

## Browse the Book

This chapter summarizes the configuration in General Ledger Accounting that needs to be performed in preparation for migration to SAP S/4HANA Finance. This chapter also explains the architecture, configuration, transactions, functionality, and business process changes in General Ledger Accounting with the introduction of SAP S/4HANA, including

-  **"Preparation and Migration for SAP General Ledger"**
-  **Contents**
-  **Index**
-  **The Author**

Anup Maheshwari

### **Implementing SAP S/4HANA Finance: System Conversion Guide**

632 Pages, 2020, \$89.95  
ISBN 978-1-4932-1953-7

 [www.sap-press.com/5058](http://www.sap-press.com/5058)

## Chapter 5

# Preparation and Migration for SAP General Ledger

*This chapter highlights the Customizing for the SAP General Ledger (G/L) and currencies, the integration of postings from controlling (CO), and the creation of ledger groups required for the migration to SAP S/4HANA Finance. It also discusses the configuration and sequence of steps required to migrate General Ledger Accounting in SAP S/4HANA.*

Following are some of the key Customizing steps that you need to perform for migration to the new G/L as part of the overall SAP S/4HANA migration:

- Checking and adopting fiscal year variants
- Defining the currency settings
- Migrating G/L Customizing settings
- Defining settings for the journal entry ledger and currency
- Reviewing the assignment of ledger and company code to accounting principles
- Defining the ledger for the CO version
- Defining document types for postings in CO
- Defining document type mapping for CO business transactions
- Checking and defining default values for postings in CO
- Defining offsetting account determination
- Defining the source ledger for migration of balances
- Defining settings for substitution for cost of sales accounting
- Defining settings of the controlling area
- Executing a consistency check of G/L settings
- Activating the required business functions

This configuration is completed under **SAP Customizing Implementation Guide • Conversion of Accounting to SAP S/4HANA • Preparations and Migration of Customizing • Preparations and Migration of Customizing for General Ledger**, as shown in Figure 5.1.

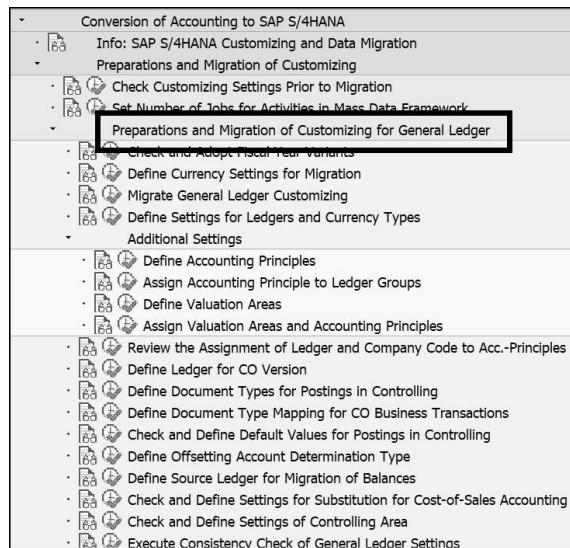


Figure 5.1 Customizing the General Ledger

Let's begin the migration journey and sequence of steps required for Customizing G/L.

## 5.1 Check and Adopt Fiscal Year Variants

The migration to the Universal Journal requires the same fiscal year variant to be used in both financial accounting and controlling.

In this activity, you compare the fiscal year variants between controlling areas and their assigned company codes. If an inconsistency exists in the fiscal year variant configuration, a report is created with a proposal for the required configuration change. You need to execute the report as part of the migration process. The fiscal year variants of CO and FI must be aligned before the migration of the transaction data can be started. The report lists all CO areas and company codes that need to be changed, as well as the number of the posting periods and special periods.

The **Det. FYV for CoAr** (determined fiscal year variant for controlling area) and **Det. FYV for CoCd** (determined fiscal year variant for company code) columns provide the proposal for the configuration change. The report must be executed using Transaction FINS\_MIG\_FYV for all relevant controlling areas.

If no changes are required, the information window shown in Figure 5.2 appears.

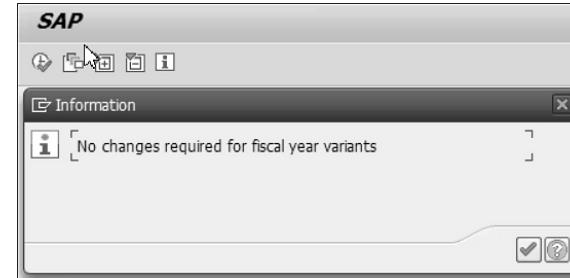


Figure 5.2 Aligning Fiscal Year Variants between CO and FI

## 5.2 Define Currency Settings for Migration

In this activity, the currency settings are established so that the Universal Journal entry provides amount information for all currency types, including the one that was only used in the CO module prior to the migration to SAP S/4HANA Finance.

In classic SAP, statistical postings in CO didn't require a mandatory local currency posting; however, in SAP S/4HANA Finance, the Universal Journal always requires a posting in a local currency. Thus, the exchange rate type needs to be defined so that these CO-related transactions can be migrated along with a local currency amount using the exchange rate type and the posting date. If the exchange rate type setting isn't defined, then the affected transactions are migrated with zero as the amount.

The settings also need to be defined for amounts that used currency types only in CO, determining whether to use FI currency Customizing or the CO approach in the SAP S/4HANA instance going forward, as shown in Figure 5.3 below.

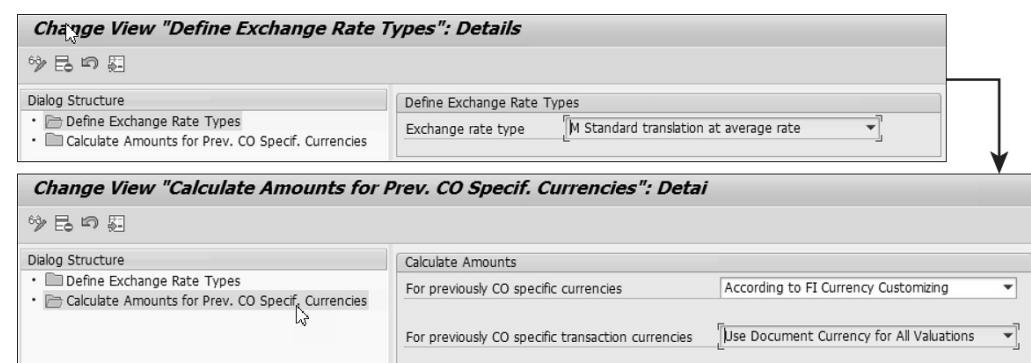


Figure 5.3 Currency Settings

**Expert Insight**

You might encounter the **Currency types 10/20/70 in document header inconsistent** error, which might be the result of the CO area currency being changed from currency type 10 to 30 in the past, resulting in the migration error (shown in Figure 5.4). In this situation, you should ignore the inconsistency as it pertains to the past closed fiscal years. Moreover, the pre- and post-migration reports should reconcile.

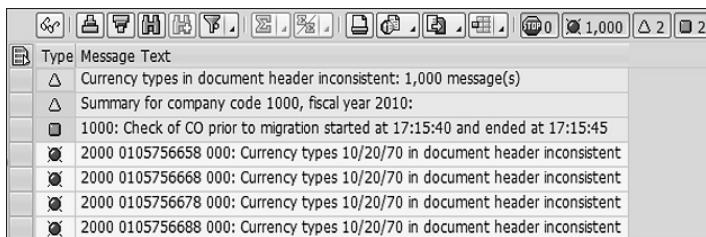


Figure 5.4 Error in Currency Type

### 5.3 Migrate General Ledger Customizing

In this activity, you migrate all the ledgers to the new configuration using Transaction FINS\_MIG\_LEDGER\_CUST, as shown in Figure 5.5.

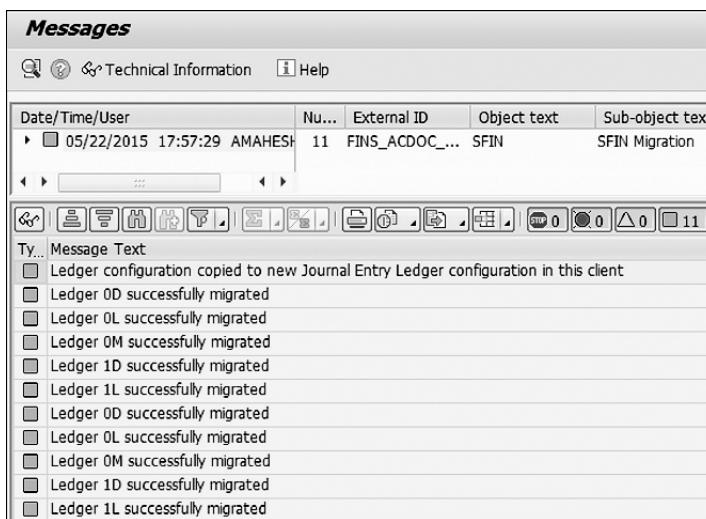


Figure 5.5 Migrating General Ledger Customizing

The following settings are migrated:

- Company code assignments
- Currency settings
- Fiscal year variant
- Open period variant
- Settings for real-time integration of CO and FI

After all these items are migrated successfully, you can proceed to the next step.

### 5.4 Define Settings for Ledgers and Currency Types

In this activity, you first define the currency types and the global currency conversion settings, as shown in Figure 5.6.

| Change View "Global Currency Conversion Settings": Overview |  |                                     |               |                       |                     |                      |                 |                 |                |
|---|--|-------------------------------------|---------------|-----------------------|---------------------|----------------------|-----------------|-----------------|----------------|
|   |  | Global Currency Conversion Settings |               |                       |                     |                      |                 |                 |                |
| Dialog Structure  |  | Currency...                         | Currency type | Currency              | Source ...          | Source currency type | Exch. Rate Type | Trans.Date Type | Real-Time Conv |
| •   | Currency Types                                 |                                     |               |                       |                     |                      |                 |                 |                |
| •   | Global Currency Conversion Settings            |                                     |               |                       |                     |                      |                 |                 |                |
| •   | Currency Conversion Settings for Company Codes |                                     |               |                       |                     |                      |                 |                 |                |
| •   | Ledger   |                                     |               |                       |                     |                      |                 |                 |                |
| •   | Company Code Settings for the Ledger           |                                     |               |                       |                     |                      |                 |                 |                |
| 10  | Company Code Currency                          | 10                                  | 00            | Document Currency     | Standard translat.. | ▼ Translation date   | ▼               | ✓               | ▼              |
| 20  | Controlling Area Currency                      | 10                                  | 10            | Company Code Currency | Standard translat.. | ▼ Translation date   | ▼               | ✓               | ▼              |
| 70  | Controlling Object Curren..                    | 10                                  | 10            | Company Code Currency | Standard translat.. | ▼ Translation date   | ▼               | ✓               | ▼              |

Figure 5.6 Settings for Currency Conversion

Simultaneously, you also define ledgers, which you use in accounting, as shown in Figure 5.7.

| Change View "Ledger": Overview |  |        |                    |                                     |                  |                    |                   |                          |
|--------------------------------|--|--------|--------------------|-------------------------------------|------------------|--------------------|-------------------|--------------------------|
|                                |  | Ledger |                    |                                     |                  |                    |                   |                          |
| Dialog Structure               |  | Ledger | Ledger Name        | Leading                             | Ledger Type      | Extn. Ledger Type  | Underlying Ledger | Man.Pstgs Not Allwd      |
| •                              | Currency Types                                 | OL     | Leading Ledger     | <input checked="" type="checkbox"/> | Standard Ledger  | ▼                  |                   |                          |
| •                              | Global Currency Conversion Settings            | Z1     | FERC               | <input type="checkbox"/>            | Standard Ledger  | ▼                  |                   |                          |
| •                              | Currency Conversion Settings for Company Codes | Z2     | Local/Country      | <input type="checkbox"/>            | Standard Ledger  | ▼                  |                   |                          |
| •                              | Ledger   | ZE     | Extension Ledger 1 | <input type="checkbox"/>            | Extension Ledger | ▼ Extension Ledger | ▼ OL              | <input type="checkbox"/> |
| •                              | Company Code Settings for the Ledger           |        |                    |                                     |                  |                    |                   |                          |
| •                              | Accounting Principles for Ledger and Company   |        |                    |                                     |                  |                    |                   |                          |

Figure 5.7 Setting for Ledgers

Only one ledger can be defined as the leading ledger (the standard leading ledger is OL). There are two types of ledgers:

- Standard ledger

The *standard ledger* consists of all journal entries related to any business transactions.

### ■ Extension ledger

Introduced in SAP S/4HANA Finance, an *extension ledger* is assigned to a standard ledger, from which it inherits all journal entry postings. Any specific adjustments required to be posted only to the extension ledger aren't duplicated in the standard ledger. Thus, the extension ledger takes the base values from the standard ledger and then combines the specific extension ledger postings. This prevents multiple data footprints and significantly reduces data redundancy because the journal entries don't need to be posted to both the extension and the standard ledgers.

You also need to assign company codes to ledgers and define currency settings and fiscal year variants. The step-by-step configuration settings are shown in Figure 5.8 through Figure 5.10.

The following requirements must be met before performing this Customizing activity:

- Company codes are configured with currency, fiscal year variants, and open period variants.
- Controlling areas are configured with currency types and fiscal year variants.
- Company codes are assigned to controlling areas.
- Migration and Customizing of the ledger is completed.
- Ledger OL is configured as the leading ledger.
- The leading ledger is assigned to all company codes.

In this Customizing setting, **Ledger OL** needs to be assigned as the **Leading** ledger (see Figure 5.8). Here, you also need to create all the other standard (nonleading) ledgers and extension ledgers required for parallel accounting for the organization.

| Change View "Ledger": Overview   |                |                                     |                 |                   |
|--|----------------|-------------------------------------|-----------------|-------------------|
| <span>New Entries</span> <span>Save</span> <span>Cancel</span> <span>Print</span> <span>Help</span> <span>All Table Views</span>   |                |                                     |                 |                   |
| Dialog Structure   |                |                                     |                 |                   |
| <ul style="list-style-type: none"> <li><input type="checkbox"/> Currency Types</li> <li><input type="checkbox"/> Global Currency Conversion Settings</li> <li><input type="checkbox"/> Currency Conversion Settings for Company Codes</li> </ul> |                |                                     |                 | Ledger            |
| <input checked="" type="checkbox"/>  | Ledger Name    | Leading                             | Ledger Type     | OL Leading Ledger |
| OL   | Leading Ledger | <input checked="" type="checkbox"/> | Standard Ledger | Standard Ledger   |
| Z1   | FERC           | <input type="checkbox"/>            | Standard Ledger | Standard Ledger   |

Figure 5.8 Leading Ledger Customizing

In this Customizing setting, all company codes need to be assigned to the leading ledger OL. Here, you also need to configure company code assignments to other ledgers,

along with currency settings, fiscal year variants, and posting period variants for non-leading ledgers. If you want to perform parallel accounting using G/L accounts instead of various ledgers, you need to select the **Parallel GL Accts** checkbox (see Figure 5.9).

| Change View "Company Code Settings for the Ledger": Overview  |    |                                      |    |      |   |    |  |  |                   |  |
|---|----|--------------------------------------|----|------|---|----|--|--|-------------------|--|
| Dialog Structure  |    | Company Code Settings for the Ledger |    |      |   |    |  |  |                   |  |
| <ul style="list-style-type: none"> <li><input type="checkbox"/> Currency Types</li> <li><input type="checkbox"/> Global Currency Conversion Settings</li> <li><input type="checkbox"/> Currency Conversion Settings for Company Codes</li> <li><input checked="" type="checkbox"/> Ledger</li> <li><input type="checkbox"/> Company Code Settings for the Ledger</li> </ul> |    |                                      |    |      |   |    |  |  | CoCd Company Name | Local Curr. T... Global Curr. ... FreeDef Crcy 1 FreeDef Crcy 2 FreeDef Crcy 3 Fisc.Year V... Posting Van... Parallel GL ... 1st FI Curr... 2nd FI Cu... |
| 0001 SAP A.G.   | 10 | 10                                   | K4 | 0001 | □ | 10 |  |  |                   |  |

Figure 5.9 Ledger Assignment to Company Code

In this Customizing setting, you need to assign accounting principles to the ledgers—both leading and nonleading. This assignment ensures that documents posted for a particular accounting principle are posted to the assigned ledger, whereas documents for which the accounting principle hasn't been assigned are posted to all ledgers (see Figure 5.10).

| Change View "Accounting Principles for Ledger and Company Code": Overview   |  |               |                      |  |    |           |      |  |     |                                    |
|---|--|---------------|----------------------|--|----|-----------|------|--|-----|------------------------------------|
| <span>New Entries</span> <span>Save</span> <span>Cancel</span> <span>Print</span> <span>Help</span> <span>All Table Views</span>  |  |               |                      |  |    |           |      |  |     |                                    |
| Dialog Structure  |  |               |                      |  |    |           |      |  |     |                                    |
| <ul style="list-style-type: none"> <li><input type="checkbox"/> Currency Types</li> <li><input type="checkbox"/> Global Currency Conversion Settings</li> <li><input type="checkbox"/> Currency Conversion Settings for Company Codes</li> <li><input checked="" type="checkbox"/> Ledger</li> <li><input type="checkbox"/> Company Code Settings for the Ledger</li> <li><input type="checkbox"/> Accounting Principles for Ledger and Company Code</li> </ul> |  | Ledger        |                      |  |    |           |      |  |     |                                    |
| Company Code  |  | 0001 SAP A.G. |                      |  |    |           |      |  |     |                                    |
| Accounting Principles for Ledger and Company Code   |  |               |                      |  |    |           |      |  |     |                                    |
| <table border="1"> <thead> <tr> <th>Accounting Principle</th> <th>Name/Description of Accounting Principle</th> </tr> </thead> <tbody> <tr> <td>60</td><td>IFRS / PI</td></tr> <tr> <td>GAAP</td><td>Generally Accepted Accounting Principles</td></tr> <tr> <td>IAS</td><td>International Accounting Standards</td></tr> </tbody> </table>   |  |               | Accounting Principle | Name/Description of Accounting Principle | 60 | IFRS / PI | GAAP | Generally Accepted Accounting Principles | IAS | International Accounting Standards |
| Accounting Principle  | Name/Description of Accounting Principle |               |                      |  |    |           |      |  |     |                                    |
| 60  | IFRS / PI                                |               |                      |  |    |           |      |  |     |                                    |
| GAAP  | Generally Accepted Accounting Principles |               |                      |  |    |           |      |  |     |                                    |
| IAS   | International Accounting Standards       |               |                      |  |    |           |      |  |     |                                    |

Figure 5.10 Accounting Principle Assignment to Ledger OL and Company Code

### References

For more information, see SAP Note 1951069: Different Fiscal Year Variants in General Ledger Accounting (New).

## 5.5 Define Ledger Groups

In this activity, you define ledger groups in the Customizing menu, as shown in Figure 5.11. The creation of ledger groups simplifies the individual functions and processes of General Ledger Accounting. You can create as many ledger groups as needed

and can assign any number of ledgers in a ledger group as required to meet your business goals.

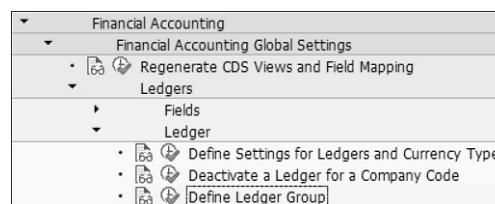


Figure 5.11 Customizing the Ledger Group

When a ledger is created in the system, a ledger group with the same name is automatically created, whereby data for an individual ledger can be posted and accessed merely by entering the ledger group. Some properties of ledger groups include the following:

- You can rename the ledger group that was created automatically when creating the ledger.
- You can create ledger groups that enable you to bring several ledgers together for joint processing in a function.
- If a ledger group isn't specified while posting an entry, the system posts to all the ledgers by default. Thus, creating ledger groups for all ledgers isn't required.

Within the ledger group, you need to assign one ledger as the representative ledger by selecting the **Rep.Ledger** checkbox, as shown in Figure 5.12. The best practice is to have the leading ledger OL as your representative ledger. Posting to all the ledgers is determined by the posting period of the representative ledger. If the posting period of the representative ledger is open while the posting period of the nonrepresentative ledger is closed, the system still posts to all the ledgers. The criteria for a representative ledger are as follows:

- Any ledger can be assigned as a representative ledger if all the ledgers in the group have a fiscal year variant that is different from the one assigned to the company code.
- If a ledger in the group has the same fiscal year variant as assigned to the company code, then that ledger must be assigned as the representative ledger within the ledger group.

Thus, you may not be able to use the same ledger group for all the active company codes within the organization.

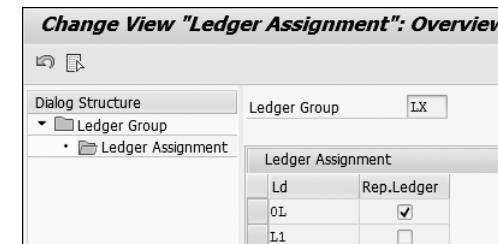


Figure 5.12 Defining the Ledger Group and Representative Ledger

Here, you first create ledger groups as required, provide a description for each of the groups, and then assign ledgers as applicable to each of the ledger groups. When posting a document, you can specify a ledger group so that all the documents are posted only to those ledgers in that group. The system assigns a representative ledger within a group that has more than one ledger.

## 5.6 Assign the Accounting Principle to the Ledger Group

After the ledger groups are created, you need to assign the ledger group to the accounting principle for the organization's legal and statutory reporting requirements. You can do so by choosing **SAP Customizing Implementation Guide • Financial Accounting • Financial Accounting Global Settings • Ledgers • Parallel Accounting • Assign Accounting Principle to Ledger Groups**, as shown in Figure 5.13.

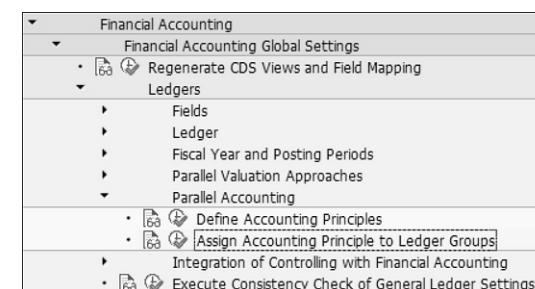


Figure 5.13 Assign Accounting Principle to Ledger Groups

Upon execution of this Customizing transaction, you then assign the accounting principle to the ledger group, as shown in Figure 5.14.

| Assignment of Accounting Principle to Target Ledger Group |                     |                |
|---|---------------------|----------------|
| Accounting Principle                                      | Target Ledger Group | Description    |
| 60  | Z1                  | FERC           |
| GAAP  | OL                  | Leading Ledger |

Figure 5.14 Ledger Groups Assigned to Accounting Principles

Defining the Accounting Principle and assigning it to ledger groups can also be configured at **SAP Customizing Implementation Guide • Conversion of Accounting to SAP S/4HANA • Preparations and Migration of Customizing • Preparations and Migration of Customizing for General Ledger • Additional Settings**, as shown earlier in Figure 5.1.

## 5.7 Review the Assignment of Ledger and Company Code to Accounting Principles

In this activity, you need to evaluate the accounting principle as assigned to the combination of ledger and company code. When a journal entry is posted with an accounting principle in the Universal Journal, the settings here drive posting to all the ledgers that are assigned the accounting principle as selected in the journal entry, as shown in Figure 5.15.

| Assignment of Ledger and Company Code to Acc.-Principles |              |            |  |                           |                |
|--|--------------|------------|--|---------------------------|----------------|
| Ledger   | Company Code | Acc.Princ. | Name/Description of Accounting Principle | Company Name              | Ledger Name    |
| OL   | 0001         | 60         | IFRS / PI                                | SAP A.G.                  | Leading Ledger |
| OL   | 0001         | GAAP       | Generally Accepted Accounting Principles | SAP A.G.                  | Leading Ledger |
| OL   | 0001         | IAS        | International Accounting Standards       | SAP A.G.                  | Leading Ledger |
| OL   | OMB1         | 60         | IFRS / PI                                | IS-B Musterbank Deutschl. | Leading Ledger |

Figure 5.15 Assignment of Ledger and Company Code to Accounting Principle

## 5.8 Define the Ledger for the Controlling Version

In this activity, you define a ledger in which all actual data relevant to CO is posted by assigning **Version 0** to a ledger. Currently, **Version 0** for the controlling area needs to be assigned to the leading ledger, as shown in Figure 5.16. The fiscal year variant of the company code assigned to the leader must be identical to that of the controlling area.

| Ledger From Which CO Reads Actual Data |         |                  |                           |                     |                |
|--|---------|------------------|---------------------------|---------------------|----------------|
| CO Area                                | Version | Ledger (Compat.) | Controlling Area Name     | Version Description | Ledger Name    |
| 0001                                   | 0       | OL               | Kostenrechnungskreis 0001 | Plan/Actual Version | Leading Ledger |
| 0003                                   | 0       | OL               | SAP US (is-ht-sw)         | Plan/Actual Version | Leading Ledger |
| OMB1                                   | 0       | OL               | IS-B Musterbank Deutschl. | Plan/actual version | Leading Ledger |

Figure 5.16 Assigning the Ledger to the CO Version

## 5.9 Define Document Types for Postings in Controlling

In this activity, you create and define new document types for CO-related postings. For example, you can create a separate document type that can be used for the reposting or allocating of primary costs. For document types used in CO, you must select the **G/L Account** checkbox under the **Account types allowed** section.

| Change View "Document Types": Details               |   |
|---|---|
| New Entries   | CO CO Posting   |
| Properties  |   |
| Number range  | 01  |
| Reverse DocumentType                                | CO  |
| Authorization Group                                 |   |
| Account types allowed                               |   |
| <input type="checkbox"/> Assets                     | <input checked="" type="checkbox"/> Net document type           |
| <input type="checkbox"/> Customer                   | <input type="checkbox"/> Cust/vend Check                        |
| <input type="checkbox"/> Vendor                     | <input checked="" type="checkbox"/> Negative Postings Permitted |
| <input type="checkbox"/> Material                   | <input type="checkbox"/> Inter-Company                          |
| <input checked="" type="checkbox"/> G/L Account     | <input type="checkbox"/> Enter trading partner                  |
| <input checked="" type="checkbox"/> Secondary Costs |   |
| Control data  |   |
| <input type="checkbox"/> BI Only                    |   |
| Default values                                      |   |
| Exchange Rate Type for FC Documents                 |   |
| Required during document entry                      |   |
| <input type="checkbox"/> Reference Number           | <input type="checkbox"/> Joint venture                          |
| <input type="checkbox"/> Document Header Text       | <input type="checkbox"/> Debit Rec.Indic                        |
|   | <input type="checkbox"/> Rec.Ind. Credit                        |

Figure 5.17 Document Type Properties for CO

In the example shown in Figure 5.17, Document type CO is defined with account type G/L Account checked.

## 5.10 Define Document Type Mapping for Controlling Business Transactions

In this activity, you define a variant for mapping CO business transactions to document types. You must conduct and define this mapping exercise for all CO actual posting business transactions. All company codes that possess CO documents need to be assigned to a mapping variant. When you migrate accounting documents to the Universal Journal entry structure, the system requires a document type for each CO posting. A default mapping variant is generated during the Customizing activity for the migration of the ledger in which all CO business transactions are mapped to the document type associated with the CO-FI real-time integration, as shown in Figure 5.18.

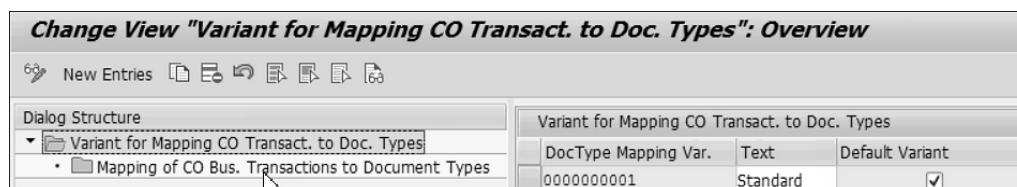


Figure 5.18 Variant for Mapping the CO Transaction to Document Types

Figure 5.19 shows how the CO business transactions are assigned to the document type.

| Mapping of CO Bus. Transactions to Document Types |                               |               |                             |
|---|-------------------------------|---------------|-----------------------------|
| CO Business Transaction                           | Text                          | Document type | Cross-Company Document Type |
| CPA   | ABC Actual process assessment | co            | co                          |
| GDPD  | Distribution Primary Costs    | co            | co                          |
| GDSD  | Distribution Secondary Costs  | co            | co                          |
| JRIU  | JV-Seg.adjustm.assessment     | co            | co                          |
| JRIV  | JV-Seg.adjustm.distribution   | co            | co                          |
| JVIU  | JV Actual assessment          | co            | co                          |
| JVIV  | JV Actual distribution        | co            | co                          |
| JVUI  | JV Reposting costs            | co            | co                          |
| KAFD  | External data transfer        | co            | co                          |
| KAMV  | Manual cost allocation        | co            | co                          |
| KAZI  | Actual cost center accrual    | co            | co                          |

Figure 5.19 Mapping of CO Transactions to Document Types

## 5.11 Check and Define Default Values for Postings in Controlling

In this activity, you define default values for posting CO business transactions in which the user interfaces don't allow any document type or ledger group as an input while posting. If a default ledger group isn't specified in this Customizing activity, all CO-related transactions are posted to all the ledgers, as shown in Figure 5.20.

| Default Values for Postings in Controlling |            |                      |                      |
|--|------------|----------------------|----------------------|
| Company Code                               | Valid From | Default Ledger Group | DocType Mapping Var. |
| 0001                                       | 01/01/1900 |                      | 0000000001           |
| 0003                                       | 01/01/1900 | OL                   | 0000000001           |
| 0MB1                                       | 01/01/1900 |                      | 0000000001           |

Figure 5.20 Default Values for Postings in CO

## 5.12 Define the Offsetting Account Determination Type

In this activity, you define the offsetting account determination for all applications. This activity needs to be executed before the migration to SAP S/4HANA Finance. You should choose the **Always display offsetting account (highest amount all lines)** option, as shown in Figure 5.21, because this option always displays the offsetting account with the highest amount, along with the line items that are generated automatically.

| Define Offsetting Account Determination |   |
|---|---|
| Offsetting Acct Determination           | <input type="checkbox"/> Do not display offsetting account<br><input type="checkbox"/> Do not display offsetting account<br><input type="checkbox"/> Display offsetting account if clearly specified<br><input type="checkbox"/> Always display offsetting account with the highest amount<br><input type="checkbox"/> Always display offsetting account (highest amount all lines) |

Figure 5.21 Define Offsetting Account Determination

## 5.13 Define the Source Ledger for Migration of Balances

In this activity, you define the source ledger and the source database table of the balances for General Ledger Accounting from which you want to transfer the opening balances. To do so, you use the following information:

- Target ledger
- Company code (you can specify “\*” to apply the settings to all company codes)
- Starting fiscal year (by specifying the year as “0001”, you apply the settings for all fiscal years)

Organizations using the new G/L can specify one entry per ledger, where the source and target ledger are equal. In the example in Figure 5.22, **OL** is defined as both the source and target ledger for **CoCd 1000** for the purpose of migration of balances.

| Ld | CoCd | Year | Src.Ledger |
|----|------|------|------------|
| OL | 1000 | 1900 | OL         |
| L1 | 1000 | 1900 | L1         |

Figure 5.22 Source Ledger for Migration of Balances

#### Expert Insight

If your organization was on classic G/L before and migrated to new G/L, then you have to specify a minimum of two line items. The first line item states the year from which the classic G/L ledger 00 was the source, and the second line item states the year from which the new G/L ledger OL was the source. In both cases, the target ledger remains OL only.

## 5.14 Check and Define Settings for Substitution for Cost of Sales Accounting

In this activity, you define substitution rules, which are only relevant when the functional area is being used for cost of sales accounting, as shown in Figure 5.23.

| CoCd | CallPnt | Substitution | Description              | Activtn level |
|------|---------|--------------|--------------------------|---------------|
| 1000 | 5       | 01-UKV       | Cost of sales accounting | 1             |
| 1001 | 5       | 01-UKV       | Cost of sales accounting | 1             |

Figure 5.23 Define Substitution Settings

## 5.15 Check and Define Settings of Controlling Area

In this activity, you need to define and validate the settings for the controlling area because SAP S/4HANA Finance behaves a bit differently compared to classic SAP ERP.

In SAP S/4HANA Finance, posting to an account assignment object, such as a cost center, is only possible from the company code defined in the master data of the account assignment object. This limitation is only applicable for external accounting; cross-company cost allocation will continue to work using intercompany clearing accounts. Thus, the **CoCd Validation** indicator should be checked for the current fiscal year and all future fiscal years at a minimum, as shown in Figure 5.24.

Figure 5.24 Activate Control Indicators for the Controlling Area

Because the transaction currency is always recorded in a single Universal Journal in SAP S/4HANA Finance, you should activate and check the **All Currencies** boxes in the controlling area, as shown in Figure 5.25.



Figure 5.25 Activate Components for the Controlling Area

In classic SAP ERP, it was possible to post only in CO, but with the integration of CO with FI in SAP S/4HANA Finance, the postings within CO are also posted to the G/L using the Universal Journal. Therefore, you should check the **All Currencies** indicator and record all amounts in the transaction currency as well; otherwise, you might get the **Activate Control Indicator "All Currencies"** (CO Area XXXX/FiscYr XXXX) error message.

## 5.16 Execute Consistency Check of General Ledger Settings

In this activity, the Customizing settings for the ledgers are checked using Transaction FINS\_CUST\_CONS\_CHK. This check must be executed before migration of transaction data with no error messages. You should receive the **Check passed** message upon execution of this consistency check.

The execution will display all the errors encountered, such as company code missing assignment to a leading ledger, as shown in Figure 5.26.

| Ty.. | Message Text  |
|------|---|
| ●    | Company 4003 has not been assigned to the leading ledger (0L) yet |
| ●    | Company code 4003 not assigned to ledger 0L                       |

Figure 5.26 Consistency Check Error

## 5.17 Activate Business Functions

In this activity, you need to activate the business functions that are necessary for migrating to SAP S/4HANA Finance. You must activate the following business

functions in the Customizing system using Transaction SFW5 and then import them into the production system:

- **FIN\_GL\_CI\_1**

This General Ledger Accounting business function helps to optimize the processes related to parallel accounting, as well as planning and reporting based on profit centers.

- **FIN\_GL\_CI\_2**

This General Ledger Accounting business function enhances the processes for parallel accounting by enabling its integration with CO.

- **FIN\_GL\_CI\_3**

This business function helps to improve the processes related to periodic tasks and optimize the usage of the archive functionality. Analysis of actual/actual comparison between the ledgers can be done while conducting the financial statement analysis. This business function also plays an important role in managing the assigned numbers when assets are transferred.

All three business functions activate functionality in G/L, which is mandatory for the implementation of SAP S/4HANA Finance (see Figure 5.27).

| E1D - Switch Framework: Change Business Function Status  |                                 |                                      |
|--|---------------------------------|--------------------------------------|
| <span style="font-size: small;">Check</span> <span style="font-size: small;">Discard Changes</span> <span style="font-size: small;">Activate Changes</span> <span style="font-size: small;">Switch Framework Browser</span> <span style="font-size: small;">Display L</span> |                                 |                                      |
| Business Function Set  | SAP Retail                      | Planned Status                       |
| Name   | Description                     | Planned Status                       |
| • FIN_GL_CI_1  | New General Ledger Accounting   | Business func. will remain activated |
| • FIN_GL_CI_2  | New General Ledger Accounting 2 | Business func. will remain activated |
| • FIN_GL_CI_3  | New General Ledger Accounting 3 | Business func. will remain activated |

Figure 5.27 New General Ledger Business Functions Activated

This completes all the setup and configuration of all the Customizing steps for the G/L.

## 5.18 Lessons Learned

Table 5.1 shows some of the G/L-related challenges faced by organizations during an SAP S/4HANA migration, along with recommendations and lessons learned to avoid similar errors during the next migration.

| Challenges                                      | Recommendations/<br>Lessons Learned  | Notes  |
|---|--|--|
| Source ledger not defined for new company codes | Configuration must be done for the source ledger before starting FI-CO data migration.   | Monitor table T001.  |
| ML activation for new plants                    | ML should be activated for all plants.<br>Use Transactions OMX3 and OMX1 for activation of ML.   | Monitor table T001W.   |
| Check configuration of document splitting       | Always check configuration of document splitting to G/L and document types.<br>Check the document splitting rule configuration also for inheritance. | Check this before migration.   |
| Field status variant of G/L                     | Always check that the correct field status variant is assigned to G/L codes.   | This is mainly for asset G/L and vendor/customer reconciliation accounts.  |
| Assignment field of table BSIS and table BSAS   | Check the <b>Assignment</b> field in invoice and clearing documents. It should be same; otherwise, errors will be encountered during data migration. | Per SAP recommendations, this error can be ignored and accepted during data migration.   |
| Table BSEG data transferred to table ACDOCA     | Check after data migration that all entries are migrated correctly to the Universal Ledger (table ACDOCA).   | In table ACDOCA, entries will be updated with the G/L view, which will provide additional lines at the profit center level. In table BSEG, it may have one line. |

**Table 5.1** Lessons Learned: General Ledger

| Challenges                    | Recommendations/<br>Lessons Learned  | Notes  |
|-------------------------------|--|--|
| Inconsistency in table BSEG   | Always check inconsistencies in table BSEG and table BKPF before the migration.  | Inconsistency found that a blank entry is appearing in table BSEG and table BKPF in current system. This should be corrected at the root itself. |
| Reversals not getting cleared | After migration to SAP S/4HANA, documents reversed from Transaction RERAPPRV aren't getting cleared. Implement SAP Note 2472834. | After note implementation, reversals will be cleared.  |

**Table 5.1** Lessons Learned: General Ledger (Cont.)

## 5.19 Summary

You'll need to execute the Customizing steps for the G/L before migration to SAP S/4HANA Finance to accommodate the required changes. This requires checking the consistency of the fiscal year variants between company code and controlling area, defining the ledgers and their assignment to the accounting principle, setting up the postings in CO, and activating any missing business functions.

In traditional FI, the leading ledger posts in real time, and the nonleading ledger posts periodically. In SAP S/4HANA Finance, now both leading and nonleading ledgers are created as the standard ledger. The newly introduced extension ledger can report on all transaction data of the base ledger, and it allows you to create views without affecting the base ledger.

You should now understand the prerequisites, preparations, and migration requirements related to the new General Ledger Accounting, and you can perform the Customizing steps as well. Let's now move on to Chapter 6, in which we'll discuss the Customizing for the migration of the Accrual Engine.

# Contents

|                    |    |
|--------------------|----|
| Preface .....      | 25 |
| Introduction ..... | 35 |

## PART I Defining the SAP S/4HANA Journey

|  |    |
|--|----|
| <b>1 Selecting Your SAP S/4HANA Finance Project</b>              | 47 |
| <b>1.1 Value Creation with SAP S/4HANA</b>                       | 49 |
| 1.1.1 Growth .....   | 49 |
| 1.1.2 Profitability .....  | 49 |
| 1.1.3 Agility .....  | 50 |
| <b>1.2 Alignment with Key Stakeholders</b>                       | 51 |
| <b>1.3 Transformation through the Lens of C-Suite Executives</b> | 53 |
| 1.3.1 Chief Executive Officer .....                              | 54 |
| 1.3.2 Chief Financial Officer .....                              | 55 |
| 1.3.3 Chief Information Officer .....                            | 56 |
| <b>1.4 Executive Decision-Making Process</b>                     | 57 |
| 1.4.1 Greenfield versus Brownfield Projects .....                | 57 |
| 1.4.2 System Conversion .....                                    | 64 |
| 1.4.3 New Implementation .....                                   | 66 |
| 1.4.4 Central Finance .....                                      | 66 |
| 1.4.5 Data Transition .....                                      | 67 |
| 1.4.6 Cloud .....  | 67 |
| <b>1.5 Key Drivers</b>   | 68 |
| 1.5.1 Organization Ecosystem .....                               | 68 |
| 1.5.2 Business Process Design .....                              | 68 |
| 1.5.3 Intuitive User Experience .....                            | 69 |
| 1.5.4 Existing Customizations .....                              | 69 |
| 1.5.5 Master Data Management .....                               | 70 |
| 1.5.6 Reporting and Analytics .....                              | 71 |
| 1.5.7 Future Innovations .....                                   | 71 |

---

|  |    |
|--|----|
| <b>1.6 Hardware Planning .....</b>                             | 71 |
| <b>1.7 Organization Readiness and Change Management .....</b>  | 72 |
| <b>1.8 Decision-Making Process .....</b>                       | 73 |
| 1.8.1 Classic General Ledger versus New General Ledger .....   | 73 |
| 1.8.2 Align with Fiscal Year Close .....                       | 73 |
| 1.8.3 Asset Accounting .....                                   | 74 |
| 1.8.4 Business Partner Conversion .....                        | 74 |
| 1.8.5 Credit Management .....                                  | 75 |
| 1.8.6 Material Ledger .....                                    | 75 |
| 1.8.7 Treasury and Cash Management .....                       | 76 |
| 1.8.8 Source System Financial Data Reconciliation .....        | 77 |
| <b>1.9 Summary .....</b>                                       | 78 |
| <b>2 System Conversion Project Planning</b>                    | 79 |
| <b>2.1 Path from SAP ERP to SAP S/4HANA .....</b>              | 79 |
| <b>2.2 Transition from SAP ERP to SAP S/4HANA .....</b>        | 83 |
| 2.2.1 System Conversion .....                                  | 84 |
| 2.2.2 New Implementation .....                                 | 84 |
| 2.2.3 Selective Data Transformation .....                      | 85 |
| 2.2.4 Decoupled Conversion .....                               | 85 |
| 2.2.5 Comparing All the Options .....                          | 86 |
| <b>2.3 Elements of a Successful SAP S/4HANA Adoption .....</b> | 88 |
| <b>2.4 SAP S/4HANA Infrastructure Options .....</b>            | 89 |
| 2.4.1 Choice of Application .....                              | 89 |
| 2.4.2 Choice of Infrastructure .....                           | 90 |
| <b>2.5 SAP S/4HANA Deployment Options .....</b>                | 90 |
| <b>2.6 SAP Readiness Assessment .....</b>                      | 93 |
| 2.6.1 Guiding Principles .....                                 | 93 |
| 2.6.2 Prerequisites .....                                      | 93 |
| 2.6.3 Maintenance Planner .....                                | 94 |
| 2.6.4 Source System Check .....                                | 95 |

---

|  |     |
|--|-----|
| 2.6.5 Custom Code Check .....  | 95  |
| 2.6.6 Key Activities and Timeline .....                                    | 96  |
| 2.6.7 Assessment Approach .....  | 97  |
| 2.6.8 Technical Impact Assessment .....                                    | 99  |
| 2.6.9 Functional Impact Assessment .....                                   | 100 |
| <b>2.7 Business Case for Simplification Details .....</b>                  | 100 |
| 2.7.1 Data Model Changes in Finance .....                                  | 101 |
| 2.7.2 Obsolete or Replaced Transaction Codes and Programs in Finance ..... | 102 |
| 2.7.3 General Ledger .....   | 103 |
| 2.7.4 Cost Element .....   | 104 |
| 2.7.5 Data Structure Changes in Asset Accounting .....                     | 104 |
| 2.7.6 Asset Accounting .....   | 105 |
| 2.7.7 General Ledger Planning .....  | 106 |
| 2.7.8 Manual Accruals .....  | 107 |
| 2.7.9 SAP Cash Management .....  | 108 |
| 2.7.10 SAP Credit Management .....   | 109 |
| 2.7.11 Profitability Analysis .....  | 109 |
| 2.7.12 Material Ledger .....   | 110 |
| 2.7.13 Customer Vendor Integration .....                                   | 111 |
| <b>2.8 Key Tools to Facilitate System Conversion .....</b>                 | 113 |
| 2.8.1 SAP Transformation Navigator .....                                   | 113 |
| 2.8.2 SAP Readiness Check .....  | 114 |
| 2.8.3 ABAP Test Cockpit .....  | 115 |
| 2.8.4 Software Update Manager .....  | 115 |
| 2.8.5 SAP Solution Manager .....   | 116 |
| 2.8.6 simplification item Catalog .....                                    | 116 |
| <b>2.9 Project Phases for Conversion to SAP S/4HANA .....</b>              | 116 |
| 2.9.1 Preparation .....  | 118 |
| 2.9.2 Installation .....   | 119 |
| 2.9.3 Customizing .....  | 120 |
| 2.9.4 Data Migration .....   | 121 |
| 2.9.5 Post-Migration .....   | 122 |
| 2.9.6 Testing .....  | 123 |
| <b>2.10 System Conversion: Recommendations and Lessons Learned .....</b>   | 124 |
| <b>2.11 Summary .....</b>  | 125 |

## PART II SAP S/4HANA System Conversion

|   |     |
|---|-----|
| <b>3 Preparation</b>  | 129 |
| <b>3.1 Planning and System Requirements</b>   | 129 |
| <b>3.2 Check Functional Scope and Restrictions</b>                                    | 130 |
| <b>3.3 Feasibility Checklist</b>  | 132 |
| <b>3.4 The Maintenance Planner and Prechecks</b>                                      | 141 |
| <b>3.5 Simplification List</b>  | 142 |
| <b>3.6 Check Custom Coding</b>  | 142 |
| 3.6.1 Check Custom Code and Modifications   | 143 |
| 3.6.2 Handling Custom-Defined Fields and Interfaces                                   | 143 |
| <b>3.7 Check Sizing</b>   | 144 |
| <b>3.8 Prerelease Checks</b>  | 145 |
| 3.8.1 Validation of Add-ons   | 145 |
| 3.8.2 Validation of Business Functions  | 146 |
| 3.8.3 Prerelease Checks and Analysis of Errors  | 146 |
| 3.8.4 Error Messages and Their Significance   | 147 |
| <b>3.9 Precheck for Migration to New Asset Accounting</b>                             | 147 |
| <b>3.10 Activate Business Functions</b>   | 149 |
| 3.10.1 Activate Business Functions for Asset Accounting and Parallel Valuation        | 149 |
| 3.10.2 Activate Enterprise Financials Extension (EA-FIN)                              | 151 |
| 3.10.3 Business Function FIN_AA_CI_1  | 153 |
| 3.10.4 Activate Business Functions for Cash Management                                | 153 |
| <b>3.11 Check and Activate New Depreciation Calculation</b>                           | 153 |
| 3.11.1 Execute the Periodic Depreciation Posting Run                                  | 154 |
| 3.11.2 Execute Year-End Closing   | 155 |
| 3.11.3 Fiscal Year Change   | 156 |
| <b>3.12 Consistency Checks</b>  | 157 |
| 3.12.1 Data Consistency Checks and Reconciliation                                     | 157 |
| 3.12.2 Reconciliation of the General Ledger with Accounts Payable/Accounts Receivable | 159 |

|  |     |
|--|-----|
| <b>3.12.3 Reconciliation of the General Ledger with Asset Accounting</b>     | 159 |
| <b>3.12.4 Reconciliation of the General Ledger with Materials Management</b> | 159 |
| <b>3.12.5 Reconciliation of Ledgers</b>                                      | 162 |
| <b>3.13 Perform Period-End Closing Activities</b>                            | 163 |
| 3.13.1 Copy Number Ranges  | 164 |
| 3.13.2 Lock Periods in Materials Management                                  | 164 |
| 3.13.3 Perform Closing for Periodic Asset Postings                           | 165 |
| 3.13.4 Execute the Periodic Depreciation Posting Run                         | 166 |
| 3.13.5 Verify Held Documents Status  | 166 |
| 3.13.6 Carry Balances Forward to the Current Fiscal Year                     | 166 |
| 3.13.7 Reset Valuations for Periods in the Current Fiscal Year               | 168 |
| 3.13.8 Lock Prior Periods in SAP ERP Financials and Controlling              | 170 |
| 3.13.9 Batch Jobs  | 171 |
| 3.13.10 Execute Report to Confirm Asset Accounting Prerequisites             | 172 |
| 3.13.11 Lock Users   | 172 |
| <b>3.14 Consistency Check before Activation of SAP S/4HANA Finance</b>       | 172 |
| <b>3.15 Execute Business Reconciliation</b>                                  | 173 |
| <b>3.16 Summary</b>  | 183 |
| <b>4 Installation and Upgrade</b>  | 185 |
| <b>4.1 Installation and Upgrade Checklist</b>                                | 186 |
| 4.1.1 SAP HANA and Minimum Versions  | 186 |
| 4.1.2 Software Update Manager  | 187 |
| 4.1.3 SAP HANA Live  | 189 |
| 4.1.4 Administrator's Guide, Release Information Note, and Browser Support   | 189 |
| 4.1.5 SAP Cash Management, Cost Objects, and Cost Object Hierarchies         | 190 |
| 4.1.6 Industry Solutions and Add-Ons   | 190 |
| 4.1.7 Maintenance Optimizer  | 191 |
| 4.1.8 Target Stack XML and SAP NetWeaver Kernel                              | 194 |
| 4.1.9 Customer Code  | 194 |
| 4.1.10 Data Definition Language Statement Corrections                        | 195 |

---

|             |  |     |
|-------------|--|-----|
| <b>4.2</b>  | <b>Review Data Model Changes</b>   | 195 |
| <b>4.3</b>  | <b>Use the Maintenance Planner</b>                                       | 196 |
| <b>4.4</b>  | <b>Install the Related Software Component Version</b>                    | 197 |
| <b>4.5</b>  | <b>Apply SAP Notes</b>   | 199 |
| <b>4.6</b>  | <b>Content Deployment with SAP HANA Application Lifecycle Management</b> | 201 |
| <b>4.7</b>  | <b>Perform SAP HANA-tization</b>   | 201 |
| 4.7.1       | SAP HANA-tization Checks   | 202 |
| 4.7.2       | SAP HANA-tization Tools  | 202 |
| <b>4.8</b>  | <b>Optimization</b>  | 203 |
| 4.8.1       | Optimization Approach  | 204 |
| 4.8.2       | Optimization Tools   | 205 |
| 4.8.3       | Optimization Best Practice   | 205 |
| 4.8.4       | SAP HANA Modeling  | 206 |
| <b>4.9</b>  | <b>Lessons Learned</b>   | 206 |
| <b>4.10</b> | <b>Summary</b>   | 210 |

## **5 Preparation and Migration for SAP General Ledger**

---

|            |  |     |
|------------|--|-----|
| <b>5.1</b> | <b>Check and Adopt Fiscal Year Variants</b>                                      | 214 |
| <b>5.2</b> | <b>Define Currency Settings for Migration</b>                                    | 215 |
| <b>5.3</b> | <b>Migrate General Ledger Customizing</b>  | 216 |
| <b>5.4</b> | <b>Define Settings for Ledgers and Currency Types</b>                            | 217 |
| <b>5.5</b> | <b>Define Ledger Groups</b>  | 219 |
| <b>5.6</b> | <b>Assign the Accounting Principle to the Ledger Group</b>                       | 221 |
| <b>5.7</b> | <b>Review the Assignment of Ledger and Company Code to Accounting Principles</b> | 222 |
| <b>5.8</b> | <b>Define the Ledger for the Controlling Version</b>                             | 222 |

---

|             |  |     |
|-------------|--|-----|
| <b>5.9</b>  | <b>Define Document Types for Postings in Controlling</b>                       | 223 |
| <b>5.10</b> | <b>Define Document Type Mapping for Controlling Business Transactions</b>      | 224 |
| <b>5.11</b> | <b>Check and Define Default Values for Postings in Controlling</b>             | 225 |
| <b>5.12</b> | <b>Define the Offsetting Account Determination Type</b>                        | 225 |
| <b>5.13</b> | <b>Define the Source Ledger for Migration of Balances</b>                      | 225 |
| <b>5.14</b> | <b>Check and Define Settings for Substitution for Cost of Sales Accounting</b> | 226 |
| <b>5.15</b> | <b>Check and Define Settings of Controlling Area</b>                           | 227 |
| <b>5.16</b> | <b>Execute Consistency Check of General Ledger Settings</b>                    | 228 |
| <b>5.17</b> | <b>Activate Business Functions</b>   | 228 |
| <b>5.18</b> | <b>Lessons Learned</b>   | 229 |
| <b>5.19</b> | <b>Summary</b>   | 231 |

## **6 Preparation and Migration for the Accrual Engine**

---

|            |  |     |
|------------|--|-----|
| <b>6.1</b> | <b>Migration Precheck for Customizing</b>                | 234 |
| <b>6.2</b> | <b>Migrate Customizing for the Accrual Engine</b>        | 234 |
| <b>6.3</b> | <b>Manual Migration Steps for Account Determination</b>  | 235 |
| 6.3.1      | Define Set of Rules                                      | 235 |
| 6.3.2      | Define Values for Set of Rules                           | 237 |
| 6.3.3      | Extended Account Determination                           | 237 |
| 6.3.4      | Create and Edit Account Determination Post-Migration     | 238 |
| <b>6.4</b> | <b>Migrate Validation Checks</b>                         | 239 |
| <b>6.5</b> | <b>Preparing to Migrate Transactional Data</b>           | 239 |
| 6.5.1      | Specify Account Used for Migration                       | 239 |
| 6.5.2      | Create Mass Data Project for Migration of Accrual Engine | 239 |
| 6.5.3      | Assign Migration Project to Company Codes                | 240 |
| <b>6.6</b> | <b>Summary</b>   | 240 |

---

|   |     |
|---|-----|
| <b>7 Preparation and Migration for Asset Accounting</b>   | 241 |
| <b>7.1 Prerequisites</b>  | 242 |
| <b>7.2 Install SAP S/4HANA Finance with New Asset Accounting</b>                                    | 243 |
| <b>7.3 Migrate Charts of Depreciation</b>   | 243 |
| <b>7.4 Display Migration Log</b>  | 245 |
| <b>7.5 Perform Additional Manual Activities</b>   | 245 |
| 7.5.1 Define Asset Balance Sheet Accounts of Parallel Valuation                                     | 245 |
| 7.5.2 Define the Depreciation Area for a Quantity Update  | 246 |
| 7.5.3 Define the Technical Clearing Account for Integrated Asset Acquisition                        | 246 |
| 7.5.4 Specify an Alternative Document Type for Accounting-Principle-Specific Documents              | 248 |
| 7.5.5 Specify Revenue Distribution for Asset Retirement   | 249 |
| 7.5.6 Post Net Book Value Instead of Gain/Loss  | 249 |
| 7.5.7 Check Transaction Types   | 250 |
| <b>7.6 Check Prerequisites for Activating New Asset Accounting</b>                                  | 250 |
| <b>7.7 Determine Active Charts of Depreciation</b>  | 251 |
| <b>7.8 Change Definitions of Depreciation Areas</b>   | 252 |
| <b>7.9 Specify Transfer of Acquisition and Production Cost Values</b>                               | 254 |
| <b>7.10 Specify Transfer of Depreciation Terms</b>  | 256 |
| <b>7.11 Activate New Asset Accounting</b>   | 257 |
| <b>7.12 Adjust Parameters in Charts of Depreciation</b>   | 258 |
| <b>7.13 Lessons Learned</b>   | 259 |
| <b>7.14 Summary</b>   | 260 |
| <b>8 Preparation and Migration for Controlling</b>  | 261 |
| <b>8.1 Execute SAP Business Warehouse Delta Extraction for Account-Based Profitability Analysis</b> | 262 |
| <b>8.2 Adapt Settings for Profitability Segment Characteristics</b>                                 | 262 |

---

|  |     |
|--|-----|
| <b>8.3 Maintain the Operating Concern</b>                                      | 263 |
| <b>8.4 Activate Account-Based Profitability Analysis</b>                       | 265 |
| <b>8.5 Transport Operating Concern</b>   | 265 |
| <b>8.6 Summary</b>   | 265 |
| <b>9 Preparation and Migration for Material Ledger</b>                         | 267 |
| <b>9.1 Migrate Material Ledger Customizing</b>                                 | 268 |
| <b>9.2 Check Assignment of Material Ledger Types to Valuation Areas</b>        | 268 |
| <b>9.3 Summary</b>   | 269 |
| <b>10 Preparation and Migration for House Bank Accounts</b>                    | 271 |
| <b>10.1 Define Number Ranges for Bank Account Technical IDs</b>                | 272 |
| <b>10.2 Define Number Ranges for Change Requests</b>                           | 272 |
| <b>10.3 Assign Number Ranges</b>   | 273 |
| <b>10.4 Define Settings for Bank Account Master Data</b>                       | 273 |
| 10.4.1 Bank Account Types  | 273 |
| 10.4.2 Define Sensitive Fields to Be Protected from Changes                    | 274 |
| 10.4.3 Define Import Methods for Bank Statements                               | 275 |
| 10.4.4 Define Signatory Groups for Payment Approvals                           | 276 |
| 10.4.5 Define the Signatory Groups and Approval Sequence for Approval Patterns | 277 |
| 10.4.6 Assign Approval Patterns  | 278 |
| <b>10.5 Lessons Learned</b>  | 279 |
| <b>10.6 Summary</b>  | 280 |

---

|   |     |
|---|-----|
| <b>11 Preparation and Migration for SAP Credit Management</b>                   | 283 |
| <b>11.1 Define Settings for SAP Credit Management Migration</b>                 | 284 |
| <b>11.2 Migrate SAP Credit Management Customizing</b>                           | 287 |
| <b>11.3 Define the Credit Analyst Group as a Business Partner Group</b>         | 287 |
| <b>11.4 Assign the Credit Representative Group to the Credit Analyst Group</b>  | 288 |
| <b>11.5 Define the Customer Credit Group</b>                                    | 288 |
| <b>11.6 Assign a Credit Management Group to a Customer Credit Group</b>         | 289 |
| <b>11.7 Assign an SAP Credit Management Processor to a Credit Analyst Group</b> | 289 |
| <b>11.8 Check and Define SAP Credit Management Customizing</b>                  | 289 |
| <b>11.9 Check Customizing Settings</b>  | 290 |
| <b>11.10 Lessons Learned</b>  | 291 |
| <b>11.11 Summary</b>  | 293 |
| <b>12 Data Migration</b>  | 295 |
| <b>12.1 Partitioning of the Universal Journal Entry Line Items Table</b>        | 295 |
| <b>12.2 Regenerate Core Data Services Views and Field Mapping</b>               | 297 |
| <b>12.3 Analyze Transactional Data</b>  | 299 |
| <b>12.4 Display Status of Analysis of Transactional Data</b>                    | 301 |
| <b>12.5 Start and Monitor Data Migration</b>                                    | 305 |
| <b>12.6 Migration of Cost Elements</b>  | 306 |
| 12.6.1 Check Consistency of General Ledger Accounts and Cost Elements           | 307 |
| 12.6.2 Migrate Secondary Cost Elements to the Chart of Accounts                 | 309 |
| 12.6.3 Display Status of Migration of Cost Elements                             | 310 |
| 12.6.4 Migrate Default Account Assignments                                      | 311 |
| 12.6.5 Display the Status of the Default Account Assignments Migration          | 312 |

---

|   |     |
|---|-----|
| 12.6.6 Adopt Authorizations .....   | 313 |
| 12.6.7 Define Authorizations and Profiles .....                                       | 314 |
| <b>12.7 Technical Check of Transaction Data</b>                                       | 319 |
| 12.7.1 Reconcile Transactional Data .....   | 320 |
| 12.7.2 Display Status of Technical Reconciliation of Transactional Data .....         | 321 |
| <b>12.8 Material Ledger Migration</b>   | 324 |
| 12.8.1 Migrate Material Ledger Master Data .....                                      | 324 |
| 12.8.2 Check Material Ledger Master Data .....  | 325 |
| 12.8.3 Migrate Material Ledger Order History .....                                    | 325 |
| 12.8.4 Check Material Ledger Production Order and Purchase Order History .....        | 325 |
| <b>12.9 Enrichment of Data</b>  | 325 |
| 12.9.1 Enrich Transactional Data .....  | 326 |
| 12.9.2 Display Status of Transactional Data Enrichment .....                          | 326 |
| 12.9.3 Check of Migrated Documents .....  | 327 |
| 12.9.4 Display Status of Migrated Documents Check .....                               | 328 |
| <b>12.10 Migration of Line Items into the New Data Structure</b>                      | 329 |
| 12.10.1 Migrate Accounting Documents to the Universal Journal Entry Structure .....   | 330 |
| 12.10.2 Display the Status of Document Migration to the Universal Journal Entry ..... | 330 |
| 12.10.3 Check Migration of Accounting Documents to the Universal Journal Entry .....  | 331 |
| 12.10.4 Display Status of Accounting Document Migration Check .....                   | 332 |
| <b>12.11 Migration of Balances</b>  | 333 |
| 12.11.1 Migrate Balances .....  | 334 |
| 12.11.2 Display Status of Migration of Balances .....                                 | 334 |
| 12.11.3 Check Migration of Balances .....   | 336 |
| 12.11.4 Display Status of Migration of Balances Check .....                           | 337 |
| <b>12.12 Migrate SAP General Ledger Allocations to Journal Entry</b>                  | 340 |
| <b>12.13 Calculation of Depreciation and Totals Values</b>                            | 342 |
| 12.13.1 Calculate Initial Depreciation Values .....                                   | 343 |
| 12.13.2 Display Status of Calculate Initial Depreciation Values .....                 | 344 |
| 12.13.3 Check Initial Depreciation and Total Values .....                             | 344 |
| 12.13.4 Display Status of Check Initial Depreciation and Total Values .....           | 345 |

---

|   |     |
|---|-----|
| <b>12.14 Migrate House Bank Accounts .....</b>                                | 347 |
| <b>12.15 SAP Credit Management Migration .....</b>                            | 349 |
| 12.15.1 Migrate Credit Management Master Data .....                           | 350 |
| 12.15.2 Display Status of Migration of Credit Management Master Data .....    | 350 |
| 12.15.3 Migrate Credit Management Exposure .....                              | 350 |
| 12.15.4 Display Status of Credit Management Exposure Migration .....          | 350 |
| 12.15.5 Initialize Documented Credit Decisions .....                          | 350 |
| 12.15.6 Display Status of Initialization of Documented Credit Decisions ..... | 351 |
| 12.15.7 Reconcile Documented Credit Decisions .....                           | 351 |
| <b>12.16 Complete the Migration .....</b>                                     | 351 |
| 12.16.1 Reconcile and Compare Migrated Data .....                             | 352 |
| 12.16.2 Set Migration to Completed .....                                      | 353 |
| <b>12.17 Migration with Near-Zero Downtime .....</b>                          | 354 |
| 12.17.1 Near-Zero Downtime .....  | 354 |
| 12.17.2 Restrictions on Business .....  | 355 |
| 12.17.3 Activities in the Clone System .....                                  | 355 |
| 12.17.4 Delta Migration .....   | 356 |
| <b>12.18 Data Migration Tools .....</b>                                       | 357 |
| 12.18.1 Legacy System Migration Workbench .....                               | 357 |
| 12.18.2 Rapid Data Migration .....  | 358 |
| 12.18.3 SAP S/4HANA Migration Cockpit .....                                   | 359 |
| <b>12.19 Lessons Learned .....</b>  | 359 |
| <b>12.20 Summary .....</b>  | 360 |

---

## **13 Post-Migration Activities**

|  |     |
|--|-----|
| <b>13.1 Run Reconciliation Reports to Check Data Consistency .....</b>       | 362 |
| <b>13.2 Validate Business Process to Ensure Successful Migration .....</b>   | 362 |
| <b>13.3 Transfer Application Indexes .....</b>                               | 363 |
| <b>13.4 Display Status of Application Indexes Transfer .....</b>             | 364 |
| <b>13.5 Fill Due Dates in FI Documents .....</b>                             | 364 |
| <b>13.6 Display Status of Filling Due Dates in Financial Documents .....</b> | 365 |

---

|   |     |
|---|-----|
| <b>13.7 Fill the Offsetting Account in Financial Documents .....</b>                  | 366 |
| <b>13.8 Display Status of Filling Offsetting Account in Financial Documents .....</b> | 367 |
| <b>13.9 Enrichment of Balance Carryforward .....</b>                                  | 368 |
| <b>13.10 Manual Activities for Credit Management .....</b>                            | 369 |
| <b>13.11 Migration of Accrual Engine Data .....</b>                                   | 371 |
| <b>13.12 Deactivate Reconciliation Ledger .....</b>                                   | 372 |
| <b>13.13 Additional Post-Conversion Manual Activities .....</b>                       | 372 |
| <b>13.14 Post-Conversion Changes .....</b>  | 373 |
| 13.14.1 Changes Needed for Authorizations .....                                       | 373 |
| 13.14.2 Changes Needed for Customers Using SAP Fiori .....                            | 373 |
| 13.14.3 Changes Needed for Data Warehousing Applications .....                        | 374 |
| <b>13.15 Lessons Learned .....</b>  | 374 |
| <b>13.16 Summary .....</b>  | 375 |

---

## **14 Post-Migration Testing**

|   |     |
|---|-----|
| <b>14.1 Test SAP HANA-Optimized Report Transactions .....</b> | 378 |
| <b>14.2 Test Multidimensional Reporting Capability .....</b>  | 378 |
| <b>14.3 Test Database Footprint Reduction .....</b>           | 379 |
| <b>14.4 Test Intercompany Reconciliation .....</b>            | 379 |
| <b>14.5 Test the New Process Redesign .....</b>               | 381 |
| <b>14.6 Test Closing Improvement .....</b>                    | 381 |
| <b>14.7 Test the Universal Journal .....</b>                  | 381 |
| <b>14.8 Execute Performance Testing .....</b>                 | 382 |
| <b>14.9 Execute Change Management .....</b>                   | 384 |
| <b>14.10 Summary .....</b>                                    | 384 |

## PART III Finance Transformation

|  |     |
|--|-----|
| <b>15 Key Changes in SAP S/4HANA Finance</b>                     | 389 |
| <b>15.1 Process Overview and Changes in Financial Accounting</b> | 389 |
| 15.1.1 Universal Journal/General Ledger Accounting               | 390 |
| 15.1.2 Profit Center Accounting                                  | 391 |
| 15.1.3 Accounts Receivable                                       | 393 |
| 15.1.4 SAP Credit Management                                     | 394 |
| 15.1.5 Collections Management                                    | 395 |
| 15.1.6 Dispute Management  | 396 |
| 15.1.7 Accounts Payable  | 396 |
| 15.1.8 Bank Accounting   | 397 |
| 15.1.9 SAP Bank Communication Management                         | 399 |
| 15.1.10 New Asset Accounting                                     | 400 |
| 15.1.11 Tax Accounting   | 401 |
| 15.1.12 Inventory Accounting                                     | 402 |
| 15.1.13 Revenue Accounting                                       | 403 |
| 15.1.14 Joint Venture Accounting                                 | 404 |
| 15.1.15 Contract Account Receivables and Payables                | 405 |
| 15.1.16 Funds Management   | 406 |
| 15.1.17 Real Estate  | 406 |
| 15.1.18 Special Purpose Ledger                                   | 407 |
| 15.1.19 SAP S/4HANA Finance Cloud for Customer Payments          | 408 |
| 15.1.20 Travel Management  | 409 |
| 15.1.21 Country Localization                                     | 410 |
| 15.1.22 Profitability Analysis                                   | 410 |
| 15.1.23 Financial Close and SAP Financial Closing Cockpit        | 411 |
| 15.1.24 Central Finance  | 412 |
| <b>15.2 SAP General Ledger</b>                                   | 413 |
| 15.2.1 Architectural Impact                                      | 414 |
| 15.2.2 Functionality Impact                                      | 420 |
| 15.2.3 Configuration Impact                                      | 422 |
| 15.2.4 Customer and Vendor Master Data                           | 430 |
| 15.2.5 SAP Credit Management Impact                              | 431 |
| <b>15.3 Period-End Closing</b>                                   | 433 |
| 15.3.1 Architectural Impact                                      | 433 |

|  |     |
|--|-----|
| 15.3.2 Functionality Impact                          | 434 |
| 15.3.3 Security Impact                               | 436 |
| <b>15.4 Asset Accounting</b>                         | 437 |
| 15.4.1 Functionality Impact                          | 438 |
| 15.4.2 Architectural Impact                          | 443 |
| 15.4.3 Configuration Impact                          | 444 |
| 15.4.4 Closing Process Impact                        | 447 |
| <b>15.5 Controlling</b>                              | 448 |
| 15.5.1 Functionality Impact                          | 448 |
| 15.5.2 Configuration Impact                          | 455 |
| <b>15.6 Cost Center and Profit Center Accounting</b> | 462 |
| 15.6.1 Architectural Impact                          | 463 |
| 15.6.2 Functionality Impact                          | 465 |
| <b>15.7 Profitability Analysis</b>                   | 469 |
| 15.7.1 Architectural Impact                          | 469 |
| 15.7.2 Functionality Impact                          | 470 |
| 15.7.3 Configuration Impact                          | 472 |
| <b>15.8 SAP Cash Management</b>                      | 474 |
| 15.8.1 SAP Business Client                           | 475 |
| 15.8.2 Functionality Impact                          | 477 |
| 15.8.3 Security Impact                               | 479 |
| 15.8.4 Configuration Impact                          | 480 |
| <b>15.9 Business Planning and Consolidation</b>      | 482 |
| <b>15.10 Summary</b>                                 | 483 |
| <b>16 SAP Fiori User Experience</b>                  | 485 |
| <b>16.1 Project Phases</b>                           | 486 |
| <b>16.2 Architecture</b>                             | 487 |
| <b>16.3 Configure SAP Fiori</b>                      | 489 |
| <b>16.4 Install SAP Fiori Apps</b>                   | 492 |
| 16.4.1 Transaction and Fact Sheet Apps               | 492 |
| 16.4.2 Analytical Apps                               | 493 |

---

|   |     |
|---|-----|
| <b>16.5 SAP Fiori Launchpad .....</b>                               | 493 |
| 16.5.1 Frontend User Screen .....                                   | 493 |
| 16.5.2 Backend Configuration Screen .....                           | 496 |
| 16.5.3 SAP Smart Business Key Performance Indicators .....          | 498 |
| <b>16.6 SAP Fiori Applications and Roles .....</b>                  | 500 |
| 16.6.1 General Ledger Accountant .....                              | 500 |
| 16.6.2 Accounts Payable Accountant .....                            | 505 |
| 16.6.3 Accounts Receivable Accountant .....                         | 508 |
| 16.6.4 Controller .....   | 511 |
| 16.6.5 Cash Manager .....   | 514 |
| 16.6.6 Cost Manager .....   | 517 |
| 16.6.7 Asset Accountant .....                                       | 519 |
| <b>16.7 SAP Smart Business Application and Roles .....</b>          | 519 |
| 16.7.1 For Accounts Payable .....                                   | 520 |
| 16.7.2 For Accounts Receivable .....                                | 521 |
| 16.7.3 For Chief Financial Officers .....                           | 524 |
| 16.7.4 For SAP Cash Management .....                                | 524 |
| <b>16.8 Summary .....</b>   | 525 |
| <b>17 Innovations in SAP S/4HANA Finance</b>                        | 527 |
| <b>17.1 Financial Accounting .....</b>                              | 528 |
| 17.1.1 Accruals Management .....                                    | 528 |
| 17.1.2 Goods Receipt and Invoice Receipt Reconciliation .....       | 532 |
| 17.1.3 Time-Dependent Tax Code .....                                | 533 |
| 17.1.4 Display Journal Entries as T-Accounts .....                  | 534 |
| 17.1.5 SAP Account Substantiation and Automation by BlackLine ..... | 534 |
| <b>17.2 Financial Close .....</b>                                   | 535 |
| 17.2.1 Group Reporting .....  | 535 |
| 17.2.2 SAP S/4HANA Cloud for Advanced Financial Closing .....       | 537 |
| <b>17.3 Management Accounting .....</b>                             | 538 |
| 17.3.1 Universal Allocations .....                                  | 538 |
| 17.3.2 Where-Used List .....  | 539 |
| 17.3.3 SAP RealSpend .....  | 540 |

---

|  |     |
|--|-----|
| <b>17.4 Financial Planning and Analysis .....</b>              | 540 |
| 17.4.1 Margin Analysis .....                                   | 540 |
| 17.4.2 Predictive Accounting .....                             | 543 |
| <b>17.5 Summary .....</b>                                      | 544 |
| <b>18 Central Finance</b>                                      | 545 |
| <b>18.1 The Business Case for Central Finance .....</b>        | 545 |
| 18.1.1 Key Benefits .....                                      | 546 |
| 18.1.2 Central Finance Candidates .....                        | 548 |
| <b>18.2 Key Program Principles .....</b>                       | 549 |
| 18.2.1 Architecture .....                                      | 550 |
| 18.2.2 New Capabilities .....                                  | 552 |
| 18.2.3 Prerequisites .....                                     | 554 |
| 18.2.4 Mapping .....   | 556 |
| 18.2.5 Initial Load .....                                      | 563 |
| 18.2.6 Replication: Procure to Pay .....                       | 568 |
| 18.2.7 Replication: Order to Cash .....                        | 568 |
| 18.2.8 Error Handling .....                                    | 569 |
| <b>18.3 Lessons Learned .....</b>                              | 570 |
| <b>18.4 Summary .....</b>                                      | 571 |
| <b>Appendices</b>  | 573 |
| <b>A Project Plan for SAP S/4HANA Finance Conversion .....</b> | 573 |
| <b>B The Author .....</b>                                      | 621 |
| Index .....  | 623 |

---

|   |                   |   |                                  |
|---|-------------------|---|----------------------------------|
| Currency .....                              | 149               | Depooling .....                               | 203                              |
| <i>new settings</i> .....                   | 213, 215, 450     | Depreciation .....                            | 165–166, 342                     |
| <i>type</i> .....                           | 216               | <i>area</i> .....                             | 148, 241, 244, 246, 252, 255–257 |
| Custom code .....                           | 142, 194          | <i>calculation</i> .....                      | 154                              |
| Custom code check .....                     | 95                | <i>depreciation calculation program</i> ..... | 243                              |
| Custom code optimization .....              | 100               | <i>terms</i> .....                            | 256, 445                         |
| Custom development management cockpit ..... | 204               | Depreciation run .....                        | 363                              |
| Customer credit group .....                 | 288               | <i>posting</i> .....                          | 441                              |
| Customer lead time .....                    | 49                | Depreciation value .....                      | 343                              |
| Customer master data .....                  | 430               | <i>initial</i> .....                          | 345                              |
| Customer master record .....                | 350               | Digital core .....                            | 32                               |
| Customer vendor integration .....           | 111, 291          | Digital core platform .....                   | 47                               |
| Customization .....                         | 58, 69            | Digital transformation .....                  | 52                               |
| <b>D</b>                                    |                   | Display Customer Balances app .....           | 510–511                          |
| Data aging .....                            | 42                | Display log .....                             | 340                              |
| Data cleansing .....                        | 82                | Dispute management .....                      | 396                              |
| Data consistency .....                      | 157, 362          | Document changes .....                        | 553                              |
| Data definition language .....              | 195, 297          | Document migration status .....               | 330                              |
| Data dictionary .....                       | 81, 143, 297, 416 | Document number .....                         | 301–302, 304–305, 417            |
| Data footprint .....                        | 48                | Document number range .....                   | 164                              |
| Data migration .....                        | 80, 121–122, 357  | Document posting .....                        | 428                              |
| Data migration cockpit .....                | 85                | Document summarization .....                  | 417, 424                         |
| Data model .....                            | 195               | Document type .....                           | 213, 223, 427                    |
| Data reconciliation .....                   | 77                | Due date .....                                | 364                              |
| Data replication .....                      | 547               | Duplicate entry .....                         | 332                              |
| Data structure .....                        | 104, 329, 453     | Duration .....                                | 52                               |
| Data transformation .....                   | 84                | <b>E</b>                                      |                                  |
| Data transition .....                       | 67                | Ecosystem .....                               | 68                               |
| Data volume .....                           | 49                | EDI .....                                     | 478                              |
| Database footprint .....                    | 379               | EHP 7 .....                                   | 187                              |
| Database migration option (DMO) .....       | 82, 188           | Embedded analytics .....                      | 48                               |
| Database size .....                         | 135               | Emerging technology .....                     | 31                               |
| Database table .....                        | 201               | Employee productivity .....                   | 50                               |
| Days sales outstanding .....                | 485               | End-of-day statement .....                    | 275                              |
| Days Sales Outstanding app .....            | 523               | Enhancement package installer .....           | 191                              |
| Decision-making .....                       | 57                | Enrich transactional data .....               | 326                              |
| Declustering .....                          | 203               | Enterprise extension .....                    | 151                              |
| Decoupled conversion .....                  | 85                | <i>EA-FIN</i> .....                           | 151, 153                         |
| Default ledger group .....                  | 225, 459          | Enterprise risk .....                         | 39                               |
| Delta CO total .....                        | 333               | Error .....                                   | 301, 322                         |
| Delta migration .....                       | 356               | Error log .....                               | 263                              |
| Deployment option .....                     | 91                | Error message .....                           | 265, 345                         |
| Deployment scenario .....                   | 186               | Error messages .....                          | 147                              |
|   |                   | Extension ledger .....                        | 218, 419, 425                    |

**F**

- FI-FO reconciliation ..... 39  
 Finance transformation ..... 30  
 Financial close ..... 38, 41, 535  
 Financial Supply Chain Management ..... 395  
 Fiscal year ..... 226  
     *change* ..... 156  
     *variant* ..... 213–214, 233, 438  
 Fiscal year close ..... 73  
 Flexible real estate management (RE-FX) ..... 140  
 Foreign currency valuation ..... 170  
 Functional account ..... 274  
 Functional impact assessment ..... 100  
 Funds management ..... 406  
     (IFRS) ..... 151  
 Funds management (PSM-FM) ..... 140  
 Future innovations ..... 71

**G**

- G/L accountant ..... 500  
 General availability care program ..... 194  
 General Ledger (G/L) ..... 42, 103, 233, 245, 253  
     *account* ..... 307, 381  
     *Customizing* ..... 216  
     *migration* ..... 80, 453  
 General Ledger Accounting ..... 43, 143, 157, 225, 254, 342, 413, 438, 459, 463, 469  
 General Ledger planning ..... 106  
 Generally accepted accounting principles (GAAP) ..... 151  
 Goods receipt and invoice receipt  
     *reconciliation* ..... 532  
 Goods receipt/invoice receipt (GR/IR) ..... 363  
 Google Cloud Platform ..... 67  
 Graphical calculation view ..... 206  
 Greenfield implementation ..... 60, 84, 130  
 Group reporting ..... 535

**H**

- HANA-tization ..... 201  
 Hardware planning ..... 71  
 Held document ..... 166  
 Historical data ..... 59  
 House bank account ..... 348

**I**

- Import and export bank accounts tool ..... 348  
 Import method ..... 275  
 Income statement ..... 470  
 Industry solution ..... 190  
 Influencing factor ..... 60  
 Infrastructure ..... 89  
 In-memory ..... 39  
 Innovation ..... 25, 31, 52  
 Installation ..... 119, 185  
 Integrated asset acquisition ..... 446  
 Intelligent ..... 47  
 Intercompany reconciliation ..... 379, 434  
 International Financial Reporting Standards  
 Funds management ..... 406  
     (IFRS) ..... 151  
 Inventory ..... 50  
 Inventory accounting ..... 402  
 Invoice verification ..... 506, 508

**J**

- Joint venture accounting (JVA) ..... 131, 140, 404  
 Journal entry ..... 417, 452

**K**

- Key driver ..... 68  
 Key mapping ..... 557–558  
 Key performance indicator (KPI) ..... 37, 39, 485

**L**

- Landscape ..... 64  
 Landscape management database (LMDB) ..... 197  
 Leading ledger ..... 217–218, 222, 424, 430, 457  
 Lease accounting engine ..... 131, 140  
 Ledger comparison report ..... 162  
 Ledger definition ..... 424  
 Ledger group ..... 157, 219–222, 241, 323  
 Legacy system migration workbench ..... 357  
 Liquidity forecast ..... 481  
 Localization ..... 410  
 Lock prior periods ..... 170  
 Lock users ..... 172

**M**

- Maintenance optimizer ..... 187–188, 191, 194  
 Maintenance planner ..... 94, 141, 145, 194, 196  
 Manage Bank Accounts app ..... 516  
 Manual accrual ..... 107  
 Mapping ..... 298  
 Mapping variant ..... 459  
 Margin analysis ..... 540  
 Material Ledger ..... 29, 75, 110, 139, 267, 324, 452–454  
 Materials Management (MM) ..... 157  
 Microsoft Azure ..... 67  
 Migrated documents check ..... 327  
 Migration ..... 168, 322  
     *cost element* ..... 306  
     *cost elements* ..... 310  
     *data* ..... 295  
     *data view* ..... 297  
     *house bank account* ..... 347  
     *log* ..... 245  
 Migration of balances ..... 213, 333–335, 452  
     *check* ..... 336  
     *display status* ..... 337  
 Month-end depreciation run ..... 444  
 Multidimensional reporting ..... 378  
 Multi-instance environment ..... 548  
 Mutual accruals ..... 235  
 My Spend app ..... 518

**N**

- Near-zero downtime (NZDT) ..... 295, 354  
 Net book value ..... 249  
 New Asset Accounting ..... 41, 131, 147–148, 241, 400  
     *activation* ..... 446  
 New G/L ..... 73  
 New implementation ..... 66  
 Nonleading ledger ..... 419, 425  
 Nonoperating expense ..... 310  
 Nonsequential signatory pattern ..... 278  
 Nonstatistical line item ..... 438  
 Number range ..... 272  
     *interval* ..... 272

**O**

- OData services ..... 489  
 Offsetting account ..... 225, 366  
 One-step approach ..... 81  
 On-premise ..... 90  
 Open items ..... 552  
 Operating account ..... 274  
 Operating concern ..... 261, 263  
 Operational entry document ..... 439  
 Optimization ..... 203–204  
 Overdraft Limit tab ..... 275  
 Overdue Payables app ..... 521
- P**
- Parallel currency ..... 170, 244  
 Parallel valuation ..... 245, 250  
 Partitioning ..... 295  
 Payment behavior ..... 369  
 Performance expectations ..... 136  
 Performance statistics ..... 204  
 Period control ..... 164  
 Period-end closing ..... 163, 433  
 Periodic depreciation posting run ..... 154  
 Plan data ..... 443  
 Planned depreciation value ..... 433, 444  
 Planned status ..... 150  
 Post General Journal Entries app ..... 503  
 Post-conversion changes ..... 373  
 Posting value ..... 225  
 Post-migration ..... 122  
 Post-migration activity ..... 361  
 Prechecks ..... 146  
 Predictive accounting ..... 543  
 Preparation ..... 47, 79, 118, 129  
 Prerelease checks ..... 145  
 Prima nota ..... 418  
 Primary cost ..... 310  
 Primary cost element ..... 307, 456  
 Private cloud ..... 90  
 Product cost controlling ..... 190  
 Product system editor ..... 197  
 Production variance ..... 470  
 Profit and loss (P&L) ..... 448  
     *account* ..... 464

---

|   |                                   |
|---|-----------------------------------|
| Profit center accounting .....  | 131, 391, 463, 465                |
| Profit center planning .....  | 465                               |
| Profit Centers - Actuals app .....  | 513                               |
| Profitability .....   | 49                                |
| Profitability Analysis (CO-PA) .....  | 109, 138, 261, 363, 377, 410, 449 |
| <i>account-based</i> .....  | 262, 469                          |
| <i>costing-based</i> .....  | 469                               |
| <i>distributed</i> .....  | 473                               |
| Profitability characteristic .....  | 470                               |
| Profitability segment .....   | 261, 330                          |
| Program   |                                   |
| <i>FAA_DEPRECIATION_CALCULATE</i> .....                                       | 343                               |
| <i>FAA_DEPRECIATION_POST</i> .....  | 155                               |
| <i>FCO_ADD_COPA_FIELD_TO_ACDOCA</i> .....                                     | 471                               |
| <i>FINS_MIG_PRECHCK_CUST_SETTINGNS</i> .....                                  | 172                               |
| <i>FINS_MIGRATION_START</i> .....   | 356                               |
| <i>General Ledger Line Items List</i> .....                                   | 175                               |
| <i>RAGITT_ALVO1</i> .....   | 177                               |
| <i>RAHAFA_ALVO1</i> .....   | 178                               |
| <i>RAJABSOO</i> .....   | 165                               |
| <i>RASFIN_MIGR_PRECHECK</i> .....   | 147, 172, 242                     |
| <i>RFBELJOO</i> .....   | 177                               |
| <i>RFBILAOO</i> .....   | 173                               |
| <i>RFDAUBOO</i> .....   | 182                               |
| <i>RFDEPLOO</i> .....   | 180                               |
| <i>RFDUMLOO</i> .....   | 180                               |
| <i>RFINDEX_NACC</i> .....   | 157                               |
| <i>RFKEPLOO</i> .....   | 180                               |
| <i>RFKUMLOO</i> .....   | 178                               |
| <i>RFNRIV20</i> .....   | 164                               |
| <i>RFSSLDOO</i> .....   | 175                               |
| <i>RFTMPBLD</i> .....   | 166                               |
| <i>RGUCOMP4</i> .....   | 162                               |
| <i>RKKBSELL</i> .....   | 175                               |
| <i>RM07MBST</i> .....   | 159                               |
| <i>RM07MMFI</i> .....   | 159                               |
| <i>RMMMPERI</i> .....   | 164                               |
| Project phase .....   | 116                               |
| Project plan .....  | 573                               |
| Project planning .....  | 28                                |
| Public cloud .....  | 90                                |
| <b>Q</b>  |                                   |
| Questionnaire .....   | 133                               |
| <b>R</b>  |                                   |
| Read access .....   | 299                               |
| Readiness Assessment .....  | 93                                |
| Real estate .....   | 406                               |
| Real estate management .....  | 131, 140                          |
| Real-time consolidation .....   | 553                               |
| Real-time integration .....   | 217                               |
| Reconciliation .....  | 173, 323, 352                     |
| <i>ledger</i> .....   | 162, 372, 429                     |
| Reconciliation report .....   | 362                               |
| Reduce cost .....   | 51                                |
| Reduced risk .....  | 51                                |
| Relational database management system (RDBMS) .....                           | 81–82                             |
| Remote function call (RFC) .....  | 491                               |
| Replication .....   | 568                               |
| Report .....  | 362, 468                          |
| <i>FINS_MIGRATION_STATUS</i> .....  | 298                               |
| <i>PFCG_TIME_DEPENDENCY</i> .....   | 319                               |
| <i>RAPERB2000</i> .....   | 155                               |
| <i>RVKRED09</i> .....   | 370                               |
| Report hierarchy .....  | 461                               |
| Report, interface, conversion, enhancement, form, and workflow (RICEFW) ..... | 70, 137, 382                      |
| Reporting .....   | 71, 438, 547                      |
| Reporting efficiency .....  | 51                                |
| Representative ledger .....   | 220–221                           |
| Restrictions .....  | 130                               |
| Revenue accounting .....  | 403                               |
| Revenue growth .....  | 49                                |
| Revenue leakage .....   | 49                                |
| Risk mitigation strategy .....  | 65                                |
| Role .....  | 314                               |
| <i>FUCN_GL_ACCOUNTANT</i> .....   | 313                               |
| Root cause .....  | 323                               |
| <b>S</b>  |                                   |
| SAP Account Reconciliation and Automation .....                               | 534                               |
| SAP Add-On Installation Tool .....  | 188                               |

---

|   |   |
|---|---|
| SAP Bank Communication Management ...                               | 399   |
| SAP BPC for SAP S/4HANA Finance .....                               | 139, 465, 477   |
| SAP Business Client .....   | 198, 459, 466, 475–476                                    |
| SAP Business Suite .....  | 79, 149   |
| SAP Business Suite on SAP HANA .....                                | 485   |
| SAP Business Suite powered by SAP HANA .....                        | 373   |
| SAP Business Warehouse (SAP BW) .....                               | 134, 261–262  |
| SAP Business Workflow .....   | 274   |
| SAP BusinessObjects Business Intelligence (BI) .....                | 488   |
| SAP Cash and Liquidity Management .....                             | 139, 348  |
| SAP Cash Management .....   | 41, 83, 108, 131, 153, 190, 280, 474, 481, 524            |
| SAP Cloud Platform .....  | 35  |
| SAP Concur .....  | 35  |
| SAP Credit Management .....   | 30, 109, 283, 293, 349, 394, 431                          |
| <i>customizing</i> .....  | 287   |
| <i>groups</i> .....   | 289   |
| <i>preparation and migration</i> .....                              | 283   |
| <i>processor</i> .....  | 289   |
| SAP ERP .....   | 133–134   |
| SAP ERP 6.0 .....   | 79  |
| <i>EHP 7</i> .....  | 187   |
| SAP ERP Financials .....  | 42, 155, 185, 190, 194, 214, 245, 261, 361, 378, 449, 486 |
| SAP ERP Financials extension (EA-FIN) .....                         | 243   |
| SAP ERP HCM Organizational Management .....                         | 319   |
| SAP Extended Warehouse Management (SAP EWM) .....                   | 192   |
| SAP Financial Closing cockpit for SAP S/4HANA .....                 | 434, 436  |
| SAP Fiori .....   | 35, 137, 186, 485   |
| <i>analytical app</i> .....   | 485   |
| <i>apps</i> .....   | 35, 492   |
| <i>architecture</i> .....   | 487   |
| <i>dashboard for cash manager</i> .....                             | 516   |
| <i>fact sheet app</i> .....   | 485   |
| <i>project phases</i> .....   | 486   |
| <i>transactional app</i> .....                                      | 485   |
| SAP Fiori launchpad .....   | 488, 493  |
| SAP Gateway .....   | 193, 198, 488, 490  |
| SAP General Ledger (G/L) .....                                      | 43, 131, 157, 213, 226, 389, 414                          |
| <i>account</i> .....  | 309, 449  |
| <i>account mapping</i> .....  | 451   |
| <i>allocation</i> .....   | 340   |
| <i>document</i> .....   | 320   |
| <i>summary table</i> .....  | 340   |
| SAP GUI .....   | 137   |
| SAP HANA .....  | 37, 71, 136, 186, 202, 472                                |
| <i>artifact</i> .....   | 204   |
| <i>database</i> .....   | 35  |
| <i>integration</i> .....  | 472   |
| <i>modeling</i> .....   | 206   |
| <i>SAP HANA application lifecycle management</i> .....              | 189, 201  |
| <i>SAP HANA Enterprise Cloud</i> .....                              | 67  |
| <i>SAP HANA extended application services, advanced model</i> ..... | 488   |
| <i>SAP HANA lifecycle manager</i> .....                             | 189   |
| <i>SAP HANA Live</i> .....  | 35, 201   |
| <i>package</i> .....  | 189   |
| <i>SAP HANA-tization tools</i> .....                                | 202   |
| <i>SAP Landscape Transformation replication server</i> .....        | 186, 551  |
| <i>SAP Landscape Transformation replication server</i> .....        | 413   |
| <i>SAP Liquidity Management</i> .....                               | 475   |
| <i>SAP List Viewer</i> .....  | 205   |
| <i>SAP Master Data Governance</i> .....                             | 550   |
| <i>SAP Mobile Platform</i> .....                                    | 193, 487  |
| <i>SAP NetWeaver</i> .....  | 188, 194  |
| <i>SAP NetWeaver 7.40</i> .....                                     | 187   |
| <i>SAP NetWeaver ABAP</i> .....                                     | 82  |
| <i>SAP NetWeaver Enterprise Search</i> .....                        | 492   |
| <i>SAP Note</i> .....   | 199   |
| <i>SAP Note 1872170</i> .....                                       | 130   |
| <i>SAP Note 2044295</i> .....                                       | 131   |
| <i>SAP Note 2081400</i> .....                                       | 131   |
| <i>SAP Note 2127080</i> .....                                       | 131   |
| <i>SAP Note 2165911</i> .....                                       | 131   |
| <i>SAP Note 2185390</i> .....                                       | 130   |
| <i>SAP Note 2245333</i> .....                                       | 130   |
| <i>SAP Note 2290622</i> .....                                       | 130   |
| <i>SAP Note 2399707</i> .....                                       | 130   |
| <i>SAP Note 2502552</i> .....                                       | 130   |

|  |   |                                   |                                  |
|--|---|-----------------------------------|----------------------------------|
| SAP Note 2769531 .....                 | 131   | Substitution rule .....           | 226                              |
| SAP Note 2799003 .....                 | 131   | Support package management .....  | 191                              |
| SAP Note 2805572 .....                 | 131   | Switch PARALLEL_VAL .....         | 251                              |
| SAP Readiness Check .....              | 114   | System landscape .....            | 133, 546                         |
| SAP RealSpend .....                    | 538   | System review .....               | 132                              |
| SAP S/4HANA Finance .....              | 43, 241, 478                                  |                                   |                                  |
| SAP Smart Business .....               | 137, 189, 193, 519, 521                       |                                   |                                  |
| KPI .....                              | 498   |                                   |                                  |
| SAP Smart Business mobile UI .....     | 41  | Table .....                       | 442, 466                         |
| SAP Solution Manager .....             | 116   | ACDOCA .....                      | 43, 142, 296, 306, 331, 414, 451 |
| SAP Transformation Navigator .....     | 113   | ANLC .....                        | 444                              |
| SAP Treasury and Risk Management ..... | 38  | ANLP .....                        | 444                              |
| SAP Web Dispatcher .....               | 488, 492                                      | BKPF .....                        | 157, 414                         |
| Scale-out .....                        | 82  | BSAD_BCK .....                    | 302                              |
| Scale-up .....                         | 82  | BSAS_BCK .....                    | 303                              |
| Scope .....                            | 51  | BSEG .....                        | 144, 157, 331, 415, 424          |
| Secondary cost .....                   | 310   | BSID_BCK .....                    | 302                              |
| Secondary cost element .....           | 449, 465                                      | BSIS_BCK .....                    | 302                              |
| Secure sockets layer (SSL) .....       | 490   | FAAT_DOC_IT .....                 | 443                              |
| Segment-level characteristics .....    | 473   | FAAT_PLAN_VALUES .....            | 444                              |
| Sensitive field .....                  | 274   | FAGLFLEXA .....                   | 416–417                          |
| Sequential approval pattern .....      | 277   | FAGLFLEXT .....                   | 340, 416                         |
| Signatories tab .....                  | 275   | FAGLFLEXT_BCK .....               | 338–339, 416                     |
| Signatory control .....                | 276   | FCLM_BAM_AMD .....                | 480                              |
| Signatory group .....                  | 276   | GLTO .....                        | 158                              |
| Simplification item .....              | 100, 116                                      | HRRP_DIRECTORY .....              | 461                              |
| Simplification list .....              | 142   | HRRP_NODE .....                   | 461                              |
| Simulation run .....                   | 553   | MLHD .....                        | 418                              |
| Single signature .....                 | 277   | MLIT .....                        | 418                              |
| Single Sign-On (SSO) .....             | 493   | Table index .....                 | 157                              |
| Single source of truth .....           | 546   | Table join .....                  | 82                               |
| Sizing .....                           | 144   | Target ledger .....               | 226                              |
| Software Update Manager (SUM) .....    | 82, 84, 115, 120, 141, 145, 187–188, 197, 372 | Tax accounting .....              | 401                              |
| Sorting behavior .....                 | 203   | Technical clearing account .....  | 246, 446                         |
| Source ledger .....                    | 213, 225                                      | Technical impact assessment ..... | 99                               |
| Source system check .....              | 95  | Test run .....                    | 340                              |
| Special purpose ledger .....           | 407   | Testing .....                     | 123                              |
| SQL .....                              | 143   | Time-dependent tax code .....     | 533                              |
| SQL monitor .....                      | 205   | Total cost of ownership .....     | 50                               |
| SQL performance tuning worklist .....  | 205   | Transaction .....                 | 205, 315, 434, 441, 454, 465     |
| Stack calculation .....                | 187   | ABO1 .....                        | 441                              |
| Stakeholder .....                      | 51  | ABLDT .....                       | 441                              |
| Standard ledger .....                  | 217   | AFAR .....                        | 344                              |
| Statistical data .....                 | 443   | AJAB .....                        | 155                              |
| Subledger .....                        | 159, 166, 335                                 | AJRW .....                        | 168                              |
|  |   | AS91 .....                        | 441, 448                         |

**T**

|                              |                     |
|------------------------------|---------------------|
| Transaction (Cont.)          | Transaction (Cont.) |
| AW01 .....                   | 154                 |
| AW01_AFAR .....              | 154                 |
| BP .....                     | 291                 |
| BUB1 .....                   | 289                 |
| CODE_SCANNER .....           | 202                 |
| F07 .....                    | 168                 |
| FAGLGVTR .....               | 161, 166, 420       |
| FB01 .....                   | 418                 |
| FB01L .....                  | 425                 |
| FB50 .....                   | 166, 418            |
| FB60 .....                   | 418                 |
| FB70 .....                   | 418                 |
| FBB1 .....                   | 425                 |
| FBICS3 .....                 | 379                 |
| FBL3H .....                  | 465                 |
| FF7A .....                   | 481                 |
| FI12_HBANK .....             | 480                 |
| FINS_CUST_CONS_CHK .....     | 228, 423            |
| FINS_MASS_DATA_MASTER .....  | 330, 334            |
| FINS_MASS_DATA_MONITOR ..... | 330                 |
| FINS_MIG_CREDIT_CHK .....    | 290                 |
| FINS_MIG_DAA .....           | 311                 |
| FINS_MIG_DUE .....           | 364                 |
| FINS_MIG_GKONT .....         | 366                 |
| FINS_MIG_INIT_COLD .....     | 363                 |
| FINS_MIG_LEDGER_CUST .....   | 216                 |
| FINS_MIG_MONITOR .....       | 326                 |
| FINS_MIG_MONITOR_AFA .....   | 344                 |
| FINS_MIG_MONITOR_CLD .....   | 364                 |
| FINS_MIG_MONITOR_DAA .....   | 312                 |
| FINS_MIG_MONITOR_DUE .....   | 365                 |
| FINS_MIG_MONITOR_GCM .....   | 310                 |
| FINS_MIG_MONITOR_GKO .....   | 367                 |
| FINS_MIG_MONITOR_RCO .....   | 301                 |
| FINS_MIG_MONITOR_RC1 .....   | 321                 |
| FINS_MIG_MONITOR_RC2 .....   | 328                 |
| FINS_MIG_MONITOR_RC3 .....   | 332                 |
| FINS_MIG_MONITOR_RC4 .....   | 337                 |
| FINS_MIG_MONITOR_RC5 .....   | 345                 |
| FINS_MIG_STATUS .....        | 356                 |
| FINS_MIGRATION .....         | 326                 |
| FINS_RECON_RCO .....         | 299                 |
| FINS_RECON_RC1 .....         | 320                 |
| FINS_RECON_RC3 .....         | 332                 |
| FINS_RECON_RC5 .....         | 344                 |
| for reports .....            | 378                 |

**U**

- 
- Unicode ..... 134
  - Universal allocation ..... 538
  - Universal Journal ..... 36, 39–40, 42, 227, 295, 299, 381, 384, 390, 414–415, 424, 449, 452
  - User experience ..... 35, 69, 485
  - User interface ..... 36
  - User screen ..... 493

**V**

- 
- Valuating part ..... 446
  - Valuation ..... 170
  - Valuation area ..... 462
  - Value driver ..... 49
  - Value mapping ..... 557, 559

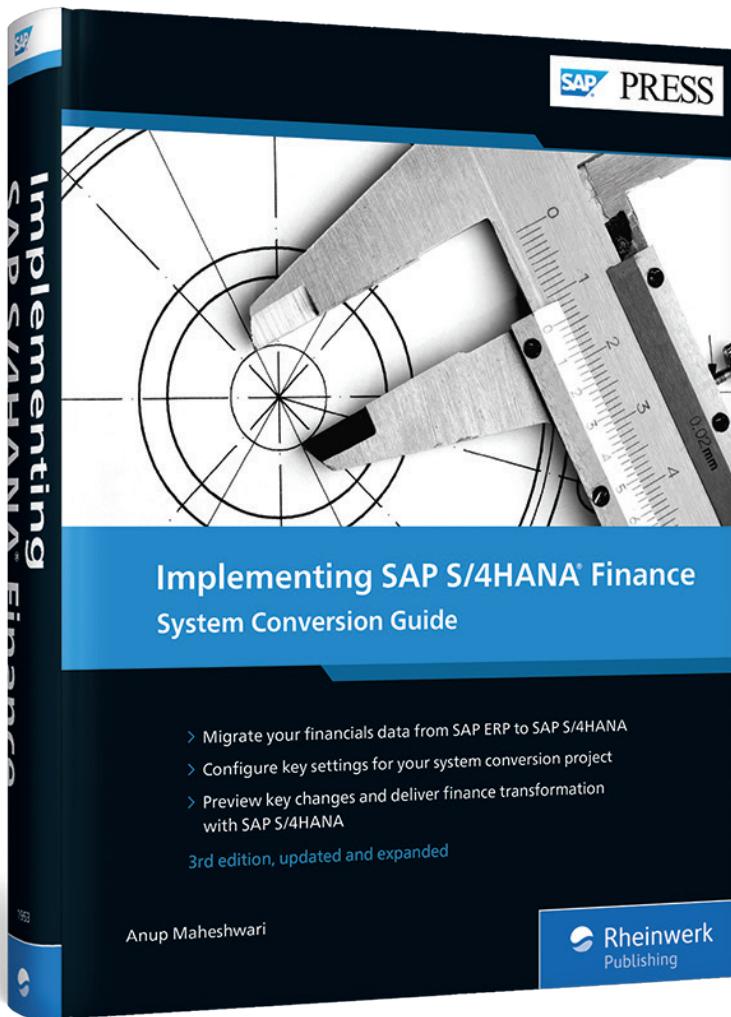
- 
- Value transfer ..... 244
  - Value type ..... 464
  - Vendor master data ..... 430
  - Virtual data model (VDM) ..... 201

**W**

- 
- Web Dynpro ..... 348
    - report* ..... 467–468
  - What-if scenario ..... 54
  - Where-used list ..... 538
  - Work in process (WIP) ..... 381

**Y**

- 
- Year-end closing ..... 82, 165



**Anup Maheshwari** is an SAP S/4HANA Finance and business/digital transformation architect and thought leader. He has more than 23 years of IT and business consulting experience in pre-sales, managing client relationships and delivering complex SAP S/4HANA and Central Finance projects. He has written three editions of Implementing SAP S/4HANA Finance (SAP PRESS) and one edition of Digital Transformation: Building Intelligent Enterprises (Wiley).

Anup Maheshwari

## Implementing SAP S/4HANA Finance: System Conversion Guide

632 Pages, 2020, \$89.95

ISBN 978-1-4932-1953-7

 [www.sap-press.com/5058](http://www.sap-press.com/5058)

*We hope you have enjoyed this reading sample. You may recommend or pass it on to others, but only in its entirety, including all pages. This reading sample and all its parts are protected by copyright law. All usage and exploitation rights are reserved by the author and the publisher.*