

# OOH <br>  

Could a German angst attack put Helmut's Euro plans on ice?


COVERSTORY

## Scary New Year 8

 After Angst and Schadenfreude, now it's Wechselfieber. This ought to be Germany's year but the country is afflicted with a severe case of the jitters. Is there life after Kohl and the D-mark?
## D IS PATCHES

Royalty on the rocks?
German writers Nikolaus Nowak and Gerd Kröncke look at the fates of the houses of Bourbon and Windsor

N E W S


A worthwhile occupation
With direct action, a few hundred French unemployed have terrified minister M artine Aubry

## ‘Disney' d'Estaing

Giscard's plan to turn Auvergne into a volcano theme park looks like blowing ur

Stand up and be discounted


When an 'Irish' fishing boat was
dramatically rescued in high seas, why did its crew turn out to be Spanish? And remarkably media-shy?

## BUSINESS

## On the hook

Deutsche Telekom told off for over-charging

Jag in the bag


Once regarded ast worst car plant in E Halewood on Engl Merseyside is set to take on BMW and Mercedes

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# EURÓPEAN 

# Europe's Rio Grande 

THE beginning of this new year - which has coincided with the Muslim holy month of fast, Ramadan - has seen the bloodiest days in the grisly six years of civil war in Algeria. In less than a week more than 1,000 civilians- men, children, infants and pregnant women - have been hacked, stabbed and burned to death by the psychopathic fanatics of the Armed Islamic Group (GIA) , or by government militias disguised as fanatics. It matters less who is actually doing the killing than that it must stop forthwith. Europe cannot have any credibility as a source of stabilising power when such events occur on the other side of the M editerranean. This is no isolated backyard war. The latest developments in Algeria have ominous implications for the European neighbourhood to the north.

A feature of ominous novelty is the concentration of attacks in Algeria's western province of Relizane, around the gas and oil installations from which Algeria earns more than 90 per cent of its export revenue, some $\$ 43$ billion per annum. They are a vital natural resource for western Europe, particularly Italy.

Large parts of the Algerian population areon the move; there is every likelihood that they will try to escape to Spain, France, Italy and beyond. Germany, with its enduring image of affluence, despite current unemployment, remains a popular goal. Britain, meanwhile, has become a favourite destination paradoxically because, being outside the Schengen agreement which abolishes frontier controls between member states, its entry reguIations are now less strict. Italy is the most vulnerable EU partner to the new invasions of the M editerranean. Where once the shores of the peninsula were conquered and colonised by Phoenician, Greek, Avar and Goth, the same spots are now the beachheads for refugee Arabs and Berbers from the M aghreb, Albanians and Bosnians from the Balkans, Iraqis, Iranians and Kurds from the edge of Asia.

In the dying days of the old year nearly 1,500 Kurds were dumped from rusty freighters on the shores of Calabria and Puglia; at least as many more were reported at sea, many having paid the entrepreneurs of Cosa Nostra - increasingly the real power in the southern marchlands of EU Europe - up to \$6,000 a head for the ride. The Mediterranean is the European Rio Grande, our equivalent of the watery ditch that millions of Mexicans and South Americans have penetrated to create the great new barrios of Los Angeles and Houston.

Since October Italy has been a full member of Schengen. Kurds are among those who now know that, if they can get ashore in Italy, they have a better than even chance of getting through France or Austria to Germany - the intended destination for the majority. The crisis blowing up from the Mediterranean gives the lie to the claim that 1998 will the year of the
launch of EMU or the new EU enlargement, or even the grandiloquent 'people's Europe' proclaimed by Britain's strutting Foreign Secretary, Robin Cook. For Europe 1998 is much more likely to be remembered as the year of the migrant and the refugee.

Incredibly, and without much in the way of apparent consultation, Italy's Prime M inister, Romano Prodi, has appeared to be putting out the welcome mat, offering refugee rights to those new arrivals who deserve it. The Germans are furious. Mr Prodi now says he is hopeful of achieving "a co-ordinated strategy" with EU partners to deal with the looming crisis. Germany's Foreign M inister, Klaus Kinkel, is meanw hile warning Turkey to get tough in stopping the migrants leaving its shores in the first place. There are already about 12 million migrants and defacto refugees moving around inside EU Europe, and most are undetected. Schengen, of course, is a blessing for them, since to get into one country is to get into them all.
The first imperative for Europe is to build a realistic security and frontier policy to deal with the migrant crisis, which becomes daily more destabilising socially. Brussels must overhaul the Schengen agreement entirely, and if necessary scrap it. Defence and security policies of European countries will have to focus on this as a top priority.
But this will only be a holding operation if nothing is done to stabilise and restore the lands from which the new arrivals are fleeing. The governments

Brussels must
overhaul the
Schengen accord
entirely, and if
necessary scrap it of Britain, France, Italy and the US, and the UN Commissioner for Human Rights, Mary Robinson, have recommended sending fact-finding missions and teams of advisers to help end the fighting in Algeria - a difficult but necessary attempt to establish who the real perpetrators are in this murkily documented civil war. The roots of the conflict run too deep for a quick fix of aid and diplomatic hand-wringing. In Algeria today nearly half the population is under the age of 20 ; in the towns two-thirds of the young people have no chance of a job. The demographic prospect is much the same for the peoples of Egypt and eastern Turkey - and the Palestinians.

The Mediterranean has never been exclusively a European sea: the poorer two-thirds of the inhabitants of its shores are non-European. The role of the EU - and its partners - must now be to put aside the platitudes and rhetoric, trotted out at so many summits, and work on concrete humanitarian proposals aimed at protecting civilians and strengthening the rule of law. Investment and economic advice should be aimed at providing jobs to keep migrants at home. The survival of all in the European neighbourhood depends on it.

## DISPATCHES

NIKOLAUS NOWAK'S
Madrid





WINNERS

PRE
italy
La Repubblica




FRANCE
Never has militant action in frame



## GERMAN

 Frankfurter Allgemeine


## COVER STORY

GERMANY■ Europe's pre-eminent power has been shaken by the jitters - a terrible attack of Wechselfieber


## Facing

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| Germany, 1998 i | re bese | the | 既 |
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applauded, and German's chantering
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10 8-14 January 1998 the EURopean




Bavarian muckrakers cause trouble in Brussels




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THE EUROPEAN $=8.14$ January 199813 Made up on Merseyside: Ford $\longrightarrow$ chooses Halewood to build $/ \mathrm{AGL}$ the new Jaguar X400-page 16

FRANCE Martine Aubry discovers that you can't tell the unemployed to get back to work

## Jobless

## put Jospin in tailspin

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Charles Mastrers Paris $\begin{gathered}\text { Jossin'scredibility is at stake a fter he } \\ \text { made tacking long-term unemploy }\end{gathered}$

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## Benefit offices offices are under are under siege from organised protesters

 Sesite the erlativivelymall number






сомmunists Coalition partners demand a referendum
Hue raises red flag on euro start


HUMAN RIGHTS - HUMAN WRONGS

## J ohn Simpson

the BBC's W orld A ffairs E ditor, presents the first in a series of programmes
highlighting cases of injustice around the globe. A selection of reports from internationally renowned celebrities look at racism, refugees, violence against human rights activists and the environment.
begins 8 January at 21,30 ct
BBCWORLD

NEWS
britain $\quad$ Clarion call shows Tories are just as divided on Europe as Blair's team

## Patten steps into front line

|  |
| :---: |
|  <br>  as greybeards rather than grandees. Harsh words. But the 12 senio Conservatives who this week shocke their party by declaring openly for single European currency are not don yet. A letter they wrote to the Ind pendent newspaper, in which the urged Britain to prepare now to joi a succesfful single currency', has union in the UK Kustas on its much-publicised presidency the European Union. <br> One signatory, in particular, has Tories. Chris Patten, 53 , a former part chairman and the last governor Hong Kong, is widely regarded asthe Tories' great white hope, ready to stag a takeover should William Haguefal to disisodge Tony Blairand New Labour at the enext election. <br> Patten has been lying low since $h$ is return from Hong kong, but assumed to be casting around for suitable seat at Westminster fron Party bosses, in two minds over the vaguely aware of his pro-Europea stance but believed he would say nothing that would embarrass aga official Eurosceptic position Out in the open, Patten could pro fected pro-Europeans. Britain's economic growth, for several yea the strongest in the EU, is slowing down precisely as its partners begin at work in both instances are many and varied: what is most obvious of a putative single currency block, and, on the other, the UK, out of step slightly belligerent in tone, claimin nique economic insight. Britain can point to its achievements in recent years, esp cially in job-creation. Yet as high inte est rates, rising inflation and the strength of sterling begin to cut int |
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FISHING A slippery story lands in the pages of Ireland's newspapers
Dramatic sea rescue reveals fishermen's quota games

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| from a stricken trawler in mountainous seas. Britain's coastguard service expressed its 'delight, and Brish |  |  |  |  |
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| (to speak,", said an officicial at the |  |  |  |  |
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| wall, where the men, nine Spaniards and Irishman, were staying after the local hospital had declared them |  |  |  |  |
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| countries, especially Spain, contrive to take advantage of other EU mem- ownership it would be a different well-established in the area around Spanish. The 160 Spanish-owned |  |  |  |  |
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| of the UK and Ireland. <br> Officially the fishermen of Ireland, |  |  |  |  |
| where the Sonia Nancy is registered, are hostile to the Spanish, whom the accuse of stealing their fish. Las |  |  |  |  |
|  | Spanish-rus shipslanded two catches |  |  | prove a irect |
| March tension was high when the townspeople of Castletown Bere in | in Ireland and then sailed tov vigo, |  |  | eir catches $m$ |
| townspeople of Castletown Bere in white fish port in Ireland, gathered |  |  |  | of the crew must befrom th |
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| for thefuneral of an Irish skipper who had been drowned in an accidental collision with a Spanish fishing boat. | The fish that is not good enough is used to make meal. |  |  |  |
| But in practice there is much more collusion between Irish and Spanish | boat owner to do do business with theenemy' Closel links with spain |  |  |  |
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| and English speaker on boar |  | New Year hoiliay, and government bond |  |  |
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THE EUROPEAN $\equiv 8.14$ JANUARY 199817

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CARS $\quad$ X 400 saloon will be built at a plant known for strikes, not quality

## Jaguar pichs Merseyside




## BUSINESS

## GERMANY■ How the hated phone monopoly punishes its customers

# Telekom's regulator shows (a little) spine 

David Brierley and Nicholas Moss

0N 1 JANUARY telecoms competition kicked off in Germany. At least that was the idea. Instead, Deutsche Telekom, the hated former monopoly carrier, has been using every trick in the book to stymie the efforts of its would-be rivals. Displaying contempt for theliberalisation process, Telekom's latest undermining tactic has been to demand a fee of DM95 (\$53) from its captive customers who want to migrate to a competing operator.
The task of taming the unruly telecoms giant and putting an end to the abuse of its dominant position before the situation descends into complete farce falls to one man. Klaus-Dieter Scheurle is the head of the Regulierungsbehörde für Telekommunikation, Germany's new telecoms regulator. This week he may have chalked up his first victory.
The 42-year-old law yer had called for 'round table' discussions between Telekom and its rivals. It hardly seemed the sort of decisive action needed to ensure that the liberalisation process runssmoothly for any of the expected 50 entrants to the German market. But Scheurle surprised Telekom by ruling that it won't be able to levy any fee until it has justified it.

If Scheurle can show similar resolve to face down Telekom at the talksthis week it will be a vital pointer to the viability of liberalisation in Germany. The only price he should agree is no price at all. The idea that Telekom's disillusioned customers should have to bribe their way out is disgraceful.
Many of Telekom's rivals are bemused Scheurle should have been caught unawares by Telekom's move, though they have been loath to attack him personally. After all, this is a man with whom they will have to work when negotiations for other basic services from Telekom become bogged down by its delaying and confusion strategies.
Criticism of the new authority has focused on its wastefulness, slowness and structure. Behind the scenes Scheurle's appointment last summer was bitterly opposed. A protégé of Chancellor Helmut Kohl and former personal assistant to the erstwhile posts minister Wolfgang Bötsch, Scheurle is a card-


Taking charge: Klaus-Dieter Scheurle, Bonn's new telecoms tsar, will need to show continued resolve to face up to Deutsche Telekom
carrying member of the centre-right Bavarian Christian Social Union, Kohl's main coalition partner. Social Democrats called his appointment 'scandalous' and several politicians from the ruling coalition failed to sup-

The only
price
Scheurle should
agree is no price at all port his candidature. Nevertheless, Kohl made sure he won. Outrage over his political appointment was exacerbated by hislinks to the former monopoly. Scheurle held a seat on the board of Telekom's mobilephone subsidiary, DeTeM obil. While the move from poacher to gamekeeper is not unprecedented, it has laid Scheurle open to stronger attack. Now he may be able to appease his critics, though he's not their sole target.

With typical Teutonic bureaucracy the regulatory authority employs 3,000 staff. Until now, the torpidity of

Scheurle's office and the uncertainty surrounding its birth have allowed Telekom, by contrast, to appear deft of foot. Ron Sommer, Telekom's chairman, has taken advantage of the prevarications to postpone negotiations with his competitors, then make exorbitant charging proposals, and all the time sow confusion among customers. Thousands of worried phone users contacted Telekom's rivals just after the New Year to query the proposed pricing regime- to which nobody had agreed. Nearly 80 per cent of Telekom's business customers and 40 per cent of domestic customers say they want to change operator once the new tariffs are settled.
Sommer wanted to charge them DM95 if they 'pre-selected' a riva international carrier for the privilege of using Telekom's lines and equipment for part of the call. He insists Telekom is not trying to prevent competition, though Ulf Bohla, chairman of O-tel-o, the joint telecoms venture
of German utilities Veba and RWE, is in no doubt about the "incredible abuse of monopoly power".
Elmar Hülsmann, marketing manager of Mannesmann Arcor, says: "The prices are completely over the top." Both companies, rivals to Telekom, complained to Scheurle, who says the carrier has a right to cover its costs but won't allow the fee to deter customers from switching. Scheurle al so admitted he had heard of the new prices only when they turned to him.
He should have been better prepared. Predatory pricing is still on the agenda. And Sommer gave a taste of things to come last summer when he issued his own proposals for charging Telekom's rivals for access to its network. Sommer wanted an average DM 0.06 interconnect charge. Bötsch,
who was still posts minister, responded by stipulating a lower average of DM0.027, in line with international tariffs.
To some it showed the political will to create a level playing field. Sommer's cries of foul and moves to litigation heightened a feeling of fair regulation. If it was hurting Telekom it must be fair to its rivals, went the philosophy. But as any football player knows, if you harangue the referee over his decision hemay just hesitate and be more lenient next timeround. Scheurlehas shown he can react with some pace when the incumbent operator acts like a spoilt only child in the throes of a tantrum because it is unhappy at the prospect of a sibling rival. Now the regulator must show he can also be tough.

## marketinga Forget the 'hard sell' - today's advertisers are going for the 'confusing sell'

## The customer <br> is always bewildered

## Richard Cook

F you have bought a mobile phone recently, you will have first hand experience of confusion marketing. This is the new technique to lighten the pockets of consumers by baffling them. The primary perpetrators of this socially hostile form of salesmanship are, needless to say, the telephone companies.
When Orange launched its mobile service in Britain, researchers found there were already more than 200 different tariffs in the market. No consumer could be expected to make an informed decision. ExplainsJ ulian Huff at advertising agency WCRS "Consumers were becoming increasingly confused by the whole marketplace. Nor was the marketing doing anything to cut through that confusion. In fact, if anything, it was adding to it. The result was that consumers had no idea what their bills were likely to be. They were frequently presented with an extremely unpleasant surprise at the end of the first month - hence the term 'bill shock'."

All the talk in marketing circles these days is of 'relationship marketing' and 'customer loyalty' treating customers well, so that they stay with you. Profit is still the bottom line, of course- the theory runs that only a tiny increase in customer retention leads to a major increase in sales - but the result is, supposedly, that companies take a new touchy-feely' attitude to consumers.

The reality is different. The real hot new trend, which is accelerating as telecoms competition takes root in Europe, is confusing consumers by throwing up a barrage of obfuscation, designed to leave the customer feeling dazed, insecure and vulnerable.
The marketing textbooks say that relationship marketing is based on "a mutual exchange and fulfilment of promises". Confusion marketing
is based on a different kind of exchange. The company offers reams of facts, figures, prices, tariffs, special offers and financing options; the customer responds with an exasperated cry of "oh, just give me anything".
Confusion marketing began - as these things tend to do - in the United States, and, whileit is Britain that is spearheading its arrival in Europe, it's quickly spreading elsewhere. After confounding customers with insanely complex mobile phone tariffs, the telephone companies are now engaged in using similar tactics to sell longdistance services. It is all so complicated that it becomes virtually impossible to make sensible comparisons between one service and another especially when free or subsidised telephones are thrown in, to confuse matters still more. "Because no one knows what the phones are worth, the marketing message is extremely confused," points out Ogilvy \& Mather business direc tor Joe Clift. "In the Nordic countries, where mobile phone penetration is more than double that in western Europe, at over 40 per cent, the situation is completely different.
Because the manufacturers don't need to subsidise the prices of the handsets, it's quite apparent what the charges are and the marketing message is far less confused."
Advertisers also use confusion marketingtechniques in other product categories such as financial services, computers, and even food, where baffling the consumer is as valuable a marketing tool as a snappy slogan or reams of the very latest research.
When Mars launched the Flyte chocolate bar in Europe last year, it was marketed as much as a scientific breakthrough as a triumph of the confectioner's art - the first 'LoFat' chocolate bar to become available. And while the bars are in truth lower in fat than conventional alter-

natives, they are, significantly, no lower in calories. But it's not har to guess which claim the advertising zeroed in on.
And if it's easy for food manufacturers to, shall we say, accentuate the positive side of their products, how much more so is it then for those trading in the complex world of finance or IT. Would-be computer buyers want to know what a computer can do; but the advertising tells them what it has whether their direct drive, quad speed, RAM-enhanced CD-Rom comes complete with synchronous pipeline burst cache and extended DMI support- leaving them drown ing in a sea of techno-babble.
"The conventional wisdom - and it's the same throughout Europe is that in IT and financial services especially, you have to list all the product features and benefits, no matter how tedious," says Pau Simons, managing director of the London-based TBWA Simons Palmer ad agency.
"The idea behind it for advertisers is that this information overload makes it difficult for consumers to shop around and compare products, and the advertisers are therefore
more likely to maintain market share."
However, Simons claims the backlash against this kind of approach is already starting. His agency helped launch the Goldfish credit card, for example, last year, in one such attempt to move away from a complex world where the marketing revolved around such snappy claims as the discounted offerperiod APR for transferred balances.

Instead British TV viewers saw the Scottish comedian Billy Connolly dressed as a druid, and an ad campaign with a brief to be entertaining rather than merely educational.
In fact, the success of Goldfish helped Simons' agency win the account to launch Virgin One, a new bank fronted by the entrepreneur Richard Branson.
"The launch is partly in response to this increasing trend among financial companies to confuse and confound consumers," Simons says. "Our brief is to try to cut through much of this confusion in our advertising."

In Italy confusion marketing is being employed to sell newspapers. Fewer and fewer Italians read news-
papers. According to a Censis survey in 1996 just 112 in 1,000 Italians pick up a daily. To win back lost readers, newspapers are offering a plethora of supplements, free gifts and what the marketing experts refer to as 'gadgets'. In recent years, the news has been hard to find among never-ending collections of medical encyclopaedias, atlases and countless free videocassettes.

Some are not even free. A 1995 Censis survey showed that the average reader of Corrieredela Sera, in a single week, was compelled to buy two magazines and a TV guide - to which he or she could not say no. If a L'Unita buyer wants to buy the videocassette on offer every Saturday, they must spend L18,500 (\$11) - rather than the L1,500 that the newspaper costs by itself.
If the thinking behind relationship marketing is true (that keeping customers happy is the longterm key to profitability), then confusion marketing will soon backfire on companies that use it, as disgruntled customers won't stay loyal. But in the short term it seems that keeping customers confused is every bit as successful a sales technique as keeping them happy.

## FINANCE

ANALYSIS $\quad$ Foreign lending should be more transparent and not just short term
What follows a banker? A crash


BANKING■ European banks lent heavily to South Korea.
Now they expect the international community to bail them out

## How to be a billionaire


$\perp$

CURRENCY ■ What's a euro worth? About the same as an American dollar

# Euro muddle that made traders a mint 

Melanie Bien
F YOU want to know what a euro is worth, ask a bond trader. No government official can tell you because Europe's fledgling single currency does not yet exist. The bureaucrat will produce a hypothetical figure based on a basket of currencies and exchange rates. But the futures market has been dealing in euros for years. More than half of all bond futures business in Europe over the past two years has been in ecus. For euro, read ecu. The European currency unit, a weighted basket of currencies, will be convertible from 1 J anuary 1999 into euros on a one-for-one basis.

As it stands, a euro will be worth around $\$ 1.1$; it will take DM 1.9 to buy a euro; and Ffr6.6. Traders have enjoyed speculating at what rate the final exchange rate will be. Banks across Europe have been enacting over-thecounter contracts to do swaps- vehicles that pay out in euros next year but which are initially denominated in other currencies. These deals, known as forward starting contracts, make euro trading possible in practice.

Theswaps business in ecu-based interest rate derivatives has been operating for more than two years: contracts define the expected future rate of theeuro, with traderstaking a gamble on theexchange rates against other currencies - and hence against the ecu basket - to befixed at the end of the year

The big money from arbitrage trades has been made already. When there were question marks over which countries would meet the M aastricht criteria for monetary union, there was more room for manoeuvre. The risksfor dealerswere greater but potential gainsmorelucrative. Marginal entrants such as Italy still look doubtful candidates, but with participating countries more or less guaranteed entry ahead of official voting and confirmation on 1 May, there are fewer opportunities for arbitrage. Nearly all of the convergence has happened already. Once the euro is born on 1 J anuary 1999, bond futures in euro-participating currencies will be redundant and money market futures will become far more important.
Away from the financial markets, consumers have a longer wait before euros enter everyday life. This is just as well: early experiments in euro education have met with mixed success. Some supermarkets in Italy and Germany have displayed prices in euros as well as deutschmarks or lire, encouraging shoppers to appreciate the practical value of the new currency. However, Italians may know how much their olive oil is worth in euros but they are going to have to wait until 2002 before they can use euro coins to buy it. The learning curve ahead of the euro's launch remains fraught with difficulty. The currency's real value away from the futures market - remains unknown.
The first step to clear the fog comes on 1 May this year, when the decision on convergence rates for participating currencies will be decided. The 15 finance ministers, due to meet in Brussels, will

decide which countries will enter thefirst wave of European monetary union. All EU member countries except Greece (which will not qualify) and the UK, Sweden and Denmark (who do not want to join yet) are likely to go forward.
The following day the first wave entrants will be formally announced, together with the bilateral conversion rates. This will fix how many deutschmarks there will be to the franc and other currencies in the Economic and Monetary Union (EMU).
Financeministers arehoping therewill be little fluctuation after this. There could be if sterling or the drachma moves radically, either up or down. Both are included in the ecu basket of currencies though neither will be in the euro. Fluctuations in either currency betw een May and December will affect the final level of the euro. The rate of the deutschmark against the ecu will move up and down depending on the sterling exchange rate.
The financial markets have already developed their own shorthand to anticipatethe rates which will be set. The value of the deutschmark against theecu is a pretty good estimate for what the deutschmark to euro rate will be. But while the ecu performs as a useful shadow for the future currency, it means little to somebody buying a meal in a restaurant or a new pair of shoes. The rate of ecu to those currencies likely to be in the first wave of EMU is generally taken by those discussing the euro as being close to the final conversion rate.

The arbitrage opportunitiesfor market traders could have been eliminated if the euro rate were simply set in May, when convergence rates are decided. But it is impossible to set the new currency with out the existence of the central bank which will be controlling it. The most contentious issue - who will head the European central bank (ECB) - will also be decided in May.
The most likely outcome is a fudge: Dutchman Wim Duisenberg, head of the European M onetary Institute, was clear favourite before the French stepped in with their candidate, Jean-Claude Trichet, head of the Banque de France. Duisenberg is likely to take the helm of the ECB for four years with Trichet following him for a similar period.
Not only is there uncertainty surrounding the appointment of the head of the ECB, but it will al so be difficult to establish the bank's credibility before it is up and running. It could be heavily politically manipulated, even if it does look good on paper.
How ever, a greater danger may bethe lack of an economic counterweight (through the EU Council of Ministers) to the monetary power which the ECB supervisory board will wield. This, coupled with uncertainty over the strength of the euro, may encourage investors ahead of its introduction to shun Europe's currencies in favour of the dollar.
Such behaviour - a big vote of noconfidence - will only weaken the currency further and cause more problems

Keep your change: euro notes and coins are due to take over by 2002

The ecu is a useful euro shadow in the financial markets but means little to everyone else
for the bank when it is finally set up. The uncertainty stems from a number of concerns. Investors buying into what will eventually beeuros are going in with only partial information. Thereare many grey areas. It could well be a different matter seeing how it all works in practice. It will also be difficult for the bloc of countries converting to the euro - which will be locked into an exchange rate - to establish stability against the dollar. If the locking of the currencies together fails to work, a weak exchange rate may be used to paper over the cracks.
But even those who see the dollar as a safe haven in the coming 12 months believe that there will be little room for speculators, such as hedge funds, to make a fast buck in the euro markets. Convergence has come so far that volatility is unlikely.
Currencies participating in EMU will be measured against the ecu until next J anuary when it will cease to exist and be replaced by the euro. Policymakers hope the passage will be a smooth one. Coins will be minted in the new currency but will not completely replace local currencies until 2002.
Once the euro does arrive, most dealersin financial productswill need no honeymoon period to get used to the new currency. They will have to cope from day onewhen new debt is issued in euros and existing government debt is converted into euros as well. The euro has already arrived, even if few people know what it is worth.

## FINANCE

## Issuers shun Euro currencies but ecu makes its mark

THE euro breathes already in the form of the ecu and international bond investors were given a foretaste of life under a single European currency with a doubling in ecu issuance last year.
A total of 41 ecu-denominated deals raised $\$ 9.66$ billion compared with $\$ 4.71$ bn in 1996, with sovereigns such as Italy, Spain and Portugal Iaunching large ecu bonds to cement their commitment to the single currency. The bald total is understated as innovative borrowers are already starting to issue bonds
convertible into euros from 1 J anuary 1999. Last December Belgium became the first sovereign state to issue bonds of this type with a French franc-denominated structure automatically convertible into euros.
However, primary bond market issuance during the year was dominated by the flight to the safe haven of the dollar asyields and spreadsfor other denominations reached record levels in the final quarter of the year. Dollar issuance was up 20.4 per cent to $\$ 357.2$ bn and

accounted for 48 per cent of a record tota market of $\$ 742 \mathrm{bn}$, up 9.1 per cent. Issues in most other major European currencies slipped back sharply, with the notable exceptions of sterling and lire, as governments clamped down on borrowing to meet the M aastricht criteria. The lira market rose sharply by 33 per cent as its yield curve moved to within 60 basis points ( 0.6 per cent) of the deutschmark. Sterling's popularity was demand-led, pushed by its appreciation against most other currencies.

TheAmerican bulge bracket banks also increased their hold on the market during the year with the top four - Merrill Lynch, M organ Stanley, JP M organ and Goldman Sachs - leading 26.8 per cent of international deals during the year. SBC Warburg Dillon Reed was again the leading European house in fifth placefollowed by Credit Suisse First Boston and Deutsche M organ Grenfell, with ABNAmro climbing into the global top ten in ninth position

DOUG CAMERON

## Economic indicators

BELGIAN unemployment edged up slightly in December to 13.2 per cent from 13.1 per cent the previous month. Unemployment was higher in Brussels. The Belgian capital recorded a rate of 19.5 per cent.

UKRAINIAN inflation fell to 10.1 per cent last year, the lowest since Independence
in 1991 and far removed from 10,000 per cent in 1993. In 1996, the rate of inflation reached 39.7 per cent. The state statistics committee put the fall down to tight monetary policy pursued by the country's central bank.

INDUSTRIAL sales in Portugal rose in October, up 7.8 per cent from the
previous year. Sales were boosted by a 15.9 per cent month-on-month increase in sales of capital goods, up 22.9 per cent from a year earlier. The figures show that Portuguese economic growth, already among the fastest in the EU, remains on track.

COMPANIES in Italy reported growing
confidence in the country's economic prospects. Manufacturers see the economy recovering at a moderate pace, with production and orders remaining at October levels. Industrial output has been bolstered by an incentive to car buyers. This drove October's industrial output up 1.2 per cent in the month.

|  | INTERESTANDMONEYMARKET RATES |  |  |  |  |  |  |  |  |  |  |
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| COUNTRY | OFFICIAL INTEREST RATES |  |  |  | MONEY MARKET RATES |  |  |  |  |  |  |
|  |  |  |  |  |  | month |  |  | Benc | mar |  |
|  | Rate | Previous rate | Date of change | Name | This week | Week ago | Year <br> ago | This week | Week ago | Year ago | Name |
| Austria | 2.50 | 3.00 | 18.4.96 | Discount | 3.75 | 3.84 | 3.35 | 5.42 | 5.29 | 5.99 | Oest Bund |
| Belgium | 3.30 | 3.00 | 9.10 .97 | Central | 3.64 | 3.64 | 3.06 | 5.52 | 5.38 | 6.19 | OLO |
| Denmark | 3.75 | 3.50 | 9.10 .97 | Repo | 4.01 | 4.01 | 3.65 | 5.65 | 5.58 | 6.65 | DGB |
| Finland | 3.25 | 3.00 | 15.09 .97 | Tender | 3.58 | 3.58 | 3.09 | 5.51 | 5.42 | 6.34 | FGB |
| France | 3.30 | 3.10 | 9.10.97 | Intervention | 3.69 | 3.70 | 3.41 | 5.34 | 5.24 | 5.90 | OAT |
| Germany | 4.50 | 5.00 | 18.4.96 | Lombard | 3.63 | 3.70 | 3.15 | 5.35 | 5.22 | 5.96 | Bund |
| Germany | 3.30 | 3.00 | 9.10.97 | Repo | n/a | n/a | n/a | n/a | n/a | n/a |  |
| Germany | 2.50 | 3.00 | 18.4.96 | Discount | n/a | n/a | n/a | $\mathrm{n} / \mathrm{a}$ | n/a | n/a |  |
| Greece | 14.50 | 15.50 | 13.5.97 | Discount | n/a | n/a | n/a | n/a | n/a | n/a | Marathon |
| Ireland | 6.75 | 6.25 | 2.05.97 | Short Term | 6.06 | 6.00 | 6.00 | 5.47 | 5.42 | 6.69 | Gilt |
| Italy | 5.50 | 6.25 | 23.12 .97 | Discount | 5.95 | 5.91 | 5.66 | 5.66 | 5.56 | 7.67 | BTP |
| Luxembourg | 3.30 | 3.00 | 9.10 .97 | effective rate* |  |  |  |  |  |  | related to OLO |
| Netherlands | 3.30 | 3.00 | 9.10 .97 | Special Adv. | 3.60 | 3.63 | 5.28 | 5.28 | 5.19 | 5.81 | DSL |
| Norway | 5.50 | 5.25 | 16.7 .97 | Overnight | 3.83 | 3.84 | 5.51 | 5.51 | 5.42 | 6.35 | NGB |
| Portugal | 4.90 | 5.20 | 18.11.97 | Discount | 5.07 | 5.04 | 5.62 | 5.62 | 5.54 | 6.89 | OT |
| Spain | 4.75 | 5.00 | 15.12.97 | Repo | 4.80 | 4.85 | 5.64 | 5.64 | 5.52 | 6.94 | Bono |
| Sweden | 4.35 | 4.10 | 16.12.97 | Repo | 4.88 | 4.88 | 5.98 | 5.98 | 5.93 | 6.85 | SGB |
| Switzerland | 1.00 | 1.50 | 27.9.96 | Discount | 1.47 | 1.50 | 3.29 | 3.29 | 3.21 | 3.91 | Swap rate |
| UK | 7.25 | 7.00 | 6.11 .97 | Base | 7.55 | 7.56 | 6.28 | 6.28 | 6.20 | 7.70 | Gilt |
| US | 5.00 | 5.25 | 31.1.96 | Discount | 5.75 | 6.72 | 5.66 | 5.66 | 5.74 | 6.51 | Treasury |
| US | 5.50 | 5.25 | 25.3.97 | Fed Funds |  |  |  |  |  |  |  |
| Japan | 0.50 | 1.00 | 9.7.95 | Discount | 1.15 | 1.13 | 1.72 | 1.72 | 1.71 | 2.61 | JGB |
| Canada | 4.25 | 4.30 | 2.01 .98 | Call Loan | 4.63 | 4.75 | 5.51 | 5.51 | 5.66 | 6.54 | CGB |

## EUROPEAN CROSS RATES

| 6 JANUARY |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1998 |

* Italian lira rates in the vertical column have been multiplied by 1,000 for clarity. Divide by 1,000 for actual figures.

SOURCE: BZW

| ECONOMICDATA |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COUNTRY | INDUSTRIAL OUTPUT* |  |  | INFLATION ${ }^{\dagger}$ |  |  | UNEMPLOYMENT ${ }^{\dagger+}$ |  |  |
|  | Latest quarter | Previous quarter | Year ago | Latest month | $\begin{gathered} \text { Month } \\ \text { ago } \end{gathered}$ | Year ago | Latest month | $\begin{aligned} & \text { Month } \\ & \text { ago } \end{aligned}$ | Year ago |
| Austria | $0.3^{1}$ | 1.4 | 1.0 | Oct 1.1 | 1.0 | n/a | Nov 4.5 | 4.5 | 4.0 |
| Belgium | $1.7^{2}$ | 1.9 | 0.7 | Dec 1.1 | 1.4 | 2.5 | Nov13.1 | 13.4 | 13.5 |
| Denmark | 3.73 | 2.4 | 2.3 | Nov 2.1 | 2.2 | 2.4 | Oct 7.6 | 7.7 | 8.3 |
| Finland | 6.0 | 6.2 | 3.84 | Nov 1.9 | 1.7 | 0.7 | Nov13.2 | 13.1 | 15.9 |
| France | 2.23 | 1.1 | -0.4 | Nov 1.3 | 1.0 | 1.6 | Nov12.4 | 12.5 | 12.7 |
| Germany | 2.4 | 2.9 | 1.9 | Nov 1.9 | 1.8 | 1.4 | Nov11.8 | 11.8 | 10.8 |
| Greece | $2.0{ }^{1}$ | n/a | 1.4 | Nov 5.1 | 4.7 | 7.5 | Oct 7.5 | 6.6 | 7.1 |
| Ireland | $7.8{ }^{2}$ | n/a | $10.1{ }^{1}$ | Nov 1.6 | 1.2 | n/a | Nov 9.9 | 10.1 | 11.0 |
| Italy | 2.1 | 1.9 | 0.7 | Nov 1.6 | 1.6 | 2.6 | 11.73 | 12.24 | 11.7 |
| Luxembourg | 5.52 | $3.8{ }^{1}$ | 12.4 | Nov 1.51 | 1.7 | 1.7 | Aug 3.4 | 3.4 | 3.0 |
| Netherlands | 3.13 | 2.1 | 3.1 | Nov 2.5 | 2.3 | 2.3 | Oct 5.3 | 5.6 | 6.6 |
| Norway | 2.3 | 4.6 | 3.2 | Nov 2.3 | 2.1 | 1.8 | Dec 2.6 | 2.5 | 4.1 |
| Portugal | $3.0{ }^{2}$ | 2.3 | 2.0 | Nov 2.1 | 1.8 | 3.0 | 6.5 | 6.53 | 7.1 |
| Spain | 3.4 | 3.1 | 2.2 | Nov 2.0 | 1.9 | 3.1 | Nov12.9 | 12.9 | 14.0 |
| Sweden | 2.7 | 2.5 | 0.8 | Nov 1.8 | 1.8 | -0.3 | Nov 6.5 | 6.8 | 7.9 |
| Switzerland | 0.8 | 0.2 | -0.7 | Dec 0.4 | 0.4 | 0.8 | Nov 4.9 | 4.8 | 5.1 |
| Turkey | 6.6 | 6.6 | 8.1 | Nov 95.8 | 93.2 | 80.4 | Oct 5.85 | 6.36 | 6.6 |
| UK | 3.9 | 3.5 | 2.3 | Jun 2.9 | 2.6 | 2.1 | Oct 5.2 | 5.2 | 7.2 |
| US | 3.9 | 3.4 | 1.0 | Nov 1.8 | 2.1 | 3.3 | Nov 4.6 | 4.7 | 5.3 |
| Japan | 1.0 | 0.1 | 3.1 | Nov 2.1 | 2.5 | 0.5 | Nov 3.5 | 3.5 | 3.3 |
| Canada | 4.2 | 3.9 | 1.8 | Nov 0.9 | 1.5 | 2.0 | Nov 9.0 | 9.1 | 10.0 |

*Gross domestic product year on year. $\dagger$ Annual per cent. $\dagger \dagger$ Per cent of workforce.
SOURCE: Standard \& Poor's MMS $q^{3}$ except where stated: $1=q^{495} \quad 2=q^{4} 96 \quad 3=q^{2} 97 \quad 4=q^{197} \quad 5=0$ ct96 $\quad 6=$ Apr. 96

| EASTEUROPEAN DATA |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COUNTRY | INDUSTRIAL OUTPUT* |  |  | INFLATION ${ }^{\dagger}$ |  |  | UNEMPLOYMENT ${ }^{+\dagger}$ |  |  |
|  | Latest month | Month ago | Year ago | Latest month | Month ago | Year ago | Latest month | Month ago | Year ago |
| Bulgaria | Nov -5.0 | -5.0 | 2.8 | Jun -0.8 | 5.7 | 484.2 | May 14.8 | 15.3 | 10.4 |
| Croatia | Jun 8.4 | 5.2 | -0.7 | Jun 0.2 | 0.4 | 3.4 | Apr 23.1 | 23.2 | 21.0 |
| Czech Rep | May -1.0 | 6.3 | 4.3 | Jun 1.2 | 0.1 | 6.8 | May 4.0 | 3.8 | 2.8 |
| Estonia | Apr 20.3 | 10.3 | n/a | Jun 1.9 | 2.0 | 10.8 | Apr 4.5 | 4.5 | 4.7 |
| Hungary | May 1.7 | 11.4 | -3.1 | Jun 1.7 | 1.3 | 18.7 | Jun 10.3 | 10.6 | 10.6 |
| Latvia | Apr 9.5 | 1.1 | 9.2 | Apr 0.7 | 0.4 | 8.8 | Apr 7.6 | 7.5 | 7.1 |
| Lithuania | Apr 7.6 | -10.1 | -1.4 | Apr 0.3 | 0.1 | 7.3 | Apr 5.9 | 6.2 | 8.0 |
| Poland | Jun 19.9 | 6.6 | 2.4 | Jun 1.5 | 0.6 | 15.3 | Jun 11.6 | 11.7 | 14.3 |
| Romania | May-10.0 | -4.0 | 10.7 | Jun 2.3 | 4.3 | 176.0 | May 6.8 | 7.0 | 7.7 |
| Slovakia | May 0.6 | 9.0 | -0.3 | Jun 0.3 | 0.1 | 6.2 | May 12.3 | 13.0 | 11.9 |
| Slovenia | Apr 4.3 | -1.3 | 11.5 | Jun 0.4 | 1.3 | 8.8 | Mar 14.4 | 14.0 | 14.4 |
| Russia | May 0.2 | 0.6 | -5.7 | Jun 1.1 | 0.9 | 14.5 | Apr 9.6 | 9.6 | 8.9 |
| Ukraine | Jan -8.2 | -5.3 | n/a | Apr 0.8 | 0.1 | 17.7 | Mar 2.1 | 2.0 | 0.9 |


| COUNTRY | US\$ | DM | UK£ | Ffr | Ecu |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Albania Lek | 149.0 | 81.8 | 242.7 | 24.4 | 161.658 |
| Belarus Rouble | 42600.0 | 23381.8 | 69402.9 | 6982.9 | 46218.87 |
| Bulgaria Lev | 1819.0 | 998.4 | 2963.5 | 298.2 | 1973.524 |
| Croatia Kuna | 6.4 | 3.5 | 10.4 | 1.1 | 6.950 |
| Czech Rep Koruna | 35.8 | 19.7 | 58.4 | 5.9 | 38.861 |
| Estonia Kroon | 14.6 | 8.0 | 23.8 | 2.4 | 15.823 |
| Hungary Forint | 206.0 | 113.1 | 335.6 | 33.8 | 223.5 |
| Latvia Lat | 0.6 | 0.3 | 1.0 | 0.097 | 0.7 |
| Lithuania Litas | 4.0 | 2.2 | 6.5 | 0.656 | 4.3 |
| Macedonia Denar | 55.8 | 30.6 | 90.9 | 9.142 | 60.5 |
| Moldova Leu | 4.7 | 2.6 | 7.6 | 0.767 | 5.1 |
| Poland Zloty | 3.5 | 1.9 | 5.8 | 0.580 | 3.8 |
| Russia Rouble | 5996.0 | 3291.0 | 9768.5 | 982.85 | 6505.4 |
| Romania Leu | 8212.5 | 4507.6 | 13379.6 | 1346.18 | 8910.2 |
| Slovakia Koruna | 34.9 | 19.1 | 56.8 | 5.717 | 37.8 |
| Slovenia Tolar | 171.8 | 94.3 | 279.9 | 28.165 | 186.4 |
| Ukraine Hryvna | 1.9 | 1.1 | 3.2 | 0.318 | 2.1 |
| Yugoslavia New Dinar | 4.9 | 2.7 | 7.9 | 0.795 | 5.3 |

SPECIAL PROMOTIONAL FEATURE





## FINANCE Central Bank











Union National Bank Eoology and Economy wark wide by side. We care tor the environment through ation projects. We cat lor the customet through high service standards. the responsibilities lie with all of us. Union National Bank looks beyond the trontiers of banking.



(3)
Bank of Sharjah
UNITED ARAB EMIRATES Union National Bank

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4

## BritishBank


$\|$ Because every mile 1 travel brings greater benefitis $\|$

$\|_{\text {Because } 1 \text { want hat }}$

# SPECIAL PROMOTONAL FEATURE 


#### Abstract

\section*{Abu Dhabi Commercial Bank}

Asu Dhabi, the eapital of the United Arab Emirites, has been blessed In the commeridal banking sector, Aub Dhabi Commeraial Bank is la leader y oil and good leaders. Although the U.A.E. enjoys the status of in U.A.E. banking. With an emphasis on providing quality finandal services key global source of oil, its government has also devoted much attention to reducing its heavy dependence on oil by diversifying the economy. Privatistion of industries, the opening of a formal stock exchange and the establishment of an industrial free zone are just some of the and the estabishment of an industrial free zone are just some of the activities which will help broaden Abu Dhabi's income base. Abu Dhabi activities which wiil help broaden Abu Dhabi's income base. Abuu Dhabi Commercial Bank was incorporated in 1985 with a strong capital base. Commercial Bank was incorporated in 1985 with a strong capita base. According to Mr Khalifa Mohammed Hassan, dief exeative officer, "Abu Dhabi Commercial Bank has been strongly linked with the development of Abu Dhabi. As an important manager of Abu Dhabi's oil revenues, it has a large deposit base. With the rise of the U.A.E. a a an importantregional trading hub, Abu Dhabi Commercial Bank has expanded its activities overseas - establishing two branches in India. With 32 branches throughout the country, Abu Dhabi Commercial Bank is one of the largestretail banks in the U.A.E. Itstreasury division provides the highest standards of personal banking services and is currently opening an offshore branch in the Cayman Isands. and a professional approach, Abu Dhabi Commercial Bank is associated with a wide range of dient companies of all sizes. It has played an important role in the development of commercial activity by its services to the business community. It has supported infrastructure projects of strategic importance to the country, participating in both primary and secondary market syndications. ADCB has had an enviable financial performance. With market penetration, it raised its revenues by $16 \%$ in 1996 . This rise in revenue coincided with a control of expenses, so that the bank's profit rose by $21 \%$. Abu Dhabi Commercial Bank has invested in maintaining its edge in information and technology and shows no sign of a let-up in its performance. ADCB has built an extensive network within the personal and commercial communities. According to Mr Hassan, "With its experience of the local market, its local business contacts and its technological edge, Abu Dhabi Commercial Bank is the ideal choice of banking partner for any European company seriously considering the U.A.E. as a centre of operations."

\section*{A ROLE MODEL FOR DIVERSIFICATION: The Kanoo Group}

Winfrastructure with modern roads, inexpensive utilities, a worlddass telecommunications system, and regular air and sea links through its excellent ports and airports to the regional market of more than one billion people, the U.A.E. is a business location which companies can ill-afford to ignore. However, apart from its free zones, where 100\% foreign ownership is possible, a foreign company wishing to establish itself in the U.A.E. must have a local company or individual as a partner. One such potential partner is The Kanoo Group. Kanoo is one of those companies which have helped develop business in the Middle East. Mr Yusuf Bin Ahmed Kanoo initially invested money for pearl divers on a non-interest basis in Bahrain in 1890. In the 1920s, he became the agent for B.A. Tobacco in Bahrain. He later moved into shipping - first of tobacco, then of general cargo. Later, he followed this up with air cargo, providing refuelling facilities for Imperial Airways. The company branched out yet again, with a move into tourism, becoming the first IATA agency in the Gulf in 1947. Each generation of the Kanoo family has subsequently expanded the business into new activities and new markets. As the economy of the Middle East grew, Kanoo Group became active in real estate, supply of construction machinery, oil and petrochemical industry supplies, chemical sales, consumer products and procurement services etc Diversification has been, and continues to be, one of the key elements underlying Kanoo's succesfful growth. From it shipping, merchant trading, property and travel base, the company has branched out into machinery sales and service, general trading, oilfield supplies and services, chemicals, procurement services, insurance, business services and joint venture associations with many of the world's seading companies in manufacturing, construction, retail and industry. Today, they are the leading shipping and tanker agency in the GCC, the top travel agent in the region, and a leading supplier in Saudi Arabia of products and services at all stages of oil production. The Kanoo Group joint venture division is managed by experienced specialists who are constantly searching for new diversified opportunities with foreign partners. Through its joint venture companies, with offices throughout the Gulf, The Kanoo Group provides the technology, skills and service required to meet the demands of existing industries and new developments. The customer service Kanoo offers is renowned throughout the region and is the hall mark of a company which has gained an enviable reputation for its dependability and quality of service for more than a century.




## BritishBank

$\mathrm{F}_{\text {b }}^{\text {ounded over a century ago, Britshbank was a pioneer of moden }}$ committed to supporting the region, being the only bank in Kuwait from 1942 to 1952, in Dubai from 1946 to 1963 and in Oman from 1948 to 1968. As the sole provider of banking services to the government, commerce, industry and private individuals, BritishBank has made a significant contribution to the development of the region. Some of its most notable projects in Dubai include the dredging of Dubai Creek in the 1950 s, a project which was crucual toallow Dubai maintain its importance as a trading centre. BritishBaakk's contribution has been more than just project financing. Mr Aman Mehta, deputy chairman of BritshbBank, explains: "BritishBank trained a generation of young professionals, introducing them to the managerial skilis which, at an eariier stage, the Middle East lacked. Indeed, today, several of the leading names in commerce in the U.A.E. developed their business skills working with BritishBank."

This contribution has brought its rewards: by serving the needs of its customers, the bank has grown with the region. Today, with 30 branches across the region, Britishbank is the largest, most widely represented international bank in the Middll East. This extensive regional coverage is enhanced by itsfellow HSBC Group associates: The Saudi British Bank and Egyptian British Bank. In addition to its Middle Eastern network, the bank has branches in Mumbai and Trivandrum in India and Baku, Azerbaijan, as wel a as private banking operations in London and Geneva. But as Mr Mehta points out: "BritishBank cannot rely on the past to stay ahead of the competition. There are now 45 banks, both local and foreign, many with the ability to satisfy ussomer demands. Competition is extremely many with the eabilityto satisty customer demands. Competition is extremely
tough, especially in the retai sector. Many local banks are increasingly tough, especialy in the retal sector. Wany loca banks are increasingly more local branches than BritishBank, which is limited to eight in the U.A.E. For BritishBank, this presents the challenge of how to grow the business whilstremaining staicin terms of distribution." Technology provides one solution to this problem. Mr Mehta illustrates: "By focusing on ways to satisfy customer needs without the physical presence of a branch, BritshbBank can continue to grow with the economy. BritshBank is leader in providing remote, telephone, and automated banking and information services which offer our customers convenient access to their accounts without the need to visit their branch.
The increase in the number of banks sin the U.A.E. has led to special isation, with some banks focusing exclusively on certain sectors of the market. This is definitely not BritshbBank's strategy. Mr Mehta explains: "BritishBBank has too many capabilities and strengths sto be here only as a niche player. We offer a broad range of services, personal, corporate and private, and were firstin the U.A.E. to offer a dediciated and locally based investment banking unit." In 1959, BritishBank became a member of the HSBCGroup, which with the acquisition of Midland Bank in the UK in 1992 became one of the world's leading banking and financial services organisations. The HSBC Group has more than 5,500 offices in 79 countries and teritiories, and assets of $£ 275$ billion (as at 30 I une 1997). Mr Mehta mentions the benefits to BritishBank's customers of being part of such a strongly

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Gulf Air is the national airline of Abu Dhabi, Bahrain, Oman and Qatar. With over 47 years' experience, today Gulf Air is a major ork in the region, complemented by an unrivalled regional network.

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Telephone 00971-2-720000 ; Telefax 00971-2-776499

## Gulf Air

B

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capitalised, international group: "First of all, there's the geographical benefit- HSBC BritishBank's products and services are recognised globally. This is especially important to customers seeking trade services and other cross-border transactions who can effectively do business with the same bank at hoth ends. BritishBank is the only bank which can offer regiona ccount magen to compenies operating throushout the Midslona account management to companies operating throughout the Middle East. A second advantage is the bank's international computer network. With the HSBC Group's desk-top financial services system, Hexagon, customers can have access to information about their accounts or the markets etc. from almost anywhere. HSBC's GlobalAccess network gives cardholders access to more than 300,000 ATMs in more than 100 countries. Last but not least, BritishBank can access a broad range of specialised skills to provide solutions to our customers, almost whatever their needs. In short, BritishBank provides its customers with a window to the world." This last point was perfectly illustrated by BritishBank's recent establishment of an investment banking unit in the U.A.E. Mr Mukhtar Hussain, chief of an investment banking unit in the U.A.E. Mr Mukhtar Hussain, chief executive officer of HSBC Financial Services (Middle East) Ltd., recounts the founding of the company: "When we started our operation three years ago, we were able to employ skilled professionals from within the HSBC Group who had gained relevant experience in other markets. Investment banking is relatively new to the U.A.E. However, there is a huge demand within the U.A.E. for investment opportunities. With the establishment of the stock exchange, expected in 1998, the sophistication of financial products offered will increase. BritishBank and the HSBC Group will be at the forefront of this development, with the introduction innovative new produts and services to the resional market pioneered here in Dubai."
Mr Mehta urges European companies to consider business in the Middle East. "European companies with know-how are very important to this region. Most countries have a very strong infrastructure but each country in this region has its own selling points. For example, Shariah allows 100\% ownership of land and Dubai has become the largest import/ export trade centre in the Middle East.

For companies interested in setting up or investing in the region, BritishBank provides a full range of banking services. With experience and a historica presence unrivalled by any other bank, it can provide invaluable advice on the local market. Mr Colin Neathercoat, manager of public affairs, adds: "BritishBank also produces a series of business publications which give useful information on the government, economy, business environment and facilities of countries in the region. Updated regularly, these profiles are an invaluable guide to BritishBank customers and an excellent point of reference for anyone planning 'to set up' and invest in the region.' BritishBank has an extraordinary track record of banking in the Middle East. Coupled with its membership of the HSBC Group, the most strongly capitalised bank in the world, BritishBank, with its policy of constant innovation and widespread use of technology and years of experience of local traditions and cultures, is unique in the region. Employing more nationals than any of the international banks in the U.A.E., BritishBank is truly a local, global bank.
it to provide a range of services, all geared to make travel as enjoyable as possible. Golden Falcon, Gulf Air's award-winning inflight service, reflects the Arabian hospitality which sets Gulf Air apart from other airlines. Enhanced ground services ensure that a passenger feels this welcome difference from the first contact with the airline.

More information on Gulf Air can be found on the airline's homepage on the Internet at http:// www.gulfairco.com/

## NEIGHBOURING COUNTRY TO THE EAST, OMAN

 rdering the UAE to the east is the Sultanate of Oman. While it is possible to v visi Oman on a day trip from Dubai, this does not allow is very well spent in its capital city, Muscat.
## Gateway to the Gulf, Original Oman

 he Hyatt Regency Muscat is a dream come true. After five years of development this hotel of extraordinary beauty has finally opened its doors. The building blends the rich architectural heritage of Arabia with local Omani colours, shapes and ornaments. This interesting approach has resulted in a thou-sand-and-one-night fairy tale palace surmounted with a dome that takes you straight into the endless blue skies of Muscat.We hope that Hyatt Regency Muscat will form your gateway to the Gulf and original Oman for many years to come.

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## MARKETS EUROPEAN 500



## Retail



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| Anglian Water |
| Berininer Kraft \& $\$ 1$ |

Aguaste Barcelon
Anglian Weter
Berine Kart
Brititish Gas.
British Energy.....
itish Gas..........
Cable \& Wireless.
Centrica
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Deutsher.......
Eaux (Cie Generale)
Eaux (Cie Gen
Edison.......
Electrabel....
Electrabel.
Elecectricidad de
Elektrowatt...
Endesa
Energie Baden
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Energy Group...
France Telecon
France Telecon
Gas antural...
HEW
Gas Natura
HEW......
Hyder
Iberdrola

Isar Amp
Italas ...
KPN.
Lyonnais des Eaux
National Grid....
National Grid. .....
National Powe
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Neckarwerke Stut
Netcom
Oranstems.
Orange
OTE-SA Telecom ....
Portugal Teleco
Powerfin....
Powerfin........
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Rexel.......
RWE
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South west Water
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Southern Electric.
Suez LYonnaise
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Tele Denmark.....
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| Yield | $\mathbf{2 . 0 7 \%}$ |  |
| Change | \%change | Yield |
| +0.04 | $+1.3 \%$ | 3.21 |
| +50 | $+2.4 \%$ | 3.58 |
| -0.03 | $-0.6 \%$ | 3.03 |
| +300 | $+4.4 \%$ | .31 |
| +0.39 | $+6.9 \%$ | 3.19 |
| +25000 | $+7.8 \%$ | 0.22 |
| +23000 | $+4.9 \%$ | 0.22 |
| -0.20 | $-0.3 \%$ | 1.31 |
| +1.70 | $+5.0 \%$ | 0.14 |
| +0.05 | $+3.6 \%$ | 5.45 |
| -0.35 | $-3.6 \%$ | 2.91 |
| -2 | $-0.5 \%$ | 0.28 |
| +0.19 | $+2.3 \%$ | 1.35 |

A 1.0\%
Yield 3.10\%

## Europe's bourses welcome strong trading

EUROPEAN stock markets began the year on a buoyant note, unfazed by poor performances from Asian equity markets.
Sentiment across Europe's financial markets improved following agreements reached by
international banks and the International Monetary Fund to rescue South Korea and its neighbours from their crises.
With big name investors such as George Soros returning to the Asian fray, the assumption is that the worst over.
Milan, which remains top of many brokers' European selection lists after its record performance in 1997, hit all-time highs on 5 January, with the MIB30 gaining more than five percentage points in the first week of 1998. Paris was another leading player in the European rally, and analysts forecast further gains to come in the first quarter of this year. Among the best performers were car company Renault, and luxury goods firm LVMH Moët Hennessy Louis Vuitton, which had taken a battering during Hong Kong's market crash.
Market performance in London and Frankfurt was less exuberant, with the FTSE gaining just over 2.5
per cent in the first week of the year. The FTSE was weighed down by poor performances from heavily weighted banking stocks such as HSBC which have a large exposure to Asia. All eyes will now be on the outcome of the Bank of England's monetary policy committee meetings later this week, which will determine whether or not an interest rate rise is now due In Frankfurt, the DAX index rose 3.2 per cent, led by exporters such as vehicle manufacturer Daimler-Benz which was boosted by the strength of the dollar. However, the German equity market is forecast to underperform the rest of Europe over the next: few months as a flood of new issues hit the market, limiting its liquidity.
With the exception of Russia, which has gained nearly five per cent since 1 Januäry, and looks likely to repeat last year's storming performance, Europe's emerging narkets have not seen the brightest OSsible start to 1998.
Stockmarkets in Hungary, the Czech Republic and Romania all posted losses in early January. The WIG-20, Warssaw's main stock exchange, hāı also seen sluggish trading

The Athens stock market recovered slightly in early January up 3.8 per cent on last week's trading, but analysts are not confident that the Greek financial markets have got over the effects of last year's drachma crisis. If this is the case, Athens will find it difficult to repeat the outstanding equity performance of 1997 this year

The Dow Jones was struggling

his week, down by 0.01 per cent but the dollar remained strong. It was the only market to join Tokyo and Hong Kong, as all three recorded falls on last week's trading. A volatile first quarter is anticipated in all emerging markets as the aftershocks of last year's crash continue to be felt for some time to come.

PAULA HAWKINS

|  | S E C T O R | I N D IC E S |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Sector | Index | \% change <br> Week ago | \%ear ago <br> Yehange | $\mathbf{1 2}$ month <br> High | 12 month <br> Low |
| Banks | 2771.2 | 2.0 | 68.5 | 2771.2 | 1644.9 |
| Chemicals | 2737.4 | 0.8 | 19.5 | 2915.0 | 2236.1 |
| Drinks \& Tobacco | 3387.5 | 0.9 | 16.5 | 3584.3 | 2843.3 |
| Engineering | 2422.5 | 1.8 | 40.6 | 2657.0 | 1723.5 |
| Financial \& Conglomerate | 2454.7 | 1.3 | 32.4 | 2454.7 | 1853.4 |
| Food | 4393.5 | 1.1 | 54.0 | 4394.1 | 2810.6 |
| Health \& Pharmaceuticals | 9741.8 | 1.1 | 50.1 | 9768.5 | 6330.3 |
| Insurance | 2229.3 | 2.7 | 71.7 | 2229.3 | 1287.5 |
| Leisure | 1938.5 | 1.7 | 15.3 | 2037.9 | 1632.3 |
| Media \& Information | 3613.8 | 0.6 | 7.4 | 3700.7 | 3192.3 |
| Metals | 2887.8 | 1.5 | 9.2 | 3518.6 | 2625.0 |
| Motors | 1416.2 | 1.8 | 30.9 | 1564.9 | 1081.8 |
| Oil | 4023.6 | -3.9 | 33.3 | 4488.8 | 3019.2 |
| Paper \& Packaging | 1580.5 | 2.7 | 12.4 | 2122.5 | 1362.5 |
| Property \& Construction | 1282.2 | 2.2 | 20.8 | 1374.2 | 1058.9 |
| Retail | 3234.3 | 1.5 | 32.1 | 3257.9 | 2410.9 |
| Transport | 3766.0 | 3.4 | 53.8 | 3810.7 | 2449.1 |
| Utilities \& Telecoms | 3609.4 | 1.0 | 39.2 | 3618.2 | 2592.0 |


| STOCK MARKETS |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market | Index | Latest | \% change <br> Week ago | \% change <br> Year ago | 12 month High | $\begin{aligned} & 12 \text { month } \\ & \text { Low } \end{aligned}$ |
| Amsterdam | AEX | 930.2 | 1.8 | 42.5 | 1010.9 | 646.7 |
| Athens | General | 1525.0 | 3.8 | 57.9 | 1794.1 | 989.9 |
| Brussels | Bel-20 | 2535.4 | 4.9 | 33.6 | 2621.9 | 1891.9 |
| Budapest | BTI | 7999.1 | 0.0 | 86.0 | 8483.8 | 4463.5 |
| Copenhagen | Stock Market | 682.8 | 1.0 | 41.41 | 682.7 | 483.1 |
| Dublin | Ireland SE | 4229.8 | 0.9 | 52.9 | 4229.8 | 2765.2 |
| Frankfurt | Dax | 4352.5 | 2.4 | 51.1 | 4438.9 | 2886.1 |
| Helsinki | Hex | 3441.6 | 4.2 | 36.7 | 3890.8 | 2543.7 |
| London | FTSE 100 | 5264.4 | 2.6 | 28.2 | 5330.8 | 4056.6 |
| Madrid | Madrid SE | 660.1 | 3.5 | 48.2 | 660.1 | 447.6 |
| Milan | Mibtel | 17762.0 | 6.1 | 68.0 | 17762.0 | 10592.0 |
| Osio | OBX | 680.9 | -2.0 | 23.3 | 751.1 | 552.4 |
| Paris | CAC-40 | 3037.7 | 2.1 | 31.7 | 3094.0 | 2301.7 |
| Prague | Stock Market | 485.9 | -0.2 | -10.3 | 629 | 458.5 |
| Stockholm | Affarsvariden | 3079.0 | 2.6 | 27.6 | 3315.8 | 2421.0 |
| Vienna | Credit Aktien | 459.8 | 1.3 | 20.6 | 474.4 | 374.4 |
| Warsaw | WIG-20 | 1476.0 | 2.2 | 1.8 | 1894.9 | 1351.5 |
| Zurich | SPI | 3965.3 | 1.9 | 58.3 | 3972.6 | 2510.8 |
| New York | Dow Jones | 7914.5 | -0.0 | 20.5 | 8259.3 | 6391.7 |
| Tokyo | Nikkei | 14896.4 | -2.4 | -23.4 | 20681.1 | 14775.2 |
| Hong Kong | Hang Seng | 10135.5 | -5.8 | -24.6 | 16673.3 | 9059.9 |
| Pan-Europe | IndEUR Blue | 3185.6 | 1.94 | 46.3 | 3210.9 | 2151.9 |
| Pan-Europe | IndEUR 250 | 2903.2 | 2.6 | 42.8 | 2915.9 | 2004.4 |

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# Is this chateau the original White House? 

nowheresive sive historical past is always helpful when trying to sell a draughty stately home in the middle of nowhere.

In the prettiest wilds of the Dordogne the locals claim that the Château de Rastignac is the true beget ter of no less than America's premier piece of real estate: the White House.

The Château de Rastignac, situated near the sleepy village of La Bachellerie, has been on the market for the past 12 years. The owner of La Bachellerie's only tabac says that it is a bargain for Ffr4 million $(\$ 668,000)$ But not only that. The best thing is that it comes complete not only with 115 hectares of ground but with three
historical controversies to boot Béatrice from the tabac says that she doesn't mind if the stern-looking house gets sold or not: even in its current state it is the biggest tourist trap in the area. When visitors come in to buy stamps and Gauloises on their way to see the chateau with the oval-pillared facade, Béatrice fills them in on the web of intrigue they are about to enter. In 1971 the Dordogne Historical Society organised a competition to discover the origins of the chateau. In the midst of much argument, the society declared it to have been the work of M athurin Blanchard and claimed that building work had begun around 1811 and finished around 1830. The architect of theWhite House, J ames Hoban, started work on the American building in 1792.
One of Béatrice's favoured theories
is the one that says that plans by Parisian architect Louis-Charles Clérisseau (1721-1820) inspired both buildings. In the United States, it is al ready officially established that one of the south-facing doors of the Washington White House was delivered in 1824 on behalf of Thomas J efferson. Jefferson, the former US president, had once been US ambassador to France and a friend of Clérisseau.
One particularly glamorous theory which Béatrice will reveal to big spenders is the French Revolution angle. A stone built into the ceiling on Rastignac's ground floor bears the inscription '1789'
Some cynical tourists suggest that it probably came from the ruins of the chateau that pre-dated it. But for such faint doubters Béatrice has some sturdy threads of controversy to warm


## Presiding spirit: the neglected chateau is a tourist attraction

the cockles of their hearts. Maybe, she figures, it will get them to buy the hulking great shell of a chateau which is still pretty much of a shell after the damage it suffered in the Second World War. Many of the walls have been crudely patched up with concrete following the aftermath of what happened in Béatrice's cocklewarming story: how on 30 March 1944 the SS tried to burn the chateau to the ground but failed. This was followed by a heist of important works of art from the house including seven Cézannes, four Manets, four Renoirs and three Toulouse-Lautrecs

The Château de Rastignac has recently received a meagre grant from the ministry of culture which should make 700 square metres of the place habitable. But ideally what is needed is a buyer. Alas, says current owner Didier Legrez: "It's too modern for most.
"Several British people have expressed an interest but most of them are looking for medieval architecture in the Dordogne, not classical," he said.

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## SPORT

sKileq - Her surname is pronounced 'no win' but Sweden's overnight sensation no longer suffers when she hears the jibe Ylva psyches out the slopes


Effortless: all Nowen needed was self-belief. Now she is being hounded by the media for stories about her private life
spent labouring in the deep shadow of Wiberg and coping with injury problems.
While Wiberg reached podium after podium, Nowen, who had never finished higher than fifth before this season, contemplated retiring as she struggled to challenge the sport's best performers. "I was never jealous of Pernilla's wins," she said. "After all, she can win in all disciplines while I'm only good at slalom. I learned by myself how to overcome psycholog cal problems." Indeed, achieving success in the later stages of her career
has been a blessing. Her background in psychology should not be underestimated: her victories are unlikely to go to her head as they might with someone younger.
"People are surrounding me, wanting to know about my private life. I have always been by myself in the past. It's important to remain calm and focused. I don't really want to think yet about Nagano. Anything can happen on any given day; you cannot always control your form."
Skiing's top brass aren't surprised by the sport's most remarkable
metamorphosis. Observers believe that Nowen's problem was simply a lack of self-belief. "Ylva a strong athlete who just needed more confidence in herself to express her best," said Italy's leading female skier Deborah Compagnoni. "Theway she's been winning shows her class."
Nowen is counting on her mental fortitude to carry her through thenext pressure-packed weeks of J anuary and into the Olympic run-up. "I'm not taking everything too seriously," she said. I'm trying to enjoy life and take one race at a time."
Two of the most tired and trite cliches in sport, perhaps, but usually expressed by someone at the peak of his or her form. Which Ylva Nowen most certainly is.

## New years resolutions for...

Martina Hingis should take more horse riding lessons. The world's $\mathrm{N}^{1} 1$ tennis player (pictured below) injured a knee in a fall from her steed last year but has no intention of giving up her hobby. Good for her - it's refreshing to see a sports star behaving like a teenager - but another tennis prodigy, Maureen Connolly, had her career ended by a tumble from a horse. So if you want to ride, Ms Hingis, learn how to do it properly.

England football manager Glenn Hoddle, a
devout Christian, needs to pray Alan Shearer (pictured right) will recover fully from a broken ankle. England are one of Europe's best hopes for World Cup success but only if their injuryprone captain, who has just resumed training, is fit.

Speaking of the World Cup, organisers for France 98 ought to back down on their plans to give only 20 per cent of tickets to the visiting fans, a policy which threatens to turn a
 festival of football into a parden party. At the same time, they ought to ban any martial references to the Iran United States group match, along with any military strikes by the losing team.

## Michael Schumacher

pictured right) could volunteer to drive any bid to break the land speed record. As well as teaching him how to drive in a straight ine, there will be for him to ram.

Andre Agassi (pictured right) must resolve to make this comeback last longer than his previous ones. A fit, motivated Agassi is the only player with a chance of stopping Pete Sampras's domination of the sport.

## The presidents of the WBC

WBA, IBF and WBO should
 get into a ring together: last one standing becomes the only authority able to award world titles. would cut out the near-meaningless
 succession of so-called 'unification' fights 'unification' fights
which do little more than fill the the pay-per-view schedules and fleece the public.

Fifa, football's world governing body, ought to reintroduce a maximum wage for mercenary stars who have taken advantage of the Bosman ruling. Long-overdue freedom of movement and contract has been accompanied by avarice, which the players try to justify by claiming that theirs is a short career.

## S P O R T ING W O R L D

FOOTBALL
Ref drops lawsuit THE SWISS REFEREE who was banned for life by Uefa for alleged bribery has decided to drop his civil action but denied a deal had been struck with Europe's governing body. Kurt Röthlisberger, a former World Cup referee, told The European: "There was no out-ofcourt settlement. I dropped the case for the sake of my wife and two children, who have suffered enough A life ban is not always that and I hope to resume my football activities one day." Röthlisberger, who heads a foundation to fight drug and alcohol abuse, claims he is the victim of a misunderstanding.

## MOTOR RACING

## F1 crash inquiry

GERMAN prosecutors have launched a criminal investigation into former world champion Michae Schumacher for his collision with rival Jacques Villeneuve during the final Grand Prix of the season in Jerez last October. State prosecutors in Cologne say that they have been asked to look into the incident. "We are investigating Schumacher's actions from the point of view of criminal law,' prosecutor Hans Bernhard Jansen said. Under German law
prosecutors are normally obliged to investigate any complaint from the public.

## GOLF

Monty hangs on
COLIN MONTGOMERIE won the Andersen Consulting World Championship of Golf in a dramatic showdown on the last green. The Scot, Europe's №1 for the past five years but yet to win a major tournament, halted a late charge by USPGA champion Davis Love III. Montgomerie was four up with four to play but let the lead slip and he saved the $\$ 1$ million prize only by firing an immaculate iron shot over water to within three metres of the hole. From next year, the event, held in Arizona, will feature the world's top 64 players competing in matchplay over five days.

## MOTOR RACING

GP clings to life
THE BELGIAN GRAND PRIX has been given a brief stay of execution to see if its organisers can work out an arrangement with the government over the country's tobacco advertising ban. Francesco Langanesi, a spokesman for the International Automobile Federation, said a decision could be made next week on the organisers' request for a delay in the scrapping of the race. A New Year's deadline had earlier been set. China and South Africa have both been earmarked as possible replacement venues.


Commitment: McEnroe says there is no point taking part if you can't perform on court. Hls match with Borg proved that both players can still do themselves justice and delight the fans
nostaleia $=$ Yesterday's stars enjoy a new lease of life as fans look back not forwards Sport trades off memories

Dominic O'Reilly

THE tiebreak swung this way and that but John McEnroe just had the edge over Bjorn Borg to the delight of the fans packing the historic London venue. This was not, how ever, one of the two Wimbledon finals that the pair fought out at the beginning of the 1980sbut a Seniors event in the Royal Albert Hall last month. A public jaded by the artillery barrage that is servedominated modern tennis was treated to a reminder of a bygone age when racquets were wooden and rallies lasted longer than the time it takes to eat a straw berry.
The tournament, won by McEnroe, was part of the newly established SeniorsTour, a move by tennis to cash in on the one of the fastest-growing forces of society: nostalgia. Asthe millennium nears, retrospection is inevitable and sport is no exception.
In most sports shops around the world, alongside the garish, nylon abstract art that is the modern football kit, are simpler creations in cotton. Many fans will buy their club or country's shirt from the 1960s or 1970s as well as the current one. Hav-
ing no direct connection to the wearer is not a handicap, with the Brazilian national shirt selling worldwide through its links with Pele, Zico and the style and grace that their countrymen brought to football.
British clothing manufacturer Admiral has shrewdly chosen Sir Bobby Charlton to spearhead its latest marketing drive. Rather than enter an auction for Charlton's modern-day equivalents that it would inevitably lose to Nike or Adidas, Admiral has tapped into the affection and happy memories evoked by a World Cup winner who remains England's most prolific goalscorer.
The origins of this trend for looking back through rose-tinted spectacles can betraced back to the United States Seniors Golf Tour, which now boasts annual prize money of $\$ 25$ million. Lee Trevino is famous for his oneliners but was not joking when he said that he could make more money in one year of playing 'grandpa events' than he did in his entire career on the main tour. Lesser names are also enjoying their biggest paydays at an age when they should be pottering about playing social foursomes.

For the tennis players, most of whom have already made their
fortunes, the money is less important. For them, the tournaments offer a chance to meet up, share a glass of beer or two and play a little tennis. And although they clown about and play to the gallery, with McEnroedelivering tantrumsto order and even Borg cracking jokes, there is pride at stake McEnroe says he felt the same about losing as he always did and feels a responsibility to play well.
"There's no point joking around if you can't play," he said after his match with Borg in London. "Whatever age you are, you have to be able to go out and perform. Someguys are fitter and more focused now than they were at the end of their careers, and I think we give the fans a pleasant surprise." McEnroe said heis at now at 85 per cent of the standard he reached at his peak. During his recent match with Borg, who was as lean and fit as ever, both players provided flashes of brilliance which few of today's moody millionaires could match. What they can't do is keep it up: for that reason the matches are best of three sets with a tiebreak for a decider.
McEnroe expressed a desire to run a similar tournament at Wimbledon, and said that this type of event was a perfect outlet for him for reasons both
sporting and social. "People often ask if I play much tennis when I am home and the answer is ' no '. When you have spent your life giving everything to win, it's hard just to hit a few balls for the sake of it. This way, I can play for real."

He is not alone in his enthusiasm. There is a flourishing Seniors golf tour in Europe now and rugby union, cricket and football have all set up events of their own for players whose reputations are in better shape than their waistlines.

The Italian team which won the 1982 World Cup attracted 20,000 fans to matches during a tour of Mexico and found that in Africa, Paolo Rossi, whose goals won that World Cup, is almost as famous as the Pope. Three years ago, they drew 62,000 for a clash with a Rest of the World side which raised $\$ 574,000$ for a spinal injuries charity. This year, the Italian veterans will go to Australia and Cuba.

The popularity of the old-timers could backfire on the modern players. At the Royal Albert Hall a doubles event with twentysomethings was staged in conjunction with the Seniors event and the one-dimensional nature of the modern game shone through. For the older fans, it was a reminder
of what they had been missing, while for the younger generation it was a chance to see the names that their parents had spoken of with such affection. Eventssuch as this should ensure that appreciation of the players' enduring skills will replace the curiosity of watching throwbacks to a golden age. It also aided those who accuse modern sport of favouring the bludgeon over the rapier, but Benito Perez Barbadillo of the ATP Tour was quick to scotch those fears.
"These guys play a completely different game to what is played now," he said. "It islike comparing the Brazilian team that won the 1970 World Cup, which has been called the best theworld has ever seen, with theteam that won the cup in 1994. So tennis has changed but people like to see what they grew up with and enjoy the contrast with what is available now."
The test will come if McEnroe gets his wish to hold a Seniors event at Wimbledon and the public have to choose who to watch: yesterday's heroes or today's. Equally, it will be fascinating to see how long the likes of Mac the M outh can carry on. Anyone for tennis in bath chairs?
Additional reporting by
Michele Puccioni

## The Continental



INTERVIEW $■$ Gianna Angelopoulos is being hailed the saviour of Hellenic culture after reclaiming the Olympic Games for Athens

# Keeper of the Greek flame 



The rise and rise of Greece's woman

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CULTURE■ While cash has put the sex appeal back into American museums, Europe's collections continue to crumble

bookreview
Hardship
at the
Hermitage

\section*{The Hermitage -} The Biography of a Great Museum (Jonathan Cape, London, £20) | WHEN founded by Catherine the |
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TEST DRIVE
$\square$ James Bond's latest film keeps him in the fast lane but do his vehicles stand the ultimate test of a licence to thrill?

Anor Warken


## The Continental


travel■ Smart business travellers check out the facilities that airports now offer

# Terminal accommodation 

Gillian Upton

тHE smart business traveller in the 1990s is landing at an airport and staying there. Rather than sit in traffic jams en route downtown, the traveller maximises the time by staying put and tapping into all the facilities now on offer within the airport environment. It is a far cry from the 1980s when airport hotels were drab places to be avoided at all costs. "They were of very poor quality and the service was atrocious, particularly in the US," recalls frequent business traveller Ian Weatherhead.
Now, how ever, it is not unusual to find that exhibition centres, offices, conference halls, business centres, transit facilities and shopping malls are within walking distance of airport terminal buildings. All the modern airport lacks today to qualify as a conventional town is a housing area
Deyan Sudjic, author of The 100 Mile City, viewsairports as thenew city square. "The airport has become not just a gate-
way but a destination in its own right, he says. He cites Los Angeles International airport as a surrogate downtown, with its main distributor road, an extension of Century Boulevard, one of the busiest pedestrian streets in LA.
In Europe, Amsterdam's Schiphol has done much the same. To cater for the 44 per cent of passengers who areon scheduled transfers, Schiphol offers somewhere to sleep, do business, somewhere to gamble, shop and occupy children The World TradeCentre and adjoining Sheraton Hotel are opposite the terminal, 50 too is the Schiphol Plaza which incorporates three arrivals areas, railway station, car hire rentals, supermarket and branded shops such as Esprit and Leonidas. In the UK, London Gatwick airport has already established itself with the local community as the place to go to bank, shop, eat, sleep, do business and, oh yes, fly.
Airporthotels now offer business travellers a different service from their downtown counterparts. Whether travellers are delayed from a flight and need to pass the time, are in transit or have arranged
meetings, being able to book a hotel room during the day is important. The 46 -room Mercure Hotel inside Schiphol's terminal offers day rates (between 10am and 7 pm ) of $\$ 45$. Roomshave a shower, lavatory, telephone and television.
In the Hilton hotel at London's Heathrow airport, connected to Termina 4 by a five to six minutelink bridge, passengers can book more comfortable day rooms between the hours of 9 am-6pm for $\$ 144$. The Hilton also offers sameday laundry service (in by 9am and back by 4 pm ), a 24 -hour restaurant and 23 meeting rooms which can be hired out by the half day.
"Our customers want absolute efficiency," says Hilton Heathrow general manager Neil M athieson. "What they want is a quick check-in. Good soundproofing is essential, a private fax in thei room is standard: early morning calls, round-the-clock eating and flight information complete the package. It's not necessarily too many frills but the right facilities."
Mathieson claims the average check in time is two minutes. Telephone wake-

Rather
than sit in
traffic jams travellers
maximise time by
staying put
up calls are backed up five minutes ater with a reminder on the TV. The hotel offers a no stop checkout. Guests paying by credit card automatically receive a print-out of their bill, sign the back and leave it on the front desk as they depart. Hilton isn't the only hotel chain to gear itself up for customers on the move. Sheraton's seven airport properties around Europe have formally launched Airport Hotels Services. The services comprise a four-hour laundry service priced at 50 per cent extra, day break rooms (available between 8am and 6pm) priced at half the overnight room rate, anything between four and 28 meeting rooms in each of the hotels (its properties in Frankfurt and at Heathrow have large conference halls), a transit survival kit offered to guests of useful stopover atems such as T-shirt and toothbrush, a menu of 14 Body Clock Cuisine dishes geared to adjusting to new time zones, and a late 5 pm checkout for Sheraton Club members. As Paul Tribolet of ITT Sheraton says: "Airport hotels are fast becoming a key service to business travellers." and telephone number. They should be sent to: The Editor, The European, 200 Gray's Inn Road, London WC1X 8NE, England. The e-mail address is letters@the-european.com and the fax number +(44) (0)1717131840. Shorter letters are preferred. The Editor reserves the right to edit letters.

## Drugs: a normal part of growing up?

THE British Home Secretary's 17 -year-old son is said to have sold $£ 10$ ( $\$ 16$ ) worth of cannabis resin to an undercover reporter. So what? Does it merit all this intense media attention?

Drugs such as cannabis and Ecstasy are used recreationally by most of Europe's young people, who see them as a normal part of growing up. The battle against addictive drugs must continue, but let us not pretend that occasional use of cannabis is in the same league as persistent heroin and crack cocaine misuse.
As Dr J an Cowart clearly pointed out (The Dutch way to control drugs', Letters, issue 395), cannabis needs to be seen in a different light from other drugs. We wonder will J ack Straw 's hardline stance be modified as a result of his son's more liberal outlook?

## Mary and Roger Cunningham

Cahors, France
IF THE British Home Secretary cannot protect his own son from the drugs culture what chance have the rest of us? It is unfortunate that the Straw family is forced to confront a problem in the full glare of the media spotlight. But at least the debate is now in the open and the people involved have been identified. How many
parents of adolescent children must be thinking, there but for the grace of God ..

## Rick Neel

Brussels, Belgium
I SUPPORT J ack Straw's position on drugs and applaud his courage in taking his son to the police after being told that he had been dealing in cannabis. Legalising cannabis would be a mistake and lead to a huge increase in its use.
Geoffrey Burridge
Dublin, Ireland
I AM appalled at the amount of time and public money being spent prosecuting people for offences involving cannabis, a virtually harmless plant. The fact that cannabis is remarkably safe has been confirmed by every major government and scientific investigation of the past few years. Our laws are meant to protect people and society, not simply impose the will of the government on its citizens. The British government has recently banned beef on the bone, declaring it to be dangerous. Yet known poisons and dangers are allowed. These include alcohol, tobacco, mercury fillings, clingfilm, pesticides, pollutants and certain food additives.

When this minister's son supplied cannabis there was no victim and nobody was hurt (except possibly a father's pride). Millions of people have supplied each other with cannabis since this case has been in the press, with no harm done. A young man, a journalist and the public who will foot the bill have now been victimised by a nonsense law.
We need the truth, not any hidden agenda or some sort of nanny state run by hypocrites. Ann Clarke
Norwich, England
IT IS time to face real ity with respect to cannabis consumption. Most people don't get marijuana from drug pushers - they get it from their friends. This is why the war against cannabis will never be won by the heavy-handed tactics of the state. Governments know this but they would rather do the politically expedient thing and hide their collective heads in the sand. We need to acknow ledge the fact that more than ten per cent of the Canadian population uses the drug on a regular basis. It's time to entertain the idea of legalising cannabis.

## Patrick Nix

Toronto, Ontario, Canada

## Kohl loose in London

WHOSE bright idea was it to give Chancellor Helmut Kohl the freedom of the City of London? Is it a final acceptance of subordination to their counterparts in Frankfurt?
Tony Blair's government assures us that Britain will not become a full member of European economic and monetary union in 1999.
Nevertheless, the European central bank will have considerable power over British banks and institutions, while politicians will be working like beavers to get us fully into EMU as soon as possible.

The London financial market is far larger than Frankfurt's but will soon become its satellite. By giving an honour to the German chancellor is the corporation of London trying to curry favour with its new boss?

## REG Simmerson

Member of the UK Independence Party
London, England
LONDON isn't that bad (Dispatches, issue 396). Peter Millar writes: " 'A life" is something that too few Londoners have.' But it is something that no Tokyoites expect. Has Millar experienced rush-hour Tokyo?
When in London, I was impressed by the wonderful architecture and the realisation that the city functions well. Here in J apan, there is stunning architecture in Kyoto, the former capital. But Tokyo is very much the centre for business. London is the place for both.
Yasutaka Komatsu
Kitakyushu, Japan

## Inspiration for union

IT IS not true, as Andrew Sullivan writes (issue 397), that free trade within Europe was the original inspiration for the European Union The European Communities, the predecessors of the EU, were set up as a political response to the Second World War. The fundamental concept

of European integration is to maintain peace between our nations. Free trade is merely one of various policies aimed at attaining this objective by means of functional integration. Equally, the single currency is expected not only to strengthen the single market, but also to further political and emotional integration.
Sven M Ringhof
Laufen an der Salzach, Germany

## From lira to euros

IF Italy believes so strongly in the euro, and is certain that it will meet the requirements to be one of the first countries to adopt the single currency, why doesn't Romano Prodi now knock off a couple of noughts from the lira so that Italians will be better prepared for euros and cents?

Italians will soon have to get used to working with pocket calculators. When the day comes, I believe everyone will be examining the exchange rate to work out the cost of a packet of aspirin. They will need it.
Alexander J Stirling
Brescia, Italy
order so that European fears of an influx of Turkish workers would finally be put to rest.

Granted, all these are difficult issues that pertain directly to national pride but once they have been solved, who would dare say that Turkey's place is not in Europe?
Anwar Soussa
Baie D'Urfe, Quebec, Canada

## Air-traffic flak

I AM a German air-traffic controller with an English fiancée. Late last year I began to inquire about working in Britain. After having been given the run around, I discovered that my qualifications are 'not good enough' for the UK. I would have to convert my licence to one approved by the Civil Aviation Authority. This involves an assessment at a CAA-approved college, followed by a full training course or, depending on the results, 'just' the second half of the course.
AsI understand the regulations (92/51 EEC), the authorities can demand a qualification test, a familiarisation course or proof of professional experience. They are not entitled to ask for a combination of these measures.
The European Air Traffic Control Harmonisation and Integration Programme (Eatchip) plans to announce common standards in 2000. But this will be too late for many of today's controllers.
Klaus Berchtold
Munich, Germany

## Irish, not Gaelic

CIARAN Condren (Letters, issue 398) writes that Gerry Adams' 'choice of language (Gaelic) outside Downing Street was calculated'. The official language of Ireland is called Irish. The word 'Gaelic' (or, better, 'Gadhelic') was coined in Scotland to refer to the Scottish dialect of Irish, earlier known as Erse, ie Irish

## Robert Craig

Weston-super-Mare, England

JEAN-MARIE LE PEN, the head of the Front National in France, obviously enjoys a good fight. He has brawled from Mantes-La-Jolie in Paris to Fort-de-France in Martinique. The FN leader may well strike a chord with ordinary French people with his blame-the-immigrants economics but he should realise that amateur boxing bouts in the streets reflect badly on him and his party. He should learn to control his temper or pull his punches.
You ask the question 'Has Le Pen's iron fist lost its sure grip?' (issue 398). The sight of him wrestling a socialist candidate to the ground during last year's election campaign was not a pretty sight. It did not help Le Pen's image that in this instance his fists were used on a woman. Solange Trentin
St-Germain-en-Laye, France
AS A French supporter of the Front National, I would like to comment on Robert Fox's criticism of Jean-Marie Le Pen (issue 398) for claiming that the gas chambers in Nazi Germany were 'a mere detail in the history of the Second World War'. Semantically the detail is part of the whole. It does not depreciate this 'detail'. Why should Le Pen be seen as a culprit given that Eisenhower, Churchill and De Gaulle did not mention Nazi gas chambers in their memoirs?

Members of the press feel obliged to give a dog a bad name before hanging him. Nonetheless, Le Pen is closer to a British bulldog than a poodle, and you can expect some surprises from him very soon.
Michel Fradin
Paris, France
ROBERT FOX (issue 398) writes of 'the new spirit of co-operation and tactical harmony on the right' in France. Nothing could be further from the truth. The right-wing parties loathe one another and Jacques Chirac despises Le Pen and his Front National. The French president has not responded directly to Le Pen's claims that Jews 'control' the political establishment, but it has been widely reported that Chirac is infuriated by these slurs.

Le Pen continues to claim that Chirac's hostility to him is so strong that it can be explained only by the grip of international Jewish organisations that have provided the French president with 'enormous sums and political support'

## Jacob Smalley

Washington DC, USA

## THE Front National is the

 unacceptable face of the far right in Europe today. The anti-democratic, anti-immigrant ravings of the likes of Le Pen and Jean-Marie Le Chevallier, the FN mayor of Toulon, are dangerous to a free society. If the Front National can succeed in its isolationist, anti-foreigner agenda in France, the ideals of the more than 200 years of French democracy are at risk.Connie Frederick
Bergen, Norway


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