



A NEW DECADE
OF SUPPORT BEGINS

2017 ANNUAL REPORT

THE UNITED STATES AIR FORCE ACADEMY

ENDOWMENT



TENTH ANNIVERSARY
2007-2017



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BOARD OF DIRECTORS



BUILDING A FIRM FOUNDATION FOR THE DECADE AHEAD



The Endowment's 10th anniversary in 2017 was a time for celebration. During that short span of time, Academy graduates and friends contributed more than \$141 million to help expand the excellence of Academy projects and programs that are building officers of character to lead the Air Force and our nation.

It was also a life-changing year for Paula and me when I accepted the offer to serve as president and CEO of the Endowment. As an Academy graduate and former superintendent of this great institution, I have a special love for the Academy and a commitment to serving the young men and women here who have been called to serve.

I am thankful for the Endowment leaders who laid the foundation for what I believe will be an amazing journey through the decade ahead.

I want to help ignite a fanatical pride in the Air Force Academy throughout our community, our state and across the nation. I hope this year's annual report will give you a glimpse into what makes this service academy so unique. Thank you for your support.

Sincerely,
Mike Gould '76
Lt. Gen., USAF (Ret.)
President & CEO



Like my fellow Academy graduates, I take great pride in being part of the fellowship of men and women who have followed the Long Blue Line in service to our nation. Our Endowment's board of directors remains deeply committed to our mission of advancing our great Academy through private philanthropy.

We are fortunate to have assembled a committed board of respected leaders from both the public and private sectors. We are parlaying that competitive drive we all share into our efforts to achieve the greatest success on behalf of the Academy.

Building upon the Endowment's first 10 years of successful philanthropy, we are developing a comprehensive plan designed to take it to the next level during the decade ahead. The Academy leadership has carefully identified the areas where private funding is required to expand the excellence we all expect of our Academy. Working with a growing group of donors, we see unique opportunities to significantly enhance all areas of cadet training: academic, athletic, character and leadership development and military training.

I am honored and excited to be helping the Endowment as it continues to grow and expand its impact on the United States Air Force Academy!

Sincerely,
Jack Kucera '78
Chairman of the Board



TENTH ANNIVERSARY
2007-2017





GIVING HIGHLIGHTS

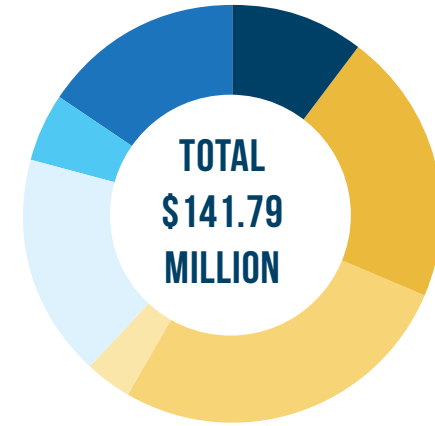
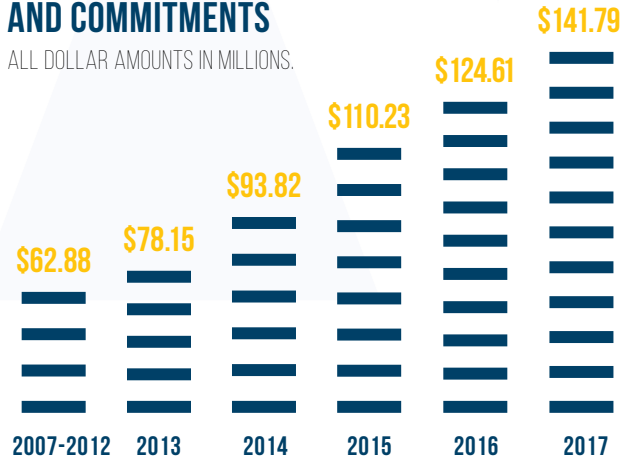
The United States Air Force Academy Endowment is focused on its singular mission to provide transformative philanthropic support to the U.S. Air Force Academy. During the Endowment's first decade, private donors have supported that mission with more than \$141 million.

During 2017, graduates, families and friends provided more than \$17 million in support of a wide range of programs at the Academy. The stories, graphs and statistics in this annual report provide an overview of the impact of your support. For each of the 4,000 cadets, there is a story of how a donor-supported program has made a difference. Whether it involves cultural immersion trips to better understand how to navigate a global society or scholarships to attend graduate school, each gift has the potential to influence a cadet's future success.

We offer sincere thanks to all 7,314 donors who answered the call to support those who are called to serve. Because we celebrated our 10th anniversary in 2017, we wanted to highlight a broad range of 10 gifts to illustrate the types of impact donors can have on the Academy. Gifts from individuals, corporations and foundations over the past year have expanded excellence in all areas of campus: academics, athletics, character and leadership and military training. These enhanced experiences help to develop the best leaders of character for the U.S. Air Force and the nation.

CUMULATIVE GIFTS AND COMMITMENTS

ALL DOLLAR AMOUNTS IN MILLIONS.



GIFTS BY PURPOSE (CUMULATIVE)

Private gifts and commitments of \$141.79 million to the USAFA Endowment since its inception in 2007 were designated to the following purposes:

- Academic Support**
\$14.83 million – 10.5%
- Athletic Support**
\$29.78 million – 21%
- Character and Leadership**
\$38.34 million – 27%
- Heritage**
\$5.02 million – 3.5%
- Operational Support**
\$24.67 million – 17.4%
- Unrestricted Support**
\$7.22 million – 5.1%
- Other Institutional Support**
\$21.93 million – 15.5%

7,314

PEOPLE CONTRIBUTED TO THE AIR FORCE ACADEMY

1,010

PEOPLE MADE FIRST-TIME GIFTS IN 2017

\$2.3 MILLION

WAS CONTRIBUTED TO THE AIR FORCE ACADEMY FUND

1,230

SABRE SOCIETY AND 54TH SQUADRON DONORS GAVE ANNUAL GIFTS OF \$1,000 OR MORE

\$1.35 MILLION

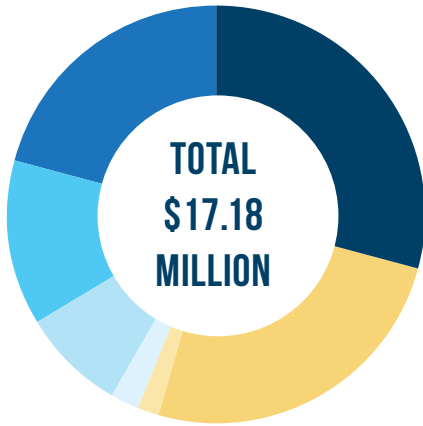
WAS GIVEN BY GRADUATES IN SUPPORT OF THEIR CLASS REUNION GIVING PROJECTS

\$300,000

WAS RAISED FROM GRADUATES DURING THE 2017 ALL-ACADEMY CHALLENGE

\$33,335

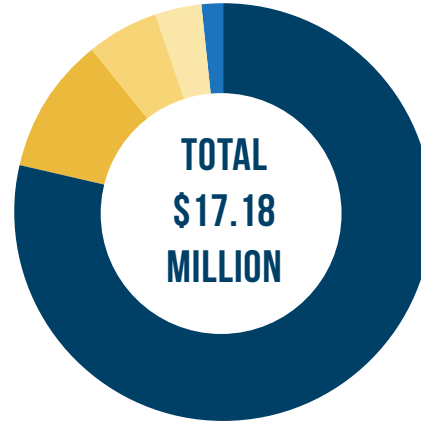
WAS RECEIVED DURING THE ANNUAL #GIVINGTUESDAY EVENT



GIFTS BY PURPOSE (2017)

Private gifts and commitments of \$17.18 million to the USAFA Endowment during 2017 were designated to the following purposes:

- Academic Support**
\$5.05 million – 29.4%
- Athletic Support**
\$4.35 million – 25.3%
- Character and Leadership**
\$250,000 – 1.5%
- Heritage**
\$390,000 – 2.3%
- Operational Support**
\$1.36 million – 7.9%
- Unrestricted Support**
\$2.23 million – 12.9%
- Other Institutional Support**
\$3.55 million – 20.7%



GIFTS BY SOURCE (2017)

Private gifts and commitments of \$17.18 million to the USAFA Endowment during 2017 came from the following sources:

- Graduates**
\$13.52 million – 78.7%
- Foundations**
\$1.8 million – 10.5%
- Companies**
\$970,000 – 5.6%
- Parents**
\$630,000 – 3.7%
- Other**
\$260,000 – 1.5%

DONORS BY LEVEL (CASH RECEIVED)

This table shows the number of donors who made cash contributions to the Air Force Academy through the USAFA Endowment at various giving levels during 2017.

DONOR LEVEL, NUMBER OF DONORS

\$1 million and above	2
\$500K-\$999.9K	3
\$250K-\$499.9K	5
\$100K-\$249.9K.....	24
\$50K-\$99.9K	19
\$25K-\$49.9K.....	45
\$10K-\$24.9K.....	75
\$5K-\$9.9K.....	112
\$2.5-\$4.9K.....	204
\$1K-\$2.4K	1,406
Less than \$1,000	5,419
Total number of donors.....	7,314

FINANCIAL SUMMARY

The following information is derived from the Endowment's financial statements as of December 31, 2017.

ASSETS

Cash and cash equivalents.....	\$ 17,800,000
Investments	\$ 32,430,000
Pledges (promises to give)	\$ 16,480,000
Other assets	\$ 280,000
Total assets	\$66,990,000

EXPENSES

Program services	\$ 12,070,000
Fundraising	\$ 3,410,000
General and administrative	\$ 910,000
Total expenses.....	\$ 16,390,000



10 AREAS IMPACTED BY 2017 GIFTS



HARMON MEMORIAL LECTURES

ANONYMOUS DONOR

The Harmon Memorial Lectures honor the memory of the Academy's first superintendent, Lt. Gen. Hubert R. Harmon. Each year, an outstanding military historian or recognized scholar from a related field is invited to the Academy to present on a subject within the broad field of military history.

The lecture is published and distributed to leading scholars and libraries throughout the world. The lectures are known collectively as the Harmon Memorial Lectures in Military History.

Dr. Brian M. Linn of Texas A&M University delivered the 2017 Harmon lecture, "Military Professionals and the Warrior Ethos in the Aftermath of War."



THE FACE OF BATTLE STAFF RIDE

LT. COL. (RET.) DON RAINES '86

On the 73rd anniversary of the Normandy invasion (June 6, 2017), six Air Force Academy cadets stood on the sands of Omaha Beach, moved by the bravery and sacrifice of the men who fought and died that day.

Visiting Normandy was part of the 14-day Face of Battle Staff Ride coordinated through the Academy Department of History by Lt. Col. Mark Grotelueschen and Dr. Bob Wettemann. The ride was funded by Academy graduate Lt. Col. (Ret.) Don Raines '86 through the United States Air Force Academy Endowment.

"A trip like this has the potential to be transformational in so many ways, not only for the cadets, but to generate excitement within the History Department," Wettemann says. "Developing this sort of intellectual engagement with the past creates insights that cadets will carry with them for the rest of their lives."



WE ARE DEVELOPING THOSE VERY IMPORTANT CRITICAL THINKING SKILLS OUR OFFICERS NEED TO HAVE TO FIGHT 21ST CENTURY WARFARE.

—COL. GARY PACKARD



NEW TELESCOPE ADVANCES SPACE RESEARCH

ANONYMOUS DONOR

An anonymous Academy supporter agreed to match gifts up to \$100,000 to help replace the observatory's 53-year-old telescope with a new, larger unit that will significantly enhance cadet and faculty research.

The year-end fundraising drive pushed the \$1 million project over the top. The new telescope is expected to be installed by spring 2019.

"The new scope will gather light at least four times faster, be capable of tracking low orbiting spacecraft, such as the International Space Station, be able to accommodate four modern instruments simultaneously and be remotely operable, conceivably from any location around the globe," says Dr. Devin Della-Rose, the director of the Academy's Astronomical Research Group and Observatory (ARGO). "Our existing 61-cm telescope — the oldest active scope in the Air Force inventory — is Apollo-era technology and enjoys none of these advantages."

The new one-meter telescope has the potential to more than double cadet research capacity, impacting up to 20 physics and astronautical engineering majors every year. It will also offer professional development activities for at least 10 faculty members.



PROFESSION OF ARMS SPEAKER SERIES

THE BOEING COMPANY

The Profession of Arms Speaker Series, coordinated through the Center for Character and Leadership Development (CCLD), brings distinguished lecturers to the Academy to explore issues pertinent to modern war fighters with faculty, cadets, visiting scholars and military leaders.

The CCLD hosted three Profession of Arms Speaker Series events in 2017 including "Ethics, Technology, and War" in April, the first Air Commanders Conference in September and a presentation exploring current security issues in South Asia in November.

PHASE II OF STADIUM RENOVATION BEGINS

FUNDING FROM SEVERAL DONORS

Renovation and expansion of the home team locker room at Falcon Stadium started in December. This phase of the stadium project will expand the locker room by more than 8,000 square feet. Additional locker room space will be added for coaches and officials, the Falcons' cheer and dance teams and community events. The project includes more than lockers rooms, too. Modern medical areas, a green room for visiting dignitaries and a new media room are also part of the project. This portion of the stadium work should be complete by the first home game of the 2018 football season.



MEDICAL SCHOOL PREP FUND

ANONYMOUS DONOR

Graduating cadets interested in pursuing an Air Force medical career have traditionally had to pay for their entrance exams, application fees and travel to school interviews. Costs can be \$5,000-10,000 per cadet, depending on the medical career being pursued. Their classmates interested in graduate school, on the other hand, have had similar expenses covered by the Air Force.

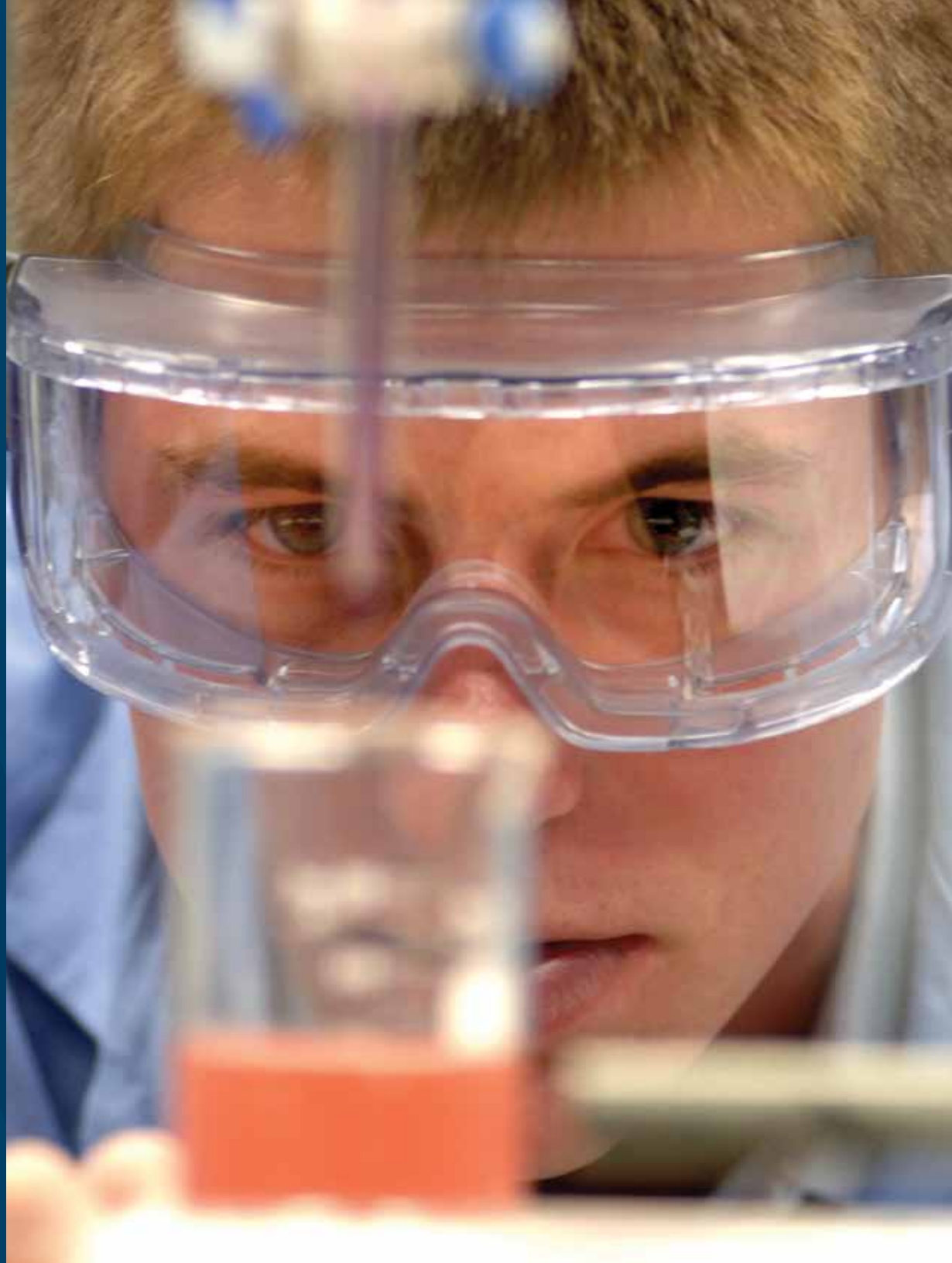
When it was created in 2016, the Medical School Preparatory Fund, supported by donors, helped cadets pay for the Medical College Admission Test (MCAT). As the fund grew, it was used to also pay for the Dental Admissions Test (DAT) and a mandatory class for physician assistant candidates in medical terminology.

In 2017, the Endowment worked with donors who intend to endow the fund, which would assist cadets far into the future.

"Every year the cadets need the same services and the same support. This is a generous gift," said Dr. Katherine Bates, assistant professor of biology and director of health professions advising. "The cadets are very grateful for this support. Depending on their personal financial situation, it can be nice or it can be a big difference."

Each year, the Academy can send up to 38 cadets to continue their educations in a medical field. Like the nation, the Air Force is facing a shortage of medical personnel. Easing the financial burden of the application process, Bates says, can help attract the best cadets to the career option.

Members of the Class of 2018 have been accepted to more than 15 institutions, including the Uniformed Services University of the Health Sciences, Georgetown University, the Chicago Medical School at Rosalind Franklin University of Medicine and Science and Boston University.





CADETS EXCEL IN SUMMER RESEARCH SUPPORT FROM SEVERAL DONORS

Cadets participated in 231 summer research opportunities in 2017 including space-related internships at Boeing, Air Force Research Labs, and various operational Air Force Space Command organizations.

Cadet 1st Class Molly Phillips was the overall winner of the prestigious Thomas D. Moore Award for Outstanding Cadet Summer Research for her work at the Defense Intelligence Agency in Washington, D.C.

Phillips investigated a secret weapons project that was being developed at a university in an "adversary nation." Her research revealed that the university was being used as a research center for weapon development. She also linked more than 650 employees and researchers tied to the university.

Phillips' summer research provided valuable information to the U.S. intelligence community.

"The maturity and complexity of cadet research has changed since I did my research," said Vice Dean of Faculty Col. Gary Packard. "We are developing those very important critical thinking skills our officers need to have to fight 21st century warfare."

ENSURING A DIVERSE APPLICANT POOL COL. ROBERT WIDMANN '90, FAMILY AND FRIENDS



The late Lt. Col. Ida Widmann's legacy of improving the diversity of the Cadet Wing is being continued with an endowed fund in her name.

The Lt. Col. Ida Lee Widmann Endowed Fund for Admissions will be available for use by the Academy Directorate of Admissions later in 2018 after Widmann's husband, Col. Robert Widmann '90, created the fund in honor of his wife, who died in August 2017.

"We have specific recruiting programs that focus on financial need. It's not automatic for them to see themselves here," says Col. Arthur Primas '92, director of admissions. "That was Ida's focus in everything that she did."

Widmann, who graduated from the Academy in 1991, was deputy chief of the Outreach and Liaison Division of the Academy's Directorate of Admissions.

"She came out of a very challenging background," says Larry Jones '82, deputy director of admissions. "The Prep School and the Academy did great things for her to help her be successful. Her whole being was to give back and give others the same opportunity."

The Admissions team is brainstorming the best use of the funds, Primas says, and they will be targeted toward helping expose a more diverse population to the opportunities at the Academy. One such program that the office administers currently is the Falcon Visitation Experience, where 20–30 candidates go through a four-day immersive program to help them see how they could fit in at the Academy.



THE CADETS ARE VERY GRATEFUL FOR THIS SUPPORT. DEPENDING ON THEIR PERSONAL FINANCIAL SITUATION, IT CAN BE NICE OR IT CAN BE A BIG DIFFERENCE. —DR. KATHERINE BATES

MOOT COURT TEAM

TERRY O'DONNELL '66

The Academy's moot court program, coordinated through the Department of Law, has been ranked ninth in the country. In its sixth year, the program has won four regional championships, many individual awards and multiple awards for top-five briefs in the nation.

The Moot Court Team made an impressive showing during the 2017 competition season. Competing in the Texas A&M Regional Tournament, Cadet 2nd Class Rachel Kester received an award for being the number one speaker out of all the teams. During the Texas Tech Regional Tournament, three cadets earned top advocate awards: Cadet 2nd Class Brian Poythress, Cadet 1st Class Alexandra Vance and Cadet 2nd Class Sam Potter.

Progressing to the national championship tournament at the University of Northern Texas Dallas College of Law, two teams advanced to the Final 4 round, and three two-member teams received awards for top respondent briefs in the nation.

Maj. Jane Elzeftawy, assistant professor in the Department of Law, says there are at least two ways that participation in moot court competitions helps develop critical thinking and problem-solving skills that cadets must have in order to be effective Air Force officers.



"First, it challenges students to read and comprehend difficult and often lengthy Supreme Court cases and synthesize new arguments regarding a new set of facts," she says. "And second, it provides a crucible for developing and honing of oral advocacy skills since students are forced to think critically and advocate effectively on their feet in front of 3-5 civilian judges during practice and competition."



WATER POLO

LT. COL. (RET.) KELVIN "KELLY" KEMP '74

The women's water polo team at the Air Force Academy found a benefactor and a more certain future in a founder of the team.

Kelly Kemp, a 1974 graduate and former water polo player for the Academy, created the Lt. Col. (Ret.) Kelly Kemp '74 Perpetual Fund for Women's Water Polo in 2017 to help the cadet athletes focus on their competitions instead of coming up with money to keep the team active. He helped create the team in 1983 when he was a coach at the Academy.

"I just wanted to make sure they were covered, at a minimum starting point, for the entry fee on an annual basis. They can keep playing without stressing over the membership dues," Kemp says. "I would like them to be able to concentrate on their practices and improve via competitions to qualify for nationals."

The perpetual fund, once it is fully vested, will pay annual Collegiate Water Polo Association membership dues for the women's water polo team. Any extra funds available will be applied to the team's other operational needs. Kemp wanted the team to have a stable foundation for funding instead of relying on Academy budgets that may change or sporadic donor funds.

While he is a fan of the sport and the women's team, Kemp is an even bigger believer in the importance of athletics for cadets.

"Cadet sports in general allowed me to get through the Academy and continue to perform or coach. It was huge," he says. "I was able to compete and travel with the team. The team makes everything. The camaraderie — that's what it's all about in my mind."



10 NOTEWORTHY ACADEMY EVENTS



CADET RESEARCH YIELDS LIFESAVING RESULTS

2nd Lt. Hayley Weir '17 and Dr. Ryan Burke, assistant professor with the Department of Military and Strategic Studies, developed a lightweight, bullet-stopping material that can be incorporated into body armor worn by combat troops and first responders. The new material could also be used to protect planes, ships and armored vehicles.

"This is something that our competition doesn't have right now," Weir said. "And with this advantage our soldiers, if they wear this body armor, will be able to move faster, run farther, jump higher."

CHANGES OF COMMAND

Lt. Gen. Jay B. Silveria '85 assumed command of the United States Air Force Academy in August as its 20th superintendent, and Brig. Gen. Kristin Goodwin '93 became the 28th Commandant of Cadets in May.

"The future of our service and the future of our nation stand on that field," said Silveria, speaking to 4,000 cadets standing in formation during his change of command ceremony. "Your work is nothing short of vital to our nation," he said.

Air Force Chief of Staff Gen. David Goldfein '83 transferred command of the Academy from Lt. Gen. Michelle Johnson '81.



"Every moment of your career has prepared you for this position," Goldfein told Silveria.

As commandant, Goodwin now commands the Cadet Wing as well as a staff of more than 200 Airmen and civilians who manage cadet character and leadership development, military training, logistics and facilities and daily activities.

"Never forget that people are our most powerful weapon," she said. "As your commandant, your welfare will always be my top priority."

MCDERMOTT LIBRARY GETS A FACE-LIFT

An eight-month renovation of McDermott Library's third floor helped bring the library into the 21st century, adding additional seating, individual study areas and improved Wi-Fi. The interior of the library had not been renovated since it was completed in 1958.

"We are looking at other university libraries and adapting our library to current trends applicable to the Academy," said Duane Boyle, the Academy's chief engineer.



CADETS GO HOLLYWOOD

The Academy's a cappella singing group, In the Stairwell, made it to the semifinals of NBC's popular "America's Got Talent" competition. In the Stairwell is one of more than 90 cadet clubs that are recognized at the Academy.

Cadet 1st Class Abraham Gygax said performing on the popular show provided an opportunity to highlight the talent of cadets and airmen. "We're just so grateful to be able to share with the entire U.S. what the Air Force has to offer," he said.

CADET SETS SIGHTS ON CHINA WITH SCHWARTZMAN SCHOLARSHIP

Cadet 1st Class Benjamin Hook will study global affairs at Beijing's Tsinghua University, courtesy of the Schwarzman scholarship. Hook is one of 145 scholars selected from more than 4,000 applicants from 39 countries and 97 universities.

Hook received the scholarship the day he was also selected to attend pilot training after graduating in May. He's the first cadet to receive the scholarship.

"It's remarkable to meet two long-term goals on the same day," Hook said. "Having taken two years of Mandarin language study at the Academy, I look forward to experiencing Chinese culture and language firsthand."



ACADEMY PRAISES 39TH RHODES SCHOLAR

Cadet 1st Class Jaspreet Singh, a mechanical engineering major, was named an American Rhodes scholar by the Rhodes Trust. Singh is the 39th cadet to receive the prestigious scholarship to study at Oxford College in Oxford, England.

"I definitely would not have gotten the scholarship without the quality of faculty we have here," Singh said. "I've had opportunities at the Academy that I wouldn't have had anywhere else."



CYBER COMPETITION TEAM WINS BIG

The Air Force Academy's Cyber Competition Team came out on top in a head-to-head competition against the U.S. Military Academy, the U.S. Naval Academy and the U.S. Coast Guard Academy in the annual CyberStakes Live competition in Las Vegas.

Air Force Academy cadets took first and second overall, winning five gold, three silver and four bronze medals.

The cadets tackled issues affecting network forensics, binary reverse engineering, advanced persistent threat and malware, cryptography, insider threat/steganography and tamper evident challenges.



GUYETTE RECEIVES 2017 JABARA AWARD

Capt. Brian Guyette '08 received the Col. James Jabara Award for Airmanship, acknowledging superior performance with aircraft. The annual award for Academy graduates is named for the first U.S. jet ace who shot down 15 MiG-15 jets during the Korean War.

"When you go through the list of award winners, all of them are important," Guyette said. "To be lumped in with them is pretty humbling."

DUNFORD ADDRESSES CLASS OF 2017

The U.S. military's senior officer welcomed nearly 1,000 new second lieutenants into the officer corps May 24 during the Air Force Academy's Class of 2017 graduation ceremony at Falcon Stadium.

Chairman of the Joint Chiefs of Staff Marine Gen. Joseph Dunford encouraged the new officers to be flexible, team-oriented leaders who embody courage, honor, commitment, loyalty and selflessness.



"These are the intangible characteristics of leadership," he said. Dunford looked directly at the 979 graduates seated nearby and said they will be judged as officers by their organization's success.

"You are at a critical inflection point where after today, the focus is not on you," he said. "Your successes as officers will be the successes of your squadrons."

SINEK ADDRESSES LEADERSHIP, CADETS

Simon Sinek, author of the book *Start with Why*, spoke to Air Force senior leaders and the Cadet Wing during the fall. The popular TED speaker is regarded as an innovative visionary with unconventional intellectual views on cultures and human nature.

Invited by Air Force Chief of Staff Gen. David Goldfein '83, Sinek addressed several topics, including creating positive and beneficial organizational cultures. He touched on three core themes: leaders eat last, find your why and together is better. Sinek hopes cadets internalize that final theme.

"I think we just need to get comfortable with asking for help and accepting it and recognizing when we need others. And that we need others," he says.

Sinek originally spoke at the Academy during the 2016 National Character and Leadership Symposium.



ENDOWMENT INITIATIVES



PARENT & FAMILY GIVING

The Parent & Family Giving Program at the USAFA Endowment was launched in 2017 after several months of behind-the-scenes work.

"This program benefits the families of cadets and graduates. It is something unique to them and their experiences," says Jason Fox, director of the program. "So much of the academy is geared toward alumni and military, so it's nice to create something just for parents. It's hard for them to find a place here sometimes."

As part of the program, Fox has established a volunteer network — the Parents Leadership Council (PLC) — to assist in reaching out to other parents. The giving program and the PLC will continue to grow with each new class of cadets.

Dr. Dwijen Misra was named the inaugural chair of the PLC. The parent of two Academy graduates and a current cadet, he believes strongly in the Endowment's ability to make the cadet experience exceptional.

"We're all on the same page," Misra said. "These kids didn't get here on their own. They made the choice, but the enduring edifice of their character was started by their parents. ... And how wonderful it is that you're part of a network of other parents who've been through this. Having another parent to talk to, to be part of this community, is invaluable."

As part of Parent & Family Giving, Fox also launched the 54th Squadron, a giving society for parents and families who give \$1,000 or more annually in support of the Air Force Academy.



GIFT PLANNING

The USAFA Endowment welcomed 16 new Polaris Society members in 2017. The Polaris Society celebrates the charitable spirit and commitment of generous individuals who establish a legacy gift to help the Air Force Academy in the future.

There are a variety of methods to arrange a legacy gift for the future benefit of the Air Force Academy:

- Arrange a bequest in your will and/or trust, which can be a specific amount, a percentage, or the "rest and remainder"
- Establish a special trust that will provide income for the rest of your life, and possibly a spouse, in exchange for the trust remainder to be used by the Academy
- Designate the USAFA Endowment as a beneficiary of a retirement plan, bank or brokerage account, or insurance policy you own
- Donate a home, either outright, or after your passing.

The Endowment's Office of Gift Planning hosted several Legacy Seminars around the country in 2017 to help graduates and other supporters better understand the variety of giving options available. The seminars can touch on several topics, including trusts, tax laws, bequests and annuities.

"Several years ago I finalized a living trust that will protect and provide for my family," says Steve Wallingford '74. "I am proud that this includes a provision to help USAFA. Imagine the impact if our fellow USAFA graduates also give back to their alma mater to provide cadets of tomorrow the same advantages and opportunities that both shaped our careers professionally and influenced the character we displayed as citizens in service to our nation."

The Endowment launched an updated website dedicated to gift planning in 2017 as well: legacy.usafa.edu.

CLASS GIVING

The USAFA Endowment works with reunion classes to support priority Academy projects as part of the Class Giving Program. At any given time, up to 18 classes can be working on different phases of a reunion project. In 2017, class giving projects accounted for \$1.35 million in gifts in support of the Academy.

The Class of '67 exceeded their goal for their 50th reunion project, which supported the POW Memorial Fund, new carillon bells and other upgrades at the Academy cemetery, the Center for Character and Leadership Development and the Legacy Fund.

The Classes of '85 and '97 focused their efforts on the renovation of the USAFA Planetarium, which, after 14 years, will reopen for cadets and the public in Fall 2018.

The growing importance of cyber to the Air Force and the rest of the American military has led two classes to focus

their efforts on the Academy's cyber ecosystem. The Class of '68 is supporting the Cyber Competition Team to help train the next generation of cyber experts, and the Class of '87 will focus on the new cyber-focused building on campus and a related CyberWorx Distinguished Lecture Program.



Other classes who moved their reunion projects forward in 2017 include:

- Class of '71, Center for Character and Leadership Development and the Air Warrior Combat Memorial
- Class of '75, Air Garden Renovation and Contrails Endowment
- Class of '76, Air Garden Renovation and Wings of Blue Endowment
- Class of '93, National Character and Leadership Symposium Panel Fund
- Class of '07, Participation campaign as part of their 10-year reunion
- Class of '17, Participation campaign in honor of their graduation.

“

**IMAGINE THE IMPACT IF OUR
FELLOW USAFA GRADUATES
ALSO GIVE BACK TO THEIR
ALMA MATER TO PROVIDE
CADETS OF TOMORROW
THE SAME ADVANTAGES
AND OPPORTUNITIES
THAT BOTH SHAPED OUR
CAREERS PROFESSIONALLY
AND INFLUENCED THE
CHARACTER WE DISPLAYED
AS CITIZENS IN SERVICE TO
OUR NATION.**

—STEVE WALLINGFORD '74





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Dr. April S. Fitzgerald '87, P '17, Secretary
Terrance M. Drabant '65, Advisor to the Executive Committee
Lt. Gen. (Ret.) Mike Gould '76, P '04, P '07, President & CEO
Terrence O'Donnell '66, Member At-large
R. David Yost '69, Member At-large

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Alex Gilbert '87
Brian C. Gornick '02
A. Bart Holaday '65
Lt. Gen. (Ret.) Bradley C. Hosmer '59
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Dr. Paul G. Kaminski '64
Jonathan M. Keyser '04
J. Scott Kirby '89
Matthew J. Kuta '05
Dr. H. Michael Lambert '70
Dr. P. Michael Leahy '71
Edward E. Legasey '67
Gen. (Ret.) Stephen R. Lorenz '73
Maj. Gen. (Ret.) Eugene A. Lupia '67
Paul S. Madera '78
Sarah J. Marshall '93, P '16

John W. Martin '69
John H. Martinson '70
William W. Maywhort '68
Richard D. McConn '66
Dr. Dwijen C. Misra, P '12, P '14, P '20
Gilbert D. Mook '67
Harry J. Pearce '64
Charles E. Phillips '81
Gregg C. Popovich '70
Edward G. Reisdorf '63
Dr. Ervin J. Rokke '62
Michael Ross '81
Richard T. Schlosberg III '65
Daniel J. Schnepf '83
Lt. Col. (Ret.) Thomas A. Stein '70
William E. Wecker '63
Gen (Ret.) Mark A. Welsh III '76, P '03
Wayne W. Whalen '61
Hugh Hardy Williamson III '64

DECEASED

William H. Simpson '63
Robert Mazet III '63
Dr. Robert P. Barnes '67

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