



Dwight Wilson

I take great pleasure in presenting our 2009 Annual Report. In 2009, we improved and increased our services throughout the San Mateo County area, expanding our Transitions and hospice programs and preparing to launch our new Advanced Care (home care) program. We have been blessed by the continued support of our community. More than 1,000 individuals, foundations and organizations donated to Mission Hospice last year.

I would like to honor several individuals and foundations for their outstanding contributions: Robert Sawyer, longtime board member and 2009 Lotus Award Winner; the Sobrato Family Foundation; Mills-Peninsula Health Services; the Sequoia Healthcare District; and Marie Perkins "Perk" Lackore.

I would like to thank the Board of Directors for their leadership, particularly Mary Chigos for her last three years of service as Chair, and Sheila Young, who will lead us in that role moving forward. I'd like to thank our many volunteers and Auxiliary members, who provide direct support to our families and our organization. And, I'd like to thank our staff, who provide compassionate care and comfort to the patients and families we serve.

Thank you for supporting Mission Hospice & Home Care. Your gifts directly benefit our friends and neighbors in the San Mateo County area.

Dwight Wilson



Sheila Young

Thank you, on behalf of the Board, for your support this past year. Your contributions have enabled Mission Hospice & Home Care to expand, providing quality, compassionate care to a growing number of patients and their families. In addition to our hospice program, we serve our community by offering free outreach and educational services, bereavement support, volunteer support and Transitions care. These programs would not be possible without your donations.

In 2009, we served 268 terminally ill patients in the San Mateo County area, a nearly 20 percent increase from 2008. Our number of Transitions "prehospice" patients nearly doubled. To better serve our growing number of patients, we've launched a new Advanced Care (home care) program and significantly expanded our volunteer program. In 2009, our volunteers gave more than 6,800 hours, a nearly 60 percent increase from the year before.

I'd like to thank CEO Dwight Wilson for his excellent leadership and unlimited energy over the last year. I'd also like to thank the staff, volunteers and Auxiliary for their hard work and dedication.

Most of all, thank you for your generosity. Please visit our website at www.missionhospice.org or come to our new offices at 1670 South Amphlett Blvd., Suite 300 in San Mateo to learn about our new programs and activities.

Sheila Young

OUR MISSION

Mission Hospice & Home Care is a charitable, nonprofit organization that provides quality professional care and compassionate support for patients and their families, with a special focus on end-of-life care. We serve San Mateo County and surrounding communities, and we seek to educate the public about the important role of hospice and home care.

Mission Hospice & Home Care was founded more than 31 years ago and is a local, independent organization structured to meet patients' unique needs. We're committed to providing quality care, with a culturally sensitive and individualized approach.



ABOUT OUR TEAM

Mission Hospice & Home Care employs more than 30 staff members, including physicians, full-time and on-call nurses, chaplain, home health aides, social workers and support staff. Our staff members are chosen for their special caring qualities.



Daughter April and Marcia Erickson

A Life Cut Short

Last spring, a Mission Hospice volunteer helped single mother Marcia Erickson pack up her "good" dishes for her 15-year-old-daughter April.

"I wanted to make sure April has the stuff she needs now, while the other set is stuff she can use in her first place when she's 18," said Marcia, who teared up as she considered that this is just one of the milestones in April's life that she would miss.

Marcia was 55 years old and dying of cancer. She'd had several rounds of chemo. She'd had radiation. It had prolonged her life perhaps two years, but it no longer worked and pain control was about all that could be done.

After being told she would probably die in mid-March, she aimed at short-term goals. She survived her birthday April 7. She made it to the Mother's Day annual three-day Native American powwow at Stanford University.

She was tremendously proud of her daughter, a student at Menlo-Atherton High School who had recently started a job at the San Mateo YMCA after serving as a volunteer there for two years.

"We still fight like mother and daughter," Marcia said during an interview. "She's still a teenager, but my condition has also brought us closer. We have less arguing and we still play like a couple of kids sometimes. We can still get silly."

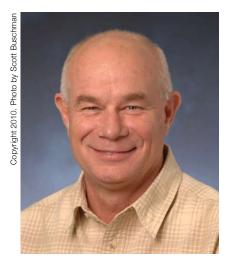
Just before Memorial Day, April and Marcia enjoyed a two-night "dream vacation" (sponsored by the Dream Foundation and Mission Hospice) in Half Moon Bay, where they were able to come to terms with their relationship. Marcia died two weeks later.

Although most Mission Hospice patients are elderly, there are usually at least a few younger adults in their 30s, 40s and 50s in the patient mix, according to social worker Karri Kaiser. These patients often have different end-of-life issues. Some, like Marica, are dealing with what will happen to their children after they die.

"It brings up intense emotions to know you're not going to be there for your child," said Kaiser, who provided emotional support and counseling for both Marcia and April. "Even patients who don't have children are often frantic to create as many good memories as possible. There's often a sense of injustice that you're not going to have as long a life as you expected. That's not to say older patients don't also have a sense of injustice about dying, but it's different."

Marcia was grateful that an experienced hospice counselor was available for April and that hospice volunteers helped her pack up her things. The social work staff also helped Marcia decide where April would go after Marcia's death.

Marcia Erickson died peacefully on June 15, 2010, knowing that her daughter would be well cared for by family. April and her cat now live with a close family member in Redwood City, where she is still able to attend Menlo-Atherton High School and work at the YMCA.



Volunteer Coordinator Hank Nourse

Volunteer Program Thriving

When Hank Nourse was hired in 2008 to be Mission Hospice's volunteer coordinator, one of his goals was to have a direct-care volunteer for every patient. At the time, he supervised about 40 volunteers, and Mission Hospice averaged 43 to 44 patients per day.

Two years later, the roster has more than doubled, with some 90 volunteers supporting not only hospice, but also the expanded Transitions "pre-hospice" program and the new Advanced Care (home care) program.

"Our desire is that the relationship between the patient and the volunteer stays intact as patients move from Transitions or home care into hospice care," said Nourse. "The volunteers and the patients like it that way."

Recruitment efforts have expanded from newspaper announcements of pending orientations and trainings, and listings with the San Mateo Volunteer Bureau, to direct outreach efforts in area churches and organization meetings. About half of the volunteers approach Mission Hospice through the Web site (www.missionhospice.org).

Annette Taylor, who became a volunteer about a year ago, first heard about Mission Hospice at a meeting of the African American Community Health Advisory Committee (AACHAC), a group sponsored by Mills-Peninsula Health Services. Taylor, a Pacifica resident, is proof-positive that volunteers don't have to have tons of spare time. A full-time senior management assistant in the Office of Economic and Workforce Development for the City and County of San Francisco, she also practices part-time as a licensed marriage and family therapist, takes tickets at Forty-Niner games and volunteers with AACHAC and at her church.

She became a volunteer as a means of learning more about grief for the benefit of her church and practice. So far, she's had three patients, one of whom got so much better under hospice care that he "graduated" out of the program. Her current patient seems headed in the same direction.

Her duties have included providing relief for caregivers, playing games with patients and taking patients on outings. She's been so impressed with the hospice program that she's working to set up a program similar to Transitions at her church, with the help of a \$500 grant from AACHAC. "So often, people of color don't use hospice programs," she said. Mission Hospice volunteers represent the diversity of the Peninsula population. The age range is from the early 20s to 91.

Although most volunteers praise the training and bi-monthly meetings, Nourse is always looking for more ways to keep the volunteers engaged. About 45 volunteers joined the board and staff at a retreat in June. A new mentorship program pairs new volunteers with experienced ones. The idea came out of the Volunteer Advisory Council, which started at Mission Hospice just before Nourse came on board. Another project planned for sometime in the coming year is to enlarge the Web site so volunteers can connect with each other online.

Although the number of volunteers has skyrocketed and retention is good, Nourse says the organization needs a steady supply of new volunteers as programs expand. At any one time, about 15 percent of the volunteers are on leaves of absence due to illness, vacations or other contingencies. In addition to direct-care volunteers, Nourse also is on the lookout for office volunteers.

Anyone interested in becoming a volunteer may contact Hank Nourse at Mission Hospice & Home Care at (650) 554-1000 for information.



Mission Hospice & Home Care volunteers are a special kind of people – they are the heart and soul of our care. Our direct care volunteers provide vitally important emotional and social support to our patients and their families. Our indirect care volunteers offer their time and talents in the office, assisting with mailings, special events and administrative tasks. In 2009, these volunteers together gave more than 6,800 hours of their time in support of Mission Hospice & Home Care patients and families.

John Akin
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Sandy Bainbridge
Rick Barrelier
Tomoko Beebe
Ken Beerbohm
Libby Begovich
Janice Belson
Howard Bott
Julie Brody

Frank De Martini
Vince Della Chiesa
Lena Driscoll
Curtis Eslbernd
Magdalena Espinosa
Rani Ferraira
Rose Finney
Jana Flamino
Nancy Flowers
Chuck Fontenot
Jerry Forbes
Maureen Frazier
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yuta Furumoto



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Kim Burnham
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Darlia Clerico
Marge Cloherty
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Jackie Harris
Will Holsinger
Vivian Hsu
Wendy Jeansonne
Sue Kane
Marilyn Karansky
Judy Karlsen



Volunteers Cynthia Lem and Janice Belson



Assemblyman Jerry Hill (left) presents Juanita Anderson with a Certificate of Recognition for her 25 years of volunteer service, while husband Stanley looks on.

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Christine Konkol
Suzanne Koonce
Mary Latham
Irene Lee
Cynthia Lem
Robert Lindberg
Ed Lingsch
Connie Lopez
George Louzensky
Curt Luck
Chang Lun

Jammel "Jojo" Palmiery Susan Parkinson Susan Pattison Christina Rivera Mark Rojas Sharon Schauer Rosmarie Schubert Padmi Shri Jason Smith Paul Smith Jane Tan Annette Taylor Maria Torres Copyright 2010. Photo by Curt Elsbernd



Volunteers are the heart and soul of our hospice work.

Rodrigo Marin Gil Martinez Patricia Matthews Shari Mayer John McGhee Diana Morro Joan Morton Donna Nelson Amy Newman Joan Oborne Sue Oliver Lillyan Tremaroli Kathryn Tsushima Cathryn Tuley Dianne Varden Jovita Villavicencio Shirley Webster Jeanne Weir Audrey West Ann Will Marie Williams Grace Yoshida

2010-2011 MEMBERS OF THE MISSION HOSPICE AUXILIARY

The Mission Hospice Auxiliary is a group of dedicated volunteers that raises funds and increases awareness of Mission Hospice & Home Care services. Through special events like the annual bridge tournament and Oktoberfest, as well as through their gracious help in the office, Auxiliary volunteers are indispensable to our organization.

Executive Committee

June Field, President Margaret Flynn, 1st Vice President Alice Flynn, 2nd Vice President Amy Newman, Recording Secretary Roberta Smith, Corresponding Secretary Martha Melton, Treasurer



Karen Beainy and Yolanda Crosby

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Alice Flynn and Yolanda Crosby,
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Glenda Carney, Historian
Hope Robinson and Sandra Lang,
Telephone
Margaret Flynn, Liaison to the Mission
Hospice & Home Care Board



Michiko Ibuka and Margaret Flynn



2009-2010 officers are honored at the Mission Hospice Auxiliary Installation Luncheon.

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Florence Thom



Donors at the Bedside

Adella Harris has been many things to Mission Hospice over the years: volunteer nurse, board member, fundraiser, committee member and chair, and most recently, one of only two Honorary Lifetime Members of the board. But she says one of her most important roles is as a donor, which at one time was her main connection to Mission Hospice.

"It was the only way I knew how to stay kind of present," she said. "Now I know the donor really is at the bedside. There would be no caregiving without the donors. I have a greater appreciation of that."

Harris was a relatively new nurse working at Mills Hospital in San Mateo when she first heard about Mission Hospice from a newspaper article announcing its founding. "I had been reading about hospice work in my nursing studies so I was glad to hear San Mateo was going to get one," she recalled. She was so pleased about it that she mentioned it to a patient she was nursing. "She was terminally ill and she was going to be discharged, so I was talking to her about her plans for going home and asked if she'd consider Mission Hospice for care."

The woman replied that she not only knew about Mission Hospice, but had founded it. The patient, of course, was Marguerite "Mac" Nash, who co-founded Mission Hospice with Helen Lagen and who also was its first patient. "She thought it was funny and wonderful that I referred her to Mission Hospice and we shared some real laughs over this," Harris said.

A few years later, in 1981, Harris joined Mission Hospice as a volunteer nurse. In those days – before the Medicare hospice benefit – all of the caregivers were volunteers. "In the early days, I focused a lot on the patients' physical needs," she recalled. "Part of my growth as a volunteer was that patients needed more than that from me. They wanted more listening and emotional support. Volunteering is a learning process, and each patient teaches you something of value."

Harris gave up direct care volunteering to work with her husband, Dr. Jonathan Feinberg, and to raise their two daughters. When she "retired" from her husband's office in 1996, she returned to Mission Hospice, where she was not only a direct-care volunteer, but started making fund-raising suggestions.

"We didn't have a development staff," she recalled. "The donor cards were in a shoebox. So, as often happens when you speak up, I was invited to be on the Board of Directors. Once I got on the board, I realized there were many opportunities to develop the donor program."

She also helped organize some of the community forums that drew hundreds of people with topics such as mourning quilts and the healing powers of music. She completed six years (two terms) on the board in 2005 and was recognized with the first Lotus Award for outstanding support of Mission Hospice in 2006. More recently, she's been named only the second Honorary Lifetime Member of the board with co-founder Helen Lagen.

"Now I have the emeritus role, which I enjoy very much," she said. "Mission Hospice is in full bloom and I'm thrilled to see the progress, the enthusiasm and the confidence the community is showing in the work. I feel very encouraged and positive about the expanded care to patients offered through the Transitions and the new Advanced Care programs. They really enhance what we can do for the patients and their families."



Thanks to the generous support of our donors, Mission Hospice & Home Care continues to provide compassionate end-of-life care to residents of San Mateo County and surrounding communities. Donations help support patients not covered by insurance or Medicare, or when insurance doesn't cover the actual costs of delivering quality care and service. In 2009, that difference was approximately \$21 per patient per day. Donations also power a number of critical, non-funded community programs such as the Transitions Program, Bereavement and Grief Support, and Educational Forums. Finally, donations enable us to launch important new programs such as the Advanced Care Program, which provides skilled nursing, medical and rehabilitation services for patients who have serious illnesses but are not yet ready or eligible for hospice care.

Individual Donors \$1-499

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Mission Hospice's 30th Anniversary Celebration at the Peninsula Golf and Country Club

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Anonymous

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Diana Rees Karen Epstein

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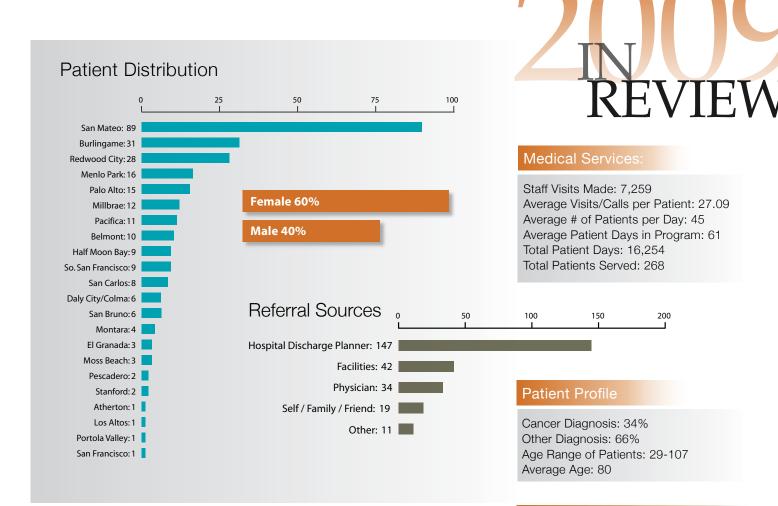
Dare Williams Earl and Mary Nielsen Wanda Williams

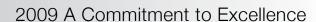
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\$215 Average cost per patient per day \$194 Average insurance reimbursement per patient per day

Supporting

\$669,515

Program Services 81%

\$2,827,420

\$21 Cost Over \$1,100,000 \$1,000,000 \$9900,000 \$800,000 \$700,000 \$500,000 \$400,000 \$300,000 \$100,000 \$100,000 \$Donations and Memorials \$1,113,922 Grants \$63,500 Special Events \$40,210

Services

The Real Cost of Quality Care Medical & Private Insurance: 70% Contributions: 27% Other Income: 4% \$3,151,768 Total Medicare & Private Insurance \$1,217,632 Total Contributions \$163,870 Other Income \$4,533,270 Total Income \$1,038,721 To Reserves

Volunteer Hours Donated

Indirect and Direct Care: 5,515

Bereavement: 120

Total Hours: 6,815

Auxiliary: 1,180



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