



## QIAGEN Deep Dive

### Five pillars of growth

## Deep dive into our five pillars of growth

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# Forward looking and intended use statements

**Safe Harbor Statement:** This presentation contains both historical and forward-looking statements. All statements other than statements of historical fact are, or may be, deemed to be forward looking statements within the meaning of Section 27A of the U.S. Securities Act of 1933, as amended, and Section 21E of the U.S. Securities Exchange Act of 1934, as amended. To the extent that any of the statements contained herein relating to QIAGEN's products, launches, regulatory submissions, collaborations, markets, strategy, taxes or operating results, including without limitation its expected net sales, net sales of particular products (including anticipated sales of the portfolio of products used in the response to the COVID-19 pandemic, its QFT-Plus test for latent TB, its portfolio of next generation sequencing solutions as well as NeuMoDx, QIAcuity and QIAstat-Dx), net sales in particular geographies, adjusted net sales, adjusted diluted earnings per share results, product launches (including anticipated launches of next generation sequencing solutions, the QIAstat-Dx syndromic testing platform, a gastrointestinal panel in the U.S., and a CE-IVD marked panel for meningitis), placements of QIASymphony modular PCR instruments, improvements in operating and financial leverage, currency movements against the U.S. dollar, plans for investment in our portfolio and share repurchase commitments, our ability to grow adjusted earnings per share at a greater rate than sales, our ability to improve operating efficiencies and maintain disciplined capital allocation, are forward-looking, such statements are based on current expectations and assumptions that involve a number of uncertainties and risks. Such uncertainties and risks include, but are not limited to, risks associated with management of growth and international operations (including the effects of currency fluctuations, regulatory processes and dependence on logistics); variability of operating results and allocations between customer classes; the commercial development of markets for our products to customers in academia, pharma, applied testing and molecular diagnostics; changing relationships with customers, suppliers and strategic partners; competition; rapid or unexpected changes in technologies; fluctuations in demand for QIAGEN's products (including fluctuations due to general economic conditions, the level and timing of customers' funding, budgets and other factors); our ability to obtain regulatory approval of our products; difficulties in successfully adapting QIAGEN's products to integrated solutions and producing such products; the ability of QIAGEN to identify and develop new products and to differentiate and protect our products from competitors' products; market acceptance of QIAGEN's new products and the integration of acquired technologies and businesses; actions of

governments, global or regional economic developments, weather or transportation delays, natural disasters, political or public health crises, or other force majeure events; and the other factors discussed under the heading "Risk Factors" contained in Item 3 of our most recent Annual Report on Form 20-F. For further information, please refer to the discussions in reports that QIAGEN has filed with, or furnished to, the U.S. Securities and Exchange Commission (SEC).

**Regulation G:** QIAGEN reports adjusted results, as well as results on a constant exchange rate (CER) basis, and other non-U.S. GAAP figures (generally accepted accounting principles), to provide additional insight on performance. In this presentation, adjusted results include adjusted net sales, adjusted gross income, adjusted net income, adjusted gross profit, adjusted operating expenses, adjusted operating income, adjusted operating margin, adjusted net income before taxes, adjusted income tax, adjusted tax rate, adjusted EBITDA, adjusted EPS, adjusted diluted EPS and free cash flow. Adjusted results are non-GAAP financial measures QIAGEN believes should be considered in addition to reported results prepared in accordance with GAAP, but should not be considered as a substitute. QIAGEN believes certain items should be excluded from adjusted results when they are outside of its ongoing core operations, vary significantly from period to period, or affect the comparability of results with its competitors and its own prior periods. Please see the Appendix provided in this presentation "Reconciliation of Non-GAAP to GAAP Measures" for reconciliations of historical non-GAAP measures to comparable GAAP measures and the definitions of terms used in the presentation. QIAGEN does not reconcile forward-looking non-GAAP financial measures to the corresponding GAAP measures due to the high variability and difficulty in making accurate forecasts and projections that are impacted by future decisions and actions. Accordingly, reconciliations of these forward-looking non-GAAP financial measures to the corresponding GAAP measures are not available without unreasonable effort. However, the actual amounts of these excluded items will have a significant impact on QIAGEN's GAAP results.

## Unwavering focus on five pillars of growth



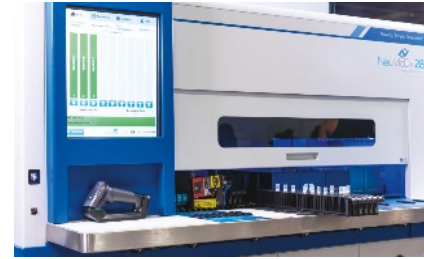
Sample technologies



QIAcuity



QIAstat-Dx



NeuMoDx



QuantiFERON

# Sample technologies: Expanding leadership in first step for any lab process

## About Sample technologies

- Leader in sample preparation
  - Consumable kits and instruments
  - First step in any molecular lab process
- Full portfolio: Collection, stabilization, storage, purification and quality control
  - Any biology
  - Any sample format
  - Any analyte (DNA, RNA, Proteins)



## How we win

Proven quality: Most trusted brand in sample preparation

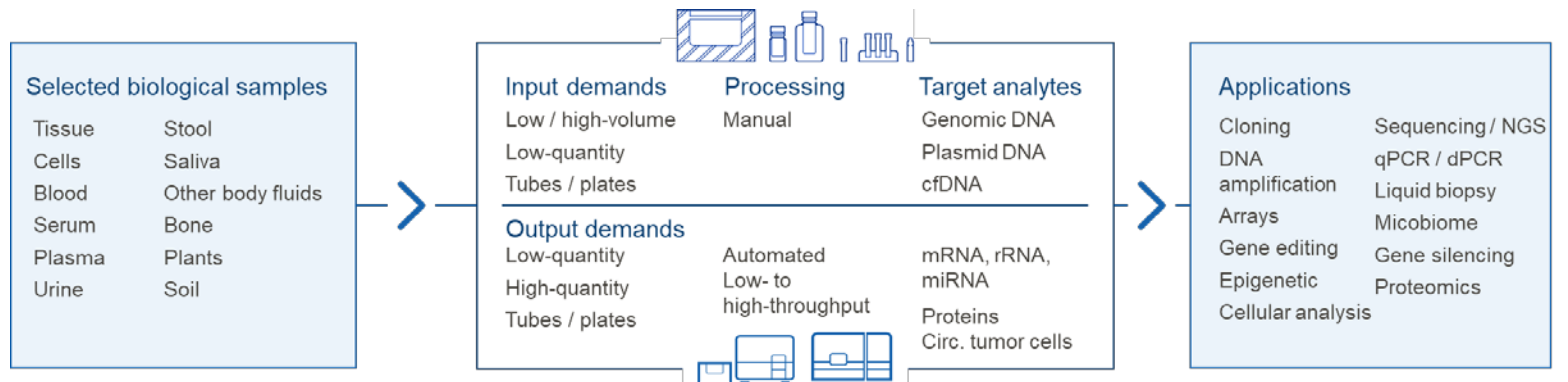
- >200,000 publication references to date
- >500 consumables kits SKUs

Innovation: At the cutting edge of research

- Solutions for cutting-edge research and difficult sample types
  - E.g. Gold standard liquid biopsy and microbiome kits

>\$1 billion  
sample  
preparation  
market  
~3-5% CAGR

## Addressing complete spectrum of biological samples



# Sample technologies: COVID-19 dramatically accelerating instrument and kit sales

## Instrument portfolio and placements vs. 2019

### QIASymphony



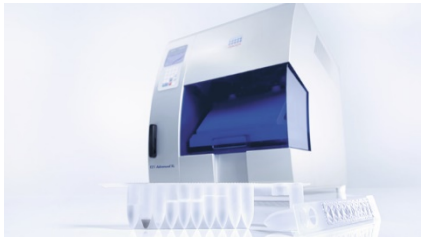
2020 placement goal: >400  
(>50% vs. 2019 placements)

### QIAcube



2020 placement goal: >1,000  
(>60% vs. 2019 placements)

### EZ1



2020 placement goal: >400  
(>60% vs. 2019 placements)

### QIAcube HT



2020 placement goal: >360  
(>110% vs. 2019 placements)

## 2021 and beyond ambitions – why it matters

- 2021 sales: >\$750 m vs. ~\$770-780 m in 2020
  - Improving demand trends for non-COVID-19 product groups
  - Ongoing demand for COVID-19 product groups – but below 2020 levels on a full-year basis
    - Includes ~\$60 m decrease in manual RNA extraction sales
- New product developments
  - Kits in high-innovation areas: Liquid biopsy and microbiome
  - Instrument upgrades
  - Review new applications for QIAprep&amp;
- Post-COVID dynamics: Low- to mid-single-digit CER growth

**>2,000 new sample prep instruments placed during 2020**

# QIAcuity: Transformational digital PCR portfolio

## About QIAcuity

- New series of digital PCR instruments
  - First placements in October 2020
- Complete portfolio for research use
  - Three different instrument versions
  - Patented Nanoplates and enzymes
  - Access to millions of GeneGlobe assays
- Plans for CE-IVD version in 2023

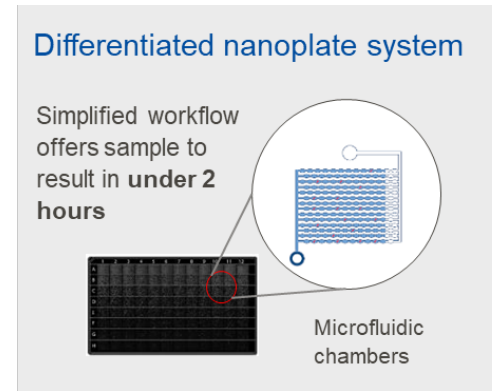


## How we win

### Easy-to-use system with benefits vs. competition

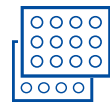
- Easier: Fully automated workflow
- Faster: Over twice as fast in terms of time per run
- More versatile: Higher multiplexing capability
- Scalable: Greater throughput flexibility

~\$300 million digital PCR market  
~20% CAGR



### Scalability

1-, 4- and 8-plate instrument configurations



### Throughput

Can process 96 to 1,248 samples per work day



### Multiplexing

2-plex and 5-plex detection capabilities



### Time to result

From sample to first results in under two hours

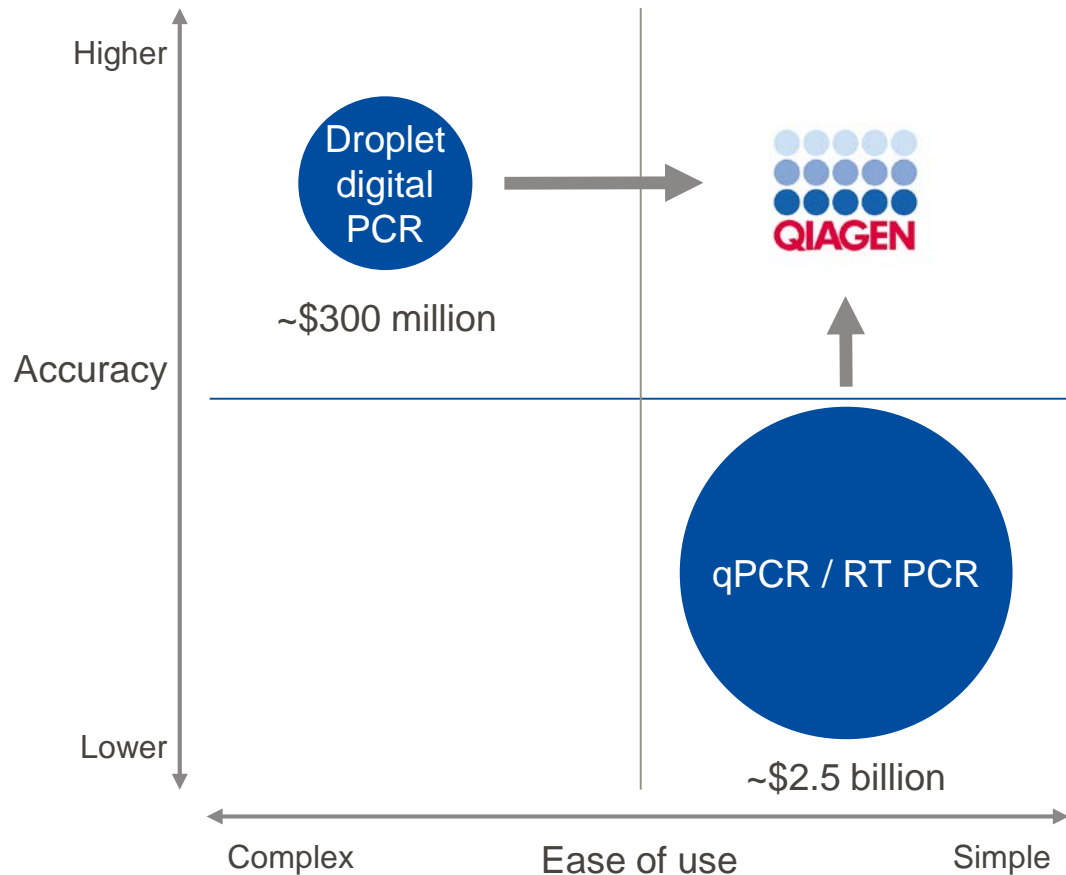


### Sensitivity

Fixed partition size and volume

# QIAcuity: Disruptive nanoplate-based digital PCR system

## Longer-term ambition to convert various PCR markets



## 2021 and beyond ambitions – why it matters

- 2021 sales: >\$45 m vs. ~\$10 million in 2020
  - Gain leadership in digital PCR instrument placements
  - Drive rapid expansion in research areas
- Launch COVID-19 research assay in early 2021
- 2023 CE-IVD submission in development
- Post-COVID dynamics: Sustainable double-digit CER growth

**>150 QIAcuity**  
instrument placements goal  
for end-2020

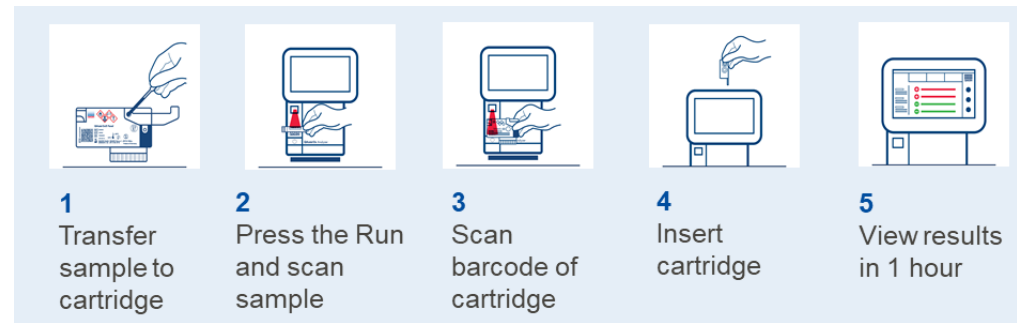
# QIAstat-Dx: Building momentum in a growing syndromic testing market with differentiation

## About QIAstat-Dx

- Multiplex syndromic testing
- Modular and scalable systems
- Rapid results in ~1 hour
- Analyze >20 pathogens from a sample

## How we win

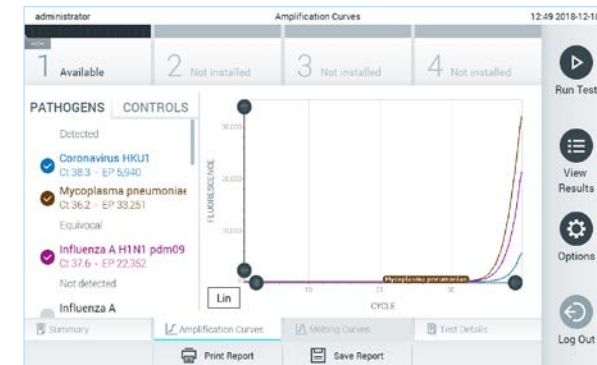
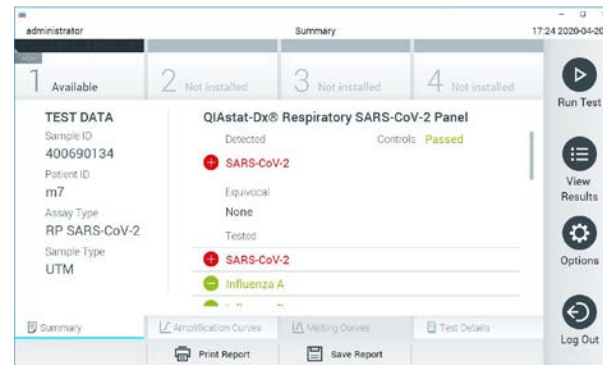
Unrivald ease-of-use – no sample preparation required



~\$1.2 billion syndromic testing market  
>15% CAGR



More than a “yes / no” answer – access expanded clinical insights





# QIAstat-Dx: Accelerated commercialization setting-up post-pandemic growth opportunities

## Menu expansion plans

✓ Completed

Submissions planned and completed	CE-IVD	U.S.
Gastrointestinal	✓	
Respiratory	✓	✓
Respiratory SARS CoV-2 (CE-IVD, EUA)	✓	✓
Respiratory SARS CoV-2 (IVDR, 510k)	2021	2021
Gastrointestinal 2	2021	2021
Meningitis	2021	2021
Blood Culture Identification (BCID)	2022	2022
Complicated urinary tract infection (cUTI)	2022	2022
Pneumonia	2023	2023



## 2021 and beyond ambitions – why it matters

- 2021 sales: >\$120 million vs. ~\$50 million in 2020
- Create broader test menu with 2021 submission plans
- Double cartridge production output in H1 2021 from end-2020 level
- Develop QIAstat-Dx Tower high-throughput version
- Post-COVID dynamics: Sustainable double-digit CER growth

**~2,000 QIAstat-Dx**  
cumulative placements goal  
for end-2020

# NeuMoDx: Bringing simplicity of clinical chemistry to integrated PCR testing

## About NeuMoDx

- New generation of integrated PCR platforms
  - Two scalable versions: 96 and 288
  - Fully acquired in September 2020
- Broad CE-IVD menu
- Investing into U.S. menu expansion



## How we win

- Easier: Three-step workflow process
- Faster: First results in ~1 hour
- More versatile: Capability to run Laboratory Developed Tests
- Convenient: Room temperature stable reagents



High throughput



Ultra-fast results



Regulated and LDTs in parallel



True random access



Cost efficiency

~\$3 billion  
infectious  
disease PCR  
testing market  
~7-9% CAGR

## NeuMoDx technology benefits



- Microfluidic cartridges with no moving parts
- Containment of all waste
- Requires fewer plastic disposables

# NeuMoDx: Robust start on installed base build-out and accelerated menu expansion

## Menu expansion plans

✓ Completed

Submissions planned and completed		CE-IVD	U.S.
Blood borne viruses	HBV	✓	2022
	HCV	✓	2022
	HIV	✓	2022
Transplant	CMV	✓	2022
	EBV	✓	2022
	BKV	✓	
	HSV 1/2	2021	
	Adenovirus	2021	
	VZV	2021	
	HHV6	2021	
Woman's health	CT/NG	✓	✓
	GBS	✓	✓
	TV/MG	✓	2022
	HPV	✓	
Respiratory diseases	GAS	✓	2022
	Flu A/B/RSV	✓	
	SARS-CoV-2	✓	✓(EUA)
	SARS-CoV-2 + Flu A /B +RSV	✓	✓(EUA)
	SARS-CoV-2 + Flu A /B +RSV (510k)		2021

## 2021 and beyond ambitions – why it matters

- 2021 sales: >\$140 m vs. ~\$50 million in 2020
  - Implement aggressive menu expansion plans
  - Strengthen portfolio with “ILI” influenza-like illness testing with 4-plex assay (Flu A and B / COVID-19 / RSV)
  - Drive greater utilization for non-COVID tests
- Post-COVID dynamics: Sustainable double-digit CER growth

**>130 NeuMoDx**  
cumulative placements goal  
for end-2020

# QuantiFERON: Leading standard for latent TB testing with ample market opportunities

## About QuantiFERON

- Proprietary technology to detect latent diseases (dormant in cells)
- QuantiFERON-TB Gold Plus (QFT-Plus) the leading blood-based TB test
  - Leading standard for blood-based tests
  - QIAreach QFT-TB launch in 2021 for low-resource, high burden countries



IGRA – Interferon gamma release assay

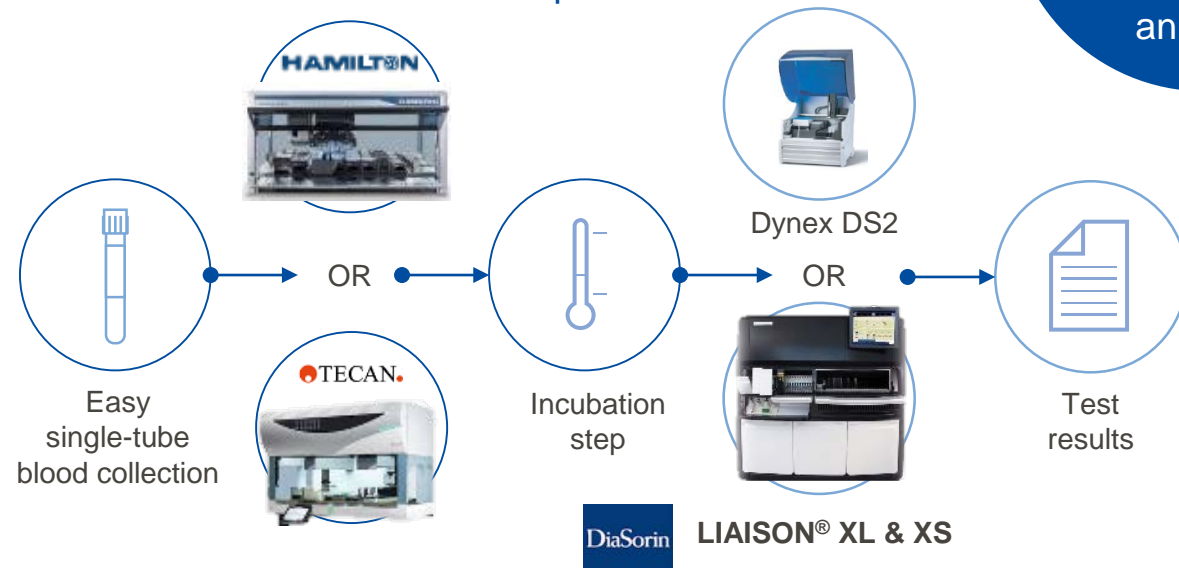
## How we win

Prepared for competition with automation partners and low-resource version

- Accelerating IGRA adoption with offering to broader markets
  - QFT-Plus: Test for mid- to high-throughput labs with partners
  - QIAreach QFT-TB: Test for low-resource, high burden countries

**>\$1 billion**  
latent TB market  
conversion  
opportunity  
  
**>70 million tests**  
annually

## QuantiFERON-TB Gold Plus automation options

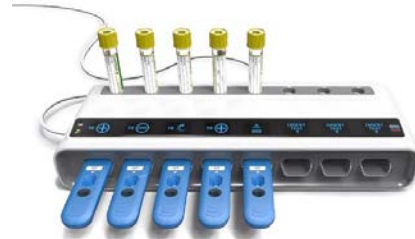


# QuantiFERON: TB sales returning to growth in 2021, launching new TB and Lyme tests

## Portfolio expansion

### QIAreach QFT-TB (formerly QFT-Access)

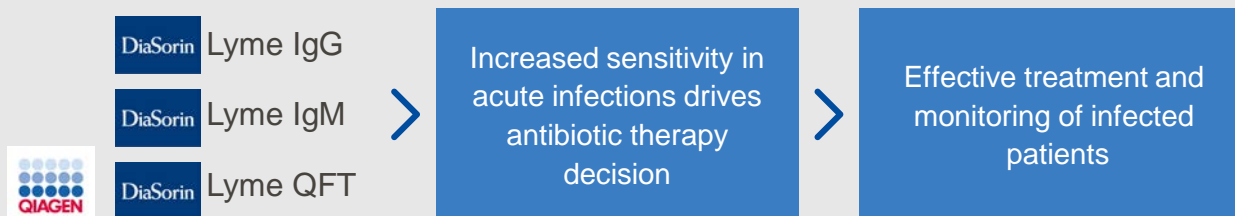
- Overcoming need for labs in low-resource regions
- CE-IVD launch planned for early 2021
- Same eHub for COVID-19 tests
- Partnership with Ellume



### QFT-Lyme

- Targeting \$400-600 million market with partner DiaSorin
- CE-IVD launch planned for H1 2021
- QIAGEN to produce kits, DiaSorin to commercialize

### Combination of tests offers new early detection capabilities



## 2021 and beyond ambitions – why it matters

- 2021 sales: >\$230 m vs. ~\$180-190 m in 2020
- Prepared for new competition expected in 2021
  - Clinical profile backed by guidelines
  - Benefits of automation workflow partnerships
- Address needs for renewed TB control after pandemic
- Launch new TB and Lyme tests
- Post-COVID dynamics: Sustainable double-digit CER growth

**>65 million patients**  
tested to date with QuantiFERON-TB  
since launch