

from your trkansas Municipal League Officers and Staff

Washington County Hospital Revenue Refunding Bonds \$109,380,000	Saline County Jail Construction Capital Improvement Bonds \$8,500,000	Harrison School District #1 Limited General Obligation Refunding \$5,255,000	City of Fayetteville Hwy 71 East Square Project \$3,725,000	<b>City of Tuckerr</b> Water & Sey Refunding & C <b>\$1,7</b>
City of Little Rock Capital Improvement Bonds \$70,635,000	Fort Smith School District Construction Bonds \$8,000,000	City of Pocahontas Water & Sewer Construction Bonds \$4,635,000	City of Little Rock Hilton Little Rock Metro Center Project \$3,135,000	City of Hazen Water & Sewer System Improvement \$1,615,000
Arkansas State University Board of Trustees Housing System Revenue Bonds \$34,000,000	Blytheville School District Construction Bonds \$7,925,000	City of Ward Water & Sewer Revenue Refunding Bonds \$4,360,000	Ozark School District #14 Refunding Bonds \$2,849,933	City of Graven Sales & Use Ta \$1,600,00
Conway Public Facilities Board University of Central Arkansas Foundation Project \$13,050,000	Saline County Regional Solid Waste Management District Project \$7,840,000	City of Shannon Hills Water & Sewer Revenue Construction Bonds \$4,250,000	City of Jacksonville Library Construction & Improvement Bonds \$2,500,000	White White
Northwest Arkansas Regional Solid Waste Management District Waste Disposal Refunding & Construction \$12,340,000	City of Decatur Water & Sewer Refunding & Construction Project \$7,715,000	City of Barling Water & Sewer Revenue & Refunding Bonds \$4,195,000	Wynne School District #9 Construction Bonds \$2,296,361	
Johnson County Johnson Regional Medical Center Project \$10,000,000	City of Jonesboro Turtle Creek Redevelopment Project \$7,040,000	City of Rogers Water Revenue Bonds \$4,125,000	City of Haskel Water & Sewe Refunding Reveput <b>\$2,165</b>	
White Co. hty Medical Project D0,000	City of Searcy Water and Sewer Revenue Bonds \$6,025,000	Arkansas National Guard Camp Robinson Canteen Facility Project \$3,915,000	City of Engle Water & Sews Revenue Refundir \$1,900,0	

# INVESTING IN ARKANSAS



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### FEATURES

**6 City public works project on time, in budget** Fort Smith completes \$180 million water supply expansion, the region's largest such project.

8 Volunteer community winners connect globally Among the 12 Volunteer Community of the Year award winners are members of the Sister Cities International and cities and towns that continue to assist hurricane evacuees.

### 16 Welcome to new city, Bella Vista

This former resort and retirement community, in Benton County in the northwest corner of the state, is the 501st municipality in Arkansas.



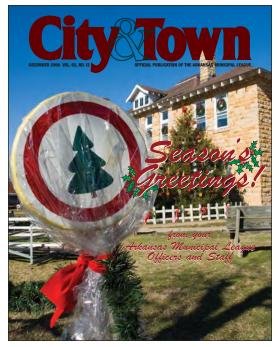
Mayor Mitch Mortvedt is proud of his town of Gilbert, population 33, nestled on the north bank of the Buffalo National River in Searcy County, and volunteers who helped vault the town to being one of the 12 Volunteer Community of the Year award winners. More begins on page 8.



Editor John K. Woodruff Editorial Assistant

Andrew Morgan

HERE'S WHERE TO REACH US: 501-374-3484 • Fax 501-374-0541 citytown@arml.org • www.arml.org



ON THE COVER—The holiday decorations on the Mountain View square help capture the message of your Arkansas Municipal League officers and staff: SEASON'S GREETINGS! Volunteers led by Mayor Crawford (Joe) Wyatt's son, Kenny, and daughter-inlaw, Lynn, decorated the square and nearby streets in this Volunteer Community of the Year. Read in *City* & Town about all volunteer community winners, the firefighting city clerk, when new officials take the oath of office, the League's turnback request and other need-to-know information. HAPPY AND JOYOUS HOLIDAYS!—jkw

## D E P A R T M E N T S

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Cover Photo by John K. Woodruff, League staff

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### Mayors and Councilmen,

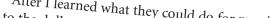
You should have your budget done and ready to submit for a vote if you haven't voted on it already. When you were finished with the budget, I'm sure you had plenty of money left for a good safety net.

장대대보

If you were a county government, you would have only budgeted 90 percent of your expected revenues; cities don't have to, but it is a good rule for planning any budget.

If you would like to get some extra money for your budget, the Municipal League's Winter Conference, Jan. 10-12, is a good place to talk with the state and federal agency representatives who will be at the meeting.

When I went to my first League Winter Conference, I listened to what the agency representatives said, but I really didn't pay a lot of attention.



After I learned what they could do for my city, I started listening a little closer. I'm not sure to the dollar what those people have meant to Morrilton, but they have provided well over \$3 million dollars to the city in the last 12 years. Those were dollars that we could not have taken from our budget.

Some of the items are big, and some are small. If you need airport improvements, listen to the State Aeronautic Commission representative. Our runway was too narrow, and we were looking for some match to help us build some hangars. This was around \$1 million dollars.

Last week I got for the sewer department a \$5,700 surveying instrument from the

Arkansas Agency for Federal Surplus Property in North Little Rock for \$100 and \$20,000 worth of concrete blocks for a new fire station for half the cost.

From the Historic Commission, we got money to fix the roof of city hall. From the U.S. Economic Development Administration, we have obtained money to build

an industrial park. Arkansas Department of Parks and Tourism has helped us completely rebuild

• Come to the Winter Conference and listen and talk to the agencies. They have a story to tell that can really make a difference in your city budget and the lives of your citizens. • Don't forget to get that sand for the winter roads, and keep it covered.

Have a Merry Christmas and a safe New Year.

Stewart Nelson, Mayor, City of Morrilton President, Arkansas Municipal League



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## Largest municipal public works project on time and in budget

Fort Smith celebrates the completion of the \$180 million water supply expansion, the region's largest such project and one with protections that give future generations the same high quality drinking water which past generations enjoyed.

### By Ray Gosack

arlier this fall, Fort Smith Mayor Ray Baker and the city's board of directors led a community celebration marking the completion of a monumental public works project. Construction of the Lake Fort Smith water supply expansion began in 2002 and was completed in October on schedule and within budget.

The lake expansion was the largest municipal public works project in this region of the United States and the largest earthen dam under construction in the entire United States. It received federal and state permits and was designed and constructed in eight years, a remarkable schedule for a project of this magnitude.

Lake Fort Smith was originally constructed in 1936 on Frog Bayou near Mountainburg in northeastern Craw-



ford County. In 1954, a second reservoir, Lake Shepherd Springs, was built above Lake Fort Smith.

Fort Smith is a regional water supplier for western Arkansas and eastern Oklahoma. More than one third of the water

Construction of the Lake Fort Smith water intake tower nears completion. Two of the six inlets for withdrawing water from the 150foot-deep lake are visible but will be submerged when the lake fills.

produced by Fort Smith is sold to 13 other water utilities including Van Buren, Barling, Lavaca, Mountainburg, Chester, Winslow and Cedarville. Fort Smith supplies nearly 30 million gallons of water daily to more than 140,000 people. Peak day production has approached 50 million gallons.

In the mid-1990s, Fort Smith predicted that its existing water supplies would meet needs through 2005. A citizens' task force recommended enlarging Lake Fort Smith to meet the region's water needs through 2050. The group initially focused on 15 options and then studied five of those in greater detail. After considering cost, the life of the water supply and the likelihood of receiving federal approvals, the task force determined that raising the dam at Lake Fort Smith was the best option. In 1998, the board of directors concurred.

Steve Parke, Fort Smith director of utilities, and his staff immediately began planning the expansion, hiring design engineers and obtaining the necessary permits. More than a dozen federal, state and local agencies and two Native American tribes were involved in the project.

The project team completed engineering work, obtained the needed permits and secured financing in four years. This was an expedited schedule given the size of the project.

Project costs totaled \$180 million. In 2001, Fort Smith voters approved using \$50 million in sales tax bonds to support the project. Remaining project costs were paid with water and sewer revenue bonds supported by water rates. Construction began in 2002.

The enlarged lake was likely to attract new development in the pristine watershed of the Boston Mountains. Fort Smith undertook an innovative program to protect the high quality of water in Lake Fort Smith.

The city identified two levels of buffer zones up to one mile around the lake's shore. Acquisition of watershed protection easements in these areas has been under way for four years. The easements, for which the land owners are compensated, prohibit certain types of development and agricultural activity that could be detrimental to the water supply. These protections give future generations of water customers the same, high quality drinking water past generations have enjoyed.

Lake Fort Smith has served western Arkansas since the mid 1930s. Its recent expansion assures the supply of water will continue for many decades to come. The availability of a dependable source of high quality water helps continue the region's economic prosperity.

Ray Gosack is deputy city administrator, City of Fort Smith.



Aerial view of the recently completed \$180 million Lake Fort Smith water supply project near Mountainburg. The raised and lengthened dam is in the center, the new water intake tower is at the far right, the spillways are at left center, and U.S. Highway 71 is at the far left, just out of picture.

## What was done

- Raised the dam at Lake Fort Smith 101 feet to a final height of 190 feet. More than 5.7 million cubic yards of clay, gravel and large rock were used in the dam construction. All earthen materials were excavated on site. If stacked on a football field, the materials used to construct the dam would rise over 2,700 feet—twice as high as the Sears Tower in Chicago!
- Constructed a new water intake tower 220 feet tall (22 stories). The intake tower is the tallest manmade structure in western and northwestern Arkansas. It can withdraw water from six different depths in the 150-foot-deep lake.
- Installed two new 48-inch raw water transmission lines. They carry the lake water from the intake tower to the treatment plant.
- Constructed new principal and auxiliary spillways. The spillways allow stormwater to pass from the lake when the lake is full. The principal spillway was constructed with 51,800 cubic yards of concrete. It has four chutes that are each 12 feet tall and 12 feet wide.
- Removed the dam at Lake Shepherd Springs. This allowed Lake Fort Smith and Lake Shepherd Springs to become a single lake. The new, enlarged lake will hold 27.4 billion gallons of water when full. The two former lakes held 8.4 billion gallons.



Gilbert Mayor Mitch Mortvedt enjoys showing visitors this tidy, historic town, the smallest in Arkansas, complete with its general store, background, canoe transportation for the adjacent Buffalo National River and international ties through Sister City International.

## Volunteer community winners have global ties, continue helping hurricane evacuees

The Volunteer Community of the Year Awards recognize 12 communities in the state for service to others.

### By John K. Woodruff, League Staff

nternational ties to cities across the globe and assistance to Hurricane Katrina refugees even more than a year after the storm slammed Louisiana and Mississippi were among the ways that Arkansas volunteers lifted their communities into volunteerism winners.

Two of the 12 winners of the Arkansas Volunteer Community of the Year awards this year boasted working with Sister Cities International (SCI). Other winners still were using their community resources to aid the Katrina exiles.

The 12 communities will receive well-deserved recognition at the noon Jan. 11 luncheon during the Municipal League Winter Conference at the Peabody Hotel.

The "smallest Sister City in the world," said Gilbert Mayor Mitch Mortvedt of his Searcy County town, population 33, which has a sister city.

Membership in SCI reflects Gilbert's "efforts toward the promotion of better understanding between the world's communities and the promotion of world peace," Mortvedt said in his nominating the town for the Volunteer award. Gilbert is linked with the city of Bride on the Isle of Man (in the Irish Sea and at the center of the British Isles). A sign at the edge of Bride boasts it is a sister city with Gilbert, Arkansas, in the United States.

Hot Springs, too, has a sister city and has parlayed



that not only to develop international ties, but the relationship has produced an unexpected development. Students in that sister city of Hanamaki, Japan, were so moved by the devastation caused by Hurricane Katrina that they raised more than \$3,500 for the Katrina evacuees who have found residence and volunteers' assistance in the Hot Springs area. Hanamaki students then visited Hot Springs. The money went to Jackson House, a taxexempt organization. A Hot Springs committee of volunteers ensured responsible stewardship of the money.

Volunteers then took children to buy clothes and other needed items. One family of seven children had never

been to a shoe store all together to buy shoes. "The mother and father of those children continue to work and perform volunteer activities with their children to pay back Hanamaki and our community," said Rosalind Hudson of Hot Springs, who nominated her city to be a volunteerism winner.



A delegation of students and adults from Hanamaki, Japan, meets with a family displaced by Hurricane Katrina and living in Hot Springs. The visiting students raised more than \$3,500 to help children of evacuees. Hot Springs and Hanamaki, Japan, have been Sister Cities for 13 years.

More than 100 volunteers donated 500 hours in services to the Katrina evacuees during the Hanamaki students' visit. Van Buren, another Volunteer Community of the Year, became home to many Katrina refugees who had found welcoming arms and assistance. "Volunteers really went the extra mile in this case as they assisted victims who had lost not only homes and material possessions, but had lost family members and the will and desire to face the future," Mayor John Riggs said in the entry form for the volunteer award.

Way up in north Arkansas, Mountain Home, too, welcomed victims of Katrina. The Veterans of Foreign Wars Post 3246 donated \$2,222 to the Salvation Army to purchase food for Katrina victims residing in the Mountain Home area.

Scores of activities caught the attention of volunteers in the 12 winning communities as they worked to improve their cities, towns and, yes, the world.

Besides delivering meals on wheels and working in schools, museums, libraries, food banks, hospitals, providing hospice services, aiding fire departments and auxiliary police groups and joining quilting groups, volunteers throughout the state work in public beautification gardens, domestic violence shelters, on veterans memorials projects, in animal shelters, civic clubs, churches, recycling centers, thrift shops, parades and festivals and serve on boards and commissions.

Volunteers participate in other activities that caught the eyes of the volunteerism judges. Among them, by communities in alphabetical order:

### **Cherokee Village**

Volunteers maintain a Web site to inform residents as to what is going on at city hall and meetings in the city. Volunteers built and maintain the Adahi Hiking Trail. Volunteers made possible an air show for Cherokee Village and area. The elderly who live alone benefit from volunteers who provide electronic devices to help them maintain contact with others when they are unable to reach a phone. Hospice volunteers care for and assist terminally ill patients. In the district court, volunteers provide the clerk and bailiff duties for the judge.

### Clarkridge

It's not a city, but among the plethora of volunteer activities, residents research, write and apply for grant funds for the Clarkridge community. The high degree of volunteerism allows the volunteer fire department to maintain an ISO rating of 4. That places it within the top 10 percent of such fire departments in the nation and in the top 5 percent in Arkansas, Barbara Edelbrock said in her nomination form. The community, which nudges the Missouri-Arkansas border, raises money to defray costs for children's kidney dialysis.

### **Emerson**

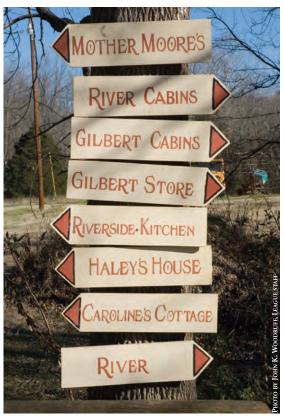
Think purple pea. Think Emerson. If that is not automatic, Emerson volunteers are trying to make that a worldwide reality with its internationally recognized Purple Hull Pea Festival. Hey, where else do you find a "World Championship Rotary Tiller Race"? Or one of its hybrid by-products, the "Powder Puff" tiller race for young ladies only? Or a purple hull pea shelling competition? Or, well-you get the idea. Emerson volunteers are the ones responsible for the rapidly diminishing past reputation, "once a town that did not attract a great deal of attention." This Columbia County city that "is on the edge of the Arkansas world" (six miles from Louisiana), according to the nomination form, is getting known just about everywhere. Consider this from the nomination form from Bill Dailey: "This race of souped-up garden tillers has brought both national and international attention to Emerson, most recently on a segment of the Discover Channel's 'Monster Nation' program." Among the products of this volunteerism, is the about-to-be reality of the development of a city park, made possible with purple hull peas.

### Fort Smith

As other Volunteer Community of the Year winners, this city right up against the Arkansas-Oklahoma border is blessed with volunteers. Some of the numbers: 19,572 volunteers donated 1,588,668 hours of their time in the past year through 17 organizations. But that did not include 148 other organizations that also spread volunteers through special work projects and services to others and did not include the good works of more than 200 churches. Innovative projects like the 820 students who receive backpacks filled with seven meals for their weekends away from school come from the Community Clearing House; AIDS patients, too, receive nutritious meals in deliveries from volunteers. Special volunteers in Fort Smith include physically and mentally challenged residents who leave their assisted living quarters to partner with non-profits to volunteer in yard work, historical home cleaning, picking up trash in the city parks and, through this volunteerism, gain their own self-fulfillment in giving something of themselves back to the community.

### Gilbert

Smallest in size and surely among the biggest in heart, Gilbert has no inferiority complex when it comes to volunteering. Sitting right on America's First National River, the Buffalo National River, what's a tiny town to do but look to the river? The city has formed the Friends of Gilbert, an incorporated non-profit entity with the



Gilbert may be the state's smallest municipality, but that doesn't keep it from having a lot of goings on and places to visit and stay.

goal to help the town fund needed projects, but also to help protect the Buffalo National River. Volunteers also work through the Buffalo River Chapter of the Ozark Society to help preserve the Buffalo, "the lifeblood of our community," Mayor Mitch Mortvedt said in the volunteerism nomination form. "The Ozark Society's continued involvement with the river and its watershed helps to ensure the livelihood of the local businesses that contribute to the city's funds through a one-cent sales tax," he said. Other volunteer projects, like SCI mentioned above and other volunteer services add up to about 100 volunteer hours spent for every man, woman and child in Gilbert, Mortvedt said. "We believe that says a lot about our community." That community's 2000-census population of 33 puts it at the very bottom of the size scale of all 500 incorporated municipalities in Arkansas.

### **Heber Springs**

Hundreds of volunteers gathered in this Cleburne County city alongside the popular vacation-resort Greers Ferry Lake to support a major, but unusual, project in the world of volunteerism: a sales tax. The penny, effective July 1, will make possible the "Our Town Project": construction of a community center, an indoor competitive pool, therapeutic pool, water park, community center, improved and new ballparks and skateboard park. Volunteers saw their sales tax pass by a 70 percent mar-



Young racers battle the ripples of Greers Ferry Lake in Heber Springs at the 2006 World Championship Cardboard Boat Races. The annual, volunteer-run event draws enthusiasts from across the United States and regularly receives national media coverage.

gin. Scores of other projects help the entire community but also help visiting folks with a project like the Lake and River Clean Up that draws not only local volunteers but also hundreds of others from around the state.

### **Hot Springs**

Like a magnet, the Eleanor Klugh Jackson House for Crisis Intervention Services, Inc., attracts volunteers on a daily basis so the center can fulfill its mission of service. So when several thousand Katrina and Hurricane Rita evacuees poured into the city and elsewhere in Garland County, the center was crucial in meeting their needs. "The center was inundated with individuals and families in crisis," Rosalind Hudson said in the volunteerism nomination form. More than 400 volunteers support the Jackson House programs. Their hours were 12,750 for the first nine months of 2006. The center serves not only 9,000 needy people annually, but provides infant and toddler needs, toiletry kits, local transportation assistance, toys, schools supplies and other necessities.

### London

"One of our proudest accomplishments this year has been our city ball fields," nominator Joann Demmitt said of her Pope County city of 924. Children had been going to other towns and cities to join ball teams. Those who could not leave were left without the benefits of the fellowship and exercise that being part of a team sport brings, she said. Now they can play at home because of the hundreds of hours and thousands of dollars that volunteers donated for improvements to two parks that had been neglected for years. Proper drainage corrected the mosquito problem. Lights, dugouts and batting cages were installed or brought up to shape to meet regulation measurements and safety standards. The tally: Donated equipment cost \$11,600; new field construction material cost \$4,500. The city maintains the grass at the fields, and volunteers maintain the infield. And the children have returned.

### Maumelle

What do a fire hydrant and a Dalmatian dog have in common? Guess again. Volunteers painted 101 fire hydrants in Maumelle so they look like little smileyfaced Dalmatians, spots and all, and with the proceeds for their work, the volunteers, gathered under the group, Friends of the Animals, paid for spaying and neutering pets of low-income residents. Oktoberfest, a fun event of food, games and, of course, beer, was a well-disguised fund raiser that earned more than \$5,000 to help pay for dental needs of low-income senior citizens.

### **Mountain Home**

This seasoned Volunteer Community of the Year winner, once again proved it earned the award. Some new avenues opened for the donated energy of volunteers. Donations of time and money made possible a \$3 million dollar state-of-the-art Hospice of the Ozarks facility. Individual, business and group donations surely had to be record-setters for innovative projects, programs and services, like the grocery that donated \$4,000 to support a single parent scholarship program, or the couple who donated \$500,000 for construction of a nursing education center at the local university, or the Sheriff Reserve Deputies Association, which in 8,769 volunteered hours provided security at local events, transported prisoners and saved the county other overhead costs, or Kindness, Inc.'s volunteers who drove their own vehicles and donated 7,000 hours (and no telling how much gasoline) to transport 425 people to medical appointments, pharmacies, grocery stores and to complete other essential errands, and the list continues.

### **Mountain View**

Working with animal shelters and humane societies is a favorite attraction of volunteers around the state, but this Stone County city of 2,876 is known more for its folk music than its "big problem" of roaming feral cats and loose dogs and the resulting damage to property, spreading of disease and danger to livestock. So volunteers, who already service the city through scores of projects and services, organized the Stone County Humane Society and went to work. The results: more than 5,000 animals have been spayed or neutered. Volunteers handle



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## WINTER CONFERENCE Peabody Hotel January 10-12, 2007

KEAGHEN <sup>K</sup> Peabody Hotel January 10-12, 2007	Extenderence Conference registration deadline!
Registration and payment must be by Jan. 5, 2007, to qualify for	
dvance registration for municipal officials egistration fee after <b>Jan. 5, 2007</b> , and on-site registration pouse/guest registration child registration Other registrants	ation for municipal officials\$125 

NEW Extended

Conference

- Registration will be processed **ONLY** with accompanying payment in full. Make checks payable to the Arkansas Municipal League.
- Registration includes meals, activities and copies of Handbook for Arkansas Municipal Officials, 2005-'06 edition.
- No daily registration is available.
- Registration must come through the League office. No telephone registrations will be accepted.
- No refunds after Jan. 5, 2007.
- Cancellation letters must be postmarked by Jan. 5, 2007.

### To set up direct billing, contact hotel accounting offices. Doubletree Hotel-501-372-4371 Wyndham Hotel—501-371-9000

Peabody Hotel (headquarters hotel) Single/ Double\$112	Check-in
Doubletree Hotel Single/ Double\$103	Check-in
Wyndham Hotel Single/ Double\$89	Check-in

- Cut-off date for hotel reservations is Dec. 15, 2006.
- Rooms in Little Rock are subject to an 11.5 percent tax; in North Little Rock a 14 percent tax.
- If your first choice and second choice are unavailable, the Housing Bureau will assign you to an available facility.
- Rooms will be held until 6 p.m. and then released unless guaranteed by credit card.
- Contact the Housing Bureau at 501-376-4781 (9 a.m. to 4:30 p.m. M-F) to make changes or cancellations in hotel accommodations until Dec. 15, 2006. Contact the hotel after that date.
- Hotel confirmation number will come directly from the hotel.

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## Two ways to register



Register online at www.arml.org - OR and pay by credit card.

Step 1: Delegate Information	□ I am a newly elected official.
Title:	
Address:	
City: State: Zip:	Telephone:
Spouse/Guest will attend: Yes No Name:	
Children will attend: Yes No Name(s):	
Step 2: Payment Information	
• WHAT IS YOUR TOTAL? (see opposite page for fees)	
Advance Registration Regular Registration Spouse	
• How are you paying?	
<ul> <li>Check Mail payment and form to: Arkansas Municipal League 2007 Winter Conference P.O. Box 38 North Little Rock, AR 72114</li> <li>Credit Card Complete information below and send to address Credit Card: Visa MasterCard Card Number: Card Holder Name (as it appears on card):</li></ul>	s above. Exp. Date: /200_ ip:
E-mail address (required for credit card payment):	
	need information for handicapped accessibility. eparture Date: 01 / / 2007 Time:

Type of Accommodations: 1 bed 2 beds List all people staying in room (include yourself):

### **Step 4:** Housing Payment

Payment Options: Credit Card Direct Bill Note: only two payment options.
Direct bill my city. (The Peabody does NOT accept direct billing. Otherwise, contact hotel to set up an account.)
Use my credit card to obtain/guarantee my reservations.
Credit Card: 🗌 Visa 🔲 MasterCard 🔲 Discover 🗔 AM EX
Card Number:
Card Holder Name las it appears on card):

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Option B: Complete Step 3 and fax to 501-374-0541, attn: Whitnee Bullerwell.

Option C: Complete Step 3 and mail to Arkansas Municipal League, attn: Whitnee Bullerwell, P.O. Box 38, North Little Rock, AR 72115.

### Step 3:

Complete the following information:



## Growing northwest Arkansas sprouts new town: Bella Vista

Voters said Nov. 7 that they want to go from a retirement spot to a town; coming with it is about \$4 million in turnback.

By Andrew Morgan, League Staff

he retirement community and former resort of Bella Vista Village, spread over 65 square miles (36,326 acres) of the northwest corner of Arkansas, soon will be an incorporated municipality, the 501st in the state.

Voters at the Nov. 7 general election approved incorporation and elected Nov. 7 and in a Nov. 28 runoff the Town of Bella Vista's first office holders.

The leaders who will oversee the beginnings of this town are Frank Anderson, mayor; Town Council members Doug Farner, George Holmes, Earl D. Berdine, Shirley Borhauer and Arline Hutchinson; Jane Wilms, recorder/treasurer; and Paul Bridges, city attorney.

After the incorporation vote is certified by the county judge and filed with the secretary of state, one of the first orders of business as a new town, Mayor-elect Anderson said, is to conduct a special census for Bella Vista to qualify for much-needed state and county turn-



Bella Vista's town center on a cold Sunday night had a few visitors who negotiated their way around snow piled up at lower right.

back funds. Turnback, estimated at approximately \$4 million for the new municipality, is based on population. The 2000 census showed a 16,582 population. The Bella

Vista Property Owners Association (POA) estimates a 2006 population of 24,000. (Bella Vista will become a municipality as an Incorporated Town. After a census, Bella Vista may become a City of the First Class.)

Jeff Hawkins, director of the Northwest Arkansas Regional Planning Commission, estimates the special census cost at almost \$3,000. Anderson is anxious to get started, even if he has to pay for it himself, he said. The census will take about three months.

The POA has managed the village since its creation in the mid-1960s. Fees paid to the POA funded traditional municipal services such as street maintenance, utilities, law enforcement and fire protection.

One of the town's early challenges will be the transfer of municipal services and equipment from the POA to the newly formed government. Anderson seeks to make the transfer process as painless as possible for residents. "We are here to serve the people," he said. "What is important is to get the job done at a reasonable cost."

The new Incorporated Town, the POA and Benton County are coordinating the establishment of a police department. The Benton County Sheriff's Office has been providing law enforcement for Bella Vista, working from a local substation.

Benton County Sheriff Keith Ferguson told the Benton County *Daily Record* that law enforcement service would continue uninterrupted during the transition from the county to the new town. Seven police vehicles and other county-owned property will go back to the county when Bella Vista's incorporation is official. The county-owned fire truck, however, will remain at the Bella Vista Fire Department since it is used in and outside Bella Vista.

Cooper Communities, Inc., in 1965 created the planned recreational community Bella Vista on the site of a summer resort. Cooper envisioned a community nestled in the Ozark Mountains where affluent residents could enjoy the lakes, parks, trails, golf courses and other amenities of a privately owned village. Bella Vista, once the largest unincorporated community in the state, will be the fifth largest municipality in northwest Arkansas behind Fayetteville, Springdale, Rogers and Bentonville.

## **Volunteer communities**

continued from page 11



Jamie Brown of A Finishing Touch beauty salon in Van Buren gives Justin Sequra a back-to-school haircut. Local beauticians and barbers worked with First Baptist Church of Van Buren to provide free haircuts.

the administrative work, appointments, register animals, issue reminders, help prepare and transport animals for surgery and sterilize instruments and surgery areas. Neglected or abandoned pets have found homes with foster parent volunteers. Food, medicine, shelter and other supporting items for those foster pets comes from the volunteer-operated Second Chance Shop's sales of donated items.

### Van Buren

Many, many projects around this Crawford County city kept volunteers busy through the year to once more make this volunteer city a repeat winner. Where'd their time go? Innovative projects included installing smoke protectors at no cost to homes that might not otherwise have them; Morgan Nick Photo ID Day provided crucial safety information and home DNA kits for specific identification kits to children and parents, and volunteers fingerprinted and photographed children; and the Crawford County Friends of Genealogy found a home in the city library to begin compiling a history of the county's residents.

# Volunteers put their efforts into perspective

What's this volunteerism all about? "Volunteerism is a fun way to help others," Van Buren teacher Madeline Marquette said. "Some people have hobbies, I volunteer," Van Buren Alderman Donna Parker said.

"Volunteerism breaks down all barriers and makes us all part of just one thing—the human race," Fort Smith Mayor Ray Baker said. "Where there are volunteers, there is love. It is the most selfless act a human can give, that of giving one's time and attention," Baker said.

The Arkansas Volunteer Community of the Year Awards are sponsored by the Division of Volunteerism of the state Department of Health and Human Service, the Governor's Office and the Arkansas Municipal League.

## **AGOs** continued from page 23

is "yes" and it is codified at ACA 5-62-101 through -124 (Repl. 2005).

### Ordinance sets sales tax expenditures

Opinion 2006-199

Requestor Horn, Barbara—State Senator

May sales and use tax revenue generated by City of Foreman Ordinance No. 241 be used for infrastructure expansion under any of the purposes enumerated in Section 3 of the ordinance? RESPONSE: Only a finder of fact acquainted with all the attendant circumstances could answer your question. Absent some ambiguity in the texts of the levying ordinance or the ballot title, the express terms of one or both of those texts will control in determining the permissible uses of the tax revenues at issue. In the event of an ambiguity, a finder of fact might look to extrinsic evidence of the voters' intent in approving the levy. Although in this instance the ballot title fails to recite any specific uses to which tax revenues must be put, the levying ordinance recites a series of proposed uses for the tax revenues. To the extent these proposed uses were intended to be mandatory and exclusive - a conclusion I consider unclear in this case — the city will be restricted to using the revenues only for the purposes recited. I lack both the resources and the authority to determine either whether the recited purposes were intended to be exclusive or whether the proposed project might fall within the scope of one or more of the recited purposes. The ultimate inquiry will entail determining the intent of the local officials involved and the intent of the local electorate in approving the tax — factual matters that I am not well positioned to review. The opinion outlines the analytical framework for addressing these issues.

# Challenges raised to preserve southern character, yet improve

Future of the South Conference studies the problem of the South's wanting changes, yet it's reluctant to change. Education innovations at Helena-West Helena and other Arkansas Delta cities cited as 'getting away from the culture of mediocrity.'

### By Andrew Morgan, League staff

nnovative approaches need to create sustainable economic growth and improve education in the perpetually troubled southern region, especially in the Mississippi Delta.

Those themes stood out at a Future of the South Conference, Nov. 1-3, at the William J. Clinton Presidential Library in Little Rock.

The North Carolina-based Southern Growth Policies Board 20 years ago, produced *Halfway Home and a Long Way to Go: The Report of the 1986 Commission on the Future of the South.* The report outlined regional objectives to create economic and educational growth in the south. A strong case can be made, said Jim Clinton, the Board's executive director, that those objectives remain largely unfulfilled today.

New approaches are necessary, ones that work to resolve the conflict of creating economic change and development within communities without stripping them of their southern character, their unique "southern-ness," Clinton said. Some characteristics of southern-ness—the tendency to be stubborn, to claim to want growth but with an unwillingness to make fundamental changes—can hinder growth.

"We want jobs. We want wealth. We want prosperity. We don't want to change," Clinton said of that stubborn southern attitude.

Clinton encouraged learning to "trust your neighbors down the road" and stressed that finding ways to retain southern identity is necessary to create economic growth. "You can't build a region's economy if it's failing culturally."

Joe Black, the senior vice president of Southern Financial Partners, spoke of the strides being made in Phillips County by the Delta Bridge Project (deltabridgeproject.com). The project's goal is to make Phillips County a model Delta community through building equality, strong leadership, economic development, quality healthcare, educational opportunity, and historic and natural resource preservation. "Successful development in the Delta," Black said, "has to come from the insideout, not the outside-in."

That kind of thinking prevailed also among other panelists throughout the conference. In the past, the South was "ridiculously successful" at recruiting low paying, low skilled manufacturing jobs because of the region's low tax base, cheap land and cheap labor, speakers said. We used to work cheaper than everyone else, they recalled. "Not any more," Clinton said. "We have to work smarter." Industrial recruitment does not create sustainable economic development. "It's instant gratification," Clinton said. The future of the region, he said, depends on educating citizens for better, more highly skilled jobs.

Because of the direct correlation between education and economy, panel discussions and Q&A sessions returned often to the subject of improving education in the region. Panelists agreed that taking an active and personal role in a community's education system is often more important than spending more money on the problem and results in more immediate improvements.

Children spend 15 percent of their time at school and 85 percent is spent elsewhere, explained panelist Claiborne Barksdale, executive director of the Barksdale Reading Institute at the University of Mississippi. How they spend their time elsewhere has a "tremendous inertial effect" on the students' learning, he said. Barksdale suggested that "if you're concerned or unhappy with local education, get on the school board. That's a great way to make a difference."

Ron Nurnberg, executive director of Teach for America in Arkansas and the Mississippi Delta, spoke of the successes the program has had battling educational inequities in the region. The program seeks to "change education from the inside-out," Nurnberg said, and get away from the "culture of mediocrity." Teach for America serves more than 13,000 students in the Delta, including Arkansas students in Helena-West Helena, Eudora, Palestine, Wheatley, Marvell, Elaine and Forrest City.

Teachers participating in TFA are recent college graduates—often with degrees in studies other than education—who commit two years to teach in urban or rural schools.

Many teachers in the program stick around after their two-year commitment is up to continue working in the region, Nurnberg was proud to report. He cited the rejuvenated music program at Hughes, led by a TFA alum. Nurnberg also praised the success of the Knowledge is Power Program (KIPP) at Helena-West Helena. The KIPP Delta College Preparatory School boasts several TFA alumni on its staff and is "setting Phillips County on fire," Nurnberg said.

The University of Arkansas Clinton School of Public Service, the University of Mississippi's Center for the Study of Southern Culture, North Carolina-based Southern Growth Policies Board, and the William J. Clinton Foundation sponsored the conference, now in its 29th year.

## WHO you gonna CALL?

We don't know either, without your help. Fill out the Directory Information Request Forms and return them to the League. Watch for the new Directory in early 2007.

## Newly elected? Make it official!

Election season is over and you've emerged the victor, but where to go from here? When must you take the oath of office? And who may legally swear you in? League Attorney David Schoen tells us what the law says.

### By David Schoen, Legal Counsel, Arkansas Municipal League

Newly elected or appointed city officers are required to take an oath of office by Article 19, section 20 of the Arkansas Constitution and Arkansas Code Annotated (ACA) §14-42-106.

The oath prescribed by the Constitution reads:

I, \_\_\_\_\_, do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution of the State of Arkansas, and that I will faithfully discharge the duties of the office of \_\_\_\_\_\_, upon which I am now

about to enter.

ACA § 14-42-106 provides that in cases of failure to take the oath within 10 days of Jan. 1 or notification of appointment, the council may declare the office vacant and appoint a replacement. Note that the statute does not *require* the council to do this (and thus an office is not automatically forfeited in the absence of the oath), but it would certainly be wise to take the oath within 10 days of the first of the year. Another reason to take the oath as soon as possible is that, until a newly elected official takes the oath, the predecessor in that office will "hold over" under the Arkansas Constitution, according the Arkansas Attorney General Opinion 97-101. According to the same opinion, a person is not "qualified" to hold office prior to taking the oath.

The statute provides that the oath must be administered by one of the following officials:

Secretary of state or official designee

Any justice or judge (including county court judge)

Clerk of the county or circuit court Justice of the peace.

Note that the mayor is *not* listed as an official who may administer the oath. Follow these guidelines and we swear (or affirm) that you will be off to a good start!



## Winter Conference offers city attorneys CLE

The Arkansas City Attorneys Association (ACAA) will offer six hours of continuing legal education (CLE) on Jan. 12 for city attorneys who attend the League's 2007 Winter Conference, Jan. 10-12, at the Peabody Hotel in Little Rock.

CLE topics offered include narcotics awareness, rural water and state fire code, legislative review, federal case law and one hour of ethics for local government attorneys.

Phillip Crego, Jonesboro city attorney and ACAA president, urges members and non-members to register for the conference as soon as possible. See page 13 in this issue of *City & Town* for a Winter Conference registration form. Forms also are being mailed to city attorneys.

Registration also is required to attend the CLE program. To register, call Whitnee Bullerwell at 501-1374-3484, ext. 206. For further CLE information, call Mark Hayes, ACAA secretary/treasurer and League general counsel, at 501-374-3484, ext. 222.

## FCLI honors late Mayflower mayor

The late Mayflower Mayor Frank Pearce was honored for his community service at the 2006 Faulkner County Leadership Institute (FCLI) Recognition Banquet held in November in Conway, the *Log Cabin Democrat* has reported.

The FCLI at the event recognized its 2006 graduating FCLI class and persons selected for outstanding community leadership.

The FCLI awarded Pearce the Dan Nabholz Leadership Award. The award is presented to an FCLI graduate who has exhibited special leadership qualities and dedication to the community.

After a career in the armed services, Pearce retired to Mayflower where he served as president of the Chamber of Commerce from its inception in 1995 until being elected mayor in

1999. He was the first Mayflower mayor to be elected to two terms. Pearce died in January.



The name Paragould is not only what's unique about the city. The Greene County city also boasts the largest wall mural in Arkansas The mural, by Paragould resident Connie Watkins, depicts the city's early heritage with the Wrape Stave Mill and the Old Depot.

# There's no place like HOME ... especially in Arkansas

(Reprinted from *The Landmark*, summer 2006 newsletter of the office of Mark Wilcox, Commissioner of State Lands)

Although Arkansas is only 240 miiles long by 275 miles wide, a state map shows that you can go around the world within the confines of the Natural State. Not only can you visit Denmark, but you can also take a trip to England, Egypt, Scotland, Greenland, Formosa, Congo, Holland, Jordan, Sweden, Berlin, Bismarck, Hamburg, Moscow, Paris, London, Oxford, Dublin, Dover, Belfast, Melbourne, Athens, Carthage, Genoa, Havana, Manila, Sonora, Victoria, Waterloo and Lisbon.

**Eureka Springs** has welcomed visitors for hundreds of years. The town's unusual name is Greek for "I found it," and pays tribute to the curative nature of the area's abundant spring waters. The magical waters drew the afflicted in such numbers that Eureka Springs transformed from an isolated wilderness to a flourishing city in a few short months. The town was mentioned in *Ripley's Believe It or Not* because of its winding, hilly, curving streets that form 16 "S's," a large "O," numerous "U's" and "V's," yet has no stop light or perpendicular cross street. The entire downtown area is listed on the National Register of Historic Places.

Did you know that **Paragould** is the only town in the world with this name? In 1882, according to Sue McGowan of the Paragould Regional Chamber of Commerce, two railroads built their lines into the county and crossed at a point where a town would be built. One was the St. Louis and Iron Mountain Railroad (later known as the Missouri Pacific) headed by the famous railroad magnate, Jay Gould. The other railroad was Texas and St. Louis, later called the Cotton Belt. The line was built to ship Texas cotton to St. Louis. J.W. Paramore served as its president. When a name was sought for the newly created town at the junction of the two railroads, "Para-Gould" was derived from the surnames of both railroad tycoons, Paramore and Gould, a truly original name for a unique town.

# Stuttgart clerk achieves next level of academy membership

he International Institute of Municipal Clerks (IIMC) has accepted Stuttgart City Clerk/Treasurer Mitri Greenhill, a Certified Municipal Clerk, into the Second Level Membership of the IIMC Master Municipal Clerk Academy.

The Academy provides further professional education to municipal clerks and helps them



municipal clerks and helps them Greenhill meet the challenges of the office. The Academy requires

its members to acquire a specific number of points by completing IIMC and college courses, seminars and workshops. Approximately 15 percent of the IIMC's more than 10,300 members have qualified for the program.

Greenhill has served as Stuttgart city clerk/ treasurer since 1991 and was re-elected Nov. 7 to another four-year term. She served as an alderman for six years before being elected city clerk/treasurer.



## Outside City Hall, Goshen clerk takes the heat as volunteer firefighter

By Andrew Morgan, League Staff

t's not unusual for city and town leaders to, as the expression goes, wear several hats as they serve the public. In the case of Goshen Recorder/ Treasurer Fara Ferguson, it's more than just a figure of speech.

Ferguson may not need a firefighter's helmet to protect her from harm at city hall, but it's a necessary part of her wardrobe when she dons her turnouts as a firefighter with the Goshen Volunteer Fire Department. She battles blazes in the Washington County community about 12 miles east of Fayetteville.

For the past six years Ferguson has served on the board of the Goshen Rural Fire District Association. "They kept saying they needed volunteer firemen," she said, and two years ago Ferguson answered the call.

Occasionally, serving dual roles in the community results in conflict. While Ferguson has missed a meeting to battle a blaze, her work as recorder/treasurer comes first. "My duty as an elected official supercedes my roll as a volunteer," she said.

In yet another volunteer role, Ferguson serves in the mounted unit of the Washington County Search and Rescue Team, a group that responds to emergencies in the region and sponsors and promotes a preventative search and rescue program, "Lost in the Woods," for local school-age children. With what little spare time she has, Ferguson owns and operates Ferguson Farms, where she breeds horses for trail riding and foxhunting. She is also on the hunt staff of Misty River Hounds, a private pack hunt club that foxhunts in the traditional English fashion. A shutterbug, Ferguson captures the thrill of the chase as the club's official hunt photographer.



Goshen Recorder/Treasurer Fara Ferguson, left, and Tom Bevis, both volunteer firefighters, catch their breath after fighting a structure fire. Bevis, first on the scene, rehydrates with an energy drink.

## Summaries of attorney general opinions

Recent opinions that affect municipal government in Arkansas.

From the Office of Attorney General Mike Beebe

### City trash pickup outside city limits OK

Opinion 2006-129

Requestor George, Nathan V.—State Representative Can the municipal trash service collect trash outside the city limits? Q2) Does this practice violate the private sector? RESPONSE: Q1) In my opinion, the answer to your first question is "yes," so long as the city has entered into an agreement to provide service outside the city limits pursuant to the authorization set forth at ACA 14-27-104(a)(8) (Repl. 1998) and, possibly, at ACA 8-6-211(a) (Supp. 2005). Q2) I believe it is impermissible for a city unilaterally to provide waste collection outside its city limits. If this practice is indeed occurring, your second question would appear to be moot, given that the collections might simply be challenged as statutorily unauthorized. However, assuming some agreement were to authorize one political subdivision to provide waste management services in another political subdivision, the mere fact that a private entity was also providing such services in the receiving political subdivision would not preclude the political subdivisions from agreeing to the extraterritorial service. No law generally prohibits governments from competing with private enterprises. See, e.g., United States v. Solomon, 219 Ark. 309, 241 S.W.2d 369 (1951); Morley v. Berg, 218 Ark. 195, 235 S.W.2d 873 (1951); Arkansas State Highway Comm'n v. Dodge, 181 Ark. 539, 26 S.W.2d 879 (1930); Maryland Casualty Co. v. Rainwater, 173 Ark. 103, 291 S.W.2d 1003 (1927); Callaway v. Cossart, 45 Ark. 81 (1885); see also Op. Att'y Gen. 95-212, 95-138, 93-237.

## Cities, counties control municipal judge's pensions

Opinion: 2006-136 Requestor: Haltom, Brent—Pros. Att'y, 8th Judicial District South

Does the state legislature have the power or authority to enact a law which delegates to another political entity discretion to enact or refuse to enact a provision of a law enacted by the state legislature? Q2) In light of the fact that the city/county governing bodies never approved the retirement provisions of ACA 24-8-307, which would apply to the former municipal/district court judge, is that judge eligible for benefits through the District Judges Retirement plan under ACA 24-8-307(h)(1) or (i)(1)? **RESPONSE:** Q1) Yes, regarding 24-8-307(i)(1), which vests the city and county governing bodies with discretion to officially sanction or disapprove retirement benefits for a municipal judge who otherwise meets the statutory requirements. Q2) No, without the approval of the city and county governing bodies, although they may not be foreclosed from acting on this particular former municipal judge's eligibility for benefits. See opinion for discussion.

### **DROP** participant ineligible for rehire

Opinion:	2006-191
Requestor:	Wilkinson, Ed—State Senator

Pursuant to provisions of ACA 24-11-434(c)(1), can the City of Barling hire an individual as chief of police who has retired from the Fort Smith Police Department after participating for a few months in the LOPFI DROP? **RESPONSE:** No.

### Unlicensed "deputy city attorney" unqualified

Opinion: Requestor: 2006-132 Hardy, Willie R.—State Representative

If the deputy city attorney only assisted the city attorney in conducting legal research while waiting for the Arkansas Supreme Court to grant Arkansas law licensure through reciprocity, then would the deputy's research for the city attorney/prosecutor, in and of itself, constitute "an unauthorized practice of law"? Q2) Should either the city attorney's appointment of the deputy, or the deputy's work, solely as described, be considered illegal in any way? **RESPONSE:** 1) I must decline to address the first question, as it is a matter with the jurisdiction of the Arkansas Supreme Court Committee on the Unauthorized Practice of Law. 2) In my opinion a strong argument can be made that a person who does not possess a license to practice law in Arkansas is not qualified to be employed in the position of "Deputy City Attorney" regardless of any special constricted nature of the duties performed.

## Suspension appeals interpreted the same for firefighters, police officers

Opinion: 2006-135 Requestor: Elliott, Jo

Elliott, Joyce-State Representative

May a city (in this instance, Little Rock) legally have a different standard for appeals of suspension for firefighters than for police officers? **RESPONSE:** In my opinion, the Little Rock Civil Service Commission's use of "calendar days" in Rule 6.1 as applied to firefighters is contrary to ACA 14-51-308 (Supp. 2005). In the absence of a specific statutory definition, in my opinion, the word "day," as used in ACA 14-51-308, should be read as an "eight hour workday."

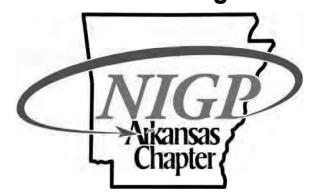
### Cities may criminalize animal abuse

Opinion: 2006-139 Requestor: Baker, Gilbert—State Senator

Does state law allow a city or county to pass ordinances that would allow authorities to intervene on the behalf of neglected or abused animals or animals subjected to living conditions that present a health or safety threat to the animals or humans? Q2) Does the state have an animal abuse or maltreatment law? **RESPONSE:** With regard to your first question, while it is not entirely clear what you mean by "local authorities" or "intervene on the behalf of," in my opinion assuming that you are referring to a city or county governmental authority, a city is authorized to enact an ordinance criminalizing cruelty to animals, ACA 5-62-101 (Repl. 2005), as discussed below. In my opinion, ACA 14-14-805(6) (Repl. 1998) prohibits a county from enacting an ordinance criminalizing animal cruelty. With regard to your second question, the answer

(see **AGOs** page 17)

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# When does enough information become too much?

Improve the quality, not the quantity of information for the planning commission.

By Jim vonTungeln, Staff Planning Consultant, American Institute of Certified Planners

n this day of instant messaging and tetra-byte data systems, finding information seldom proves to be a problem. No more trips such as those in my younger days: five miles barefoot in the snow uphill both ways to the nearest library to find answers to planning's elusive problems. Today's planners are truly blessed with data.

There is a point, however, at which a huge dose of the most nutritious ingredient becomes counter-productive. May I submit that we may have reached that point with the information we feed our planning commissions? Consider the following indicators.

Planning commission meetings are becoming insufferably long and boring. Part of this is due to the larger case loads in rapidly developing cities. It is also true that cities regulate more than they used to. (Don't feel bad. I'm not always sure that they should either.) But I notice cases taking longer—partly due information amount presented, much of which is beyond the expertise level of lay planners.

One unfortunate result of is that cases appearing early on an agenda garner a lot of attention leaving the commissioners and staff exhausted and less observant during the latter cases. If you want to slip something through, make sure it's last on the agenda.

A second observation is that planning commissioners are "micro-managing." If a planning commissioner wishes to analyze traffic designs and drainage plans, universities offer degrees in engineering. Otherwise, they should simply make sure that the city's professionals have done that job.

Also, in my opinion again, staff reports are too long. My informal poll of the best planners and land-use attorneys in the state suggests that anything more that a location map and a one page summary of bullet points of the facts behind individual cases is too much. Further, I see no reason for a staff member to read a report word for word to the audience. Copies should be available to the public well before the planning commission meeting.

Finally, and this is connected with all of the above, technology is beginning to be "on-top" and not "on-tap." That's an old public administration term referring to the situation in which expertise (or technology) becomes and end to itself. So now we can sit for hours and watch planning commissioners, or staff, play with little "computerthingeys" instead of making sound land use decisions.

Okay, I am an old fogy. But I am also the one, along with your taxpayers, who squirms on a hard seat for 30 minutes while a retired log-hauler analyzes drainage plans. I am also part of a crowd that has been known to leave a planning commission a little exhausted.

Here are some ideas picked up from professionals around the state. First, planning commissioners should understand the differences (and the interrelatedness) among policies, plans and supporting regulations. They should not attempt to set policies or make plans while they are administering regulations, *i.e.*, in the middle of a re-zoning request or plat approval. Case reviews should be rule-based and not the result of planning commissioners "making it up as they go" because they have all this computer-generated eyewash to hide behind.

Second, they should understand their standard of review for the type regulation being administered. According to land use attorneys, it is quite different for zoning ordinance issues and land development issues. For example, the planning commission has very little authority to turn down a subdivision plat that meets the code. It either does or it doesn't. Why burden planning commissioners with unnecessary information?

Third, the staff should understand that information serves to clarify and shouldn't be a source of entertainment. So tone down the technology and simplify all those time-consuming but catchy staff reports.

Fourth, allow the professional staff to deal with technical matters. If you don't have staff, seek help. Paying for professional engineering services, for example, is a lot cheaper than fixing shoddy streets or the results of poor drainage plans.

In summary, do your development community and your taxpayers a favor by improving the quality instead of the quantity of information presented to the planning commissioners. They may show their appreciation at the next elections.



Persons having comments or questions may reach Jim vonTungeln at 501-372-3232. His Web site is www.planyourcity.com. He is available for consultation as a service of the Arkansas Municipal League.



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### ANIMAL CORNER

# Animal control lessons come fast

No need to play the blame game when animal control issues arise. The fault lies with the owner.

### By J. Neal Wood

*This is the second of a two-part column about lessons learned, by J. Neal Wood, who assumed his duties Aug. 7 as Mayflower animal control officer.—Editor* 

good lesson that animal control officers would like to pass on to pet owners, especially those whom they encounter in the course of their work in animal control: Treat your animals with respect and love, and they'll kick it back to you tenfold.

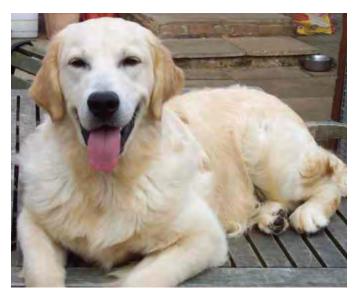
As animal control officers find out, to their chagrin, pet owners don't always learn that simple lesson.

Here is what animal control officers hear after they have picked up a stray animal: "It's his dog, not mine" or "how I take care of my dog is no one else's business." I sometimes hear, "That guy down the street has a dog that tears up the trash, digs in flower beds, chews up the paper *every day*." Since he says the same thing about someone else's dog, what's to be done?

People have actually been shot at—not me, so far—for trying to take someone's animal. After all, the pet is a member of the family, and it should be.

Then why is it chained up with only a few square feet or square yards to roam? Why is it in a four-byeight-foot pen? Is that what we do to our other family members? Maybe some do, but I hope most don't.

If the animal is being mistreated, then it becomes *my* business and the business of any responsible witness



"Treat your animals with respect and love, and they'll kick it back to you tenfold."

to report it. If complaints come from specific areas, naturally an investigation is called for. The complainant advises that two dogs from two different owners tip over and tear up trash, constantly bark or howl and roam into their yards to "do their business."

Upon further investigation you are told by neighbors that both owners should share equal responsibility for the damage because both have an animal involved.

Later, upon questioning one of the owners, you learn that it's not his animal, but "the guy's down the road." Naturally, the guy down the road says the same thing about him. So you ask if they would both be willing to surrender their animals and solve the problems of the neighborhood? The usual response is "it's not any of their business how I raise my animal." Now a defensive attitude becomes obvious, and anger may follow.

Here's the clincher: You tell them that *by law* you can impound their animal until an acceptable solution is met. And you hear, strongly, "not my dog, you don't!" What happens next could be a tough life lesson for the animal control officer, the owner or both. It's at these times when the presence of another animal control or law enforcement officer is helpful.

So whose fault is it? *It's the owner's fault*. The animal didn't ask to be adopted, bought, bred (either planned or unplanned), abandoned, mistreated, abused or chained with no real life to enjoy.

Spay. Neuter. Those are the most effective ways to control any prevalent animal problem. Yep, it'll cost you, but usually less than it would for you to reclaim and tag your pets. Various animal support groups and humane societies provide programs that might be able to help with the cost, either by obtaining a reduced rate or defraying it.

Own up! It could be your animal; it could be someone else's. It's the owner's responsibility to improve the situation and prevent future incidents.



J. Neal Wood is animal control officer at Mayflower in Faulkner County.



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FIRE CLASS VII	—	.003	Х	covered value	=	Premium
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# Help ensure adequate preparation of children for the 21st century

Newly elected leaders must set partisan politics aside and make education, the environment and the economy priorities after the mid-term elections.

### By Sherman Banks

t is common knowledge that we tend to think of Democrats as liberal and Republicans as conservative. When it comes to education, jobs and the environment, this kind of thinking belongs in the 20th century, not the 21st. Where does Arkansas fit into the picture?

Both political parties are for better education, better-paying jobs, a robust economy and sustainable environmental protection, but their understanding and approach belong to another era. After all, little has changed in Washington but the faces that are in power at the moment. The same is true for Arkansas, where we've heard a good deal about "no child left behind." What does that mean? Does it mean that the system provides a 21st century-relevant education? Or does it mean that if one shows up for class, the system receives the dollars and the child is passed on? Often it means the latter.

The Democrats will have control of the U.S. House of Representatives and the U.S. Senate. In Arkansas, Democrats have taken back the offices of Governor and Lieutenant Governor and now have an even greater majority in both the house and the senate. Democrats and Republicans alike must be willing to acknowledge that for the last six years a message that has become clear, not only to Americans but to the rest of the world, is that we have no clear direction and that we are not willing to compromise to reach common ground.

For this to change, we must come to an agreement on the basis of what it takes to be viable in the landscape of the 21st century, such as acquiring an education that is relevant to today, holding a job that pays more than the minimum wage, locating affordable housing, having a clean and sustainable environment, and assuring adequate health care for all. Both political parties must agree that being fiscally conservative is not fundamentally incompatible with being socially liberal.

Many people are working toward establishing universally available pre-kindergarten programs for threeand four-year-olds in our state. When these children enter kindergarten, they will be prepared to learn and to thrive academically. The education of Arkansas children is neither a Republican nor Democrat issue. The future of our state demands that we treat education as the most important legacy we leave our children. A world-class education system—one that spans pre-kindergarten to adulthood—will help make better, more responsible and productive citizens who are not dependent on government subsistence, just as it will help develop jobs that make Arkansas competitive domestically and internationally. This, I believe, is at the top of the list of mandates by the electorate.

The Democratic Party advocates the establishment of a universal pre-kindergarten program, the expansion of programs in the K-12 years so that every child is afforded the opportunity to receive an adequate and equitable education, broader access to higher education through the expansion of need-based financial aid, and the enhancement of programming for adult learners.

Any time education is talked or written about, the statement that always appears is "adequate and equitable education," but never are the words "relevant to the 21st century" mentioned. Why? Because it would be a departure from tradition. The school system is more about preserving the methods and techniques that were relevant to an age that was pre-space, pre-MTV, pre-hiphop, pre-cell phone and pre-globalization. Now is the time for a structural change to provide the opportunity for an adequate, equitable and relevant education.

As a leader in your community, this should be your priority and your legacy to the children of your municipality. The old saying "a mind is a terrible thing to waste" has never been more true. What do we want this country to be like in 20 years? Do we want a continuation of the last 20 years of the 20th century in which large segments of at least two generations were undereducated, inadequately trained, unemployable or underemployed, and dependent on society for their sustenance? Let's ensure that our education system rises to meet the challenges of the 21st century.

The mid-term election's mandate for a better economy says that a safe environment is paramount. It is important that as leaders you heed that mandate and work in non-partisan and innovative ways to enhance

## League requests turnback increase for Arkansas cities and towns

"Frozen" more than 20 years, it should keep pace with the consumer price index, the League maintains.

By John K. Woodruff, League Staff

The Arkansas Municipal League, on behalf of all the municipalities in the state, asked that the legislature increase the municipal aid turnback to cities and towns to



Zimmerman answers questions at the Legislative Council-Joint Budget Committee meeting. State Rep. Leroy Dangeau, left, presides; Conway Mayor Tab Townsell, League first vice president is left of Zimmerman and Morrilton Mayor Stewart Nelson, League president, is at right.

\$66.273 million in fiscal 2008 and to \$68.323 million in FY 2009.

Municipal aid has been "basically frozen for over two decades," Don Zimmerman, League executive director, told the legislature.

Zimmerman made the request and responded to questions at a budget hearing Nov. 15 of the Arkansas Legislative Council-Joint Budget Committee. League President Stewart Nelson, mayor of Morrilton, and League First Vice President Tab Townsell, mayor of Conway, accompanied Zimmerman. The increased amounts were arrived at after League officials spoke to legislators throughout the state, he noted.

Zimmerman said the "most important source of revenues for municipalities is municipal aid or state turnback funds." They provide "a minimum level of local needs" and primarily are used for public safety, local sanitation services and infrastructure needs such as water, sewer, streets and parks, he said.

Municipalities in 1986 received \$21.35 per capita for general turnback, yet in the current year, the projected amount is \$15.50 per capita, he said in a written statement submitted prior to the hearing. When the U.S. Department of Labor's Bureau of Labor Statistics Consumer Price Index is applied to the 1986 amount, the municipalities should receive \$39.45 per person for local services in the first year of the biennium and \$40.67 per person in the second year, based, Zimmerman said, on the state's current municipal population of 1,679,931.

He continued: "We believe that an expenditure of



Zimmerman, State Rep. Gregg Reep of Warren, Nelson and Reep visit prior to committee meeting.

approximately \$40 a person for basic local services such as police protection, fire protection, sanitation, streets and parks is a very wise expenditure of state general revenues and one which will assist the cities and towns in providing the basic services the citizens of Arkansas utilize every day."

Municipal revenue comes primarily from local sales taxes as approved by voters, utility franchise fees and state turnback. Cities and towns and counties use the local sales taxes to help sustain local services, especially since Federal Revenue Sharing was phased out in the mid-1980s.

(see **Turnback** page 41)

# Increased bicycle use poses urban challenges

Special street markings, bicycle trails, signage and other means help municipalities accommodate this economic form of transportation and recreation.

By A.E. (Al) Johnson Jr.

he increasing use of the bicycle for both recreation and transportation to and from work, the grocery store, schools and other destinations creates growing challenges for city and town officials and traffic engineers.

The bicycle is an excellent means of getting exercise without putting impact loads on the critical joints in the body. The bicycle is an economical means of transportation and helps conserve the world's natural resources.

The promotion of bicycle use has a long tradition in the Netherlands, as nearly 12 of the 14 million Dutch citizens own a bicycle. The bicycle is the most important personal mode of transportation in the urban areas of China. Currently, the domestic production of bicycles is not only extensive but also increasing very rapidly. In 1988, more than 310 million bicycles were in use.

Bicycle riders use our own nation's highways and city and town streets, bicycle ways and an increasing number of bicycle trails, like our own trail along both sides of the Arkansas River between downtown Little Rock and North Little Rock and the Big Dam Bridge.

In some states, like Colorado, bicycles are allowed



Bicyclists and motorized vehicles need to learn to share the road. These riders are properly riding single file, especially important without a designated bicycle lane.

on Interstates and they are eager to promote that. Bicyclecolo.org, for example, touts: "The shoulders of most interstate highways in rural Colorado are open to bicyclists. In a few cases, like I-70 over Vail Pass and through Glenwood Canyon, bicycles are not allowed on the shoulders, but adjacent bike paths exist."

Figuring ways to help to bicyclists and car and truck drivers co-exist have opened some innovative methods. Eugene, Ore., has 30 miles of connecting trails for walking or biking, but has some trails devoted only to walking or running. Streets throughout the city have designated bicycle lanes, and even on some streets near the University of Oregon campus, two lanes are set aside for bicycles and only one for cars.

As living in the city becomes more vertical, there will be more bicycle riders. Bicycling is an excellent way to keep in shape and work out the frustrations of the busy work day. As the bicycle population begins to grow, city officials must address the situation.

Accommodating bikers will take more than just designating bike lanes parallel to vehicle traffic lanes. Combination jogging and biking trails will require signage to accommodate the mixed use. In Washington, D.C., and adjoining communities, bicycles trails, which also are shared by walkers and runners, link each other for many miles. Some have yellow stripes down the middle and even traffic signs.

The trail connecting Alexandria, Va., and Mount Vernon, Va., along the Potomac, for example, has bicycle speed limit signs (12 mph) through the picnic areas. The trail along the river in North Little Rock posts warning signs for bicyclists on sharp curves: "Blind curve, keep to the right." Yellow center lines mark those curves.

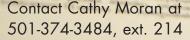
Cities should consider rating their street system so that bicyclists will know streets that are more favorable and safer for bicycle operation. Perhaps some streets should be off-limits for night bicycle riding. City leaders could help promote through bicycle clubs and other means the rules of safety and courtesy in sharing roads and highways with motorized vehicles.



Reach Al Johnson at 501-374-7492. He is available to consult with member cities and towns for one on-site consultation a year as a service of your Arkansas Municipal League.

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### • URBAN FORESTRY

# National forestry group meets in Little Rock

Members visit the city's urban forestry progress and discuss economic and ecological benefits for cities and towns.

### By John Slater

n October, Little Rock was fortunate to host the National Urban and Community Forestry Advisory Council (NUCFAC).

The council advises the U.S. secretary of agriculture. Its charter includes developing and monitoring a strategic plan for urban forestry and overseeing a national challenge cost-share grant program. Being national, the council finds it educational to meet in different cities so members can familiarize themselves with various urban forestry programs and meet local leaders.



Trees set off particular routes and areas on grounds of the Clinton Presidential Library. The view down President Clinton Ave. is to the west.

The 15 volunteer members on the council are professionals in their respective disciplines and represent a variety of groups engaged in urban forestry. Members represent large and small communities, various levels of government, professional affiliations, extension, academia, state forestry and nonprofits, and the U.S. Forest Service provides staff to assist them in implementing the programs.

Little Rock Mayor Jim Dailey welcomed the council to Little Rock. Dailey is an advocate of urban forestry and has supported natural resource management throughout his tenure. A recent program is the development of the urban forestry program for the City of Little Rock, which led to the city becoming a Tree City USA. He has participated in several urban forestry events and conferences over the years, and we appreciate his support.

Several representatives from the state spoke about the status of the Urban and Community Forestry Grant Program and the base program that is implemented throughout the state. The purpose of the grant program is to provide technical, educational and research services to communities so they can plant, protect and maintain community trees and forests. This past year the program reached over 500,000 citizens in the state through projects at the school, town, city and county levels. These projects involved tree management development through tree inventories, hiring professional arborists, developing greenway plans, purchasing tree care equipment, implementing tree plantings for shade along trails and on school grounds and tree care workshops by organizations such as the Arkansas Urban Forestry Council.

Unfortunately as John Shannon, state forester, pointed out, Arkansas is in danger of losing the funds that are used for community grants. The council understands Shannon's concerns and is working to increase urban forestry funding from traditional and non-traditional sources.

Tom Darden, director of cooperative forestry for the southern region, talked about urbanization and fragmentation of the South. Atlanta is losing 54 acres a day of forested land, and 28 acres of that is being converted to impervious surface (roads, parking lots, buildings, etc.). Fragmentation (smaller parcel size) and changes to land use from traditional forest and farms to development means the loss of open space and tree canopy. He suggested one way to help mitigate some of the losses is to get more involved in local planning.

We are feeling these growing pains in Arkansas, and now is the time to start working together with planners, developers and community leaders. Rather than make corrections after the fact when it will cost communities a lot more money to bring green space back, we can come together to plan wisely while the opportunity is still there.

NUCFAC funds urban forestry projects that provide regional and national benefits. One of their most recent projects is communicating the economic and ecological values of urban and community forests to local government officials. With NUCFAC's support the International City/County Management Association (ICMA) launched an urban forestry program that provides information to help communities improve quality of life through tree management and natural resource enhancement. One such piece of advice is the development of tree ordinances. ICMA partnered with American Forests, a national conservation organization, to develop a user-friendly clearinghouse of urban forestry resources on its Local Government Environmental Assistance Network Web site (www.lgean.org).

While in Little Rock, NUCFAC toured projects funded with urban forestry dollars. Pete Rausch, city forester, and Patti Erwin, state urban forestry coordinator, hosted the tour of local urban forestry projects. They included:

• Enhancing Neighborhood and Community Trees (ENACT), a grant program administered by Rausch, encouraging neighborhood and property-owner associa-



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tions to plant and maintain trees in public areas.

• John Baker of Tree Streets, a non-profit group. It received several of these grants and has been planting trees for eight years. The group has planted more than 600 trees in Little Rock.

• Ethel Ambrose of the Central High Neighborhood Association. It received grants from ENACT and the Arkansas Urban and Community Forestry Grant Program. The association is involved with tree planting and maintenance. Members also improve the neighborhood by cleaning vacant lots, restoring homes and attracting residents.

The NUCFAC meeting continued for another full day, covering national urban forestry issues. The council enjoyed its stay in Arkansas and was impressed with the work being done. The council is made up of volunteers, and we thank them for their time and effort in promoting and protecting the many benefits of trees to our communities and nation.

Make a Memory ... Plant a Tree



John Slater is urban forestry partnership coordinator with the Arkansas Forestry Commission. Contact him at 501-984-5867, or at john.slater@arkansas.gov.

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### KER-CHOO! IS IT A COLD OR THE FLU?

It's the holiday season, and people around us are sneezing, coughing and blowing their noses, and you cannot help but wonder if being close to them will make you

sick. Do they have the flu, or is it a cold? Are they contagious, and now that you just shook their hand, will you be the next person suffering with these bothersome symptoms?

Symptoms	Cold	Flu
Fever	Rare	100-102° F; lasts 3-4 days
Headache	Rare	Prominent
General Aches, Pains	Slight	Usual, often severe
Fatigue	Mild	Can last 2-3 weeks
Weakness	Quite Mild	Can last 2-3 weeks
Extreme Exhaustion	Never	Early and prominent
Stuffy Nose	Common	Sometimes
Sneezing	Usual	Sometimes
Sore Throat	Common	Sometimes
Chest Discomfort	Moderate	Common, can be severe
Cough	Hacking cough	Common, can be severe
Complications	Sinus Congestion	Bronchitis, pneumonia or earache Can be life-threatening
Prevention	None	Annual vaccination, Anti-viral drugs
Treatment	Temporary symptom relief	Anti-viral drugs within 24-48 hrs. after onset

This chart may offer some assistance in determining what ails you. Common symptoms could be experienced by either flu or cold, but specific symptoms are associated with the flu. Your physician is the best person to advise you.

Source: The National Institute of Allergy and Infectious Diseases, September 2006 and the CDC: Antiviral Drugs and the Flu, October 2005.



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tion required drug testing for all holders of commercial drivers' licenses.

#### CALL IN SICK OR GO TO WORK?

Sometimes it's hard to tell whether you are well enough to go to work. The following suggestions by Jeanie Lerche Davis on WebMD might help you decide.

The alarm's buzzing, but you just don't feel quite right. You are sneezing, sniffling and a little queasy. It's probably just a common cold, but it might be something worse. Should you go to work or spend the day in front of the tube?

"Presenteeism"—going to work when you're sick is as contagious as the flu. By one estimate, upward of 75 percent head to work with the common cold or other problems that might really warrant a day at home in bed. Research shows that people sick with the common cold are not very productive. In fact, their lost productivity accounts for up to 60 percent of employer health costs—more than if they had taken a sick day.

Sharon Horesh, M.D., instructor of clinical medicine at Emory University of Medicine in Atlanta, gives this advice. "There's no antibiotic that can get rid of the common cold or flu virus." "That's my pet peeve ... antibiotics only work with a bacterial infection ... bacterial bronchitis, pneumonia, strep throat, earache, pink eye," according to Dr. Horesh.

A warning is given to all to use care about which medications you take for the common cold. The majority of sick people reach for over-the-counter antihistamine, but it's a so-called "non-sedating antihistamine" that could cause sleepiness and mental fog. This can turn into a double-whammy. The common cold itself will affect your ability to function well because of clogged nasal passages and headache. Add a bit of drowsiness (whether from pills or from difficulty in sleeping), and you have an employee that cannot perform their work well.

Pretty soon, you will see the ill employee making mistakes and feeling miserable. Even if it's just a common cold, maybe you should just stay home!

### FINAL CHECK ON RANDOM TESTING

It's the end of the year and the time when every employer of a federally mandated drug and alcoholtesting program must verify that all testing has been

completed. Failure to do so can result in very large fines. Here are a few things to check in your files:

- Verify that you have made current all random lists each quarter and that a copy of this document is in your file.
- Verify that all employees selected for random testing had the test completed during the quarter of their selection.
- Verify, for all positive tests on an employee that you retained, that you have an SAP report, a return-to-duty test and six follow-up tests in your file
- Verify that you do not have your CDL drivers in the same pool with your non-CDL employees.
- Verify that all participants in the CDL driver pool are actually using the CDL in their job with your organization.
- Verify that all CDL employees are current with their medical exams, if needed.

# Heart device becomes major lifesaver in public's hands

A high percentage of 250,000 deaths in the United States could have been prevented if there had been quick access to an automated external defibrillator.

By Eugene S. Smith III, M.D.

he use of sophisticated medical equipment usually calls for the skills of a health professional, but today a remarkable life-saving device is finding its way into the hands of everyday people.

Called an automated external defibrillator (AED), this increasingly popular device is designed to save victims of sudden cardiac arrest.

Although use of AEDs has been somewhat limited in Arkansas, across the country AEDs have become standard gear for many police officers, firefighters and other first responders. They also are becoming more commonplace in airports, parks, schools, private office buildings and shopping malls.

### Why so popular?

These small lifesavers are about the size of a small laptop computer and are designed for use by people with minimal or no training.

Sudden cardiac arrest kills about 250,000 Americans every year, which is more people than would fill War Memorial Stadium, Razorback Stadium, Walton Arena and Alltel Arena combined. Tragically, a high percentage of those deaths could have been prevented if there had been quick access to an AED. In fact, one study found that more than 60 percent of sudden cardiac arrest victims survived thanks to strategically placed defibrillators at Chicago's O'Hare and Midway airports.

### Short circuit

Sudden cardiac arrest is most often due to abnormal heart rhythms called arrhythmias and occurs due to ventricular fibrillation. The heart experiences a sort of electrical short-circuit, which causes it to fibrillate, or quiver. Blood flow stops, the patient loses consciousness and death follows within minutes.

Because blood flow is cut off so quickly, the likeli-

hood of death increases 10 percent every minute. In fact, fewer than 5 percent of sudden cardiac arrest victims survive without immediate medical help.

### Can happen to anyone

Victims of sudden cardiac arrest typically are older than 50 and have some history of heart disease. But it can strike anyone at any time. Sudden cardiac arrest also is different from a heart attack, which is caused by the death of heart muscle tissue from the loss of blood supply.

Technology advances in recent years have made AEDs almost fool-proof. Most modern AEDs will diagnose the victim's condition using voice and visual prompts and will walk rescuers through the cardiac pulmonary resuscitation (CPR) process. If necessary, the AED will tell the rescuer to deliver an electrical shock to the victim. The shock is called a defibrillation and may help the heart to regain its normal beat.

### Few concerns

The Arkansas Legislature in recent years has made the public's use of AEDs more palatable by providing liability protection for Good Samaritan rescuers. The only downside to AEDs is their cost—about \$2,000 although prices vary. Despite their ease of use, training is still necessary to understand defibrillation and to develop CPR and AED skills so that rescuers can increase the survival chances of sudden cardiac arrest victims.

If your community is considering purchasing AEDs, some general guidelines can be applied. Locations that experience a cardiac arrest an average of once every two years should have an AED. An AED also is appropriate anywhere more than 500 people older than age 50 gather for eight hours a day.

While more and more first responders are making AEDs standard issue, every community is different, and

the investment may or may not be justified. If a city's police officers or firefighters encounter a sudden cardiac arrest victim once every two years, then purchasing an AED is a good idea.

For those interested in AED training, call the American Heart Association in Little Rock at 501-375-9148.



*Eugene S. Smith III, M.D., is Director, Cardiac Transplant Program, Associate Professor, Division of Cardiology, Department of Medicine, University of Arkansas for Medical Sciences (UAMS).* 

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Nov. 26-Dec. 30, **ROGERS**, A Rogers Christmas in the Hawkins House, 479-621-1154, gbland@rogersark.org Dec. 1-30, **SHERWOOD**, 6th Enchanted Forest and Holiday Trail of Lights, 501-835-8909, Cherylf@ci.sherwood.ar.us

## **Obituaries**

- Arvil "Roy" Drake, 83, a former mayor of Farmington, died Dec. 3.
- James E. (Jim) Foreman, 70, who served two terms on the Conway City Council, died Dec. 8.
- Lula (Landers) Glenn, 78, a former Cave City clerk/recorder who served for 27 years, died Nov. 19.
- David Lee Keller, 74, a former mayor of Texarkana, Texas, who was living at Hot Springs, died Nov. 25.
- Donald E. Parks, 87, who served 19 years on the Prairie Grove City Council, died Nov. 15.

# **Sister Cities**

continued from page 28

Arkansas's place in the international market and allow for an economy that better ensures gainful and productive employment. Relevant education makes it possible for municipalities to help further develop existing businesses, recruit new business, fund the infrastructure, improve higher education and provide programs for adult learners.

We've all heard of the old Korean proverb that says, "As the twig is bent, so grows the tree." Common sense tells us that as the twigs are bent, so grows the forest.



For information, contact Sherman Banks, president of Sister Cities International at 501-376-8193, e-mail sbanks@aristotle.net, or write to P.O. Box 165920, Little Rock, AR 72216.

The deadline for enrollment in the Arkansas Municipal League 2007 Municipal Officials and Department Heads Accidental Death and Dismemberment Plan is Dec. 29, 2006.

Contact Tammie Williams at 501-374-3484, ext. 216, or e-mail *twilliams@arml.org*.

# **MUNICIPAL HEALTH BENEFIT FUND**



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### CHANGES TO THE 2006 MHBF DIRECTORY, AS OF DECEMBER 1, 2006

### Also visit League Programs on League Web site, www.arml.org, for these changes and providers.

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**IN-STATE ADDITIONS** FENTER, PT BURNS, MD NIX, MD SULLIVAN, LPC BENTONVILLE RADIOLOGY CONSULTANTS HOLLAND DO MCDOWELL OD FENTER, PT STARKEY, PT DELUCA, MD DUMAS EMS GAVINI, MD KRUKAS, MD MANNE, MD MURAD, MD OHENHEN, MD TAHER, MD WYLY, DC ABBEY, LPC ANDERSEN, OD GARCIA, LPC PECK, LPC SOLUTION FOCUSED COUNSELING CTR SOLUTION FOCUSED COUNSELING CTR BURNS, MD BURCH, OD LONG, OD WEATHERS, MD SURGICAL HOSPITAL BOYKAN, MD DAVIS, PHD PATENAUDE, MD ENGLISH LPC KRAVETZ. MD LEE. MD SLAYDEN, MD WASSELL. MD WILLIAMS. PT FENTER, PT STARKEY, PT FENTER, PT WHITE, DDS BAUGH, OD RADFORD, PT NEVADA COUNTY AMBULANCE SERVICE TOMLINSON, MD MCMINN, OD SOLUTION FOCUSED COUNSELING CTR HERITAGE HOME HEALTH STARKEY, PT COMPREHENSIVE MEDICAL CRITTENDEN EMS LHEUREUX, MD **IN-STATE UPDATES** ALLEN, MD ANGEL, MD

GRAMMER, MD MEDLOCK, OD SQUIRES, OD SQUIRES, OD BEAVERS, DDS CARTER, MD MOORE, MD BHATT, MD DAVIS, MD SHEHATA, MD VOEL KER, MD

TERRY MATTHEW J. DAVID BRADIY GAVIN GINGER ANN MARTY AMY UDAYA ANATOLE MURALI SIKANDAR JONATHAN RAMEZ TRAVIS CHRIS HOLLY FRED MELISSA TERRY LAN DEREK TIFFANY RACHEL MIKE BART SANDRA PHILLIP DICEY GAY JOHN E DAVID WENDY GINGER MARTY GINGER STEPHEN STEPHEN STEVEN ROBERT JR JUSTIN MARTY GUY JAMES D JEFF W.C. BICKEY D IYMAN MARIBETH JAMIE D. MICHAEL TROY

GIRISH

ALLEN B

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DONALD

FIRST NAME

GINGER

CLINIC/SPECIALTY

F & S PHYSICAL THERAPY ASH FLAT CLINIC FAMILY MEDICAL ASSOCIATES RIVENDELL BEHAVIORAL HEALTH RADIOLOGY NWA PRIMARY CARE PHYS. OPHTHAI MOLOGY/OPTOMETRY **F & S PHYSICAL THEBAPY** F & S PHYSICAL THERAPY OUACHITA VALLEY FAMILY CLINIC AMBULANCE SA PHYSICIANS SERVICES APOGEE MEDICAL GROUP SA PHYSICIANS SERVICES NES ARKANSAS APOGEE MEDICAL GROUP NES ARKANSAS ENGLAND CHIROPRACTIC SOLUTION FOCUSED COUNSELING MCDONALD EYE ASSOCIATES SOLUTION FOCUSED COUNSELING SOLUTION FOCUSED COUNSELING PSYCHOLOGY PSYCHOLOGY HORSESHOE BEND CLINIC OPHTHALMOLOGY/OPTOMETRY OPHTHALMOLOGY/OPTOMETRY NWA OB GYN ASSOCIATES HOSPITAL HARVEY PEDIATRICS CHILD & YOUTH DEVELOPMENT CTR NEA CLINIC RIVENDELL BEHAVIORAL HEALTH ORTHO ARKANSAS ARKANSAS OBGYN ASSOCIATES LR HEMATOLOGY ONCOLOGY CLINIC **ORTHO ARKANSAS** PROGRESSIVE THERAPY F & S PHYSICAL THERAPY F & S PHYSICAL THERAPY F & S PHYSICAL THERAPY GENERAL DENTISTRY OPHTHALMOLOGY/OPTOMETRY PHYSICAL THERAPY PLUS AMBULANCE ORTHOPAEDIC INSTITUTE OPHTHALMOLOGY/OPTOMETRY PSYCHOLOGY HOME HEALTH F & S PHYSICAL THERAPY **DURABLE MED. EQUIP. & SUPPLIES** AMBULANCE **ORTHOPAEDICS SURG. & SPORTS** MEDICAL PARK ORTHOPAEDIC CLINIC MEDICAL PARK ORTHOPAEDIC CLINIC

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00 SE MACY RD #18	BENTONVILLE	AR		479-845-0880
5 S SPRING ST	BERRYVILLE	AR		870-423-2576
W MAIN ST	BOONEVILLE	AR		479-675-2800
W MAIN ST	BOONEVILLE	AR		479-675-2800
3 CASH RD	CAMDEN	AR		870-836-8101
	DUMAS	AR		870-382-1131
W FAULKNER	EL DORADO	AR		870-862-5184
W GROVE ST	EL DORADO	AR		870-864-4157
W FAULKNER	EL DORADO	AR		870-862-5184
W GROVE	EL DORADO	AR		870-864-3391
W GROVE	EL DORADO	AR		870-864-4157
W GROVE	EL DORADO	AR		870-864-3391
3 N MAIN	ENGLAND	AR		501-842-1004
) S SCHOOL #2	FAYETTEVILLE	AR		479-484-9100
18 N NORTH HILLS BLVD	FAYETTEVILLE	AR		479-521-2555
) S SCHOOL #2	FAYETTEVILLE	AR		479-484-9100
) S SCHOOL #2	FAYETTEVILLE	AR	/2/01	479-484-9100
) S SCHOOL #2	FAYETTEVILLE	AR	72701	479-484-9100
11 ROGERS AVE #535	FORT SMITH	AR	72002	479-484-9100
7 3RD ST	HORSESHOE BEND	AR		870-670-4488
25 CENTRAL AVE	HOT SPRINGS	AR		501-525-0501
25 CENTRAL AVE	HOT SPRINGS	AR		501-525-0501
30 WILLOW CREEK DR	JOHNSON	AR		479-582-9268
ENTERPRISE DR	JONESBORO	AR		870-972-6782
B E MATTHEWS AVE #2B	JONESBORO	AR		870-931-0300
) S CHURCH ST #201	JONESBORO	AR		870-935-9911
0 APACHE DR #B2	JONESBORO	AR		870-934-3484
05 N PIERCE	LITTLE ROCK	AR		501-603-2147
301 KANIS RD	LITTLE ROCK	AR		501-604-6902
)1 LILE DR #777	LITTLE ROCK	AR		501-801-7900
00 LILE DR	LITTLE ROCK	AR		501-907-6177
301 KANIS RD	LITTLE ROCK	AR		501-604-6902
2 HWY 365 #3	MAYFLOWER	AR		501-470-3500
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I WEST RIVER	OZARK	AR		479-667-4138
) E ACADEMY	PARIS	AR		479-963-6101
W CHERRY ST	PIGGOTT	AR		870-598-3981
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2 W. 2011 #D	TINE BEOTT	AIT	71000	070-304-4030
7 HALE AVE	PRESCOTT	AR	71857	870-887-2339
22 PINNACLE HILLS PKWY	ROGERS	AR		479-273-2100
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I N MAIN	SEARCY	AR	72143	501-268-5808
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75 W JEFFERSON #E	SILOAM SPRINGS	AR	72761	
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11 W 6TH ST	WALDRON	AR		479-637-4135
B W BROADWAY	WEST MEMPHIS	AR		870-733-1010
5 S SECOND	WEST MEMPHIS	AR		870-733-1166
3 TYLER #208	WEST MEMPHIS	AR	72301	870-732-3836
I VIRGINIA DR. #C	BATESVILLE	AR	72501	870-793-2371
I VIRGINIA DR. #C	BATESVILLE	AR		870-793-2371
I VIRGINIA DR #C	BATESVILLE	AR		870-793-2371
HOSPITAL CIRCLE	BATESVILLE	AR		501-219-0900
5 S. SPRINGFIELD ST.	BERRYVILLE	AR		870-423-2576
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AMAIN ST.	CLINTON	AR		501-745-8811
50 W COLLEGE AVE	CONWAY	AR		501-327-6900
5 MARKET ST.	DEVALLS BLUFF	AR		870-998-2571
) WEST GROVE	EL DORADO	AR		870-863-0333
) W GROVE	EL DORADO	AR		870-863-2515
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#### LAST NAME

SCOTT, DC BISE, MD HARDIN, MD RUSSELL, MD STEWART, MD RAE, OD BUFFALO, MD MONTGOMERY, MD CATES, PHD ABRAHAM, MD BALTZ, MD DUKE, OD GUARD, MD HAGANS, MD HOWARD, MD LORSBACH, MD OLDEN, MD SIDDIQUI, MD TURBEVILLE, MD ZITZELBERGER, CRNA BAUGH, OD BARNETT, MD FRANKS, MD GRIFFIN. MD HUBBARD, OD YOCHAM, OD TOTTEN, OD MARX. MD SAKR, MD WREN, MD RODMAN, OD ALSHAMI, MD THOMAS, MD HOWELL, OD HOWELL, OD BAUGH, OD CLEMENT, MSPT REID, OD KRAUFT, EDD TANG, MD TOTTEN, OD TOMLINSON, MD GEORGE, MD REID, OD

BURCH, OD IN-STATE DELETES TUCKER, MD THORSON, MD NADVI, MD WOOD, MD MEDLOCK, MD ASHLEY, CRNA CEOLA, CRNA MOSS. MD LANDERS. MD MARTIN, SLP MEDLOCK, OD LANDERS, MD CRAINE, OD JAMES, OD LANDERS, MD PAYNE, MD

FUTRELL, OD

BILLY D. ROGER N. CHRIS DEBRA K ROWLAND T. STEVEN RYAN P. F. RENEE MARK DANA C. BRAD KELLY F. PEGGY K. JAMES E. EMILY ROBERT **KEVIN** ZAINAB C. BRYANT CHRISTIE STEPHEN MATTHEW JASON RODNEY L KENNETH SABRE ROGER DOUGLAS W SAFWAN H. MARY RUTH TASKER AYMAN LYNN ANGELA ANGELA STEPHEN FRANK VANNESS VIRGINIA PETER ROGER ROBERT JR. L. DICHELLE VANNESS LAN CHARLES L.

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FIRST NAME

#### CLINIC/SPECIALTY

**AR PHYSICAL HEALTH & REHAB** PLASTIC & RECON. SURGERY WESTARK DIAGNOSTIC CLINIC RADIOLOGY SERVICES WESTARK DIAGNOSTIC CLINIC OPHTHALMOLOGY/OPTOMETRY FAMILY PRACTICE HORIZONS FOR WOMEN CHILD & YOUTH DEVELOPMENT CTR SUBGICAL CLINIC OF CENTRAL AB HEMATOLOGY ONCOLOGY SRVS OF AR. OPHTHALMOLOGY/OPTOMETRY ARKANSAS OBGYN ASSOCIATES SURGICAL CLINIC OF CENTRAL AR. UAMS UAMS UAMS UAMS ORTHO ARKANSAS ANESTHESIOLOGY OPHTHALMOLOGY/OPTOMETRY SOUTHERN MEDICAL GROUP SOUTHERN MEDICAL GROUP SOUTHERN MEDICAL GROUP OPHTHALMOLOGY/OPTOMETRY OPHTHALMOLOGY/OPTOMETRY OPHTHALMOLOGY/OPTOMETRY SNEED EYE CLINIC BAXTER RHEUMATOLOGY CLINIC THE CENTER FOR WOMEN OPHTHALMOLOGY/OPTOMETRY CENTRAL AR CARDIOLOGY PSYCHIATRY OPHTHALMOLOGY/OPTOMETRY OPHTHALMOLOGY/OPTOMETRY BAUGH EYE CLINIC PHYSICAL THERAPY PLUS HALL EYECARE CENTER FOR PSYCHOLOGY ARK, ORTHOPAEDIC HAND CTR OPHTHALMOLOGY/OPTOMETRY ORTHOPAEDIC INSTITUTE MARSH-GEORGE FAMILY PRACTICE OPHTHALMOLOGY/OPTOMETRY OPHTHALMOLOGY/OPTOMETRY

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#### **OUT-OF-STATE ADDITIONS** WHITE, DC JEFFREY

UNITED HEALTH CHIROPRACTIC **OUT-OF-STATE UPDATES** LOUISIANA MEDICAL DIAGNOSTICS SLEEP DISORDERS 8835 LINE AVE SHREVEPORT LA DESKIN, MD ROY COLLOM & CARNEY 5002 COWHORN CREEK RD TEXARKANA ТΧ CHRISTINA 5002 COWHORN CREEK RD PAYNE, MD **COLLOM & CARNEY** TEXARKANA ΤХ CHRISTOPHER T. UROLOGY ASSOC. OF TEXARKANA TEXARKANA PAYNE, MD 1902 MOORES LANE TX PAYNE, MD RICHARD INDEPENDENT ANESTHESIA OF TEXARK 1406 COLLEGE DR. #4 TEXARKANA ТΧ TEXARKANA PEREZ, MD CARLOS PULMONARY DISEASE MED. CLINIC 921 TEXAS BLVD #D TX PORTER, MD CINDY **COLLOM & CARNEY** 5002 COWHORN CREEK RD TEXARKANA ΤХ THORNTON, MD CHARLES OPHTHALMOLOGY/OPTOMETRY 1820 GALLERIA OAKS TEXARKANA ТΧ WRIGHT, MD MARK COLLOM & CARNEY 5002 COWHORN CREEK RD TEXARKANA ΤХ WRIGHT, MD NATHAN GALLERIA OAKS DIAG. CENTER 2014 GALLERIA OAKS TEXARKANA ΤХ 75503 **OUT-OF-STATE DELETES** 

106 SNIDER PLACE

1235 E CHEROKEE

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#### HOWELL, OD ANGELA PHATARAPORN THORSON, MD

ARKANSAS EYE ASSOCIATES ST JOHNS CLINIC PATHOLOGY SRVS

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# More state and federal aid needed for local housing efforts

National League of Cities survey of the nation's municipal housing concludes that lower-income working families have the most critical housing needs.

Copyright © 2006 National League of Cities Washington, D.C. 20004. By Christiana K. McFarland and Christopher W. Hoene

merica's municipal housing directors say that cities are struggling to meet the housing needs of low-income working families and that federal and state governments are not doing enough to support local efforts to ensure housing opportunities in their community.

In the National League of Cities' *State of America's Cities Survey on Municipal Housing*, nearly seven in 10 (68 percent) local housing directors say that lower-income working families have the most critical housing needs in their community.

Although most report that federal (81 percent) and state (63 percent) assistance is very important to their city's ability to provide housing for these and other residents, about 75 percent say that the federal and state governments are not doing enough to support local efforts.

Among other important findings, municipal housing directors say that:

• Providing housing is a big priority (37 percent) or somewhat of a priority (48 percent) for their city;

• City activities prioritized above housing include infrastructure maintenance and improvements (68 percent), improving local economic conditions (66 percent), improving local fiscal conditions (57 percent) and stimulating the vitality of downtown (52 percent);

• Housing is connected to these other priorities, including community development and/or redevelopment (47 percent), economic development (43 percent), fiscal conditions (33 percent) and infrastructure challenges (26 percent);

• Federal (55 percent) and state (55 percent) governments are doing only a fair or poor job of supporting local housing policies;

• Other than city, state and federal funding for housing programs, funding is also provided by nongovernmental sources, such as banks (48 percent) and foundations and nonprofits (43 percent); and

• In terms of ground-level efforts to provide housing opportunities, cities are most likely to collaborate with nonprofit organizations (85 percent), banks and other lending institutions (59 percent), churches and other faith based institutions (51 percent) and other community based organizations (52 percent).

## **Housing Cost Challenges**

The precipitous increase in housing prices in many cities over the first half of the decade has placed great strain on municipalities to ensure that housing needs of residents in their community are met.

At least four in five municipal housing directors say that the value of homes (91 percent) and rental costs (80 percent) have increased (either some or *a lot*) in the past few years; one in two (56 percent) say that the value of homes has increased a lot. When it comes to rising home values, municipal housing directors say that their biggest concerns are that it places a financial strain on residents (82 percent), provides fewer opportunities for home ownership for lower-income working families (76 percent), and prevents younger generations from buying homes (63 percent).

A large majority of municipal housing directors says that providing housing to meet the needs of residents is *somewhat of a challenge* (48 percent) or *a big challenge* (34 percent). Providing "affordable housing," in particular, is seen as *a big problem* (37 percent) or *somewhat of a problem* (46 percent). The communities that cities are having the most difficulty providing adequate housing for are lower-income working families, transitional residents (such as abuse victims and ex-offenders), disabled/dependent adults and immigrant families.

## **Local Strategies**

Cities use an array of strategies to provide housing opportunities. Among these, the strategies that municipal housing directors say that their cities are actively using and that they feel are the most effective include:

• Offering grants and low interest loans for rehabilitation (40 percent)

• Providing city controlled funds for down payment assistance (36 percent)

• Providing homeownership and mortgage education and counseling (31 percent)

• Building partnerships among governmental agencies (27 percent)

• Building local government capacity and responsibilities (staff and technical resources) (26 percent)

• Providing city owned land for production (25 percent)

## **Connections to Other Issues**

Municipal housing directors see their cities' planning for meeting housing needs as connected to a number of other issues, including community development/redevelopment (47 percent), economic development (43 percent), population growth (39 percent), fiscal conditions (33 percent), the increasing aging population (30 percent), and infrastructure challenges (26 percent.)

### **Municipal Roles in Housing**

Here is the percent of local housing directors listing activity as one of the five primary municipal roles in providing and/supporting housing and housing services in the future.

✓ Offering grants and low interest loans for rehabilitation: 28 percent

✓ Creating incentives for developers to produce affordable housing as part of new development: 23 percent

✓ Enacting local regulations to encourage mixed-income / mixed-use development: 21 percent

✓ Providing redevelopment incentives: 19 percent

✓ Proving city owned land for production: 17 percent

In the survey brief, all respondents are referred to as "municipal housing directors." Some cities may not have a housing director, in which case the survey was completed by other city staff with housing responsibilities such as the city manager, community development director, or in some cases, the mayor. Additionally, in this brief "city" and "municipality" are used interchangeably to refer to local jurisdictions including cities, towns and villages

Christiana K. McFarland is a senior research associate, and Christopher W. Hoene is the research manager in the Center for Research and Municipal Programs at the National League of Cities.



## Turnback continued from page 29

"The legislature," Zimmerman said in his written statement, "was very wise to have authorized this authority which has enabled cities and towns to take care of their basic needs, primarily the protection of public health and safety."

But some municipalities have "pretty well reached the saturation point" in using the local sales tax as a funding vehicle, he said. This particularly is so since the state sales tax has been increased to 6 percent, he said.

Utility franchise fees, the former "stable, reliable and growing source of municipal revenue" has begun to flatten or decline due primarily to the reduction of revenue in telecommunications because of the increased use of cell phones, he said.

While property taxes are available, the constitution limits their use and they are "more properly and generally used as a funding vehicle for schools," he said.

The local sales tax option has been the "salvation of cities," Zimmerman said at the hearing, but voters no

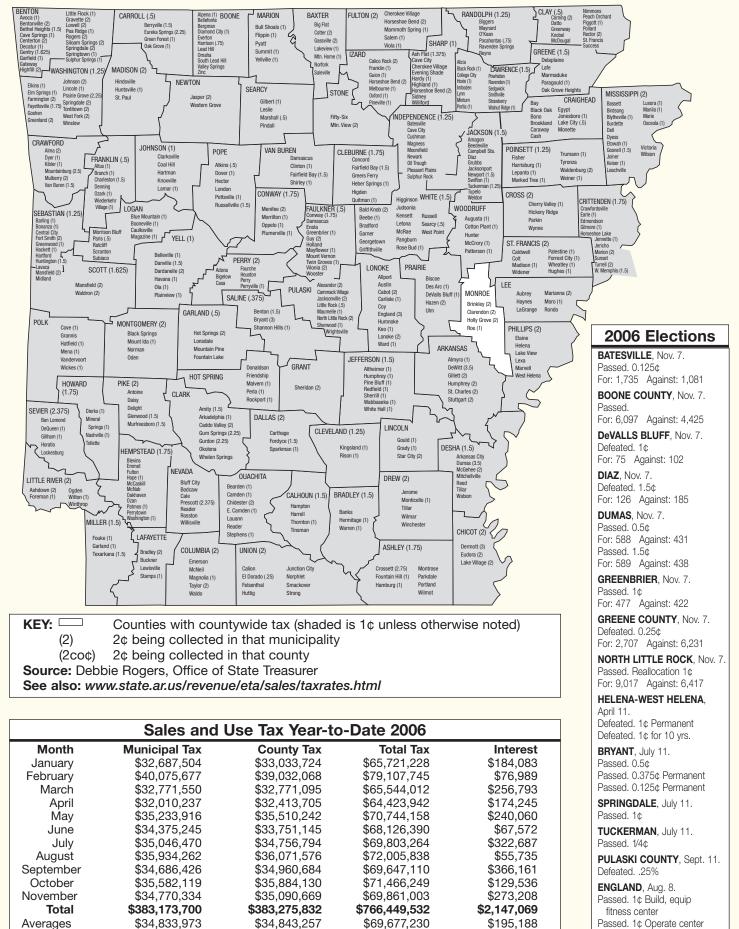


State Rep. George Overbey Jr., left, and Marvell Mayor Clark Hall, state representative-elect of District 13, confer during Committee meeting. Overbey is a former mayor of Lamar and former League president.

longer are as receptive to approving increased sales taxes. Also, they are capped at \$25 a purchase, he said. (A streamlined sales tax initiative nationally would help ease that limitation, he added.)

In his spoken remarks, Zimmerman said also that cities are the "economic engines of the state," but they are unable to continue being so if their infrastructure "is falling apart" and services are declining. He also noted that exemptions to the current sales taxes are narrowing the sales tax base. The League has traditionally opposed exemptions to sales taxes and favors broadening the sales tax base, which could prompt a lowering of the state sales tax rate. M

## Local Option Sales and Use Tax in Arkansas



#### November 2006 Municipal Levy Receipts

. 3,649.4 .2,651,096.4

.2.019.934.4

Hickory Ridge

Wynne..... Dallas County Desha County McGehee.... Arkansas City

Dumas.... Mitchellville

Watson .... Tillar ..... Drew County Monticello . Jerome .... Tillar ..... Wilmar.....

Winchester

Damascus

Faulkner County

Enola..... Mount Vernon

Holland ..... Franklin County

Charleston

Denning. .

Salem . Viola .... Horseshoe Bend Cherokee Village Ash Flat .....

Hardy ..... Garland County

Lonsdale ..... Mountain Pine

Fountain Lake Grant County . Greene County

Delaplaine

Paragould

Hope .

Blevins

Emmet

Fulton . . . McCaskill.

Oakhaven

Perrytown . Washington

Ozan . . Patmos

McNab Hot Spring County Malvern

Perla

Rockport . Donaldson

Friendship Midway

Magnet Cove

Howard County

Mineral Springs

Nashville

Dierks

Tollette Independence Count

Batesville.

Cave City.

Cushman

Magness . . Moorefield

Oil Trough . . . . Pleasant Plains

Sulphur Rock.

Izard County ... Jackson County

Tuckerman

Grubbs

Amagon

Diaz.

Swifton

Tupelo

Weldon

Pine Bluff.

Wabbaseka

White Hall

Redfield.

Altheimer

Humphrey Sherrill. . .

Clarksville Coal Hill..

Hartman

Knoxville

Lamar Lafavette County

Bradley Stamps

Buckner

Alicia

Lewisville

Black Rock

College City Hoxie.....

Imboden

Lynn ... Minturn

Powhatan

Ravender

Sedgwick Smithville

Strawberry

Lee County

Marianna

Portia.

Lawrence County Walnut Ridge...

Johnson County

Beedeville

Campbell Station

Jacksonport.

Jefferson County

Marmaduke..... Oak Grove Heights

Hempstead County

Lafe

Fulton County .... Mammoth Spring

Reed .

#### 23,855.76 160,760.47 1,145.56 2,097.44 2,424.10 5,988.93 8,184.02 141,543.79 67,830.47 90,084.41 10,178.02 Alexander Alma ... Almyra ... Kibler Kingsland . Lake City ... Lake Village Lakeview ... Lamar .... Lepanto .... Alpena . Altheimer Altus Amity Arkadelphia Ash Flat . . Leslie . . . Lewisville Ashdown Atkins . . Augusta . Lincoln 90,084.41 10,178.02 25,496.28 5,781.45 54,458.81 17,954.59 8,022.37 57,871.51 Little Flock Little Rock Avoca ... Bald Knob Barling ... Bearden . Beebe ... Lonoke . . Lowell . . . Luxora . . Madison Magazine Magnolia ..... Malvern .... Mammoth Spring Belleville 1,679.37 556,408.07 Benton . . . Bentonville 949,701.20 149,762.73 59,586.81 2,880.50 Berryville .... Bethel Heights Manila Mansfield . Black Rock . Blue Mountain Marianna 2,880.50 129.53 279,103.48 1,428.54 90,474.45 5,005.06 3,533.64 89,301.34 Marion . . . . Marked Tree Blytheville Marshall Maumelle Mayflower Bonanza Booneville Bradley Branch McCrory . Brinkley McGehee 485,882.13 11,566.15 538,014.71 Bryant ... Bull Shoals Melbourne Mena ... Cabot . . . Caddo Va Menifee ..... Mineral Springs 29,914.29 19,761.74 133,436.38 Calico Rock Camden .... Monticello Moro ... Morrilton Mount Ida 30,098.52 5,998.73 56,241.44 24,215.60 Carlisle ..... Cave Springs Centerton Charleston Mountain Home Mountain View Cherry Valley Chidester . . 3,004.97 2,558.50 Mountainburg Mulberry .... Murfreesboro 20,989.32 141,663.73 77,007.40 1,610,586.53 114,209.00 Clarendon Clarksville Clinton . . Conway . Nashville Newport Norfork ..... North Little Rock Corning ... Cotter .... Cotton Plant Oak Grove 12,747.36 1,642.37 Ola Cove 3,297.05 Oppelo Crossett 316,749.55 Osceola Danville 40,182.35 123,747.77 Oxford . Dardanelle Ozark 81,622.76 3,758.17 134,599.53 DeQueen ... DeValls Bluff Palestine Paragould DeWitt Paris 12,870.14 45,738.45 15,161.17 Decatur Patmos Dermott Patterson . Pea Ridge Des Arc 2,363.23 13,175.84 14,464.25 166,831.45 859.17 Diamond City Perla ... Perryville Dierks Dover Piggott . . Pine Bluff Dumas Dyer Pineville 22,305.08 Earle Plainview 4,093.28 95,370.28 14,158.46 3,434.77 17,420.94 East Camden El Dorado . . . Plumerville Pocahontas Elkins .... Elm Springs Portia . . Pottsville England . Prairie Grove Etowah . 590.99 29,141.98 Prescott Eudora Quitman . Eureka Springs 189,226.29 Ravenden Fairfield Bay 23,888.96 47,246.15 Rector . . . Redfield . . Farmington Fayetteville 1,341.53 2,368,583.15 Rison Rockport Fayetteville 38,621.21 74,876.64 7,945.47 145,849.29 Flippin . Roe Fordyce Rogers . . Rose Bud Foreman Forrest City Russellville Fort Smith 3,069,603.23 6,637.45 Salem Fouke Searcy Shannon Hills Fountain Hill 595.81 Franklin 6,128.28 Sheridan Garfield Garland 3,609.69 2,487.15 Sherrill . Sherwood ..... Shirley ...... Siloam Springs Gassville 29,850.69 52,223.11 Gentry Gilbert 349.68 Sparkman Gillett . 6,039.27 1,155.31 Springdale Gillham Springtown St. Charles Gilmore 370.16 Glenwood 58,411.59 Stamps Star City Gosnell 13,512.60 Gould . 2,704.39 Stephens 2,704.39 5,146.39 91,762.93 27,657.98 44,171.15 14,860.44 Grady . Stuttgart Sulphur Springs Gravette Summit Green Forest Greenbrier Swifton ... Greenland Taylor 73,431.25 1,847.08 29,597.54 Greenwood Texarkana Texarkana Special Thornton Guion Gurdon 3,365.04 2,372.03 25,662.72 14,227.79 Guy Tontitown Hackett Trumann Hamburg Tuckerman Hardy . . . . Harrisburg Turrell 20,774.99 235,342.51 Twin Groves Harrison Hatfield Van Buren 3,565.64 Vilonia . Havana 1,463,12 Viola Hazen 33,850,16 Wabbaseka Heber Springs 113,435,11 Waldenburg Hermitage 3,347.08 63,725.15 Waldron . . . Walnut Ridge Highfill Highfill Special Aviation 20.335.71 Ward . Highland 35,008,60 Warren Holly Grove 4,163.82 143,394.68 Washington Hope Weiner West Fork Horseshoe Bend 20,705.08 Hot Springs 1,760,898.86 West Memphis Hoxie 14,576.71 Wheatley . White Hall Hughes 9,524.52 1,779.49 Humphrey Wickes Wiederkehr Village Huntington 2,380.50 47,000.19 Huntsville Wilton . . . Yellville . . Jacksonville 592,530.51 Jasper 19,695.26 117.85 61,513.32 1,046,605.88 County Sales and Use Tax Arkansas County Jennette Johnson Ashley County Jonesboro Keiser 2,241.01 2,011.17 sett Cro Fountain Hill Keo

1,740.74	Hamburg	25,269.64
1,314.08 4,156.60 59,006.83	Parkdale Portland	4,373.75 3,134.80 4,589.94
4,605.69	Wilmot.	6.535.69
117.85 10,684.10	Wilmot. Baxter County Mountain Home	285,911.88 138,582.76
2,738.25 6,590.65	Cotter	11,590.51 21,469.50
15,768.69 4,689.70	Norfork	6,091.00 9,602.13
1.901.238.85	Lakeview Big Flat	1,308.81
82,720.38 201,702.54	Salesville	5,499.52 3,020.32
2,536.61 1,190.36	Benton County Siloam Springs	893,274.56 163,951.73
3,057.10 170,838.79	Rogers. Bentonville. Bethel Heights.	598,711.84 298,327.73
257,992,79	Bethel Heights	10,796.05
10,158.07 18,008.59	Decatur	19,868.35 32,735.91
23,736.89 69,368.39		27,368.13 81,378.60 32,448.62
163,452.72 24,088.90	Centerton Pea Ridge Cave Springs Sulphur Springs	32,448.62 35,472.72
11,451.01 117,805.00	Cave Springs	16.677.94
20,628.65	Awood	10,145.86 6,395.98
15,057.95 91,310.47	Garfield	7,409.05 7,469.53
24,662.45 116,707.11	Highfill.	5,730.67 39,086.53
116,707.11 3,662.72 4,410.83	Springdale Elm Springs	30,407.35 196.57
144,928.95	Springtown	1,723.74
2,703.19 121,291.43	Benton County Special Aviation	10,290.07
16,029.60 330,119.64	Boone County	226,283.98 3,426.74
149,555.51 13.059.47	Bellefonte Bergman	4,759.36 4,842.65
29,023.94	Everton	2,022.75 3,414.84
23,394.12 92,763.26	Lead Hill Omaha South Lead Hill	1,963.24
137,190.04 3,649.48	Valley Springs	1,047.06 1,987.03
2,651,096.49 1,001.87	Zinc Harrison	904.28 144,589.49
6,328.55 2,156.69	Valley Springs Zinc	8,685.84 112,426.72
75.071.34	Banks	755.01
1,058.88 55,208.82	Warren	4,838.33 40,531.25
6,459.48 333,706.88	Calhoun County	47,248.01 12,126.89
20,571.81 209.40	Harrell	2,250.27 3,970.61
1,054.98 19,673.65	Tinsman	576.01 141,991.42
2,799.62	Carroll County Beaver Blue Eye	534.73
16,708.32 27,342.10 573,934.32	Blue Eye	202.64 124,655.89
1.609.61	Chicot County Lake Village Eudora	18,659.71 18,633.27
2,842.49 6,448.04	Eudora	24,674.71 219,907.95
70,139.46	Clark County Clay County Datto	47,864.38
2,001.81 11,668.11	Greenway	294.78 741.52
50,722.22 106,789.34	Knobel	1,087.97 592.61
8,660.68 2,710.01	McDougal Nimmons Peach Orchard	303.90 592.61
22,471.90 14,391.18	Pollard	729.36 547.02
9,589.12	Success St. Francis	759.75
3,419.67 303.91	Cleburne County Concord Greers Ferry	332,781.85 2,530.66 9,229.47
1,752,678.35 6,972.97		63,832.19
854,977.49 18,834.91	Higden. Quitman Fairfield Bay Cleveland County. Rison. Kingsland	1,002.33 6,788.12
229,745.36 5,678.03	Fairfield Bay	1,448.93 30,565.68
152,588,41	Rison.	4,319.55 1,525.95
1,073.48 302,080.75	Columbia County	334,022.42
2,927.38 433,679.44	Emerson	554.16 1,021.88
5,415.17 2,019,934.42	Magnolia	16,760.69 873.69
223.07 2,353.49	Taylor	2,460.54 264,061.70
11,696.93	Morrilton	63,710.18 3,025.02
53,087.65 4,741.45	Menifee	7,051.89
261,787.49 1,297.12	Craighead County	8,306.64 234,082.00
2,021.29 2,738.25	Bay Black Oak	25,044.44 3,979.28
4,819.77 296,586.72	Black Oak Bono Brookland	21,037.33 18,532.88
129.749.26	Caraway	18,769.41 4,090.59
1,125.33 102,034.68	Cash Egypt.	1.405.27
58,611.64 12,669.80	Lake City Monette	27,214.95 16,404.11
7,987.84 597.11	Jonesboro	772,412.15 242,146.62
460,628.73 37,557.77	Alma . Van Buren	40,399.85 184,382.58
1,955.79	Mulberry	15,800.62
746.16 5,489.72	Kibler	6,623.25 9,410.45
39,326.53 56,661.99	Chester	5,681.23 961.44
12,686.48 60,980.69	Cedarville	699.23 11,003.13
840.20	Crittenden County Marion.	653,815.02 53,839.34
11,129.79 20,962.29 536,423,70	West Memphis	167,342.91 18,363.81
536,423.70 3,490.27	Earle Crawfordsville	3.109.02
40,776.18 3,030.37	Edmondson	3,102.98 1,589.60 1,941.63
1,653.74 1,066.27	Horseshoe Lake	675.04
15,658.06	Jericho Sunset.	1,112.96 1,894.45
234,903.12	Turrell	5,209.73 1,512.17
256,352.94	Clarkedale	375.01
50,697.26 1,322.10	Cross County Cherry Valley	212,141.88 5,382.49

#### November 2006 Municipal/County Levy Receipts

				•	
	2,935.90	Aubrey	1,013.37	Prairie County	26,595.81
• • • • • • • •	12,248.22	Haynes	981.27 559.41	Hazen	9,664.23 2,810.12
	65,866.66 124.977.05	LaGrange Moro	1,105.07	Biscoe	11,411.70
	100,192.00	Rondo	1,086.73	DeValls Bluff	4,622.53
	39,741.13	Lincoln County	42,130.32	Ulm	1,210.24
	5,122.00 45,550.12	Star City Gould.	10,213.28 5,393.90	Pulaski County North Little Rock	913,119.89 1 030 467 67
	4,321.96	Grady	2,161.70	Alexander	2,966.94
	2,391.42	Little River County	150,992.93	Cammack Village	14,169.72
	2,504.47 286.97	Ashdown	35,195.61 1,575.37	Jacksonville.	510,109.89
	257.485.23	Wilton	3,231.73	Little Rock	180,011.70
	86,309.69	Winthrop	1,369.25	Sherwood	366,792.81
	434.10	Foreman	8,281.75	Wrightsville	23,326.33
	1,953.43 5,388.46	Logan County Blue Mountain	86,541.57 917.11	Pulaski County	242.40
	1,802.44	Caulksville	1,618.83	River Project Randolph County	342.48 99,888.21
	552,355.44	Magazine	6,357.22	Biggers	2,417.57
	771.60	Morrison Bluff	514.14	Maynard	2,594.63
	1,229.33 941.62	Paris	25,755.43 1,327.03	O'Kean Pocahontas	1,368.82 44,387.95
	3,374.12	Scranton	1,542.41	Ravenden Springs	932.98
	3,773.00	Subiaco	3,050.06	Reyno	3,296.07
	122,314.89 2,355.06	Booneville	28,604.02 211,214.74	Saline County Scott County	308,443.72 67,687.28
	303.46	Allport	1,116.89	Waldron.	24.066.58
	5,389.60	Austin	5,320.60	Mansfield	6,016.65
	19,559.56 2,671.71	Carlisle	20,262.26 1,020.15	Searcy County	30,436.55
	23,253.78	England	26,523.86	Leslie	161.77 2,362.77
	87,609.05	Humnoke	2,462.43	Marshall	6,436.33
• • • • • • • •	5,201.22 7,214.60	Keo	2,066.68 37,701.53	Pindall	465.69
	1,727.69	Ward	22,689.51	St. Joe Sebastian County	632.36 707,299.00
	31.74	Cabot	34,211.10	Fort Smith	1,226,215.59
	3,668.52 9.07	Madison County Huntsville	162,844.23 12,715.80	Huntington	10,510.24
	122.44	Hindsville	466.12	Mansfield Barling	10,785.22 63,794.74
	611,180.62	St. Paul	1,013.03	Greenwood	108,646.60
	831.16 5.437.79	Marion County	68,257.78	Bonanza	7,852.13
	5,437.79 2,880.90	Bull Shoals	12,840.06 8,711.98	Central City	8,111.83
	115,707.15	Pyatt	1,624.28	Hackett	10,601.90 11,793.47
	323,221.13	Summit	3,762.14	Lavaca	27,879.65
	1,299.74 3,940.16	Yellville Miller County	8,423.08 299,377.89	Midland	3,864.96
	11,851.19	Garland	5,928.27	Sevier County DeQueen	225,950.17
	7,440.25	Fouke	5,928.27	Ben Lomond	43,953.58 960.65
	225,326.04 238,715.49	Texarkana Mississippi County	133,386.18 616,043.25	Gillham	1,433.35
	86,588.38	Osceola	87,384.47	Horatio	7,601.34
	2,977.09	Keiser	7,955.68	Lockesburg	5,420.81 62,253.54
	212.07	Bassett	1,654.15	Hardy	5,728.90
	1,998.32 685.14	Birdsong Blytheville	393.85 179,908.61	Ash Flat.	7,683.19
	440.45	Burdette	1,270.15	Cave City Evening Shade	14,846.29 3,664.29
	660.67 497.54	Dell	2,471.38 5,070.76	Sidney	2,167.05
	2,079.88	Dyess Gosnell	39,069.47	Williford	496.45
	1,207.15	Joiner	5,316.91	Horseshoe Bend	39.40 30,252.07
	611.73 153,107.82	Leachville	19,505.20 12,967.36	Highland	7,769.87
	72,320.96	Luxora Manila	30,079.95	St. Francis County	145,412.26
	921.95	Marie	1,063.38	Hughes Forrest City	28,820.04 228,059.53
• • • • • • • •	6,349.43 2,613.53	Victoria	580.92 9.245.52	Wheatley	5,742.40
	1,651.48	Etowah	3,603.69	Palestine	11,438.48 15,235.88
	2,741.80	Montgomery County	87,859.84	Madison Caldwell	7,178.00
	3,631.68 154,424.85	Black Springs Norman	597.90 2,218.52	COIL	5,680.64
	43,469.58	Oden	1,153.84	Widener Stone County	5,171.22 71,302.19
• • • • • • • •	10,960.96 11,263.95	Mount Ida Nevada County	5,145.09 29,496.12	Mountain View	24,239.37
	2,887.28	Prescott	21,968.62	Fifty Six	1,373.79
ty	332,430.13	Bluff City	941.68	Union County Calion	400,370.10 11.668.31
	103,462.51 679.16	Bodcaw	917.84 447.00	El Dorado	518,777.84
	5,049.89	Emmet	2,860.81	Felsenthal	2,788.44 17,271.09
	2,092.25	Rosston	1,579.40	Junction City	15,587.34
	1,752.67 13,353.18	Willisville Newton County	1,120.50 24,547.97	NULTINEL	17,268.13
	2,388.02	Jasper	1,587.03	Smackover	48,089.10
	2,924.77	Western Grove	1,297.03	Strong	14,261.90 218,860.89
	4,611.74 71,433.94	Ouachita County Camden	83,768.21 92,579.99	Shirley	2,705.46
	108,945.95	Stephens	8,107.98	Damascus	1,509.27
	58,583.01	East Camden	6,348.42	Clinton Fairfield Bay	18,328.05 18,576.93
•••••	13,177.62 3,285.03	Bearden Chidester	7,917.93 2,533.74	Washington County	
	712.51	Louann	1,372.44	Elkins	20,698.29
	787.51	Perry County	68,087.07	Elm Springs Goshen	17,058.30 12,442.14
	1,710.01 9,630.08	AdonaBigelow	719.22 1,265.36	Greenland	15,006.68
	1,762.52	Casa	803.83	Johnson	38,368.78
	6,532.56	Fourche	226.92	Prairie Grove	42,025.31 724,473.30
	1,327.51 750.00	Perry	611.53 1,207.67	Iontitown	27,945.18
	565,736.60	Perryville	5,607.56	West Fork	33,785.70
	492,350.60	Phillips County	143,758.86 11.054.11	Winslow	6,601.60 960,410.67
	2,884.36 42,256.33	Elaine Lake View	11,054.11 6,785.82	Lincoln	29,847.90
· · · · · · · · · · · · · · · · · · ·	10,331.91	Lexa	4,229.96	Farmington	59,646.16
	10,644.45	Marvell	17,827.14	White County	660,497.95 4,314.45
	3,563.03 1,125.18	Helena-West Helena Pike County	191,843.19 123,180.72	Rose Bud	4,314.45 49,580.97
	95,601.96	Antoine	1,058.74	Bradford	8,045.59
	63,952.81 8,293.40	Daisy	800.84 2,110.71	Kensett	18,012.07 2,856.19
	8,293.40 4,937.93	Delight	2,110.71 14,299.82	Georgetown	1,267.18
	4,233.69	Murfreesboro	11,971.94	Griffithville	2,634.93
	11,723.45	Poinsett County	106,982.90	Higginson	3,801.54 19,932.96
	18,333.00 2,466.89	Lepanto	14,279.56 1,774.07	Letona	2,021.46
	9,337.39	Harrisburg	14,674.54	McRae	6,647.67
	1,735.15	Marked Tree	18,744.85	Pangburn Russell	6,577.27 2,292.99
	5,630.48 115,753.53	Trumann	46,119.03 6,145.63	Searcy	190,358.74
	24,790.65	Weiner	5,087.89	West Point	2,091.86
	729.88 3,609.12	Waldenburg Polk County	535.56 105,302.64	Bald Knob	32,282.94 18,032.72
	1,354.05	Mena	47,727.83	Cotton Plant	6,540.01
	14,179.76	Cove	3,242.82	Augusta	18,155.34
	3,443.01 1,585.60	Grannis	4,868.46 3,403.69	Hunter	1,035.50 12,603.15
	573.83	Vandervoort	1,016.01	Patterson	3,181.44
	2,431.25	Wickes	5,715.15	Yell County	81,067.38
	251.68 2,572.19	Pope County Russellville	302,822.44 300,336.75	PlainviewDardanelle	4,130.83 23,132.63
	563.77	Atkins	36,498.99	Ola	6,587.44
•••••	367.46 1,424.52	Dover	16,854.47 6,417.13	Danville	13,087.33 2,029.85
	29,181.25	Hector	11,730.91	Havana	2,144.75
	23,756.76	Pottsville	16,118.91	Interest: \$273,20	8

DECEMBER 2006





# MUNICIPAL MART

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- CEO-Central Arkansas Water, the largest public drinking water system in the state, seeks a strong, energetic, opti-mistic and highly competent leader to be CEO. The high-profile pos. is a key player in the development' mgmt. of a quality water supply for the metropolitan area. Qualifications: excellent communication, negotiation skills; technical competency, understanding of the business; familiarity with CAW facilities, operations, history; public speaking skills; reputation for honesty, integrity; Bachelor's degree, MBA or MPA preferred; 10-plus yrs. progressively responsible exp. in water utility industry; 5 yrs. of exec./ sr. level exp.; possess the Arkansas Water Treatment and Water Dist. Grade 4 licenses or equiv. from another state. Pos. open until filled. For consideration, submit statement of interest, resumé and current sal. to G. Chris Hartung, Walters-Odani Executive Recruitment, 5050 Quorum Drive, Suite 625, Dallas, TX 75254. For SUSU Quorum Drive, Sulle 625, Dallas, 1X 73244. For more info., visit www.watersconsulting.com; e-mail search@watersconsulting.com. EOE.
  CITY ENGINEER—Jacksonville is accepting applications for city engineer. Qualifications: Bachelor's degree in Engi-proving Quero article of discription proving and Europe.
- neering; 3 yrs. exp. in civil engineering and 5 yrs. supervi-sory exp.; plan, design and direct city engineering projects; valid Ark. DL. Candidate hired must live in Jacksonville. Applications may be obtained at City Hall, #1 Municipal Drive, or online at www.cityofjacksonville.net. Resumé may
- accompany application. Sal. DOE. EOE. CIVIL ENGINEER Siloam Springs seeks apps. for civil eng. Oversees eng. design, permitting private and public projects, reviews development proposals and capital improve-ment projects. Knowledge of eng. principles incl. design, surveying, analysis, construction inspection, project eng. and mgmt, and contract admin. Computer proficiency req. BS in civil eng. and 2 yrs. exp. in a gov't. setting pref. Must have Ark. DL or ability to obtain, Ark. reg. as a pro. eng. in civil eng. or ability to obtain within 3 mths. Benefit pkg. incl. medical, dental, vision, LTD, life insurance, 457 Deferred Comp., vac. and sick leave. Apps. at City Hall, 400 N. Broadway, Siloam Springs, AR; www.siloam-springs.com; pwoody@siloamsprings.com; or call 479-524-5136.EOE.
- 4/9-524-5136. EUE.
  DIRECTOR OF PLANNING—Baytown, Texas, seeks director of planning. Director provides vision and leadership, directs long-range overall city planning, community development, downtown redevelopment, bldng. services, econ. development, zoning, subdivision review, trans. planning, future annexation analysis. Sal. \$5,983-\$7,478/mo. DOQ plus car allowance. Open until filled. See www.baytown.org for more info. E-mail applications to
- jobs@baytown.org or fax to 281-420-6586.
  FINANCE DIRECTOR Pine Bluff seeks individual with strong leadership skills for the pos. of finance director. Ideal cand. must have comprehensive background in finance, mgmt. exp. and excellent interpersonal/communication skills. The finance director reports to the mayor, acts as city CFO, resp. for planning/managing all aspects of the city's finan-cial activities (\$30 million+ annual budget). Sal. \$60-72,000 DOE. Benefits incl. medical, dental, life ins., paid vac., sick leave, ret. and deferred comp. plan. B.S. in Acounting, Finance or Business with emphasis in Accounting. Master's, CPA or CPFO with working knowledge of technology systems pref. Applications accepted at City of Pine Bluff HR Dept., 200 E. 8th Ave., Room 104, Pine Bluff, AR 71601; fax 870-850-2449; or
- e-mail vconaway@cableynx.com. Open until filled. HUMAN RESOURCES DIRECTOR—Jacksonville is accepting applications for the position of Director of Human Resources. Qualifications: Bachelor's degree in public admin. or HR; SPHR or PHR and/or IMPA-CP or IPMA-CS certification; at least 5 to 7 yrs. exp. in HR field; must have supervisory exp. Benefits pkg. includes 457 plan; med., dental and vision coverage; tuition reimbursement program; mandatory contribution into APERS state retirement system; and edu. incentive. Candidate hired must live in Jacksonville. Submit resumé and a city application to City Hall, ATTN: Human Resources, #1 Municipal Drive, Jack sonville, AR 722076. Applications may be obtained from city hall or online at www.cityofjacksonville.net. EOE.
- HUMAN RESOURCES GENERALIST Jacksonville is accepting applications for the pos. of human resources generalist. Qualifications: assoc. degree in HR or related Field, valid DL, knowledge of law and regs. affecting HR functions, at least 3 yrs. related exp. Ensures policies, procedures and reporting are in compliance. Applications available at Jacksonville City Hall, HR dept., #1 Municipal Drive, Jacksonville, AR 72076; or online at www.cityofjacksonville.net. Resumés accepted with application EOE
- INFORMATION SYSTEMS MGR.-Pine Bluff seeks applicants for the position of information systems mgr. Resp. for planning, developing, implementing and evaluating cost-effective, state-of-the-art information tech. services. Dept. administers network ops., GIS communications,

website mgmt., records/imaging systems and several dept. specific software applications. Mgr. will guide the development of information systems, coordinate interde partmental activities to increase employee productivity using tech. Bachelor's deg. in IT, Computer Sci., Public Admin., Business Admin., Business/Econ., and/or 5 yrs. IT mgmt. exp. or equiv. comb. preferred. Applications accepted at City of Pine Bluff HR Dept., 200 E, 8th, Room 104, Pine Bluff, AR 71601; fax 870-850-2449; or e-mail vconaway@cablelynx.com. Open until filled. PARKS DEVELOPMENT MGR.–Conway is accepting

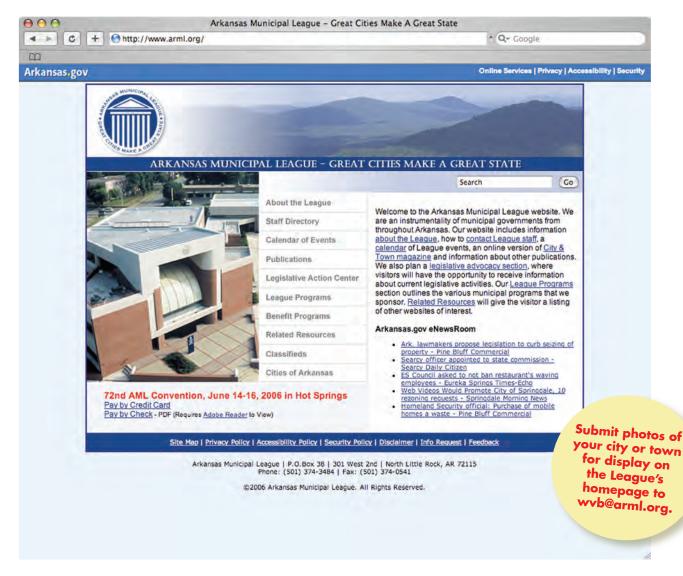
- resumés for a parks development mgr., reporting to the parks and rec. dir. The mgr. plans, directs and coordinates maintenance/development projects at City of Conway parks and rec. facilities. Also resp. for special events set up, staffing and clean up. Bachelor's in parks admin. or related, 4 yrs. exp. in park admin. or related and 2 yrs. supervisory exp. required. Equiv. combinations of edu. and exp. considered. Submit resumé with salary history to H.R. Director, City of Conway, 1201 Oak St., Conway, AR 22032; enail lisa.williams@cityofcomway.org; or fax 501 513-3503. Min. starting sal. \$42,000, based on exp. Resumés accepted until pos. filled. EOE.
- PATROL OFFICER—Kensett seeks cert. patrol officers. For more info., call 501-742-5454.
- PLANNING/ZONING ADMIN.-Grove, Okla., is accepting applications for a planning and zoning admin. Seeking an assistant or staff planner from a larger city with growth mgmt., code development and enforcement exp. Will mgmt., code development and enforcement exp. Will guide planning and zoning commission and council, over-see GPS technician, deal with developers. Must have degree in related field, 3-5 yrs. exp. Send resumé to Deb-bie Mavity, City of Grove, 104 W. 3rd St., Grove, OK 74344; or e-mail dmavity@sbcglobal.net. Open until filled. **POLICE CHIEF**—Coal Hill (Johnson County) is accepting applications for police chief; must be certified. Send resumés to: Deborah Marvel Mayor, P.O. Box 218, Coal Hill, AR 72832.
- Hill, AR 72832.
- Hill, AH (72832.
  POLICE CHIEF Conway is accepting applications for a police chief. The Conway Police Dept. is an internationally accredited agency, 1 of 4 accredited by CALEA in Arkansas, consists of 104 sworn and 21 civilian employees. The chief reports directly to the mayor. The city seeks. a proactive leader, a superior communicator committed in inclusion and diversity. Must have est. record in manage-rial and fiscal admin., in implementing best practices and in building relationships with community, employees and local, regional and state leaders. Bachelor's in Police or Public Ad., Criminal Justice or related and 10 yrs. of progressively responsible experience in law enforcement incl. 3-5 yrs. of major command resp. required. Evidence of cont. training, self-development pref. Equivalent comb. of training and experience may be substituted for ed. **Clos-ing date: Dec. 31.** Sal. \$74,000 with benefits. Sal. neg. DOE. Submit resumé to Human Resources Director, City of Conway, 1201 Oak St., Conway, AR 72032; e-mail lisa.williams@cityofconway.org; or fax 501-513-3503. POLICE CHIEF—Farmington seeks a police chief to lead and
- manage dept. of 8 officers in addition to P/T and civilian staff. Chief reports directly to mayor. Must have at least 4 yrs, of progressively responsible exp. Strong pref. for higher-level command, higher ed. in criminal justice and/or business admin. Must possess proven skills in fiscal and personnel mgmt., computer literacy and strong leadership skills. Must be a certified police officer in the State of Arkansas. Salary commensurate with exp. Applications accepted until pos. filled. Send resumé, cover letter, 3 prof. references to City Business Manager, P.O. Box 150, Farm-ington, AR 72730. For more info., call Melissa McCarville
- at 479-267-3865. POLICE CHIEF—Hermitage (Bradley County) is taking resumes for the police chief position; must be certified. Housing, paid med. Ins., 15 vacation days; 11 paid hol-idays. Send resume to Mayor Joyce Copeland, P.O. Box 120 Hermitage, AR 71647. Phone, 870-483-2209.
- POLICE OFFICER Lewisville seeks applications for the posi-tion of police officer. Pick application packages up 8 a.m. to 4 p.m. M-F at Lewisville City Hall, 330 West 1st St. Position open until filled. Contact Chief Jason Tomlin for infor-mation, 870-921-4971. POLICE OFFICER—Allport (Lonoke County) seeks a full-time
- officer. Mail resumé and cert. to: Allport Police Dept, P.O. Box 58, Humnoke, AR 72072.
- POLICE OFFICERS, CERTIFIED-Forrest City Police Dept. seeks cert. officers. Good sal., benefits inc. paid holiday, health, dental, eye insurance, retirement, 3 wks. paid vac. and LOPFI. Call 870-633-3434 for more info. or send resumé and copies of cert. to Chief's Office, c/o Forrest City Police Dept., 225 N. Rosser St., Forrest City, AR 72335. EOE.
- POLICE OFFICERS, CERTIFIED—The Texarkana, Ark., Police Dept. is accepting applications for the position of a probationary police officer. First year annual salary is

\$33,017.59. After 1 year, salary increases to \$36,053.00 (+). Benefits incl. ins., vacation, sick leave, certificate pay, educational pay and longevity pay. Uniforms and equip-ment furnished. Min. req.: (1) Cert. Law Enforcement Officer by CLEST or Cert. Law Enforcement Officer with any state that has a reciprocal agreement with CLEST, (2) 30 hours of college or able to obtain the hours within 18 months, (3) meet all other min. req. of Texarkana, Ark., Police Dept. For further information, contact the Personneland Training Office @ 903-798-3328 or tateson@txkusa.org.

- POLICE OFFICER Marshall in Searcy County seeks applications for cert. police officer. Sal. neg. Contact Mayor Bus-bee or Chief Aubrey Byerly, 870-448-2543. Open until
- POLICE OFFICER-Ash Flat Police Dept. is accepting applications for full- and part-time police officers. Cert. officers preferred. Applications can be picked up from City Hall between 8 and 4 p.m. M-F. Only serious applicants should apply. No phone calls.
- PUBLIC WORKS FOREMAN-Haskell is accepting applications for a public works foreman. Performs supervisory, admin. and operational duties; inspects residential, commercial bldgs. for compliance; operates, repairs and maintains city water/sewer systems; operates backhoe, trackhoe; prepares, analyzes reports, records. Ark. DL, Ark. Class 1 wastewater and Class 1 water license req. Sal. based on exp., with paid vac., sick leave, holidays and ret. Send resume, work history, references to City of Haskell, Public Works Director, 2520 Hwy. 229, Haskell, AR 72015.
- STREET DEPT. DIRECTOR-Pine Bluff seeks applicants for the position of Street Dept. director. The director oversees and reviews plans and specs. for public works projects, assists in projecting a plan of public works projects and improvements, and administers and coordinates all capital improvement projects with other city depts., utilities and outside contracts. The director gives tech., engineering and architectural advice to city depts. as directed by the mayor: performs and coordinates the investigation, development, design and construction of eng. projects; and supervises operation, maintenance of all dept. equip. Bachelor's deg. in Civil Engineering and/or five yrs.' exp. in engineering work (2 yrs. of which in mgr./supervisory capacity) preferred. Should have knowledge of federal flood plain mgmt. and state/local regulations. Applications accepted at City of Pine Bluff HR Dept., 200 E. 8th, Room 104, Pine Bluff, AR 71601; fax 870-850-2449; or e-mail
- vconaway@cablelynx.com. Open until filled. UNIVERSITY CHIEF OF POLICE—Southern Arkansas University, Magnolia, seeks a chief of police to supervise university police staff. Qualifications: experience in law enforcement, current certification or ability to recertify, university law enforcement exp. pref., bachelor's degree, oral/written communication skills. Submit letter of application, resumé, 3 refs. to Office of Human Resources, Southern Arkansas University, P.O. Box 9288, Magnolia, AR 71754-9288. AA/EOE.
- WATER/WASTEWATER OPERATOR-Marshall (Searcy County) seeks a water/wastewater operator with Class II license. Salary neg., DOQ, exp. Contact Mayor James Busbee, 870-448-2543 or 870-448-7506 or P.O. Box 1420, Marshall, AR 72650; FAX, 870-448-5692.
- FOR SALE-Elite K-9 transport system. Black, easy to clean, eliminates oxide buildup on dog's fur. Fits 1998-04 Ford Crown Victoria. Call Chief Armstrong, Bull Shoals Police Dept., 870-445-4775.
- FOR SALE-DVX Plus III digital phone system. 24-port board, 20 executive speakerphones, 2 48-button DSS consoles, talkpath voicemail. Call Annette at Pine Bluff Wastewater Utility, 870-535-6603.
- FOR SALE—Police Car. 2000 Crown Victoria police interceptor, unmarked gray, 121K miles, runs good. Asking \$3,500. Call Friendship Police Chief Jim Elliott at 501-384-2111 for further information. **PUMPER TRUCKS**—Plumerville Fire Dept. selling 1973 Ford
- F700, 750 GPM and '79 Ford, 1000 GPM. Equip. neg. Call 501-354-3936 or 354-4353.
- STREET SWEEPER-Paris is selling 1988 Elgin Crosswind Street Sweeper. Contact Street Supt., 479-963-2450.
- WANTED—Slightly used 20-cubic-yard, rear-load, trash com-pactor truck. Must be low hours. Contact Paris Street Supt. at 479-963-2450.
- WANTED-New or slightly used gravity belt press combo. Call Green Forest Wastewater Treatment Plant, 870-438-5246
- WATER AERATOR 96 model. 2,000 GPM forced draft, 6,075 CFM blower, 22'x9'x9', 8,800 lbs. Contact Wynne Water Utilities, 870-238-2751.

# Check us out.

## www.arml.org



- eNewsRoom offers online news articles from Arkansas's municipalities' dailies.
- City & Town is available to download in its entirety in PDF from the *Publications* page.
- *Cities of Arkansas* local government portal page gives visitors a sneak peek at the quality of life in the municipalities across Arkansas.
- Flyout menus provide easier navigation and cut down on search time.
- A search engine makes it easy to locate topics, based on specific words.

## Keep checking back ...

- *e.LocalLink*, interactive videos provided by CGI Communications, will include a welcome to the League's Web site from Executive Director Don Zimmerman and an Introduction to the Arkansas Municipal League.
- eCart, order and pay for publications and mailing lists online.
- Legislative Action Center will be home to legislative matters, including a new Legislative Bulletin.

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