THE NEW KIA Picanto

Movement that inspires



Movement that inspires



Agenda

- 1. The Heritage
- 2. The Environment
- 3. The Customer
- 4. The Product Strategy









Picanto: a story of success for Kia in Europe



2004 1st Generation

The beginning



2010

The 2nd Generation consolidation



2017

The 3rd Generation establishment



The Heritage

Picanto: a story of success for Kia in Europe



20041st Generation

The **beginning**



20102nd Generation

The **consolidation**



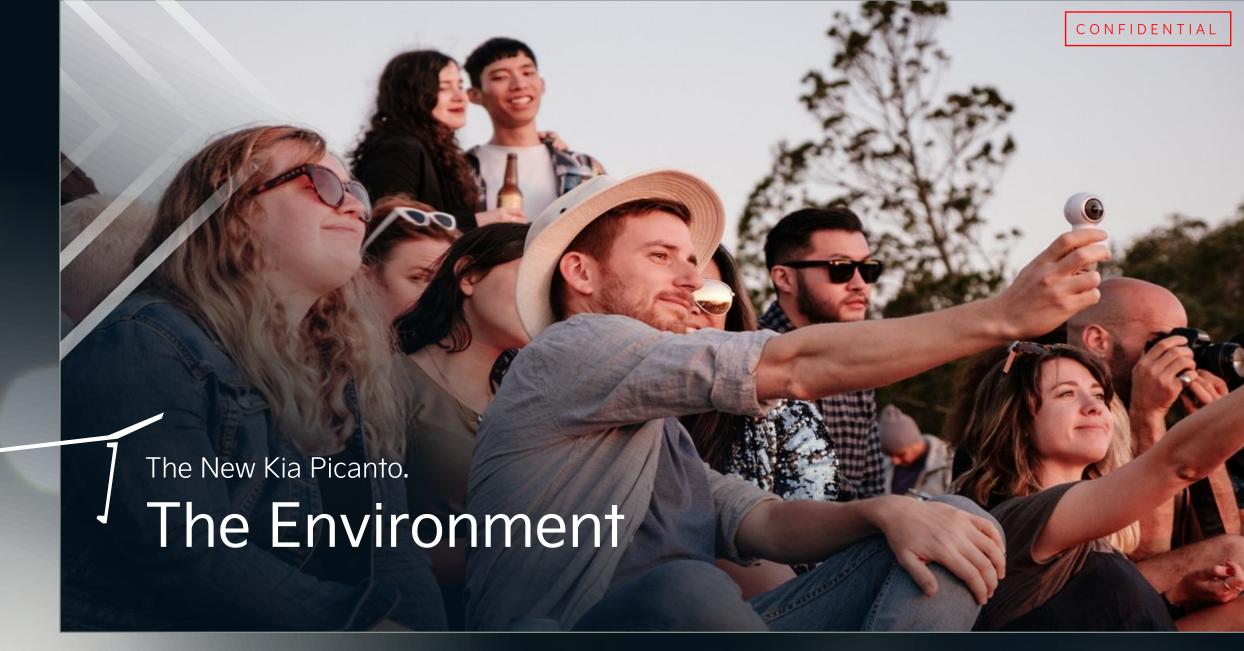
20173rd Generation

The **establishment**



After more than 1,000,000 units sold in Europe, we are ready for a **new chapter...**

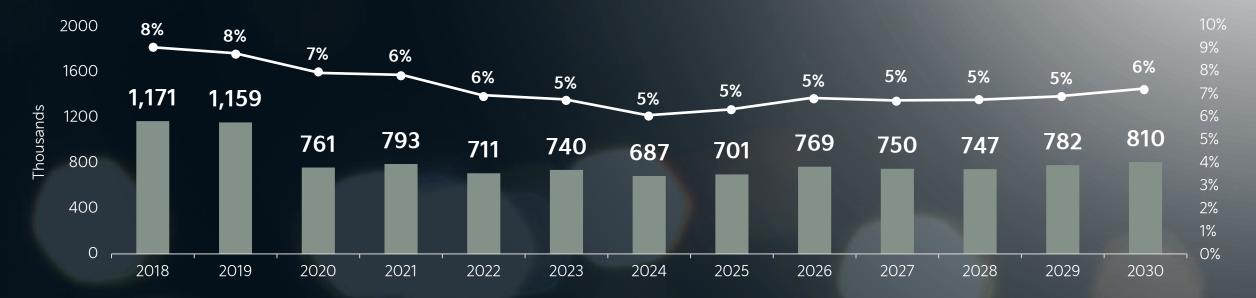




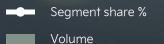


Still a significant segment The A-Segment in Europe

Historical & forecast trend



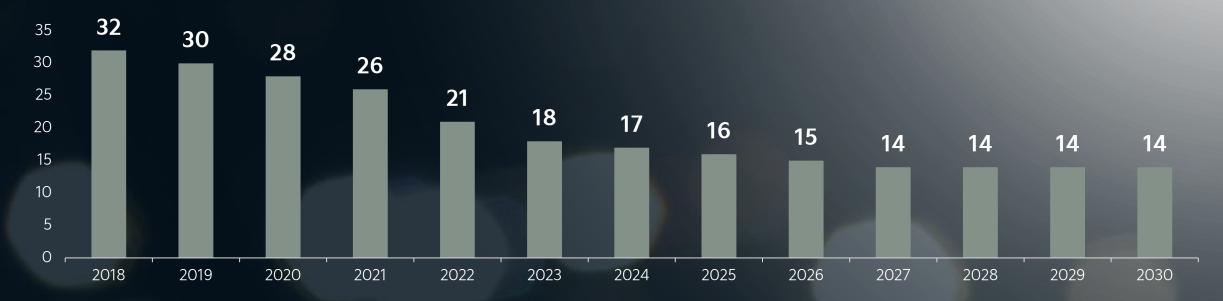
Despite the continuous decline, A-Segment is expected to stabilize ▶ 700k units per year and 5% market share





An opportunity ahead of us The A-Segment in Europe

Number of competitors



Number of competitors is decreasing over the years

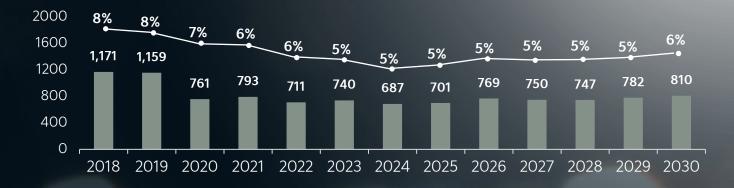
▶ Good opportunity to increase market share in the A-Segment



The A-Segment in Europe

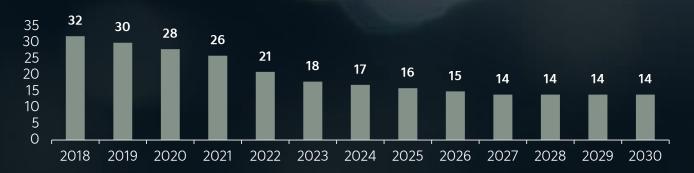
The segment is declining

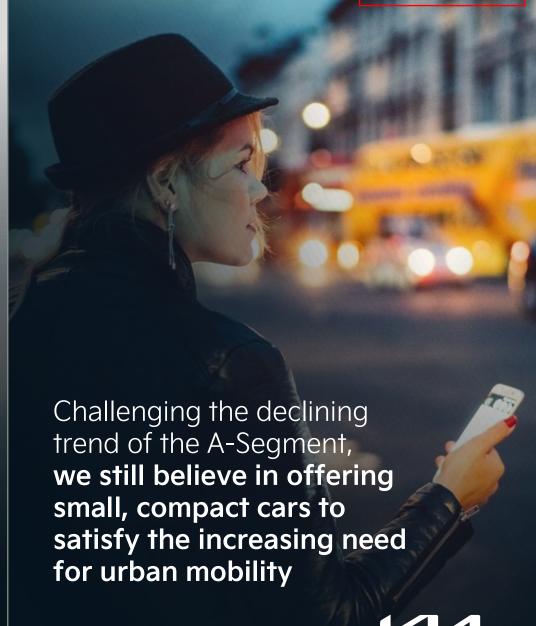
Despite the continuous decline, A-segment is still significant



The number of competitors is decreasing

An opportunity ahead of us to become leader in the segment





Customer Journey | A-Segment

Major Likes

24% Maneuverability

16% **Equipment Level**

16% **Fuel Consumption**

Purchase Reasons

34% **Engine Design**

22% **Exterior styling** 21% Price



Major Dislikes

12% **Equipment Level**

5% Size of trunk

5% Position of **Features**

Rejection Reasons

NO PURCHASE

29% Price

23% **Delivery Period**

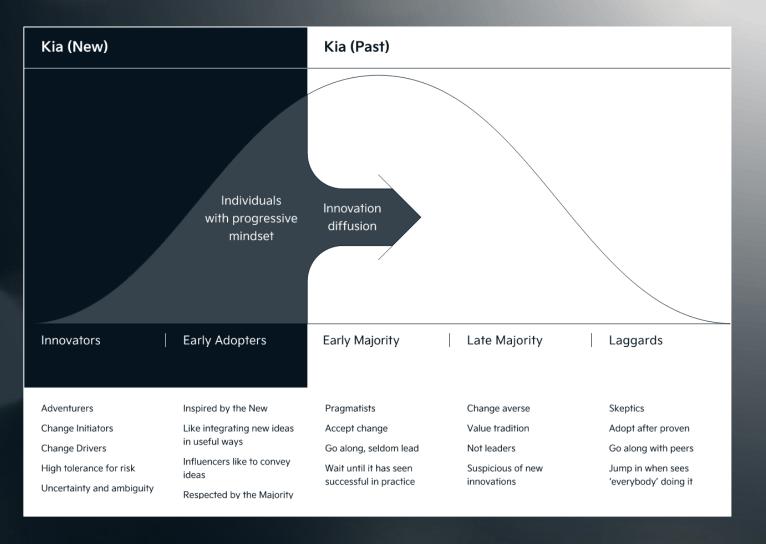
12% **Fuel Tank**



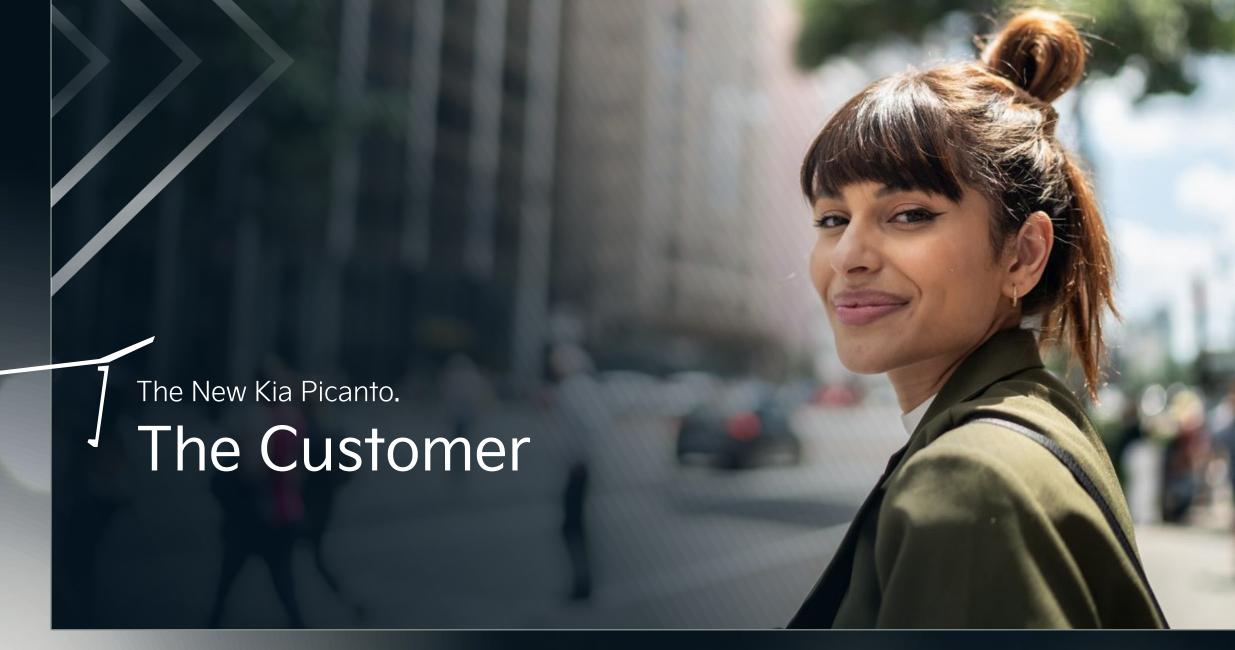
Who are our new target customers?

With the new brand we are shifting our target from Majority to Modern Individuals.

Modern Individuals, who are our one and only target audience and driving our positioning.









Who are our new target customers?

Key Characteristics

With the new brand we are **shifting our target from Majority to Modern Individuals.**

Modern Individuals, who are our one and only target audience and driving our positioning.

Consumers with **Progressive Mindset**

Being always

On The Move

and constantly progressing

Curious Minds and Hungry Hearts who like to Convey and Integrate New Ideas into their lives Seeking New
Technology &
Innovation to simplify
and increase convenience

Willing to try things **for the first time,** Motivating & Encouraging Others to follow

Valuing brands who are creating the space for the **Individual Voice and Stories**



Who are our new target customers?

With the new brand we are **shifting our target from Majority to Modern Individuals.**

Modern Individuals, who are our one and only target audience and driving our positioning.

What do they care about?

Innovative technology and design, premium aesthetic and room for personalization







What do they care about?

Innovative Technology and Design, premium aesthetic and room for personalization



Innovative Technology and Design





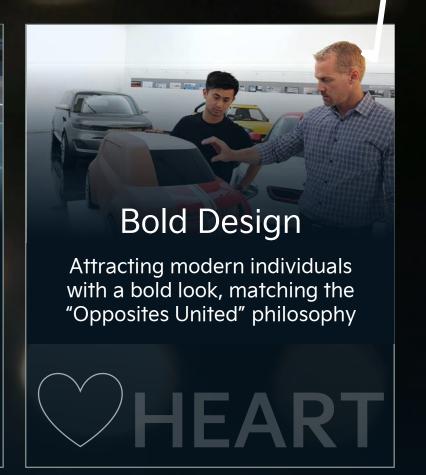
Product Strategy Pillars



Acting like a device: Technology connecting with digital lives.







The Kia Picanto satisfies all desires





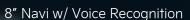
Connected Experience

Acting like a device: Technology connecting with digital lives.











4.2" Digital Cluster



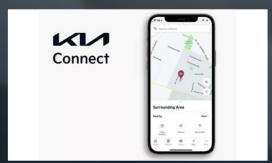
Front & Rear Type-C USB w/ Fast Charging



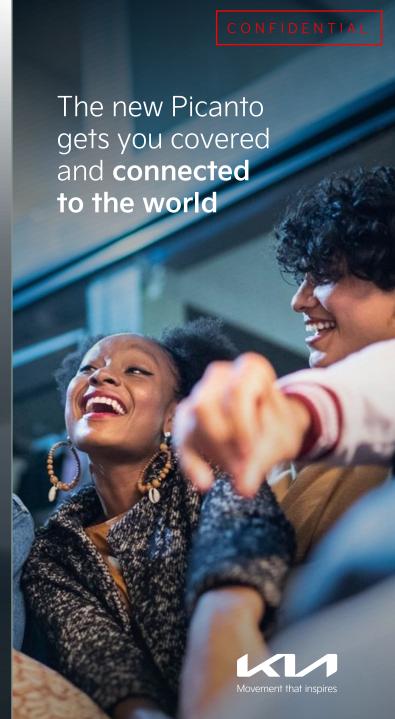
Apple CarPlay & Android Auto



Wireless Charger



Kia Connect





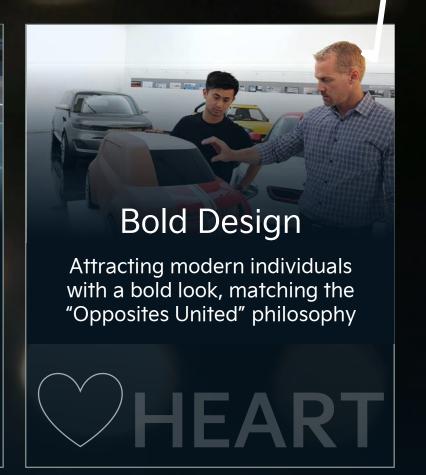
Product Strategy Pillars



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Effortless Drive

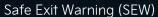
Being the most suitable companion without compromising on fun and comfortable driving.





ADAS Features







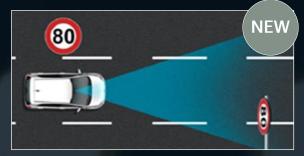
Lane Following Assist (LFA)



Forward Collision Avoidance Assist (FCA) - Car/Pedestrian/Cyclist with Junction Turning



Blind-Spot Collision-Avoidance Assist (BCA)



Intelligent Speed Limit Assist (ISLA)



High Beam Assist (HBA)



Rear View Monitor (RVM)

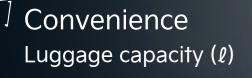


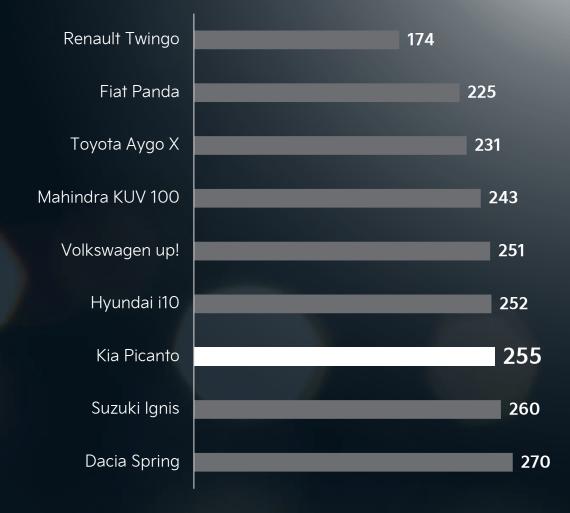
Driver Attention Warning Plus (DAW+)

The new Picanto features an **impressive set of active safety features** for the segment, for **maximum safety** for you, your friends and family

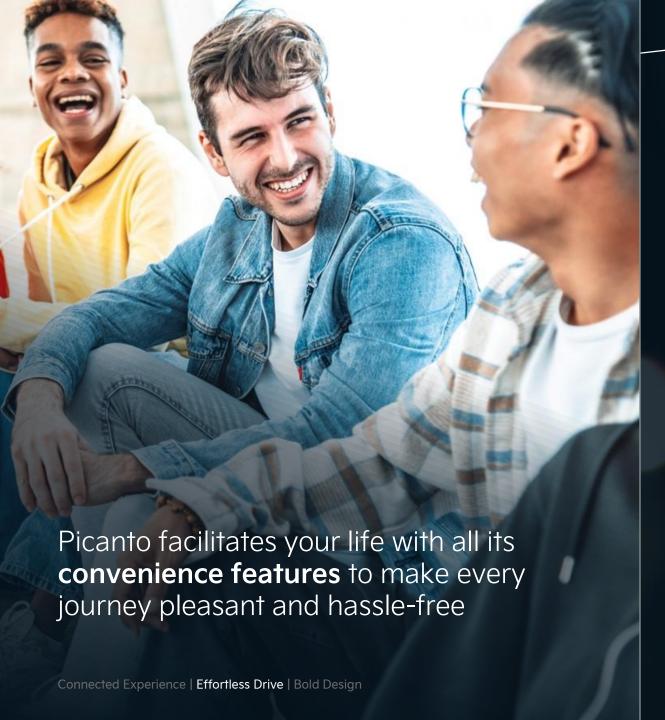


Rear Cross-Traffic Collision-Avoidance Assist (RCCA)









Powertrain Line-Up



1.0 MPI

MT/AMT

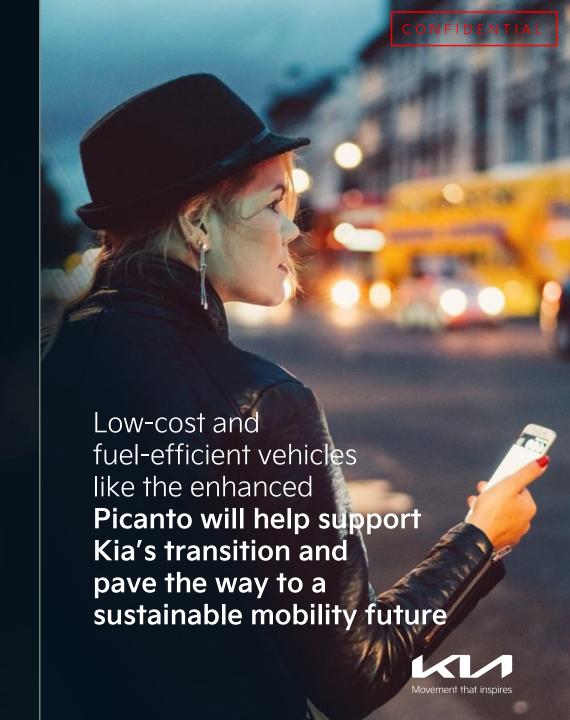


1.2 MPI

MT/AMT

Estimated percentage of annual mileage





The AMT | Five-gear Automated Manual Transmission



Better fuel efficiency.

Reduced fuel consumption thanks to electronically optimized shift points and high mechanical efficiency



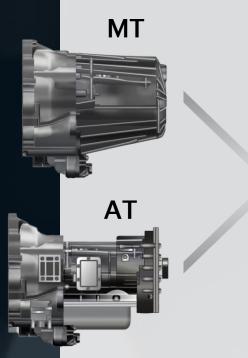
More convenience and comfort.

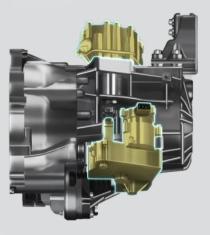
Clutch and shift actions are done automatically



Drive it how you like it.

Manual shift mode lets you pick your individual driving style - without having to work a clutch





AMT

The AMT combines the best of the two worlds (MT/AT), by combining better fuel efficiency and increased comfort (no need to manually shift)





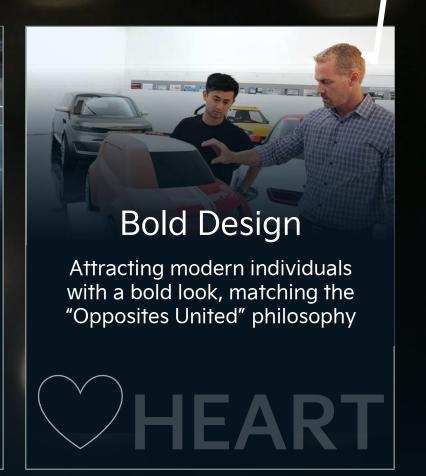
Product Strategy Pillars



Acting like a device: Technology connecting with digital lives.







The Kia Picanto satisfies all desires





Bold Design

Attracting modern individuals with a bold look, matching the "Opposites United" philosophy





Design Philosophy

Strong exterior and interior refresh to match the "Opposites United" philosophy, which takes inspiration from the contrasts found in nature and humanity.



Design Philosophy

Power to Progress

Bold for Nature

Technology for Life

Tension for Serenity

Joy for Reason

"Opposites United"

We are using the concepts of disruption and contrast to create characterful designs.

Design Philosophy

Opposites United

Bold for Nature

Power to Progress

Joy for Reason

Technology for Life

Tension for Serenity

Modern Dynamic for Modern Individuals with more advanced character and value

Also with the new Kia Picanto, we want to inspire the way people think, move and live through technology for humanity







Exterior Design Baseline | Front



New headlamps

Standard: Bulb | Optional: LED



Exterior Design
Baseline | Front



New grille

Exterior Design Baseline | Front



New front bumper



Exterior Design Baseline | Front



New bonnet





14" Steel





New 14" Alloy





15" Alloy





New 16" Alloy



Exterior Design Baseline | Rear



New rear lamps

Standard: Bulb | **Optional:** LED with partial horizontal light-guide



Exterior Design Baseline | Rear



New bumper



Exterior Design Baseline | Rear



Moved to lower part of tailgate









Exterior Design GT-line | Front



Front LED light-signature

Only available with LED headlamps



Exterior Design GT-line | Front







Exterior Design GT-line | Side



GT-line dedicated

New 16" Alloy



Exterior Design GT-line | Rear



New rear lamps

Standard: Bulb | **Optional:** LED with partial horizontal light-guide



Exterior Design
GT-Line | Rear

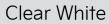
New bumper with sporty low diffuser





Color Plan







Aurora Black Pearl



Sparkling Silver



Astro Gray



Milky Beige



Signal Red



Smoke Blue



Sporty Blue



Adventurous Green

Wheel Plan

14" Steel

14" Alloy (Dark grey)



Painted Matt-gray

15" Alloy



D-Cut Glossy-black

16" Alloy (Dark grey)



D-Cut Glossy-black

16" Alloy

(Dedicated for GT Line)



D-Cut Glossy-black



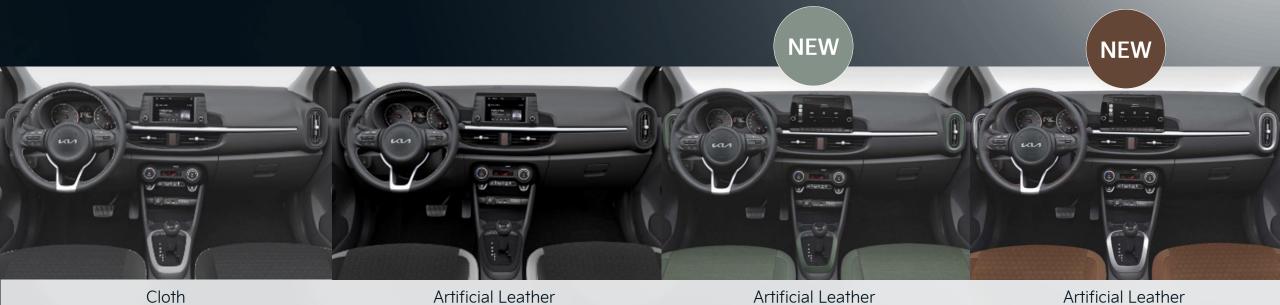


¹ Interior Design





Interior Plan



Adventurous Green Pack

Glossy Black Pack



Rich Brown Pack

Interior Plan



Cloth



Artificial Leather Glossy Black Pack



Introducing two new color packs inspired by nature



THE NEW KIA Picanto

