atmosphere at Mississippi State University is intensifying as we continue our *Infinite Impact* campaign. Alumni and friends are generously helping us look toward the future because they understand the desire of MSU to assist the world's people through the talents and efforts of faculty and students at our institution.

Through this annual report, the MSU Foundation salutes donors whose maroon passion resulted in a historic year of private support for our university. Your philanthropy places Mississippi State on a solid path to emerge among the best public universities nationwide because gifts ignite success, discovery, outreach, globalization and experience.

In fiscal year 2014, our land-grant institution attracted a lifetime record in private gifts and pledges of future support of more than \$106 million. This amount was an overwhelming \$25 million more than the prior year's \$81.3 million total.

Of the total funds raised in fiscal year 2014, new gifts accounted for more than \$37 million, up 17 percent; and new pledges exceeded \$43.7 million, up 24 percent. Also, deferred gifts made up the remaining nearly \$25.4 million. Of the separate gifts received from individuals, corporations, foundations, and estates, many were for immediate operational funds while others were earmarked for much-needed endowments.

One of the benefits of a long-term capital campaign is a steady growth in an overall endowment

that can bolster the university's most rigorous initiatives over time. MSU's endowment stands at more than \$450 million, and we anticipate further growth as we move through the *Infinite Impact* campaign.

We appreciate your continued support of Mississippi State through *Infinite Impact*. A gift from you often inspires other donors who may follow your example. And the loyalty of our institution's alumni and friends is an indicator of their belief in the mission and long-range goals of our institution. We ask that you continue your investments in priorities that will enhance the quality of an MSU education, support our state's educational and economic development goals, and address some of the greatest challenges of our time through groundbreaking research.

We are proud guardians of your investments in this institution, and we present these financial statements to you with confidence. They may be viewed in their entirety on the MSU Foundation website at msufoundation.com/financials. Our accountability to Mississippi State ensures that the funds you contribute will be used in the manner of your designation.

On behalf of the MSU Foundation and Mississippi

State University, we personally thank you for your generosity and belief in public higher education and its impact on our world. We hope you will continue to rally around our institution as we achieve infinite impact. We can cement Mississippi State's place among public universities in the nation and enrich the best quality of life for the world's people.

Sincerely,



Bobby S. Shackouls, '72, '10
President, MSU Foundation Board of Directors



John P. Rush, '94, '02
MSU Vice President for Development and Alumni
and Chief Executive Officer, MSU Foundation

Consolidated Statements of Financial Position

June 30, 2014 and 2013

Assets	<u>2014</u>	<u>2013</u>
Cash	\$ 2,079,027	1,942,202
Restricted cash	5,044,019	4,697,221
Accrued interest, other receivables and prepaid assets	177,921	2,448,333
Receivable from MSU Alumni Foundation	11,411	31,616
Receivable from MSU Alumni Association	261,573	76,020
Note receivable	32,269	94,035
Pledges receivable, net	29,985,477	20,515,278
Investments	431,095,474	366,926,041
Present value of amounts due from externally managed trusts	41,317,126	38,487,513
Land, buildings and equipment	9,809,390	10,329,525
Total assets	<u>\$ 519,813,687</u>	<u>445,547,784</u>
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued liabilities	\$ 1,674,568	1,222,631
Agency payable	5,044,019	4,697,221
Obligation under capital leases	—	28,750
Liabilities under split interest agreements	4,144,163	4,433,883
Payable to Mississippi State University	175,379	95,189
Total liabilities	<u>11,038,129</u>	<u>10,477,674</u>
Net assets:		
Unrestricted:		
Net assets controlled by the Foundation	42,659,191	39,273,797
Net assets related to noncontrolling interests	57,104,998	45,953,315
Total unrestricted net assets	<u>99,764,189</u>	<u>85,227,112</u>
Temporarily restricted	100,573,717	63,070,573
Permanently restricted	308,437,652	286,772,425
Total net assets	<u>508,775,558</u>	<u>435,070,110</u>
Commitments		
Total liabilities and net assets	<u>\$ 519,813,687</u>	<u>445,547,784</u>

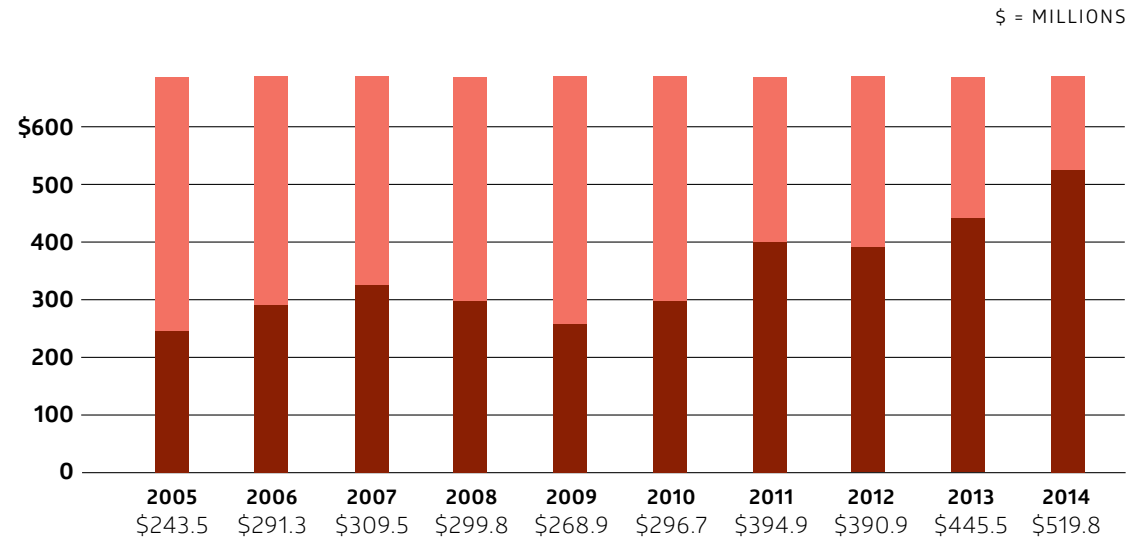
Consolidated Statements of Activities

Year ended June 30, 2014

	Unrestricted	Temporarily restricted	Permanently restricted	Total
Revenues and support:				
Contributions	\$ 5,665,561	15,910,707	16,869,629	38,445,897
Net investment income	18,541,977	45,281,426	347,882	64,171,285
Change in value of split interest agreements	—	167,466	4,447,716	4,615,182
Change in restrictions by donors	—	—	—	—
Other	4,600,496	243,546	—	4,844,042
Net assets released from restrictions	<u>24,100,001</u>	<u>(24,100,001)</u>	<u>—</u>	<u>—</u>
Total revenues and support	<u>52,908,035</u>	<u>37,503,144</u>	<u>21,665,227</u>	<u>112,076,406</u>
Expenditures:				
Program services:				
Contributions and support for Mississippi State University	23,343,857	—	—	23,343,857
Contributions and support for Bulldog Club	3,980,737	—	—	3,980,737
Contributions and support for MSU Alumni Association	<u>505,069</u>	<u>—</u>	<u>—</u>	<u>505,069</u>
Total program services	<u>27,829,663</u>	<u>—</u>	<u>—</u>	<u>27,829,663</u>
Supporting services:				
General and administrative	3,524,125	—	—	3,524,125
Fundraising	<u>3,571,797</u>	<u>—</u>	<u>—</u>	<u>3,571,797</u>
Total supporting services	<u>7,095,922</u>	<u>—</u>	<u>—</u>	<u>7,095,922</u>
Total expenditures	<u>34,925,585</u>	<u>—</u>	<u>—</u>	<u>34,925,585</u>
Change in net assets	17,982,450	37,503,144	21,665,227	77,150,821
Change in net assets related to noncontrolling interests	<u>(14,597,056)</u>	<u>—</u>	<u>—</u>	<u>(14,597,056)</u>
Change in net assets controlled by Foundation	<u>\$ 3,385,394</u>	<u>37,503,144</u>	<u>21,665,227</u>	<u>62,553,765</u>

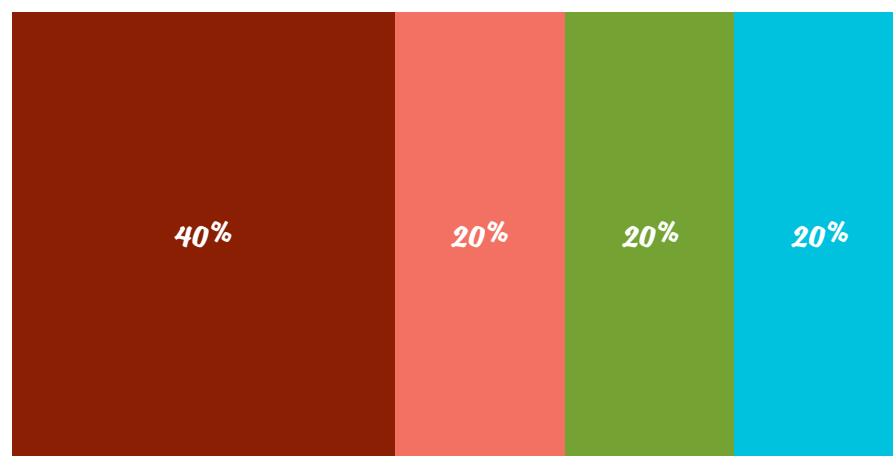
Total Assets

Fiscal Years 2005 ~ 2014



The above graph depicts the growth of the MSU Foundation's total assets over a 10-year period.

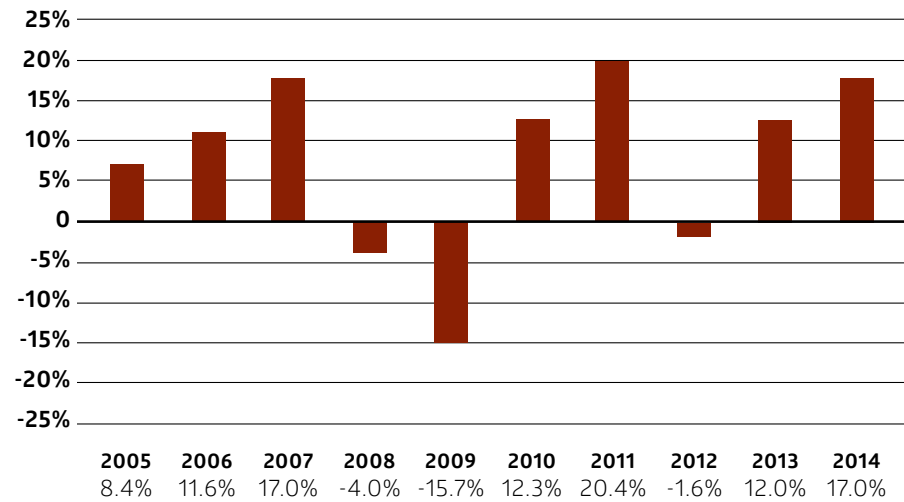
Target Asset Allocation
Fiscal Year 2013 ~ 2014



■ Global Equity ■ Global Fixed Income ■ Real Assets ■ Diversifying Strategies

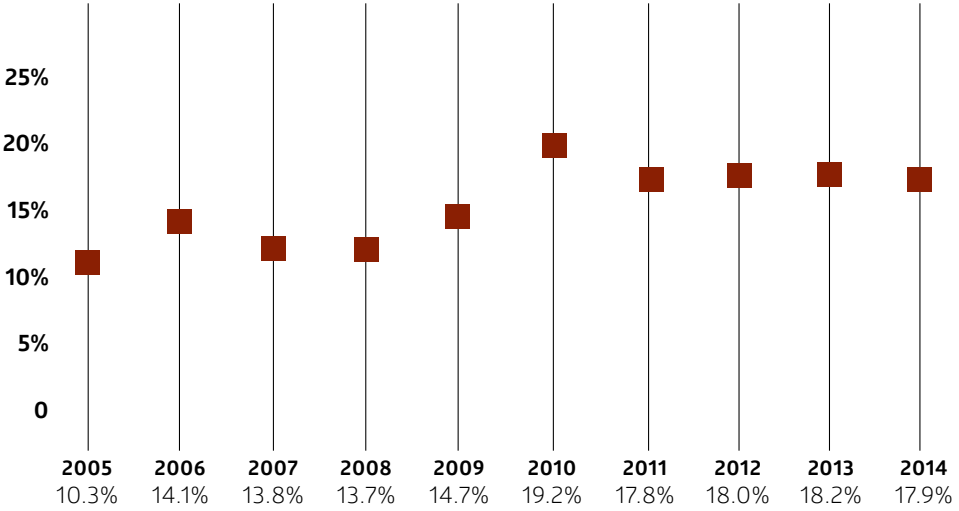
Investment Return

Fiscal Years 2005 ~ 2014



We are pleased our returns continue to move in a positive direction and that endowments continue to strengthen.

Alumni Participation Rates
Fiscal Years 2005 ~ 2014



The percentage of alumni who gave during fiscal year 2014 reached 17.9 percent.
For the 10-year period between 2005-2014, the percentage of alumni who contributed averaged 15.2 percent.

MSU Foundation Board of Directors for 2013-2014

OFFICERS

President - Bobby S. Shackouls | President and CEO of Burlington Resources Inc. (retired) | Houston, Texas
Vice President - E.W. "Earnie" Deavenport Jr. | Chairman and CEO of Eastman Chemical (retired) | Kiawah Island, S.C.
Treasurer - Mary M. Childs | President, CEO, COO and Vice Chairman of The Peoples Bank | Ripley, Miss.
CEO - John P. Rush | Vice President for Development and Alumni | Mississippi State University
Secretary - Jack R. McCarty | Executive Director of Development | Mississippi State University
CFO - David D. Easley | Executive Director of Finance | Mississippi State University

MEMBERS

Richard C. Adkerson | Vice Chairman, President and CEO of Freeport-McMoRan Copper & Gold Inc., Phoenix, Ariz.
J.W. "Jim" Bagley | Executive Chairman of the Board of Lam Research Corp. (retired), Trophy Club, Texas
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George W. Bryan Sr. | Owner of Old Waverly Golf Club, West Point, Miss.
Albert C. Clark | President of C.C. Clark Inc., Starkville, Miss.
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Haley R. Fisackerly | President and CEO of Entergy Mississippi, Jackson, Miss.
Hassell H. Franklin | Chairman and CEO of Franklin Corp., Houston, Miss.
Steve Golding | Bulldog Club President, Vicksburg, Miss.
S. Bryce Griffis | President of Sturgis Timber Co., Sturgis, Miss.
Jan L. Gwin | Managing Director of Raymond James Financial Inc., Memphis, Tenn.
David B. Hall | Chief Operating Officer of Hall Timberlands, Meridian, Miss.
Wilbert G. "Mickey" Holliman Jr. | Chairman and CEO of Furniture Brands International (retired), Belden, Miss.
Mark S. Jordan | Real Estate Developer of Mark S. Jordan Companies, Canton, Miss.
Malcolm B. Lightsey Sr. | President and CEO of SunTech Inc. (retired), Ridgeland, Miss.
John R. Lundy | Partner of Capitol Resources LLC, Jackson, Miss.
Lewis F. Mallory Jr. | Chairman and CEO of Cadence Bank (retired), Starkville, Miss.

MSU Foundation Board of Directors *for 2013-2014*

MEMBERS *continued*

Bobby P. Martin | Chairman of The Peoples Bank, Ripley, Miss.

Mike M. McDaniel | CEO of M3 Resources LLC, Houston, Texas

Richard H. Mills Jr. | Founder and Manager of Tellus Operating Group LLC, Ridgeland, Miss.

William C. "Bill" Mitchell | Vice President of Brown, Mitchell & Alexander Inc., Gulfport, Miss.

Roderick A. "Rod" Moore | Executive Vice President and CEO, Southern Farm Bureau Casualty Insurance (retired), Brandon, Miss.

James E. "Jim" Newsome | Partner of Delta Strategy Group, Washington, D.C.

Linda F. Parker | Secretary of Sunbelt Wholesale, Bolton, Miss.

Richard H. Puckett Sr. | Chairman and CEO of Puckett Machinery Co., Jackson, Miss.

Nancy Qualls | President of Qualls and Associates, Little Rock, Ark.

Tommy R. Roberson | MSU National Alumni Association President, Madison, Miss.

Charles W. "Tex" Ritter Jr. | President and CEO of The Attala Co. (retired), Kosciusko, Miss.

James J. "Jim" Rouse | Vice President of ExxonMobil (retired), Houston, Texas

Richard A. Rula | President of Hemphill Construction Co., Florence, Miss.

Michael W. "Mike" Sanders | Consultant for Jimmy Sanders Inc., Cleveland, Miss.

Wallace L. Seal | Manager of North Beach Haulers LLC, Bay St. Louis, Miss.

John Walter "Walt" Starr Jr. | Periodontist, Golden Triangle Periodontal Center, Columbus, Miss.

Cynthia M. Stevens | Management Principal Government Relations of Deloitte LLP, Alexandria, Va.

Milton Sundbeck | President of Southern Ionics Inc., West Point, Miss.

William A. "Lex" Taylor III | Chairman and CEO of The Taylor Group Inc., Louisville, Miss.

Douglas T. "Doug" Terreson | Senior Managing Director of Energy Research for International Strategy & Investment, Point Clear, Ala.

J.F. "Bud" Thompson Jr. | Partner of Thompson Limited Partnership, Meridian, Miss.

Anthony Wilson | Executive Vice President of Customer Service and Operations of Georgia Power Co., Atlanta, Ga.

Turner A. Wingo | Owner of Sherry's Hallmark (retired), Collierville, Tenn.

James K. Dossett | Legal Counsel, Jackson, Miss.



Mississippi State University is forging a future worthy of its past. Our progress is inevitable as private gifts help make our university unstoppable in the area of discovery. Our research is essential, and our impact from that research is infinite, just as our creativity and technology make its own imprint on humankind. With the commitments of alumni and friends, our reach and the results of our discoveries will be limitless.



Over its 137-year history, one constant remains at MSU—our commitment of a lasting legacy and the impact that legacy can have on the people of our world. We challenge you to invest more in discovery and further the creation of new knowledge and innovation through *Infinite Impact*.

By partnering in our philanthropic endeavors, the possibilities for positively impacting MSU's students, faculty and programs are endless. For instance, talented students in the prestigious Judy and Bobby Shackouls Honors College engage in faculty guided summer research with explorations in areas ranging from animal biology to improving accuracy of MRI images as they study in disciplines across the university. Gifts can bring the summer study experience to honors students and students throughout the university's eight academic colleges where research opportunities abound.

To better educate our students for a global society, to provide the resources for faculty scholars and teachers, and to support studies that ultimately enhance the public good, Mississippi State must

secure private funding to support an expanding research base.

The *Infinite Impact* campaign seeks funding to aid promising researchers with state-of-the-art facilities for learning and researching. Gifts can also provide new and renovated research laboratories so professors and students can work with the most cutting-edge equipment and technology.

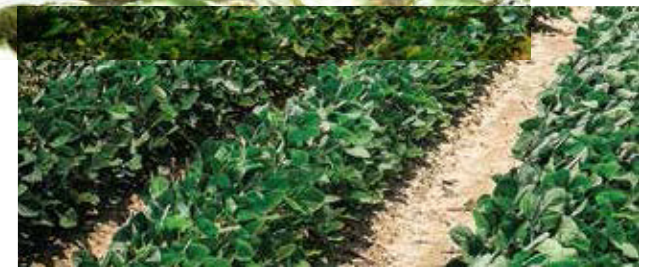
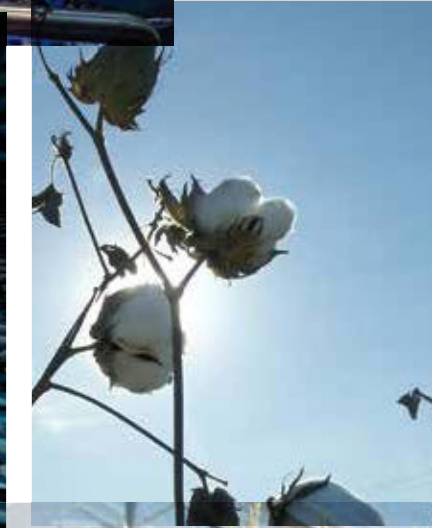
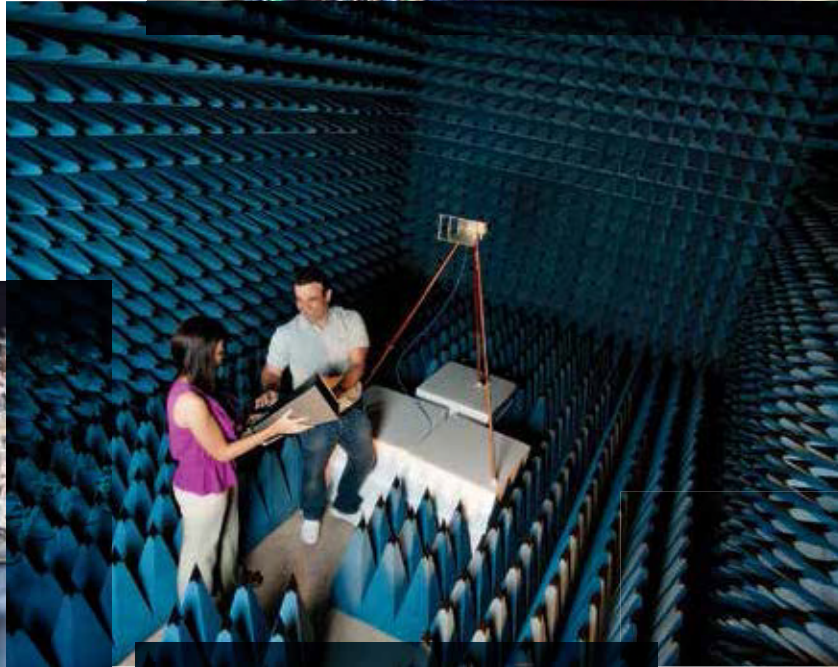
The *Infinite Impact* campaign will enable MSU to increase the number of prestigious appointments for endowed chairs and professorships and the accompanying salary stipends that are strong incentives for the most productive faculty members. A chair is the highest recognition a university can offer its most exceptional faculty. The position supports a scholar's work and helps attract more research funding, outstanding junior faculty and top-notch students. Likewise, an exceptionally gifted scholar and teacher will occupy an endowed professorship.

Resources for research help MSU attract distinguished faculty who will make contributions of vital knowledge to academic disciplines and societal

challenges. Research advancements enhance MSU's reputation as a center of innovation, as well as support student recruitment and help the public understand the ways in which MSU contributes to the larger community.

With *Infinite Impact*, we are poised to reach a new plateau and become one of the truly great universities in the nation. As always, we hope to broaden MSU's base of support in the coming years by increasing the number of alumni, parents, friends, foundations and corporations making contributions. Gifts reflect loyal, ongoing support and give confidence and motivation to others who are interested in investing in the university.

The MSU Foundation always appreciates alumni and friends, like you, who share our loyalty, pride and passion for the university. Our dedicated development staff always awaits the opportunity to discuss charitable gift plans with you that can create and in some cases even further an impact in any and all areas of MSU. And, in turn, our university can take that impact and reach around the world.



From discovery, we will move toward global **OUTREACH.**



MISSISSIPPI STATE
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MSU is an AA/EEO university.