Appendix B – SDHF reporting submissions for 2024

Introduction

Social Housing Decarbonisation Fund (SHDF) Wave 2.1 Data Collection Form

Welcome to the SHDF Wave 2.1 Data Collection Form. The data collected here will be used for monitoring against milestones and Key Performance Indicators, and to produce statistical reports on SHDF Wave 2.1.

Please submit this form into the Data Capture Portal on gov.uk. You will be provided with a login separately to upload the form. Please review the Guidance tab before submitting this form, which contains instructions for each section of the report. The form must be returned monthly, a timetable of deadline dates is provided below.

The form includes the following pages which must be completed each month: Project Summary Baseline KPIS Actual & Forecast KPIS Risk Register Fraud Register Property Details Measure Details Tenant Details Installer Details

The deadline each month to return submit the form are as follows:

Deadline to Submit Report	Reporting Period
16 May 2023	45017
14 June 2023	45047
14 July 2023	45078
14 August 2023	45108
14 September 2023	45139
13 October 2023	45170
14 November 2023	45200
14 December 2023	45231

15 January 2024	45261
14 February 2024	45292
14 March 2024	45323
15 April 2024	45352
15 May 2024	45383
14 June 2024	45413
12 July 2024	45444
14 August 2024	45474
13 September 2024	45505
14 October 2024	45536
14 November 2024	45566
13 December 2024	45597
15 January 2025	45627
14 February 2025	45658
14 March 2025	45689
14 April 2025	45717
15 May 2025	45748
13 June 2025	45778
14 July 2025	45809
14 August 2025	45839
12 September 2025	45870
14 October 2025	45901

If you run into any problems or are not sure of something, please reivew the guidance and definitions tabs for detailed field descriptions.

If you are still unsure about anything, please contact your Supervisory Officer

Guidance

General Guidance	
1. Throughout the spreadsheet	
a) Cells in Dark Green are mandatory. The spreadsheet validation will fail if they are not completed.	
b) Cells in Light Green are expected to be completed, but may not be available at the time of the report (e.g., the date of compl	
also become mandatory based on how you complete the spredsheet (e.g., selecting "Other" as a category may cause a text field mandatory). Not completing these cells may trigger a warning before the spreadsheet is submitted.	d to explain Other to become
c) Cells in Yellow are optional. The information in these cells should still be reported wherever possible.	
Data in the spreadsheet must match validation rules set out in the data dictionary, otherwise it cannot be uploaded to the BE validation rules are not being met - those cells will fail validation rules when you upload the report, so should be changed. If you	
consult the data dictionary or your Supervisory Officer.	,
3. Please complete the following pages and include any revisions, updates or changes since the last submission:	
Project Summary	
Baseline KPIs	
Actual & Forecast KPIs	
Risk Register	
Fraud Register	
Property Details	
Measure Details	
Tenant Details	
Installer Details	
For more detailed information on each page please see the below guidance and Definitions tab	
Project Summary	
1. This page should give a overview of your project as a whole.	
2. Each milestone completion date should be the date that the entire milestone was or is expected to be complete. E.g., the MS	4 Completition Date should be the date
that all homes are expected to have completed the PAS2035 Risk Assessment.	
3. The Digitalisation Uplift Funding question has been pre-answered as No, as it does not apply to most projects. If your project	is receiving Digitalisation Uplift Funding
you should change this response to Yes.	
Baseline KPIs	
1. This page should contain details of your initial baseline forcast for the entirety of the project.	
 Baseline data should be entered in the first report, and should match the baseline annex submitted alongside the Grant Fund 	ing Agreement. It should not change
after the first report, unless you have an approved Project Change Request, in which case you will be asked to update this tab.	5.5
3. Figures are cumulative, so should add up across each row to the total (shown in Column AI). If any values decrease from one	month to the next, cells will highlight
Blue as a warning to ensure you are using cumulative values.	ra Bastal
4. You must enter a value in every blank cell, even if the value is 0, or the spreadsheet will not pass validation in the Data Captu	re Portal.
Actual & Forecast KPIs	
1. This page should contain details of your projects actual values from pevious months, and forecasts for future months. This is	tab should be updated each month.
2. Values for all previous months should be actual values. Values for future months should be forecast values, which may change	
September 2023 (the August 2023 report), all values up to including August '23 should be actual values; all future values from !	September '23 onwards should be
forecast values. 3. Figures are cumulative (except for the monthly grant claim received/forecasted, see 4. below), so should add up across each	row to the total (shown in Column Al)
any values decrease from one month to the next, cells will highlight Blue as a warning to ensure you are using cumulative value	
4. The Monthly SHDF Grant Claim received/forecasted should state the amount of grant funding you have received for all previ	ious months, including the reporting
period. For the current month, it must state the amount SHDF has previously agreed to pay you at the end of the current mont	
value grant recipients are requesting from SHDF, and will be the value grant recipients receive at the end of the following mont months, this is the value you expect to request, which can be updated in future reports.	th subject to approval. For all future
5. As an example of the Grant Claim received/forecasted field, in the report due on 14 September 2023 (the August 2023 report) "Bravious menths" are all menths up to and including August 2023, which you should already have received asympt	-
 a) "Previous months" are all months up to and including August 2023, which you should already have received payment for at to b) The "Current month" is the value in September 2023, which you formally requested one month prior and will be paid to you 	-
c) The "Next month" is the value you are requesting to be paid at the end of October 2023, subject to approval. This value can	
report.	-
d) "Future months" are all months from November 2023 onwards, for which you should specify the amount you expect to require these values in future reports.	uest, however you will be able to adjust
6. You must enter a value in every blank cell, even if the value is 0, or the spreadsheet will not pass validation in the Data Captu	ure Portal.
Risk Register 1. The Bick Begister should be populated for the first monthly report with the rick information submitted in the application for	
Risk Register 1. The Risk Register should be populated for the first monthly report with the risk information submitted in the application for 2. From the second monthly report onwards, the Risk Register should be updated with new risks, revised risk scores, or revised	

Fraud Register

1. The Fraud Register should be populated each month with any suspected or confirmed incidences of fraud or error.

2. Fraud or error incidences should be updated with additional information in subsequents reports after they are first reported. Once resolved, they should be left in the report, and not removed.

Property Details

1. This page should contain details about each property being treated. Please complete one row per property.

2. Properties should be reported as soon as the Pre-installation SAP Score is known and the property is planned to be treated as part of SHDF Wave 2.1.

3. A Grant Recipient Property Reference (GRPR) must be added for each property. The spreadsheet validation will fail if there are duplicate GRPRs in the spreadsheet. 4. In subsequent months after the property has been reported, additional information should be added including costs, the dates the property completed specific SHDF Wave 2.1 milestones, and pre- and post- installation property details. Do not remove a property from this page once reported, if the house is no longer part of the scheme change column N- Number of Eligible Measures to 0.

5. For each property, you should indicate whether Innovative Technologies not funded by the SHDF Digitalisation Uplift have been installed in properties. This is a mandatory field however you may enter Don't Know for a property. If a property is receiving Innovative Technologies, you should enter the relevant type from A - F, as specified in the Definitions tab.

Measure Details

1. This page should contain details about each measure being installed in each property. Please complete one row per measure per property.

2. The Grant Recipient Property Reference (GRPR) field for each measure must match a GRPR in the Property Details tab, so that measures can be tied to properties. The spreadsheet validation will fail if this is not the case.

3. You should enter the TrustMark Licence Number (TMLN) of the installer installing the measure once this is know. This must match a TMLN listed in the Installer Details tab. The spreadsheet validation will fail if this is not the case.

4. Additional information about the measure, such as specific costs, the start and finish date of installation, and the TrustMark Unique Measure Reference should be added when available. Do not remove a measure from this page once it has been completed, if however, the measure will no longer be installed it can be removed.

Tenant Details

1. This page should contain information about tenants living in the homes treated. One row per tenant should be reported.

2. The information on this page is used to contact tenants to ask if they would like to participate in the evaluation of SHDF Wave 2.1.

3. Tenant contact information should be added. If the tenant does not have an email address, a Grant Recipient email may be used instead.
4. If the tenant drops out or refuses to participate in the scheme at any point, this should flagged in the relevant columns of this page. Do not delete the tenant record from this page.

Installer Details

1. This page should contain details about the installers installing measures under SHDF Wave 2.1.

2. You should report installers as soon as contracts have been signed with them and they have a TrustMark Licence Number which can be reported.

Returning the form to BEIS

1. The form can be returned to SHDF via the web portal on gov.uk.

2. The form should be uploaded to the gov.uk web portal by the deadline each month provided in the timetable on the Introduction tab.

3. If you have any issues completing or uploading the form, please contact your Supervisory Officer.

Definitions

Key Definitions

This sheet contains definitions of fields used across the reporting template. The reporting lead should review this as necessary when completing the report.

Definitions used throughout the reporting template

Core Milestones	
Milestone 1	Project Team Established
Milestone 2	Procurement Activity Completed
Milestone 3	Pre-construction Tenant Engagement Completed
Milestone 4	PAS2035 Risk Assessment Stage Completed
Milestone 5	Dwelling Assessment Stage Completed
Milestone 6	Design & Coordination Stage Completed
Milestone 7	Installation Stage Started
Milestone 8	Installation Stage Completed
Milestone 9	Handover and Data Lodgement Completed

Key Performance Indica	Yey Performance Indicators	
KPI1: Number of properties that have completed the PAS2035 Risk Assessment stage	The number of properties that have completed the PAS2035 risk assessment stage (Milestone 4) in month, and total cumulative all months. Performance targets for month and cumulative will be taken from the Project baseline.	
KPI2: Number of properties that have completed the PAS2035 Dwelling Assessment stage	The number of properties that have completed the PAS2035 Dwelling Assessment stage (Milestone 5) in month, and total cumulative all months. Performance targets for month and cumulative will be taken from the Project baseline.	
KPI3: Number of properties that have completed the Design & Coordination stage	The number of properties that have completed the design & coordination stage (Milestone 6) in month, and total cumulative all months. Performance targets for month and cumulative will be taken from the Project baseline.	
KPI4: Number of tenants engaged and signed up to works	The number of tenants who have been engaged as part of the tenant engagement plan and who have signed up to have works completed on their property. Performance targets for month and cumulative will be taken from the Project baseline.	
KPI5: Number of properties completed	The number of properties that are deemed complete, i.e. completed the installation stage (Milestone 8) and have been registered in the TrustMark Data Warehouse, or equivalent, (Milestone 9) in month, and total cumulative all months. Performance targets for month and cumulative will be taken from the Project baseline.	
KPI6: Number of properties that have reached EPC C (or EPC D where they started at EPC F/G)	The number of properties that are deemed complete i.e. completed the installation stage (Milestone 8) and have been registered in the TrustMark Data Warehouse, or equivalent, (Milestone 9), and are assessed to have reached EPC C (or EPC D where they started at EPC EF/G), in month, and total cumulative all months. Performance targets for month and cumulative will be taken from the Project baseline.	
KPI7: Total project spend, including grant funding	The amount of funding spent compared to the baseline project spend profile (+/-), including any co-funding, in month, and total cumulative all months. Targets for month and cumulative will be taken from the Project baseline.	
Unique Property Reference Numbers (UPRNs)	UPRNs are unique identifiers for every addressable location across the UK. If you do not have the UPRNs available for the properties in your project, you may be able to use a public lookup to find them by searching UPRN lookup. UPRNs are not mandatory but you should look to provide them if you have this information available. UPRNs should not be confused with the Grant Recipient Property Reference. UPRNs are a national reference number, the Grant Recipient Property Reference (GRPR) refers to your own internal unique reference number for that property. The GRPR provided for each measure and tenant must match a GRPR in the Property Details tab, or the spreadsheet will fail validation checks.	
TrustMark License Numbers (TMLNs)	TMLNs are required for each installer on the Installer Details tab, to ensure that all measures are installed by a TrustMark-registered installer. A TMLN should also be added to each row of the Measure Details page, so that measures can be linked to installers. The TMLN provided for each measure must match a TMLN in the Installer Details tab, or the spreadsheet will fail validation checks.	

Project Summary

Column C: Project RAG	Column C: Project RAG Rating	
Green	The project is on track to deliver to its most recently baselined time, budget and scope	
Amber Green	The project is on track to deliver to its most recently baselined time, budget and scope. There is confidence than any risks or issues are managable and will not impact the project.	
Amber	The project is facing risks or issues which may impact its ability to deliver to its most recently baselined time, budget and scope. With effective management, these risks may be resolvable to enable the project to deliver to time, budget and scope.	
Amber Red	The project is unlikely to be able to deliver to its most recently baselined time, budget and scope. Processes to improve the project's delivery confidence should be underway.	
Red	The project will not be able to deliver to its most recently baselined time, budget and scope. Processes to address this and improve the project's delivery confidence should be underway.	
Columns G, I, K, M, O, Q, S	, U, W: Milestone RAG Rating	
Green	This milestone is proceeding on track, and is expected to be completed according to the project's most recent baseline.	
Amber	There are risks affecting this milestone, which may impact its completion according to the project's most recent baseline.	
Red	This milestone is off track, and is unlikely to be completed according to the project's most recent baseline. Actions to address this should be in place.	

tual & Forecast KPIs	
	This row should contain the amount of SHDF grant funding you request each month (if you do not request funding in a given month, the value should be 0).
Row 21: Monthly SHDF	This value should be the amount paid for all previous months, including the reporting period. It should be the amount SHDF has already agreed to pay you for the current month. For the next month, the amount you enter here will be the amount you request here, which will be paid subject to approval and cannot be changed. For all future months, the value should be a forecast which you can refine in future reports.
Grant Claim eceived/forecasted	For example, in the report due on the 14th September 2023 (the August report):
eceiveu/iorecasteu	Values for each month up to and including August 2023 should be the grant funding you have already received;
	• The value for September 2023 should be the value SHDF has previously agreed to pay you, which you will receive at the end of the month;
	• The value for October 2023 should be the value you are requesting to receive at the end of October. Once submitted in this report, that value will be paid to you subject to approval and cannot be changed;
	• Values for November 2023 and all future months should be the amount of SHDF grant funding you forecast you will draw down, howev you will have opportunities to refine these values in later monthly reports.

Risk Register

Column H: Likelihood	
Column H: Likelinood	
1	Very unlikely: <10% chance of materialising
2	Unlikely: 10-35% chance of materialising
3	Possible: 35-65% chance of materialising
4	Likely: 65-90% chance of materialising
5	Very likely: >90% chance of materialising
Column I: Impact: Time	
1	Minimal impact to project timelines
2	Limited impact to project timelines
3	Moderate impact to project timelines
4	Significant impact to project timelines
5	Major impact to project timelines

Column J: Impact: Cost	
1	Minimal impact to project budget
2	Limited impact to project budget
3	Moderate impact to project budget
4	Significant impact to project budget
5	Major impact to project budget
Column K: Impact: Qual	lity
1	Minimal impact to project quality

1	Minimal impact to project quality
2	Limited impact to project quality
3	Moderate impact to project quality
4	Significant impact to project quality
5	Major impact to project quality

aud Register	nud Register	
Column C: Fraud or Error?	Each suspected and/or confirmed fraud/error case should be classified as either fraud or error. Fraud is where an error has occurred with the intention of some benefit. If an error has occurred causing funding to be lost, however it is not clear this was intentional, the case should be recorded as error.	
Column D: Category of suspected fraud or error	Each reported fraud/error case should be categorised as one of the following list. If you select other, you must explain the category for that case in Column E. Scheme Process - Controls/Rules Not Followed/Applied Scheme Process - Indrate Fraud Content of Controls/Rules Not Followed/Applied Scheme Process - Indrate Fraud Content of Conten	
Columns F and G: Value of prevented and detected loss	Each reported case should include the value the case related to. This should be categorised as either prevented loss or detected loss. Some cases may only include a detected loss, if the loss was not prevented, or some cases may have different values for detected and prevented loss, if only some of the loss was prevented.	

operty Details	
Column AE: Total PAS costs for the property	You should enter the total costs associated with PAS compliance for this property. This is to help SHDF understand the cost of PAS compliance for projects, in order to inform future policy design. The PAS Costs field may include the cost of Risk assessment (triage), Dwelling assessment inc. ventilation, Heritage impact assessment, Structural condition survey, Intended outcomes, Improvement option evaluation (IOE), Medium term improvement plan (MTIP), Advice, Design and specification, Testing and commissioning/handover, Lodgement process, Lodgement fee
Column AF: Innovative Technologies not funded by Digitalisation Uplift	For each property, you should specify whether the property has received any innovative technologies not funded by the SHDF Digitalisation Uplift. For all properties where this does not apply, you should enter No or Don't Know. If the property did receive innovative technologies, you should enter the letter(s) corresponding to the relevant type of technology below (letters must be entered as capitals): A) SMETERS B) Lidar scanning or other sensor technologies C) Thermal imaging D) Building Energy Modelling (BEM) or Building Information Modelling (BIM) E) Digital Twinning F) Other
Column AG: Digitalisation Uplift Funding used on property?	This question should only be answered if your project is receiving Digitalisation Uplift Funding. If so, for each property, select from the following options: • No • Yes - 1. Smart technology sensors and/or monitoring platforms to collect data for the assessment of properties • Yes - 2. Usage of building information modelling technology • Yes - 3. Usage of energy efficiency measurement and electricity demand management tools • Yes - 4. Other innovative digital technologies

Measure Details

Columns E - H: Measure costs	For each measure, you should report the total cost, including grant funding, co-funding, and household contributions. Where available, you should also report the costs of materials, installation, and repair for each measure. This data will be used by SHDF to understand the costs associated with different measures, to help inform future policy design.
Column K: TrustMark Unique Measure Reference	For each measure, you should enter the TrustMark Unique Measure Reference, which is generated when the measure is logged with TrustMark. The format of this should be the Project Reference (which starts with a P), followed by 4 characters.

Project summary

Field	Project RAG Rating	Progress Update	Plan for Next Reporting Period	MS1 - Project Team Established	MS1 RAG Rating	MS2 - Procurement Activity Completed	MS2 RAG Rating	MS3 - Pre-construction Tenant Engagement Completed, for all homes	MS3 RAG Rating
Description	Select a RAG rating for the project as a whole, according to the RAG definitions provided in the Definitions tab	qualifying the RAG rating and outlining activities	Outline what activities are planned for the next reporting period	Enter the date you completed, or expect to complete, MS1 - Project Team Established. Enter the date in the format DD/MWYYYYY	Enter a RAG rating for Milestone 1, which should reflect your confidence of meeting the Milestone completion date	Enter the date you completed, or expect to complete, MS2 - Procurement Activity Completed. Enter the date in the format DD/MM/YYYYY	Enter a RAG rating for Milestone 2, which should reflect your confidence of meeting the Milestone completion date	Enter the date you completed, or expect to completed, MS3 - Pre- construction Tenant Engagement Completed, for all homes. Enter the date in the format	Enter a RAG rating for Milestone 3, which should reflect your confidence of meeting the Milestone completion date
Response for Current Reporting Period	Red	227 Retrofit Assessments completed with further appointments arranged. PCR submitted Co-funding profile reduced and submitted for consideration Design process underway and continuing with review of IOE's issued.	IOE production to continue. Weekly project team set up to review outputs of IOEs. Review of property list and eligible measures in light of PCR submission decision. Procurement process implemented to meet end of year spend.	28/07/2023	Complete	31/07/2024	Green	31/07/2024	Green

MS4 - PAS2035 Risk Assessment Stage Completed, for all homes	MS4 RAG Rating	MS5 - Dwelling Assessment Stage Completed, for all homes	MS5 RAG Rating	MS6 - Design & Coordination Stage Completed, for all homes	MS6 RAG Rating	MS7 - Installation Stage Started, for all homes	MS7 RAG Rating	MS8 - Installation Stage Completed, for all homes	MS8 RAG Rating
Enter the date you completed, or expect to complete, MS4 - PAS2035 Risk Assessment Stage Completed, for all homes. Enter the date in the format DD/MW/YYYY	Enter a RAG rating for Milestone 4, which should reflect your confidence of meeting the Milestone completion date	Enter the date you completed, or expect to complete, MS5 - Dwelling Assessment Stage Completed, for all homes. Enter the date in the format DD/MWYYYYY	Enter a RAG rating for Milestone 5, which should reflect your confidence of meeting the Milestone completion date	Enter the date you completed, or expect to complete, MS6 - Design & Coordination Stage Completed, for all homes. Enter the date in the format DD/MWYYYYY	Enter a RAG rating for Miestone 6, which should reflect your confidence of meeting the Milestone completion date	Enter the date you completed, or expect to complete, MS7 - Installation Stage Started, for all homes. Enter the date in the format DD/MWYYYYY	Enter a RAG rating for Milestone 7, which should reflect your confidence of meeting the Milestone completion date	Enter the date you completed, or expect to complete, MS8 - Installation Stage Completed, for all homes. Enter the date in the format DD/MWYYYYY	Enter a RAG rating for Milestone 8, which should reflect your confidence of meeting the Milestone completion date
26/05/2023	Complete	28/04/2024	Amber	31/06/2024	Amber	25/03/2024	Green	28/03/2025	Green

MS9 - Handover and Data Lodgement Completed, for all homes	MS9 RAG Rating	Total Number of Installers	Total Number of Apprentices	Other Information	Digitalisation Uplift Funding
Enter the date you completed, or expect to complete, MS9 - Handover and Data Lodgement Completed, for all homes. Enter the date in the format	Enter a RAG rating for Milestone 9, which should reflect your confidence of meeting the Milestone completion date	Enter the total number of installers that have worked across the project, in FTE equivalent	Enter the total number of apprentices that have worked across the project, in FTE equivalent	Enter any additional information you wish to bring to our attentior	Select whether you are receiving Digitalisation Uplift Funding from SHDF
25/04/2025	Green	0	0	N/A	No

roject Baseline P	rogress - Data should be input	ted at the	start of the	project, al	na snoula n I	ot change	uniess a Pr	oject Chang	je Request	nas been a	approved																						
Field	Description	Mar-2023	Apr-2023	May-2023	Jun-2023	Jul-2023	Aug-2023	Sep-2023	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	Apr-2024	May-2024	Jun-2024	Jul-2024	Aug-2024	Sep-2024	Oct-2024	Nov-2024	Dec-2024	Jan-2025	Feb-2025	Mar-2025	Apr-2025	May-2025	Jun-2025	Jul-2025	Aug-2025	Sep-2025	Total (sh match Sej
ange unless a Project Char	inputted at the start of the project, and should not rge Request has been approved. This information ill be used to assess project performance.						Enter	a value for eve	ery month, ev	en if the value	is 0. These m	nonth fields ar	e CUMULATIV	E. Each follo	wing month sh	ould include a	all previous da	ta (e.g. Jul = N	lar+Apr+May+	∙Jun+Jul). If va	lues decrease	between mor	ths, cells will	turn blue as a	warning to e	nsure cumulat	ive values are	used					
MS1 - Project Team Established	Enter the cumulative monthly progress towards MS1 Project Team Established as a percentage	10%	10%	25%	50%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
IS2 - Procurement Activity Completed	Enter the cumulative monthly progress towards MS2 Procurement Activity Completed as a percentage	10%	10%	10%	10%	10%	10%	10%	10%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
KPI4 - Number of tenants angaged and signed up to works (Milestone 3)	Enter the cumulative number of households each month where pre-construction tenant engagement is complete (i.e., the households who have both been engaged and have signed up to works)	0	10	30	60	90	120	150	180	210	225	230	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238
PH - Number of properties that have completed the AS2035 Risk Assessment stage (Milestone 4)	Enter the cumulative number of homes each month which have completed a PAS2035 Risk Assessment	0	0	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238
P12 - Number of properties that have completed the PAS2035 Dwelling isessment stage (Milestone 5)	Enter the cumulative number of homes each month which have completed the dwelling assessment stage	0	0	40	90	150	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238
PI3 - Number of properties that have completed the asign & Coordination stage (Milestone 6)	Enter the cumulative number of homes each month which have completed the design & coordination stage	0	0	0	0	40	75	125	175	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238
MS7 - Installation Stage Started	Enter the cumulative number of homes each month where installation has started	0	0	0	0	0	0	0	0	16	16	32	40	48	64	70	86	102	118	134	150	168	184	200	238	238	238	238	238	238	238	238	238
MS8 - Installation Stage Completed	Enter the cumulative number of homes each month where installation has completed	0	0	0	0	0	0	0	0	0	16	16	32	40	48	64	70	86	102	118	134	150	168	184	200	238	238	238	238	238	238	238	238
PI5 - Number of properties completed (Number of operties where Milestones 8 and 9 are both complete)	Enter the cumulative number of homes each month which are complete, meaning installation, handover, and lodgement are complete	0	0	0	0	0	0	0	0	0	16	16	32	40	48	64	70	86	102	118	134	150	168	184	200	238	238	238	238	238	238	238	238
PI6 - Number of properties that have reached EPC C	Erner the cumulative number of homes each month which are complete AND have reached EPC C (or EPC D where a property started at EPC F/G)	0	0	0	0	0	0	0	0	0	16	16	32	40	48	64	70	86	102	118	134	150	168	184	200	238	238	238	238	238	238	238	238
Cumulative SHDF Grant Idmin and Ancillary Spend	Enter the cumulative Admin and Ancillary spend per month, from SHDF grant only	£0.00	£0.00	£0.00	£58,517.50	£117,035.00	£175,552.50	£234,070.00	£292,587.50	£351,105.00	£409,622.50	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.
amulative Combined Admin and Ancillary Spend	Enter the cumulative Admin and Anciliary spend par month, including both SHDF grant and co-lunding Each month's value must be greater than or equal to the value in Row 15	£0.00	£0.00	£0.00	£58,517.50	£117,035.00	£175,552.50	£234,070.00	£202,587.50	£351,105.00	£409,622.50	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.0
Cumulative SHDF Grant Capital Spend	Enter the cumulative Capital spend per month, from SHDF grant only	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	20.00	£79,333.38	£158,686.71	£238,000.04	£317,333.37	£396,686.70	£476,000.03	£555,333.36	£634,666.69	£714,000.02	£793,333.35	£872,666.68	£952,000.01	£1,031,333.34	£1,110,666.67	£1,190,000.00	£1,190,000.00	£1,190,000.00	£1,190,000.00	£1,190,000.00	£1,190,000.00	£1,190,000.00	£1,190,000
amulative Combined Capital Spend	Enter the cumulative Capital spend per month, including both SHDF grant and co-funding This value must be greater than or equal to the value in Row 17	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£204,411.55	£408,823.10	£511,028.86	£715,440.41	£919,851.96	£996,502.68	£1,200,914.23	£1,405,325.78	£1,609,737.33	£1,814,148.88	£2,018,560.43	£2,222,971.98	£2,427,383.53	£2,631,795.08	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621
KPI7 - Cumulative SHDF Grant Spend	This field is auto calculated as the sum of your monthly Admin and Ancillary and Capital spend per month, from SHDF grant only	£0.00	£0.00	£0.00	£58,517.50	£117,035.00	£175,552.50	£234,070.00	£292,587.50	£351,105.00	£409,622.50	£547,473.38	£626,806.71	£706,140.04	£785,473.37	£864,806.70	£944,140.03	£1,023,473.36	£1,102,806.69	£1,182,140.02	£1,261,473.35	£1,340,806.68	£1,420,140.01	£1,499,473.34	£1,578,806.67	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140
PI7 - Cumulative Co-funding Spend	This field is auto calculated as the sum of your monthly Admin and Ancillary and Capital spend per month, from co-funding	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£125,078.17	£250,158.39	£273,028.82	£398,107.04	£523,185.26	£520,502.65	£845,580.87	£770,659.09	£895,737.31	£1,020,815.53	£1,145,893.75	£1,270,971.97	£1,396,050.19	£1,521,128.41	£1,850,621.74	£1,850,621.74	£1,850,621.74	£1,850,621.74	£1,850,621.74	£1,850,621.74	£1,850,621.74	£1,850,621.

Project Actual/Fore	ecast Progress - Data should t	e updated	l each mon	th																													
Field	Description	Mar-2023	Apr-2023	May-2023	Jun-2023	Jul-2023	Aug-2023	Sep-2023	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	Apr-2024	May-2024	Jun-2024	Jul-2024	Aug-2024	Sep-2024	Oct-2024	Nov-2024	Dec-2024	Jan-2025	Feb-2025	Mar-2025	Apr-2025	May-2025	Jun-2025	Jul-2025	Aug-2025	Sep-2025	Total (should match Sept '2
Note: These values should compared to the Baselin	be updated monthly. This information will be ne KPIs tab to assess project performance						Enter	a value for ev	ery month, ev	en if the value	is 0. These m									+Jun+Jul). If va e should equal				turn blue as a	warning to er	nsure cumulati	ive values are	used					
MS1 - Project Team Established	Enter the cumulative actual/forecast monthly progress towards MS1 - Project Team Established as a percentage.	10%	10%	25%	50%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
MS2 - Procurement Activity Completed	Enter the cumulative actual/forecast monthly progress towards MS2 - Procurement Activity Completed as a percentage.	10%	10%	10%	10%	10%	10%	10%	10%	25%	45%	60%	60%	60%	60%	60%	80%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
KPM - Number of tenants engaged and signed up to works (Milestone 3)	Enter the cumulative actual/forecast number of households each month where pre-construction tenant engagement is complete (i.e., the households who have both been engaged and have signed up to works)	0	0	0	0	0	0	50	75	75	75	100	120	150	175	200	225	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238
KPI1 - Number of properties that have completed the PAS2035 Risk Assessment stage (Milestone 4)	Enter the cumulative actual/forecast number of homes each month which have completed a PAS2035 Risk Assessment	0	0	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238
KPI2 - Number of properties that have completed the PAS2035 Dwelling assessment stage (Milestone 5)	Enter the cumulative actual/forecast number of homes each month which have completed the dwelling assessment stage	0	0	٥	0	17	60	100	112	127	169	189	200	227	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238
KPI3 - Number of properties that have completed the Design & Coordination stage (Milestone 6)	Enter the cumulative actual/forecast number of homes each month which have completed the design & coordination stage	0	0	٥	0	0	0	0	0	0	0	25	75	100	175	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238	238
MS7 - Installation Stage Started	Enter the cumulative actual/forecast number of homes each month where installation has started	0	0	0	0	0	0	0	0	0	0	0	0	0	64	70	86	102	118	134	150	168	184	200	238	238	238	238	238	238	238	238	238
MS8 - Installation Stage Completed	Enter the cumulative actual/orecast number of homes each month where installation has completed	0	0	0	0	0	0	0	0	0	0	0	0	0	20	64	70	86	102	118	134	150	168	184	200	238	238	238	238	238	238	238	238
KPI5 - Number of properties completed (Number of roperties where Milestones 8 and 9 are both complete)	Enter the cumulative actual/forecast number of homes each month which are complete, meaning installation, handover, and lodgement are complete	0	0	0	0	0	0	0	0	0	0	0	0	0	20	64	70	86	102	118	134	150	168	184	200	238	238	238	238	238	238	238	238
KPI6 - Number of properties that have reached EPC C	Enter the cumulative actual/forecast number of homes each month which are complete AND have reached EPC C (or EPC D where a property staned at EPC F/G)	0	0	0	0	0	0	0	0	0	0	0	0	0	20	64	70	86	102	118	134	150	168	184	200	238	238	238	238	238	238	238	238
Cumulative SHDF Grant Admin and Ancillary Spend	Enter the cumulative actual/forecast Admin and Ancillary spend per month, from SHDF grant only	£0.00	£0.00	£0.00	£0.00	£0.00	£11,867.32	£23,912.31	£96,853.00	£104,540.91	£104,540.91	£148,696.00	£167,950.92	£351,105.00	£409,622.50	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00
Cumulative Combined Admin and Ancillary Spend	Enter the cumulative actual/forecast Admin and Ancillary spand per month, including both SHDF grant and co-funding Each month's value must be greater than or equal to the value in Row 15	£0.00	£0.00	£0.00	£0.00	£0.00	£11,067.32	£23,912.31	£96,853.00	£104,540.91	£104,540.91	£148,696.00	£167,950.92	£351,105.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468,140.00	£468, 140.00
Cumulative SHDF Grant Capital Spend	Enter the cumulative actual/forecast Capital spend per month, from SHDF grant only	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£355,035.04	£434,368.37	£513,701.70	£593,035.03	£555,333.66	£634,666.99	£714,000.32	£793,333.65	£872,666.98	£952,000.31	£1,031,333.64	£1,110,666.97	£1,190,000.30	£1,190,000.30	£1,190,000.30	£1,190,000.30	£1,190,000.30	£1,190,000.30	£1,190,000.30	£1,190,000.30
Cumulative Combined Capital Spend	Enter the cumulative actual/forecast Capital spend per month, including both SHDE grant and co- funding This value must be greater than or equal to the value in Row 17	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£355,035.04	£715,440.41	£919,851.96	£996,502.68	£1,200,914.23	£1,405,325.78	£1,609,737.33	£1,814,148.88	£2,018,560.43	£2,222,971.98	£2,427,383.53	£2,631,795.08	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621.74	£3,040,621.74
KPI7 - Cumulative SHDF Grant Spend	This field is auto calculated as the sum of your monthly Admin and Ancillary and Capital spend per month, from SHDF grant only	£0.00	£0.00	£0.00	£0.00	£0.00	£11,667.32	£23,912.31	£96,853.00	£104,540.91	£104,540.91	£148,696.00	£167,950.92	£706,140.04	£843,990.87	£981,841.70	£1,061,175.03	£1,023,473.66	£1,102,808.99	£1,182,140.32	£1,261,473.65	£1,340,806.98	£1,420,140.31	£1,499,473.84	£1,578,806.97	£1,658,140.30	£1,658,140.30	£1,658,140.30	£1,658,140.30	£1,658,140.30	£1,658,140.30	£1,658,140.30	£1,658,140.30
CPI7 - Cumulative Co-funding Spend	This field is auto calculated as the sum of your monthly Admin and Anciliary and Capital spend per month, from co-funding	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£339,589.54	£406,150.26	£403,467.65	£645,580.57	£770,658.79	£896,737.01	£1,020,815.23	£1,145,893.45	£1,270,971.67	£1,396,049.89	£1,521,128.11	£1,850,621.44	£1,850,621.44	£1,850,621.44	£1,850,621.44	£1,850,621.44	£1,850,621.44	£1,850,621.44	£1,850,621.44
Monthly SHDF Grant Claim received/forecasted	Errar the amount of grant funding you have received expects to receive, from BHOF at the end of advancent. This is the amount pation for all previous examples and the second second second second second SHOF has agreed to pay you're the carrent menth and the amount you expect to request for future months. The value you forecast for the next month will be value paids at the end of the next month, usuals at the end of the next month.	£0.00	20.00	£0.00	20.00	£58,517.50	0.02	£0.00	£117,035.00	£0.00	£234,070.00	£58,517.50	£0.00	£238,000.04	£79,333.33	£79,333.33	179,333.33	679,333.33	£79,333.33	179,333.33	£79,333.33	£79,333.33	679,333.33	£79,333.33	£79,333.33	£79,333.33	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£1,658,140.00
umulative SHDF Grant Claim received/forecasted	This field is auto calculated as the cumulative sum of the amount of grant funding you have received, or expect to receive, from BEIS.	£0.00	£0.00	£0.00	£0.00	£58,517.50	£58,517.50	£58,517.50	£175,552.50	£175,552.50	£409,622.50	£468,140.00	£468,140.00	£706,140.04	£785,473.37	£864,806.70	£944,140.03	£1,023,473.36	£1,102,806.69	£1,182,140.02	£1,261,473.35	£1,340,808.68	£1,420,140.01	£1,499,473.34	£1,578,806.67	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140.00	£1,658,140.0

Risk Regis	ter						_	core	, 1			
Risk ID	Category	Risk Owner (organisation, contractor, supplier, etc.)	Risk Name	Cause	Effect / Impact	Likelihood		<u> </u>	Quality	Score	Planned Actions	Contingency Plans
Enter a Risk ID. ID's must be urique to each risk, and formatted as R001, R002, etc.	Select a risk category from the drop-down list.	Who is the owner of this risk? (e.g., organisation, contractor, suppler, etc.)	Describe what the risk is.	Describe the risk's cause(s).	Describe the risk's effect(s) or impact(s).	Select t of the ri	the likel isk, as j	ihood a per the tab	and imp definit	pact tions	What actions will you take to miligate this risk?	What will you do if this risk materialises?
R001	Access Issues / Customer Refusals	SCDC/Mears	Tenants (both social and non-social) refuse works being carried out on their home, including due to COVID-19	 Tenants do not buy into retrofit measures proposed. 2. Lack of communication/engagement planning. 3. Failure to engate with tenants on face to face basis. 	 Programme slippaage due to no access. 2. Insufficient buy in from tenants to undertake retrofit works due to lack of undersnading. 	3	3	2	2	9	1. Designation Tentine Laboration Unitions equations as kereonic notions to the to be an on-oping key point of contract, building familitarity with tenants through personal face to face visits in the weeks leading up to surveys ¹ works on their homes and oroging thoughout duration of the project. This provides effective 3 way communication between transits, the Labora Officers addr the operational divery team to ensure familia are key informed at all stages. 2. Pre-stanal presentations will arents are key informed at all stages.	In addition to the planned actions we will also implement the following (where required): 1. Hold additional community engagement sessions at local community hits. 2. Review access with Housing and Community issues to assist in no access and housing and Community issues as a set of the set of the set of the set of the challenges. 3. Implement 'Retrolt Action Days' and visit tenants out of hourse we're motive conventiont for tenants.
R002	Planning	SCDC	Planning permission from the relevant department is not received in time.	 Lack of informed solution at pre-application stage. 2. Lack of preparation to apply for required planning oncern. 3. Planning requirements and application not being approved by Planning Officer. 4. Lack of capacity within the Planning Department. 	 Start on site for retrofit instals delayed which could result in programme sipparge and risk overall deliverability of the project. 	2	5	2	2	10	1: additional or ducks and methods and part planting bit flat.	constrainer or scope or works are interactor or paining content comp equired identification at pre-application stage. 2. Robustness of scheme solution/design at pre-application stage. 3. Engage with local planning paymement for processing application. 4. Apply with sufficient load in terretimeting for processing application. 4. Apply with sufficient load in terretimeting for processing application. 4. Apply with sufficient load in terretimeting process activities completed in time to avoid negative impact planning process activities completed in time to avoid negative impact
R003	Design Constraints	SCDC	Properties that are deemed eligible at application stage are found to be inaligible. (EPC C or above)	 Not fulfilling initial surveys/retrofit assessments and /or failure to identify appropriate measures required to retrofit properties. 	 Project scope changes and potential risk to scheme deliverability and SHCE perforamance outcomes of property or properties. 	1	5	1	3	5	submitted are eligible in accordance with SHDF scheme requirements. 2. Technical surveys and analysis of each property undertaken by retroit specialists who will provide recommendeations on energy efficiency measures (EEMs) included in accordance with SHDF performance ucidocomes supected. 3. Project delivered in accordance with PAS 2035	In addition to the planned actions we will also implement the following tiphere required; 1. Carry out a further dreview during application stage and net-funding smart to ensure that all properties continue to be eligible. 27. Retain a reserve property list to backfil properties where required or if cost profile reduce to deliver more works for the same funding.
R004	Supply Chain	SCDC/Mears/Supplier 5	Specific materials and supplies are not available in time (e.g. EWI, windows, render, mineral wool)	 Key materials /applies risk that affect the project include: costly wal installation, glazing, other includitive materials. National material supply shortgages due to the impacts from the war in Ukraine, continued supply challenges following Braud and wider influionary pressures. 2. High demand food compliant materials as part of districtif design negatively impactin on suply and finally availability. 	 Increased rates in material supply beyond those anticipated in application. 2. Unable to deliver all the programme due to material shortages. 3. Project delays due to risk of supply chain being engaged on other netrofit projects 	3	4	2	4	12	principles at all abaps. 4. Processes implemented for effective data trucharantiage partiest, fielder: Sites or comminal saturity dis displip for way measures in scope, such as cavity wall insulation (gazing, other insulative materias). 2. Early angagement with supply charine basen undersknot to samark resources and provide supply of delivey. 3. Measure procuments than to talkies early insulation than basen matigration on a true processing insulation than the supplies to matigration on the processing insulation than the particular matigration on the processing insulation than the particular matigration on the procession than the procession of the procession of the matigration of the procession that the procession of the procession of the matigration of the procession the procession of the procession of the matigration of the procession the procession of the procession of the matigration of the procession the procession of the procession of the matigration of the procession the procession of the procession of the matigration of the procession the procession of the procession of the matigration of the procession the procession of the procession of the procession of the matigration of the procession the procession of the procession of the procession of the matigration of the procession the procession of the	In addition to the planned actions we will also implement the following (where required): 1. Use of local supply chains as contingency plan, with SLAs in place with major materials suppliers e.g. Scherm, Buitbasso Travis Perkim, Jewson, etc. 2. Consider use of alternative materials ensuing this does not have a negative impact on SHDF performance outcomes
R005	Procurement	Mears	Contracts, for retrofit coordinators or other necessary resources, are not in place in time to support delivery, due to delayed procurements, changing requirements, or lack of supply chain capacity	Lack of PAS2030-2019 / MCS Accredited installers to deliver works. 2. Lack of qualified and experienced PAS2035-2019 professionals available to support works	 Programme delays due to labour and resource shrtages. 2. Failure to achieve required PAS2030/2025.2019 compliance. 3. Risk to overall deliverability of the project 	2	4	1	3	8	milipation as they area to minimar negative impact on project milipation as they area to minimar negative impact on project some alternative of a solution of the solution rate. 2. Ullias existing PASCIDE.2019 partnerships to support SCIDE for Vitwo 2. J. Market and the solution of the solution rate of the solution rate. Statement (from meetings to oversee and schwisse project otherw), the solution rate of the solution of the solution rate of the solution of the solution of the solution of the solution rate of the solution rt-topics the spectrum of the solution of the solution of the solution would be an execution control 2. Assessment of located of works and beam of the solution control 2. Assessment of located of works and	In addition to the planned actions we will also implement the following (where required): 1. Alternative PAS2030:2019 installers have been identified and are available to support if required. 2. Alternative PAS2035:2019 supply chain specialists identified and are available to support if required
R006	Cost Inflation	SCDC	There is variation between costs during delivery compared to those used at application stage	In sectorary presentery means contenting prioral at two informal events controllute to origing contribution (e.g., Covid- 19 pandemic, war in Ularian, shortga of materials etc.). Increased costs of naturalish signer than those anticipated in application. 3. Lack of an agreed cost control and variation process during application and mobilization. Higher than anticipated costs for upgrade works beyond preventative	 Increased rates in material supply beyond those anticipated in application. 2. Unable to deliver all the programme due to material engaged on other projects. A Fewer properties delivered due to bugget constraints and/or additional fundis required. Six skito overall deliverability of the project such as number of properties that can be delivered as set out in the application 	4	2	4	3	16	1. cupils depending on the index of the initial set of the initial	In addition to the planned actions we will also implement the following (where required): 1. Mars has engaged with a number of additional landing supplies reinfleric material valuames and bek in costs for the entity of the project. 7. Following previous feedback from BES on marker building, was also enducing additional market assessmers. In them are measures where the costs are higher than market assessmers. In them are measures where the costs are higher than market assessmers.
R007	Health & Safety	SCDC/Mears	Heath & Safety / Building Safety Failure	 Heath & Safety failure due to inadequate controls, monitoring, compliance and preventative activity. 	that can be delivered as set out in the application 1. Single or multiple death dia memployee, other workers, customers or a member of the public - in the work of service user death, adverse publicity from such an event including press and social media coverage, a Coroner's linquest possibly receiving a report to prevent fluture deaths in accordance with Regulation 28 of the	2	4	4	1	8	• Mean: Vol analogi, danny jamita, ta interact provide in about management and realised retrofit services will comprehensive Standard Operating Procedures in place for the safe and effective delivery of works in accordance with Neath & Safevy requirements. This includes SOP in relation to orboarding, monitoring and compliance with Health & Safety requirements for directly employed and subcontractor septy chain. This overseen locally by a health and safety lead with national readth of the compliance with the safety and subcontractor septy.	to HSE (where required)"
Roos	Health & Safety	Mears	Gas Reg 8	Lack of knowledge regarding current regulations and application	Death? Services injury of a tenant, member of staffor member of the public 2. Incurring enforcement action, notices, fines and durges leading to possible prosecution by external enforcement bodies. 3. Dumage to reputation. 4. An increase in claims attracting adverse publicity	1	2	2	4	4	Operating Procedures and full training is provided to directly employed colleagues and subcontractor partners. 2. The Means SHEQ team undertake compliance audits as part of their internal compliance function. 3. Means One day SHE Awareness course delivered to all members of staff and interselved envertises. Suite of WAHT and the other accessing and the other accessing and the other accessing and and the other accessing and and the other accessing and and the other accessing and accessing and accessing and accessing and accessing and accessing and accessing and accessing accessing accessing and accessing accesing accessing accessing accessing accessing accessing	In addition to the planned actions we will also implement the following (where required): 1. Mears Group SHEQ team function are available for support and advice as required" *
R009	Health & Safety	Mears	Lone working safely	Colleagues may visit properties and tenarbts alone to carr ou8t thir duties.	 Death / serious injury involving a member of staff. 2. Incurring enforcement action, notices, lines and charges leading to possible prosecution by external enforcement bodies 3. Damage to reputation. 4. An increase in claims attracting adverse publicity 	2	1	3	1	6	 Metait has comprending with an eventing process and standard Operating Proceediums to ensure analy of colleagues. 2. SCDC, News and specialist partners will work collaboratively to identify risks and put i place mitigation where needed such as accompanied withs. 3. Provide of Violent/Vialenable Tenants Register. 4. Trackers available on vans and PDAs in some areas. 5. Doubling up of statil where negating and if medid the removal of service. 5. The introduction of a new Lone 	In addition to the planned actions we will also implement the following (where required): 1. Mears Group SHEQ team function are available for support and advice as required
R010	Asbestos	SCDC/Mears	Discovery of Asbestos Containing Materials (ACM) during retrofit works	 Presence of Asbestos Containing Materials (ACM) identified and 14 day notification period to HSE prior to licenced removal. 	 Potential long term health risk to tenant, member of staff or member of the public. 2. Delays in retrofit works on site due to time required for licenced ACM termoval. 3. Incurring enforcement action, notices, fines and charges leading to possible prosecution by external enforcement bodies. 4. Damage to reputation. 5. An increase in 	4	4	4	4	16	Take available parts specific Web experiment sample in PABA. Peri takes that the compensation of an order place parts and strateging diperating Proceedings to means and/or diselegates 2. BCCC. Means the parts of the place place of the place place of the place of the place of the place place of the place of the place of the place of the diselegates of the place of the place of the place of the place of the whether place of the place of the place of the place of the place of the whether place of the place of the place of the place of the place of the whether place of the place of the place of the place of the place of the whether place of the place of the place of the place of the place of the whether place of the place of the place of the place of the place of the whether place of the place of the place of the place of the place of the place of the place of the place of the place of the place of the place of the place of the place of the place of the place of the place of the place of th	In addition to the planned actions we will also implement the following (where required): 1. Early recognition and reporting of any suspect dimaterial quickly dealt with by contractors. 2. Revised plan with fallback properties in place moved forward in programme to mitigate delays.
R011	Tenant Engagement	Mears	Tenant dissatisfaction and /or poor customer experience.	1. Tenant dissatisfaction with works due to disruption, lack of understanding of retroff and its benefits to them and their home. 2. Poor communication and engagement. 3. Poor quality work delivered	 Reluctance of tenant to provide access for project ongoing and future projects. 2. Lack of trust in the team to deliver works. 3. Informal and formal complaints. 4. Corrective works where poor quality installation. 	3	3	3	4	12	1 Despinant inflam Each of tester (1-5) quarker dis interna- tional and the original gas point of contract and the Mail Intelliant with investe through personal tase to face visits in the weeks laading up to supervised the second second second second and the point of the second second second second second second provides affective 3 way communication between terraris, the TLO and the operational delivery team to ensure terraris are kept informed at all segmes. 2 Pre-stati presentations with be underkalen in thormal at all segmes. 2 Pre-stati presentations with be underkalen in the TLO and the operational delivery team to ensure terraris are kept terrarised and the second secon	In addition to the planned actions we will also implement the following (where required): 1. Priority customer service intervention when dissatisfaction is indeed, through competent, empathetic TLO and outsomer success team to work with treamst and resolve any issues or complaints. 2. Waras compliating success also involves their Voice of the Customer platform, which aims to rectify complaints immediately
R012	Resourcing	SCDC	Design phase duration extended beyond what was expected at time of SHDF submission	1. Lack of capacity within PAS2035:2019 partners. 2. Lack of clarify of measures in scope, and role types required to deliver PAS2035:2019 requirements (Determined by Risk Pathways)	 Start on site for installs delayed, which could result in programme slippage and deliverability of project 	1	4	2	3	4	 All PAS2035-2019 services have been quoted for and pipeline of resource has been confirmed by partnering organisations. 2. All partner are already engaged and have submitted a reosurce plan 	In addition to the planned actions we will also implement the following
R013	Weather	SCDC/Mears	Inclement weather	1. Indement weather leads to delays in programme delivery	 Inclement weather leads to delays in programme delivery 	4	4	3	2	16	 Capacity built into programme to deliver works should delays occur with additional contingency provided if needed. 2. Innovative rainscreen to be afflixed to scattickif it required to enable works to continue 3. Work will be maximised in the spring / summer months for application EWI 	In addition to the planned actions we will also implement the following (where required): 1. Means can accelerate programme (where required) where excessive inclement weather and planned contingency is insufficient
R014	Scope Changes	SCDC/Mears	Material specific unintended consequences through design (e.g. External Wall Insulation) and/or SHDF performance outcomes are at risk of not being met	1. Poor data collection as part of PAS2035-2019 processes 2. Not achieving EPC Band C or space heating demand of SKWI/m2 on every property within practical measures and cost	 Additional visits may be required. 2. Time slippages on programme. 3. Quality of Retroft Design and Install compromised. A Failure to meet SHDF performance outcomes on property or properties 	1	4	4	4	4	1. Hotoda pockasta in place in oranive revolution Feature 1. (Le of competency qualified and experimenced PASCOSS 2019 patteres to perform surveys / designs. 3. Use of BIM and digital twinning technologies to reduce risk of poor design. 4. Internal OLA processes in place to review proposals at each stage of design process. 5. Experienced staff within SCDC and Mears employed on scheme. 6. Robust understanding of stock and house types. 7. Engagement with more place to the stock of the s	In addition to the planned actions we will also implement the following (where required): 1. Engage with the BEIS Learning Community. 2. Engage with DESNZ Monitoring Officer where preventative controls are ineffective
R015	Scope Changes	SCDC/Mears	Additional unforeseen works identified.	Inadequate acset data to inform project and works required at applications stage to identify all enabling/corrective works required.2. Delay incurred by Project Change Request 3. Faults with existing installations or properly condition identified as project progresses	 Delays in retrofit works on site due to time required for corrective action for issues identified 	2	2	2	2	4	 Knowledge of stock within current partnership already has problematil areas identified on centain archetypes. 2. Programme of archetype refurbishment and demotion surveys to be completed for works. 3. Contingency built inco ur project pina based on existing building condition to mitigate any potential delay for corrective works identified 	In addition to the planned actions we will also implement the following (where nequired): 1. Early recognition and reporting of any corrective works needed that can be delivered as part of Marca day to day asset management works contract to minimise any delays beyond what has been reasonably built into the project and. 2. Revised plant with fallback properties in place moved forward in programme to mitigate delays*
R016	Quality	SCDC/Mears	Structural defects are identified in properties during works.	 Built type of properties in scope and inherent risk of failure within some properties of structural issues that may be identified during retrofit works 	 Additional costs may be incurred via repair activities in advance of installation. 2. Delays to programme due to additional works required in some homes 	4	4	4	4	16	 Strong knowledge of all homes in scope within the partnership. 2. No significant issues highlighted bas part of Retroft Assessment process. 3 to significant scues highlighted by Maris Tolowing review of repair data. A Review of planned investment programme around structural works, factored into solution designs. Coopeng consideration of structural and wider building defects identification and mitigation as part of project delayery". 	In addition to the planned actions we will also implement the following (where required): 1. Engage with the DESNZ Learning Community. 2. Engage with BEIS Monitoring Officer where preventative controls are ineffective
R017	Fraud	SCDC/Mears	Fraud risk management to ensure appropertate usage of SHDF funding	 Inadequate processes and procedures in place to ensure that fraud risk management and reporting is effective 	 Outcomes of project are not in line with SHDF requirements and/or inappropriate use of public funding 	1	1	5	5	5	 Steering Group has been created to meet monthly and includes SCDC, Means, PAS2035-2019 is service providers and tenant programmatives, on ensure effective project governance, risk and issue management (including fraud risk management with Means implementing tisk management within the supply objective, negotiate within project updates), southly, delivery against SHDF performance standards and monitoring requirements 	In addition to the planned actions we will also implement the following (where required): 1. Engage with DESNZ Monitoring Officer where preventative controls are ineffective
R018	Other	SCDC	Party Wall Notices (where applicable)	1. Party Wall Notices not issued early enough and/or correctly or with sufficient resident engagement	 Resident not willing to sign up to party wall notice and/or instruct their own party wall surveyor. 2. Delays in retrofit works on site due to time required for corrective action for issues identified 	3	3	3	3	9	 SCDC and Means will identify addresses where Party Wall Notices are required in advance. 2. SCDC and Means will work collaboratively in advance with residents concerned and engage at the earliest opportunit to explain works, secure agreement and minimise risk of refusal or delay 	In addition to the planned actions we will also implement the following (where required): 1. Tenant engagement strategy to prevent delays.

Fraud Register

Reference number	Fraud or Error?	Category of suspected fraud or error	Category of suspected fraud or error - Other	Value of prevented loss	Value of detected loss	Date suspected fraud or error occurred	Who carried out the fraud or error?	How was the suspected fraud or error detected?
Enter a unique reference number for each fraud or error instance. ID's should be unique to each instance, and formatted as F001, F002, etc.	fraud or error	Select the category of each traud or	If you selected "Other" as the category, please enter further detail here	Enter the amount that the fraud or error related to in £.	Enter the amount that the fraud or error related to in £.	Enter the date the fraud or error occurred, as DD/MM/YYYY	Select who committed the fraud or error	Please describe how the fraud or error was detected, e.g., routine audit, whistle blower, etc

Date of detection	Action taken to resolve suspected fraud or error	Action owner	Changes to processes/controls	Recommendations and Comments	Incident Status
Enter the date the fraud or error was detected, as DD/MM/YYYY	Describe the mitigation action(s) taken to address the fraud or error. E.g. Corrective action – taken with installer to remedy issue; Admin action – taken against the installer that affects their participation in the scheme; Debt recovery initiated; Prosecution initiated; escalation to BEIS.	Enter the email address of the person responsible for the mitigating action	Describe any changes to processes or controls as a result of the detected fraud or error. E.g., additional and/or more targeted audits; revisions to the Fraud Risk Assessment.	Please add any further recommendations or comments	Please select an option from the dropdown menu describing the status of the incident.

Property Details

This page covers the details of the properties where measures will be installed under SHDF. Please use one line per address. This page should be updated monthly

Grant Recipient Property Reference	First line of address	Town	Postcode	Unique Property Reference Number	Property Type	Property Wall Type	Tenure Type	Property Year Built	Smart Meter Installed?	On or off gas grid property	Pre-Installation Heating System Type		Pre-Installation SAP Score	Post-Installation SAP Score
Enter a grant recipient property reference for each property reference mus be unique for every property, reference mus property, and can contain up to 36 characters		Enter the property's postal town	postcode	Enter the property's Unique Property Reference Number. This should be the UPRN, up to 12 digits long, provided by Ordinance Survey, available from lookups such as https://www.findmyadd ress.co.uk/search. Each property's UPRN must be unique	Select the property type	Select whether the property has cavity or solid walls. You should specify if the home has cavity walls but is being treated with the solid wall cost cap (where this has been permitted because, e.g., the cavities are so thin that they cannot be filled)	tenure type	Enter the year the property was built		Select whether the property is on or off the gas grid. The home is off gas grid if it does not use mains gas for heating purposes	premises prior to	Enter the number of eligible measures planned for installation SHDF funding and associated co-funding. Each measure should be reflected in the measure details tab	Enter the SAP score (from 0 to 100+) of the property before any measures were installed	Enter the SAP score (from 0 to 100+) of the property after all measures were installed. This must be the SAP score taken from the property's updated EPC, not a score from modelled data

Pre-Installatio Transfer Coe (SAP Box	Pre-Installation total floor area (SAP Box 4)		Demand per Metre	Post-Installation Space Heating Demand per Metre Square (SAP Box 99)	Pre-Installation Airtightness Test value	Post-Installation Airtightness Test value	MS4: PAS 2035 Risk Assessment Stage Completion Date	MS5: PAS 2035 Dwelling Assessment Stage Completion Date	MS9: Handover and Data Lodgement Completion Date
coefficient (S/ 39), supplied u	area in m2 (SAP Box 4), supplied using full	4), supplied using full SAP, for the property	kwh/m2/yr (SAP Box 99), supplied using full	99), supplied using full SAP, for the property	Enter the airtightness test value for the property before measures were installed	Enter the airtightness test value for the property, after all measures were installed	Enter the date that MS4: The PAS2035 Risk Assessment Stage was completed for the property, formatted as DD/MM/YYYY	property formatted as	completed for the

	Total cost of all SHDF eligible measures	Of the total cost of all measures, how much is SHDF grant funding?	Of the total cost of all measures, how much is co-funding?	Of the total cost of all measures, how much was contributed by the household?	Total PAS costs for the property	Innovative Technologies not funded by Digitalisation Uplift	If relevant, Digitalisation Uplift Funding used on property?
'n	eligible measures installed in the property, including the cost of equipment, labour, repairs and maintenance. This value should include	property	Enter the total amount of co-funding used to install measures in this property This value must not be	household contributions used to install measures in this property	associated with installing SHDF eligible measures into the property The Definitions tab includes a list of relevant PAS costs which may be included	Select whether you are using innovative technologies that are NOT funded by BEIS Digitalisation Upfit funding to support retrofit installation and/or monitoring at this property? If the property is not, enter No or Don't Know. If the property is, enter the CAPITAL letter(s) from A - F corresponding to type(s) of innovative technology being installed, listed in the Definitions Tab	Select whether measures will be installed in the property using Digitalisation Upifr (DU) funding, and if so, the type of funding that will be used. If you do not receive DU funding from BEIS, ignore this question

Measure Details

This page covers the details of the measures installed under SHDF. Please enter one row per measure. Each measure's UPRN must correspond to a UPRN in the Property Details tab. This page should be updated monthly

Grant Recipient Property Reference	Eligible Measure Type	Other Measure	Total Cost of Eligible Measure	Eligible Measure Cost of Material	Eligible Measure Installation Cost	Eligible Measure Repair Cost
Enter the Grant Recipient Prop Reference where this measure v installed. This must match one of Grant Recipient Property Referen listed in the Property Details	Select the type of eligible measure being installed in the property	If Other Measure Type is selected from the dropdown, please specify the measure type here	Enter the total cost for the specific eligible measure, including grant funding, co-funding, and household contributions	Enter the cost of the materials for the	Enter the installation cost for the measure	Enter any costs of repair or remediation in the course of installing the measure

	Installer Name	Installer TrustMark License Number	TrustMark Unique Measure Reference	Date of Starting Installation	Date of Completing Installation
j	Enter the name of the installer who installed this measure	of the installer who installed this measure. This must match a TrustMark License Number listed on		I his date should be the point at which the	the measure is complete, formatted as DD/MM/YYYY. This date should

Tenant Details

Please use this page to fill in the details of each tenant. This page should be updated monthly.

Grant Recipient Property Reference	Tenant Name	Tenant Email Address	Tenant Contact Number	Privacy Notice Issued?	Tenant dropout / refusal to participate in scheme	Reason for tenant dropout / refusal	Reason for tenant dropout or refusal to participate in the scheme – Other reason
Enter the Grant Recipient Property Reference for this tenant. This must match one of the Grant Recipient Property References listed in the Property Details tab	Enter the name of the tenant who will receive/has received the works	Enter the tenant's email address	Enter the tenant's phone number	Select whether the tenant has been issued with a Privacy Notice	Select whether the tenant has dropped out or has refused to participate in the scheme	For tenants who have dropped out or refused to participate in the scheme, select a reason for them dropping out	If you selected "Other" for any tenants, provide the reason here