

# Browse the Book

In this chapter, you'll prepare your transaction data for consolidation, step by step. After learning how to set up the Data Monitor, you'll walk through data integration and key consolidation activities like balance carryforward.



"Cash Positioning and Cash Operations"



**Contents** 



Index



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Cash Management with SAP S/4HANA

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## Chapter 3

## **Cash Positioning and Cash Operations**

The daily activities of the cash management team can be summarized into cash positioning and cash operations. SAP Fiori apps help cash managers handle daily workloads efficiently—starting with cash position analysis, then with transferring cash across bank accounts, approving payments if required, and using a variety of reports and analytical tools.

The next pillar of cash management is cash operations. This chapter begins with an overview of the main activities of a cash manager, describing daily operations and examining specific requirements related to closing out each day. We'll illustrate your activities when running your daily cash operations in SAP S/4HANA. Your daily procedure can be executed step by step using SAP Fiori apps that correspond to specific tasks.

This chapter is organized by the business processes that make up cash operations; within each subsection, we'll cover the relevant SAP Fiori apps to accomplish specific tasks. We'll first discuss the operational activities you usually perform at some point during the day to set cash. We'll discuss each activity as a task in its own right, without reference to the daily closing procedure. We'll then go through the cash position itself, especially the reports you'll run to analyze your cash position throughout the day. Finally, we'll discuss some additional functions and reports available to you in cash management in SAP S/4HANA. All apps are accessible from the SAP Fiori launchpad.

### 3.1 Cash Positioning in SAP S/4HANA

The cash management in SAP S/4HANA functionality for cash positioning is simply called cash operations. Its main focus is the daily procedures and tasks that you, as a cash manager or cash operator, must perform to position cash. This process starts with monitoring bank statements, which are then included in the daily cash position. After you've determined the initial opening position for your bank accounts, you can make the required bank transfers or manual payments, which will be automatically reflected in your cash position. You can also analyze the disbursements and collections forecasted for today, including intraday bank statements into your forecasted cash position for the day. You can make investment, borrowing, and foreign exchange (FX) decisions and act upon them. Once executed, the financial transactions are automatically reflected in your cash position again. A few final updates and adjustments, and

you can close today's cash position. An automatic snapshot functionality makes sure that if you need to go back to the cash position and look at the exact balances you had when you made your investment or borrowing decision at some point during the day, you can do so without the need to download a report or to print and file a report. The cash operations functionality also allows you to monitor bank risk based on your bank balances and helps you manage the approval process for bank payments.

These functionalities are available to you through the same user interface (UI) as in bank relationship management (BRM) discussed in the previous chapter. All SAP Fiori apps can be accessed from the SAP Fiori launchpad (Figure 3.1). You can set up the layout of the SAP Fiori launchpad according to your role and activities.

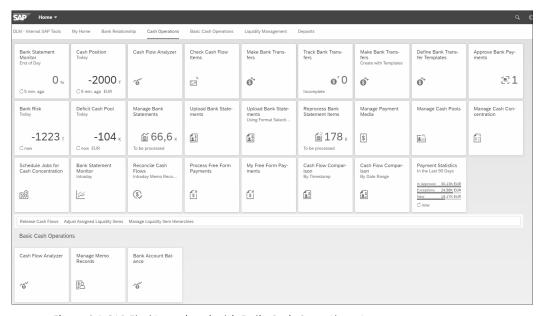


Figure 3.1 SAP Fiori Launchpad with Daily Cash Operations Apps

#### 3.1.1 Common Challenges

From the outside, cash positioning seems to be a rather simple activity. After all, you only need to look at your bank accounts, make a few bank transfers, see what's left in your accounts, and you're done. In practice, however, this activity can be quite daunting. With bank accounts in many different banks, across countries, and in a variety of currencies, determining the accurate opening balance for the current day or the closing balance for the previous day can be challenging.

Next, you'll need an idea of what will happen during the day. How much cash will flow into your accounts, where, in which currency, and at what time? What disbursements will you have to make and from where? The answers to all these questions must take into account time zones and continents to ensure payments are made on time and to

interact in the market for funding and investments during the times of greatest liquidity. To master these challenges, you'll need to deploy state-of-the-art technology and agile processes to bring together all the cash-relevant information from inside and outside your organization.

With limited visibility on your cash position, you'll only have limited options to fulfill your main responsibility as a cash manager, which is to provision liquidity to your company. Without the support of technology, achieving visibility into your liquidity in a timely manner and at varying degrees of granularity is almost impossible, and navigating from a global cash position view to a bank balance and account balance view can be difficult.

You'll also face complex challenges fulfilling your other responsibilities as a cash manager, from compliance to fraud protection. Without the support of a comprehensive solution, you'll be bogged down in the nitty-gritty of manual procedures and controls.

Although a valid first step in the right direction, even the classic SAP solution for cash management didn't address these challenges in a comprehensive manner. Siloed applications, semi-integrated processes and data models, and the fact that classic cash management was built in the early days of SAP ERP means you can no longer rely solely on classic cash management for your daily operations.

#### 3.1.2 Business Benefits with SAP S/4HANA

SAP has answered the call for a more modern cash management solution with cash management in SAP S/4HANA. The cash operations functionality of the new cash management in SAP S/4HANA provides you with real-time cash position reporting capabilities. As soon as bank statements are imported, you can immediately check on your cash position, without any dependence on accounting. The cash position is updated whether you posted the bank statement or not.

You'll also get powerful tools for cash position analysis, with navigation from high-level to detail-level analysis, drilling down to (or navigating to—as we prefer to say in the SAP Fiori world) the line item report and even further down to the original business transactions.

The SAP Fiori apps for cash management in SAP S/4HANA provide seamless integration from insight to action, that is, from the analytical view to the transactional level. For example, you'll be able to initiate bank transfers or cash trade requests directly from the Cash Position (Today) app.

All apps are built based on the SAP Fiori user experience (UX). As a result, cash management in SAP S/4HANA offers user-friendly tools that simplify your processes and tasks, such as the payment approval process, which you now can execute platform-independently from your computer's browser or a mobile device.

All cash-relevant transactions are stored in a single repository, One Exposure from Operations, making generating reports and using analytical apps much easier. Because the data is stored within the SAP HANA database, it's accessible to the SAP Fiori apps and allows you to create new reporting analytical functions, such as reports comparing actual versus planned or forecasted cash flows.

Using SAP's new data model, SAP Smart Business provides key performance indicator (KPI)-based reports and analytical apps to help you gain better insights into your cash operations.

### 3.2 Analyzing Cash Position

In this section, we'll introduce you to the various apps available in cash management in SAP S/4HANA for analyzing your cash position. After explaining how the SAP Smart Business Cash Position (Today) app functions, we'll dive into the functions of the Cash Flow Analyzer app and then the features of the Check Cash Flow Items app. Next, we'll take you through the new version of the classic cash position report, Transaction FF7AN (the Display Cash Position app), before finally presenting the newest apps in the family, the Bank Account Balance app and Manage Liquidity Item Hierarchies app.

While we discuss these apps, we'll point you to the related functions and the common data structures and give you a high-level overview of the type of app under discussion (SAP Smart Business, SAP Fiori, etc.).

#### 3.2.1 Cash Position (Today) App

The Cash Position (Today) app is also an SAP Smart Business app, like the Bank Statement Monitor (End of Day) app. As an SAP Smart Business app, you'll be able make changes and create additional tiles based on the same underlying data using the KPI Modeler. As a result, you'll interact with the SAP Smart Business app with its tile (Figure 3.2) and the analytical report (Figure 3.3) provided by SAP. The app provided by SAP is an example of the types of apps you can build yourself using the SAP Smart Business framework with the KPI Modeler at its core.



Figure 3.2 SAP Fiori Tile for the Cash Position SAP Smart Business App

Figure 3.2 shows the tile provided by SAP that is installed with cash management in SAP S/4HANA. This tile displays today's cash position in the display currency and the currency code. By default, the reporting currency of the app is EUR.

#### Changing the Currency of the Cash Position (Today) App

If you want to report your cash position in another currency, one of your first activities when you're doing the initial setup of the SAP Fiori apps for cash management is to change the currency of the SAP Smart Business app.

You do this through the KPI Modeler app in which you create a new version of this app, and define the desired currency as your reporting currency or display currency for the app. Of course, you could also have multiple tiles in different currencies that allow you to report on your cash position or different parts of your cash position in their appropriate reporting currency.

Today's cash position is defined as today's forecasted closing balance. This balance is calculated based on all the aggregated actual cash flows with value dates before today (today's opening balance) and the forecasted cash flows with value dates prior to and including today. Today is defined as the system date of the server. This balance is the same as that calculated by the Make Bank Transfers app and is the balance you'll report on when running the Cash Flow Analyzer app in the **Delta with Balance** view using the default selection parameters for certainty levels.

The cash position displayed in the app is color-coded according to the thresholds defined for the app. These thresholds are defined for the total cash position as defined by the selection parameters in the app. The same key figure displayed in the tile is also shown in the report (Figure 3.3).



Figure 3.3 Cash Position SAP Smart Business App Overview

In the following sections, we'll take you through the detailed functions of the Cash Position (Today) app, including the navigation options, some general features for SAP Smart Business apps, and the backend data consumed by the app.

#### **Navigation Options**

The Cash Position (Today) app has in-app and cross-app default navigation options by default. The in-app options allow you to navigate to different reporting dimensions. By default, the app allows you to look at your data by Bank Country, Bank, Bank Group, Company, Bank and Currency, Currency and Country, Currency, and Currency (Table View) (Figure 3.4). Use the dropdown menu in the top-left corner of the report to select the reporting dimension to display.

The in-app navigation shown in Figure 3.4 is configured in the KPI Modeler for each SAP Smart Business app. When you create your own app, you'll be able to select your preferred navigation from the list of available navigation options.

By default, cross-app navigation allows you to continue your analysis in another app. You have multiple ways to navigate to another app from within the Cash Position (Today) app. The navigation options are either standard SAP Fiori functionalities or are part of the SAP Smart Business functionality and, as such, are configurable through the KPI Modeler.

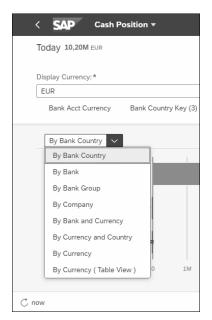


Figure 3.4 Cash Position SAP Smart Business App: Reporting Dimensions Dropdown

Figure 3.5 shows the new cross-app navigation options that are part of the SAP Fiori theme app. From the dropdown menu under the **Cash Position (Today)** app title, you can select **All My Apps** to navigate to the menu of all the apps assigned to your user and

user role. This menu is defined by the catalogs assigned to your user roles and the apps assigned to your launchpad home page. If you click on **Home Page Apps**, you'll see the same apps that you see in your SAP Fiori launchpad, grouped in the same way as on your launchpad home page. If you click on any app, the app will open in a new tab on your browser.

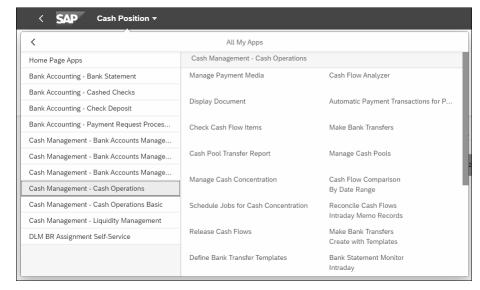


Figure 3.5 Cross-App Navigation SAP Fiori Theme

Another way to navigate to another app is shown in Figure 3.6. In the bottom-right corner, clicking on the **Open In** button will take you to five different apps: Manage Bank Accounts, Track Bank Transfers, Cash Flow Analyzer, Manage Banks, and Make Bank Transfers. This navigation option is part of the SAP Fiori theme, yet the list of apps to navigate to is specific to the current app, in our case, the Cash Position (Today) SAP Smart Business app.

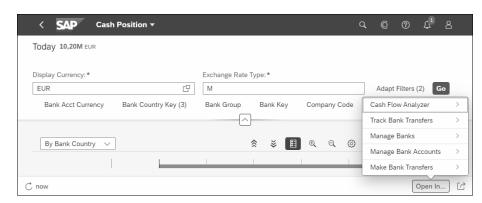


Figure 3.6 Cross-App Navigation SAP Fiori Theme: Open In Button

Another way to navigate among your SAP Fiori apps is shown in Figure 3.7. You can click on any of the areas in the diagram; in our example, when you click on any bar of the bar chart, a navigation menu opens. This option is an SAP Smart Business functionality, and you can configure the available navigation options using the KPI Modeler. Notice that, in this case, the navigation is primarily in-app to different views of the same Cash Position (Today) app using the available reporting dimensions. You can also navigate to the Cash Flow Analyzer app from here.

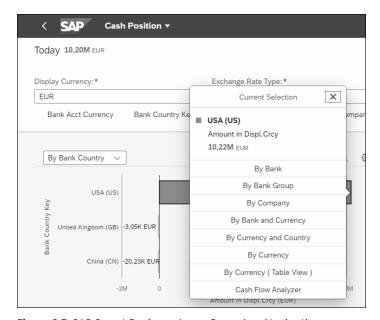


Figure 3.7 SAP Smart Business Apps: Cross-App Navigation

The fundamental difference to the in-app navigation shown in Figure 3.4 is that attributes will be automatically filtered by the attributes of the area in the diagram you clicked on. In Figure 3.7, if you clicked on the bar for the cash position on bank accounts with banks in the United States, then, when navigating to the Cash Flow Analyzer app, the app will open already filtering by **Bank Country** to only show data involving US banks. If you select an in-app navigation option, for example, navigating to the reporting dimension **By Company**, the same bar chart diagram opens, but the filter is set to only show balances for bank accounts with banks in the USA, and the app will group the accounts by company code.

In addition to navigation options from the app, you also have access to a number other generic SAP Smart Business app features, which we'll explore next.

#### **SAP Smart Business App Features**

The Cash Position (Today) SAP Smart Business app contains several generic SAP Smart Business app features, as shown in Figure 3.8.

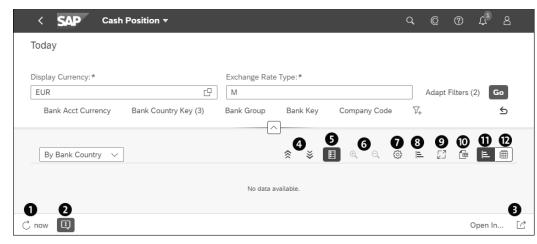


Figure 3.8 SAP Fiori and SAP Smart Business Features

SAP Smart Business apps are configured to refresh at certain intervals. The app's tile and the refresh button **1** keep track of the aging of the information displayed by the app. You can refresh your data by clicking on the refresh button **1** at the bottom of the report or by using the refresh link in the app's tile (Figure 3.2).

If any errors or warnings occur while running the app, you'll be notified through the error log icon ②. Click on the icon to see a short summary of the issues, and, from this summary, navigate to a detailed log. This navigation option is a generic SAP Fiori functionality.

For all SAP Fiori apps, you also have the ability to share your app with its current settings, filters, and variants. When you click on the share icon ③, you'll be asked whether you want to Save as Tile or Send Email (Figure 3.9).



Figure 3.9 Share an SAP Fiori App

When you click on **Save as Tile**, you'll provide a name for the tile and define the thresholds for the tile (Figure 3.10). Click **OK** to save the app to your **Home** group on the launchpad.

When you click on the **Send Email** link, your favorite email client will open, and you can send a link to the app to someone else. When the recipient clicks on the link, the Cash Position (Today) app will open with the exact same settings you had on the screen when you created the link, with the same filters and attributes, diagram type, and so on,

provided the person has sufficient user rights and that access to cash management in SAP S/4HANA has been configured.

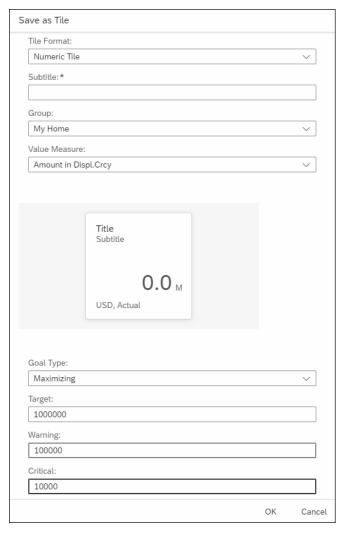


Figure 3.10 Share an SAP Fiori App: Save Tile

The drilldown and drillup buttons (4) in Figure 3.8) allow you to navigate one level up or one level down from the position where you currently are reporting. Figure 3.11 shows all reporting dimensions you have available for the underlying data in the SAP Smart Business app for drilling down. The axis title (3) indicates the current drilldown level, which is company code. You can choose any of the remaining dimensions in the dropdown list (4) as the next drilldown level, or you can drill up to the next higher level using the drillup button (4). In the example shown in Figure 3.11, you can also navigate one level up to the Bank Acct Currency level.

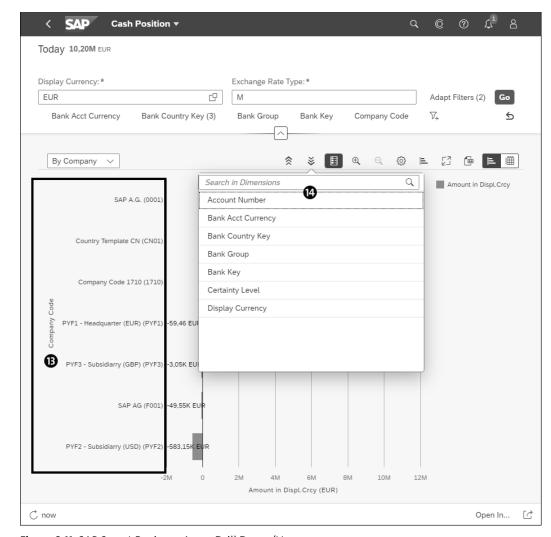


Figure 3.11 SAP Smart Business Apps: Drill Down/Up

You can also show or hide the legend for the diagram **⑤**, and you can zoom in and out using the zoom buttons **⑥** (shown previously in Figure 3.8). As in all SAP Smart Business apps, you can also zoom in and out using a mouse wheel while pressing the Ctrl key, or you can press the + and - keys on the keyboard.

Clicking on the gear icon • takes you to the view settings. In the view settings, you'll have extensive options to define chart-specific settings, such as the chart type and the reporting dimensions to be applied to the chart. You can also define sorting criteria. The available settings and their relevance depend on the chart type and the definitions of the SAP Smart Business app. The restore button allows you to reset the app's settings to the SAP default definitions.

The chart icon 3 allows you to quickly swap between chart types, without making any other changes to the view settings. Not all available chart types (Figure 3.12) will always make sense for the data currently displayed in your app.

The open full screen icon **9** allows you to expand the report display to cover the entire screen, hiding the report title bar, the filter bar, and the footer of the report. Use the open full screen icon to return to the previous view.

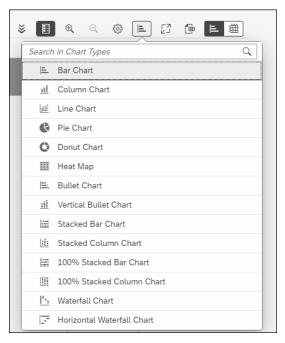


Figure 3.12 SAP Smart Business Features: Select Chart Type

Export your data to Excel using the export to Excel button **(** (refer to Figure 3.8). The Excel download will take all the data currently displayed, taking into account the filters and drilldowns defined. Downloading the data from the diagram in Figure 3.11 will look in Excel as shown in Figure 3.13.

	Α	В	С	D	E
	Bank Acct	Company Code	Company Name	Amount in Dspl Crcy	Display
1	Currency				Currency
2	EUR	1010	Company Code 1010	2,267,880.40000	EUR
3	GBP	1010	Company Code 1010	1,560,668.73000	EUR
4	USD	1010	Company Code 1010	249,313.08000	EUR
5	EUR	2210	Company Code 2210	-1,000.00000	EUR
6	CAD	2910	Company Code 2910	-1,031.04000	EUR
7	EUR	1710	Company Code 1710	-2,000.00000	EUR
8	USD	1710	Company Code 1710	-108,623.64000	EUR
_					

Figure 3.13 Cash Position Overview: Excel Download

Using the chart view **①** and tabular view **②** buttons shown earlier in Figure 3.8, you can toggle between these views. In the tabular view, only the relevant features are available, so the list of icons/buttons in the navigation bar at the top of the report is slightly shorter. In the tabular view, the data from our previous examples looks like a clean report (Figure 3.14).

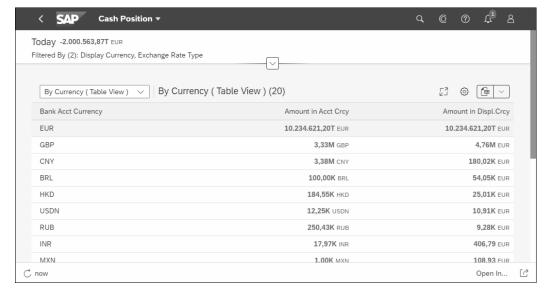


Figure 3.14 Cash Position Overview: Tabular View

#### **KPI** Modeler

Using the KPI Modeler, you can create new SAP Smart Business apps based on the existing data views. For example, you could create your own cash position apps, where you define the reporting currency as well as the default filters and the type of tile that should appear on the launchpad. As a result, you could create tiles for each of your pool structures and another one for the global or corporate level.

In the KPI Modeler, you can also define thresholds for tile status alerts. Alert statuses are color-coded; that is, the balance figure in the tile changes to green, yellow, or red depending on the total cash balance when compared to the defined thresholds.

After discussing the SAP-provided SAP Smart Business apps, and now that we've discussed using the KPI Modeler to create your own SAP Smart Business apps, we hope you'll agree that the Cash Position (Today) SAP Smart Business app is really only a sample app. SAP provides this app as a way for you to create your own apps. You can change all the analytical definitions of the app, such as reporting currency and drilldown dimensions in the KPI Modeler. You can create as many specific tiles/apps as you need,

for example, by region or by pool or in different currencies depending on the region, and you can assign navigation options according to your preferences.

We'll take you through a real case of creating your own SAP Smart Business app in Chapter 4, using the Liquidity Forecast app.

#### **Data Consumption**

The Cash Position (Today) app uses the exact same data as other cash position apps or any app that calculates a cash position, for example, the account balance in the Make Bank Transfers app.

The cash position in the overview is the forecasted closing balance of the reporting day. This balance is defined as the aggregate actual cash flows up to and including the reporting date (today), plus the forecasted cash flows for the reporting date, including overdue items, that is, cash flows with a due date prior to the reporting date. Apart from memo records, which in versions prior to SAP S/4HANA 1809 were still integrated from the memo records table FDES, the app reads all cash flow data from the line items in One Exposure from Operations derived from a variety of source applications.

Certainty levels categorize different source applications and enable different cash apps to consume the same data. Selecting the appropriate certainty level, you can define the cash flows that you want included into the actual flows. The default certainty levels selected are the following (see Chapter 5 for more detail on the meanings of these certainty levels):

- SI CIT: Self-Initiated Cash in Transit
- TRM D: Transaction Manager Deterministic
- TRM O: Transaction Manager Optional
- ACTUAL: Actual Cash Flows
- CMIDOC: Cash Management from Remote System (IDocs)
- FICA: FI Contract Account
- MEMO: Memo Records

#### 3.2.2 Cash Flow Analyzer App

The SAP Fiori Cash Flow Analyzer app was first released with SAP S/4HANA Cloud 1705 and SAP S/4HANA 1709. The Cash Flow Analyzer app is the successor to the Cash Position Details app. Designed and built on SAP's latest UI controls, the Cash Flow Analyzer app provides more powerful analysis features.

The Cash Flow Analyzer app offers four predelivered filter variants, as shown in Figure 3.15: the standard variant and three variants for specific types of cash and liquidity

analysis. The Cash Flow Analyzer app is designed for all three types of analysis in cash management. By selecting the corresponding filters and personalizing the report layout, the Cash Flow Analyzer app can analyze cash positions, liquidity forecast, and actual cash flows.

In this section, we'll focus on the cash position analysis. The other two reports variants, **Liquidity Forecast** and **Actual Cash Flow**, are closely related to liquidity management, and we'll cover them in Chapter 4. The new features we discuss in this section in the context of cash positions are applicable to all variants.

Manage Variants			
Туре	Default	Execute on Select	Author
Private	0	$\checkmark$	SAP
Shared	0	✓	SAP
Shared	•	✓	SAP
Shared	0	✓	SAP
	Type Private Shared Shared	Type Default  Private  Shared  Shared  •	Type Default Execute on Select  Private  Shared  Shared  Shared

Figure 3.15 Cash Flow Analyzer App Default Variants

The Cash Flow Analyzer app provides two different views, the **Delta View** and the **Balance View**. You can toggle between the two views without having to redefine your selection parameters and display variant (the layout of your report). As their names suggest, the **Delta View** allows you to report on your cash position showing only the delta amounts, while the **Balance View** reports on the current aggregate balance on the reporting date and for the respective aggregation level defined by your layout.

In addition, you can decide to structure your report using one of the three types of predefined hierarchical structures. The <code>Bank</code> Account Hierarchy view shows information in a bank account hierarchical view, which you defined in BRM. The <code>Liquidity</code> Item Hierarchy view shows cash flow information structured according to the hierarchy of liquidity items. The <code>Cash</code> Concentration Simulation allows you to run your cash position as a simulated cash concentration run according to the <code>Cash</code> Pool Name and a selected <code>Display</code> Currency for <code>Cash</code> Pool. You can navigate back and forth between the main view (without hierarchical display) and any of the three hierarchical views without changing your selection filters.

#### Main View

When you open the Cash Flow Analyzer app, by default, you'll see the main view with the selection variant **Standard**, which you can change to **Cash Position** (Figure 3.16).

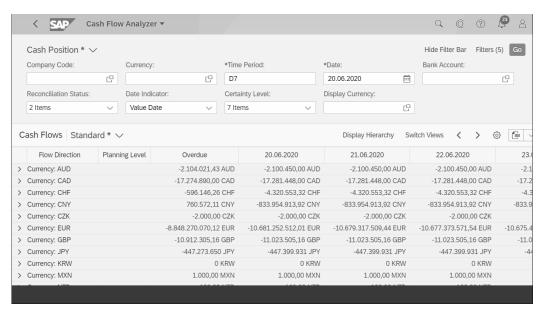


Figure 3.16 Cash Flow Analyzer App Main View

You'll notice the four filter criteria that come predefined with the SAP-delivered selection variant Cash Position. The Time Period setting is defaulted to the next seven days (D7), the Date (reporting date, can be Value Date or Posting Date, depending on what you selected in another filter Date Indicator) is set to the current system date, Reconciliation Status is set to exclude any intraday bank statement flows, and Certainty Levels are preselected as described previously in Section 3.2.1. The certainty levels selected here are the same ones the Cash Position (Today) app uses by default. You can make changes to the default selection and layout of the report and save your selection and display variants. When you click on any amount, you're presented with the navigation options to the detailed reporting in the Check Cash Flow Items app, to move cash using the Make Bank Transfers app (Section 3.3.1), or to move cash by creating treasury deals when you navigate to the Manage Memo Records app to create cash trade requests (Section 3.3.7). In the following list, we highlight some of the features provided by the Cash Flow Analyzer app:

#### ■ Time Period

This filter allows you to choose, in a flexible and user-friendly way, the time scale for which the report should display the cash flow. By default, the filter is set to **D7**, which means for the next 7 days (Figure 3.16). You can change this setting to any sequence of number of day (D), weeks (W), months (M), quarters (Q), and years (Y) by simply adding the five parameters together. For example, enter "D14" for the next 14 days or "D3+W2+M1" if you want to check the cash position for the next 3 days, followed by the next 2 weeks, and then 1 month in the future (Figure 3.17).

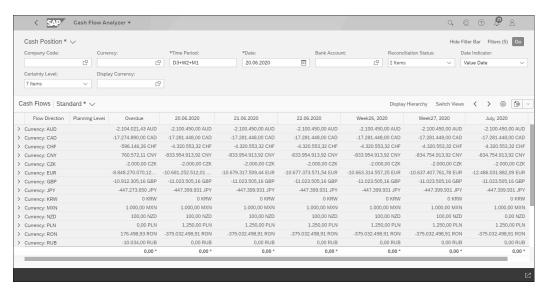


Figure 3.17 Cash Flow Analyzer App: Time Period

The only limitation is that you can only display up to 32 columns with key figures.

#### ■ Display Currency

This, strictly speaking, isn't a filter, but rather a report parameter you can set. This field is empty by default, and the report displays key figures in the bank account currency or transaction currency (depending on the **User Settings**). If you enter a **Display Currency**, the report will show additional columns with the amount in the display currency (Figure 3.18).

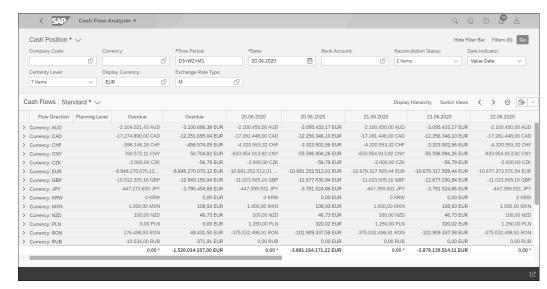


Figure 3.18 Cash Flow Analyzer App: Display Currency

The amount in the display currency is for reporting purpose only. Therefore, the report doesn't provide a hyperlink and offers no navigation to the line item level. You must also define an **Exchange Rate Type** using another report parameter disguised as a filter.

#### Overdue

By default, overdue cash flows in all planning levels are shown in the report, and all of them are accumulated to the first day's cash flows so that overdue cash flows can impact future balances. This filter can be used to restrict the list of planning levels for which overdue cash flows should be reported and consequently impact future balances. As a result, you can explicitly exclude or fine-tune, based on planning levels, the way overdue items impact your cash position. The selection criteria have no influence on cash flows that aren't yet overdue.

#### ■ Period Ending

This filter/report attribute works together with Time Period. The two options you can chose from are By Interval and By Calendar. By default, this field is empty and means By Interval. For example, if the current day is 2020-06-21, and you enter "M1" (one month) in the Time Period field, the report shows one column with label June, 2020, while the data included in this column is from the date range 2020-06-21 to 2020-07-20, which is a 30-day interval, that is, 1 month (M1). If you change the filter value to By Calendar, the report shows the same label, June, 2020, but the data is from the date range 2020-06-21 to 2020-06-30, which is from the current date to the end of the current month, that is, June in 2020. All following periods will be for the complete calendar periods, according to the Time Period you selected.

#### Actual Date

This filter means the report will only show actual cash flows before a selected **Actual Date**. This filter can help you set up a report that includes both actual and forecasted cash flows. For example, you can set the **Time Period** to "M12"; the **Value Date** to the beginning of the year, for example "2020-01-01"; and the **Actual Date** to the current date, that is, "2020-06-22" in the example in Figure 3.19. You'll get a report that shows 12 months of cash flows starting at the beginning of the year. You'll get only actual cash flows before *today* but both actual and forecasted cash flows after *today*. Thus, you've created a report that shows the actual cash flow up to your **Actual Date** and shows forecasted balances for future periods.

#### ■ Date Indicator

As of SAP S/4HANA 1909, the new filter **Date Indicator** was introduced, which allows you to analyze the cash based on **Value Date** or **Posting Date** (by default, it's **Value Date**). When selecting **Posting Date** in **Date Indicator**, the date range information defined in filter **Date** is recognized as posting date when selecting data.

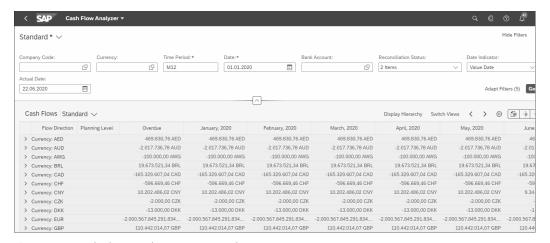


Figure 3.19 Cash Flow Analyzer App: Actual Date

#### **Bank Account Hierarchy View**

From the main view, you can open the Bank Account Hierarchy view, the Liquidity Item Hierarchy view, and the Cash Concentration Simulation view by clicking on Display Hierarchy. The popup window shown in Figure 3.20 opens.

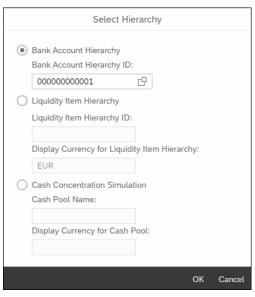


Figure 3.20 Cash Flow Analyzer App: Display Hierarchy

When you click the **Display Hierarchy** button for the first time, you'll need to select a **Bank Account Hierarchy ID**. The system will save the information as part of your personalization and use the selected bank account group ID by default.

After selecting the hierarchy ID and clicking **OK**, the system will open the **Bank Account Group** view (Figure 3.21).

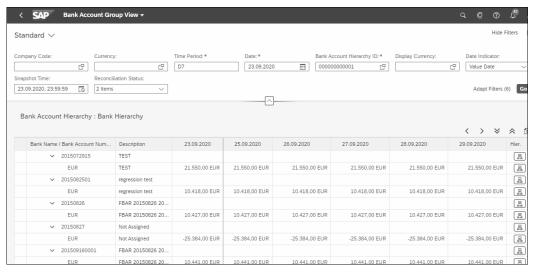


Figure 3.21 Cash Flow Analyzer App: Bank Account Hierarchy View

#### Bank Account Hierarchies versus Bank Account Groups

Bank account group is the name used in previous releases before the Manage Bank Account Hierarchies app was introduced. However, it's not completely replaced in all places by bank account hierarchy as the name is already widely used and accepted. More strictly speaking, bank account hierarchy is only for the hierarchies defined in the Manage Bank Account Hierarchies app, and it's mainly used for freestyle bank account groups, while the term bank account group also includes cash pools and bank hierarchies.

By default, the view shows the forecasted closing balance for each bank account in bank account currency. You can set your own filters, for example, **Actual Date** and **Certainty Level**, to display different sets of data.

Because you can have bank accounts in different currencies under the same node, by default, the report doesn't calculate the aggregate total amount for the parent node. However, if you define a **Display Currency**, the report will show additional columns for the amount in the **Display Currency** and includes the totals under the parent nodes (Figure 3.22).

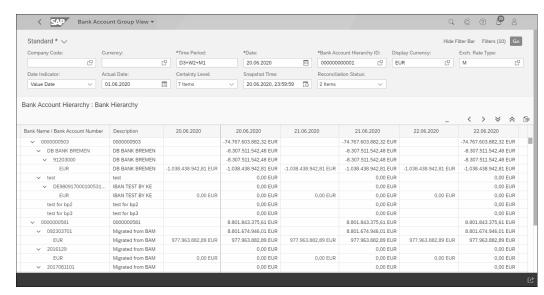


Figure 3.22 Cash Flow Analyzer App: Bank Account Hierarchy View with Display Currency

#### Liquidity Item Hierarchy View

You can toggle between the **Bank Account Hierarchy** view and the **Liquidity Item Hierarchy** view by clicking on the icons in the last column of the report.

Alternatively, you can navigate from the main view to the Liquidity Item Hierarchy view using the Display Hierarchy button (refer to Figure 3.20). If you select a Liquidity Item Hierarchy ID, you must also enter a Display Currency, as shown in Figure 3.23.



**Figure 3.23** Cash Flow Analyzer App: Bank Account Group View Navigation to Liquidity Item Hierarchy View

When you navigate from the Bank Account Hierarchy view, the Liquidity Item Hierarchy view will show cash flows in the report structure Opening Balance, then the Cash Flows for the liquidity items in the hierarchy, followed by the cash flows Not Assigned to a liquidity item, and the Closing Balance at the end (Figure 3.24).

When you navigate from the main view to the Liquidity Item Hierarchy view, the report neither shows an Opening Balance nor a Closing Balance, as the Liquidity Item Hierarchy view is for analysis of cash movements during a specified period. The reason why balance information is available when navigating from the Bank Account Hierarchy

view is to keep information consistently shown in the source and target views, and the **Bank Account Hierarchy** view always shows the forecasted closing balance.

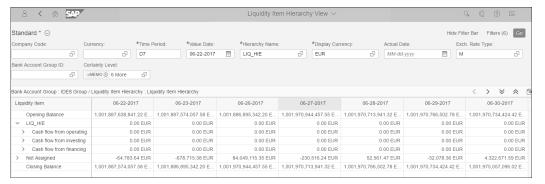


Figure 3.24 Cash Flow Analyzer App: Liquidity Item Hierarchy View

The **Not Assigned** node contains information about cash flows with liquidity items that aren't defined in the specified liquidity item hierarchy and cash flows without liquidity items.

#### **Cash Concentration Simulation View**

This view was added as of SAP S/4HANA 1909. Long requested by customers, the view allows you as the cash manager to get a preview of the effects of a cash concentration run before you run it. You can toggle directly between the three different views or access the Cash Concentration Simulation view from the main view as described in the previous sections. In the popup window that opens when you click on Display Hierarchy, you must enter the Cash Pool Name and the Display Currency for Cash Pool (Figure 3.25).

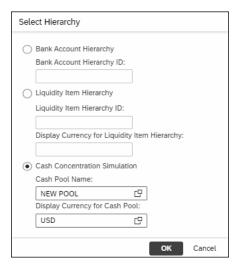


Figure 3.25 Select Cash Concentration Simulation View

In the Cash Concentration Simulation view, you can change the cash pool you're reporting and the display currency as well using the filter settings of the view (Figure 3.26). The layout of the view is fixed; that is, even though you can move the 11 provided columns from one position into another and resize them, you can't save your own layout.

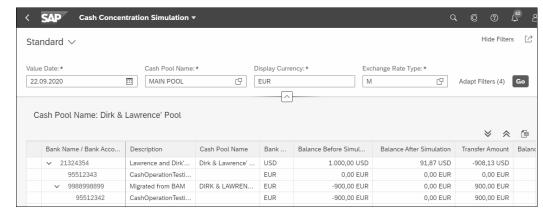


Figure 3.26 Simulate Cash Concentration View: Leading Pool

The Cash Concentration Simulation view offers the following columns:

- Bank Name / Bank Account Number
- **Description** (of the bank account)
- Cash Pool Name
- Bank Account Currency
- Balance Before Simulation (in account currency and in display currency)
- Balance After Simulation (in account currency and in display currency)
- Transfer Amount (in transfer currency)
- Max. Target Amount
- Min. Transfer Amount

This view enables you to simulate the expected cash position after a cash concentration run on any level of your cash pool, even in a hierarchical cash pool where the header of one pool is a subaccount on another pool.

By using the cash pool name as a filter criteria, you can selectively report on only the subpool (Figure 3.27).

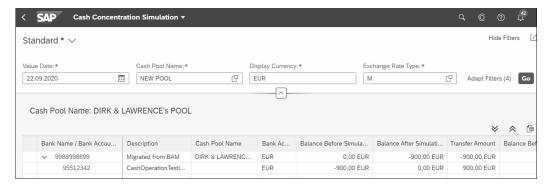


Figure 3.27 Simulate Cash Concentration View: Subpool

#### New List View for Cash Flow Items

Since SAP S/4HANA 2020, you no longer need to navigate to the Check Cash Flow Items app to understand the details; instead, the Cash Flow Analyzer app offers its own list view for cash flow items. When clicking the aggregated amount of cash flows, there is a new **Display Cash Flow Items** link (Figure 3.28). Note that the link is only available when you click the amount for cash movements, but not for balances.

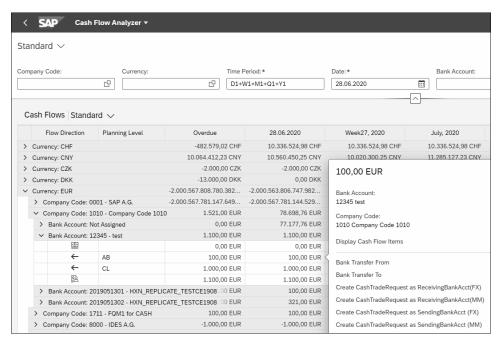


Figure 3.28 Cash Flow Analyzer App: Display Cash Flow Items

When clicking the **Display Cash Flow Items** link, the list view is displayed in the Cash Flow Analyzer app (Figure 3.29). In this view, you can see the additional filter information of the cell you navigate from in the header area and line item details in the report.

You can personalize the layout and save variants, and you can download the information to an Excel file. With the information in list view, you already have a good view of cash flows, and it's still possible to navigate to the Check Cash Flow Items app by clicking the arrow icon at the end of line if you want to understand more or drill down to the original business transactions.



Figure 3.29 Cash Flow Analyzer App: Cash Flow Items View

#### **User Settings**

You can leverage the options in **User Settings** to personalize your experience of the Cash Flow Analyzer app (Figure 3.30).

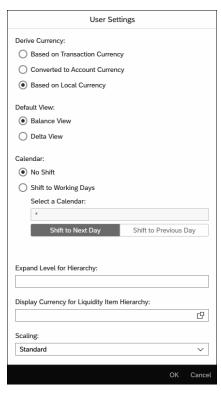


Figure 3.30 Cash Flow Analyzer App: User Settings

The following options are available to influence your UX:

#### ■ Derive Currency

In the Cash Flow Analyzer app's main view, you can choose **Based on Transaction Currency**, **Converted to Account Currency**, or **Based on Local Currency** (this last option was just added as of SAP S/4HANA 1909).

#### ■ Default View

In the main view, you can define which view is your default view when you open the app, the **Balance View** or the **Delta View**.

#### ■ Calendar

You can choose to shift cash flows from nonworking days to the next or the previous working day according to a specified calendar. Alternatively, you can set the parameter to **No Shift**.

#### ■ Expand Level for Hierarchy

If, by default, you want any of the hierarchy views to open expanded to a specific level, you can define the hierarchy level by entering a number in this field.

Display Currency for Liquidity Item Hierarchy
 You can define the default currency used in the Liquidity Item Hierarchy view.

#### Scaling

By default, this parameter is set to **Standard**, and the report will display the amount as actual numbers. Alternatively, you can select **Short** or **Long**; if you select **Long**, the display format of the amount is changed to the long format shown in Figure 3.31.

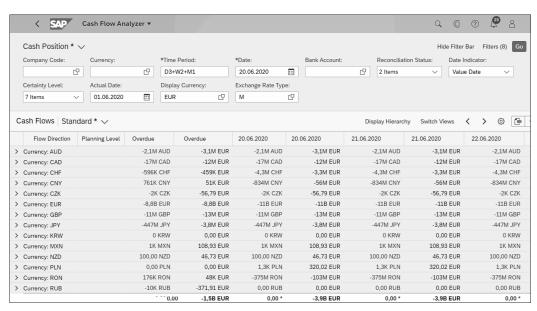


Figure 3.31 Cash Flow Analyzer App: Scaling with Long Format

#### 3.2.3 Check Cash Flow Items App

The Check Cash Flow Items app was formerly known as the Analyze Payment Details app. This app has seen certain functional changes over time but has been available since SAP S/4HANA Cloud 1708 and SAP S/4HANA 1709.

The Check Cash Flow Items app is the transactional line item report for all cash management reports. You can navigate to the app from the SAP Smart Business Liquidity Forecast app and the Cash Flow Analyzer app. You also have various options to navigate to the app from the launchpad by clicking on the app's tile.

Depending on your version, you can use the generic navigation option in the apps, such as the All My Apps menu in the app header of the Cash Position (Today) app. Usually, you'll use the Check Cash Flow Items app to check the underlying line items of a position in your Cash Flow Analyzer app or the SAP Smart Business Liquidity Forecast app. The example shown in Figure 3.32 illustrates the navigation from the Cash Flow Analyzer app.

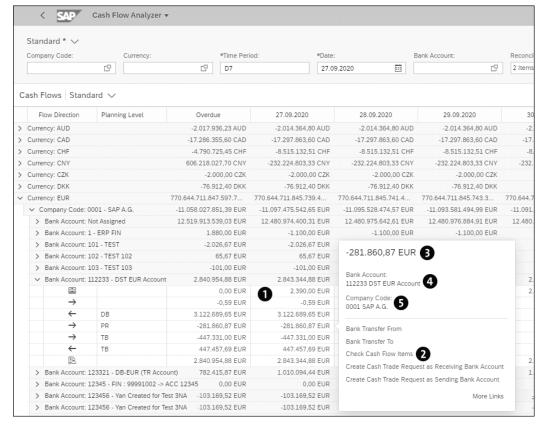


Figure 3.32 Navigate to Check Cash Flow Item App from Another App

Clicking on any amount in the report ①, the cash flow details box opens with the option to navigate directly to the Check Cash Flow Items app ②. In this navigation option, the app will open with the filters preset to return the underlying line items of the amount you clicked on. In this example, the Check Cash Flow Items app opens, filtering for all items with a value date before the report's value date, the currency ③, the bank account ④ you're analyzing, and the company code ⑤.

When the Check Cash Flow Items app opens (Figure 3.33), the sum of all cash flow items ① displayed in the report will match the amount you clicked on in the Cash Flow Analyzer app. You can see the filter set automatically for the relevant date range ②, currency ③, bank account ④, and company code ⑤. You can also adjust the planning level ⑥. This navigation works the same way when you navigate from the Cash Flow Analyzer app or the SAP Smart Business Liquidity Forecast app.

Note the selection of certainty levels shown in Figure 3.33. Certainty levels used in the filter match those used by the app from which you navigated to the Check Cash Flow Items app.

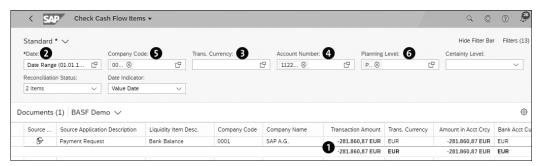


Figure 3.33 Check Cash Flow Items App

The Check Cash Flow Items app integrates all source applications available in your edition and version of cash management in SAP S/4HANA. The complete list of source applications is as follows:

- Payment request
- Payment order
- Promise to pay
- Accounts payable
- Accounts receivable
- Confirmed payment
- Bank statement
- Memo record
- SAP Treasury and Risk Management
- SAP Loans Management

- Manual entry of cash balance
- Cash position from distributed cash
- Liquidity forecast from distributed cash
- Contract accounts receivable and payable
- Sales and distribution
- Materials management
- Initial balance upload
- Aggregation flow

The list view (Figure 3.33) shows generic information about the cash flow items, such as the amount, currency, date, source application, liquidity item, and other account assignments. As in other apps, you can define the columns or fields that are shown using the display settings, and you can save your display variants for future use.

You can click on the icon in the last column in the list view of the report to navigate to the detailed line item view (Figure 3.34). The app adapts the details screen that opens to the source application of the cash flow item and displays the relevant information.

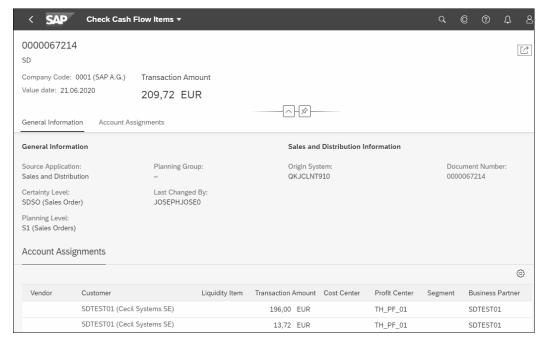


Figure 3.34 Cash Flow Items App: Details

The detailed view shows generic information and source application-specific information. For each source application, a specific section is populated with data and displayed. From the specific source application details, you can navigate to the original document in the source application by clicking on the reference ID from the source

application, for example, the **Document Number** for accounting documents or the **Contract Number** for cash flow items from SAP Loans Management.

For the sake of brevity, we won't go through the entire list of source applications and related sections in the UI. However, in Table 3.1, we list some of the available source applications and their navigation targets to access line item detail and/or the original document.

Source Application/Sector on Screen	Navigation
Business partner information	SAP Fiori app: Manage Business Partner
Accounting document information	SAP Fiori app: Manage Journal Entries
Bank statement	SAP Fiori app: Manage Bank Statement
Bank account information	SAP Fiori app: Manage Bank Accounts
Payment request	Display Payment Request (Transaction F8BT)
Promise to pay	Promise to Pay (Transaction FDM_COLL01)
Materials management information	SAP Fiori apps: Manage Purchase Scheduling Agreements, Purchase Requisition, Purchase Order
Sales and distribution information	SAP Fiori apps: Sales Scheduling Agreement, Sales Order
Consumer and mortgage loans flow information	Loan Contract (Transaction FMVS)
SAP Treasury and Risk Management	Financial Transaction (Transaction FTR_EDIT)
Securities position	Security Account Flow (Transaction TPM40)
Memo records	SAP Fiori app: Manage Memo Records

**Table 3.1** Navigation Targets in the Check Cash Flow Items App

In the detailed view, the account assignment information is shown in a separate table at the bottom of the screen. The table shows all the line items related to the same cash flow item, for example, a single invoice with multiple expense line items or a single payment for multiple invoices. The account assignment table will show all line items related to a single cash flow item.

As of SAP S/4HANA 1610 SPS 01, you have the option of manually adjusting cash flow items. The functionality is controlled through a specific authorization object.

#### Adjust Cash Flows for Accounting in One Exposure from Operations

As of cash management in SAP S/4HANA 1610 SPS 01, you can edit line items in One Exposure from Operations. The functionality is controlled by the authorization object FQM FLOW (Field: ACTVT, value: Change).

If your user is authorized to edit a cash flow item, you'll see the option in the detailed view of the Check Cash Flow Items app. You'll have the following options and considerations:

- You can change the account assignment information but not the amount or currency.
- You can divide one line into multiple lines, but the total amount remains the same as the original.
- You can merge multiple lines into one, but the total amount remains the same as the original.
- Only flows from accounting can be adjusted (the same as Transaction FLQAM, but with more attributes to adjust).
- Rebuilding cash flows in One Exposure from Operations from accounting documents will overwrite your manual adjustments.
- You can make changes to the line item, assign new liquidity items, split the amount (as long as the total amount is still the same as the original), and make other account assignments.

When you save your changes, One Exposure from Operations will be updated with the new values. However, if you decide to run the One Exposure from Operations update, you'll overwrite your manual changes.

You also have option of adjusting the details screen to better match your own requirements. To do so, you can use the following business add-ins (BAdIs) to adjust the specific sections for each source application:

- BAdI: Bank Details
- BAdI: Bank Communication Management
- BAdI: Memo Records
- BAdI: Accounting Documents
- BAdI: Payment Items
- BAdI: Treasury Management Details

These BAdIs will be discussed in more detail in Chapter 6, Section 6.2.3.

#### 3.2.4 Display Cash Position App (Transaction FF7AN)

Transaction FF7AN is the new transaction code and SAP Fiori theme app called the Display Cash Position app. The UI and layout, as well as the drilldown and navigation functions, are the same as in the old Transaction FF7A (Figure 3.35). However, the backend data is completely different. The Display Cash Position app consumes One Exposure from Operations data from table FQM\_FLOW for all source applications except for Agency Business, which is still sourced from its original FD\* tables. Remember that before SAP S/4HANA 1809, memo records were still read from the memo records table FDES.

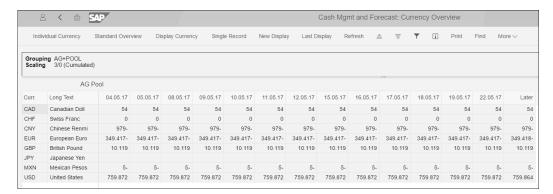


Figure 3.35 Display Cash Position: Transaction FF7AN

The following is a quick overview of the release-related availability of the cash position and liquidity forecast reports in Transactions FF7AN and FF7BN:

- SAP Note 2336069: Introduction of FF7AN and FF7BN in SAP Cash Management for Simple Finance 1503
- SAP Note 2336112: Introduction of FF7AN and FF7BN in SAP Cash Management for S/4HANA Finance 1605
- SAP Note 2378072: Support for Cash Position and Liquidity Forecast Reports in SAP S/4HANA 1511 (this note is "Pilot Released," meaning you'll need to make a request with SAP to use the note)

In SAP S/4HANA 1610 and 1709, you don't need to apply any SAP Note; the Display Cash Position and Display Liquidity Forecast apps are offered by default. In SAP S/4HANA Cloud, they are also offered by default.

Unless you're a basic cash management user, the Display Cash Position app isn't available in your SAP Fiori launchpad by default. To include this app in your launchpad, you'll have to add **Cash Management – Basic Edition** from the catalog (Figure 3.36).

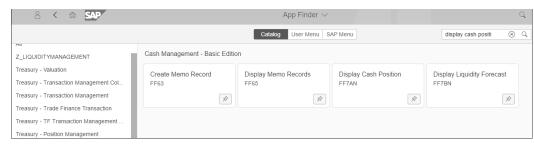


Figure 3.36 Adding the Display Cash Position App to Your App Catalog

Since SAP S/4HANA 1809, the Display Cash Position app has been removed from SAP Fiori launchpad, and the Cash Flow Analyzer app is offered to customers with the basic cash management license, although it only supports limited features.

#### 3.2.5 Bank Account Balance App

The Bank Account Balance app was introduced with SAP S/4HANA 1909 in response to many requests from customers to have a report that allows you to display your available balances for bank accounts individually or grouped by certain dimensions (Figure 3.37). The **Available Balance** column includes not only the actual bank balances but also the available overdraft facilities. The app was built using the SAP Fiori overview list page design element, which includes the dynamic integration between the diagram display of the selected data and a table view that can optionally be dynamically adjusted according to a selected area in the diagram.

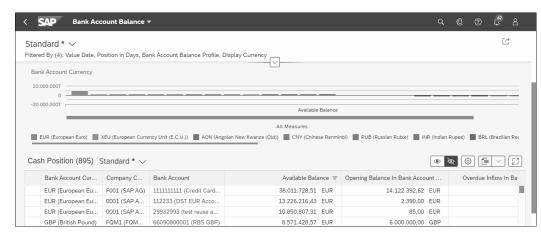


Figure 3.37 Bank Account Balance App

The app provides a number of filters, including the obvious ones such as company code, bank country, and so on, which don't need to be explained here. The following filters do need to be explained a little further, however:

#### ■ Value Date

This field is the value date of the report and the basis for the **Position in Days** calculation explained in the next list item. All overdue items are selected based on the value date. While it defaults to your current system date, you can set it to any other date as well.

#### ■ Position in Days

This field determines the actual reporting date for your cash balances—let's call it the cash position date—and it's simply the number of days after the value date. That means you'll see the balances on your accounts displayed as of the calculated position date. The **Position in Days** defaults to **1**, which means the balances are reported on the value date.

For example, the **Value Date** is June 4, 2020, and you enter "7" for the **Position in Days**. You can then see the **Available Balance** on your accounts for June 10, 2020.

#### ■ Bank Account Balance Profile

This profile defines the cash flow planning levels that you want to consider in the calculation of bank account balances. You define the available profiles in the configuration settings for your system (in the **Assign Planning Levels to Profiles** configuration step in the IMG for SAP S/4HANA solutions or in your Manage Your Solution app for SAP S/4HANA Cloud versions; Section 3.6.3).

After you've defined the filters and run the report, the app displays the selected accounts and related balances in a diagram and a table at the bottom of the screen.

You can influence the diagram view using the standard SAP Fiori controls for this **Overview List Page** view. For example, you can use the **View By** button to select a grouping of the balances by **Bank Account**, **Bank**, **Bank Country**, or **Company Code**. Note that the app doesn't give you the aggregated view for the cash pool or bank account hierarchy.

You can also change the display parameters of the diagram and the entire overview list page view. For example, you can change the measure displayed from **Available Balance** to **Opening Balance**. You could also change the type of diagram you're using, for example, from a bar chart to a pie chart. You can also switch on or off the diagram and table part altogether and maximize either of the sections to get a better view. You can save the diagram and the table section settings separately as variants.

Now let's turn our attention to some of the key figures, or measures, as they're called:

#### Available Balance in Display Currency

This is the total amount of the net cash flows that are overdue before the value date, plus the opening balance on the value date, and the net cash flows from the value date to cash position date (**Position in Days**, as discussed previously) plus the amount of overdraft limits.

#### **Available Balance Calculation**

Calculating the available balance uses the following formula:

Available balance = Opening balance + Overdue inflows - Overdue outflows + Cash inflows - Cash outflows + Overdraft limits

The items in this formula are as follows:

- Overdue items before value date
- Cash flows until the cash position date
- Overdraft limits on the cash position date

#### ■ Opening Balance in Bank Account Currency

This is the total amount of the opening balance, and it equals the closing balance on the previous day. The balance is calculated based on the definitions in the **Bank Account Balance Profile** discussed earlier.

#### Overdue Inflows and Overdue Outflows in Bank Account Currency

This is the total amount of cash inflows and outflows that are overdue before the value date.

#### ■ Cash Inflows and Cash Outflows in Bank Account Currency

This is the total amount of cash inflows and outflows due between the value date (report filter) and the cash position date (see **Position in Days**, discussed earlier in this section).

Clicking on an amount in the table view takes you directly to the Check Cash Flow Items app. When you click on any account number, the default setup offers to navigate to the Manage Bank Accounts app and the Make Bank Transfers app. When you click on a currency, you're taken to a view that allows you to define the display order of the currency pairs or to the currency exchange rate maintenance.

#### 3.2.6 Manage Liquidity Item Hierarchies App

This app is built based on the generic Manage Global Accounting Hierarchies app, like the Manage Bank Account Hierarchies app (refer to Chapter 2, Section 2.3.6). As of SAP S/4HANA 1909, you use this app to define your liquidity item hierarchies (Figure 3.38). In prior versions, you only had the option to use the native Web Dynpro app, which requires the activation of the Web Dynpro framework and related authorizations in the backend.

You can define as many liquidity item hierarchies as you need. Liquidity item hierarchies are used for reporting, for example, in the Cash Flow Analyzer app (refer to Section 3.2.2), and for the planning activities in SAP Analytics Cloud, which we'll discuss in detail in Chapter 4.

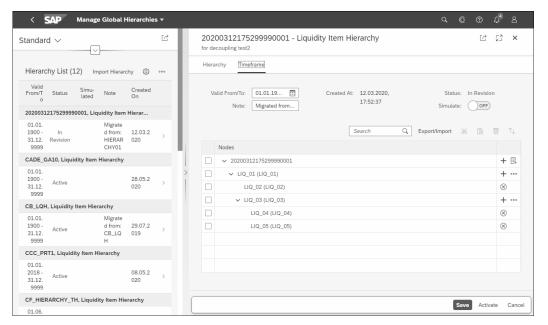


Figure 3.38 Manage Global Hierarchies App: Liquidity Item Hierarchy

#### 3.2.7 Release Cash Flows App

The Release Cash Flows app (Figure 3.39) gives you an overview of all the cash flows from specific source systems and allows you to check and set their release status. You can filter by specific attributes such as Planning Level, Planning Group, Certainty Level, Company Code, and Release Status. Selected cash flows are available for your further review. Based on your requirements and your settings in configuration, you can then manually release these cash flows. The Cash Flow Analyzer and Check Cash Flow Items apps have been enhanced with a filter for Release Status so that you can now fine-tune your cash flow reporting to only include released cash flows.

The Release Cash Flows app was introduced with SAP S/4HANA 1809. The underlying idea of the release process is to prevent information sourced from other applications and sources or loaded manually into One Exposure from Operations to automatically update cash reports. It's intended to give the user an option to review imported data before using it in the cash flow analysis and cash reporting.

For example, after a memo record was created by another user in one of your subsidiaries, you can see this memo record in the unreleased status in your cash flows. You can review the key information of the unreleased cash flow and then release the cash flow if all is correct. Now the new cash flow is displayed in the Cash Flow Analyzer app and the Check Cash Flow Items app as a released cash flow and is part of the cash position and forecast.

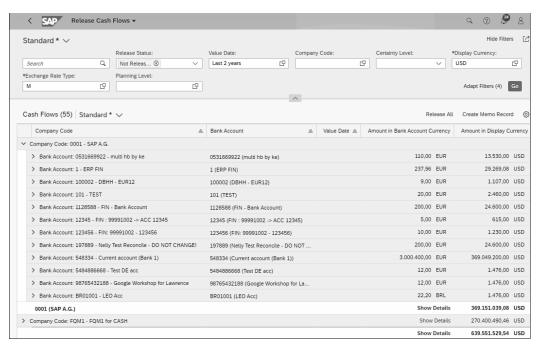


Figure 3.39 Release Cash Flows App

To enable the manual release process for cash flows, you have to define the release rules for the logical system, company code, and planning level assignment (see the configuration settings in Section 3.6.7).

For the cash flows for which the manual release rules have been defined, the following release statuses are available:

#### Unreleased

The cash flow has been saved but not released. By default, the cash flow isn't displayed in the Cash Flow Analyzer or in the Check Cash Flow Items apps. However, you can display the cash flow by using the **Unreleased Cash Flow Included** filter option.

#### ■ Released

The cash flow is released and therefore is part of the reported data in the Cash Flow Analyzer app.

### 3.3 Moving Cash

In this section, we'll show you how to execute your daily tasks using the SAP Fiori apps provided by cash management in SAP S/4HANA. We'll present these activities outside the context of your daily cash positioning procedures, as activities in their own right.

#### 3.3.1 Make Bank Transfers App

Making bank transfers is one of the essential activities of your daily cash operations. To make the correct transfers at the right time, you'll need up-to-date cash position information, and bank transfer activities must be completely integrated with cash position information. The Make Bank Transfers app (Figure 3.40) is tightly integrated with both the Cash Position (Today) app and the Cash Flow Analyzer app. The Make Bank Transfers app provides the forecasted day-end balance for each account, so you'll have the information available as you enter a bank transfer.

You can navigate to the bank transfers directly from the Cash Position (Today) and the Cash Flow Analyzer apps. Thus, as you analyze cash position information, you'll be able to switch over to bank transfers, enter a transfer, and immediately continue your analysis of your cash position, which has now already been updated with the bank transfer you just entered.

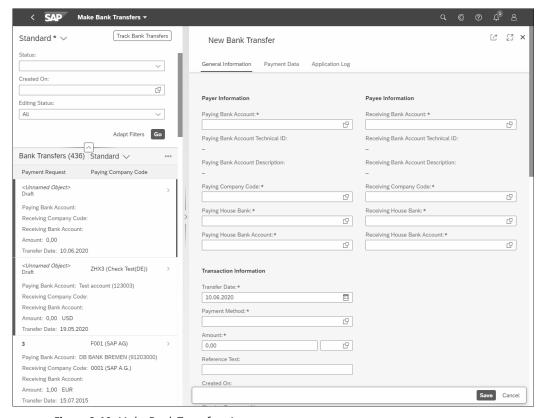


Figure 3.40 Make Bank Transfers App

The Make Bank Transfers app allows you to make manual bank-to-bank transfers, that is, transfers between your house bank accounts. When you open the Make Bank Transfers app, the default view appears based on the standard SAP Fiori smart template UI

controls list page and detail page. The list page shows all existing bank transfers in the system, processed ones, and those that are still being created, such as drafts. You can use the filters, such Transfer Date, Paying Company Code or Account, Payment Method, Status, and so on, or the fuzzy search field to define the list of transfers to be displayed.

From the list page, you have a few navigation options:

#### ■ Track Bank Transfers

Opens the Track Bank Transfers app.

#### ■ Create with Templates

Takes you to the Make Bank Transfers (Create with Templates) app.

#### Create

Opens the detail page, which is empty and ready for you to enter a new bank transfer.

When you click on any of the existing bank transfers in the list, the detail page opens where you can check the **General Information** (payer and payee data, amount, payment method), **Payment Data** (instruction keys), and **Application Log** data for the bank transfers. To see the status of the transfer (**Created**, **Released**, **Reversed**, **Cleared**), you may have to expand the header bar to display the status field underneath the payment request ID.

The app automatically saves the entries you make as drafts. After you're done, click on the **Save** button, and the payment request is created.

#### Change the Exchange Rate Type Used for Currency Conversion

You can change the exchange rate type used by implementing a BAdI (see SAP Note 2361560 – FRFT\_B Does Not Allow Specifying the Amount in Local Currency).

You can only enter bank transfers with transfer dates on the current date (today) or on a date in the future.

In the backend, the app uses the standard payment requests and bank communication management (BCM) functionalities. When you create a transfer, the app creates a payment request in the backend system, executes the payment program for payment requests (Transaction F111), and passes the payment on to the BCM merge payments functionality (Transaction FBPM1). If you're not using BCM, the system still creates the payment request, but you won't be able to track the transfer using the Track Bank Transfers app.

Again, this app requires no specific configuration settings. The Make Bank Transfers app uses the BCM, payment request, and payment program settings of the SAP S/4HANA system.

When you save a new bank transfer using the Make Bank Transfers app, the cash position is updated in real time. The Cash Position (Today) app and the Cash Flow Analyzer app use the information in the payment request (planning level, amount, date, bank, etc.) to update the cash position information, that is, the balances for both accounts.

When making the transfer, after the payment run has been executed and the transfer has posted to the general ledger, the details of your cash flows are updated immediately, now based on the accounting documents instead of the payment requests. The balance itself won't change; only the line item's certainty level in the Cash Flow Analyzer app will be updated.

#### 3.3.2 Define Bank Transfer Templates App

Starting with SAP S/4HANA 1909, the possibility to maintain repetitive codes or payment templates has been added to cash management. This is comparable to Transaction FRFT (Repetitive Code Payments). Two SAP Fiori apps have been added for this purpose: the Define Bank Transfer Templates app, which we'll discuss in this section, and the Make Bank Transfers (Create with Templates) app that allows you only to create payments based on the created templates. We'll discuss this app in the next section.

You use the Define Bank Transfer Templates app to define the transfer templates that you would have previously maintained either on the online banking platform or in SAP as repetitive codes.

The list view of the app shows all existing transfer templates (Figure 3.41). You have a long list of filter options, including a few related to the processing status of the transfer templates.

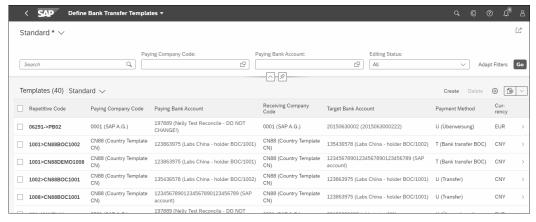


Figure 3.41 Define Bank Transfer Templates App: List View

From the list view, you can either navigate into the details of an existing template to view or edit it, or you can create a new template. Clicking on the active link of any of the

bank accounts in the list, the activated default navigation options can take you to the Make Bank Transfers app or to the Manage Bank Accounts app (of course, you can always activate any of the other 66 navigation options, but not all of them may make sense in the context of the process of creating bank transfer templates).

To delete a template, select it and use the **Delete** button to remove it from your list.

When you click **Create**, an empty form opens, asking you to fill in the **Payer Information** and **Payee Information** composed of the paying and receiving bank accounts, company codes, and so on. You also assign **Payment Method**, **Currency**, and an optional **Reference Text** to be added to the bank transfers (Figure 3.42).

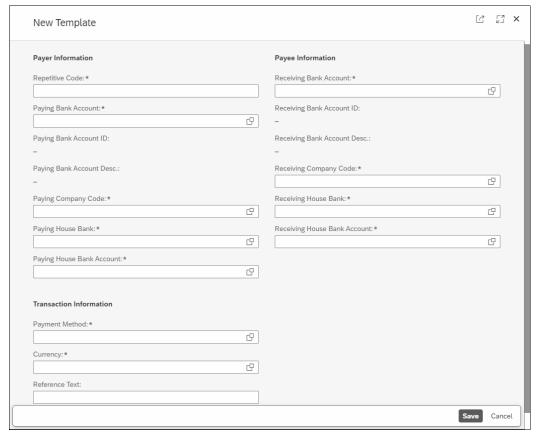


Figure 3.42 Create New Template for Bank Transfers

To save your template, you also have to define an ID for it, which in the app is called the **Repetitive Code**. We recommend that before you start entering hundreds of templates into the system, you think through the process of making bank transfers based on

templates and define a convenient naming convention for the repetitive codes. Use something that works for your process; for example, you might want to be able to easily understand the payer or payee assigned to the template, the payment method, the purpose of such payment, and so on. You have 20 characters to define the code, and the repetitive code is part of the list view when you're creating the bank transfers based on your templates in the Make Bank Transfers (Create with Templates) app.

#### 3.3.3 Make Bank Transfers (Create with Templates) App

This app is a derived version of the Make Bank Transfers app. It essentially has all the same functionalities, but it allows a user to enter only bank transfers based on the templates defined previously.

When you open the app, a list of all templates is displayed (Figure 3.43). You can use the single filter field to find your desired template, for example, using the repetitive code you've assigned to your templates. You can use any string to get to a subset of your predefine transfer templates, make an entry, and then find another line, and make your entries until you're done.

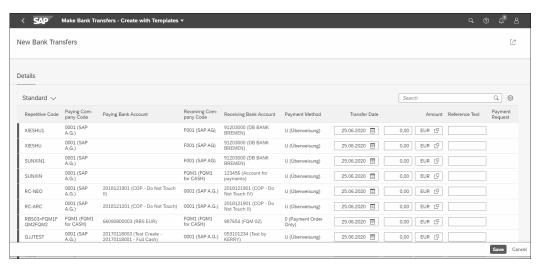


Figure 3.43 Make Bank Transfers (Create with Templates) App

After you've filled all your template line items you want to use to make transfers at this moment, you simply save the entries and they are created. The processing in the backend follows the same logic as for the transfers created without templates.

Depending on your settings in BCM, bank transfers can be triggered directly from here (Release and Pay) or through the creation of a payment request, which then is processed through a release workflow.

#### 3.3.4 Track Bank Transfers App

The Track Bank Transfers app helps you monitor the status and processing of bank transfers. Like the Make Bank Transfers app, the Track Bank Transfers app is based completely on BCM settings in the backend system. As a result, you can only use this app if you're also using BCM in the backend and it's set up to allow the tracking of the payment requests in BCM.

The Track Bank Transfers app (Figure 3.44) displays the bank transfers from the past three months. This information is based on the status from the BCM Bank Statement Monitor (Transaction BNK MONI).

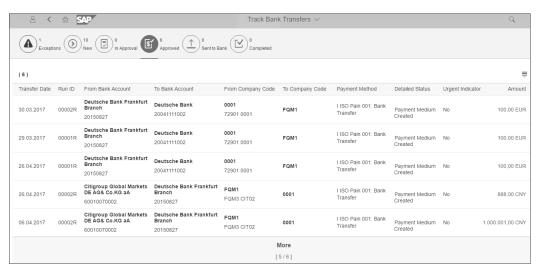


Figure 3.44 Track Bank Transfers App

The Track Bank Transfers app only shows transfers created using the Make Bank Transfers app. As a result, you'll need to define business process procedures to ensure that you don't inadvertently miss important transfers when analyzing bank transfers using the app.

The app provides you with a number of predefined filters. For each filter, the app displays an icon or button in the title bar. Use these buttons to show subsets of bank transfers created using the Make Bank Transfers app over the past three months. The following filters are available:

#### Exceptions

Shows all bank transfers that have been flagged as an exception, for example, because an error occurred in the transmission, during the processing of the payment run, and so on.

#### ■ New

Shows all new bank transfers, that is, those transfers that have been created but haven't yet been edited or approved by any user.

#### ■ In Approval

Shows a user has started the approval process. Depending on the BCM setup, one or more approval steps will be required.

#### Approved

Shows the bank transfers that have been approved by all the approvers required according to the BCM settings.

#### ■ Sent to Bank

Shows the bank transfers that have been sent to the bank, after approval, but that haven't yet been confirmed by the incoming bank statement.

#### Completed

Shows bank transfers that have been confirmed by the incoming bank statement; that is, the open item on the bank clearing account has been reconciled against a line item in an incoming bank statement.

If you need to drill down more deeply into a specific payment process and line item, you can navigate from the Track Bank Transfers app directly to the Check Cash Flow Items app.

#### 3.3.5 Approve Bank Payments App

For the approval of bank payments, you should use the Approve Bank Payments app. This app enables you to approve bank payments generated by the financial payment program. The app has been developed for use on desktops as well as on mobile devices. From a functionality standpoint, the app provides similar approval functionality to Transaction BNK APP in the BCM backend.

When you open the app, you access the list view of all the payment batches. Two separate tabs display the batches for review and those already reviewed separately. You can click on any batch to navigate to its details (Figure 3.45), that is, the list of all payments, and then navigate further into the details of each of the payments.

After you're done analyzing the batch on the **For Review** tab, you can decide how to process it further (Figure 3.46). You select the batches you want to process and then click on **Approve**, **Reject**, **Return**, or **Discard Changes**.

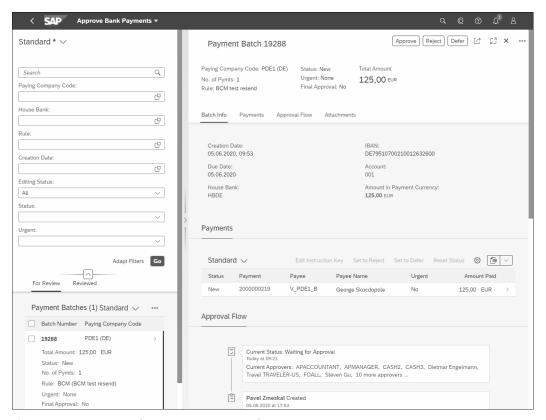


Figure 3.45 Approve Bank Payments App: Details

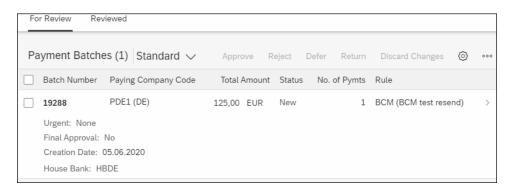


Figure 3.46 Further Process of Payment Batches

On the **Reviewed** tab, you can select the batches and then click on **Submit** or **Discard Changes**.

3 Cash Positioning and Cash Operations 3.3 Moving Cash

#### Segregation of Duty/Four Eyes Principle

You should be aware that, based on the standard settings, the app will allow you to approve your own bank transfers, meaning you can create bank transfers and then also approve them yourself. While this setting may be valid in certain scenarios and organizations, if you need to change this standard behavior, SAP has provided the business transaction event (BTE) OBANKOO2, where you can program your own logic to prevent users from approving their own transfers. For example, you can introduce approval patterns following the four eyes principle.

#### 3.3.6 Cash Concentration

In this section, you'll learn how to use cash pools and learn about the rules and restrictions that apply. You'll see how to use cash concentration to manage your cash balances and to concentrate cash across accounts, banks, and company codes.

The way you manage cash in cash management has drastically changed from SAP S/4HANA 1709 to SAP S/4HANA 1809. You can refer to Appendix A to read about the previous cash concentration and cash pool functionalities.

As of SAP S/4HANA 1809, cash pools and cash concentration are managed through five different apps:

- Manage Cash Pools app Define a cash pool.
- Manage Bank Accounts app
   Assign bank accounts to cash pools.
- Manage Cash Concentration app
   Manually start a cash concentration run.
- Schedule Jobs for Cash Concentration app
  Automate cash concentration.
- Cash Pool Transfer Report app
   See the payment requests and instructions created by cash concentration runs.

In the following sections, we'll describe each of these apps.

#### Manage Cash Pools App

Using the Manage Cash Pools app (Figure 3.47), you define the main attributes (**General Information**) of a cash pool, as we'll describe in this section. First, you should give your cash pool a meaningful **Cash Pool Description**, either the actual name you're also using in your day-to-day business or some technical name, based on a consistent naming convention, that allows you to recognize what this pool is used for, which accounts participate, when it's run, and so on.

The **Pool Type** is a field created for future usage. You define whether the pool is a physical pool or a notional pool, as well as other possible types. As of SAP S/4HANA 2020, only the **P (Physical)** type is available, with the notional pool in the backlog for future functionalities.

The Service Provider describes where the cash pool is managed. If a Bank manages your pool, you're probably looking at a zero-balance account setup (ZBA pooling structure) or any other bank service where the bank monitors your account balances for a specified set of accounts and generates automatic transfers at the end of the day. If you're managing the cash pool yourself, you want to set the Service Provider attribute to E (Enterprise). Only for E (Enterprise)-managed pools, you can manually run the cash concentration and generate the payment request for the bank-to-bank transfers that result from the cash concentration process. For a Bank-managed pool, the bank creates the transfers between the accounts, and you'll see the result only in your bank statements. You still want to set up a bank-managed pool in the system, as you can now use the pool definition to simulate the expected transfers (refer to the "Cash Concentration Simulation View" subsection in Section 3.2.2) and thus already include the cash impact of the projected bank transfers in your cash positioning decisions.

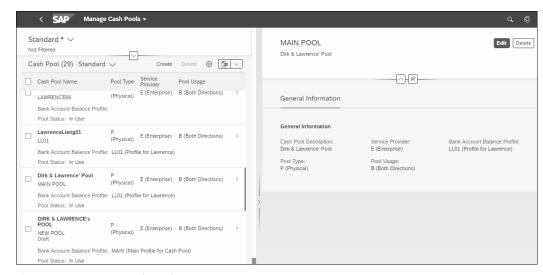


Figure 3.47 Manage Cash Pools App

#### Bank- and Enterprise-Managed Cash Pools

If your cash pools are managed by the bank, for example, if you have a bank-managed ZBA pool structure, you'll usually see the result of the cash pooling only the following day after receiving your current day bank statements. In addition, a bank-managed pool usually only includes bank accounts held at the bank managing the pool.

In addition to, or instead of this paid bank service, you may also be operating cash pools that you're managing internally. For these cash pools, you might be doing manual transfers every day; for example, you may have transfer templates or repetitive codes set up on your banking platform or in SAP that you use on a daily basis to shift balances between accounts and concentrate cash at the header level of your regional or global pooling structures. While the cash concentration of a bank-managed pool results in intrabank transfers, the internally managed pools also take care of interbank transfers. For example, you might take the balances from the various intrabank pool headers and concentrate them to your global cash pool, that is, making interbank transfers. Essentially, you could have a multilevel structure of subpools that make up your complete, or global, cash pool structure.

The cash pooling and cash concentration functionality in cash management in SAP S/4HANA allows you to completely automate this process, either by managing the entire structure internally or by combining the bank-managed pools and internally managed pools into your process. You should discuss this idea and its limitations (because of the difficulties to operate a cash pool across multiple time zones and within different national financial markets with incompatible cutoff times and processing delays) when you're planning to implement the cash pooling functionality.

The **Pool Usage** setting, currently, has no immediate functional effect and is for information only. You can define whether the pool is to be used for **U** (Cash Concentration) (funds flowing to the header account), for **D** (Cash Distribution) (funds flowing from the header account), or funds flowing in **B** (Both Directions).

One of the most important settings is the Bank Account Balance Profile. This is the same profile used in various places across cash management, such as in the Bank Account Balance app. The profile is defined in the configuration settings of your solution by assigning the planning levels you want to include in the calculation of the account balances, which means you can apply different definitions of the balances used for the account balances in distinct cash pools. For example, depending on the time of the day when you run cash concentration for a pool, you may want to include or exclude cash in transit or forecasted transactions.

For your Bank Account Balance app, you can report on your bank account balances using the same balance definition as you use for your cash pools, or you can choose a different logic, for example, report account balances based strictly on actual cash flows.

#### Manage Bank Accounts App

The actual structure of the cash pool is defined directly in the Manage Bank Accounts app. Any account can be assigned to two cash pools, once as the header account of a cash pool, and once as a subaccount in a cash pool (Figure 3.48). This way, it's possible to define multilevel pool structures.

If the account is a subaccount of one pool and the header of another pool, when you're running or simulating the cash concentration, all transactions from the pool header relationship are processed first, and then the pool subaccount relation is processed. Therefore, first cash is concentrated into or out of the account as a header account of a pool, and then the balance of the same account is included in the cash concentration process of the second pool to which the account is assigned as a subaccount.

Pools can be defined across company codes and using accounts in different account currencies. For each bank account, you also define the **Target Balance** for the account and the **Minimum Transfer Amount**, both in the account currency. You assign separate payment methods for the pool header relation and the subaccount relation. These will be used when the automatic bank transfers are generated during the cash concentration run. For more details on the bank account setup, refer also to details on the Manage Bank Accounts app in Chapter 2.

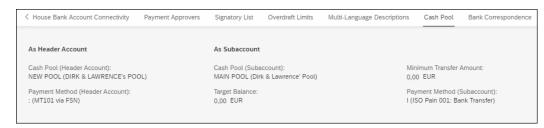


Figure 3.48 Assigning a Bank Account to Cash Pools in the Manage Bank Accounts App

#### Manage Cash Concentration App

In the Manage Cash Concentration app, you manually start a cash concentration run. You need to specify a **Cash Pool Name**, the **Exchange Rate Type** to be used to convert amounts from one currency to another in case accounts with different account currencies are part of the pool, and the **Plan Date** of the cash concentration run (Figure 3.49).



Figure 3.49 Specify a Cash Pool

As soon as you click **Specify Cash Pool**, the bank accounts that are part of the pool are listed, and the balance before and after a hypothetical transfer are calculated for each account based on the target balances and minimum transfer amounts defined for the accounts (Figure 3.50). The transfers from child cash pools linked to the selected cash pool are simulated, and the result is displayed in a separate section below the pool's account list.

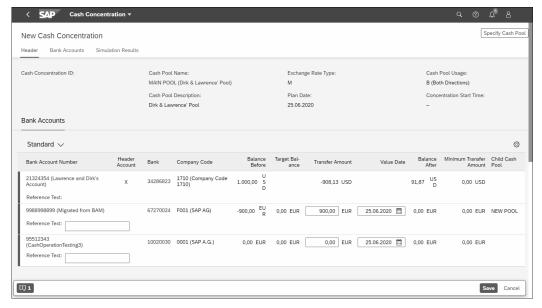


Figure 3.50 Initiating Cash Concentration Manually

#### Schedule Jobs for Cash Concentration App

The Schedule Jobs for Cash Concentration app, where you can automate cash concentration, contains three steps. After defining the name of the job in step 1 – Template Selection, in step 2 – Scheduling Options, you can automate the execution of regular cash concentration runs by setting up a job schedule. Here you can set up a periodicity for the job and define a time at which the job should run. In step 3 – Parameters, you select the cash pool for which to run the job and assign the exchange rate type (Figure 3.51). Click on Schedule to set up the job.

#### **Cash Pool Transfer Report App**

The Cash Pool Transfer Report app provides you with an overview of the cash concentration runs and the bank transfers generated as a result of the execution of cash concentration (Figure 3.52). This report can be run daily, and it shows the cash concentration cash flows between each header and subaccounts that have been confirmed by the bank (through the bank statement).

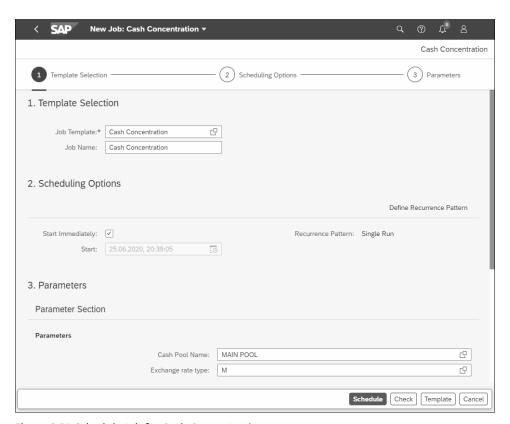


Figure 3.51 Schedule Job for Cash Concentration

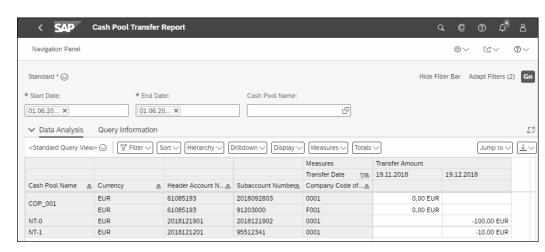


Figure 3.52 Cash Pool Transfer Report App

#### 3.3.7 Managing Memo Records

In this section, we'll discuss the new app for the creation and maintenance of memo records, some of the changes in the integration of memo records with One Exposure from Operations, and some new features related to the trade integration with SAP Treasury and Risk Management.

#### Manage Memo Records App

The Manage Memo Records app (Figure 3.53) was introduced in SAP S/4HANA 1809. This new SAP Fiori app replaces the SAP Fiori theme apps for Transactions FF63N/FF65N, which have been disabled on the SAP Fiori launchpad. The transactions still exist in the backend and can still be used as SAP GUI transactions.

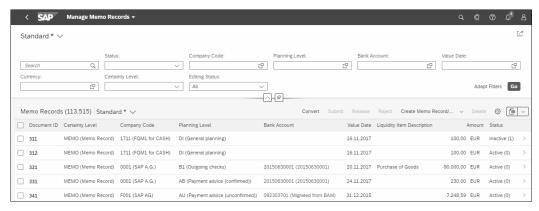


Figure 3.53 Manage Memo Records App

You can get a list of memo records when opening the app, and the selection criteria and layout of report can be personalized for your convenience. Numerous filters and columns are available, for example, Status for Inactive/Active memo records, Company Code, Planning Level, Planning Group, Liquidity Item, Bank Account, Value Date, and Created by User.

From the list, besides the generic SAP Fiori app features, you can perform various actions on memo records. The **Convert** button is used to switch the memo record status between **Active** and **Inactive**, which is the same as the feature supported in Transactions FF63/FF63N. You can also delete the memo record from the list by clicking the **Delete** button. The deleted memo record will not be shown in the list anymore; the system sets the deletion flag in the memo record in the database table instead of deleting it physically. **Convert** should be used if you just want to temporarily deactivate the memo record while **Delete** should be used when the memo record won't be used permanently. The three buttons **Submit**, **Release**, and **Reject** are relevant to cash trade requests, which will be discussed later in this section.

After you select **Create Memo Record** from the dropdown list, the detail page for the new memo record is displayed (Figure 3.54). Most fields are identical to Transactions FF63/FF63N. When entering a planning level with **Source Symbol BNK** in the **Planning Level** field, the system will make the **Bank Account** field mandatory for input and hide the **Planning Group** field, which is similar behavior as memo records in cash position. When entering a planning level with **Source Symbol PSK**, you will be asked to enter a planning group; entering a bank account is optional.

When you click the **Save** button, one new memo record is created successfully.

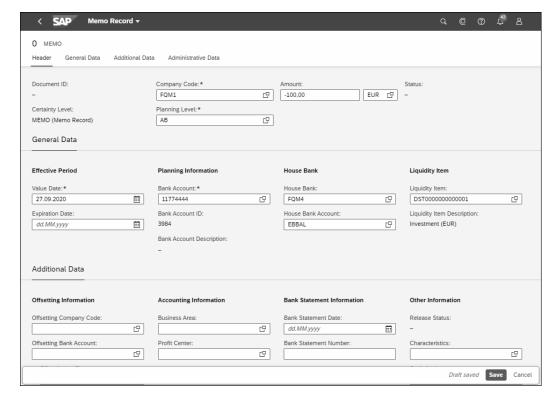


Figure 3.54 Manage Memo Records App: Create New Memo Record

#### Memo Records Update in One Exposure from Operations

Another fundamental change in SAP S/4HANA 1809 was to include the memo records directly into the One Exposure from Operations table and have all apps read the memo records data from there and no longer from table FDES (also check out SAP Note 2781585 – Cash Management: Memo Records in SAP S/4HANA 1809).

#### **Create Cash Trade Request**

A new type of memo record can be created directly from the Manage Memo Records app. These memo records are the cash trade requests that will integrate with the trading platform integration (TPI) tool on SAP Cloud Platform. There are two different ways to navigate to the creation of trade requests, either directly from the Manage Memo Records app or through the navigation from the Cash Flow Analyzer app described in Section 3.2.2.

In the Manage Memo Records app, you have two additional options to create memo records. In addition to the Create Memo Record option, you now also have Create Cash Trade Request (FX) (available since SAP S/4HANA 1809) and Create Cash Trade Request (MM) (available since SAP S/4HANA 2020). When you use either of these two options, a memo record is created with the certainty level Cash Trade Request, which updates One Exposure from Operations directly.

You can also create the cash trade requests directly from the Cash Flow Analyzer app (Section 3.2.2), where four navigation options have been added and can be accessed when you click on an amount in the report (Figure 3.55).

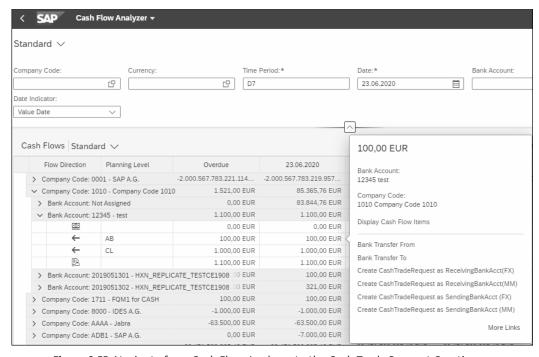


Figure 3.55 Navigate from Cash Flow Analyzer to the Cash Trade Request Creation

After you've accessed the create cash trade request UI for either the FX or the money market (MM) deals, you define a few attributes related to the creation of the deals, in

addition to the usual details required for the creation of memo records. Specifically, the **Instrument Category**, trade direction (**Buy / Sell** for FX and **Invest / Borrow** for MM), **Term Start**, and **Term End Dates** are needed for the trading activity (Figure 3.56).

When you save the memo record, along with a memo record, a trade request is also created that can then be integrated in the trading platform integration tool and sent to an external trading platform or to a bank (see the "Integrating External Trading Platforms" box later in this section).

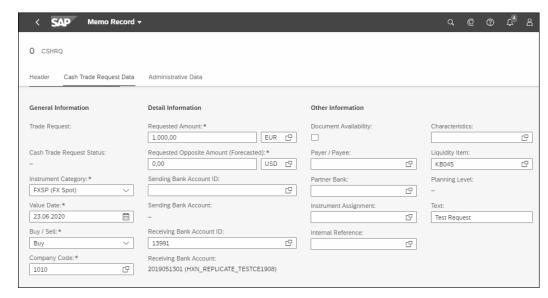


Figure 3.56 Manage Memo Records App: Create Cash Trade Request

Let's walk through the complete end-to-end process for an FX trade:

- From within the Cash Flow Analyzer app, identify a currency amount surplus or deficit you need to take care of through an FX spot trade. Select the Create Cash Trade Request as Receiving or Sending Bank Account (FX) navigation option to open the Manage Memo Records app.
- 2. Define the Instrument Category, Buy/Sell, Requested Amount (and currency), Opposite Bank Account, Liquidity Item, Characteristics, additional Text, and so on.
- 3. Click **Save** or **Save** and **Submit** to create the cash trade request.
- 4. A cash trade request is submitted so that a second user with review authorization can approve or reject it. If the trade request is rejected, it goes back to the Manage Memo Records app. You can find the created trade requests in Transaction TPITRO (Process Trade Requests) (Figure 3.57).
- 5. If approved, the system automatically creates a trade request with category **Cash**, which can be further processed or displayed in Transaction TPITRO.

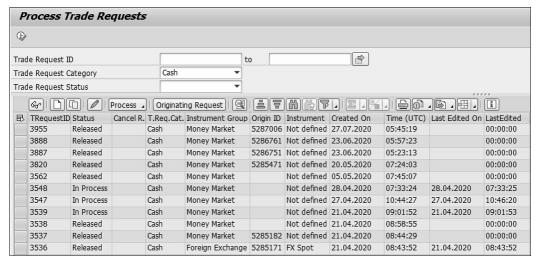


Figure 3.57 Process Trade Requests Transaction

6. After the trade request has been approved, the end user can retrieve the trade request in the trading platform integration tool on SAP Cloud Platform and then start the trade execution process there (Figure 3.58).

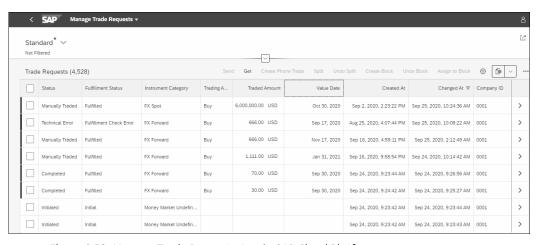


Figure 3.58 Manage Trade Requests App in SAP Cloud Platform

- 7. In the trading platform integration tool, the trader can approve the request and release it to the trading external platform.
- 8. After traded on the external platform, the trade comes back into the trading platform integration tool, and the tool automatically creates the FX deal in the backend, that is, the Transaction Manager of SAP Treasury and Risk Management.

# Contents

	•	Russ Holland	
1_	Intro	oduction to Cash Management	2!
1.1	Cash I	Management as a Business Imperative	2
1.2	SAP S	/4HANA	29
	1.2.1	What Is SAP S/4HANA?	29
	1.2.2	Editions and Versions	30
1.3	Cash I	Management in SAP S/4HANA	3
	1.3.1	Classic SAP Cash and Liquidity Management	
	1.3.2	Bank Relationship Management	
	1.3.3	Daily Cash Operations	3
	1.3.4	Liquidity Management	4
	1.3.5	One Exposure from Operations	4
1.4	SAP Fi	iori Applications	4
	1.4.1	SAP Fiori Launchpad	4
	1.4.2	Generic SAP Fiori Features	4
	1.4.3	Smart Table Features	5
1.5	Summ	nary	5
2	Ban	k Relationship Management	5
2.1	Bank	Relationship Management at a Glance	5
	2.1.1	Common Challenges	
	2.1.2	Business Benefits with SAP S/4HANA	5
	2.1.3	Basic Features	5
2.2	Maint	taining Banks and House Banks	6
	2.2.1	Create Bank: General Data	6
	2.2.2	List View/Report	6
	2.2.3	Display Bank	6
	2.2.4	Edit Bank	6
	2.2.5	Manage Banks (Basic) App	7

2.3	Mainta	ining Bank Account Master Data8
	2.3.1	Manage Bank Accounts App8
	2.3.2	Bank Hierarchy8
	2.3.3	Edit Hierarchy 8
	2.3.4	Bank Account List View 8
	2.3.5	House Bank Account List View8
	2.3.6	Manage Bank Account Hierarchies App8
	2.3.7	Cash Pools9
	2.3.8	Manage Bank Accounts9
2.4	Manag	ing Master Data Change Processes 11
	2.4.1	Manage Master Data with Revisions 11
	2.4.2	My Sent Requests App 11
	2.4.3	My Bank Account Worklist App 11
	2.4.4	My Inbox for Bank Accounts App 11
	2.4.5	Manage Workflows (for Bank Accounts) App 11
	2.4.6	Review Bank Accounts App 11
	2.4.7	Maintain Payment Approvers for Multiple Bank Accounts 11
2.5	Manag	ing Bank Accounts across Systems 12
	2.5.1	From Production to Nonproductive Systems
	2.5.2	From Central System to Satellite Systems
2.6	Foreigr	n Bank Account Reporting and Controls 12
2.7	Analyzi	ing Bank Fees 12
	2.7.1	Manage Bank Fee Conditions
	2.7.2	Assign Service IDs to External Transaction Codes
	2.7.3	Import Bank Services Billing Files
	2.7.4	Monitor Bank Fees
2.8	Manag	ing Bank Relationships 13
2.9		
2.9	2.9.1	ry Executive Dashboard App
	2.9.1	Bank Fees by Bank Group
	2.9.3	Financial Status by Bank Group
2.10		ing Bank-Relevant General Ledger Accounts
	2.10.1	Bank Account Ledgers
	2.10.2	Cash Reconciliation General Ledger Account Type
	2.10.3	Payment Configuration
	2.10.4	Impact on the Bank Account Lifecycle
	2.10.5	Migrating to the Bank Account Ledger 14
2.11	Config	uration 14
	2.11.1	General Settings for Cash Management 14
	2.11.2	Basic Settings

	2.11.3	Workflow-Relevant Settings	153
	2.11.4	BRM and BCM Integration Settings	156
	2.11.5	Manage Field Status Groups	157
	2.11.6	Business Add-Ins	160
	2.11.7	Settings for Bank Statement Monitor	162
	2.11.8	Settings for Cash Pooling (Cash Concentration)	162
	2.11.9	Bank Account Authorization Group	163
	2.11.10	Authorization Objects	163
2.12	Summa	ary	164
3	Cash	Positioning and Cash Operations	165
3.1	Cash Po	ositioning in SAP S/4HANA	165
	3.1.1	Common Challenges	166
	3.1.2	Business Benefits with SAP S/4HANA	167
3.2	Analyzi	ing Cash Position	168
	3.2.1	Cash Position (Today) App	168
	3.2.2	Cash Flow Analyzer App	178
	3.2.3	Check Cash Flow Items App	191
	3.2.4	Display Cash Position App (Transaction FF7AN)	196
	3.2.5	Bank Account Balance App	197
	3.2.6	Manage Liquidity Item Hierarchies App	199
	3.2.7	Release Cash Flows App	200
3.3	Moving	g Cash	201
	3.3.1	Make Bank Transfers App	202
	3.3.2	Define Bank Transfer Templates App	204
	3.3.3	Make Bank Transfers (Create with Templates) App	206
	3.3.4	Track Bank Transfers App	207
	3.3.5	Approve Bank Payments App	208
	3.3.6	Cash Concentration	210
	3.3.7	Managing Memo Records	216
3.4	Integra	ting Bank Statements	221
	3.4.1	Bank Statement Monitor (End of Day) App	221
	3.4.2	Intraday Bank Statements	223
3.5	Reporti	ing Apps	229
	3.5.1	Bank Risk App	229
	3.5.2	Deficit Cash Pool App	230
	3.5.3	Payment Statistics App	231
	3.5.4	Treasury Executive Dashboard App	232

3.6	Configuration			
	3.6.1	Manage Market Data in SAP	. 237	
	3.6.2	Make Bank Transfers	. 240	
	3.6.3	Bank Account Balance Calculation	. 240	
	3.6.4	Cash Trade Request	. 241	
	3.6.5	Bank Statement Monitor (End of Day/Intraday)	. 241	
	3.6.6	Cash Flow Reconciliation	. 242	
	3.6.7	Release Cash Flows	. 243	
	3.6.8	Bank Risk	. 243	
	3.6.9	Memo Record	. 244	
	3.6.10	Release Cash Flows	. 245	
3.7	Summ	ary	. 246	
4	Liau	idity Management	247	
_				
4.1	Liquidi	ity Management at a Glance	. 247	
	4.1.1	Common Challenges	. 248	
	4.1.2	Business Benefits with SAP S/4HANA	. 248	
4.2	Foreca	sting Liquidity	. 250	
	4.2.1	Liquidity Forecast App	. 251	
	4.2.2	Cash Flow Analyzer for Liquidity Forecast Analysis	. 255	
	4.2.3	Liquidity Forecast Detailed Analysis	. 258	
	4.2.4	Liquidity Forecast Classic View (Transaction FF7BN)	. 261	
	4.2.5	Integrating Source Applications for Liquidity Forecast Analysis	. 262	
4.3	Analyz	zing Actual Cash Flow	. 263	
	4.3.1	Actual Cash Flow App		
	4.3.2	Cash Flow Detailed Analysis	. 265	
	4.3.3	Integrating Source Applications for Actual Cash Flow Analysis	. 268	
	4.3.4	Cash Flow Comparisons	. 269	
4.4	Liquidi	ity Planning with SAP Analytics Cloud	. 272	
	4.4.1	Approaches, Process, and Advantages	. 273	
	4.4.2	SAP Analytics Cloud Overview	. 275	
	4.4.3	Develop Liquidity Planning Models	. 277	
	4.4.4	Define the Planning Process	. 283	
	4.4.5	Create a Planning Story	. 287	
4.5	Config	uration	. 293	
	4.5.1	Liquidity Forecast Configurations	. 293	

	4.5.2	Actual Cash Flow Analysis Configurations	299
	4.5.3	Liquidity Planning with SAP Analytics Cloud	299
4.6	Summ	ary	299
5	One	Exposure from Operations	301
5.1		cposure from Operations at a Glance	301
	5.1.1	Harmonizes Cash Data	302
	5.1.2	Advanced Analytics on One Exposure from Operations	302
	5.1.3	Architecture	302
5.2	One Ex	posure from Operations Integrated Scenarios	304
	5.2.1	Key Accounting Integration Elements	304
	5.2.2	Procure-to-Pay	317
	5.2.3	Order-to-Cash	333
	5.2.4	SAP Treasury and Risk Management	335
	5.2.5	SAP Loans Management	336
	5.2.6	Convergent Contract Accounting	338
	5.2.7	Distributed Cash Management	341
	5.2.8	Remote Liquidity Planner Actuals	343
	5.2.9	SAP Contract and Lease Management	344
	5.2.10	SOAP Web Service for Cash Flow In	346
	5.2.11	Adjust Assigned Liquidity Items with Machine Learning	350
5.3	Tools .		352
	5.3.1	Import Bank Cash Balances	352
	5.3.2	Import Initial Bank Account Balances	354
	5.3.3	Aggregate Flows	356
	5.3.4	Delete Flows	356
	5.3.5	Reconciliation of Bank Account Balance	358
	5.3.6	Health Check (Application Jobs)	360
	5.3.7	Snapshot	361
	5.3.8	Hedge Management	363
	5.3.9	Market Risk and Credit Risk Analyzer	365
5.4	Config	uration	366
	5.4.1	Planning Level and Planning Group	367
	5.4.2	Flow Types	375
	5.4.3	Liquidity Items	382
	5.4.4	Customize the Financial Accounting Flow Builder	391
	5.4.5	Activate Source Applications	394
	5.4.6	Distributed Cash Management (IDocs)	395

	5.4.7 5.4.8	Setting Up Liquidity Planner Actuals (Web Service)  SOAP Web Service for Cash Flow In	397 398
5.5	Summ	ary	399
6	Exte	nding Cash Management	401
6.1	Extens	sion in the SAP S/4HANA Universe	401
6.2	Availa	ble Extensions	402
	6.2.1	Bank Relationship Management	403
	6.2.2	One Exposure from Operations	412
	6.2.3	SAP Fiori Apps	419
6.3	Summ	ary	422
7	Mig	rating Your Cash Data	423
			400
7.1		tion at a Glance	423
	7.1.1 7.1.2	Comparing Data ModelsSimplification List	424 425
7.2	•	te Bank and Bank Account Master Data	426
	7.2.1 7.2.2	Data Cleanup  Data Load/Initialization	426 427
7.3		te Cash Management (Classic)	429
1.5	7.3.1	Migrate Configurations	429
	7.3.2	Migrate Transaction Data	430
7.4	Migrat	te Liquidity Planner	440
	7.4.1	Migrate Configurations	440
	7.4.2	Migrate Cash Flow Data	444
	7.4.3	Compare One Exposure from Operations with the Liquidity Planner	
		for Actual Cash Flows	444
7.5	Go-Liv	e	447
	7.5.1	SAP S/4HANA's New Design	447
	7.5.2	Missing or Incorrect Configuration	448
	7.5.3	System Errors and Bugs	450
7.6	Summ	ary	450

App	endices	453
A	Cash Management in Previous SAP S/4HANA Versions	455
В	Choosing a Deployment Model	525
c	Additional Resources	535
D	The Authors	541
Index		543

# Index

A		Approval patterns (Cont.)	
		nonsequential	
ABAP class editor		override BCM	
ABAP Workbench		sequential	
ABAP-Managed Database Procedures		Approval process	
(AMDP)	414	deactivate	
Account		Approve Bank Payments app	
assignments31		Archiving	
names		Attachments	
numbers		Attributes	
revisions		Authorization groups	
symbols		define	
types		Authorization objects	
Accounting documents 204, 268	3, 305, 329,	Automated data feed	
384, 531		web service	
archived		Automatic bank fee validation	
assign liquidity items		Automatic forecast	
background		Automatic payment transactions	
Central Finance	533	Available balance	199
flow types	376		
inserting house bank data	431	В	
line item classification	379, 380		
load cash flows to One Exposure		Background jobs	391
from Operations	437	Background users	392
rebuilding flow types	435	Balance profiles	240
rebuilding liquidity items	433	Balance view	179, 190
rebuilding planning levels/groups/	′	Balance-based pricing	
dates	430	Bank Account Balance app	38, 197
Accounting-based liquidity		change view/display	
planning		filters	197
Accounts receivables subledger	140	measures	198
Actual cash flow analysis	265	Bank account balances migration	438
Cash Flow Detailed Analysis app	267	Bank account currency	448
Actual Cash Flow app	263	Bank account groups	35, 455
Actual date		assigning accounts	458
Additional resources	535	Cash Position Details app	467
Adjust Assigned Liquidity Items app	351	create	456
Advanced analytics	302	details	457
Aggregate flows	356	view navigation options	455
ALE connectivity	342	views	89
Alternative bank IDs	71	Bank account hierarchies	90, 467
Analysis period	136	activate/deactivate	92
Analytic applications	276	create	91
Analyze Payment Details app	191, 421	edit	92
App Finder	48	filter	91
Approval history	113	simulate	92
Approval patterns	151	view	179, 183
assign	152	Bank account inventory	36

Bank account ledgers 138	3, 140
cash reconciliation	. 140
impact on lifecycle	. 143
migrate	
Bank Account List view 8	7.96
operations	
Bank account management (BAM) 3	
features	
-	
replicate data	
Bank account master data	
account revisions	
activation	
bank correspondence	
bank relationship	
cash pool	
connectivity path	. 101
сору	. 106
creating	
delete	
extending	
fields	
general data	
header	
IBAN	
maintenance screens	
manage attachments	
migration	
multi-language descriptions	
overdraft limits	. 104
payment approver groups	. 103
payment approvers	. 102
payment signatories	
record	
sensitive fields	
settings	
setup	
unlimited approval	
validity periods	
view history	
Bank Account Review Process app	
Bank accounts 3	
analyze and report by house banks	
attachments	
authorization groups	. 163
balance calculation	. 240
balance profile 95, 198	, 212
balances 352, 354	
cash pools	
central system to satellite systems	
centralized management	
close	
create	
CICUIE	. 109

Bank accounts (Cont.)	
currency482	
decouple from general ledger accounts 140	
delete110	
differentiate144	
display 78	
display balances197	
display by revision status134	
display by status133	
display risky balances229	
edit 109	
from productive to nonproductive	
systems120	
general data97	
groups 89	
hierarchies80	
ID categories101	
import/export110	
integration139	
lifecycle143	
link to bank reconciliation account 142	
maintenance80	
manage 95, 109	
manage across systems120	
mapping343	
master data 34, 80	
migrate144	
open, close, and change35	
pre-SAP S/4HANA 1809455	
review110	
revision111	
risk objects365	
SOAP web service346	
transactions127	
with general ledger accounts 139	
workflow112	
Bank Accounts by Revision Status card 134	
Bank Accounts by Status card133	
Bank balances	
archiving355	
import 352, 354	
initialize	
reconciliation358	
risk analysis365	
update modes353	
Bank charge412	
Bank clearing accounts141	
Bank communication management	
(BCM)	
Bank Statement Monitor (End of Day)	
app221	
BRM integration156	

Bank communication management	(BCM)
(Cont.)	
payment approval	
simplification	
Bank data	
Bank fee analysis	36, 124
assign service IDs to external	
transaction codes	
functionalities	
graphical display	128
import bank services billing file .	128
manage conditions	125
monitor bank fees	128
treasury analytics	136
Bank fees	124
assign conditions	129
calculate	127
card	133
conditions	125
display	128
validate	
Bank hierarchies	
add bank with business partner .	
add bank without business partn	
adding a bank	
adding nodes	
business partners	
editing	
group	
maintaining	
remove banks	
reporting	
view	
warning message	
Bank Identifier Code (BIC)	
Bank identifiers	
Bank master data	
add new fields	
change history	
change processes	
data load/initialization	
field validation rules	
key information	
maintenance	
manage	
message types	
migration	,
refresh	82
reporting	
simplified view	80
synchronization	
Bank number receiver	72

Bank Profiles (By Bank Group) card	133
Bank reconciliation accounts	142
payment configuration	143
Bank relationship management (BRM)	. 33,
34, 37, 57, 61	
activation	405
authorization objects	
bank account authorization group	
bank statement monitor	
basic features	
basic settings	
BCM integration	
BRM Lite	
business add-in (BAdI) 160, 403,	
business benefits	
cash management	
cash pooling	
closing accounts	
common challenges	
configuration	
data migration	
extensions	
field status groups	
general ledger accounts	
integration settings	
manage bank master data	
migration	
payment approvers	
previous versions	
reporting	35
revisions108,	, 111
treasury analytics	135
workflow objects	155
workflow settings	153
Bank Relationship Overview app 36,	131
bank fee analysis	124
cards131,	133
filters	131
Bank relationships	
treasury analytics	
Bank Risk app 38, 65,	
configuration	
default dimensions	
Bank service IDs 77, 127,	
Bank services billing files	
Bank Statement Monitor (End of Day)	
app	221
configuration	
Bank Statement Monitor (Intraday) app	
configuration	
number of warnings	
statuses	
JIUIUJEJ	44 <del>4</del>

Bank Statement Monitor app 38, 58, 98, 99, 162, 207, 428
Bank statements
bank fees
confirmed payment331
design changes
exit class
import methods
integrate
intraday 223, 333
line items
manage110
monitor
monitoring rules225
planning levels
post online
prior-day 221, 532
reconciliation358
statuses 223, 224
Bank subaccounts 141, 142
Bank transfers 39, 106, 165, 202, 526
calculate balances214
intrabank212
monitor 207
overview214
payment requests 315
statuses
trigger206
Bank-managed pools
Banks
add to hierarchy85
address data 66,74
assign to hierarchy65
attachments78
branches 66,75
business partners65
contact info74
control key73
correspondence 106
create 62, 68
delete70
display68
edit68
groups 64, 133, 467
key 63,75
maintenance61
name64
number 64,71,73
ratings229
related branches 84,86
relationships98
service mapping77

Banks (Cont.)
treasury analytics135
Basic cash management 60, 111, 145, 261
BI content packages512
Big data
BRM Lite
<i>scope</i>
Business add-in (BAdI) 160, 402, 403
Accounting Documents422
Adjustment of Flows in Bank Statement
Adapter 413
Adjustment of Flows in One Exposure
from Operations413
Automatic Field Population upon
Account Creation406
Automatic Field Population upon
Field Update406
Bank Account Master Data Fields in
Change Requests 162, 405
Bank Account Number Mapping
between BRM and HBA161, 404
Bank Communication Management 421
Bank Details421
<i>BRM</i>
Check Cash Flow Items app
Events after Bank Account
Activation161, 405
Field Status Control for Bank Accounts
in Flexible Workflows405
Field Statuses and Field Checks 160, 403
Memo Records
One Exposure from Operations412
Only for Prior-Day Bank Statement
Flows Not Posted414
Payment Approval Pattern
Determination162, 405
Payment Items
Processing Logic for IDoc Message Type
BAMMAST406
Processing Logic for IDoc Message Type
HRHRAMAST 406
11011011111101
SAP Treasury and Risk Management
Integration into One Exposure from
Operations
Treasury Management Details
Business partners
add banks
branches
defaultable77
grouping
maintain66
number 65

Business partners (Cont.)
relationship75
role BUP00174
role TR0703 (BANK) 82, 85, 86
Business process flow (BPF) template 519
C
Colon day day his your his a
Calendar day hierarchies
Carryforward balances
Cash concentration
apps 210, 458
automate
overview214
pre-SAP S/4HANA 1809
settings
simulate 179, 186
start run213
Cash Concentration Simulation view 186
subpools187
Cash data 302
Cash Flow Analyzer app 35, 38, 83, 93, 110,
178, 197, 258, 306, 324, 329, 331, 441
actual cash analysis265
analysis dimensions256
bank account group455
bank account hierarchy view183
cash concentration simulation view 186
create cash trade requests218
detailed analysis265
features 180
FX trade219
hierarchical structures179
liquidity251
liquidity forecast analysis255
liquidity item hierarchy view 185, 256
list view for cash flow items 188
main view179
missing house bank accounts 449
scaling190
snapshots362
source application255
time period 180, 255
user settings189
views 179
Cash Flow Comparison by
Date Range 269, 362
filters 271
Cash Flow Comparison by
Timestamp 271, 362
measures

Cash Flow Detailed Analysis app
267, 344
Cash Flow Reconciliation with
Intraday Bank Statement Items app 40
Cash flows 147
accounting documents 384
actual 236, 249, 255, 265, 268–270
aggregated269
analysis 249, 263, 266
archiving
bank statements
comparisons
configure actual analysis299
configure reconciliation
• •
construct
consumer and mortgage loans
contract and lease management 345
convergent contract accounting 339
data repository 301
delete 356, 358
details260
distributed cash management 342
filter items 192
flow types 305
forecasted 269, 270, 306
foreign currencies27
future 247, 283, 287
goods receipt
import
inflows and outflows
item details
item list view
lifecycle 375
liquidity items 236, 264, 308
liquidity planning 42, 273
load data 436
logistics 370
machine learning351
manual adjustment194
migration 443, 444
order-to-cash
overdue 182
parked documents 315
payment orders 312
payment requests
planned versus actual
predict
•
promise-to-pay
purchase orders
purchase requisitions
release 41, 200, 243, 245, 350
release status 201

remote liquidity planner         344           remote systems         346, 348           snapshots         361           SOAP web service         346           source applications         268, 386           statement         247           tracing         248           treasury         336           view         200, 253, 264           Cash in transit         379           Cash management         25, 29, 33, 363           account names         244, 297           accounting data         432           backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           cash positioning         165           cash positioning         165           cash positioning         45           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distr	Cash flows (Cont.)	
snapshots         361           SOAP web service         346           source applications         268, 386           statement         247           tracing         248           treasury         336           view         200, 253, 264           Cash in transit         379           Cash management         25, 29, 33, 363           account names         244, 297           accounting data         432           backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           general settings <td>remote liquidity planner</td> <td> 344</td>	remote liquidity planner	344
SOAP web service         346           source applications         268, 386           statement         247           tracing         248           treasury         336           view         200, 253, 264           Cash in transit         379           Cash management         25, 29, 33, 363           account names         244, 297           accounting data         432           backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165	remote systems	346, 348
source applications         268, 386           statement         247           tracing         248           treasury         336           view         200, 253, 264           Cash in transit         379           Cash management         25, 29, 33, 363           account names         244, 297           accounting data         432           backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           cash positioning         165           cash positioning         165           cash positioning         432           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure	snapshots	361
statement       247         tracing       248         treasury       336         view       200, 253, 264         Cash in transit       379         Cash management       25, 29, 33, 363         account names       244, 297         accounting data       432         backend changes       45         basic       60, 196, 261         BCM       530         BRM       57         business imperative       25         cash operations       165         cash positioning       165         centralized       527         classic       33, 34, 37, 527         data       302         data loading       438         design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity planner	SOAP web service	346
statement       247         tracing       248         treasury       336         view       200, 253, 264         Cash in transit       379         Cash management       25, 29, 33, 363         account names       244, 297         accounting data       432         backend changes       45         basic       60, 196, 261         BCM       530         BRM       57         business imperative       25         cash operations       165         cash positioning       165         centralized       527         classic       33, 34, 37, 527         data       302         data loading       438         design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity planner	source applications	268, 386
treasury         336           view         200, 253, 264           Cash in transit         379           Cash management         25, 29, 33, 363           account names         244, 297           accounting data         432           backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248		
view         200, 253, 264           Cash in transit         379           Cash management         25, 29, 33, 363           account names         244, 297           accounting data         432           backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity planner         440	tracing	248
view         200, 253, 264           Cash in transit         379           Cash management         25, 29, 33, 363           account names         244, 297           accounting data         432           backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity planner         440	treasury	336
Cash in transit         379           Cash management         25, 29, 33, 363           account names         244, 297           accounting data         432           backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity management         41           liquidity planning         277           machine learning <t< td=""><td>•</td><td></td></t<>	•	
Cash management       25, 29, 33, 363         account names       244, 297         accounting data       432         backend changes       45         basic       60, 196, 261         BCM       530         BRM       57         business imperative       25         cash operations       165         cash positioning       165         centralized       527         classic       33, 34, 37, 527         data       302         data loading       438         design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80 <td< td=""><td></td><td></td></td<>		
account names       244, 297         accounting data       432         backend changes       45         basic       60, 196, 261         BCM       530         BRM       57         business imperative       25         cash operations       165         cash positioning       165         centralized       527         classic       33, 34, 37, 527         data       302         data loading       438         design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration		
accounting data         432           backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484		
backend changes         45           basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429     <		
basic         60, 196, 261           BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429           moving cash         201 <td>2</td> <td></td>	2	
BCM         530           BRM         57           business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429           moving cash         201           SAP Fiori apps         167 <td>_</td> <td></td>	_	
BRM         57           business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429           moving cash         201           SAP Fiori apps         167           sidecar         527		, ,
business imperative         25           cash operations         165           cash positioning         165           centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429           moving cash         201           SAP Fiori apps         167           sidecar         527           simplified         488 </td <td></td> <td></td>		
cash operations       165         cash positioning       165         centralized       527         classic       33, 34, 37, 527         data       302         data loading       438         design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity planner       440         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526		
cash positioning       165         centralized       527         classic       33, 34, 37, 527         data       302         data loading       438         design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity planner       440         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430		
centralized         527           classic         33, 34, 37, 527           data         302           data loading         438           design changes         447           distributed         268, 341, 395           extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity planner         440           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429           moving cash         201           SAP Fiori apps         167           sidecar         527           simplified         488           single instance deployment         526           transaction data	-	
classic       33, 34, 37, 527         data       302         data loading       438         design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234		
data       302         data loading       438         design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234		
data loading       438         design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234		
design changes       447         distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234		
distributed       268, 341, 395         extensibility       401         full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234	2	
extensibility         401           full scope         145           general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity management         41           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429           moving cash         201           SAP Fiori apps         167           sidecar         527           simplified         488           single instance deployment         526           transaction data         430           Treasury Executive Dashboard         234		
full scope       145         general settings       145         go-live       447         groupings       429         house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234		, ,
general settings         145           go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity management         41           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429           moving cash         201           SAP Fiori apps         167           sidecar         527           simplified         488           single instance deployment         526           transaction data         430           Treasury Executive Dashboard         234	,	
go-live         447           groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity management         41           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429           moving cash         201           SAP Fiori apps         167           sidecar         527           simplified         488           single instance deployment         526           transaction data         430           Treasury Executive Dashboard         234		
groupings         429           house banks         69           infrastructure         27           integration         138           KPIs         37           liquidity         248           liquidity management         41           liquidity planner         440           liquidity planning         277           machine learning         350           maintain bank accounts         80           memo records         484           migration         423, 425, 429           moving cash         201           SAP Fiori apps         167           sidecar         527           simplified         488           single instance deployment         526           transaction data         430           Treasury Executive Dashboard         234	-	
house banks       69         infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234	-	
infrastructure       27         integration       138         KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234	5 1 5	
integration       138         KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234		
KPIs       37         liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234		
liquidity       248         liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234	,	
liquidity management       41         liquidity planner       440         liquidity planning       277         machine learning       350         maintain bank accounts       80         memo records       484         migration       423, 425, 429         moving cash       201         SAP Fiori apps       167         sidecar       527         simplified       488         single instance deployment       526         transaction data       430         Treasury Executive Dashboard       234		
liquidity planner440liquidity planning277machine learning350maintain bank accounts80memo records484migration423, 425, 429moving cash201SAP Fiori apps167sidecar527simplified488single instance deployment526transaction data430Treasury Executive Dashboard234		
liquidity planning277machine learning350maintain bank accounts80memo records484migration423, 425, 429moving cash201SAP Fiori apps167sidecar527simplified488single instance deployment526transaction data430Treasury Executive Dashboard234		
machine learning350maintain bank accounts80memo records484migration423, 425, 429moving cash201SAP Fiori apps167sidecar527simplified488single instance deployment526transaction data430Treasury Executive Dashboard234		
maintain bank accounts80memo records484migration423, 425, 429moving cash201SAP Fiori apps167sidecar527simplified488single instance deployment526transaction data430Treasury Executive Dashboard234	. , .	
memo records484migration423, 425, 429moving cash201SAP Fiori apps167sidecar527simplified488single instance deployment526transaction data430Treasury Executive Dashboard234	,	
migration423, 425, 429moving cash201SAP Fiori apps167sidecar527simplified488single instance deployment526transaction data430Treasury Executive Dashboard234		
moving cash201SAP Fiori apps167sidecar527simplified488single instance deployment526transaction data430Treasury Executive Dashboard234		
SAP Fiori apps167sidecar527simplified488single instance deployment526transaction data430Treasury Executive Dashboard234		
sidecar527simplified488single instance deployment526transaction data430Treasury Executive Dashboard234		
simplified488single instance deployment526transaction data430Treasury Executive Dashboard234		
single instance deployment		
transaction data		
Treasury Executive Dashboard234		
	transaction data	430
versions59		
	versions	59

Cash management (Cont.)
web service346
Cash management workstation527
<i>BCM</i> 529
data integration528
limitations528
Cash manager
group 494, 495
objectives28
responsibilities26
Cash movements
Cash operations 37, 165
analyze cash position168
business benefits167
configuration236
pre-SAP S/4HANA 1709461
reporting229
Cash Pool Transfer Report app214
Cash pools 40, 92, 162, 210
bank account group455
bank account group restrictions461
bank account master data105
cash concentration482
considerations460
create94
deficit231
define 80. 93. 212
define 80, 93, 212 filters and columns 94, 187
filters and columns 94, 187
filters and columns
filters and columns       94, 187         internal       212         manage       210
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176         cross-app navigation       170
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176         cross-app navigation       170         data consumption       178
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176         cross-app navigation       170         data consumption       178         export data to Excel       176
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176         cross-app navigation       170         data consumption       178
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176         cross-app navigation       170         data consumption       178         export data to Excel       176         features       172
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176         cross-app navigation       170         data consumption       178         export data to Excel       176         features       172         navigation       170         views       172
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176         cross-app navigation       170         data consumption       178         export data to Excel       176         features       172         navigation       170         views       172         Cash Position app       38, 331, 462
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176         cross-app navigation       170         data consumption       178         export data to Excel       176         features       172         navigation       170         views       172         Cash Position app       38, 331, 462         bank hierarchy       83
filters and columns       94, 187         internal       212         manage       210         pre-SAP S/4HANA 1809       458, 482         purposes       459         SAP Fiori apps       93         service providers       211         settings       162         Cash Position (Overview) app       420, 421         Cash Position (Today) app       168         bank transfer       204         change currency       169         chart versus tabular view       177         charts and reports       176         cross-app navigation       170         data consumption       178         export data to Excel       176         features       172         navigation       170         views       172         Cash Position app       38, 331, 462

Cash Position Details app (Cont.)		
certainty levels	464,	465
credit rating		468
currency conversion rules		481
display settings		478
fields		479
filters	463,	468
house bank account		482
key figures 470	, 472,	474
layouts		
personalization		477
reporting hierarchy		
retired		
selection variants		468
user settings	463,	480
views		
Cash positioning 165		
analysis 168		
challenges		
change currencies		
configuration		
data consumption		
display		
forecast		
forecasted closing balance		
intraday bank statements		
layouts		
pre-SAP S/4HANA 1709		
report		
report		
selection variants		
simulate		
snapshot		
Cash trade requests		
-		
configure create		
Central Finance		
advantages		
management workstation		
Central repository		
Central to actallite systems		
Central to satellite systems		
Certainty levels 178, 192, 255, 266,	2/1,3	306,
315, 336, 464		110
Change requests		
details		
mass		
number ranges		
reviewed		
Chart of accounts		139

Check Cash Flow Items app 38, 180, 188,	191,
192, 253, 325, 329, 333, 338, 340, 342, 345,	348
421	
account assignment	194
business add-in (BAdI)195,	421
details	193
editing cash flow items	195
integrations	
navigation	
parked documents	
payment requests	
source applications	
Classic cash management 33, 34, 37	
366, 527	, 0-1,
accounting data	122
cash operations	
house banks	
integration	
migration 423,	
migration tables	
planning levels	
reporting dimensions	
Classic liquidity planner	
Closing balance 231, 473,	
Closing requests	
Company codes 69,	
hierarchies	
value mapping	398
Company numbers	72
Conditions	125
assign	129
create 126,	129
types	126
Confidence levels	
Configuration	
cash positioning and operations	236
issues	
liquidity management	
liquidity planning pre-SAP S/4HANA	233
1809	511
market data	
One Exposure from Operations	
SAP Analytics Cloud	
Configuration Guide app	
Consistency checks	
Consumer and mortgage loans	336
Contract accounts payable and	250
receivable	
Contract management	
Convergent charging	
Convergent contract accounting 338,	
invoice	339

Convergent contract accounting (Con	ıt.)	Define Monitoring Rules for Intrad	ay
payment		Statements app	
planning groups		Delta view 179, 190, 462,	
Core data services (CDS) view		Delta with balance view4	
Correspondence		475, 476	
Cost center ID		opening balance	475
Create Memo Record app		Dependencies	
planned item		Deployment	
planning level		cash management workstation	
Credit Risk Analyzer		Central Finance	
Currencies		multiple instances	
aggregation		single instance	
aggregation versus planning		treasury workstation	
conversion rules		Derivation functions	
derive		Derivation queries	
display18		Develop Liquidity Plans – Status Tr	
levels		app	
liquidity forecasting		Develop Liquidity Plans app	
planning		enter liquidity plans	
swap		new planning cycle	
translate		review function	
Custom fields		Development (DEV) environment	
add		Development package FCLM_BAM	
Custom Fields and Logic app		Direct liquidity planning	
Custom logic implementation		Disbursements	
Customer numbers		Display Cash Position app	
Customize BPF template	519	configure	
		Display Financial Statement Versio	ns app 92
D		Display Liquidity Forecast app 1	196, 251, 262,
		293, 297	
Data		configure	297
cleanup	426	Display Memo Records app	490
distribution	239	Display variants	. 67, 471, 478
feed	239	Distributed cash management	341, 377, 395
locking	284	configuration	395
models	424	DME Bank Identification	71
rebuilding	439	Document chain	309, 329, 442
wrangling	281	analysis	440
Data actions		promise-to-pay	
tasks	284	Document level	
Data Foundation view		Document line item	
Data medium exchange (DME)		Document management system	
instruction key		(DMS)	78 110
Data Model Maintenance view		bank account master data	
Date indicator		Document parking	
Deficit Cash Pool app		Document split	
Deficit cash pools		Down payments	
Define Bank Transfer Templates app		Draft 2.0	
		Drilldown	
create templates			
repetitive codes	205	Driver-based liquidity planning	Z14
Define Financial Positions app	137		

Driving dimensions	284	Financial operations	432
wizard	285	Financial quantities management (FQM)	302
Dual control principle	111, 147	Flat pricing	126
		Flexible Real Estate Management (RE-FX)	
E		Flexible workflow	
		Flow Builder 303, 305, 309, 324, 32	7–329,
Eclipse	416	331, 333	
Editable accounts		change default loading classes	392
Electronic bank statements	530	configure	
Electronic Data Interchange (EDI)	74	delete flows	358
End-of-day bank statements		financial accounting4	14, 437
Enter FX Spot Rates app		financial accounting run	
Enterprise-managed pools		inconsistency	
Exchange rate type		materials management 319, 39	
Exchange rates		schedule background jobs	
configure		Flow categories	
maintain		Flow types 305, 354, 374, 33	
storage		assign to general ledger account	
types		assign to planning level	
Exit class		categories	
bank statement		customer logic	
finance		default logic	
implementing		define	
materials management		rebuild	
options		Forecast reports	
Exit functions		Forecasted closing balance 169, 17	
		display	
Explore SAP Fiori webpage		trends	
Exposures			
Extensibility		Forecasted liquidityForecasted transactions	
BRM			
One Exposure from Operations		Foreign Bonk Assount Bonort on 17	
SAP S (ALLANA)		Foreign Bank Account Report app 12	
SAP S/4HANA		generate report	
Extension		Foreign bank account reporting (FBAR)	
available		logic	
point		requirements	
type		Foreign exchange (FX) trade	
External trading platforms	221	Four eyes principle	
_		FQM adaptor	
F		FQM distributor	
		Function module	
Fast entry mode		Functional areas	
Feature Package Stacks (FPS)		FX exposure report24	49, 363
Feedback cycles			
Field status		G	
Field status groups			
assign		Gantt charts	
non-workflow scenarios		General ledger	
workflow scenarios	159	integration	
File interface	239	General ledger accounts 10	
Financial Crimes Enforcement Netwo	ork	assign planning levels	368
(FINCEN)	28, 123	bank-relevant	138

cash reconciliation	140	House banks (Cont.)	
General ledger accounts (Cont.)		insert data	431
close	143	maintenance	61
currency	448	migration	424
customer assignment		3	
decouple from bank accounts		T.	
flow types			
initialize balances		IDocs60	), 528, 531
level		BAMMAST	
manual posting issues		HBHBAMAST	
multiple usage		message types	
not recognized		setup	
payment configuration		Import Initial Bank Account Balances	
special indicator		tool	
with bank accounts		Import Market Data app	
Go-live		Indirect liquidity planning	
Goods receipt (GR)		Individual liquidity plans	
GR/IR clearing account		Inflow/outflow	
Group liquidity plans		Initial load	
Grouping		Initialization date	
structures		Initiate Review Process app	
Structures	237	Innovation cycles	
		Input tasks	
H		Installment plans	
Health Check app	360	Instruction key	
Health checks		Integrated liquidity planning	
Hedge cockpit		Integrated inquidity planning  Integrated scenarios	
Hedge management		order-to-cash	
Historical data247, 273, 28		procure-to-pay	
House Bank Account List view		International Bank Account Number	310
House bank accounts		(IBAN)	107
Cash Position Details app		International cash management Internet Communication Framework	
central system			
connectivity path		(ICF) services Internet of Things (IoT)	
information			
insert data		Intrabank transfers	
migration		Intraday Bank Statement Monitor app	
missing		Intraday bank statements 40, 99	
remote system		memo records	
statuses		monitoring rules	
table T012K		reconcile cash flows	
transfers		reconciliation statuses	
House bank data		warnings and alerts	
from general ledger master		Investment accounts	
House banks		Invoices	
charges account		plan	
clean up		verification	
create		ISO currency code	74
edit			
execution			
field			
hierarchies	82		

K		Liquidity forecasting (Cont.)	
		source applications	
Key figures		time period	
Key performance indicator (KPI) 168, 419	37,83,	Liquidity item derivation extensibility  exit functions	
actual cash flow analysis	299	Liquidity Item Hierarchy view 185,	, 256
cash flow analysis	263	261, 267	
create SAP Fiori tile	296	actual cash flow analysis	. 26
define	293	Liquidity items 33, 275, 278, 308, 325,	, 382
drilldown chart	295	433, 492, 493	
evaluation	295	adjust assignment	. 350
KPI evaluation	420	cash flows	. 264
treasury analytics	137	Cash Position Details app	. 464
KPI Modeler 168,		сору	
alert status thresholds		create	
change currencies	169	default	. 38
creating apps		define 382	
in-app navigation		derivation 308, 330, 350, 384	
navigation		derive from cash flows	
SAP Help		Develop Liquidity Plans app	
<del>F</del>		dimension	
L		hierarchies 199, 256, 279, 308	
L .		hierarchy view	
Lead days	73	LP CASHOP	
Leaf nodes		LP DPOP	
Ledger balance		machine learning models	
Ledger postings		materials management	
		purchase requisitions	
Legacy document		rebuilding433	
Legacy systems		representing balance values433	
Legal regulations		view	
Licensing			
Line item level		Liquidity management	
Liquidity		analyze cash flow	
Liquidity Forecast app		apps	
chart versus tabular view		business benefits	
default views		challenges	
export to Excel		classic	
set up		configuration	
Liquidity Forecast Details (Details)		forecast236	
Liquidity Forecast Details (Overvie	•	procure-to-pay	
app		SAP Analytics Cloud	
Liquidity Forecast Details app		SAP Fiori apps	
Liquidity Forecast report		Treasury Executive Dashboard app	
Liquidity forecasting 26, 247,	250, 261, 333	trends	
analysis	248, 255	Liquidity plan review	
by date range		aggregation currency	
by timestamp	271	planning currency	
challenges	248	Liquidity planner 250, 304, 343, 357, 389	
configuration	293, 297	actual cash flow analysis	. 26
create KPIs	294	actuals	. 39
layout	256	adaptor	. 304
rolling		business area	

Liquidity planner (Cont.)
cash flow data444
classic 42, 425, 444
configuration activities440
configuration changes443
global data440
<i>migration</i>
origins
remote scenario
versus One Exposure from Operations 444
Liquidity planner migration, configurations440
Liquidity planning
actual versus planned cash flows 289
advantages
aggregation currency 509
analysis291
automatic forecast291
classic 397
configuration299
create a story287
currencies 508, 509
data input289
data locking284
define planning283
define tasks285
develop models277
difference details510
<i>import data</i> 280
individual plans43
liquidity items279
manage287
model 274, 278
planning cycle 494, 497
pre-SAP S/4HANA 1809 492, 493, 506, 511
processes
report
SAP Analytics Cloud275
SAP BPC501
scenario
story
Liquidity Plans Alerts app 507, 510
Loading class 392, 414
assign 416
generate415
M
Machine learning
Maintain Business Partner app 66

Maintain Payment Approvers for
Multiple Bank Accounts app 104, 118, 120
Maintain Signatories app
Make Bank Transfers (Create with
Templates) app
Make Bank Transfers app
configuration240
default view23
details
Manage Bank Account Hierarchies app 80, 90
detailed view91
Manage Bank Accounts (Bank Hierarchy
View) app
Manage Bank Accounts app 59, 68, 78, 80,
87, 88, 93, 95, 96, 210, 212, 407, 409
buttons
create
define default values406
delete110
edit109
edit hierarchy84
general ledger account142
maintain payment approvers118
maintaining cash pools458
overview page109
payment approvers104
Manage Bank Fee Conditions app 125
create conditions126
Manage Bank Statements app110
Manage Banks (Basic) app
Manage Banks app 46, 51, 53, 59, 61
attachments78
bank hierarchy group82
bank service mapping77
business partners
calculate bank fees127
change history77
contact info
create bank
defaultable business partners77
display bank
display bank accounts
edit bank
functionalities
house banks
list view/report69
open
overview page
related branches
units of bank used

Manage Cash Pools app 40, 80, 93, 210
define cash pools93
edit/create94
Manage Global Accounting Hierarchies
app 90, 199
Manage Liquidity Item Hierarchies app 199
Manage Memo Records app 180, 216
create cash trade requests218
FX trade 219
Manage Workflows app 112
Manage Your Solution app 145
Market data
automated data feed239
Market Risk Analyzer
Master data45
bank accounts 95, 97, 396
banks 62, 68, 80
change processes111
contract accounts
customer and supplier368
general ledger accounts368
health checks361
house banks 62, 69
migration 424, 426
replicate 120, 121
review116
revisions 111, 112
Master data governance
Master liquidity plans
Materials management 319, 370, 392
adaptor
Memo records 178, 196, 224, 333, 430, 484
configuration
create350
create cash trade requests
distributed cash management342
house bank data489
intraday bank statements227
list
manage216 One Exposure from Operations217
pre-SAP S/4HANA 1809484
reconcile
view in cash flows
Message sequence
Migrate House Bank report
Migration 423
bank master data
configuration429
data models424
go-live
liquidity planner440

Migratian (Cont.)	
Migration (Cont.)	nts 436
	430
Monitor Bank Accou	
* *	117
Monitor Bank Fees a <sub>l</sub>	pp 127, 128
assign conditions	129
bank service charg	nes 128
overview page	128
validate bank fees	130
Moving cash	201
M-rate	238
Multi-language desci	riptions 104
	ration (MNC)27
	eployment 527
	orklist app 114, 117
	ccounts app 115
	p 113
my sem nequests ap	P 113
N	
Naming conventions	s 64, 71
-	71
•	
_	ntification numbers 64
-	526
•	122
	oval 152
Number ranges	146, 147
0	
	Operations 45, 168, 278,
301, 364	
5 5	ation elements 304
	395
advanced analytic	
_	45
architecture	
bank statements	443
build cash flows	437
business add-in (B	AdI) 412
	366
	<i>w</i> 309
	rtgage loans 336
	ct accounting 338
aeieting data	439

One Exposure from Operations (Cont.)	Payment approvers (Cont.)
distributed cash management341	unlimited approval104
editing cash flows195	validity periods104
extensions412	Payment configuration143
flows 413	Payment grouping157
hedge management363	Payment management
house bank account information 432	Payment methods
integration	cash pools213
line items 413	configure240
liquidity management41	Payment orders312
liquidity planner 343, 440	initial load313
loading transaction data435	Payment processing142
machine learning350	Payment requests 203, 314, 373
memo records217	configuration314
order-to-cash333	configure240
procure-to-pay317	create483
reduce table size356	Payment signatories102
SAP Application Interface Framework 347	Payment Statistics app 231, 232
SAP Contract and Lease Management 344	Payment templates 204, 206
SAP Treasury and Risk	create205
Management 335,412	Payments card133
SOAP web service346	Periodic posting345
solution integration437	Periodic review
table38	Plan versions250
tools352	Planned amounts430
Treasury Executive Dashboard app 234	Planned payment
update 324, 325	amounts 321, 325, 327
versus the liquidity planner444	amounts
versus the liquidity planner         444           On-premise         30	<i>dates</i> 311, 320, 324, 327, 333 Planning
versus the liquidity planner444	dates 311, 320, 324, 327, 333
versus the liquidity planner         444           On-premise         30	<i>dates</i> 311, 320, 324, 327, 333 Planning
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501	dates
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347	dates       311, 320, 324, 327, 333         Planning       42         data       499
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182         Overview list page       197	dates       311, 320, 324, 327, 333         Planning       dashboard       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466         define       367
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182         Overview list page       197         P         Package size       433	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466         define       367         Planning levels       240, 308, 314, 330, 342, 430
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182         Overview list page       197         P         Package size       433         Parked documents       315	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466         define       367         Planning levels       240, 308, 314, 330, 342, 430         assign       354, 368
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182         Overview list page       197         P         Package size       433         Parked documents       315         Partner number       74	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466         define       367         Planning levels       240, 308, 314, 330, 342, 430         assign       354, 368         blocked invoice       371
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182         Overview list page       197         P         Package size       433         Parked documents       315         Partner number       74         Payment amounts       311	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466         define       367         Planning levels       240, 308, 314, 330, 342, 430         assign       354, 368         blocked invoice       371         Cash Position Details app       465
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182         Overview list page       197         P         Parked documents       315         Partner number       74         Payment amounts       311         Payment approvers       102	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466         define       367         Planning levels       240, 308, 314, 330, 342, 430         assign       354, 368         blocked invoice       371         Cash Position Details app       465         configure       297
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182         Overview list page       197         P         Parked documents       315         Partner number       74         Payment amounts       311         Payment approvers       102         fields       119	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466         define       367         Planning levels       240, 308, 314, 330, 342, 430         assign       354, 368         blocked invoice       371         Cash Position Details app       465         configure       297         define       367
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182         Overview list page       197         P         Parked documents       315         Partner number       74         Payment amounts       311         Payment approvers       102         fields       119         functions       103	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466         define       367         Planning levels       240, 308, 314, 330, 342, 430         assign       354, 368         blocked invoice       371         Cash Position Details app       465         configure       297         define       367         flow type       375
versus the liquidity planner       444         On-premise       30         Opening balance       199, 462, 472, 475, 501         Operation modes       347         Operational accounts       103         Order-to-cash       333         integration       334         Origin X fields       322         Origins       386, 387         Overdraft limits       104         Overdue balance       473         Overdue cash flows       182         Overview list page       197         P         Parked documents       315         Partner number       74         Payment amounts       311         Payment approvers       102         fields       119	dates       311, 320, 324, 327, 333         Planning       42         data       499         dates       430         periods       290         templates       42         Planning cycle       42, 288, 495         finalize       506         owner       495         publish       293         status tracking       506         Planning groups       308, 430         assign       368, 371         Cash Position Details app       466         define       367         Planning levels       240, 308, 314, 330, 342, 430         assign       354, 368         blocked invoice       371         Cash Position Details app       465         configure       297         define       367

Planning Status Monitor 49	3 Reporting
Planning unit 497, 50	4 Review process 116, 117
hierarchies51	
maintenance rules51	3 Revisions 111
settings51	2 status 134
Posting dates 198, 44	
Predefined flow types53	
Predictive analysis 274, 29	
Predictive Models app35	
Prior Day Bank Statement Monitor app 3	8 Rule-based system 350
Prior-day bank statements 98, 221, 268, 33	3
Process hierarchies	3 <b>S</b>
Processing rules9	9
Procure-to-pay31	7 Salary accounts 103
integration scenarios31	8 Sales and distribution 370
Production (PRD) environment 120, 12	1 adaptor 333
Productive to nonproductive systems 12	1 Sales orders
Promise-to-pay31	6 SAP Analytics Cloud 41, 42, 135, 250, 272,
installment plans31	
Purchase orders 318, 324, 37	0 <i>advantages</i> 275
Purchase requisitions31	8 automatic forecast
create31	
key data32	0 components
	configuration299
Q	data import 280
	define planning283
Quality assurance system (QAS)	define tasks285
environment12	0 define users286
Quantity of goods 32	7 develop planning models277
Query conditions 387, 388, 44	3 dimensions278
sequence38	9 <i>home page</i> 276
Query sequence	2 liquidity planning42
assign queries38	9 planning capabilities275
	planning overview43
R	planning stories287
	processes
Rates	,
Rebuild option 433, 43	
Reconcile Cash Flows (Intraday Memo	SAP Application Interface
Records) app22	
cash flows22	
Reconciliation4	9
accounts14	
configure cash flows24	
memo records and cash flows22	
statuses22	. ,
Reference	SAP Business Warehouse (SAP BW)
data50	3 3
sources51	
Release Cash Flows app 41, 200, 34	
Release cycles	
Repetitive codes	5 responsibilities 154

SAP Business Workflow (Cont.)	SAP S/4HA
settings 153	cash flov
SAP Cash and Liquidity Management 33,	Central I
41, 530	data mo
SAP Cloud Platform274	deploym
SAP Contract and Lease Management 344	design ci
SAP ERP 122, 167, 530	extensib
data model 424	liquidity
liquidity planning397	material
SAP ERP Financials	migratio
SAP Fiori	on-prem
features	release c
home page	versions
KPIs	SAP S/4HA
overview list page	1705
share50	configur
smart tables	deploym
user settings and preferences	essential
SAP Fiori apps	extended
cash position448	Flow Bui
extensibility 401, 419	material
features 173	release c
reference library 402	SAP S/4HA
theme48	SAP Simple
versus SAP GUI490	SAP Smart
SAP Fiori launchpad 46, 47, 171	charts
add apps173	configur
basic261	create a <sub>l</sub>
cash operations apps166	cross-ap
designer 523	drill dow
extensibility407	generic f
liquidity management250	SAP Smart
liquidity planning pre-SAP S/4HANA	Create S.
1809	extensib
SAP GUI	set up og
AMDP415	SAP Treasu
BRM59	234, 249
transactions	delete da
versus SAP Fiori	planning
SAP HANA	SAP-delive
	SAPUI5
SAP Landscape Transformation	Satellite sy
Replication Server	Schedule Jo
SAP Loans Management	app
adaptor	Scheduling
assign planning levels372	Segregation
SAP Market Rates Management 239	Self-initiate
SAP Notes 450	Sensitive fi
SAP S/4HANA29, 31, 122	group
1709 vs 1708	selection
<i>app types</i> 48	Separation
BRM solution58	Sequential

SAP S/4HANA (Cont.)
cash flow forecasting251
Central Finance532
data model424
deployment525
design changes447
extensibility401
liquidity management248
materials management319
migration425
on-premise vs. cloud30
release cycle32
versions
SAP S/4HANA Cloud 30, 32
1705 32, 319
configuration145
deployment525
essentials edition30
extended edition30
Flow Builder393
materials management319
release cycles32
SAP S/4HANA migration cockpit144
SAP Simple Finance
SAP Smart Business168
charts 176
configure apps293
create apps177
cross-app navigation172
drill down174
generic functions254
SAP Smart Business apps 48, 168, 172, 175
Create SAP Fiori Tile296
extensibility419
set up options420
SAP Treasury and Risk Management 220,
234, 249, 314, 335, 365, 412, 527, 530
delete data358
planning levels371
SAP-delivered template415
SAPUI529
Satellite systems122
Schedule Jobs for Cash Concentration
app 93, 210
Scheduling agreements
Segregation of duty210
Self-initiated payments (SIP)143
Sensitive fields147
group149
selection variants149
Separation of duties111
Sequential approval152

Shadow accounting system       530         Shared dimensions       278         Signatories       104         enable control       156         foreign bank account reporting       123         groups       150         Signature methods       157         Simple Object Access Protocol (SOAP)       web service         web service       346         configuration       398         operation modes       347         Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       361         inp	Service providers	95, 211
Signatories       104         enable control       156         foreign bank account reporting       123         groups       150         Signature methods       157         Simple Object Access Protocol (SOAP)       web service       346         configuration       398         operation modes       347         Simplification items       425         Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         stories       394         subject       392         Su	Shadow accounting system	530
enable control       156         foreign bank account reporting       123         groups       150         Signature methods       157         Simple Object Access Protocol (SOAP)       web service         web service       346         configuration       398         operation modes       347         Simplification litems       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         stories       394         supiledger planned item       486         Subpole payments       329         Supplie	Shared dimensions	278
enable control       156         foreign bank account reporting       123         groups       150         Signature methods       157         Simple Object Access Protocol (SOAP)       web service         web service       346         configuration       398         operation modes       347         Simplification litems       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         stories       394         supiledger planned item       486         Subpole payments       329         Supplie	Signatories	104
groups       150         Signature methods       157         Simple Object Access Protocol (SOAP)       346         web service       346         configuration       398         operation modes       347         Simplification items       425         Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       input form       289         input tasks       287         planning       287         subpools       187, 212         Subsidiary cash manager       495         Suppri		
groups       150         Signature methods       157         Simple Object Access Protocol (SOAP)       346         web service       346         configuration       398         operation modes       347         Simplification items       425         Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       input form       289         input tasks       287         planning       287         subpools       187, 212         Subsidiary cash manager       495         Suppri		
Signature methods       157         Simple Object Access Protocol (SOAP)       346         web service       346         configuration       398         operation modes       347         Simplification list       425         Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         input form       289         input tasks       287         planning       287         submit and publish       293         Subjeder planned item       486         Supplier payments		
Simple Object Access Protocol (SOAP)       346         web service       346         configuration       398         operation modes       347         Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         input form       289         input tasks       287         planning       287         submit and publish       293         Subjedeer planned item       486         Supplier payments       329         Supplier payments       329         Swift Codes	<i>5</i> .	
web service       346         configuration       398         operation modes       347         Simplification list       425         Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         yiew settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         input form       289         input tasks       287         planning       287         submit and publish       293         Subpliedger planned item       486         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 7		
configuration       398         operation modes       347         Simplification items       425         Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         input form       289         input tasks       287         planning       287         subpiledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Suppiler payments       329         Support Package Stacks (SPS)       32         SWIFT codes       <		346
operation modes         347           Simplification items         425           Simplification list         425           Single European Payment Area (SEPA)         28           Single instance deployment         525, 526           Single record entry option         486           Single source of truth         29           Smart table         51           columns         52           export to Excel         54           filters         52           group         53           search         51           sort         52           view settings         51           Snapshots         361           dates         271           Source applications         262, 268           activate         394           Stories         input form         289           input form         289           input and publish         293           Subledger planned item         486           Subpolier invoices         312, 328           Supplier payments         329           Swift codes         64, 72           System errors         450           T		
Simplification items       425         Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Supplier payments       329         Supplier payments       329         Supplier payments       329         SWIFT codes       64, 72         System errors       450         T         Table	5 5	
Simplification list       425         Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359 <td< td=""><td>•</td><td></td></td<>	•	
Single European Payment Area (SEPA)       28         Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Supplier invoices       312, 328         Supplier payments       329         Swift codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380		
Single instance deployment       525, 526         Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384,		
Single record entry option       486         Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
Single source of truth       29         Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
Smart table       51         columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
columns       52         export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       1nput form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
export to Excel       54         filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       1nput form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
filters       52         group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
group       53         search       51         sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       10         input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	•	
search         51           sort         52           view settings         51           Snapshots         361           dates         271           Source applications         262, 268           activate         394           Stories         394           input form         289           input tasks         287           planning         287           submit and publish         293           Subledger planned item         486           Subpools         187, 212           Subsidiary cash manager         495           Supplier invoices         312, 328           Supplier payments         329           Support Package Stacks (SPS)         32           SWIFT codes         64, 72           System errors         450           T           Table           ACDOCA         359           BNKA         63           BSEG         305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	9	
sort       52         view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
view settings       51         Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       394         input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
Snapshots       361         dates       271         Source applications       262, 268         activate       394         Stories       100         input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
dates       271         Source applications       262, 268         activate       394         Stories       289         input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	5	
Source applications       262, 268         activate       394         Stories       input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	Snapshots	361
activate       394         Stories       input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
Stories       input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	Source applications	. 262, 268
input form       289         input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table         ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	activate	394
input tasks       287         planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
planning       287         submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	input form	289
submit and publish       293         Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	input tasks	287
Subledger planned item       486         Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	planning	287
Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	submit and publish	293
Subpools       187, 212         Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448	Subledger planned item	486
Subsidiary cash manager       495         Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
Supplier invoices       312, 328         Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
Supplier payments       329         Support Package Stacks (SPS)       32         SWIFT codes       64, 72         System errors       450         T         Table       ACDOCA       359         BNKA       63         BSEG       305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
Support Package Stacks (SPS)		
SWIFT codes		
Table  ACDOCA		
Table  ACDOCA		,
Table  ACDOCA	5,555,511,511,515	
ACDOCA	Т	
ACDOCA	Table	
BNKA		350
BSEG305, 309, 329, 355, 359, 376, 377, 380, 384, 430, 432, 435, 448		
380, 384, 430, 432, 435, 448		
		510, 511,
		40.4

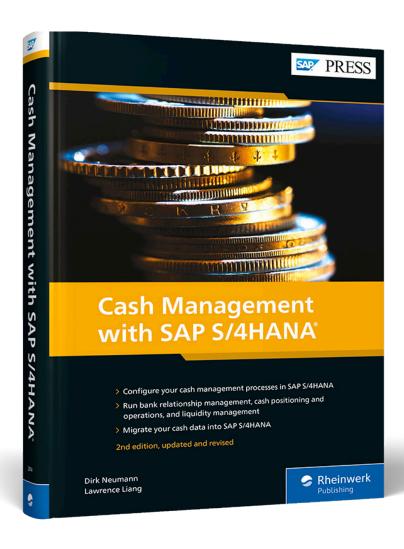
Table (Cont.)
FCLM_BSEG_DELTA
FCLM_MM_DELTA
FD* 196, 430
FDES 178, 196, 333, 421, 430, 488, 490
FDSB
FDSB2
FDSR
FDSR2
FDZA
FEBKO
FLQ*
FLQACC INFO APP
FLQITEMBS
FLQITEMFI
FQM_FLOW 123, 196, 303, 304, 310, 355,
356, 359, 414, 416, 425, 430, 432, 436, 439,
444, 449
PAYRQ
T00563
T012K 361, 379, 424
TO42I
TO42Y 380
TCURR448
Tax jurisdiction code74
Tax regulations28
The Import Bank Services Billing Files
app 128
Threshold pricing 127
Tier pricing
Tolerance groups
configure
Tolerance limit
configure
Track Bank Transfers app 203, 207
filters
5
Trading platform integration tool
220, 221
external trading platforms 221
Transaction
/AIF/VMAP 398
BNK_APP 208
BNK_MONI 207
<i>BP</i>
BSANLY_BI_ACTIVATION511
F110 329, 432
F111 162, 203, 432, 484
F-53
1 33 323
F8BT
F8BT
F8BT 194

ransaction (Cont.)	Transaction (Cont.)
FCLM BRM MIGRATION161	FQM_INIT_BALANCES 354, 355, 44
FCLM_BSM_MIGRATION 428	FQM INITIALIZE 435, 43
FCLM_FB_UTIL	FQM_LP_COMPARE44
FCLM FLOW BUILDER437	FQM_UPD_FLOW_TYPE43
FCLM_HEALTH_CHECK 360	FQM_UPD_HBK_HKT43
FDFD	FQM_UPD_LITEM43
FDM COLL01194	FQM21 352, 355, 37
FF.5	FRFT
FF63	FSOO48
FF63N 216, 485	FTE BSM222, 22
FF65	FTE BSM CUST16
FF65N 216, 490	FTR_EDIT19
FF67	
FF6AN	ME51N
FF6BN	OBO8237, 23
FF7A	OOCU RESP15
FF7AN 60, 196, 245, 297, 345, 368, 430,	OPD10
450, 462	OT3043
<i>FF7B</i>	OT3142
<i>FF7BN</i>	PFCG
368, 430	RSH152
FIO159	RSOR5
FIO2	SALE
FIO3	SE11
FI12	SE24
F112 HBANK	SE38
FLQAM	SFW5
FLQC1	SICF
FLQC10	SLG1
FLQC10	SLG2
FLQC12	SOAMANAGER39
-	SU01
FLQC14 442	SWETYPV15
FLQC15 442	TBB1
FLOC16 442	
FLQC17 443	TDFX23
FLQC17	TMDFX23
FLQC2	TOENE
FLQC3	TPITRO2
FLQC4	TPM4019
FLQC5	WE20
FLQC6	Transaction data
FLQC7	load into One Exposure from
FLQC8	Operations4
FLQC9	loading options43
FLQINFACC	Transaction Manager 220, 335, 412, 53
FLQT1	Transaction volume 127, 13
<i>FMVS</i>	Transport requests
FPCG 521	Treasurer53
FOR A CORPORED FLORIC	Treasury Executive Dashboard
FQM_AGGREGATE_FLOWS356	app

Treasury Executive Dashboard app (Cont.)	V
bank fee analysis 124, 136	
bank relationships135	Validation status 130
cash management234	Value dates 198, 448, 464
filters 136	Versions
financial status by bank group 137	
liquidity233	W
reporting dimensions 136	
usage of information136	Web Dynpro 199
Treasury payments 530	apps
Treasury workstation 341, 529	DataGrid269
<i>limitations</i> 531	liquidity forecasting251
One Exposure from Operations 531	Wild cards 245
Transaction Manager 530	Work files
when to consider 530	Workflow Request card 133
	Workflows 112
J	define responsibilities 154
	requests 133
JI Adaption view410	review process 117
Jnit pricing 126	SAP-delivered objects 155
Jnlimited approval104	settings 153
Jpdate balances	trigger 148, 153
Jser	
exit 401, 444	Z
profiling49	
role46	ZBA program40









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Dirk Neumann, Lawrence Liang

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