



Dear Friends,

The French-American Foundation plays an important role in a world where all societies confront significant economic, social, and political challenges. Our mission is to strengthen relations between France and the United States, particularly in the context of the transatlantic partnership. To do this, we also engage with leaders and experts in Europe, and around the world, to address collective challenges.

The French-American Foundation's current programs—on such critical subjects as migration, media, equal opportunity, sustainable urban development, infrastructure rebuilding, and cyber security—respond to this pressing need for international dialogue. They also provide a forum for sharing best practices, and for creating ongoing, cooperative, working relationships that lead to innovative solutions.

In 2011, our Young Leaders Program celebrated its 30th anniversary in a most successful series of events organized by our sister foundation in Paris. This flagship annual program brings together exceptional French and American individuals from diverse backgrounds and fields, and promotes long-lasting relationships that allow both countries to contribute to the common (global) good. This program also provides the Foundation with experts to help launch important new initiatives. For example, in 2012, the Foundation implemented a program for economically disadvantaged, exceptional high school students from both sides of the Atlantic to meet one another, and learn to better understand those who will be their future partners. We also launched our immigration journalism fellowship and awards program to support independent and responsible reporting on immigration and integration issues.

We count on your support in order to produce work of this caliber, and thank you for your continuing generosity.

With renewed thanks and best wishes.

Antoine Treuille President



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David McCullough accepting award

"One of the lessons of history is that very little of consequence is ever accomplished alone. It's true of individuals and it's true of nations. We, France and America, have accomplished far greater achievements working together than we ever could have alone, and I know that is the very basis of what this Foundation stands for."

David McCullough, winner of the French-American Foundation 2011 Vergennes Achievement Award, October 25th, 2011

THE FRENCH-AMERICAN FOUNDATION MISSION

The French–American Foundation—United States is the only non-governmental organization in the United States dedicated specifically to strengthening the relationship between the two countries. It does so by bringing together leaders, policy makers, and a full range of professionals to exchange views, share best practices, and consider how each country might benefit from the expertise and experience of the other.

The Foundation and its sister foundation in France were founded concurrently in 1976.

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YOUNG LEADERS



Since its first meeting in 1981, the Young Leaders Program has become one of the most wellregarded efforts to create international links among young men and women holding leadership positions. As the French-American Foundation's flagship program, it continues to be central to the Foundation's success in deepening understanding between France and the United States. Alternating each year between France and the US, the two-year program brings together leaders from government, business, media, the military, and the non-profit sector. Young Leaders spend five days discussing issues of common concern, and sharing experiences in a relaxed environment. The off-the-record atmosphere fosters candid discussions about policy and social issues. Past and current Young Leaders also meet throughout the year at gatherings organized by the Foundation.





The 2011 Young Leaders meeting convened 40 Young Leaders in San Diego, California, in early October. The program included meetings at cultural institutions, as well as with energy, environment and immigration experts, and military leaders. Young Leaders discussed the world's energy needs, the importance of protecting its oceans, and immigration issues in France, the United States, and specifically, along the US-Mexican border. Our Young Leaders were privileged to visit not only a naval ship, but also the Navy SEALs training compound, where they spoke with a member of the SEAL team to better understand the preparation necessary to serve as well as the responsibilities once in the field.







Engaging both formally and informally with French and American counterparts, this program provided the basis for friendships that will last for years to come. The next meeting takes place in October 2012, in Paris and Le Havre.

This latest meeting was part of a program that has been very successful in developing and maintaining a dynamic network of more than 370 transatlantic leaders, among them presidents and statesmen, ministers, cabinet secretaries, and military leaders; CEOs of global corporations and financial institutions; prominent journalists and editors; award-winning writers, composers and choreographers; and directors of public agencies, think tanks, and research centers.



MEET TWO OF OUR 2012 YOUNG LEADERS!



Devin Holmes is the CEO of Warrior Gateway, and is dedicated to connecting returning veterans and their families with their local communities as they transition to civilian

life. An avid triathlete, Devin is also a six-time "Escape from Alcatraz" triathlon finisher.



Joanne Smith founded Girls for Gender Equity in 2001 with the support of the Open Society Foundation in order to end genderbased violence, and promote gender, race

and class equality. She has also co-authored her first book published by Feminist Press in 2011, Hey Shorty: A Guide to Combating Sexual Harassment and Violence in Public Schools and on the Streets.

1. Nick Lane, Jane Kang, and a representative from the Scripps Institution of Oceanography 2. Young Leaders at the Tijuana River National Estuarine Research Reserve 3. The Museum of Contemporary Art San Diego 4. Laphonza Butler and Jeff Chu 5. (From left to right): Joy Frye (Scripps Institution of Oceanography), Yann Le Goff, Nicolas Macquin, Dalton Conley, Bradley Schneider, Valérie Rouxel-Laxton, and Walt Cooper 6. At the Tijuana River National Estuarine Research Reserve

YOUNG LEADERS: 30 YEARS OF EXCELLENCE

FRANCE

President François Hollande Former Prime Minister Alain Juppé

Ministers and Advisors: Six alumni of the Foundation's flagship program were appointed to François Hollande's cabinet (four current ministers, two advisors at the Elysée). Young Leaders selected for the class of 2012 include one additional minister, and one advisor. Previous ministers include two Defense Ministers, a Minister of Justice, Minister of Ecology, and Minister of Budget.

Current Députés: Yves Censi, Jérôme Chartier, Seybah Dagoma, Nathalie Kosciusko-Morizet, Bruno Le Roux, Valérie Pécresse, Edouard Philipe, and Laurent Wauquiez

Sénateur Alain Richard

Mayors of Major Cities: Alain Juppé, Bordeaux, and Edouard Phillipe, Le Havre

Journalism—Winners of the Prix Albert Londres: Jean-Claude Guillebaud, Bernard Guetta, and Annick Cojean

Other French Journalists of Note: Sylvie Kauffmann, Executive Editor, *Le Monde*; Dominique Nora, Economics Editor, *Le Nouvel Observateur*; Christine Ockrent, television producer and first female news anchor in France, and Matthieu Croissandeau, editor in chief, *Le Parisien—Aujourd'hui en France*

UNITED STATES

Former President William Jefferson Clinton Secretary of State Hillary Rodham Clinton

General Wesley Clark, former NATO Supreme Allied Commander; Richard Fisher, President, Federal Reserve Bank of Dallas; and Robert Zoellick, former US Deputy Secretary of State and former President, World Bank

Senators: Former Senators Evan Bayh (Indiana), William Bradley (New Jersey) and Hillary Rodham Clinton (New York)

Representatives: Former Congressmen Bobby Jindal (Louisiana), Scott Klug (Wisconsin), Toby Moffett (Connecticut) and James Shannon (Massachusetts)

Governors: Former Governors Evan Bayh (Indiana), William Jefferson Clinton (Arkansas) and current Louisiana Governor Bobby Jindal

Current Administration: Antony Blinken, National Security Advisor to the Vice President; Reuben Brigety, Deputy Assistant Secretary of State for African Affairs and Daniel Feldman, Deputy Special Representative for Afghanistan and Pakistan, US Department of State

Pulitzer Prize-winning Journalists: Steve Coll, John Darnton, and Isabel Wilkerson

Oscar-winning filmmaker Charles Ferguson

Other Prominent Journalists: Gwen Ifill, Managing Editor, Washington Week, PBS; Cynthia Tucker, Syndicated Columnist, The Atlanta Journal-Constitution; Michael Oreskes, Senior Managing Editor, The Associated Press; Marc Lacey, Deputy Foreign Editor, The New York Times; Romesh Ratnesar, Deputy Editor, Bloomberg Businessweek; Sewell Chan, Deputy Opinion Page Editor, The New York Times; Jan Greenburg, Chief Legal Correspondent, CBS News

French and US Young Leaders in the Arts: Shan Sa, winner of the Prix Goncourt du Premier Roman and the Prix Goncourt des Lycéens; Karol Beffa, renowned composer and Chevalier des Arts et Lettres; Jonah Bokaer, acclaimed choreographer and recipient of a National Endowment for the Arts grant; Kalyanee Mam, filmmaker; Antoine Bello, author; Camille Morineau, curator at Centre Pompidou; Thierry Gausseron, general administrator at the Musée d'Orsay; Magda Danysz, founder and president of Gallery Magda Danysz; Jérôme Clément, president of Théatre du Châtelet

French and US CEOs from: CIT Group, Citigroup, AXA, Lazard Frères, BNP Paribas, Lafarge, UBS Financial Services, NYSE Euronext, Boeing, Alstom, and Air France–KLM

French and US Media Executives from: Simon & Schuster, FNAC, Lagardère, Libération, Le Monde, and Le Nouvel Observateur

French and US Entrepreneurs: Pierre Kosciusko-Morizet, founder of Price Minister; Kevin Ryan, founder or co-founder of Double Click, Business Insider and Gilt Groupe, of which he currently serves as CEO; Francois Dufour, founder of Play Bac Presse; Astro Teller, co-founder and chairman of Body Media; Charles Ferguson, co-founder of Vermeer Technologies and creator of FrontPage; Auren Hoffman, founder and CEO of Rapleaf; Tom Lee, founder of One Medical; Gina Bianchini, co-founder of Ning; Yseulys Costes, co-founder of 1000mercis; Cécile Moulard, founder of Sixième Continent; Amaury Eloy, founder and president of NewWorks; Véronique Morali, founder and CEO of terrafemina.com; Jean-Louis Escary, founder and CEO of GenOdyssee SA; and Sara Horowitz, founder of Working Today and Freelancers Union

Current French-American Foundation Board Members, France and the US:

Pierre Albouy, Jean-Luc Allavena, Bertrand Badré, Patricia Barbizet, Charlotte Dennery, Deborah Devedjian, Charles Ferguson, Thomas Kamm, Philippe Le Corre, Philippe Manière, Véronique Morali, Floriane de Saint Pierre, Anthony Smith, Agnès Touraine, and John Thain

YOUNG LEADERS IN THE NEW FRENCH GOVERNMENT



The Foundation is honored by the election of the first Young Leader alumnus as president of the French Republic and the selection of six alumni of the Foundation's flagship program to cabinet positions:

François Hollande (1996) President of the French Republic

David Kessler (1999) Cultural & Communications Advisor to the Elysée

Arnaud Montebourg (2000) Minister of Industrial Renewal

Aquilino Morelle (1998) Political Advisor to the Elysée

Pierre Moscovici (1996) Minister of Economy and Finance

Marisol Touraine (1998) Minister of Health and Social Affairs

Najat Vallaud-Belkacem (2006) Minister of Women's Rights and Government Spokesperson



Charlotte Dennery, Sophie L'Hélias-Delattre, and Floriane de Saint-Pierre



Opening remarks by Young Leader Valérie Pécresse, then Minister of the Budget, of Public Funds and State Reform



Meghan O'Sullivan and Nicolas Macquin



Young Leaders alumni at the Bibliothèque de l'Assemblée nationale

The French–American Foundation celebrated the 30th anniversary of the Young Leaders program in Paris on November 18 and 19. More than half of our Young Leaders community in France, the United States, and further abroad joined the Foundation for a weekend of meetings, receptions, and discussions. The Young Leaders were welcomed by the American Ambassador to France, the Honorable Charles H. Rivkin, and his wife, Susan Tolson. The group held discussions with prominent diplomats before attending the French–American Foundation—France's gala dinner in Paris, held in their honor. The next day, the Young Leaders participated in a private guided visit to the Palace of Versailles, and attended a luncheon with Christophe de Margerie, president and CEO of Total, at the Trianon Palace. Following the panel discussions on topics of interest, Young Leaders returned to Paris having reconnected with old friends and made new ones.



James G. Lowenstein welcomes the Young Leader alumni



Pierre Kosciusko-Morizet and Amélie Oudéa-Castéra



Floriane de Saint-Pierre, Former Ambassador of France to the United States François Bujon de L'Estang, French–American Foundation Chairmen Allan M. Chapin, and Jean-Luc Allavena



Stéphane Fouks, Christine Okrent, David Mercer, and Ezra Suleiman

LEADERS IN THE MAKING

Inaugural High School Exchange Brings 17 French Students to New York City

The new Leaders in the Making program extends the mission of the Foundation's long-standing Young Leaders program to high school–age students. Most of the inaugural group came from a recent "magnet school" initiative in France that promotes educational opportunity for students from families with limited means.

During the week of May 6–12, the Foundation partnered with educational institutions in New York to give the visiting French students significant time to interact with New York high school students. Leadership was a key component of the discussions with their American peers. French students joined American students in the classroom and for a community service project.

The program also gave the students an opportunity to explore different career paths. Several Young Leaders welcomed the group and discussed their work, including **Marc Lacey**, deputy foreign editor at *The New York Times*; **Shayla Harris**, video journalist at *The New York Times*, and **Stéphane Biehler**, chief accounting officer at the NYSE Euronext.

A tour of West Point Academy was organized by **Major Scott Handler**, former advisor to **General David Petraeus**. **Captain Frank Coughlin**, a retired fire chief and 9/11 responder, spoke to the students just prior to a visit of the 9/11 Memorial and Ground Zero.

The French students learned about American history and culture firsthand through visits to significant New York City landmarks, including Central Park, the neighborhood of Harlem, and the Empire State Building. A visit to the Statue of Liberty and a guided tour of Ellis Island gave the students a more direct understanding of the history of American immigration, while a guided tour of the United Nations gave students greater insight into international governance.

Visits/Partners

9/11 Memorial **Browning School Central Park Cultural Services of the French Embassy** Ellis Island **Empire State Building** Harlem **Inter-School Leadership Fellows New York Stock Exchange Spence School Statue of Liberty** The New York Times Company **United Nations Urban Assembly West Point Military Academy** Yorkville Common Pantry

"[This trip] will influence my studies because after the meeting with a woman soldier [at West Point], I think that I will try to become an army surgeon. Even though I know that at my age nothing is set in stone, this trip helped me decide where I could like to pursue my studies and why: to help the people who protect us every day."

—**Julie**, Lycée Sainte-Jeanne Élisabeth

"In addition to the cultural and touristic visits, this trip was also rewarding thanks to the professional meetings and discoveries. This is indeed the part I appreciated the most. Of course, we have learned about several different jobs such as trader, journalist, fireman ...but what struck me the most in each of these meetings was the fact that all these people worked hard to do the job they like."

-Martin, Lycée Jean-Jacques Rousseau



IMMIGRATION JOURNALISM PROGRAM



Adallah Abduaziz, a migrant worker from Nigeria in a Libyan prison (Photo: Journalism Fellow Marine Olivesi)

Over the past 20 years, the United States and Europe have experienced a significant surge in immigration, with major societal implications. While the recent economic crisis has altered this trend, immigration remains a question that is widely, and often hotly, debated.

The media play a major role in informing both the public and the debate. Despite the importance of this role, the institutional support that journalists require to pursue in-depth reporting has been considerably hindered by increasing financial challenges facing media organizations. Consequently, the media's coverage of immigration and integration tends to focus on sensational stories, and lacks depth and accuracy.

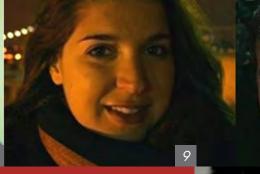
In 2011, the French-American Foundation— United States continued to expand its portfolio of Journalism and Migration, Media, and Equal Opportunity programming. The Foundation initiated its Journalism programs in 1976, and has since provided exchange and reporting opportunities for more than 280 journalists. Incorporating more than 14 separate program initiatives in Migration and Equal Opportunity since 1984, the Immigration Journalism program is the logical and timely result of the confluence of these two areas, and is designed to support exemplary journalism on the topic of immigration and integration.

This program supports independent and responsible journalism by providing professionals of all types (Web, multimedia, print, documentary, photo, etc.), from diverse backgrounds, with the unique opportunity to undertake in-depth work on immigration and integration, with the goal of making a direct impact on both public opinion and policymakers.



Journalism Fellow Santorri Chamley, in Paris, reporting on the situation of undocumented workers





Launched with the generous support of the Ford Foundation and supported, in part, by the Florence Gould Foundation and the Fondation TF1, the Immigration Journalism program promotes independent and responsible reporting immigration and integration issues in two ways:

THE IMMIGRATION JOURNALISM FELLOW-**SHIP** provides a small group of journalists with up to \$10,000 each to produce immigration and integration reporting of the highest quality. In February 2012, the Foundation announced the first class of Immigration Journalism Fellows. They were chosen from an application pool of more than 150 journalists from 20 different countries. Their reporting projects included a feature article and a photo essay on the impact of immigrant communities on the revitalization of de-industrialized American cities, a series of radio segments about the impact of the Arab Spring on migration trends in Africa, and a feature multimedia article on undocumented workers in France.

These 12 Fellows form a diverse group both in terms of their countries of origin and expertise with various forms of media. Work by our Fellows has appeared in national and international media outlets, such as Public Radio International's The World, The Washington Post, The Huffington Post, NPR, Deutsche Welle, Globalpost.com, and Fox News Latino, as part of the fellowship. Their stories are also slated to appear in other major outlets, Woman at a mosque in Millbourne, PA including The Los Angeles Times and Le Monde.



Abdi Mohamed, 20, came to the United States from Somalia in 2006 (Photo: Journalism Fellow Omar Sacirbey)



(Photo: Journalism Fellow Zoe Strauss)

- 1. Santorri Chamley
- 2. Burt Hubbard
- 3. Kim Badawi 4. Zoe Strauss

- 5. Moïse Gomis
- 6. Adriana Marcolini
- 7. Joseph Kolb
- 8. Daniel Denvir
- 9. Marine Olivesi
- 10. Sam Quinones
- 11. Omar Sacirby

INAUGURAL CLASS OF FELLOWS

THE IMMIGRATION JOURNALISM AWARD recognizes two journalists for work published in the United States or Europe in 2011 with monetary prizes.

2012 AWARDS

The Immigration Journalism Award is the first to recognize excellence in journalism devoted to immigration and integration worldwide. The Foundation received nearly 70 submissions for the program's first year, mostly from the United States and Europe, and from various media (France 24, International Herald Tribune, Agence France Presse, African Slate, Café Babel, PBS, The Wall Street Journal, and many others).

For the first edition of this program, the French–American Foundation will select two winners, who will be invited to attend an awards ceremony to be held in New York in November 2012.

THE JURY

Thanks to a French–American jury chaired by **Sylvie Kauffmann**, Executive Editor of *Le Monde*, and **Michael Oreskes**, Senior Managing Editor at The Associated Press, this multiyear program puts the spotlight on exceptional journalism, and equips talented journalists with the financial and mentoring resources needed for comprehensive and objective work.



Sylvie Kauffmann Executive Editor Le Monde



Michael Oreskes
Senior Managing Editor
The Associated Press

For more information and exclusive photos and videos, visit our website: www.frenchamerican.org

INFRASTRUCTURE AND SUSTAINABILITY

In 2011, the French–American Foundation launched programs on two key transatlantic challenges: infrastructure and sustainability. Through roundtable discussions, seminars and study tours, the Foundation provided a forum for transatlantic exchange between leading experts, government officials, and members of the private sector.

INFRASTRUCTURE

This year, the Infrastructure Nexus Series gathered high-level US and French participants—policy makers, corporate senior management, leading experts, and noted journalists—at roundtable discussions to enrich the national infrastructure debate with an international perspective. The program, which focused on energy, water, and transportation, examined the European experience, notably that of France, and its success in building and maintaining a nationwide infrastructure. As the United States searches for new solutions to its infrastructure challenges, the Infrastructure Nexus Series seeks to inform the debate on the respective roles of business and government.



Polly Trottenberg, Assistant Secretary for Transportation Policy, US Department of Transportation, and Jérôme Devillers, Partner, WeiserMazars



Charles Wochele, Vice President, Industry and Government Relations, Alstom Transportation, and James Oberstar, former US Representative and Chairman, House Transportation and Infrastructure Committee

Two Washington, DC sessions were organized in 2011: one on energy on May 31, and one on water and transportation on September 20. The third session was on May 29, 2012 in Houston, Texas, focusing on natural gas.

This latest roundtable took place in the wake of the recent American gas boom, and its long-lasting effects on the US energy landscape. Participants discussed how these current developments in the gas industry will affect investments in other energy sources, and the US energy mix as a whole. The impact on power generation—including renewable energy expansion—and on the transportation sector, from long-haul trucking to passenger vehicles, was also considered. Congressman Gene Green (TX-29) gave a special address during the meeting.



Congresswoman Rosa Delauro

SUSTAINABILITY



The Cleveland Mall

Since 2000, the French–American Foundation and the Florence Gould Foundation have sponsored a reciprocal exchange program for French and American cultural leaders, in partnership with the French Ministry of Culture and Communications.

The Foundation's initiatives on sustainability gather specialists from a wide range of disciplines—urban



Row houses in Baltimore

planning, academia, policy and architecture—to discuss French and American approaches to urbanism. Organized in partnerships with the French Ministry of Culture and Columbia University, in 2011, this program focused on key aspects such as:

- The rehabilitation of run-down neighborhoods and the revitalization of inner cities;
- Cities in transition ("in decline"), and their adaptation ("right-sizing");
- Culture, art and sustainability: best practices in "creative place making."



Site visit to Baltimore neighborhood

US STUDY TOUR

In November 2011, the French–American Foundation welcomed a delegation of French professionals to the United States. The delegation, including a journalist, an architect and a professor of architecture, the head of the Department of Energy for the Burgundy region, and the president and founder of a real estate developers' forum, met in Washington, DC, before traveling to Baltimore, Maryland, and Cleveland, Ohio. In Washington, DC, they met with both local and national entities involved in sustainable planning, in order to better understand how the United States approaches questions of urban renewal. Meetings included:

- The National Association of Local Government Environmental Professionals (NALGEP) on the legislation, coalitions, and advocacy efforts behind reviving brownfields;
- The DC Office of Planning, which stressed the city's commitment to sustainable infrastructure for addressing everything from climate change to food;
- The National Endowment for the Arts (NEA), where the discussion focused on the NEA's "Our Town" creative place-making initiative;
- The Metropolitan Institute at Virginia Tech, which presented how it connects researchers to practitioners in the field to promote best practices;
- Smart Growth America, where discussions focused on the collapse of fringe metropolitan regions, and Cleveland and Baltimore's development patterns as shrinking cities, preparing the delegation for the rest of the study tour. In Baltimore, Michael Braverman, the Deputy Commissioner of Permits and Code Enforcement for the city's Housing Department, led a tour focusing on Baltimore's efforts to reclaim vacant properties through the "vacant to value" plan under way in neighborhoods like Baltimore Highlands and Patterson Place.

The delegation then traveled to Cleveland, which is in the midst of a 10-year community-wide initiative, called "Sustainable Cleveland 2019," that aims to



Participants discuss how Cleveland is moving toward greater sustainability

apply "the principles of sustainability to the design of the local economy."

Local experts discussed the city's challenge of finding a "green" use for the many vacant lots of land there, and of balancing sustainable efforts with the responsible historic preservation of many unused buildings.

Participants also met with the Downtown Cleveland Association and the Cleveland Urban Design Collaborative (CUDC) at Kent State University to discuss how vacant space can be viewed as an opportunity for experimentation, innovation and growth, rather than a liability.



Farming in Cleveland

FRENCH STUDY TOUR



A tour of the Philharmonic in Parc de la Villette in Paris

A reciprocal French study tour took place in Paris and Lille in December 2011. Delegates included the chairman of the Arlington, Virginia County Board, professor of urban affairs and planning, a San Francisco architect, the president of a responsible real estate developers and investors group from Washington, DC, and the director of Kent State University's Cleveland Urban Design Collaborative. The study tour started with a visit to La Villette, a former slaughterhouse in an economically disadvantaged Parisian neighborhood. The site is being converted into a multidisciplinary cultural center dedicated to artistic and socially inclusive activities. The center is also implementing a number of sustainability policies dedicated, for example, to recycling and energy savings.

Located on the periphery of Paris, and still under construction, the Philharmonic in the Parc de la Villette is part of the "Grand Paris" initiative to strengthen the connection between the center of Paris and the neighborhoods at its outskirts. Due to open in 2014, the finished building will cover an area of approximately 20,000 square meters and include a 2,400–seat concert hall, as well as an educational wing. During their visit, participants learned how the city has designed the Philharmonic using high sustainability standards based on a series of criteria certified by the independent agency Certivéa.

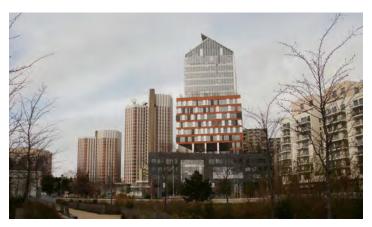
The American delegates also discussed state and municipal involvement with quality, sustainable planning in suburbs and cities, such as Saint-Denis. This planning process often involves partnerships with private industry, as is the case with the redevelopment of Ile Seguin, where the former Renault plant was located. That theme was continued during the participants' meetings in Lille, where policy implementation was discussed at the European, national, and local levels. In such a diverse region, seeking to rehabilitate its rich industrial heritage, sustainable economic, social and environmental development often benefits from the collaboration of industry and business experts with regional organizations, through such entities as CD2E (a business incubator project).



The American delegation tours the Fives-Cail-Babcock site in Lille

"I have been telling people that the French projects we saw had minimum environmental standards that were beyond the maximum goals of comparable American projects. At least we now know such models exist. ... I now hope to bring my University of Michigan graduate students to Paris."

—**Chris Leinberger**, Professor of Urban Real Estate; Director, Center for Real Estate and Urban Analysis, George Washington University School of Business



lle Seguin



Tiles, Tourcoing

"Some of what I saw was extremely impressive, especially in terms of the ambition to attain certain sustainability goals. Energy use, transportation mode share, storm-water management, etc.—these are all issues we are dealing with in our own developments, and although my community is generally regarded as progressive and 'cutting edge' (at least for the United States), some of the practices I saw go well beyond what we have yet attempted."

—**Christopher Zimmerman**, Chairman of the Arlington, Virginia County Board

"The content of the exchanges always was informative. Even when some parts of the program seemed to us rather surprising, such as the visit to the design school, they turned out to be just as convincing as unexpected. Those unexpected meetings were like an invitation to being more open-minded."

—**Jean-François Ehrlich**, President and Founder of ARKOS, Paris-Prague

MAYORS' INSTITUTE ON CITY DESIGN

The French–American Foundation was pleased to partner with Columbia University on the Mayors' Institute on City Design (MICD), from December 14 to 16, 2011. Since 1986, MICD, a National Endowment for the Arts leadership initiative, has helped transform communities through design, by preparing mayors to be the chief urban designers of their cities. With the involvement of the French–American Foundation in the program this year, this is the first time that a European mayor and European regional experts joined the event to present sustainable design projects from their cities.

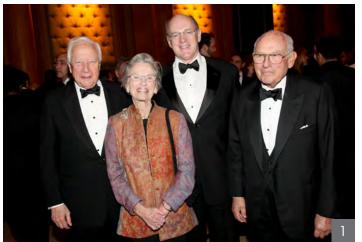




ANNUAL GALA

Every year, the French-American Foundation awards its highest honors to an individual or organization that has made a lasting contribution to the French-American relationship. On October 25th, in a most elegant setting at Capitale, and in the presence of more than 450 guests, the Foundation presented the Benjamin Franklin Award

to Philippe Dauman, President and Chief Executive Officer of Viacom Inc. The Vergennes Achievement Award, named for the Comte de Vergennes, who was instrumental in forging the alliance between France and America in the days of the American revolution, was presented to Pulitzer-Prize—winning historian David McCullough.















1. David McCullough, Rosalee McCullough, Antoine Treuille, and James Lowenstein 2. Andrea Farguas, Antoine Treuille, Allan Chapin, Suzi Winson-Chapin, Philippe Dauman, and Deborah Dauman 3. Carmen Thain, John Pierce, and Christine Schwarzman 4. Antoine Treuille, Barbara Camus, and Claude Grunitsky 5. Marie-Monique Steckel, Richard Fairbanks, and Shannon Fairbanks 6. Dinner at Capitale 7. Marc Weidner, Annelois Hesen, Denis de Graeve, Clement Pointeillart, Anne-Charlotte Landuren, and Alexandre Landuren

ANNUAL GALA



1. Philippe Dauman and Sophie L'Hélias-Delattre 2. Allan Chapin and Suzi Winson-Chapin 3. David McCullough 4. Philippe and Deborah Dauman 5. Guests at Silent Auction 6. François Delattre and Philippe Dauman 7. Nick and Holly Lane 8. Yann Coatanlem and Philippe Lalliot 9. Marie-Noëlle Pierce and Floriane de Saint Pierre 10. Edmund Deveaux and Nadine Leslie

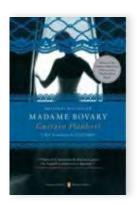
THE ANNUAL TRANSLATION PRIZES OF THE FRENCH-AMERICAN FOUNDATION AND THE FLORENCE GOULD FOUNDATION

Established in 1986 and with the long-standing support of the Florence Gould Foundation, the French–American Foundation's Translation Prizes recognize excellence in translation of French prose into English for works of fiction and nonfiction. The Prizes seek to promote French literature in the United States, to give translators and their craft more visibility, and to encourage publishers who bring significant French texts to an English-reading audience. Winning translators are honored at an annual public Awards Ceremony and presented with a \$10,000 prize.

In 2011, at the Awards Ceremony held the evening of May 24 at the Century Association, the Foundations recognized an unprecedented two winners in both categories. In Fiction, **Mitzi Angel** was recognized for her translation of Jean-Christophe Valtat's 03 (Farrar, Straus & Giroux), as was **Lydia Davis** for her new translation of Gustave Flaubert's classic Madame Bovary (Viking/Penguin Group).

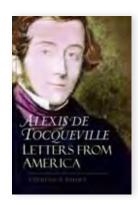


Nonfiction Winner Frederick Brown accepts his award from Juror David Bellos









In Nonfiction, **Frederick Brown** received an award for his translation of Alexis de Tocqueville's classic *Letters from America* (Yale University Press), and **Jane Marie Todd** was awarded for her translation of Dominique Charpin's *Reading and Writing in Babylon* (Harvard University Press).

The Jury Committee reviewing the 2011 submissions included Linda Asher, David Bellos, Linda Coverdale, Serge Gavronsky, Lorin Stein, and Lily Tuck.



Antoine Treuille with Nonfiction Winner Jane Marie Todd

CELEBRATING 25 YEARS OF HONORING LITERARY TRANSLATION

In 2012, the Foundation was pleased to announce the winners and to honor the finalists at the annual Awards Ceremony on May 23 at the Cultural Services of the French Embassy. For the Nonfiction category, this year's two winners split the prize. Jurors for the 2012 Prize included Linda Asher, David Bellos, Linda Coverdale, Serge Gavronsky, Lorin Stein, and Lily Tuck. The 2012 Translation Prize winners were:

FICTION

Marina Harss

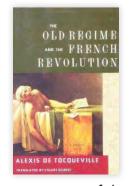
The Mirador: Dreamed Memories of Irène Némirovsky by Her Daughter by Elisabeth Gille, New York Review Books



NONFICTION

Arthur Goldhammer

The Ancien Réaime and the French Revolution by Alexis de Tocqueville, Cambridge University Press



Richard Howard

When the World Spoke French by Marc Fumaroli, New York Review Books



In celebration of the 25th anniversary of the Translation Prizes, the Foundation hosted a discussion on the current challenges in translation, with special guests:

David Bellos, Professor of French and Translation, Princeton University **Lydia Davis**, Author and translator Lorin Stein, Editor, The Paris Review Alyson Waters, Professor of French and Translation, Yale University and New York University



Charles Kolb, Tony and Bonnie Smith



Panelists Alyson Waters, David Bellos, Linda Coverdale, and Lorin Stein

FRENCH-AMERICAN DEFENSE SYMPOSIUM

Cyber Security

The 2012 Defense Symposium took place in Washington, DC, on April 3 and 4 and focused on cyber security. The eleventh such bilateral conference, the 2012 Symposium was organized in partnership with the French Joint Staff (Etatmajor des armées). The conference examined best practices in military operations to secure cyberspace and explored how France and the United States may best work together through international agreements and cooperation and optimize the partnership between the two allied nations and their private entities.



General Patrick de Rousiers (General Inspector of the Armed Forces), General Stéphane Abrial (Supreme Allied Commander Transformation, NATO), Vice Admiral Timothy Giardina (Deputy Commander, US Strategic Command)

The 2012 Symposium welcomed a diverse group of officials and experts who brought varied experiences and expertise to these exchanges. Representatives from key military and governmental institutions participated in the 2012 Symposium, including the National Security Council, US and French Joint Staffs, US Strategic Command, the French General Directorate for Armament and NATO's Allied Command Transformation. The Symposium also included high-level representatives of academic institutions, think tanks and relevant corporations.



Ambassador François Delattre

The Foundation was also delighted to host, in conjunction with the Symposium, a dinner and keynote address with His Excellency **François Delattre**, Ambassador of France to the United States, who shared his insights on the opportunities for greater French–American partnership.



General Patrick de Rousiers

KEY FRENCH PARTICIPANTS

General Patrick de Rousiers

General Inspector of the French Armed Forces

General Stéphane Abrial

Supreme Allied Commander Transformation, NATO

Rear Admiral Arnaud Coustillière

Cyber Defense General Officer, Ministry of Defense

Zacharie Gross

Deputy Director, Delegation for Strategic Affairs



Robert Gordon, Jennifer Easterly, and John Nagl

KEY US PARTICIPANTS

Vice Admiral Timothy Giardina

Deputy Commander, US Strategic Command

Lieutenant General Rhett Hernandez

Commander, US Army Cyber Command

Rear Admiral Samuel Cox

Director of Intelligence, US Cyber Command

Howard Schmidt

Cyber Security Coordinator, National Security Council

Eric Rosenbach

Deputy Assistant Secretary of Defense for Cyber Policy

SPONORS

Cassidian, Sogeti, Alcatel-Lucent, LGS Innovations, Thales, Thales Raytheon Systems, McKenna, Long & Aldridge LLP



Herbert Fenster, Ellen Nakashima, and Zacharie Gross

"I enjoyed providing my thoughts and perspectives on the issues surrounding cyber security, and I found the ensuing dialogue and exchanges to be most beneficial. The format and expert participants—to include a sound blend of public, private and academia presentation—were superb."

—Erich Rosenbach, Deputy Assistant Secretary of Defense for Cyber Policy

FRENCH-AMERICAN FOUNDATION SPEAKER SERIES

The Foundation's Speaker Series provides a forum for French and American leaders, decision makers and opinion shapers to discuss issues of transatlantic concern. From politicians to business heads, journalists to academics, scientists to legal experts, the Speaker Series is an exceptional opportunity for experts to share their knowledge and insight with our guests, as well as further dialogue on a wide array of topics. The Speaker Series adopts three formats: the Tuck Speaker Series, the French–American Breakfast Series, and the French–American Connection series.

The Edward Hallam Tuck Speaker Series



Gretchen Morgenson, author of Reckless Endangerment, journalist Pierre de Gasquet, and the Reverend J. Douglas Ousley

Named after the former president of the French– American Foundation, this series consists of a presentation by one or two speakers followed by a discussion with a large audience composed of friends of the French–American Foundation.

The 2011 series included a presentation with **Bruno** Vinciguerra, Executive Vice President and Chief Operating Officer at Sotheby's, about the impact of the financial crisis on the international art market; remarks by French writer **Edouard Valdman** about his work, French Idealism, American Pragmatism, a Necessary Union; a panel discussion with Stanley Arkin, Denis Lacorne, and Daniel Schimmel on differences in the justice systems in France and the United States; panel presentation and discussion with Gretchen Morgenson, New York Times financial columnist, and the Rev. J. Douglas Ousley on morality in the financial industry; a conversation with energy and climate expert Jean-Marc Jancovici on carbon production in modern life and its impact on the environment; a discussion with

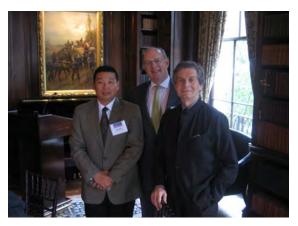
Académie Française member **Marc Fumaroli** on his new work, When the World Spoke French; and a conversation with Professor **John J. Metzler** on relations between the United States and Europe since the beginning of the Iraq War.

In the spring of 2012, the French-American Foundation continued the Tuck Speaker Series hosting discussions with Guy Sorman, Editions Sorman, and Bret Stephens, The Wall Street Journal, on the prospects for democracy in the wake of the Arab Spring; a panel discussion on the factors influencing the French presidential elections, with Young Leader Estelle Youssouffa, TV5 Monde and Al Jazeera English, **David Dieudonné**, Agence France Presse, and Alix Bouilhaguet, Le Parisien, moderated by **James Graff**, The Week; a panel to discuss the role of young voters and new media in the French and American presidential elections, in partnership with the Alliance Française de Washington, DC, featuring **Nicholas Confessore**, The New York Times, Alexandre Cournol, US youth representative for the Union for a Popular Movement (UMP) party, and Mathieu O'Keefe, US youth representative for the Socialist Party, moderated by Alix Bouilhaguet; a panel discussion of the current state of French-American military cooperation and the potential impacts of the 2012 elections in both nations, featuring Philippe Camus, Alcatel-Lucent, and William Schneider Jr., former Under Secretary of State, moderated by Fred Marcusa, Kaye Scholer. Following the legislative elections in France that saw the Socialist Party claim the final branch of government in the nation's historical shift to the left, the Foundation hosted a webinar with Christopher Dickey, Newsweek, to explore the implications of the new leadership.

French-American Breakfast Series

Organized with the generous support of the Richard Lounsbery Foundation, the French–American Breakfast Series began in 2010 as a special set of events to provide a platform for influential American and French individuals to discuss current affairs in exclusive settings in New York and Washington, DC. Groups of no more than 25 people held discussions under the Chatham House rule to encourage open debate.

In 2011, the Breakfast Series featured French historian and US specialist **Romain Huret**, who discussed his study, "Katrina, 2005: the Hurricane, the State, and the Poor in the United States"; **Jean-François Serval**, Serval & Associés, **Yves-André Istel**, Rothschild, and **Georges Ugeux** Galileo Global Advisors, discussing Mr. Serval's book, *La monnaie virtuelle qui nous fait vivre*; **Nicolas Tenzer** exploring trends and challenges the world will face in 20 years' time; French intellectual **Guy Sorman** and Chinese human-rights advocate **Yang Jianli** discussing the prospects for democracy in China; and **Eric Garcetti**, French–American Foundation Young Leader (2005) and President of the Los Angeles City Council, who discussed approaches to urban sustainability in his own experience and abroad.



Yang Jianli, Antoine Trueille, and Guy Sorman

FRENCH-AMERICAN CONNECTION



Peter Costanzo

In 2011, the Foundation launched the French–American Connection, a new series of informal discussions and gatherings intended to bring young professionals together to network and to discuss emerging trends in French–American relations, commerce, and culture.

The inaugural French-American Connection series included discussions with Yancey Strickler, the founder of Kickstarter, an online funding platform for creative projects; Brian Schechter, co-founder of the online dating site HowAboutWe; Peter Costanzo, Director of Digital Content for F+W Media, Inc.; Jacquelyn Willard and Lasse Maerkedahl Larsen, co-founders of Lux & Eco, the first private-sales site featuring only eco-friendly luxury items; and Céline Legros, founder of Les Canelés de Céline, an online pastry shop

featuring traditional French delicacies. In 2012, the Foundation continued its work to engage young professionals, hosting an event with Michel Cluizel Chocolats and Sud de France wines, as well as a discussion with **Vahram Muryatan**, creator of *Paris vs. New York: A Tally of Two Cities*.

The French–American Foundation welcomes speaker and theme suggestions from its members and friends, for whom the Speaker Series is designed. Please address suggestions to Patrick Lattin at plattin@frenchamerican.org.

MEDIA AND COMMUNICATIONS

Weekly Brief

The French-American Foundation Weekly Brief presents Foundation programs and events, and highlights political, economic, and cultural stories related to France and French-American relations. Briefs are distributed by email. To subscribe, please send a request to info@frenchamerican.org.

The French-American Foundation Website



In 2011, we launched the first phase of a new website. Please visit www.frenchamerican.org for information about the Foundation, its programming, and events. Phase two will be completed in 2012– 2013 and will include interactive pages for alumni groups, application submissions and a timeline highlighting the Foundation's 36-year history.

Social Media





2011. the French-American Foundation joined Facebook and Twitter. Become a fan (www.facebook.com/pages/The-French-American-Foundation-United-States/27964602080) or follow us on Twitter (@FAF US) to get the latest news and exclusive content about the French-American Foundation's programs and events.

Young Leader alumni may already join the Young French-American Foundation ers group on Facebook (www.facebook.com/ groups/143455365699881/) to talk with their Fellows and learn about their latest achievements. In the fall of 2012, the Foundation's website will

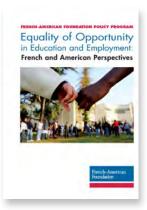
feature an interactive section dedicated to its Young Leader alumni. These are closed groups; only Young Leaders alumni are accepted.

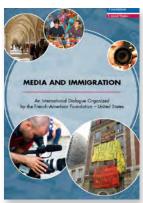
To complement its programming on the Media Coverage of Immigration, the French-American Foundation provides an opportunity for journalists and experts to exchange information and ideas on this subject through the Covering Immigration: An International Media Dialogue group on Facebook. Join the debate at www.facebook.com/ groups/187450951247/.

PUBLICATIONS













Policy Briefs

Policy Briefs are short, informative articles that analyze current issues. The French–American Foundation provides an opportunity for experts to disseminate their views on topics of importance in the French-American relationship. Some recent titles include:

- "French and U.S. Health Care: Shared Ideals and a Much-Needed Common Reform"
- "The Collection of Ethno-racial Statistics: Developments in the French Controversy"
- "Your Guide to the French Government"
- "French and American Approaches to Antidiscrimination Law"
- "The French Riots of 2005: Lessons and Policy Responses"
- "Equal Treatment in Employment: Learning from American Antidiscrimination Policies"

Program Reports

Program reports are in-depth presentations of the findings of Foundation programs and study tours. They are used to inform French and American policy makers at the state and national levels and to foster the exchange of best practices. Policy themes/areas include:

- Early Education Program—Preschool/Ecole-Maternelle
- Transatlantic Strategies for Providing Health Care
- Equality of Opportunity in Education and Employment: French and American Perspectives
- Media Coverage of Immigration
- 10th French-American Defense Symposium

	JANUARY
23–28	Courants: Publishers Exchange Program. The US delegation explored issues in digital publishing during their study tour of France.
	FEBRUARY
24	French-American Foundation Breakfast Series: Peter Goldmark, former director of the Climate and Air program for Environmental Defense Fund, shared his insights and expertise on global warming and US and European policies, during a presentation entitled "The Race to Avoid Frying the Planet" in New York.
	MARCH
9	Edward Hallam Tuck Speaker Series: Bruno Vinciguerra, Executive Vice President and CEO of Sotheby's, delivered a presentation on the impact of the global financial crisis on the international art market, and shared his thoughts on the current state of the art market in New York.
30	French-American Foundation Breakfast Series: In New York, Jean-François Serval, President of Serval & Associés, and Yves-André Istel, Senior Advisor at Rothschild Inc., were invited to discuss the book La monnaie virtuelle qui nous fait vivre (Virtual Currency), a unique synthesis of contemporary monetary issues written by Mr. Serval, and Jean-Pascal Tranié.
	APRIL
20	French-American Foundation Breakfast Series: Romain Huret, French historian and specialist on the United States, delivered a talk entitled "Katrina, 2005: the hurricane, the State, and the poor in the United States."
	MAY
3	French-American Connection: hosted in partnership with the Jérôme Lohez Foundation featuring an evening of discussion with Yancey Strickler in New York.
10	The Classical Saxophone Project: in partnership with the French–American School of Music in New York.
16, 18	Edward Hallam Tuck Speaker Series: The World in 20 Years, What Role for France? Moderated by Jean-Luc Marret, Senior Fellow at the Center for Transatlantic Relations—this talk by Nicolas Tenzer addressed the role France will take in 2030 and beyond, in Washington, DC, and New York.
24	French-American Foundation and Florence Gould Foundation 24th Annual Translation Prizes Award Ceremony at the Century Association in New York.
31	French-American Foundation Infrastructure Nexus: The first in a series of French-American Foundation Infrastructure Nexus roundtables with a focus on energy, in Washington, DC.
	JUNE
1	Luncheon with French Ambassador François Delattre in partnership with the Center for Transatlantic Relations, keynote remarks on the relationship and partnership between France and the United States, in Washington, DC.
21	Edward Hallam Tuck Speaker Series: In New York, criminal defense lawyer Stanley S. Arkin, French political scientist Denis Lacorne, and international lawyer Daniel Schimmel shed light on French and American judicial mechanisms, and helped clarify the political and cultural contexts in the two countries.
24	Edward Hallam Tuck Speaker Series: In partnership with Cultural Services of the French Embassy in the US: Edouard Valdman presented his book Idéalisme français, pragmatisme américain: une nécessaire union (French Idealism, American Pragmatism: A Necessary Union).

28	French-American Connection: The second event in the series, Brian Schechter, co-CEO of HowAboutWe.com, in New York.
	SEPTEMBER
13	Edward Hallam Tuck Speaker Series: Pulitzer Prize—winning financial columnist Gretchen Morgenson of The New York Times and the Rev. J. Douglas Ousley of the Church of the Incarnation spoke on the challenges of establishing and following ethical standards in the financial industry in the wake of the financial crisis of 2008, in New York.
19	Edward Hallam Tuck Speaker Series: In New York, energy and climate expert Jean-Marc Jancovici—consultant, engineer, professor and author—spoke on carbon production in modern life and its effects on the environment.
20	French-American Foundation Infrastructure Nexus: The second in the series of roundtables with a focus on water and transportation, in Washington, DC.
27	French-American Connection: Peter Costanzo of F+W Media speaking about the future of how we read.
	OCTOBER
4	Edward Hallam Tuck Speaker Series: Marc Fumaroli, member of l'Académie Française and renowned scholar of 17th-century rhetoric, gave a talk in New York, moderated by Michael Shae, on his 2011 work When the World Spoke French (Quand l'Europe parlait français), recently translated to English by French–American Foundation Translation Prize recipient and Pulitzer Prize-winning poet Richard Howard.
12	Edward Hallam Tuck Speaker Series: Remarks and reception followed the publication of "Transatlantic Divide—the USA Euroland Rift?" by John J. Metzler of St. John's University, in New York.
18	French-American Foundation Breakfast Series: French intellectual Guy Sorman and Chinese dissident Yang Jianli tackled the issue of human rights in China, during this breakfast seminar in New York.
25	Annual Gala Dinner at Capitale, New York: The Benjamin Franklin Award was given to Philippe Dauman, President and CEO of Viacom, Inc., and The Vergennes Achievement Award was presented to Pulitzer Prize-winning author David McCullough.
27	French-American Connection on the Lasse Larsen and Jacquelyn Willard eco-luxury private-sales site, Lux & Eco, in New York.
	NOVEMBER
4	Edward Hallam Tuck Speaker Series: Jean-François Serval discussed his book, La monnaie virtuelle qui nous fait vivre (Virtual Currency), which explores the role of "virtual currency"—money produced through financial innovation not under the control of any central bank—in the creation of the instability that led to the financial crisis, in Washington, DC.
10	French–American Foundation Breakfast Series: The French–American Foundation hosted a delegation of diversity directors from European broadcasting companies to discuss diversity in the media with a group of US journalists and diversity specialists in New York.
14–18	Courants: Sustainable Cities Tour: Washington, DC, Baltimore, and Cleveland, with the French Delegation in the United States.
	DECEMBER
5–9	Courants: Sustainable Cities Tour: Paris and environs, and Lille, with the US Delegation in France.
8	French-American Connection: Céline Legros, founder of the online pastry shop Les Canelés de Céline discussed her work to bring these traditional French pastries from her native France to New York and to create a pastry-sales website.
14–15	Courants: Mayors' Institute on City Design, in partnership with Columbia University and US and European Mayors, in New York.

	JANUARY			
18	Edward Hallam Tuck Speaker Series: Guy Sorman and Bret Stephens of The Wall Street Journal discussed "The Democratic Future of the Arab World" at an evening event in New York.			
	FEBRUARY			
9	French-American Connection Valentine's Day Event at Michel Cluizel Chocolate in New York			
10	Visit on board the French research vessel, the schooner TARA in New York.			
	MARCH			
15	Edward Hallam Tuck Speaker Series: Journalists Alix Bouilhaguet, France 2 and Le Parisien; David Dieudonné, Agence France Presse; and Estelle Youssouffa, TV5 Monde and Al Jazeera English, explored the factors influencing and the potential stakes of the French presidential elections. The discussion was moderated by James Graff, The Week, in New York.			
29	Discussion: For a Global Equality, in partnership with the French-American Global Forum and the Alliance Française de Washington, DC, in Washington, DC.			
	APRIL			
3–4	French–American Defense Symposium: Held in Washington, DC, on cyber security. In conjunction with the Symposium, the Foundation hosted a dinner with a keynote address by François Delattre, Ambassador of France to the United States.			
	MAY			
3	Discussion: with Nicholas Confessore of The New York Times and youth representatives from France's two major parties, to explore the role of young voters and new media in elections on both sides of the Atlantic. Moderated by Alix Bouilhaguet, France 2 and Le Parisien. Organized in partnership with the Alliance Française de Washington, DC, in Washington, DC.			
6–12	Leaders in the Making: A group of 17 French high school students came to acquire international experience, gain first-hand knowledge of the United States, and meet with peers from American institutions, in New York.			
8	French-American Foundation Breakfast Series: In New York, Dr. Jean-Laurent Casanova, head of the St. Giles Laboratory at Rockefeller University, discussed his work on the genetic influences on infectious diseases, and the collaborative work between laboratories in Paris and New York.			
9	Edward Hallam Tuck Speaker Series: Philippe Camus, Alcatel-Lucent, and William Schneider, Jr., former Under Secretary of State and Chair of the Defense Science Board, discussed the state of French-American military cooperation and the potential influence on 2012 presidential elections in France and the the US. The discussion was moderated by Fred Marcusa, Kaye Scholer LLP in New York.			
16	French–American Connection in New York with Vahram Muratyan, designer and creator of the popular blog and new book, Paris vs. New York: A Tally of Two Cities.			
23	25th Anniversary Translation Prize Award Ceremony and Panel Discussion Hosted by the Cultural Services of the French Embassy, in New York.			
29	Infrastructure Nexus Roundtable series: The third meeting, held in Houston, Texas, on energy.			
	JUNE			
19	French–American Foundation Webinar with Christopher Dickey, Paris Bureau Chief for Newsweek, who discussed the shift of French power to the left with the election of President François Hollande and the subsequent victory of a Socialist Party majority in the parliament.			

PARTNERS AND GRANTS



Working with Visionaries on the Frontlines of Social Change Worldwide

www.fordfoundation.org/about-us/mission

The Ford Foundation supports visionary leaders and organizations on the frontlines of social change worldwide.

Our goals for more than half a century have been to:

- Strengthen democratic values
- Reduce poverty and injustice
- Promote international cooperation
- Advance human achievement

We believe all people should have the opportunity to reach their full potential, contribute to society, and have voice in the decisions that affect them.

We believe the best way to achieve these goals is to encourage initiatives by those living and working closest to where problems are located; to promote collaboration among the nonprofit, government and business sectors; and to ensure participation by men and women from diverse communities and all levels of society. In our experience, such activities help build common understanding, enhance excellence, enable people to improve their lives and reinforce their commitment to society.



A family haircut in Cairo, Egypt Credit: Kim Badawi



A father and son from Libya in Boston Credit: Omar Sacirby



The Florence Gould Foundation is an American foundation devoted to French–American exchange and friendship. Born of French parents in San Francisco in 1895, Florence Gould lived both in the United States and France during her lifetime. At her death in 1993, Florence Gould left the bulk of her fortune to the foundation bearing her name.



Jardins a L'Île Seguin

THE RICHARD LOUNSBERY FOUNDATION www.rlounsbery.org

The Richard Lounsbery Foundation aims to enhance national strengths in science and technology through support of programs in the following areas: science and technology components of key US policy issues; elementary and secondary science and math education; historical studies and contemporary assessments of key trends in the physical and biomedical sciences; and start-up assistance for establishing the infrastructure of research projects. Among international initiatives, the Foundation has a long-standing priority in Franco-American scientific cooperation.

FINANCIAL STATEMENTS

The French-American Foundation Statement of Financial Position December 31, 2011 (with summarized comparative totals at December 31, 2010)

Assets

	2011	2010
Cash	\$450,821	\$424,409
Investments, at fair value	1,535,792	1,868,776
Contributions receivable	192,750	127,650
Security deposits and other assets	31,410	37,456
Works of art	694,000	694,000
Furniture and equipment (net of accumulated		
depreciation of \$78,018 in 2011)	38,016	25,471
Total Assets	\$2,942,789	\$3,177,762

Liabilities and Net Assets

Liabilities	2011	2010	
Accounts payable and accrued expenses	\$107,033	\$95,201	
Deferred rent payable	23,889	7,332	
Total Liabilities	130,922	102,533	
Commitments			
Net Assets:			
Unrestricted	1,295,265	1,642,263	
Temporarily restricted	1,516,602	1,432,966	
Total Net Assets	2,811,867	3,075,229	
Total Liabilities and Net Assets	\$2,942,789	\$3,177,762	

FINANCIAL STATEMENTS

The French-American Foundation Statement of Activities For the Year Ended December 31, 2011 (with summarized comparative totals for the year ended December 31, 2010)

		Unrestricted	Temporarily Restricted	Total	2010
Operating Revenues and C	THER SUPPORT				
Contributions and grants		\$338,797	\$735,820	\$1,074,617	\$860,631
Special events	\$642,730				
Less: direct costs of special events	107,625	535,105	-	535,105	485,650
Investment income allocated to operations		95,553	6,265	101,818	123,326
Net assets released from restriction		658,449	(658,449)	-	-
Total Operating Revenue and Other Support		1,627,904	83,636	1,711,540	1,469,607
Operating Expenses					
Program services					
Project implementation		1,209,017	-	1,209,017	1,101,357
Supporting services	Supporting services				
Management and general		152,440	-	152,440	204,926
Fund raising and relationship development		430,079	-	430,079	431,396
Total Operating Expenses		1,791,536	-	1,791,536	1,737,679
Change in Net Assets (deficit) from Operations		(163,632)	83,636	(79,996)	(268,072)
Investment Income Allocated to Non-operating Revenues		(183,366)	-	(183,366)	47,570
Change in Net Assets (deficit)		(346,998)	83,636	(263,362)	(220,502)
NET ASSETS, BEGINNING OF YEAR		1,642,263	1,432,966	3,075,229	3,295,731
NET ASSETS, END OF YEAR		\$1,295,265	\$1,516,602	\$2,811,867	\$3,075,229

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BNP Paribas

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Colgate-Palmolive Company
Constantin Associates LLP

Continental Airlines

Crédit Agricole Corporate & Investment Bank

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