Overview

- Grant Avenue Capital, LLC, www.GrantAve.com, founded in 2019 and based in New York, invests in middle-market healthcare companies primarily in North America
- Partners with founders, entrepreneurs and management teams to transform middle-market healthcare businesses connected to Grant Avenue Capital's core investment themes

Core Investment Themes

- Thematic healthcare investment strategy focused on the following:
 - Cost Containment: Products or services that reduce overall healthcare cost and generate strong clinical outcomes
 - Custom Solutions: Service companies with outsourcing or technology solutions that drive efficiency, reduce expenses and improve results
 - Consumerism: Retail or other consumer-oriented health and wellness services or products that provide individuals more personalized care options
 - Compliance: Tech-enabled businesses that attack fraud, waste and abuse or ensure payment compliance

Select Investment Professionals



- Founder & Managing Partner
- 30 years in private equity, including 20 years with Apax Partners as a Senior Equity Partner
- Buddy@GrantAve.com

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Managing Director

- · 20 years of healthcare experience, most recently with Tailwind Partners
- Brian.Berkin@GrantAve.com

Brian Berkin



- Vice President
- Formerly with Audax Group focused on Healthcare and Consumer
- Alex.Ferree@GrantAve.com

Alex Ferree

Advisory Board Members

Samantha Bonano Fmr. CEO of Buffalo Filter

Teresa Johnson

Former CEO of Acelity

Board Member of Fortis

Dr. Steve DeCherney Chairman of Helios Fmr. President of Quintiles, North America

Andy Eckert Fmr. CEO of Acelity, TriZetto and Zelis

Howard Gold Fmr. EVP of Northwell Health System

Peter Madeja President and CEO of Genex Services

Mike McMaude Founder and CEO of Abode Healthcare

Ann Sardini Fmr. CFO of Weight Watchers Int'l

Guy Sansone Chairman and CEO of H2 Health

- Partners focused on Healthcare and Industrials
- Eric.Kim@GrantAve.com

Vicky Gregg Fmr. CEO of BlueCross BlueShield of Tennessee

Teresa Sparks Former CFO of Envision, Surgery Partners, Symbion



Target Size (Platforms)

- EBITDA: \$5 to \$25 million
- Enterprise Value: \$25 to \$250 million

Flexible Capital

- · Flexible capital and partnership approach, including investments of the following types:
 - Corporate carve-outs
 - Private company recapitalizations and buyouts
 - Industry consolidations and buy & builds
 - Special situations
 - Majority or significant minority
 - Long-term hold periods

Investment Team

- Significant dedicated experience and over \$4.5 billion of invested equity capital across all sectors of healthcare
- Works closely with outstanding Advisory Board of executives with experience across the healthcare landscape



- Partner
- 16 years of healthcare experience, most recently with MBF Healthcare Partners and Apple Tree Partners
- Preston.Brice@GrantAve.com



- Director, Business Development
- banking with Hammond Hanlon Camp
- Stew.Jamieson@GrantAve.com

- - **Preston Brice**
 - - Formerly in healthcare investment
 - - Formerly with Morgan Stanley Capital

Stew Jamieson Vice President



Eric Kim

Grant Avenue Capital Introduction

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Current Investments	Investment Date	Category
H2 HEALTH Provider of physical therapy and other rehabilitation services through ~250 clinics and facilities	January 2020	Outpatient Physical Therapy
Provider of per diem, travel and contract clinical staffing to leading healthcare providers and facilities	January 2020	Outsourced Healthcare Services
Free boots the test of tes	December 2020	Home-Based Care
Provider of shared service solutions to ~225 independent hospitals and health systems nationwide	May 2021	Outsourced Healthcare Services
Clinical site management organization that partners with patients, physicians, and biopharma sponsors	September 2022	Outsourced Pharma Services



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Current Target Categories

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Example Sub-Sectors

Healthcare Services	Ġ	Home-Based Care	Hospice Home Health / Home Aide Pediatric Telemedicine
	$\langle \heartsuit$	Behavioral	Outpatient Mental Developmental Health Services Services to Behavioral Providers
	B	Retail Health and Wellness	Physical TherapyMedical SpasOTC ProductsMen's HealthVeterinary ServicesWeight Management
Outsource Services		Services to Employers and Payors	Third PartyEmployee AssistanceAdministratorsProgramsManaged NetworksOn-Site ClinicsProgram or Carveout Management
		Services to Providers	Tech-EnabledEquipmentRevenue CycleMaintenance &ManagementRepairDifferentiated StaffingSupply Chain
	Ø	Services to Pharma & Device	Clinical Site Regulatory Management Services Design and Market Access & Development Value Demonstration Marketing Services
Products	له ر	Products	Home Medical Single-Use Equipment Disposables FDA-Regulated Safety Products
			GRANT AVENUE