

AOPA  
**FOUNDATION**  
**ANNUAL**  
**REPORT**



## **ABOUT**

### THE AOPA FOUNDATION

The AOPA Foundation is the philanthropic arm of the Aircraft Owners & Pilots Association. The AOPA Foundation raises funds that support the You Can Fly program and AOPA Air Safety Institute. Both lifesaving, life-changing programs are funded through charitable gifts from generous donors who make contributions above and beyond their AOPA membership dues. Together, we are building a stronger, safer pilot community to protect our freedom to fly.

## **MISSION**

### OF THE AOPA FOUNDATION

The AOPA Foundation, Inc., a tax-exempt charitable, educational, and scientific organization, will educate the general public on the value of general aviation. The AOPA Foundation works to improve aviation safety, preserve and improve community airports, and encourages learning to fly for career and personal benefit—all in the interest of ensuring the future of general aviation in America.





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## A MESSAGE FROM MARK BAKER

Thanks to the support of generous donors like you, the AOPA Foundation reached genuine and measurable objectives in 2020 by providing the Air Safety Institute and You Can Fly program with much needed funding to fuel the lifesaving, life-changing work they do.

In 2020, the AOPA Air Safety Institute continued to broaden its ever-increasing reach by delivering safety courses, videos, and reports that were utilized more than 12 million times last year alone. The Air Safety Institute is the largest provider of free aviation safety content in the world and guides the culture of aviation safety. Your contributions ensure these materials stay up-to-date, relevant, and free-of-charge for all pilots.

The You Can Fly program released additional coursework to support the High School aviation education programs that open doors to aerospace-based careers for thousands of high school students nationwide. We are on course to deliver the full four-year suite of aviation curriculum by 2021.

Since the You Can Fly program began in 2014, it has recognized hundreds of flight schools and CFIIs for delivering exceptional training experiences, launched more than 160 flying clubs to help provide greater access to aircraft and community, and welcomed more than 9,300 formerly rusty pilots back into the pilot seat.

Thanks to you, these programs are making a meaningful, significant impact every single day. By donating to the AOPA Foundation, you have a direct influence on our ability to keep these programs—and our aviation community—growing. You, and all the contributors listed on these pages, are fueling the future of aviation. Together, we are building a stronger, safer pilot community to protect our freedom to fly—for ourselves and future generations.

Blue Skies,



**Mark R. Baker**

*President & Chief Executive Officer  
AOPA Foundation*

THANKS TO YOU, THESE PROGRAMS ARE MAKING A MEANINGFUL, SIGNIFICANT IMPACT EVERY SINGLE DAY. BY DONATING TO THE AOPA FOUNDATION, YOU HAVE A DIRECT INFLUENCE ON OUR ABILITY TO KEEP THESE PROGRAMS—AND OUR AVIATION COMMUNITY—GROWING.”

— **Mark R. Baker**  
President & Chief Executive Officer  
AOPA Foundation

“



I COULD NOT BE MORE PROUD TO BE PART OF THE AOPA FOUNDATION TEAM. IT IS TRULY AN HONOR TO ENGAGE WITH FELLOW GENERAL AVIATION ENTHUSIASTS IN SUPPORT OF A COMMON GOAL—TO GET AND KEEP MORE PEOPLE FLYING.”

— **Melissa K. Rudinger**

Executive Director, AOPA Foundation

“





## A MESSAGE FROM MELISSA RUDINGER



Together we are making a difference by providing options to make flying more affordable and resources to make flying safer. We are doing this through the You Can Fly program and its four targeted initiatives to increase the pilot population, as well as the AOPA Air Safety Institute's research and education programs to keep us all flying safely.

As you will see on the following pages, your contributions are being put to great use and we are getting terrific results from these programs. This important work is funded by generous donations to the AOPA Foundation—it simply could not be done without your support.

Together, we are creating a brighter future for general aviation.

With gratitude,

A handwritten signature in black ink that reads "Melissa K. Rudinger".

**Melissa K. Rudinger**

*Executive Director, AOPA Foundation*

## LEADERSHIP

### AOPA FOUNDATION

#### 2020 AOPA BOARD OF TRUSTEES

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Darrell W. Crate

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Amanda C. Farnsworth

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William Hudson

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James G. Tuthill Jr.

Luke R. Wippler

## CHAIRS

### AOPA FOUNDATION



**Matt Desch**

*President's Council Chair*

“As an AOPA member since 1976, I couldn’t be more proud of the important work AOPA does in representing general aviation. It is my honor to serve as the Chairman of the AOPA Foundation President’s Council to support key initiatives like the AOPA Air Safety Institute and You Can Fly program—funded by philanthropic contributions to the AOPA Foundation. Please join me in continuing this life-changing, lifesaving work by becoming a member of the AOPA Foundation President’s Council.”



**Barry Schiff**

*Legacy Society Chair*

“Like many other pilots, my entire life experience has benefited from my connection to aviation. While I’ve also managed to make a career in aviation, anyone who experiences general aviation knows that the discipline and perspective you have as a pilot enriches all areas of your life. And for that I am grateful and want to make sure that others have the same opportunities that I had. My legacy gift to the AOPA Foundation will help assure that happens.”



**Michael Goulian**

*Hat in the Ring Society Chair*

“Aviation has been both a vocation and avocation for me. There is no passion on Earth like ours for flying. We’re a tight-knit community and there are so many ways to give back to general aviation. I am happy to be part [of] one of those ways—an important one.”

# 2020 FINANCIALS

AOPA FOUNDATION

**STATEMENTS OF FINANCIAL POSITION**  
AMOUNTS IN \$000S; UNAUDITED

	<b>2020</b>	<b>2019</b>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 4,008	\$ 3,669
Accounts and contribution receivables, net	713	1,453
Investments, at fair value	36,874	32,346
Prepaid and other current assets	385	337
<b>Total Assets</b>	<b>\$ 41,980</b>	<b>\$ 37,805</b>
<b>LIABILITIES</b>		
Accounts payable	\$ 433	\$ 479
Long-term obligations	311	331
<b>Total Liabilities</b>	<b>744</b>	<b>810</b>
<b>NET ASSETS</b>		
Without donor restrictions	21,719	19,328
With donor restrictions	19,517	17,667
<b>Total Net Assets</b>	<b>41,236</b>	<b>36,995</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 41,980</b>	<b>\$ 37,805</b>

**STATEMENTS OF ACTIVITIES AND CHANGE IN NET ASSETS**  
**AMOUNTS IN \$000S; UNAUDITED**

	<b>2020</b>	<b>2019</b>
<b>REVENUE</b>		
Contributions	\$ 9,538	\$ 8,789
Other income	--	59
<b>Total Revenue</b>	<b>9,538</b>	<b>8,848</b>
<b>EXPENSES</b>		
Education and safety programs	7,982	10,123
Fundraising	840	675
General and administrative	516	308
<b>Total Expenses</b>	<b>9,338</b>	<b>11,106</b>
<b>CHANGE IN NET ASSETS FROM OPERATIONS</b>	<b>200</b>	<b>(2,258)</b>
<b>NON-OPERATING ACTIVITY</b>		
Return on investments, net	4,041	5,324
<b>CHANGE IN NET ASSETS</b>	<b>4,241</b>	<b>3,066</b>
Net assets, beginning of year	36,995	33,929
<b>Net assets, end of year</b>	<b>\$ 41,236</b>	<b>\$ 36,995</b>

# AOPA AIR SAFETY INSTITUTE

## MILESTONES AND ACHIEVEMENTS

The AOPA Air Safety Institute aims to continuously learn the safety needs and goals of pilots, groups, and the aviation industry—responding with well-researched, thoughtful content that reflects the realities of the general aviation flying environment.

Conducting research, offering education, making safety information readily available to pilots, and engaging industry and government stakeholders is vital to nurturing a safer general aviation community. The three focus areas—Data Analysis, Design & Development, and Delivery & Outreach—help the AOPA Air Safety Institute reach its goal of establishing a genuine safety culture in general aviation.

### DATA ANALYSIS

Insightful and accurate accident analysis and research are the foundation of the Air Safety Institute's successful production of materials, outreach in the aviation community, and influence on the general aviation safety culture. The results of these efforts deliver the most comprehensive and widely used analysis of general aviation accidents in the industry—such as the Joseph T. Nall Report, which is used by both government and industry to drive new and modified safety initiatives. Last year, we advanced the Nall Report to near real-time data, eliminating more than a year of lag in analysis and production of the report. Among other advantages, the near real-time data will help AST's research projects.

### 2020 HALLMARKS

- Produced our first all-digital 29th and 30th **Joseph T. Nall Reports** with near real-time, searchable data graphs
- Partnered with **Embry-Riddle Aeronautical University** to study pilot risk perception
- Partnered with **University of California**, Davis on a research project to cross-analyze data from NASA's Aviation Safety Reporting System (ASRS)

THE AIR SAFETY INSTITUTE ASSUMES SIGNIFICANT RESPONSIBILITY TO INFLUENCE AND GUIDE THE CONTINUING DEVELOPMENT OF A ROBUST SAFETY CULTURE.



## DESIGN & DEVELOPMENT

The Air Safety Institute constantly adapts to rapidly changing information consumption patterns to allow new and engaging materials to meet pilots where, when, and how they choose. Videos, podcasts, and social media are ubiquitous, and we are leveraging these modern platforms and expanding our visibility as an effective means of broadening the safety message to pilots around the world.

The Design & Development team is continuously creating high quality, engaging, and insightful educational resources that promote safer flying practices for general aviation pilots at all experience levels. Creating this data-driven subject matter enables pilots to become part of a safer aviation community and is crucial to the AOPA Air Safety Institute's mission.

## 2020 HALLMARKS

- 61 new product releases including:
  - A new **"Beyond Proficient"** video series
  - **"Just a Short Flight"** and **"Lake Renegade"** Accident Case Studies
  - **Real Pilot Story** "Pressure over the Atlantic"
  - Monthly podcasts
  - A **Return to Flight Proficiency Plan** and **COVID-19 Flight Operations Guide**
  - New multimedia Safety Spotlights
  - **CFItoCFI** newsletter

## DELIVERY & OUTREACH

While the AOPA Air Safety Institute is successful in reaching general aviation audiences through modern video channels, podcasts, and social media, it also delivers engaging webinars every month to a nationwide audience. We look forward to getting back in front of live audiences at aviation airshows, events, and fly-ins as COVID-19 restrictions relax across the country.

The AOPA Air Safety Institute is a lead influencer with government agencies and industry associations in driving initiatives that enhance general aviation safety. Our leadership on the General Aviation Joint Steering Committee and ongoing engagement with federal and state authorities affects and adds credibility to priorities and strategies that impact the general aviation community.

## 2020 HALLMARKS

- During the pandemic, our **17 webinars** reached live audiences of more than **10,000 viewers**
- **Expanded the AOPA Air Safety Institute's leadership influence** through FAA/Industry safety committees and working groups
- **Renewed almost 7,100** flight instructor certificates
- **Expanded presence** on Facebook, Instagram, and YouTube

# YOU CAN FLY

## MILESTONES AND ACHIEVEMENTS

By reaching pilots and future pilots at key points in their journey, You Can Fly is introducing a new generation to aviation careers, helping improve the flight training experience, making flying more affordable and accessible, and getting lapsed pilots back in the air.

With a series of ambitious, measurable goals, each of the four You Can Fly initiatives is making a difference for the aviation community.



THE YOU CAN FLY PROGRAM WAS CREATED  
TO GET PEOPLE FLYING AND KEEP THEM FLYING—  
AND IT'S WORKING.

### HIGH SCHOOL

The High School initiative is designed to help students from schools and communities nationwide discover careers in aviation and aerospace by providing high-quality aviation STEM education to high school students, preparing them to pursue advanced studies and careers.

Working with curriculum design experts, we have developed a complete four-year aviation STEM program, available to schools free-of-charge. The curriculum includes everything teachers need, including detailed lesson plans, presentations, activities, projects, and assessments. The course allows students to pursue special interests in one of two tracks—pilot or UAS (Unmanned Aircraft Systems).

### 2020 HALLMARKS

- More than **200 schools** delivering 9th through 11th grade courses
- **18 schools** field-testing 12th grade courses
- More than **8,000 students** utilizing the curriculum
- High schools in **38 states** using the curriculum
- More than **950 participants** in the High School Virtual Aviation STEM Symposium
- More than **\$1M in flight training scholarships** provided to students and teachers, thanks to the generosity of the Ray Foundation and other donors

## FLIGHT TRAINING

Every pilot starts as a student, and a great flight training experience is the foundation for a lifelong love of flying. The Flight Training initiative was developed to help students complete their training and help schools and instructors deliver the kind of experiences that today's pilots demand.

Research has shown that up to 80 percent of flight students drop out of training before they earn a pilot certificate. The Flight Training initiative aims to reduce that figure through a combination of technology, training, support, and recognition.

### 2020 HALLMARKS

- Beta-tested the **AOPA Flight Training Advantage app** at flight schools around the country
- Attracted more than **35,000 viewers** to webinars designed to support pilots and flight schools
- **Recognized flight schools nationwide** for their contributions during a Flight Training Experience ceremony

## RUSTY PILOTS

Sometimes life gets in the way of flying. But once a pilot, always a pilot. And when lapsed pilots are ready to return to flying, the Rusty Pilots initiative is there to make it easier. With in-person seminars and a new online course, pilots can refresh their knowledge and connect with flight schools and instructors so they can complete a flight review and get back in the air.

### 2020 HALLMARKS

- **82** live and virtual seminars delivered
- **51%** of lapsed pilots who participated in the online course reported completing a flight review
- More than **1,800 online course** completions
- More than **1,000 participants** completed a flight review, making more than **9,300 since inception**

## FLYING CLUBS

Greater access to aircraft at lower cost—plus a community of fellow pilots to share the fun. That's just some of what flying clubs can deliver to their members.

The Flying Clubs initiative focuses on giving more pilots access to club membership by helping to launch new clubs and providing support so existing clubs can flourish and grow.

With extensive online resources, workshops, and even one-on-one assistance, it's never been easier to start a new club and share the advantages of aircraft ownership.

### 2020 HALLMARKS

- **26** new flying clubs launched, totaling over 160 clubs since program introduction
- **38** “Maximum Fun, Minimum Cost” seminars delivered
- **Hosted** “Ask an Ambassador” live episodes with more than **16,500 views**
- **14** Flying Clubs Radio episodes delivered

# SCHOLARSHIPS

2020

Among the AOPA Foundation-funded efforts to grow the pilot population, flight training scholarships provide important financial assistance to help aspiring pilots achieve their dreams of flight.



In 2020, 124 scholarships ranging from \$2,500 to \$10,000 were awarded to individuals nationwide. The recipients ranged in age from 15 to 63, and while they each had a unique story about their path to flight training, they shared a common passion for aviation.

The AOPA You Can Fly High School Flight Training Scholarship program, which is made possible through the generosity of the Ray Foundation, awards 100 scholarships of \$10,000 each (80 to high school students and 20 to teachers utilizing our You Can Fly high school STEM curriculum) for them to pursue their private, sport or recreational pilot certificate. More than \$113,000 in additional scholarship awards were presented to 24 pilots and future pilots to apply towards a primary certificate or advanced rating.

These recipients are on their way to earning their pilot certificates and advancing their training thanks to funding from generous AOPA Foundation donors. As a result of this program, the future of general aviation is stronger and brighter.

*"I am excited to tell you and the AOPA organization that I became an official private pilot yesterday! I want to thank you and my donor for supporting my aviation goal because it couldn't have been done without your help! I am excited to start my instrument training now!"*

— Madison "Maddy" Seymour

“

I WANT TO THANK YOU AND MY DONOR FOR SUPPORTING MY AVIATION GOAL  
BECAUSE IT COULDN'T HAVE BEEN DONE WITHOUT YOUR HELP!"

— **Madison "Maddy" Seymour**

2019 AOPA Flight Training Scholarship Recipient



## 2020 YOU CAN FLY CHALLENGE

### A MATCHING GRANT FROM THE RAY FOUNDATION

For the fifth time in as many years, the AOPA Foundation was challenged by the Ray Foundation to raise funds in support of the AOPA Foundation's You Can Fly program. The Ray Foundation, established by the late pilot and philanthropist James C. Ray, agreed to provide a matching grant of up to \$2.5 million for donations made during the You Can Fly Challenge fundraising campaign in 2020.

Thanks to the generosity of more than 4,200 donors, the AOPA Foundation met and exceeded the Challenge goal; donor contributions topped out at more than \$2.7 million, resulting in more than \$5.3 million in funding to get and keep more people flying!

Many thanks to all that helped make the 2020 You Can Fly Challenge a success, and to the Ray Foundation for its philanthropic and visionary support of You Can Fly.

## STAFF

### AOPA FOUNDATION



**Melissa Ruderger**  
*Executive Director*



**Lili Leonard**  
*Senior Director of  
Development Operations*



**Carli Stone**  
*Development Coordinator*



**Samuel Jackson**  
*Manager of Development  
Marketing & Communications*



**Agnes MacDonald-Hutchins**  
*Director of Database  
Administration & Reporting*



**Don Weinbach**  
*Major Gifts Officer*



**Becky Johnston**  
*Senior Manager of  
Development & Planned Giving*



**Kim Reed**  
*Administrative Assistant*



**Laurie Whitaker**  
*Manager of Development  
Research*

# DONORS

## AOPA FOUNDATION

### NEW HORIZON SOCIETY

Donors at this level have made transformational contributions of \$1 million or more as a one-time gift or total lifetime giving. These exceptional supporters represent the highest level of commitment to the AOPA Foundation's mission.

David Albin	Bennett Dorrance	Manuel S. Maciel
William S. Ayer	Elliot Gindi	James C. Ray
Ned W. Bennett and Sandra G. Zane	Thomas W. Haas Foundation	Lessing S. Stern
Emil Buehler Perpetual Trust	Gregory A. Kozmetsky	Jim Thompson
Paul T. Cullman	Michael Lazar	Marilyn E. Thompson

### FOUNDERS' SOCIETY

Donors at this level make a profoundly generous annual contribution of \$100,000 or more and have a significant impact on the important programs the AOPA Foundation funds.

William S. Ayer	Emil Buehler Perpetual Trust	Bruce R. McCaw Family Foundation
Ned W. Bennett and Sandra G. Zane	Hall-Halliburton Foundation	H. Ross Perot Jr., Hillwood Development Company, LLC
Bennett Dorrance	Gregory A. Kozmetsky	Lessing S. Stern, Den Enterprises LLC
Stephen Elop	Michael Lazar	

### PRESIDENT'S AMBASSADORS

Donors at this level make significant annual contributions of \$20,000 to \$99,999 to enable the AOPA Foundation to fund life-changing, lifesaving programs.

David R. Albin	Pat and Mary Lou Hartness	Bernard and Eleanor Robertson
American Airlines, Inc.	Derrell J. Lipman	Mel Rushton and Tom Polgreen
Edward K. Asplundh	Dudley D. & Delores R. Malone Family Foundation	McHenry Tichenor Jr., McHenry and Lisa Tichenor Fund of the Communities Foundation of Texas
Michael C. Baldwin	The Marco Family Foundation	Pat Tracy, Community Foundation Serving West Central Illinois & Northeast Missouri
August A. Busch III Charitable Trust	The Rafael & Sharyl Mendez Family Foundation	Steuart Walton, The Runway Fund
Corporate Aircraft Association	Keith D. Peterson	
Matthew J. Desch	Lev Prichard, Prichard Family Foundation	
Ronald A. Duncan, The Toodles Foundation		

## PRESIDENT'S COUNCIL

Donors at this level provide substantial support for building a stronger, safer pilot community with an annual gift of \$10,000 to \$19,999.

Mark R. Baker	Jeffry B. Fuqua	The MITRE Corporation	John and Karen Springthorpe
John A. Beck	Jon Gilbert, Jon and Bobbie Gilbert Family Foundation	Jeffrey & Jane Nobbs, Nobbs Family Foundation	Kenneth J. Stigner
Samuel A. B. Boone, Hilary Boone Foundation, Inc.	Alan J. Green, The Alan and Pam Green Family Foundation	Lowell G. Powers, Jr., Philanthropic Fund of The Greater Cincinnati Foundation	Ceci Stratford
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Jeffrey Brauer, Brauer Material Handling Systems, Inc.	Neel and Scott Timmons Hipp	David and Andrea Robertson	Dudley Taft Sr., Dudley S. Taft Foundation
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Donald C. Forslund			Steven Zeck
			Joseph R. Zeno, The Zeno Family Charitable Fund

## HAT IN THE RING SOCIETY

Donors at this level throw their "hat in the ring" and lend their support to help address challenges facing general aviation with an annual contribution of \$1,000 to \$2,499. Bronze-level members contribute \$2,500 to \$4,999 and Silver-level members contribute \$5,000 to \$9,999.

HAT IN THE RING SOCIETY CO-CHAIRMEN	LIFE HAT IN THE RING SOCIETY MEMBERS		
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Dave Coulier	Mark Jon Bluth	John E. Gauch	Wiley R. Reynolds III
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Chris Meloni	Marshall Carter	Michael Lazar	David N. Shaffer
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			Ronald K. Vickrey

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RING SOCIETY  
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THE RING SOCIETY  
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Derek Adams	Vincent R. Bakke	Mark Jon Bluth	Phillip L. Cacioppo
Kenny G. Adams	Bradley Joseph Ballard	Andre P. Bohy	Neil Cahoon
R. Kevin Adams	Brett Bamert	William Borchert, TacAir LLC	Brian Cameron
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