



Broad Based Asset Inventory for the City of Monterey

Final Report

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Executive Summary

Over the long term, places with strong, distinctive identities are more likely to prosper than places without them. Every place must identify its strongest, most distinctive features and develop them or run the risk of being all things to all persons and nothing special to any. [...] Livability is not a middle-class luxury. It is an economic imperative.

(Robert Merton Solow)

I pinch myself, literally, every morning that it's just a beautiful place to be. So I'm very concerned about keeping the essence.

(Monterey Resident)

This study provides the City of Monterey with a preliminary and indicative synthesis of its hard (quantitative) and soft (qualitative) assets in five asset categories:

- Human and Knowledge Capital
- Physical Capital
- Financial Capital
- Social, Organizational and Cultural Capital
- Natural Capital

Due to methodological constraints, more research is needed before acting on the contents of this report. Still, a few generalizations can be articulated:

1. **Human and Knowledge Capital:** Education levels and human capital endowments of the population on the Monterey Peninsula exceed those in other similar regions of the United States. The presence of a number of top-ranked or well-reputed research centers and educational institutions indicate a strong potential for future development of the City and the region. The City's language teaching/learning infrastructure and human capital related to this is, as many other studies have shown, a unique asset. A number of interviewees underscored the unique nature of the City resulting from the presence of non-American students, faculty, staff, guest speakers and of course tourists. Indeed, 17.7% of the City's population is foreign born.¹ The City has already capitalized on this distinction with its designation as The Language Capital of the World. Further study of how the City could leverage this distinction even more is called for. Unique human and knowledge capital resides in the City, too, in the area of ocean and marine sciences, ocean economics, sustainability, and conservation. The existence of this intellectual capital differentiates the City from other like-sized and geographically/environmentally situated peers. Interviews and focus group discussions with residents of the City provided corroboration of the hard data: frequently mentioned by participants were the City's substantial human capital assets among the educated/entrepreneurial 25-45 year olds, army spouses, and retirees. The ethnic diversity of the City and the surrounding region is also an asset that can continue to be capitalized upon in the future.

2. **Physical Capital:** There exists substantial good quality physical capital in the form of research centers, business parks, airports, hotels, housing stock, maritime resources, and roads, etc. The significant presence of hospitality, service, trading and financial sector firms in the City speaks to this set of assets. Interviewees from the City's neighborhood associations noted that the existence of the Neighborhood Improvement Program – which channels tourist-generated dollars to neighborhood improvements – contributes in important ways to building and maintaining of physical capital. The diversified physical capital base for such a small city and region

¹ United States Census Bureau QuickFacts. <https://www.census.gov/quickfacts/table/PST045215/0648872/accessible>

speaks of the high potential for its continued development as a technological, services, retail, logistics and financial services area.

3. **Financial Capital:** There is substantial capital available for established business and other organizations, both in the forms of angel investor/venture capital and annual household savings in the City. The hard financial capital inventory indicates that the financial and banking sector in Monterey County is quite vibrant and diverse. Household savings amounts likely to more than \$200 million a year within the City limits, representing a hidden asset that could be mobilized in new ways. The hybrid enterprise sector – such as B Corporations that combine the best of for- and non-profit business models – is in very early stages and another fledgling asset for further development.

4. **Social, Organizational and Cultural Capital:** The participatory, community-based asset mapping revealed a distinct “Monterey Vibe,” a qualitative feeling of pride of place, desire to contribute and participate in the life and culture of the City, love of the region’s beauty and environmental capital, and to preserve what’s best about the City while at the same time being economically vibrant. The City ranks high in terms of its quality of life capital as revealed by both previous studies and sentiment analysis conducted during this research. The sentiment analysis – an analysis of tourists’ comments about the City’s hospitality infrastructure and tourist attractions -- reinforced the distinct and unique experience that the City and its environs offer. A large number of events, associations and cultural outlets catering to the area’s visitors and residents further buttress this vibe, as does the strong ecosystem of nonprofit organizations. The social and cultural diversity of the region as exemplified by the existence of a very large and growing Hispanic population is also a big plus for the region.

5. **Natural Capital:** Not surprisingly, both the hard and soft inventory research revealed that the City and the region have wonderful and deep natural capital assets. The unique combination of natural assets – the Marine Sanctuary, proximity to Ford Ord National Monument, Big Sur, and Pinnacles National Park and more – is a rich seedbed for sustainable economic development. City planners, officials and City Council members are well aware of further implementing a strategy for leveraging these assets by the development of the region as the ecotourism and eco-recreation capital of the United States, thus creating jobs and wealth while minimizing the impact on the environment. Herein lies a win-win solution to the economic, environmental, social and distributional issues and problems in the region.

This study was conducted by students at California State/University of Monterey Bay (CSUMB) and the Middlebury Institute of International Studies (MIIS) at Monterey during the Fall 2016 semester. The study has important limitations. Student time constraints mean that the asset inventory is far from comprehensive and complete. A comprehensive and statistically valid survey of residents was not possible due to funding limitations. Students at MIIS conducting the soft, qualitative social asset mapping learned a great deal about the City by doing the work. Yet they were not deeply knowledgeable about local history, economics, politics, and culture, nor about existing resources, programs, or full efforts past and present by various City departments. In addition, they were first-time qualitative researchers, a skill that takes many years and much practice to perfect. Due to the constraint of a one-semester research period, a number of key informants and/or community groups that ideally would have been interviewed were not, meaning that the sample in the qualitative part of the study is not inclusive of all stakeholder perspectives. Also, a total of 59 on-the-street interviews and 18 key informant interviews along with some group surveys and group interviews were conducted over the short period available. These methods do not lead to the ability to draw statistically significant, population-wide conclusions, only specific qualitative opinions. Similarly, students at CSUMB had limited time and expertise to comprehensively investigate and access the necessary data for a comprehensive “hard” asset inventory (nevertheless, they collected and systematically organized hitherto unaccessed data categories and data series). While student researchers at CSUMB collected substantial secondary data that was previously not available to City planners, substantial pockets of data were unavailable. Some data were not disaggregatable to the City level and so regional or county level data are provided. This may be a virtue given the interconnectedness of the City with the region and the county. Despite these constraints, one of the most important products of this research is the establishment of an MS Access Database of quantifiable, hard assets that the City can complete and maintain current in the future. The database can also be used to produce a wide variety of innovative data visualizations.

It is provided in soft copy (CD ROM) to the City for use and continual updating and maintenance. Interpretive analyses are available in a more detailed data base analysis annex report with printed data series.

Due to methodological constraints, the research team recommends the following actions to fully realize the benefits of a thorough and comprehensive asset mapping:

1. Due to data gaps, the searchable hard asset database is best viewed as a first step, a kind of proof of concept. It is recommended that the City review the database's functionality and contents and determine the future shape and use of the database. During this process, it is likely that decisions will be made that certain missing data are not that important, while new data points not originally identified as important could emerge. The purpose would be to identify the core strategic quantitative data useful for purposes of economic development planning.
2. The City will require the advice of a reputed database security expert to protect the confidentiality and integrity of the data in the hard assets inventory.
3. A much larger and more comprehensive sentiment analysis, including more web sites and a wider net for harvesting visitor opinions about the City would provide a more valid baseline for future measurement of change.
4. The City can consider launching a rigorous household survey to get a more comprehensive and thorough handle on skills and competencies that exist among its residents. This same survey could be used to better grasp the kinds of consumer goods/services that residents wished were available in the City.
5. The City can consider launching more in-depth research into particular sub-populations, such as retirees, military spouses, and young adults to deepen understanding of these groups as important assets.
6. The City can consider undertaking a social network analysis in order to identify actors – individuals or organizations -- that occupy strategic connecting, gatekeeping, and diffusion roles in and around the City. There are a very wide variety of approaches and specific aims for uncovering structures and patterns of opportunity, resource flows, and inclusion, and more granular and empirical data on the City's social capital could be of use in future economic planning.

1.0 Introduction and Scope of the Study

This study was conducted within the context of two strategic goals of the Monterey City Council:

- a) improve the quality of life of Monterey residents, and
- b) ensure a level of economic vitality sufficient to support citizens' quality of life and municipal infrastructure requirements, both physical and human.

A comprehensive identification and categorization of the City's physical and human assets was considered an important step towards achieving these objectives. As a result, between August 2016 and May 2017, the City partnered with the Institute for Innovation and Economic Development in the College of Business at CSU Monterey Bay (CSUMB) and the Graduate School of International Policy and Management of the Middlebury Institute of International Studies at Monterey (MIIS) to conduct a broad-based asset inventory.

Research focused on the following "hard" (quantifiable) and "soft" (qualitative) assets:

- *Human and Knowledge Capital:* What human and knowledge capital assets and capabilities do we have within the community and what can we do better to develop and leverage them to maximize and sustain their value within the City?
- *Physical Capital:* What are the principal categories and types of physical assets within the community and how can they be improved, better maintained and enhanced to sustainably serve the citizens of the City?
- *Financial Capital:* What are the primary sources of funds and other forms of financial capital available to the City and how can their availability, value and impact be maximized for the City?
- *Social, Organizational and Cultural Capital:* What are the primary types of social institutions, community organizations, cultural artifacts, and relationships that exist in the City and how can their value and impact be maximized?
- *Natural Capital:* How can the City value, enhance and sustain the renewable and non-renewable resources and environmental stocks to provide a sustainable stream of goods and services for the community and for the visitors to the community?

The overarching purpose of this research was to:

- a) Contribute to the City's long-term economic development vision,
- b) Prepare the ground for the City to maximize the value of each category and type of capital identified in the asset inventory, and
- c) Enable the City to consider the impact of its activities on each of the capitals in an integrated way.

A subsidiary goal of the research was to train undergraduate and graduate students in asset mapping methodology and to better engage them in the City's present and future.

2.0 Methodology²

All data gathering, research and database design was done by students at California State University/Monterey Bay (CSUMB) and the Middlebury Institute of International Studies (MIIS) at Monterey (henceforth called the City of Monterey Asset Inventory or CMAI team) during the fall semester of 2016. Faculty at both institutions supervised and guided student work and the production of this final report. Data collection occurred during the Fall 2016 semester. From January to September 2017, professors at both institutions used student-generated data and deliverables to produce this final report.

2.1 Hard Asset Inventory

The primary deliverable related to the hard asset inventory is a database that can be populated and kept dynamically and perpetually updated. The CSUMB undergraduate student teams designed the database to allow City of Monterey users to update and maintain the existing data sets and statistics on a regular basis and so possess a contemporaneous snapshot of the City's hard assets. The database draws exclusively from secondary sources.

To create the database – a soft version of which is shared with the City on CD-ROM, while Annex 4 contains hard copy printouts of all data tables – the CSUMB team:

1. Reviewed database program options, and settled on Microsoft Access as the most appropriate for the City's purpose;
2. Created the database design and template;
3. Created data entry forms; and
4. Collected secondary data related to the five capitals and entered these into the database. The data collection was based on the Structured Query Language (SQL) codes that users would input in order to access the data.

Wherever data were missing, the student and faculty team engaged in phone interviews to gather further information about the asset in question. Five student groups were assigned to each type of capital asset inventory mentioned above. After the data collection was completed, each group created a database. After the groups completed the project, the faculty team went through the sources of the data as much as possible to validate the accuracy of the data collected. After the re-examination of data was completed, the separate inventory elements were integrated to create one common asset inventory database system. Heat maps and infographic visualizations were provided wherever they were relevant and these can be found in Annex 3.

2.2 Soft Asset Inventory

Soft assets were inventoried in two ways. First, CSUMB faculty analyzed qualitative comments of tourists who have visited Monterey and left comments on two TripAdvisor sites: Nature & Parks in Monterey County³ and Monterey Hotels⁴. Faculty deployed a method called “sentiment analysis” – also known as opinion mining -- which permits understanding of the positive and negative sentiments associated with an object (like a hotel stay, a park, etc.). A sentiment analysis can help us better grasp the qualitative nature of natural capital endowment as well as social, organizational, and cultural capital that might otherwise remain unremarked. As such, it can be used as an indirect but relevant measure of the intangible or qualitative aspects of the capital assets of a place or region by analyzing the sentiments of residents or visitors in that place or region. A benefit of the method is that it produces a quantitative score related to consumer sentiments, permitting longitudinal monitoring over years and a possible strategic metric for the City in the future. It could be used as a powerful tool in the repertoire of the city to attract and retain visitors and residents in a more targeted and responsive manner.

² Annex 1 contains a detailed description of all research methods.

³ https://www.tripadvisor.com/Attractions-g32737-Activities-c57-Monterey_Monterey_County_California.html

⁴ https://www.tripadvisor.com/Hotels-g32737-Monterey_Monterey_County_California-Hotels.html

Second, graduate students at MIIS undertook a participatory, community-engaged asset mapping exercise. The research sought answers to the question, “What social assets exist and how could the City reinforce, nurture, and expand them in order to create a more diversified, resilient, and equitable economic future?” It aimed to uncover human capacities, values, attitudes, and culture that elude quantification. Primary research methods included five transect walks, 59 person-on-the-street interviews, 16 on-line surveys, 18 key informant interviews, and 17 group interviews. All group and key informant interviews were transcribed by an outside firm and then analyzed using Dedoose, a qualitative data analysis software. MIIS students also reviewed secondary sources such as census data, the nonprofit sector’s board composition, resumes publicly available on a job site, and previous studies of the City and its environs.⁵

2.3 Database Security and Hosting

Database security requires the use of a broad range of information security controls to protect the asset inventory database (including the data, the database applications or stored functions, the database systems, the database servers and the associated network links) against compromises of their confidentiality, integrity and availability. Given the numerous public and private data sources that will ultimately be required to develop a comprehensive five capitals database, the City will require the advice of a reputed database security expert to protect the confidentiality and integrity of the data.

As provided by the project team for now, the database has basic security features that require user login information and authorize the right users to access the database. Only the users who have access to authenticated login and password information can get access to the database.

2.4 Database Maintenance and Future Work

Any database requires maintenance. To be useful in the future, the data in the tables section has to be a) complete, b) relevant for the City’s planning needs, and c) updated regularly. These elements were mostly outside the scope of work for this project⁶ but are very important if the hard assets database is to live up to its strategic potential.

The MS Access database only presents the data available in a structured and accessible manner. It does not help in analyzing the data to predict outcomes or prescribe actions moving forward. Users of the data can certainly rely on other software packages (such as SAS or R) to analyze the data created through MS Access (the data can be imported in to SAS, for example, through MS Access).

2.5 Study Limitations

This research should be considered partial and indicative, a kind of “first cut” at a truly comprehensive and thorough asset mapping. The research relied almost exclusively on students for data gathering and analysis, and was therefore constrained in many ways due to strictures on student time/availability to undertake research. In addition, all students were learning about how to do such research as they did it. MIIS’ participatory asset mapping work was purely qualitative in nature, hence statistically significant, population-wide conclusions cannot be drawn. While faculty have been deeply involved in ensuring data quality and coherence of argumentation there is much missing data (both quantitative and qualitative). The hard assets database should be considered a working prototype, one that would require much additional work for it to become fully operational and strategically useful to City planners and decision makers. Conclusions and recommendations coming from the research on soft assets are derived from only partial coverage of all types of citizen, group, organization, or perspectives of Monterey City residents. It is best if the City uses findings as a complement to previous research into the socio-economic, cultural, and historical realities of Monterey.

⁵ The analysis of board composition – using social network analysis -- and study of resumes proved not usable in the end due to time constraints that prevented fully cleaned and accurate data.

⁶ Regarding point (b): while the original RFP and the team’s proposal contained an extensive list of hard assets that would be included in the database, these were largely theoretical. When the City sits down with the database and delves into its contents, new ideas will emerge about the utility of extant data, and the need for different data.

Furthermore, while searching for the data to populate the hard asset inventory, the research team ran into a fundamental limitation. While the contract called for a unique focus on the City, large swathes of data were available only at the County (e.g. employment), surrounding cities (e.g. income distribution) or the entire region (e.g. natural capital) level. The team tried to focus on collecting data for the City to the best extent possible but collected data for neighboring cities, the entire County and the region whenever only such data was available. In fact, in many cases this may be desirable since the City does not exist in isolation but is connected to its surrounding areas in terms of economic, social, environmental, educational, physical and other features of the region.

3.0 Deliverables and Findings: “First-Cut” Asset Inventory

Almost all analyses of Monterey’s economy and attractiveness as a community identify the same strengths. First is the stunning natural environment, an attractor for tourism, scientific research, and people who would love to live in the community. Second is higher education – the Defense Language Institute, Naval Postgraduate School, Monterey Peninsula College, Middlebury Institute of International Studies as well as institutions like CSUMB close by – and the diversity, international flavor, and young professionals these enterprises bring to civic, economic, political, and social life. Third is the City’s cultural heritage and history. Previous analyses also repeatedly identify the same challenges: high cost of housing, lack of well-paying jobs, high cost of living more broadly, perception of low quality public schools, and congested traffic flows, particularly in New Monterey.

The current study aims to complement rather than replicate previous research. While formally the research team divided into two groups – CSUMB focusing heavily on the hard assets database and sentiment analysis, and MIIS focusing on softer, social assets --our findings link across the five capitals investigated in this study. Together, the asset inventory as it stands can be understood as three distinct yet related products:

1. A prototype database partially populated with hard asset data related to the five forms of capital that were at the heart of this research;
2. A proof of concept of the utility to the City, moving forward, of sentiment analysis
3. Highly tentative and preliminary findings regarding the City’s stock of softer, social assets (human capital and competencies, culture, values, relationships, attitudes).

This section is organized by the five asset categories that were central to the research. To frame that asset-by-asset discussion we start with one of the most important assets that this research revealed, one that does not fit easily into any single category: The Monterey Vibe.

The City possesses a priceless asset: Its residents are proud of the place, and feel privileged to live here. “I love Monterey. It’s just heaven on earth... I love it,” enthused one resident. “It’s just wonderful.” Over and over in all manner of conversation our team heard similar opinions. The City feels differentiated to its residents – in positive ways – from Pacific Grove, Carmel, Seaside, and Marina. Residents seem to appreciate the feel of it being a City at work, enjoy the growing walkability of downtown old town and the growing diversity of shops and restaurants. Residents seem also to appreciate the balance of small, independent shops in downtown with the existence of the Del Monte Mall and big box stores in neighboring Seaside, Sand City, Del Rey Oaks and Marina. Residents greatly appreciate the parks and green space that dot the City, the adobes that give downtown a unique feel, and the preservation of the City’s history be it colonial, state (California’s First City), economic (Cannery Row), or literary (Steinbeck, principally).

Previous research affirms this. Exhibit 3-1 compares public opinion among citizens of Monterey to similar cities around the United States.

Exhibit 3-1

Overall Monterey Community Quality Benchmarks

Monterey Community Quality	Comparison to Benchmark
Overall quality of life in Monterey	Above
Your neighborhood as place to live	Similar
Monterey as a place to live	Above
Recommend living in Monterey to someone who asks	Similar
Remain in Monterey for the next five years	Much below

Source: National Research Center 2013, P. 8

Monterey residents rated the City higher than national benchmarks on overall quality of life and desirability of Monterey as a place to live. Residents were of similar opinion as others around the country regarding the livability of their particular neighborhoods and likelihood that they would recommend Monterey to others, a not insignificant accomplishment in the face of Monterey’s cost of living, worry about traffic and overcrowding due to tourism, and shortage of well-paying jobs. What the participatory, community-engaged asset mapping research revealed, however, was a deep well of goodwill and community spirit to contribute to the City’s economic and cultural future.

3.1 Human and Knowledge Capital Asset Inventory

Education levels and human capital endowments of the population on the Monterey Peninsula exceed those in other similar regions of the United States. The presence of a number of top-ranked or well-reputed research centers, institutes and educational institutions indicate a strong potential for future development of the City and the region. In fact, CSUMB is ranked 24th in the United States as one of the Top 50 Best Colleges By-The-Sea.⁷ It is ranked as #13 among the Top Public Schools in the Regional Universities in the West ranking by US News and World Report and #58 in the Regional Universities West ranking by the same newspaper. The University of California Santa Cruz is one of the top national universities in the country with a rank of #79 among the over 3000 universities in the country.⁸ The areas community colleges are the best value institutions with some of the lowest tuition fees in the country.

MIIS is a well-reputed graduate school. In 2011, the Institute produced more Fulbright Fellows per capita than any other graduate school in the US.⁹ In 2015, Foreign Policy magazine ranked the Institute #21 on its list of "Top Master's Programs for a Policy Career in International Relations."¹⁰ Monterey Peninsula College and Hartnell College are also ranked among the top community colleges in the country. Similarly, the Defense Languages Institute is the top-ranked languages school in the world with over 140 languages taught. The headcount of almost 70,000 students makes the region a significant higher education cluster.

The prototype hard asset database brings together into one place:

- Workforce qualifications and skills: regional population by income levels, educational levels, languages spoken, employment status, armed forces employment, civilian labor force, and classification of workforce by industry.

⁷ <http://www.bestcollegereviews.org/colleges-by-the-sea/>

⁸ <https://www.usnews.com/best-colleges/ca>

⁹ “MIIS Students Land More Fulbright Awards Per Capita than Students at Stanford, Harvard, Yale, Princeton.” Oct. 27, 2011. <http://www.miis.edu/about/newsroom/stories/node/24323>

¹⁰ <http://foreignpolicy.com/2015/02/03/top-twenty-five-schools-international-relations/>

- Population size and composition (age, race/ethnicity) in the County and cities of the Monterey Peninsula
- Data about K-12 education systems, Community Colleges, Colleges and Universities, Technical Schools/Institutes: names, contact details, locations, school districts, SAT scores, national test scores, enrollment, endowment, student ethnicity, acceptance rates, graduation rates, male to female student ratios, faculty numbers, district leaders, types of degrees awarded, number of academic programs, costs, and acceptance rate. **See Annex 4 for all data tables and ready-to-use charts/graphics related to the educational system.**

While only 56% of the population in Salinas has an educational qualification, the City of Monterey has more than 80% of its residents with some kind of college degree.

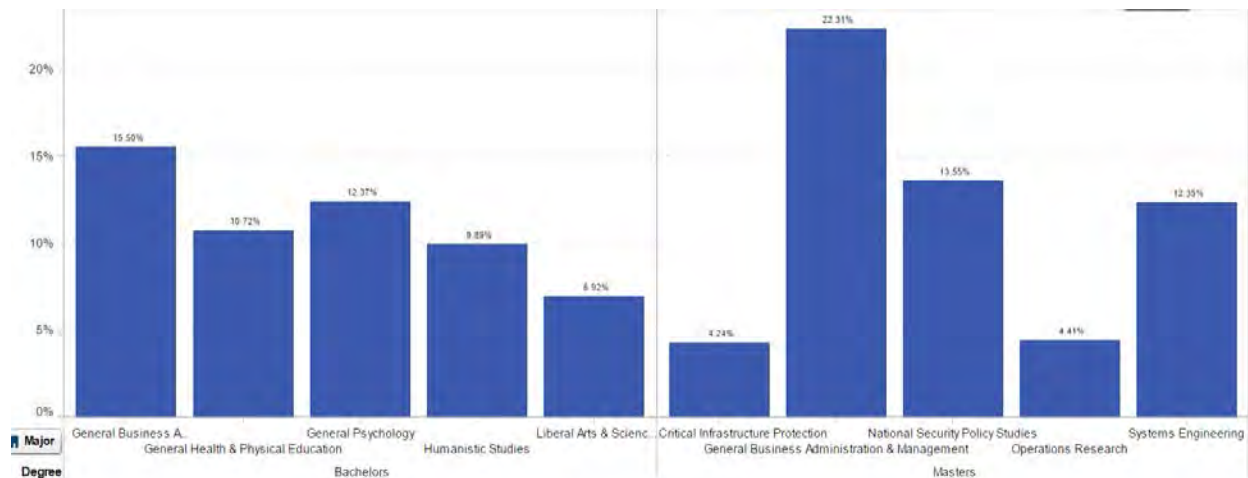
A number of interviewees underscored the unique nature of the City resulting from the presence of non-American students, faculty, staff, guest speakers and of course tourists. Indeed, 17.7% of the City’s population is foreign born.¹¹ The City has already capitalized on this distinction with its designation as The Language Capital of the World. Further study of how the City could better leverage its internationalism is called for.

Numerous interviewees and focus group discussion participants mentioned four specific populations – among this highly educated group – as assets: Students/newly graduated, educated/entrepreneurial 25-45 year olds, army spouses, and retirees.

3.1.1 Students/Newly Graduated

The team gathered hard data on the most popular majors in Monterey County. General Business Administration & Management turns out to be the most popular major for students seeking both Bachelor’s and Master’s degree. In this discipline, 1,838 students graduated with Master’s degrees in 2015 while 1,213 students graduated with Bachelor’s degrees during the same year. Exhibit 3-2 shows further details on the composition of the student population in Monterey County by major.

**Exhibit 3-2
Most Popular Majors Among Monterey County College Age Students (2015/2016)**



Source: (i) Department of Education; Dataset: NCES IPEDS

While transience is going to characterize much of the student population – NPS and DLI students, for example, will by definition move elsewhere when they finish their studies – the City has an important unrealized social

¹¹ United States Census Bureau QuickFacts. <https://www.census.gov/quickfacts/table/PST045215/0648872/accessible>

asset in the large number of newly graduated who would love to find a way to make a decent living in and around Monterey.

3.1.2 Educated/Entrepreneurial 25-50s

Ninety-four percent of people over 25 have high school diplomas or GEDs in Monterey City, vs. about 80 percent nationally.¹² In addition, interviews with a number of local informants revealed that there is a growing entrepreneurial ethos in the region, exemplified by growing interest among millennials in social enterprises that “do well by doing good,” and in events such as CSUMB’s Startup Hackathon, Startup Weekend and Startup Challenge, the Silicon Valley Group’s Thrive Accelerator, and Hack UCSC.

The City’s vibe, beauty, and unpretentious tone could be attractive to a certain kind of start-up culture, one that could both leverage Silicon Valley and bay area resources while offering a different kind of ecosystem. A particular opportunity in this regard – given the disposable income that exists on the peninsula writ large – is the arts. Already a large part of the City’s, and County’s, nonprofit sector, arts and culture start-ups are particularly useful to attract the “creatives” that are remaking many small and mid-size American cities.¹³ And entrepreneurship can take forms other than private sector startups, as revealed in the hard asset database prototype. There, we can see that marine research institutions in the region directly employ over 1600 researchers and staff members. They are funded to the tune of almost \$250,000,000 with the largest institutions being the Monterey Bay Aquarium, the Monterey Bay Aquarium Institute, the U.S. Naval Research Laboratory, CSU’s Moss Landing Marine Laboratory and the Fleet Numerical Meteorology and Oceanography Center of the United States Navy. The contribution to the local economy from these “intellectual entrepreneurs” becomes apparent in Exhibit 3-3.

**Exhibit 3-3
Research Centers in Monterey County (2015/2016)**

Name of Research Center	Researchers/Staff	Budgets (Including extramural)
Hopkins Marine Station	100	\$6,500,000
Monterey Bay Aquarium	551	\$94,400,000.00
Monterey Bay Aquarium Research Institute	200	\$50,000,000.00
U.S. Naval Research Laboratory	110	\$30,000,000.00
Moss Landing Marine Laboratories (CSU)	375	\$23,100,000.00
Fleet Numerical Meteorology and Oceanography Center (USN)	180	\$20,000,000.00
Division of Science and Environmental Policy – California State University Monterey Bay	80	\$6,800,000.00
National Marine Fisheries Service – Environmental Research Division (NMFS/NOAA)	15	\$3,000,000.00
National Weather Service Forecast Office (NOAA)	26	\$3,000,000.00
Center for Ocean Solutions	20	\$3,000,000.00
Monterey Bay National Marine Sanctuary Offices (NOAA)	23	\$2,700,000.00
California Dept. of Fish and Wildlife, Marine Region, Monterey	24	\$2,500,000.00
Elkhorn Slough Foundation	20	\$1,150,000.00
The Nature Conservancy	2	\$1,000,000.00

¹² <http://www.towncharts.com/California/Education/Monterey-City-CA-Education-data.html> (2016 data).

¹³ “How the Arts and Culture Sector Catalyzes Economic Vitality.” <https://www.planning.org/research/arts/briefingpapers/vitality.htm>.

Center for the Blue Economy, Middlebury Institute of International Studies	6	\$800,000.00
NOAA National Marine Protected Areas Center	5	\$700,000.00

Source: (i) Economic Impact of Marine Science Research (University of California Santa Cruz)

- i. https://www.ucsc.edu/features/marine_sciences/economic-impact.html

3.1.3 Retirees

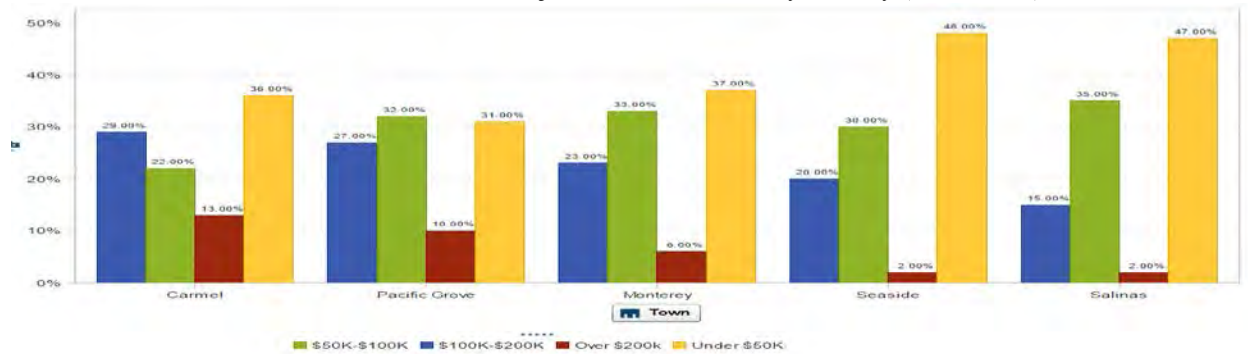
“We actually have I think a wealth of talent and smart people who have had wonderful careers in different parts of the economy and different parts of the business world, military, and there's a lot of potential knowledge and ability there,” commented one interviewee about the City’s retired population. “A lot of people retire here and then setup a new chapter of their lives and get very involved as volunteers. I think that's a huge asset in Monterey,” said another.

That a large number of interviewees and focus group discussion participants mentioned retirees as assets is merely the beginning of trying to understand how this group might contribute to the City’s economic future in different or new ways. Students did not have time to fully and thoroughly canvas this population, so it is wise to treat this finding as highly tentative and speculative.

While it is an open question as to whether and how retirees might play additional roles in the City’s economic future, the fact that a talent pool exists is clear. And while Monterey’s proportion of citizens 65 and above (18%) is less than the U.S. average (23%),¹⁴ one of the City’s latent assets may well be the investment funds of retirees and other middle to upper income households.

The hard asset inventory contains a great deal of data about the City and County’s income level. Exhibit 3.4 depicts a comparison of income levels among peninsula cities, and shows that Monterey lies between the much lower average income cities of Salinas and Seaside and the higher average income cities of Carmel and Pacific Grove. It is illustrative of the kind of data that the database contains.

Exhibit 3-4
Income Distribution in Major Cities in Monterey County (2015/2016)



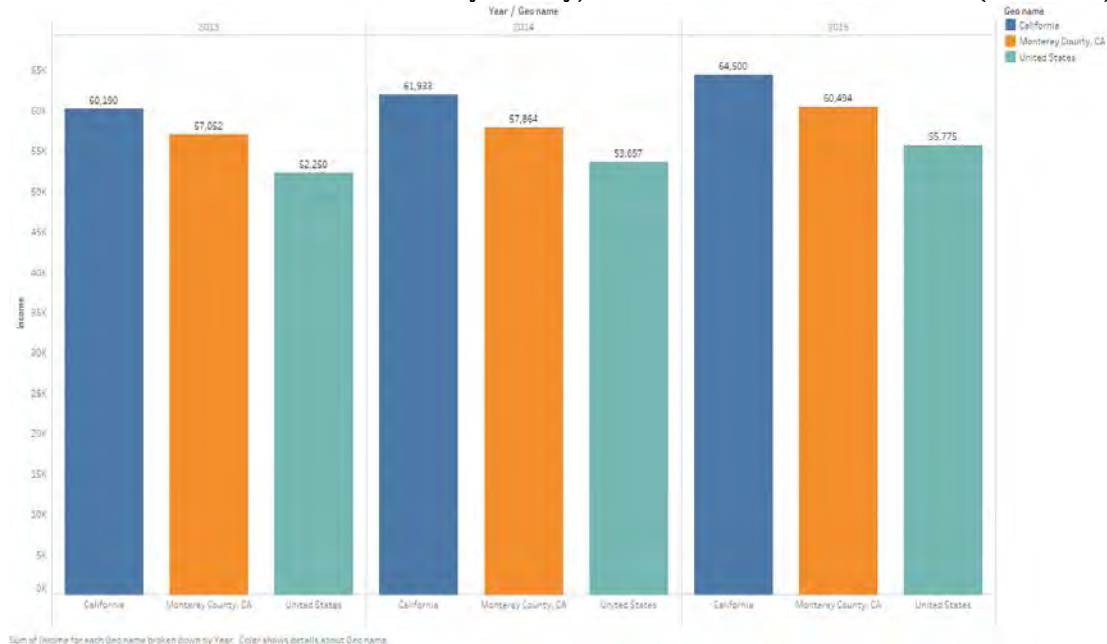
Source: (i) Labor Market Info (US Census Bureau) (ii) Census Reporter (iii) Areas Vibes (iv) City-Data (v) United States Census Bureau (vi) Statistical Atlas

- i. <http://www.labormarketinfo.ca.gov/file/census2012/montedp2012.pdf>
- ii. <https://censusreporter.org/profiles/16000US0648872-monterey-ca/>
- iii. <http://www.areavibes.com/carmel-by-the-sea-ca/demographics/>
- iv. <http://www.City-data.com/City/Monterey-California.html>
- v. <http://www.census.gov/quickfacts/table/PST045215/06053>
- vi. <http://statisticalatlas.com/county/California/Monterey-County/Household-Income>

¹⁴ U.S. Census Data, 2014

The hard assets database also can help with comparisons of the City to other places. Exhibit 3-5 – another example of what the prototype database contains – shows that Monterey County’s median household income is higher than in the U.S. generally, but lower than in California writ large.

**Exhibit 3-5
Median Household Income for Monterey County, California and the United States (2013-2015)**



Source: (i) Census Bureau; Dataset: ACS 1-year Estimate

Such data synthesized by the hard assets team led the CMAI team to perform a crude, back-of-the-envelope calculation to get an idea of household savings in the City. From the 2014 American Community Survey 5 Year Population we know the income distribution in the City (first column, Exhibit 3-6). From the same data set we know the number of households that falls into particular income ranges (second column, Exhibit 3-6) – and this is the back-of-the-envelope part – financial analysts at the website dqydj.com have calculated the average percentage annual savings for US households at particular income levels (third column, Exhibit 3-6). We use that percentage to calculate a crude annual savings for Monterey households at different income levels (fourth column, Exhibit 3-6).¹⁵

**Exhibit 3-6
Crude Estimate of Annual Household Savings in Monterey (2015)**

Income ¹⁶	# of households ¹⁷	Average Savings Rate by Annual Income	Average Annual Savings \$
Less than \$10,000	787	-91.8%	N/A
\$10,000-20,000	764	-32.71%	N/A

¹⁵ See <https://dqydj.com/how-much-do-people-save-by-income/>. The income brackets used by dqydj.com and by the U.S. Census Bureau (Column one and two above) are not the same. We have used the closest savings estimate for City of Monterey household income brackets. A further caveat: the dqydj.com savings average is after taxes. As a result, our calculation is likely an overestimate of annual savings achieved by Monterey households.

¹⁶ <https://datausa.io/profile/geo/monterey-ca/#housing>

¹⁷ Ibid.

\$20-30,000	970	-13.28%	N/A
\$30-40,000	1074	0%	0
\$40-50,000	806	7.52%	\$2,727,504 ¹⁸
\$50-60,000	952	13.77%	\$7,209,972
\$60-75,000	1,197	18.55%	\$14,987,936
\$75-100,000	1,772	23.51%	\$36,452,255
\$100-\$125,000	1,194	30.81%	\$41,385,532
\$125-150,000	659	35.01%	\$31,723,436
\$150-200,000	851	37.83%	\$56,338,327
More than \$200,000	759	41.24%	\$62,602,320
			\$253,427,282

Source: CMAI Team Analysis of US Census Data

The total -- \$253,427,282 – should be taken as indicative only. The savings rate used in column three is meant to be applied to after-tax household income. Column one is pre-tax (gross) household income. The total is, therefore, an over-estimate.¹⁹ Though crude, this back-of-the-envelope calculation is useful for illustrative and indicative purposes. We know that on average, nationally, at best one percent of investments are made in the local economy. An interesting thought experiment: Assume that the estimated savings calculated above is off by a factor of two. In other words, imagine that the true annual household savings on income is \$125,000,000. If Monterey is like other places in the US, 1 percent of those savings are invested locally in some way. That means \$1,250,000 stays in the local economy.

Across the nation, a movement is growing that makes it ever more possible for average citizens to invest in local businesses and support the kinds of local enterprises – for profit, nonprofit, or one of the various forms of hybrid business forms like B Corporations that are being created – that they wish to frequent. The movement has various names: community capital, locavesting, and slow money are three monikers. The movement is making it possible for average citizens to invest in a similar manner as credentialed brokers, bypassing expensive middlemen and banks, and building on and creating new social and economic capital in their own towns and cities (Annex 2 contains a summary table of the many new varieties of investment open to average citizens, many of which were created by 2012’s Jumpstart Our Business Startups [JOBS] Act).

We can begin to imagine a virtuous cycle of asset-based growth that the City possesses. The City’s residents have a deep emotional tie to place and consider themselves fortunate to live here. There is a well-educated youthful strata of the population with entrepreneurial spirit. The City also possesses touristic and natural resources unmatched by any other place, a truly unique macro-socioeconomic niche. And residents themselves might play a greater role in funding/investing in the City’s future.

¹⁸ For this rough calculation, we assume all households are at the midpoint of the income range. Equation for calculating the total is: .0752 x \$45,000 x 806.

¹⁹ Two caveats are useful here. First, the calculation assumes all households greater than \$200,000 in income are exactly at \$200,000. This means the estimate is low, offsetting to a very modest degree the effects of before tax calculation. Second, the calculation is applied only to current income; we have not tried to calculate annual savings accrued by households through appreciation of assets (stocks, bonds, CDs, sale of a house, etc.).

3.1.4 Military Spouses

They know everything about their new community before they even get there, and they're organized and they make friends quickly usually. They're very invested in their communities, because they've got a clock that starts the moment they show up and they're going to do something with that time If cities or businesses, organizations can tap into the ability they have to get things done, that's a lot of power, force.

(Focus Group Discussion Participant)

Many interviewees mentioned the presence of military spouses – husbands and wives accompanying their partners who study at DLI, NPS, or MIIS -- as an asset. Military spouses volunteer in our schools and nonprofits. They frequently bring intercultural and international knowledge into the community. They possess a wide range of skills, knowledge, and experience, and connect residents to the wider world. “Because they're only here temporarily,” commented one resident, “I think it reminds the rest of us to be more open. I think it's kept us from becoming provincial, which would be easy to do.”

As with retirees, a great deal of additional research is needed to fully understand the competencies, skills, motivations, and personal goals/aims of this community. That a large number of interviewees and focus group discussion participants mentioned them as assets is merely the beginning of trying to understand how this group might contribute to the City's economic future in different or new ways. Students did not have time to fully and thoroughly canvas this population, so it is wise to treat this finding as highly tentative and speculative.

Still, two opportunities emerge with regard to the presence of military spouses:

1. More strategic and deliberate connections between military spouses in and around Monterey and both volunteer opportunities and short-term contractual work. While there are a number of national, state and County web sites to help connect military spouses to local opportunities of this nature, and the Monterey area does not lack for military support nonprofits, none do the work that The Military Spouse Career Committee associated with Colorado's Schriever Air Force Base and the areas Regional Business Alliance (<http://www.military.com/veteran-jobs/career-advice/mscc-connects-spouses-with-local-businesses.html>). The Committee trains, educates, informs, networks and empowers military spouses in their pursuit of meaningful careers.
2. Enhance targeting of military spouses for micro and small enterprise development. This could be more effective if coupled with a vibrant locavesting culture.

3.2 Physical Capital Asset Inventory

The physical capital inventory captures tangible assets. Included in the prototype database is information pertaining to:

- Airports (schedules of all incoming and outgoing flights, contact information)
- Highways (road names, road types, total length of roadways in Monterey County)
- Trucking (names, addresses, USDOT IDs, contact information, number of drivers, number of trucks)
- Maritime organizations (names, tour operators, contact information)
- Industrial Business Parks (park names, contact information, addresses, features, total size, purchase price and rental price)
- Real Estate Firms (names, addresses, number of agents, contact information, services provided)
- Communication networks and firms (display channels used, addresses, digital channel, call sign, network and types of network, Nielsen ratings)

Annex 4 (Appendix B1-9) contains data tables for physical assets. The data shows that Monterey is relatively well-provisioned with physical assets compared to cities of a similar size in California and the country. Judiciously leveraging and building upon these considerable physical assets should be a priority of city council

members, city planners and city managers. In particular, the strong base of hospitality, real-estate, financial, trading, education, communications and service sector firms in the City are an asset for future development and growth if the right facilitative policies and incentives can be provided. Once again, it should be remembered that the database is a prototype, and the City will need to carefully build on its contents and determine future data needs.

3.3 Financial Capital Asset Inventory

The financial capital inventory captures assets relate to money, capital and financing. The team collected information regarding venture capital firms, commercial banks, government finance programs, philanthropic foundations, and business organizations. Much of this kind of information is private; the hard asset database is therefore incomplete due to inaccessibility of some if not most of the data during the Fall 2016 semester. As much data as could be found was gathered and entered into the database on the following:

- a. Venture capital: names, addresses, persons to contact, number of people in the firm, partnerships, and their regional focus.
- b. Commercial banks: names of branches, addresses, information regarding key officials, total number of branches, total employment, capital, loans, assets, net income, and main loan focus.
- c. Philanthropic Organizations: names, contact information, number of branches, total employees, assets, liabilities, income, contributions and government grants received, investments and objectives.
- d. Government loan/funding programs: name of government program, objectives, total number of loans approved, total number of loans disbursed.
- e. Business organizations & associations: names of business organizations & associations, contact information, targeted sectors, & organization size.
- f. Business development organizations: names, contact information, partnerships, and official website
- g. Government programs that may help the local community raise funds: names, addresses, major focus, number of loans approved, and amount of loans dispersed.
- h. Philanthropic foundations: names, types, contact addresses, total employees, branches, assets, expenses, liabilities, contributions, gifts, grants awarded and their objectives.
- i. Business organizations or centers that serve the community: names, addresses, contact information, main areas of focus, number of employees, and their objectives.

Exhibit 3-7 provides a comparative heat map of the major banks in Monterey County. The heat map is delineated by the number of branches in Monterey County (size of the rectangles) and whether the headquarters of the bank is in Monterey County (orange for “yes”, blue for “no”) to show an example of how the ‘hard’ asset data could be visualized.

Exhibit 3-7 Comparative Heat Map of Banks in Monterey County (2016)



Main Loan Area, Name of the banks and sum of Branch in Monterey. Color shows details about Headquarter in Monterey?. Size shows sum of Branch in Monterey. The marks are labeled by Main Loan Area, Name of the banks and sum of Branch in Monterey.

Source: (i) Bank Local (ii) Bank Rate (iii) iBankNet (iv) USBankLocations

Many additional kinds of heat maps can be produced using the prototype database on a wide variety of asset categories and sub-categories. Annex 4 (Appendix C) contains data tables for physical assets. Annex 3 contains a sample of data visualizations producible from the database. The City will need to carefully review and build on its contents and determine future data visualization needs.

3.4 Social, Organizational and Cultural Capital Asset Inventory

This category relates to the social fabric of a community. These assets comprise both soft, unquantifiable aspects such as shared values, inter-group relationships, historical context, patterns of decision-making, and citizen beliefs and attitudes and hard assets such as taxes, wage structure, utilities, local and regional government organizations, state government organizations, names/position/party affiliations and contacts for local and state elected officials, legislation at the state level and types of community/culture/social events and organizations. The research team also collected information on median home values, annual property tax payments, and property tax rates for each county within California. Annex 4 (Appendix D) contains data tables for these and hard asset categories.

Many categories in the hard asset data base listed above have sub-categories, and it will be necessary for City planning or other officials to spend time orienting themselves to the full depth and breadth of the database. As an example, Exhibit 3-8 below shows the range of occupational and wage data that the team was able to collect specific to management positions. The hourly and annual wages limn what the higher end of income looks like in Monterey County. The number of employees in each management category also indicate the size of this community. The hard asset database can allow the City to extract such data subsets with ease.

Exhibit 3-8

Types of Occupations and Wages in Monterey County (represented by Salinas) (2016)

Sub-types of Occupation	Types of Occupation	Employment	Median Hourly Wage	Mean Hourly Wage	Annual Mean Wage
Chief Executives	Management Occupations	210	\$90	\$95	\$198,520
General and Operations Managers	Management Occupations	2180	\$45	\$57	\$118,030
Legislators	Management Occupations	90	-	-	\$52,550
Marketing Managers	Management Occupations	100	\$50	\$56	\$116,010
Sales Managers	Management Occupations	410	\$45	\$61	\$127,020
Public Relations and Fundraising Managers	Management Occupations	40	\$34	\$42	\$87,480
Administrative Services Managers	Management Occupations	330	\$34	\$36	\$75,280
Computer and Information Systems Managers	Management Occupations	130	\$68	\$75	\$156,490
Financial Managers	Management Occupations	370	\$49	\$55	\$114,770
Industrial Production Managers	Management Occupations	120	\$37	\$42	\$87,690
Transportation, Storage, and Distribution Managers	Management Occupations	90	\$38	\$42	\$88,150
Human Resources Managers	Management Occupations	70	\$45	\$48	\$99,730
Training and Development Managers	Management Occupations	30	\$35	\$44	\$91,980
Farmers, Ranchers, and Other Agricultural Managers	Management Occupations	60	\$39	\$44	\$91,110
Construction Managers	Management Occupations	160	\$40	\$41	\$86,130
Education Administrators, Preschool and Childcare Center/Program	Management Occupations	50	\$40	\$35	\$73,600
Education Administrators, Elementary and Secondary School	Management Occupations	250	-	-	\$112,400
Education Administrators, Postsecondary	Management Occupations	160	\$47	\$52	\$107,440
Education Administrators, All Other	Management Occupations	50	\$41	\$43	\$88,680
Architectural and Engineering Managers	Management Occupations	60	\$59	\$72	\$149,060
Food Service Managers	Management Occupations	430	\$22	\$26	\$53,200
Lodging Managers	Management Occupations	180	\$21	\$24	\$48,930
Medical and Health Services Managers	Management Occupations	230	\$45	\$46	\$95,120
Natural Sciences Managers	Management Occupations	30	\$59	\$64	\$132,290

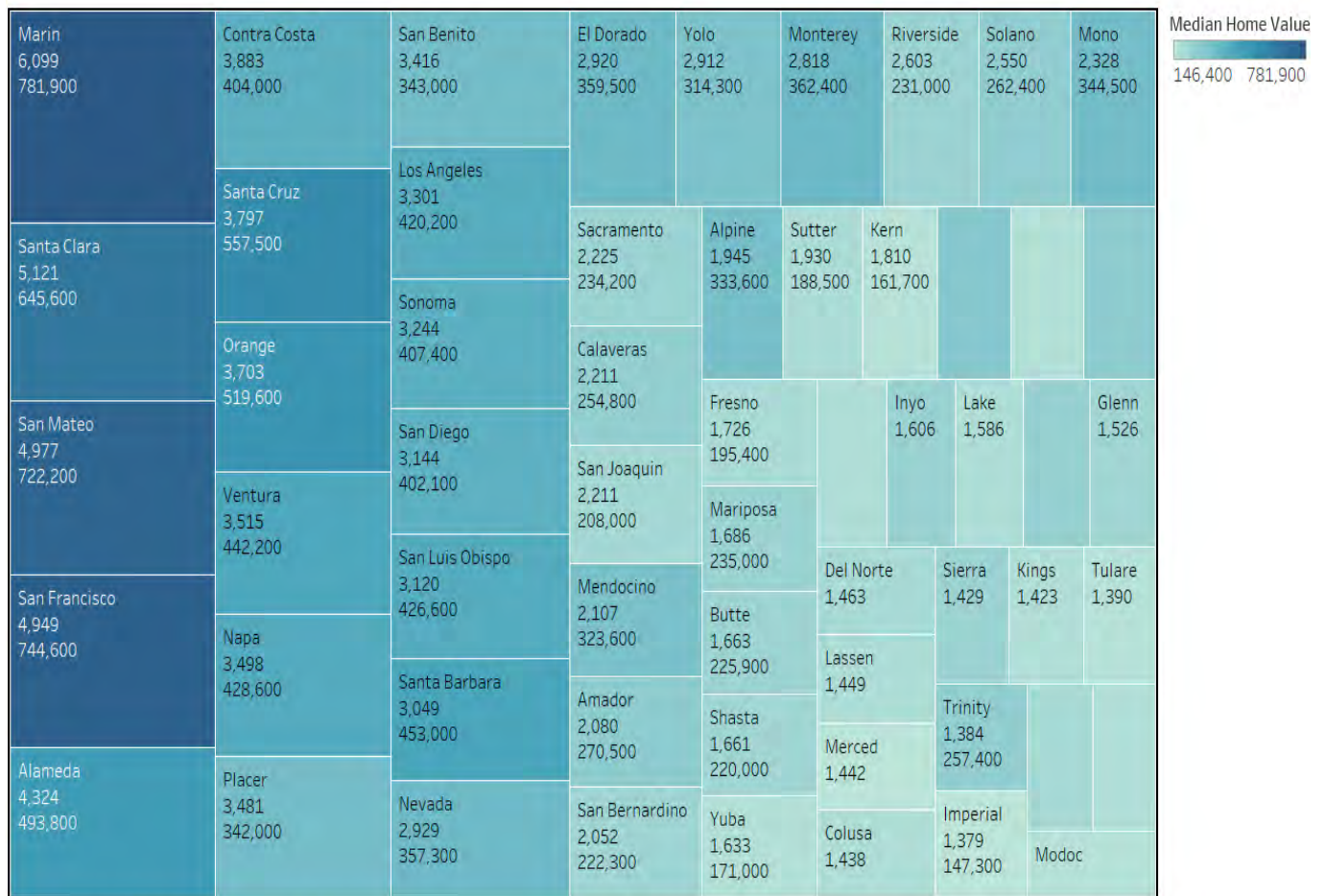
Property, Real Estate, and Community Association Managers	Management Occupations	190	\$23	\$28	\$58,360
Social and Community Service Managers	Management Occupations	160	\$30	\$36	\$74,230
Managers, All Other	Management Occupations	230	\$53	\$54	\$112,990

Source: (i) Bureau of Labor Statistics

- i. https://www.bls.gov/oes/2015/may/oes_41500.htm#11-0000

Exhibit 3-9 below shows another example of the communicative visualizations that the database can produce. (For more such examples, see Annex 3.) The exhibit shows that Monterey has a median home value of \$362,400 and a median property tax of \$2818. In terms of median home value, Monterey is relatively expensive as it ranks as the 16th most expensive county in California.

Exhibit 3-9
Median Home Value and Median Property Tax (2017)



County, sum of Median Annual Property Tax Payment and sum of Median Home Value. Color shows sum of Median Home Value. Size shows sum of Median Annual Property Tax Payment. The marks are labeled by County, sum of Median Annual Property Tax Payment and sum of Median Home Value.

Source: (i) Smart Asset

- i. <https://smartasset.com/taxes/california-property-tax-calculator>

Additional tables and data available in the database include:

- Income tax information for individuals and households, including data comparing the highest income tax for each state and available tax credits. Such comparative data can help inform City decision-makers about future local tax policies.
- Information on sales tax for different cities in Monterey and comparison with other counties in California. The state-wise sales tax of each state in U.S. has also been collected again providing City decision-makers with data to drive sales tax policies.
- Median home values and average annual property tax payments data and tax rates by California county (see partial visualization in Exhibit 3-9 above).
- Detailed occupational wage and employment structure data in Monterey and Santa Cruz counties (see Exhibit 3-8 above for managerial personnel).
- Employment data by industry type in Monterey County.
- Utilities and their service areas in Monterey County.
- Key State, Monterey County and City of Monterey government officials and their contact details.
- Data on social indicators such as poverty rates and death rates.
- Information on pending state and local legislation, objectives, introduction and hearing dates to alert City decision-makers to legislation that may affect their planning and operations.
- Information on recent approved state and local legislation, titles, status, and hearing dates.
- Information on different types of communities, community institutions and events in the Monterey County.
- Community quality benchmarks in the City of Monterey and comparisons to other cities/regions (see below).
- Social ranking comparisons of California counties with Length of Life ranking (mental, physical, overall health), Health Behaviors ranking (drinking, smoking, exercise), Clinical Care ranking, Social & Economic ranking (education, employment, social support), Physical Environment ranking (Air and Water Quality; Housing and infrastructure).
- Data on veteran populations in Monterey and county-wide.
- Comparative assessment of cost-of-living across Monterey County cities as well as comparison to national data.
- Comparative health and safety data related to Monterey County. To get a better sense of where the County ranks within different health and safety related categories, we collected information on a variety of factors such as healthcare outcomes, costs and reimbursements and compared them to other nearby counties. Data collected and compared include Medicaid reimbursements, doctor/patient ratios, substance abuse, diabetes, and a variety of other health statistics.

As a part of comparing the overall quality of life of Monterey in terms of transportation, crime, recycling and environmental policies, civil engagement, and community quality and inclusiveness, we collected data associated with these categories and compared Monterey County against the national standards. As can be seen from Exhibit 3-10 below, for items such as recycling of paper, cans, and bottles and quality of natural environment, Monterey is above national standards. The rankings for the other individual components of the quality of life provided are high too. However, for issues such as availability of affordable quality childcare or ability/desire to remain in Monterey for next the five years the rankings are lower than the national standards.

Exhibit 3-10
Quality of Life Benchmark for Monterey (2013)



Types and sum of Monterey Average Rating (1-100). Color shows details about Comparison to National Benchmark. Size shows sum of Monterey Average Rating (1-100). The marks are labeled by Types and sum of Monterey Average Rating (1-100).

Source: (i) The National Citizen Survey, City of Monterey

- i. <http://monterey.org/Portals/0/Reports/CommunitySurvey/CoMSurveyBenchmarkReportFINAL2013.pdf?ver=2016-05-16-150333-983×tamp=1484524217304>

Another component of social, cultural, and organizational capital was revealed through sentiment analysis. The research team developed a web crawler to retrieve and review posts publicly shared at the Top Five Monterey Hotels²⁰ on TripAdvisor. For this research, the team limited data collection to the Monterey Plaza Hotel & Spa, Hotel Abrego, Portola Hotel & Spa at Monterey, Hyatt Regency Monterey Hotel and Spa on Del Monte Golf Course, and InterContinental The Clement Monterey. Exhibit 3-11 presents the descriptive statistics on the review posts for the top five hotels. It shows that the Monterey Plaza Hotel & Spa is the most popularly reviewed hotel by tourists, with 4,041 positive reviews and 377,905 as the total number of words. This top choice is followed by the Hyatt Regency, the Intercontinental, the Portola Hotel and Spa and finally the Hotel Abrego in descending order of preference and ranking per the reviews provided by the visitors.

²⁰ Data source: https://www.tripadvisor.com/Hotels-g32737-Monterey_Monterey_County_California-Hotels.html

**Exhibit 3-11
Descriptive Statistics for the Top Five Hotels in Monterey**

Hotels	Number of Reviews	Total Number of Words
Monterey Plaza Hotel & Spa	4,041	377,905
Hyatt Regency Monterey Hotel and Spa on Del Monte Golf Course	3,408	284,924
InterContinental The Clement Monterey	2,592	264,378
Portola Hotel & Spa at Monterey	2,322	223,744
Hotel Abrego	1,970	166,552

Source: CMAI Team Analysis of Trip Advisor Data

Exhibit 3-12 summarizes the results of the sentiment analysis for the top five hotels. For example, the Hyatt Regency has accumulated 8,769 positive words and 4,819 negative words out of the entire 284,924 words from its visitors. It has the lowest positive tone, 0.6453, within the five top hotels. It also has the lowest rating of 3.5 out of 5, which is consistent with the sentiment analysis.

**Exhibit 3-12
Sentiment Analysis Results for the Top Five Hotels**

Hotels	Number of Positive Words (A)	Number of Negative Words (B)	Number of Neutral Words	Positive Tone Score [A/(A+B)]	Negative Tone Score [B/(A+B)]	Dominant Tone	TripAdvisor Rating
Monterey Plaza Hotel & Spa	15058	4386	358461	0.7744	0.2256	Positive	4.5
Hyatt Regency Monterey Hotel and Spa on Del Monte Golf Course	8769	4819	271336	0.6453	0.3547	Positive	3.5
InterContinental The Clement Monterey	9957	3327	251094	0.7495	0.2505	Positive	4.5
Portola Hotel & Spa at Monterey	7976	2910	212858	0.7327	0.2673	Positive	4
Hotel Abrego	5900	2040	158612	0.7431	0.2569	Positive	4.5

Source: CMAI Team Analysis of Trip Advisor Data

The substantive “key word” content of this data can be creatively presented using wordclouds. They are popular for textual analysis because they make it easy to spot word frequencies. The more frequently a word is used, the larger and bolder it is displayed in the word cloud.

These wordclouds are provisional and indicative. It is easy to see in the cloud above the overwhelming preponderance of positive sentiments related to the top five hotels. Such an analysis begins to become more powerful and strategic were the City to expand the method to more hotels, and then compare City hotels with other cities, particularly cities who are clear rivals for the kind of visitors that Monterey attracts. The sentiment analysis of Top Five Hotels in Monterey provides a convenient way for the City to understand how visitors regard these and related assets of the Monterey Bay region such as restaurants, bed and breakfasts, entertainment venues, bars, shopping outlets/areas etc. as a supplement to the views of residents and commuters to the region. It could be used to identify the areas in which the assets are not up-to-the-mark with regard to other cities and regions in the country, if a more extensive comparative sentiment analysis of the competing regions were simultaneously conducted. This study provides the methodology and the means by such a comprehensive analysis could be done, should the City choose to in the future.

An important asset of a community is its organizational capital. Two forms of organizational capital stand out in the City: the nonprofit sector and neighborhood associations.

Many people think of nonprofits simply as service providers to the unfortunate. While this is an important function of the sector, nonprofits also serve as incubators of social innovation, checks on unbridled political-economic power, conveners that bring together actors who otherwise might not interact, educators and trainers for important life and job skills, protectors of our natural capital, and generators of cultural capital. At the County level, the economic impact of nonprofits is close to \$2.1 billion, up from \$1.5 billion in 2002 (NAMC, 2014). According to our own study of 990s, on average nonprofits in the 93940 and 93942 zip codes annually spend \$615,377,282.²² Nonprofits in Monterey County engage more than 13,000 volunteers per year.

A vibrant nonprofit community can be an important pillar of economic development. Nonprofits spend most of their resources locally, creating economic multiplier effects. They hire staff, who live and spend locally. Highly effective nonprofit executives access philanthropic resources from outside the region, channeling these resources into the City and County that otherwise would not be here.

While the current nonprofit sector is already an asset, the research team’s analysis suggests that the City has room to grow the nonprofit sector and its combined social and economic multiplier effects. Exhibit 3-15 compares Monterey City’s nonprofit population to other California cities.

**Exhibit 3-15
Non-profits Per Capita**

City	Population	Number of Non-Profits	Population Per Non-Profit
Monterey	28,503	227	125.56
Capitola	10,189	75	135.85
Eureka	27,309	255	107.09
Laguna Beach	23,114	285	81.10

²² This number is skewed by the presence of the Community Foundation of Monterey County in this data set.

Santa Cruz	62,045	662	93.72
Santa Barbara	91,842	1,297	70.81

Source: CMAI Team Analysis of 990 Submission by Nonprofits in the 93940 and 93942 Zip Codes

Monterey’s non-profit organizational density is low compared to other California coastal cities, suggesting that there is room for growth in the City’s non-profit organization population. The notion of a concerted, deliberate, conscious effort to woo nonprofits to relocate has worked elsewhere: an example is found in the work of the Greenlight Fund (<http://greenlightfund.org/approach/>).

A common theme emerging from conversations with residents was that a strong sense of community was central to the success of the City’s operations; the nonprofit sector is central to this, and to the “Monterey Vibe” overall. Beyond the social and economic benefits, the sector also functions to forge connections across pockets of populations, societal silos, and interest groups. This occurs quite concretely in the composition of non-profit boards. There, one frequently finds people from the private, nonprofit, and public sectors together in spaces they might not otherwise occupy.

Monterey’s neighborhood associations also are an interesting asset. While differing much in size, focus, and dynamism, it is clear that these associations are an important asset.

One of the positives I'm thinking of as you were talking, and because of this project that you are involved in, is that there is probably, at least from certain people, more contact with City, with City government, with County government. We are informed on a pretty regular basis. We get press releases from the City, things that we then should disseminate to our members.

(Neighborhood Association Member)

Association Presidents receive 2-4 emails/day from the City, and forward these to their membership.

So we find out on Friday afternoon that starting Monday, three streets are going to be closed. And those are streets that some of the people use to commute on. Our people say "oh thank you very much." They take a different route. They're happy because they knew about it. The City's happy because their workmen aren't having to send people some other place. They can get on with the work of fixing whatever it was. It's a cooperative effort and it's working quite well. I'm getting a lot of positive feedback.

(Neighborhood Association Member)

Association leaders interviewed said they have the opportunity to meet regularly with City officials, voice their concerns, learn about City plans and priorities and advocate for programs, policies, and plans. The Neighborhood Improvement Program is of clear value in this regard, empowering citizens through a tourism tax to identify and implement improvements that they prioritize. This innovative public policy lever helps bridge and ameliorate resident vs. tourist tensions, and neighborhood associations are important brokers for negotiating productive discussions in this regard.

3.5 Natural Capital Asset Inventory

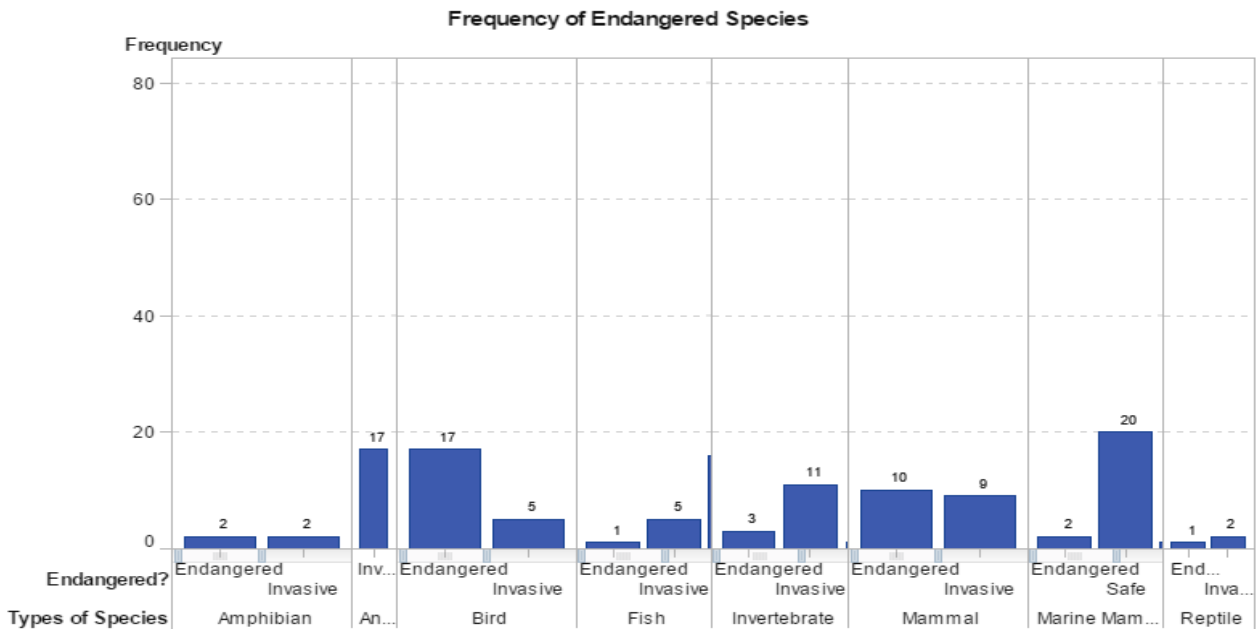
Natural capital hard assets inventoried included recreational amenities, parks, cultural attractions, and land-based, water, marine, and wildlife resources. The research team collected information on the national, state and local parks, beach, recreational areas and trails in the Monterey Bay region. More specifically, data tables in the prototype hard asset database cover:

- Parks, recreation areas, and beaches: their name, address, contact details, institution type, and size

- Recreational Centers: names, addresses, contact information, size, and type (park/community center/library).
- Land-based Resources: Data on forest resources, sensitive native plants, and watersheds.
- Marine Resources: marine species in the Monterey Bay sanctuary.
- Wildlife resources: information about wildlife habitats and their conservation, information regarding animals in Monterey, their scientific names, game/non-game wildlife, types of species, and if these animals are endangered or threatened.

As just another example of the visualizations possible from leveraging the data in the prototype hard asset database, Exhibit 3-16 below summarizes the status of endangered species.

**Exhibit 3-16
Endangered Species in the Monterey Bay Region (2017)**



Sources: (i) California Department of Fish and Wildlife (ii) County of Monterey (iii) Invasive Species Council of California (iv) U.S Fish and Wildlife Service

- <https://nrm.dfg.ca.gov/FileHandler.ashx?DocumentID=84012&inline>
- http://www.co.monterey.ca.us/planning/plan_info/PDFs/AppendixB_USFWSMontereyCo.pdf
- <http://www.iscc.ca.gov/docs/californiainvasivespecieslist.pdf>
- https://www.fws.gov/refuge/Salinas_River/mammal_list.html

The research team was able to deploy sentiment analysis to better understand natural capital as an asset. The team used the same webcrawler technology described previously to amass tourist reviews of the top five attractions in and around the City: Monterey Bay Aquarium, Point Lobos State Reserve, Monterey Bay, Carmel City Beach/Carmel River Beach and Asilomar State Beach.

Exhibit 3-17 presents descriptive statistics. The Monterey Bay Aquarium was the most popular attraction as rated by the tourists, with 8,443 reviews and 402,305 total words in the reviews. Point Lobos State Preserve, the Monterey Bay Marine Sanctuary, Carmel State Beach and Asilomar State Beach were the next most popular attractions in descending order of preference. The number of reviews and the large number of words used clearly indicates the positive sentiments that tourists have in regard to these attractions.

Exhibit 3-17
Descriptive Statistics for the Top Five Tourist Attractions in Monterey County

Tourist Attractions	Number of Reviews	Total Number of Words
Monterey Bay Aquarium	8,443	402,305
Point Lobos State Preserve	2,979	143,010
Monterey Bay	1,528	52,831
Carmel City Beach	1,300	46,945
Asilomar State Beach	721	25,254

Source: CMAI Team Analysis of Trip Advisor Data

Using the same method as described above, analysis revealed that the Monterey Bay Aquarium has accumulated 17,033 positive words and 4,303 negative words out of the entire 402,305 words from its visitors.

Exhibit 3-18
Sentiment Analysis Results for the Top Five Tourist Attractions in Monterey County

Tourist Attractions	Number of Positive Words (A)	Number of Negative Words (B)	Number of Neutral Words	Positive Tone Score $[A/(A+B)]$	Negative Tone Score $[B/(A+B)]$	Dominant Tone	TripAdvisor Rating
Monterey Bay Aquarium	17,033	4,303	380,969	0.7983	0.2017	Positive	4.5
Point Lobos State	6,155	1,601	135,254	0.7936	0.2064	Positive	5
Monterey Bay	2,525	475	49,831	0.8417	0.1583	Positive	4.5
Carmel City Beach	2,207	529	44,209	0.8067	0.1933	Positive	4.5
Asilomar State Beach	1,236	218	23,800	0.8501	0.1499	Positive	5

Source: CMAI Team Analysis of Trip Advisor Data

The research team developed a quick score to measure the overall tone by dividing the positive number by the sum of all positive and negative numbers. This score excludes the effect of neutral words since the measurement of tone is based on a relative, rather than an absolute comparison. In the “Dominant Tone” column, we present the conclusive tones by comparing the positive and negative tone scores. Since all five attractions achieve an average positive score around 80%, the tones towards to the entire Monterey area are very positive. In the last column in Exhibit 3-18, we also calculate the average ratings from the 5-point scale on the web page. The average rating is 4.7, consistent with the results from our textual analysis.

Exhibit 3-19 shows the word cloud for the five attractions. Not surprisingly, some of the most popular words (the largest and boldest words) are “aquarium”, “sea”, “park”, “beauty”, “beach”, “view”, etc. Clearly, the Aquarium, the Monterey Bay Marine Sanctuary, parks and beaches are key attractions.

4.0 Future Research and Action

Due to methodological constraints amply described in previous sections of this report, all findings in this study should be thought of as indicative and provisional. There are important gaps in both the hard and soft asset inventories. The research team recommends the following future research and/or actions to fully realized the benefits of a thorough and comprehensive asset mapping:

1. Due to data gaps, the searchable hard asset database is best viewed as a first step, a kind of proof of concept. It is recommended that the City review the database's functionality and contents and determine the future shape and use of the database. During this process, it is likely that decisions will be made that certain missing data are not that important, while new data points not originally identified as important could emerge. The purpose would be to identify the core strategic quantitative data useful for purposes of economic development planning.
2. A much larger and more comprehensive sentiment analysis, including more web sites and a wider net for harvesting visitor opinions about the City would provide a more valid baseline for future measurement of change.
3. The City can consider launching a rigorous household survey to get a more comprehensive and thorough handle on skills and competencies that exist among its residents. This same survey could be used to better grasp the kinds of consumer goods/services that residents wished were available in the City.
4. The City can consider launching more in-depth research into particular sub-populations, such as retirees, military spouses, and young adults to deepen understanding of these groups as important assets.
5. The City can consider undertaking a social network analysis in order to identify actors – individuals or organizations -- that occupy strategic connecting, gatekeeping, and diffusion roles in and around the City. There are a very wide variety of approaches and specific aims for uncovering structures and patterns of opportunity, resource flows, and inclusion, and more granular and empirical data on the City's social capital could be of use in future economic planning.

Annex 1

Detailed Methodology

1. Hard Assets Inventory

The team focused on database design and implementation as well as on collecting data through secondary sources of information to illustrate how the designed database could be populated and then kept dynamically and perpetually updated. To achieve this, the team:

- A. Identified the sub-components of each of the five capitals in order to design a comprehensive database that the City could continually update on a real-time basis.
- B. Analyzed a number of alternative database structures.

There are many kinds of database models. Some of the most common ones include:

- Hierarchical database model
- Relational model
- Network model
- Object-oriented database model
- Entity-relationship model
- Document model
- Entity-attribute-value model
- Star schema
- Object-Relational model, which combines the two that make up its name

The team opted for the Object-Relational model as most appropriate for the City's potential needs. The team also selected the Microsoft Access (MS Access) Database using the Search Query Language (SQL) behind the scenes. This database model was selected because of its simplicity, ease of implementation and updating, coverage of the key sub-components and elements and its parsimony.

- C. Created tables, queries, forms and reports

The MS Access database we created has four main sections – the tables, the queries, the forms, and the reports. The tables section has 63 tables related to the five different assets in the inventory – Human and Knowledge Capital Asset Inventory (HKC), Physical Capital Asset Inventory (PC), Financial Capital Asset Inventory (FC), Social, Organizational and Cultural Capital Asset Inventory (SOCC), and Natural Capital Asset Inventory (NC). The name of each of the tables starts with one of the acronym such as HKC, PC, or FC as it may help to understand the type of classification of the assets.

The queries section presents some of the queries users can create to retrieve data from the database. SQL is the computer language that the database-user needs to use to communicate with the information that is in the Exhibits section of the database. Every query that the database-user runs will use SQL behind the scenes. We have provided examples of some queries for each inventory asset type for database-users to understand how such queries are performed. To provide a little more insight, we present below an SQL code example to find out the names, addresses, branches, net income, and main loan areas for the commercial banks that have headquarters in Monterey.

```
SELECT [FC - Commercial Banks].[Name of the banks], [FC - Commercial Banks].[Branch Address], [FC - Commercial Banks].[Do they have Headquarter in Monterey? Yes or No?], [FC - Commercial Banks].[Total Branches], [FC - Commercial Banks].[Net Income (2016)], [FC - Commercial Banks].[Main Loan Area]
```


FROM [FC - Commercial Banks]

WHERE ((([FC - Commercial Banks].[Do they have Headquarter in Monterey? Yes or No?])="Yes"));

This gives us six different branches (in different locations) of Monterey from two commercial banks that have headquarters in Monterey. The execution of the code will give us the table as shown in Exhibit A1-1 below.

Exhibit A1-1 Screenshot of Database (Query Table)

Name of the banks	Branch Address	Do they have Headquarter in Monterey	Total Branches	Net Income (2016)	Main Loan Area
Monterey County Bank	1127 South Main Street, Salinas, CA 93901	Yes	4	\$213,000.00	Real Estate
Monterey County Bank	601 Munras Avenue, Monterey, CA 93940	Yes	4	\$213,000.00	Real Estate
Monterey County Bank	542 Lighthouse Avenue, Pacific Grove, CA 93950	Yes	4	\$213,000.00	Real Estate
Monterey County Bank	3785 Via Nona Marie #100, Carmel-By-The-Sea, CA 93923	Yes	4	\$213,000.00	Real Estate
1st Capital Bank	300 Bonifacio Pl, Monterey, CA 93940	Yes	5	\$2,038,000.00	Real Estate
1st Capital Bank	1097 S Main St, Salinas, CA 93901	Yes	5	\$2,038,000.00	Real Estate

Source: Database Software Screenshot

The query and the information above illustrate how the process of data retrieval works using SQL. These queries can answer several questions about the data required to populate the inventory in order to make planning assessments and strategic decisions.

In the report section, we have provided some of the examples of report asset inventory database-users can create based on the SQL queries. The types of the report would depend on the requirement and the SQL codes used. In Exhibit A1-2 below, we provide an example of the report we can create to obtain information of research institutions that exist in Monterey (the screenshot below does not present all the research institutions but only an illustrative set for convenience purposes).

Exhibit A1-2 Screenshot of Database (Report Generated)

Research Institutions			
Focus	RName	Address	Contact
Agriculture	Salinas U.S. Agricultural Research Station	1636 East Alisal Street, Salinas, CA 93905	(831) 755-2800
Astronomy	Monterey Institute for Research in Astronomy	200 Eighth Street, Marina, CA 93933	(831) 883-1000
Buisness and Education	Monterey County Business & Education Research Institute	P.O. Box 2746, Monterey, CA 93942	(831) 582-3234
Cancer Prevention	Cancer Research Wellness Network	316 Mid Valley Center #230, Carmel, CA 93923	(831) 625-3565
Language	Defense Language Institute Foreign Language Center	1759 Lewis Road, Presidio of Monterey, Monterey, CA 93944	(831) 242-5119
Marine Science	Hopkins Marine Station of Stanford University	120 Ocean View Blvd., Pacific Grove, CA 93950	(831) 655-6200

Source: Database Software Screenshot

The forms section provides example of some of the forms we created that allows database-users to enter key data into some of the Exhibits we designed in the Exhibits section. A form can have several buttons and icons that helps to navigate from one data entry/set to another, filter data, search data, add/delete data or print a report. In Exhibit A1-3 below, we provide an example of one of the forms we created to add new data in the database. This form allows a logical and natural input process for the data since the database user has to input just the basic details as delineated by the form in to the body of the form. The information is then automatically and systematically entered in to the database.

Exhibit A1-3
Screenshot of Database (Form Exhibit)

The screenshot shows a web-based form titled "Education" with a green header. The form contains the following fields and values:

EID	EID001
District	Alisal Union School District
EName	King, Jr. (Dr. Martin Luther) Academy
Address	925 N. Sanborn Rd. Salinas, CA 93905
Phone	(831) 796-3916
Enrollment	432
Type	Elementary School

At the bottom of the form, there is a row of eight pink buttons with icons for navigation and actions: back, forward, search, print, save, and refresh.

Source: Database Software Screenshot

D. Data related to the five capitals were then collected from all accessible published sources.

As mentioned above, we collected data for the five different asset types enumerated in the proposal. Within each of the asset types, we collected several types of data. While the data collection process has been extensive in nature, further improvement needs to be made to complete some of the data files since such data was either unavailable or inaccessible. Some of the data, by the very nature of what existed in the actual real-world situation, was not available or applicable across all the elements or entities in the database. For example, not all schools require a SAT or ACT score. For those schools, which do not require these test scores for admission, we do not have data.

The data collection for the asset mapping was conducted in the advanced computer information systems and database management classes in the College of Business at CSU, Monterey Bay. Advanced undergraduate students in the BUS 469: Database Management class during the Fall Semester of 2017 worked under the leadership of their faculty members, who served as primary researchers for this project. They used database assessment, database crawler and database development capabilities to develop the Microsoft Access and custom-made SQL databases to capture the relevant asset mapping inventory data in conjunction with the specialists and administrators in the City of Monterey and Monterey County officials.

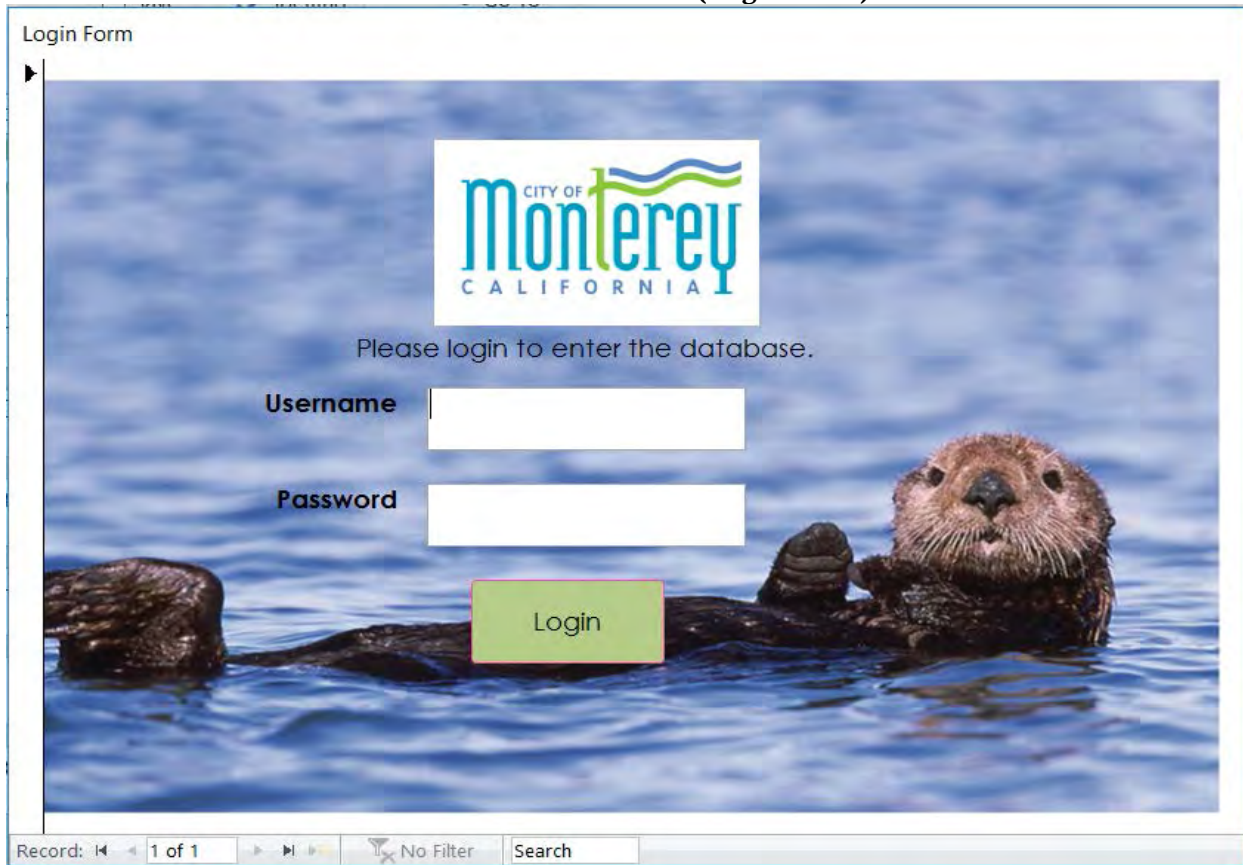
Five teams of four to five students each in the BUS 469 class mapped the databases for each one of the five capitals and collected the required data. The first few weeks of the class focused on the design of the MS Access database and the SQL queries that would make the data best available to database users. Dr. Shwadhin Sharma, Assistant Professor of Information Systems led this initial design phase along with other members of the faculty team. The second phase involved the five student teams scouring publicly available information and information from various agencies in the Monterey Bay region through the help of Ms. Elizabeth Caraker, Principal Planner and Mr. Hans Uslar, Deputy

City Manager of the City of Monterey. Dr. Sharma, as the principal faculty member leading the class, supervised the database design and data collection. Students also did a number of phone interviews to fill in gaps in the data. After the data collection was completed, each group created a database for the asset inventory component assigned using Microsoft Access. The student teams were then required to write up a report on their section of the project and present it to Dr. Sharma. Dr. Sharma and the faculty team then worked together to write up the final report and results of the study.

- E. After the groups completed the project, the faculty team went through the sources of the data as much as possible to validate the accuracy of the data collected.
- F. After the re-examination of data was completed, the separate inventory elements were integrated to create one common asset inventory system. The goal and outcome of this intensive and extensive step in the process was to provide the City of Monterey with a “first-cut” asset inventory that the City could then enhance and update as more data was collected in the future.
- G. Database Security and Hosting: database security requires the use of a broad range of information security controls to protect the asset inventory database (including the data, the database applications or stored functions, the database systems, the database servers and the associated network links) against compromises of their confidentiality, integrity and availability. Given the numerous public and private data sources that will ultimately be required to develop a comprehensive five capitals database, the City of Monterey will require the advice of a reputed database security expert to protect the confidentiality and integrity of the data.

As provided by the project team for now, the database has basic security features that require user login information and authorize the right users to access the database. Only the users who have access to authenticated login and password information can get access to the database. A screenshot of the login page is in Exhibit A1-4.

Exhibit A1-4
Screenshot of Database (Login Form)



Source: Database Software Screenshot

An object-relational database can be hosted or shared in several ways depending on database user needs and resources. With the selection of the MS Access database for the asset inventory project, the first thing required is the installation of MS Access on the computers of the database-users in the City of Monterey.

As mentioned earlier, an MS Access database has objects, such as tables, queries, reports, and forms. The most important step is to share the tables among all the database-users in such a way that all the users are using the same tables and the same data within the tables. As other database objects such as queries, forms and reports do not contain data, this is not a major concern for the configuration and exchange of elements among the objects embedded in the database. There are several ways of sharing or hosting the MS Access database. Some of the common methods are using a split database, a network folder, and/or a database server. Hosting services can also be purchased from firms such as GoDaddy or HostGator.

2. Sentiment Analysis

Sentiment analysis, also known as opinion mining, refers to the use of natural language processing, text analysis and computational linguistics to identify and extract subjective information in source materials. Sentiment analysis is widely applied to reviews and social media for a variety of applications, ranging from marketing applications to customer service applications. In general, sentiment analysis aims to determine the attitude of a speaker or a writer with respect to some topic or the overall contextual polarity of a document. The attitude may be his or her judgment or evaluation, affective state (that is to say, the emotional state of the author when writing), or the intended emotional communication (that is to say, the emotional effect the author wishes to have on the reader) of the author or writer. As such, it can be used as an indirect but relevant

measure of the intangible or qualitative aspects of the capital assets of a place or region by analyzing the sentiments of residents or visitors in that place or region.

The development of the Sentiment Analysis for the asset inventory project involved a number of steps. The first step involved the identification of areas in which the five capitals are assessed using indirect data on the subjective feelings of residents and visitors to Monterey. In order to provide an actionable example of how this can be done, we focused on two of the five capitals in the Five Capital Model. After examining what kinds of qualitative survey data was accessible and usable for this purpose, we selected to examine the Natural Capital and Quality of Life Capital sub-category in the Social, Organizational and Cultural Capital aspects of the model.

In the next step, we developed a web crawler to retrieve the review posts publicly shared at two specific links: the Nature & Parks in Monterey County site and the Monterey Hotels site on TripAdvisor. On the main page of the Nature & Parks in Monterey County site, TripAdvisor geographically categorizes reviews from visitors of the most popular attractions in Monterey area. The narratives from these review posts along with the quantitative ratings provide a good representation of the sentiment feedbacks for the Natural Capital of the Monterey area. As for the responses of visitors on the Monterey Hotels site of TripAdvisor, it is also reasonable to consider that the review posts and the ratings related to the Quality of Living Capital of the area.

Next, the data retrieval of the visitor reviews for the top five attractions was completed, including the Monterey Bay Aquarium, the Point Lobos State Reserve, the Monterey Bay National Marine Sanctuary, Carmel City Beach/Carmel River Beach and Asilomar State Beach. To analyze the sentiment from the retrieved data, we developed a text analytics program to conduct sentiment analysis and detect the overall tone reflected in those posts.

The step that followed involved a content analysis of the reviews using the well-accepted emotion dictionary called the Loughran & McDonald Sentiment Dictionary. This dictionary provides a list containing 353 positive words and 2355 negative words. Based on the dictionary, our text analytics program automatically matched every word in the reviews to the positive/negative word list and calculated the word frequencies.

We then developed a quantitative score to measure the overall tone by dividing the positive number of words by the sum of all positive and negative number words. The score excluded the effects of neutral words since the measurement of tone is based on a relative, rather than an absolute comparison. We then calculated the conclusive tone by comparing the positive and negative tone scores.

Using the same analytical procedures, we then completed the data retrieval and analysis for the top five Monterey Hotels, including the Monterey Plaza Hotel & Spa, Hotel Abrego, the Portola Hotel & Spa at Monterey, the Hyatt Regency Monterey Hotel and Spa on Del Monte Golf Course, and the InterContinental the Clement in Monterey.

3. Participatory Community-Based Asset Mapping (Soft Assets Inventory)

The research team adapted the asset-based community development (ABCD) approach, pioneered by Northwestern University in Chicago in the 1990s.²³ The goal of this kind of participatory asset mapping is to reveal more hidden community assets – soft, qualitative assets that do not get collected and reported as a matter of course by government or other agencies – upon which communities can build, as well as to uncover assets (goods, services, expertise) that community members wish were more accessible in their environs. An important aspect of participatory mapping is to ensure the inclusion of citizens often left out or excluded – developmentally disabled, extremely poor, very old, youth – as they possess assets that communities frequently overlook. While ABCD does not ignore community problems, weaknesses, or shortcomings, its emphasis is a relentless focus on uncovering hidden or under-appreciated strengths.

²³ For a concise overview of this approach, see <http://www.abcdinstitute.org/>

The participatory mapping exercise was done as part of a graduate class titled “Social Asset Mapping” led by Dr. Kent Glenzer in Fall 2016. Nineteen students built their skills and knowledge in economic development, urban planning, and on a variety of research methods. Students came from six different countries and entered the class with differing degrees of practical experience doing primary research. For all, however, the ABCD approach was new.

After an in-depth scan of possible methods, the research team deployed the following data gathering techniques:

Primary Data Gathering

1. Transect walks. Students undertook 5 transect walks of the city in order to both familiarize themselves with the many and varied neighborhoods that comprise Monterey but to also conduct person-on-the-street interviews as they did so. In a transect walk, a random or quasi-random straight line is drawn across different parts of the city map, and then the line is walked in physical space/time by researchers.
2. Person-on-the-street interviews. Members of the research team set up a booth at the farmers’ market on two Tuesdays on Alvarado Street, and one Friday at the MPC farmers market. Shoppers were invited to respond to a small set of questions related to a) their place of residence, b) what they loved about Monterey, c) particular skills they possessed that they wished they could use more, and d) products and services that they purchase outside the city but would like to find locally. Interviews ranged from just a minute or two to as much as 30 minutes. A total of 59 person-on-the-street interviews were completed, totaling 246 minutes.
3. On-line survey. The team launched a website (soulofmonterey.com) to do basic public communications about the research and to invite responses to a short questionnaire. The online survey asked the following questions:

What are YOUR skills/talents/expertise?
What do you love about the City of Monterey?
What is missing in the City of Monterey?

Respondents were also asked to provide their age, level of education, where they lived, and how many years they lived there. They were also asked to provide organizations or groups in which they were regularly involved, and city events/meeting they regularly attend.

A total of 16 online surveys were received, but they were all incomplete and we discarded the data for purposes of analysis.

4. Key Informant Interviews. The team conducted 18 semi-structured key informant interviews. While each interview covered different terrain, all sought answers to the questions:
 - a. What brought you to the City of Monterey?
 - b. What do you think are the best aspects of the City?
 - c. What social assets do you think the City enjoys?
 - d. How could those assets be nurtured for sustainable economic development?
5. Group Interviews. The team conducted 17 group interviews of various sizes, ranging from pairs to as many as six participants. While each interview was tailored to the type of organization represented by the participants, all focused on the four questions (a-d) specified in point four above.

The research team took pains to reach out to populations and actors whose perspectives could help flesh out and complement previous work rather than be duplicative. Exhibit A1-5 below gives a breakdown of type of interviewee included in the study.

**Exhibit A1-5
Interviewee Types and Numbers**

Respondent Type	Method	Number of discussions/interviews	Total number of respondents
Neighborhood associations	Focus Group Discussion	3	15
Churches	Focus Group Discussion	2	11
Professionals working on with senior citizens	Key informant Interview	3	3
Professional involved with housing	Key informant interview	1	1
Business people	Key informant interview	3	3
City employees/public servants retired or current	Key informant interview	4	4
City Council member (past)	Key informant interview	1	1
Professional involved with the homeless	Key informant interviews	3	3
Professionals from schools, universities, colleges, k-12	Key informant interviews	2	2
Recreation professional	Key informant interview	1	1
Nonprofit professional	Key informant interview	1	1
Professionals dealing with the alternatively abled	Group discussion	1	2
Arts professional	Key informant interview	1	1
Ocean/marine education and tourism	Key informant interview	1	1
Philanthropy professionals	Key informant interviews	2	2
Visitors to Farmers Markets on Alvarado Street and MPC	Person on the street interview	57	57
Respondents to online survey	Online survey	16	16 (discarded due to poor quality)
MPC students	Focus group discussion	1	5
Professional working with Vets	Key informant interview	2	2
Professionals working in youth education	Group interview	1	2
Small Business Professional	Key informant interview	1	1
Latino residents	Focus group	1	5
Military Spouses	Key informant interview	2	2
		Total Participants	124

Group and key informant interviews were transcribed by an outside firm. The transcripts were analyzed using Dedoose, a qualitative data analysis software. Students used grounded theory to identify patterns and themes in the data.

Secondary Data Gathering

1. Census Data. The team analyzed census data to surface differences between the City of Monterey and other comparable California cities in relation to **forms of industry, labor markets, sales and license receipts, and household savings**.
2. Nonprofit Sector. The team analyzed the boards of directors of all City of Monterey nonprofits – area codes 93940 and 93944 – and conducted social network analysis on board composition. While indicative and interesting, the data are not clean enough to conclude anything meaningful.
3. Resumes. The team analyzed 299 resumes uploaded to indeed.com during a four-week window in Fall 2016. The team screened for the 93940 zip code. This was a trial to see how much we might learn from this method with regard to the skills and competencies of people seeking employment. The data needed a great deal more cleaning and massaging than the class had time for, however, and was not included in this report.
4. Previous studies of the City and County. The team reviewed previously published studies of the city's and county's economy, sociology, culture, history, and politics.

Annex 2 Strategies for Local Investing

The world of investing appears nebulous to those outside of Wall Street or corporate financing. Furthermore, to the average citizen state and federal laws appear to be impenetrable and rather dull. Because of this many middle-class individuals who would like to invest in the financial system, even modest amounts of capital, do not know where to begin. Surprisingly, most potential investors are not allowed to participate. The Securities and Exchange Commission regulates who can invest in Wall Street and Main Street. These regulations exist to protect ordinary individuals from large financial institutions seeking to maximize profit even at the expense of the investors. In the past, these regulations also disconnected small investors from funding businesses in their communities. Today, locavesting, a phrase coined by journalist and author Amy Cortese in 2008, is a growing set of practices and financing strategies that allow ordinary individuals to invest in their communities.

Locavesting practices allow people to invest in Main Street rather than Wall Street.

Here in California, organizations like Cutting Edge Capital and the Sustainable Economies Law Center, among many others, work to educate communities on the value of investing locally. These organizations are also working proactively to pass more streamlined legislation that would open the flood gates for grassroots investing in communities across California. The strategies presented below are the current mechanisms for locavesting available; however, this number is constantly growing as regulations change in response to communities pushing to keep local dollars at home. By funding ventures in their communities, residents can support the types of businesses they would like their children to see.

Investment Type	Description/ Legalities/Context	What have other Cities Done?
Angel Investors	Angel investors are accredited investors that invest their personal funds and their expertise into helping fledgling ventures. Angel investors are not exempt from registration under federal and state security laws.	Promote seminars on private equity investment for current or potential local angel investors. Actively include in these discussions key members of Business Associations with connections to potential sources of capital. Organize business incubators by partnering and tapping into the networks of community experts / universities
Local Bank	The easiest route to encourage more investment dollars to stay local. Starting a bank requires initial approval from the Comptroller of the Currency (OCC). The OCC must be able to determine a reasonable chance for success.	Move a percentage of city funds to locally-owned banks to encourage interdependence
Business Development Company (BDC)	Today, most BDCs are big private equity-like funds. The fund invests in start-ups, but average person just buys shares in the fund. There aren't any community-based BDCs, as of yet. The total debt outstanding can't exceed total equity, no single investment can account for 25% of total holdings and in order to preserve BDC status, and not pay corporate tax, it must distribute 90% or more of income each year. This results in an uphill battle to build up the capital base.	Provided information via the City's website on how to form these institutions Created an exemption to or additional business license section to reduce business tax.
Community Development	CDFIs must be non-government financing entities, either for or non-profit. In order to be a certified CDFI a	The Investment Company Act of 1940 provides exemptions for funds that invest in real estate.

Loan Funds and CDFIs	company must have a primary reason of promoting community development and must have 60% of its activities and 50% of its assets directed to low-income target markets. Investors receive a modest, fixed rate of return.	This model is currently being used in the City of Fresno through Fulton Street Investors.
Community Supported Enterprises	Ventures where investors can pre-buy shares of the product. CSEs can be privately or publicly owned. CSEs can be formed through various legal business structures such as LLC, Cooperative, Sole Proprietorship, Nonprofit, or Hybrid Organization. CSA model has been extended to farms, breweries, bookstores, fisheries, bakeries, and art.	<p>Allow home-based food production (for non-potentially hazardous foods). Cottage foods are the base of many CSEs and help start businesses</p> <p>Support local commercial kitchens on city owned properties that can serve as economic incubators for new food enterprises.</p> <p>Provide tax rebates or relax taxes for restaurants that allow startups to use their kitchens during closed hours</p>
Cooperatives	In California, the Consumer Cooperative Corporation statute governs cooperatives. Coops can be worker owned, producer owned or buyer owned associations, or a combination thereof.	<p>Support co-op financing through a) startup grants or loans, b) Acting as an intermediary between co-ops and lending institutions, and c) offering city-owned land to co-ops at a discounted rate</p> <p>Prioritize co-ops and procure goods and services from them when possible. Such preferences can be formalized via procurement ordinances and policies.</p>
Direct Public Offering	<p>In a DPO, the company sells shares directly to the public, bypassing the Wall Street intermediary. The SEC regulates several types of DPOs; however, these are the most relevant to small and medium business owners:</p> <ul style="list-style-type: none"> • Small Corporate Offering Registration (SCOR): Allows private companies to raise up to \$1 million in a 12-month period through the sales of stock. There are no restrictions on the number or types of investors • “Mini Public Offering”: Securities may be sold freely. It also allows a company to sell up to \$5 million in a 12-month period • Intrastate DPO (SEC Rule 147): it allows a company to raise unlimited funds if the stock is sold in the state that they are being offered. All investors must also be state residents. 	<p>Identify foundations that cover the start-up costs for a DPO (costs range from \$15,000.00 to \$25,000.00).</p> <p>If a company decides to raise funds for the start-up costs via a crowdfunding campaign, visibly support this campaign and encourage community partners to share on social media platforms</p> <p>Create a no interest loan program to support entrepreneurs seeking funding to cover DPO fees</p>
Local Investing Opportunities Networks (aka LIONs)	Most LIONs rely on strong pre-existing relationships between investors and business owners to avoid triggering federal securities laws. LION members don't invest as a group. Each member	<p>Reach out to wealthy individuals and enlist their support/engagement.</p> <p>Promote the idea of a LION or an Investment club</p>

	<p>makes his or her own decisions and negotiates terms. Local companies looking for funding submit an application that is screened by the group. According to the SEC, investment clubs usually do not have to register, or register the offer and sale of membership interests. To qualify as an investment club and not a company, clubs must:</p> <ul style="list-style-type: none"> • Not make, nor propose to make, a public offering of its securities • Not have more than 100 members <p>Furthermore, an investment club may have to register with the SEC if:</p> <ul style="list-style-type: none"> • A club invests in securities • The club issues securities • The club is not able to rely on the exclusion from the definition of investment company (see above) 	
<p>NO-INTEREST LOANS: Midway Between Donating and Investing</p>	<p>The individuals lending money receive their principal back, but earn no interest. As long as no interest is generated or a profit is earned, the transaction is not considered a security. Thus, the investment does not need to be registered with the SEC. Crowdfunding regulations apply to these loans as this practice falls in the broader legal definition of crowdfunding.</p>	<p>Become a trustee for known enterprises looking for capital on KIVA ZIP a large platform for local no-interest loan crowdfunding https://www.kiva.org/trustees City of Oakland has done this.</p>
<p>Peer-to-Peer (P2P) Lending</p>	<p>P2P web sites do an end run around banks by allowing individuals to lend directly to other individuals and sometimes businesses. P2P lending is regulated by the SEC's rules on crowdfunding ("Regulation Crowdfunding"). This means that any borrower may not take more than \$1 million in a 12-month period. The lender may only fund based on income.</p>	<p>Create a space on the city website that: consolidates most of the resources necessary to qualify for a P2P loan, helps calculate FICO scores, and explains the risks and benefits of P2P lending.</p>

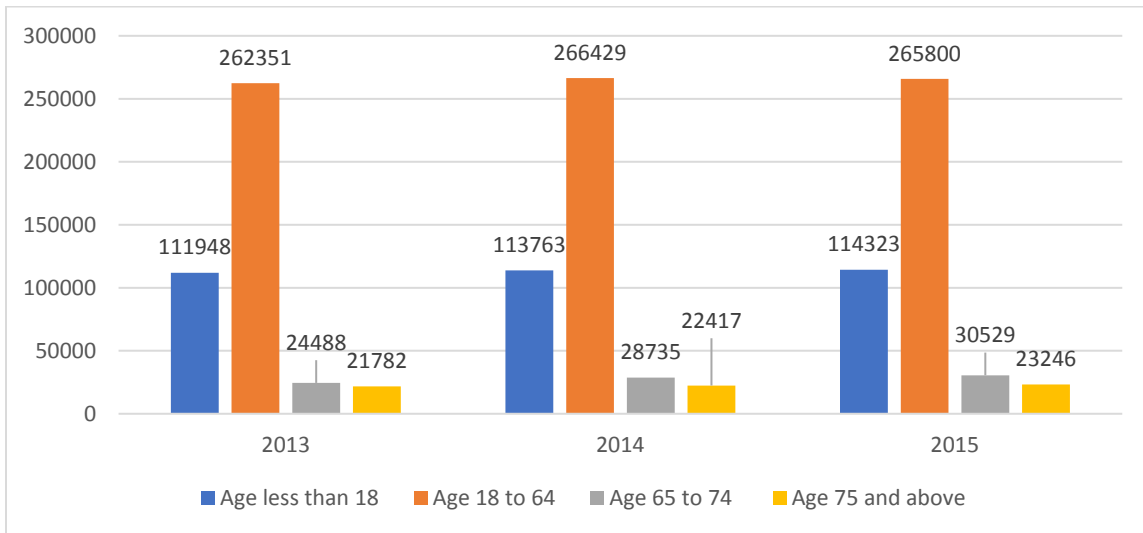
Source: Adapted by MIIS from Locavesting.com, "*How to Invest Local*," retrieved from <http://www.locavesting.com/how-to-invest-local/>

Annex 3 Data Visualization Prototypes

The hard assets database allows the City to produce a variety of useful data visualizations. In this annex we offer examples of such visualizations, as well as additional analysis of what these data may mean for purposes of economic planning. The team at CSUMB can provide additional training on production of creative visuals should the City so desire.

Exhibit A3-1 shows the breakdown of the population of Monterey County based on its age groups. The population of Monterey has been stable over the 2013-2015 period at 420,569 (2013), 431,344 (2014), and 433,898 (2015). As can be seen from the exhibit below, the county has an average of 62% of population between the age groups of 18 to 64 for the given three years. The median age of people living in the county is 34. Almost 30% of the population for 2013, 2014, and 2015 are foreign-born citizens. In the database we have created, the population age groups are further divided into several smaller ranges such as age under 5 years, age between 5 to 13 years and so on.

**Exhibit A3-1
Monterey County Population by Age Groups (2013-2015)**

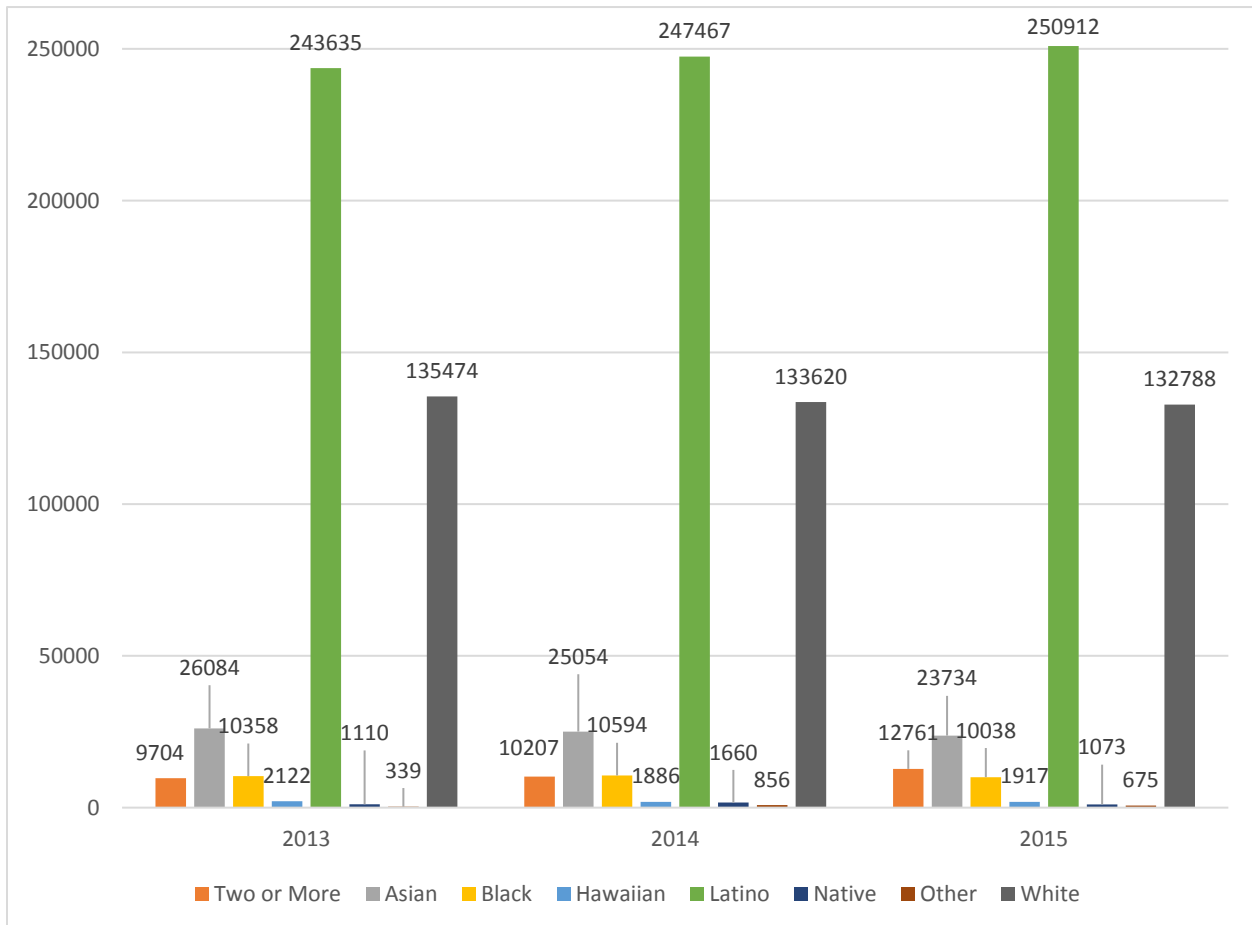


Sources: (i) United States Census Bureau and (ii) Missouri Central Data Center

- i. <https://www.census.gov/quickfacts/table/PST045216/06053>
- ii. <https://census.missouri.edu/acs/profiles/report.php?period=3&g=05000US06053%7C04000US06%7C01000US>

Exhibit A3-2 displays Monterey County’s population by race and ethnicity. The largest share of the population of Monterey County are hispanic followed by white. For 2013, 2014, and 2015, there were approximately 57% of hispanic people living in the county and 31% of white people in the county. The share of the different race and ethnicity in the population of the county can be seen in the visualization below.

**Exhibit A3-2
Monterey County Population by Race and Ethnicity (2013-2015)**

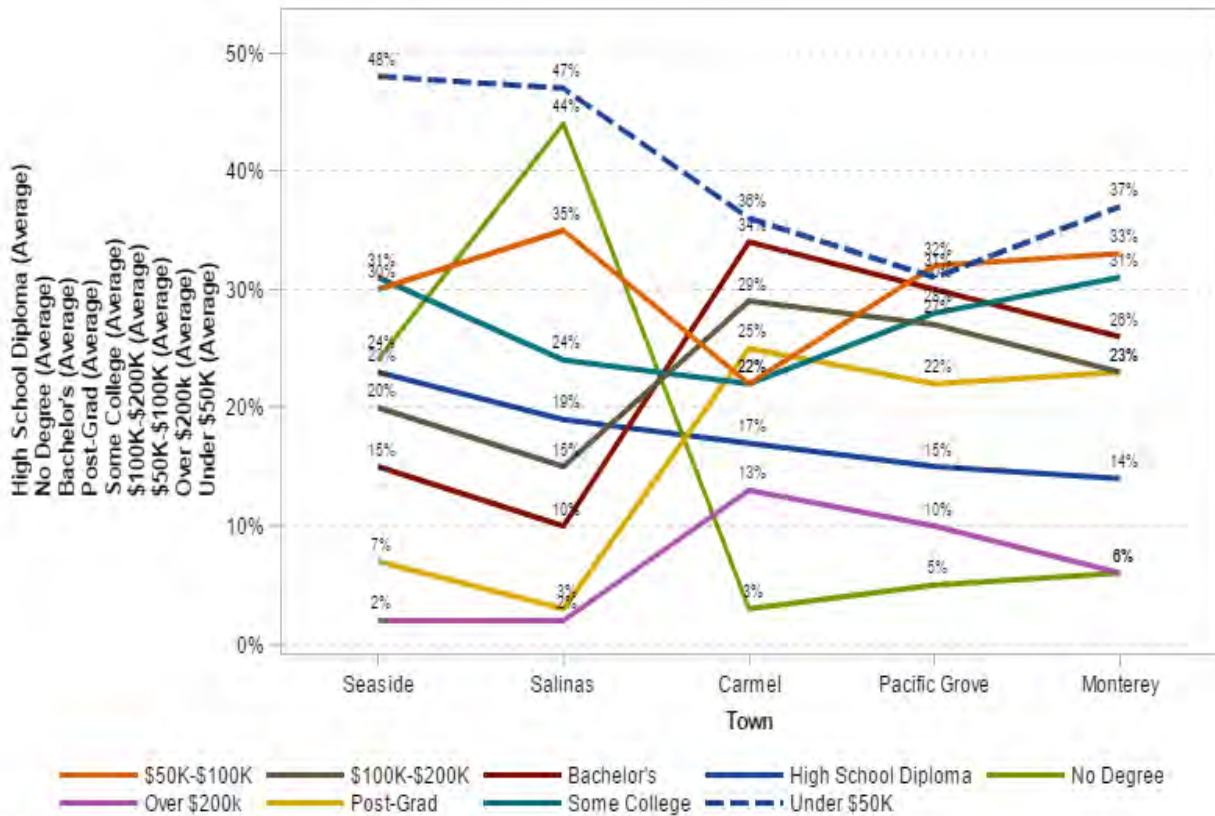


Sources: (i) United States Census Bureau and (ii) Missouri Central Data Center

- i. <https://www.census.gov/quickfacts/table/PST045216/06053>
- ii. <https://census.missouri.edu/acs/profiles/report.php?period=3&g=05000US06053%7C04000US06%7C01000US>

Exhibit A3-3 displays income by education for five cities in the County. It shows that Salinas and Seaside have the lowest population proportion that earns over \$200K and the highest population proportion and size that earns under \$50K income. This income seems to be correlated to the lower education level of the two cities as both cities have relatively a higher proportion of the population without a degree.

**Exhibit A3-3
Income by Education (2015/16)**



Filters: None

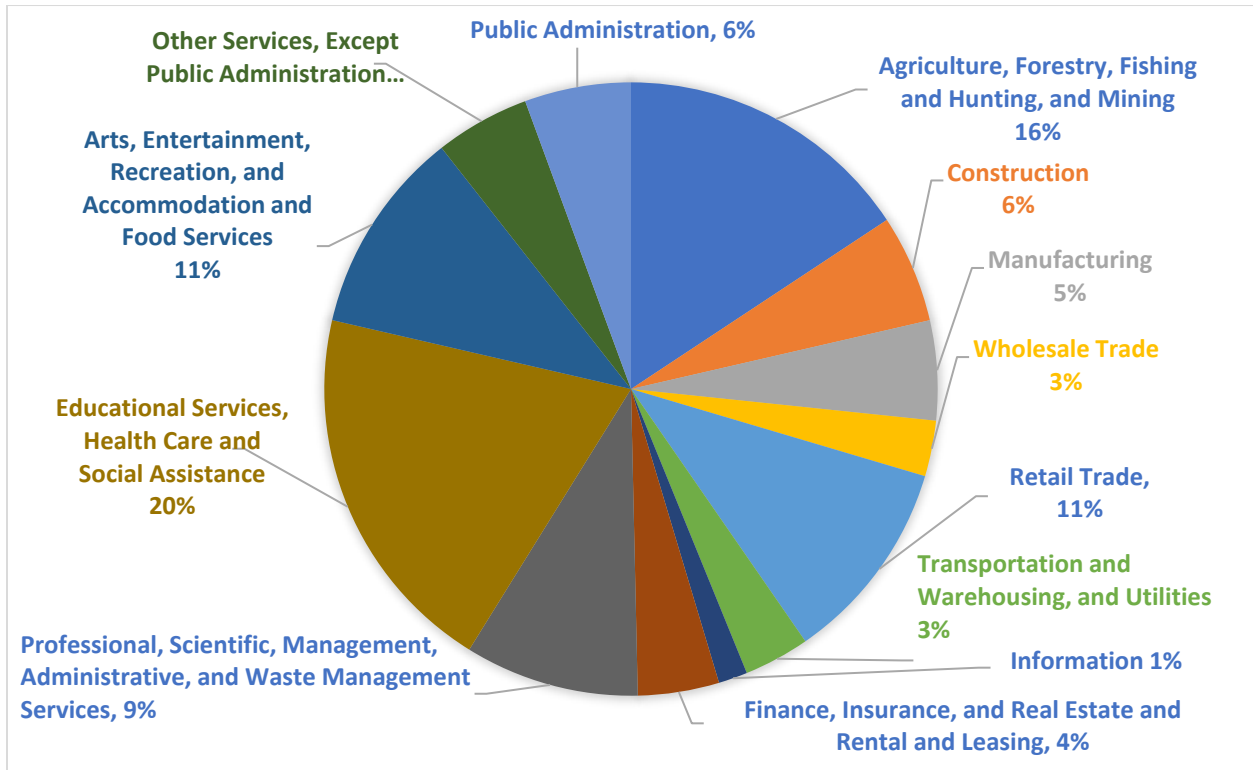
Ranks: None

Source: (i) Employment Development Department (US Census Bureau) (ii) Census Reporter (iii) Areas Vibes (iv) City-Data (v) United States Census Bureau (vi) Statistical Atlas

- i. <http://www.labormarketinfo.ca.gov/file/census2012/montedp2012.pdf>
- ii. <https://censusreporter.org/profiles/16000US0648872-monterey-ca/>
- iii. <http://www.areavibes.com/carmel-by-the-sea-ca/demographics/>
- iv. <http://www.city-data.com/city/Monterey-California.html>
- v. <http://www.census.gov/quickfacts/table/PST045215/06053>
- vi. <http://statisticalatlas.com/county/California/Monterey-County/Household-Income>

Exhibit A3-4 shows the County’s employment by industry sector (2008-2012). Between 2008 and 2012, individuals in Monterey were mostly employed in the educational and health care services sector, which accounted for 20% of total employment. This was followed by the agricultural, forestry and fishery sector, which accounted for 16% of total employment. Appendix A-4 below provides further details about the occupational distribution of the Monterey County labor force. More details are available in the MS Access database provided with this report.

**Exhibit A3-4
Employment by Industry Sector (2008-2012)**

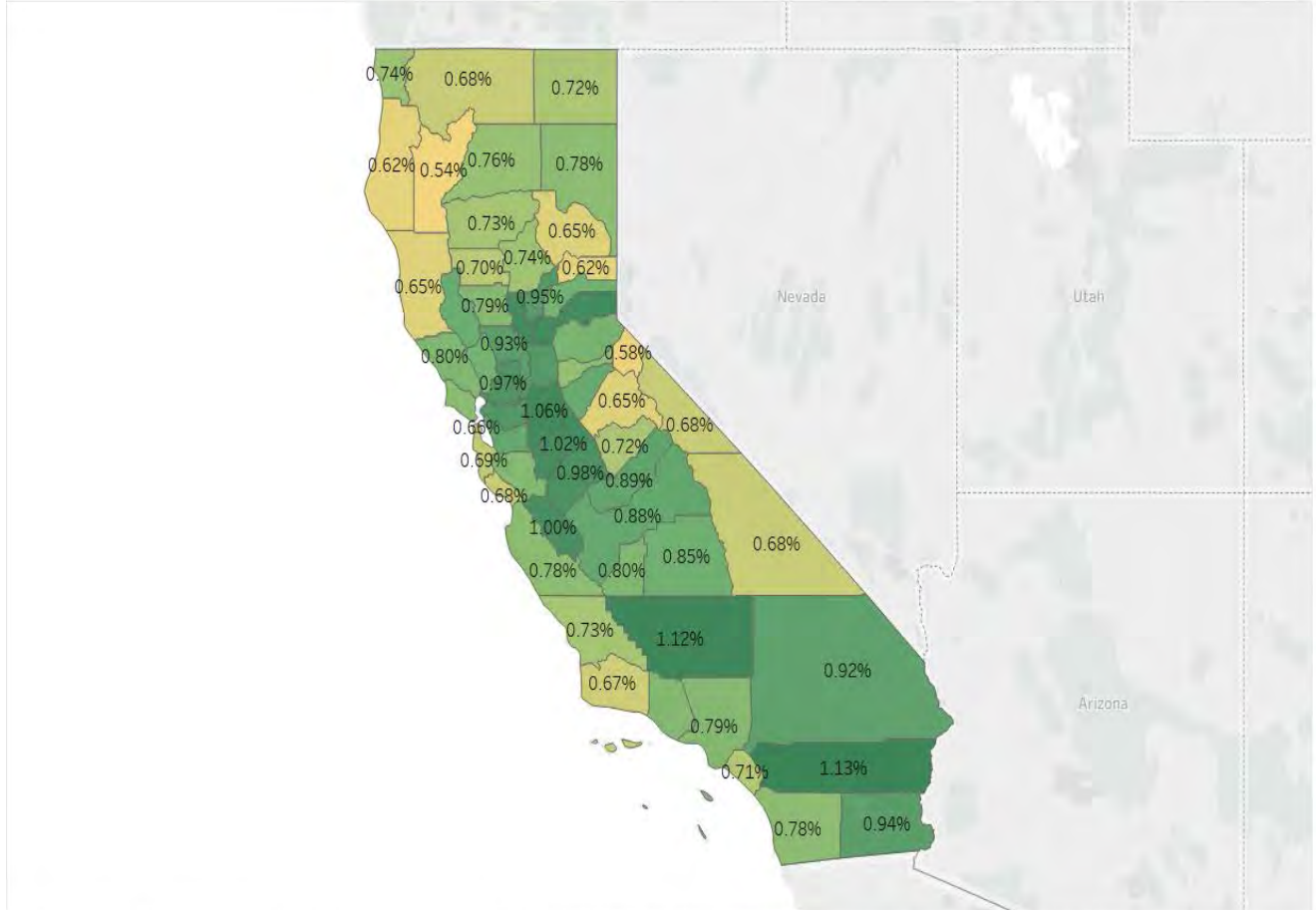


Source: (i) Employment Development Department; Labor Market Information

i. <http://www.labormarketinfo.edd.ca.gov/county/monterey.html>

Exhibit A3-5 displays property tax comparisons by California county. As can be seen, Monterey has a relatively high average property tax rate of 0.78%. The darker color in the map below shows the higher property tax rates in those areas.

**Exhibit A3-5
Property Tax by California County (2016)**



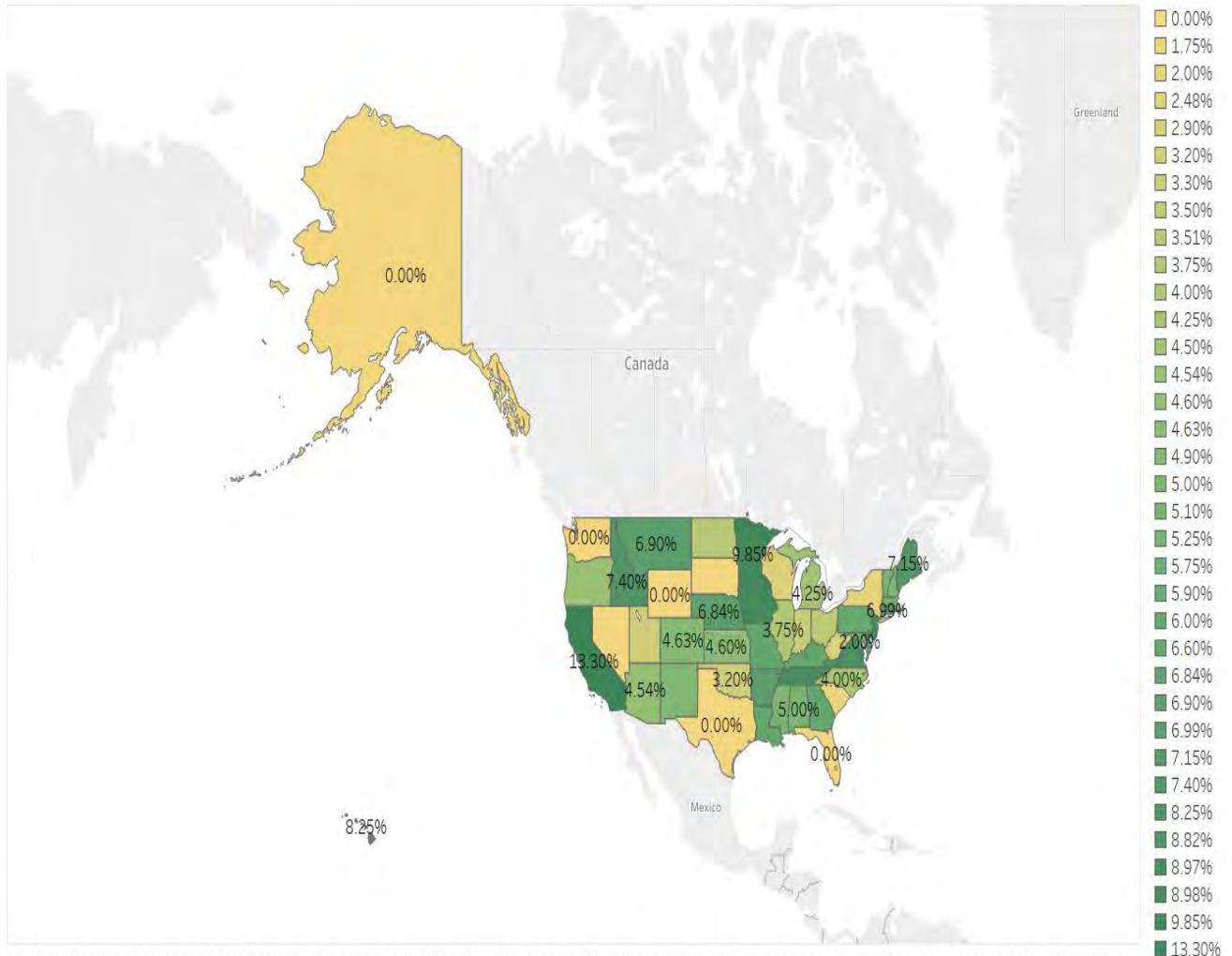
Map based on Longitude (generated) and Latitude (generated). Color shows details about Average Effective Property Tax Rate as an attribute. The marks are labeled by Average Effective Property Tax Rate. Details are shown for County.

Source: (i) Tax-Rates

- i. <http://www.tax-rates.org/california/property-tax>

Exhibit A3-6 displays state income tax rates by state in the United States. We collected the income tax rates for single, married, and the households of people living in Monterey. The data also includes information regarding standard deductions and personal exemptions for single and married people. Data comparing the highest income tax for each state has also been collected. As can be seen from the exhibit below, California has the highest state income tax rate among all the states in the union. The darker color in the map below shows the higher income tax rate. This has implications regarding the local and county tax rates that counties and cities in California like Monterey County and the City of Monterey can charge. There will be tipping point beyond which higher tax rates are likely to drive economic activity outside the local and state region.

Exhibit A3-6
Property Tax Rates by U.S. State (2017)



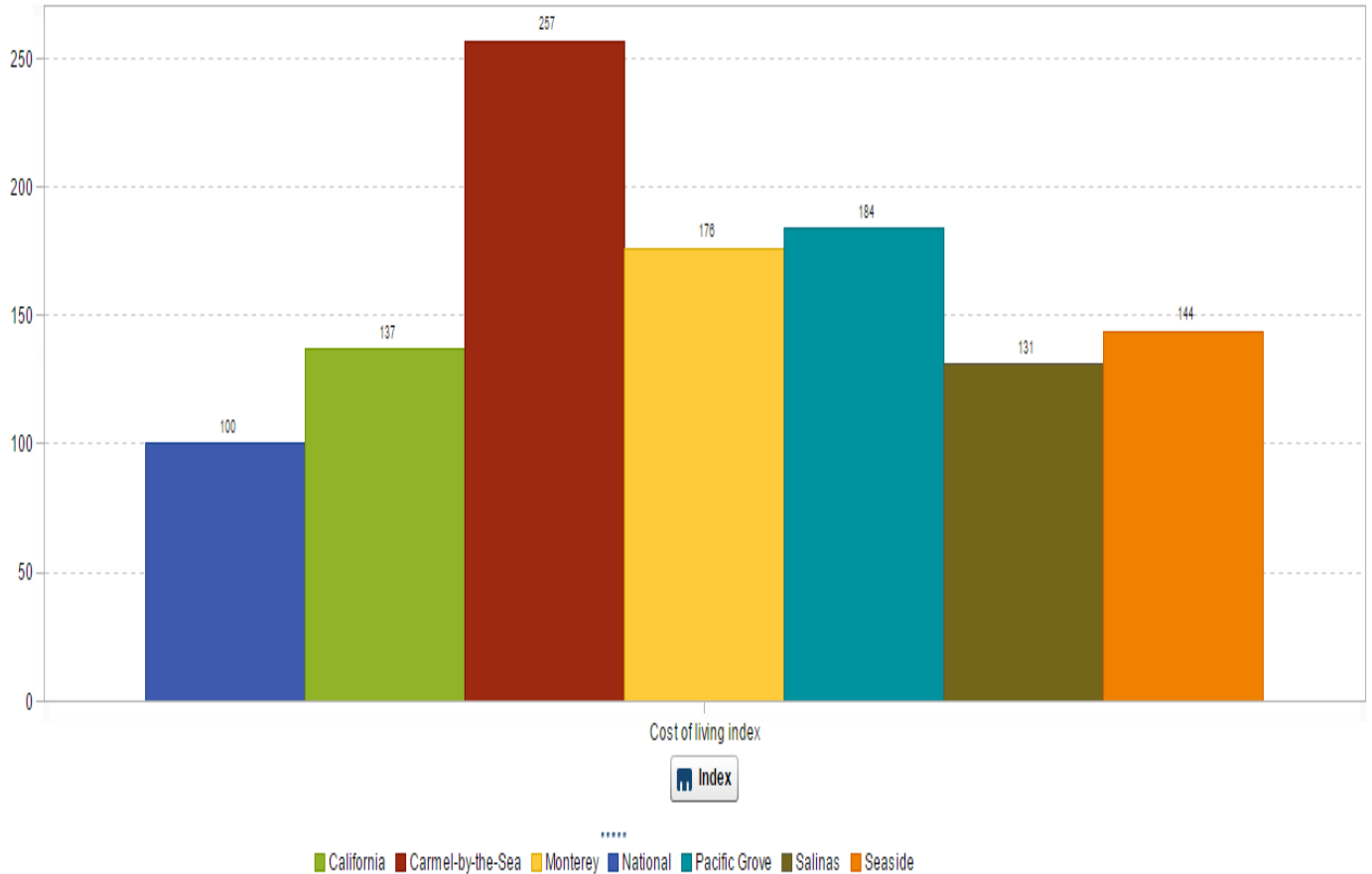
Map based on Longitude (generated) and Latitude (generated). Color shows details about Maximum Income Tax (2016) as an attribute. The marks are labeled by Maximum Income Tax (2016) as an attribute. Details are shown for State.

Source: (i) Money-Zine (ii) Tax Foundation

- i. <http://www.money-zine.com/financial-planning/tax-shelter/state-income-tax-rates/>
- ii. <https://taxfoundation.org/state-individual-income-tax-rates-brackets-2017/>

Exhibit A3-7 displays cost of living comparisons for major cities in Monterey County. All the five cities of the county that we compared had a cost of living that was higher than the national average. As the national living cost is the standard of comparison, it is given a numeric value of 100 in the exhibit below. Also, the cost of living for the cities of Monterey County were relatively higher than that of California, except for Salinas. The Monterey County cities are very expensive compared to the national average making it difficult for the lower and middle-income workforce members to locate in these cities.

Exhibit A3-7
Cost of Living by Monterey County City (2015/16)

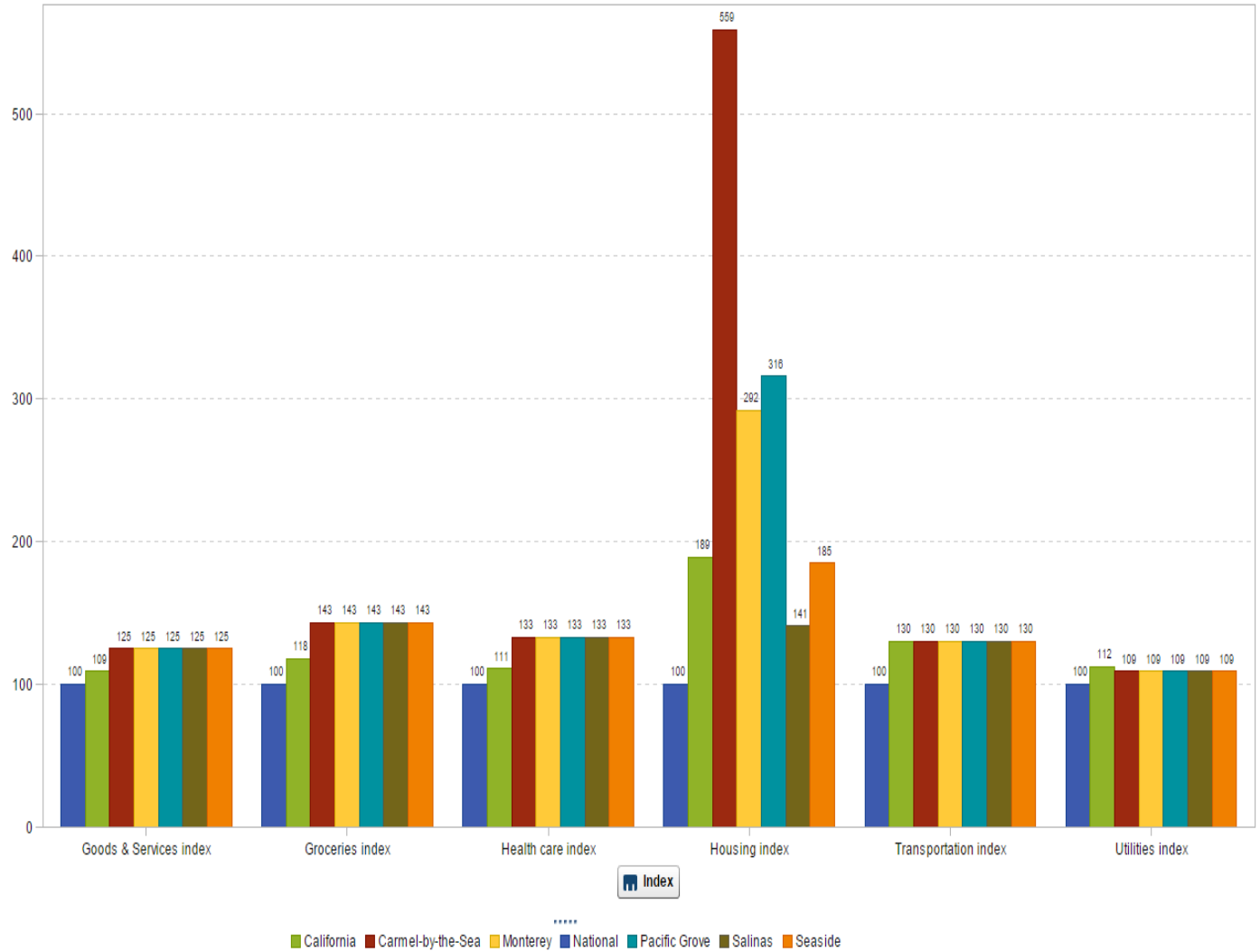


Source: (i) Area Vibes

i. <http://www.areavibes.com/ca/>

Exhibit A3-8 breaks the cost of living index into several other cost components such as goods and services costs, cost of groceries, health care costs, housing costs, transportation costs and utilities costs. The national average is the standard and thus is given a value of 100 against which the rest of the data is compared. As can be seen from the exhibit below, the cities within the county have a much higher cost index than the national average. When these cost indexes are compared against California, the transportation costs are found to be similar while the utilities costs are found to be lower. The goods and services costs, groceries costs, and health care costs are higher for the five cities in Monterey County as compared to the state average.

**Exhibit A3-8
Breakdown of Cost of Living Index in Six Monterey Cities (2013-2015)**

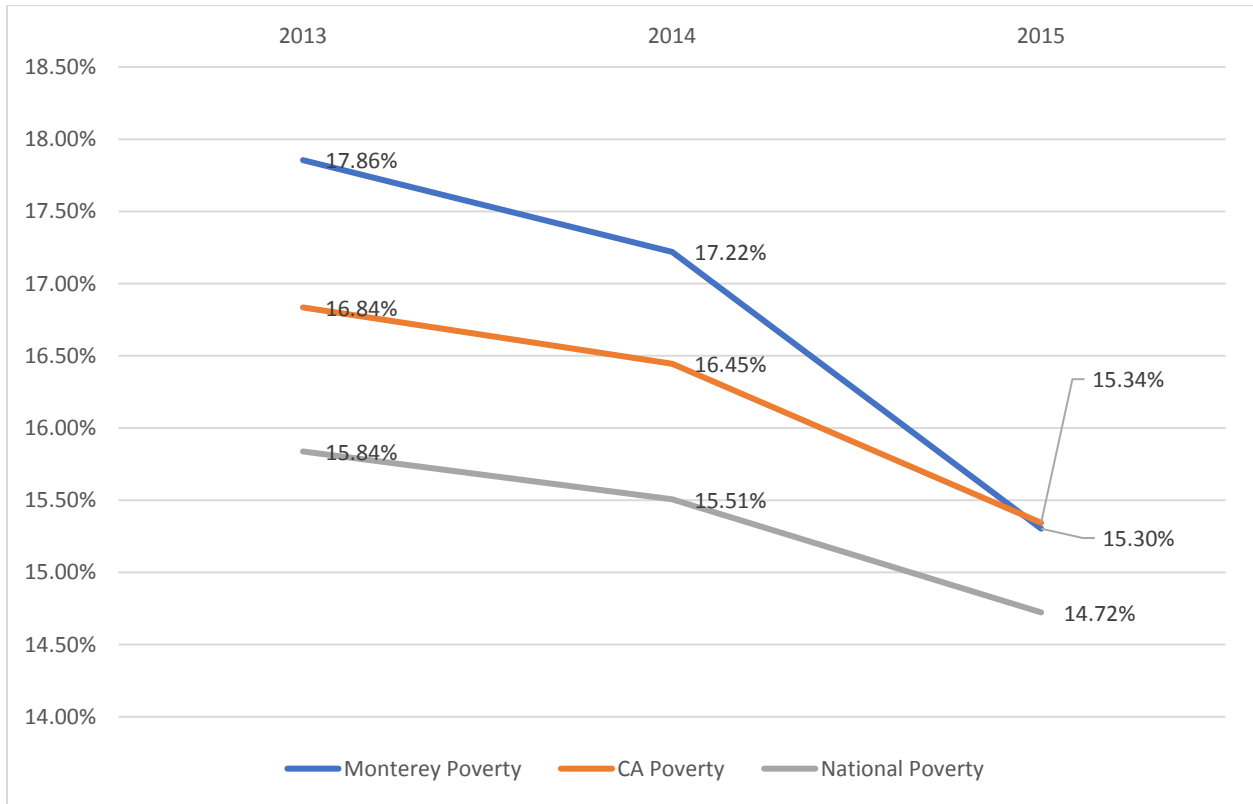


Source: (i) Area Vibes

i. <http://www.areavibes.com/ca/>

Exhibit A3-9 compares Monterey County’s poverty to California and the United States. We collected information regarding the poverty levels in Monterey County and compared it against the state average and the national average for 2013, 2014, and 2015. As can be seen from the exhibit below, poverty levels in Monterey County are higher than the national average. Almost, 15.3% of the county’s population was living under the poverty line in 2015. This is approximately the same as the state average and slightly higher than national average (14.7%). The three-year declining trend is a good sign.

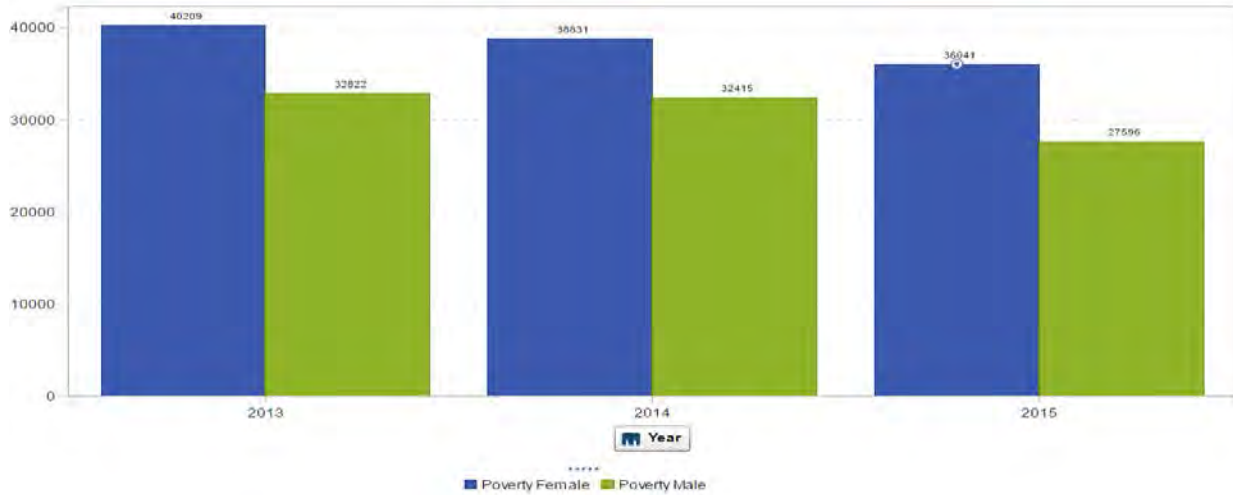
Exhibit A3-9
Poverty Rates in Monterey County Vs. California and the U.S. (2013-2015)



Source: (i) Census Bureau; Dataset: ACS 1-year Estimate

It is also interesting to see that despite having a similar female to male population ratio, the female population has a higher poverty level than its male counterpart. These data are visualized in Exhibit A3-10 below.

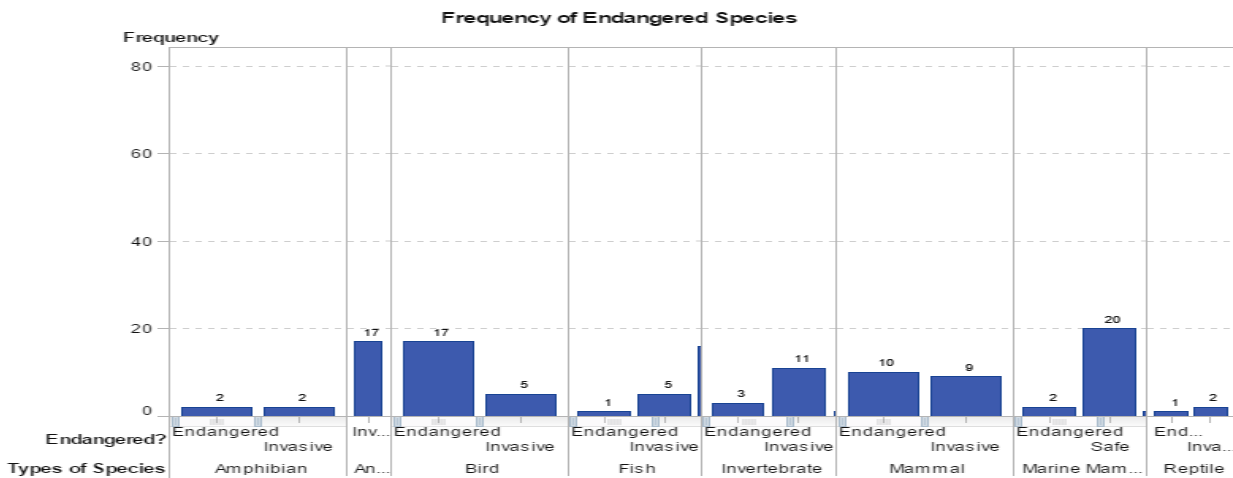
**Exhibit A3-10
Poverty by Sex (2013-2015)**



Source: (i) Census Bureau; Dataset: ACS 1-year Estimate

Exhibit A3-11 graphs endangered species in Monterey County. The County is naturally rich in natural resources yet several of its species of animals such as amphibian, bird, fish, invertebrate, mammal, marine mammal, reptile, arthropods are either endangered or threatened. Some of these species may be either invasive or native. Out of all the species, birds seem to be the most endangered as well as threatened species. Appendix C-1 below provides details.

**Exhibit A3-11
Endangered Species in the Monterey Bay Region (2017)**



Sources: (i) California Department of Fish and Wildlife (ii) County of Monterey (iii) Invasive Species Council of California (iv) U.S Fish and Wildlife Service

- v. <https://nrm.dfg.ca.gov/FileHandler.ashx?DocumentID=84012&inline>
- vi. http://www.co.monterey.ca.us/planning/plan_info/PDFs/AppendixB_USFWSMontereyCo.pdf
- vii. <http://www.iscc.ca.gov/docs/californiainvasivespecieslist.pdf>
- viii. https://www.fws.gov/refuge/Salinas_River/mammal_list.html

Annex 4
Hard Asset Data Tables²⁴

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²⁴ A CD-ROM of the database is included with this report.

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I. Human and Knowledge Capital Data Records

A. K-12 Education Systems

1. School Districts

School Districts, Contact and Location, and Total Number of Students Enrolled (2015-2016)

ID	Name of School District	Address	Phone Number	District Enrollment	Grades	Ownership Type
1	Monterey Peninsula Unified School District	700 Pacific St, Monterey, CA 93940	(831) 645-1200	10,858	Preschool, K-12, Adult School	Public School
2	Pacific Grove Unified School District	435 Hillcrest Ave, Pacific Grove, CA 93950	(831) 646-6500	2,083	K-12	Public School
3	Carmel Unified School District	4380 Carmel Valley Rd, Carmel, CA 93923	(831) 624-1546	2,635	Preschool, K-12, Adult School	Public School
4	Chualar Union School District	24285 Lincoln St., Chualar, CA 93925	(831) 679-2504	390	Preschool- 8	Public School
5	Big Sur Unified School District	69325 Highway 1, Big Sur, CA 93920	(805) 927-4507	90	K-12	Public School
6	Alisal Union School District	1205 East Market St., Salinas, CA 93905	(831) 753-5700	7,669	K-6	Public School
7	Washington Union School District	43 San Benancio Rd, Salinas, CA 93908	(831) 484-2166	940	K-8	Public School
8	Salinas Union High School District	431 West Alisal St, Salinas, CA 93901	(831) 796-7000	13,848	7-12 th	Public School
9	Santa Rita Union School District	57 Russell Rd, Salinas, CA 93906	(831) 446-7200	3,077	K-8	Public School
10	Salinas City Elementary School District	840 South Main St., Salinas, CA 93901	(831) 753-5600	9,106	K-6	Public School
11	Catholic Diocese of Monterey	485 Church St., Monterey, CA 93940	(831) 373-1608		Preschool- 12	Private & Charter School
12	Chartwell School	2511 Numa Watson Rd, Seaside, CA 93955	(831) 394-3468		K-12	Private & Charter School
13	All Saints' Day School	8060 Carmel Valley Rd, Carmel-By-The- Sea, CA 93923	(831) 624-9171		Preschool- 8	Private & Charter School

Source: Monterey County School of Education

1. http://www.monterey.k12.ca.us/Assets/MCOE/Files/Directory_2015.2016_3.16.pdf

2. School District Leaders

School District Leaders in Public and Private Schools, & Their Positions and Contact Information (2015-16)

ID	District Leaders	Contact Details	Position	Associated District	Ownership Type
1	Jon Hill	(831) 747-1272	President	Monterey Peninsula Unified School District	Public School
2	Alana Myles	(831) 917-5089	Clerk Vice President	Monterey Peninsula Unified School District	Public School
3	Tom W. Jennings	(831) 241-8128	Board Member	Monterey Peninsula Unified School District	Public School
4	Wendy Root Askew	(831) 601-8285	Board Member	Monterey Peninsula Unified School District	Public School
5	Tim Chaney	(559) 779-9415	Board Member	Monterey Peninsula Unified School District	Public School
6	Debra Gramespacher	(831) 392-1159	Board Member	Monterey Peninsula Unified School District	Public School
7	Dr. Bettye Lusk	(831) 394-7066	Board Member	Monterey Peninsula Unified School District	Public School
8	Madison Lewis	N/A	Student Board Member	Monterey Peninsula Unified School District	Public School
9	Lauren DiMaggio	N/A	Student Board Member	Monterey Peninsula Unified School District	Public School
10	Ciana Hartman	N/A	Student Board Member	Monterey Peninsula Unified School District	Public School
11	Elijah Standifer	N/A	Student Board Member	Monterey Peninsula Unified School District	Public School
12	Dr. Daniel PK Diffenbaugh	(831) 645-1203	Superintendent	Monterey Peninsula Unified School District	Public School
13	Isai Martinez	(831) 645-1203	Administrative Assistant to the Superintendent	Monterey Peninsula Unified School District	Public School
14	Katherine Ruiz	(831) 645-1204	Administrative Assistant to the Board	Monterey Peninsula Unified School District	Public School
15	Dan Albert	(831) 645-1269	Associate Superintendent, Business Services	Monterey Peninsula Unified School District	Public School
16	Veronica Beardsley	(831) 645-1269	Executive Assistant	Monterey Peninsula Unified School District	Public School

ID	District Leaders	Contact Details	Position	Associated District	Ownership Type
17	Tony Shah	(831) 645-1293	Associate Superintendent, Student Support Services	Monterey Peninsula Unified School District	Public School
18	Cynthia Foster	(831) 645-1293	Executive Assistant	Monterey Peninsula Unified School District	Public School
19	Cruz Trotter	(831) 645-1217	Executive Assistant	Monterey Peninsula Unified School District	Public School
20	Kathierny Medina	(831) 645-1212	Executive Assistant	Monterey Peninsula Unified School District	Public School
21	Lisa Glick	(831) 645-1230	Coordinator, CTE/ROP	Monterey Peninsula Unified School District	Public School
22	Judy Durand	(831) 645-1272	Executive Director of Human Resources	Monterey Peninsula Unified School District	Public School
23	Anna Balestreri	(831) 645-1272	Administrative Assistant (Confidential)	Monterey Peninsula Unified School District	Public School
24	Cindy Altemeyer	(831) 645-1276	Director of Human Resources	Monterey Peninsula Unified School District	Public School
25	Dietrick Brown	(831) 392-3912	Director Facilities	Monterey Peninsula Unified School District	Public School
26	Carmen Gonzalez	(831) 645-1267	Executive Assistant	Monterey Peninsula Unified School District	Public School
27	Dr. Rhoda Mhiripiri-Reed	(831) 645-1212	Associate Superintendent Secondary Education	Monterey Peninsula Unified School District	Public School
28	Cresta McIntosh	(831) 645-1217	Assistant Superintendent Elementary Education	Monterey Peninsula Unified School District	Public School
29	Brett McFadden	(831) 645-1269	Associate Superintendent District Business Services	Monterey Peninsula Unified School District	Public School
30	Glen DeGraw	(831) 645-1272	Interim Executive Director Human Resources/Risk Management	Monterey Peninsula Unified School District	Public School
31	Marci McFadden	(831) 645-1263	Chief of Communications & Engagement	Monterey Peninsula Unified School District	Public School
32	Ryan Altemeyer	(831) 392-3948	Chief of Technology	Monterey Peninsula Unified School District	Public School

ID	District Leaders	Contact Details	Position	Associated District	Ownership Type
33	John Thibea	jthibeau@pgusd.org	Board President	Pacific Grove Unified School District	Public School
34	John Paff	jpaff@pgusd.org	Board Clerk	Pacific Grove Unified School District	Public School
35	Bill Phillips	bphillips@pgusd.org	Board Member	Pacific Grove Unified School District	Public School
36	Debbie Crandell	dcrandell@pgusd.org	Board Member	Pacific Grove Unified School District	Public School
37	Brian Swanson	bswanson@pgusd.org	Board Member	Pacific Grove Unified School District	Public School
38	Ralph Gomez Porras	(831) 646-6510	Superintendent	Pacific Grove Unified School District	Public School
39	Rick Miller	(831) 646-6509	Assistant Superintendent	Pacific Grove Unified School District	Public School
40	Mandi Freitag	(831) 646-6510	Executive Assistant	Pacific Grove Unified School District	Public School
41	Denise Engles	(831) 646-6517	Administrative Assistant	Pacific Grove Unified School District	Public School
42	Ana Silva	(831) 646-6526	Director of Curriculum & Special Projects	Pacific Grove Unified School District	Public School
43	Billie Mankey	(831) 646-6507	Director of Human Resources	Pacific Grove Unified School District	Public School
44	Clare Davis	(831) 646-6523	Student Support Services	Pacific Grove Unified School District	Public School
45	John Ellison	johnellison@mac.com	Board President	Carmel Unified School District	Public School
46	Annette Yee Steck	annetteyee@aol.com	Board Clerk	Carmel Unified School District	Public School
47	Karl Pallastrini	karlpallastrini@yahoo.com	Board Member	Carmel Unified School District	Public School
48	Rita Patel	ritax95@yahoo.com	Board Member	Carmel Unified School District	Public School
49	Mark Stilwell	stilwelm@pebblebeach.com	Board Member	Carmel Unified School District	Public School
50	Scott Laurence	(831) 624-1546	Superintendent	Carmel Unified School District	Public School

ID	District Leaders	Contact Details	Position	Associated District	Ownership Type
51	Karen Hendricks	(831) 624-1546	Chief Human Resources Officer	Carmel Unified School District	Public School
52	Tricia Zarevich	(831) 624-1546	Confidential Administrative Assistant to the Superintendent	Carmel Unified School District	Public School
53	Geri Simmons	(831) 624-1546	Confidential Administrative Assistant	Carmel Unified School District	Public School
54	Eli Ruelas	(831) 624-1546	Confidential Human Resources Specialist	Carmel Unified School District	Public School
55	Rick Blanckmeister	(831) 624-1546	Chief Business Official	Carmel Unified School District	Public School
56	Kathy Vance	(831) 624-1546	Administrative Assistance	Carmel Unified School District	Public School
57	Mike Heffner	(831) 624-1546	Chief Academic Officer	Carmel Unified School District	Public School
58	Kate-Marie Wolcott	(831) 624-1546	Administrative Assistance	Carmel Unified School District	Public School
59	Paul Behan	(831) 624-1546	Chief Technology	Carmel Unified School District	Public School
60	Karen Sanders	(831) 624-1546	Administrative Assistance	Carmel Unified School District	Public School
61	Heath Rocha	(831) 624-1546	Chief Student Services Officer	Carmel Unified School District	Public School
62	Sharon Setliff	(831) 624-1546	Administrative Assistance	Carmel Unified School District	Public School
63	Dan Paul	(831) 624-1546	Director of Facilities/Transportation	Carmel Unified School District	Public School
64	Marcie Garvin	(831) 624-1546	Administrative Assistance	Carmel Unified School District	Public School
65	Yvette Contreras	(831) 679-2313	Board President	Chualar Union School District	Public School
66	Rosa Manriquez	(831) 679-2313	Board Clerk	Chualar Union School District	Public School
67	Ana Belia Ponce	(831) 679-2313	Board Member	Chualar Union School District	Public School
68	Joel Avila	(831) 679-2313	Board Member	Chualar Union School District	Public School
69	Richard Brown	(831) 679-2313	Board Member	Chualar Union School District	Public School
70	Roberto Rios	(831) 679-2313	Superintendent	Chualar Union School District	Public School
71	Martha Contreras	(831) 679-2313	Administrative Assistance	Chualar Union School District	Public School
72	Luz Rascon	(831) 679-2313	Business Manager	Chualar Union School District	Public School

ID	District Leaders	Contact Details	Position	Associated District	Ownership Type
73	Lorena Cortez	(831) 679-2313	Special Projects/HR	Chualar Union School District	Public School
74	Rosa Gutierrez	(831) 679-2313	School Secretary/Attendance	Chualar Union School District	Public School
75	Lucia Alvarez	(831) 679-2313	Accounting Technician	Chualar Union School District	Public School
76	Megan Handy	(805) 927-4507	Board President	Big Sur Unified School District	Public School
77	Ignia Dorosz	(805) 927-4507	Board Clerk	Big Sur Unified School District	Public School
78	Richard Veum	(805) 927-4507	Board Member	Big Sur Unified School District	Public School
79	Laura Zarcone	(805) 927-4507	Board Member	Big Sur Unified School District	Public School
80	Richard Martin	(805) 927-4507	Board Member	Big Sur Unified School District	Public School
81	Gordon Piffero	(805) 927-4507	Superintendent	Big Sur Unified School District	Public School
82	Susan Perry	(805) 927-4507	Administrative Assistant	Big Sur Unified School District	Public School
83	Fernando Mercado	(831) 753-5700	Board Vice President	Alisal Union School District	Public School
84	Maricela Cruz	(831) 753-5700	Board Member	Alisal Union School District	Public School
85	Noemi M. Armenta	(831) 753-5700	Board Clerk	Alisal Union School District	Public School
86	Guadalupe Ruiz Gilpas	(831) 753-5700	Board Member	Alisal Union School District	Public School
87	Guadalupe Guzman	(831) 753-5700	Board President	Alisal Union School District	Public School
88	Dr. Hector Rico	(831) 753-5700	Superintendent	Alisal Union School District	Public School
89	Sylvia Santos	(831) 753-5700	Administrative Assistant	Alisal Union School District	Public School
90	Marcos Cabrera	(831) 753-5700	Public Information Officer	Alisal Union School District	Public School
91	James Koenig	(831) 753-5700	Assistant Superintendents/Business Services	Alisal Union School District	Public School
92	Jeanne Herrick	(831) 753-5700	Assistant Superintendents/Educational Support Services	Alisal Union School District	Public School
93	Dr. Luis Gonzales	(831) 753-5700	Assistant Superintendent of Human Resources (Interim)	Alisal Union School District	Public School
94	Maila Nguyen	(831) 753-5700	Administrative Assistant	Alisal Union School District	Public School

ID	District Leaders	Contact Details	Position	Associated District	Ownership Type
95	Scott Lathrop	(831) 753-5700	Director of Fiscal Services	Alisal Union School District	Public School
96	Irene Vargas	(831) 753-5700	Director of Food Services/Purchasing	Alisal Union School District	Public School
97	Ricardo Cabrera	(831) 753-5700	Director of Human Resources (Certificated)	Alisal Union School District	Public School
98	Belia Garcia Navaro	(831) 753-5700	Director of Human Resources (Classified)	Alisal Union School District	Public School
99	Zarpana Rietman	(831) 753-5700	Director of Educational Support Services	Alisal Union School District	Public School
100	Gary Johnson	(831) 753-5700	Director of Special Education	Alisal Union School District	Public School
101	George Anzo	(831) 753-5700	Director of Maintenance/Transportation	Alisal Union School District	Public School
102	Dr. Esteban Hernandez	(831) 753-5700	Director of Research & Evaluation	Alisal Union School District	Public School
103	Beatrice Rosati	(831) 753-5700	Director of Curriculum & Instruction	Alisal Union School District	Public School
104	Clemente Villarreal	(831) 753-5700	Network Administrator	Alisal Union School District	Public School
105	John Vorwerck	(831) 484-2356	Board President	Washington Union School District	Public School
106	Kathy LaGrandeur	(831) 484-9953	Board Clerk	Washington Union School District	Public School
107	Tom Mallett	(831) 484-1123	Board Member	Washington Union School District	Public School
108	Emily Hull-Parsons	(831) 484-6065	Board Member	Washington Union School District	Public School
109	Dee Baker	(831) 484-2611	Interim-Superintendent	Washington Union School District	Public School
110	Tracie Corpuz	(831) 484-2611	Executive Administration Assistance	Washington Union School District	Public School
111	Dr. Kevin Vaughn	(831) 484-2611	Superintendent	Washington Union School District	Public School
112	Jeanie Walls	(831) 484-2611	Accounts Payable Clerk	Washington Union School District	Public School
113	Kay Weldon	(831) 484-2611	Fiscal Analyst	Washington Union School District	Public School
114	Leo Luna	(831) 484-2611	Director of Maintenance and Transportation	Washington Union School District	Public School
115	Evamarie Martinez	(831) 796-7010	Board President	Salinas Union High School District	Public School
116	Kathryn Ramirez	(831) 796-7010	Board President	Salinas Union High School District	Public School

ID	District Leaders	Contact Details	Position	Associated District	Ownership Type
117	Lila Cann	(831) 796-7010	Board Vice President	Salinas Union High School District	Public School
118	Carlos Rubio	(831) 796-7010	Board Clerk	Salinas Union High School District	Public School
119	Patty Padilla-Salsberg	(831) 796-7010	Board Member	Salinas Union High School District	Public School
120	Phillip Tabera	(831) 796-7010	Board Member	Salinas Union High School District	Public School
121	Sandra Ocampo	(831) 796-7010	Board Member	Salinas Union High School District	Public School
122	Timothy J. Vanoli	(831) 796-7010	Superintendent	Salinas Union High School District	Public School
123	Elva Arrellano	(831) 442-8158	Board Member	Santa Rita Union School District	Public School
124	Meri Keiser	(831) 443-7200	Board Member	Santa Rita Union School District	Public School
125	Sunil Patel	(831) 443-7200	Board Trustee	Santa Rita Union School District	Public School
126	Sarah Turner	(831) 443-7200	Board Trustee	Santa Rita Union School District	Public School
127	Tom Spencer	(831) 443-7200	Board Trustee	Santa Rita Union School District	Public School
128	Shelly Morr	(831) 443-7200	Superintendent	Santa Rita Union School District	Public School
129	Juanita Verdin	(831) 443-7200	Administrative Assistant	Santa Rita Union School District	Public School
130	Roberto Garcia	(831) 753-5600	Board Trustee	Salinas City Elementary School District	Public School
131	Francisco Estrada	(831) 753-5600	Board Trustee	Salinas City Elementary School District	Public School
132	Robert Hoffman	(831) 753-5600	Board Trustee	Salinas City Elementary School District	Public School
133	Stephen Kim	(831) 753-5600	Board Trustee	Salinas City Elementary School District	Public School
134	Amy Ish	(831) 753-5600	Board Trustee	Salinas City Elementary School District	Public School
135	Martha L. Martinez	(831) 784-2201	Superintendent	Salinas City Elementary School District	Public School
136	Gerald Stratton	(831) 784-2225	Assistant Superintendent of Business Services	Salinas City Elementary School District	Public School

ID	District Leaders	Contact Details	Position	Associated District	Ownership Type
137	Lori Sanders	(831) 784-2213	Assistant Superintendent of Educational Services	Salinas City Elementary School District	Public School
138	Clem Donaldson	(831) 784-2231	Interim Assistant Superintendent Human Resources	Salinas City Elementary School District	Public School
139	Mary Pritchard	(831) 784-2234	Director of Bilingual Education	Salinas City Elementary School District	Public School
140	Terry Ryan	(831) 753-5693	Director of M.O.T.S.	Salinas City Elementary School District	Public School
141	Beatriz Chaidez	(831) 784-2212	Pupil Personnel Services	Salinas City Elementary School District	Public School
142	Kathleen Radecke	(831) 373-1608	Superintendent of Catholic Schools	Catholic Diocese of Monterey	Private & Charter School
143	Kimberly Cheng	(831) 373-1608	Superintendent	Catholic Diocese of Monterey	Private & Charter School
144	Huge Jebson	(831) 624-9171	Head of School	All Saints' Day School	Private & Charter School
145	Mary Ann Leffel	(831) 394-3468	Board President	Chartwell School	Private & Charter School
146	Katrina Maestri	(831) 394-3468	Board Vice President	Chartwell School	Private & Charter School
147	Ralph Bailey	(831) 394-3468	Board Treasurer	Chartwell School	Private & Charter School
148	Carrie Miles	(831) 394-3468	Board Secretary	Chartwell School	Private & Charter School
149	Robert Egnew	(831) 394-3468	Board Member	Chartwell School	Private & Charter School
150	Hakan Erdinc	(831) 394-3468	Board Member	Chartwell School	Private & Charter School
151	Robert Hernandez	(831) 394-3468	Board Member	Chartwell School	Private & Charter School
152	Hunter Lowder	(831) 394-3468	Board Member	Chartwell School	Private & Charter School
153	Michael McMahan	(831) 394-3468	Board Member	Chartwell School	Private & Charter School
154	Bob Melton	(831) 394-3468	Board Member	Chartwell School	Private & Charter School
155	Arthur Pasquinelli	(831) 394-3468	Board Member	Chartwell School	Private & Charter School

Source: Official School District Websites

3. Public Schools (Part 1)

Schools in the Monterey County District (2015-2016)

ID	School Name	School Category	Address	Principal Name	School District
1	Seaside Middle School	Middle School	999 Coe Ave, Seaside, CA 93955	Manuel Nunez	Monterey Peninsula Unified School District
2	Marshall Elementary	Elementary School	300 Normandy Rd, Seaside, CA 93955	Cathleen Main	Monterey Peninsula Unified School District
3	Dual Language Academy of the Monterey Peninsula	Elementary School	225 Normandy Rd, Seaside, CA 93955	Tom Van Heukelem	Monterey Peninsula Unified School District
4	La Paz Middle School	Middle School	1300 North Sanborn Rd, Salinas, CA 93905	Irelia Dominguez	Salinas Union High School District
5	La Paz Middle	Middle School	1300 N. Sanborn Rd. Salinas, CA 93905		Salinas Union High School District
6	Everett Alvarez High School	High School	1900 Independence Blvd, Salinas, CA 93906	Jacqu Axtell	Salinas Union High School District
7	Everett Alvarez High	High School	1900 Independence Blvd. Salinas, CA 93906		Salinas Union High School District
8	Carr Lake Community Day School	7th-12th	10 Sherwood Place, Salinas, CA 93906	Richard Moreno	Salinas Union High School District
9	Mount Toro High (Continuation)	Middle School	10 Sherwood Pl. Salinas, CA 93906		Salinas Union High School District
10	Alisal High School	High School	777 Williams Rd, Salinas, CA 93905	Ernesto Garcia	Salinas Union High School District
11	North Salinas High School	High School	55 Kip Drive, Salinas, CA 93906	Barbara Lawrence-Emanuel	Salinas Union High School District
12	Salinas High School	High School	726 South Main St, Salinas, CA 93901	Judith Peterson	Salinas Union High School District
13	Harden Middle School	Middle School	1561 McKinnon St, Salinas, CA 93906	Alberto Verduzco	Salinas Union High School District
14	El Sausal Middle School	Middle School	1155 East Alisal St, Salinas, CA 93905	Francisco Huerta	Salinas Union High School District
15	Washington Middle School	Middle School	560 Iverson St, Salinas, CA 93901	Anthony Hinton	Salinas Union High School District
16	Salinas Union High School	High School	431 West Alisal St. Salinas, CA 93901		Salinas Union High School District
17	El Puente School	7th-12th	20 Sherwood Place, Salinas, CA 93906	August Caresani	Salinas Union High School District
18	Martin Luther King Jr. Academy	Elementary School	925 North Sanborn Rd, Salinas, CA 93905	Abelardo DeLeon	Alisal Union School District
19	Boronda Meadows School	Elementary School	915 Larkin Dr., Salinas, CA 93907	Susana Juarez-Man	Salinas City Elementary School Dist
20	Monte Bella Elementary School	Elementary School	1300 Tuscany Blvd, Salinas, CA 93905	Dr. Robert Nunez	Alisal Union School District
21	Hartnell	Community College	411 Central Ave., Salinas, CA 93901		Hartnell College District
22	John E. Steinbeck Elementary School	Elementary School	1714 Burlington Drive, Salinas, CA 93906	Christina J. Palmer	Alisal Union School District

ID	School Name	School Category	Address	Principal Name	School District
23	Virginia Rocca Barton School	Elementary School	680 Las Casitas Dr, Salinas, CA 93905	Alberto Jaramillo	Alisal Union School District
24	Jesse G. Sanchez School	Elementary School	901 N. Sanborn Rd, Salinas, CA 93905	Roberto Rodriguez	Alisal Union School District
25	Fremont Elementary School	Elementary School	1255 East Market St, Salinas, CA 93905	John Jimenez	Alisal Union School District
26	Frank Paul Elementary School	Elementary School	1300 Rider Ave, Salinas, CA 93905	Yolanda Mcintosh	Alisal Union School District
27	Bardin Elementary School	Elementary School	425 Bardin Rd, Salinas, CA 93905	Anastacio Cabral	Alisal Union School District
28	Alisal Community School	Elementary School	1437 Del Monte Ave, Salinas, CA 93905	Elizabeth Armenta	Alisal Union School District
29	Natividad Elementary School	Elementary School	1465 Modoc Ave., Salinas, CA 93906	Elizabeth Lopez	Salinas City Elementary School District
30	Loma Vista Elementary School	Elementary School	757 Sausal Dr., Salinas, CA 93906	Katie Venza Balesteri	Salinas City Elementary School District
31	Henry F. Kammann	Elementary School	521 Rochex St., Salinas, CA 93906	Leticia Garcia	Salinas City Elementary School District
32	El Gabilan School	Elementary School	1256 Linwood Dr., Salinas, CA 93906	Julie Hermosillo	Salinas City Elementary School District
33	University Park	Elementary School	833 West Acacia St., Salinas, CA 93901	Daniel Lee	Salinas City Elementary School District
34	Sherwood School	Elementary School	110 South Wood St., Salinas, CA 93905	Everado Marquez	Salinas City Elementary School District
35	Roosevelt Elementary School	Elementary School	120 Capital St., Salinas, CA 93901	Linda Berrera	Salinas City Elementary School District
36	Monterey Park Elementary School	Elementary School	410 San Miguel Ave., Salinas, CA 93901	Brain Hays	Salinas City Elementary School District
37	Mission Park Elementary School	Elementary School	403 West Acacia St., Salinas, CA 93901	Jennifer Zanzot	Salinas City Elementary School District
38	Los Padres School	Elementary School	1130 John St., Salinas, CA 93905	Gabriel Ramirez	Salinas City Elementary School District
39	Lincoln Elementary	Elementary School	705 California St., Salinas, CA 93901	Ana Cuevas	Salinas City Elementary School District
40	Laurel Wood Elementary School	Elementary School	645 Larkin Dr., Salinas, CA 93907	Al Velasquez	Salinas City Elementary School Dis.

ID	School Name	School Category	Address	Principal Name	School District
41	Dual Immersion Academy of Salinas	Preschool, KG/First Gr.	1114 Fontes Lane, Salinas, CA 93906	Mary Pritchard	Salinas City Elementary School District
42	Creekside Elementary School	Elementary School	1770 Kittery St, Salinas, CA 93906	Jose Juan Urquizo	Alisal Union School District
43	Cesar E. Chaves Elementary School	Elementary School	1225 Towt St, Salinas, CA 93905	Petra Martinez	Alisal Union School District
44	Mission Trails Regional Occupational Program		867 East Laurel Dr. Salinas, CA 93905		Salinas Union High School District
45	Dr. Oscar F. Loya Elementary School	Elementary School	1505 Cougar Drive, Salinas, CA 93905	Diana Garcia	Alisal Union School District
46	Chular Union School	Middle School	24285 Lincoln St. P. O. 188		Chular Union School District
47	Rose Ferrero Elementary School	Elementary School	400 Entrada Dr. Soledad, CA 93960		Soledad Unified School District
48	Main Street Middle School	Middle School	441 Main St. Soledad, CA 93960		Soledad Unified School District
49	Gabilan Elementary School	Elementary School	330 No. Walker Dr. Soledad, CA 93960		Soledad Unified School District
50	San Vicente School		1300 Metz Rd. Soledad, CA 93960		Soledad Unified School District
51	Soledad High School	High School	425 Gabilan Dr. Soledad, CA 93960		Soledad Unified School District
52	Jack Francioni Elementary School	Elementary School	779 Orchard Ln. Soledad, CA 93960		Soledad Unified School District
53	Frank Ledesma School	Elementary School	973 Vista de Soledad St. Soledad, CA 93960		Soledad Unified School District
54	Pinnacles High School	High School	690 Main St. Soledad, CA 93960		Soledad Unified School District
55	Soledad Unified School		1261 Metz Road Soledad, CA 93960		Soledad Unified School District
56	Mission Union School		36825 Foothill Rd., Soledad, CA 93960		Mission Union School District
57	Support Services		1261 Metz Rd. Soledad, CA 93960		Soledad Unified School District
58	Soledad Adult School/Alternative Education Work Center	Adult Education	690 Main St. Soledad, CA 93960		Soledad Unified School District
59	Fairview Middle School	Middle School	401 Fourth St.		Gonzales Unified School District
60	La Gloria Elementary School	Elementary School	220 Elko St.		Gonzales Unified School District
61	Gonzales State Pre-School	Pre-School	550 B 5th St. Gonzales, CA 93926		Gonzales Unified School District
62	Gonzales High School	High School	501 Fifth St.		Gonzales Unified School District

ID	School Name	School Category	Address	Principal Name	School District
63	Gonzales Adult School/Alternative Ed./Ind Study/ ROP	Extended Education	650 Elko St. Gonzales, CA 93926		Gonzales Unified School District
64	Somavia High School	High School	650 Elko St		Gonzales Unified School District
65	Oak Avenue School	Elementary School	1239 Oak Ave. Greenfield, CA 93927		Greenfield Unified School District
66	Mary Chapa Academy	Elementary School	490 El Camino Real Greenfield, CA 93927		Greenfield Unified School District
67	Greenfield High School	High School	225 S. El Camino Real Greenfield, CA 93927		South Monterey County Joint Union High School
68	Cesar Chavez Elementary School	Elementary School	250 Apple Greenfield, CA 93927		Greenfield Union School District
69	Vista Verde Middle School	Middle School	1199 Elm Ave. Greenfield, CA 93927		Greenfield Unified School District
70	Captain Cooper Elementary School	Elementary School	46861 Cabrillo Hwy, Big Sur, CA 93920	Julie Kolofer	Carmel Unified School District
71	Big Sur Charter School	Elementary School	P.O. Box 138 Big Sur, CA 93920		Big Sur Unified School District
72	Center for Independent Study	High School	17500 Pesante Road, Salinas, CA 93907		North Monterey County Unified School District
73	Echo Valley Elementary School	Elementary School	147 Echo Valley Road, Salinas, CA 93907		North Monterey County Unified School District
74	Tularcitos Elementary School	Elementary School	35 Ford Rd. Carmel Valley, CA 93924		Carmel Unified School District
75	Walter Colton Middle School	Middle School	100 Toda Vista, Monterey, CA 93940	Janet Mikkelsen	Monterey Peninsula Unified School District
76	La Mesa Elementary	Elementary School	1 La Mesa Way, Monterey, CA 93940	Phil Menchaca	Monterey Peninsula Unified School District
77	Foothill Elementary	Elementary School	1700 Via Casoli, Monterey, CA 93940	Lauren Park	Monterey Peninsula Unified School District
78	Pacific Grove High School	High School	615 Sunset Drive, Pacific Grove, CA 93950	Matt Bell	Pacific Grove Unified School District
79	Pacific Grove Adult School	Adult Education	1025 Lighthouse Ave. Pacific Grove, CA 93950		Pacific Grove Unified School District
80	Pacific Grove Middle School	Middle School	835 Forest Ave, Pacific Grove, CA 93950	Sean Roach	Pacific Grove Unified School District
81	Forest Grove Elementary	Elementary School	1065 Congress Ave, Pacific Grove, CA 93950	Buck Roggeman	Pacific Grove Unified School District
82	Robert Down Elementary	Elementary School	485 Pine Ave, Pacific Grove, CA 93950	Linda Williams	Pacific Grove Unified School District
83	Pacific Grove Community High Sch.	High School	1004 David Ave, Bldg A, Pacific Grove, CA 93950	Matt Bell	Pacific Grove Unified School District
84	Pacific Grove Unified School		435 Hillcrest Ave., Pacific Grove, CA 93950		Pacific Grove Unified School District
85	Education Center at Marina	Community College	289 12th St, Marina, CA 93933		Monterey Peninsula Community College District

ID	School Name	School Category	Address	Principal Name	School District
86	Public Safety Training Center	Technical School	2642 Col Durham St, Seaside, CA 93955		Monterey Peninsula Community College District
87	Monterey Peninsula Community College	Community College	980 Fremont St., Monterey, CA 93940-4799		Monterey Peninsula Community College District
88	District Office		700 Pacific Street Monterey, CA 93940		Monterey Peninsula Unified School District
89	North Monterey County High	High School	13990 Castroville Blvd. Castroville, CA 95012		North Monterey County Unified School District
90	Prunedale Elementary School	Elementary School	17719 Pesante Rd. Salinas, CA 93907		North Monterey County Unified School District
91	North Monterey County Middle School	Middle School	10301 Seymour Street, Castroville, CA 95012		North Monterey County Unified School District
92	Castroville Elementary School	Elementary School	11161 Merritt Street, Castroville, CA 95012		North Monterey County Unified School District
93	Elkhorn Elementary School	Elementary School	2235 Elkhorn Road, Castroville, CA 95012		North Monterey County Unified School District
94	San Ardo Union School		62428 Center St. San Ardo, CA 93450		San Ardo Union School District
95	Carmel River Elementary School	Elementary School	15th Ave & Monte Verde St, Carmel-By-The-Sea	Jay Marden	Carmel Unified School District
96	Carmel Valley High School	Continuation High School	27335 Schulte Rd, Carmel, CA 93923	Tom Stewart	Carmel Unified School District
97	Carmel Regional Occupational Program	Extended Education	3600 Ocean Ave. (93923)		Carmel Unified School District
98	Carmel Middle School	Middle School	4380 Carmel Valley Rd, Carmel, CA 93923	Daniel Morgan	Carmel Unified School District
99	Carmel High School	High School	3600 Ocean Ave, Carmel, CA 93923	Rick Lopez	Carmel Unified School District
100	Carmel Adult School at Logan Hall	Adult Education	8421 Carmel Valley Rd.		Carmel Unified School District
101	Tularcitos Elementary School	Elementary School	35 Ford Rd, Carmel Valley, CA 93924	Ryan Peterson	Carmel Unified School District
102	Marina High School	High School	298 Patton Pkwy, Marina, CA 93933	Rebecca Tyson	Monterey Peninsula Unified School District
103	Highland Elementary	Elementary School	1650 Sonoma Ave, Seaside, CA 93955	Taffra Mayo Purnsley	Monterey Peninsula Unified School District
104	Marina High School	High School	298 Patton Parkway Marina, CA 93933		Monterey Peninsula Unified School District
105	Toro Park Elementary	K-3	22500 Portola Drive, Salinas, CA 93908	Carissa Edeza	Washington Union School District
106	Washington Union School		43 San Benancio Rd. Salinas, CA 93908		Washington Union School District
107	Washington Union Elementary School	4-5th	340 Corral de Tierra Rd, Salinas, CA 93908	Whitney Meyer	Washington Union School District
108	San Benancion Middle School	Middle School	43 San Benancio Rd, Salinas, CA 93908	Gina Uccelli	Washington Union School District

ID	School Name	School Category	Address	Principal Name	School District
109	Buena Vista Middle School	Middle School	18250 Tara Dr. Salinas, CA 93908		Spreckles Union School District
110	Spreckles Union School		136 Railroad Ave. Spreckels, CA 93962		Spreckles Union School District
111	Spreckles Elementary School	Elementary School	Fourth St. & Hatton Ave. Spreckels, CA 93962		Spreckles Union School District
112	Lagunita School		975 San Juan Grade Rd., Salinas, CA 93907		Lagunita School District
113	New Republic Elementary School	Elementary School	636 Arcadia Way	Rae-Ann Madrid	Santa Rita Union School District
114	McKinnon Elementary School	Elementary School	2100 McKinnon, Salinas, CA 93906	Leslie Patronik	Santa Rita Union School District
115	Santa Rita Elementary School	Elementary School	2014 S. Santa Rita St, Salinas, CA 93906	Ana Cuevas	Santa Rita Union School District
116	La Joya Elementary School	Elementary School	55 Rogge Rd, Salinas, CA 93906	Donna Smith	Santa Rita Union School District
117	Gavilan View Middle School	Middle School	18250 Van Buren Ave, Salinas, CA 93906	Donna Koenig	Santa Rita Union School District
118	Santa Rita Union School	Elementary School	57 Russell Rd. Salinas, CA 93906-4325		Santa Rita Union School District
119	Bolsa Knolls Middle School	Middle School	1031 Rogge Rd, Salinas, CA 93906	John Gutierrez	Santa Rita Union School District
120	New Republic	Elementary School	636 Arcadia Way Salinas, CA 93906		Santa Rita Union School District
121	Graves School	Elementary School	15 McFadden Rd., Salinas, CA 93908		Graves School District
122	King Elementary	Elementary School	1713 Broadway Ave, Seaside, CA 93955	Robert S. Greenlee	Monterey Peninsula Unified School District
123	Ord Terrace Elementary	Elementary School	1755 La Salle Ave, Seaside, CA 93955	Joseph Sampson	Monterey Peninsula Unified School District
124	Del Rey Woods Elementary	Elementary School	1281 Plumas Ave, Seaside, CA 93955	Ramiro S. Reyes	Monterey Peninsula Unified School District
125	Monte Vista Elementary	Elementary School	251 Soledad Drive, Monterey, CA 93940	Dr. Joseph Ashby	Monterey Peninsula Unified School District
126	Monterey High School	High School	101 Herrmann Drive, Monterey, CA 93940	Marcie Plummer	Monterey Peninsula Unified School District
127	Olson Elementary	Elementary School	261 Beach Rd, Marina, CA 93933	Francisca Perez Malloway	Monterey Peninsula Unified School District
128	Marina Vista Elementary	Elementary School	390 Carmel Ave, Marina, CA 93933	Cristina Campanaro	Monterey Peninsula Unified School District
129	Adult Education (Spanish GED/ESL Program) King Adult Education	Adult Education	1713 Broadway Seaside, CA 93955		Monterey Peninsula Unified School District
130	Central Coast High School	High School	200 Coe Ave, Seaside, CA 93955	Alan Crawford	Monterey Peninsula Unified School District
131	Seaside High School	High School	2200 Noche Buena, Seaside, CA 93955	Carlos Moran	Monterey Peninsula Unified School District

ID	School Name	School Category	Address	Principal Name	School District
132	Crumpton Elementary	Elementary School	460 Carmel Ave, Marina, CA 93933	Sarah Hudson	Monterey Peninsula Unified School District
133	Cabrillo State Pre-School	Pre-School	1295 La Salle Avenue, Seaside, CA 93955		Monterey Peninsula Unified School District
134	South Monterey County Joint Union High School		800 Broadway St. King City, CA 93930		South Monterey County Joint Union High School District
135	King City Arts Magnet School	Elementary School	415 Pearl St. King City, CA 93930		King City Unified School District
136	King City High School	High School	720 Broadway St. King City, CA 93930		South Monterey County Joint Union High Sch.
137	King City Early Education Center	Pre-School	520 Collins St. King City, CA 93930		King City Unified School District
138	Del Rey Elementary	Elementary School	502 King St. King City, CA 93930		King City Unified School District
139	Portola-Butler Continuation H.S. Independent Study-King City Campus		760 Broadway St. King City, CA 93930		South Monterey County Joint Union High School
140	Chalone Peaks Middle School	Middle School	667 Meyer St. King City, CA 93930		King City Union School District
141	Santa Lucia	Elementary School	502 Collins St. King City, CA 93930		King City Unified School District
142	San Antonio Union School		67550 Lockwood/Jolon Road		San Antonio Union School District
143	Los Arboles Middle School	Middle School	294 Hillcrest Ave, Marina, CA 93933	Stephanie Herrera	Monterey Peninsula Unified School District
144	Marina State Pre-school	Pre-School	3066 Lake Drive, Marina, CA 93933		Monterey Peninsula Unified School District
145	San Lucas Union School		53675 San Benito St. San Lucas, CA 93954-0310		San Lucas Union School District
146	Pacific Valley School	K-12	69325 Highway 1, Big Sur, CA 93920	Gordon Piffero	Big Sur Unified School District

Sources: Monterey County Office of Education

1. http://www.monterey.k12.ca.us/Assets/MCOE/Files/Directory_2015.2016_3.16.pdf

4. Public School Graduation Rates (2015-2016)

Schools Graduations Rates, Number of Students Enrolled, and Average SAT and ACT Test Scores

ID	School Name	Enrollment	Graduation Rates	College Readiness Index (100)	SAT Scores (Average)	ACT Scores (Average)
1	Seaside Middle School					
2	Marshall Elementary	785				
3	Dual Language Academy of the Monterey Peninsula					
4	La Paz Middle School	930				
5	La Paz Middle	930				
6	Everett Alvarez High School	2393	93%	17.3	990	22
7	Everett Alvarez High	2393				
8	Carr Lake Community Day School	40	81%			
9	Mount Toro High (Continuation)	183				
10	Alisal High School	2360	92%	23.2	960	17
11	North Salinas High School	1866	88%	22.6	1010	21
12	Salinas High School	2503	94%	29.8	1070	25
13	Harden Middle School	1210				
14	El Sausal Middle School	909				
15	Washington Middle School	1074				
16	Salinas Union High School					
17	El Puente School	380	81%		1492	22.6
18	Martin Luther King Jr. Academy	432				
19	Boronda Meadows School					
20	Monte Bella Elementary School					
21	Hartnell					
22	John E. Steinbeck Elementary School	686				
23	Virginia Rocca Barton School	694				
24	Jesse G. Sanchez School	763				
25	Fremont Elementary School	838				
26	Frank Paul Elementary School	825				
27	Bardin Elementary School	953				
28	Alisal Community School	672				
29	Natividad Elementary School					
30	Loma Vista Elementary School					
31	Henry F. Kammann					
32	El Gabilan School					
33	University Park					

ID	School Name	Enrollment	Graduation Rates	College Readiness Index (100)	SAT Scores (Average)	ACT Scores (Average)
34	Sherwood School					
35	Roosevelt Elementary School					
36	Monterey Park Elementary School					
37	Mission Park Elementary School	730				
38	Los Padres School					
39	Lincoln Elementary					
40	Laurel Wood Elementary School					
41	Dual Immersion Academy of Salinas					
42	Creekside Elementary School	684				
43	Cesar E. Chaves Elementary School	865				
44	Mission Trails Regional Occupational Program	2450				
45	Dr. Oscar F. Loya Elementary School	850				
46	Chular Union School	390				
47	Rose Ferrero Elementary School	525				
48	Main Street Middle School	750				
49	Gabilan Elementary School	500				
50	San Vicente School	560				
51	Soledad High School	1440				
52	Jack Franscioni Elementary School	555				
53	Frank Ledesma School	644				
54	Pinnacles High School	30				
55	Soledad Unified School					
56	Mission Union School	132				
57	Support Services					
58	Soledad Adult School/Alternative					

	Education Work Center					
59	Fairview Middle School	722				
60	La Gloria Elementary School	965				
61	Gonzales State Pre-School					
62	Gonzales High School	750				
63	Gonzales Adult School/Alt. Ed./Independent Study/ROP					
64	Somavia High School	50				
65	Oak Avenue School	826				
66	Mary Chapa Academy	864				
67	Greenfield High School	862				
68	Cesar Chavez Elementary School	773				
69	Vista Verde Middle School	1058				
70	Captain Cooper Elementary School	66				
71	Big Sur Charter School	75				
72	Center for Independent Study					
73	Echo Valley Elementary School	586				
74	Tularcitos Elementary School	533				
75	Walter Colton Middle School					
76	La Mesa Elementary	392				
77	Foothill Elementary	412				
78	Pacific Grove High School	613	99%	47.8	1240	27
79	Pacific Grove Adult School					
80	Pacific Grove Middle School	512				
81	Forest Grove Elementary	471				
82	Robert Down Elementary	471				

83	Pacific Grove Community High School	16	98%			
84	Pacific Grove Unified School					
85	Education Center at Marina					
86	Public Safety Training Center					
87	Monterey Peninsula Community College					
88	District Office					
89	North Monterey County High	1504				
90	Prunedale	644				
91	North Monterey County Middle School	623				
92	Castroville Elementary School	594				
93	Elkhorn Elementary School	665				
94	San Ardo Union School					
95	Carmel River Elementary School	453				
96	Carmel Valley High School	12	96%			
97	Carmel Regional Occupational Program					
98	Carmel Middle School	561				
99	Carmel High School	750	98%	70.1	1260	28
100	Carmel Adult School at Logan Hall					
101	Tularcitos Elementary School	533				
102	Marina High School	634	88%	19.8	1411	
103	Highland Elementary	469				
104	Marina High School	634				
105	Toro Park Elementary	375				
106	Washington Union School					
107	Washington Union Elementary School	222				
108	San Benancion Middle School	338				

109	Buena Vista Middle School	370				
110	Spreckles Union School					
111	Spreckles Elementary School	600				
112	Lagunita School	100				
113	New Republic Elementary School	589				
114	McKinnon Elementary School	454				
115	Santa Rita Elementary School	721				
116	La Joya Elementary School	508				
117	Gavilan View Middle School	599				
118	Santa Rita Union School					
119	Bolsa Knolls Middle School	569				
120	New Republic	589				
121	Graves School	39				
122	King Elementary	396				
123	Ord Terrace Elementary	537				
124	Del Rey Woods Elementary	443				
125	Monte Vista Elementary	379				
126	Monterey High School	1253	94%	38.2	1130	26
127	Olson Elementary	484				
128	Marina Vista Elementary	450				
129	Adult Education (Spanish GED/ESL) King Adult Ed.					
130	Central Coast High School	69				
131	Seaside High School	1038	88%	19.4	960	23
132	Crumpton Elementary	421				
133	Cabrillo State Pre-School					
134	South Monterey County Joint Union High School					
135	King City Arts Magnet School	409				

136	King City High School	891				
137	King City Early Education Center					
138	Del Rey Elementary	722				
139	Portola-Butler Continuation H.S. Independent Study-King City Campus	97				
140	Chalone Peaks Middle School	795				
141	Santa Lucia	704				
142	San Antonio Union School					
143	Los Arboles Middle School					
144	Marina State Pre-school					
145	San Lucas Union School					
146	Pacific Valley School	21				

Sources: Monterey County Office of Education; California Assessment of Student Performance and Progress

1. http://www.monterey.k12.ca.us/Assets/MCOE/Files/Directory_2015.2016_3.16.pdf
2. <http://caaspp.cde.ca.gov/sb2016/Search>

5. Public Schools Smart Balance English Assessment Scores

Public School Smart Balance English Assessment Scores (2015-2016)

ID	School Name	Smarter Balanced English Assessment - Standards Not Met	Smarter Balanced English Assessment - Standards Nearly Met	Smarter Balanced English Assessment - Standards Met	Standards Exceeded
1	Seaside Middle School	42%	31%	24%	0.03
2	Marshall Elementary	30%	32%	19%	0.19
3	Dual Language Academy of the Monterey Peninsula	28%	24%	33%	0.15
4	La Paz Middle School	41%	35%	22%	0.03
5	La Paz Middle				
6	Everett Alvarez High School	12%	23%	41%	0.24
7	Everett Alvarez High				
8	Carr Lake Community Day School	86%	7%	7%	
9	Mount Toro High (Continuation)				
10	Alisal High School	16%	31%	38%	0.14
11	North Salinas High School	11%	30%	37%	0.22
12	Salinas High School	15%	25%	38%	0.22
13	Harden Middle School	34%	31%	30%	0.05
14	El Sausal Middle School	49%	31%	19%	0.02
15	Washington Middle School	26%	35%	32%	0.07
16	Salinas Union High School				
17	El Puente School	68%	20%	10%	0.02
18	Martin Luther King Jr. Academy	56%	26%	14%	0.05
19	Boronda Meadows School	53%	24%	18%	0.05
20	Monte Bella Elementary School	58%	23%	15%	0.04
21	Hartnell				
22	John E. Steinbeck Elementary School	31%	27%	30%	0.12
23	Virginia Rocca Barton School	49%	28%	16%	0.07
24	Jesse G. Sanchez School	59%	26%	12%	0.03
25	Fremont Elementary School	56%	23%	17%	0.04
26	Frank Paul Elementary School	55%	24%	16%	0.05
27	Bardin Elementary School	63%	21%	13%	0.04
28	Alisal Community School	44%	26%	20%	0.1
29	Natividad Elementary School	60%	27%	11%	0.02

ID	School Name	Smarter Balanced English Assessment - Standards Not Met	Smarter Balanced English Assessment - Standards Nearly Met	Smarter Balanced English Assessment - Standards Met	Standards Exceeded
30	Loma Vista Elementary School	58%	23%	14%	0.04
31	Henry F. Kammann	48%	29%	16%	0.08
32	El Gabilan School	67%	20%	13%	
33	University Park	53%	29%	15%	0.03
34	Sherwood School	64%	21%	13%	0.02
35	Roosevelt Elementary School	67%	21%	11%	0.01
36	Monterey Park Elementary School	51%	28%	16%	0.05
37	Mission Park Elementary School	30%	28%	28%	0.14
38	Los Padres School	55%	24%	16%	0.06
39	Lincoln Elementary	38%	30%	22%	0.09
40	Laurel Wood Elementary School	32%	33%	26%	0.1
41	Dual Immersion Academy of Salinas				
42	Creekside Elementary School	41%	28%	22%	0.1
43	Cesar E. Chaves Elementary School	53%	25%	17%	0.05
44	Mission Trails Regional Occupational Program				
45	Dr. Oscar F. Loya Elementary School	43%	31%	20%	0.06
46	Chular Union School				
47	Rose Ferrero Elementary School				
48	Main Street Middle School				
49	Gabilan Elementary School				
50	San Vicente School				
51	Soledad High School				
52	Jack Francioni Elementary School				
53	Frank Ledesma School				
54	Pinnacles High School				
55	Soledad Unified School				
56	Mission Union School				
57	Support Services				
58	Soledad Adult School/Alt. Education Work Center				

ID	School Name	Smarter Balanced English Assessment - Standards Not Met	Smarter Balanced English Assessment - Standards Nearly Met	Smarter Balanced English Assessment - Standards Met	Standards Exceeded
59	Fairview Middle School				
60	La Gloria Elementary School				
61	Gonzales State Pre-School				
62	Gonzales High School				
63	Gonzales Adult School/Alternative Education/Independent Study/ROP				
64	Somavia High School				
65	Oak Avenue School				
66	Mary Chapa Academy				
67	Greenfield High School				
68	Cesar Chavez Elementary School				
69	Vista Verde Middle School				
70	Captain Cooper Elementary School	32%	24%	16%	0.27
71	Big Sur Charter School				
72	Center for Independent Study				
73	Echo Valley Elementary School				
74	Tularcitos Elem. School				
75	Walter Colton Middle School	29%	31%	33%	0.07
76	La Mesa Elementary	28%	20%	21%	0.31
77	Foothill Elementary	22%	27%	39%	0.13
78	Pacific Grove High School	4%	7%	26%	0.62
79	Pacific Grove Adult School				
80	Pacific Grove Middle School	10%	22%	38%	0.29
81	Forest Grove Elementary	17%	18%	24%	0.41
82	Robert Down Elementary	12%	17%	31%	0.4
83	Pacific Grove Community High School				
84	Pacific Grove Unified School				
85	Education Center at Marina				
86	Public Safety Training Center				
87	Monterey Peninsula Community College				

ID	School Name	Smarter Balanced English Assessment - Standards Not Met	Smarter Balanced English Assessment - Standards Nearly Met	Smarter Balanced English Assessment - Standards Met	Standards Exceeded
88	District Office				
89	North Monterey County High				
90	Prunedale				
91	North Monterey County Middle School				
92	Castroville Elementary School				
93	Elkhorn Elementary School				
94	San Ardo Union School				
95	Carmel River Elementary School	7%	11%	30%	0.52
96	Carmel Valley High School				
97	Carmel Regional Occupational Program				
98	Carmel Middle School	3%	14%	37%	0.45
99	Carmel High School	3%	7%	23%	0.68
100	Carmel Adult School at Logan Hall				
101	Tularcitos Elementary School	6%	14%	24%	0.57
102	Marina High School	18%	27%	36%	0.19
103	Highland Elementary	46%	29%	14%	0.11
104	Marina High School				
105	Toro Park Elementary	6%	21%	28%	0.44
106	Washington Union School				
107	Washington Union Elementary School	7%	15%	31%	0.47
108	San Benancio Middle School	5%	16%	49%	0.31
109	Buena Vista Middle School				
110	Spreckles Union School				
111	Spreckles Elementary School				
112	Lagunita School				
113	New Republic Elementary School	41%	26%	21%	0.12
114	McKinnon Elementary School	39%	32%	22%	0.07
115	Santa Rita Elementary School	59%	27%	11%	0.02
116	La Joya Elementary School	50%	24%	19%	0.07
117	Gavilan View Middle Sch.	29%	29%	35%	0.07

ID	School Name	Smarter Balanced English Assessment - Standards Not Met	Smarter Balanced English Assessment - Standards Nearly Met	Smarter Balanced English Assessment - Standards Met	Standards Exceeded
118	Santa Rita Union School				
119	Bolsa Knolls Middle School	22%	36%	34%	0.08
120	New Republic				
121	Graves School				
122	King Elementary	60%	22%	12%	0.06
123	Ord Terrace Elementary	49%	26%	18%	0.07
124	Del Rey Woods Elementary	23%	29%	30%	0.18
125	Monte Vista Elementary	48%	22%	18%	0.12
126	Monterey High School	23%	26%	32%	0.19
127	Olson Elementary	34%	22%	28%	0.16
128	Marina Vista Elementary	48%	22%	18%	0.12
129	Adult Education (Spanish GED/ESL Program) King Adult Education				
130	Central Coast High School	55%	26%	15%	0.04
131	Seaside High School	10%	29%	41%	0.2
132	Crumpton Elementary	43%	24%	26%	0.07
133	Cabrillo State Pre-School				
134	South Monterey County Joint Union High School				
135	King City Arts Magnet School				
136	King City High School				
137	King City Early Education Center				
138	Del Rey Elementary				
139	Portola-Butler Continuation H.S. Independent Study-King City Campus				
140	Chalone Peaks Middle School				
141	Santa Lucia				
142	San Antonio Union School				
143	Los Arboles Middle School	34%	31%	28%	0.06
144	Marina State Pre-school				
145	San Lucas Union School				
146	Pacific Valley School				

Sources: Monterey County Office of Education; California Assessment of Student Performance and Progress

1. http://www.monterey.k12.ca.us/Assets/MCOE/Files/Directory_2015.2016_3.16.pdf
2. <http://caaspp.cde.ca.gov/sb2016/Search>

6. Public Schools Smart Balance Mathematics Assessment Scores

Public School's Smart Balance Mathematics Assessment Scores (2015-2016)

ID	School Name	Smarter Balance Mathematics Assessment - Standards Not Met	Smarter Balance Mathematics Assessment - Standards Nearly Met	Smarter Balance Mathematics Assessment - Standards Met	Smarter Balance Mathematics Assessment - Standards Exceeded
1	Seaside Middle School	51%	33%	0.13	0.03
2	Marshall Elementary	25%	34%	0.27	0.14
3	Dual Language Academy of the Monterey Peninsula	24%	35%	0.26	0.15
4	La Paz Middle School	41%	34%	0.2	0.06
5	La Paz Middle				
6	Everett Alvarez High School	46%	29%	0.2	0.05
7	Everett Alvarez High				
8	Carr Lake Community Day School	93%	7%		
9	Mount Toro High (Continuation)				
10	Alisal High School	48%	26%	0.19	0.07
11	North Salinas High School	49%	27%	0.21	0.03
12	Salinas High School	36%	29%	0.26	0.09
13	Harden Middle School	51%	35%	0.11	0.03
14	El Sausal Middle School	51%	31%	0.15	0.04
15	Washington Middle School	47%	32%	0.15	0.06
16	Salinas Union High School				
17	El Puente School	96%	2%	0.02	
18	Martin Luther King Jr. Academy	53%	34%	0.1	0.03
19	Boronda Meadows School	60%	27%	0.11	0.02
20	Monte Bella Elementary School	65%	23%	0.1	0.02
21	Hartnell				
22	John E. Steinbeck Elementary School	32%	41%	0.2	0.07
23	Virginia Rocca Barton School	55%	30%	0.1	0.06
24	Jesse G. Sanchez School	66%	24%	0.08	0.02
25	Fremont Elementary School	53%	29%	0.15	0.03
26	Frank Paul Elementary School	51%	33%	0.13	0.04
27	Bardin Elementary School	57%	30%	0.11	0.01
28	Alisal Community School	47%	33%	0.15	0.05
29	Natividad Elementary School	61%	30%	0.09	0.01

ID	School Name	Smarter Balance Mathematics Assessment - Standards Not Met	Smarter Balance Mathematics Assessment - Standards Nearly Met	Smarter Balance Mathematics Assessment - Standards Met	Smarter Balance Mathematics Assessment - Standards Exceeded
30	Loma Vista Elementary School	59%	27%	0.13	0.02
31	Henry F. Kammann	49%	32%	0.14	0.05
32	El Gabilan School	64%	27%	0.08	0.01
33	University Park	57%	30%	0.11	0.02
34	Sherwood School	62%	27%	0.1	0.01
35	Roosevelt Elementary School	67%	27%	0.06	0.01
36	Monterey Park Elementary School	56%	33%	0.09	0.02
37	Mission Park Elementary School	34%	34%	0.23	0.09
38	Los Padres School	51%	32%	0.11	0.05
39	Lincoln Elementary	47%	36%	0.12	0.06
40	Laurel Wood Elementary School	37%	36%	0.21	0.06
41	Dual Immersion Academy of Salinas				
42	Creekside Elementary School	37%	34%	0.23	0.06
43	Cesar E. Chaves Elementary School	48%	32%	0.17	0.04
44	Mission Trails Regional Occupational Program				
45	Dr. Oscar F. Loya Elementary School	43%	36%	0.18	0.03
46	Chular Union School				
47	Rose Ferrero Elementary				
48	Main Street Middle School				
49	Gabilan Elementary School				
50	San Vicente School				
51	Soledad High School				
52	Jack Francioni Elementary				
53	Frank Ledesma School				
54	Pinnacles High School				
55	Soledad Unified School				
56	Mission Union School				
57	Support Services				
58	Soledad Adult School/Alt. Education Work Center				
59	Fairview Middle School				

ID	School Name	Smarter Balance Mathematics Assessment - Standards Not Met	Smarter Balance Mathematics Assessment - Standards Nearly Met	Smarter Balance Mathematics Assessment - Standards Met	Smarter Balance Mathematics Assessment - Standards Exceeded
60	La Gloria Elementary School				
61	Gonzales State Pre-School				
62	Gonzales High School				
63	Gonzales Adult School/Alternative Education/Independent Study/ROP				
64	Somavia High School				
65	Oak Avenue School				
66	Mary Chapa Academy				
67	Greenfield High School				
68	Cesar Chavez Elementary School				
69	Vista Verde Middle School				
70	Captain Cooper Elementary School	32%	27%	0.27	0.14
71	Big Sur Charter School				
72	Center for Independent Study				
73	Echo Valley Elementary School				
74	Tularcitos Elementary School				
75	Walter Colton Middle School	47%	34%	0.13	0.06
76	La Mesa Elementary	21%	24%	0.27	0.28
77	Foothill Elementary	25%	38%	0.21	0.15
78	Pacific Grove High School	15%	15%	0.31	0.39
79	Pacific Grove Adult School				
80	Pacific Grove Middle School	18%	28%	0.24	0.3
81	Forest Grove Elementary	17%	30%	0.25	0.27
82	Robert Down Elementary	12%	26%	0.33	0.29
83	Pacific Grove Community High School				
84	Pacific Grove Unified Sch.				
85	Education Center at Marina				
86	Public Safety Training Center				
87	Monterey Peninsula Community College				
88	District Office				

ID	School Name	Smarter Balance Mathematics Assessment - Standards Not Met	Smarter Balance Mathematics Assessment - Standards Nearly Met	Smarter Balance Mathematics Assessment - Standards Met	Smarter Balance Mathematics Assessment - Standards Exceeded
89	North Monterey County High				
90	Prunedale				
91	North Monterey County Middle School				
92	Castroville Elementary School				
93	Elkhorn Elementary School				
94	San Ardo Union School				
95	Carmel River Elementary School	2%	20%	0.27	0.5
96	Carmel Valley High School				
97	Carmel Regional Occupational Program				
98	Carmel Middle School	5%	19%	0.33	0.43
99	Carmel High School	15%	17%	0.31	0.37
100	Carmel Adult School at Logan Hall				
101	Tularcitos Elementary School	9%	22%	0.31	0.38
102	Marina High School	52%	25%	0.18	0.05
103	Highland Elementary	46%	32%	0.15	0.06
104	Marina High School				
105	Toro Park Elementary	3%	18%	0.45	0.34
106	Washington Union School				
107	Washington Union Elementary School	7%	24%	0.36	0.34
108	San Benancio Middle School	11%	24%	0.29	0.36
109	Buena Vista Middle School				
110	Spreckles Union School				
111	Spreckles Elementary School				
112	Lagunita School				
113	New Republic Elementary School	36%	38%	0.19	0.08
114	McKinnon Elementary School	43%	35%	0.17	0.05
115	Santa Rita Elementary School	57%	33%	0.09	0.01
116	La Joya Elementary School	41%	39%	0.16	0.04
117	Gavilan View Middle Sch.	50%	33%	0.12	0.05
118	Santa Rita Union School				

ID	School Name	Smarter Balance Mathematics Assessment - Standards Not Met	Smarter Balance Mathematics Assessment - Standards Nearly Met	Smarter Balance Mathematics Assessment - Standards Met	Smarter Balance Mathematics Assessment - Standards Exceeded
119	Bolsa Knolls Middle School	46%	36%	0.14	0.04
120	New Republic				
121	Graves School				
122	King Elementary	55%	32%	0.11	0.02
123	Ord Terrace Elementary	50%	36%	0.1	0.04
124	Del Rey Woods Elementary	16%	30%	0.29	0.25
125	Monte Vista Elementary	50%	28%	0.17	0.04
126	Monterey High School	41%	27%	0.21	0.1
127	Olson Elementary	35%	38%	0.19	0.07
128	Marina Vista Elementary	50%	28%	0.17	0.04
129	Adult Education (Spanish GED/ESL Program) King Adult Education				
130	Central Coast High School	94%	4%	0.02	
131	Seaside High School	31%	37%	0.24	0.08
132	Crumpton Elementary	42%	34%	0.18	0.05
133	Cabrillo State Pre-School				
134	South Monterey County Joint Union High School				
135	King City Arts Magnet School				
136	King City High School				
137	King City Early Education Center				
138	Del Rey Elementary				
139	Portola-Butler Continuation H.S. Independent Study-King City Campus				
140	Chalone Peaks Middle School				
141	Santa Lucia				
142	San Antonio Union School				
143	Los Arboles Middle School	40%	36%	0.17	0.07
144	Marina State Pre-school				
145	San Lucas Union School				
146	Pacific Valley School				

Sources: Monterey County Office of Education; California Assessment of Student Performance and Progress

1. http://www.monterey.k12.ca.us/Assets/MCOE/Files/Directory_2015.2016_3.16.pdf
2. <http://caaspp.cde.ca.gov/sb2016/Search>

7. Primary School Types, Addresses, and Contact Information

School Types, Addresses and Contact Information (2015-2016)

EID	District	Name	Address	Phone	Enrollment	Type
EID001	Alisal Union School District	King, Jr. (Dr. Martin Luther) Academy	925 N. Sanborn Rd. Salinas, CA 93905	(831) 796-3916	432	Elementary School
EID002	Alisal Union School District	John E. Steinbeck School	1714 Burlington Dr. Salinas, CA 93906	(831) 753-5780	686	Elementary School
EID003	Alisal Union School District	Jesse G. Sanchez School	901 N. Sanborn Rd. Salinas, CA 93905	(831) 753-5760	763	Elementary School
EID004	Alisal Union School District	Rocca Barton (Virginia) School	680 Las Casitas Dr. Salinas, CA 93905	(831) 753-5770	694	Elementary School
EID005	Alisal Union School District	Loya, (Dr. Oscar) School	1505 Cougar Dr. Salinas, CA 93905	(831) 751-1945	850	Elementary School
EID006	Alisal Union School District	Fremont School	1255 E. Market St. Salinas, CA 93905	(831) 753-5750	838	Elementary School
EID007	Alisal Union School District	Frank Paul School	1300 Rider Ave. Salinas, CA 93905	(831) 753-5740	825	Elementary School
EID008	Alisal Union School District	Creekside School	1770 Kittery St. Salinas, CA 93906	(831) 753-5252	684	Elementary School
EID009	Alisal Union School District	School Contact	1225 Towt St. Salinas, CA 93905	(831) 753-5224	865	Elementary School
EID010	Alisal Union School District	Alisal Community School	1437 Del Monte Ave. Salinas, CA 93905	(831) 753-5720	672	Elementary School
EID011	Alisal Union School District	Bardin School	425 Bardin Rd. Salinas, CA 93905	(831) 753-5730	953	Elementary School
EID012	Alisal Union School District	Monte Bella Elementary School	1300 Tuscany Blvd. Salinas, CA 93905	(831) 770-6000		Elementary School
EID013	Big Sur Unified School District	Pacific Valley School	69325 Highway 1 Big Sur, CA 93920	(805) 927-4507	21	Elementary School
EID014	Big Sur Unified School District	Big Sur Charter School	P.O. Box 138 Big Sur, CA 93920	(831) 667-0203	75	Elementary School
EID015	Carmel Unified School District	Carmel Valley High School (Continuation High School)	27335 Schulte Rd. (93923) P. O. Box 222700 Carmel, CA 93922	(831) 624-4462	12	High School
EID016	Carmel Unified School District	Carmel Adult School at Logan Hall	8421 Carmel Valley Rd. P. O. Box 222700 Carmel, CA 93922	(831) 624-1714	N/A	Adult Education
EID017	Carmel Unified School District	Carmel Regional Occupational Program	3600 Ocean Ave. (93923) P. O. Box 222780 Carmel, CA 93922	(831) 624-3544		Extended Education
EID018	Carmel Unified School District	Carmel High School	3600 Ocean Ave. 93923 P. O. Box 222780 Carmel, CA 93922	(831) 624-1821	750	High School

EID	District	Name	Address	Phone	Enrollment	Type
EID019	Carmel Unified School District	Carmel Middle School	4380 Carmel Valley Rd. P. O. Box 222740 Carmel, CA 93922	(831) 624-2785	561	Middle School
EID020	Carmel Unified School District	Captain Cooper Elementary School	P. O. Box 250 Big Sur, CA 93920	(831) 667-2452	66	Elementary School
EID021	Carmel Unified School District	Carmel River Elementary School	Monte Verde St. & 15th Ave., (93923) P. O. Box 222700 Carmel, CA 93922	(831) 624-4609	453	Elementary School
EID022	Carmel Unified School District	Tularcitos Elementary School	35 Ford Rd. Carmel Valley, CA 93924	(831) 659-2276	533	Elementary School
EID023	Chular Union School District	Chular Union School	24285 Lincoln St. P. O. 188 Chualar, CA 93925-0188	(831) 679-2313	390	Middle School
EID024	Gonzales Unified School District	Gonzales Adult School/Alternative Education/Independent Study/ROP	650 Elko St. Gonzales, CA 93926	(831) 675-1081		Extended Education
EID025	Gonzales Unified School District	Fairview Middle School	401 Fourth St. P. O. Box G Gonzales, CA 93926	(831) 675-3704	722	Middle School
EID026	Gonzales Unified School District	La Gloria Elementary School	220 Elko St. P. O. Box G Gonzales, CA 93926	(831) 675-3663	965	Elementary School
EID027	Gonzales Unified School District	Gonzales State Pre-School	550 B 5th St. Gonzales, CA 93926	(831) 675-2519		Pre-School
EID028	Gonzales Unified School District	Gonzales High School	501 Fifth St. P. O. Box G Gonzales, CA 93926	(831) 675-2495	750	High School
EID029	Gonzales Unified School District	Somavia High School	650 Elko St P.O. Box G Gonzales, CA 93926	(831) 675-1081	50	High School
EID030	Graves School District	Graves School	15 McFadden Rd., Salinas, CA 93908	(831) 422-6392	39	Elementary School
EID031	Greenfield Unified School District	Mary Chapa Academy	490 El Camino Real Greenfield, CA 93927	(831) 674-5586	864	Elementary School
EID032	Greenfield Unified School District	Oak Avenue School	1239 Oak Ave. Greenfield, CA 93927	(831) 674-5916	826	Elementary School
EID033	Greenfield Unified School District	Vista Verde Middle School	1199 Elm Ave. Greenfield, CA 93927	(831) 674-1420	1058	Middle School

EID	District	Name	Address	Phone	Enrollment	Type
EID034	Greenfield Union School District	Cesar Chavez Elementary School	250 Apple Greenfield, CA 93927	(831) 674-2412	773	Elementary School
EID035	Hartnell College District	Hartnell College	411 Central Ave., Salinas, CA 93901	(831) 755-6700		Community College
EID036	King City Unified School District	Santa Lucia	502 Collins St. King City, CA 93930	(831) 385-3246	704	Elementary School
EID037	King City Unified School District	King City Early Education Center	520 Collins St. King City, CA 93930	(831) 385-5012		Pre-School
EID038	King City Unified School District	King City Arts Magnet School	415 Pearl St. King City, CA 93930	(831) 385-5473	409	Elementary School
EID039	King City Unified School District	Del Rey Elementary	502 King St. King City, CA 93930	(831) 385-4884	722	Elementary School
EID040	King City Union School District	Chalone Peaks Middle School	667 Meyer St. King City, CA 93930	(831) 385-4400	795	Middle School
EID041	Lagunita School District	Lagunita School	975 San Juan Grade Rd., Salinas, CA 93907	(831) 449-2800	100	
EID042	Mission Union School District	Mission Union School	36825 Foothill Rd., Soledad, CA 93960	(831) 678-3524	132	
EID043	Monterey Peninsula Community College District	Education Center at Marina	289 12th St, Marina, CA 93933	(831) 646-4850		Community College
EID044	Monterey Peninsula Community College District	Public Safety Training Center	2642 Col Durham St, Seaside, CA 93955	(831) 646-4240		Technical School
EID045	Monterey Peninsula Community College District	Monterey Peninsula Community College	980 Fremont St., Monterey, CA 93940-4799	(831) 646-4000		Community College
EID046	Monterey Peninsula Unified School District	Crumpton Elementary School	460 Carmel Avenue, Marina, CA 93933	(831) 392-3520	421	Elementary School
EID047	Monterey Peninsula Unified School District	Central Coast Continuation High School 9-12	200 Coe Avenue Seaside, CA 93955	(831) 392-3560		High School

EID	District	Name	Address	Phone	Enrollment	Type
EID048	Monterey Peninsula Unified School District	Marina High School	298 Patton Parkway Marina, CA 93933	(831) 582-2060	634	High School
EID049	Monterey Peninsula Unified School District	Monterey High School	101 Herrmann Drive Monterey, CA 93940	(831) 392-3801	1253	High School
EID050	Monterey Peninsula Unified School District	Colton Middle School	100 Toda Vista St. Monterey, CA 93940	(831) 649-1951		Middle School
EID051	Monterey Peninsula Unified School District	Ord Terrace Elementary School	1755 La Salle Ave. Seaside, CA 93955	(831) 392-3922	537	Elementary School
EID052	Monterey Peninsula Unified School District	Olson Elementary School	261 Beach Rd. Marina, CA 93933	(831) 392-3590	484	Elementary School
EID053	Monterey Peninsula Unified School District	Monte Vista Elementary School	251 Soledad Drive, Monterey, CA 93940	(831) 392-3890	379	Elementary School
EID054	Monterey Peninsula Unified School District	Marshall Elementary School	300 Normandy Rd, Seaside, CA 93955	(831) 899-7052	785	Elementary School
EID055	Monterey Peninsula Unified School District	Marina Vista Elementary School	390 Carmel Avenue, Marina, CA 93933	(831) 392-3580	450	Elementary School
EID056	Monterey Peninsula Unified School District	La Mesa Elementary School	1 La Mesa Way, Monterey, CA 93940	(831) 649-1872	392	Elementary School
EID057	Monterey Peninsula Unified School District	King Elementary School	1713 Broadway Avenue, Seaside, CA 93955	(831) 392-3970	396	Elementary School
EID058	Monterey Peninsula Unified School District	Del Rey Woods Elementary School	1281 Plumas Avenue, Seaside, CA 93955	(831) 392-3907	443	Elementary School

EID	District	Name	Address	Phone	Enrollment	Type
EID059	Monterey Peninsula Unified School District	Education Options (Home Study/Independent Study/Home & Hosp.)	200 Coe Avenue Seaside, CA 93955	(831) 392-3511		
EID060	Monterey Peninsula Unified School District	Marina Child Development Center's State Preschools/Headstarts	3066 Lake Drive, Marina, CA 93933	(831) 384-0255		Pre-School
EID061	Monterey Peninsula Unified Dist.	Cabrilo	1295 La Selle, Seaside, CA 93955	(831) 899-2927		Pre-School
EID062	Monterey Peninsula Unified School District	Marina State Pre-school	3066 Lake Drive, Marina, CA 93933	(831) 384-0255		Pre-School
EID063	Monterey Peninsula Unified School District	Del Rey Woods State Pre-School	1281 Plumas Avenue, Seaside, CA 93955	(831) 392-3456		Pre-School
EID064	Monterey Peninsula Unified School District	Los Arboles Middle School	294 Hillcrest Avenue Marina, CA 93933	(831) 384-3550		Middle School
EID065	Monterey Peninsula Unified School District	Cabrillo State Pre-School	1295 La Salle Avenue, Seaside, CA 93955	(831) 392-3456		Pre-School
EID066	Monterey Peninsula Unified School District	Highland Elementary	1650 Sonoma Ave. Seaside, CA 93955	(831) 583-2024	469	Elementary School
EID067	Monterey Peninsula Unified School District	Seaside High School	2200 Noche Buena St. Seaside, CA 93955	(831) 392-3530	1038	High School
EID068	Monterey Peninsula Unified School District	Dual Language Academy of the Monterey Peninsula	225 Normandy Road, Seaside, CA 93955	(831) 899-1100		Elementary School
EID069	Monterey Peninsula Unified School District	Foothill Elementary	1700 Via Casoli, Monterey, CA 93940	(831) 649-1744	412	Elementary School

EID	District	Name	Address	Phone	Enrollment	Type
EID070	Monterey Peninsula Unified School District	Adult Education (English GED/High School Diploma) Central Coast Adult Education	200 Coe Avenue Seaside, CA 93955	(831) 392-3517		Adult Education
EID071	Monterey Peninsula Unified School District	District Office	700 Pacific Street Monterey, CA 93940	(831) 645-1231		
EID072	Monterey Peninsula Unified School District	Adult Education (Spanish GED/ESL Program) King Adult Education	1713 Broadway Seaside, CA 93955	(831) 392-3565		Adult Education
EID073	Monterey Peninsula Unified District	Seaside Middle School	999 Coe Ave. Marina, CA 93933	(831) 899-7080		Middle School
EID074	North Monterey County Unified School District	Castroville Elementary School	11161 Merritt Street, Castroville, CA 95012	(831) 633-2570	594	Elementary School
EID075	North Monterey County Unified School District	Prunedale	17719 Pesante Rd. Salinas, CA 93907	(831) 633-3963	644	Elementary School
EID076	North Monterey County Unified School District	North Monterey County High	13990 Castroville Blvd. Castroville, CA 95012	(831) 633-5221	1504	High School
EID077	North Monterey County Unified School District	Center for Independent Study	17500 Pesante Road, Salinas, CA 93907	(831) 663-6154		High School
EID078	North Monterey County Unified School District	Echo Valley Elementary School	147 Echo Valley Road, Salinas, CA 93907	(831) 663-2308	586	Elementary School
EID079	North Monterey County Unified School District	Elkhorn Elementary School	2235 Elkhorn Road, Castroville, CA 95012	(831) 633-2405	665	Elementary School
EID080	North Monterey County Unified School District	North Monterey County Middle School	10301 Seymour Street, Castroville, CA 95012	(831) 633-3391	623	Middle School
EID081	North Monterey County Unified School District	Central Bay High School	17500 Pesante Road, Salinas, CA 93907	(831) 663-2997		High School
EID082	Pacific Grove Unified School District	Pacific Grove high School	615 Sunset Dr. Pacific Grove, CA 93950	(831) 646-6590	613	High School
EID083	Pacific Grove Unified School District	Pacific Grove Adult School	1025 Lighthouse Ave. Pacific Grove, CA 93950	(831) 646-6580		Adult Education
EID084	Pacific Grove Unified School District	Pacific Grove Middle School	835 Forest Ave. Pacific Grove, CA 93950	(831) 646-6568	512	Middle School

EID	District	Name	Address	Phone	Enrollment	Type
EID085	Pacific Grove Unified School District	Robert Down	485 Pine Ave. Pacific Grove, CA 93950	(831) 646-6540	471	Elementary School
EID086	Pacific Grove Unified School District	Forest Grove	1065 Congress Ave. Pacific Grove, CA 93950	(831) 646-6560	471	Elementary School
EID087	Pacific Grove Unified School District	Pacific Grove Unified School	435 Hillcrest Ave., Pacific Grove, CA 93950	(831) 646-6520		
EID088	Pacific Grove Unified School District	Pacific Grove Community High School	1004 David Ave. Bldg A Pacific Grove, CA 93950	(831) 646-6535	16	High School
EID089	Salinas City Elementary School District	Roosevelt	120 Capitol St. Salinas, CA 93901	(831) 753-5645		Elementary School
EID090	Salinas City Elementary School District	Monterey Park	410 San Miguel Ave. Salinas, CA 93901	(831) 753-5640		Elementary School
EID091	Salinas City Elementary School District	University Park	833 W. Acacia St. Salinas, CA 93901	(831) 753-5655		Elementary School
EID092	Salinas City Elementary School District	Mission Park	403 W. Acacia St. Salinas, CA 93901	(831) 753-5635		Elementary School
EID093	Salinas City Elementary School District	Los Padres	1130 John St. Salinas, CA 93905	(831) 753-5630		Elementary School
EID094	Salinas City Elementary School District	Boronda Meadows	915 Larkin Dr. Salinas, CA 93907	(831) 784-5400		Elementary School
EID095	Salinas City Elementary School District	El Gablian	1256 Linwood Dr. Salinas, CA 93906	(831) 753-5660		Elementary School
EID096	Salinas City Elementary School District	Henry F. Kammann	521 Rochex St. Salinas, CA 93906	(831) 753-5665		Elementary School
EID097	Salinas City Elementary School District	Laurel Wood	645 Larkin St. Salinas, CA 93907	(831) 753-5620		Elementary School
EID098	Salinas City Elementary School District	Lincoln	705 California St. Salinas, CA 93901	(831) 753-5625		Elementary School
EID099	Salinas City Elementary School District	Loma Vista	757 Sausal Dr. Salinas, CA 93906	(831) 753-5670		Elementary School
EID100	Salinas City Elementary School District	Sherwood	110 S. Wood St. Salinas, CA 93905	(831) 753-5650		Elementary School

EID	District	Name	Address	Phone	Enrollment	Type
EID101	Salinas Union High School District	Salinas High	726 South Main St. Salinas, CA 93901	(831) 796-7400	2503	High School
EID102	Salinas Union High School District	Salinas Adult School	20 Sherwood Pl. Salinas, CA 93906	(831) 796-6900	2562	Adult Education
EID103	Salinas Union High School District	Mount Toro High (Continuation)	10 Sherwood Pl. Salinas, CA 93906	(831) 796-7700	183	Middle School
EID104	Salinas Union High School District	Carr Lake Community Day School(High/Middle)	10 Sherwood Place, Salinas, CA 93906	(831) 796-7700	40	
EID105	Salinas Union High School District	Mission Trails Regional Occupational Program	867 East Laurel Dr. Salinas, CA 93905	(831) 753-4209	2450	
EID106	Salinas Union High School District	North Salinas High	55 Kip Dr. Salinas, CA 93906	(831) 796-7500	1866	High School
EID107	Salinas Union High School Dt.	Everett Alvarez High	1900 Independence Blvd. Salinas, CA	(831) 796-7800	2393	High School
EID108	Salinas Union High School District	Alisal High	777 Williams Rd. Salinas, CA 93905	(831) 796-7600	2360	High School
EID109	Salinas Union High School District	Washington Middle	560 Iverson St. Salinas, CA 93901	(831) 796-7100	1074	Middle School
EID110	Salinas Union High School District	La Paz Middle	1300 N. Sanborn Rd. Salinas, CA 93905	(831) 796-7900	930	Middle School
EID111	Salinas Union High School District	El Sasual Middle	1155 E. Alisal St. Salinas, CA 93905	(831) 796-7300	909	Middle School
EID112	Salinas Union High School District	Salinas Union High School	431 West Alisal St. Salinas, CA 93901	(831) 796-7000		High School
EID113	Salinas Union High School District	El Puente School	10 Sherwood Pl. Salinas, CA 93906	(831) 796-7770	380	Middle School
EID114	San Antonio Union School District	San Antonio Union School	67550 Lockwood/ Jolon Rd Lockwood , CA 93932-5000	(831) 385-3051		
EID115	San Ardo Union School District	San Ardo Union School	62428 Center St. San Ardo, CA 93450	(831) 627-2520		
EID116	San Lucas Union School District	San Lucas Union School	53675 San Benito St. San Lucas, CA 93954-0310	(831) 382-4426		

EID	District	Name	Address	Phone	Enrollment	Type
EID117	Santa Rita Union District	McKinnon Elementary	2100 McKinnon St. Salinas, CA 93906	(831) 443-7224	454	Elementary School
EID118	Santa Rita Union School District	New Republic	636 Arcadia Way Salinas, CA 93906	(831) 442-7246	589	Elementary School
EID119	Santa Rita Union School District	Santa Rita	2014 Santa Rita St. Salinas, CA 93906	(831) 443-7221	721	Elementary School
EID120	Santa Rita Union School District	Bolsa Knolls Middle School	1031 Rogge Rd. Salinas, CA 93906	(831) 443-3300	569	Elementary School
EID121	Santa Rita Union School District	Gavilan View Middle School	18250 Van Buren Ave. Salinas, CA 93906	(831) 443-7212	599	Elementary School
EID122	Santa Rita Union School District	La Joya	55 Rogge Rd. Salinas, CA 93906	(831) 443-7216	508	Elementary School
EID123	Santa Rita Union School District	Santa Rita Union School	57 Russell Rd. Salinas, CA 93906-4325	(831) 443-7200		Elementary School
EID124	Soledad Unified School District	San Vicente School	1300 Metz Rd. Soledad, CA 93960	(831) 678-6420	560	
EID125	Soledad Unified School District	Support Services	1261 Metz Rd. Soledad, CA 93960	(831) 678-1495		
EID126	Soledad Unified School District	Soledad Adult School/Alternative Education Work Center	690 Main St. Soledad, CA 93960	(831) 678-1279		Adult Education
EID127	Soledad Unified School District	Soledad High School	425 Gabilan Dr. Soledad, CA 93960	(831) 678-6400	1440	High School
EID128	Soledad Unified School District	Rose Ferrero Elementary School	400 Entrada Dr. Soledad, CA 93960	(831) 678-6480	525	Elementary School
EID129	Soledad Unified School District	Main Street Middle School	441 Main St. Soledad, CA 93960	(831) 678-6460	750	Middle School
EID130	Soledad Unified School District	Gabilan Elementary School	330 No. Walker Dr. Soledad, CA 93960	(831) 678-6440	500	Elementary School
EID131	Soledad Unified School District	Jack Franscioni Elementary School	779 Orchard Ln. Soledad, CA 93960	(831) 678-6340	555	Elementary School
EID132	Soledad Unified School District	Frank Ledesma School	973 Vista de Soledad St. Soledad, CA 93960	(831) 678-6320	644	Elementary School

EID	District	Name	Address	Phone	Enrollment	Type
EID133	Soledad Unified School District	Soledad Unified School	1261 Metz Road Soledad, CA 93960	(831) 678-3987		
EID134	Soledad Unified School District	Pinnacles High School	690 Main St. Soledad, CA 93960	(831) 678-6300	30	High School
EID135	South Monterey County Joint Union High School	Greenfield High School	225 S. El Camino Real Greenfield, CA 93927	(831) 674-2751	862	High School
EID136	South Monterey County Joint Union High School	Portola-Butler Continuation H.S. Independent Study- King City Campus	760 Broadway St. King City, CA 93930	(831) 385-4661	97	
EID137	South Monterey County Joint Union High School	King City High School	720 Broadway St. King City, CA 93930	(831) 385-5461	891	High School
EID138	South Monterey County Joint Union High School District	South Monterey County Joint Union High School	800 Broadway St. King City, CA 93930	(831) 385-5606		
EID139	Spreckles Union School District	Spreckles Union School	136 Railroad Ave. Spreckels, CA 93962	(831) 455-2550		
EID140	Spreckles Union School District	Buena Vista Middle School	18250 Tara Dr. Salinas, CA 93908	(831) 455-8936	370	Middle School
EID141	Spreckles Union School District	Spreckles Elementary School	Fourth St. & Hatton Ave. Spreckels, CA 93962	(831) 455-1831	600	Elementary School
EID142	Washington Union School District	Washington Union	(Mail) 43 San Benancio Rd. 340 Corral De Tierra Rd. Salinas, CA 93908	(831) 484-1331	222	
EID143	Washington Union School District	Washington Union School	43 San Benancio Rd. Salinas, CA 93908	(831) 484-2166		
EID144	Washington Union School District	San Benancio Middle School	43 San Benancio Rd. Salinas, CA 93908	(831) 484-1172	338	Middle School
EID145	Washington Union School District	Toro Park	(Mail) 43 San Benancio Rd. 22500 Portola Dr. Salinas, CA 93908	(831) 484-9691	375	

Sources: Monterey County Office of Education; California Assessment of Student Performance and Progress

1. http://www.monterey.k12.ca.us/Assets/MCOE/Files/Directory_2015.2016_3.16.pdf
2. <http://caaspp.cde.ca.gov/sb2016/Search>

8. Private & Charter Schools Contact Information (2015-2016)

ID	Name of School	Address	Phone Number	Principal/Director
1	Bay View Academy	222 Casa Verde Way, Monterey, CA 93940	(831) 717-4630	Catherine Glick
2	Big Sur Charter School	P.O. Box 1324, Big Sur, CA 93920	(831) 667-2077	Shawna Garritson
3	International School of Monterey	1720 Yosemite St., Seaside, CA 93955	(831) 583-2165	Sean Madden
4	Learning for Life Charter School	330 Reservation Rd., Suite F, Marina, CA 93933	(831) 582-9820	Kenneth Emanuel Lawrence
5	Millennium Charter High School	P.O. Box 80851, Salinas, CA 93912	(831) 755-0832	Peter Gray
6	Monterey Bay Charter School	1004-B David Ave., Pacific Grove, CA 93950	(831) 655-4638	Cassandra Gallup Bridge
7	Monterey Bay Charter School	1450 Elm Ave., Seaside, CA 93955	(831) 655-4638	Cassandra Gallup Bridge
8	Oasis Charter School	P.O. Box 720, Salinas, CA 93902	(831) 424-9003	Juanita Perea
9	All Saints' Day School	8060 Carmel Valley Rd., Carmel, CA 93923	(831) 624-9171	Michele Rench
10	Junipero Serra School	3090 Rio Rd., Carmel, CA 93923	(831) 624-8322	Kathleen Radecke
11	Madonna del Sasso School	20 Santa Teresa Way, Salinas, CA 93906	(831) 424-7813	Ruben Pulido
12	Notre Dame High School	455 Palma Dr., Salinas, CA 93901	(831) 751-1850	Collen Eagleson
13	Sacred Heart School	123 West Market St., Salinas, CA 93901	(831) 771-1310	Jennifer Dean
14	San Carlos School	450 Church St., Monterey, CA 93940	(831) 375-1324	Teresa Bennett
15	Chartwell School	2511 Numa Watson Rd., Seaside, CA 93955	(831) 394-3468	Nora Lee
16	Marina Christian Sch.	160 Seaside Ct., Marina, CA 93933	(831) 384-7795	Debbie Espinoza
17	Monterey Bay Christian School	1184 Hilby Ave., Seaside, CA 93955	(831) 899-2060	Pastor Carl Kelleher
18	Montessori Learning Center Primary School	30 Hitchcock Rd., Salinas, CA 93908	(831) 455-1546	Adrii Helgren
19	Pacific Coast Christian Academy	381 San Juan Grade Rd., Salinas, CA 93906	(831) 449-0140	Robin Young
20	Palma High School	919 Iverson St., Salinas, CA 93901	(831) 422-6391	David Sullivan
21	Peninsula Adventist School	1025 Mescal St., Seaside, CA 93955	(831) 394-5578	Yvonne Ford
22	Prunedale Christian Academy & Preschool	8145 Prunedale North Rd., Salinas, CA 93907	(831) 663-2211	Reverend B. E. Moon
23	Salinas Christian School	345 East Alvin Dr., Salinas, CA 93906	(831) 449-5421	Dr. Paul Steinhauer
24	Santa Catalina School	1500 Mark Thomas Dr., Monterey, CA 93940	(831) 655-9300	Sr. Claire Barone
25	Soaring Eagles Christian Academy	298 East Market St., Salinas, CA 93901	(831) 753-1840	Anna Musumeci
26	Stevenson School	24800 Dolores St., Carmel, CA 93921	(831) 626-5200	Joseph E. Wandke
27	Temple Philadelphia Christian Academy	160 Pajaro St., Salinas, CA 93901	(831) 422-0647	Pastor Efraim Valverde III
28	Trinity Christian High School	601 East Franklin St., Monterey, CA 93940	(831) 656-9434	Tim Wong
29	York School	9501 York Rd., Monterey, CA 93940	(831) 372-7338	Chuck Harmon

9. Private and Charter School Agents, Ownership Type, Religious Affiliation, and Enrollment

ID	Name of School	Charter Agent	Ownership Type	Religious Affiliation	Enrollment
1	Bay View Academy	Monterey County Office of Education	Charter	None	342
2	Big Sur Charter School	Big Sur Unified School District	Charter	None	75
3	International School of Monterey	Monterey Peninsula Unified School District	Charter	None	385
4	Learning for Life Charter School	Monterey Peninsula Unified School District	Charter	None	144
5	Millennium Charter High School	Monterey County Office of Education	Charter	None	
6	Monterey Bay Charter School	Monterey County Office of Education	Charter	None	231
7	Monterey Bay Charter School	Monterey County Office of Education	Charter	None	
8	Oasis Charter School	Alisal Union School District	Charter	None	250
9	All Saints' Day School		Private	Episcopal	221
10	Junipero Serra School	Catholic Diocese of Monterey	Private	Roman Catholic	214
11	Madonna del Sasso School	Catholic Diocese of Monterey	Private	Roman Catholic	275
12	Notre Dame High School	Catholic Diocese of Monterey	Private	Roman Catholic	251
13	Sacred Heart School	Catholic Diocese of Monterey	Private	Roman Catholic	276
14	San Carlos School	Catholic Diocese of Monterey	Private	Roman Catholic	300
15	Chartwell School		Private		105
16	Marina Christian School		Private	Baptist	9
17	Monterey Bay Christian School		Private	Assembly of God (nondenominational)	112
18	Montessori Learning Center Primary School		Private		75
19	Pacific Coast Christian Academy		Private		125
20	Palma High School	Catholic Diocese of Monterey	Private	Roman Catholic	534
21	Peninsula Adventist School		Private	Seventh-Day Adventist	
22	Prunedale Christian Academy & Preschool		Private	Christian	75
23	Salinas Christian School		Private	Assembly of God	115
24	Santa Catalina School	Catholic Diocese of Monterey	Private	Roman Catholic	518
25	Soaring Eagles Christian Academy		Private	Independent	250
26	Stevenson School		Private		744

27	Temple Philadelphia Christian Academy		Private	Independent	35
28	Trinity Christian High School		Private	Christian (nondenominational)	91
29	York School		Private		225

10. Private and Charter School Smarter Balanced English Assessment

ID	Name of School	Grades	Smarter Balanced English Assessment - Standards Not Met	Smarter Balanced English Assessment - Standards Nearly Met	Smarter Balanced English Assessment - Standards Met
1	Bay View Academy	K-5	12%	0.17	0.38
2	Big Sur Charter School	K-12	16%	0.23	0.37
3	International School of Monterey	K-8	9%	0.22	0.36
4	Learning for Life Charter School	7-12th	46%	0.2	0.27
5	Millennium Charter High School		9%	0.21	0.38
6	Monterey Bay Charter School	1-8th	10%	0.26	0.37
7	Monterey Bay Charter School	K			
8	Oasis Charter School	K-8			
9	All Saints' Day School	Pre K-8			
10	Junipero Serra School	Pre K-8			
11	Madonna del Sasso School	Pre-8			
12	Notre Dame High School	9-12th			
13	Sacred Heart School	K-8			
14	San Carlos School	K-8			
15	Chartwell School	2-12th			
16	Marina Christian Sch.	1-12th			
17	Monterey Bay Christian School	K-8			
18	Montessori Learning Center Primary School	Preschool-8th			
19	Pacific Coast Christian Academy	Preschool-8th			
20	Palma High School	7-12th			
21	Peninsula Adventist School	K-8			
22	Prunedale Christian Academy & Preschool	Preschool-12			
23	Salinas Christian School	Preschool-8th			
24	Santa Catalina School	K-12			

25	Soaring Eagles Christian Academy	K-12			
26	Stevenson School	Preschool-12			
27	Temple Philadelphia Christian Academy	K-12			
28	Trinity Christian High School	9-12th			
29	York School	8-12th			

11. Private and Charter School Smarter Balanced English and Math Assessments

ID	Name of School	Smarter Balanced English Assessment - Standards Exceeded	Smarter Balance Mathematics Assessment -Standards Not Met	Smarter Balance Mathematics Assessment -Standards Nearly Met
1	Bay View Academy	0.33	0.16	0.26
2	Big Sur Charter School	0.23	0.23	0.42
3	International School of Monterey	0.33	0.18	0.28
4	Learning for Life Charter School	0.07	0.75	0.23
5	Millennium Charter High School	0.32	0.39	0.24
6	Monterey Bay Charter School	0.27	0.12	0.36
7	Monterey Bay Charter School			
8	Oasis Charter School			
9	All Saints' Day School			
10	Junipero Serra School			
11	Madonna del Sasso School			
12	Notre Dame High School			
13	Sacred Heart School			
14	San Carlos School			
15	Chartwell School			
16	Marina Christian Sch.			
17	Monterey Bay Christian School			
18	Montessori Learning Center Primary School			
19	Pacific Coast Christian Academy			
20	Palma High School			
21	Peninsula Adventist School			

22	Prunedale Christian Academy & Preschool		
23	Salinas Christian School		
24	Santa Catalina School		
25	Soaring Eagles Christian Academy		
26	Stevenson School		
27	Temple Philadelphia Christian Academy		
28	Trinity Christian High School		
29	York School		
ID	Name of School	Smarter Balance Mathematics Assessment - Standards Met	Smarter Balance Mathematics Assessment - Standards Exceeded
1	Bay View Academy	0.3	0.29
2	Big Sur Charter School	0.19	0.16
3	International School of Monterey	0.27	0.27
4	Learning for Life Charter School		0.03
5	Millennium Charter High School	0.27	0.09
6	Monterey Bay Charter School	0.27	0.25
7	Monterey Bay Charter School		
8	Oasis Charter School		
9	All Saints' Day School		
10	Junipero Serra School		
11	Madonna del Sasso School		
12	Notre Dame High School		
13	Sacred Heart School		
14	San Carlos School		
15	Chartwell School		
16	Marina Christian Sch.		
17	Monterey Bay Christian School		
18	Montessori Learning Center Primary School		
19	Pacific Coast Christian Academy		
20	Palma High School		
21	Peninsula Adventist School		

22	Prunedale Christian Academy & Preschool		
23	Salinas Christian Sch.		
24	Santa Catalina School		
25	Soaring Eagles Christian Academy		
26	Stevenson School		
27	Temple Philadelphia Christian Academy		
28	Trinity Christian High School		
29	York School		

Sources: Monterey County Office of Education; California Assessment of Student Performance and Progress

1. http://www.monterey.k12.ca.us/Assets/MCOE/Files/Directory_2015.2016_3.16.pdf
2. <http://caaspp.cde.ca.gov/sb2016/Search>

B. Colleges and Universities

1. Names and Contact details (2015)

ID	Name	Type	Address	Contact Details
1	Monterey Peninsula College	Community College	980 Fremont St., Monterey, CA 93940	(831) 646-4000
2	Hartnell College	Community College	411 Central Ave, Salinas, CA 93901	(831) 755-6700
3	Cabrillo College	Community College	6500 Soquel Dr., Aptos, CA 95003	(831) 479-6100
4	California State University of Monterey Bay	University	100 Campus Center, Seaside, CA 93955	(831) 582-5100
5	University of California Santa Cruz	University	1156 High Street, Santa Cruz, CA 95064	(831) 459-4000
6	Brandman University	University	99 Pacific St., Suite 375-B, Monterey, CA 93940	(831) 373-0945
7	Monterey College of Law	Technical Institute	100 Colonel Durham St., Seaside, CA 93955	(831) 582-4000
8	Middlebury Institute of International Studies at Monterey	Technical Institute	460 Pierce St., Monterey, CA 93940	(831) 647-4100
9	Defense Language Institute Foreign Language Center	Technical Institute	1759 Lewis Rd., Monterey, CA 93944	(831) 242-5119
10	Naval Post Graduate School	Continuing Education	1 University Circle, Monterey, CA 93943	(831) 656-2060

ID	Name	In-state Tuition	Out-of-state Tuition	Female Students	Male Students
1	Monterey Peninsula College	\$1,170.00	\$5,466.00	54.00%	46.00%
2	Hartnell College	\$1,340.00	\$6,704.00	55.00%	45.00%
3	Cabrillo College	\$1,358.00	\$5,698.00	52.00%	48.00%
4	California State University of Monterey Bay	\$6,119.00	\$17,279.00	62.00%	38.00%
5	University of California Santa Cruz	\$13,559.00	\$40,241.00	50.90%	48.30%
6	Brandman University	\$5,400.00	\$12,480.00	64.00%	36.00%
7	Monterey College of Law	\$25,200.00	\$25,200.00	52.00%	48.00%
8	Middlebury Institute of International Studies at Monterey	\$39,590.00	\$39,590.00	66.00%	34.00%
9	Defense Language Institute Foreign Language Center	\$0.00	\$0.00		
10	Naval Post Graduate School	\$0.00	\$0.00	16.00%	84.00%

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

1. <https://www.usnews.com/best-colleges>
2. <https://www.cappex.com/colleges/>
3. <https://www.petersons.com/college-search/>
4. <https://www.niche.com/colleges/>
5. <http://www.collegesimply.com/colleges/california/>
6. <https://www.communitycollegereview.com/>

2. Acceptance and Graduation Rates, Concentrations, Faculty/Student Ratio, Freshman Retention

ID	Name	Acceptance Rate	Number of Concentrations	Graduation Rate	Freshmen retention	Student Faculty Ratio
1	Monterey Peninsula College	100%	57	24.00%	66.00%	26
2	Hartnell College	100%	52	26.00%	73.00%	34
3	Cabrillo College	100%	85	27.00%	74.00%	42
4	California State University of Monterey Bay	49%	30	24.00%	82.00%	25
5	University of California Santa Cruz	59%	99	49.00%	90.00%	18
6	Brandman University	75%	38	67.80%		15
7	Monterey College of Law		4		0.00%	4
8	Middlebury Institute of International Studies at Monterey	58%	16		0.00%	11
9	Defense Language Institute Foreign Language Center		5		0.00%	4
10	Naval Post Graduate School		37	81.00%	0.00%	4

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

7. <https://www.usnews.com/best-colleges>
8. <https://www.cappex.com/colleges/>
9. <https://www.petersons.com/college-search/>

10. <https://www.niche.com/colleges/>
11. <http://www.collegesimply.com/colleges/california/>
12. <https://www.communitycollegereview.com/>

3. Size, Endowment, Transfer Rate Out

ID	Name	Number of Students	Part Time Students	Full Time Students	Endowment Size	Transfer Out Rate
1	Monterey Peninsula College	9519	7199	2320	1800000	0.24
2	Hartnell College	9439	6026	3413	1279536	0.1
3	Cabrillo College	13666	9041	4625	23000000	0.16
4	California State University of Monterey Bay	7634	6169	1465	20200000	
5	University of California Santa Cruz	18783	563	18220	181482000	
6	Brandman University	11113				
7	Monterey College of Law	120	120	0		
8	Middlebury Institute of International Studies at Monterey	792	109	683		
9	Defense Language Institute Foreign Language Center	3500	0	3500		
10	Naval Post Graduate School	2824	1779	1045	5080000	

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

13. <https://www.usnews.com/best-colleges>
14. <https://www.cappex.com/colleges/>
15. <https://www.petersons.com/college-search/>
16. <https://www.niche.com/colleges/>
17. <http://www.collegesimply.com/colleges/california/>
18. <https://www.communitycollegereview.com/>

4. International Students, Special Support Programs

ID	Name	International Students	Special Support Programs
1	Monterey Peninsula College		California Work Opportunities and Responsibility to Kids (CalWORKs), Cooperative Agencies Resources for Education (CARE), Extended Opportunity Programs and Services (EOPS), International Student Programs, TRiO Programs, Veterans Assistance, and Access Resource Center (ARC)
2	Hartnell College		California Work Opportunities and Responsibility to Kids (CalWORKs), Extended Opportunity Programs and Services (EOPS), TRiO Programs, Department of Supportive Programs & Services (DSPS), Early Support Programs (ESP), Foster & Kinship Care Education, Academy for College Excellence (ACE), Women's Education & Leadership Institute (WELI), Men's Institute for Leadership & Education (MILE), Veterans Service Center, & Cooperative Agencies Resources for Education (CARE),

3	Cabrillo College		Cabrillo Advancement Program, Extended Opportunity Program and Services (EOPS), Accessibility Support Center (ASC), VIC Program, California Work Opportunity and Responsibility to Kids (CalWORKs), & Workforce Innovation and Opportunity Act (WIOA)
4	California State University of Monterey Bay	207	
5	University of California Santa Cruz	1000	
6	Brandman University		
7	Monterey College of Law		
8	Middlebury Institute of International Studies at Monterey		
9	Defense Language Institute Foreign Language Center		
10	Naval Post Graduate School		

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

19. <https://www.usnews.com/best-colleges>
20. <https://www.cappex.com/colleges/>
21. <https://www.petersons.com/college-search/>
22. <https://www.niche.com/colleges/>
23. <http://www.collegesimply.com/colleges/california/>
24. <https://www.communitycollegereview.com/>

5. Specialized Programs and Job Placement

ID	Name	Academic Specialized Programs	Job Placement
1	Monterey Peninsula College	Maurine Church Coburn School of Nursing, Fire Academy/Fire Technology, Police Academy/Law Enforcement, Marine Advanced Technology (MATE) Center, STEM Core, SCORE + Program, Gentrain (General Education Train of Courses) Program, Older Adult Program, Continuing Education, & Cooperative Work Experience Education (COOP)	Student Job Placement Center
2	Hartnell College	Advanced Transportation, Agriculture Business Technology, Agriculture and Industrial Technology, Computer Science & Information Systems, Construction, Drafting Technology, & Welding Technology	
3	Cabrillo College	Cooperative Work Experience Education (CWEE), Honors Transfer Program, Associate Degree Nursing Program, Radiologic Technology Program, Study Abroad Program, & Puente Program	Fast Track to Work Program
4	California State University of Monterey Bay	Master of Business Administration, Computer Science BS Online Degree Completion, Master of Science in Instructional Science and Technology, Extended Education	Career Development Center
5	University of California Santa Cruz		
6	Brandman University		
7	Monterey College of Law		
8	Middlebury Institute of International Studies at Monterey		
9	Defense Language Institute Foreign Language Center		
10	Naval Post Graduate School		

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

25. <https://www.usnews.com/best-colleges>
26. <https://www.cappex.com/colleges/>
27. <https://www.petersons.com/college-search/>
28. <https://www.niche.com/colleges/>
29. <http://www.collegesimply.com/colleges/california/>
30. <https://www.communitycollegereview.com/>

6. College Officials Contact Information (2016)

ID	Name	Contact Number	Position	School
1	Dr. Walter Tribley	(831) 646-4060	Superintendent/President	Monterey Peninsula College
2	Charles Brown		Trustee Area 1	Monterey Peninsula College
3	Loren Steck		Trustee Area 5	Monterey Peninsula College
4	Margaret-Anne Coppernoll		Trustee Area 2	Monterey Peninsula College
5	Rick Johnson		Trustee Area 3	Monterey Peninsula College
6	Marilynn Gustafson		Trustee Area 4	Monterey Peninsula College
7	Stephen Lambert		Student Trustee	Monterey Peninsula College
8	Willard Clark Lewallen	(831) 755-6700	Superintendent/President	Hartnell College
9	Lucille Serrano	(831) 755-6900	Executive Assistant to the Superintendent/President and Board of Trustees	Hartnell College
10	Manuel M. Osorio		Board President	Hartnell College
11	Patricia Donohue		Board Vice President	Hartnell College
12	Aurelio Salazar		Trustee for District 2	Hartnell College
13	David Gomez Serena		Trustee for District 4	Hartnell College
14	Ray Montemayor		Trustee for District 5	Hartnell College
15	Erica Padilla-Chavez		Trustee for District 6	Hartnell College
16	Candi DePauw		Trustee for District 7	Hartnell College
17	Hector Moya		Student Trustee	Hartnell College
18	Dr. Laurel Jones		Superintendent/President	Cabrillo College
19	Dr. Kathleen Welch		Assistant Superintendent/Vice President Instruction	Cabrillo College
20	Carsbia Anderson		Interim Vice President Student Services	Cabrillo College
21	Victoria Lewis		Assistant Superintendent/Vice President Administrative Services	Cabrillo College
22	Donna Ziel		Board Member for Area 1	Cabrillo College
23	Gary Reece		Board Member for Area 2	Cabrillo College
24	Christina Cuevas		Board Member for Area 3	Cabrillo College
25	Rachael Spencer		Board Member for Area 4	Cabrillo College
26	Leticia Mendoza		Board Member for Area 5	Cabrillo College
27	Alan Smith		Board Member for Area 6	Cabrillo College
28	Ed Banks		Board Member for Area 7	Cabrillo College
29	Charity Funtila		Student Trustee	Cabrillo College
30	Dr. Eduardo Ochoa	(831) 582-3532	President	California State University of Monterey Bay
31	Edmund G. Brown		Ex Officio Trustees	CSUMB
32	Gavin Newsom		Ex Officio Trustees	CSUMB
33	Toni G. Atkins		Ex Officio Trustees	CSUMB
34	Tom Torlakson		Ex Officio Trustees	CSUMB
35	Dr. Timothy P. White		Chancellor	California State University
36	Lou Monville		Officers of the Trustees (Chair)	California State University

37	Rebecca Eisen		Officers of the Trustees (Vice Chair)	California State University
38	Steve Relyea		Officers of the Trustees (Treasurer)	California State University
39	Framroze Virjee		Officers of the Trustees (Secretary)	California State University
40	Silas Abrego		Appointed Trustees	California State University
41	Adam Day		Appointed Trustees	California State University
42	Rebecca D. Eisen		Appointed Trustees	California State University
43	Douglas Faigin		Appointed Trustees	California State University
44	Debra S. Farar		Appointed Trustees	California State University
45	Lupe C. Garcia		Appointed Trustees	California State University
46	Steven M. Glazer		Appointed Trustees	California State University
47	Hugo N. Morales		Appointed Trustees	California State University
48	J. Lawrence Norton		Appointed Trustees	California State University of Monterey Bay
49	Steven Stepanek		Appointed Trustees	California State University
50	Peter J. Taylor		Appointed Trustees	California State University
51	Maggie White		Appointed Trustees	California State University
52	Steve Relyea		Executive Vice Chancellor and Chief Financial Officer	California State University
53	Lorena J. Blanchard		Executive Vice Chancellor, Academic and Student Affairs	California State University
54	Framroze Virjee		Executive Vice Chancellor and General Counsel	California State University
55	Garrett P. Ashley		Vice Chancellor, University Relations and Advancement	California State University
56	Lori Lamb		Vice Chancellor, Human Resources	California State University
57	Larry Mandel		Vice Chancellor and Chief University Auditor	California State University
58	George R. Blumenthal		Chancellor	University of California Santa Cruz
59	Gary Brahm		Chancellor	Brandman University

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

1. <https://www.usnews.com/best-colleges>
2. <https://www.cappex.com/colleges/>
3. <https://www.petersons.com/college-search/>
4. <https://www.niche.com/colleges/>
5. <http://www.collegesimply.com/colleges/california/>
6. <https://www.communitycollegereview.com/>

7. Undergraduate Majors

Popular Undergrad Majors by Type of Concentration, Degree Name, and Annual Graduates (2015)

ID	Year	Location	Concentration	Degree Name	Grads_Total
1	2013	Monterey County, CA	Liberal Arts & Sciences	Bachelor's Degree	72
2	2014	Monterey County, CA	Liberal Arts & Sciences	Bachelor's Degree	73
3	2015	Monterey County, CA	Liberal Arts & Sciences	Bachelor's Degree	84
4	2013	Monterey County, CA	Humanistic Studies	Bachelor's Degree	108
5	2014	Monterey County, CA	Humanistic Studies	Bachelor's Degree	116
6	2015	Monterey County, CA	Humanistic Studies	Bachelor's Degree	120
7	2013	Monterey County, CA	Japanese Language & Literature	Bachelor's Degree	12
8	2014	Monterey County, CA	Japanese Language & Literature	Bachelor's Degree	11
9	2015	Monterey County, CA	Japanese Language & Literature	Bachelor's Degree	19
10	2013	Monterey County, CA	Environmental Studies	Bachelor's Degree	4
11	2014	Monterey County, CA	Environmental Studies	Bachelor's Degree	12
12	2015	Monterey County, CA	Environmental Studies	Bachelor's Degree	26
13	2013	Monterey County, CA	Environmental Science	Bachelor's Degree	40
14	2014	Monterey County, CA	Environmental Science	Bachelor's Degree	37
15	2015	Monterey County, CA	Environmental Science	Bachelor's Degree	26
16	2013	Monterey County, CA	Radio & Television	Bachelor's Degree	37
17	2014	Monterey County, CA	Radio & Television	Bachelor's Degree	46
18	2015	Monterey County, CA	Radio & Television	Bachelor's Degree	50
19	2013	Monterey County, CA	Spanish Language & Literature	Bachelor's Degree	17
20	2014	Monterey County, CA	Spanish Language & Literature	Bachelor's Degree	20
21	2015	Monterey County, CA	Spanish Language & Literature	Bachelor's Degree	13
22	2015	Monterey County, CA	International & Global Studies	Bachelor's Degree	8
23	2013	Monterey County, CA	General Health & Physical Education	Bachelor's Degree	97
24	2014	Monterey County, CA	General Health & Physical Education	Bachelor's Degree	116
25	2015	Monterey County, CA	General Health & Physical Education	Bachelor's Degree	130
26	2015	Monterey County, CA	Registered Nursing	Bachelor's Degree	10
27	2013	Monterey County, CA	General Biological Sciences	Bachelor's Degree	63
28	2014	Monterey County, CA	General Biological Sciences	Bachelor's Degree	59
29	2015	Monterey County, CA	General Biological Sciences	Bachelor's Degree	57
30	2013	Monterey County, CA	Maritime Sciences	Bachelor's Degree	7
31	2014	Monterey County, CA	Maritime Sciences	Bachelor's Degree	25
32	2015	Monterey County, CA	Maritime Sciences	Bachelor's Degree	50
33	2013	Monterey County, CA	Other Computer & Information Sciences	Bachelor's Degree	29
34	2014	Monterey County, CA	Other Computer & Information Sciences	Bachelor's Degree	36
35	2015	Monterey County, CA	Other Computer & Information Sciences	Bachelor's Degree	47
36	2013	Monterey County, CA	General Mathematics	Bachelor's Degree	15
37	2014	Monterey County, CA	General Mathematics	Bachelor's Degree	28
38	2015	Monterey County, CA	General Mathematics	Bachelor's Degree	24
39	2013	Monterey County, CA	General Social Sciences	Bachelor's Degree	69
40	2014	Monterey County, CA	General Social Sciences	Bachelor's Degree	64
41	2015	Monterey County, CA	General Social Sciences	Bachelor's Degree	53

ID	Year	Location	Concentration	Degree Name	Grads_Total
42	2013	Monterey County, CA	General Music	Bachelor's Degree	13
43	2014	Monterey County, CA	General Music	Bachelor's Degree	10
44	2015	Monterey County, CA	General Music	Bachelor's Degree	12
45	2013	Monterey County, CA	General Foreign Languages & Literatures	Bachelor's Degree	2
46	2014	Monterey County, CA	General Foreign Languages & Literatures	Bachelor's Degree	4
47	2013	Monterey County, CA	Other Multidisciplinary Studies	Bachelor's Degree	14
48	2014	Monterey County, CA	Other Multidisciplinary Studies	Bachelor's Degree	9
49	2015	Monterey County, CA	Other Multidisciplinary Studies	Bachelor's Degree	3
50	2013	Monterey County, CA	General Psychology	Bachelor's Degree	126
51	2014	Monterey County, CA	General Psychology	Bachelor's Degree	170
52	2015	Monterey County, CA	General Psychology	Bachelor's Degree	150
53	2013	Monterey County, CA	General Human Services	Bachelor's Degree	62
54	2014	Monterey County, CA	General Human Services	Bachelor's Degree	59
55	2015	Monterey County, CA	General Human Services	Bachelor's Degree	75
56	2013	Monterey County, CA	General Art Studies	Bachelor's Degree	30
57	2014	Monterey County, CA	General Art Studies	Bachelor's Degree	26
58	2015	Monterey County, CA	General Art Studies	Bachelor's Degree	30
59	2013	Monterey County, CA	General Design & Visual Communications	Bachelor's Degree	30
60	2014	Monterey County, CA	General Design & Visual Communications	Bachelor's Degree	32
61	2015	Monterey County, CA	General Design & Visual Communications	Bachelor's Degree	23
62	2013	Monterey County, CA	General Business Administration & Management	Bachelor's Degree	184
63	2014	Monterey County, CA	General Business Administration & Management	Bachelor's Degree	194
64	2015	Monterey County, CA	General Business Administration & Management	Bachelor's Degree	188
65	2013	Monterey County, CA	International Relations & Affairs	Bachelor's Degree	32
66	2014	Monterey County, CA	International Relations & Affairs	Bachelor's Degree	33
67	2015	Monterey County, CA	International Relations & Affairs	Bachelor's Degree	15

Source: (i) Department of Education; Dataset: NCES IPEDS

8. Popular Master's Degree Majors (2015)

ID	Year	Location	Concentration Name	Degree Name	Grads_Total
1	2013	Monterey County, CA	General Physics	Master's Degree	5
2	2014	Monterey County, CA	General Physics	Master's Degree	6
3	2015	Monterey County, CA	General Physics	Master's Degree	2
4	2013	Monterey County, CA	General Applied Mathematics	Master's Degree	6
5	2014	Monterey County, CA	General Applied Mathematics	Master's Degree	9
6	2015	Monterey County, CA	General Applied Mathematics	Master's Degree	5
7	2013	Monterey County, CA	General Atmospheric Sciences & Meteorology	Master's Degree	20
8	2014	Monterey County, CA	General Atmospheric Sciences & Meteorology	Master's Degree	16
9	2015	Monterey County, CA	General Atmospheric Sciences & Meteorology	Master's Degree	13
10	2013	Monterey County, CA	General Computer & Information Sciences	Master's Degree	35
11	2014	Monterey County, CA	General Computer & Information Sciences	Master's Degree	15
12	2015	Monterey County, CA	General Computer & Information Sciences	Master's Degree	3
13	2013	Monterey County, CA	Other Computer & Information Technology Services Management	Master's Degree	28
14	2014	Monterey County, CA	Other Computer & Information Technology Services Management	Master's Degree	32
15	2015	Monterey County, CA	Other Computer & Information Technology Services Management	Master's Degree	21
16	2013	Monterey County, CA	Educational & Instructional Technology	Master's Degree	21
17	2014	Monterey County, CA	Educational & Instructional Technology	Master's Degree	11
18	2015	Monterey County, CA	Educational & Instructional Technology	Master's Degree	21
19	2013	Monterey County, CA	Modeling, Virtual Environments, & Simuln.	Master's Degree	11
20	2014	Monterey County, CA	Modeling, Virtual Environments, & Simuln.	Master's Degree	20
21	2015	Monterey County, CA	Modeling, Virtual Environments, & Simulation	Master's Degree	8
22	2013	Monterey County, CA	Information Technology	Master's Degree	5
23	2014	Monterey County, CA	Information Technology	Master's Degree	1
24	2014	Monterey County, CA	Network & System Administration	Master's Degree	8
25	2015	Monterey County, CA	Network & System Administration	Master's Degree	8
26	2013	Monterey County, CA	Engineering Science	Master's Degree	12
27	2014	Monterey County, CA	Engineering Science	Master's Degree	12
28	2015	Monterey County, CA	Engineering Science	Master's Degree	10
29	2013	Monterey County, CA	Computer & Information Systems Security	Master's Degree	4
30	2014	Monterey County, CA	Computer & Information Systems Security	Master's Degree	15
31	2015	Monterey County, CA	Computer & Information Systems Security	Master's Degree	23
32	2013	Monterey County, CA	Mechanical Engineering	Master's Degree	33
33	2014	Monterey County, CA	Mechanical Engineering	Master's Degree	33
34	2015	Monterey County, CA	Mechanical Engineering	Master's Degree	31
35	2013	Monterey County, CA	Computer Software Engineering	Master's Degree	5
36	2015	Monterey County, CA	Computer Software Engineering	Master's Degree	1

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ID	Year	Location	Concentration Name	Degree Name	Grads_Total
37	2013	Monterey County, CA	Engineering Physics & Applied Physics	Master's Degree	23
38	2014	Monterey County, CA	Engineering Physics & Applied Physics	Master's Degree	18
39	2015	Monterey County, CA	Engineering Physics & Applied Physics	Master's Degree	16
40	2015	Monterey County, CA	Undersea Warfare	Master's Degree	12
41	2013	Monterey County, CA	Systems Engineering	Master's Degree	235
42	2014	Monterey County, CA	Systems Engineering	Master's Degree	230
43	2015	Monterey County, CA	Systems Engineering	Master's Degree	227
44	2013	Monterey County, CA	Operations Research	Master's Degree	77
45	2014	Monterey County, CA	Operations Research	Master's Degree	97
46	2015	Monterey County, CA	Operations Research	Master's Degree	81
47	2013	Monterey County, CA	Combat Systems Engineering	Master's Degree	9
48	2014	Monterey County, CA	Combat Systems Engineering	Master's Degree	4
49	2015	Monterey County, CA	Combat Systems Engineering	Master's Degree	3
50	2013	Monterey County, CA	Meteorology	Master's Degree	7
51	2014	Monterey County, CA	Electronic Operations & Warfare	Master's Degree	9
52	2015	Monterey County, CA	Electronic Operations & Warfare	Master's Degree	10
53	2015	Monterey County, CA	Engineering Acoustics	Master's Degree	19
54	2013	Monterey County, CA	Joint Command & Task Force (C3, C4I) Systems	Master's Degree	8
55	2014	Monterey County, CA	Joint Command & Task Force (C3, C4I) Systems	Master's Degree	2
56	2015	Monterey County, CA	Joint Command & Task Force (C3, C4I) Systems	Master's Degree	5
57	2013	Monterey County, CA	Maritime Sciences	Master's Degree	5
58	2014	Monterey County, CA	Maritime Sciences	Master's Degree	10
59	2015	Monterey County, CA	Maritime Sciences	Master's Degree	4
60	2013	Monterey County, CA	Chemical & Physical Oceanography	Master's Degree	7
61	2014	Monterey County, CA	Chemical & Physical Oceanography	Master's Degree	3
62	2013	Monterey County, CA	Computer Science	Master's Degree	42
63	2014	Monterey County, CA	Computer Science	Master's Degree	35
64	2015	Monterey County, CA	Computer Science	Master's Degree	46
65	2013	Monterey County, CA	Electrical & Electronics Engineering	Master's Degree	45
66	2014	Monterey County, CA	Electrical & Electronics Engineering	Master's Degree	69
67	2015	Monterey County, CA	Electrical & Electronics Engineering	Master's Degree	44
68	2013	Monterey County, CA	Acoustics	Master's Degree	6
69	2014	Monterey County, CA	Acoustics	Master's Degree	8
70	2015	Monterey County, CA	Acoustics	Master's Degree	1
71	2013	Monterey County, CA	Aerospace, Aeronautical, & Astro. Eng.	Master's Degree	29
72	2014	Monterey County, CA	Aerospace, Aeronautical, & Astro. Eng.	Master's Degree	41
73	2015	Monterey County, CA	Aerospace, Aeronautical, & Astro. Eng.	Master's Degree	49
74	2013	Monterey County, CA	Information & Psychological Warfare & Military Media Relations	Master's Degree	9

ID	Year	Location	Concentration Name	Degree Name	Grads_Total
75	2014	Monterey County, CA	Information & Psychological Warfare & Military Media Relations	Master's Degree	3
76	2015	Monterey County, CA	Information & Psychological Warfare & Military Media Relations	Master's Degree	31
77	2013	Monterey County, CA	Language Interpretation & Translation	Master's Degree	106
78	2014	Monterey County, CA	Language Interpretation & Translation	Master's Degree	85
79	2015	Monterey County, CA	Language Interpretation & Translation	Master's Degree	71
80	2013	Monterey County, CA	Terrorism & Counterterrorism Operations	Master's Degree	9
81	2013	Monterey County, CA	Purchasing, Procurement, Acquisitions, & Contracts Management	Master's Degree	3
82	2014	Monterey County, CA	Purchasing, Procurement, Acquisitions, & Contracts Management	Master's Degree	14
83	2015	Monterey County, CA	Purchasing, Procurement, Acquisitions, & Contracts Management	Master's Degree	11
84	2013	Monterey County, CA	Teaching English as a Second or Foreign Language Instructor	Master's Degree	24
85	2014	Monterey County, CA	Teaching English as a Second or Foreign Language Instructor	Master's Degree	31
86	2015	Monterey County, CA	Teaching English as a Second or Foreign Language Instructor	Master's Degree	29
87	2013	Monterey County, CA	General Education	Master's Degree	17
88	2014	Monterey County, CA	General Education	Master's Degree	18
89	2015	Monterey County, CA	General Education	Master's Degree	27
90	2013	Monterey County, CA	Water, Wetlands, & Marine Resource Mgt.	Master's Degree	18
91	2014	Monterey County, CA	Water, Wetlands, & Marine Resource Mgt.	Master's Degree	23
92	2015	Monterey County, CA	Water, Wetlands, & Marine Resource Mgt.	Master's Degree	14
93	2013	Monterey County, CA	Environmental Studies	Master's Degree	25
94	2014	Monterey County, CA	Environmental Studies	Master's Degree	27
95	2015	Monterey County, CA	Environmental Studies	Master's Degree	25
96	2013	Monterey County, CA	Internl. Relations & National Sec. Studies	Master's Degree	55
97	2014	Monterey County, CA	Internl. Relations & National Sec. Studies	Master's Degree	63
98	2015	Monterey County, CA	Internl. Relations & National Sec. Studies	Master's Degree	42
99	2013	Monterey County, CA	Foreign Language Teacher Education	Master's Degree	7
100	2014	Monterey County, CA	Foreign Language Teacher Education	Master's Degree	9
101	2015	Monterey County, CA	Foreign Language Teacher Education	Master's Degree	8
102	2013	Monterey County, CA	Other Education	Master's Degree	3
103	2014	Monterey County, CA	Other Education	Master's Degree	21
104	2015	Monterey County, CA	Other Education	Master's Degree	36
105	2013	Monterey County, CA	Public Administration	Master's Degree	28
106	2014	Monterey County, CA	Public Administration	Master's Degree	59
107	2015	Monterey County, CA	Public Administration	Master's Degree	32
108	2013	Monterey County, CA	Social Work	Master's Degree	26

ID	Year	Location	Concentration Name	Degree Name	Grads_Total
109	2014	Monterey County, CA	Social Work	Master's Degree	20
110	2015	Monterey County, CA	Social Work	Master's Degree	27
111	2013	Monterey County, CA	National Security Policy Studies	Master's Degree	266
112	2014	Monterey County, CA	National Security Policy Studies	Master's Degree	243
113	2015	Monterey County, CA	National Security Policy Studies	Master's Degree	249
114	2013	Monterey County, CA	General Business Administration & Management	Master's Degree	346
115	2014	Monterey County, CA	General Business Administration & Management	Master's Degree	390
116	2015	Monterey County, CA	General Business Administration & Management	Master's Degree	410
117	2013	Monterey County, CA	Project Management	Master's Degree	15
118	2014	Monterey County, CA	Project Management	Master's Degree	10
119	2015	Monterey County, CA	Project Management	Master's Degree	8
120	2013	Monterey County, CA	International Business, Trade, & Commerce	Master's Degree	41
121	2014	Monterey County, CA	International Business, Trade, & Commerce	Master's Degree	35
122	2015	Monterey County, CA	International Business, Trade, & Commerce	Master's Degree	32
123	2013	Monterey County, CA	International Relations & Affairs	Master's Degree	61
124	2014	Monterey County, CA	International Relations & Affairs	Master's Degree	59
125	2015	Monterey County, CA	International Relations & Affairs	Master's Degree	45
126	2013	Monterey County, CA	Critical Infrastructure Protection	Master's Degree	86
127	2014	Monterey County, CA	Critical Infrastructure Protection	Master's Degree	99
128	2015	Monterey County, CA	Critical Infrastructure Protection	Master's Degree	78

Source: (i) Department of Education; Dataset: NCES IPEDS

9. Race and Ethnicity of Students

Annual Number of Graduate Students by Race in Monterey County (2015)

ID	Year	Location	Grads_asian	Grads_black	Grads_white	Grads_hispanic
1	2015	Monterey County, CA	359	222	2474	2347
2	2014	Monterey County, CA	378	251	2537	2250
3	2013	Monterey County, CA	356	208	2294	1958

ID	Year	Location	Grads_hawaiian	Grads_multi	Grads_unknown	Grads_native
1	2015	Monterey County, CA	19	142	722	26
2	2014	Monterey County, CA	15	167	971	29
3	2013	Monterey County, CA	18	80	958	22

Source: (i) Department of Education; Dataset: NCES IPEDS

C. Private/Not-for-Profit Technical Schools & Institutions

1. Contact Details (2016)

ID	Technical School or Institution Name	Address	Contact Details	Type
1	Monterey College of Law	100 Colonel Durham St., Seaside, CA 93955	(831) 582-4000	Private
2	Middlebury Institute of International Studies at Monterey	460 Pierce St., Monterey, CA 93940	(831) 647-4100	Private
3	Defense Language Institute Foreign Language Center	1759 Lewis Rd., Monterey, CA 93944	(831) 242-5119	Armed Forces
4	Naval Post Graduate School	1 University Circle, Monterey, CA 93943	(831) 656-2060	Armed Forces, Navy, Airforce, Marine, Corps, DoD contractors, Fed Employees, State or Civil Employees

2. Type, Enrollment, Graduates

ID	Technical School or Institution Name	Type of School	Enrollment	Annual Number of Graduates
1	Monterey College of Law	Graduate School	120	
2	Middlebury Institute of International Studies at Monterey	Graduate School	751	
3	Defense Language Institute Foreign Language Center	Institute		
4	Naval Post Graduate School	Graduate School	2678	1269

3. Programs and Ranking

ID	Technical School or Institution Name	List of Programs	Ranking
1	Monterey College of Law	Doctor of Jurisprudence (J.D.) degree program, Master of Legal Studies (M.L.S.) degree program, J.D./M.L.S. Concurrent degree program, & Master of Laws (LL.M.) program	#28 Based on Bar Passage Rate
2	Middlebury Institute of International Studies at Monterey	Intensive English Language Programs, Intensive Foreign Language Programs, Language Program Administration,	#96 in Public Affairs

		Marine Leadership Program, Translation and Interpretation Short-Term Program, CNS Education and Training Programs, Peace Corps Programs, Professional Development/Certificate Programs, Master of Public Administration degree program, and Master in International Policy and Development degree program	
3	Defense Language Institute Foreign Language Center	Basic Program, Basic Conversational Program, Cross-Training Program, Intermediate Program, Advanced Program, Special Program, Basic Special Program, Sustainment Program, Basic Enhancement Program, Refresher Program, MOLINK Translator Program, MOLINK Maintenance Program, DTRA Russian Arms Control Speaking , and DLIFC Resident Language Programs, Video Tele-Training Program, Broadband Language Training System, Language Training Detachment program	
4	Naval Post Graduate School	Naval Research Program (NRP), Post-Doctoral Programs,	

4. Specializations and Certificates

ID	Technical School or Institution Name	Area of Specialization	List of Certificates
1	Monterey College of Law	Legal Education	
2	Middlebury Institute of International Studies at Monterey	Conference Interpretation to International Environmental Policy, Nonproliferation, and Terrorism Studies, Intercultural Competence, Financial Crime Management, Conflict Resolution and Social Justice, Global Poverty and Inequality, Migration-Trafficking-and Human Security, Human Rights-Genders-and Identity, and Monitoring-Evaluation-and Design	Certificate in International Negotiations and Conflict Resolution, Certificate in Nonproliferation Studies, Certificate in Spanish Community Interpreting, Certificate in Teaching English to Speakers of Other Languages (TESOL), Certificate in Teaching Foreign Language, Certificate in Terrorism Studies, and Certificate in International Development and Social Change
3	Defense Language Institute Foreign Language Center	Foreign language education, training, evaluation and sustainment to enhance the security of the nation.	DLIFLC Diploma Certificate, Linguist Certificate,
4	Naval Post Graduate School		Advance Acquisition Program (AAP), Acquisition Management Distance Learning Program (AMDLP), and Energy Program

5. Affiliations and Eligibility Requirements

ID	Technical School or Institution Name	Affiliations	Eligibility Requirements	Business Community Satisfaction
1	Monterey College of Law		Bachelor's or higher degree, or Associate of Arts or Associate of Sciences degree, or 60 semesters or 90 quarter units of undergraduate studies acceptable toward a Bachelor's degree from	

			an accredited institution, and a satisfactory score on the Law School Admissions Test (LSAT)	
2	Middlebury Institute of International Studies at Monterey	The International Association of Conference Interpreters (AIIC), Conférence Internationale Permanente D'Instituts Universitaires de Traducteurs et Interprètes (CIUTI), American Translators Association (ATA), International Federation of Translators (FIT), International Federation of Translators-North America (FIT-NA), Globalization and Localization Association (GALA), and United Nations Memorandums of Understanding Universities	Completed at least two years of undergraduate work, and have a demonstrated interest in international development	
3	Defense Language Institute Foreign Language Center			
4	Naval Post Graduate School			

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

1. <https://www.usnews.com/best-colleges>
2. <https://www.cappex.com/colleges/>
3. <https://www.petersons.com/college-search/>
4. <https://www.niche.com/colleges/>
5. <http://www.collegesimply.com/colleges/california/>
6. <https://www.communitycollegereview.com/>

6. Continuing Education Officials' Contacts

Continuing Education Official's Names, Positions, and Contact Information (2016)

ID	Phone Number	Name	Institution	Position
1	(831) 242-6912	Phillip J. Deppert	Defense Language Institute	Commandant
2	(831) 242-6912	Keith M. Logeman	Defense Language Institute	Assistant Commandant
3	(831) 242-6912	Ryan J. Ramsey	Defense Language Institute	Command Sergeant Major
4	(831) 242-6912	Steven Collins	Defense Language Institute	Chief of Staff
5	(831) 242-6912	Dr. Betty Lou Leaver	Defense Language Institute	Provost
6	(831) 242-6912	Dr. Christine M. Campbell	Defense Language Institute	Associate Provost for Continuing Education
7	(831) 242-6912	Detlev Kesten	Defense Language Institute	Associate Provost for Academic Support

8	(831) 242-6912	James V. Southern	Defense Language Institute	Provost Sergeant Major
9	(831) 242-6912	David P. Barlet	Defense Language Institute	Inspector General
10	(802) 443-5400	Laurie L. Patton	Middlebury Institute of International Studies at Monterey	President of the College
11	(831) 647-4123	Garrett M. Moran	Middlebury Institute of International Studies at Monterey	Charter Trustees
12	(831) 647-4123	Kimberly Collins Parizeau	Middlebury Institute of International Studies at Monterey	Charter Trustees
13	(831) 647-4123	Steven B. Peterson	Middlebury Institute of International Studies at Monterey	Charter Trustees
14	(831) 647-4123	Elisabeth B. Robert	Middlebury Institute of International Studies at Monterey	Charter Trustees
15	(831) 647-4123	Frank W. Sesno	Middlebury Institute of International Studies at Monterey	Charter Trustees
16	(831) 647-4123	Deborah G. Thomas	Middlebury Institute of International Studies at Monterey	Charter Trustees
17	(831) 647-4123	John R. Tormondsen	Middlebury Institute of International Studies at Monterey	Charter Trustees
18	(831) 647-4123	James Edward Virtue	Middlebury Institute of International Studies at Monterey	Charter Trustees
19	(831) 647-4123	Linda Foster Whitton	Middlebury Institute of International Studies at Monterey	Charter Trustees
20	(831) 647-4123	Rebecca Henriksen	Middlebury Institute of International Studies at Monterey	Dean of Enrollment, Advising, and Student Services
21	(831) 647-4124	Sadia Khan	Middlebury Institute of International Studies at Monterey	Director of Admissions
22	(831) 647-4125	Devin Lueddeke	Middlebury Institute of International Studies at Monterey	Senior Director of Recruiting
23	(831) 647-4126	Jill Stoffers	Middlebury Institute of International Studies at Monterey	Senior Director of Institutional Partnerships
24	(831) 647-4127	Madeline Aiello	Middlebury Institute of International Studies at Monterey	Enrollment Marketing Coordinator
25	(831) 647-4128	Isabelle Dubrana	Middlebury Institute of International Studies at Monterey	Associate Director of Admissions
26	(831) 582-4000	Fred Herro	Monterey College of Law	Executive Committee Member
27	(831) 582-4000	Dinah Sapia	Monterey College of Law	Executive Committee Member
28	(831) 582-4000	Brenda Murdock	Monterey College of Law	Executive Committee Member
29	(831) 582-4000	Clark Savage	Monterey College of Law	Executive Committee Member
30	(831) 582-4000	Douglas McKnight	Monterey College of Law	Executive Committee Member
31	(831) 582-4000	Charles McKee	Monterey College of Law	Executive Committee Member
32	(831) 582-4000	Bill Daniels	Monterey College of Law	Board Emeritus

33	(831) 582-4000	Richard Silver	Monterey College of Law	Board Emeritus
34	(831) 582-4000	Michelle Welsh	Monterey College of Law	Board Emeritus
35	(831) 582-4000	Leslie Cooley	Monterey College of Law	Trustee
36	(831) 582-4000	Andrew Liu	Monterey College of Law	Trustee
37	(831) 582-4000	Kellie Morgantini	Monterey College of Law	Trustee
38	(831) 582-4000	Juliet Peck	Monterey College of Law	Trustee
39	(831) 582-4000	Maribel Penaloza	Monterey College of Law	Trustee
40	(831) 582-4000	Seth Pollack	Monterey College of Law	Trustee
41	(831) 582-4000	Heidi Whilden	Monterey College of Law	Trustee
42	(831) 582-4000	Sarah Cavassa	Monterey College of Law	Trustee
43	(831) 582-4000	Mitchel Winick	Monterey College of Law	President and Dean
44	(831) 656-3093	Ronald A. Route	Naval Postgraduate School	President
45	(831) 656-3093	Dr. Steven R. Lerman	Naval Postgraduate School	Provost and Academic Dean
46	(831) 656-3093	Anthony J. Parisi	Naval Postgraduate School	Chief of Staff

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

1. <https://www.usnews.com/best-colleges>
2. <https://www.cappex.com/colleges/>
3. <https://www.petersons.com/college-search/>
4. <https://www.niche.com/colleges/>
5. <http://www.collegesimply.com/colleges/california/>
6. <https://www.communitycollegereview.com/>

D. Workforce

1. Workforce Overview

Available Workforce Based on City Statistics (2014)

ID	City	Total Population	Ages 18 and Under	Ages 18-64	Ages 65 and Over	No Degree
1	Seaside	33999	8991	21,904	3,104	24%
2	Monterey	28283	4572	18,769	4,942	6%
3	Carmel	3834	747	1,823	1,264	3%
4	Pacific Grove	15505	2520	9,383	3,602	5%
5	Salinas	157386	49138	94,395	13,853	44%

ID	City	High School Diploma	Some College	Bachelor's	Post-Grad	Under \$50K	\$50K-\$100K
1	Seaside	23%	31%	15%	7%	48%	30%
2	Monterey	14%	31%	26%	23%	37%	33%
3	Carmel	17%	22%	34%	25%	36%	22%
4	Pacific Grove	15%	28%	30%	22%	31%	32%
5	Salinas	19%	24%	10%	3%	47%	35%

ID	City	\$100K- \$200K	Over \$200k	English Only	Spanish	Indo- European	Asian/Islander	Other Language Spoken
1	Seaside	20%	2%	13,906	7,813	1,090	2,032	167
2	Monterey	23%	6%	17,860	2,483	1,495	1,405	468
3	Carmel	29%	13%	2,866	168	12	41	-00
4	Pacific Grove	27%	10%	10,974	708	794	463	46
5	Salinas	15%	2%	32,437	69,226	814	5,635	136

Source: (i) Towncharts

1. <http://www.towncharts.com/California/Education/Seaside-Monterey-CCD-CA-Education-data.html>

2. Age and Nativity

Annual Available Workforce by Age Category (2013-2015)

ID	Types of Citizens	Year	Average Age	Under age 18	Ages 18 - 64	Age 65 to 74	Age 75 and Over	Total
1	Native-born citizens	2013	27.4	103922	157506	17455	15849	294732
2	Native-born citizens	2014	26.5	106234	160981	19889	16559	303663
3	Native-born citizens	2015	26.6	106926	155873	21798	15877	300474
4	Foreign-born citizens	2013	39.5	8026	104845	7033	5933	125837
5	Foreign-born citizens	2014	42.6	7529	105448	8846	5858	127681
6	Foreign-born citizens	2015	42	7397	109927	8731	7369	133424
7	Total Population	2013		111948	262351	24488	21782	420569
8	Total Population	2014		113763	266429	28735	22417	431344
9	Total Population	2015	34	114323	265800	30529	23246	433898

Source: Census Bureau; Dataset: ACS 1-year Estimate

3. Employment Status

Annual Employment Status and Population of Monterey County (2011)

ID	Employment Type	Estimated Population	Percentage of Employment	Year
1	Population 16 years and Over	317,074		2008-2012
2	In Labor Force	204,087	64.4%	2008-2012
3	Civilian Labor Force	198,014	62.5%	2008-2012
4	Employed	176,109	55.5%	2008-2012
5	Unemployed	21,905	6.9%	2008-2012
6	Armed Forces	6,073	1.9%	2008-2012
7	Not in Labor Force	112,987	35.6%	2008-2012

Source: Employment Development Department

1. www.labormarketinfo.ca.gov/file/census2012/montedp2012.pdf

4. Median Income

Annual Median Income of Monterey County, California and the United States (2013-2015)

ID	Year	Location	Income
1	2013	United States	\$52,250
2	2013	California	\$60,190
3	2013	Monterey County, CA	\$57,052
4	2014	United States	\$53,657
5	2014	California	\$61,933
6	2014	Monterey County, CA	\$57,864
7	2015	United States	\$55,775
8	2015	California	\$64,500
9	2015	Monterey County, CA	\$60,494

Source: Census Bureau; Dataset: ACS 1-year Estimate

5. Occupational Status

Workforce Occupation Status of Monterey County, California and the United States (2014-2015)

ID	Occupation Type	Monterey County (Numbers)	Monterey County (%)	California (Numbers)	California (%)	US (Numbers)	US (%)
1	Civilian employed population 16 years and over	182,151		18,045,450		150,534,768	
2	Management, business, science, and arts occupations	48,825	26.8	6,812,073	37.7	55,873,366	37.1
3	Service occupations	37,999	20.9	3,377,528	18.7	27,047,705	18
4	Sales and office occupations	34,825	19.1	4,140,175	22.9	35,511,295	23.6
5	Farming, fishing, and forestry occupations	26,453	14.5	313,063	1.7	1,102,425	0.7
6	Construction, extraction, installation, maintenance, and repair occupations	12,708	7	1,374,258	7.6	12,440,545	8.3
7	Production, transportation, and material moving occupations	21,341	11.7	2,028,353	11.2	18,559,438	12.3

Source: Bureau of Labor Statistics

1. https://www.bls.gov/oes/2015/may/oes_41500.htm#11-0000

6. Specialized Workforce

Distribution of Monterey County Workforce by Industry Type (2015)

WID	Industry Type	Size
WID001	Goods Producing	11300
WID002	Mining and Logging	300
WID003	Construction	5200
WID004	Manufacturing	5800
WID005	Nondurable Good	4200
WID006	Wholesale Trade	5500
WID007	Retail Trade	16700
WID008	Food & Beverage Stores	3800
WID009	Transportation, Warehousing & Utilities	4800

WID010	Information	1300
WID011	Financial Activities	4100
WID012	Professional & Business Services	13900
WID013	Educational & Health Services	18700
WID014	Health Care & Social Assistance	16700
WID015	Leisure & Hospitality	23600
WID016	Accommodation	7200
WID017	Food Services & Drinking Places	13800
WID018	Other Services	5100
WID019	Federal Government	5100
WID020	Department of Defense	3700
WID021	State & Local Government	26500

Source: Census Bureau; Dataset: ACS 1-year Estimate

7. Employment Services

Local Workforce Agencies, Contact Information, Programs and Partnerships (2015-2016)

ID	Name	Location	Contact Details	Workforce Service
1	Monterey County One Stop Center	1760 Fremont BLVD., #D2, Seaside, CA 93955	(831) 899-8250	One Stop Service Center
2	Monterey County American's Job Center of California	730 La Guardia St., Salinas, CA 93905	(831) 796-3600	One Stop Service Center

ID	Name	Programs/Services	CalWORKs Expenditures	Food Stamps	Child Welfare Expenditures
1	Monterey County One Stop Center	CalWORKs Employment Services (CWES), the Office for Employment Training (OET), and the Employment Development Department (EDD), CalWORKs-Cash Assistance Program, Electronic Benefit Transfer Card (EBT), CalFresh-Food Stamps, Medi-Cal, Monterey County Children's Health Outreach for Insurance Care and Enrollment (MC-CHOICE), General Assistance (GA), Home Support Services (IHSS), Child Welfare Services	\$5,171,051.00	3727077	\$3,848,024.00
2	Monterey County American's Job Center of California	Unemployment Insurance (UI), State Disability Insurance (SDI) program, Job Fairs and Workshops, Training, and Education			

ID	Name	In Home Supportive Services	Medi-Cal Eligibility Services	Total Payments to Families/Individuals
1	Monterey County One Stop Center	\$4,532,946.00	\$1,417,706.00	\$12,206,330.00
2	Monterey County American's Job Center of California			

ID	Name	Partnership	Time is takes to fill key jobs	Number of residents served
1	Monterey County One Stop Center	Office of Employment Training (OET)		
2	Monterey County American's Job Center of California	Alliance of Again, Center for Employment Training (CET), CSUMB Small Business Development Center, Community Action Partnership (CAP), Department of Rehabilitation (DOR), Employment Development Department (EDD), Gonzales Unified School District (GUSD), Hartnell College, Housing Authority of the County of Monterey (HACM), Monterey County Business Council, Monterey County Department of Social Services (DSS), Monterey County Economic Development Department, Monterey Peninsula College (MPC), Salinas Adult School (SAS), and Soledad Unified School District (SUSD)		

ID	Name	Programs for Employers to invest	Planned Increase or Decrease in Funding	Outcomes	Dollar Value of Investment Per Job Seeker
1	Monterey County One Stop Center				
2	Monterey County American's Job Center of California	Work Opportunity Tax Credit (WOTC)			\$9,600.00

Sources: Monterey County Department of Social and Employment Services; Americas Job Center

2. http://mcdss.co.monterey.ca.us/reports/downloads/Human_Services_Economic_Impacts.pdf
3. <http://mcdss.co.monterey.ca.us/careers/>
4. http://www.americasjobcenter.ca.gov/News_and_Data.aspx

8. Training and Other Services

Development and Training Workforce Services (2016)

ID	Workforce Service Name	Address	Contact
WSID001	Alliance on Aging, Incorporated	2200 Garden Road Monterey, CA 93940	(831) 655-1334
WSID002	Center for Employment Training (CET)	421 Monterey Street Salinas, CA 93901	(831) 424-0665
WSID003	California State University, Monterey Bay (CSUMB) Small Business Development Center (SBDC)	106 Lincoln Avenue, Salinas, CA 93901	(831) 422-6232
WSID004	Community Action Partnership (CAP)		(831) 755-8492
WSID005	Department of Rehabilitation, California State (DOR)	928 East Blanco, Salinas, CA 93901	(831) 769-8064
WSID006	Department of Social & Employment Services (DSES), California Work Opportunity and Responsibility to Kids (CalWORKs)	730 La Guardia Street Salinas, CA 93905	(831) 796-3320
WSID007	Employment Development Department (EDD)	730 La Guardia Street Salinas, CA 93905	(831) 796-3632
WSID008	Gonzales Unified School District (GUSD)	600 Elko Street/PO Drawer G Gonzales, CA 93926	(831) 675-0100
WSID009	Hartnell College	411 Central Avenue Salinas, CA 93901	(831) 755-6900
WSID010	Housing Authority of the County of Monterey (HACM)	123 Rico Street Salinas, CA 93907	(831) 775-5000
WSID011	Monterey Peninsula College (MPC)	980 Fremont Street Monterey, CA 93940	(831) 646-4060
WSID012	Office for Employment Training (OET)	730 La Guardia Street, Salinas, CA 93905	(831) 759-6644
WSID013	Salinas Education Center (formerly Salinas Adult School)		(831) 796-6905
WSID014	Soledad Unified School District (SUSD)	690 Main Street, Soledad, CA 93960	(831) 678-3987

Source: Website of the respective firms accessed in Fall 2016

9. Business Incubators

Business Incubators Located in Monterey County 2016

BID	BDName	Mission	Address	Contact	Website
BID001	Western Growers Center for Innovation & Technology	Agriculture technology	150 Main Street, Suite 130, Salinas, CA 93901	(831) 272-0661	http://www.wginnovation.com/
BID002	Marina Small Business Incubator	Small Ventures	3180 Imjin Road, Marina, CA 93933	(831) 582-9718	http://www.clusterdevelopment.com/default.htm

Source: Website of the respective firms' websites accessed Fall 2016

10. Research Centers

Research Centers Located in Monterey County (2016)

ID1	Name	Address	Contact Details	Types
1	Monterey Bay Aquarium Research Institute	7700 Sandholdt Rd, Moss Landing, CA 95039	(831) 775-1700	Non-profit organization
2	Monterey Bay Aquarium	886 Cannery Row, Monterey, CA 93940	(831) 648-4800	Non-profit organization
3	Moss Landing Marine Laboratories	8272 Moss Landing Rd., Moss Landing, CA 95039	(831) 771-4400	Academic/Consortium
4	Hopkins Marine Station	120 Ocean View Blvd., Pacific Grove, CA 93950	(831) 655-6200	Academic
5	U.S. Naval Research Laboratory	7 Grace Hopper Ave., Monterey, CA 93943	(831) 656-4721	Academic
6	Cancer Research Wellness Network	316 Mid Valley Center #230, Carmel, CA 93923	(831) 625-3565	Non-profit organization
7	Panetta Institute	100 Campus Center, Building 86E, Seaside, CA 93955	(831) 582-4200	Academic
8	Elkhorn Slough Foundation	1698 Elkhorn Rd, Watsonville, CA 95076	(831) 728-5939	Academic
9	The Nature Conservancy	99 Pacific St, Monterey, CA 93940	(831) 333-2044	Non-profit organization
10	National Marine Fisheries Service – Environmental Research Division (NMFS/NOAA)	99 Pacific Street, Suite 255A , Monterey, CA 93940	(831) 648-8440	Non-profit organization
11	Fleet Numerical Meteorology and Oceanography Center (USN)	7 Grace Hopper Ave, Monterey, CA 93940	(831)-656-4843	Non-profit organization
12	National Weather Service Forecast Office (NOAA)	21 Grace Hopper Ave, Stop 5, Monterey, CA 93943-5505	(831) 656-1725	Non-profit organization
13	Monterey Bay National Marine Sanctuary Offices (NOAA)	455 A, 99 Pacific St, Monterey, CA 93940	(831) 647-4202	Non-profit organization
14	Division of Science and Environmental Policy – California State University Monterey Bay	100 Campus Center, Seaside, CA 93955	(831) 582-3000	Academic

15	California Dept. of Fish and Wildlife, Marine Region, Monterey	20 Lower Ragsdale Drive, Suite 100, Monterey, CA 93940	(831) 649-2870	Non-profit organization
16	NOAA National Marine Protected Areas Center	99 Pacific Street, Suite 100-F, Monterey, CA 93940	(831) 645-2703	Non-profit organization
17	Center for Ocean Solutions	99 Pacific Street, Suite 555E, Monterey, CA 93940	(831) 333-2081	Non-profit organization
18	Center for the Blue Economy, Middlebury Institute of International Studies	460 Pierce Street, Monterey, CA 93940	(831) 647-6615	Academic

ID	Name	Research Focus	Researchers/Staff	Budgets (Including extramural)
1	Monterey Bay Aquarium Research Institute	Technology enabled ocean science	200	\$50,000,000
2	Monterey Bay Aquarium	Public Education, marine research	551	\$94,400,000
3	Moss Landing Marine Labs	Marine Science	375	\$2,310,0000
4	Hopkins Marine Station	Marine Biology specifically: Physiology & Biomechanics, Development & Evolution, and Ecology and Conservation	100	\$6,500,000
5	U.S. Naval Research Laboratory	Advanced science and advanced technological development directed toward maritime applications	110	\$30,000,000
6	Cancer Research Wellness Network	Cancer Prevention		\$3,601,628
7	Panetta Institute	Public Policy		
8	Elkhorn Slough Foundation	Scientific research and estuarine education	20	\$1,150,000
9	The Nature Conservancy	Global Oceans and Central Science Environment	2	\$1,000,000
10	National Marine Fisheries Service – Environmental Research Division (NMFS/NOAA)	Predict climate and environmental variability on Marine creature	15	\$3,000,000
11	Fleet Numerical Meteorology and Oceanography Center (USN)	Operating high-speed computing systems for worldwide meteorological and oceanographic forecasts	180	\$2,000,0000
12	National Weather Service Forecast Office (NOAA)	Issuance of public, aviation, marine and fire weather warnings	26	\$3,000,000
13	Monterey Bay National Marine Sanctuary Offices (NOAA)	Protect natural and cultural resources through comprehensive conservation and management	23	\$2,700,000
14	Division of Science and Environmental Policy CSUMB	Marine and coastal ecology, and watershed characterization & management	80	\$6,800,000

15	California Dept. of Fish and Wildlife, Marine Region, Monterey	Marine resource management and policy	24	\$2,500,000
16	NOAA National Marine Protected Areas Center	Ocean use analysis, building the national system of MPAs, and cultural heritage	5	\$700,000
17	Center for Ocean Solutions	Collaboration with other institutions	20	\$3,000,000
18	Center for the Blue Economy, MIIS	Produces economic data on a wide range of ocean and coastal values	6	\$800,000

Source: Economic Impact of Marine Science Research (University of California Santa Cruz)

1. https://www.ucsc.edu/features/marine_sciences/economic-impact.html

11. Corporate Research & Development

Governmental Research Programs in Monterey County (2016)

ID	Name	Address	Phone Number	Type of Institution	Specialization	Patents since 1948	Agricultural Research Budget
1	US Agricultural Department	1636 E. Alisal St., Salinas, CA 93905	(831) 755-2800	Research Institution	Crop Improvement and Protection Research	310	\$1,286,000.00

Source: Website of the USDA accessed Fall 2016

II. Physical Capital

A. Airports

Airport Location, Destinations, Flights and Carriers (2016)

ID	Name of Airport	Address	Contact Details	Flight Number
1	Monterey Regional Airport - MRY	200 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	5188
2	Monterey Regional Airport - MRY	201 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	5989
3	Monterey Regional Airport - MRY	202 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	5139
4	Monterey Regional Airport - MRY	203 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	2603
5	Monterey Regional Airport - MRY	204 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	3104
6	Monterey Regional Airport - MRY	205 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	5054
7	Monterey Regional Airport - MRY	206 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	3050
8	Monterey Regional Airport - MRY	207 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	5316
9	Monterey Regional Airport - MRY	208 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	5896
10	Monterey Regional Airport - MRY	209 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	5166
11	Monterey Regional Airport - MRY	210 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	2604
12	Monterey Regional Airport - MRY	211 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	3108
13	Monterey Regional Airport - MRY	212 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	5037
14	Monterey Regional Airport - MRY	213 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	3073
15	Monterey Regional Airport - MRY	214 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	2436
16	Monterey Regional Airport - MRY	215 Fred Kane Dr, Monterey, CA 93940	(831) 648-7000	5021
18	Marina Municipal Airport	781 Neeson Road, Building 540, Marina, CA 93933	(831) 582-0102	
19	Salinas Municipal Airport	30 Mortensen Ave, Salinas, CA 93905	(831) 758-7214	

ID	Name of Airport	Carrier	Scheduled	Airports	Comments	Cargo Handling Capacity
1	Monterey Regional Airport - MRY	United Airlines	0.479166667	San Francisco	Departures	
2	Monterey Regional Airport - MRY	American Airlines	0.520833333	Phoenix	Departures	
3	Monterey Regional Airport - MRY	United Airlines	0.604166667	Los Angeles	Departures	
4	Monterey Regional Airport - MRY	Alaska Airlines	0.631944444	Los Angeles	Departures	
5	Monterey Regional Airport - MRY	American Airlines	0.677083333	Phoenix	Departures	
6	Monterey Regional Airport - MRY	United Airlines	0.746527778	Los Angeles	Departures	
7	Monterey Regional Airport - MRY	American Airlines	0.809027778	Phoenix	Departures	
8	Monterey Regional Airport - MRY	United Airlines	0.25	San Francisco	Departures	
9	Monterey Regional Airport - MRY	American Airlines	0.493055556	Phoenix	Arrivals	

10	Monterey Regional Airport - MRY	United Airlines	0.582638889	Los Angeles	Arrivals	
11	Monterey Regional Airport - MRY	Alaska Airlines	0.609722222	Los Angeles	Arrivals	
12	Monterey Regional Airport - MRY	American Airlines	0.65625	Phoenix	Arrivals	
13	Monterey Regional Airport - MRY	United Airlines	0.721527778	Los Angeles	Arrivals	
14	Monterey Regional Airport - MRY	American Airlines	0.784722222	Phoenix	Arrivals	
15	Monterey Regional Airport - MRY	Alaska Airlines	0.834722222	San Diego	Arrivals	
16	Monterey Regional Airport - MRY	United Airlines	0.867361111	Los Angeles	Arrivals	
18	Marina Municipal Airport				Dedicated to general aviation, business, light industry and recreational, and is collaborating with the University of California MBEST Center	
19	Salinas Municipal Airport				Dedicated to regional general aviation airport	

Source: Fly Monterey

1. <http://www.montereyairport.com/airlines/flight-schedules-status>

B. Highways

Highway Names, Length, and miles Within the Monterey County Area (2016)

ID	Road ID	Road Name	Road Type	Length (Miles)	Length within Monterey (miles)
1	G11	G11	County Route	9	9
2	G12	G12	County Route	11	8
3	G13	G13	County Route	16	8
4	G14	G14	County Route	62	38
5	G15	G15	County Route	19	19
6	G16	G16	County Route	56	56
7	G17	G17	County Route	45	45
8	G18	G18	County Route	15	15
9	G19	G19	County Route	8	7
10	G20	G20	County Route	6	6
11	HWY1	Highway 1	State Route	656	103
12	HWY101	Highway 101	U.S. Route	808	104
13	HWY146	Highway 146	State Route	13	10
14	HWY156	Highway 156	State Route	25	7

15	HWY183	Highway 183	State Route	11	11
16	HWY198	Highway 198	State Route	141	26
17	HWY218	Highway 218	State Route	3	3
18	HWY25	Highway 25	State Route	75	12
19	HWY68	Highway 68	State Route	22	22

Source: Wikipedia

1. https://en.wikipedia.org/wiki/California_County_Routes_in_zone_G

C. Trucking

Interstate Trucking Firms and Contact Information (2016)

ID	Name	Street	City	USDOT ID	Phone
1	ADVANTACARE MEDICAL	5 MANDEVILLE COURT	Monterey, CA 93940	USDOT 2602354	831-481-4662
2	ADVANTAGE PRODUCTS INC	2041 DEL MONTE STREET	Monterey, CA 93940	USDOT 2723121	831-646-8500
3	ADVENTURES BY THE SEA, INC.	299 CANNERY ROW	Monterey, CA 93940	USDOT 2719257	831-372-1807
4	CENTRAL COAST MESSENGER	930 CASANOVA AVE, #66	Monterey, CA 93940	USDOT 2775920	888-769-7669
5	ANTHONY F. ENEA	528 BELDON STREET	Monterey, CA 93940	USDOT 2922863	831-383-4944
6	ANTHONY J GRIMSHAW	505 RAMONA AVENUE APT 19	Monterey, CA 93940	USDOT 2715211	831-915-9034
7	CHIC EVENT RENTALS	485 LIGHTHOUSE AVE	Monterey, CA 93940	USDOT 2460743	831-375-1055
8	BUD ANTLE INC	2959 MONTEREY SALINAS HWY	Monterey, CA 93940	USDOT 2934	831-641-4200
9	CABO INVESTMENTS, INC	1187 DELMONTE AVE	Monterey, CA 93940	USDOT 2674822	831-372-5044
10	U.S. FREEZER COMPANY	659 ABREGO ST STE 2	Monterey, CA 939403238	USDOT 2604881	831-375-5656
11	CCM&E	2600 GARDEN ROAD SUITE 405	Monterey, CA 93940	USDOT 2697581	831-646-5952
12	CENTRAL C LLC	2600 GARDEN RD #390	Monterey, CA 93940	USDOT 2811056	831-643-1948
13	SALINAS GLASS	2024 DEL MONTE AVE	Monterey, CA 93940	USDOT 2662752	831-649-4444
14	MONTEREY ENVIROMENTAL SOLUTIONS AND SERVICES	8 HARRIS COURT #B6	Monterey, CA 93940	USDOT 2806914	831-915-1428
15	COMMODITIES TRANSPORT INC	2600 GARDEN ROAD SUITE 203	Monterey, CA 93940	USDOT 2227850 MC 408637	831-242-2180

16	CHOMP	23625 W R HOLMAN HWY	Monterey, CA 93940	USDOT 2654251	831-624-5311
17	CYPRESS GARDEN NURSERY INC	590 PERRY LANE	Monterey, CA 93940	USDOT 2695133	831-323-1625
18	ALIOTTI AND COMPANY	927 HELLAM STREET	Monterey, CA 93940	USDOT 2806857	831-658-0356
19	DJ HAULING	1255 8TH ST APT2	Monterey, CA 93940	USDOT 2677409	831-372-2643
20	WREN DEVELOPMENT CO.	542 HAWTHORNE ST. #3	Monterey, CA 93940	USDOT 2679201	831-372-3109
21	SEA HARVEST	598 FOAM STREET	Monterey, CA 93940	USDOT 2684133	831-632-2574
22	CYPRESS COAST COMPANY	506 AIRPORT WAY #O	Monterey, CA 93940	USDOT 2658112	831-624-1799
23	EDWARD V ENGQUIST AND LINDA G ENGQUIST	553 CASANOVA AVE	Monterey, CA 939404029	USDOT 2666624	831-655-4949
24	EICHORN, INC	210 RAMONA AVE	Monterey, CA 93940	USDOT 2623639	831-393-1300
25	EJ DIRTWORKS AND HAULING	219 DE LA VINA AVE	Monterey, CA 93940	USDOT 2854282	831-869-1275
26	EPIC ROOTS INC	22 LOWER RAGSDALE DR	Monterey, CA 93940	USDOT 2751673	831-658-4147
27	ERICA ANDRADE	730 CASANOVA AVENUE #21	Monterey, CA 93940	USDOT 2706597	831-920-7418
28	PRECISION PLASTERING	31 CASTRO ROAD	Monterey, CA 93940	USDOT 2700635	831-372-5383
29	GHOST WALK OF OLD MONTEREY	527 HARTNELL ST	Monterey, CA 93940	USDOT 2678526	831-624-1700
30	ROYAL SEAFOODS	WHARS 2	Monterey, CA 93940	USDOT 2704260	831-238-6913
31	GLOBAL TRANSPORTATION & LOGISITICS INC	158 CARMELITO AVE	Monterey, CA 93940	USDOT 2134437	831-646-3314
32	GLOBAL TRANSPORTATION & LOGISTICS INC	4 HARRIS COURT SUITE B	Monterey, CA 93940	USDOT 2234599 MC 529903	831-646-3314
33	HAMID JABARKHEL	433 CASA VERDE WAY UNIT 202	Monterey, CA 93940	USDOT 2878620	831-869-2688
34	HAZ-MAT SUPPORT INC	270 EDINBURGH AVE	Monterey, CA 93940	USDOT 2645647	831-373-0889
35	AIM TRANSPORTATION	143 CARMELITO AVE	Monterey, CA 93940	USDOT 2801332 MC 935782	209-914-2487
36	BAY ELECTRIC CO	708 TOYON DRIVE	Monterey, CA 93940	USDOT 2742134	831-375-0852
37	JNJ CO LLC	51 CUESTA VISTA DR	Monterey, CA 93940	USDOT 2719289	831-646-5268

38	TRIANO GENERAL CONTRACTOR	1168 ROOSEVELT ST	Monterey, CA 93940	USDOT 2738112	831-655-5879
39	POPPELTON'S	299 LIGHTHOUSE AVE	Monterey, CA 93940	USDOT 2665984	831-649-3083
40	KL TRUCKING	798 LIGHTHOUSE AVENUE	Monterey, CA 93940	USDOT 1076426	805-268-3323
41	KOOL LOGISTICS LLC	24560 SILVER CLOUD CT	Monterey, CA 93940	USDOT 2235558 MC 546525	831-658-1976
42	LITCO SERVICES	226 SOLEDAD DRIVE	Monterey, CA 93940	USDOT 2215865 MC 257422	408-649-6848
43	M&S HOME CENTER & BUILDING SUPPLY	2456 DEL MONTE AVE	Monterey, CA 93940	USDOT 2752842	831-655-7750
44	MONTEREY SALINAS AIRBUS	2220 DEL MONTE AVE	Monterey, CA 93940	USDOT 2704433	831-646-5466
45	MASTERPIECE MOTORSPORTS	1224 CASTRO ROAD	Monterey, CA 93940	USDOT 2947423	831-655-1332
46	METAL SPECIALTIES	554 DEL MONTE AVE	Monterey, CA 93940	USDOT 2702858	831-375-0375
47	MICHAEL J BLECK	1248 AIRPORT ROAD	Monterey, CA 93940	USDOT 2768398	831-596-5751
48	MILLER MOVING & STORAGE CO INC	305 DELA VINA AVE	Monterey, CA 93940	USDOT 62855 MC 34317	831-373-4454
49	MONTEREY BAY AQUARIUM	886 CANNERY ROW	Monterey, CA 93940	USDOT 2766326	831-648-4800
50	TRI-CITIES DISPOSAL AND RECYCLING	10 RYAN RANCH RD	Monterey, CA 93940	USDOT 2746184	831-372-7977
51	MONTEREY GLASS INC	517 AIRPORT WAY UNIT D	Monterey, CA 93940	USDOT 2760789	831-333-0163
52	MONTEREY REGIONAL WATER POLLUTION CONTROL AGENCY	5 HARRIS CT BLDG D	Monterey, CA 939405756	USDOT 2806417	831-883-1118
53	MONTEREY SANITARY SUPPLY, INC.	1 JUSTIN COURT	Monterey, CA 93940	USDOT 2810397	831-373-8714
54	MST RIDES	1 RYAN RANCH RD	Monterey, CA 939405703	USDOT 2807864	831-899-2558
55	MONTEREY TRANSPORT	9 MONTSALAS DR	Monterey, CA 93940	USDOT 1920169 MC 687309	831-920-1412
56	INTERFAITH HOMELESS EMERGENCY LODGING	13 CARIBOU COURT	Monterey, CA 93940	USDOT 2807584	831-251-8663

57	P MONTEREY LP	200 GLENWOOD CIRCLE	Monterey, CA 93940	USDOT 2715711	858-792-9300
58	GREAT WATER	124 SOLEDAD DR	Monterey, CA 93940	USDOT 2672107	831-375-6596
59	PENINSULA MESSENGER LLC	8 HARRIS CT STE C3	Monterey, CA 93940- 5715	USDOT 2943482	831-649-0439
60	A1 ROADSIDE SERVICE	218 CLAY STREET APT 5	Monterey, CA 93940	USDOT 2852439	831-383-9962
61	RAD HARVEST LLC	574 CORTES STREET SUITE A	Monterey, CA 93940	USDOT 2357262	831-372-1123
62	TRI COUNTY SEALCOAT	325 CASANOVA ST	Monterey, CA 93940	USDOT 2662302	831-373-1085
63	ROBBIES OCEAN FRESH SEAFOOD CO INC	FISHERMANS WHARF	Monterey, CA 93940	USDOT 2685825	831-212-0231
64	AUTO MAGIC PROFESSIONALS	71 PEARL STREET	Monterey, CA 93940	USDOT 2776494	408-670-7739
65	ROYAL PACKING CO.	2959 MONTEREY- SALINAS HWY.	Monterey, CA 93940	USDOT 2807246	831-641-4200
66	DECORATING CONTRACTORS	517 B AIRPORT WAY	Monterey, CA 93940	USDOT 2698818	831-375-4234
67	SCHNECK TRANSPORTATION & LOGISTICS LLC	374A BERGIN DRIVE	Monterey, CA 93940	USDOT 2506259	517-507-0612
68	STOCKER & ALLAIRE INC	21 B MANDEVILLE COURT	Monterey, CA 93940	USDOT 2666606	831-375-1890
69	TARPY'S ROADHOUSE	2999 MONTEREY SALINAS HWY	Monterey, CA 93940	USDOT 2685562	831-647-1444
70	TOM REYNOLDS GENERAL CONTRACTOR	226 SOLEDAD DRIVE	Monterey, CA 93940	USDOT 2702156	831-655-3264
71	1-800-GOT-JUNK	2600 GARDEN RD	Monterey, CA 93940	USDOT 2754156	831-643-1948
72	WERMUTH & CAHOON MOVING & STORAGE CO	2224 DEL MONTE AVE	Monterey, CA 93940	USDOT 68711 MC 129599	831-373-4967
73	WEST COAST BAKERY, LLC	10620 HIDDEN MESA PL #8	Monterey, CA 93940	USDOT 2712191	831-905-1733

Source: Movers; Quick Transport Solutions

1. <http://www.movers.com/moving-companies/ca-california/monterey/interstate-movers.html>
2. <http://quicktransportsolutions.com/index.php>

Interstate Trucking Firms Number of Drivers and Trucks (2016)

ID	Name	Number of Drivers	Number of Trucks	Comment
1	ADVANTACARE MEDICAL	14	5	Intrastate Non-Hazmat

2	ADVANTAGE PRODUCTS INC	1	1	Intrastate Non-Hazmat
3	ADVENTURES BY THE SEA, INC.	1	1	Intrastate Non-Hazmat
4	CENTRAL COAST MESSENGER	1	1	Intrastate Non-Hazmat
5	ANTHONY F. ENEA	1	1	Intrastate Non-Hazmat
6	ANTHONY J GRIMSHAW	1	1	Intrastate Non-Hazmat
7	CHIC EVENT RENTALS	1	1	Intrastate Non-Hazmat
8	BUD ANTLE INC	48	132	Interstate
9	CABO INVESTMENTS, INC	1	1	Intrastate Non-Hazmat
10	U.S. FREEZER COMPANY	1	2	Intrastate Non-Hazmat
11	CCM&E	42	42	Intrastate Non-Hazmat
12	CENTRAL C LLC	1	1	Intrastate Non-Hazmat
13	SALINAS GLASS	5	2	Intrastate Non-Hazmat
14	MONTEREY ENVIROMENTAL SOLUTIONS AND SERVICES	1	1	Intrastate Non-Hazmat
15	COMMODITIES TRANSPORT INC	1	1	Intrastate Non-Hazmat
16	CHOMP	9	5	Intrastate Non-Hazmat
17	CYPRESS GARDEN NURSERY INC	1	1	Intrastate Non-Hazmat
18	ALIOTTI AND COMPANY	1	1	Intrastate Non-Hazmat
19	DJ HAULING	1	1	Intrastate Non-Hazmat
20	WREN DEVELOPMENT CO.	1	1	Intrastate Non-Hazmat
21	SEA HARVEST	2	2	Intrastate Non-Hazmat
22	CYPRESS COAST COMPANY	1	1	Intrastate Non-Hazmat
23	EDWARD V ENGQUIST AND LINDA G ENGQUIST	1	1	Intrastate Non-Hazmat
24	EICHORN, INC	1	1	Intrastate Non-Hazmat
25	EJ DIRTWORKS AND HAULING	1	1	Intrastate Non-Hazmat
26	EPIC ROOTS INC	1	1	Intrastate Non-Hazmat
27	ERICA ANDRADE	1	1	Intrastate Non-Hazmat
28	PRECISION PLASTERING	1	1	Intrastate Non-Hazmat

29	GHOST WALK OF OLD MONTEREY	2	1	Intrastate Non-Hazmat
30	ROYAL SEAFOODS	1	1	Intrastate Non-Hazmat
31	GLOBAL TRANSPORTATION & LOGISITICS INC	1	1	Intrastate Non-Hazmat
32	GLOBAL TRANSPORTATION & LOGISTICS INC	1	1	Intrastate Non-Hazmat
33	HAMID JABARKHEL	1	1	Intrastate Non-Hazmat
34	HAZ-MAT SUPPORT INC	1	1	Intrastate Non-Hazmat
35	AIM TRANSPORTATION	1	1	Intrastate Non-Hazmat
36	BAY ELECTRIC CO	1	1	Intrastate Non-Hazmat
37	JNJ CO LLC	1	1	Intrastate Non-Hazmat
38	TRIANO GENERAL CONTRACTOR	1	1	Intrastate Non-Hazmat
39	POPPELTON'S	1	1	Intrastate Non-Hazmat
40	KL TRUCKING	1	1	Interstate
41	KOOL LOGISTICS	1	1	Intrastate Non-Hazmat
42	LITCO SERVICES	1	1	Intrastate Non-Hazmat
43	M&S HOME CENTER & BUILDING SUPPLY	1	1	Intrastate Non-Hazmat
44	MONTEREY SALINAS AIRBUS	32	1	Intrastate Non-Hazmat
45	MASTERPIECE MOTORSPORTS	1	1	Intrastate Non-Hazmat
46	METAL SPECIALTIES	1	1	Intrastate Non-Hazmat
47	MICHAEL J BLECK	1	1	Intrastate Non-Hazmat
48	MILLER MOVING & STORAGE CO	1	1	Intrastate Non-Hazmat
49	MONTEREY BAY AQUARIUM	7	2	Intrastate Non-Hazmat
50	TRI-CITIES DISPOSAL AND RECYCLING	27	29	Intrastate Non-Hazmat
51	MONTEREY GLASS INC	1	1	Intrastate Non-Hazmat
52	MONTEREY REGIONAL WATER POLLUTION CONTROL ACY.	1	4	Intrastate Non-Hazmat
53	MONTEREY SANITARY SUPPLY, INC.	1	1	Intrastate Non-Hazmat

54	MST RIDES	82	156	Intrastate Non-Hazmat
55	MONTEREY TPT.	1	1	Interstate
56	INTERFAITH HOMELESS EMERGENCY LODGING PROG.	1	1	Intrastate Non-Hazmat
57	P MONTEREY LP	3	1	Intrastate Non-Hazmat
58	GREAT WATER	1	1	Intrastate Non-Hazmat
59	PENINSULA MESSENGER LLC	17	15	Intrastate Non-Hazmat
60	A1 ROADSIDE SERVICE	1	1	Intrastate Non-Hazmat
61	RAD HARVEST	1	1	Intrastate Non-Hazmat
62	TRI COUNTY SEALCOAT	1	1	Intrastate Non-Hazmat
63	ROBBIES OCEAN FRESH SEAFOOD	1	1	Intrastate Non-Hazmat
64	AUTO MAGIC PROFESSIONALS	1	1	Intrastate Non-Hazmat
65	ROYAL PACKING	2	1	Intrastate Non-Hazmat
66	DECORATING CONTRACTORS	1	1	Intrastate Non-Hazmat
67	SCHNECK TRANSPORTATION & LOGISTICS LLC	1	1	Interstate
68	STOCKER & ALLAIRE INC	1	1	Intrastate Non-Hazmat
69	TARPY'S ROADHOUSE	1	1	Intrastate Non-Hazmat
70	TOM REYNOLDS GENERAL CON.	1	1	Intrastate Non-Hazmat
71	1-800-GOT-JUNK	1	1	Intrastate Non-Hazmat
72	WERMUTH & CAHOON MOVING & STORAGE CO	1	1	Intrastate Non-Hazmat
73	WEST COAST BAKERY, LLC	1	1	Intrastate Non-Hazmat

Source: Movers; Quick Transport Solutions

1. <http://www.movers.com/moving-companies/ca-california/monterey/interstate-movers.html>
2. <http://quicktransportsolutions.com/index.php>

D. Maritime Organizations

Port Facilities Operators, Contact Information, and Locations (2016)

Source: City of Monterey

ID	Name	Full Name	Tour Operator	Phone	Location
1	Monterey Harbor	Monterey Bay National Marine Sanctuary	Angelo Shake's Glass Bottom Boat Tour	831-402-6543	OLD FISHERMAN'S WHARF
2	Monterey Harbor	Monterey Bay National Marine Sanctuary	Chris's Fishing Trips	831-375-5951	OLD FISHERMAN'S WHARF
3	Monterey Harbor	Monterey Bay National Marine Sanctuary	Monterey Bay Sailing	831-372-SAIL	OLD FISHERMAN'S WHARF
4	Monterey Harbor	Monterey Bay National Marine Sanctuary	Monterey Bay Whale Watch	831-372-4658	OLD FISHERMAN'S WHARF
5	Monterey Harbor	Monterey Bay National Marine Sanctuary	Princess Monterey Bay Whale Watching	831-372-2203	OLD FISHERMAN'S WHARF
6	Monterey Harbor	Monterey Bay National Marine Sanctuary	Randy's Fishing & Whale Watching	800-251-7440	OLD FISHERMAN'S WHARF
7	Monterey Harbor	Monterey Bay National Marine Sanctuary	Westwind Fishing Charters	831-392-7867	OLD FISHERMAN'S WHARF
8	Monterey Harbor	Monterey Bay National Marine Sanctuary	Silver Prince Dive Charters	831-204-0539	"K" DOCK
9	Monterey Harbor	Monterey Bay National Marine Sanctuary	Sanctuary Dive Charters	866-737-3483	"K" DOCK
10	Monterey Harbor	Monterey Bay National Marine Sanctuary	Dive Central - Escapade Dive Charters	877-462-3483	"K" DOCK
11	Monterey Harbor	Monterey Bay National Marine Sanctuary	Beachhopper II Dive Charters	408-234-8445	"K" DOCK
12	Monterey Harbor	Monterey Bay National Marine Sanctuary	Carrera Sailing School and Charters	831-375-0648	WHARF II, THE COMMERCIAL WHARF

1. <http://monterey.org/Services/Harbor-and-Marina/Charter-Operations>

E. Mass Media

Television, Radio, and Newspaper Contact Information, Networks, Call Signs, and Digital Channels

ID	Display Channel	Address	Digital Channel	Call Sign	Network	Nickname	Type
1	KSBW	SALINAS, CA	8.1	KSBW-TV	NBC	"KSBW 8"	TV
2	KSBW	SALINAS, CA	8.2	CC ABC	ABC	"Central Coast ABC"	TV
3	KSBW	SALINAS, CA	8.3		Estrella TV		TV
4	KOTR-LD	SANTA CRUZ, CA	11.1		MyN		TV
5	K07ZK-D	MONTEREY, CA					TV
6	K07ZK-D	MONTEREY, CA	7.1		MyN		TV
7	K15CU-D	SALINAS, CA					TV
8	K15CU-D	SALINAS, CA	15.1	KCU15-D	COZI TV		TV

9	KMBY-LD	MONTEREY, CA	19.1	MundoFX	Heroes & Icons		TV
10	KMBY-LD	MONTEREY, CA	19.2	ESTV	Retro TV		TV
11	KMBY-LD	MONTEREY, CA	19.3	Daystar	Daystar		TV
12	KMBY-LD	MONTEREY, CA	19.4	AMP-MED	Rev'n		TV
13	KLFB-LD	SALINAS, CA	22.1	KLFB-LD	3ABN		TV
14	KLFB-LD	SALINAS, CA	22.2	KLFB-LD	3ABN Latino		TV
15	KLFB-LD	SALINAS, CA	22.3	KLFB-LD	3ABN Proclaim		TV
16	KLFB-LD	SALINAS, CA	22.4	KLFB-LD			TV
17	KION-TV	MONTEREY, CA	32.5	KMUV-LP			TV
18	KMUV-LP	MONTEREY, CA	21.3		Telemundo	"Telemundo 23"	TV
19	KQET	WATSONVILLE, CA	25.1	KQET-HD	PBS		TV
20	KQET	WATSONVILLE, CA	25.2	KQED+			TV
21	KQET	WATSONVILLE, CA	25.3	V-me	V-Me		TV
22	KYMB-LD	MONTEREY, CA	27.1	MeTV	Me-TV		TV
23	KYMB-LD	MONTEREY, CA	27.2	THIS TV	This TV		TV
24	KYMB-LD	MONTEREY, CA	27.3	COOL TV	GetTV		TV
25	KYMB-LD	MONTEREY, CA	27.4	A1TV	BUZZR		TV
26	KYMB-LD	MONTEREY, CA	27.5		SonLife		TV
27	KYMB-LD	MONTEREY, CA	27.6		The Country Network		TV
28	K05NA-D	MONTEREY, CA	5.1	K03HY-D	3ABN	"Better Life TV"	TV
29	K05NA-D	MONTEREY, CA	5.2	KKPM-TV	Religious	"Better Life Health Channel"	TV
30	K05NA-D	MONTEREY, CA	5.3	KKPM(3)	Religious	"Better Life Preaching Channel"	TV
31	K05NA-D	MONTEREY, CA	5.4	KKPM(4)	3ABN Latino	"Vida Mejor TV"	TV
32	K05NA-D	MONTEREY, CA	5.5	KKPM(5)	GOD TV		TV
33	K05NA-D	MONTEREY, CA	5.6	KKPM(6)	Daystar		TV
34	K05NA-D	MONTEREY, CA	5.7	KKPM(7)	News	"AUN"	TV
35	K05NA-D	MONTEREY, CA	5.8	KKPM(8)			TV
36	K05NA-D	MONTEREY, CA	5.9		The Walk TV		TV
37	K05NA-D	MONTEREY, CA	5.1		Almavision		TV
38	K05NA-D	MONTEREY, CA	5.11		Audio	"Family Life Radio"	TV
39	K05NA-D	MONTEREY, CA	5.12		Audio	"Broken.FM"	TV
40	KCBA	SALINAS, CA					TV

41	KCBA	SALINAS, CA	13.3	KCBA	FOX	"Fox 35"	TV
42	K38JP-D	SALINAS, CA					TV
43	K38JP-D	SALINAS, CA	38.1	K38JP-D	Educational		TV
44	K38JP-D	SALINAS, CA	38.2	K38JP-D			TV
45	K38JP-D	SALINAS, CA	38.3	K38JP-D	Educational	"MCAET"	TV
46	K38JP-D	SALINAS, CA	38.4	K38JP-D			TV
47	K38JP-D	SALINAS, CA	38.11	K38JP-D			TV
48	K38JP-D	SALINAS, CA	38.12	K38JP-D			TV
49	KMMD-CD	SALINAS, CA	39.1	KMMD-CD	3ABN Latino		TV
50	K46LG-D	MONTEREY, CA	46.3	AZTECA	Azteca America		TV
51	K46LG-D	MONTEREY, CA	46.4	AZTECA2	Infomercials		TV
52	K46LG-D	MONTEREY, CA	46.5	JEWELRY	Jewelry TV		TV
53	K46LG-D	MONTEREY, CA	46.6	AZTECA4	Infomercials		TV
54	KION-TV	MONTEREY, CA	32.3	KION-DT	CBS	"KION 46"	TV
55	KION-TV	MONTEREY, CA	32.4	The CW	CW+	"Central Coast CW"	TV
56	KSMS-TV	MONTEREY, CA	31.1	Uni-HD	Univision		TV
57	KSMS-TV	MONTEREY, CA	31.2	UniMas	UniMás		TV
58	KSMS-TV	MONTEREY, CA	31.3	LATV	LATV		TV
59	KSMS-TV	MONTEREY, CA	31.4				TV
60	KAZU	Pacific Grove					FM
61	KHDC	Chualar	90.9				FM
62	KSPB	Pebble Beach					FM
63	KTOM	Marina					FM
64	KEXA	King City					FM
65	KRML	Carmel					FM
66	KKHK	Carmel	95.5				FM
67	KWAV	Monterey	96.9				FM
68	KLXY	Salinas					FM
69	KLOK	Greenfield					FM
70	KRXA	Carmel Valley					AM
71	KIDD	Monterey	630				AM
72	KKMC	Gonzales	880				AM
73	KDBV	Salinas	980				AM
74	KYAA	Monterey	1200				AM
75	KNRY	Monterey	1240				AM
76	KRML	Carmel	1410				AM
77	KION	Salinas	1460				AM
78	KRKC	King City	1490				AM
79	KTGE	Salinas	1570				AM
80	The Monterey Channel	Monterey	1610				AM

81	Local Emergency Radio Station	Pebble Beach	1620				AM
82	Salinas Radio						Internet Radio
83	The Carmel Pine Cone						Newspaper
84	Cedar Street Times						Newspaper
85	Gonzales Tribune						Newspaper
86	Greenfield News						Newspaper
87	King City Rustler						Newspaper
88	The Monterey County Herald						Newspaper
89	Monterey County Weekly						Newspaper
90	The Salinas Californian						Newspaper
91	El Sol						Newspaper
92	Soledad Bee						Newspaper
93	831 Magazine						Magazine
94	ARTWORKS Magazine						Magazine
95	Carmel Magazine						Magazine
96	Coastal Canine Magazine[3]						Magazine
97	Monterey County Magazine						Magazine
98	West Coast Magazine						Magazine

Source: (i) Radio Locator (ii) Station Index (iii) No Cable

1. <http://radio-locator.com/cgi-bin/locate?select=city&city=Monterey&state=CA>
2. <http://www.stationindex.com/tv/markets/monterey-salinas>
3. <https://nocable.org/availability-report/zip/93944-monterey-ca>

F. Real Estate Organizations

Real Estate Companies, Addresses, Contact Information, Total Agents in Service, and Website Link (2016)

ID	Realty_Companies	Address	Number of Agents	Contact	Contact Person
1	Albers Real Estate	2600 Garden Road, Suite 340, Monterey, CA 93940	2	(831)-372-1922	Hap Albers
2	Berkshire Hathaway	1277 N. Davis Rd. Salinas, CA, 93907	64	(831)-444-8500	Ricardo Jimenez
3	Century 21 Showcase REALTORS	496 Pearl St, Monterey, CA 93940	3	(831)-648-7271	Christine Cristobal
4	El Dorado Realty Company	152 El Dorado St, Monterey, CA 93940		(831)-392-6993	Zach Goldman
5	John G Davi Properties	117 Pearl St, Monterey, CA 93940	5	(831) 646-9988	John G. Davi
6	Mahoney & Associates Commercial Real Estate	501 Abrego St, Monterey, CA 93940	7	(831) 646-1919	John H. Mahoney
7	Monterey Bay Property Management	816 Wave St, Monterey, CA 93940	3	(831) 655-7840	
8	Mont Grove Realty	117 Pearl Street, Monterey, CA 93940	1	(831)-521-5595	"Doree" Doreen L. Hyland
9	Pacific Street Real Estate	799 Pacific St, Monterey, CA 93940	4	(831)-373-8451	Charles Della Sala
10	Phillips Real Estate	337 El Dorado St, Monterey, CA 93940	2	(831)-372-8092	Bill Phillips
11	Shankle Real Estate	261 Webster Street, Monterey, CA 93940	21	(831)-646-1401	Stuart Shankle
12	Cardinalli Realty and Property Management	33 Soledad Dr, Monterey, CA 93940	2	(831)-375-0984	Stephen J Cardinalli
13	Mike Jashinski	24258 Vía Malpaso, Monterey, CA 93940	3	(831) 236-8913	Mike Jashinski
14	Kensington Realty Group, Inc	3600 High Meadow Drive, Carmel, CA 93923	3	(831)-372-4574	Michael Kirch
15	Mangold Property Management	575 Calle Principal, Monterey, CA 93940	5	(831) 372-1338	Thomas Hans Mangold
16	Goldman Realty Company	824 Munras Ave, Suite B2, Monterey, CA 93940	1	(831)-350-0101	Zach Goldman
17	Custom House Realty & Property Management	457 Webster Street, Monterey, CA 93940	3	(831)-649-0102	Nicole N. Amaral
18	Cosentino Realty Company Inc.	535 Foam St # 200, Monterey, CA 93940	2	(831) 646-1107	Anthony Cosentino
19	A&D Property Management and Real Estate	303 Bonifacio Place, Monterey, CA 93940	1	(831) 372-1464	Jim Poulous
20	Monterey Coast Realty	Dolores Street 2SW of Seventh, Carmel-by-the-Sea, CA, USA, 93921	11	(831)-624-2300	Connie Snowdon

Source: (i) Google Search (ii) Respective website of each company (iii) Phone Calls

ID	Realty_Companies	Services	Website
1	Albers Real Estate	Buy or Sale	https://albersrealestate.com/
2	Berkshire Hathaway	Buy or Sale	http://www.berkshirehathaway.com/
3	Century 21 Showcase REALTORS	Buy or Sale	http://c21showcaserealestate.com/
4	El Dorado Realty Company	Buy or Sale or Rental	
5	John G Davi Properties	Buy or Sale or Rental	http://www.johngdavi.com/
6	Mahoney & Associates Commercial Real Estate	Buy or Sale or Rental	http://www.mahoneycommercial.com/
7	Monterey Bay Property Management	Rentals	http://www.montereyrentals.com/
8	Mont Grove Realty	Buy or Sale	http://www.montgroveready.com/
9	Pacific Street Real Estate	Buy or Sale or Rental	https://www.pacificstreetrealestate.com/
10	Phillips Real Estate	Buy or Sale	http://www.billandred.com/
11	Shankle Real Estate	Buy or Sale	http://www.shanklerealestate.com/
12	Cardinalli Realty and Property Management	Buy or Sale or Rental	http://cardinallirealty.com/
13	Mike Jashinski	Buy or Sale	http://www.mikejashinski.com/
14	Kensington Realty Group, Inc	Buy or Sale	http://www.4kr.com/
15	Mangold Property Management	Buy or Sale or Rental	http://www.mangoldproperties.com/
16	Goldman Realty Company	Buy or Sale or Rental	http://www.goldmanrealtycompany.com/
17	Custom House Realty & Property Management	Buy or Sale or Rental	http://www.customhourealty.com/
18	Cosentino Realty Company Inc.	Buy or Sale or Rental	http://www.cosentinorealty.net/
19	A&D Property Management and Real Estate	Buy or Sale or Rental	http://montereycountyrentals.com/
20	Monterey Coast Realty	Buy or Sale	http://www.montereycoastrealty.com/

1. <https://goo.gl/x9Zv63>

Housing: Renters vs. Owners Ratio

Annual Percentage of Owned Housing in U.S., California and Monterey County (2013-2015)

ID	Year	Location	Percentage of Housing United Occupied by Owner
1	2013	United States	63.50%
2	2013	California	53.79%
3	2013	Monterey County, CA	49.32%
4	2013	Salinas, CA Metro Area	49.32%
5	2014	United States	63.10%
6	2014	California	53.73%
7	2014	Monterey County, CA	50.93%

8	2014	Salinas, CA Metro Area	50.93%
9	2015	United States	63.03%
10	2015	California	53.59%
11	2015	Monterey County, CA	49.06%
12	2015	Salinas, CA Metro Area	49.06%

Source: Census Bureau; Dataset: ACS 1-year Estimate

G.Industrial Business Parks

Industrial Business Parks, Contact information, location, and Average Price per Square Foot (2016)

ID	Park Name	Phone	Address	Contact Information	Features
1	Del Rey Oaks	(408) 663-5017	201-203 Calle Del Oaks, Monterey, CA 93940	Eric Radmacher	Retail Frontage
2	Gonzales Agricultural Industrial Business Park	(831) 675-4203	119 Alpin Drive, Gonzales, 93926	Thomas Truskowski	Agricultural production
3	Castroville Industrial Park (Ausonio)	(831) 633-3371	11420 Commercial Pkwy, Castroville, CA 95012	Linda Grier	Manufacturing, assembly, distribution, R&D
4	UC MBEST Center	(831) 582-1020	3239 Imjin Road, Marina, 93933	Sven Davis	R&D
5	Ryan Ranch Office Park	(831) 647-2105	30 Ragsdale Drive, Monterey, 93940	Chanda Chann	Business Office Buildings
6	Firestone Industrial Park	(831) 755-1639	340 El Camino Real South, Salinas, 93901	Greg Findley	Warehouse and office space
7	Soledad Industrial Park	(831) 633-3371	995 Los Coaches Road, Soledad, 93960	Linda	Under Construction
8	Mesa Industrial Park	(831) 385-3285	700 Airport Blvd, King City, 93930	Suzanne Rava	R&D, Manufacturing

ID	Park Name	Total Size	Average size	Purchase Price	Rental Price
1	Del Rey Oaks	12000 sq. feet	421 to 2,700 sq. feet		\$1.60/SF/Month
2	Gonzales Agricultural Industrial Business Park	70 acres			
3	Castroville Industrial Park (Ausonio)	100 acres			
4	UC MBEST Center	26,000 sq. feet			
5	Ryan Ranch Office Park	19,350 sq. feet		\$245.48	\$1.65 /SF/Month
6	Firestone Industrial Park	1,820,000 sq. feet	41,318 SF to 103,221 SF		\$5.04/SF/Yr.
7	Soledad Industrial Park	20 acre		6.5 per SF	
8	Mesa Industrial Park	752,000 sq. feet	39,000 to 80,000 sq. feet		

Source: (i) PS Business Parks (ii) LoopNet (iii) Phone Calls

1. <https://www.psbusinessparks.com/locations/>
2. http://www.loopnet.com/market/CA/Industrial-Properties_in_Monterey-Bay-Area/

III. Financial Capital Data

A. Venture Capital Firms (2016)

Venture Capital Firm Names, Locations, Contact Persona and Number, Partnerships, and Targeted Sectors

ID	Name of the Venture Capital Firms	Address	Phone Numbers	Contact Person
1	Monterey Venture Partners	2818 Congress Road Pebble Beach, CA 93953	(831)-658-0800	Marshall Frank
2	Altura Ventures	9600 Blue Larkspur Lane, Suite 201, Monterey, CA 93940	(831) 595-7501	Lee Lorenzen
3	Paladin Venture Development	225 Lighthouse Ave, Monterey, CA 93940	(415) 305-7698	Charles R. Boggs

ID	Name of the Venture Capital Firms	Targeted sector	Number of People Managing the Company
1	Monterey Venture Partners	Sustainability technologies with a focus on emerging environmental, food, energy technology, and clean technology companies	3
2	Altura Ventures	Technology and software development	2
3	Paladin Venture Development	Technology service, software, and medical device companies	1

ID	Name of the Venture Capital Firms	Number of Deals/Investment	Partnership Organization	Geographical Reach
1	Monterey Venture Partners			Central Coast and Central Valley regions in California
2	Altura Ventures	12	CrossLoop, Living Gluten-Free, UserBliss, JobCoin, KallOut, Ventura Software, Fractal Design Corp, Mac2Win Software, PGSoft, ITEDO Software, Adonomics, and SHOP.COM.	Nationwide
3	Paladin Venture Development	9	Centegy Corp, MuvMe Inc, Simplease, Gynesonics, Vasular Closure Systems, Aalnex, SpineWorks, Xlumena, and Silver Bullet Therapeutics.	Nationwide

Source: Website of the respective firm accessed Fall 2016; Phone Calls

Appendix F-2: Angel Investment Groups

B. Angel Groups, Contact Info, Amount of Assets Invested, Targeted Sectors, Partnerships, and Deals (2016)

ID	Name of the Angel Group	Address	Contact Details	Contact Person
1	Angels By the Sea	4200 Scotts Valley Drive, Suite E, Scotts Valley, CA 95066	admin@angelsbythesea.net	Jason Book
2	Central Coast Angels	Santa Cruz, California	businessplans@centralcoastangels.com	Bud Colligan
3	Keiretsu Forum Pebble Beach	3466 Mt Diablo Blvd., Lafayette, CA 94549	(415) 493-9875	Fred Cohen

ID	Name of the Angel Group	Amount of Assets Invested (in total for 2015)	Number of People Managing the Company	Targeted sector
1	Angels By the Sea	500,000	6	Venture viability
2	Central Coast Angels		20	Technology
3	Keiretsu Forum Pebble Beach	1,000,000,000	17	No specific sector

ID	Name of the Angel Group	Number of Deals/Investment	Partnership Organization	Geographical Reach
1	Angels By the Sea	6		California Based
2	Central Coast Angels	9	Inboard, Indus, Market.Space, NextSpace, PayStand, Predpol, Supply-Shift, WaterCity, and Yardarm.	Monterey Bay Region
3	Keiretsu Forum Pebble Beach	612 (All of California)	Global	Global

Source: Website of the respective firms accessed Fall 2016; Phone Calls

C. Commercial Banks

Commercial Banks, Locations, Contact information, and Leader Information (2016)

ID	Bank Name	Branch Address	Contact #	Monterey HQ	President/Chairperson
1	Monterey County Bank	1127 South Main Street, Salinas, CA 93901	(831) 422-4600	Yes	Charles T. Chrietberg Jr.
2	Monterey County Bank	601 Munras Avenue, Monterey, CA 93940	(831) 649-4600	Yes	Charles T. Chrietberg Jr.
3	Monterey County Bank	542 Lighthouse Avenue, Pacific Grove, CA 93950	(831) 655-4300	Yes	Charles T. Chrietberg Jr.
4	Monterey County Bank	3785 Via Nona Marie #100, Carmel-By-The-Sea, CA 93923	(831) 625-2345	Yes	Charles T. Chrietberg Jr.
5	Chase	291 Alvarado St, Monterey, CA 93940	(831) 373-8402	No	Jamie Dimon
6	Chase	170 Country Club Gate Ctr, Pacific Grove, CA 93950	(831) 373-2904	No	Jamie Dimon
7	Chase	800 Broadway Ave, Seaside, CA 93955	(831) 583-0280	No	Jamie Dimon
8	Chase	San Carlos St and 6th St, Carmel-By-The-Sea, CA 93921	(831) 625-2400	No	Jamie Dimon

9	Chase	569 Lighthouse Ave, Pacific Grove, CA 93950	(831) 647-3215	No	Jamie Dimon
10	Chase	26378 Carmel Rancho Ln., Carmel-By-The-Sea, CA 93923	(831) 624-8224	No	Jamie Dimon
11	Chase	264 Reservation Rd, Marina	(831) 384-8400	No	Jamie Dimon
12	Chase	27845 Berwick Dr, Carmel-By-The-Sea, CA 93923	(831) 625-1313	No	Jamie Dimon
13	Chase	425 Main St., Salinas, CA 93901	(831) 754-5444	No	Jamie Dimon
14	Chase	1596 Constitution Blvd., Salinas, CA 93905	(831) 444-9066	No	Jamie Dimon
15	Chase	1590 N Main St, Salinas, CA 93906	(831) 449-0331	No	Jamie Dimon
16	Chase	800 E Alisal St, Salinas, CA 93905	(831) 754-5422	No	Jamie Dimon
17	Pacific Valley Bank	422 Main Street, Salinas CA 93901	(831) 771-4330	No	Mike Wilsom
18	Pacific Valley Bank	498 Alvarado Street, Monterey CA 93940	(831) 645-6560	No	Mike Wilsom
19	Bank Of The West	1050 Del Monte Ctr, Monterey CA 93940	(831) 373-3215	No	Michael Shepherd
20	Bank Of The West	17 Mile Dr, Pebble Beach, CA 93953	(831) 625-1373	No	Michael Shepherd
21	Wells Fargo Bank	3160 Vista Del Camino Cir, Marina, CA 93933	(831) 384-8221	No	Lloyd H. Dean
22	Wells Fargo Bank	17539 Vierra Canyon Rd, Salinas, CA 93907	(831) 663-9530	No	Lloyd H. Dean
23	Wells Fargo Bank	1903 Natividad Rd, Salinas, CA 93906	(831) 442-7220	No	Lloyd H. Dean
24	Wells Fargo Bank	820 Northridge Shopping Center, Salinas, CA 93906	(831) 449-7281	No	Lloyd H. Dean
25	Wells Fargo Bank	1546 N Main St, Salinas, CA 93906	(831) 442-3102	No	Lloyd H. Dean
26	Wells Fargo Bank	456 S Main St, Salinas, CA 93901	(831) 424-8681	No	Lloyd H. Dean
27	Wells Fargo Bank	1037 S Main St, Salinas, CA 93901	(831) 424-6229	No	Lloyd H. Dean
28	Wells Fargo Bank	447 Canyon Del Rey Blvd, Del Rey Oaks, CA 93940	(831) 392-1681	No	Lloyd H. Dean
29	Wells Fargo Bank	815 Canyon Del Rey Blvd, Del Rey Oaks, CA 93940	(831) 394-4425	No	Lloyd H. Dean
30	Wells Fargo Bank	399 Alvarado St, Monterey CA 93940	(831) 655-0280	No	Lloyd H. Dean
31	Wells Fargo Bank	1160 Forest Ave, Pacific Grove, CA 93950	(831) 375-0974	No	Lloyd H. Dean
32	Wells Fargo Bank	3299 17 Mile Dr, Pebble Beach, CA 93953	(831) 624-8562	No	Lloyd H. Dean
33	Wells Fargo Bank	Ocean Ave & San Carlos, Carmel-By-The-Sea, CA 93921	(831) 624-5302	No	Lloyd H. Dean
34	Wells Fargo Bank	26600 Carmel Center Pl, Carmel-By-The-Sea, CA 93923	(831) 625-2088	No	Lloyd H. Dean

35	Union Bank	495 Washington St, Monterey, CA 93940	(831) 657-1145	No	Stephen E. Cummings
36	Union Bank	1400 Munras Ave, Monterey, CA 93940	(831) 373-3755	No	Stephen E. Cummings
37	Union Bank	580 Lighthouse Ave, Pacific Grove, CA 93950	(831) 657-0174	No	Stephen E. Cummings
38	Union Bank	26380 Carmel Rancho Ln, Carmel-By-The-Sea, CA 93923	(831) 626-5080	No	Stephen E. Cummings
39	Union Bank	1001 S Main St, Salinas, CA 93901	(831) 754-6814	No	Stephen E. Cummings
40	Bank of America	1451 Fremont Blvd, Seaside, CA 93955	(831) 393-3220	No	Brian Moynihan
41	Bank of America	200 E Franklin St, Monterey, CA 93940	(831) 646-5711	No	Brian Moynihan
42	Bank of America	601 Lighthouse Ave, Pacific Grove, CA 93950	(831) 655-4183	No	Brian Moynihan
43	Bank of America	270 Reservation Rd, Marina, CA 93933	(831) 432-1000	No	Brian Moynihan
44	Bank of America	3460 Rio Rd, Carmel-By-The-Sea, CA 93923	(831) 622-2944	No	Brian Moynihan
45	Bank of America	405 S Main St, Salinas, CA 93901	(831) 755-3008	No	Brian Moynihan
46	Bank of America	800 Northridge Shop Ctr, Salinas, CA 93906	(831) 443-7125	No	Brian Moynihan
47	Bank of America	1010 E Alisal St, Salinas, CA 93905	(831) 796-3701	No	Brian Moynihan
48	1st Capital Bank	300 Bonifacio Pl, Monterey, CA 93940	(831) 264-4070	Yes	Thomas E. Meyer
49	1st Capital Bank	1097 S Main St, Salinas, CA 93901	(831) 540-4080	Yes	Thomas E. Meyer
50	Rabobank	1658 Fremont Blvd, Seaside, CA	(831) 394-6900	No	Mark Borrecco
51	Rabobank	439 Alvarado Street, Monterey, CA 93940	(831) 242-2000	No	Mark Borrecco
52	Rabobank	561 Lighthouse Ave, Pacific Grove, CA 93950	(831) 649-5010	No	Mark Borrecco
53	Rabobank	1285 N Davis Rd, Salinas, CA 93907	(831) 784-7700	No	Mark Borrecco
54	Rabobank	301 Main St, Salinas, CA 93901	(831) 422-6642	No	Mark Borrecco
55	Comerica Bank	35 Bonifacio Pl, Monterey, CA 93940	(831) 655-1700	No	Ralph W. Babb Jr.
56	Comerica Bank	7th and 8th, Carmel-By-The-Sea, CA 93921	(831) 624-3367	No	Ralph W. Babb Jr.
57	Comerica Bank	430 S Main St, Salinas, CA 93901	(831) 753-1700	No	Ralph W. Babb Jr.
58	Fremont Bank	26356 Carmel Rancho Ln, Carmel-By-The-Sea, CA 93923	(831) 622-2991	No	Andrew Mastorakis
59	U.S. Bank	1320 S Main St, Salinas, CA 93901	(831) 754-3825	No	Richard K. Davis
60	U.S. Bank	1516 Constitution Blvd, Salinas, CA 93905	(831) 444-3620	No	Richard K. Davis

61	Pinnacle Bank	1276 S Main St, Salinas CA 93901	(831) 422-0400	No	Susan K. Black
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Source: (i) Bank Local (ii) Bank Rate (iii) iBankNet (iv) USBankLocations

1. <http://banklocal.info/locations/ca/1084-monterey-ca>
2. <http://www.bankrate.com/>
3. <http://www.ibanknet.com/index.html>
4. <http://www.usbanklocations.com/>

Commercial Banks, Total Branches, Number of Employees, Capital, and Amount of Loans (2016)

ID	Name of the Bank	Entity Type	Total Branches	Total Employees (all branches)	Capital (2016)	Total Loans (for 2016)
1	Monterey County Bank	State	4	48	\$18,119.00	\$98,149,000.00
2	Monterey County Bank	State	4	48	\$18,119.00	\$98,149,000.00
3	Monterey County Bank	State	4	48	\$18,119.00	\$98,149,000.00
4	Monterey County Bank	State	4	48	\$18,119.00	\$98,149,000.00
5	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
6	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
7	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
8	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
9	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
10	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
11	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
12	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
13	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
14	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
15	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
16	Chase	Federal	5419	184,067	\$190,955,000.00	\$699,705,000,000.00
17	Pacific Valley Bank	State	3	44	\$29,237.00	\$172,504,000.00
18	Pacific Valley Bank	State	3	44	\$29,237.00	\$172,504,000.00
19	Bank Of The West	State	561	10,149	\$8,817,588.00	\$54,954,857,000.00
20	Bank of The West	State	561	10,149	\$8,817,588.00	\$54,954,857,000.00
21	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
22	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
23	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
24	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
25	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
26	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
27	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
28	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
29	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
30	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00

31	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
32	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
33	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
34	Wells Fargo Bank	Federal	6219	234,456	\$156,142,000.00	\$881,729,000,000.00
35	Union Bank	State	116	1,391	\$800,299.00	\$6,085,108,000.00
36	Union Bank	State	116	1,391	\$800,299.00	\$6,085,108,000.00
37	Union Bank	State	116	1,391	\$800,299.00	\$6,085,108,000.00
38	Union Bank	State	116	1,391	\$800,299.00	\$6,085,108,000.00
39	Union Bank	State	116	1,391	\$800,299.00	\$6,085,108,000.00
40	Bank of America	Federal	4718	146,255	\$167,037,000.00	\$767,512,000,000.00
41	Bank of America	Federal	4718	146,255	\$167,037,000.00	\$767,512,000,000.00
42	Bank of America	Federal	4718	146,255	\$167,037,000.00	\$767,512,000,000.00
43	Bank of America	Federal	4718	146,255	\$167,037,000.00	\$767,512,000,000.00
44	Bank of America	Federal	4718	146,255	\$167,037,000.00	\$767,512,000,000.00
45	Bank of America	Federal	4718	146,255	\$167,037,000.00	\$767,512,000,000.00
46	Bank of America	Federal	4718	146,255	\$167,037,000.00	\$767,512,000,000.00
47	Bank of America	Federal	4718	146,255	\$167,037,000.00	\$767,512,000,000.00
48	1st Capital Bank	State	5	73	\$51,469,000.00	\$389,580,000.00
49	1st Capital Bank	State	5	73	\$51,469,000.00	\$389,580,000.00
50	Rabobank	Federal	108	1,521	\$1,659,000.00	\$9,745,000,000.00
51	Rabobank	Federal	108	1,521	\$1,659,000.00	\$9,745,000,000.00
52	Rabobank	Federal	108	1,521	\$1,659,000.00	\$9,745,000,000.00
53	Rabobank	Federal	108	1,521	\$1,659,000.00	\$9,745,000,000.00
54	Rabobank	Federal	108	1,521	\$1,659,000.00	\$9,745,000,000.00
55	Comerica Bank	State	474	7,736	\$8,422,537.00	\$48,021,573,000.00
56	Comerica Bank	State	474	7,736	\$8,422,537.00	\$48,021,573,000.00
57	Comerica Bank	State	474	7,736	\$8,422,537.00	\$48,021,573,000.00
58	Fremont Bank	State	20	841	\$300,618.00	\$2,717,045,000.00
59	U.S. Bank	Federal	3221	68,353	\$44,330,020.00	\$261,694,603,000.00
60	U.S. Bank	Federal	3221	68,353	\$44,330,020.00	\$261,694,603,000.00
61	Pinnacle Bank	State	3	48	\$28,578.00	\$213,048,000.00

Source: (i) Bank Local (ii) Bank Rate (iii) iBankNet (iv) USBankLocations

1. <http://banklocal.info/locations/ca/1084-monterey-ca>
2. <http://www.bankrate.com/>
3. <http://www.ibanknet.com/index.html>
4. <http://www.usbanklocations.com/>

Commercial Bank Assets, Net Income, Net Charge Offs, and Specific Main loan Areas (2016)

ID	Name of the Bank	Assets (2016)	Total Troubled Assets/ Net Charge Off	Net Income (2016)	Main Loan Area
1	Monterey County Bank	\$189,287,000.00	\$321,000.00	\$213,000.00	Real Estate
2	Monterey County Bank	\$189,287,000.00	\$321,000.00	\$213,000.00	Real Estate
3	Monterey County Bank	\$189,287,000.00	\$321,000.00	\$213,000.00	Real Estate
4	Monterey County Bank	\$189,287,000.00	\$321,000.00	\$213,000.00	Real Estate
5	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
6	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
7	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
8	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
9	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
10	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
11	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
12	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
13	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
14	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
15	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
16	Chase	\$2,118,497,000,000.00	\$1,519,000,000.00	\$13,774,000,000.00	Real Estate
17	Pacific Valley Bk	\$248,967,000.00	\$(170,000.00)	\$839,000.00	Real Estate
18	Pacific Valley Bk	\$248,967,000.00	\$(170,000.00)	\$839,000.00	Real Estate
19	Bank of The West	\$82,566,808,000.00	\$86,642,000.00	\$438,285,000.00	Real Estate
20	Bank of The West	\$82,566,808,000.00	\$86,642,000.00	\$438,285,000.00	Real Estate
21	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
22	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
23	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
24	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
25	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
26	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
27	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
28	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
29	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
30	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
31	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
32	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
33	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
34	Wells Fargo Bank	\$1,740,819,000,000.00	\$2,402,000,000.00	\$15,071,000,000.00	Real Estate
35	Union Bank	\$8,242,173,000.00	\$4,706,000.00	\$61,018,000.00	Real Estate

ID	Name of the Bank	Assets (2016)	Total Troubled Assets/Net Charge Off	Net Income (2016)	Main Loan Area
36	Union Bank	\$8,242,173,000.00	\$4,706,000.00	\$61,018,000.00	Real Estate
37	Union Bank	\$8,242,173,000.00	\$4,706,000.00	\$61,018,000.00	Real Estate
38	Union Bank	\$8,242,173,000.00	\$4,706,000.00	\$61,018,000.00	Real Estate
39	Union Bank	\$8,242,173,000.00	\$4,706,000.00	\$61,018,000.00	Real Estate
40	Bank of America	\$1,659,793,000,000.00	\$2,908,000,000.00	\$14,747,000,000.00	Real Estate
41	Bank of America	\$1,659,793,000,000.00	\$2,908,000,000.00	\$14,747,000,000.00	Real Estate
42	Bank of America	\$1,659,793,000,000.00	\$2,908,000,000.00	\$14,747,000,000.00	Real Estate
43	Bank of America	\$1,659,793,000,000.00	\$2,908,000,000.00	\$14,747,000,000.00	Real Estate
44	Bank of America	\$1,659,793,000,000.00	\$2,908,000,000.00	\$14,747,000,000.00	Real Estate
45	Bank of America	\$1,659,793,000,000.00	\$2,908,000,000.00	\$14,747,000,000.00	Real Estate
46	Bank of America	\$1,659,793,000,000.00	\$2,908,000,000.00	\$14,747,000,000.00	Real Estate
47	Bank of America	\$1,659,793,000,000.00	\$2,908,000,000.00	\$14,747,000,000.00	Real Estate
48	1st Capital Bank	\$523,708,000.00	\$(39,000.00)	\$2,038,000.00	Real Estate
49	1st Capital Bank	\$523,708,000.00	\$(39,000.00)	\$2,038,000.00	Real Estate
50	Rabobank	\$14,159,000,000.00	\$(8,000,000.00)	\$55,000,000.00	Real Estate
51	Rabobank	\$14,159,000,000.00	\$(8,000,000.00)	\$55,000,000.00	Real Estate
52	Rabobank	\$14,159,000,000.00	\$(8,000,000.00)	\$55,000,000.00	Real Estate
53	Rabobank	\$14,159,000,000.00	\$(8,000,000.00)	\$55,000,000.00	Real Estate
54	Rabobank	\$14,159,000,000.00	\$(8,000,000.00)	\$55,000,000.00	Real Estate
55	Comerica Bank	\$74,277,561,000.00	\$110,197,000.00	\$345,630,000.00	Commercial and Industrial
56	Comerica Bank	\$74,277,561,000.00	\$110,197,000.00	\$345,630,000.00	Commercial and Industrial
57	Comerica Bank	\$74,277,561,000.00	\$110,197,000.00	\$345,630,000.00	Commercial and Industrial
58	Fremont Bank	\$3,591,810,000.00	\$(1,674,000.00)	\$42,155,000.00	Real Estate
59	U.S. Bank	\$448,401,205,000.00	\$947,068,000.00	\$4,228,935,000.00	Real Estate
60	U.S. Bank	\$448,401,205,000.00	\$947,068,000.00	\$4,228,935,000.00	Real Estate
61	Pinnacle Bank	\$281,730,000.00	\$(562,000.00)	\$1,684,000.00	Real Estate

Source: (i) Bank Local (ii) Bank Rate (iii) iBankNet (iv) USBankLocations

1. <http://banklocal.info/locations/ca/1084-monterey-ca>
2. <http://www.bankrate.com/>
3. <http://www.ibanknet.com/index.html>
4. <http://www.usbanklocations.com/>

D. Philanthropic Organizations

Philanthropic Org. Name, Contact Information, Number of Branches, Total Employees, Assets, Income, Liabilities, Contributions and Government Grants Received, Investments and Objectives (2016)

ID	Philanthropic Firms	Address	Type	Contact Details	Established Year
1	Community Foundation for Monterey County	2354 Garden Road, Monterey, CA 93940	Public	(831) 375-9712	1945
2	Monterey Peninsula Foundation	1 Lower Ragsdale Drive Bldg 3, Ste. 100, Monterey, CA 93940	Public	(831) 649-1533	1937
3	Global Majority	411 Pacific St #318, Monterey, CA 93940	Public	(831) 372-5518	2004
4	Junior League of Monterey County, Inc.	99 Pacific St, Monterey, CA 93940	Public	(831) 375-5356	1963
5	Big Sur Land Trust	509 Hartnell St, Monterey, CA 93940	Public	(831) 625-5523	1978
6	Christine Maries Star Riders	2115 Fremont St, Monterey CA 93940	Public	(831) 646-1941	2006
7	Independent Transportation Network Monterey County	5 Harris Court Bldg A, Monterey, CA 93940	Public	(831) 233-3447	2012
8	United Way of Monterey County	60 Garden Court Suite 350, Monterey, CA 93940	Public	(831) 372-8026	2000
9	Community Human Services	P.O. Box 3076, Monterey, CA 93942	Public	(831) 658-3811	1969
10	Friends of the Monterey Public Library	625 Pacific St, Monterey, CA 93940	Public	(831) 646-5601	2000
11	Offset Project Inc	126 Bonifacio Pl, Monterey, CA 93940	Public	(831) 917-7565	2007
12	Breast Cancer Assistance Group of Monterey County	P.O. Box 221582, Carmel, CA 93922	Public	(831) 649-6365	1997
13	Hospice Giving Foundation	80 Garden Ct, Monterey, CA 93940	Public	(831) 333-9023	1997
14	Frisone Family Foundation	409 Washington St, Monterey, CA 93940	Public	(831) 372-3309	2006
15	Nancy Buck Ransom Foundation	550 Camino El Estero #201, Monterey, CA 93940	Public	(831) 375-3311	1979
16	Old Monterey Foundation	98 Del Monte Ave, Suite 201, Monterey, CA 93940	Public	(831) 346-3030	2011
17	Cannery Row Foundation	65 Prescott Ave, Monterey, CA 93940	Public	(831) 372-8512	1983
18	Monterey Peninsula College Foundation	980 Fremont St, Monterey, CA 93940	Public	(831) 655-5507	1994
19	Society for the Prevention of Cruelty to Animals for Monterey County	P.O. Box 3058, Monterey, CA 93942	Public	(831) 264-5420	1905
20	Maher Foundation	345 Kolb St, Monterey, CA 93940	Private	(831) 372-0129	2010
21	Kent and St Clair Mitchell Charitable Foundation	30 Bonifacio Plaza, Monterey, CA 93940	Private	(831) 373-4131	2010

ID	Philanthropic Firms	Branches Monterey	Employees	Assets	Income	Expenses
1	Community Foundation for Monterey County	2	26	\$173,143,482.00	\$15,958,076.00	\$14,117,771.00
2	Monterey Peninsula Foundation	1	15	\$42,346,569.00	\$25,025,423.00	\$23,761,496.00
3	Global Majority	1	9	\$28,238.00	\$67,194.00	\$58,496.00
4	Junior League of Monterey County, Inc.	1	9	\$356,865.00	\$145,956.00	\$182,896.00
5	Big Sur Land Trust	1	17	\$37,262,022.00	\$3,122,586.00	\$3,985,081.00
6	Christine Maries Star Riders	1	8	\$185,914.00	\$215,408.00	\$135,640.00
7	Independent Transportation Network Monterey County	1	2	\$41,743.00	\$215,688.00	\$243,233.00
8	United Way of Monterey County	1	24	\$2,626,278.00	\$3,073,121.00	\$2,934,893.00
9	Community Human Services	1	25	\$3,795,578.00	\$4,272,506.00	\$4,305,555.00
10	Friends of the Monterey Public Library	1		\$40,483.00	\$75,966.00	
11	Offset Project Inc	1	9	\$34,406.00	\$470,097.00	\$475,525.00
12	Breast Cancer Assistance Group of Monterey County	1	7	\$42,846.00	\$41,117.00	\$31,793.00
13	Hospice Giving Foundation	1	9	\$30,990,347.00	\$5,100,673.00	\$2,470,702.00
14	Frisone Family Foundation	1	1	\$1,151,616.00	\$6,088.00	\$55,776.00
15	Nancy Buck Ransom Foundation	1	6	\$45,070,293.00	\$12,258,862.00	\$2,254,769.00
16	Old Monterey Foundation	1	10	\$37,769.00	\$87,641.00	\$38,936.00
17	Cannery Row Foundation	1	4	\$-00	\$2,845.00	
18	Monterey Peninsula College Foundation	1	28	\$5,685,821.00	\$1,653,534.00	\$1,402,969.00
19	Society for the Prevention of Cruelty to Animals for Monterey County	1	100	\$32,731,675.00	\$7,384,654.00	\$6,481,420.00
20	Maher Foundation	1	5	\$698,894.00	\$300,000.00	\$280,460.00
21	Kent and St Clair Mitchell Charitable Foundation	1	3	\$290,863.00	\$102,871.00	\$15,885.00

ID	Philanthropic Firms	Liabilities	Contributions Received	Government Grants	Program Services Revenues
1	Community Foundation for Monterey County	\$27,973,118.00	\$11,973,720.00	\$-00	\$190,626.00
2	Monterey Peninsula Foundation	\$3,429,138.00	\$1,734,872.00	\$-00	\$20,205,430.00
3	Global Majority		\$27,774.00	\$-00	\$39,420.00
4	Junior League of Monterey County, Inc.	\$59,322.00	\$14,879.00	\$-00	\$49,498.00
5	Big Sur Land Trust	\$3,038,295.00	\$2,424,448.00	\$-00	\$3,000,000.00
6	Christine Maries Star Riders	\$-00	\$68,092.00	\$-00	\$-00
7	Independent Transportation Network Monterey County	\$59,968.00	\$110,152.00	\$-00	\$105,536.00
8	United Way of Monterey County	\$455,053.00	\$2,694,063.00	\$362,196.00	\$7,000.00
9	Community Human Services	\$1,348,535.00	\$332,514.00	\$3,518,803.00	\$410,423.00
10	Friends of the Monterey Public Library				\$-00
11	Offset Project Inc	\$29,664.00	\$78,322.00	\$77,245.00	\$314,530.00
12	Breast Cancer Assistance Group of Monterey County	\$1.00	\$90,616.00	\$-00	\$-00
13	Hospice Giving Foundation	\$733,122.00	\$3,440,306.00	\$-00	\$-00
14	Frisone Family Foundation	\$-00		\$-00	\$-00
15	Nancy Buck Ransom Foundation	\$183,450.00	\$-00	\$-00	\$-00
16	Old Monterey Foundation	\$5,000.00	\$57,655.00	\$-00	\$29,986.00
17	Cannery Row Foundation		\$410.00	\$-00	\$2,300.00
18	Monterey Peninsula College Foundation	\$1,183,572.00	\$1,535,800.00	\$-00	\$-00
19	Society for the Prevention of Cruelty to Animals for Monterey County	\$1,813,759.00	\$4,927,560.00	\$-00	\$1,874,493.00
20	Maher Foundation	\$-00	\$655,000.00	\$-00	\$-00
21	Kent and St Clair Mitchell Charitable Foundation	\$22,055.00	\$100,000.00	\$-00	\$-00

ID	Philanthropic Firms	Investments	Other Inc	Objectives
1	Community Foundation for Monterey County	\$3,679,195.00	\$-00	Motivating all kinds of philanthropic activities
2	Monterey Peninsula Foundation	\$2,698,620.00	\$386,501.00	Awards grants to nonprofit organizations in areas of Arts & Culture, Community & Environment, Education, Health & Human Services, and Youth.
3	Global Majority	\$-00	\$-00	Create an international network of conflict resolution practitioners through education, training, and advocacy.
4	Junior League of Monterey County, Inc.	\$21.00	\$-00	To promote voluntarism, develop the potential of women and improve the community through the effective action and leadership of trained volunteers.
5	Big Sur Land Trust	\$574,214.00	\$-00	To conserve significant lands and water of California's Central Coast
6	Christine Maries Star Riders	\$-00	\$-00	Provides therapeutic riding experiences and social opportunities for children with physical, mental, emotional, behavioral and social disabilities
7	Independent Transportation Network Monterey County	\$-00	\$-00	Provide low-cost transportation services to seniors and visually impaired residents.
8	United Way of Monterey County	\$9,208.00	\$-00	Engage the community and focus resources to improve lives in Monterey County
9	Community Human Services	\$4,920.00	\$-00	Providing substance abuse, mental health counseling, and recovery services to middle and low income individuals and families in Monterey County.
10	Friends of the Monterey Public Library	\$-00	\$-00	Support the Monterey Public Library Board of Trustees in fulfilling its goals and objectives
11	Offset Project Inc	\$-00	\$-00	To offset environmental impact through education, collaboration, and grassroots initiatives
12	Breast Cancer Assistance Group of Monterey County	\$5.00	\$-00	Supporting women with breast cancer
13	Hospice Giving Foundation	\$1,739,946.00	\$-00	For the community supporting of end of life care
14	Frisone Family Foundation	\$6,564.00	\$-00	Private Grantmaking Foundations
15	Nancy Buck Ransom Foundation	\$662,854.00	\$-00	Supporting organizations and programs in the fields of youth and education to make a difference for future generations.
16	Old Monterey Foundation	\$-00	\$-00	Promote artistic, cultural and historic environment of historic Downtown Monterey, California.
17	Cannery Row Foundation	\$-00	\$135.00	Preserve historical and literacy of Cannery Row and celebrate the unique multi-culture of Cannery Row.
18	Monterey Peninsula College Foundation	\$117,734.00	\$-00	Help students achieve their educational goals.
19	Society for the Prevention of Cruelty to Animals for Monterey County	\$-00	\$-00	Assure compassionate and humane treatment of all animals in Monterey County
20	Maher Foundation	\$-00	\$-00	Private Foundation

21	Kent and St Clair Mitchell Charitable Foundation	\$2,871.00	\$-00	Private Foundation
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Source: (i) County of Monterey (ii) Great Nonprofits (iii) GuideStar

1. <http://www.co.monterey.ca.us/how-do-i/find/non-profit-organizations>
2. <https://greatnonprofits.org/city/monterey/CA>
3. <https://www.guidestar.org/Home.aspx>

E. Government

Name of Government Program, Objectives, Total # of Loans Approved, Total # of Loans Disbursed (2014)

ID	Name of the Government Program	Objective	Number of loans approved for the year 2014	Amount of Loans given out for the year 2014
1	7(a) Loan Program	Guarantee loans for start-ups and small businesses	126	133 million
2	CAPLines	Help small businesses meet their short-term and cyclical working capital needs		
3	Export Express Loan Program	Any business, as long as the business can demonstrate the loan will support export activities.	124	23.5 million
4	Export Working Capital Program	Helping small business exporters develop or expand export activities.	185	307.4 million
5	International Trade Loan Program	Helping small business exporters develop or expand export activities.	192	282.9 million
6	Microloan Program	Helping small businesses and certain not-for-profit childcare centers.		
7	Farm Loan	Operating capital and mortgage loans to family farms		
8	Monterey County Revolving Loan	Loans for Monterey County businesses		
9	CDC/504	Providing affordable long term, fixed-rate financing to help healthy, expanding small and medium sized businesses grow	51	51 million
10	Disaster Loans	Providing low-interest disaster loans to businesses of all sizes		
11	Small/Rural Lender Advantage Loan	Businesses located in rural communities	2	0.3 million
12	Community Advantage Loan	Loan program helping meet the credit, management, and technical assistance needs of small businesses in underserved markets.	9	1.3 million
13	Small Loan Advantage	Loan program that expanding access to capital for small businesses in underserved communities	154	25.4 million
14	Patriot Express Loans	For Veterans only	5	0.7 million
15	SBA Express	Typically, business with low credit who need loans for their business	407	52.9 million

Source: Congressional Research Service

1. <http://nationalaglawcenter.org/wp-content/uploads/assets/crs/R43155.pdf>

F. Business Organizations & Associations

Business Organizations & Associations, Contact Information, Targeted Sectors, & Organization Size (2016)

ID	Name	Address	Contact Details	Contact Person
1	Old Monterey Business Association	98 Del Monte Avenue, Suite 201, Monterey, CA 93940	(831)-655-8070	Rick Johnson
2	Apartment Assoc. of Monterey County	975 Cass Street, Monterey, CA 93940	(831) 649-4704	Steven Romberg
3	Del Monte Center	1410 Del Monte Center, Monterey, CA 93940	(831) 373-2705	
4	Cannery Row Company	555 Abrego Street, Monterey, CA 93940	(831) 649-6690	Ted Balestreri
5	Downtown Campbell Business Association	Campbell, CA 95009	(408)-364-1900	
6	Monterey Peninsula Chamber of Commerce	243 El Dorado St, Suite 200, Monterey, CA 93940	(831) 648-5350	Jody Hansen
7	Monterey County Business Council	3180 Imjin Road, Suite 102, Marina, CA 93933	(831) 216-3000	Mary Ann Leffel
8	Fisherman's Wharf Association	1 Old Fisherman's Wharf, Monterey, CA 93940	(831) 373-3337	Mary Alice Cerrito Fettis
9	Cannery Row Business Improvement District	65 Prescott Ave, Monterey, CA 93940	(831) 626-8636	Bonnie Adams
10	Monterey Commercial Property Owners Association (MCPOA)	P.O. Box 1953, Monterey, CA 93942	(831) 375-1853	Bob Massaro
11	Monterey County Hospitality Association	P.O. Box 223542, Carmel, CA 93922	(831) 626-4269	Chris Chidlaw
12	New Monterey Business Association	98 Del Monte Avenue, Suite 201, Monterey, CA 93940	(831) 655-8070	Rick Johnson

ID	Name	Targeted Sector	Size of Organization (Employees)
1	Old Monterey Business Association	Promotion of Old Monterey Area and Tourism	21
2	Apartment Assoc. of Monterey County	Provide information regarding Apartments and Owners	
3	Del Monte Center	Manages Del Monte Center	
4	Cannery Row Company	Promotion real estate through culture and life at Cannery Row	19
5	Downtown Campbell Business Association	Improve commercial and social climate	
6	Monterey Peninsula Chamber of Commerce	Serving as a leading business voice on public policy.	19
7	Monterey County Business Council	Business advocacy, economic development, and work ready community.	13
8	Fisherman's Wharf Association	Promotes social life, events, and programs in Monterey Fisherman's Wharf	
9	Cannery Row Business Improvement District	Improve business opportunities and prospects at Cannery Row	

10	Monterey Commercial Property Owners Association (MCPOA)	Provides Communication, Coordination, Leadership and Advocacy for Property Owners and Business Interests.	22
11	Monterey County Hospitality Association	Promote the hospitality industry in the Monterey County.	39
12	New Monterey Business Association	Create economic vitality, building community, and reaffirming the spirit of New Monterey.	13

Source: (i) City of Monterey (ii) Manta (iii) Buzzfile (iv) LinkedIn (v) Phone Calls

1. <http://www.co.monterey.ca.us/government/departments-a-h/economic-development/location-and-expansion/small-business-assistance#ColumnUserControl2>
2. <http://www.manta.com/>
3. <http://www.buzzfile.com/>
4. <https://www.linkedin.com>

G. Business Development

Business Development Organizations, Contact information, Partnerships, and Official Website (2016)

BDID	BDName	Partnership Organization	Address	Contact Person
1	CSUMB Small Business Development Center	California State University Monterey Bay	106 Lincoln Avenue, Salinas, CA 93901	Cynthia Merzon
2	Institute for Innovation and Economic Development, CSUMB	California State University Monterey Bay	3052 Divarty Street, 2nd Floor, Seaside, CA 93955	Dr. Brad Barbeau
3	Monterey County Economic Development Department	County of Monterey	168 West Alisal Street, 3rd Floor, Salinas, CA 93901	Dave Spaur
4	Steinbeck Innovation	Several Organizations	1172 South Main Street. No 150, Salinas, CA 93901	
5	Agriculture and Land-Based Training Association	USDA	1700 Old Stage Road, Salinas, CA 93912	Christopher Brown
6	Small Business Development Center	Cabrillo College	6500 Soquel Drive, Bldg 2100c, Aptos, CA 95003	Teresa Thomae
7	California Coastal Rural Development Corporation	Several Organizations	221 Main St Suite 301, Salinas, CA 93901	Karl Zalazowski
8	SCORE Monterey Bay	US Small Business Administration	565 Hartnell St #2191 Monterey, CA 93940	W. Kenneth Yancey
9	Capitola-Soquel Chamber of Commerce		716 G Capitola Ave, Capitola, CA 95010	Toni Castro

BDID	BDName	Email	Contact Details	Website
1	CSUMB Small Business Development Center	sbdc@csumb.edu	(831) 422-6232	https://csumb.edu/sbdc
2	Institute for Innovation and Economic Development	innovation@csumb.edu	(831) 582-3230	https://csumb.edu/iied
3	Monterey County Economic Development Department	aldrichj@co.monterey.ca.us	(831) 759-6644	https://www.co.monterey.ca.us/government/departments-a-h/economic-development#widget_1917_6712_4800
4	Steinbeck Innovation	info@steinbeckinnovation.org	(831) 298-0053	http://steinbeckinnovation.org/
5	Agriculture and Land-Based Training Association	chris@albafarmers.org	(831) 758-1469	http://www.albafarmers.org/
6	Small Business Development Center	tethomae@cabrillo.edu	(831) 479-6136	https://www.cabrillo.edu/services/extension/sbdc.html
7	California Coastal Rural Development Corporation	karl_zalazowski@calcoastal.org	(831) 676-2013	http://www.calcoastal.org/
8	SCORE Monterey Bay	help@score.org	(831) 566-2733	https://montereybay.score.org/
9	Capitola-Soquel Chamber of Commerce	toni@capitolachamber.com	(831) 475-6522	http://www.capitolachamber.com/

Source: Website of the respective organizations accessed Fall 2016

IV. Social, Organizational and Cultural Capital

A. Taxes

Appendix G-1.1: Income Tax (Single, Married)
Income Tax Rates for Single or married individuals in California (2017)

ID	State	Rates	Single Brackets (Of amount over)	Married Filing Jointly Brackets (Of amount over)	Standard Deduction (Single)	Standard Deduction (Couple)
1	California	1.00%	\$0.00	\$0.00	\$4,129.00	\$8,258.00
2	California	2.00%	\$8,015.00	\$16,030.00	\$4,129.00	\$8,258.00
3	California	4.00%	\$19,001.00	\$38,002.00	\$4,129.00	\$8,258.00
4	California	6.00%	\$29,989.00	\$59,978.00	\$4,129.00	\$8,258.00
5	California	8.00%	\$41,629.00	\$83,258.00	\$4,129.00	\$8,258.00
6	California	9.30%	\$52,612.00	\$105,224.00	\$4,129.00	\$8,258.00
7	California	10.30%	\$268,750.00	\$537,500.00	\$4,129.00	\$8,258.00
8	California	11.30%	\$322,499.00	\$644,998.00	\$4,129.00	\$8,258.00
9	California	12.30%	\$537,498.00	\$1,000,000.00	\$4,129.00	\$8,258.00
10	California	13.30%	\$1,000,000.00	\$1,052,886.00	\$4,129.00	\$8,258.00

ID	State	Personal Exemption (Single)	Personal Exemption (Couple)	Personal Exemption (Dependent)
1	California	\$111.00	\$222.00	\$344.00
2	California	\$111.00	\$222.00	\$344.00
3	California	\$111.00	\$222.00	\$344.00
4	California	\$111.00	\$222.00	\$344.00
5	California	\$111.00	\$222.00	\$344.00
6	California	\$111.00	\$222.00	\$344.00
7	California	\$111.00	\$222.00	\$344.00
8	California	\$111.00	\$222.00	\$344.00
9	California	\$111.00	\$222.00	\$344.00
10	California	\$111.00	\$222.00	\$344.00

Source: (i) Money-Zine (ii) Tax Foundation

1. <http://www.money-zine.com/financial-planning/tax-shelter/state-income-tax-rates/>
2. <https://taxfoundation.org/state-individual-income-tax-rates-brackets-2017/>

Household Income Tax Rates for the State of California (2017)

ID	State	Rates	Household Brackets (Of amount over)
1	California	1.00%	\$0.00
2	California	2.00%	\$16,041.00
3	California	4.00%	\$38,004.00
4	California	6.00%	\$48,991.00
5	California	8.00%	\$60,631.00
6	California	9.30%	\$71,616.00
7	California	10.30%	\$365,500.00
8	California	11.30%	\$438,600.00
9	California	12.30%	\$730,998.00
10	California	13.30%	\$1,000,000.00

Source: (i) Money-Zine (ii) Tax Foundation

1. <http://www.money-zine.com/financial-planning/tax-shelter/state-income-tax-rates/>
2. <https://taxfoundation.org/state-individual-income-tax-rates-brackets-2017/>

Nationwide Income Tax Rates (2016)

ID	State	Maximum Income Tax (2016)
1	Alabama	5.00%
2	Alaska	0.00%
3	Arizona	4.54%
4	Arkansas	6.90%
5	California	13.30%
6	Colorado	4.63%
7	Connecticut	6.99%
8	Delaware	6.60%
9	Florida	0.00%
10	Georgia	6.00%
11	Hawaii	8.25%
12	Idaho	7.40%

13	Illinois	3.75%
14	Indiana	3.30%
15	Iowa	8.98%
16	Kansas	4.60%
17	Kentucky	6.00%
18	Louisiana	6.00%
19	Maine	7.15%
20	Maryland	5.75%
21	Massachusetts	5.10%
22	Michigan	4.25%
23	Minnesota	9.85%
24	Mississippi	5.00%
25	Missouri	6.00%
26	Montana	6.90%
27	Nebraska	6.84%
28	Nevada	0.00%
29	New Hampshire	5.00%
30	New Jersey	8.97%
31	New Mexico	4.90%
32	New York	2.00%
33	North Carolina	4.00%
34	North Dakota	3.51%
35	Ohio	3.50%
36	Oklahoma	3.20%
37	Oregon	4.50%
38	Pennsylvania	5.90%
39	Rhode Island	8.82%
40	South Carolina	1.75%
41	South Dakota	0.00%
42	Tennessee	8.97%
43	Texas	0.00%
44	Utah	3.20%
45	Vermont	5.25%
46	Virginia	8.82%
47	Washington	0.00%
48	West Virginia	2.90%
49	Wisconsin	2.48%
50	Wyoming	0.00%
51	DC	2.00%

Source: (i) Money-Zine (ii) Tax Foundation

1. <http://www.money-zine.com/financial-planning/tax-shelter/state-income-tax-rates/>
2. <https://taxfoundation.org/state-individual-income-tax-rates-brackets-2017/>

Tax Credits in the State of California (2017)

ID	Name	Maximum Credit Amount
1	California Earned Income Tax Credit (Cal EITC)	13870
2	Nonrefundable Renter's Credit	\$60-\$120
3	Senior Head of Household Credit	1300

Source: (i) Money-Zine (ii) Tax Foundation

1. <http://www.money-zine.com/financial-planning/tax-shelter/state-income-tax-rates/>
2. <https://taxfoundation.org/state-individual-income-tax-rates-brackets-2017/>

Comparison of Average Property Tax Rates in Monterey County, CA and USA

ID	Location	Average Tax Rate
1	Monterey County	0.773%
2	California	0.810%
3	National	1.100%

Source: Smart Asset

1. <https://smartasset.com/taxes/california-property-tax-calculator>

Average Annual Property Tax Payments and Tax Rates By CA County (2016)

ID	County	Median Home Value	Median Annual Property Tax Payment	Average Effective Property Tax Rate
1	Alameda	\$493,800	\$4,324	0.88%
2	Alpine	\$333,600	\$1,945	0.58%
3	Amador	\$270,500	\$2,080	0.77%
4	Butte	\$225,900	\$1,663	0.74%
5	Calaveras	\$254,800	\$2,211	0.87%
6	Colusa	\$181,600	\$1,438	0.79%
7	Contra Costa	\$404,000	\$3,883	0.96%
8	Del Norte	\$198,400	\$1,463	0.74%
9	El Dorado	\$359,500	\$2,920	0.81%
10	Fresno	\$195,400	\$1,726	0.88%
11	Glenn	\$217,700	\$1,526	0.70%
12	Humboldt	\$288,300	\$1,789	0.62%
13	Imperial	\$147,300	\$1,379	0.94%
14	Inyo	\$236,100	\$1,606	0.68%
15	Kern	\$161,700	\$1,810	1.12%
16	Kings	\$176,900	\$1,423	0.80%
17	Lake	\$183,600	\$1,586	0.86%
18	Lassen	\$185,500	\$1,449	0.78%
19	Los Angeles	\$420,200	\$3,301	0.79%
20	Madera	\$182,000	\$1,613	0.89%
21	Marin	\$781,900	\$6,099	0.78%
22	Mariposa	\$235,000	\$1,686	0.72%
23	Mendocino	\$323,600	\$2,107	0.65%
24	Merced	\$146,400	\$1,442	0.98%

25	Modoc	\$164,100	\$1,183	0.72%
26	Mono	\$344,500	\$2,328	0.68%
27	Monterey	\$362,400	\$2,818	0.78%
28	Napa	\$428,600	\$3,498	0.82%
29	Nevada	\$357,300	\$2,929	0.82%
30	Orange	\$519,600	\$3,703	0.71%
31	Placer	\$342,000	\$3,481	1.02%
32	Plumas	\$243,700	\$1,573	0.65%
33	Riverside	\$231,000	\$2,603	1.13%
34	Sacramento	\$234,200	\$2,225	0.95%
35	San Benito	\$343,000	\$3,416	1.00%
36	San Bernardino	\$222,300	\$2,052	0.92%
37	San Diego	\$402,100	\$3,144	0.78%
38	San Francisco	\$744,600	\$4,949	0.66%
39	San Joaquin	\$208,000	\$2,211	1.06%
40	San Luis Obispo	\$426,600	\$3,120	0.73%
41	San Mateo	\$722,200	\$4,977	0.69%
42	Santa Barbara	\$453,000	\$3,049	0.67%
43	Santa Clara	\$645,600	\$5,121	0.79%
44	Santa Cruz	\$557,500	\$3,797	0.68%
45	Shasta	\$220,000	\$1,661	0.76%
46	Sierra	\$231,400	\$1,429	0.62%
47	Siskiyou	\$200,800	\$1,359	0.68%
48	Solano	\$262,400	\$2,550	0.97%
49	Sonoma	\$407,400	\$3,244	0.80%
50	Stanislaus	\$172,900	\$1,758	1.02%
51	Sutter	\$188,500	\$1,930	1.02%
52	Tehama	\$177,100	\$1,297	0.73%
53	Trinity	\$257,400	\$1,384	0.54%
54	Tulare	\$163,100	\$1,390	0.85%
55	Tuolumne	\$269,400	\$1,738	0.65%
56	Ventura	\$442,200	\$3,515	0.79%
57	Yolo	\$314,300	\$2,912	0.93%
58	Yuba	\$171,000	\$1,633	0.95%

Source: Tax Rates.org

1. <http://www.tax-rates.org/california/property-tax>

Sales Tax Comparison of Monterey County Cities (2017)

ID	City	Sales Tax	County (April 1, 2017)
1	Aromas	7.750%	Monterey
2	Big Sur	7.750%	Monterey
3	Bradley	7.750%	Monterey
4	Camp Roberts	7.750%	Monterey
5	Carmel	8.750%	Monterey
6	Carmel Rancho	7.750%	Monterey
7	Carmel Valley	7.750%	Monterey
8	Castroville	7.750%	Monterey
9	Chualar	7.750%	Monterey
10	Del Monte Grove (Monterey*)	8.750%	Monterey
11	Del Rey Oaks	9.250%	Monterey
12	Fort Ord	7.750%	Monterey
13	Fort Ord (Marina*)	8.750%	Monterey
14	Fort Ord (Seaside*)	8.750%	Monterey
15	Gonzales	8.250%	Monterey
16	Greenfield	9.500%	Monterey
17	Jolon	7.750%	Monterey
18	King City	8.250%	Monterey
19	Lockwood	7.750%	Monterey
20	Lucia	7.750%	Monterey
21	Marina	8.750%	Monterey
22	Monterey	8.750%	Monterey
23	Moss Landing	7.750%	Monterey
24	Pacific Grove	8.750%	Monterey
25	Pajaro	7.750%	Monterey
26	Parkfield	7.750%	Monterey
27	Pebble Beach	7.750%	Monterey
28	Presidio of Monterey (Monterey*)	8.750%	Monterey
29	Priest Valley	7.750%	Monterey
30	Prunedale	7.750%	Monterey
31	Royal Oaks	7.750%	Monterey
32	Salinas	9.250%	Monterey
33	San Ardo	7.750%	Monterey
34	San Lucas	7.750%	Monterey
35	Sand City	8.750%	Monterey
36	Seaside	8.750%	Monterey
37	Soledad	8.750%	Monterey
38	Spreckels	7.750%	Monterey
39	U.S. Naval Postgrad School (Monterey*)	8.750%	Monterey

Source: Inside Gov.com

1. <http://california-sales-tax-rate.insidegov.com/d/d/Monterey>

Comparison of the Sales Tax for Every County in California (2017)

ID	City	Sales Tax (April 1, 2017)	Counties in California
1	Alameda*	9.250%	Alameda
2	Albany*	9.750%	Alameda
3	Army Terminal	9.250%	Alameda
4	Ashland	9.250%	Alameda
5	Berkeley*	9.250%	Alameda
6	Bradford	9.250%	Alameda
7	Castro Valley	9.250%	Alameda
8	Cresta Blanca	9.250%	Alameda
9	Dublin*	9.250%	Alameda
10	Elmwood	9.250%	Alameda
11	Emeryville*	9.250%	Alameda
12	Fremont*	9.250%	Alameda
13	Government Island	9.250%	Alameda
14	Hayward*	9.750%	Alameda
15	Heyer	9.250%	Alameda
16	Landscape	9.250%	Alameda
17	Livermore*	9.250%	Alameda
18	Naval Air Station (Alameda*)	9.250%	Alameda
19	Naval Hospital (Oakland*)	9.250%	Alameda
20	Naval Supply Center (Oakland*)	9.250%	Alameda
21	Newark*	9.750%	Alameda
22	Oakland*	9.250%	Alameda
23	Piedmont*	9.250%	Alameda
24	Pleasanton*	9.250%	Alameda
25	San Leandro*	9.750%	Alameda
26	San Lorenzo	9.250%	Alameda
27	South Shore (Alameda*)	9.250%	Alameda
28	Sunol	9.250%	Alameda
29	Union City*	9.750%	Alameda
30	Warm Springs (Fremont*)	9.250%	Alameda
31	Bear Valley	7.250%	Alpine
32	Hope Valley (Forest Camp)	7.250%	Alpine
33	Kirkwood	7.250%	Alpine
34	Lake Alpine	7.250%	Alpine
35	Markleeville	7.250%	Alpine
36	Woodfords	7.250%	Alpine
37	Amador City*	7.750%	Amador
38	Bear River Lake	7.750%	Amador
39	Drytown	7.750%	Amador
40	Fiddletown	7.750%	Amador
41	Ione*	7.750%	Amador
42	Jackson*	7.750%	Amador
43	Kit Carson	7.750%	Amador
44	Martell	7.750%	Amador

45	Pine Grove	7.750%	Amador
46	Pioneer	7.750%	Amador
47	Plymouth*	7.750%	Amador
48	River Pines	7.750%	Amador
49	Silver Lake	7.750%	Amador
50	Sutter Creek*	7.750%	Amador
51	Volcano	7.750%	Amador
52	Bangor	7.250%	Butte
53	Berry Creek	7.250%	Butte
54	Biggs*	7.250%	Butte
55	Butte Meadows	7.250%	Butte
56	Chico*	7.250%	Butte
57	Clipper Mills	7.250%	Butte
58	Cohasset	7.250%	Butte
59	Durham	7.250%	Butte
60	Feather Falls	7.250%	Butte
61	Forbestown	7.250%	Butte
62	Forest Ranch	7.250%	Butte
63	Gridley*	7.250%	Butte
64	Magalia	7.250%	Butte
65	Nelson	7.250%	Butte
66	Oroville*	7.250%	Butte
67	Palermo	7.250%	Butte
68	Paradise*	7.750%	Butte
69	Pulga	7.250%	Butte
70	Richardson Springs	7.250%	Butte
71	Richvale	7.250%	Butte
72	Stirling City	7.250%	Butte
73	Yankee Hill	7.250%	Butte
74	Altaville	7.250%	Calaveras
75	Angels Camp*	7.250%	Calaveras
76	Arnold	7.250%	Calaveras
77	Avery	7.250%	Calaveras
78	Burson	7.250%	Calaveras
79	Camp Connell	7.250%	Calaveras
80	Campo Seco	7.250%	Calaveras
81	Copperopolis	7.250%	Calaveras
82	Douglas Flat	7.250%	Calaveras
83	Glencoe	7.250%	Calaveras
84	Hathaway Pines	7.250%	Calaveras
85	Mokelumne Hill	7.250%	Calaveras
86	Mountain Ranch	7.250%	Calaveras
87	Murphys	7.250%	Calaveras
88	Rail Road Flat	7.250%	Calaveras
89	San Andreas	7.250%	Calaveras
90	Sheep ranch	7.250%	Calaveras

91	Vallecito	7.250%	Calaveras
92	Valley Springs	7.250%	Calaveras
93	Wallace	7.250%	Calaveras
94	West Point	7.250%	Calaveras
95	White Pines	7.250%	Calaveras
96	Wilseyville	7.250%	Calaveras
97	Arbuckle	7.250%	Colusa
98	College City	7.250%	Colusa
99	Colusa*	7.250%	Colusa
100	Delevan	7.250%	Colusa
101	Grimes	7.250%	Colusa
102	Maxwell	7.250%	Colusa
103	Princeton	7.250%	Colusa
104	Sites	7.250%	Colusa
105	Stonyford	7.250%	Colusa
106	Williams*	7.750%	Colusa
107	Alamo	8.250%	Contra Costa
108	Antioch*	8.750%	Contra Costa
109	Bay Point (formally West Pittsburg)	8.250%	Contra Costa
110	Bethel Island	8.250%	Contra Costa
111	Black Hawk	8.250%	Contra Costa
112	Brentwood*	8.250%	Contra Costa
113	Byron	8.250%	Contra Costa
114	Canyon	8.250%	Contra Costa
115	Clayton*	8.250%	Contra Costa
116	Concord*	8.750%	Contra Costa
117	Crockett	8.250%	Contra Costa
118	Danville*	8.250%	Contra Costa
119	Diablo	8.250%	Contra Costa
120	Discovery Bay	8.250%	Contra Costa
121	Dollar Ranch	8.250%	Contra Costa
122	El Cerrito*	9.750%	Contra Costa
123	El Sobrante	8.250%	Contra Costa
124	Fairmount	8.250%	Contra Costa
125	Hercules*	8.750%	Contra Costa
126	Kensington	8.250%	Contra Costa
127	Knightsen	8.250%	Contra Costa
128	Lafayette*	8.250%	Contra Costa
129	Martinez*	8.750%	Contra Costa
130	Mira Vista	8.250%	Contra Costa
131	Moraga*	9.250%	Contra Costa
132	Oakley*	8.250%	Contra Costa
133	Orinda*	8.750%	Contra Costa
134	Pacheco	8.250%	Contra Costa
135	Pinole*	9.250%	Contra Costa
136	Pittsburg*	8.750%	Contra Costa

137	Pleasant Hill*	8.750%	Contra Costa
138	Port Costa	8.250%	Contra Costa
139	Rheem Valley (Moraga*)	9.250%	Contra Costa
140	Richmond*	9.250%	Contra Costa
141	Rodeo	8.250%	Contra Costa
142	San Pablo*	9.000%	Contra Costa
143	San Ramon*	8.250%	Contra Costa
144	Selby	8.250%	Contra Costa
145	Shore Acres	8.250%	Contra Costa
146	Walnut Creek*	8.250%	Contra Costa
147	Crescent City*	7.500%	Del Norte
148	Fort Dick	7.500%	Del Norte
149	Gasquet	7.500%	Del Norte
150	Klamath	7.500%	Del Norte
151	Requa	7.500%	Del Norte
152	Smith River	7.500%	Del Norte
153	Al Tahoe	7.250%	El Dorado
154	Bijou	7.250%	El Dorado
155	Cameron Park	7.250%	El Dorado
156	Camino	7.250%	El Dorado
157	Coloma	7.250%	El Dorado
158	Cool	7.250%	El Dorado
159	Diamond Springs	7.250%	El Dorado
160	Echo Lake	7.250%	El Dorado
161	El Dorado	7.250%	El Dorado
162	El Dorado Hills	7.250%	El Dorado
163	Fallen Leaf	7.250%	El Dorado
164	Garden Valley	7.250%	El Dorado
165	Georgetown	7.250%	El Dorado
166	Greenwood	7.250%	El Dorado
167	Grizzly Flats	7.250%	El Dorado
168	Kelsey	7.250%	El Dorado
169	Kyburz	7.250%	El Dorado
170	Little Norway	7.250%	El Dorado
171	Lotus	7.250%	El Dorado
172	Meeks Bay	7.250%	El Dorado
173	Meyers	7.250%	El Dorado
174	Mt. Aukum	7.250%	El Dorado
175	Nashville	7.250%	El Dorado
176	Omo Ranch	7.250%	El Dorado
177	Pacific House	7.250%	El Dorado
178	Pilot Hill	7.250%	El Dorado
179	Placerville*	8.250%	El Dorado
180	Pollock Pines	7.250%	El Dorado
181	Rescue	7.250%	El Dorado
182	Shingle Springs	7.250%	El Dorado

183	Smithflat	7.250%	El Dorado
184	Somerset	7.250%	El Dorado
185	South Lake Tahoe*	7.750%	El Dorado
186	Tahoe Paradise	7.250%	El Dorado
187	Tahoe Valley	7.250%	El Dorado
188	Twin Bridges	7.250%	El Dorado
189	Auberry	7.975%	Fresno
190	Barton	7.975%	Fresno
191	Big Creek	7.975%	Fresno
192	Biola	7.975%	Fresno
193	Burrel	7.975%	Fresno
194	Calwa	7.975%	Fresno
195	Cantua Creek	7.975%	Fresno
196	Cardwell	7.975%	Fresno
197	Caruthers	7.975%	Fresno
198	Cedar Crest	7.975%	Fresno
199	Clinter	7.975%	Fresno
200	Clovis*	7.975%	Fresno
201	Coalinga*	7.975%	Fresno
202	Del Rey	7.975%	Fresno
203	Dinkey Creek	7.975%	Fresno
204	Dunlap	7.975%	Fresno
205	Easton	7.975%	Fresno
206	Fancher	7.975%	Fresno
207	Fig Garden Village (Fresno*)	7.975%	Fresno
208	Firebaugh*	7.975%	Fresno
209	Five Points	7.975%	Fresno
210	Fowler*	7.975%	Fresno
211	Fresno*	7.975%	Fresno
212	Friant	7.975%	Fresno
213	Helm	7.975%	Fresno
214	Herndon	7.975%	Fresno
215	Highway City (Fresno*)	7.975%	Fresno
216	Hume	7.975%	Fresno
217	Huntington Lake	7.975%	Fresno
218	Huron*	8.975%	Fresno
219	Kerman*	7.975%	Fresno
220	Kingsburg*	7.975%	Fresno
221	Lakeshore	7.975%	Fresno
222	Laton	7.975%	Fresno
223	Malaga	7.975%	Fresno
224	Mendota*	7.975%	Fresno
225	Miramonte	7.975%	Fresno
226	Mono Hot Springs	7.975%	Fresno
227	Orange Cove*	7.975%	Fresno
228	Parlier*	7.975%	Fresno

229	Piedra	7.975%	Fresno
230	Pinedale (Fresno*)	7.975%	Fresno
231	Prather	7.975%	Fresno
232	Raisin City	7.975%	Fresno
233	Reedley*	8.475%	Fresno
234	Riverdale	7.975%	Fresno
235	San Joaquin*	7.975%	Fresno
236	Sanger*	8.725%	Fresno
237	Selma*	8.475%	Fresno
238	Shaver Lake	7.975%	Fresno
239	Squaw Valley	7.975%	Fresno
240	Tollhouse	7.975%	Fresno
241	Tranquillity	7.975%	Fresno
242	Artois	7.250%	Glenn
243	Butte City	7.250%	Glenn
244	Elk Creek	7.250%	Glenn
245	Glenn	7.250%	Glenn
246	Hamilton City	7.250%	Glenn
247	Ordbend	7.250%	Glenn
248	Orland*	7.750%	Glenn
249	Willows*	7.250%	Glenn
250	Alderpoint	7.750%	Humboldt
251	Alton	7.750%	Humboldt
252	Arcata*	8.500%	Humboldt
253	Bayside	7.750%	Humboldt
254	Blocksburg	7.750%	Humboldt
255	Blue Lake*	7.750%	Humboldt
256	Briceland	7.750%	Humboldt
257	Bridgeville	7.750%	Humboldt
258	Carlotta	7.750%	Humboldt
259	Crannell	7.750%	Humboldt
260	Cutten	7.750%	Humboldt
261	Ettersburg	7.750%	Humboldt
262	Eureka*	8.500%	Humboldt
263	Fernbridge (Fortuna*)	7.750%	Humboldt
264	Ferndale*	7.750%	Humboldt
265	Fields Landing	7.750%	Humboldt
266	Fort Seward	7.750%	Humboldt
267	Fortuna*	8.500%	Humboldt
268	Freshwater	7.750%	Humboldt
269	Garberville	7.750%	Humboldt
270	Harris	7.750%	Humboldt
271	Holmes	7.750%	Humboldt
272	Honeydew	7.750%	Humboldt
273	Hoopa	7.750%	Humboldt
274	Hydesville	7.750%	Humboldt

275	Kneeland	7.750%	Humboldt
276	Korbel	7.750%	Humboldt
277	Loleta	7.750%	Humboldt
278	McKinleyville	7.750%	Humboldt
279	Miranda	7.750%	Humboldt
280	Myers Flat	7.750%	Humboldt
281	Orick	7.750%	Humboldt
282	Orleans	7.750%	Humboldt
283	Pepperwood	7.750%	Humboldt
284	Petrolia	7.750%	Humboldt
285	Phillipsville	7.750%	Humboldt
286	Redcrest	7.750%	Humboldt
287	Redway	7.750%	Humboldt
288	Richardson Grove	7.750%	Humboldt
289	Rio Dell*	8.750%	Humboldt
290	Rohnerville	7.750%	Humboldt
291	Ruby Valley	7.750%	Humboldt
292	Samoa	7.750%	Humboldt
293	Scotia	7.750%	Humboldt
294	Shively	7.750%	Humboldt
295	South Fork	7.750%	Humboldt
296	Trinidad*	8.500%	Humboldt
297	Weott	7.750%	Humboldt
298	Westhaven	7.750%	Humboldt
299	Whitethorn	7.750%	Humboldt
300	Whitlow	7.750%	Humboldt
301	Willow Creek	7.750%	Humboldt
302	Bard	7.750%	Imperial
303	Bombay Beach	7.750%	Imperial
304	Brawley*	7.750%	Imperial
305	Calexico*	8.250%	Imperial
306	Calipatria*	7.750%	Imperial
307	El Centro*	8.250%	Imperial
308	Heber	7.750%	Imperial
309	Holtville*	7.750%	Imperial
310	Imperial*	7.750%	Imperial
311	Niland	7.750%	Imperial
312	Ocotillo	7.750%	Imperial
313	Palo Verde	7.750%	Imperial
314	Plaster City	7.750%	Imperial
315	Salton City	7.750%	Imperial
316	Seeley	7.750%	Imperial
317	Westmorland*	7.750%	Imperial
318	Winterhaven	7.750%	Imperial
319	Amargosa (Death Valley)	7.750%	Inyo
320	Bartlett	7.750%	Inyo

321	Big Pine	7.750%	Inyo
322	Bishop*	7.750%	Inyo
323	Cartago	7.750%	Inyo
324	Coso Junction	7.750%	Inyo
325	Darwin	7.750%	Inyo
326	Death Valley	7.750%	Inyo
327	Death Valley Junction	7.750%	Inyo
328	Independence	7.750%	Inyo
329	Inyo	7.750%	Inyo
330	Keeler	7.750%	Inyo
331	Laws	7.750%	Inyo
332	Little Lake	7.750%	Inyo
333	Lone Pine	7.750%	Inyo
334	Olancha	7.750%	Inyo
335	Shoshone	7.750%	Inyo
336	Swall Meadows (Bishop*)	7.750%	Inyo
337	Tecopa	7.750%	Inyo
338	Arvin*	8.250%	Kern
339	Bakersfield*	7.250%	Kern
340	Bodfish	7.250%	Kern
341	Boron	7.250%	Kern
342	Buttonwillow	7.250%	Kern
343	Caliente	7.250%	Kern
344	California City*	7.250%	Kern
345	Cantil	7.250%	Kern
346	China Lake NWC (Ridgecrest)	8.250%	Kern
347	Del Kern (Bakersfield*)	7.250%	Kern
348	Delano*	8.250%	Kern
349	Di Giorgio	7.250%	Kern
350	Edison	7.250%	Kern
351	Edwards	7.250%	Kern
352	Edwards A.F.B.	7.250%	Kern
353	Fellows	7.250%	Kern
354	Frazier Park	7.250%	Kern
355	Glennville	7.250%	Kern
356	Golden Hills	7.250%	Kern
357	Greenacres	7.250%	Kern
358	Homestead	7.250%	Kern
359	Inyokern	7.250%	Kern
360	Johannesburg	7.250%	Kern
361	Keene	7.250%	Kern
362	Kernville	7.250%	Kern
363	La Cresta Village	7.250%	Kern
364	Lake Isabella	7.250%	Kern
365	Lamont	7.250%	Kern
366	Lebec	7.250%	Kern

367	Lost Hills	7.250%	Kern
368	Maricopa*	7.250%	Kern
369	McFarland*	7.250%	Kern
370	McKittrick	7.250%	Kern
371	Mettler	7.250%	Kern
372	Miracle Hot Springs	7.250%	Kern
373	Mojave	7.250%	Kern
374	Monolith	7.250%	Kern
375	Mountain Mesa	7.250%	Kern
376	North Edwards	7.250%	Kern
377	Oildale	7.250%	Kern
378	Onyx	7.250%	Kern
379	Pond	7.250%	Kern
380	Pumpkin Center	7.250%	Kern
381	Randsburg	7.250%	Kern
382	Ridgecrest*	8.250%	Kern
383	Rio Bravo (Bakersfield*)	7.250%	Kern
384	Rosamond	7.250%	Kern
385	Shafter*	7.250%	Kern
386	Taft*	7.250%	Kern
387	Tehachapi*	7.250%	Kern
388	Tupman	7.250%	Kern
389	Vista Park	7.250%	Kern
390	Wasco*	8.250%	Kern
391	Weldon	7.250%	Kern
392	Wheeler Ridge	7.250%	Kern
393	Wofford Heights	7.250%	Kern
394	Woody	7.250%	Kern
395	Armona	7.250%	Kings
396	Avenal*	7.250%	Kings
397	Corcoran*	7.250%	Kings
398	Hanford*	7.250%	Kings
399	Kettleman City	7.250%	Kings
400	Lemoore*	7.250%	Kings
401	Naval Air Station (Lemoore*)	7.250%	Kings
402	Stratford	7.250%	Kings
403	Clearlake*	8.750%	Lake
404	Clearlake Highlands (Clearlake*)	8.750%	Lake
405	Clearlake Oaks	7.250%	Lake
406	Clearlake Park (Clearlake*)	8.750%	Lake
407	Cobb	7.250%	Lake
408	Finley	7.250%	Lake
409	Glenhaven	7.250%	Lake
410	Hobergs	7.250%	Lake
411	Kelseyville	7.250%	Lake
412	Lakeport*	8.750%	Lake

413	Loch Lomond	7.250%	Lake
414	Lower Lake	7.250%	Lake
415	Lucerne	7.250%	Lake
416	Middletown	7.250%	Lake
417	Nice	7.250%	Lake
418	Upper Lake/ Upper Lake Valley	7.250%	Lake
419	Whispering Pines	7.250%	Lake
420	Witter Springs	7.250%	Lake
421	Bieber	7.250%	Lassen
422	Doyle	7.250%	Lassen
423	Herlong	7.250%	Lassen
424	Horse Lake	7.250%	Lassen
425	Janesville	7.250%	Lassen
426	Johnstonville	7.250%	Lassen
427	Juniper	7.250%	Lassen
428	Litchfield	7.250%	Lassen
429	Little Valley	7.250%	Lassen
430	Madeline	7.250%	Lassen
431	Milford	7.250%	Lassen
432	Nubieber	7.250%	Lassen
433	Ravendale	7.250%	Lassen
434	Standish	7.250%	Lassen
435	Susanville*	7.250%	Lassen
436	Termo	7.250%	Lassen
437	Wendel	7.250%	Lassen
438	Westwood	7.250%	Lassen
439	Acton	8.750%	Los Angeles
440	Agoura	8.750%	Los Angeles
441	Agoura Hills*	8.750%	Los Angeles
442	Agua Dulce	8.750%	Los Angeles
443	Alhambra*	8.750%	Los Angeles
444	Almondale	8.750%	Los Angeles
445	Alondra	8.750%	Los Angeles
446	Altadena	8.750%	Los Angeles
447	Antelope Acres	8.750%	Los Angeles
448	Arcadia*	8.750%	Los Angeles
449	Arleta (Los Angeles*)	8.750%	Los Angeles
450	Artesia*	8.750%	Los Angeles
451	Athens	8.750%	Los Angeles
452	Avalon*	9.250%	Los Angeles
453	Azusa*	8.750%	Los Angeles
454	Bailey	8.750%	Los Angeles
455	Baldwin Park*	8.750%	Los Angeles
456	Barrington	8.750%	Los Angeles
457	Bassett	8.750%	Los Angeles
458	Bel Air Estates (Los Angeles*)	8.750%	Los Angeles

459	Bell*	8.750%	Los Angeles
460	Bell Gardens*	8.750%	Los Angeles
461	Bellflower*	8.750%	Los Angeles
462	Beverly Hills*	8.750%	Los Angeles
463	Biola College (La Mirada*)	9.750%	Los Angeles
464	Bouquet Canyon (Santa Clarita*)	8.750%	Los Angeles
465	Bradbury*	8.750%	Los Angeles
466	Brents Junction	8.750%	Los Angeles
467	Brentwood (Los Angeles*)	8.750%	Los Angeles
468	Burbank*	8.750%	Los Angeles
469	Cabrillo	8.750%	Los Angeles
470	Calabasas*	8.750%	Los Angeles
471	Calabasas Highlands	8.750%	Los Angeles
472	Calabasas Park	8.750%	Los Angeles
473	Canoga Annex	8.750%	Los Angeles
474	Canoga Park (Los Angeles*)	8.750%	Los Angeles
475	Canyon Country (Santa Clarita*)	8.750%	Los Angeles
476	Carson*	8.750%	Los Angeles
477	Castaic	8.750%	Los Angeles
478	Cedar	8.750%	Los Angeles
479	Century City (Los Angeles*)	8.750%	Los Angeles
480	Cerritos*	8.750%	Los Angeles
481	Charter Oak	8.750%	Los Angeles
482	Chatsworth (Los Angeles*)	8.750%	Los Angeles
483	City of Commerce*	9.250%	Los Angeles
484	City of Industry*	8.750%	Los Angeles
485	City Terrace	8.750%	Los Angeles
486	Claremont*	8.750%	Los Angeles
487	Cole	8.750%	Los Angeles
488	Commerce*	9.250%	Los Angeles
489	Compton*	9.750%	Los Angeles
490	Cornell	8.750%	Los Angeles
491	Covina*	8.750%	Los Angeles
492	Crenshaw (Los Angeles*)	8.750%	Los Angeles
493	Cudahy*	8.750%	Los Angeles
494	Culver City*	9.250%	Los Angeles
495	Del Sur	8.750%	Los Angeles
496	Diamond Bar*	8.750%	Los Angeles
497	Downey*	9.250%	Los Angeles
498	Duarte*	8.750%	Los Angeles
499	Eagle Rock (Los Angeles*)	8.750%	Los Angeles
500	East Los Angeles	8.750%	Los Angeles
501	East Lynwood (Lynwood*)	9.750%	Los Angeles
502	East Rancho Dominguez	8.750%	Los Angeles
503	East San Pedro (Los Angeles*)	8.750%	Los Angeles
504	Eastgate	8.750%	Los Angeles

505	Echo Park (Los Angeles*)	8.750%	Los Angeles
506	El Monte*	9.250%	Los Angeles
507	El Segundo*	8.750%	Los Angeles
508	Elizabeth Lake	8.750%	Los Angeles
509	Encino (Los Angeles*)	8.750%	Los Angeles
510	Flintridge (LaCanada/ Flintridge*)	8.750%	Los Angeles
511	Florence	8.750%	Los Angeles
512	Forest Park	8.750%	Los Angeles
513	Friendly Valley (Santa Clarita*)	8.750%	Los Angeles
514	Gardena*	8.750%	Los Angeles
515	Glassell Park (Los Angeles*)	8.750%	Los Angeles
516	Glendale*	8.750%	Los Angeles
517	Glendora*	8.750%	Los Angeles
518	Gorman	8.750%	Los Angeles
519	Granada Hills (Los Angeles*)	8.750%	Los Angeles
520	Green Valley	8.750%	Los Angeles
521	Hacienda Heights	8.750%	Los Angeles
522	Harbor City (Los Angeles*)	8.750%	Los Angeles
523	Hawaiian Gardens*	8.750%	Los Angeles
524	Hawthorne*	8.750%	Los Angeles
525	Hazard	8.750%	Los Angeles
526	Hermosa Beach*	8.750%	Los Angeles
527	Hidden Hills*	8.750%	Los Angeles
528	Highland Park (Los Angeles*)	8.750%	Los Angeles
529	Hollywood (Los Angeles*)	8.750%	Los Angeles
530	Honby	8.750%	Los Angeles
531	Huntington Park*	8.750%	Los Angeles
532	Hyde Park (Los Angeles*)	8.750%	Los Angeles
533	Industry*	8.750%	Los Angeles
534	Inglewood*	9.250%	Los Angeles
535	Irwindale*	8.750%	Los Angeles
536	Kagel Canyon	8.750%	Los Angeles
537	L.A. Airport (Los Angeles*)	8.750%	Los Angeles
538	La Canada- Flintridge*	8.750%	Los Angeles
539	La Crescenta	8.750%	Los Angeles
540	La Habra Heights*	8.750%	Los Angeles
541	La Mirada*	9.750%	Los Angeles
542	La Puente*	8.750%	Los Angeles
543	La Verne*	8.750%	Los Angeles
544	La Vina	8.750%	Los Angeles
545	Ladera Heights	8.750%	Los Angeles
546	Lake Hughes	8.750%	Los Angeles
547	Lake Los Angeles	8.750%	Los Angeles
548	Lakeview Terrace (Los Angeles*)	8.750%	Los Angeles
549	Lakewood*	8.750%	Los Angeles
550	Lancaster*	8.750%	Los Angeles

551	Lang	8.750%	Los Angeles
552	Lawndale*	8.750%	Los Angeles
553	Lennox	8.750%	Los Angeles
554	Leona Valley	8.750%	Los Angeles
555	Lincoln Heights (Los Angeles*)	8.750%	Los Angeles
556	Littlerock (Also Little Rock)	8.750%	Los Angeles
557	Llano	8.750%	Los Angeles
558	Lomita*	8.750%	Los Angeles
559	Long Beach*	9.750%	Los Angeles
560	Longview	8.750%	Los Angeles
561	Los Angeles*	8.750%	Los Angeles
562	Los Nietos	8.750%	Los Angeles
563	Lugo	8.750%	Los Angeles
564	Lynwood*	9.750%	Los Angeles
565	Maclay	8.750%	Los Angeles
566	Malibu*	8.750%	Los Angeles
567	Manhattan Beach*	8.750%	Los Angeles
568	Mar Vista	8.750%	Los Angeles
569	Marcelina	8.750%	Los Angeles
570	Marina Del Rey	8.750%	Los Angeles
571	Maywood*	8.750%	Los Angeles
572	Mint Canyon	8.750%	Los Angeles
573	Mission Hills (Los Angeles*)	8.750%	Los Angeles
574	Moneta	8.750%	Los Angeles
575	Monrovia*	8.750%	Los Angeles
576	Montebello*	8.750%	Los Angeles
577	Monterey Park*	8.750%	Los Angeles
578	Montrose	8.750%	Los Angeles
579	Mount Wilson	8.750%	Los Angeles
580	Naples	8.750%	Los Angeles
581	Newhall (Santa Clarita*)	8.750%	Los Angeles
582	North Gardena	8.750%	Los Angeles
583	North Hills (Los Angeles*)	8.750%	Los Angeles
584	North Hollywood (Los Angeles*)	8.750%	Los Angeles
585	Northridge (Los Angeles*)	8.750%	Los Angeles
586	Norwalk*	8.750%	Los Angeles
587	Oban	8.750%	Los Angeles
588	Olive View (Los Angeles*)	8.750%	Los Angeles
589	Pacific Palisades (Los Angeles*)	8.750%	Los Angeles
590	Pacoima (Los Angeles*)	8.750%	Los Angeles
591	Palmett	8.750%	Los Angeles
592	Palmdale*	8.750%	Los Angeles
593	Palos Verdes Estates*	8.750%	Los Angeles
594	Palos Verdes/Peninsula	8.750%	Los Angeles
595	Panorama City (Los Angeles*)	8.750%	Los Angeles
596	Paramount*	8.750%	Los Angeles

597	Pasadena*	8.750%	Los Angeles
598	Pearblossom	8.750%	Los Angeles
599	Pearland	8.750%	Los Angeles
600	Perry (Whittier*)	8.750%	Los Angeles
601	Pico Rivera*	9.750%	Los Angeles
602	Pinetree	8.750%	Los Angeles
603	Playa Del Rey (Los Angeles*)	8.750%	Los Angeles
604	Pomona*	8.750%	Los Angeles
605	Porter Ranch (Los Angeles*)	8.750%	Los Angeles
606	Portuguese Bend (Rancho Palos Verdes*)	8.750%	Los Angeles
607	Pt. Dume	8.750%	Los Angeles
608	Quartz Hill	8.750%	Los Angeles
609	Rancho Dominguez	8.750%	Los Angeles
610	Rancho Palos Verdes*	8.750%	Los Angeles
611	Rancho Park (Los Angeles*)	8.750%	Los Angeles
612	Ravenna	8.750%	Los Angeles
613	Redondo Beach*	8.750%	Los Angeles
614	Reseda (Los Angeles*)	8.750%	Los Angeles
615	Rimpau (Los Angeles*)	8.750%	Los Angeles
616	Rolling Hills*	8.750%	Los Angeles
617	Rolling Hills Estates*	8.750%	Los Angeles
618	Rose Bowl (Pasadena*)	8.750%	Los Angeles
619	Rosemead*	8.750%	Los Angeles
620	Rowland Heights	8.750%	Los Angeles
621	San Dimas*	8.750%	Los Angeles
622	San Fernando*	9.250%	Los Angeles
623	San Gabriel*	8.750%	Los Angeles
624	San Marino*	8.750%	Los Angeles
625	San Pedro (Los Angeles*)	8.750%	Los Angeles
626	Santa Clarita*	8.750%	Los Angeles
627	Santa Fe Springs*	8.750%	Los Angeles
628	Santa Monica*	9.750%	Los Angeles
629	Saugus (Santa Clarita*)	8.750%	Los Angeles
630	Sawtelle (Los Angeles*)	8.750%	Los Angeles
631	Seminole Hot Springs	8.750%	Los Angeles
632	Sepulveda (Los Angeles*)	8.750%	Los Angeles
633	Shadow Hills (Los Angeles*)	8.750%	Los Angeles
634	Sherman Oaks (Los Angeles*)	8.750%	Los Angeles
635	Sierra Madre*	8.750%	Los Angeles
636	Signal Hill*	8.750%	Los Angeles
637	Sleepy Valley	8.750%	Los Angeles
638	Solemint	8.750%	Los Angeles
639	South El Monte*	9.250%	Los Angeles
640	South Gate*	9.750%	Los Angeles
641	South Pasadena*	8.750%	Los Angeles
642	South Whittier	8.750%	Los Angeles

643	Stevenson Ranch	8.750%	Los Angeles
644	Studio City (Los Angeles*)	8.750%	Los Angeles
645	Sulphur Springs	8.750%	Los Angeles
646	Sun Valley (Los Angeles*)	8.750%	Los Angeles
647	Sunland (Los Angeles*)	8.750%	Los Angeles
648	Sylmar (Los Angeles*)	8.750%	Los Angeles
649	Tarzana (Los Angeles*)	8.750%	Los Angeles
650	Temple City*	8.750%	Los Angeles
651	Terminal Island (Los Angeles*)	8.750%	Los Angeles
652	Toluca Lake (Los Angeles*)	8.750%	Los Angeles
653	Topanga	8.750%	Los Angeles
654	Topanga Park	8.750%	Los Angeles
655	Torrance*	8.750%	Los Angeles
656	Tujunga (Los Angeles*)	8.750%	Los Angeles
657	Universal City	8.750%	Los Angeles
658	Val Verde Park	8.750%	Los Angeles
659	Valencia (Santa Clarita*)	8.750%	Los Angeles
660	Valinda	8.750%	Los Angeles
661	Valley Village	8.750%	Los Angeles
662	Valyermo	8.750%	Los Angeles
663	Van Nuys (Los Angeles*)	8.750%	Los Angeles
664	Vasquez Rocks	8.750%	Los Angeles
665	Venice (Los Angeles*)	8.750%	Los Angeles
666	Verdugo City (Glendale*)	8.750%	Los Angeles
667	Vernon*	8.750%	Los Angeles
668	Veteran's Hospital (Los Angeles*)	8.750%	Los Angeles
669	View Park*	8.750%	Los Angeles
670	Vincent	8.750%	Los Angeles
671	Walnut*	8.750%	Los Angeles
672	Walnut Park	8.750%	Los Angeles
673	Watts	8.750%	Los Angeles
674	West Covina*	8.750%	Los Angeles
675	West Hills (Los Angeles*)	8.750%	Los Angeles
676	West Hollywood*	8.750%	Los Angeles
677	West Los Angeles (Los Angeles*)	8.750%	Los Angeles
678	Westchester (Los Angeles*)	8.750%	Los Angeles
679	Westlake (Los Angeles*)	8.750%	Los Angeles
680	Westlake Village*	8.750%	Los Angeles
681	Westwood (Los Angeles*)	8.750%	Los Angeles
682	Whittier*	8.750%	Los Angeles
683	Willowbrook	8.750%	Los Angeles
684	Wilmington (Los Angeles*)	8.750%	Los Angeles
685	Wilsona Gardens	8.750%	Los Angeles
686	Windsor Hills	8.750%	Los Angeles
687	Winnetka (Los Angeles*)	8.750%	Los Angeles
688	Woodland Hills (Los Angeles*)	8.750%	Los Angeles

689	Ahwahnee	7.750%	Madera
690	Bass Lake	7.750%	Madera
691	Chowchilla*	7.750%	Madera
692	Coarsegold	7.750%	Madera
693	Madera*	8.250%	Madera
694	North Fork	7.750%	Madera
695	Oakhurst	7.750%	Madera
696	O'Neals	7.750%	Madera
697	Raymond	7.750%	Madera
698	Red Top	7.750%	Madera
699	Wishon	7.750%	Madera
700	Belvedere*	8.250%	Marin
701	Bolinas	8.250%	Marin
702	Corte Madera*	8.750%	Marin
703	Dillon Beach	8.250%	Marin
704	Dogtown	8.250%	Marin
705	Fairfax*	9.000%	Marin
706	Fallon	8.250%	Marin
707	Forest Knolls	8.250%	Marin
708	Greenbrae (Larkspur*)	8.750%	Marin
709	Hamilton A.F.B. (Novato*)	8.500%	Marin
710	Ignacio (Novato*)	8.500%	Marin
711	Inverness	8.250%	Marin
712	Kentfield	8.250%	Marin
713	Lagunitas	8.250%	Marin
714	Larkspur*	8.750%	Marin
715	Marin City	8.250%	Marin
716	Marshall	8.250%	Marin
717	Mill Valley*	8.250%	Marin
718	Nicasio	8.250%	Marin
719	Novato*	8.500%	Marin
720	Olema	8.250%	Marin
721	Point Reyes Station	8.250%	Marin
722	Ross*	8.250%	Marin
723	San Anselmo*	8.750%	Marin
724	San Geronimo	8.250%	Marin
725	San Quentin	8.250%	Marin
726	San Rafael*	9.000%	Marin
727	Sausalito*	8.750%	Marin
728	Stinson Beach	8.250%	Marin
729	Tamal (San Quentin)	8.250%	Marin
730	Tiburon*	8.250%	Marin
731	Tomales	8.250%	Marin
732	Woodacre	8.250%	Marin
733	Bear Valley	7.750%	Mariposa
734	Bridgeport	7.750%	Mariposa

735	Camp Curry	7.750%	Mariposa
736	Catheys Valley	7.750%	Mariposa
737	Colorado	7.750%	Mariposa
738	Coulterville	7.750%	Mariposa
739	Curry Village	7.750%	Mariposa
740	El Portal	7.750%	Mariposa
741	Fish Camp	7.750%	Mariposa
742	Hornitos	7.750%	Mariposa
743	Mariposa	7.750%	Mariposa
744	Midpines	7.750%	Mariposa
745	Tuolumne Meadows	7.750%	Mariposa
746	Wawona	7.750%	Mariposa
747	Yosemite Lodge	7.750%	Mariposa
748	Yosemite National Park	7.750%	Mariposa
749	Albion	7.375%	Mendocino
750	Boonville	7.375%	Mendocino
751	Branscomb	7.375%	Mendocino
752	Calpella	7.375%	Mendocino
753	Caspar	7.375%	Mendocino
754	Comptche	7.375%	Mendocino
755	Covelo	7.375%	Mendocino
756	Cummings	7.375%	Mendocino
757	Dos Rios	7.375%	Mendocino
758	Elk	7.375%	Mendocino
759	Fort Bragg*	8.375%	Mendocino
760	Gualala	7.375%	Mendocino
761	Hopland	7.375%	Mendocino
762	Laytonville	7.375%	Mendocino
763	Leggett	7.375%	Mendocino
764	Little River	7.375%	Mendocino
765	Mendocino	7.375%	Mendocino
766	Navarro	7.375%	Mendocino
767	Philo	7.375%	Mendocino
768	Piercy	7.375%	Mendocino
769	Point Arena*	7.875%	Mendocino
770	Potter Valley	7.375%	Mendocino
771	Redwood Valley	7.375%	Mendocino
772	Spyrock	7.375%	Mendocino
773	Talmage	7.375%	Mendocino
774	Ukiah*	8.375%	Mendocino
775	Westport	7.375%	Mendocino
776	Willits*	7.875%	Mendocino
777	Yorkville	7.375%	Mendocino
778	Atwater*	8.250%	Merced
779	Ballico	7.750%	Merced
780	Castle A.F.B.	7.750%	Merced

781	Cressey	7.750%	Merced
782	Delhi	7.750%	Merced
783	Dos Palos*	7.750%	Merced
784	El Nido	7.750%	Merced
785	Gustine*	8.250%	Merced
786	Hilmar	7.750%	Merced
787	Le Grand (Also Legrand)	7.750%	Merced
788	Livingston*	7.750%	Merced
789	Los Banos*	8.250%	Merced
790	Merced*	8.250%	Merced
791	Planada	7.750%	Merced
792	Santa Nella	7.750%	Merced
793	Santa Rita Park	7.750%	Merced
794	Snelling	7.750%	Merced
795	South Dos Palos	7.750%	Merced
796	Stevinson	7.750%	Merced
797	Volta	7.750%	Merced
798	Winton	7.750%	Merced
799	Adin	7.250%	Modoc
800	Alturas*	7.250%	Modoc
801	Canby	7.250%	Modoc
802	Cedarville	7.250%	Modoc
803	Davis Creek	7.250%	Modoc
804	Eagleville	7.250%	Modoc
805	Fort Bidwell	7.250%	Modoc
806	Lake City	7.250%	Modoc
807	Likely	7.250%	Modoc
808	Lookout	7.250%	Modoc
809	Willow Ranch	7.250%	Modoc
810	Benton	7.250%	Mono
811	Bridgeport	7.250%	Mono
812	Coleville	7.250%	Mono
813	Crowley Lake	7.250%	Mono
814	June Lake	7.250%	Mono
815	Lake Mary	7.250%	Mono
816	Lee Vining	7.250%	Mono
817	Mammoth Lakes*	7.750%	Mono
818	Mono Lake	7.250%	Mono
819	Sherwin Plaza	7.250%	Mono
820	Toms Place	7.250%	Mono
821	Topaz	7.250%	Mono
822	Aromas	7.750%	Monterey
823	Big Sur	7.750%	Monterey
824	Bradley	7.750%	Monterey
825	Camp Roberts	7.750%	Monterey
826	Carmel*	8.750%	Monterey

827	Carmel Rancho	7.750%	Monterey
828	Carmel Valley	7.750%	Monterey
829	Castroville	7.750%	Monterey
830	Chualar	7.750%	Monterey
831	Del Monte Grove (Monterey*)	8.750%	Monterey
832	Del Rey Oaks*	9.250%	Monterey
833	Fort Ord	7.750%	Monterey
834	Fort Ord (Marina*)	8.750%	Monterey
835	Fort Ord (Seaside*)	8.750%	Monterey
836	Gonzales*	8.250%	Monterey
837	Greenfield*	9.500%	Monterey
838	Jolon	7.750%	Monterey
839	King City*	8.250%	Monterey
840	Lockwood	7.750%	Monterey
841	Lucia	7.750%	Monterey
842	Marina*	8.750%	Monterey
843	Monterey*	8.750%	Monterey
844	Moss Landing	7.750%	Monterey
845	Pacific Grove*	8.750%	Monterey
846	Pajaro	7.750%	Monterey
847	Parkfield	7.750%	Monterey
848	Pebble Beach	7.750%	Monterey
849	Presidio of Monterey (Monterey*)	8.750%	Monterey
850	Priest Valley	7.750%	Monterey
851	Prunedale	7.750%	Monterey
852	Royal Oaks	7.750%	Monterey
853	Salinas*	9.250%	Monterey
854	San Ardo	7.750%	Monterey
855	San Lucas	7.750%	Monterey
856	Sand City*	8.750%	Monterey
857	Seaside*	8.750%	Monterey
858	Soledad*	8.750%	Monterey
859	Spreckels	7.750%	Monterey
860	U.S. Naval Postgrad School (Monterey*)	8.750%	Monterey
861	American Canyon*	7.750%	Napa
862	Angwin	7.750%	Napa
863	Calistoga*	7.750%	Napa
864	Deer Park	7.750%	Napa
865	Imola (Napa*)	7.750%	Napa
866	Napa*	7.750%	Napa
867	Oakville	7.750%	Napa
868	Pope Valley	7.750%	Napa
869	Rutherford	7.750%	Napa
870	Saint Helena*	8.250%	Napa
871	Spanish Flat	7.750%	Napa
872	St. Helena*	8.250%	Napa

873	Steele Park	7.750%	Napa
874	Yountville*	7.750%	Napa
875	Cedar Ridge	7.500%	Nevada
876	Chicago Park	7.500%	Nevada
877	Floriston	7.500%	Nevada
878	Grass Valley*	8.000%	Nevada
879	Lake City	7.500%	Nevada
880	Nevada City*	8.750%	Nevada
881	Norden	7.500%	Nevada
882	North San Juan	7.500%	Nevada
883	Penn Valley	7.500%	Nevada
884	Rough and Ready	7.500%	Nevada
885	Soda Springs	7.500%	Nevada
886	Truckee*	8.250%	Nevada
887	Aliso Viejo*	7.750%	Orange
888	Anaheim*	7.750%	Orange
889	Atwood	7.750%	Orange
890	Balboa (Newport Beach*)	7.750%	Orange
891	Balboa Island (Newport Beach*)	7.750%	Orange
892	Ballroad	7.750%	Orange
893	Bolsa	7.750%	Orange
894	Brea*	7.750%	Orange
895	Brookhurst Center	7.750%	Orange
896	Buena Park*	7.750%	Orange
897	Capistrano Beach (Dana Point*)	7.750%	Orange
898	Corona Del Mar (Newport Beach*)	7.750%	Orange
899	Costa Mesa*	7.750%	Orange
900	Coto De Caza	7.750%	Orange
901	Cowan Heights	7.750%	Orange
902	Dana Point*	7.750%	Orange
903	East Irvine (Irvine*)	7.750%	Orange
904	El Modena	7.750%	Orange
905	El Toro (Lake Forest*)	7.750%	Orange
906	El Toro M.C.A.S.	7.750%	Orange
907	Foothill Ranch	7.750%	Orange
908	Fountain Valley*	8.750%	Orange
909	Fullerton*	7.750%	Orange
910	Garden Grove*	7.750%	Orange
911	Huntington	7.750%	Orange
912	Huntington Beach*	7.750%	Orange
913	Irvine*	7.750%	Orange
914	La Habra*	8.250%	Orange
915	La Palma*	8.750%	Orange
916	Ladera Ranch	7.750%	Orange
917	Laguna Beach*	7.750%	Orange
918	Laguna Hills*	7.750%	Orange

919	Laguna Niguel*	7.750%	Orange
920	Laguna Woods*	7.750%	Orange
921	Lake Forest*	7.750%	Orange
922	Leisure World	7.750%	Orange
923	Leisure World (Seal Beach*)	7.750%	Orange
924	Los Alamitos*	7.750%	Orange
925	Mariner	7.750%	Orange
926	Midway City	7.750%	Orange
927	Mission Viejo*	7.750%	Orange
928	Monarch Beach (Dana Point*)	7.750%	Orange
929	Newport Beach*	7.750%	Orange
930	Orange*	7.750%	Orange
931	Placentia*	7.750%	Orange
932	Rancho Santa Margarita*	7.750%	Orange
933	Rossmoor	7.750%	Orange
934	San Clemente*	7.750%	Orange
935	San Juan Capistrano*	7.750%	Orange
936	San Juan Plaza (San Juan Capistrano*)	7.750%	Orange
937	Santa Ana*	7.750%	Orange
938	Seal Beach*	7.750%	Orange
939	Silverado Canyon	7.750%	Orange
940	South Laguna (Laguna Beach*)	7.750%	Orange
941	Stanton*	8.750%	Orange
942	Sunset Beach	7.750%	Orange
943	Surfside (Seal Beach*)	7.750%	Orange
944	Trabuco Canyon	7.750%	Orange
945	Tustin*	7.750%	Orange
946	University Park (Irvine*)	7.750%	Orange
947	Villa Park*	7.750%	Orange
948	Westminster*	8.750%	Orange
949	Yorba Linda*	7.750%	Orange
950	Cypress*	7.750%	Orange
951	Alta	7.250%	Placer
952	Applegate	7.250%	Placer
953	Auburn*	7.250%	Placer
954	Baxter	7.250%	Placer
955	Bowman	7.250%	Placer
956	Carnelian Bay	7.250%	Placer
957	Chambers Lodge	7.250%	Placer
958	Colfax*	7.250%	Placer
959	Dutch Flat	7.250%	Placer
960	Emigrant Gap	7.250%	Placer
961	Foresthill	7.250%	Placer
962	Gold Run	7.250%	Placer
963	Granite Bay	7.250%	Placer
964	Homewood	7.250%	Placer

965	Iowa Hill	7.250%	Placer
966	Kings Beach	7.250%	Placer
967	Lincoln*	7.250%	Placer
968	Loomis*	7.500%	Placer
969	Meadow Vista	7.250%	Placer
970	Newcastle	7.250%	Placer
971	Olympic Valley	7.250%	Placer
972	Penryn	7.250%	Placer
973	Rocklin*	7.250%	Placer
974	Roseville*	7.250%	Placer
975	Sheridan	7.250%	Placer
976	Sunset Whitney Ranch	7.250%	Placer
977	Tahoe City	7.250%	Placer
978	Tahoe Vista	7.250%	Placer
979	Tahoma	7.250%	Placer
980	Weimar	7.250%	Placer
981	Almanor	7.250%	Plumas
982	Beckwourth	7.250%	Plumas
983	Belden	7.250%	Plumas
984	Blairsdan	7.250%	Plumas
985	Canyondam	7.250%	Plumas
986	Chester	7.250%	Plumas
987	Chilcoot	7.250%	Plumas
988	Clio	7.250%	Plumas
989	Crescent Mills	7.250%	Plumas
990	Cromberg	7.250%	Plumas
991	Graeagle	7.250%	Plumas
992	Greenville	7.250%	Plumas
993	Keddie	7.250%	Plumas
994	La Porte	7.250%	Plumas
995	Meadow Valley	7.250%	Plumas
996	Peninsula Village	7.250%	Plumas
997	Portola*	7.250%	Plumas
998	Quincy	7.250%	Plumas
999	Sloat	7.250%	Plumas
1000	Spring Garden	7.250%	Plumas
1001	Storrie	7.250%	Plumas
1002	Taylorville	7.250%	Plumas
1003	Twain	7.250%	Plumas
1004	Vinton	7.250%	Plumas
1005	Virgilia	7.250%	Plumas
1006	Aguanga	7.750%	Riverside
1007	Alberhill (Lake Elsinore*)	7.750%	Riverside
1008	Anza	7.750%	Riverside
1009	Arlington (Riverside*)	8.750%	Riverside

Contd...

ID	City	Sales Tax (April 1, 2017)	Counties in California
1010	Banning*	7.750%	Riverside
1011	Beaumont*	7.750%	Riverside
1012	Bermuda Dunes	7.750%	Riverside
1013	Blythe*	7.750%	Riverside
1014	Cabazon	7.750%	Riverside
1015	Calimesa*	7.750%	Riverside
1016	Canyon Lake*	7.750%	Riverside
1017	Cathedral City*	8.750%	Riverside
1018	Cherry Valley	7.750%	Riverside
1019	Chiriaco Summit	7.750%	Riverside
1020	Coachella*	8.750%	Riverside
1021	Corona*	7.750%	Riverside
1022	Desert Center	7.750%	Riverside
1023	Desert Hot Springs*	7.750%	Riverside
1024	Eagle Mountain	7.750%	Riverside
1025	Eastvale*	7.750%	Riverside
1026	Edgemont (Moreno Valley*)	7.750%	Riverside
1027	Frontera	7.750%	Riverside
1028	Garnet	7.750%	Riverside
1029	Gillman Hot Springs	7.750%	Riverside
1030	Glen Avon	7.750%	Riverside
1031	Hemet*	8.750%	Riverside
1032	Highgrove	7.750%	Riverside
1033	Homeland	7.750%	Riverside
1034	Homestead	7.750%	Riverside
1035	Idyllwild	7.750%	Riverside
1036	Indian Wells*	7.750%	Riverside
1037	Indio*	8.750%	Riverside
1038	Jurupa Valley*	7.750%	Riverside
1039	La Quinta*	8.750%	Riverside
1040	Lake Elsinore*	7.750%	Riverside
1041	Lakeview	7.750%	Riverside
1042	Lost Lake	7.750%	Riverside
1043	March A.F.B.	7.750%	Riverside
1044	Mead Valley	7.750%	Riverside
1045	Meadowbrook	7.750%	Riverside
1046	Mecca	7.750%	Riverside
1047	Menifee*	8.750%	Riverside
1048	Midland	7.750%	Riverside
1049	Mira Loma	7.750%	Riverside
1050	Moreno Valley*	7.750%	Riverside
1051	Mountain Center	7.750%	Riverside
1052	Murrieta*	7.750%	Riverside
1053	Norco*	7.750%	Riverside

ID	City	Sales Tax (April 1, 2017)	Counties in California
1054	North Palm Springs	7.750%	Riverside
1055	North Shore	7.750%	Riverside
1056	Nuevo	7.750%	Riverside
1057	Oasis	7.750%	Riverside
1058	Palm City	7.750%	Riverside
1059	Palm Desert*	7.750%	Riverside
1060	Palm Springs*	8.750%	Riverside
1061	Pedley	7.750%	Riverside
1062	Perris*	7.750%	Riverside
1063	Quail Valley	7.750%	Riverside
1064	Rancho California	7.750%	Riverside
1065	Rancho Mirage*	7.750%	Riverside
1066	Ripley	7.750%	Riverside
1067	Riverside*	8.750%	Riverside
1068	Romoland	7.750%	Riverside
1069	Rubidoux	7.750%	Riverside
1070	San Jacinto*	7.750%	Riverside
1071	Sky Valley	7.750%	Riverside
1072	Smoke Tree (Palm Springs*)	8.750%	Riverside
1073	Sun City	7.750%	Riverside
1074	Sunnymead (Moreno Valley*)	7.750%	Riverside
1075	Temecula*	8.750%	Riverside
1076	Thermal	7.750%	Riverside
1077	Thousand Palms	7.750%	Riverside
1078	Whitewater	7.750%	Riverside
1079	Wildomar*	7.750%	Riverside
1080	Winchester	7.750%	Riverside
1081	Antelope	7.750%	Sacramento
1082	Carmichael	7.750%	Sacramento
1083	Citrus Heights*	7.750%	Sacramento
1084	Courtland	7.750%	Sacramento
1085	Elk Grove*	7.750%	Sacramento
1086	Elverta	7.750%	Sacramento
1087	Fair Oaks	7.750%	Sacramento
1088	Folsom*	7.750%	Sacramento
1089	Freeport	7.750%	Sacramento
1090	Galt*	8.250%	Sacramento
1091	Gold River	7.750%	Sacramento
1092	Herald	7.750%	Sacramento
1093	Hood	7.750%	Sacramento
1094	Isleton*	8.750%	Sacramento
1095	Locke	7.750%	Sacramento
1096	Mather	7.750%	Sacramento
1097	McClellan	7.750%	Sacramento

ID	City	Sales Tax (April 1, 2017)	Counties in California
1098	North Highlands	7.750%	Sacramento
1099	Orangevale	7.750%	Sacramento
1100	Rancho Cordova *	8.250%	Sacramento
1101	Rancho Murieta	7.750%	Sacramento
1102	Represa (Folsom Prison)	7.750%	Sacramento
1103	Rio Linda	7.750%	Sacramento
1104	Ryde	7.750%	Sacramento
1105	Sacramento*	8.250%	Sacramento
1106	Sherman Island	7.750%	Sacramento
1107	Sloughhouse	7.750%	Sacramento
1108	Walnut Grove	7.750%	Sacramento
1109	Wilton	7.750%	Sacramento
1110	Hollister*	8.250%	San Benito
1111	Idria	7.250%	San Benito
1112	New Idria	7.250%	San Benito
1113	Paicines	7.250%	San Benito
1114	San Benito	7.250%	San Benito
1115	San Juan Bautista*	8.000%	San Benito
1116	Tres Pinos	7.250%	San Benito
1117	Adelanto*	7.750%	San Bernardino
1118	Alta Loma (Rancho Cucamonga*)	7.750%	San Bernardino
1119	Amboy	7.750%	San Bernardino
1120	Angelus Oaks	7.750%	San Bernardino
1121	Apple Valley*	7.750%	San Bernardino
1122	Argus	7.750%	San Bernardino
1123	Arrowbear Lake	7.750%	San Bernardino
1124	Arrowhead Highlands	7.750%	San Bernardino
1125	Baker	7.750%	San Bernardino
1126	Barstow*	7.750%	San Bernardino
1127	Base Line	7.750%	San Bernardino
1128	Big Bear City	7.750%	San Bernardino
1129	Big Bear Lake*	7.750%	San Bernardino
1130	Big River	7.750%	San Bernardino
1131	Bloomington	7.750%	San Bernardino
1132	Blue Jay	7.750%	San Bernardino
1133	Bryn Mawr	7.750%	San Bernardino
1134	Cadiz	7.750%	San Bernardino
1135	Cedar Glen	7.750%	San Bernardino
1136	Cedarpines Park	7.750%	San Bernardino
1137	Chino*	7.750%	San Bernardino
1138	Chino Hills*	7.750%	San Bernardino
1139	Cima	7.750%	San Bernardino
1140	Colton*	7.750%	San Bernardino
1141	Crest Park	7.750%	San Bernardino

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ID	City	Sales Tax (April 1, 2017)	Counties in California
1142	Crestline	7.750%	San Bernardino
1143	Cross Roads	7.750%	San Bernardino
1144	Cucamonga (Rancho Cucamonga*)	7.750%	San Bernardino
1145	Daggett	7.750%	San Bernardino
1146	Del Rosa	7.750%	San Bernardino
1147	Earp	7.750%	San Bernardino
1148	East Highlands (Highland*)	7.750%	San Bernardino
1149	Eastside	7.750%	San Bernardino
1150	Essex	7.750%	San Bernardino
1151	Etiwanda (Rancho Cucamonga*)	7.750%	San Bernardino
1152	Fawnskin	7.750%	San Bernardino
1153	Fenner	7.750%	San Bernardino
1154	Fontana*	7.750%	San Bernardino
1155	Forest Falls	7.750%	San Bernardino
1156	Fort Irwin	7.750%	San Bernardino
1157	George A.F.B.	7.750%	San Bernardino
1158	Grand Terrace*	7.750%	San Bernardino
1159	Green Valley Lake	7.750%	San Bernardino
1160	Guasti (Ontario*)	7.750%	San Bernardino
1161	Havasu Lake	7.750%	San Bernardino
1162	Helendale	7.750%	San Bernardino
1163	Hesperia*	7.750%	San Bernardino
1164	Highland*	7.750%	San Bernardino
1165	Hinkley	7.750%	San Bernardino
1166	Ivanpah	7.750%	San Bernardino
1167	Joshua Tree	7.750%	San Bernardino
1168	Kelso	7.750%	San Bernardino
1169	Lake Arrowhead	7.750%	San Bernardino
1170	Landers	7.750%	San Bernardino
1171	Lenwood	7.750%	San Bernardino
1172	Loma Linda*	7.750%	San Bernardino
1173	Los Serranos (Chino Hills*)	7.750%	San Bernardino
1174	Lucerne Valley	7.750%	San Bernardino
1175	Ludlow	7.750%	San Bernardino
1176	Lytle Creek	7.750%	San Bernardino
1177	Marine Corps (Twentynine Palms*)	7.750%	San Bernardino
1178	Mentone	7.750%	San Bernardino
1179	Montclair*	8.000%	San Bernardino
1180	Moonridge	7.750%	San Bernardino
1181	Morongo Valley	7.750%	San Bernardino
1182	Mountain Pass	7.750%	San Bernardino
1183	Mt. Baldy	7.750%	San Bernardino
1184	Muscoy	7.750%	San Bernardino
1185	Needles*	7.750%	San Bernardino

ID	City	Sales Tax (April 1, 2017)	Counties in California
1186	Newberry	7.750%	San Bernardino
1187	Newberry Springs	7.750%	San Bernardino
1188	Nipton	7.750%	San Bernardino
1189	Norton A.F.B. (San Bernardino*)	8.000%	San Bernardino
1190	Ontario*	7.750%	San Bernardino
1191	Oro Grande	7.750%	San Bernardino
1192	Parker Dam	7.750%	San Bernardino
1193	Patton	7.750%	San Bernardino
1194	Phelan	7.750%	San Bernardino
1195	Pinon Hills	7.750%	San Bernardino
1196	Pioneertown	7.750%	San Bernardino
1197	Rancho Cucamonga*	7.750%	San Bernardino
1198	Red Mountain	7.750%	San Bernardino
1199	Redlands*	7.750%	San Bernardino
1200	Rialto*	7.750%	San Bernardino
1201	Rimforest	7.750%	San Bernardino
1202	Running Springs	7.750%	San Bernardino
1203	San Bernardino*	8.000%	San Bernardino
1204	Skyforest	7.750%	San Bernardino
1205	Smoke Tree (Twentynine Palms*)	7.750%	San Bernardino
1206	Sugarloaf	7.750%	San Bernardino
1207	Summit	7.750%	San Bernardino
1208	Trona	7.750%	San Bernardino
1209	Twentynine Palms*	7.750%	San Bernardino
1210	Twin Peaks	7.750%	San Bernardino
1211	Upland*	7.750%	San Bernardino
1212	Victorville*	7.750%	San Bernardino
1213	Vidal	7.750%	San Bernardino
1214	Westend	7.750%	San Bernardino
1215	Wrightwood	7.750%	San Bernardino
1216	Yermo	7.750%	San Bernardino
1217	Yucaipa*	7.750%	San Bernardino
1218	Yucca Valley*	8.750%	San Bernardino
1219	Agua Caliente Springs	7.750%	San Diego
1220	Alpine	7.750%	San Diego
1221	Balboa Park (San Diego*)	7.750%	San Diego
1222	Bonita	7.750%	San Diego
1223	Bonsall	7.750%	San Diego
1224	Borrego Springs	7.750%	San Diego
1225	Bostonia	7.750%	San Diego
1226	Boulevard	7.750%	San Diego
1227	Camp Pendleton	7.750%	San Diego
1228	Campo	7.750%	San Diego
1229	Cardiff By The Sea (Encinitas*)	7.750%	San Diego

ID	City	Sales Tax (April 1, 2017)	Counties in California
1230	Carlsbad*	7.750%	San Diego
1231	Chula Vista*	8.250%	San Diego
1232	College Grove Center	7.750%	San Diego
1233	Coronado*	7.750%	San Diego
1234	Crest	7.750%	San Diego
1235	Del Mar*	8.750%	San Diego
1236	Descanso	7.750%	San Diego
1237	Dulzura	7.750%	San Diego
1238	El Cajon*	8.250%	San Diego
1239	Encinitas*	7.750%	San Diego
1240	Escondido*	7.750%	San Diego
1241	Fallbrook	7.750%	San Diego
1242	Fallbrook Junction	7.750%	San Diego
1243	Flinn Springs	7.750%	San Diego
1244	Guatay	7.750%	San Diego
1245	Harbison Canyon	7.750%	San Diego
1246	Hillcrest (San Diego*)	7.750%	San Diego
1247	Imperial Beach*	7.750%	San Diego
1248	Jacumba	7.750%	San Diego
1249	Jamacha	7.750%	San Diego
1250	Jamul	7.750%	San Diego
1251	Johnstown	7.750%	San Diego
1252	Julian	7.750%	San Diego
1253	La Jolla (San Diego*)	7.750%	San Diego
1254	La Mesa*	8.500%	San Diego
1255	Lake San Marcos	7.750%	San Diego
1256	Lakeside	7.750%	San Diego
1257	Lemon Grove*	7.750%	San Diego
1258	Leucadia (Encinitas*)	7.750%	San Diego
1259	Lincoln Acres	7.750%	San Diego
1260	Miramar (San Diego*)	7.750%	San Diego
1261	Mount Laguna	7.750%	San Diego
1262	National City*	8.750%	San Diego
1263	Naval (San Diego*)	7.750%	San Diego
1264	Naval Air Station (Coronado*)	7.750%	San Diego
1265	Naval Hospital (San Diego*)	7.750%	San Diego
1266	Naval Training Center (San Diego*)	7.750%	San Diego
1267	Oceanside*	7.750%	San Diego
1268	Ocotillo Wells	7.750%	San Diego
1269	Olivenhain (Encinitas*)	7.750%	San Diego
1270	Otay (Chula Vista*)	8.250%	San Diego
1271	Pala	7.750%	San Diego
1272	Palm City (San Diego*)	7.750%	San Diego
1273	Palomar Mountain	7.750%	San Diego

ID	City	Sales Tax (April 1, 2017)	Counties in California
1274	Pauma Valley	7.750%	San Diego
1275	Pine Valley	7.750%	San Diego
1276	Potrero	7.750%	San Diego
1277	Poway*	7.750%	San Diego
1278	Rainbow	7.750%	San Diego
1279	Ramona	7.750%	San Diego
1280	Ranchita	7.750%	San Diego
1281	Rancho Bernardo (San Diego*)	7.750%	San Diego
1282	Rancho Santa Fe	7.750%	San Diego
1283	San Carlos (San Diego*)	7.750%	San Diego
1284	San Diego*	7.750%	San Diego
1285	San Luis Rey (Oceanside*)	7.750%	San Diego
1286	San Marcos*	7.750%	San Diego
1287	San Ysidro (San Diego*)	7.750%	San Diego
1288	Santa Ysabel	7.750%	San Diego
1289	Santee*	7.750%	San Diego
1290	Solana Beach*	7.750%	San Diego
1291	Spring Valley	7.750%	San Diego
1292	Sunnyside	7.750%	San Diego
1293	Tecate	7.750%	San Diego
1294	Tierra Del Sol	7.750%	San Diego
1295	Tierrasanta (San Diego*)	7.750%	San Diego
1296	Valley Center	7.750%	San Diego
1297	Vista*	8.250%	San Diego
1298	Warner Springs	7.750%	San Diego
1299	Presidio (San Francisco*)	8.500%	San Francisco
1300	San Francisco*	8.500%	San Francisco
1301	Acampo	7.750%	San Joaquin
1302	Banta	7.750%	San Joaquin
1303	Clements	7.750%	San Joaquin
1304	Escalon*	7.750%	San Joaquin
1305	Farmington	7.750%	San Joaquin
1306	French Camp	7.750%	San Joaquin
1307	Holt	7.750%	San Joaquin
1308	Lathrop*	8.750%	San Joaquin
1309	Lincoln Village	7.750%	San Joaquin
1310	Linden	7.750%	San Joaquin
1311	Lockeford	7.750%	San Joaquin
1312	Lodi*	7.750%	San Joaquin
1313	Manteca*	8.250%	San Joaquin
1314	Ripon*	7.750%	San Joaquin
1315	Sharpe Army Depot	7.750%	San Joaquin
1316	Stockton*	9.000%	San Joaquin
1317	Thornton	7.750%	San Joaquin

ID	City	Sales Tax (April 1, 2017)	Counties in California
1318	Tracy*	8.250%	San Joaquin
1319	Vernalis	7.750%	San Joaquin
1320	Victor	7.750%	San Joaquin
1321	Woodbridge	7.750%	San Joaquin
1322	Adelaida	7.250%	San Luis Obispo
1323	Arroyo Grande*	7.750%	San Luis Obispo
1324	Atascadero*	7.750%	San Luis Obispo
1325	Avila Beach	7.250%	San Luis Obispo
1326	Baywood Park	7.250%	San Luis Obispo
1327	California Valley	7.250%	San Luis Obispo
1328	Cambria	7.250%	San Luis Obispo
1329	Cayucos	7.250%	San Luis Obispo
1330	Cholame	7.250%	San Luis Obispo
1331	Creston	7.250%	San Luis Obispo
1332	Del Mar Heights (Morro Bay*)	7.750%	San Luis Obispo
1333	Grover Beach*	7.750%	San Luis Obispo
1334	Halcyon	7.250%	San Luis Obispo
1335	Harmony	7.250%	San Luis Obispo
1336	Los Osos	7.250%	San Luis Obispo
1337	Los Padres	7.250%	San Luis Obispo
1338	Morro Bay*	7.750%	San Luis Obispo
1339	Morro Plaza	7.250%	San Luis Obispo
1340	Nipomo	7.250%	San Luis Obispo
1341	Oceano	7.250%	San Luis Obispo
1342	Paso Robles*	7.750%	San Luis Obispo
1343	Pismo Beach*	7.750%	San Luis Obispo
1344	San Luis Obispo*	7.750%	San Luis Obispo
1345	San Miguel	7.250%	San Luis Obispo
1346	San Simeon	7.250%	San Luis Obispo
1347	Santa Margarita	7.250%	San Luis Obispo
1348	Shandon	7.250%	San Luis Obispo
1349	Shell Beach (Pismo Beach*)	7.750%	San Luis Obispo
1350	Templeton	7.250%	San Luis Obispo
1351	Atherton*	8.750%	San Mateo
1352	Belmont*	9.250%	San Mateo
1353	Brisbane*	8.750%	San Mateo
1354	Burlingame*	8.750%	San Mateo
1355	Colma*	8.750%	San Mateo
1356	Daly City*	8.750%	San Mateo
1357	East Palo Alto*	9.250%	San Mateo
1358	El Granada	8.750%	San Mateo
1359	Emerald Hills (Redwood City*)	8.750%	San Mateo
1360	Foster City*	8.750%	San Mateo
1361	Half Moon Bay*	8.750%	San Mateo

ID	City	Sales Tax (April 1, 2017)	Counties in California
1362	Hillsborough*	8.750%	San Mateo
1363	Hillsdale (San Mateo*)	9.000%	San Mateo
1364	La Honda	8.750%	San Mateo
1365	Ladera	8.750%	San Mateo
1366	Loma Mar	8.750%	San Mateo
1367	Marsh Manor	8.750%	San Mateo
1368	Menlo Park*	8.750%	San Mateo
1369	Millbrae*	8.750%	San Mateo
1370	Montara	8.750%	San Mateo
1371	Moss Beach	8.750%	San Mateo
1372	Pacifica*	8.750%	San Mateo
1373	Pescadero	8.750%	San Mateo
1374	Portola Valley*	8.750%	San Mateo
1375	Redwood City*	8.750%	San Mateo
1376	San Bruno*	8.750%	San Mateo
1377	San Carlos*	8.750%	San Mateo
1378	San Gregorio	8.750%	San Mateo
1379	San Mateo*	9.000%	San Mateo
1380	South San Francisco*	9.250%	San Mateo
1381	Woodside*	8.750%	San Mateo
1382	Ballard	7.750%	Santa Barbara
1383	Betteravia	7.750%	Santa Barbara
1384	Buellton*	7.750%	Santa Barbara
1385	Carpinteria*	7.750%	Santa Barbara
1386	Casmalia	7.750%	Santa Barbara
1387	Cuyama	7.750%	Santa Barbara
1388	Garey	7.750%	Santa Barbara
1389	Gaviota	7.750%	Santa Barbara
1390	Goleta*	7.750%	Santa Barbara
1391	Guadalupe*	8.000%	Santa Barbara
1392	Isla Vista	7.750%	Santa Barbara
1393	Lompoc*	7.750%	Santa Barbara
1394	Los Alamos	7.750%	Santa Barbara
1395	Los Olivos	7.750%	Santa Barbara
1396	Montecito	7.750%	Santa Barbara
1397	New Cuyama	7.750%	Santa Barbara
1398	Orcutt	7.750%	Santa Barbara
1399	Refugio Beach	7.750%	Santa Barbara
1400	Santa Barbara*	7.750%	Santa Barbara
1401	Santa Maria*	8.000%	Santa Barbara
1402	Santa Ynez	7.750%	Santa Barbara
1403	Sisquoc	7.750%	Santa Barbara
1404	Solvang*	7.750%	Santa Barbara
1405	Summerland	7.750%	Santa Barbara

ID	City	Sales Tax (April 1, 2017)	Counties in California
1406	University	7.750%	Santa Barbara
1407	Vandenberg A.F.B	7.750%	Santa Barbara
1408	Ventucopa	7.750%	Santa Barbara
1409	Almaden Valley	9.000%	Santa Clara
1410	Alviso (San Jose*)	9.250%	Santa Clara
1411	Blossom Hill	9.000%	Santa Clara
1412	Blossom Valley	9.000%	Santa Clara
1413	Cambrian Park	9.000%	Santa Clara
1414	Campbell*	9.250%	Santa Clara
1415	Coyote	9.000%	Santa Clara
1416	Cupertino*	9.000%	Santa Clara
1417	Gilroy*	9.000%	Santa Clara
1418	Holy City	9.000%	Santa Clara
1419	Lorre Estates	9.000%	Santa Clara
1420	Los Altos*	9.000%	Santa Clara
1421	Los Altos Hills*	9.000%	Santa Clara
1422	Los Gatos*	9.000%	Santa Clara
1423	Milpitas*	9.000%	Santa Clara
1424	Moffett Field	9.000%	Santa Clara
1425	Monta Vista	9.000%	Santa Clara
1426	Monte Sereno*	9.000%	Santa Clara
1427	Morgan Hill*	9.000%	Santa Clara
1428	Mount Hamilton	9.000%	Santa Clara
1429	Mountain View*	9.000%	Santa Clara
1430	New Almaden	9.000%	Santa Clara
1431	Palo Alto*	9.000%	Santa Clara
1432	Permanente	9.000%	Santa Clara
1433	Redwood Estates	9.000%	Santa Clara
1434	San Jose*	9.250%	Santa Clara
1435	San Martin	9.000%	Santa Clara
1436	San Tomas	9.000%	Santa Clara
1437	Santa Clara*	9.000%	Santa Clara
1438	Saratoga*	9.000%	Santa Clara
1439	Stanford	9.000%	Santa Clara
1440	Sunnyvale*	9.000%	Santa Clara
1441	Valley Fair	9.000%	Santa Clara
1442	Aptos	8.500%	Santa Cruz
1443	Ben Lomond	8.500%	Santa Cruz
1444	Big Basin	8.500%	Santa Cruz
1445	Bonny Doon	8.500%	Santa Cruz
1446	Boulder Creek	8.500%	Santa Cruz
1447	Brookdale	8.500%	Santa Cruz
1448	Capitola*	9.000%	Santa Cruz
1449	Corralitos	8.500%	Santa Cruz

ID	City	Sales Tax (April 1, 2017)	Counties in California
1450	Davenport	8.500%	Santa Cruz
1451	Felton	8.500%	Santa Cruz
1452	Freedom	8.500%	Santa Cruz
1453	Freedom (Watsonville*)	9.250%	Santa Cruz
1454	La Selva Beach	8.500%	Santa Cruz
1455	Live Oak	8.500%	Santa Cruz
1456	Lockheed	8.500%	Santa Cruz
1457	Monterey Bay Academy	8.500%	Santa Cruz
1458	Mount Hermon	8.500%	Santa Cruz
1459	Opal Cliffs	8.500%	Santa Cruz
1460	Rio Del Mar	8.500%	Santa Cruz
1461	Santa Cruz*	9.000%	Santa Cruz
1462	Scotts Valley*	9.000%	Santa Cruz
1463	Seabright (Santa Cruz*)	9.000%	Santa Cruz
1464	Soquel	8.500%	Santa Cruz
1465	Watsonville*	9.250%	Santa Cruz
1466	Anderson*	7.750%	Shasta
1467	Bella Vista	7.250%	Shasta
1468	Big Bend	7.250%	Shasta
1469	Burney	7.250%	Shasta
1470	Cassel	7.250%	Shasta
1471	Castella	7.250%	Shasta
1472	Central Valley	7.250%	Shasta
1473	Cottonwood	7.250%	Shasta
1474	Enterprise	7.250%	Shasta
1475	Fall River Mills	7.250%	Shasta
1476	French Gulch	7.250%	Shasta
1477	Glenburn	7.250%	Shasta
1478	Hat Creek	7.250%	Shasta
1479	Igo	7.250%	Shasta
1480	Keswick	7.250%	Shasta
1481	Lakehead	7.250%	Shasta
1482	Manzanita Lake	7.250%	Shasta
1483	McArthur	7.250%	Shasta
1484	Millville	7.250%	Shasta
1485	Montgomery Creek	7.250%	Shasta
1486	Oak Run	7.250%	Shasta
1487	O'Brien	7.250%	Shasta
1488	Old Station	7.250%	Shasta
1489	Olinda	7.250%	Shasta
1490	Ono	7.250%	Shasta
1491	Palo Cedro	7.250%	Shasta
1492	Platina	7.250%	Shasta
1493	Project City	7.250%	Shasta

ID	City	Sales Tax (April 1, 2017)	Counties in California
1494	Redding*	7.250%	Shasta
1495	Round Mountain	7.250%	Shasta
1496	Shasta	7.250%	Shasta
1497	Shasta Lake*	7.250%	Shasta
1498	Shingletown	7.250%	Shasta
1499	Summit City	7.250%	Shasta
1500	Whiskeytown	7.250%	Shasta
1501	Whitmore	7.250%	Shasta
1502	Wildwood	7.250%	Shasta
1503	Alleghany	7.250%	Sierra
1504	Calpine	7.250%	Sierra
1505	Downieville	7.250%	Sierra
1506	Goodyears Bar	7.250%	Sierra
1507	Loyalton*	7.250%	Sierra
1508	Sattley	7.250%	Sierra
1509	Sierra City	7.250%	Sierra
1510	Sierraville	7.250%	Sierra
1511	Callahan	7.250%	Siskiyou
1512	Cecilville	7.250%	Siskiyou
1513	Clear Creek	7.250%	Siskiyou
1514	Dorris*	7.250%	Siskiyou
1515	Dunsmuir*	7.750%	Siskiyou
1516	Edgewood	7.250%	Siskiyou
1517	Etna*	7.250%	Siskiyou
1518	Forks of Salmon	7.250%	Siskiyou
1519	Fort Jones*	7.250%	Siskiyou
1520	Gazelle	7.250%	Siskiyou
1521	Greenview	7.250%	Siskiyou
1522	Grenada	7.250%	Siskiyou
1523	Happy Camp	7.250%	Siskiyou
1524	Hilt	7.250%	Siskiyou
1525	Hornbrook	7.250%	Siskiyou
1526	Horse Creek	7.250%	Siskiyou
1527	Kinyon	7.250%	Siskiyou
1528	Klamath River	7.250%	Siskiyou
1529	Lake Shastina	7.250%	Siskiyou
1530	Macdoel	7.250%	Siskiyou
1531	McCloud	7.250%	Siskiyou
1532	Montague*	7.250%	Siskiyou
1533	Mount Hebron	7.250%	Siskiyou
1534	Mount Shasta*	7.500%	Siskiyou
1535	Pondosa	7.250%	Siskiyou
1536	Sawyers Bar	7.250%	Siskiyou
1537	Scott Bar	7.250%	Siskiyou

ID	City	Sales Tax (April 1, 2017)	Counties in California
1538	Seiad Valley	7.250%	Siskiyou
1539	Somes Bar	7.250%	Siskiyou
1540	Tulelake*	7.250%	Siskiyou
1541	Weed*	7.500%	Siskiyou
1542	Yreka*	7.750%	Siskiyou
1543	Benicia*	8.375%	Solano
1544	Birds Landing	7.375%	Solano
1545	Dairy Farm	7.375%	Solano
1546	Dixon*	7.375%	Solano
1547	Elmira	7.375%	Solano
1548	Fairfield*	8.375%	Solano
1549	Larwin Plaza	7.375%	Solano
1550	Liberty Farms	7.375%	Solano
1551	Mare Island (Vallejo*)	8.375%	Solano
1552	Rio Vista*	8.125%	Solano
1553	Suisun City*	8.375%	Solano
1554	Travis A.F.B. (Fairfield*)	8.375%	Solano
1555	Vacaville*	7.625%	Solano
1556	Vallejo*	8.375%	Solano
1557	Agua Caliente	8.125%	Sonoma
1558	Annapolis	8.125%	Sonoma
1559	Asti	8.125%	Sonoma
1560	Bodega	8.125%	Sonoma
1561	Bodega Bay	8.125%	Sonoma
1562	Boyes Hot Springs	8.125%	Sonoma
1563	Camp Meeker	8.125%	Sonoma
1564	Cazadero	8.125%	Sonoma
1565	Cloverdale*	8.125%	Sonoma
1566	Cotati*	9.125%	Sonoma
1567	Duncans Mills	8.125%	Sonoma
1568	El Verano	8.125%	Sonoma
1569	Eldridge	8.125%	Sonoma
1570	Forestville	8.125%	Sonoma
1571	Freestone	8.125%	Sonoma
1572	Fulton	8.125%	Sonoma
1573	Geyserville	8.125%	Sonoma
1574	Glen Ellen	8.125%	Sonoma
1575	Graton	8.125%	Sonoma
1576	Guerneville	8.125%	Sonoma
1577	Healdsburg*	8.625%	Sonoma
1578	Jenner	8.125%	Sonoma
1579	Kenwood	8.125%	Sonoma
1580	Korbel	8.125%	Sonoma
1581	Larkfield	8.125%	Sonoma

ID	City	Sales Tax (April 1, 2017)	Counties in California
1582	Monte Rio	8.125%	Sonoma
1583	Occidental	8.125%	Sonoma
1584	Penngrove	8.125%	Sonoma
1585	Petaluma*	8.125%	Sonoma
1586	Rio Nido	8.125%	Sonoma
1587	Rohnert Park*	8.625%	Sonoma
1588	Roseland	8.125%	Sonoma
1589	Santa Rosa*	8.625%	Sonoma
1590	Sea Ranch	8.125%	Sonoma
1591	Sebastopol*	8.875%	Sonoma
1592	Sonoma*	8.625%	Sonoma
1593	Stewarts Point	8.125%	Sonoma
1594	Two Rock Coast Guard Station	8.125%	Sonoma
1595	Valley Ford	8.125%	Sonoma
1596	Villa Grande	8.125%	Sonoma
1597	Vineburg	8.125%	Sonoma
1598	Windsor*	8.125%	Sonoma
1599	Ceres*	8.375%	Stanislaus
1600	Crows Landing	7.875%	Stanislaus
1601	Denair	7.875%	Stanislaus
1602	El Viejo	7.875%	Stanislaus
1603	Empire	7.875%	Stanislaus
1604	Hickman	7.875%	Stanislaus
1605	Hughson*	7.875%	Stanislaus
1606	Keyes	7.875%	Stanislaus
1607	Knights Ferry	7.875%	Stanislaus
1608	La Grange	7.875%	Stanislaus
1609	Modesto*	7.875%	Stanislaus
1610	Newman*	7.875%	Stanislaus
1611	Oakdale*	8.375%	Stanislaus
1612	Patterson*	7.875%	Stanislaus
1613	Riverbank*	7.875%	Stanislaus
1614	Salida	7.875%	Stanislaus
1615	Turlock*	7.875%	Stanislaus
1616	Valley Home	7.875%	Stanislaus
1617	Waterford*	7.875%	Stanislaus
1618	Westley	7.875%	Stanislaus
1619	Westside	7.875%	Stanislaus
1620	East Nicolaus	7.250%	Sutter
1621	Live Oak*	7.250%	Sutter
1622	Meridian	7.250%	Sutter
1623	Nicolaus	7.250%	Sutter
1624	Pleasant Grove	7.250%	Sutter
1625	Rio Oso	7.250%	Sutter

ID	City	Sales Tax (April 1, 2017)	Counties in California
1626	Robbins	7.250%	Sutter
1627	Sutter	7.250%	Sutter
1628	Trowbridge	7.250%	Sutter
1629	Yuba City*	7.250%	Sutter
1630	Corning*	7.750%	Tehama
1631	Flournoy	7.250%	Tehama
1632	Gerber	7.250%	Tehama
1633	Los Molinos	7.250%	Tehama
1634	Manton	7.250%	Tehama
1635	Mill Creek	7.250%	Tehama
1636	Mineral	7.250%	Tehama
1637	Paskenta	7.250%	Tehama
1638	Paynes Creek	7.250%	Tehama
1639	Proberta	7.250%	Tehama
1640	Red Bluff*	7.500%	Tehama
1641	Richfield	7.250%	Tehama
1642	Tehama*	7.250%	Tehama
1643	Vina	7.250%	Tehama
1644	Big Bar	7.250%	Trinity
1645	Burnt Ranch	7.250%	Trinity
1646	Denny	7.250%	Trinity
1647	Douglas City	7.250%	Trinity
1648	Forest Glen	7.250%	Trinity
1649	Hayfork	7.250%	Trinity
1650	Helena	7.250%	Trinity
1651	Hyampom	7.250%	Trinity
1652	Island Mountain	7.250%	Trinity
1653	Junction City	7.250%	Trinity
1654	Lewiston	7.250%	Trinity
1655	Mad River	7.250%	Trinity
1656	Ruth	7.250%	Trinity
1657	Salyer	7.250%	Trinity
1658	Trinity Center	7.250%	Trinity
1659	Weaverville	7.250%	Trinity
1660	Zenia	7.250%	Trinity
1661	Alpaugh	7.750%	Tulare
1662	Badger	7.750%	Tulare
1663	California Hot Springs	7.750%	Tulare
1664	Camp Kaweah	7.750%	Tulare
1665	Camp Nelson	7.750%	Tulare
1666	Cutler	7.750%	Tulare
1667	Dinuba*	8.500%	Tulare
1668	Ducor	7.750%	Tulare
1669	Earlimart	7.750%	Tulare

ID	City	Sales Tax (April 1, 2017)	Counties in California
1670	East Porterville	7.750%	Tulare
1671	Exeter*	7.750%	Tulare
1672	Farmersville*	8.250%	Tulare
1673	Giant Forest	7.750%	Tulare
1674	Goshen	7.750%	Tulare
1675	Ivanhoe	7.750%	Tulare
1676	Johnsondale	7.750%	Tulare
1677	Kaweah	7.750%	Tulare
1678	Kings Canyon National Park	7.750%	Tulare
1679	Lemoncove	7.750%	Tulare
1680	Lindsay*	7.750%	Tulare
1681	Linnell	7.750%	Tulare
1682	London	7.750%	Tulare
1683	Mineral King	7.750%	Tulare
1684	Mooney	7.750%	Tulare
1685	Orosi	7.750%	Tulare
1686	Pixley	7.750%	Tulare
1687	Plainview	7.750%	Tulare
1688	Poplar	7.750%	Tulare
1689	Porterville*	8.250%	Tulare
1690	Posey	7.750%	Tulare
1691	Richgrove	7.750%	Tulare
1692	Sequoia National Park	7.750%	Tulare
1693	Springville	7.750%	Tulare
1694	Strathmore	7.750%	Tulare
1695	Sultana	7.750%	Tulare
1696	Tagus Ranch	7.750%	Tulare
1697	Terra Bella	7.750%	Tulare
1698	Three Rivers	7.750%	Tulare
1699	Tipton	7.750%	Tulare
1700	Town Center	7.750%	Tulare
1701	Traver	7.750%	Tulare
1702	Tulare*	8.250%	Tulare
1703	Visalia*	8.500%	Tulare
1704	Waukena	7.750%	Tulare
1705	Woodlake*	7.750%	Tulare
1706	Woodville	7.750%	Tulare
1707	Yetttem	7.750%	Tulare
1708	Big Oak Flat	7.250%	Tuolumne
1709	Chinese Camp	7.250%	Tuolumne
1710	Columbia	7.250%	Tuolumne
1711	Dardanelle	7.250%	Tuolumne
1712	Groveland	7.250%	Tuolumne
1713	Jamestown	7.250%	Tuolumne

ID	City	Sales Tax (April 1, 2017)	Counties in California
1714	Long Barn	7.250%	Tuolumne
1715	Mather	7.250%	Tuolumne
1716	Mi-Wuk Village	7.250%	Tuolumne
1717	Moccasin	7.250%	Tuolumne
1718	Pinecrest	7.250%	Tuolumne
1719	Sonora*	7.750%	Tuolumne
1720	Soulsbyville	7.250%	Tuolumne
1721	Standard	7.250%	Tuolumne
1722	Stanislaus	7.250%	Tuolumne
1723	Strawberry	7.250%	Tuolumne
1724	Tuolumne	7.250%	Tuolumne
1725	Twain Harte	7.250%	Tuolumne
1726	Camarillo*	7.250%	Ventura
1727	Casitas Springs	7.250%	Ventura
1728	Fillmore*	7.250%	Ventura
1729	Lake Sherwood	7.250%	Ventura
1730	Meiners Oaks	7.250%	Ventura
1731	Montalvo (Ventura*)	7.750%	Ventura
1732	Moorpark*	7.250%	Ventura
1733	Naval (Port Hueneme*)	7.750%	Ventura
1734	Newbury Park (Thousand Oaks*)	7.250%	Ventura
1735	Nyeland Acres	7.250%	Ventura
1736	Oak Park	7.250%	Ventura
1737	Oak View	7.250%	Ventura
1738	Ojai*	7.250%	Ventura
1739	Oxnard*	7.750%	Ventura
1740	Piru	7.250%	Ventura
1741	Point Mugu	7.250%	Ventura
1742	Port Hueneme*	7.750%	Ventura
1743	Santa Paula*	8.250%	Ventura
1744	Santa Rosa Valley	7.250%	Ventura
1745	Saticoy	7.250%	Ventura
1746	Simi Valley*	7.250%	Ventura
1747	Somis	7.250%	Ventura
1748	Thousand Oaks*	7.250%	Ventura
1749	Ventura*	7.750%	Ventura
1750	Westlake Village (Thousand Oaks*)	7.250%	Ventura
1751	Broderick (West Sacramento*)	8.000%	Yolo
1752	Brooks	7.250%	Yolo
1753	Bryte (West Sacramento*)	8.000%	Yolo
1754	Capay	7.250%	Yolo
1755	Clarksburg	7.250%	Yolo
1756	Davis* (U.C. Davis campus rate is 7.25%)	8.250%	Yolo
1757	Dunnigan	7.250%	Yolo

ID	City	Sales Tax (April 1, 2017)	Counties in California
1758	El Macero	7.250%	Yolo
1759	Esparto	7.250%	Yolo
1760	Guinda	7.250%	Yolo
1761	Knights Landing	7.250%	Yolo
1762	Madison	7.250%	Yolo
1763	Rumsey	7.250%	Yolo
1764	West Sacramento*	8.000%	Yolo
1765	Winters*	7.250%	Yolo
1766	Woodland*	8.000%	Yolo
1767	Yolo	7.250%	Yolo
1768	Zamora	7.250%	Yolo
1769	Beale A.F.B.	7.250%	Yuba
1770	Browns Valley	7.250%	Yuba
1771	Brownsville	7.250%	Yuba
1772	Camp Beale	7.250%	Yuba
1773	Camptonville	7.250%	Yuba
1774	Challenge	7.250%	Yuba
1775	Dobbins	7.250%	Yuba
1776	Linda	7.250%	Yuba
1777	Loma Rica	7.250%	Yuba
1778	Marysville*	8.250%	Yuba
1779	Olivehurst	7.250%	Yuba
1780	Oregon House	7.250%	Yuba
1781	Rackerby	7.250%	Yuba
1782	Smartsville	7.250%	Yuba
1783	Strawberry Valley	7.250%	Yuba
1784	Wheatland*	7.750%	Yuba
1785	Woodleaf	7.250%	Yuba

Source: California State Board of Equalization

1. <http://www.boe.ca.gov/sutax/pam71.htm>

A Comparison of State and Local Tax Rates for the United States (2017)

ID	State	State Tax Rate	Average Local Tax Rate	Combined Rate
1	Alabama	4.00%	5.01%	9.01%
2	Alaska	0.00%	1.76%	1.76%
3	Arizona	5.60%	2.65%	8.25%
4	Arkansas	6.50%	2.80%	9.30%
5	California	7.25%	1.00%	8.25%
6	Colorado	2.90%	4.60%	7.50%
7	Connecticut	6.35%	0.00%	6.35%
8	Delaware	0.00%	0.00%	0.00%
9	Florida	6.00%	0.80%	6.80%
10	Georgia	4.00%	3.00%	7.00%
11	Hawaii	4.00%	0.35%	4.35%
12	Idaho	6.00%	0.03%	6.03%
13	Illinois	6.25%	2.39%	8.64%
14	Indiana	7.00%	0.00%	7.00%
15	Iowa	6.00%	0.80%	6.80%
16	Kansas	6.50%	2.12%	8.62%
17	Kentucky	6.00%	0.00%	6.00%
18	Louisiana	5.00%	4.98%	9.98%
19	Maine	5.50%	0.00%	5.50%
20	Maryland	6.00%	0.00%	6.00%
21	Massachusetts	6.25%	0.00%	6.25%
22	Michigan	6.00%	0.00%	6.00%
23	Minnesota	6.88%	0.42%	7.30%
24	Mississippi	7.00%	0.07%	7.07%
25	Missouri	4.23%	3.66%	7.89%
26	Montana (d)	0.00%	0.00%	0.00%
27	Nebraska	5.50%	1.39%	6.89%
28	Nevada	6.85%	1.13%	7.98%
29	New Hampshire	0.00%	0.00%	0.00%
30	New Jersey (e)	6.88%	-0.03%	6.85%
31	New Mexico (c)	5.13%	2.43%	7.55%
32	New York	4.00%	4.49%	8.49%
33	North Carolina	4.75%	2.15%	6.90%
34	North Dakota	5.00%	1.78%	6.78%
35	Ohio	5.75%	1.39%	7.14%
36	Oklahoma	4.50%	4.36%	8.86%
37	Oregon	0.00%	0.00%	0.00%
38	Pennsylvania	6.00%	0.34%	6.34%
39	Rhode Island	7.00%	0.00%	7.00%
40	South Carolina	6.00%	1.22%	7.22%
41	South Dakota (c)	4.50%	1.89%	6.39%
42	Tennessee	7.00%	2.46%	9.46%
43	Texas	6.25%	1.94%	8.19%
44	Utah (b)	5.95%	0.81%	6.76%

45	Vermont	6.00%	0.18%	6.18%
46	Virginia (b)	5.30%	0.33%	5.63%
47	Washington	6.50%	2.42%	8.92%
48	West Virginia	6.00%	0.29%	6.29%
49	Wisconsin	5.00%	0.42%	5.42%
50	Wyoming	4.00%	1.40%	5.40%
51	D.C.	5.75%	0.00%	5.75%

Source: Tax Foundation

1. <https://taxfoundation.org/state-and-local-sales-tax-rates-in-2017/>

B. Wage Structure

A Comparison of Employment Structure in Salinas and Santa Cruz Based on Occupations (2011)

ID	Occupation	Percent of Employment in US	Percent of Employment in Salinas	Percent of Employment in Santa Cruz
1	Management	0.05	4.0%	5.8%
2	Business and Financial Operations	0.051	2.8%	3.9%
3	Computer and Mathematical	0.029	1.3%	2.3%
4	Architecture and Engineering	0.018	0.6%	1.2%
5	Life, Physical, and Social Science	0.008	0.9%	2.0%
6	Community and Social Services	0.014	1.3%	2.7%
7	Legal	0.008	0.5%	0.4%
8	Education, Training, and Library	0.062	7.8%	8.4%
9	Arts, Design, Entertainment, Sports, and Media	0.013	1.3%	1.2%
10	Healthcare Practitioner and Technical	0.058	4.4%	5.6%
11	Healthcare Support	0.029	1.9%	2.9%
12	Protective Service	0.024	2.7%	2.4%
13	Food Preparation and Serving Related	0.091	10.1%	12.2%
14	Building and Grounds Cleaning and Maintenance	0.032	3.7%	4.3%
15	Personal Care and Service	0.031	2.2%	2.7%
16	Sales and Related	0.105	8.7%	10.7%
17	Office and Administrative Support	0.158	11.4%	14.7%
18	Farming, Fishing, and Forestry	0.003	18.6%	0.9%
19	Construction and Extraction	0.04	2.5%	3.2%
20	Installation, Maintenance, and Repair	0.039	3.6%	3.1%
21	Production	0.066	3.3%	4.7%
22	Transportation and Material Moving	0.069	6.5%	4.8%

ID	Occupation	US Mean Hourly Wage	Salinas Mean Hourly Wage	Santa Cruz Mean Hourly Wage
1	Management	\$55.30	\$50.56	\$53.14
2	Business and Financial Operations	\$35.48	\$38.39	\$35.50
3	Computer and Mathematical	\$41.43	\$44.43	\$42.77
4	Architecture and Engineering	\$39.89	\$41.26	\$40.59
5	Life, Physical, and Social Science	\$34.24	\$40.51	\$34.08
6	Community and Social Services	\$22.19	\$22.92	\$24.00
7	Legal	\$49.74	\$43.94	\$48.50
8	Education, Training, and Library	\$25.48	\$30.82	\$24.40
9	Arts, Design, Entertainment, Sports, and Media	\$27.39	\$21.06	\$25.68
10	Healthcare Practitioner and Technical	\$37.40	\$46.03	\$50.40
11	Healthcare Support	\$14.19	\$17.13	\$16.51
12	Protective Service	\$21.45	\$30.48	\$26.43
13	Food Preparation and Serving Related	\$10.98	\$13.47	\$12.34
14	Building and Grounds Cleaning and Maintenance	\$13.02	\$15.59	\$14.75
15	Personal Care and Service	\$12.33	\$13.63	\$13.87
16	Sales and Related	\$18.90	\$17.02	\$18.76
17	Office and Administrative Support	\$17.47	\$18.62	\$19.23
18	Farming, Fishing, and Forestry	\$12.67	\$11.45	\$12.23
19	Construction and Extraction	\$22.88	\$25.64	\$23.01
20	Installation, Maintenance, and Repair	\$22.11	\$25.52	\$22.68
21	Production	\$17.41	\$17.01	\$16.57
22	Transportation and Material Moving	\$16.90	\$17.94	\$16.84

Source: (i) Bureau of Labor Statistics

1. https://www.bls.gov/oes/2011/may/oes_41500.htm#00-0000

Monterey County Occupational Wage Structure By Type of Occupation, Employment, Median Hourly Wages, Mean Hourly Wages, and Annual Mean Wage (2014)

ID	Sub-types of Occupation	Types of Occupation	Employment	Median Hourly Wage	Mean Hourly Wage	Annual Mean Wage
1	Chief Executives	Management Occupations	210	\$89.72	\$95.44	\$198,520.00
2	General and Operations Managers	Management Occupations	2,180	\$45.44	\$56.75	\$118,030.00
3	Legislators	Management Occupations	90			\$52,550.00
4	Marketing Managers	Management Occupations	100	\$49.98	\$55.77	\$116,010.00
5	Sales Managers	Management Occupations	410	\$44.78	\$61.07	\$127,020.00

6	Public Relations and Fundraising Managers	Management Occupations	40	\$34.26	\$42.06	\$87,480.00
7	Administrative Services Managers	Management Occupations	330	\$33.93	\$36.19	\$75,280.00
8	Computer and Information Systems Managers	Management Occupations	130	\$67.96	\$75.23	\$156,490.00
9	Financial Managers	Management Occupations	370	\$48.96	\$55.18	\$114,770.00
10	Industrial Production Managers	Management Occupations	120	\$36.65	\$42.16	\$87,690.00
11	Transportation, Storage, and Distribution Managers	Management Occupations	90	\$37.65	\$42.38	\$88,150.00
12	Human Resources Managers	Management Occupations	70	\$44.52	\$47.95	\$99,730.00
13	Training and Development Managers	Management Occupations	30	\$35.40	\$44.22	\$91,980.00
14	Farmers, Ranchers, and Other Agricultural Managers	Management Occupations	60	\$39.46	\$43.80	\$91,110.00
15	Construction Managers	Management Occupations	160	\$40.03	\$41.41	\$86,130.00
16	Education Administrators, Preschool and Childcare Center/Program	Management Occupations	50	\$39.79	\$35.38	\$73,600.00
17	Education Administrators, Elementary and Secondary School	Management Occupations	250			\$112,400.00
18	Education Administrators, Postsecondary	Management Occupations	160	\$47.43	\$51.65	\$107,440.00
19	Education Administrators, All Other	Management Occupations	50	\$41.28	\$42.63	\$88,680.00
20	Architectural and Engineering Managers	Management Occupations	60	\$59.17	\$71.66	\$149,060.00
21	Food Service Managers	Management Occupations	430	\$21.82	\$25.58	\$53,200.00
22	Lodging Managers	Management Occupations	180	\$21.36	\$23.53	\$48,930.00
23	Medical and Health Services Managers	Management Occupations	230	\$45.31	\$45.73	\$95,120.00
24	Natural Sciences Managers	Management Occupations	30	\$58.87	\$63.60	\$132,290.00
25	Property, Real Estate, and Community Association Managers	Management Occupations	190	\$22.77	\$28.06	\$58,360.00
26	Social and Community Service Managers	Management Occupations	160	\$29.89	\$35.69	\$74,230.00
27	Managers, All Other	Management Occupations	230	\$53.37	\$54.32	\$112,990.00
28	Agents and Business Managers of Artists, Performers, and Athletes	Business and Financial Operations Occupations			\$32.69	\$68,000.00

29	Buyers and Purchasing Agents, Farm Products	Business and Financial Operations Occupations	40	\$36.09	\$37.77	\$78,560.00
30	Wholesale and Retail Buyers, Except Farm Products	Business and Financial Operations Occupations	100	\$22.17	\$23.76	\$49,420.00
31	Purchasing Agents, Except Wholesale, Retail, and Farm Products	Business and Financial Operations Occupations	120	\$31.62	\$32.50	\$67,610.00
32	Claims Adjusters, Examiners, and Investigators	Business and Financial Operations Occupations	140	\$37.77	\$35.78	\$74,430.00
33	Compliance Officers, Except Agriculture, Construction, Health and Safety, and Transportation	Business and Financial Operations Occupations	130	\$31.11	\$34.39	\$71,520.00
34	Cost Estimators	Business and Financial Operations Occupations	180	\$34.95	\$38.39	\$79,840.00
35	Human Resources Specialists	Business and Financial Operations Occupations	280	\$31.83	\$33.39	\$69,460.00
36	Farm Labor Contractors	Business and Financial Operations Occupations	60	\$24.27	\$27.86	\$57,950.00
37	Labor Relations Specialists	Business and Financial Operations Occupations	50	\$39.85	\$37.19	\$77,350.00
38	Logisticians	Business and Financial Operations Occupations	70	\$35.82	\$37.11	\$77,190.00
39	Management Analysts	Business and Financial Operations Occupations	320	\$34.64	\$44.41	\$92,380.00
40	Meeting, Convention, and Event Planners	Business and Financial Operations Occupations	130	\$25.30	\$26.46	\$55,030.00
41	Fundraisers	Business and Financial	60	\$32.18	\$33.33	\$69,320.00

		Operations Occupations				
42	Compensation, Benefits, and Job Analysis Specialists	Business and Financial Operations Occupations	50	\$33.64	\$34.39	\$71,530.00
43	Training and Development Specialists	Business and Financial Operations Occupations	140	\$30.66	\$32.12	\$66,800.00
44	Market Research Analysts and Marketing Specialists	Business and Financial Operations Occupations	280	\$30.70	\$32.98	\$68,590.00
45	Business Operations Specialists, All Other	Business and Financial Operations Occupations	850	\$34.90	\$36.43	\$75,780.00
46	Accountants and Auditors	Business and Financial Operations Occupations	720	\$37.31	\$44.39	\$92,320.00
47	Budget Analysts	Business and Financial Operations Occupations	60	\$38.77	\$38.62	\$80,330.00
48	Credit Analysts	Business and Financial Operations Occupations	40	\$38.49	\$44.40	\$92,340.00
49	Financial Analysts	Business and Financial Operations Occupations	90	\$37.80	\$46.94	\$97,640.00

ID	Sub-types of Occupation	Types of Occupation	Employment	Median Hourly Wage	Mean Hourly Wage	Annual Mean Wage
50	Personal Financial Advisors	Business and Financial Operations Occupations	80	\$52.94	\$66.68	\$138,700.00
51	Loan Officers	Business and Financial Operations Occupations	250	\$37.52	\$46.94	\$97,640.00
52	Tax Preparers	Business and Financial Operations Occupations	70	\$21.17	\$23.03	\$47,890.00
53	Financial Specialists, All Other	Business and Financial Operations Occupations	170			
54	Computer Systems Analysts	Computer and Mathematical Occupations	390	\$44.18	\$48.28	\$100,430.00
55	Information Security Analysts	Computer and Mathematical Occupations	30	\$48.41	\$46.48	\$96,670.00
56	Computer Programmers	Computer and Mathematical Occupations	70	\$40.20	\$39.47	\$82,090.00
57	Software Developers, Applications	Computer and Mathematical Occupations	270	\$51.25	\$50.16	\$104,340.00
58	Software Developers, Systems Software	Computer and Mathematical Occupations	100	\$44.55	\$48.01	\$99,860.00
59	Web Developers	Computer and Mathematical Occupations	110	\$38.39	\$37.65	\$78,320.00
60	Database Administrators	Computer and Mathematical Occupations	70	\$39.18	\$41.60	\$86,540.00
61	Network and Computer Systems Administrators	Computer and Mathematical Occupations	200			
62	Computer User Support Specialists	Computer and Mathematical Occupations	290	\$22.66	\$24.74	\$51,460.00
63	Computer Network Support Specialists	Computer and Mathematical Occupations	60	\$29.49	\$32.55	\$67,710.00
64	Computer Occupations, All Other	Computer and Mathematical Occupations	380	\$47.95	\$48.12	\$100,090.00
65	Operations Research Analysts	Computer and Mathematical Occupations	40	\$34.00	\$41.99	\$87,340.00
66	Architects, Except Landscape and Naval	Architecture and Engineering Occupations	30			
67	Civil Engineers	Architecture and Engineering Occupations	160	\$45.90	\$46.30	\$96,300.00
68	Electrical Engineers	Architecture and Engineering Occupations	50	\$55.54	\$54.77	\$113,920.00
69	Electronics Engineers, Except Computer	Architecture and Engineering Occupations	30	\$46.67	\$48.30	\$100,460.00
70	Mechanical Engineers	Architecture and Engineering Occupations	110	\$43.10	\$50.69	\$105,430.00
71	Engineers, All Other	Architecture and Engineering Occupations	70	\$47.09	\$46.84	\$97,420.00
72	Architectural and Civil Drafters	Architecture and Engineering Occupations	70	\$26.64	\$27.16	\$56,500.00
73	Electrical and Electronics Drafters	Architecture and Engineering Occupations		\$39.09	\$31.26	\$65,010.00

74	Electrical and Electronics Engineering Technicians	Architecture and Engineering Occupations	140	\$29.66	\$33.55	\$69,780.00
75	Engineering Technicians, Except Drafters, All Other	Architecture and Engineering Occupations	50	\$33.34	\$33.31	\$69,280.00
76	Surveying and Mapping Technicians	Architecture and Engineering Occupations	40	\$30.08	\$32.72	\$68,070.00
77	Soil and Plant Scientists	Architecture and Engineering Occupations	80	\$25.14	\$26.54	\$55,200.00
78	Conservation Scientists	Architecture and Engineering Occupations	90	\$36.17	\$40.29	\$83,800.00
79	Medical Scientists, Except Epidemiologists	Architecture and Engineering Occupations	80	\$50.14	\$51.00	\$106,070.00
80	Chemists	Architecture and Engineering Occupations	30			
81	Environmental Scientists and Specialists, Including Health	Architecture and Engineering Occupations	90	\$34.33	\$37.53	\$78,070.00
82	Geoscientists, Except Hydrologist and Geographers	Architecture and Engineering Occupations	60	\$61.76	\$62.88	\$130,790.00
83	Clinical, Counseling, and School Psychologists	Architecture and Engineering Occupations	230	\$55.54	\$54.34	\$113,030.00
84	Urban and Regional Planners	Architecture and Engineering Occupations	80	\$37.87	\$38.81	\$80,720.00
85	Agricultural and Food Science Technicians	Architecture and Engineering Occupations	50	\$18.98	\$19.41	\$40,370.00
86	Biological Technicians	Architecture and Engineering Occupations	50			
87	Forest and Conservation Technicians	Architecture and Engineering Occupations	90	\$16.26	\$18.22	\$37,900.00
88	Life, Physical, and Social Science Technicians, All Other	Architecture and Engineering Occupations	150	\$23.40	\$25.95	\$53,970.00
89	Substance Abuse and Behavioral Disorder Counselors	Community and Social Services Occupations	180	\$19.38	\$18.73	\$38,960.00
90	Educational, Guidance, School, and Vocational Counselors	Community and Social Services Occupations	240	\$22.73	\$24.35	\$50,640.00
91	Mental Health Counselors	Community and Social Services Occupations	160	\$17.52	\$19.13	\$39,790.00
92	Rehabilitation Counselors	Community and Social Services Occupations	60	\$14.47	\$17.34	\$36,070.00
93	Child, Family, and School Social Workers	Community and Social Services Occupations	160	\$20.12	\$20.97	\$43,610.00
94	Healthcare Social Workers	Community and Social Services Occupations	100	\$25.15	\$26.46	\$55,030.00
95	Mental Health and Substance Abuse Social Workers	Community and Social Services Occupations	200	\$23.32	\$25.44	\$52,910.00
96	Health Educators	Community and Social Services Occupations	70	\$17.93	\$21.47	\$44,670.00
97	Social and Human Service Assistants	Community and Social Services Occupations	440	\$16.83	\$17.06	\$35,490.00

98	Community Health Workers	Community and Social Services Occupations	70	\$14.27	\$14.93	\$31,050.00
99	Community and Social Service Specialists, All Other	Community and Social Services Occupations	130	\$23.06	\$24.93	\$51,860.00
100	Clergy	Community and Social Services Occupations	70	\$30.23	\$30.68	\$63,820.00
101	Lawyers	Legal Occupations	290	\$49.18	\$55.28	\$114,980.00
102	Paralegals and Legal Assistants	Legal Occupations	170	\$25.77	\$25.42	\$52,880.00
103	Business Teachers, Postsecondary	Education, Training, and Library Occupations				\$97,400.00
104	Nursing Instructors and Teachers	Education, Training, and Library Occupations				\$83,600.00
105	Graduate Teaching Assistants	Education, Training, and Library Occupations				\$24,440.00
106	Vocational Education Teachers, Postsecondary	Education, Training, and Library Occupations	170	\$29.04	\$34.10	\$70,930.00
107	Preschool Teachers, Except Special Education	Education, Training, and Library Occupations	380	\$16.73	\$19.09	\$39,710.00
108	Kindergarten Teachers, Except Special Education	Education, Training, and Library Occupations	280			\$62,100.00
109	Elementary School Teachers, Except Special Education	Education, Training, and Library Occupations	2,420			\$69,740.00
110	Middle School Teachers, Except Special and Career/Technical Education	Education, Training, and Library Occupations	860			\$68,400.00
111	Secondary School Teachers, Except Special and Career/Technical Ed	Education, Training, and Library Occupations				\$70,810.00
112	Special Education Teachers, Kindergarten and Elementary School	Education, Training, and Library Occupations	130			\$67,530.00
113	Self-Enrichment Education Teachers	Education, Training, and Library Occupations	170	\$16.44	\$20.51	\$42,670.00
114	Teachers and Instructors, All Other, Except Substitute Teachers	Education, Training, and Library Occupations	2,520			\$79,630.00
115	Substitute Teachers	Education, Training, and Library Occupations	1,260	\$18.75	\$19.87	\$41,330.00
116	Librarians	Education, Training, and Library Occupations	110	\$28.25	\$30.02	\$62,430.00
117	Library Technicians	Education, Training, and Library Occupations	80	\$16.47	\$17.42	\$36,240.00
118	Instructional Coordinators	Education, Training, and Library Occupations	250	\$29.08	\$30.75	\$63,960.00
119	Teacher Assistants	Education, Training, and Library Occupations	1,210			\$32,580.00
120	Education, Training, and Library Workers, All Other	Education, Training, and Library Occupations		\$24.94	\$24.81	\$51,610.00

121	Floral Designers	Arts, Design, Entertainment, Sports, and Media Occupations	40	\$17.60	\$18.13	\$37,710.00
122	Graphic Designers	Arts, Design, Entertainment, Sports, and Media Occupations	110	\$20.72	\$22.42	\$46,640.00
123	Interior Designers	Arts, Design, Entertainment, Sports, and Media Occupations	30	\$26.18	\$25.27	\$52,570.00
124	Merchandise Displayers and Window Trimmers	Arts, Design, Entertainment, Sports, and Media Occupations	30	\$14.87	\$15.95	\$33,170.00
125	Producers and Directors	Arts, Design, Entertainment, Sports, and Media Occupations	60	\$18.63	\$22.11	\$46,000.00
126	Coaches and Scouts	Arts, Design, Entertainment, Sports, and Media Occupations	100			\$55,050.00
127	Music Directors and Composers	Arts, Design, Entertainment, Sports, and Media Occupations		\$26.44	\$27.27	\$56,730.00
128	Radio and Television Announcers	Arts, Design, Entertainment, Sports, and Media Occupations	30			
129	Reporters and Correspondents	Arts, Design, Entertainment, Sports, and Media Occupations	40	\$19.77	\$20.37	\$42,370.00
130	Public Relations Specialists	Arts, Design, Entertainment, Sports, and Media Occupations	150	\$31.59	\$33.46	\$69,590.00
131	Editors	Arts, Design, Entertainment, Sports, and Media Occupations	120	\$26.68	\$26.41	\$54,920.00
132	Interpreters and Translators	Arts, Design, Entertainment, Sports, and Media Occupations	810	\$9.52	\$13.11	\$27,270.00
133	Audio and Video Equipment Technicians	Arts, Design, Entertainment, Sports, and Media Occupations	90	\$20.66	\$22.59	\$46,990.00
134	Broadcast Technicians	Arts, Design, Entertainment, Sports, and Media Occupations	30	\$16.38	\$16.61	\$34,540.00
135	Photographers	Arts, Design, Entertainment, Sports, and Media Occupations	30	\$9.52	\$12.81	\$26,650.00
136	Media and Communication Equipment Workers, All Other	Arts, Design, Entertainment, Sports, and Media Occupations	40	\$41.28	\$42.63	\$88,680.00
137	Chiropractors	Healthcare Practitioners and Technical Occupations		\$33.59	\$34.46	\$71,660.00

138	Dentists, General	Healthcare Practitioners and Technical Occupations	120		\$99.88	\$207,750.00
139	Dietitians and Nutritionists	Healthcare Practitioners and Technical Occupations	50	\$36.24	\$36.85	\$76,660.00
140	Optometrists	Healthcare Practitioners and Technical Occupations	30	\$34.90	\$40.58	\$84,400.00
141	Pharmacists	Healthcare Practitioners and Technical Occupations	220	\$65.03	\$60.66	\$126,170.00
142	Family and General Practitioners	Healthcare Practitioners and Technical Occupations	340		\$96.61	\$200,940.00
143	Obstetricians and Gynecologists	Healthcare Practitioners and Technical Occupations				
144	Surgeons	Healthcare Practitioners and Technical Occupations	40		\$118.15	\$245,760.00
145	Physicians and Surgeons, All Other	Healthcare Practitioners and Technical Occupations	70		\$108.19	\$225,030.00
146	Physician Assistants	Healthcare Practitioners and Technical Occupations	110	\$52.57	\$52.28	\$108,740.00
147	Occupational Therapists	Healthcare Practitioners and Technical Occupations	90	\$53.52	\$51.73	\$107,600.00
148	Physical Therapists	Healthcare Practitioners and Technical Occupations	180	\$44.17	\$44.43	\$92,420.00
149	Respiratory Therapists	Healthcare Practitioners and Technical Occupations	110	\$43.15	\$42.20	\$87,780.00
150	Speech-Language Pathologists	Healthcare Practitioners and Technical Occupations	110	\$49.49	\$48.17	\$100,200.00
151	Veterinarians	Healthcare Practitioners and Technical Occupations	80	\$54.04	\$55.34	\$115,120.00
152	Registered Nurses	Healthcare Practitioners and Technical Occupations	2,470	\$50.40	\$50.05	\$104,110.00
153	Nurse Practitioners	Healthcare Practitioners and Technical Occupations	40	\$56.66	\$56.35	\$114,210.00
154	Medical and Clinical Laboratory Technologists	Healthcare Practitioners and Technical Occupations	50	\$43.56	\$43.36	\$90,190.00

155	Medical and Clinical Laboratory Technicians	Healthcare Practitioners and Technical Occupations		\$18.37	\$20.33	\$42,280.00
156	Dental Hygienists	Healthcare Practitioners and Technical Occupations		\$46.48	\$46.70	\$97,130.00
157	Diagnostic Medical Sonographers	Healthcare Practitioners and Technical Occupations	50	\$45.60	\$45.31	\$94,240.00
158	Radiologic Technologists and Technicians	Healthcare Practitioners and Technical Occupations	120	\$35.67	\$35.77	\$74,410.00
159	Pharmacy Technicians	Healthcare Practitioners and Technical Occupations	320	\$19.91	\$19.65	\$40,860.00
160	Psychiatric Technicians	Healthcare Practitioners and Technical Occupations	100	\$32.25	\$34.28	\$71,300.00
161	Surgical Technologists	Healthcare Practitioners and Technical Occupations	80	\$26.43	\$26.94	\$56,040.00
162	Veterinary Technologists and Technicians	Healthcare Practitioners and Technical Occupations	90	\$19.03	\$20.57	\$42,790.00
163	Licensed Practical and Licensed Vocational Nurses	Healthcare Practitioners and Technical Occupations	1,000	\$24.23	\$24.65	\$51,260.00
164	Medical Records and Health Information Technicians	Healthcare Practitioners and Technical Occupations	140	\$18.27	\$18.18	\$39,130.00
165	Opticians, Dispensing	Healthcare Practitioners and Technical Occupations	100	\$20.23	\$18.73	\$38,970.00
166	Health Technologists and Technicians, All Other	Healthcare Practitioners and Technical Occupations	90	\$25.78	\$25.44	\$52,920.00
167	Occupational Health and Safety Specialists	Healthcare Practitioners and Technical Occupations	50	\$39.95	\$40.96	\$85,200.00
168	Home Health Aides	Healthcare Support Occupations	210	\$11.69	\$13.55	\$28,180.00
169	Nursing Assistants	Healthcare Support Occupations	750	\$15.04	\$15.53	\$32,300.00
170	Physical Therapist Assistants	Healthcare Support Occupations	60	\$31.46	\$29.74	\$61,860.00
171	Physical Therapist Aides	Healthcare Support Occupations	100	\$11.93	\$12.33	\$25,640.00
172	Massage Therapists	Healthcare Support Occupations	190	\$20.83	\$22.30	\$46,450.00
173	Dental Assistants	Healthcare Support Occupations	580	\$19.36	\$19.62	\$40,810.00

174	Medical Assistants	Healthcare Support Occupations	720	\$14.69	\$15.61	\$32,460.00
175	Pharmacy Aides	Healthcare Support Occupations		\$18.80	\$17.09	\$3,550.00
176	Veterinary Assistants and Laboratory Animal Caretakers	Healthcare Support Occupations		\$13.19	\$13.12	\$27,300.00
177	Phlebotomists	Healthcare Support Occupations	50	\$19.64	\$20.42	\$42,470.00
178	Healthcare Support Workers, All Other	Healthcare Support Occupations	80	\$21.03	\$20.55	\$42,740.00
179	First-Line Supervisors of Police and Detectives	Protective Service Occupations	80	\$45.33	\$50.76	\$105,580.00
180	First-Line Supervisors of Fire Fighting and Prevention Workers	Protective Service Occupations	50	\$49.65	\$52.96	\$110,160.00
181	First-Line Supervisors of Protective Service Workers, All Other	Protective Service Occupations		\$24.97	\$25.86	\$53,790.00
182	Firefighters	Protective Service Occupations	600	\$27.03	\$31.94	\$66,440.00
183	Police and Sheriff's Patrol Officers	Protective Service Occupations	550	\$38.43	\$38.85	\$80,820.00
184	Security Guards	Protective Service Occupations	920	\$11.76	\$13.51	\$28,090.00
185	Lifeguards, Ski Patrol, and Other Recreational Protective Service Workers	Protective Service Occupations	110	\$13.68	\$13.22	\$27,490.00
186	Protective Service Workers, All Other	Protective Service Occupations	200	\$18.89	\$20.16	\$41,940.00
187	Chefs and Head Cooks	Food Preparation and Serving-Related Occupations	240	\$24.97	\$29.73	\$61,830.00
188	First-Line Supervisors of Food Preparation and Serving Workers	Food Preparation and Serving-Related Occupations	1,030	\$15.04	\$17.88	\$37,180.00
189	Cooks, Fast Food	Food Preparation and Serving-Related Occupations	1,170	\$9.42	\$10.05	\$20,900.00
190	Cooks, Institution and Cafeteria	Food Preparation and Serving-Related Occupations	390	\$15.68	\$16.74	\$34,830.00
191	Cooks, Restaurant	Food Preparation and Serving-Related Occupations	1,800	\$13.46	\$13.96	\$29,040.00
192	Cooks, Short Order	Food Preparation and Serving-Related Occupations	150	\$13.03	\$13.38	\$27,830.00
193	Food Preparation Workers	Food Preparation and Serving-Related Occupations	980	\$10.64	\$11.47	\$23,850.00

194	Bartenders	Food Preparation and Serving-Related Occupations	800	\$11.91	\$13.96	\$29,030.00
195	Combined Food Preparation and Serving Workers, Including Fast Food	Food Preparation and Serving-Related Occupations	3,000	\$9.39	\$10.24	\$21,300.00
196	Counter Attendants, Cafeteria, Food Concession, and Coffee Shop	Food Preparation and Serving-Related Occupations	540	\$10.17	\$11.03	\$22,950.00
197	Waiters and Waitresses	Food Preparation and Serving-Related Occupations	3,500	\$13.09	\$16.52	\$34,360.00
198	Food Servers, Nonrestaurant	Food Preparation and Serving-Related Occupations	470	\$11.84	\$12.60	\$26,200.00
199	Dining Room and Cafeteria Attendants and Bartender Helpers	Food Preparation and Serving-Related Occupations	760	\$10.91	\$12.82	\$26,660.00
200	Dishwashers	Food Preparation and Serving-Related Occupations	1,010	\$9.82	\$10.45	\$21,740.00
201	Hosts and Hostesses, Restaurant, Lounge, and Coffee Shop	Food Preparation and Serving-Related Occupations	410	\$10.55	\$11.71	\$24,350.00
202	First-Line Supervisors of Housekeeping and Janitorial Workers	Building and Grounds Cleaning and Maintenance Occupations	260	\$19.12	\$21.73	\$45,210.00
203	First-Line Supervisors of Landscaping, Lawn Service, and Groundskeeping	Building and Grounds Cleaning and Maintenance Occupations	120	\$23.34	\$24.55	\$51,060.00
204	Janitors and Cleaners, Except Maids and Housekeeping Cleaners	Building and Grounds Cleaning and Maintenance Occupations	1,830	\$15.76	\$15.90	\$33,080.00
205	Maids and Housekeeping Cleaners	Building and Grounds Cleaning and Maintenance Occupations	1,940	\$11.55	\$12.64	\$26,290.00
206	Pest Control Workers	Building and Grounds Cleaning and Maintenance Occupations	140	\$16.72	\$17.19	\$35,760.00
207	Landscaping and Grounds keeping Workers	Building and Grounds Cleaning and Maintenance Occupations	1,410	\$15.11	\$15.69	\$32,630.00
208	Pesticide Handlers, Sprayers, and Applicators, Vegetation	Building and Grounds Cleaning and Maintenance Occupations		\$20.71	\$22.90	\$47,640.00
209	First-Line Supervisors of Personal Service Workers	Personal Care and Service Occupations	100	\$19.19	\$20.35	\$42,330.00
210	Animal Trainers	Personal Care and Service Occupations		\$13.94	\$15.47	\$32,180.00
211	Nonfarm Animal Caretakers	Personal Care and Service Occupations	180	\$11.02	\$11.56	\$24,040.00

212	Ushers, Lobby Attendants, and Ticket Takers	Personal Care and Service Occupations	80	\$9.33	\$9.99	\$20,790.00
213	Amusement and Recreation Attendants	Personal Care and Service Occupations	260	\$10.26	\$10.69	\$22,230.00
214	Hairdressers, Hairstylists, and Cosmetologists	Personal Care and Service Occupations	260	\$10.50	\$13.05	\$27,130.00
215	Manicurists and Pedicurists	Personal Care and Service Occupations	110	\$13.80	\$14.13	\$29,390.00
216	Baggage Porters and Bellhops	Personal Care and Service Occupations	100	\$9.45	\$10.44	\$21,710.00
217	Concierges	Personal Care and Service Occupations		\$12.86	\$13.99	\$29,100.00
218	Tour Guides and Escorts	Personal Care and Service Occupations	110	\$12.17	\$13.67	\$28,420.00
219	Childcare Workers	Personal Care and Service Occupations	430	\$12.12	\$12.64	\$26,280.00
220	Personal Care Aides	Personal Care and Service Occupations	1,100	\$11.83	\$11.97	\$24,900.00
221	Fitness Trainers and Aerobics Instructors	Personal Care and Service Occupations	220	\$30.06	\$27.41	\$57,010.00
222	Recreation Workers	Personal Care and Service Occupations	370	\$11.43	\$12.75	\$26,510.00
223	First-Line Supervisors of Retail Sales Workers	Sales and Related Occupations	1,230	\$18.70	\$20.10	\$41,800.00
224	First-Line Supervisors of Non-Retail Sales Workers	Sales and Related Occupations	120	\$36.04	\$38.94	\$81,000.00
225	Cashiers	Sales and Related Occupations	4,600	\$10.90	\$12.21	\$25,390.00
226	Counter and Rental Clerks	Sales and Related Occupations	780	\$10.76	\$14.28	\$29,700.00
227	Parts Salespersons	Sales and Related Occupations	370	\$13.63	\$15.46	\$32,150.00
228	Retail Salespersons	Sales and Related Occupations	4,710	\$11.26	\$13.58	\$28,250.00
229	Advertising Sales Agents	Sales and Related Occupations	120	\$26.90	\$29.55	\$61,460.00
230	Insurance Sales Agents	Sales and Related Occupations	130	\$3.36	\$43.38	\$90,220.00
231	Securities, Commodities, and Financial Services Sales Agents	Sales and Related Occupations	210	\$31.63	\$36.65	\$76,230.00
232	Sales Representatives, Services, All Other	Sales and Related Occupations	430	\$23.02	\$25.88	\$53,830.00
233	Sales Representatives, Wholesale and Manufacturing, Technical and Scientific Products	Sales and Related Occupations	120	\$33.63	\$39.69	\$82,560.00
234	Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products	Sales and Related Occupations	930	\$29.67	\$36.94	\$76,840.00

235	Demonstrators and Product Promoters	Sales and Related Occupations	160	\$14.04	\$14.68	\$30,540.00
236	Real Estate Agents	Sales and Related Occupations	50	\$17.59	\$23.28	\$48,420.00
237	Sales and Related Workers, All Other	Sales and Related Occupations	100	\$20.83	\$20.50	\$42,650.00
238	First-Line Supervisors of Office and Administrative Support Worker	Office and Administrative Support Occupations	1,350	\$24.68	\$26.76	\$55,660.00
239	Switchboard Operators, Including Answering Service	Office and Administrative Support Occupations	90	\$14.52	\$15.82	\$32,900.00
240	Bill and Account Collectors	Office and Administrative Support Occupations	250	\$17.38	\$18.19	\$37,830.00
241	Billing and Posting Clerks	Office and Administrative Support Occupations	580	\$19.39	\$18.28	\$38,010.00
242	Bookkeeping, Accounting, and Auditing Clerks	Office and Administrative Support Occupations	1,460	\$20.30	\$21.09	\$43,860.00
243	Payroll and Timekeeping Clerks	Office and Administrative Support Occupations	250	\$21.21	\$20.89	\$43,450.00
244	Procurement Clerks	Office and Administrative Support Occupations	120	\$20.60	\$19.53	\$40,610.00
245	Tellers	Office and Administrative Support Occupations	420	\$14.16	\$14.44	\$30,040.00
246	Court, Municipal, and License Clerks	Office and Administrative Support Occupations		\$21.20	\$20.77	\$43,200.00
247	Customer Service Representatives	Office and Administrative Support Occupations	880	\$17.03	\$18.33	\$38,130.00
248	File Clerks	Office and Administrative Support Occupations	150	\$12.53	\$14.24	\$29,620.00
249	Hotel, Motel, and Resort Desk Clerks	Office and Administrative Support Occupations	730	\$12.55	\$12.99	\$27,010.00
250	Interviewers, Except Eligibility and Loan	Office and Administrative Support Occupations	70	\$21.09	\$21.54	\$44,810.00
251	Library Assistants, Clerical	Office and Administrative Support Occupations	60	\$14.48	\$14.85	\$30,880.00
252	Loan Interviewers and Clerks	Office and Administrative Support Occupations		\$24.34	\$23.76	\$49,420.00
253	Order Clerks	Office and Administrative Support Occupations	160	\$16.10	\$17.72	\$36,850.00
254	Human Resources Assistants, Except Payroll and Timekeeping	Office and Administrative Support Occupations	140	\$20.43	\$20.29	\$42,210.00
255	Receptionists and Information Clerks	Office and Administrative Support Occupations	870	\$13.82	\$14.41	\$29,970.00
256	Reservation and Transportation Ticket Agents and Travel Clerks	Office and Administrative Support Occupations	120	\$17.09	\$18.31	\$38,090.00
257	Information and Record Clerks, All Other	Office and Administrative Support Occupations	330	\$21.92	\$21.57	\$44,870.00
258	Cargo and Freight Agents	Office and Administrative Support Occupations	80	\$29.18	\$32.72	\$68,060.00

259	Police, Fire, and Ambulance Dispatchers	Office and Administrative Support Occupations	5	\$29.24	\$28.21	\$58,690.00
260	Dispatchers, Except Police, Fire, and Ambulance	Office and Administrative Support Occupations	200	\$17.77	\$18.67	\$38,840.00
261	Postal Service Clerks	Office and Administrative Support Occupations	100	\$27.31	\$25.41	\$52,840.00
262	Postal Service Mail Carriers	Office and Administrative Support Occupations	280	\$28.50	\$25.01	\$52,020.00
263	Production, Planning, and Expediting Clerks	Office and Administrative Support Occupations	130	\$25.31	\$25.45	\$52,940.00
264	Shipping, Receiving, and Traffic Clerks	Office and Administrative Support Occupations	810	\$16.52	\$16.56	\$34,450.00
265	Stock Clerks and Order Fillers	Office and Administrative Support Occupations	1,930	\$11.23	\$13.13	\$27,320.00
266	Weighers, Measurers, Checkers, and Samplers, Recordkeeping	Office and Administrative Support Occupations	140	\$13.82	\$15.17	\$31,560.00
267	Executive Secretaries and Executive Administrative Assistants	Office and Administrative Support Occupations	440	\$26.65	\$27.48	\$57,150.00
268	Legal Secretaries	Office and Administrative Support Occupations	170	\$16.71	\$19.52	\$40,590.00
269	Medical Secretaries	Office and Administrative Support Occupations	450	\$18.22	\$19.06	\$39,650.00
270	Secretaries and Administrative Assistants, Except Legal, Medical,	Office and Administrative Support Occupations	1,900	\$18.43	\$18.81	\$39,130.00
271	Data Entry Keyers	Office and Administrative Support Occupations	150	\$14.70	\$15.10	\$31,420.00
272	Word Processors and Typists	Office and Administrative Support Occupations	40	\$19.26	\$20.89	\$43,460.00
273	Insurance Claims and Policy Processing Clerks	Office and Administrative Support Occupations	190	\$18.48	\$21.29	\$44,280.00
274	Office Clerks, General	Office and Administrative Support Occupations	2,260	\$15.53	\$16.31	\$33,910.00
275	Office Machine Operators, Except Computer	Office and Administrative Support Occupations	60	\$14.66	\$15.28	\$31,790.00
276	Office and Administrative Support Workers, All Other	Office and Administrative Support Occupations	280	\$14.20	\$15.61	\$32,460.00
277	First-Line Supervisors of Farming, Fishing, and Forestry Workers	Farming, Fishing, and Forestry Occupations	550	\$17.34	\$19.84	\$41,270.00
278	Graders and Sorters, Agricultural Products	Farming, Fishing, and Forestry Occupations		\$10.67	\$10.93	\$22,730.00
279	Agricultural Equipment Operators	Farming, Fishing, and Forestry Occupations		\$11.95	\$12.48	\$25,960.00
280	Farmworkers and Laborers, Crop, Nursery, and Greenhouse	Farming, Fishing, and Forestry Occupations	28,420	\$10.38	\$11.25	\$23,400.00
281	Forest and Conservation Workers	Farming, Fishing, and Forestry Occupations	60	\$9.08	\$10.70	\$22,250.00

ID	Sub-types of Occupation	Types of Occupation	Employment	Median Hourly Wage	Mean Hourly Wage	Annual Mean Wage
282	First-Line Supervisors of Construction Trades and Extraction Work	Construction and Extraction Occupations	230	\$33.16	\$34.88	\$72,560.00
283	Brickmasons and Blockmasons	Construction and Extraction Occupations		\$41.38	\$40.06	\$83,320.00
284	Carpenters	Construction and Extraction Occupations	780	\$29.30	\$29.36	\$61,070.00
285	Tile and Marble Setters	Construction and Extraction Occupations	30	\$22.61	\$21.50	\$44,720.00
286	Cement Masons and Concrete Finishers	Construction and Extraction Occupations	90	\$29.84	\$29.28	\$60,900.00
287	Construction Laborers	Construction and Extraction Occupations	580	\$17.92	\$18.80	\$39,110.00
288	Operating Engineers and Other Construction Equipment Operators	Construction and Extraction Occupations	170	\$25.87	\$26.46	\$55,030.00
289	Drywall and Ceiling Tile Installers	Construction and Extraction Occupations	110	\$19.30	\$22.41	\$46,610.00
290	Electricians	Construction and Extraction Occupations	400	\$30.30	\$30.27	\$62,950.00
291	Glaziers	Construction and Extraction Occupations		\$27.76	\$28.66	\$59,620.00
292	Painters, Construction and Maintenance	Construction and Extraction Occupations		\$21.36	\$21.09	\$43,860.00
293	Plumbers, Pipefitters, and Steamfitters	Construction and Extraction Occupations	210	\$28.12	\$30.02	\$62,430.00
294	Plasterers and Stucco Masons	Construction and Extraction Occupations	40	\$25.70	\$23.53	\$48,930.00
295	Roofers	Construction and Extraction Occupations	170	\$22.27	\$22.27	\$46,320.00
296	Sheet Metal Workers	Construction and Extraction Occupations	50	\$33.23	\$31.88	\$66,300.00
297	Helpers--Brickmasons, Blockmasons, Stonemasons, and Tile and Marble Setters	Construction and Extraction Occupations	60	\$18.98	\$23.45	\$48,700.00
298	Helpers--Carpenters	Construction and Extraction Occupations		\$18.10	\$18.51	\$38,500.00
299	Construction and Building Inspectors	Construction and Extraction Occupations	70	\$23.46	\$27.03	\$56,220.00
300	Highway Maintenance Workers	Construction and Extraction Occupations	40	\$24.56	\$23.54	\$48,970.00
301	Septic Tank Servicers and Sewer Pipe Cleaners	Construction and Extraction Occupations		\$18.74	\$21.03	\$43,750.00
302	First-Line Supervisors of Mechanics, Installers, and Repairers	Construction and Extraction Occupations	530	\$33.93	\$35.15	\$73,110.00

303	Computer, Automated Teller, and Office Machine Repairers	Construction and Extraction Occupations	60	\$19.11	\$19.81	\$41,200.00
304	Telecommunications Equipment Installers and Repairers, Except Line Installers	Construction and Extraction Occupations	160	\$31.88	\$31.66	\$65,840.00
305	Electrical and Electronics Repairers, Commercial and Industrial Equipment	Construction and Extraction Occupations	40	\$20.94	\$21.08	\$43,840.00
306	Aircraft Mechanics and Service Technicians	Construction and Extraction Occupations		\$18.58	\$21.36	\$44,440.00
307	Automotive Body and Related Repairers	Construction and Extraction Occupations	80	\$21.68	\$23.02	\$47,880.00
308	Automotive Service Technicians and Mechanics	Construction and Extraction Occupations	690	\$21.09	\$22.18	\$46,140.00
309	Bus and Truck Mechanics and Diesel Engine Specialists	Construction and Extraction Occupations	130	\$21.72	\$21.66	\$45,050.00
310	Farm Equipment Mechanics and Service Technicians	Construction and Extraction Occupations	90	\$18.51	\$17.97	\$37,370.00
311	Mobile Heavy Equipment Mechanics, Except Engines	Construction and Extraction Occupations	240	\$27.68	\$27.22	\$56,620.00
312	Outdoor Power Equipment and Other Small Engine Mechanics	Construction and Extraction Occupations	50	\$16.40	\$17.25	\$35,890.00
313	Tire Repairers and Changers	Construction and Extraction Occupations	110	\$11.59	\$13.43	\$27,930.00
314	Control and Valve Installers and Repairers, Except Mechanical Door	Construction and Extraction Occupations	40	\$31.31	\$29.77	\$61,920.00
315	Heating, Air Conditioning, and Refrigeration Mechanics and Installers	Construction and Extraction Occupations	140	\$30.66	\$29.31	\$60,970.00
316	Industrial Machinery Mechanics	Construction and Extraction Occupations	150	\$24.41	\$25.81	\$53,690.00
317	Maintenance Workers, Machinery	Construction and Extraction Occupations	70			
318	Telecommunications Line Installers and Repairers	Construction and Extraction Occupations	80	\$34.70	\$34.56	\$71,870.00
319	Maintenance and Repair Workers, General	Construction and Extraction Occupations	1,570	\$20.19	\$20.19	\$42,000.00
320	Locksmiths and Safe Repairers	Construction and Extraction Occupations	30	\$24.12	\$22.35	\$46,490.00
321	Helpers--Installation, Maintenance, and Repair Workers	Construction and Extraction Occupations	160	\$12.28	\$14.15	\$29,420.00
322	Installation, Maintenance, and Repair Workers, All Other	Construction and Extraction Occupations	380	\$30.59	\$26.30	\$54,700.00
323	First-Line Supervisors of Production and Operating Workers	Production Occupations	380	\$25.76	\$27.95	\$58,140.00

324	Electrical and Electronic Equipment Assemblers	Production Occupations	150	\$14.37	\$17.53	\$36,450.00
325	Team Assemblers	Production Occupations		\$11.92	\$13.04	\$27,130.00
326	Assemblers and Fabricators, All Other	Production Occupations	110	\$11.07	\$12.88	\$26,790.00
327	Bakers	Production Occupations	280	\$12.85	\$13.49	\$28,050.00
328	Butchers and Meat Cutters	Production Occupations	220	\$14.37	\$15.90	\$33,070.00
329	Food and Tobacco Roasting, Baking, and Drying Machine Operators and Tenders	Production Occupations	90	\$10.93	\$11.18	\$23,250.00
330	Food Batchmakers	Production Occupations	150	\$10.66	\$11.44	\$23,790.00
331	Food Cooking Machine Operators and Tenders	Production Occupations		\$10.64	\$11.17	\$23,240.00
332	Computer-Controlled Machine Tool Operators, Metal and Plastic	Production Occupations	70	\$9.40	\$11.12	\$23,130.00
333	Machinists	Production Occupations	60	\$30.18	\$26.99	\$56,140.00
334	Welders, Cutters, Solderers, and Brazers	Production Occupations	190	\$19.99	\$22.16	\$46,080.00
335	Printing Press Operators	Production Occupations	50	\$19.57	\$17.75	\$36,910.00
336	Laundry and Dry-Cleaning Workers	Production Occupations	310	\$13.07	\$13.03	\$27,110.00
337	Pressers, Textile, Garment, and Related Materials	Production Occupations	60	\$10.29	\$11.51	\$23,940.00
338	Cabinetmakers and Bench Carpenters	Production Occupations	70	\$24.43	\$21.01	\$43,690.00
339	Water and Wastewater Treatment Plant and System Operators	Production Occupations	260	\$31.56	\$31.93	\$66,410.00
340	Separating, Filtering, Clarifying, Precipitating, and Still Machine Setters, Operators, and Tenders	Production Occupations	130	\$18.55	\$18.99	\$39,490.00
341	Mixing and Blending Machine Setters, Operators, and Tenders	Production Occupations	50	\$15.45	\$15.41	\$32,060.00
342	Cutting and Slicing Machine Setters, Operators, and Tenders	Production Occupations	180	\$16.23	\$16.00	\$33,270.00
343	Inspectors, Testers, Sorters, Samplers, and Weighers	Production Occupations	210	\$13.30	\$15.94	\$33,160.00
344	Dental Laboratory Technicians	Production Occupations	40			
345	Packaging and Filling Machine Operators and Tenders	Production Occupations	570	\$13.15	\$14.00	\$29,110.00
346	Painters, Transportation Equipment	Production Occupations	40	\$17.90	\$20.40	\$42,430.00

347	Cleaning, Washing, and Metal Picking Equipment Operators and Tenders	Production Occupations	130	\$12.67	\$14.16	\$29,460.00
348	Helpers--Production Workers	Production Occupations	600	\$11.14	\$11.82	\$24,590.00
349	Production Workers, All Other	Production Occupations	100	\$9.84	\$11.03	\$22,950.00
350	First-Line Supervisors of Helpers, Laborers, and Material Movers,	Production Occupations	260	\$21.99	\$23.35	\$48,580.00
351	First-Line Supervisors of Transportation and Material-Moving Mach	Production Occupations	200	\$28.00	\$27.76	\$57,740.00
352	Commercial Pilots	Production Occupations				\$110,580.00
353	Bus Drivers, Transit and Intercity	Production Occupations	200	\$21.71	\$20.18	\$41,970.00
354	Bus Drivers, School or Special Client	Production Occupations	240	\$19.46	\$19.18	\$39,880.00
355	Driver/Sales Workers	Production Occupations	610	\$12.95	\$14.10	\$29,340.00
356	Heavy and Tractor-Trailer Truck Drivers	Production Occupations	1,630	\$21.23	\$20.33	\$42,290.00
357	Light Truck or Delivery Services Drivers	Production Occupations	850	\$14.60	\$17.43	\$36,250.00
358	Taxi Drivers and Chauffeurs	Production Occupations	160	\$13.70	\$14.76	\$3,069.00
359	Parking Lot Attendants	Production Occupations	200	\$10.40	\$12.36	\$25,720.00
360	Excavating and Loading Machine and Dragline Operators	Production Occupations	50	\$29.86	\$29.84	\$62,070.00
361	Industrial Truck and Tractor Operators	Production Occupations	890	\$16.19	\$16.47	\$34,260.00
362	Cleaners of Vehicles and Equipment	Production Occupations	450	\$11.38	\$12.05	\$25,060.00
363	Laborers and Freight, Stock, and Material Movers, Hand	Production Occupations	1,920	\$12.20	\$13.43	\$27,940.00
364	Packers and Packagers, Hand	Production Occupations	1,470	\$9.70	\$10.93	\$22,740.00
365	Refuse and Recyclable Material Collectors	Production Occupations	200	\$23.10	\$23.59	\$49,070.00

Source: (i) Bureau of Labor Statistics

1. https://www.bls.gov/oes/2015/may/oes_41500.htm#11-0000

C. Common ASC Industries

Most Common Industries in Monterey County, and Total Number of Employees by Industry (2015)

ID	Year	Industry Type	Location	Total Employees
1	2015	Mining, Quarrying, Oil, Gas Extraction	Monterey County, CA	404
2	2015	Utilities	Monterey County, CA	786
3	2015	Information	Monterey County, CA	1326
4	2015	Real Estate, Rental & Leasing	Monterey County, CA	2186
5	2015	Finance & Insurance	Monterey County, CA	3703
6	2015	Arts, Entertainment, Recreation	Monterey County, CA	4537
7	2015	Transportation & Warehousing	Monterey County, CA	4947
8	2015	Wholesale trade	Monterey County, CA	6314
9	2015	Professional, Scientific, Tech Service	Monterey County, CA	7686
10	2015	Other services, except public administration	Monterey County, CA	7724
11	2015	Manufacturing	Monterey County, CA	8181
12	2015	Admin., Support, Waste Management Services	Monterey County, CA	8369
13	2015	Public Admin.	Monterey County, CA	9759
14	2015	Construction	Monterey County, CA	11354
15	2015	Educational Services	Monterey County, CA	16112
16	2015	Retail trade	Monterey County, CA	16367
17	2015	Accommodation & Food Service	Monterey County, CA	18075
18	2015	Healthcare & Social Assistance	Monterey County, CA	19425
19	2015	Agriculture, Forestry, Fishing, Hunting	Monterey County, CA	34896
20	2014	Mining, Quarrying, Oil, Gas Extraction	Monterey County, CA	86
21	2014	Utilities	Monterey County, CA	1013
22	2014	Information	Monterey County, CA	2059
23	2014	Real Estate, Rental & Leasing	Monterey County, CA	3486
24	2014	Finance & Insurance	Monterey County, CA	3607
25	2014	Arts, Entertainment, Recreation	Monterey County, CA	4075
26	2014	Wholesale trade	Monterey County, CA	4925
27	2014	Transportation & Warehousing	Monterey County, CA	5057
28	2014	Other services, except public administration	Monterey County, CA	6712
29	2014	Professional, Scientific, Tech Services	Monterey County, CA	7344
30	2014	Admin., Support, Waste Management Services	Monterey County, CA	8311
31	2014	Manufacturing	Monterey County, CA	8358
32	2014	Construction	Monterey County, CA	8644
33	2014	Public Admin.	Monterey County, CA	8740
34	2014	Educational Services	Monterey County, CA	14362
35	2014	Retail trade	Monterey County, CA	17865

ID	Year	Industry Type	Location	Total Employees
36	2014	Accommodation & Food Service	Monterey County, CA	17874
37	2014	Healthcare & Social Assistance	Monterey County, CA	19960
38	2014	Agriculture, Forestry, Fishing, Hunting	Monterey County, CA	32812

Source: Census Bureau; Dataset: ACS 1-year Estimate

D. Utilities

Utility Providers in Monterey County

ID	Name	Phone Number	Utility Service	Service Area
1	Pacific Gas & Electric Co.	(800) 743-5000	Gas and Electricity	Monterey County
2	California American Water	(888) 237-1333	Water	Carmel-by-the-Sea, Carmel Valley, Carmel Highlands, Pebble Beach, Pacific Grove, Monterey, Del Rey Oaks, Seaside, Sand City, and Salinas
3	Marina Coast Water District	(831) 384-6131	Water	Marina, Seaside, and Ford Ord
4	Alco Water Service	(831) 424-0441	Water	Salinas

Source: Website of respective firms accessed Fall 2016

E. Government Offices

Local government Officials and Their Contact Information (2016)

ID	Name	Position	Address	Phone Number
1	Luis Alejo	District 1 Supervisor	168 West Alisal St., 2nd Floor, Salinas, CA 93901	(831) 755-5011
2	John M. Phillips	District 2 Supervisor	11140 Speegle St., Castroville, CA 95012	(831) 755-5022
3	Simon Salinas	District 3 Supervisor	168 West Alisal St., 3rd Floor, Salinas, CA 93901	(831) 755-5033
4	Jane Parker	District 4 Supervisor	2616 1st Ave., Marina, CA 93933	(831) 755-5044
5	Mary Adams	District 5 Supervisor	1200 Aguajito Rd., Ste.1, Monterey, CA 93940	(831) 755-5055
6	Dean D. Flipppo	District Attorney	1200 Aguajito Rd., Ste.1, Monterey, CA 93940	(831) 646-3935
7	Clyde Roberson	Mayor of Monterey	580 Pacific St., Monterey, CA 93940	(831) 646-3935
8	Dan Albert	Council Member	580 Pacific St., Monterey, CA 93940	(831) 646-3935
9	Timothy Barrett	Council Member	580 Pacific St., Monterey, CA 93940	(831) 646-3935
10	Alan Haffa	Council Member	580 Pacific St., Monterey, CA 93940	(831) 646-3935
11	Ed Smith	Council Member	580 Pacific St., Monterey, CA 93940	(831) 646-3935
12	Ralph Rubio	Mayor of Seaside	440 Harcourt Ave., Seaside, CA 93955	(831) 899-6703
13	Ian N. Oglesby	Mayor Pro Tem	440 Harcourt Ave., Seaside, CA 93955	(831) 899-6703
14	Dennis Alexander	Council Member	440 Harcourt Ave., Seaside, CA 93955	(831) 899-6703
15	Jason Campbell	Council Member	440 Harcourt Ave., Seaside, CA 93955	(831) 899-6703

16	David R. Pachecco	Council Member	444 Harcourt Ave., Seaside, CA 93955	(831) 899-6703
17	Bill Kampe	Mayor of Pacific Grove	300 Forest Ave., Pacific Grove, CA 93950	(831) 648-3106
18	Robert Huitt	Mayor Protempore	300 Forest Ave., Pacific Grove, CA 93950	(831) 648-3106
19	Ken Cuneo	Council Member	300 Forest Ave., Pacific Grove, CA 93950	(831) 648-3106
20	Rudy Fisher	Council Member	300 Forest Ave., Pacific Grove, CA 93950	(831) 648-3106
21	Cynthia Garfield	Council Member	300 Forest Ave., Pacific Grove, CA 93950	(831) 648-3106
22	Bill Peake	Council Member	300 Forest Ave., Pacific Grove, CA 93950	(831) 648-3106
23	Nick Smith	Council Member	300 Forest Ave., Pacific Grove, CA 93950	(831) 648-3106
24	Steve G. Dallas	Mayor of Carmel	Monte Verde St., Carmel-by-the-Sea, CA 93921	(831) 625-2300
25	Carrie Theis	Mayor Pro Tem	Monte Verde St., Carmel-by-the-Sea, CA 93921	(831) 624-2745
26	Jan Reimers	Council Member	Monte Verde St., Carmel-by-the-Sea, CA 93921	(831) 626-6016
27	Bobby Richards	Council Member	Monte Verde St., Carmel-by-the-Sea, CA 93921	(831) 624-7372
28	Carolyn Hardy	Council Member	Monte Verde St., Carmel-by-the-Sea, CA 93921	(831) 625-5135
29	Bruce Carlos Delgado	Mayor of Marina	3037 Vaughn Ave., Marina, CA 93933	(831) 277-7690
30	Frank O'Connell	Mayor Pro Tem	211 Hillcrest Ave., Marina, CA 93933	(831) 373-8431
31	Gail Morton	Council Member	211 Hillcrest Ave., Marina, CA 93933	(831) 384-3715
32	Nancy Amedeo	Council Member	3283 Cove Way, Marina, CA 93933	(831) 236-2235
33	David W. Brown	Council Member	436 Diana Place, Marina, CA 93933	(831) 883-1958
34	Joe Gunter	Mayor of Salinas	200 Lincoln Ave., Salinas, CA 93901	(831) 758-7381
35	Scott Davis	Council Member	200 Lincoln Ave., Salinas, CA 93901	(831) 758-7381
36	Tony Barrera	Council Member	200 Lincoln Ave., Salinas, CA 93901	(831) 758-7381
37	Steve McShane	Council Member	200 Lincoln Ave., Salinas, CA 93901	(831) 758-7381
38	Gloria De La Rose	Council Member	200 Lincoln Ave., Salinas, CA 93901	(831) 758-7381
39	Kimbley Craig	Council Member	200 Lincoln Ave., Salinas, CA 93901	(831) 758-7381
40	John Villegas	Council Member	200 Lincoln Ave., Salinas, CA 93901	(831) 758-7201

Source: County of Monterey

1. <http://www.co.monterey.ca.us/government>

F. State Government

State Officials, Their Contact Information, Positions, Districts, and Party Affiliations (2016)

ID	Name	Contact Details	Position	District	Party
1	Edmund G. Brown	(916) 445-2841	Governor		Democrat
2	Gavin Newsom	(916) 445-8994	Lieutenant Governor		Democrat
3	Alex Padilla	(916) 653-6814	Secretary of State		Democrat
4	Betty Yee	(916) 445-2636	State Controller		Democrat
5	John Chiang	(916) 653-2995	State Treasurer		Democrat
6	Dave Jones	(916) 492-3545	Insurance Commissioner		Democrat
7	Tom Torlakson	(925) 386-6774	State Superintendent of Public Instruction		Democrat
8	Mark Stone	(916) 319-2029	Assembly Member	District 29	Democrat
9	Bill Monning	(916) 651-4017	State Senator	District 17	Democrat
10	Dante Acosta	(661) 286-1565	Assembly Member	District 38	Republican
11	Cecilia M. Aguiar-Curry	(916) 319-2004	Assembly Member	District 4	Democrat
12	Travis Allen	(714) 843-4966	Assembly Member	District 72	Republican
13	Joaquin Arambula	(559) 445-5532	Assembly Member	District 31	Democrat
14	Catharine B. Baker	(925) 328-1515	Assembly Member	District 16	Republican
15	Marc Berman	(650) 691-2121	Assembly Member	District 24	Democrat
16	Frank Bigelow	(916) 319-2005	Assembly Member	District 5	Republican
17	Richard Bloom	(916) 319-2050	Assembly Member	District 50	Democrat
18	Raul Bocanegra	(916) 319-2039	Assembly Member	District 39	Democrat
19	Rob Bonta	(916) 319-2018	Assembly Member	District 18	Democrat
20	William P. Brough	(916) 319-2073	Assembly Member	District 73	Republican
21	Autumn R. Burke	(916) 319-2062	Assembly Member	District 62	Democrat
22	Anna M. Caballero	(916) 319-2030	Assembly Member	District 30	Democrat
23	Ian C. Calderon	(916) 319-2057	Assembly Member	District 57	Democrat
24	Sabrina Cervantes	(916) 319-2060	Assembly Member	District 60	Democrat
25	Ed Chau	(916) 319-2049	Assembly Member	District 49	Democrat
26	Rocky J. Chavez	(916) 319-2076	Assembly Member	District 76	Republican
27	Phillip Chen	(916) 319-2055	Assembly Member	District 55	Republican
28	David Chiu	(916) 319-2017	Assembly Member	District 17	Democrat
29	Steven S. Choi	(916) 319-2068	Assembly Member	District 68	Republican
30	Kansen Chu	(916) 319-2025	Assembly Member	District 25	Democrat
31	Ken Cooley	(916) 319-2008	Assembly Member	District 8	Democrat
32	Jim Cooper	(916) 319-2009	Assembly Member	District 9	Democrat
33	Jordan Cunningham	(916) 319-2035	Assembly Member	District 35	Republican
34	Matthew Dababneh	(916) 319-2045	Assembly Member	District 45	Democrat
35	Brain Dahle	(916) 319-2001	Assembly Member	District 1	Republican
36	Tom Daly	(916) 319-2069	Assembly Member	District 69	Democrat
37	Susan T. Eggman	(916) 319-2013	Assembly Member	District 13	Democrat
38	Heath Flora	(916) 319-2012	Assembly Member	District 12	Republican
39	Vince Fong	(916) 319-2034	Assembly Member	District 34	Republican
40	Jim Frazier	(916) 319-2011	Assembly Member	District 11	Democrat
41	Laura Friedman	(916) 319-2043	Assembly Member	District 43	Democrat

ID	Name	Contact Details	Position	District	Party
42	James Gallagher	(916) 319-2003	Assembly Member	District 3	Republican
43	Cristina Garcia	(916) 319-2058	Assembly Member	District 58	Democrat
44	Eduardo Garcia	(916) 319-2056	Assembly Member	District 56	Democrat
45	Mike A. Gipson	(916) 319-2064	Assembly Member	District 64	Democrat
46	Todd Gloria	(916) 319-2078	Assembly Member	District 78	Democrat
47	Jimmy Gomez	(916) 319-2051	Assembly Member	District 51	Democrat
48	Lorena S. Gonzalez Fletcher	(916) 319-2080	Assembly Member	District 80	Democrat
49	Adam C. Gray	(916) 319-2021	Assembly Member	District 21	Democrat
50	Timothy S. Grayson	(916) 319-2014	Assembly Member	District 14	Democrat
51	Matthew Harper	(916) 319-2074	Assembly Member	District 74	Republican
52	Chris R. Holden	(916) 319-2041	Assembly Member	District 41	Democrat
53	Jacqui Irwin	(916) 319-2044	Assembly Member	District 44	Democrat
54	Reginald B. Jones- Sawyer	(916) 319-2059	Assembly Member	District 59	Democrat
55	Ash Kalra	(916) 319-2027	Assembly Member	District 27	Democrat
56	Kevin Kiley	(916) 319-2006	Assembly Member	District 6	Republican
57	Tom Lackey	(916) 319-2036	Assembly Member	District 36	Republican
58	Marc Levine	(916) 319-2010	Assembly Member	District 10	Democrat
59	Monique Limon	(916) 319-2037	Assembly Member	District 37	Democrat
60	Evan Low	(916) 319-2028	Assembly Member	District 28	Democrat
61	Brain Maienschein	(916) 319-2077	Assembly Member	District 77	Republican
62	Devon J. Mathis	(916) 319-2026	Assembly Member	District 26	Republican
63	Chad Mayer	(916) 319-2042	Assembly Member	District 42	Republican
64	Kevin McCarty	(916) 319-2007	Assembly Member	District 07	Democrat
65	Jose Medina	(916) 319-2061	Assembly Member	District 61	Democrat
66	Melissa A. Melendez	(916) 319-2067	Assembly Member	District 67	Republican
67	Kevin Mullin	(916) 319-2022	Assembly Member	District 22	Democrat
68	Al Muratsuchi	(916) 319-2066	Assembly Member	District 66	Democrat
69	Adrin Nazarian	(916) 319-2046	Assembly Member	District 46	Democrat
70	Hay Obernolte	(916) 319-2033	Assembly Member	District 33	Republican
71	Partick O'Donnell	(916) 319-2070	Assembly Member	District 70	Democrat
72	Jim Patterson	(916) 319-2023	Assembly Member	District 23	Republican
73	Bill Quirk	(916) 319-2020	Assembly Member	District 20	Democrat
74	Sharon Quirk-Silva	(916) 319-2065	Assembly Member	District 65	Democrat
75	Anthony Rendon	(916) 319-2063	Assembly Member	District 63	Democrat
76	Eloise G. Reyes	(916) 319-2047	Assembly Member	District 47	Democrat
77	Sebastian Ridley- Thomas	(916) 319-2054	Assembly Member	District 54	Democrat
78	Freddie Rodriguez	(916) 319-2052	Assembly Member	District 52	Democrat
79	Blanca E. Rubio	(916) 319-2048	Assembly Member	District 48	Democrat
80	Rudy Jr. Salas	(916) 319-2032	Assembly Member	District 32	Democrat
81	Miguel Santiago	(916) 319-2053	Assembly Member	District 53	Democrat
82	Marc Steinorth	(916) 319-2040	Assembly Member	District 40	Republican
83	Tony Thurmond	(916) 319-2015	Assembly Member	District 15	Democrat

ID	Name	Contact Details	Position	District	Party
84	Philip Y. Ting	(916) 319-2019	Assembly Member	District 19	Democrat
85	Randy Voepel	(916) 319-2071	Assembly Member	District 71	Republican
86	Marie Waldron	(916) 319-2075	Assembly Member	District 75	Republican
87	Shirley N. Weber	(916) 319-2079	Assembly Member	District 79	Democrat
88	Jim Wood	(916) 319-2002	Assembly Member	District 2	Democrat
90	Benjamin Allen	(916) 651-4026	Senator	District 26	Democrat
91	Joel Anderson	(916) 651-4038	Senator	District 38	Republican
92	Toni G. Atkins	(916) 651-4039	Senator	District 39	Democrat
93	Patricia C. Bates	(916) 651-4036	Senator	District 36	Republican
94	Jim Beall	(916) 651-4015	Senator	District 15	Democrat
95	Tom Berryhill	(916) 651-4008	Senator	District 8	Republican
96	Steven Bradford	(916) 651-4035	Senator	District 35	Democrat
97	Anthony Cannella	(916) 651-4012	Senator	District 12	Republican
98	Kevin De Leon	(916) 651-4024	Senator	District 24	Democrat
99	Bill Dodd	(916) 651-4003	Senator	District 3	Democrat
100	Jean Fuller	(916) 651-4016	Senator	District 16	Republican
101	Ted Gaines	(916) 651-4001	Senator	District 1	Republican
102	Cathleen Galgiani	(916) 651-4005	Senator	District 5	Democrat
103	Steven M. Glazer	(916) 651-4007	Senator	District 7	Democrat
104	Ed Hernandez	(916) 651-4022	Senator	District 22	Democrat
105	Robert M. Hertzberg	(916) 651-4018	Senator	District 18	Democrat
106	Jerry Hill	(916) 651-4013	Senator	District 13	Democrat
107	Ben Hueso	(916) 651-4040	Senator	District 40	Democrat
108	Hannah-Beth Jackson	(916) 651-4019	Senator	District 19	Democrat
109	Richardo Lara	(916) 651-4033	Senator	District 33	Democrat
110	Connie M. Leyva	(916) 651-4020	Senator	District 20	Democrat
111	Mike McGuire	(916) 651-4002	Senator	District 2	Democrat
112	Tony Mendoza	(916) 651-4032	Senator	District 32	Democrat
113	Holly J. Mitchell	(916) 651-4030	Senator	District 30	Democrat
114	John M. W. Moorlach	(916) 651-4037	Senator	District 37	Republican
115	Mike Morrell	(916) 651-4023	Senator	District 23	Republican
116	Josh Newman	(916) 651-4029	Senator	District 29	Democrat
117	Janet Nguyen	(916) 651-4034	Senator	District 34	Republican
118	Jim Nielsen	(916) 651-4004	Senator	District 4	Republican
119	Richard Pan	(916) 651-4006	Senator	District 6	Democrat
120	Anthony J. Portantino	(916) 651-4025	Senator	District 25	Democrat
121	Richard D. Roth	(916) 651-4031	Senator	District 31	Democrat
122	Nancy Skinner	(916) 651-4009	Senator	District 09	Democrat
123	Henry I. Stern	(916) 651-4027	Senator	District 27	Democrat
124	Jeff Stone	(916) 651-4028	Senator	District 28	Republican
125	Andy Vidak	(916) 651-4014	Senator	District 14	Republican
126	Bob Wieckowski	(916) 651-4010	Senator	District 10	Democrat
127	Scott D. Wiener	(916) 651-4011	Senator	District 11	Democrat
128	Scott Wilk	(916) 651-4021	Senator	District 21	Republican

Source: California State Senate

1. <http://senate.ca.gov/faq>

G. Pending Legislation

Pending Legislation, Objectives, Introduction and Hearing Dates (2016)

ID	Pending Legislation	Legislation Title	Objective
1	AB 26	Child care and development: child care resource and referral programs: assistance to license-exempt child care providers.	Would require the CDE to establish a pilot program in the County of Monterey to provide outreach, training, and technical assistance to license-exempt child care providers through the local child care resource and referral program.
10	AB 1129	Coastal resources: structures: beach access and protection	The act requires the permitting of revetments, breakwaters, groins, harbor channels, seawalls, cliff retaining walls, and other such construction that alters natural shoreline processes
11	Measure C	Greenfield Special Parcel Tax On the ballot	A yes vote is a vote in favor of adopting a parcel tax—a kind of property tax based on units of property rather than assessed value—without expiration to ensure fire and emergency medical services for the community
2	AB 300	Child care and development services: individualized county child care subsidy plans	Would authorize Monterey, San Benito and Santa Cruz Counties to develop individualized county child care subsidy plan to be submitted to the local child care and development planning council and the Board of Supervisors for approval.
3	SB 193	Monterey County Water Resources Agency: Lake Nacimiento and Lake San Antonio: white bass.	This bill would exempt the movement of white bass between Lake Nacimiento and Lake San Antonio through the Interlake underground tunnel or pipeline from the provisions relating to fish and wildlife.
4	AB 696	Department of Transportation: Prunedale Bypass: County of Monterey: disposition of excess properties	This bill would require the net proceeds from the sale of any excess properties originally acquired for a replacement alignment for State Highway Route 101 in the County of Monterey, to be reserved in the State Highway Account.
5	SB 477	Intercity rail corridors: extensions	This bill would authorize the amendment of the agreement to provide for the extension of the affected rail corridor to provide intercity rail service beyond the defined boundaries of the corridor.
6	AB 988	California Coastal Commission	This bill would make nonsubstantive changes in those California Coastal Act of 1976 provisions prescribing the membership of the commission.
7	AB 683	Prisoners: support services	This bill would authorize to implement pilot programs to provide reentry services and support to persons who are, or who are scheduled to be, released from a county jail.
8	SB 372	San Joaquin River Exchange Contractors Groundwater Sustainability Agency	This bill would create the San Joaquin River Exchange Contractors Groundwater Sustainability Agency as the exclusive groundwater sustainability agency and successor in interest to the agency that submitted a notice of intent
9	AB 813	Postsecondary education: California State University: campuses	This bill would add a Stockton campus to these institutions of higher education that are included in the California State University.

ID	Pending Legislation	Introduced	Hearing	Comment
1	AB 26	12/5/16	4/25/2017	
10	AB 1129	02/17/2017	04/18/2017	Do pass and re-refer to Com. on APPR
11	Measure C		05/02/2017	
2	AB 300	2/6/17	4/25/2017	
3	SB 193	01/30/2017	4/25/2017	
4	AB 696	02/15/2017	4/17/2017	Re-referred to Standing Committee on Human Services.
5	SB 477	03/27/2017	4/25/2017	
6	AB 988	02/16/2017	Pending Referral	
7	AB 683	02/16/2017	In Floor Process	
8	SB 372	02/14/2017	04/18/2017	
9	AB 813	02/15/2017	4/25/2017	

Source: (i) California Legislative Information

1. <https://leginfo.legislature.ca.gov/faces/billSearchClient.xhtml>

Recent Legislation Titles, Status, and Hearing Dates

ID	Legislation Title	Comment	Hearing/Voting
1	AB-2730 Department of Transportation: Prunedale Bypass: County of Monterey: disposition of excess properties	Passed	8/18/2016
2	SB-831 Monterey County Water Resources Agency: Lake Nacimiento and Lake San Antonio	Approved	9/13/2016
3	SB-1264 Monterey County Water Resources Agency: Salinas River System	Inactive Bill - Died	11/30/2016
4	AB-394 Alcoholic beverage control: wine labels: Monterey County	Approved	8/11/2015
5	AB-1585 Monterey County Water Resources Agency: Lake Nacimiento and Lake San Antonio	Inactive Bill - Died	5/31/2016
6	SCR-36 Yanks Air Museum: Yanks Way off ramp	Inactive Bill - Died	11/30/2016
7	SB-705 Transactions and use taxes: County of San Mateo: Transportation Agency for Monterey County	Approved	9/7/2015
8	ACR-91 Memorial highways	Inactive Bill - Died	11/30/2016
9	AB-1504 Elections: all-mailed ballot elections: pilot project	Approved	9/10/2015
10	AB-1746 Transit buses	Inactive Bill - Died	5/24/2016
11	AB-2114 Prisoners: support services	Inactive Bill - Died	4/12/2016
12	SCR-17 Navy Reserve Day	Approved	2/27/2015
13	AB-2504 Seed Advisory Board: alfalfa seed subcommittee: assessments: alfalfa hay producers	Inactive Bill - Died	6/20/2016
14	ACR-191 National Purple Heart Trail	Approved	9/1/2016
15	SB-1164 Sustainable Groundwater Management Act: groundwater sustainability agencies	Inactive Bill - Died	11/30/2016
16	SB-1469 Groundwater sustainability agencies	Inactive Bill - Died	11/30/2016
17	AB-1432 Monterey Bay and the Bays of San Francisco, San Pablo, and Suisun: pilotage rates: technology surcharge	Approved	8/17/2016

18	ACR-58 Ralph Fertig Memorial Bicycle-Pedestrian Path and the Peter Douglas Coastal Access Way	Approved	9/3/2015
19	AB-2648 California Coastal Commission: delegation of authority	Inactive Bill - Died	11/30/2016
20	SCR-153 Maritime Museum of San Diego: San Salvador replica	Approved	8/30/2016
21	SB-37 Kings River East Groundwater Sustainability Agency Act	Approved	9/16/2016
22	SB-564 North Fork Kings Groundwater Sustainability Agency Act	Approved	9/16/2016
23	AB-2616 California Coastal Commission: environmental justice	Approved	9/24/2016
24	AB-1301 Voting rights: preclearance	Passed	9/3/2015
25	AB-1321 Nutrition Incentive Matching Grant Program	Approved	10/2/2015
26	SB-1312 Bar pilotage rates	Inactive Bill - Died	4/4/2016
27	AB-24 Transportation network companies: public safety requirements	Inactive Bill - Died	4/22/2015
28	SB-767 Los Angeles County Metropolitan Transportation Authority: transactions and use tax	Approved	10/7/2015
29	AB-2881 Civil law: omnibus	Approved	9/27/2016
30	SB-974 Local government: omnibus	Approved	9/14/2016
31	AB-184 Small Business Technical Assistance Act of 2015	Inactive Bill - Died	2/1/2016
32	SB-13 Groundwater	Approved	9/3/2015
33	SB-491 Transportation: omnibus bill	Approved	10/2/2015
34	SB-586 Children's services	Approved	9/25/2016
35	SB-826 Budget Act of 2016	Approved	6/27/2016
36	AB-103 Budget Act of 2015	Inactive Bill - Died	5/27/2015
37	AB-93 Budget Act of 2015	Approved	6/24/2015
38	SB-69 Budget Act of 2015	Inactive Bill - Died	6/6/2016
39	AB-1598 Budget Act of 2016	Inactive Bill - Died	6/6/2016
40	SB-825 Budget Act of 2016	Inactive Bill - Died	6/6/2016
41	AB-731 Maintenance of the codes	Approved	9/21/2015
42	Measure M: Alisal Union School District Bond Issue Approved	Approved	11/8/2016
43	Measure S: Aromas Tri-County Fire Protection District Parcel Tax Defeated	Defeated	11/9/2016
44	Measure R: Coalinga-Huron Joint Unified School District Bond Issue Approved	Approved	11/10/2016
45	Measure A: Del Rey Oaks Marijuana Business Tax Approved	Approved	11/11/2016
46	Measure B: Del Rey Oaks Sales Tax Extension Approved	Approved	11/12/2016
47	Measure W: Gonzales Medical Marijuana Tax Approved	Approved	11/13/2016
48	Measure O: Greenfield Marijuana Business Tax Approved	Approved	11/14/2016
49	Measure T: Hartnell Community College District Bond Issue Approved	Approved	11/15/2016
50	Measure J: King City Marijuana Business Tax Approved	Approved	11/16/2016
51	Measure U: Marina Business License Tax Approved	Approved	11/17/2016
52	Measure V: Marina Four-Year Term for Mayor Approved	Approved	11/18/2016

53	Measure H: Monterey Business License Tax Approved	Approved	11/19/2016
54	Measure I: Monterey Contracts for Public Works Approved	Approved	11/20/2016
55	Measure G: Monterey Telephone Users Tax Approved	Approved	11/21/2016
56	Measure Z: Monterey County Ban on Oil and Gas Drilling Approved	Approved	11/22/2016
57	Measure Y: Monterey County Marijuana Business Tax Approved	Approved	11/23/2016
58	Measure E: Monterey Peninsula Regional Park District Parcel Tax Approved	Approved	11/24/2016
59	Measure P: Pacific Grove Event Admissions Tax Defeated	Defeated	11/25/2016
60	Measure L: Salinas Marijuana Business Tax Approved	Approved	11/26/2016
61	Measure N: San Ardo Union Elementary School District Bond Issue Approved	Approved	11/27/2016
62	Measure D: San Miguel Joint Union School District Bond Issue Approved	Approved	11/28/2016
63	Measure K: Shandon Joint Unified School District Bond Issue Approved	Approved	11/29/2016
64	Measure F: Soledad Hotel Tax Approved	Approved	11/30/2016
65	Measure X: Monterey County Transportation Agency Sales Tax Approved	Approved	6/7/2016
66	Measure A: San Antonio Union School District Bond Issue	Approved	6/8/2016
67	Measure B: Salinas Competitive Bidding and Voter Approval Requirements Charter Amendment	Approved	6/9/2016
68	Measure C: Salinas Fireworks Legalization Initiative	Approved	6/10/2016
69	Measure X: Pacific Grove American Tin Cannery Site Zoning Change Initiative Approved	Approved	4/19/2016
70	Measure V: City of Greenfield Sales Tax Continuation	Approved	11/3/2015
71	Measure W: City of Greenfield Sales Tax Increase	Approved	8/25/2015
72	Measure U: Greenfield Fire Protection District Parcel Tax	Defeated	8/25/2015

Source: (i) California Legislative Information

1. <https://leginfo.legislature.ca.gov/faces/billSearchClient.xhtml>

H. Types of Communities

Different Types of Communities in Monterey (2016)

ID	Community Presence	Type
1	Recreational Communities	Community
2	Educational Communities	Community
3	Art Communities	Community
5	Historical Communities	Community
6	Music Communities	Community
7	Theater Art Communities	Community
8	Transportation Communities	Community
9	Religious Communities	Community
10	Environment Communities	Community
11	Diverse Communities	Community
12	Military Communities	Community
13	Historical Culture	Culture
14	Art Culture	Culture
15	Educational Culture	Culture
16	Food Culture	Culture
17	Welcoming Values	Values
18	Friendly Values	Values
19	Big Sur International Marathon Events	Events
20	Carmel Bach Festival Events	Events
21	AT&T Pebble Beach Pro-Am Events	Events
22	Raceway Laguna Seca Events	Events
23	California International Airshow Events	Events
24	California Rodeo Salinas Events	Events
25	California Roots Music and Art Festival Events	Events
26	Whalefest Monterey Events	Events
27	Ralais & Chateaux GourmetFest Events	Events
28	Next Generation Jazz Festival Events	Events
29	Pacific Grove Good Old Days Events	Events
30	Pebble Beach Food & Wine Events	Events
31	First Night Monterey Events	Events
32	Jazz Bash by the Bay	Events
33	Monterey Cowboy Poetry and Music Festival	Events
34	Monterey Jazz Festival	Events
35	Farmers Market	Events
36	Sea Otter Classis	Events
37	Carmel Art Festival	Events
38	Salinas Valley Fair	Events
39	Winemakers' Celebration	Events
40	Monterey Wine Festiva	Events
41	Spartan Race	Events
42	Artichoke Festival	Events

ID	Community Presence	Type
43	Carmel Valley Art & Wine Celebration	Events
44	Summer of Love	Events
45	Monterey BaconFest	Events
46	FIM Superbike World Championship	Events
47	Monterey Beer Festival	Events
48	Moss Landing Antique Fair	Events
49	Salinas Valley Half Marathon	Events
50	Scottish Games & Celtic Festival	Events
51	Salinas Valley Food & Wine	Events
52	Monterey Car Week	Events
53	Rolex Monterey Motorsports Reunion	Events
54	Counours d'Elegance	Events
55	Sand City West End Celebration	Events
56	Monterey County Fair	Events
57	Monterey Greek Festival	Events
58	Festa Italia	Events
59	The Pure Insurance Championship	Events
60	Continental Tire Monterey Grand Prix	Events
61	Monterey Beach SportsFest	Events
62	Butterfly Parade & Bazaar	Events
63	Pirelli World Championship	Events
64	History Fest	Events
65	Carmel International Film Festival	Events
66	Big Sur Food and Wine	Events
67	Big Sur Half Marathon	Events
68	Taylor Made Pebble Beach Invitational	Events
69	Flavor of Pacific Grove	Events
70	Christmas in the Adobes	Events
71	First Night Monterey Events	Events

Source: See Monterey

1. <https://www.seemonterey.com/events/>

I. Community Quality Benchmarks

Community Quality Benchmark for the City of Monterey (2013)

ID	Types	Category	Monterey Average Rating (1-100)	Rank	Number of Jurisdictions for Comparison	Comparison to National Benchmark
1	Overall quality of life in Monterey	Overall Community Quality Benchmarks	72	150	425	Above
2	Your neighborhood as place to live	Overall Community Quality Benchmarks	72	118	287	Similar
3	Monterey as a place to live	Overall Community Quality Benchmarks	76	132	350	Above

4	Recommend living in Monterey to someone who asks	Overall Community Quality Benchmarks	73	132	220	Similar
5	Remain in Monterey for the next five years	Overall Community Quality Benchmarks	70	187	219	Much Below
6	Ease of car travel in Monterey	Community Transportation Benchmark	56	140	279	Similar
7	Ease of bus travel in Monterey	Community Transportation Benchmark	49	71	206	Above
8	Ease of bicycle travel in Monterey	Community Transportation Benchmark	66	24	278	Much Above
9	Ease of walking in Monterey	Community Transportation Benchmark	72	30	273	Much Above
10	Availability of paths and walking trails	Community Transportation Benchmark	75	18	220	Much Above
11	Traffic flow on major streets	Community Transportation Benchmark	44	165	274	Similar
12	In your neighborhood during the day	Community and Personal Public Safety Benchmarks	92	100	322	Above
13	In your neighborhood after dark	Community and Personal Public Safety Benchmarks	75	155	311	Similar
14	In Monterey's downtown area during the day	Community and Personal Public Safety Benchmarks	88	119	274	Above
15	In Monterey's downtown area after dark	Community and Personal Public Safety Benchmarks	64	151	279	Similar
16	Violent crime (e.g., rape, assault, robbery)	Community and Personal Public Safety Benchmarks	78	111	277	Above
17	Property crimes (e.g., burglary, theft)	Community and Personal Public Safety Benchmarks	68	110	278	Above
18	Environmental hazards, including toxic waste	Community and Personal Public Safety Benchmarks	81	78	212	Above
19	Cleanliness of Monterey	Community Environment Benchmarks	67	85	222	Above
20	Quality of overall natural environment in Monterey	Community Environment Benchmarks	82	7	221	Much Above

21	Preservation of natural areas such as open space, farmlands and greenbelts	Community Environment Benchmarks	64	43	219	Much Above
22	Air quality	Community Environment Benchmarks	77	12	228	Much Above
23	Recycled used paper, cans or bottles from your home	Frequency of Recycling Benchmarks	96	17	233	Much More
24	Recreation opportunities	Recycled used paper, cans or bottles from your home	72	36	285	Much Above
25	Sense of community	Community Quality and Inclusiveness Benchmarks	55	178	292	Similar
26	Openness and acceptance of the community toward people of diverse backgrounds	Community Quality and Inclusiveness Benchmarks	61	72	263	Above
27	Availability of affordable quality child care	Community Quality and Inclusiveness Benchmarks	38	178	234	Much Below
28	Monterey as a place to raise kids	Community Quality and Inclusiveness Benchmarks	67	198	351	Similar
29	Monterey as a place to retire	Community Quality and Inclusiveness Benchmarks	70	57	354	Much Above
30	Opportunities to participate in community matters	Civic Engagement Opportunities Benchmarks	59	98	211	Similar
31	Opportunities to volunteer	Civic Engagement Opportunities Benchmarks	71	48	212	Above

Source: The National Citizen Survey, City of Monterey

1. <http://monterey.org/Portals/0/Reports/CommunitySurvey/CoMSurveyBenchmarkReportFINAL2013.pdf?v=2016-05-16-150333-983×tamp=1484524217304>

J. County Wise Social Ranking

Comparison of Social Ranking of California Counties (2017)

ID	State	County	Length of Life Ranking	Quality of Life Ranking (Mental, Physical, Overall Health)	Health Behaviors Ranking (Drinking, Smoking, Exercise)	Clinical Care Ranking	Social & Economic Ranking (Education, Employment, Social support)	Physical Environment Ranking (Air and Water Quality; Housing and
1	California	Alameda	13	13	7	10	12	10
2	California	Alpine	NR	NR	NR	NR	NR	NR
3	California	Amador	25	15	17	15	23	30
4	California	Butte	44	30	48	32	29	25
5	California	Calaveras	43	4	22	21	22	37

6	California	Colusa	21	40	28	48	44	4
7	California	Contra Costa	10	16	14	12	8	9
8	California	Del Norte	50	22	50	25	56	5
9	California	El Dorado	20	12	11	11	6	11
10	California	Fresno	38	57	44	38	53	54
11	California	Glenn	35	38	36	57	45	20
12	California	Humboldt	52	26	52	23	25	19
13	California	Imperial	24	48	41	51	57	47
14	California	Inyo	36	53	31	16	42	6
15	California	Kern	46	54	57	52	51	52
16	California	Kings	29	49	54	53	49	50
17	California	Lake	55	47	49	49	50	36
18	California	Lassen	28	34	47	43	37	13
19	California	Los Angeles	16	39	21	46	30	57
20	California	Madera	37	50	51	44	52	51
21	California	Marin	2	6	4	1	2	21
22	California	Mariposa	49	23	29	40	26	16
23	California	Mendocino	48	31	30	26	33	23
24	California	Merced	34	56	56	45	55	44
25	California	Modoc	57	43	38	39	39	1
26	California	Mono	4	44	26	30	15	3
27	California	Monterey	17	32	18	31	35	41
28	California	Napa	6	9	19	19	9	32
29	California	Nevada	26	3	16	8	20	7
30	California	Orange	5	18	5	18	7	38
31	California	Placer	8	1	3	3	3	34
32	California	Plumas	54	35	25	37	31	27
33	California	Riverside	23	41	34	47	28	56
34	California	Sacramento	27	36	35	20	27	42
35	California	San Benito	15	21	15	34	19	45
36	California	San Bernardino	32	52	39	50	34	55
37	California	San Diego	12	19	10	24	14	49
38	California	San Francisco	11	17	8	2	13	2
39	California	San Joaquin	41	42	42	36	47	46
40	California	San Luis Obispo	22	10	24	14	5	33
41	California	San Mateo	1	5	2	5	1	29
42	California	Santa Barbara	14	24	9	17	17	31
43	California	Santa Clara	3	8	1	4	4	40
44	California	Santa Cruz	19	14	12	7	21	39
45	California	Shasta	51	25	40	27	36	24
46	California	Sierra	31	46	23	42	38	14
47	California	Siskiyou	53	51	37	29	32	18
48	California	Solano	30	27	32	28	18	12
49	California	Sonoma	9	7	13	13	10	28

50	California	Stanislaus	42	45	53	35	46	48
51	California	Sutter	33	29	33	33	40	35
52	California	Tehama	45	28	45	41	43	17
53	California	Trinity	56	37	43	55	41	8
54	California	Tulare	39	55	55	54	54	53
55	California	Tuolumne	40	2	27	9	24	26
56	California	Ventura	7	20	6	22	11	43
57	California	Yolo	18	11	20	6	16	22
58	California	Yuba	47	33	46	56	48	15

Source: County Health Rankings and Roadmaps

1. <http://www.countyhealthrankings.org/app/california/2017/rankings/monterey/county/outcomes/overall/snap-shot>
2. <http://www.countyhealthrankings.org/app/california/2017/downloads>

K. Gender Wise Poverty in Monterey County (2013-2015)

Poverty Distribution By Gender

ID	Year	Location	People below Poverty	Poverty Female	Poverty Male
1	2013	Monterey County	73031	40209	32822
2	2014	Monterey County	71246	38831	32415
3	2015	Monterey County	63637	36041	27596

Source: Census Bureau; Dataset: ACS 1-year Estimate

Poverty Across Different Age Groups By Gender (2013-2015)

ID	Year	Age Under 5	Age 5 to 17	Age 18 to 64	Age 65 and Above	Total Poverty	Gender
1	2013	4441	10384	21649	3735	40209	Female
2	2014	4656	10311	20996	2868	38831	Female
3	2015	4152	9598	19743	2548	36041	Female
4	2013	3760	9408	17382	2272	32822	Male
5	2014	5093	9884	15455	1983	32415	Male
6	2015	3746	8626	13517	1707	27596	Male

Source: Census Bureau; Dataset: ACS 1-year Estimate

L. Poverty Level Comparison

Monterey County Poverty Levels Compared Against CA & National Standards (2013-2015)

ID	Year	Monterey Poverty	CA Poverty	National Poverty
1	2013	17.86%	16.84%	15.84%
2	2014	17.22%	16.45%	15.51%
3	2015	15.30%	15.34%	14.72%

Source: Census Bureau; Dataset: ACS 1-year Estimate

M. Veterans

Veterans Population in Monterey County and United States

ID	Year	Location	WWII Veterans	Korea Veterans	Vietnam Veterans	Gulf90s Veterans	Gulf01 Veterans
1	2013	United States	1173240	1873720	6625850	2490410	2744380
2	2013	Monterey County, CA	1112	1513	7927	2810	4188
3	2014	United States	998377	1762760	6605210	2498450	2954590
4	2014	Monterey County, CA	944	1554	7341	2475	2759
5	2015	United States	835442	1596580	6433000	2497380	3129750
6	2015	Monterey County, CA	1028	1019	5850	1825	1942

Source: Census Bureau; Dataset: ACS 1-year Estimate

N. Healthcare and Health Outcomes

Comparison of Health Outcomes Across Different California Counties (2016)

ID	County	Number of Premature death per 100,000 population	Percentage of adults with Fair/Poor Health	Physically Unhealthy Days	Mentally Unhealthy Days	Number of Low Birthweight Births
1	Fresno	8968	23	4.5	4.0	8698
2	Kern	9002	23	4.5	4.1	7206
3	Kings	1304	23	4.5	4.0	1113
4	Monterey	2982	22	4.1	3.8	2786
5	San Luis Obispo	2517	14	3.8	3.7	1076
6	Santa Cruz	2209	16	3.9	3.6	1270

ID	County	Food Environment Index (10 being best)	Percentage of adults Physically Inactive	Percentage with Access to exercise opportunities	Teen birth rate per 1,000 female population	Percentage Uninsured
1	Fresno	7.1	21	79	48	15
2	Kern	7.4	24	80	55	15
3	Kings	7.1	20	52	52	14
4	Monterey	8.2	17	87	45	17
5	San Luis Obispo	7.7	14	89	15	14
6	Santa Cruz	7.7	13	96	22	13

ID	County	Preventable Hospitable Stay per 1000	High School Graduation Rate	Percentage of adults ages 25-44 years with some post-secondary e	Percentage Unemployed	Percentage of Children in Poverty
1	Fresno	43	82	51.7	10.2	36
2	Kern	53	83	46.0	10.2	31
3	Kings	49	83	49.7	10.5	28
4	Monterey	27	85	45.0	8.1	22
5	San Luis Obispo	23	92	69.2	4.6	15

6	Santa Cruz	30	87	66.1	7.5	18
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ID	County	Percentage of Single-Parent Households	Social Association Rate per 10,000 population	Violent Crime per 100,000 population	Injury Death per 100,000 population	Average Daily Air pollution - particulate matter
1	Fresno	42	5.2	507	55	14.3
2	Kern	38	4.5	555	67	13.9
3	Kings	38	4.1	478	48	13.5
4	Monterey	33	5.1	425	51	7.6
5	San Luis Obispo	26	8.9	379	59	8.7
6	Santa Cruz	28	7.3	394	59	7.9

ID	County	Presence of Drinking Water violation	% Severe Housing Problems (households with at least 1 of 4 housing issues)	% Drive Alone to Work	% Long Commute - Drives Alone (30 minutes or more)
1	Fresno	Yes	29	77	22
2	Kern	Yes	26	78	25
3	Kings	Yes	25	76	23
4	Monterey	Yes	31	70	28
5	San Luis Obispo	Yes	25	74	25
6	Santa Cruz	Yes	27	70	38

Source: County Health Rankings and Roadmaps

1. <http://www.countyhealthrankings.org/app/california/2017/rankings/monterey/county/outcomes/overall/snapshot>
2. <http://www.countyhealthrankings.org/app/california/2017/downloads>

Comparison of Other Health Related Outcomes Across Selected CA Counties (2016)

ID	County	Child Mortality Rate per 100,000 population	Infant Mortality Rate per 100,000 population	Percentage with Frequent Physical Distress	Percentage with Frequent Mental Distress
1	Fresno	58	7	14	13
2	Kern	55	7	14	13
3	Kings	48	6	14	13
4	Monterey	42	5	13	12
5	San Luis Obispo	45	5	11	11
6	Santa Cruz	47	4	11	11

ID	County	Percentage with Food Insecure	Percentage with Limited access to healthy foods	Percentage with Insufficient Sleep	Percentage of Disconnected Youth
1	Fresno	16	5	30	18
2	Kern	14	5	34	23
3	Kings	16	6	35	22
4	Monterey	12	3	32	17
5	San Luis Obispo	14	4	30	8
6	Santa Cruz	13	4	29	8

ID	County	Percentage Children eligible for Free or Reduced Lunch	Percentage of Not Proficient in English	Percentage in Rural Areas
1	Fresno	72	12.4	10.8
2	Kern	71	10.7	10.2
3	Kings	67	10.0	10.9
4	Monterey	70	19.0	9.8
5	San Luis Obispo	43	3.9	16.6
6	Santa Cruz	51	8.4	12.0

Source: County Health Rankings and Roadmaps

1. <http://www.countyhealthrankings.org/app/california/2017/rankings/monterey/county/outcomes/overall/snapshot>
2. <http://www.countyhealthrankings.org/app/california/2017/downloads>

Comparison of Medical Costs and Substance Abuse (2015-2016)

ID	Year	County	Medicare reimbursements per enrollee	Adult Diabetes	Adult Obesity
1	2015	Fresno County, CA	\$8,564	9.00%	28.50%
2	2016	Fresno County, CA	\$8,608	11.30%	28.80%
3	2015	Kern County, CA	\$9,931	9.00%	28.00%
4	2016	Kern County, CA	\$9,685	10.40%	28.50%
5	2016	Kings County, CA	\$8,737	10.20%	24.90%
6	2015	Kings County, CA	\$8,726	8.50%	23.70%
7	2015	Monterey County, CA	\$7,482	6.70%	22.00%
8	2016	Monterey County, CA	\$7,581	10.20%	23.70%

9	2016	San Luis Obispo County, CA	\$7,164	8.70%	21.80%
10	2015	San Luis Obispo County, CA	\$7,256	6.90%	20.40%
11	2015	Santa Cruz County, CA	\$7,331	6.40%	21.50%
12	2016	Santa Cruz County, CA	\$7,086	8.70%	20.60%

ID	Year	Chlamydia Prevalence Per 100,000	HIV Prevalence Per 100,000	Adult Smoking Prevalence	Excessive Drinking Prevalence	Percentage of Driving Death Involving Alcohol
1	2015	635.6	200.7	13.90%	17.50%	30.00%
2	2016	674.1	216.761	13.40%	16.90%	28.20%
3	2015	693.2	269	16.00%	15.70%	33.20%
4	2016	760.1	263.529	16.70%	19.10%	32.20%
5	2016	356.8	184.947	15.50%	18.80%	20.90%
6	2015	368.6	176.7	12.50%	14.70%	22.50%
7	2015	402.1	181.2	12.50%	15.40%	27.60%
8	2016	352.9	188.181	13.60%	18.90%	30.90%
9	2016	356.6	192.701	12.40%	20.10%	32.30%
10	2015	316.6	193.8	9.10%	17.50%	36.90%
11	2015	319.4	191.1	10.10%	20.50%	27.10%
12	2016	372.6	187.177	13.10%	19.50%	25.00%

Source: County Health Rankings and Roadmaps

1. <http://www.countyhealthrankings.org/app/california/2017/rankings/monterey/county/outcomes/overall/snapshot>
2. <http://www.countyhealthrankings.org/app/california/2017/downloads>

Comparison of Clinician to Patient Ratio in Select California Counties (2016)

ID	Year	County	Primary Care - Clinician to Patient Ratios	Dentists - Clinician to Patient Ratios	Mental Health - Clinician to Patient Ratios
1	2016	Fresno County, CA	1 to 66	1 to 56	1 to 261
2	2016	Kern County, CA	1 to 49	1 to 47	1 to 152
3	2016	Kings County, CA	1 to 42	1 to 58	1 to 160
4	2016	Monterey County, CA	1 to 62	1 to 64	1 to 254
5	2016	San Luis Obispo County, CA	1 to 82	1 to 78	1 to 480
6	2016	Santa Cruz County, CA	1 to 96	1 to 77	1 to 572
7	2016	California	1 to 78	1 to 79	1 to 281

Source: County Health Rankings and Roadmaps

1. <http://www.countyhealthrankings.org/app/california/2017/rankings/monterey/county/outcomes/overall/snapshot>
2. <http://www.countyhealthrankings.org/app/california/2017/downloads>

V. Natural Capital Data

A. Monterey County Parks, Beaches, Galleries and Recreation Facilities (2017)

ID	Park or Recreation Facilities	Address	Contact Number	Institution Type	Size
1	Hilltop Park	871 Jessie Street, Monterey, CA 93940	(831) 646-3975	Park	2.8 Acre
2	Archer Park and Hoffman Park	542 Archer Street, Monterey, CA 93940	(831) 646-3866	Park	1.6 Acre
3	Archer Park and Hoffman Park	542 Archer Street, Monterey, CA 93940	(831) 646-3867	Park	
4	Oak Newton Park	Oak and Newton Streets, Monterey, CA 93940	(831) 646-3866	Park	2.5 Acre
5	Scholze Park	280 Dickman Ave., Monterey, CA 93940	(831) 646-3878	Park	1.2 Acre
6	San Carlos Beach Park	Cannery Row and Reeside Ave., Monterey, CA 93940	(831) 646-3860	Beach	2.87 Acre
7	Fisherman's Shoreline Park	Between Fisherman's Wharf and Coast Guard Pier, Monterey, CA 93940	(831) 646-3860	Park	5 Acre
8	Larkin Park	Monroe and Clay Street, Monterey, CA 93940	(831) 646-3866	Park	1 Acre
9	Huckleberry Hill Nature Preserve	Skyline Drive and Veteran's Drive, Monterey, CA 93940	(831) 646-3865	Recreational Area	81 Acre
10	Veteran's Memorial Park	Skyline Drive and Veteran's Drive, Monterey, CA 93940	(831) 646-3865	Park	50 Acre
11	Via Paraiso Park	Via Paraiso and Herrmann Drive, Monterey, CA 93940	(831) 646-3866	Park	10.6 Acre
12	Whispering Pines Park	Pacific and Alameda, Monterey, CA 93940	(831) 646-3866	Park	3.1 Acre
13	Jacks Ball Park	Franklin and Figueroa St., Monterey, CA 93940	(831) 646-3969	Park	3.7 Acre
14	El Estero Park Complex	Del Monte and Camino Aguajito, Monterey, CA 93940	(831) 646-3866	Recreational Area	45 Acre
15	Dennis the Menace Playground	777 Pearl St., Monterey, CA 93940	(831) 646-3867	Park	
16	Frank E. Sollecito, Jr. Ballpark	777 Pearl St., Monterey, CA 93940	(831) 646-3969	Park	
17	El Estero Skate Park	Pearl St., Monterey, CA 93940	(831) 646-3867	Park	
18	Monterey Bay Park	Del Monte Ave., Monterey, CA 93940	(831) 646-3866	Park	
19	Peter J. Ferrante Park	Encina and Palo Verde, Monterey, CA 93940	(831) 646-3969	Park	1 Acre
20	Montecito Park	Montecito and Dela Vina, Monterey, CA 93940	(831) 646-3866	Park	1 Acre
21	Laguna Grande Regional Park	Del Monte and Virgin Ave., Monterey, CA 93940	(831) 646-3866	Park	34.8 Acre
22	Casanova Oak Knoll Park	735 Ramona Ave., Monterey, CA 93940	(831) 646-5665	Park	1.3 Acre
23	Fisherman's Flats Park	Via Isola and San Vito Circle, Monterey, CA 93940	(831) 646-3866	Park	1.5 Acre

24	Deer Flat Park	Deer Forest Rd., Monterey, CA 93940	(831) 646-3866	Park	1 Acre
25	Monterey Recreation Trail	Coastline Trail from Pacific Grove to Castroville	(831) 646-3860	Recreational Trail	18 Miles
26	Cypress Park	621 Cypress and Hoffman, Monterey, CA 93940	(831) 646-3866	Park	1 Acre
27	Quarry Park	Via Gayuba and Via Del Pinas, Monterey, CA 93940	(831) 646-3865	Park	10 Acre
28	Lower Presidio Historic Park	Presidio of Monterey, Monterey, CA 93940	(831) 646-3456	Park	26 Acre
29	Laguna Grande Court Park	Kolb Ave., Monterey, CA 93940	(831) 646-3866	Park	.07 Acre
30	Del Monte Beach	Del Monte Ave., Monterey, CA 93940	(831) 646-3860	Beach	
31	Ford Ord Dunes State Park	Beach Range Rd., Marina, CA 93933	(831) 649-2836	Park	
32	Lovers Point Park	Ocean View Blvd & 17th St., Pacific Grove, CA 93950		Park	1 Acre
33	Hilltop Park Center	871 Jessie Street, Monterey, CA 93940	(831) 646-3975	Community Center	
34	Scholze Park Center	280 Dickman Ave., Monterey, CA 93940	(831) 646-3878	Community Center	
35	Monterey Tennis Center	401 Pearl St., Monterey, CA 93940	(831) 646-3881	Recreational Area	
36	Monterey Youth Center	777 Pearl St., Monterey, CA 93940	(831) 646-3873	Community Center	
37	Monterey Public Library	625 Pacific St., Monterey, CA 93940	(831) 646-5669	Public Library	
38	Don Dahvee Greenbelt	1001 Munras Ave., Monterey, CA 93940		Recreation Area	35.8 Acre
39	Iris Canyon Greenbelt	Fremont and Iris Canyon Rd., Monterey, CA 93940		Recreation Area	32.1 Acre
40	Casanova Oak Knoll Park Center	735 Ramona Ave., Monterey, CA 93940	(831) 646-5665	Community Center	
41	Monterey Sports Center	301 E. Franklin St., Monterey, CA 93940	(831) 646-3730	Recreational Facility	3.2 Acre
42	Friendly Plaza	500-534 Pacific St., Monterey, CA 93940		Recreational Area	2 Acre
43	Lagunita Mirada	Fremont and Iris Canyon Rd., Monterey, CA 93940		Historical Place	1 Acre
44	Solider Field	Kit Carson Rd. and Stillwell Ave., Monterey, CA 93940		Recreation Area	9.5 Acre
45	Spray Avenue Tot Lot	132 Spray Ave., Monterey, CA 93940		Park	.10 Acre
46	Monterey State Beach	Del Monte Avenue at Park Avenue, Monterey, CA 93940	(831) 649-2836	Beach	
47	Monterey Bay Waterfront Park	Del Monte Avenue at Park Avenue, Monterey, CA 93940	(831) 649-2836	Park	
48	McAbee Beach	Connery Row and Hofman Ave., Monterey, CA 93940		Beach	.14 Acre

49	Mazda Raceway Laguna Seca	1021 Monterey Salinas Hwy, Salinas, CA 93908	(831) 242-8201	Recreation Area	
50	Monterey Museum of Art-La Mirada	720 Via Mirada, Monterey, CA 93940	(831) 372-5477	Museum	
51	Dali 17 at the Museum of Monterey	5 Custom House Plaza, Monterey, CA 93940	(831) 372-2608	Museum	
52	Monterey County Youth Museum	425 Washington St., Monterey, CA 93940	(831) 649-6444	Museum	
53	Monterey Museum of Art	559 Pacific St., Monterey, CA 93940	(831) 372-5477	Museum	
54	Colton Hall Museum	570 Pacific St., Monterey, CA 93940	(831) 646-5648	Museum	
55	Presidio of Monterey Museum	Corporal Ewing Rd., Monterey, CA 93944	(831) 646-3456	Museum	
56	Pacific Grove Museum of Natural History	165 Forest Ave., Pacific Ave., Pacific Grove, CA 93950	(831) 648-5716	Museum	
57	Steinbeck Wax Museum	700 Cannery Row, Monterey, CA 93940	(831) 655-7744	Museum	
58	Robert Louis Stevenson House	530 Houston St., Monterey, CA 93940	(831) 649-7118	Museum	
59	California Views Photo Archive	471 Wave St., Monterey, CA 93940	(831) 373-3811	Museum	
60	Pacific Biological Laboratories	800 Cannery Row, Monterey, CA 93940	(831) 646-5648	Museum	
61	Custom House Museum	1 Custom House Plaza, Monterey, CA 93940	(831) 649-7111	Museum	
62	Old Monterey Jail	580 Pacific St., Monterey, CA 93940	(831) 646-5641	Museum	
63	Fisherman's Wharf	1 Old Fisherman's Wharf, Monterey, CA 93940		Historical Place	
64	California's First Brick House	Decatur St., Monterey, CA 93940	(831) 649-7118	Museum	
65	California's First Theater	Pacific St., Monterey, CA 93940	(916) 653-6995	Museum	
66	Carmel Mission Basilica Museum	3080 Rio Rd., Carmel-by-the-Sea, CA 93923	(831) 624-1271	Museum	
67	Casa Gutierrez	590 Calle Principal, Monterey, CA 93940	(831) 649-7118	Museum	
68	Motorcycle Museum	305 Forest Ave., Pacific Grove, CA 93950	(831) 331-3335	Museum	
69	The Pink Flamingo Theater	2115 North Fremont Ave, #C, Monterey, CA 93940	(831) 238-2399	Theater	
70	Marina Farmer's Market	215 Reservation Rd., Marina, CA 93933	(831) 384-6961	Event	
71	Old Monterey Farmers Market	Alvarado St., Monterey, CA 93940	(831)) 655-2607	Event	
72	Whalefest Monterey	1 Old Fisherman's Wharf, Monterey, CA 93940		Event	

73	Sunset Center	San Carlos St. At Ninth Ave, Carmel-by-the-Sea, CA 93921	(831) 620-2040	Auditorium	
74	Osio Theater	350 Alvarado St., Monterey, CA 93940	(831) 901-3119	Theater	
75	Monterey Bay Aquarium	886 Cannery Row, Monterey, CA 93940	(831) 648-4800	Aquarium	
76	Venture Gallery	260 Alvarado St., Monterey, CA 93940	(831) 372-6279	Art Gallery	
77	Monterey Peninsula Art Foundation Gallery	425 Cannery Row, Monterey, CA 93940	(831) 655-1267	Art Gallery	
78	Masters of Light Gallery	361 Lighthouse Ave, Monterey, CA 93940	(831) 649-1916	Art Gallery	
79	Gold Leaf Gallery	620 Munras Ave., Monterey, CA 93940	(831) 649-3520	Art Gallery	
80	William Photographic Gallery	406 Calle Principal, Monterey, CA 93940	(831) 648-1050	Art Gallery	
81	Sax Graphics & Gallery	801 Lighthouse Ave, #107, Monterey, CA 93940	(831) 372-2025	Art Gallery	
82	Pacific Grove Art Center	568 Lighthouse Ave., Monterey, CA 93950	(831) 375-2208	Art Gallery	
83	Monterey County Fair & Event Center	2004 Fairground Rd., Monterey, CA 93940	(831) 372-5863	Annual Fair, Farmers Market	
84	Osio Theater	350 Alvarado St., Monterey, CA 93940	(831) 901-3119	Theater	
85	AT&T National Pro Am	1518 Cypress Dr., Pebble Beach, CA 93953	(831) 649-1533	Event	
86	Mazda Raceway Laguna Seca	1020 Monterey Salinas Hwy, Salinas, CA 93908	(831) 242-8201	Recreational Facility	
87	California International Airshow	37 Mortensen Ave., Salinas, CA 93905	(831) 754-1983	Event	
88	Sea Otter Classics	215 West Franklin St., #214, Monterey, CA 93940	(831) 373-2331	Event	

Sources: (i) City of Monterey (ii) See Monterey

1. <http://monterey.org/Services/Parks-and-Beaches>
2. <https://www.seemonterey.com/things-to-do/beaches/>

B. Land Based Natural Resources

1. Plant Types and Origins (2017)

ID	Name	Scientific Name	Plant Type	Origin
1	Monterey Cypress	Cupressus macrocarpa	Tree	Native
2	Monterey Pine	Pinus Radita	Tree	Native-Rare
3	Coast Live Oak	Quercus Agrifolia	Tree	Native
4	Bishop Pine	Pinus Muricata	Tree	Native
5	Canary Island Pine	Pinus canariensis	Tree	Native

6	Deodar Cedar	<i>Cedrus Deodara</i>	Tree	Native
7	Coast Redwood	<i>Sequoia semperviren</i>	Tree	Native
8	Peppermint Gum	<i>Eucalyptus nicholii</i>	Tree	Native
9	Platanus Recemosa	California Sycamore	Tree	Native
10	Italian Stone Pine	<i>Pinus pinea</i>	Tree	Native
11	Catalina Ironwood	<i>Lyonothamnus floribunda asplenifolius</i>	Tree	Native
12	Madrone	<i>Arbutus Menziesii</i>	Tree	Native
13	Marina	<i>Arbutus</i>	Tree	Native
14	Holly Oak	<i>Quercus ilex</i>	Tree	Native
15	California Bay	<i>Umbellularia californica</i>	Tree	Native
16	Incense Cedar	<i>Calocedrus decurrens</i>	Tree	Native
17	Olive	<i>Olea europaea</i>	Tree	Native
18	Red Flowering Eucalyptus	<i>Eucalyptus ficifolia</i>	Tree	Native
19	Loquat	<i>Eriobotrya japonica</i>	Tree	Native
20	Fern Pine	<i>Podocarpus gracilior</i>	Tree	Native
21	Brisbane Box	<i>Lophostemon confertus</i>	Tree	Native
22	Carob	<i>Ceratonia siliqua</i>	Tree	Native
23	California Buckeye	<i>Aesculus californica</i>	Tree	Native
24	Sweet Gum	<i>Liquidamber styraciflua</i>	Tree	Native
25	Black Locust	<i>Robinia pseudoacacia</i>	Tree	Native
26	London Plane	<i>Platanus acerifolia</i>	Tree	Native
27	Big Leaf Maple	<i>Acer macrophyllum</i>	Tree	Native
28	Chinese Elm	<i>Ulmus parvifolia</i>	Tree	Native
29	Red Willow	<i>Salix laevigata</i>	Tree	Native
30	Shining Willow	<i>Salix lasiandra</i>	Tree and Shrub	Native
31	Gowen Cypress	<i>Hesperocyparis goveniana</i>	Tree	Native
32	Catalina Cherry	<i>Prunus ilicifolia ssp. Lyonii</i>	Tree	Native
33	Scrub Oak	<i>Quercus berberidifolia</i>	Tree	Native
34	Interior Live Oak	<i>Quercus wislizeni</i>	Tree	Native
35	Scouler's Willow	<i>Salix scouleriana</i>	Tree	Native
36	White Alder	<i>Alnus rhombifolia</i>	Tree	Native
37	Giant Rye Grass	<i>Leymus condensatus</i>	Plant	Native
38	Coyote Bush	<i>Baccharis pilularis</i>	Plant	Native
39	California Lilac	<i>Ceanothus</i>	Plant	Native
40	Coffee Berry	<i>Frangula Californica</i>	Shrub	Native
41	Poison Oak	<i>Toxicodendron diversilobum</i>	Shrub and Vine	Native
42	Blue-green Algae	<i>Cyanoactria</i>	Algae	Native
43	Green Film Alga	<i>Enteromorpha</i>	Algae	Native
44	Nail-brush Alga	<i>Endociadia muricta</i>	Algae	Native
45	Rock Weed	<i>Fucus gardneri</i>	Weed	Native
46	Rock Weed	<i>Pelvetiopsis and Pelvetia silvetia</i>	Weed	Native
47	Ruffled Purple Rockweed	<i>Porphyra perforata</i>	Weed	Native
48	Western Sycamore	<i>Plantanus racemosas</i>	Tree	Native

49	Box Elder	<i>Acer negundo</i>	Tree	Native
50	Valley Oak	<i>Quercus lobata</i>	Tree	Native
51	Creek Dogwood	<i>Cornus sericea</i>	Shrub and Tree	Native
52	Arroyo Willow	<i>Salix lasiolepis</i>	Tree and Shrub	Native
53	Sandbar Willow	<i>Salix exigua</i>	Tree and Shrub	Native
54	Yellow Willow	<i>Salix lasiandra</i> var. <i>lasiandra</i>	Tree and Shrub	Native
55	Desert Oak	<i>Quercus palmeri</i>	Tree	Native
56	Canyon Live Oak	<i>Quercus chrysolpis</i>	Tree	Native
57	Redbud	<i>Cercis occidentalis</i>	Shrub	Native
58	Big Berry Manzanita	<i>Arctostaphylos glauca</i>	Shrub	Native
59	Blue Eyed Grass	<i>Sisyrinchium bellum</i>	Perennial Herb	Native
60	California Fuchsia	<i>Epilobium canum</i>	Perennial Herb	Native
61	Carmel Ceanothus	<i>Ceanothus thyrsoflorus</i> var. <i>griseus</i>	Shrub	Native
62	California Beach- Aster	<i>Corethrogyne filaginifolia</i>	Perennial Herb	Native
63	Hooker's Manzanita	<i>Arctostaphylos hookeri</i>	Shrub	Native
64	Blue Elderberry	<i>Sambucus nigra</i> ssp. <i>Caerulea</i>	Shrub	Native
65	Foothill Penstemon	<i>Penstemon heterophyllus</i>	Perennial Herb	Native
66	Silver Lupine	<i>Lupinus albifrons</i>	Shrub	Native
67	Wavyleaf Silktassel	<i>Garrya elliptica</i>	Shrub	Native
68	Giant Wildrye	<i>Elymus condensatus</i>	Grass	Native
69	Eastwood Manzanita	<i>Arctostaphylos glandulosa</i>	Shrub	Native
70	Black Sage	<i>Salvia mellifera</i>	Shrub	Native
71	California Buckwheat	<i>Eriogonum fasciculatum</i>	Shrub	Native
72	Hollyleaf Redberry	<i>Rhamnus ilicifolia</i>	Shrub	Native
73	Fuchsiaflower Gooseberry	<i>Ribes speciosum</i>	Shrub	Native
74	Buck Brush	<i>Ceanothus cuneatus</i>	Shrub	Native
75	Eastwood Manzanita	<i>Arctostaphylos glandulosa</i> ssp. <i>Glandulosa</i>	Shrub	Native
76	Mulefat	<i>Baccharis salicifolia</i>	Shrub	Native
77	California Sagebrush	<i>Artemisia californica</i>	Shrub	Native
78	Western Thimbleberry	<i>Rubus parviflorus</i>	Shrub and Vine	Native
79	Dwarf Rose	<i>Rosa gymnocarpa</i>	Shrub	Native
80	Dune Manzanita	<i>Arctostaphylos pumila</i>	Shrub	Native
81	Interior California Buckwheat	<i>Eriogonum fasciculatum</i> var. <i>polifolium</i>	Shrub	Native
82	Spiny Redberry	<i>Rhamnus crocea</i>	Shrub	Native
83	Hairy Ceanothus	<i>Ceanothus oliganthus</i>	Shrub	Native
84	Chaparral Currant	<i>Ribes malvaceum</i>	Shrub	Native
85	Santa Lucia Bush Mallow	<i>Malacothamnus palmeri</i>	Shrub	Native
86	Menzies' Goldenbush	<i>Isocoma menziesii</i>	Shrub	Native
87	White Pitcher Sage	<i>Lepechinia calycina</i>	Shrub	Native

88	Common Sun Rose	<i>Crocianthemum scoparium</i>	Shrub	Native
89	Coastal Bush Lupine	<i>Lupinus arboreus</i>	Shrub	Native
90	Hairy Honeysuckle	<i>Lonicera hispidula</i>	Shrub and Vine	Native
91	Woolly Leaf Manzanita	<i>Arctostaphylos crustacea</i>	Shrub	Native
92	California Yerba Santa	<i>Eriodictyon californicum</i>	Shrub	Native
93	Eastern Mojave Buckwheat	<i>Eriogonum fasciculatum</i> var. <i>foliolosum</i>	Shrub	Native
94	Huckleberry	<i>Vaccinium ovatum</i>	Shrub	Native
95	Hillside Gooseberry	<i>Ribes californicum</i>	Shrub	Native
96	Twinberry	<i>Lonicera involucrata</i>	Shrub	Native
97	Tanoak	<i>Notholithocarpus densiflorus</i>	Shrub	Native
98	Sandscrub Ceanothus	<i>Ceanothus dentatus</i>	Shrub	Native
99	Cream Bush	<i>Holodiscus discolor</i>	Shrub	Native
100	Pacific Blackberry	<i>Rubus ursinus</i>	Shrub and Vine	Native
101	Common Snowberry	<i>Symphoricarpos albus</i>	Shrub	Native
102	Nude Buckwheat	<i>Eriogonum nudum</i>	Shrub and Perennial Herb	Native
103	Snowberry	<i>Symphoricarpos albus</i> var. <i>laevigatus</i>	Shrub	Native
104	Monterey Ceanothus	<i>Ceanothus rigidus</i>	Shrub	Native-Rare
105	Mock Heather	<i>Ericameria ericoides</i>	Shrub	Native
106	Creeping Snowberry	<i>Symphoricarpos mollis</i>	Shrub	Native
107	Fremon's Bushmallow	<i>Malacothamnus fremontii</i>	Shrub	Native
108	Indian Plum	<i>Oemleria cerasiformis</i>	Shrub	Native
109	Hoary Coffeeberry	<i>Frangula californica</i> ssp. <i>Tomentella</i>	Shrub	Native
110	Canyon Gooseberry	<i>Ribes menziesii</i>	Shrub	Native
111	Spreading Gooseberry	<i>Ribes divaricatum</i>	Shrub	Native
112	Toro Manzanita	<i>Arctostaphylos montereyensis</i>	Shrub	Native-Rare
113	Chaparral Honeysuckle	<i>Lonicera interrupta</i>	Shrub and Vine	Native
114	Twinberry Honeysuckle	<i>Lonicera involucrata</i> var. <i>ledebourii</i>	Shrub	Native
115	Bitter Gooseberry	<i>Ribes amarum</i>	Shrub	Native
116	Jim Brush	<i>Ceanothus oliganthus</i> var. <i>sorediatus</i>	Shrub	Native
117	Barry Breckling	<i>Holodiscus discolor</i> var. <i>discolor</i>	Shrub	Native
118	Keckiella	<i>Keckiella corymbosa</i>	Shrub	Native
119	Cushing Manzanita	<i>Arctostaphylos glandulosa</i> ssp. <i>Cushingiana</i>	Shrub	Native
120	Straggly Gooseberry	<i>Ribes divaricatum</i> var. <i>pubiflorum</i>	Shrub	Native
121	California Coffeeberry	<i>Frangula californica</i> ssp. <i>Californica</i>	Shrub	Native
122	Douglas' Silver Lupine	<i>Lupinus albifrons</i> var. <i>douglasii</i>	Shrub	Native

123	Monterey Manzanita	Arctostaphylos hookeri ssp. hookeri	Shrub	Native-Rare
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ID	Name	Scientific Name	Plant Type	Origin
124	Carmel Valley Bush Mallow	Malacothamnus palmeri var. involucratus	Shrub	Native-Rare
125	Palmer's Bushmallow	Malacothamnus palmeri var. involucratus	Shrub	Native-Rare
126		Isocoma menziesii var. vernonioides	Shrub	Native
127		Arctostaphylos tomentosa ssp. Tomentosa	Shrub	Native
128		Arctostaphylos tomentosa ssp. Bracteosa	Shrub	Native
129	California Goldenrod	Solidago velutina ssp. Californica	Perennial Herb	Native
130	Checker Bloom	Sidalcea malviflora	Perennial Herb	Native
131	Bush Monkey Flower	Mimulus aurantiacus	Perennial Herb	Native
132	Virgin's Bower	Clematis ligusticifolia	Vine and Perennial Herb	Native
133	Sea Cliff Buckwheat	Eriogonum parvifolium	Perennial Herb	Native
134	Golden Yarrow	Eriophyllum confertiflorum	Annual Herb and Perennial Herb	Native
135	Common Yarrow	Achillea millefolium	Perennial Herb	Native
136	Blue Dicks	Dichelostemma capitatum	Perennial Herb	Native
137	Sky Lupine	Lupinus nanus	Annual Herb and Perennial Herb	Native
138	Crevice Alumroot	Heuchera micrantha	Perennial Herb	Native
139	Purple Owl's Clover	Castilleja exserta	Annual Herb and Perennial Herb	Native
140	Island Morning Glory	Calystegia macrostegia	Vine and Perennial Herb	Native
141	California Cudweed	Pseudognaphalium californicum	Annual Herb and Perennial Herb	Native
142	Sawtooth Goldenbush	Hazardia squarrosa	Perennial Herb	Native
143	Vervain	Verbena lasiostachys	Perennial Herb	Native
144	Collared Annual Lupine	Lupinus truncatus	Annual Herb and Perennial Herb	Native
145	Chaparral Clematis	Clematis lasiantha	Vine and Perennial Herb	Native
146	Deerweed	Acmispon glaber	Perennial Herb	Native
147	Pearly Everlasting	Anaphalis margaritacea	Perennial Herb	Native
148	Douglas' Sagewort	Artemisia douglasiana	Perennial Herb	Native
149	San Antonio Hills Monardella	Monardella villosa	Perennial Herb	Native
150	Threenerve Goldenrod	Solidago velutina	Perennial Herb	Native
151	California Buttercup	Ranunculus californicus	Annual Herb and Perennial Herb	Native
152	Bluewitch Nightshade	Solanum umbelliferum	Perennial Herb	Native
153	California Hedgenettle	Stachys bullata	Perennial Herb	Native
154	False Goldenaster	Heterotheca sessiliflora	Annual Herb and Perennial Herb	Native
155	Glandular Five Finger	Drymocallis glandulosa	Perennial Herb	Native

156	Riverbank Lupine	<i>Lupinus latifolius</i>	Annual Herb and Perennial Herb	Native
157	California Croton	<i>Croton californicus</i>	Perennial Herb	Native
158	Narrow Leaved Bedstraw	<i>Galium angustifolium</i>	Perennial Herb	Native
159	California Horkelia	<i>Horkelia californica</i>	Perennial Herb	Native
160	Padre's Shootingstar	<i>Primula clevelandii</i>	Perennial Herb	Native
161	Dotseed Plantain	<i>Plantago erecta</i>	Perennial Herb	Native
162		<i>Heliotropium curassavicum</i>	Perennial Herb	Native
163	Johnny Jump Up	<i>Viola pedunculata</i>	Perennial Herb	Native
164	Saltmarsh Baccharis	<i>Baccharis glutinosa</i>	Perennial Herb	Native
165	Cliff Aster	<i>Malacothrix saxatilis</i>	Perennial Herb	Native
166	Summer Lupine	<i>Lupinus formosus</i>	Annual Herb and Perennial Herb	Native
167	American Wintercress	<i>Barbarea orthoceras</i>	Perennial Herb	Native
168	Threadleaf Ragwort	<i>Senecio flaccidus</i>	Perennial Herb	Native
169	Morning Glory	<i>Calystegia purpurata</i>	Perennial Herb	Native
170	Coast Morning Glory	<i>Calystegia macrostegia</i> ssp. <i>Cyclostegia</i>	Vine and Perennial Herb	Native
171	Chaparral Zygadene	<i>Toxicoscordion fremontii</i>	Perennial Herb	Native
172	Common Deerweed	<i>Acmispon glaber</i> var. <i>glaber</i>	Perennial Herb	Native
173	Douglas' Nightshade	<i>Solanum douglasii</i>	Perennial Herb	Native
174	Longstem Buckwheat	<i>Eriogonum elongatum</i>	Perennial Herb	Native
175	Fragrant Everlasting	<i>Pseudognaphalium beneolens</i>	Perennial Herb	Native
176	Willow Dock	<i>Rumex salicifolius</i>	Annual Herb and Perennial Herb	Native
177	Tooth Wort Milk Maids	<i>Cardamine californica</i>	Perennial Herb	Native
178		<i>Mimulus aurantiacus</i> var. <i>aurantiacus</i>	Perennial Herb	Native
179	Pale Purple Owlclover	<i>Castilleja exserta</i> ssp. <i>Exserta</i>	Annual Herb and Perennial Herb	Native
180	Large Flowered Star Tulip	<i>Calochortus uniflorus</i>	Perennial Herb	Native-Rare
181	Alkali Mallow	<i>Malvella leprosa</i>	Perennial Herb	Native
182	Wedge Leaf Horkelia	<i>Horkelia cuneata</i>	Perennial Herb	Native
183	Durango Root	<i>Datisca glomerata</i>	Perennial Herb	Native
184	Brooklime	<i>Veronica americana</i>	Perennial Herb	Native
185	Douglas Groundsel	<i>Senecio flaccidus</i> var. <i>douglasii</i>	Perennial Herb	Native
186	Meadow Goldenrod	<i>Solidago elongata</i>	Perennial Herb	Native
187	Western Vervain	<i>Verbena lasiostachys</i> var. <i>lasiostachys</i>	Perennial Herb	Native
188	Dwarf Brodiaea	<i>Brodiaea terrestris</i>	Perennial Herb	Native
189	Ajuga Hedge Nettle	<i>Stachys ajugoides</i>	Perennial Herb	Native
190	Purple Western Morning Glory	<i>Calystegia purpurata</i> ssp. <i>Purpurata</i>	Perennial Herb	Native
191	Chilean Cudweed	<i>Pseudognaphalium stramineum</i>	Perennial Herb	Native
192	Brown Thistle	<i>Cirsium quercetorum</i>	Perennial Herb	Native
193	Texas Paintbrush	<i>Castilleja foliolosa</i>	Annual Herb and Perennial Herb	Native
194	Indian Thistle	<i>Cirsium brevistylum</i>	Perennial Herb	Native

195	Indian Paintbrush	<i>Castilleja affinis</i>	Annual Herb and Perennial Herb	Native
196	Woodland Madia	<i>Anisocarpus madioides</i>	Perennial Herb	Native
197	Hillside Woodland Star	<i>Lithophragma heterophyllum</i>	Perennial Herb	Native
198	Michael's Piperia	<i>Piperia michaelii</i>	Perennial Herb	Native-Rare
199	Foothill Pine Dwarf Mistletoe	<i>Arceuthobium campylopodum</i>	Perennial Herb	Native
200	Pacific Sanicle	<i>Sanicula crassicaulis</i>	Perennial Herb	Native
201	Coast Horkelia	<i>Horkelia cuneata</i> var. <i>cuneata</i>	Perennial Herb	Native
202	Star Flower	<i>Lysimachia latifolia</i>	Perennial Herb	Native
203	Dwarf Checkerbloom	<i>Sidalcea malviflora</i> ssp. <i>Laciniata</i>	Perennial Herb	Native
204	Tower Mustard	<i>Turritis glabra</i>	Perennial Herb	Native
205	Long Stemmed Buckwheat	<i>Eriogonum elongatum</i> var. <i>elongatum</i>	Perennial Herb	Native
206	Bristly Goldenaster	<i>Heterotheca sessiliflora</i> ssp. <i>Echioides</i>	Perennial Herb	Native
207		<i>Primula clevelandii</i> var. <i>elongatum</i>	Perennial Herb	Native
208		<i>Brodiaea terrestris</i> ssp. <i>Terrestris</i>	Perennial Herb	Native
209		<i>Penstemon heterophyllus</i> var. <i>heterophyllus</i>	Perennial Herb	Native
210		<i>Eriogonum nudum</i> var. <i>auriculatum</i>	Shrub and Perennial Herb	Native
211		<i>Galium angustifolium</i> ssp. <i>Angustifolium</i>	Perennial Herb	Native
212		<i>Agoseris heterophylla</i>	Perennial Herb	Native
213		<i>Urtica dioica</i>	Perennial Herb	Native
214		<i>Acmispon argophyllum</i>	Annual Herb and Perennial Herb	Native
215		<i>Castilleja densiflora</i>	Annual Herb and Perennial Herb	Native
216		<i>Cardamine oligosperma</i>	Perennial Herb	Native
217		<i>Galium californicum</i>	Perennial Herb	Native
218	Blinks Water Chickweed	<i>Montia fontana</i>	Perennial Herb	Native
219	Alkali Heliotrope Seaside Heliotrope	<i>Heliotropium curassavicum</i> var. <i>oculatum</i>	Perennial Herb	Native
220		<i>Verbena bracteata</i>	Perennial Herb	Native
221		<i>Callitriche heterophylla</i>	Perennial Herb	Native
222	California Poppy	<i>Eschscholzia californica</i>	Annual Herb	Native
223	Elegant Clarkia	<i>Clarkia unguiculata</i>	Annual Herb	Native
224	Purple Chinese Houses	<i>Collinsia heterophylla</i>	Annual Herb	Native
225	Common Tidy Tips	<i>Layia platyglossa</i>	Annual Herb	Native
226	Punch Bowl Godetia	<i>Clarkia bottae</i>	Annual Herb	Native
227	Miner's Lettuce	<i>Claytonia perfoliata</i>	Annual Herb	Native
228	Lacy Phacelia	<i>Phacelia tanacetifolia</i>	Annual Herb	Native
229	Spring Madia	<i>Madia elegans</i>	Annual Herb	Native
230	Wild Heliotrope	<i>Phacelia distans</i>	Annual Herb	Native
231	Purple Clarkia	<i>Clarkia purpurea</i>	Annual Herb	Native
232	Largeflower Linanthus	<i>Leptosiphon grandiflorus</i>	Annual Herb	Native-Rare
233	Spotted Hideseed	<i>Eucrypta chrysanthemifolia</i>	Annual Herb	Native
234	Tomcat Clover	<i>Trifolium willdenovii</i>	Annual Herb	Native

235	Pinpoint Clover	<i>Trifolium gracilentum</i>	Annual Herb	Native
236	Coastal Tarweed	<i>Deinandra corymbosa</i>	Annual Herb	Native
237	Whispering Bells	<i>Emmenanthe penduliflora</i>	Annual Herb	Native
238	Hairy Lacepod	<i>Thysanocarpus curvipes</i>	Annual Herb	Native
239	Clarkia	<i>Clarkia purpurea</i> ssp. <i>Quadrivulnera</i>	Annual Herb	Native
240	Yellow Yarrow	<i>Eriophyllum confertiflorum</i> var. <i>confertiflorum</i>	Annual Herb	Native
241	Indian Clover	<i>Trifolium albopurpureum</i>	Annual Herb	Native
242		<i>Pholistoma auritum</i>	Annual Herb	Native
243	Douglas' Spineflower	<i>Chorizanthe douglasii</i>	Annual Herb	Native-Rare
244		<i>Phacelia malvifolia</i>	Annual Herb	Native
245	Fiesta Flower	<i>Pholistoma auritum</i> var. <i>auritum</i>	Annual Herb	Native
246		<i>Trifolium variegatum</i>	Annual Herb	Native
247		<i>Bowlesia incana</i>	Annual Herb	Native
248		<i>Mimulus aurantiacus</i> var. <i>grandiflorus</i>	Annual Herb	Native
249	Stiffbranch Bird Beak	<i>Cordylanthus rigidus</i>	Annual Herb	Native
250	Vinegarweed	<i>Trichostema lanceolatum</i>	Annual Herb	Native
251	Tall Layia	<i>Layia hieracioides</i>	Annual Herb	Native
252	Lewis' Clarkia	<i>Clarkia lewisii</i>	Annual Herb	Native-Rare
253	Sandwort	<i>Minuartia douglasii</i>	Annual Herb	Native
254	Skunkbush	<i>Navarretia squarrosa</i>	Annual Herb	Native
255	California Plumseed	<i>Rafinesquia californica</i>	Annual Herb	Native
256	Short Lobed Phacelia	<i>Phacelia brachyloba</i>	Annual Herb	Native
257	Narrow Fringe Pod	<i>Thysanocarpus laciniatus</i>	Annual Herb	Native
258	California Spineflower	<i>Mucronea californica</i>	Annual Herb	Native-Rare
259	Uropappus	<i>Uropappus lindleyi</i>	Annual Herb	Native
260	Gumweed	<i>Madia gracilis</i>	Annual Herb	Native
261		<i>Galium aparine</i>	Annual Herb	Native
262	Foothill Snowdrops Rusty Popcornflower	<i>Plagiobothrys nothofulvus</i>	Annual Herb	Native
263		<i>Trifolium depauperatum</i>	Annual Herb	Native
264		<i>Cryptantha clevelandii</i>	Annual Herb	Native
265		<i>Pholistoma membranaceum</i>	Annual Herb	Native
266		<i>Rorippa curvisiliqua</i>	Annual Herb	Native
267		<i>Eucrypta chrysanthemifolia</i> var. <i>chrysanthemifolia</i>	Annual Herb	Native
268		<i>Leptosiphon parviflorus</i>	Annual Herb	Native
269	Slender Woolly-Marbles	<i>Psilocarphus tenellus</i>	Annual Herb	Native
270		<i>Nemophila pedunculata</i>	Annual Herb	Native
271		<i>Crassula aquatica</i>	Annual Herb and Succulent	Native
272		<i>Chorizanthe pungens</i>	Annual Herb	Native
273		<i>Gilia tenuiflora</i>	Annual Herb	Native
274	Smooth Goldfields	<i>Lasthenia glaberrima</i>	Annual Herb	Native

275		<i>Castilleja densiflora</i> ssp. <i>Densiflora</i>	Annual Herb and Perennial Herb	Native
276		<i>Plectritis congesta</i>	Annual Herb	Native
277	Monterey Spineflower	<i>Chorizanthe pungens</i> var. <i>pungens</i>	Annual Herb	Native-Rare
278		<i>Hesperomecon linearis</i>	Annual Herb	Native
279	Sand-Loving Wallflower	<i>Erysimum ammophilum</i>	Annual Herb and Perennial Herb	Native-Rare
280	Truncate Sack Clover	<i>Trifolium depauperatum</i> var. <i>truncatum</i>	Annual Herb	Native
281	Thymeleaf Beardstyle	<i>Pogogyne serpylloides</i>	Annual Herb	Native
282		<i>Plagiobothrys collinus</i>	Annual Herb	Native
283		<i>Triodanis biflora</i>	Annual Herb	Native
284		<i>Callitriche marginata</i>	Annual Herb	Native
285	Diffuse Spineflower	<i>Chorizanthe diffusa</i>	Annual Herb	Native
286		<i>Phacelia suaveolens</i>	Annual Herb	Native
287	Virgate Eriastrum	<i>Eriastrum virgatum</i>	Annual Herb	Native-Rare
288	Flowering-Quillwort	<i>Triglochin scilloides</i>	Annual Herb	Native
289	Golden Dock	<i>Rumex fueginus</i>	Annual Herb and Perennial Herb	Native
290	Greater Yellowthroat Gilia Slender-Flowered Gilia	<i>Gilia tenuiflora</i> ssp. <i>Tenuiflora</i>	Annual Herb	Native
291		<i>Callitriche heterophylla</i> var. <i>bolanderi</i>	Annual Herb	Native
292	Spreading Pygmyleaf	<i>Loeflingia squarrosa</i>	Annual Herb	Native
293		<i>Phacelia grisea</i>	Annual Herb	Native
294	Rough-Stemmed Popcornflower	<i>Plagiobothrys collinus</i> var. <i>fulvescens</i>	Annual Herb	Native
295		<i>Elatine californica</i>	Annual Herb	Native
296	Bearded Clover	<i>Trifolium barbigerum</i>	Annual Herb	Native
297	Slender Nemacladus	<i>Nemacladus gracilis</i>	Annual Herb	Native-Rare
298		<i>Meconella denticulata</i>	Annual Herb	Native
299	Pacific Grove Clover	<i>Trifolium polyodon</i>	Annual Herb	Native-Rare
300	Rattan's Cryptantha	<i>Cryptantha rattanii</i>	Annual Herb	Native-Rare
301	Seaside Bird's-Beak	<i>Cordylanthus rigidus</i> ssp. <i>Littoralis</i>	Annual Herb	Native-Rare
302	California Fescue	<i>Festuca californica</i>	Grass	Native
303	Purple Needlegrass	<i>Stipa Pulchra</i>	Grass	Native
304	Creeping Wild Rye	<i>Elymus triticoides</i>	Grass	Native
305	Saltgrass	<i>Distichlis spicata</i>	Grass	Native
306	Small Flowered Melica	<i>Melica imperfecta</i>	Grass	Native
307	Needle Grass	<i>Stipa cernua</i>	Grass	Native
308	Junegrass	<i>Koeleria macrantha</i>	Grass	Native
309	California Melicgrass	<i>Melica californica</i>	Grass	Native
310	Common Spikerush	<i>Eleocharis macrostachya</i>	Grass	Native
311	Annual Tule	<i>Isolepis cernua</i>	Grass	Native

312	Hairgrass	<i>Deschampsia elongata</i>	Grass	Native
313	California Oatgrass	<i>Danthonia californica</i>	Grass	Native
314	Meadow Barley	<i>Hordeum brachyantherum</i>	Grass	Native
315	Slender Juncus Rush	<i>Juncus occidentalis</i>	Grass	Native
316	Pacific Fescue	<i>Festuca microstachys</i>	Grass	Native
317	Brownhead Rush	<i>Juncus phaeocephalus</i>	Grass	Native
318	Spike Bentgrass	<i>Agrostis exarata</i>	Grass	Native
319	Annual Hair Grass	<i>Deschampsia danthonioides</i>	Grass	Native
320	Spike Grass	<i>Eleocharis acicularis</i>	Grass	Native
321	Pine Grass	<i>Calamagrostis rubescens</i>	Grass	Native
322		<i>Cyperus squarrosus</i>	Grass	Native
323	Inch-High Rush	<i>Juncus uncialis</i>	Grass	Native
324	Lemmon's Canary Grass	<i>Phalaris lemmonii</i>	Grass	Native
325		<i>Alopecurus saccatus</i>	Grass	Native
326	Tall Brome	<i>Bromus grandis</i>	Grass	Native
327	Panicled Rush	<i>Juncus phaeocephalus</i> var. <i>paniculatus</i>	Grass	Native
328		<i>Poa howellii</i>	Grass	Native
329	Twinberry	<i>Lonicera involucrata</i>	Shrub	Native
330	Sword Fern	<i>Polystichum munitum</i>	Fern	Native
331	Spike Moss	<i>Selaginella bigelovii</i>	Fern	Native
332	Horsetail	<i>Equisetum laevigatum</i>	Fern	Native
333	Western Brackenfern	<i>Pteridium aquilinum</i>	Fern	Native
334	Indian Milkweed	<i>Asclepias eriocarpa</i>	Shrub	Native
335	Narrow-Leaved Milkweed	<i>Asclepias fascicularis</i>	Shrub	Native
336	Periwinkle	<i>Vinca major</i>	Shrub	Europe
337	Mountain Hemp	<i>Apocynum androsaemifolium</i>	Shrub	Native
338	Telegraph Weed	<i>Heterotheca grandiflora</i>	Shrub	Native
339	Sessile Golden-Aster	<i>Heterotheca sessiflora</i> ssp. <i>Sessiflora</i>	Shrub	Native
340	Hairy Golden-Aster	<i>Heterotheca sessiflora</i> ssp. <i>Echioides</i>	Shrub	Native
341	Rough-Leaved Aster	<i>Eurybia radulina</i>	Shrub	Native
342	California Aster	<i>Symphyotrichum chilense</i>	Shrub	Native
343	Sudden Oak Death	<i>Phytophthora ramorum</i>	Fungus	Invasive
344	Common Brown Algae	<i>Ascophyllum nodosum</i>	Algae	Invasive
345	Caulerpa Brachypus	<i>Caulerpa brachypus</i>	Algae	Invasive
346	Caulerpa Racemosa	<i>Caulerpa racemosa</i>	Algae	Invasive
347	Mediterranean Strain Caulerpa	<i>Caulerpa taxifolia</i>	Algae	Invasive
348	Wakame	<i>Undaria pinnatifida</i>	Algae	Invasive
349	Barb Goatgrass	<i>Aegilops triuncialis</i>	Grass	Invasive
350	European Beachgrass	<i>Ammophila arenaria</i>	Grass	Invasive
351	Giant Reed	<i>Arundo donax</i>	Grass	Invasive
352	Slender Wild Oat	<i>Avena barbata</i>	Grass	Invasive
353	Wild Oat	<i>Avena fatua</i>	Grass	Invasive
354	Rippgut Brome	<i>Bromus diandrus</i>	Grass	Invasive
355	Soft Brome	<i>Bromus hordeaceus</i>	Grass	Invasive
356	Red Brome	<i>Bromus madritensis</i> ssp. <i>rubens</i>	Grass	Invasive
357	Downy Brome	<i>Bromus tectorum</i>	Grass	Invasive

358	Jubatagrass	<i>Cortaderia jubata</i>	Grass	Invasive
359	Pampasgrass	<i>Cortaderia selloana</i>	Grass	Invasive
360	Purple Veldtgrass	<i>Ehrharta calycina</i>	Grass	Invasive
361	Waxy Mannagrass	<i>Glyceria declinata</i>	Grass	Invasive
362	Italian Ryegrass	<i>Lolium multiflorum</i>	Grass	Invasive
363	Red Rice	<i>Oryza rufipogon</i>	Grass	Invasive
364	Buffelgrass	<i>Pennisetum ciliare</i>	Grass	Invasive
365	Crimson Fountaingrass	<i>Pennisetum setaceum</i>	Grass	Invasive
366	Johnsongrass	<i>Sorghum halepense</i>	Grass	Invasive
367	Smooth Cordgrass and Hybrids	<i>Spartina alterniflora</i> x <i>foliosa</i> hybrids	Grass	Invasive
368	Medusahead	<i>Taeniatherum caput-medusae</i>	Grass	Invasive
369	Russian Knapweed	<i>Acrotilon repens</i>	Herb	Invasive
370	Alligatorweed	<i>Alternanthera philoxeroides</i>	Herb	Invasive
371	Fertile Capeweed	<i>Arctotheca calendula</i> (fertile)	Herb	Invasive
372	Sterile Capeweed	<i>Arctotheca calendula</i> (sterile)	Herb	Invasive
373	Black Mustard	<i>Brassica nigra</i>	Herb	Invasive
374	Saharan Mustard	<i>Brassica tournefortii</i>	Herb	Invasive
375	Carolina Fanwort	<i>Cabomba caroliniana</i>	Herb	Invasive
376	Hoary Cress	<i>Cardaria draba</i>	Herb	Invasive
377	Iceplant	<i>Carpobrotus edulis</i>	Herb	Invasive
378	Woolly Distaff Thistle	<i>Carthamus lanatus</i>	Herb	Invasive
379	Purple Starthistle	<i>Centaurea calcitrapa</i>	Herb	Invasive
380	Yellow Starthistle	<i>Centaurea solstitialis</i>	Herb	Invasive
381	Spotted Knapweed	<i>Centaurea stoebe</i> ssp. <i>micranthos</i>	Herb	Invasive
382	Canada Thistle	<i>Cirsium arvense</i>	Herb	Invasive
383	Bull Thistle	<i>Cirsium vulgare</i>	Herb	Invasive
384	Poison Hemlock	<i>Conium maculatum</i>	Herb	Invasive
385	Field Bindweed	<i>Convolvulus arvensis</i>	Herb	Invasive
386	Japanese Dodder	<i>Cuscuta japonica</i>	Herb	Invasive
387	Dodder	<i>Cuscuta</i> spp. (<i>C. reflexa</i> , Australian, <i>monogya</i>)	Herb	Invasive
388	Houndstongue	<i>Cynoglossum officinale</i>	Herb	Invasive
389	Purple Nutsedge	<i>Cyperus rotundus</i>	Herb	Invasive
390	Cape Ivy	<i>Delairea odorata</i>	Herb	Invasive
391	Stinkwort	<i>Dittrichia graveolens</i>	Herb	Invasive
392	Brazilian Egeria	<i>Egeria densa</i>	Herb	Invasive
393	Water Hyacinth	<i>Eichhornia crassipes</i>	Herb	Invasive
394	Leafy Spurge	<i>Euphorbia esula</i>	Herb	Invasive
395	Fennel	<i>Foeniculum vulgare</i>	Herb	Invasive
396	Halogeton	<i>Halogeton glomeratus</i>	Herb	Invasive
397	Hydrilla	<i>Hydrilla verticillata</i>	Herb	Invasive
398	Common St. Johnswort	<i>Hypericum perforatum</i>	Herb	Invasive
399	Swamp Morning Glory	<i>Ipomoea aquatica</i>	Herb	Invasive
400	Dyer's Woad	<i>Isatis tinctoria</i>	Herb	Invasive
401	Perennial Pepperweed	<i>Lepidium latifolium</i>	Herb	Invasive
402	Dalmatian Toadflax	<i>Linaria genistifolia</i> ssp. <i>dalmatica</i>	Herb	Invasive
403	Purple Loosestrife	<i>Lythrum salicaria</i>	Herb	Invasive

404	Penny Royal	<i>Mentha pulegium</i>	Herb	Invasive
405	Crystalline Iceplant	<i>Mesembryanthemum crystallinum</i>	Herb	Invasive
406	Heart Shaped False Pickerelweed	<i>Monochoria vaginalis</i>	Herb	Invasive
407	Parrot Feather	<i>Myriophyllum aquaticum</i>	Herb	Invasive
408	Eurasian Watermilfoil	<i>Myriophyllum spicatum</i>	Herb	Invasive
409	Scotch Thistle	<i>Onopordum acanthium</i>	Herb	Invasive
410	Branched Broomrape	<i>Orobanche ramosa</i>	Herb	Invasive
411	Curlyleaf Pondweed	<i>Potamogeton crispus</i>	Herb	Invasive
412	Radish	<i>Raphanus sativus</i>	Herb	Invasive
413	Castorbean	<i>Ricinus communis</i>	Herb	Invasive
414	Russian-Thistle	<i>Salsola tragus</i>	Herb	Invasive
415	Giant Salvinia	<i>Salvinia molesta</i>	Herb	Invasive
416	Tansy Ragwort	<i>Senecio jacobaea</i>	Herb	Invasive
417	Big Periwinkle	<i>Vinca major</i>	Herb	Invasive
418	Tree of Heaven	<i>Ailanthus altissima</i>	Shrub	Invasive
419	Scotch Broom	<i>Cytisus scoparius</i>	Shrub	Invasive
420	Russian Olive	<i>Elaeagnus angustifolia</i>	Shrub	Invasive
421	Tasmanian Blue Gum	<i>Eucalyptus globulus</i>	Shrub	Invasive
422	French Broom	<i>Genista monspessulana</i>	Shrub	Invasive
423	Japanese Knotweed	<i>Polygonum cuspidatum</i>	Shrub	Invasive
424	Himalaya Blackberry	<i>Rubus armeniacus</i>	Shrub	Invasive
425	Chinese Tallowtree	<i>Sapium sebiferum</i>	Shrub	Invasive
426	Peruvian Peppertree	<i>Schinus molle</i>	Shrub	Invasive
427	Brazilian Peppertree	<i>Schinus terebinthifolius</i>	Shrub	Invasive
428	Red Sesbania	<i>Sesbania punicea</i>	Shrub	Invasive
429	Small Flower Tamarisk	<i>Tamarix parviflora</i>	Shrub	Invasive
430	Salt Cedar	<i>Tamarix ramosissima</i>	Shrub	Invasive
431	Gorse	<i>Ulex europaeus</i>	Shrub	Invasive
432	Thousand Cankers Disease Complex	<i>Geosmithia</i> spp.	Fungus	Invasive
433	Chrysanthemum White Rust	<i>Puccinia horiana</i>	Fungus	Invasive
434	Karnal Bunt	<i>Tilletia (neovossia) indica</i>	Fungus	Invasive
435	Gladiolus Rust	<i>Uromyces transversalis</i>	Fungus	Invasive
436	Valley Sedge	<i>Carex barbarae</i>	Grass	Native
437	Blueblossom Ceanothus	<i>Ceanothus thyrsiflorus</i>	Shrub	Native
438	Toyon	<i>Heteromeles arbutifolia</i>	Shrub	Native
439	Douglas' Iris	<i>Iris douglasiana</i>	Perennial Herb	Native
440	Western Columbine	<i>Aquilegia formosa</i>	Perennial Herb	Native
441	Lemonade Sumac	<i>Rhus integrifolia</i>	Shrub	Native
442	California Wax Myrtle	<i>Morella californica</i>	Shrub	Native
443	Pajaro Manzanita	<i>Arctostaphylos pajaroensis</i>	Shrub	Native-Rare
444	Giant Coreopsis	<i>Leptosyne gigantea</i>	Succulent and Shrub	Native
445	Point Reyes Ceanothus	<i>Ceanothus gloriosus</i>	Shrub	Native
446	Sand Dune Sedge	<i>Carex pansa</i>	Grass	Native

447	Seaside Fleabane	<i>Erigeron glaucus</i>	Perennial Herb	Native
448	Malva Rosa	<i>Malva assurgentiflora</i>	Shrub	Native
449	Foothill Sedge	<i>Carex tumulicola</i>	Grass	Native
450	Giant Chain Fern	<i>Woodwardia fimbriata</i>	Fern	Native
451	Southern Maiden Hair	<i>Adiantum capillus-veneris</i>	Fern	Native
452	Succulent Lupine	<i>Lupinus succulent</i>	Annual Herb and Perennial Herb	Native
453	One Leaf Onion	<i>Allium unifolium</i>	Perennial Herb	Native
454	California Wildrose	<i>Rosa californica</i>	Shrub	Native
455	Sorrel	<i>Oxalis oregana</i>	Perennial Herb	Native
456	Chaparral Pea	<i>Pickeringia montana</i>	Shrub	Native
457	Yellow Eyed Grass	<i>Sisyrinchium californicum</i>	Perennial Herb	Native
458	Chamise	<i>Adenostoma fasciculatum</i>	Shrub	Native
459	Coast Eriogonum	<i>Eriogonum latifolium</i>	Perennial Herb	Native
460	Yerba Buena	<i>Clinopodium douglasii</i>	Perennial Herb	Native
461	Hollyleaf Cherry	<i>Prunus ilicifolia</i>	Tree	Native
462	Seep Monkey Flower	<i>Mimulus guttatus</i>	Annual Herb and Perennial Herb	Native
463	Baby Blue Eyes	<i>Nemophila menziesii</i>	Annual Herb	Native
464	False Solomon Seal	<i>Maianthemum stellatum</i>	Perennial Herb	Native
465	California Goldfields	<i>Lasthenia californica</i>	Annual Herb	Native
466	Ithuriel's Spear	<i>Triteleia laxa</i>	Perennial Herb	Native
467	Clustered Field Sedge	<i>Carex praegracilis</i>	Grass	Native
468	Yellow Mariposa Lily	<i>Calochortus luteus</i>	Perennial Herb	Native
469	Hooker's Evening Primrose	<i>Oenothera elata</i>	Perennial Herb	Native
470	Meadow Rue	<i>Thalictrum fendleri</i>	Perennial Herb	Native
471	Chia	<i>Salvia columbariae</i>	Annual Herb	Native
472	Rattlesnake Weed	<i>Daucus pusillus</i>	Annual Herb	Native
473	California Vanilla Grass	<i>Anthoxanthum occidentale</i>	Grass	Native
474	Bedstraw	<i>Galium triflorum</i>	Annual Herb	Native
475	Monterey Centaury	<i>Zeltnera muehlenbergii</i>	Annual Herb	Native
476	Monterey Gilia	<i>Gilia tenuiflora</i> ssp. <i>Arenaria</i>	Annual Herb	Native- Rare
477	Coastal Button-Celery	<i>Eryngium armatum</i>	Perennial Herb	Native
478	Beach Layia	<i>Layia carnosa</i>	Annual Herb	Native- Rare
479	Point Reyes Horkelia	<i>Horkelia marinensis</i>	Perennial Herb	Native- Rare
480	Tidestrom's Lupine	<i>Lupinus tidestromii</i>	Annual Herb and Perennial Herb	Native- Rare
481	Coast Yellow Leptosiphon	<i>Leptosiphon croceus</i>	Annual Herb	Native- Rare
482	Beach Cryptantha	<i>Cryptantha leiocarpa</i>	Annual Herb	Native
483	Marsh Microseris	<i>Microseris paludosa</i>	Perennial Herb	Native- Rare
484	Yellow Mats Footsteps of Spring	<i>Sanicula arctopoides</i>	Perennial Herb	Native

485	Seaside Fiddleneck	<i>Amsinckia spectabilis</i> var. <i>spectabilis</i>	Annual Herb	Native
486	Snowy Thistle	<i>Cirsium occidentale</i> var. <i>candidissimum</i>	Perennial Herb	Native
487	Willow Weed	<i>Persicaria lapathifolia</i>	Annual Herb	Native
488	Gairdner's Yampah	<i>Perideridia gairdneri</i> ssp. <i>Gairdneri</i>	Perennial Herb	Native-Rare
489	Small-Leaved Lomatium	<i>Lomatium parvifolium</i>	Perennial Herb	Native-Rare
490	Spring Lessingia	<i>Lessingia tenuis</i>	Annual Herb	Native-Rare
491	California Cottonrose	<i>Logfia filaginoides</i>	Annual Herb	Native
492	Common Cryptantha	<i>Cryptantha intermedia</i>	Annual Herb	Native
493	Leather-Spineflower	<i>Lastarriaea coriacea</i>	Annual Herb	Native
494	Narrow-Leaf Spineflower	<i>Chorizanthe angustifolia</i>	Annual Herb	Native
495	Timwort	<i>Cicendia quadrangularis</i>	Annual Herb	Native
496	Sand Dune Blue Grass	<i>Poa douglasii</i>	Grass	Native
497	Broad-Lobed Leptosiphon	<i>Leptosiphon latisectus</i>	Annual Herb	Native-Rare
498	Hickman's Cinquefoil	<i>Potentilla hickmanii</i>	Perennial Herb	Native-Rare
499	Hickman's Popcornflower	<i>Plagiobothrys chorisianus</i> var. <i>hickmanii</i>	Annual Herb	Native-Rare
500	Hutchinson's Larkspur	<i>Delphinium hutchinsoniae</i>	Perennial Herb	Native-Rare
501	Brewer's Calandrinia	<i>Calandrinia breweri</i>	Annual Herb	Native-Rare
502	Yadon's Rein-Orchid	<i>Piperia yadonii</i>	Perennial Herb	Native-Rare
503	Sickleleaved Rush	<i>Juncus falcatus</i> ssp. <i>Falcatus</i>	Grass	Native
504	Thick-Stemmed Pearlwort	<i>Sagina maxima</i> ssp. <i>Crassicaulis</i>	Perennial Herb	Native
505	Minute-Flowered Cryptantha	<i>Cryptantha micromeres</i>	Annual Herb	Native
506	Three-Ribbed Arrow-Grass	<i>Triglochin striata</i>	Perennial Herb	Native
507	Monterey Clover	<i>Trifolium trichocalyx</i>	Annual Herb	Native-Rare
508	Small-Leaf Bent Grass	<i>Agrostis microphylla</i>	Grass	Native
509	Beach Starwort	<i>Stellaria littoralis</i>	Perennial Herb	Native-Rare
510	Golden Brodiaea	<i>Triteleia ixioides</i> ssp. <i>Ixioides</i>	Perennial Herb	Native
511	Dense-Pine Reed Grass	<i>Calamagrostis koelerioides</i>	Grass	Native
512	Coastal Cryptantha	<i>Cryptantha clevelandii</i> var. <i>florosa</i>	Annual Herb	Native
513	Fort Ross Popcornflower	<i>Plagiobothrys reticulatus</i> var. <i>rossianorum</i>	Annual Herb	Native
514	Rough-Nutlet Popcornflower	<i>Plagiobothrys trachycarpus</i>	Annual Herb	Native
515	Coastal Dunes Milkvetch	<i>Astragalus tener</i> var. <i>titi</i>	Annual Herb	Native-Rare
516	Eastwood's Goldenbush	<i>Ericameria fasciculata</i>	Shrub	Native-Rare
517	California Bent Grass	<i>Agrostis densiflora</i>	Grass	Native
518	Western Pearlwort	<i>Sagina decumbens</i> ssp. <i>Occidentalis</i>	Perennial Herb	Native

519	Hickman's Onion	<i>Allium hickmanii</i>	Perennial Herb	Native-Rare
520	San Francisco Blue Grass	<i>Poa unilateralis</i> ssp. <i>Unilateralis</i>	Grass	Native
521	Hoover's Manzanita	<i>Arctostaphylos hooveri</i>	Shrub	Native-Rare
522	Pondweed	<i>Stuckenia pectinata</i>	Perennial Herb	Native
523	Hall's Bentgrass	<i>Agrostis hallii</i>	Grass	Native
524	California Gilia	<i>Gilia achilleifolia</i> ssp. <i>Achilleifolia</i>	Annual Herb	Native
525	Hairy Brackenfern	<i>Pteridium aquilinum</i> var. <i>pubescens</i>	Fern	Native
526	Short Stem Sedge	<i>Carex brevicaulis</i>	Grass	Native
527	Whorled Marsh Pennywort	<i>Hydrocotyle verticillata</i>	Perennial Herb	Native
528	Giant Horssetail	<i>Equisetum telmateia</i> ssp. <i>Braunii</i>	Grass	Native
529	Spreading Soaproot	<i>Chlorogalum pomeridianum</i> var. <i>divaricatum</i>	Perennial Herb	Native
530	Western Rye Grass	<i>Elymus glaucus</i> ssp. <i>Glaucus</i>	Grass	Native
531	Lady Fern	<i>Athyrium filix-femina</i> var. <i>cyclosorum</i>	Fern	Native
532	Montana Chaparral Pea	<i>Pickeringia montana</i> var. <i>montana</i>	Shrub	Native
533	Checker Mallow	<i>Sidalcea malviflora</i> ssp. <i>Malviflora</i>	Perennial Herb	Native
534	Fringed Willowherb	<i>Epilobium ciliatum</i> ssp. <i>Ciliatum</i>	Perennial Herb	Native
535	Large Flowered Sand Spurry	<i>Spergularia macrotheca</i>	Perennial Herb	Native
536	Sticky Cinqufoil	<i>Drymocallis glandulosa</i> var. <i>glandulosa</i>	Perennial Herb	Native
537	Utah Miner's Lettuce	<i>Claytonia parviflora</i> ssp. <i>Parviflora</i>	Annual Herb	Native
538	Bur Reed	<i>Sparganium eurycarpum</i> var. <i>eurycarpum</i>	Perennial Herb	Native
539	Falcate Rush	<i>Juncus falcatus</i>	Grass	Native
540	Kellogg's Horkelia	<i>Horkelia cuneata</i> var. <i>sericea</i>	Perennial Herb	Native-Rare
541	Dward Brodiaea	<i>Brodiaea terrestris</i> ssp. <i>Terrestris</i>	Perennial Herb	Native
542	Lobb's Buttercup	<i>Ranunculus lobbii</i>	Annual Herb and Perennial Herb	Native-Rare
543	Mountain Brome	<i>Bromus carinatus</i> var. <i>carinatus</i>	Grass	Native
544	Coast Indian Paintbrush	<i>Castilleja affinis</i> ssp. <i>Affinis</i>	Annual Herb and Perennial Herb	Native
545	Gold Back Fern	<i>Pentagramma triangularis</i> ssp. <i>Triangularis</i>	Fern	Native
546	Olney's Hairy Sedge	<i>Carex gynodynamis</i>	Grass	Native
547	Southern Miner's Lettuce	<i>Claytonia perfoliata</i> ssp. <i>Mexicana</i>	Annual Herb	Native
548	Coast Plantain	<i>Plantago elongata</i>	Annual Herb	Native
549	Toad Rush	<i>Juncus bufonius</i> var. <i>bufonius</i>	Grass	Native
550	Giant Chinquapin	<i>Chrysolepis chrysophylla</i> var. <i>minor</i>	Shrub	Native
551	Maple Leaved Checkerbloom	<i>Sidalcea malachroides</i>	Perennial Herb	Native-Rare
552	Common Threesquare	<i>Schoenoplectus pungens</i>	Grass	Native
553	Common Goldfields	<i>Lasthenia gracilis</i>	Annual Herb	Native
554	California Mustard	<i>Caulanthus lasiophyllus</i>	Annual Herb	Native
555	Witch Grass	<i>Panicum capillare</i>	Grass	Native
556	Purslane Speedwell	<i>Veronica peregrina</i> ssp. <i>Xalapensis</i>	Annual Herb	Native
557	Rayless Chamomile Pineapple Weed	<i>Matricaria discoidea</i>	Annual Herb	Native
558	Hoary Nettle	<i>Urtica dioica</i> ssp. <i>Holosericea</i>	Perennial Herb	Native

559	Tinker's Penny	<i>Hypericum anagalloides</i>	Perennial Herb	Native
560	Procumbent Pigweed	<i>Amaranthus blitoides</i>	Annual Herb	Native
561	Cobwebby Thistle	<i>Cirsium occidentale</i> var. <i>occidentale</i>	Perennial Herb	Native
562	Blue Toadflax	<i>Nuttallanthus texanus</i>	Annual Herb and Perennial Herb	Native
563	Purplespot Gilia	<i>Gilia clivorum</i>	Annual Herb	Native
564	Coastal Goldfields	<i>Lasthenia minor</i>	Annual Herb	Native
565	Chinese Caps	<i>Euphorbia crenulata</i>	Succulent and Perennial Herb	Native
566	California Milkwort	<i>Polygala californica</i>	Perennial Herb	Native
567	Ocean Bluff Milkvetch	<i>Astragalus nuttallii</i> var. <i>nuttallii</i>	Perennial Herb	Native-Rare
568	Salt Dodder	<i>Cuscuta salina</i>	Annual Herb and Vine	Native
569	Baltic Rush	<i>Juncus balticus</i> ssp. <i>Ater</i>	Grass	Native
570	Western Water Hemlock	<i>Cicuta douglasii</i>	Perennial Herb	Native
571	Fragrant Fritillary	<i>Fritillaria liliacea</i>	Perennial Herb	Native-Rare
572	Northern Willow Herb	<i>Epilobium ciliatum</i>	Perennial Herb	Native
573	Duckweed	<i>Lemna minor</i>	Perennial Herb	Native
574	False Baby Stars	<i>Leptosiphon androsaceus</i>	Annual Herb	Native
575	Pacific Oenanthe	<i>Oenanthe sarmentosa</i>	Perennial Herb	Native
576	Peppergrass	<i>Lepidium nitidum</i>	Annual Herb	Native
577	Arctic Sweet Coltsfoot	<i>Petasites frigidus</i>	Perennial Herb	Native
578	Watercress	<i>Nasturtium officinale</i>	Perennial Herb	Native
579	California Canarygrass	<i>Phalaris californica</i>	Grass	Native
580	Sandcarpet	<i>Cardionema ramosissimum</i>	Perennial Herb	Native
581	Hairy Lotus	<i>Acmispon strigosus</i>	Annual Herb	Native
582	Woolly Sedge	<i>Carex pellita</i>	Grass	Native
583	Woolly Lotus	<i>Acmispon heermannii</i>	Perennial Herb	Native
584	Rush Broom	<i>Acmispon junceus</i>	Perennial Herb	Native
585	Water Smartweed	<i>Persicaria punctata</i>	Perennial Herb	Native
586	Dusky Willow	<i>Salix melanopsis</i>	Shrub and Tree	Native
587	Nested Polypody	<i>Polypodium calirhiza</i>	Fern	Native
588	Beach Evening Primrose	<i>Camissoniopsis cheiranthifolia</i> ssp. <i>Cheiranthifolia</i>	Annual Herb	Native
589	Douglas' Groundsel	<i>Senecio flaccidus</i> var. <i>douglasii</i>	Perennial Herb	Native
590	Bicolored Everlasting	<i>Pseudognaphalium biolettii</i>	Perennial Herb	Native
591	Hookedspur Violet	<i>Viola adunca</i> ssp. <i>Adunca</i>	Perennial Herb	Native

592	Goose Tonque	<i>Plantago maritima</i>	Perennial Herb	Native
593	Wild Sweetpea	<i>Lathyrus vestitus</i> var. <i>vestitus</i>	Perennial Herb	Native
594	Tule	<i>Schoenoplectus tabernaemontani</i>	Grass	Native
595	Broadfruite Bur-Reed	<i>Sparganium eurycarpum</i>	Perennial Herb	Native
596	Small Bract Sedge	<i>Carex subbracteata</i>	Grass	Native
597	California Goosefoot	<i>Chenopodium californicum</i>	Perennial Herb	Native
598	San Francisco Rush	<i>Juncus lescurii</i>	Grass	Native

599	Coast Whitethorn	<i>Ceanothus incanus</i>	Shrub	Native
600	Crinite Manzanita	<i>Arctostaphylos crustacea</i> ssp. <i>Crinita</i>	Shrub	Native
601	Pygmy-Weed	<i>Crassula connata</i>	Succulent and Annual Herb	Native
602	Sand Verbena	<i>Abronia latifolia</i>	Annual Herb and Perennial Herb	Native
603	Giant Horsetail	<i>Equisetum telmateia</i>	Fern	Native
604	Coast Tarweed	<i>Madia sativa</i>	Annual Herb	Native
605	Monterey Indian Paintbrush	<i>Castilleja latifolia</i>	Annual Herb and Perennial Herb	Native-Rare
606	Sea Muilla	<i>Muilla maritima</i>	Perennial Herb	Native
607	Meager Tarweed	<i>Madia exigua</i>	Annual Herb	Native
608	Nuttall's Bedstraw	<i>Galium porrigens</i>	Vine and Perennial Herb	Native
609	Rayless Arnica	<i>Arnica discoidea</i>	Perennial Herb	Native
610	Round Leaved Psoralea	<i>Hoita orbicularis</i>	Perennial Herb	Native
611	Davy's Centaury	<i>Zeltnera davyi</i>	Annual Herb	Native
612	Floating Marsh Pennywort	<i>Hydrocotyle ranunculoides</i>	Perennial Herb	Native
613	Dune Wild Rye	<i>Elymus mollis</i> ssp. <i>Mollis</i>	Grass	Native
614	Threepetal Bedstras	<i>Galium trifidum</i>	Perennial Herb	Native
615	Elmer Fescue	<i>Festuca elmeri</i>	Grass	Native
616	Naked Plantain	<i>Plantago subnuda</i>	Perennial Herb	Native
617	Slough Sedge	<i>Carex obnupta</i>	Grass	Native
618	Pacific Pea	<i>Lathyrus ves</i>	Perennial Herb	Native
619	Alkali Bulrush	<i>Bolboschoenus maritimus</i>	Grass	Native
620	Indian Warrior	<i>Pedicularis densiflora</i>	Perennial Herb	Native
621	Red Baneberry	<i>Actaea rubra</i>	Perennial Herb	Native
622	Dog Violet	<i>Viola adunca</i>	Perennial Herb	Native
623	Fleshy Jaumea	<i>Jaumea carnosa</i>	Perennial Herb	Native
624	Broadleaf Cattail	<i>Typha latifolia</i>	Perennial Herb	Native
625	Western Dogwood	<i>Cornus sericea</i> ssp. <i>Occidentalis</i>	Shrub	Native
626	California Meadow Barly	<i>Hordeum brachyantherum</i> ssp. <i>Californicum</i>	Grass	Native
627	Olney's Bulrush	<i>Schoenoplectus americanus</i>	Grass	Native
628	Scouringrush Horsetail	<i>Equisetum hyemale</i> ssp. <i>Affine</i>	Fern	Native
629	Great Valley Gumweed	<i>Grindelia camporum</i>	Perennial Herb	Native
630	Silverweed	<i>Potentilla anserina</i>	Perennial Herb	Native
631	Creeping Blueblossom	<i>Ceanothus thyrsiflorus</i> var. <i>thyrsiflorus</i>	Shrub	Native
632	Pink Sand Verbena	<i>Abronia umbellata</i>	Annual Herb and Perennial Herb	Native
633	Mosquito Bills	<i>Primula hendersonii</i>	Perennial Herb	Native
634	Common Horsetail	<i>Equisetum arvense</i>	Fern	Native
635	Red Maids	<i>Calandrinia ciliata</i>	Annual Herb	Native
636	California Larkspur	<i>Delphinium californicum</i>	Perennial Herb	Native
637	California Dandelion	<i>Agoseris grandiflora</i>	Perennial Herb	Native
638	Sitka Willow	<i>Salix sitchensis</i>	Shrub and Tree	Native
639	Knobcone Pine	<i>Pinus attenuata</i>	Tree	Native
640	Seaside Alumroot	<i>Heuchera pilosissima</i>	Perennial Herb	Native

641	California Saltbush	<i>Extriplex californica</i>	Perennial Herb	Native
642	Wild Cucumber	<i>Marah fabacea</i>	Vine and Perennial Herb	Native
643	Wood Rush	<i>Luzula comosa</i>	Grass	Native
644	Coastal Wood Fern	<i>Dryopteris arguta</i>	Fern	Native
645	Panicled Bulrush	<i>Scirpus microcarpus</i>	Grass	Native
646	Cows Clover	<i>Trifolium wormskioldii</i>	Perennial Herb	Native
647	Littleseed Muhly	<i>Muhlenbergia microsperma</i>	Grass	Native
648	Pacific Rhododendron	<i>Rhododendron macrophyllum</i>	Shrub	Native
649	Beach Morning Glory	<i>Calystegia soldanella</i>	Perennial Herb	Native
650	Big Bulrush	<i>Bolboschoenus robustus</i>	Grass	Native
651	California Sheepburr	<i>Acaena pinnatifida</i> var. <i>californica</i>	Perennial Herb	Native
652	California Sea Pink	<i>Armeria maritima</i> ssp. <i>Californica</i>	Perennial Herb	Native
653	Pacific Potentilla	<i>Potentilla anserina</i> ssp. <i>pacifica</i>	Perennial Herb	Native
654	Wartleaf Ceanothus	<i>Ceanothus papillosus</i>	Shrub	Native
655	Santa Crus Island Oak	<i>Quercus parvula</i>	Tree	Native
656	Bog Rush	<i>Juncus hesperius</i>	Grass	Native
657	White Globe Lily	<i>Calochortus albus</i>	Perennial Herb	Native
658	Beach Knotweed	<i>Polygonum paronychia</i>	Perennial Herb	Native
659	Coast Goldenrod	<i>Solidago spathulata</i>	Perennial Herb	Native
660	Canada Goldenrod	<i>Solidago lepida</i>	Perennial Herb	Native
661	Rose's Manzanita	<i>Arctostaphylos crustacea</i> ssp. <i>Rosei</i>	Shrub	Native
662	Argentinian Bidy	<i>Acaena pinnatifida</i>	Perennial Herb	Native
663	Western Trillium	<i>Trillium ovatum</i>	Perennial Herb	Native
664	Goldenback Fern	<i>Pentagramma triangularis</i>	Fern	Native
665	Round Fruit Sedge	<i>Carex globosa</i>	Grass	Native
666	Sour Clover	<i>Trifolium fucatum</i>	Annual Herb	Native
667	Dichondra	<i>Dichondra donelliana</i>	Vine and Perennial Herb	Native
668	Yadon's Wallflower	<i>Erysimum menziesii</i>	Annual Herb and Perennial Herb	Native-Rare
669	Maiden Clover	<i>Trifolium microcephalum</i>	Annual Herb	Native
670	Evergreen Violet	<i>Viola sempervirens</i>	Perennial Herb	Native
671	Marsh Gumplant	<i>Grindelia stricta</i> var. <i>angustifolia</i>	Perennial Herb	Native
672	American Dunegrass	<i>Elymus mollis</i>	Grass	Native
673	Harford's Sedge	<i>Carex harfordii</i>	Grass	Native
674	Pine Rose	<i>Rosa pinetorum</i>	Shrub	Native-Rare
675				
676				
677	Wetland Name	Size		
678	Frog Pond Wetland Preserve	17 acres		
679	Del Monte Forest	10.65 square miles		
680	Carmel River Lagoon & Wetland Nature Preserve			
681				
682				

683	Agricultural Lands	TBD		
684	Imperivious Surfaces	TBD		
685	Hills	TBD		
686	Horticultural Facilities	TBD		

Source: California Native Plant Society

1. <https://montereybay.cnps.org/local-plants>

C. Water Resources

Monterey County Water Resources such as Rivers, Wetlands, Streams and Lakes, including the Lengths of the Water Resources (2017)

ID	Name	Type	Area	Length	Gross Area	Length of Watershed
1	Carmel River	River		36 miles		255 square miles
2	Carmel River Lagoon	Wetland		0.31 miles		
3	Salinas River	River		175 miles		4,160 square miles
4	Aguajito Creek	Stream				
5	El Estero Park Lake	Lake				45 acres
6	Del Monte Lake	Lake				
7	Laguna Del Rey	Lake				
8	Roberts Lake	Lake				
9	Forest Lake	Reservoir				
10	Crespi Pond	Pond				
11	Frog Pond	Wetland				17 acres
12	Wildcat Creek	Stream		12.5 miles		
13	Malpaso Creek	Stream		5 miles		
14	Las Garzas Creek	Stream				
15	Pajaro River	River		30 miles		1,300 square miles
16	Big Sur River	River		15.7 miles		60 square miles
17	South Fork Little Sur River	River		25.4 miles		40 square miles
18	Carneros Creek	Creek		9.8 miles		
19	San Antonio River	River		58.8 miles		
20	McWay Creek	Creek		2.5 miles		

Source: County of Monterey; Google Search

1. http://www.co.monterey.ca.us/planning/gpu/2007_GPU_DEIR_Sept_2008/Text/Sec_04.3_Water_Resources.pdf
2. <https://goo.gl/QFMXHE>

D. Wildlife Resources

Name of Wildlife Species in Monterey County, Their Scientific Names, Game or Non-Game Variety, and Their Wildlife Habitats (2017)

ID	Wildlife Name	Scientific Name	Game and Non-Game Wildlife	Wildlife Habitat
1	Riparian Brush Rabbit	<i>Sylvilagus bachmani riparius</i>	Nongame	Found in native riparian areas with large clumps of dense shrubs, low growing vines, and some tall shrubs and scrubby trees.
2	San Joaquin Antelope Squirrel	<i>Ammospermophilus nelsoni</i>	Nongame	Habitats consists of grasslands with moderate shrub cover which includes such species as salt bush, ephedra, bladder pod, goldenbush, snakeweed, and others
3	Mohave Ground Squirrel	<i>Spermophilus mohavensis</i>	Nongame	Found in various desert scrub communities, and soils with appropriate composition for burrow construction
4	Morro Bay Kangaroo Rat	<i>Dipodomys heermanni morroensis</i>	Nongame	Primarily inhabits low, sparse coastal dune scrub vegetation, bush lupine, dune lupine, mock heather, coyote bush, California sagebrush, croton, buckwheat, phlox, and deerweed
5	Giant Kangaroo Rat	<i>Dipodomys ingens</i>	Nongame	Habitat consists of annual grassland and shrub land with sparse vegetation covers and soils.
6	Stephen's Kangaroo Rat	<i>Dipodomys stephensi</i>	Nongame	Habitat consists of annual grassland with sparse perennial vegetation
7	Tipton Kangaroo Rat	<i>Dipodomys nitratoides</i>	Nongame	Habitat consists of woody shrubs such as spiny saltbush, iodine bush, and mesquite that is sparsely scattered over arid land communities
8	Fresno Kangaroo Rat	<i>Dipodomys nitratoides exilis</i>	Nongame	Habitat includes chenopod scrub and grassland, seep weed, iodine bush, saltbush, peppergrass, filaree, wild oats, and foxtail fescue

9	Salt-Marsh Harvest Mouse	<i>Reithrodontomys raviventris</i>	Nongame	Found in tidal and nontidal salt marshes, pickleweed, and other salt tolerant plants
10	Amargosa Vole	<i>Microtus californicus scirpensis</i>	Nongame	Found narrow band of small, permanent freshwater marshes along the Amargosa River of Inyo County
11	Sierra Nevada Red Fox	<i>Vulpes necator</i>	Nongame	Preferred habitat is red fir and lodgepole pine forests in the sub-alpine
12	San Joaquin Kit Fox	<i>Vulpes macrotis mutica</i>	Nongame	Habitat includes foothill grasslands and chenopods scrub communities of the valley floor and surrounding foothills
13	Island Fox	<i>Urocyon littoralis</i>	Nongame	Found in San Miguel, Santa Rosa, Santa Cruz, Santa Catalina, San Nicolas, and San Clemente
14	Guadalupe Fur Seal	<i>Arctocephalus townsendi</i>	Nongame	Found in the Pacific Ocean waters and as far as Mexico and the Guatemala border, and when ashore, they are found in rocky caves, crevices, and sandy beaches.
15	Wolverine	<i>Gulo Gulo</i>	Nongame	Habitat consists of open terrain near or above timberline, and within an elevation of 1,600 feet to 14,000 feet
16	Sierra Nevada Bighorn Sheep	<i>Ovis canadensis sierrae</i> (<i>O. canadensis californiana</i>)	Nongame	Found on the eastern slopes of Sierra Nevada from alpine habitat down to Great Basin scrub
17	Peninsular Bighorn Sheep	<i>Ovis canadensis cremnobates</i>	Nongame	Habitat consists of dry, rocky, low elevation desert slopes, canyons, and washes from the San Jacinto and Santa Rosa Mountains near Palm Springs, California south into Baja California, Mexico
18	California Brown Pelican	<i>Pelecanus occidentalis californicus</i>	Nongame	Habitat includes a variety of natural and human created sites, including offshore islands and rocks, sand spits, sand bars, jetties, and piers, for daytime loafing and nocturnal roosting
19	California Condor	<i>Gymnogyps californianus</i>	Nongame	Habitat includes mountains, foothill rangeland, and forest habitats

20	Swainson's Hawk	<i>Buteo Swainsoni</i>	Nongame	Found in large open grasslands with abundant prey and suitable nesting trees.
21	American Peregrine Falcon	<i>Falco peregrinus anatum</i>	Nongame	Habitats including wetlands, woodlands, other forested habitats, cities, agricultural areas and coastal habitats.
22	California Black Rail	<i>Laterallus j amaicensis coturniculus</i>	Nongame	Live in saltwater, brackish, freshwater marshes, and wetlands of about one inch
23	California Clapper Rail	<i>Rallus longirostris obsoletus</i>	Nongame	Founds in tidal marshes of San Francisco estuary
24	Light-Footed Clapper Rail	<i>Rallus longirostris levipes</i>	Nongame	Live in cordgrass-pickleweed salt marsh year-round, and feed primarily on crabs, snails, and other intertidal invertebrates
25	Yuma Clapper Rail	<i>Rallus longirostris yumanensis</i>	Nongame	Habitat includes shallow, freshwater marshes containing stands of cattails and bulrushes in the Coachella Valley
26	Greater Sandhill Crane	<i>Grus canadensis tabida</i>	Nongame	Habitat includes emergent wetland vegetation, wet meadows, marshes, shallow ponds, hayfields, and grain fields
27	California Least Tern	<i>Sterna antillarum browni</i>	Nongame	
28	Marbled Murrelet	<i>Brachyramphus marmoratus</i>	Nongame	Found in nearshore areas, estuaries, and sounds, and feed mostly on fish and invertebrates
29	Xantus's Murrelet	<i>Synthlibor amphus hypoleu c us</i>	Nongame	Found at sea, foraging for small fish and zooplankton, and only come ashore for breeding purposes
30	Yellow-Billed Cuckoo	<i>Coccyzus americanus</i>	Nongame	Found in dense and large tracts of riparian woodlands
31	Elf Owl	<i>Micrathene whitneyi</i>	Nongame	Habitat consists of mature dense vegetation with large trees and an understory of mesquite, willow, or tamarisk
32	Great Gray Owl	<i>Strix nebulosa</i>	Nongame	Found in or near meadows within forest habitats
33	Gila Woodpecker	<i>Melanerpe s uropygialis</i>	Nongame	Lives in mature cottonwood-tree willow riparian forest, mesquite riparian woodland, and saguaro forest
34	Gilded Flicker	<i>Colaptes chrysoides (Colaptes auratus chrysoides)</i>	Nongame	Found in cottonwood-tree willow near the lower Colorado River in both

				California and adjacent Arizona, and Joshua tree woodland at Cima Dome in San Bernardino County
35	Willow Flycatcher	<i>Empidonax traillii</i>	Nongame	Found in extensive willow thickets near the isolated meadows of the Sierra Nevada, and along the Kern, Santa Margarita, San Luis Rey, and Santa Ynez Rivers in southern California
36	Bank Swallow	<i>Riparia</i>	Nongame	They are restricted to portions of California where sandy, vertical bluffs or riverbanks are available for the birds to dig their burrows and nest in colonies
37	Arizona Bell's Vireo	<i>Vireo bellii arizonae</i>	Nongame	Habitat includes willowmesquite thickets and willow-cottonwood riparian habitat along the lower Colorado River, Needles in San Bernardino County, Picacho State Recreation Area, and near Laguna Dam in Imperial County
38	Least Bell's Vireo	<i>Vireo bellii pusillus</i>	Nongame	Found in dense willow-dominated riparian habitat
39	Inyo California Towhee	<i>Pipilo crissalis eremophilus</i>	Nongame	Found in dense riparian vegetation composed of willow, Fremont cottonwood, and desert olive in the southern Argus Mountains of Inyo County
40	Belding's Savannah Sparrow	<i>Passerculus sandwichensis beldingi</i>	Nongame	Found in coastal salt marshes from Goleta Slough in Santa Barbara County to northern Baja California, and habitat at mid- and high-marsh elevations of the salt marshes, above the reach of the highest spring tide
41	Arroyo Toad	<i>Bufo microscaphus californicus</i>	Nongame	
42	California Redlegged Frog	<i>Rana aurora draytonii</i>	Nongame	
43	California Tiger Salamander	<i>Ambystoma californiense</i>	Nongame	
44	Santa Cruz Longtoed Salamander	<i>Ambystoma macrodactylum croceum</i>	Nongame	Live in woodlands and upland chaparral near the ponds and freshwater marshes, and subterranean or vegetative cover in the dry seasons

45	Bald Eagle	<i>Haliaeetus leucocephalus</i>	Nongame	
46	Western Snowy Plover	<i>Charadrius alexandrinus nivosus</i>	Nongame	
47	Conservancy Fairy Shrimp	<i>Eucyclogobius newberryi</i>	Nongame	
48	Longhorn Fairy Shrimp	<i>Branchinecta conservatio</i>	Nongame	
49	Smith's Blue Butterfly	<i>Euphilotes enoptes smithi</i>	Nongame	
50	Vernal Pool Fairy Shrimp	<i>Branchinecta lynchi</i>	Nongame	
51	Southern Sea Otter	<i>Enhydra lutris nereis</i>	Nongame	Kelp Forest
52	Blunt-Nosed Leopard Lizard	<i>Gambelia silus</i>	Nongame	Habitat includes non-native grassland and alkali sink scrub communities characterized by poorly drained, alkaline, and saline soils
53	Southern California Steelhead	<i>Oncorhynchus mykiss</i>	Nongame	
54	Tidewater Goby	<i>Eucyclogobius newberryi</i>	Nongame	
55	Black-Crowned Night Heron	<i>Nycticorax nycticorax</i>	Nongame	
56	Great Blue Heron	<i>Ardea herodias</i>	Nongame	
57	Snowy Egret	<i>Egretta thula</i>	Nongame	
58	Great Egret	<i>Ardea alba</i>	Nongame	
59	Killdeer	<i>Charadrius vociferus</i>	Nongame	Beaches and Dunes
60	Brandt's Cormorant	<i>Phalacrocorax penicillatus</i>	Nongame	
61	Black Oystercatcher	<i>Haematopus bachmani</i>	Nongame	Rocky Shore
62	Western Gull	<i>Larus occidentalis</i>	Nongame	Coastal Waters
63	Rock Pigeon	<i>Columba livia</i>	Nongame	
64	Red-tailed Hawk	<i>Buteo jamaicensis</i>	Nongame	
65	American Kestrel	<i>Falco sparverius</i>	Nongame	
66	Wrentit	<i>Chamaea fasciata</i>	Nongame	
67	Scrub Jay	<i>Aphelocoma coerulescens</i>	Nongame	
68	White-Crowned Sparrow	<i>Zonotrichia leucophrys</i>	Nongame	
69	California Quail	<i>Callipepla californica</i>	Nongame	
70	Spotted Towhee	<i>Pipilo maculatus</i>	Nongame	
71	Anna's Hummingbird	<i>Calypte anna</i>	Nongame	
72	Turkey Vulture	<i>Cathartes Aura</i>	Nongame	
73	Dark Eyed Junco	<i>Junco phaeonotus</i>	Nongame	
74	Pygmy Nuthatch	<i>Sitta pygmaeapygmy</i>	Nongame	
75	Chestnut-backed Chickadee	<i>Parus rufescens</i>	Nongame	
76	Dusky-footed Woodrat	<i>Neotoma fuscipes</i>	Nongame	
77	Pocket Gopher	<i>Thomomys bottae</i>	Nongame	
78	California Ground Squirrel	<i>Spermophilus beecheyi</i>	Nongame	
79	Western Gray tree Squirrel	<i>Ciurus griseus</i>	Nongame	
80	Black-tailed Deer	<i>Odocoileus hemionus</i>	Nongame	
81	Bobcat	<i>Lynx rufus</i>	Nongame	
82	Mountain Lion	<i>Felis Concolor</i>	Nongame	
83	Opossum	<i>Didelphis Virginiana</i>	Nongame	
84	Striped Skunk	<i>Mephitis</i>	Nongame	

85	Badger	<i>Taxidea taxusnadger</i>	Nongame	
86	Long Tailed Weasel	<i>Mustela Frenata</i>	Nongame	
87	Raccoon	<i>Procyon Lotor</i>	Nongame	
88	Coyote	<i>Canis Latrans</i>	Nongame	
89	Gray Fox	<i>Urocyon cinereoargenteus</i>	Nongame	
90	Sea Otters	<i>Enhydra lutris</i>	Nongame	
91	Harbor Seals	<i>Phoca vitulina</i>	Nongame	Kelp Forest
92	California Sea Lions	<i>Zalophus californianus</i>	Nongame	
93	Elephant Seals	<i>Mirounga angustirostris</i>	Nongame	Open Water
94	Stellar Sea Lions	<i>Eumetopias jubatus</i>		
95	Gray Whales	<i>Eschrichtius robustus</i>	Nongame	Open Water
96	Humpback Whales	<i>Megaptera novaeangliae</i>	Nongame	Open Water
97	Blue Whales	<i>Balaenoptera musculus</i>	Nongame	Open Water
98	Orca	<i>Orcinus orca</i>	Nongame	Open Water
99	Pacific White-Sided Dolphin	<i>Lagenorhynchus obliquidens</i>	Nongame	Open Water
100	Risso's Dolphins	<i>Grampus griseus</i>	Nongame	Open Water
101	Bottlenose Dolphin	<i>Tursiops truncatus</i>	Nongame	Open Water
102	Dall's Porpoise	<i>Phocoenoides dalli</i>	Nongame	Open Water
103	Long-Beaked Common Dolphin	<i>Delphinus capensis</i>	Nongame	Open Water
104	Tree Squirrel		Game	
105	Jack Rabbits		Game	
106	Black Tailed		Game	
107	White Tailed		Game	
108	Brush Rabbit		Game	
109	Cottontail Rabbit		Game	
110	Pigmy Rabbit		Game	
111	Varying Hare		Game	
112	Deer	Genus <i>Odocoileu</i>	Game	
113	Elk	Genus <i>Cervus</i>	Game	
114	Pronghorn Antelope	Genus <i>Antilocapra</i>	Game	
115	Feral Pig	Feral Pigs	Game	
116	European Wild Pig	European Wild Pig	Game	
117		Genus <i>Sus</i>	Game	
118	Black Bear	Genus <i>Ursus</i>	Game	
119	Nelson Bighorn Sheep	<i>Ovis Canadensis Nelsoni</i>	Game	
120	Pacific giant salamander	<i>Dicamptodon tenebrosus</i>	Game	
121	Rough-skinned newt	<i>Taricha granulosa</i>	Game	
122	Northwestern salamander	<i>Ambystoma gracile</i>	Game	
123	Black salamander	<i>Aneides flavipunctatus</i>	Game	
124	Clouded salamander	<i>Aneides ferreus</i>	Game	
125	Arboreal salamander	<i>Aneides lugubris</i>	Game	
126	California slender salamander	<i>Batrachoseps attenuatus</i>	Game	
127	Pacific slender salamander	<i>Batrachoseps pacificus</i>	Game	

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ID	Wildlife Name	Scientific Name	Game and Non-Game Wildlife	Wildlife Habitat
128	Dunn's salamander	Plethodon dunni	Game	
129	Ensatina salamander	Ensatina eschscholtzii	Game	
130	Western toad	Bufo boreas	Game	
131	Woodhouse's toad	Bufo woodhouseii	Game	
132	Red-spotted toad	Bufo punctatus	Game	
133	Great Plains toad	Bufo cognatus	Game	
134	Great Basin spadefoot toad	Spea Scaphiopus intermontana	Game	
135	California chorus frog	Pseudacris Hyla cadaverina	Game	
136	Pacific chorus frog	Pseudacris Hyla regilla	Game	
137	Southern leopard frog	Rana Lithobates sphenoccephalus	Game	
138	Rio Grande leopard frog	Rana Lithobates berlandieri	Game	
139	Bullfrog	Rana Lithobates catesbeiana	Game	
140	Catfish		Game	
141	Eulachon		Game	
142	Bullhead		Game	
143	Clam		Game	
144	Striped Bass		Game	
145	White Sturgeon		Game	
146	Tilapia		Game	
147	Trout		Game	
148	Salmon		Game	
149	White Bass		Game	
150	Yellow Perch		Game	
151	Steelhead		Game	
152	Hatchery Trout		Game	
153	Hatchery Steelhead		Game	
154	Rainbow Trout		Game	
155	Pied-Billed Grebe	Podylimbus podiceps		Found Near Wetlands
156	American Bittern	Botaurus lentiginous		Found Near Wetlands
157	Black-Crowned Night Heron	Nycticorax		Found Near Wetlands
158	Canada Goose	Branta canadensis		Found Near Wetlands
159	Mallard	Anas platyrhnhos		Found Near Wetlands
160	Ruddy Duck	Oxyura jamaicen0		Found Near Wetlands
161	Cooper's Hawk	Accipiter cooperii		Found Near Wetlands
162	Red-Shoulder Hawk	Buteo lineatus		Found Near Wetlands
163	American Coot	Fulica americana		Found Near Wetlands
164	Black -Necked Stilt	Himantopus mexicanus		Found Near Wetlands
165	Mouring Dove	Zenaida macroura		Found Near Wetlands
166	Allen's Hummingbird	Selasphorus sasin		Found Near Wetlands
167	Nuttall's Woodpecker	Picoides nuttallii		Found Near Wetlands
168	Downy Woodpecker	Picoides pubescens		Found Near Wetlands
169	Pacific Slope Flycatcher	Empidonax difficilis		Found Near Wetlands

170	Black Phoebe	<i>Sayornis nigricans</i>		Found Near Wetlands
171	Violet-Green Swallow	<i>Tachycineta thalassina</i>		Found Near Wetlands
172	Cliff Swallow	<i>Hirundo pyrronota</i>		Found Near Wetlands
173	Barn Swallow	<i>Hirundo rustica</i>		Found Near Wetlands
174	American Crow	<i>Corvus brachyrhynchos</i>		Found Near Wetlands
175	Plain Titmouse	<i>Parus inornatus</i>		Found Near Wetlands
176	Bushtit	<i>Psaltriparus minimus</i>		Found Near Wetlands
177	Bewick's Wren	<i>Thryomanes bewickii</i>		Found Near Wetlands
178	Swainson's Thrush	<i>Catharus ustulatus</i>		Found Near Wetlands
179	American Robin	<i>Turdus migratorius</i>		Found Near Wetlands
180	European Starling	<i>Sturnus vulgaris</i>		Found Near Wetlands
181	Warbling Vireo	<i>Vireo gilvus</i>		Found Near Wetlands
182	Orange-Crowned Warbler	<i>Vermivora celata</i>		Found Near Wetlands
183	Yellow Warbler	<i>Dendroica petechia</i>		Found Near Wetlands
184	Yellow-Rumped Warbler	<i>Dendroica coronata</i>		Found Near Wetlands
185	Wilson's Warbler	<i>Wilsonia pusilla</i>		Found Near Wetlands
186	Black-Headed Grosbeak	<i>Pheucticus melanocephalus</i>		Found Near Wetlands
187	California Towhee	<i>Pipilo crissalis</i>		Found Near Wetlands
188	Rufous-Sided Towhee	<i>Pipilo erythrophthalmus</i>		Found Near Wetlands
189	Song Sparrow	<i>Melospiza melodia</i>		Found Near Wetlands
190	Red-Winged Blackbird	<i>Agelaius phoeniceus</i>		Found Near Wetlands
191	Brewer's Blackbird	<i>Euphagus cyanocephalus</i>		Found Near Wetlands
192	Brown-Headed Cowbird	<i>Molothrus ater</i>		Found Near Wetlands
193	Hooded Oriole	<i>Icterus cucullatus</i>		Found Near Wetlands
194	Purple Finch	<i>Carpodacus purpureus</i>		Found Near Wetlands
195	House Finch	<i>Carpodacus mexicanus</i>		Found Near Wetlands
196	Pine Siskin	<i>Carduelis pinus</i>		Found Near Wetlands
197	American Goldfish	<i>Carduelis tristis</i>		Found Near Wetlands
198	House Sparrow	<i>Passer domesticus</i>		Found Near Wetlands
199	Africanized Honeybee	<i>Apis mellifera scutellata</i>		
200	Red Imported Fire Ant	<i>Solenopsis invicta</i>		
201	Golden Spotted Oak Borer	<i>Agrilus coxalis</i>		
202	Diaprepes Root Weevil	<i>Diaprepes abbreviatus</i>		
203	Light Brown Apple Moth	<i>Epiphyas postvittana</i>		
204	European Grapevine Moth	<i>Lobesia botrana</i>		
205	Pink Bollworm	<i>Pectinophora gossypiella</i>		
206	Mexican Fruit Fly	<i>Anastrepha ludens</i>		
207	Guava Fruit Fly	<i>Anastrepha striata</i>		
208	Oriental Fruit Fly	<i>Bactrocera dorsalis</i>		
209	Mediterranean Fruit Fly	<i>Ceratitidis capitata</i>		
210	Bagrada Bug	<i>Bagrada hilaris</i>		
211	Asian Citrus Psyllid	<i>Diaphorina citri</i>		
212	Gill's Mealybug	<i>Ferrisia gilli</i>		
213	Glassy-Winged Sharpshooter	<i>Homalodisca vitripennis</i>		
214	Pink Hibiscus Mealbug	<i>Maconellicoccus hirsutus</i>		
215	Vine Mealybug	<i>Planococcus ficus</i>		

216	Faucet Snail	<i>Bithynia tentaculata</i>	
217	Asian Clam	<i>Corbicula fluminea</i>	
218	Quagga Mussels	<i>Dreissena bugensis</i>	
219	Zebra Mussel	<i>Dreissena polymorpha</i>	
220	New Zealand Mudsnail	<i>Potamopyrgus antipodarum</i>	
221	Green Crab	<i>Carcinus maenas</i>	
222	Chinese Mitten Crab	<i>Eriocheir sinensis</i>	
223	Sheath Nematode	<i>Hemicyclophora arenaria</i>	
224	Root-Lesion Nematode	<i>Pratylenchus coffeae</i>	
225	Reniform Nematode	<i>Rotylenchulus reniformis</i>	
226	Citric Nematode	<i>Tylenchulus semipenetrans</i>	
227	American Bullfrog	<i>Rana catesbeiana</i>	
228	African Clawed Frog	<i>Xenopus laevis</i>	
229	Mute Swan	<i>Cygnus olor</i>	
230	Common Turkey	<i>Melagris gallopavo</i>	
231	Brown-Headed Cowbird	<i>Molothrus ater</i>	
232	Monk Parakeet	<i>Myiopsitta monachus</i>	
233	European Starling	<i>Sturnus vulgaris</i>	
234	Largescale Carp	<i>Hypophthalmichthys harmandi</i>	
235	Silver Carp	<i>Hypophthalmichthys molitrix</i>	
236	Longnose Gar	<i>Lepisosteus osseus</i>	
237	White Bass	<i>Morone chrysops</i>	
238	Black Carp	<i>Mylopharyngodon piceus</i>	
239	Axis Deer	<i>Cervus axis</i>	
240	Fallow Deer	<i>Cervus dama</i>	
241	Feral Cat	<i>Felis catus</i>	
242	House Mouse	<i>Mus musculus</i>	
243	European Polecat or Ferret	<i>Mustela putorius</i>	
244	Noway Rat	<i>Rattus norvegicus</i>	
245	Ship Rat	<i>Rattus</i>	
246	Feral Pig	<i>Sus scrofa</i>	
247	Red Fox	<i>Vulpes</i>	
248	Southern Watersnake	<i>Nerodia fasciata</i>	
249	Red-Eared Slider	<i>Trachemys scripta elegans</i>	
250	Sooty Shearwater	<i>Ardenna grisea</i>	Open Water
251	Common Murre	<i>Uria aalge</i>	Coastal Waters
252	Laysan Albatross	<i>Phoebastria immutabilis</i>	Open Water
253	Long-Billed Curlew	<i>Numenius americanus</i>	Beaches and Dunes
254	Pelagic Cormorant	<i>Phalacrocorax pelagicus</i>	Kelp Forest
255	Pigeon Guillemot	<i>Cephus Columba</i>	Coastal Waters

256	Red-Necked Phalarope	Phalaropus lobatus		Beaches and Dunes
257	Red Phalarope	Phalaropus fulicaria		Open Water
258	Ruddy Turnstone	Arenaria interpres		Rocky Shore
259	Tufted Puffin	Fratercula cirrhata		Coastal Waters

Sources: (i) California Department of Fish and Wildlife (ii) County of Monterey (iii) Invasive Species Council of California (iv) U.S Fish and Wildlife Service

1. <https://nrm.dfg.ca.gov/FileHandler.ashx?DocumentID=84012&inline>
2. http://www.co.monterey.ca.us/planning/plan_info/PDFs/AppendixB_USFWSMontereyCo.pdf
3. <http://www.iscc.ca.gov/docs/californiainvasivespecieslist.pdf>
4. https://www.fws.gov/refuge/Salinas_River/mammal_list.html

Wildlife Conservation Status, Type of Species, and Status of Endangerment (2017)

ID	Animal	Status of Conservation	Types of Species	Endangered?
1	Riparian Brush Rabbit	Stable and Increasing	Mammal	Endangered
2	San Joaquin Antelope Squirrel	Stable to Declining	Mammal	Threatened
3	Mohave Ground Squirrel	Unknown	Mammal	Threatened
4	Morro Bay Kangaroo Rat	Possibly Destroyed	Mammal	Endangered
5	Giant Kangaroo Rat	Stable to Declining	Mammal	Endangered
6	Stephen's Kangaroo Rat	Unknown	Mammal	Threatened
7	Tipton Kangaroo Rat	Declining	Mammal	Endangered
8	Fresno Kangaroo Rat	Declining	Mammal	Endangered
9	Salt-Marsh Harvest Mouse	Unknown	Mammal	Endangered
10	Amargosa Vole	Unknown	Mammal	Endangered
11	Sierra Nevada Red Fox	Unknown	Mammal	Threatened
12	San Joaquin Kit Fox	Declining	Mammal	Threatened
13	Island Fox		Mammal	Endangered
14	Guadalupe Fur Seal	Increasing	Mammal	Threatened
15	Wolverine	Unknown	Mammal	Threatened
16	Sierra Nevada Bighorn Sheep	Increasing	Mammal	Endangered
17	Peninsular Bighorn Sheep	Increasing	Mammal	Endangered
18	California Brown Pelican	Stable	Bird	Endangered
19	California Condor		Bird	Endangered
20	Swainson's Hawk	Declining	Bird	Threatened
21	American Peregrine Falcon	Increasing	Bird	Endangered
22	California Black Rail		Bird	Threatened
23	California Clapper Rail	Unknown	Bird	Endangered
24	Light-Footed Clapper Rail	Stable	Bird	Endangered
25	Yuma Clapper Rail		Bird	Threatened
26	Greater Sandhill Crane	Stable	Bird	Threatened
27	California Least Tern		Bird	Endangered
28	Marbled Murrelet		Bird	Endangered
29	Xantus's Murrelet	Declining	Bird	Threatened
30	Yellow-Billed Cuckoo		Bird	Endangered
31	Elf Owl		Bird	Endangered
32	Great Gray Owl	Unknown	Bird	Endangered

33	Gila Woodpecker	Unknown	Bird	Endangered
34	Gilded Flicker	Unknown	Bird	Endangered
35	Willow Flycatcher		Bird	Endangered
36	Bank Swallow	Increasing	Bird	Threatened
37	Arizona Bell's Vireo	Unknown	Bird	Endangered
38	Least Bell's Vireo	Unknown	Bird	Endangered
39	Inyo California Towhee		Bird	Endangered
40	Belding's Savannah Sparrow	Increasing	Bird	Endangered
41	Arroyo Toad		Amphibian	Endangered
42	California Redlegged Frog		Amphibian	Threatened
43	California Tiger Salamander		Amphibian	Threatened
44	Santa Cruz Longtoed Salamander	Stable to Declining	Amphibian	Endangered
45	Bald Eagle		Bird	Threatened
46	Western Snowy Plover		Bird	Threatened
47	Conservancy Fairy Shrimp		Invertebrate	Endangered
48	Longhorn Fairy Shrimp		Invertebrate	Endangered
49	Smith's Blue Butterfly		Invertebrate	Endangered
50	Vernal Pool Fairy Shrimp		Invertebrate	Threatened
51	Southern Sea Otter	Growing	Marine Mammal	Threatened
52	Blunt-Nosed Leopard Lizard		Reptile	Endangered
53	Southern California Steelhead		Fish	Safe
54	Tidewater Goby		Fish	Endangered
55	Black-Crowned Night Heron		Bird	Safe
56	Great Blue Heron		Bird	Safe
57	Snowy Egret		Bird	Safe
58	Great Egret		Bird	Safe
59	Killdeer		Bird	Safe
60	Brandt's Cormorant		Bird	Safe
61	Black Oystercatcher		Bird	Safe
62	Western Gull		Bird	Safe
63	Rock Pigeon		Bird	Safe
64	Red-tailed Hawk		Bird	Safe
65	American Kestrel		Bird	Safe
66	Wrentit		Bird	Safe
67	Scrub Jay		Bird	Safe
68	White-Crowned Sparrow		Bird	Safe
69	California Quail		Bird	Safe
70	Spotted Towhee		Bird	Safe
71	Anna's Hummingbird		Bird	Safe
72	Turkey Vulture		Bird	Safe
73	Dark Eyed Junco		Bird	Safe
74	Pygmy Nuthatch		Bird	Safe
75	Chestnut-backed Chickadee		Bird	Safe
76	Dusky-footed Woodrat		Mammal	Safe

77	Pocket Gopher		Mammal	Safe
78	California Ground Squirrel		Mammal	Safe
79	Western Gray tree Squirrel		Mammal	Safe
80	Black-tailed Deer		Mammal	Safe
81	Bobcat		Mammal	Safe
82	Mountain Lion		Mammal	Safe
83	Opossum		Mammal	Safe
84	Striped Skunk		Mammal	Safe
85	Badger		Mammal	Safe
86	Long Tailed Weasel		Mammal	Safe
87	Raccoon		Mammal	Safe
88	Coyote		Mammal	Safe
89	Gray Fox		Mammal	Safe
90	Sea Otters		Marine Mammal	Safe
91	Harbor Seals		Marine Mammal	Safe
92	California Sea Lions	Growing	Marine Mammal	Safe
93	Elephant Seals	Steady	Marine Mammal	Safe
94	Stellar Sea Lions		Marine Mammal	Safe
95	Gray Whales		Marine Mammal	Safe
96	Humpback Whales		Marine Mammal	Endangered
97	Blue Whales	Declining	Marine Mammal	Endangered
98	Orca		Marine Mammal	Safe
99	Pacific White-Sided Dolphin	Unknown	Marine Mammal	Safe
100	Risso's Dolphins		Marine Mammal	Safe
101	Bottlenose Dolphin		Marine Mammal	Safe
102	Dall's Porpoise		Marine Mammal	Safe
103	Long-Beaked Common Dolphin		Marine Mammal	Safe
104	Tree Squirrel		Marine Mammal	Safe
105	Jack Rabbits		Marine Mammal	Safe
106	Black Tailed		Marine Mammal	Safe
107	White Tailed		Marine Mammal	Safe
108	Brush Rabbit		Marine Mammal	Safe
109	Cottontail Rabbit		Marine Mammal	Safe
110	Pigmy Rabbit		Marine Mammal	Safe
111	Varying Hare		Marine Mammal	Safe
112	Deer		Mammal	Safe
113	Elk		Mammal	Safe
114	Pronghorn Antelope		Mammal	Safe
115	Feral Pig		Mammal	Safe
116	European Wild Pig		Mammal	Safe
117			Mammal	Safe
118	Black Bear		Mammal	Safe
119	Nelson Bighorn Sheep		Mammal	Safe
120	Pacific giant salamander		Amphibian	Safe
121	Rough-skinned newt		Amphibian	Safe

122	Northwestern salamander		Amphibian	Safe
123	Black salamander		Amphibian	Safe
124	Clouded salamander		Amphibian	Safe
125	Arboreal salamander		Amphibian	Safe
126	California slender salamander		Amphibian	Safe
127	Pacific slender salamander		Amphibian	Safe
128	Dunn's salamander		Amphibian	Safe
129	Ensatina salamander		Amphibian	Safe
130	Western toad		Amphibian	Safe
131	Woodhouse's toad		Amphibian	Safe
132	Red-spotted toad		Amphibian	Safe
133	Great Plains toad		Amphibian	Safe
134	Great Basin spadefoot toad		Amphibian	Safe
135	California chorus frog		Amphibian	Safe
136	Pacific chorus frog		Amphibian	Safe
137	Southern leopard frog		Amphibian	Safe
138	Rio Grande leopard frog		Amphibian	Safe
139	Bullfrog		Amphibian	Safe
140	Catfish		Fish	Safe
141	Eulachon		Fish	Safe
142	Bullhead		Fish	Safe
143	Clam		Fish	Safe
144	Striped Bass		Fish	Safe
145	White Sturgeon		Fish	Safe
146	Tilapia		Fish	Safe
147	Trout		Fish	Safe
148	Salmon		Fish	Safe
149	White Bass		Fish	Safe
150	Yellow Perch		Fish	Safe
151	Steelhead		Fish	Safe
152	Hatchery Trout		Fish	Safe
153	Hatchery Steelhead		Fish	Safe
154	Rainbow Trout		Fish	Safe
155	Pied-Billed Grebe		Bird	Safe
156	American Bittern		Bird	Safe
157	Black-Crowned Night Heron		Bird	Safe
158	Canada Goose		Bird	Safe
159	Mallard		Bird	Safe
160	Ruddy Duck		Bird	Safe
161	Cooper's Hawk		Bird	Safe
162	Red-Shoulder Hawk		Bird	Safe
163	American Coot		Bird	Safe
164	Black -Necked Stilt		Bird	Safe
165	Mouring Dove		Bird	Safe
166	Allen's Hummingbird		Bird	Safe

167	Nuttall's Woodpecker		Bird	Safe
168	Downy Woodpecker		Bird	Safe
169	Pacific Slope Flycatcher		Bird	Safe
170	Black Phoebe		Bird	Safe
171	Violet-Green Swallow		Bird	Safe
172	Cliff Swallow		Bird	Safe
173	Barn Swallow		Bird	Safe
174	American Crow		Bird	Safe
175	Plain Titmouse		Bird	Safe
176	Bushtit		Bird	Safe
177	Bewick's Wren		Bird	Safe
178	Swainson's Thrush		Bird	Safe
179	American Robin		Bird	Safe
180	European Starling		Bird	Safe
181	Warbling Vireo		Bird	Safe
182	Orange-Crowned Warbler		Bird	Safe
183	Yellow Warbler		Bird	Safe
184	Yellow-Rumped Warbler		Bird	Safe
185	Wilson's Warbler		Bird	Safe
186	Black-Headed Grosbeak		Bird	Safe
187	California Towhee		Bird	Safe
188	Rufous-Sided Towhee		Bird	Safe
189	Song Sparrow		Bird	Safe
190	Red-Winged Blackbird		Bird	Safe
191	Brewer's Blackbird		Bird	Safe
192	Brown-Headed Cowbird		Bird	Safe
193	Hooded Oriole		Bird	Safe
194	Purple Finch		Bird	Safe
195	House Finch		Bird	Safe
196	Pine Siskin		Bird	Safe
197	American Goldfish		Bird	Safe
198	House Sparrow		Bird	Safe
199	Africanized Honeybee	Limited	Anthropods	Invasive
200	Red Imported Fire Ant	Limited	Anthropods	Invasive
201	Golden Spotted Oak Borer	Limited	Anthropods	Invasive
202	Diaprepes Root Weevil	Limited	Anthropods	Invasive
203	Light Brown Apple Moth	Limited	Anthropods	Invasive
204	European Grapevine Moth	Limited	Anthropods	Invasive
205	Pink Bollworm	Limited	Anthropods	Invasive
206	Mexican Fruit Fly	Limited	Anthropods	Invasive
207	Guava Fruit Fly	Limited	Anthropods	Invasive
208	Oriental Fruit Fly	Limited	Anthropods	Invasive
209	Mediterranean Fruit Fly	Limited	Anthropods	Invasive
210	Bagrada Bug	Limited	Anthropods	Invasive
211	Asian Citrus Psyllid	Limited	Anthropods	Invasive
212	Gill's Mealybug	Limited	Anthropods	Invasive

213	Glassy-Winged Sharpshooter	Limited	Anthropods	Invasive
214	Pink Hibiscus Mealbug	Limited	Anthropods	Invasive
215	Vine Mealybug	Limited	Anthropods	Invasive
216	Faucet Snail	Unknown	Invertebrates	Invasive
217	Asian Clam	Widespread	Invertebrates	Invasive
218	Quagga Mussels	Limited	Invertebrates	Invasive
219	Zebra Mussel	Limited	Invertebrates	Invasive
220	New Zealand Mudsail	Limited	Invertebrates	Invasive
221	Green Crab	Limited	Invertebrates	Invasive
222	Chinese Mitten Crab	Limited	Invertebrates	Invasive
223	Sheath Nematode	Unknown	Invertebrates	Invasive
224	Root-Lesion Nematode	Unknown	Invertebrates	Invasive
225	Reniform Nematode	Unknown	Invertebrates	Invasive
226	Citric Nematode	Widespread	Invertebrates	Invasive
227	American Bullfrog	Widespread	Amphibians	Invasive
228	African Clawed Frog	Limited	Amphibians	Invasive
229	Mute Swan	Widespread	Bird	Invasive
230	Common Turkey	Widespread	Bird	Invasive
231	Brown-Headed Cowbird	Widespread	Bird	Invasive
232	Monk Parakeet	Limited	Bird	Invasive
233	European Starling	Widespread	Bird	Invasive
234	Largescale Carp	Unknown	Fish	Invasive
235	Silver Carp	Unknown	Fish	Invasive
236	Longnose Gar	Unknown	Fish	Invasive
237	White Bass	Limited	Fish	Invasive
238	Black Carp	Unknown	Fish	Invasive
239	Axis Deer	Limited	Mammal	Invasive
240	Fallow Deer	Limited	Mammal	Invasive
241	Feral Cat	Widespread	Mammal	Invasive
242	House Mouse	Widespread	Mammal	Invasive
243	European Polecat or Ferret	Limited	Mammal	Invasive
244	Noway Rat	Widespread	Mammal	Invasive
245	Ship Rat	Widespread	Mammal	Invasive
246	Feral Pig	Widespread	Mammal	Invasive
247	Red Fox	Limited	Mammal	Invasive
248	Southern Watersnake	Unknown	Reptile	Invasive
249	Red-Eared Slider	Limited	Reptile	Invasive
250	Sooty Shearwater		Bird	Safe
251	Common Murre		Bird	Safe
252	Laysan Albatross		Bird	Safe
253	Long-Billed Curlew		Bird	Safe
254	Pelagic Cormorant		Bird	Safe
255	Pigeon Guillemot		Bird	Safe
256	Red-Necked Phalarope		Bird	Safe
257	Red Phalarope		Bird	Safe

258	Ruddy Turnstone		Bird	Safe
259	Tufted Puffin		Bird	Safe

Sources: (i) California Department of Fish and Wildlife (ii) County of Monterey (iii) Invasive Species Council of California (iv) U.S Fish and Wildlife Service

1. <https://nrm.dfg.ca.gov/FileHandler.ashx?DocumentID=84012&inline>
2. http://www.co.monterey.ca.us/planning/plan_info/PDFs/AppendixB_USFWSMontereyCo.pdf
3. <http://www.iscc.ca.gov/docs/californiainvasivespecieslist.pdf>
4. https://www.fws.gov/refuge/Salinas_River/mammal_list.html

Wildlife Declared Endangered or Extinct, Year of Extinction or Endangerment, and the Plans, Programs, or Institutions that are Protecting the Wildlife

ID	Animal	Year Declared Endangered or Extinct	Wildlife Preservation Plans, Programs, and Institutions
1	Riparian Brush Rabbit	1994	Recovery Plan for Upland Species of the San Joaquin Valley, California
2	San Joaquin Antelope Squirrel	1980	Recovery Plan for Upland Species of the San Joaquin Valley, California
3	Mohave Ground Squirrel	1971	The West Mojave Plan
4	Morro Bay Kangaroo Rat	1971	The Recovery Plan for the Morro Bay Kangaroo, and grants from the Service's Habitat Conservation Planning Assistance and Land Acquisition
5	Giant Kangaroo Rat	1980	Recovery Plan for Upland Species of the San Joaquin Valley, California, and the Endangered Species Recovery Program
6	Stephen's Kangaroo Rat	1971	Habitat Conservation Plan for the Stephens' Kangaroo Rat in Western Riverside County, Riverside County Habitat Conservation Agency, and the West Riverside Multiple Species Habitat Conservation Plan
7	Tipton Kangaroo Rat	1989	Recovery Plan for Upland Species of the San Joaquin Valley, California
8	Fresno Kangaroo Rat	1980	Recovery Plan for Upland Species of the San Joaquin Valley, California
9	Salt-Marsh Harvest Mouse	1971	San Francisco Estuary Wetlands Regional Monitoring Program (WRMP) Plan
10	Amargosa Vole	1980	U.S. Fish and Wildlife Service, and Eastern Mojave Desert Management Plan and Amargosa River Area of Critical Environmental Concern
11	Sierra Nevada Red Fox	1980	University of California at Berkeley, Lassen Volcanic National Park, Lassen National Forest, and the Department of Fish and Wildlife
12	San Joaquin Kit Fox	1971	Department of Fish and Wildlife, U.S. Fish and Wildlife Species, Recovery Plan for Upland Species of the San Joaquin Valley, California
13	Island Fox	1971	International Union for Conservation of Nature, Catalina Island Conservancy, Institute for Wildlife Studies, Island Fox Conservation Working Group, and A Channel Island Fox Integrated Recovery Implementation Team

14	Guadalupe Fur Seal	1971	International Union for Conservation of Nature, and Seal Specialist Group
15	Wolverine	1971	U.S. Forest Service and California Department of Fish and Wildlife
16	Sierra Nevada Bighorn Sheep	1999	Department of Fish and Game, and Legislative Funding
17	Peninsular Bighorn Sheep	1971	Department of Fish and Wildlife, Department of Pesticide Regulation, Bureau of Land Management, U.S. Fish and Wildlife Service, and U.S. Forest Service
18	California Brown Pelican	1971	International Bird Rescue Research Center, and International Fund for Animal Welfare
19	California Condor	1971	U.S. Fish and Wildlife Service and the Department of Fish and Wildlife
20	Swainson's Hawk	1983	Department of Fish and Wildlife and Swainson's Hawk Technical Advisory Committee
21	American Peregrine Falcon	1971	Santa Cruz Predatory Bird Research Group and U.S. Fish and Wildlife Service,
22	California Black Rail	1971	Point Reyes Bird Observatory, San Francisco Estuary Wetlands Regional Monitoring Program, Coachella Valley Multiple Species Habitat Conservation Plan, Lower Colorado River Multi-Species Conservation Program, and U.S. Bureau of Reclamation Salton Sea Res
23	California Clapper Rail	1971	San Francisco Bay National Wildlife Refuge Complex, California Coastal Conservancy, U.S. Fish and Wildlife Service, and California Department of Fish and Wildlife
24	Light-Footed Clapper Rail	1971	Chula Vista Nature Center and the U.S. Fishing and Wildlife Services
25	Yuma Clapper Rail	1971	Coachella Valley Multiple Species Habitat Conservation Plan, U.S. Bureau of Reclamation (USBR) Salton Sea Restoration Plan, and the California Department of Fish and Wildlife
26	Greater Sandhill Crane	1983	Cosumnes River Preserve, and California Department of Fish and Wildlife Service
27	California Least Tern	1971	California Department of Fish and Wildlife Service, Batiquitos Lagoon Ecological Reserves, and Bolsa Chica Wetlands Restoration Project
28	Marbled Murrelet	1992	U.S. Fish and Wildlife Service Marbled Murrelet Recovery Plan, Northern California (Zone 4 conservation zone) extends from southern Oregon to the Mendocino county line, North-Central California (Zone 5 conservation zone) extends from the Mendocino county
29	Xantus's Murrelet	2002	American Trader Oil Spill Restoration Plan
30	Yellow-Billed Cuckoo	1971	Point Reyes Bird Observatory, U.S. Fish and Wildlife Service, Western Riverside Multiple Species Habitat Conservation Plan, Lower Colorado River Multi-Species Conservation Program, and the California Department of Fishing and Wildlife

31	Elf Owl	1980	Northern and Eastern Colorado Desert Coordinated Management Plan, and the California Department of Fish and Wildlife
32	Great Gray Owl	1980	Department of Fish and Wildlife Resource Assessment Program, U.S. Fish and Wildlife Services
33	Gila Woodpecker	1988	Northern and Eastern Colorado Desert Coordinated Management Plan, Lower Colorado River Multi-Species Conservation Program, and the California Department of Fish and Wildlife
34	Gilded Flicker	1988	Lower Colorado River Multi-Species Conservation Program, and the California Department of Fish and Wildlife
35	Willow Flycatcher	1990	U.S. Forest Service, California Department of Fish and Wildlife, and U.S. Fish and Wildlife Service
36	Bank Swallow	1989	Sacramento River National Wildlife Refuge, California Department of Fish and Wildlife, and the U.S. Fish and Wildlife Services
37	Arizona Bell's Vireo	1988	On the watch list of the Nevada Natural Heritage Program, Lower Colorado River Multiple Species Conservation Program, and the Department of Fish and Wildlife
38	Least Bell's Vireo	1980	U.S. Fish and Wildlife Services, Pilgrim Creek Habitat Mitigation site, Lower Colorado River Multiple Species Conservation Program, Western Riverside Multiple Species Conservation Program, the Camp Pendleton Resource Management Plan, Orange County Natura
39	Inyo California Towhee	1980	Bureau of Land Management, California Department of Fish and Wildlife, Great Falls Basin Area of Critical Environmental Concern (ACEC), California Desert Conservation Area, and the U.S. Fish and Wildlife Service
40	Belding's Savannah Sparrow	1974	California Department of Fish and Game, Rare and Endangered Species Preservation Program, Federal Aid in Wildlife Restoration Program, San Dieguito Ecological Reserve, Bolsa Chica Wetlands Restoration Project, Multiple Habitat Conservation Plan, San Diego
41	Arroyo Toad	1994	
42	California Redlegged Frog	1996	
43	California Tiger Salamander	2004	
44	Santa Cruz Longtoed Salamander	1971	Cooperative Endangered Species Conservation Fund Recovery Land Acquisition Section 6 Program, U.S. Fish and Wildlife Service, California Department of Fish and Game, Ellicott Slough National Wildlife Refuge, and Santa Cruz Long-toed Salamander State Ecolo
45	Bald Eagle	1967	
46	Western Snowy Plover	1993	
47	Conservancy Fairy Shrimp	1994	

48	Longhorn Fairy Shrimp	1994	
49	Smith's Blue Butterfly	1976	
50	Vernal Pool Fairy Shrimp	1994	
51	Southern Sea Otter	1977	
52	Blunt-Nosed Leopard Lizard	1971	
53	Southern California Steelhead	1998	Monterey Bay Aquarium's Sea Otter Program
54	Tidewater Goby	1994	
55	Black-Crowned Night Heron		
56	Great Blue Heron		
57	Snowy Egret		
58	Great Egret		
59	Killdeer		
60	Brandt's Cormorant		
61	Black Oystercatcher		
62	Western Gull		
63	Rock Pigeon		
64	Red-tailed Hawk		
65	American Kestrel		
66	Wrentit		
67	Scrub Jay		
68	White-Crowned Sparrow		
69	California Quail		
70	Spotted Towhee		
71	Anna's Hummingbird		
72	Turkey Vulture		
73	Dark Eyed Junco		
74	Pygmy Nuthatch		
75	Chestnut-backed Chickadee		
76	Dusky-footed Woodrat		
77	Pocket Gopher		
78	California Ground Squirrel		
79	Western Gray tree Squirrel		
80	Black-tailed Deer		
81	Bobcat		
82	Mountain Lion		
83	Opossum		
84	Striped Skunk		
85	Badger		
86	Long Tailed Weasel		
87	Raccoon		
88	Coyote		
89	Gray Fox		
90	Sea Otters		

91	Harbor Seals		
92	California Sea Lions		
93	Elephant Seals		
94	Stellar Sea Lions		Marine Mammal Protection Act
95	Gray Whales		
96	Humpback Whales	1973	
97	Blue Whales	1966	
98	Orca		
99	Pacific White-Sided Dolphin		
100	Risso's Dolphins		
101	Bottlenose Dolphin		
102	Dall's Porpoise		
103	Long-Beaked Common Dolphin		
104	Tree Squirrel		
105	Jack Rabbits		
106	Black Tailed		
107	White Tailed		
108	Brush Rabbit		
109	Cottontail Rabbit		
110	Pigmy Rabbit		
111	Varying Hare		
112	Deer		
113	Elk		
114	Pronghorn Antelope		
115	Feral Pig		
116	European Wild Pig		
117			
118	Black Bear		
119	Nelson Bighorn Sheep		
120	Pacific giant salamander		
121	Rough-skinned newt		
122	Northwestern salamander		
123	Black salamander		
124	Clouded salamander		
125	Arboreal salamander		
126	California slender salamander		
127	Pacific slender salamander		
128	Dunn's salamander		
129	Ensatina salamander		
130	Western toad		
131	Woodhouse's toad		
132	Red-spotted toad		
133	Great Plains toad		

134	Great Basin spadefoot toad		
135	California chorus frog		
136	Pacific chorus frog		
137	Southern leopard frog		
138	Rio Grande leopard frog		
139	Bullfrog		
140	Catfish		
141	Eulachon		
142	Bullhead		
143	Clam		
144	Striped Bass		
145	White Sturgeon		
146	Tilapia		
147	Trout		
148	Salmon		
149	White Bass		
150	Yellow Perch		
151	Steelhead		
152	Hatchery Trout		
153	Hatchery Steelhead		
154	Rainbow Trout		
155	Pied-Billed Grebe		
156	American Bittern		
157	Black-Crowned Night Heron		
158	Canada Goose		
159	Mallard		
160	Ruddy Duck		
161	Cooper's Hawk		
162	Red-Shoulder Hawk		
163	American Coot		
164	Black -Necked Stilt		
165	Mouring Dove		
166	Allen's Hummingbird		
167	Nuttall's Woodpecker		
168	Downy Woodpecker		
169	Pacific Slope Flycatcher		
170	Black Phoebe		
171	Violet-Green Swallow		
172	Cliff Swallow		
173	Barn Swallow		
174	American Crow		
175	Plain Titmouse		
176	Bushtit		
177	Bewick's Wren		
178	Swainson's Thrush		

179	American Robin		
180	European Starling		
181	Warbling Vireo		
182	Orange-Crowned Warbler		
183	Yellow Warbler		
184	Yellow-Rumped Warbler		
185	Wilson's Warbler		
186	Black-Headed Grosbeak		
187	California Towhee		
188	Rufous-Sided Towhee		
189	Song Sparrow		
190	Red-Winged Blackbird		
191	Brewer's Blackbird		
192	Brown-Headed Cowbird		
193	Hooded Oriole		
194	Purple Finch		
195	House Finch		
196	Pine Siskin		
197	American Goldfish		
198	House Sparrow		
199	Africanized Honeybee		
200	Red Imported Fire Ant		
201	Golden Spotted Oak Borer		
202	Diaprepes Root Weevil		
203	Light Brown Apple Moth		
204	European Grapevine Moth		
205	Pink Bollworm		
206	Mexican Fruit Fly		
207	Guava Fruit Fly		
208	Oriental Fruit Fly		
209	Mediterranean Fruit Fly		
210	Bagrada Bug		
211	Asian Citrus Psyllid		
212	Gill's Mealybug		
213	Glassy-Winged Sharpshooter		
214	Pink Hibiscus Mealbug		
215	Vine Mealybug		
216	Faucet Snail		
217	Asian Clam		
218	Quagga Mussels		
219	Zebra Mussel		
220	New Zealand Mudsail		
221	Green Crab		

Contd...

ID	Animal	Year Declared Endangered or Extinct	Wildlife Preservation Plans, Programs, and Institutions
222	Chinese Mitten Crab		
223	Sheath Nematode		
224	Root-Lesion Nematode		
225	Reniform Nematode		
226	Citruc Nematode		
227	American Bullfrog		
228	African Clawed Frog		
229	Mute Swan		
230	Common Turkey		
231	Brown-Headed Cowbird		
232	Monk Parakeet		
233	European Starling		
234	Largescale Carp		
235	Silver Carp		
236	Longnose Gar		
237	White Bass		
238	Black Carp		
239	Axis Deer		
240	Fallow Deer		
241	Feral Cat		
242	House Mouse		
243	European Polecat or Ferret		
244	Noway Rat		
245	Ship Rat		
246	Feral Pig		
247	Red Fox		
248	Southern Watersnake		
249	Red-Eared Slider		
250	Sooty Shearwater		
251	Common Murre		
252	Laysan Albatross		
253	Long-Billed Curlew		
254	Pelagic Cormorant		
255	Pigeon Guillemot		
256	Red-Necked Phalarope		
257	Red Phalarope		
258	Ruddy Turnstone		
259	Tufted Puffin		

Sources: (i) California Department of Fish and Wildlife (ii) County of Monterey (iii) Invasive Species Council of California (iv) U.S Fish and Wildlife Service

1. <https://nrm.dfg.ca.gov/FileHandler.ashx?DocumentID=84012&inline>
2. http://www.co.monterey.ca.us/planning/plan_info/PDFs/AppendixB_USFWSMontereyCo.pdf
3. <http://www.iscc.ca.gov/docs/californiainvasivespecieslist.pdf>
4. https://www.fws.gov/refuge/Salinas_River/mammal_list.html

E. Marine Resources

Marine Reserves, Protection and Conservation Areas in Monterey County, and the Total Size of Reserves, Protection and Conservation Areas (2017)

ID	Resource Name	Length
1	Asilomar State Marine Reserve	1.51 square miles
2	Lovers Point State Marine Reserve	0.30 square miles
3	Edward F. Ricketts State Marine Conservation Area	0.22 square miles
4	Pacific Grove ASBS State Water Quality Protection Area	
5	Pacific Grove Marine Gardens State Marine Conservation Area	0.93 square miles
6	Carmel Pinnacles State Marine Reserve	0.53 square miles
7	Carmel Bay ASBS State Water Quality Protection Area	
8	Carmel Bay Ecological Reserve	
9	Carmel Bay State Marine Conservation Area	2.12 square miles
10	Point Lobos ASBS State Water Quality Protection Area	
11	Point Lobos State Marine Conservation Area	8.8 square miles
12	Point Lobos State Marine Reserve	5.36 square miles
13	Point Sur State Marine Reserve	
14	Point Sur State Marine Conservation Area	
15	Portuguese Ledge State Marine Conservation Area	10.9 square miles
16	Monterey Bay National Marine Sanctuary	6,094 square miles
17	Elkhorn Slough National Estuarine Research Reserve	2.2 miles
18	Moro Cojo Slough State Marine Reserve	294 acres
19	Soquel Canyon State Marine Conservation Area	23.41 square miles
20	Big Creek State Marine Reserve	16.45 square miles
21	Big Creek State Marine Conservation Area	6 square miles

Source: California Department of Fish and Wildlife

1. <https://www.wildlife.ca.gov/Conservation/Marine/MPAs/Network/Central-California>

Secondary Data Sources Used in Hard Asset Inventory

1. Human and Knowledge Capital Inventory

Exhibit 3-1 Monterey Bay Region College and Universities – Graduation and Enrollment Information (2015/2016)

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

- ix. <https://www.usnews.com/best-colleges>
- x. <https://www.cappex.com/colleges/>
- xi. <https://www.petersons.com/college-search/>
- xii. <https://www.niche.com/colleges/>
- xiii. <http://www.collegesimply.com/colleges/california/>
- xiv. <https://www.communitycollegereview.com/>

Exhibit 3-2 Monterey Bay Region College and Universities - Tuition and Student Composition (2015/2016)

Source: (i) US News (ii) Cappex (iii) Peterson (iv) Niche (v) CollegeSimply (vi) Community College Review (vii) Website of the college/university (viii) Phone Calls

- i. <https://www.usnews.com/best-colleges>
- ii. <https://www.cappex.com/colleges/>
- iii. <https://www.petersons.com/college-search/>
- iv. <https://www.niche.com/colleges/>
- v. <http://www.collegesimply.com/colleges/california/>
- vi. <https://www.communitycollegereview.com/>

Exhibit 3-3 Monterey County Population by Age Group (2015/2016)

Sources: (i) United States Census Bureau and (ii) Missouri Central Data Center

- i. <https://www.census.gov/quickfacts/table/PST045216/06053>
- ii. <https://census.missouri.edu/acs/profiles/report.php?period=3&g=05000US06053%7C04000US06%7C01000US>

Exhibit 3-4 Monterey County Population by Age Group in Major Cities (2015/2016)

Source: (i) Towncharts

<http://www.towncharts.com/California/Demographics/Seaside-city-CA-Demographics-data.html>

Exhibit 3-5 Monterey County Population by Ethnicity/Race (2015/2016)

Sources: (i) United States Census Bureau and (ii) Missouri Central Data Center

- i. <https://www.census.gov/quickfacts/table/PST045216/06053>
- <https://census.missouri.edu/acs/profiles/report.php?period=3&g=05000US06053%7C04000US06%7C01000US>

Exhibit 3-6 Monterey County Population by Education Category (2015/2016)

Source: (i) Towncharts

- i. <http://www.towncharts.com/California/Education/Seaside-Monterey-CCD-CA-Education-data.html>

Exhibit 3-7 Most Popular Majors Among Monterey County College Age Students (2015/2016)

Source: (i) Department of Education; Dataset: NCES IPEDS

Exhibit 3-8 Income Distribution in Major Cities in Monterey County (2015/2016)

Source: (i) Labor Market Info (US Census Bureau) (ii) Census Reporter (iii) Areas Vibes (iv) City-Data (v) United States Census Bureau (vi) Statistical Atlas

- i. <http://www.labormarketinfo.ca.gov/file/census2012/montedp2012.pdf>
- ii. <https://censusreporter.org/profiles/16000US0648872-monterey-ca/>

- iii. <http://www.areavibes.com/carmel-by-the-sea-ca/demographics/>
- iv. <http://www.city-data.com/city/Monterey-California.html>
- v. <http://www.census.gov/quickfacts/table/PST045215/06053>
- vi. <http://statisticalatlas.com/county/California/Monterey-County/Household-Income>

Exhibit 3-9 Income vs. Education by Major City in Monterey County (2015/2016)

Source: (i) Employment Development Department (US Census Bureau) (ii) Census Reporter (iii) Areas Vibes (iv) City-Data (v) United States Census Bureau (vi) Statistical Atlas

- i. <http://www.labormarketinfo.ca.gov/file/census2012/montedp2012.pdf>
- ii. <https://censusreporter.org/profiles/16000US0648872-monterey-ca/>
- iii. <http://www.areavibes.com/carmel-by-the-sea-ca/demographics/>
- iv. <http://www.city-data.com/city/Monterey-California.html>
- v. <http://www.census.gov/quickfacts/table/PST045215/06053>
- vi. <http://statisticalatlas.com/county/California/Monterey-County/Household-Income>

Exhibit 3-10 Median Household Income for Monterey County, California and the United States (2013-2015)

Source: (i) Census Bureau; Dataset: ACS 1-year Estimate

Exhibit 3-11 Monterey County Employment by Industry Sector (2008-2012)

Source: (i) Employment Development Department; Labor Market Information

- i. <http://www.labormarketinfo.edd.ca.gov/county/monterey.html>

Exhibit 3-12 Research Centers in Monterey County (2015/2016)

Source: (i) Economic Impact of Marine Science Research (University of California Santa Cruz)

- i. https://www.ucsc.edu/features/marine_sciences/economic-impact.html

2. Physical Capital Asset Inventory

Exhibit 3-13 Monterey Airport Flight Details (2017)

Source: (i) Fly Monterey

- i. <http://www.montereyairport.com/airlines/flight-schedules-status>

Exhibit 3-14 TV Communication Channel/s in the Monterey Bay Region (2017)

Source: (i) Radio Locator (ii) Station Index (iii) No Cable

- i. <http://radio-locator.com/cgi-bin/locate?select=city&city=Monterey&state=CA>
- ii. <http://www.stationindex.com/tv/markets/monterey-salinas>
- iii. <https://nocable.org/availability-report/zip/93944-monterey-ca>

Exhibit 3-15 Industrial Business Parks in the Monterey Bay Region (2017)

Source: (i) PS Business Parks (ii) LoopNet (iii) Phone Calls

- i. <https://www.psbusinessparks.com/locations/>
- ii. http://www.loopnet.com/market/CA/Industrial-Properties_in_Monterey-Bay-Area/

Exhibit 3-16 Real Estate Firms in the City of Monterey (2017)

Source: (i) Google Search (ii) Respective website of each company (iii) Phone Calls

- i. <https://goo.gl/x9Zv63>

3. Financial Capital Asset Inventory

Exhibit 3-17 Basic Details Regarding Banks in Monterey County (2016)

Source: (i) Bank Local (ii) Bank Rate (iii) iBankNet (iv) USBankLocations

- i. <http://banklocal.info/locations/ca/1084-monterey-ca>
- ii. <http://www.bankrate.com/>
- iii. <http://www.ibanknet.com/index.html>

- iv. <http://www.usbanklocations.com/>

Exhibit 3-18 Financial Indicators of Banks in Monterey County (2016)

Source: (i) Bank Local (ii) Bank Rate (iii) iBankNet (iv) USBankLocations

- i. <http://banklocal.info/locations/ca/1084-monterey-ca>
- ii. <http://www.bankrate.com/>
- iii. <http://www.ibanknet.com/index.html>
- iv. <http://www.usbanklocations.com/>

Exhibit 3-19 Comparative Heat Map of Banks in Monterey County (2016)

Source: (i) Bank Local (ii) Bank Rate (iii) iBankNet (iv) USBankLocations

Exhibit 3-20 Information on Philanthropic Organizations in Monterey County (2015)

Source: (i) County of Monterey (ii) Great Nonprofits (iii) GuideStar

- i. <http://www.co.monterey.ca.us/how-do-i/find/non-profit-organizations>
- ii. <https://greatnonprofits.org/city/monterey/CA>
- iii. <https://www.guidestar.org/Home.aspx>

Exhibit 3-21 Financial Information on Philanthropic Organizations in Monterey County (2015)

Source: (i) County of Monterey (ii) Great Nonprofits (iii) GuideStar

- i. <http://www.co.monterey.ca.us/how-do-i/find/non-profit-organizations>
- ii. <https://greatnonprofits.org/city/monterey/CA>
- iii. <https://www.guidestar.org/Home.aspx>

Exhibit 3-22 Salient Data on Business Organizations in Monterey County (2016)

Source: (i) City of Monterey (ii) Manta (iii) Buzzfile (iv) LinkedIn (v) Phone Calls

- i. <http://www.co.monterey.ca.us/government/departments-a-h/economic-development/location-and-expansion/small-business-assistance#ColumnUserControl2>
- ii. <http://www.manta.com/>
- iii. <http://www.buzzfile.com/>
- iv. <https://www.linkedin.com>

4. Social, Organizational and Cultural Capital Asset Inventory

Exhibit 3-23 Sample of Communities and Events in Monterey County (2016)

Source: (i) See Monterey

- i. <https://www.seemonterey.com/events/community/>

Exhibit 3-24 Types of Occupations and Wages in Monterey County (represented by Salinas) (2016)

Source: (i) Bureau of Labor Statistics

- i. https://www.bls.gov/oes/2015/may/oes_41500.htm#11-0000

Exhibit 3-25 Pending Legislation at the State and County Level Pertaining to Monterey County (2016)

Source: (i) California Legislative Information

- i. <https://leginfo.ca.gov/faces/billSearchClient.xhtml>

Exhibit 3-26 Recent Legislation Passed at State & County Level Monterey County (2015-2016)

Source: (i) California Legislative Information

- i. <https://leginfo.ca.gov/faces/billSearchClient.xhtml>

Exhibit 3-27 Property Tax Comparisons (2016)

Source: Census Bureau; Dataset: ACS 1-year Estimate

Exhibit 3-28 Property Tax Comparisons for California Counties (2016)

Source: (i) Tax-Rates

- i. <http://www.tax-rates.org/california/property-tax>

Exhibit 3-29 Median Home Value and Median Property Tax (2017)

Source: (i) Smart Asset

- i. <https://smartasset.com/taxes/california-property-tax-calculator>

Exhibit 3-20 State Income Tax Rates by State in the United States (2017)

Source: (i) Money-Zine (ii) Tax Foundation

- i. <http://www.money-zine.com/financial-planning/tax-shelter/state-income-tax-rates/>
- ii. <https://taxfoundation.org/state-individual-income-tax-rates-brackets-2017/>

Exhibit 3-31 Quality of Life Benchmark for Monterey (2013)

Source: (i) The National Citizen Survey, City of Monterey

- i. <http://monterey.org/Portals/0/Reports/CommunitySurvey/CoMSurveyBenchmarkReportFINAL2013.pdf?ver=2016-05-16-150333-983×tamp=1484524217304>

Exhibit 3-32 Cost of Living Comparison (2015/2016)

Source: (i) Area Vibes

- i. <http://www.areavibes.com/ca/>

Exhibit 3-33 Breakdown of Cost of Living Index (2013-2015)

Source: (i) Area Vibes

- ii. <http://www.areavibes.com/ca/>

Exhibit 3-34 Poverty Levels in Monterey County (2013-2015)

Source: (i) Census Bureau; Dataset: ACS 1-year Estimate

Exhibit 3-35 Monterey County Poverty Level Comparison Between Genders (2013-2015)

Source: (i) Census Bureau; Dataset: ACS 1-year Estimate

Exhibit 3-36 Healthcare Costs and Substance Abuse Metrics in Monterey and Nearby Counties (2015-2016)

Source: (i) County Health Rankings and Roadmaps

- i. <http://www.countyhealthrankings.org/app/california/2017/rankings/monterey/county/outcomes/overall/snaphot>
- ii. <http://www.countyhealthrankings.org/app/california/2017/downloads>

Exhibit 3-37 Healthcare and Substance Abuse Indicators in Monterey and Nearby Counties (2015-2016)

Source: (i) County Health Rankings and Roadmaps

- i. <http://www.countyhealthrankings.org/app/california/2017/rankings/monterey/county/outcomes/overall/snaphot>
- ii. <http://www.countyhealthrankings.org/app/california/2017/downloads>

Exhibit 3-38 Clinician to Patient Ratio in Monterey and Nearby Counties (2016)

Source: (i) County Health Rankings and Roadmaps

- i. <http://www.countyhealthrankings.org/app/california/2017/rankings/monterey/county/outcomes/overall/snaphot>
- ii. <http://www.countyhealthrankings.org/app/california/2017/downloads>

5. Natural Capital Asset Inventory

Exhibit 3-39 Parks, Recreational Areas, and Beaches in the Monterey Bay Region (2017)

Sources: (i) City of Monterey (ii) See Monterey

- i. <http://monterey.org/Services/Parks-and-Beaches>

- ii. <https://www.seemonterey.com/things-to-do/beaches/>

Exhibit 3-40 Wildlife Resources in the Monterey Bay Region (2017)

Sources: (i) California Department of Fish and Wildlife (ii) County of Monterey (iii) Invasive Species Council of California (iv) U.S Fish and Wildlife Service

- i. <https://nrm.dfg.ca.gov/FileHandler.ashx?DocumentID=84012&inline>
- ii. http://www.co.monterey.ca.us/planning/plan_info/PDFs/AppendixB_USFWMontereyCo.pdf
- iii. <http://www.iscc.ca.gov/docs/californiainvasivespecieslist.pdf>
- iv. https://www.fws.gov/refuge/Salinas_River/mammal_list.html

Exhibit 3-41 Endangered Species in the Monterey Bay Region (2017)

Sources: (i) California Department of Fish and Wildlife (ii) County of Monterey (iii) Invasive Species Council of California (iv) U.S Fish and Wildlife Service

- i. <https://nrm.dfg.ca.gov/FileHandler.ashx?DocumentID=84012&inline>
- ii. http://www.co.monterey.ca.us/planning/plan_info/PDFs/AppendixB_USFWMontereyCo.pdf
- iii. <http://www.iscc.ca.gov/docs/californiainvasivespecieslist.pdf>
- iv. https://www.fws.gov/refuge/Salinas_River/mammal_list.html