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THE WORLD BANK

Washington, D.C.

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The World Bank

1818 H Street NW

Washington DC 20433

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**PUBLIC DISCLOSURE AUTHORIZED**

PRESIDENT  
B.B. CONABLE  
CHRON FILES

A-L

Nov. 1 - Dec 31, 1987



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WBG Archives

 **Archives**  
R1992-109 Other #: 4 209561B  
President Barber Conable Chronological Records - Outgoing - Correspondence - A-L -  
November 1 - December 31, 1987



1782777



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

Dear Colonel Afridi:

I wish to thank you for accompanying my wife and me on our visit to the Sokka Nullah Afforestation scheme and the clear explanation you gave us of the Income Generating Project. Although our stay was obviously too short, we have no doubt that the Project is indeed an important contribution to both employment of refugees and to the restoration of much needed tree cover. Please keep up the good work.

Sincerely,



Colonel Afridi  
Programme Officer  
UNHCR  
1 Gul Mohar Lane  
University Town  
Peshawar

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

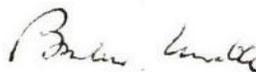
Dear Mr. Afzal:

Having now returned to Washington I wish to thank you for your warm hospitality and for the most effective arrangements made for my visit to the Adaptive Research Farm at Sheikhupura.

The Farm itself was impressive as were the professional staff who worked there. Evidently they knew what is expected of them. I was also impressed by the quality of adaptive research work undertaken at this farm. I am sure that similar quality work, on a larger scale, is simultaneously carried out on farmers' fields. I was delighted to note that results of these trials are translated into viable production recommendations, and that the extension network at your command consistently endeavours to disseminate such information to the farmers.

I am grateful for the courtesies extended to me during the visit and for the excellent briefings you and your staff provided us. I wish you all success and assure you of the Bank's continued support.

Sincerely,



Mr. Malik Mohammad Afzal  
Director General (Extension)  
Department of Agriculture  
Government of Punjab  
Lahore  
Pakistan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Mr. Godwin Agodo  
c/o The World Bank  
Room I 2-170

Dear Mr. Agodo:

I wish to offer you my congratulations on your election as Member at Large of the Executive Committee of the Staff Association.

The Staff Association provides an invaluable service to Bank staff and management alike, as we strive to provide the best possible service to the Bank's member countries.

I look forward to working with you and your colleagues in the challenging year ahead.

Sincerely,



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

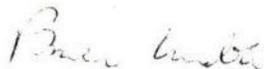
November 24, 1987

Dear Mr. Akhtar:

My wife and I wish to thank you and your colleagues for the excellent arrangements made and briefing given during our visit to the SCARP Mardan project. While we were alarmed by the grave effects of salinity and waterlogging in the area, we were pleased to note that the joint efforts of WAPDA and the Bank have been successful in overcoming this menace and restoring fertility to valuable agricultural lands.

Please also convey my gratitude to the farmers of the area who met with us at Mardan.

Sincerely,



Mr. M. Akhtar  
General Manager (Water)  
WAPDA North  
Peshawar

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

Nov. 20, 1987

Dear Bilsel,

Thanks for the photographs.

Seeing you today reminded me that I have not yet thanked you for your support and guidance during the first tour of India.

My wife and I are most grateful for an opportunity successful from our point of view largely because of the thought and planning you invested in the effort. We wish you our very best, and send our gratitude.

Sincerely

Barber Conable

Mr. Bilsel Alisbah

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

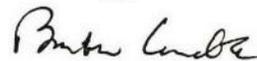
Dear Mr. Minister:

On behalf of the Executive Directors, Officers and Staff, I would like to express our pleasure at your reappointment to a fourth term as Governor for the United Arab Emirates on the Board of Governors of The World Bank. Congratulations!

We look forward to your continued participation in the affairs of the Bank.

On a personal note, I hope to have the opportunity of greeting you here in Washington in the near future.

Sincerely,



His Highness  
Sheikh Hamdan Bin Rashid Al Maktoum  
Minister of Finance and Industry  
Ministry of Finance and Industry  
P.O. Box 443  
Abu Dhabi, United Arab Emirates

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

Nov. 20, 1987

Dear Fawzi,

Thanks very much, dear friend, for the effort and support you invested in our Peshawar trip. I was pleased with the rapport I was able to feel with the leaders, and hope it will ultimately benefit the Bank. A very good visit, all in all, and your presence added immeasurably. Charlotte and I send our great thanks and our best wishes.

Sincerely

Barber Conable

Mr. Fawzi Hamad Al-Sultan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Dr. Altaf:

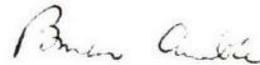
I take this opportunity to thank you for the excellent arrangements made for my visit to Sheikhpura on November 3, 1987. It was indeed most interesting to see the countryside around Lahore and have first-hand information on the Bank assisted Punjab Agricultural Extension and Adaptive Research and On-Farm Water Management Projects.

I was very impressed by the enthusiastic response of farmers to the On-Farm Water Management program. I have no doubt in my mind that benefits of this excellent program will go a long way to improving the productivity of individual farmers, and hence overall agricultural production.

The visit to the Adaptive Research Farm at Sheikhpura was an educational experience for me. With the professional approach to managing the Farm and to conducting the adaptive research trails, I am confident that meaningful production recommendations are regularly formulated and fed to the extension system for adoption by the farming community.

Please accept my congratulations for the excellent work being undertaken by the two organizations. Through this letter I would also like to extend my sincere thanks and best wishes to the staff of both projects and to the farmers who welcomed us so warmly. Let me once again reiterate the Bank Group's continued support to your development efforts in improving agricultural productivity.

Sincerely,



Dr. Zafar Altaf  
Secretary of Agriculture  
Government of Punjab  
Lahore

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 17, 1987

Dear Ms. Anderson:

Thank you for your letter of December 4, inviting me to speak at the New England Environmental Conference.

I am, of course, aware of the New England Environmental Network and am impressed with the high calibre of the participants in the proposed meeting. Unfortunately, however, I will be unable to attend as my schedule is very fully booked at that time.

I wish you every success with your meeting.

Sincerely,

*Barber Conable*

Ms. Nancy W. Anderson  
Director, Environmental Affairs  
Tufts University  
Lincoln Filene Center for  
Citizenship and Public Affairs  
Medford, Massachusetts 02155

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Senator Brian R. Archer  
Liberal Senator for Tasmania  
111 Wilson Street  
Burnie, Tasmania 7320  
Australia

Dear Senator Archer:

Thank you for your letter of September 17, 1987, expressing your support for the World Bank's efforts to help the world's poor. I would like to address the topics you raised point by point.

First, the World Bank has adopted a new, more operational approach to women in development. It concentrates on demonstrating what can actually be done to involve women more effectively in development, and how such involvement contributes to economic performance and poverty alleviation. Our recently established Women in Development Division will pursue this approach through a variety of means, including working closely with women's organizations in developing countries.

Second, your letter refers to our plans for increasing investments in the future productivity and well-being of the people of the developing world through increased lending for primary health care and primary education. However, we are also aware that increased Bank lending alone is not enough. Inefficient use of existing resources often hampers efforts to reach the poor. The Bank's goal is to increase access for the poor to basic health and education services, both by increasing our lending in these areas and by encouraging adjustment programs to improve the efficiency with which resources are used in the social sectors.

Third, as you suggest, our approach to adjustment programs is being modified as we learn more about how to protect the interests of the poor. Many Bank-supported programs include specific measures to protect the poor from the adverse consequences of adjustment, and our lending for social programs is increasingly targetted to reach the poor. We have also undertaken a broad research program on the impact of structural adjustments on the poor, which I hope will allow us to improve our adjustment programs further.

The Bank's increasing concern for the environment prompted the creation of a new Environment Department as well as Environment Units in each of the four regional complexes. The thrust of the work program is (a) to lay the basis for integrating environmental and natural resource management into the highest levels of country economic planning, (b) to improve the way in which environmental aspects of individual projects are handled, and (c) to encourage increased Bank investment in projects or programs that directly address major areas of environmental concern.

I share the view that non-governmental organizations often have a comparative advantage by virtue of their grassroots involvement with the poor. We already have underway a variety of efforts to involve these organizations in Bank-supported programs, and we are exploring additional means to take advantage of their unique outreach capacity.

In sum, I hope that the various new initiatives undertaken in the context of the Bank's recent reorganization will improve our strength in the battle against poverty. None of these initiatives should be judged in isolation. Thus, the percentage of the Bank's lending which is directly poverty-oriented is but one indicator of our efforts to reach the poor. Virtually all of our projects--whether for agriculture, water supply, electric power, roads, health, education, or any of a number of other sectors--help, directly and indirectly, to improve the living conditions of the poor. Our lending for projects as well as for growth-oriented adjustment, our research program, and our increased focus on women in development, the environment, and non-governmental organizations are all part of our overall efforts to improve the living conditions of the world's poor.

I am grateful for your interest in this endeavor.

Sincerely,



Barber B. Conable  
President

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

Nov. 20, 1987

Dear Shinji,

Charles He and I are most grateful  
for your quick response and thorough planning  
with respect to our joint visit to Nepal.

It was the high point of the trip in some  
ways than me, and we know we owe much  
of its success to you. Thank you, dear friend,  
and best wishes.

Sincerely

Barber Conable

Mr. Shinji Asanuma

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Sartaj Aziz:

It was a real pleasure to meet you and your associates on the occasion of my first visit to Pakistan.

I want to thank you for the long time you took to talk to us. Your presentation of Pakistan's agricultural problems and the policy scenarios that you have sketched out impressed me very much. Clearly both reflect the good work done by the Commission you chair. I am glad that the Bank was able to support some of the studies carried out for the Commission.

I do not have to remind you of the Bank's role in financing agricultural development in your country and in helping shape some of the sectoral policies which have contributed to fast growth. We also concur with the policy directions needed to ensure sustained growth, food security, export expansion and adequate absorption of labor as delineated by you. The emphasis on increasing yields rather than expanding area under cultivation, and on raising productivity of all factors involved, whether labor, management skills, water or fertilizer, is in our view entirely warranted.

We intend to continue our support to the Agricultural sector, including of course irrigation and other subsectors through investment and rehabilitation projects and with sector lending where appropriate.

I am sure that your deep understanding of domestic as well as international issues pertaining to agricultural development and your long experience in policy making will, as in the past, contribute to shaping our own strategy. Your assistance in designing substantive and feasible policy packages in connection with future sectoral operations will be most appreciated.

Please convey my thanks to all those who were present at our meeting and to your other colleagues in the Agricultural Commission as well.

Sincerely,



Barber B. Conable  
President

His Excellency Sartaj Aziz  
Special Assistant to the Prime Minister  
on Agriculture,  
Ministry of Food, Agriculture and Cooperatives  
Room 312, Block B  
Islamabad  
Pakistan



WDIAL  
.EMIDA  
OINFO

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-SUBJECT: ROMANIA - SERVICE PAYMENTS  
-DRAFTED BY: JWood/PNouvel:mh Doc. No: 2600G EXT: 32550  
-AUTHORIZED BY: B. Conable  
-CLEARED WITH AND CC: Messrs. Scott/Shihata, Eccles  
-CC: Messrs. Stern, Vergin

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864 11239 =

-HIS EXCELLENCY  
-THE MINISTER OF FINANCE (*Bake*)  
-BUCHAREST, ROMANIA

BT

WASHINGTON DC 7-DEC-1987

BY TELEX DATED DECEMBER 3 THE GOVERNOR FOR ROMANIA FORWARDED TO ME A REPORT OF A PARLIAMENTARY COMMISSION CONCERNING RELATIONS BETWEEN ROMANIA AND THE WORLD BANK. THE REPORT ASKS THE MINISTRY OF FINANCE AND THE BANKING BODIES TO CONDUCT TALKS WITH THE IBRD SO THAT ACCEPTABLE SOLUTIONS MAY BE FOUND.

I WANT TO ASSURE YOU THAT WE ARE READY TO CONTINUE DISCUSSIONS WITH ROMANIA IN A CONSTRUCTIVE MANNER. IT WOULD BE HELPFUL TO THOSE DISCUSSIONS TO HAVE CONFIRMATION THAT ROMANIA'S POSITION WITH RESPECT TO FINANCIAL RELATIONS WITH THE IBRD REMAINS AS STATED IN THE TWO AIDE MEMOIRE DATED OCTOBER 21, 1987 AND NOVEMBER 25, 1987. IT WOULD ALSO BE HELPFUL TO KNOW WHETHER THE CALCULATIONS SUPPLIED TO THE IBRD BY THE MINISTRY OF FINANCE CONTINUE TO REFLECT THE THINKING IN ROMANIA REGARDING THE APPROPRIATE MANAGEMENT OF CURRENCIES DISBURSED ON IBRD LOANS TO ROMANIA.

I AM SURE YOU WILL ALSO APPRECIATE THAT SINCE ROMANIA HAS MADE PUBLIC THE ISSUES BEING DISCUSSED WITH IBRD, WE FEEL WE HAVE NO CHOICE BUT TO REPORT TO OUR BOARD AND MAKE PUBLIC THE NATURE OF THE ISSUES INVOLVED IN OUR DISCUSSIONS, AND CLARIFY THAT THE FINANCIAL RELATIONSHIP BETWEEN ROMANIA AND THE IBRD WAS CONDUCTED IN A FAIR AND NONDISCRIMINATORY FASHION IN STRICT APPLICATION OF THE RELEVANT LOAN AGREEMENTS AND OF THE LONG STANDING IBRD FINANCIAL POLICY.  
BEST REGARDS, BARBER CONABLE

*Barber B. Conable*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 17, 1987

Dear Mr. Prime Minister:

I wish to acknowledge receipt of and thank you for your Telex dated December 11, 1987, informing us of the appointment of Monsieur Mohamed Ghannouchi, Ministre delegue aupres du Premier Ministre, Charge du Plan, as Governor for Tunisia on the Board of Governors of The World Bank.

Our records have been amended accordingly.

Sincerely,

*Barber Conable*

Son Excellence  
Monsieur Hedi Baccouche  
Premier Ministre  
Place du Gouvernement  
La Kasbah  
Tunis, Tunisia

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

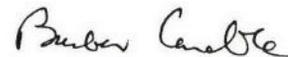
BARBER B. CONABLE  
President

December 8, 1987

Dear Jim,

I am writing to confirm that documents regarding the proposed financial sector adjustment loan from the World Bank to the Republic of Ecuador have been circulated to the Executive Directors of the World Bank for consideration and approval. Consideration of the loan by the Executive Directors has been scheduled for December 22, 1987, and I have recommended that the loan be approved. Consideration of the loan would be delayed, however, if overdue loan service payments to the World Bank from Ecuador, totalling about US\$5.5 million, are not paid by December 14, 1987. I am not aware of any other factors that would preclude consideration of the loan by the Executive Directors.

Sincerely,



The Honorable  
James A. Baker, III  
Secretary of The Treasury  
United States Department of  
the Treasury  
1500 Pennsylvania Avenue, N.W.  
Washington, D.C. 20220

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Dear Mr. Baly:

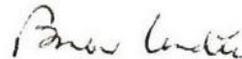
Thank you for your kind letter inviting me to be a speaker at your Ninth Annual American Gas Association Bankers' Conference in Washington, D.C. on December 9, 1987.

Unfortunately, I must decline. My current responsibilities as head of an international organization greatly restrict the time I can devote to outside speaking engagements. I hope you understand the constraints on my time.

Please excuse the delay in responding to your invitation. I returned today from an extended visit to Southeast Asia, and your letter has just now been brought to my attention.

All best wishes for a successful conference.

Sincerely,



Mr. Michael Baly III  
Vice President  
Government Relations  
American Gas Association  
1515 Wilson Boulevard  
Arlington, VA 22209

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Baluch:

I wish to express my sincere thanks to you, and through you, to the Administrator KMC, and the Director General, KDA, for arranging a most interesting tour of the two Katchi Abadis and the Surjani Town.

The tour provided us a unique opportunity to see both developed and undeveloped parts of Katchi Abadis and the immense problems facing the Karachi administration in bringing services to the residents. The tour of Surjani Town provided us an opportunity to witness commendable efforts by public and private organizations in meeting the demand for low cost shelter.

As you know, the Bank is already assisting the Government of Sind in upgrading Katchi Abadis under the Karachi Special Development Project. In line with the Government's priority of providing low cost housing to the shelterless, the World Bank will be sending a mission to Pakistan in December 1987 to review past experiences and future needs in this sector. The mission members will call on the Government of Sind officials to discuss matters of mutual interest.

Thank you again.

Sincerely,



His Excellency K.S. Mujahid Baluch  
Minister for Local Government  
Rural Development & Katchi Abadis  
Government of Sind  
Ground Floor, Assembly Building  
Court Road  
Karachi  
Pakistan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Chief Minister:

I have just returned to Washington after a most successful first visit to India. I am deeply impressed by the efforts of both Central and State governments to accelerate the pace of development and help individuals realize their enormous potential.

My brief stay in Calcutta gave many vivid impressions of both problems and progress, and I hope my colleagues in the Bank will be able to continue to contribute to the latter. Another vivid impression was of the warmth and generosity with which my wife and I were received. We greatly appreciated the splendid arrangements that were made by the State government and CMDA for our visit, and would be grateful if you would convey our thanks to the concerned officials, all of whom contributed to a most successful trip.

Finally, I want to express again my deep regret at being unable to attend the dinner you had graciously organized.

My wife and my colleagues join me in sending warm regards.

Sincerely,



His Excellency  
Jyoti Basu  
Chief Minister  
Government of West Bengal  
Writer's Building Secretariat  
Calcutta 700001 India

cc: Mr. Rao Sahib  
Executive Director, India

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Dear Tony:

Thank you for your letter regarding the illegal ivory trade in Africa.

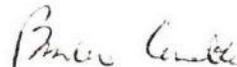
As you indicate, the World Bank is placing increased emphasis on the effects of environmental considerations in economic development. We recognize that strong environmental conservation is central to sound development and we have formed an Environment Department and regional environmental units to deal with environmental concerns throughout our work.

The Bank shares your concern about the problem of illegal trade in ivory and the serious threat which this presents to elephant populations. Our institution is committed to preservation of biological diversity and this is a major responsibility of the Environment Department and regional units. In line with this commitment we recently supported a resolution urging compliance with the Endangered Species Convention (CITES); the resolution was adopted at the International Symposium on Wildlife Management in Sub-Saharan Africa held in Zimbabwe in October.

Concerning the issue of illegal ivory trade through Burundi, we are pleased to inform you that following the change in leadership in that country the Council of Ministers took early action to ban the illegal trade. This action was confirmed to our staff during policy discussions in October. In follow up discussions we have informed the Embassy of Burundi of your interest in the issue.

Some policy questions remain concerning the appropriate role of international institutions in acting upon agreements to which they are not party. Happily, in this particular case we were in a position to raise this issue, and we are pleased that the government involved has agreed to cooperate with the international community in halting such practices.

Sincerely yours,



Honorable Anthony C. Beilenson  
U.S. House of Representatives  
Room 1025 Longworth Office Building  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

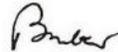
November 16, 1987

Dear Lloyd:

Thank you for your very friendly and supportive letter of October 27th. I have often said if there was no World Bank one would have to be formed, and I appreciate knowing of your concurrence with that statement. Please don't hesitate to let me know whenever you have any questions or concerns about the World Bank.

Best personal wishes.

Sincerely,



The Honorable Lloyd Bentsen  
United States Senate  
Washington, D.C. 20510

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Dear Mr. Betancur:

Thank you for your letter of November 23, 1987 informing me about the Centro Regional de Estudios del Tercer Mundo (CRESET). I very much enjoyed discussing your work with Alicia Puyana, Director of CRESET, on December 3, 1987. The research which CRESET is undertaking should help provide a better understanding of the Colombian economy and should prove useful for Colombian decision-makers in their policy formulation.

The World Bank would be delighted to provide CRESET with some assistance in this work. I have copied your letter to Peter Miovic in our Country Operations Department for Colombia and to Laurens Hoppenbrouwer, our Resident Representative in Colombia, both of whom are familiar with CRESET. They can assist you in obtaining the World Bank publications that you requested. Either you, or Ms. Puyana, should feel free to contact them at your convenience.

I would like to wish you every success in your important work. Thank you again for writing.

Sincerely,



His Excellency  
The Honorable Belisario Betancur  
A.A. 17413  
Bogota, Colombia

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 12, 1987

Dear Mr. Bins:

I appreciate your invitation to address a Luncheon Forum of the Council of 100, but regret that I must decline. The extensive demands of my responsibilities at the Bank leave little time for my participation in other non-Bank programs at this time.

I commend your members for their admirable community activity and wish you continuing success.

Sincerely yours,

*Barber Conable*

Mr. Milton Bins  
Senior Associate  
The Council of the  
Great City Schools  
1413 K Street N.W. #400  
Washington, DC 20005

*Take care of my home!  
Nice to hear from you -  
B.C.*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 23, 1987

Ms. Georgie Holder Boge  
216 Lourie-Love  
Butler College  
Princeton University  
Princeton, New Jersey 08544

Dear Ms. Boge:

Thank you for your kind invitation to address the Princeton Model United Nations Conference in February, 1988.

I appreciate your thoughtfulness in extending the invitation, but regret that I must decline. My responsibilities as president of this large international organization leave little opportunity for me to participate in other non-Bank activities of that kind.

I wish great success for the Model Conference and commend you for your continuing interest and leadership in examining government institutions and programs.

Sincerely yours,

*Barber Conable*

*I still see John Erlanson occasionally. He's fine and enjoying his semi-retirement.*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 8, 1987

Dear Lindy:

Thank you for your letter of November 12 in connection with the interest which Mr. Katner and Ms. O'Neill have expressed in consulting opportunities at The World Bank.

As you requested, I have forwarded your letter to Mr. W. David Hopper, Senior Vice President, Policy, Planning and Research. In the meantime, perhaps you could ask your constituents to forward to Mr. Hopper (1818 H Street, NW., Washington, D.C. 20433) copies of their updated resumes, so that their skills and experience can be matched against the Bank's needs. Once this contact has been made, all future contacts can be handled directly.

Thank you for taking the time to send me information on individuals who wish to consult for the Bank.

Sincerely,



The Honorable Lindy Boggs  
U.S. House of Representatives  
Washington, D.C. 20515-1802

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Bosco:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
Douglas H. Bosco  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
resident

December 7, 1987

Dear Gene:

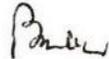
Thank you for your letter of November 6th which arrived when I was traveling abroad to three of the Bank's member countries in Asia. I have given careful consideration to the points in your letter, and agree with the "phase-out period", as specified.

Since in my current position it is inappropriate for me to be active as either a U.S. government official or a political figure, I have some reservations about remaining on your honorary Board of Governors as one of 20 government/political leaders. \* This is a very distinguished group with whom it would be an honor to serve in an honorary capacity, but I'm afraid I must decline.

Your friendship and support are most appreciated. Every good wish for the continued success of IMDI and its many programs.

Best personal wishes.

Sincerely,



Mr. Gene E. Bradley  
Chairman  
IMDI  
2600 Virginia Avenue, N.W., Ste. 905  
Washington, D.C. 20037-1905

\* I note that almost all of the Honorary Board are US officials. The prescription of one here at the Bank is that I am too close to purely American interests.

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 14, 1987

Dear Brotz:

Thank you for your letter of November 20 in connection with Mr. Borlo's interest in employment at the Bank.

I have forwarded your letter of recommendation to our Recruitment Manager in the Personnel Department. Mr. Borlo will be contacted directly once his application has been reviewed. At the same time, it is important for him to understand our current hiring climate: over 500 people were affected by a reduction in force resulting from our recent, large-scale reorganization. While limited external recruitment will take place, every effort must be made to fill positions with staff already on board.

Best wishes for 1988.

Sincerely,



The Honorable Donald G. Brotzman  
President  
Rubber Manufacturers Association  
1400 K Street, NW  
Washington, D.C. 20005

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Buechner:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
Jack Buechner  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Bustamante:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
Albert G. Bustamante  
House of Representatives  
Washington, D.C. 20515





# Record Removal Notice

<b>File Title</b> President Barber Conable Chronological Records - Outgoing - Correspondence - A-L - November 1 - December 31, 1987	<b>Barcode No.</b>  1782777
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<b>Document Date</b> Nov 18, 1987	<b>Document Type</b> Memorandum
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**Correspondents / Participants**  
To : Mr. Michel Camdessus, Managing Director, IMF  
From : Barber B. Conable

**Subject / Title**  
Niger - Medium Term Economic and Financial Policy Framework

**Exception No(s).**

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**Reason for Removal**  
Board Record

**Additional Comments**  
Declassification review of this record can be initiated upon request

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

<b>Withdrawn by</b> Chandra Kumar	<b>Date</b> Aug 6, 2014
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# Record Removal Notice

<b>File Title</b> President Barber Conable Chronological Records - Outgoing - Correspondence - A-L - November 1 - December 31, 1987	<b>Barcode No.</b>  1782777
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<b>Document Date</b> Nov 19, 1987	<b>Document Type</b> Memorandum
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**Correspondents / Participants**  
 To : Mr. Michel Camdessus, Managing Director, IMF  
 From : Barber B. Conable, President, IBRD

**Subject / Title**  
 Bangladesh - Policy Framework Paper, 1987/88 - 1989/90 - Summary of Discussions

**Exception No(s).**

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**Reason for Removal**  
 Board Record

**Additional Comments**  
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Withdrawn by Chandra Kumar	Date Aug 6, 2014
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# Record Removal Notice

<b>File Title</b> President Barber Conable Chronological Records - Outgoing - Correspondence - A-L - November 1 - December 31, 1987	<b>Barcode No.</b>  1782777
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<b>Document Date</b> Dec 11, 1987	<b>Document Type</b> Memorandum
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**Correspondents / Participants**  
 To : Mr. Michel Camdessus, Managing Director, IMF  
 From : Barber B. Conable

**Subject / Title**  
 The Gambia - Policy Framework Paper, 1987/88 - 1989/90

**Exception No(s).**

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**Reason for Removal**  
 Board Record

**Additional Comments**  
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<b>Withdrawn by</b> Chandra Kumar	<b>Date</b> Aug 6, 2014
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THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 23, 1987

Dear Bob:

It was nice to hear from you after so many years. I don't have anything to do with the minting of coins or with the U.S. Government at this point, but I know that they are not enamored of one dollar coins after their experience with Susan Bs, a project carefully designed to fail.

On subject No. 1 of which you wrote me, I suspect that any plan to have the Government control prices, to whatever small a degree, is bound to be frustrated by the markets. Governments just don't do things like that very well.

I often think of some of our old friends from the Korean War era, and particularly of General Fisher, since I still have my permanent home in the town where he was born, Alexander, New York. The memory is still green, even though a wide gulf of time seems to separate us from those days.

Sincerely,



Captain Robert N. Carpenter, USMC (Ret.)  
205 Coventry Road  
Virginia Beach, Virginia 23462

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

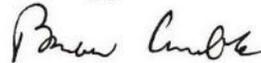
Dear Mr. Minister:

It is indeed good to know that you have been appointed Governor for Fiji on the Board of Governors of The World Bank. Congratulations!

The Executive Directors, Officers and Staff join me in extending to you a warm welcome. We look forward to your participation in the affairs of the Bank.

On a personal note, I hope to have the opportunity of greeting you here in Washington in the near future.

Sincerely,



The Honourable  
Josua D.V.K. Cavalevu  
Minister of Finance  
Ministry of Finance  
P.O. Box 2212  
Government Buildings, Victoria Parade  
Suva, Fiji

RESIDENT MISSION IN TURKEY

The Government of Turkey and the Bank have agreed to establish a Resident Mission in Ankara. The mission will primarily facilitate the maintenance of a policy dialogue, contribute to country and sector strategy formulation, advise on the development of the lending program and assist with portfolio management. The mission will also liaise with the commercial banking community and contribute to the Bank's economic and sector work on Turkey in collaboration with the local authorities.

I am pleased to announce the appointment of James Chaffey as the first Resident Representative in Turkey.

Mr. Chaffey, a UK national, joined the Secretary's Department of the Bank in 1969, and in December 1971 moved to the EMENA Region where he became a Senior Loan Officer in 1974. In September 1975 he was promoted to Division Chief in the West Africa - Country Programs Department II. After spending a year as a Sloan Fellow at Stanford University he returned to EMENA, Country Programs Department as Division Chief, Turkey in March 1982.

Mr. Chaffey took up his new assignment on November 4, 1987.



Barber B. Conable

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 25, 1987

Mr. George Champion  
1211 Avenue of the Americas  
New York, New York 10036

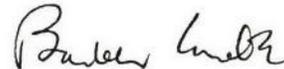
Dear Mr. Champion:

I read the article by Paul Craig Roberts which you recently sent, but do not accept the cause and effect relationship which he presents.

Much of the past lending to governments has been to develop the infrastructure necessary in developing nations that is essential to the functioning of a private economy. At the World Bank we are now placing increasing emphasis on private sector development in a variety of ways: by supporting economic adjustment loans requiring market-oriented conditions, lending to national development banks for private enterprise, participating in direct investment and lending to private companies, advising countries on steps to encourage private investment and forming an investment guarantee agency to protect private investors in developing countries against non-commercial risk.

We are committed to private sector means as the better method of achieving successful economic development in the Third World and many countries with state administered economies have sought our assistance and support in recent years to expand market influences in their economies. As you know, the course is often difficult and uncertain and there have been less-than-successful development projects, but these efforts have produced many successful results, as well, and a growing acceptance of the necessity of private sector initiatives.

Sincerely yours,



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

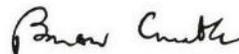
Dear Colby and David:

Thank you for your recent letter confirming the date for the 25th Anniversary Tribute dinner honoring Frank Horton.

When I agreed to serve as a member of the Honorary Committee for the Testimonial, it was already apparent that a proposed trip to Europe at that time would make it impossible for me to attend. A lot of time and effort is involved in preparing for a testimonial dinner such as this, and it will be an evening of great pride and joy for Frank. I'm sorry to have to miss this special event for Frank and the City of Rochester.

Best wishes for a memorable celebration.

Sincerely,



Mr. Colby H. Chandler  
Mr. David T. Kearns  
Chairmen  
The Congressman Frank Horton 25th Anniversary Testimonial  
P.O. Box 92163  
Rochester, New York 14692

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Cheema:

I thank you for the excellent arrangements made for our visit to the On-Farm Water Management Project near Lahore. We were heartened by the farmers' enthusiasm for what is obviously a successful and self-supporting project. We were gratified to learn that the Bank assistance has been central in promoting the farmers' own contributions to the program, which has become a model for sustained agricultural development in your country.

Please convey our thanks and best wishes to your staff and, in particular, to the farmers of Sheikhpura who had gathered to express their appreciation to us during our memorable visit.

Sincerely,



Mr. M.S. Cheema  
Director General  
On-Farm Water Management  
Agriculture Department  
Government of Punjab  
Lahore

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
Pr

December 8, 1987

Dear Dr. Sarcinelli:

Thank you for your letter, dated November 3, 1987, regarding the subscription of Bank capital by Italy under the 1984 Selective Capital Increase (Resolution No. 395).

With respect to the subscription period for the shares allocated in the 1984 SCI, the Executive Directors approved, on October 27, arrangements to extend the subscription period. A copy of the minutes of that meeting is enclosed. Mr. Thahane, Vice President and Secretary, is writing to your Governor in the light of the decision.

We have already extended the terminal date for Italy's subscription under Resolution No. 395 to June 30, 1988. We also plan to propose to the Executive Directors shortly the extension through December 31, 1988 and expect a favorable consideration. We hope and expect that the legislation and subscription can be completed expeditiously before the end of 1988.

I would also like to take this opportunity to draw your attention to the importance of making arrangements for an early subscription of the shares allocated under Resolution No. 416 (adopted April 13, 1987). We count on Italy's continued support for us.

Sincerely,



Enclosure

Dr. Mario Sarcinelli  
Direttore Generale del Tesoro  
Ministero del Tesoro  
Via XX Settembre 97  
I-00187 Rome, Italy

cc: Dr. Carlo Azeglio Ciampi  
Governatore  
Banca d'Italia  
Via Nazionale, 91  
I-00184 Rome, Italy



# Record Removal Notice

<b>File Title</b> President Barber Conable Chronological Records - Outgoing - Correspondence - A-L - November 1 - December 31, 1987	<b>Barcode No.</b>  1782777
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<b>Document Date</b> Nov 17, 1987	<b>Document Type</b> Board Record
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**Correspondents / Participants**

**Subject / Title**  
 M87-48 (Rev.) / 1  
 IDA/M87-47 (Rev.) / 1  
 Minutes of Meeting of the Executive Directors of the Bank and IDA held in the Board Room on October 27, 1987 at 10:30 a.m.

**Exception No(s).**

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  Prerogative to Restrict

**Reason for Removal**  
 Board Record

**Additional Comments**  
 Declassification review of this record can be initiated upon request

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

Withdrawn by Chandra Kumar	Date Aug 6, 2014
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THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 23, 1987

Dear Tom:

I have seen a copy of your letter to Paul Sarbanes about the FAIR amendment and the necessity for the Senate to address the issue of U.S. participation in MIGA. This is a very constructive initiative on your part, and I want to thank you sincerely, not only for contacting Senator Sarbanes but for sending copies to the other legislators involved, as well.

Your continued friendship and support are most appreciated.

Best personal wishes.

Sincerely,



Mr. A. W. Clausen  
Chairman and Chief Executive Officer  
Bank of America  
555 California Street  
San Francisco, California 94104

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 21, 1987

Dear General Cogswell:

Thank you for your nice note of 14 December 1987. I, too, am sorry you will not be able to attend the Command and Staff College Foundation award dinner, although I understand very well problems associated with scheduling.

Speaking of conflicting schedules, unfortunately it will not be possible for me to be with you at the Carabao Wallow in Washington on February 6th. I remember well the Carabao Wallow of several years ago, and regret having to miss it.

Best wishes for the Holiday Season.

Sincerely,

Brig. Gen. Charles L. Cogswell  
2995 Sandy Creek Drive  
Germantown, Tennessee 38138

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 16, 1987

Dear Colleagues:

I wish you the very best of good cheer, and a warm circle of family and friends as you celebrate the Holiday Season. We in the World Bank have worked hard this year, accomplishing much in difficult circumstances. We are fortunate to have the opportunity in our work to serve others. No matter what the pressures of the year, this is a good time to relax and enjoy the satisfactions that mark the Season.

My thanks to each of you for your good work, and best wishes to you and your families for the Holidays and for the coming year.

Sincerely,

*Barber Conable*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

ROBERT B. CONABLE  
President

TO: The Executive Directors

FROM: The President

December 16, 1987

In accordance with the procedure for informing the Board of senior level appointments prior to informing the staff (R73-146/1, July 3, 1973), attached is a staff announcement which will be issued on December 17, 1987.

*Robert B. Conable*

Distribution:

Executive Directors and Alternates  
Senior Vice Presidents  
Vice President, Personnel and Administration

FYI/87/132  
December 17, 1987

STAFF ANNOUNCEMENT

I am pleased to announce a number of decisions I have made which are designed to strengthen the Bank's External Affairs functions. The recent Bank-wide reorganization resulted in some significant changes in the traditional organization of the Bank's External Affairs work. I subsequently asked for a review of the new arrangements, including the management level, administrative location, staffing, and reporting relationships of the External Affairs Vice Presidency. As a result, a task force was established by Mr. J. William Stanton, Acting Vice President, External Affairs, to provide recommendations on additional changes to enhance the Bank's work in this vital area. The Policy Committee and I reviewed these recommendations, and I have accepted them.

The effectiveness of the Bank's External Affairs work depends to a large extent on good internal communications. Staff in External Affairs must be fully and quickly informed on key Bank policy issues, and senior management must be made aware of external attitudes and activities that can have an impact on our policy decisions. It is important, therefore, that the senior manager responsible for external affairs be a member of the Policy Committee. I have asked Mr. Willi Wapenhans, Senior Vice President, Administration, to assume the broader title of Senior Vice President, External Affairs and Administration.

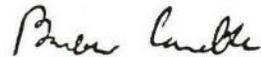
Day-to-day management of External Affairs will be entrusted to a Director of External Affairs who will report directly to Mr. Wapenhans. I am pleased to announce the appointment of Mr. Francisco Aguirre-Sacasa, currently Senior Advisor to the Regional Vice President of the LAC Region, to the position of Director of External Affairs. Mr. Aguirre-Sacasa, a Nicaraguan national, joined the Bank through the Young Professionals Program in August 1969. Prior to his current position, he worked as Administrator of the YP Program, Loan Officer and Senior Loan Officer in the Western Africa Department, Senior Loan Officer and Division Chief in LAC Programs, Division Chief of the IDF Division in Eastern and Southern Africa, and Assistant Director in the Projects Department of the LAC Region. Mr. Aguirre-Sacasa is expected to begin this new assignment on February 1, 1988.

In recognition of the importance of maintaining a high-level presence in Europe, a senior officer will be appointed to the post of Head of the European Office in Paris. I have asked Mr. Wapenhans to fill this position as soon as possible.

Other recommendations I have endorsed include:

- o formation of an Internal Communications Review Committee to review all matters of internal communications requiring managerial discussion and action. The Policy Committee and I attach great importance to internal communications;
- o establishment of a speechwriter position in External Affairs to provide speechwriting services to the President and members of the Policy Committee at their request;
- o reestablishment, within the European Office in Paris, of both a Recruitment Unit and a Business Unit, which were abolished under the Reorganization Plan;
- o continued inclusion of the Publications Department in External Affairs; and
- o transfer to External Affairs of responsibility for the U.N. liaison offices in New York and Geneva.

I want to thank Mr. Stanton and his Task Force for their report. I am confident that the Bank's External Affairs activities will be enhanced by these changes.



Barber B. Conable

# OFFICE MEMORANDUM

DATE: December 7, 1987

TO: Mr. Barber B. Conable

FROM: V. Rajagopalan 

EXTENSION: 33419

SUBJECT: Education in Africa - Policies for Adjustment, Revitalization and Expansion

The Bank's study, Education in Africa - Policies for Adjustment, Revitalization and Expansion, which was discussed by the Board last October, is now ready for publication in English.

A draft foreword to the paper under your name is attached for your approval.

Attachment

## FOREWORD

Without education, development will not occur. Only an educated people can command the skills necessary for sustainable economic growth and for a better quality of life. Recognizing this, African governments have placed heavy emphasis on expanding educational opportunities from primary school through university in the two or three decades since their independence. The number of students enrolled in African institutions at all levels has more than quintupled since 1960. Indeed, the spread of educational access may be the single most significant development achievement of Africa.

The key role of education in the development process is the reason, too, that the World Bank has put so much emphasis on supporting educational expansion and improvement in sub-Saharan Africa.

Even so, education in sub-Saharan Africa is in crisis today. Rapid population growth has resulted in more children than ever seeking places in schools already pressed for resources due to the financial crises of the 1980s. A lower proportion of children and young people are able to obtain places in educational institutions, and as a result, the quality of education has dropped as classrooms have become overcrowded and teaching materials increasingly scarce.

Governments cannot be expected to increase substantially the resources they devote to education. Already, many sub-Saharan African countries allocate over 20 percent of the government budget to education. Further increases would cut too deeply into other pressing demands for public funds. Measures for quality improvement and further expansion of the education systems, on the other hand, will certainly require an incremental flow of resources. Thus, African countries will need to strike a balance between demands for education and resource scarcity and to develop country-specific, comprehensive and internally consistent sets of policies along three dimensions: adjustment to current demographic and fiscal realities, revitalization of the existing educational infrastructure to restore quality, and selective expansion to meet further demands.

The analysis and recommendations contained in this study should contribute to this educational planning process. To this end, the study attempts to diagnose the problems of quality erosion and recent enrollment stagnation and to offer a set of policy responses commensurate with the severity of these problems. In doing so, the paper does not prescribe one set of educational policies for all of sub-Saharan Africa, as the nature and scope of both the issues and the responses to them differ markedly among African countries. Nor does it propose specific educational investments. Instead, the study presents a framework within which countries may formulate strategies tailored to their country-specific needs and circumstances.

The study has been prepared after very broad consultation both in Africa and in the industrialized countries. In particular, its preparation has benefited enormously from discussions at two conferences of African ministers and permanent secretaries of education planning and finance,

convened for this purpose in Côte d'Ivoire and Ethiopia. The comments of many experienced and knowledgeable people helped immeasurably to shape and refine both the tone and the substance of this study on a number of complex issues.

This study will guide the World Bank's lending and technical assistance to sub-Saharan African education over the next several years. It should serve to provide a common ground for other donors, as well, to expand their assistance to education in Africa and to increase the effectiveness of international assistance for this purpose. But most important, we hope this study will provide insights for our member governments in Africa as they develop their own, country-specific plans for educational reform, revitalization and expansion.

  
Barber B. Conable

President

December 11, 1987



# Record Removal Notice

<b>File Title</b> President Barber Conable Chronological Records - Outgoing - Correspondence - A-L - November 1 - December 31, 1987	<b>Barcode No.</b>  1782777
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<b>Document Date</b> Dec 1, 1987	<b>Document Type</b> Announcement
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**Correspondents / Participants**  
 To : Executive Directors  
 From : Barber Conable

**Subject / Title**  
 Announcing the appointment of Mr. Donald Roth as the Vice President and Treasurer of the World Bank

**Exception No(s).**

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**Reason for Removal**  
 Personal Information

**Additional Comments**

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Withdrawn by Chandra Kumar	Date Aug 6, 2014
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INTERNATIONAL MONETARY FUND

THE WORLD BANK

Washington, D.C. 20431

November 10, 1987

To: Mr. M. Camdessus  
Mr. B. Conable

From: Leo Van Houtven and T. T. ~~Thahane~~ *AAJ*

Subject: Composition of Joint Committee on  
Remuneration of Executive Directors

You will recall our view that the new member of the Committee on ED's remuneration (succeeding Mr. Patel from India) should preferably come from the Latin American region. In our search we have focused on two internationally respected personalities, Mr. M. Simonsen, the former Minister of Finance of Brazil, and Mr. J. Silva Herzog, the former Finance Minister of Mexico. Initially, we tended toward Mr. Simonsen. However, in a recent development, Mr. Simonsen has reinjected himself into the Brazilian political arena through the publication of a sharp critique of present Government policy. This move has elicited a negative reaction on the part of the authorities in Brasilia, and has led us to conclude that we should not pursue the candidacy of Mr. Simonsen. Subsequently, the Executive Director for Mexico in the Fund, Mr. G. Ortiz, has tentatively and informally ascertained from Mr. Silva Herzog that he would be prepared to serve on the Joint Committee for a period of two years. From our conversation with the Chairman of the Boards of Governors, Minister Feldt of Sweden, at the time of the Annual Meetings, the candidacy of Mr. Silva Herzog would be acceptable to him. May we have your concurrence to approach Mr. Silva Herzog formally? An early constitution of the Committee would be desirable - Mr. Feldt has indicated that he would wish his Committee to have its first meeting in January, 1988.

*OK'd by BBC  
11/19/87  
Jus...*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Dear Jim:

Thank you for your letter of November 9, 1987. I appreciate your endorsement of the policy initiatives taken by the Government of Indonesia, under the Irrigation Subsector Project. My hope is that we will be able to do more projects like this in Indonesia and, in due course, in other countries as well.

I can assure you that the Bank will closely monitor the pilot scheme for the introduction of the irrigation service fee, to enable its extension on a country-wide basis by 1996/97. Successful achievement of this policy measure, in conjunction with the increased financial autonomy of the agencies involved in operations and maintenance, will be a significant step forward for the Government in its efforts to maximize the benefits from the very substantial investment that has been made in the irrigation systems in Indonesia.

With best regards.

Sincerely,



Mr. James W. Conrow  
Deputy Assistant Secretary  
(Developing Nations)  
Department of the Treasury  
1500 Pennsylvania Ave., N.W.  
Washington, D. C.

cc: Mr. Mohd Ramli Wajib  
Executive Director

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 2, 1987

Dear Mr. Minister:

Thank you for your Telex dated November 22, 1987, informing us of the appointment of Senor Modesto Freites Pinate, Ministro de Estado, Jefe de la Oficina Central de Coordinacion y Planificacion de la Presidencia de la Republica, as Governor for Venezuela on the Board of Governors of The World Bank. Our records have been amended accordingly.

We look forward to working closely with the Minister in the coming years.

Yours sincerely,



Su Excelencia  
Senor Simon Alberto Consalvi  
Ministro de Relaciones Exteriores  
Casa Amarilla  
Caracas, Venezuela

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 23, 1987

Dear Silvio:

I was delighted to learn that a constituent of yours, Danny Tawczynski, made an important contribution to the success of The World Bank's recent seminar on farming techniques.

My staff told me he was a big hit at the seminar and the article in today's Post certainly confirms this. We all have a great deal to learn from individuals like Mr. Tawczynski who are in the front line of technological advances in agriculture and other fields as well. If you get the chance, I would appreciate your letting Mr. Tawczynski know of our gratitude.

Knowing of your own contributions on international issues, it came as no surprise to me that the State of Massachusetts has produced another individual with innovative and progressive ideas.

Best wishes.

Sincerely,



The Honorable Silvio Conte  
House of Representatives  
Room 2300 Rayburn House Office Building  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr.  Conyers:

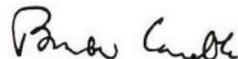
Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
John Conyers, Jr.  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 9, 1987

Dear Dale:

Thank you for your kind invitation to deliver the address at the Award Ceremony of the Tyler Prize for Environmental Achievement in California in May.

As much as I would like to join you, I must decline. My commitments for the month in question are already quite extensive, and I do not feel I can accept any additional speaking engagements. I hope you understand the restrictions on my time.

Please accept my best wishes for a successful awards ceremony.

Sincerely,



Dr. Dale R. Corson  
President Emeritus  
Cornell University  
615 Clark Hall  
Ithaca, NY 14853

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 23, 1987

Dear Larry:

Thank you for your nice letter of November 9, 1987. I am glad to know some progress is being made on silver-based option bonds, and hope that will prove in the final analysis to be helpful.

In due course, if further discussions seem potentially useful, please let me know.

Sincerely,

*Barber Conable*

The Honorable Larry E. Craig  
U.S. House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 2, 1987

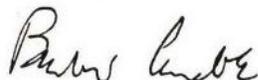
Dear Tom:

We have reviewed the situation relative to Agri-Energy Roundtable, and have decided that we cannot make grants for this kind of activity. Although we did it previously in very limited circumstances, the results have not been satisfactory. As I told you, the World Bank is almost exclusively a lending organization and not a grant-making organization. Our discussions have confirmed the desirability of avoiding the confusion that might arise with any possible change in policy.

I am happy to talk with you, dear friend, if there is any reason to do so other than your seeking grant support for seminars similar to those conducted by the World Bank within its own obligation for the tendering of technical assistance to its member countries.

Best personal wishes.

Sincerely,



The Honorable Thomas B. Curtis  
Curtis, Bamberg, Oetting, Brackman & Crossen  
130 South Bemiston, Suite 200  
St. Louis, Missouri 63105



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 3, 1987

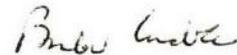
Dear Mr. Ambassador,

Thank you for your note advising us of the outbreak of yellow fever in your country. I share your obvious concern that the problem be addressed quickly, and I commend your Government's initiative in launching this appeal for assistance.

The World Bank is not the best source of near-term emergency medical aid of the type suggested in your letter, but my staff inform me that you have already been successful in mobilizing such support from appropriate international sources.

I think the most fruitful support we can lend to your efforts is in strengthening and supporting your Government's public health services. We are preparing a first health project with the Mauritanian authorities, and I will ensure that the project takes full account of the problems posed by this epidemic.

Yours sincerely,



Mr. Abdellah Ould Daddah  
Ambassador of the  
Islamic Republic of Mauritania  
2129 Leroy Place, N.W.  
Washington, D. C. 20008

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear <sup>Hal</sup> Mr. Daub:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
Hal Daub  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

ROBERT B. CONABLE  
President

November 16, 1987

Dear Mr. Rachlin:

Thank you for your letter inviting me to be the principal speaker at a luncheon of the New York State Bar Association Section on International Law and Practice. I understand the luncheon is to be held in New York City on January 27th, 1988. As you know, Donald Day of Buffalo, an old friend and fellow Cornellian, has written me about this, as well.

As my assistant informed you, unfortunately it will not be possible for me to be in New York in late January. Since assuming the Presidency of the World Bank, I have done very little public speaking. This job has proven to be all-consuming, and my schedule is not my own. During the last week in January, I will be traveling to three of the Bank's member countries in Europe.

Your efforts to include are most appreciated. Best wishes for a successful meeting.

Sincerely,

*Bob*

Lauren D. Rachlin, Esquire  
Chair  
New York State Bar Association  
International Law and Practice Section  
One Elk Street  
Albany, New York 12207

✓ cc: Donald S. Day, Esquire

*Don -  
Best to you & Edie. Sorry  
about the turn-down, but I'm  
over my ears, trying to reorganize  
a big, messy, cross-cultural  
messiness -  
Bob*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

Nov. 20, 1967

Dear Luis,

I hope we didn't leave too many  
problems in the wake of our splendid  
tour of Pakistan. Genevieve & I want  
to thank you and your wife for patience,  
courtesy, hospitality and constructive planning  
during the first week itself.

Best wishes and much gratitude.

Sincerely,  
Barber Conable

Mr. Luis de Azcarate (Pakistan)

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Mr. David Delmonte  
c/o The World Bank  
Room H 2-056

Dear Mr. Delmonte:

I wish to offer you my congratulations on your election as Member at Large of the Executive Committee of the Staff Association.

The Staff Association provides an invaluable service to Bank staff and management alike, as we strive to provide the best possible service to the Bank's member countries.

I look forward to working with you and your colleagues in the challenging year ahead.

Sincerely,

*Barber Conable*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 3, 1987

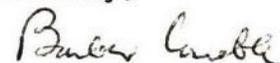
Your Majesty,

I would like first to express my great appreciation and that of Mrs. Conable for the very kind and generous hospitality accorded us during our recent visit to Nepal. We were greatly honored by our audiences with Your Majesties and were genuinely touched by the kindness of the many officials and citizens of Nepal with whom we made contact. We were also much impressed by the efforts of the people which we observed during our visits to various development sites in the Kingdom.

It was a particular pleasure to meet with Your Majesty. I regard the discussions which Mr. Asanuma and I had with Your Majesty and the officials of His Majesty's Government to have been highly productive and congenial. I believe that these acquaintances and exchanges auger well for effective future relations between Nepal and the World Bank.

Again let me express our gratitude for all the kindnesses shown us during our stay.

Sincerely,



His Majesty King Birendra Bir Bikram Shah Dev  
Royal Palace  
Kathmandu, Nepal

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 23, 1987

Dear Chuck:

Thank you for your letter inviting my participation at the 1988 meeting of the SAIS Advisory Council which will be held in Toronto on April 21st. Unfortunately, it will not be possible for me to attend, but I send my best wishes for another successful discussion.

Since I cannot speak as an American in my current position as head of an international organization with 151 member countries, it no longer is appropriate for me to serve as an American Member of the Advisory Council to the Center of Canadian Studies. In fact, the perception of me here at the Bank is that I am too close to purely U.S. interests.

I have enjoyed my association over the years with the Center of Canadian Studies and want to thank you for your continued efforts to improve the understanding between Canada and the United States on issues of mutual concern.

Best personal wishes for the Holiday Season and the coming year.

Sincerely,

Mr. Charles F. Doran  
Director  
Center of Canadian Studies  
The Johns Hopkins University  
School of Advanced International Studies  
1740 Massachusetts Avenue, N.W.  
Washington, D.C. 20036

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 20, 1987

Dear Mr. Durban:

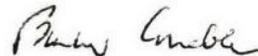
Thank you for your kind letter inviting me to present the keynote address at the National Convention of the National Association of Conservation Districts in Little Rock, Arkansas, in February.

As much as I would like to meet with you, I must decline. I will just have returned from a trip to Europe, and my calendar for the first days after my return is already extremely crowded.

However, the Bank is deeply concerned about the issues which will be addressed at this conference and, if you feel it appropriate and useful, I would be happy to arrange for a representative of the World Bank to participate in your program. Please contact Ms. Sigrid Blobel at (202) 477-8825 if you would like to pursue this option.

Please accept my best wishes for a successful conference.

Sincerely,



Mr. Clarence Durban  
President  
National Association of  
Conservation Districts  
509 Capitol Court, N.E.  
Washington, D.C. 20002

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Dymally:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
Mervyn M. Dymally  
House of Representatives  
Washington, D.C. 20515

3

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Mr. Kublay Ebiri  
c/o The World Bank  
Room I 7059

Dear Mr. Ebiri:

I wish to offer you my congratulations on your election as Member at Large of the Executive Committee of the Staff Association.

The Staff Association provides an invaluable service to Bank staff and management alike, as we strive to provide the best possible service to the Bank's member countries.

I look forward to working with you and your colleagues in the challenging year ahead.

Sincerely,

*Barber Conable*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. <sup>Dennis</sup> Eckart:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

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Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
Dennis E. Eckart  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 4, 1987

Dear Mickey:

I am writing to report on our review of the procurement award by India Cements Ltd. for its Sangarnagar Works modernization project. Fuller International, Inc. protested this award.

As promised, I directed our procurement and legal experts to conduct a careful and thorough examination of the points raised by Mr. Elmer Gates, Chairman of Fuller International Inc., and his legal adviser. These Bank officials carried out a careful analysis of the objections raised to the approval of the award.

It was the Bank's finding that the evaluation of proposals by a British consulting firm and award of the contract by the Indian borrower were in compliance with the accepted criteria and procedures outlined in the bidding documents and did not warrant a reversal of our "no objection" decision of September 29. The Bank's borrowers possess the primary responsibility for procurement decisions on their projects, while the Bank's responsibility is to determine that Bank-approved procedures and criteria are employed in making those decisions. In this case our legal and procurement experts examined carefully each of the objections raised by Fuller International, Inc. to the evaluation of the bids, and found that the decisions were appropriate and reasonable and in accordance with both the Bank's approved procedures and the terms of the bidding documents. The Bank's staff discussed the objections earlier with officials of Fuller International and is prepared to discuss all aspects of our review with them, if they so wish.

The initial commitment of payments by India Cements Ltd. to the successful bidder in early October was made after the Bank conveyed its "no objection" to the award to India Cements Ltd. on September 29, and thus was done quite properly. Had our review brought facts to light which put the award decision in question, the Bank would have retroactively reopened the "no objection" position. However, the review confirmed the appropriateness of decisions taken by the borrower.

The Honorable Mickey Edwards  
December 4, 1987  
Page 2

We recognize the disappointment of any bidders who fail by a narrow margin to receive a project award. Nevertheless, I hope that Fuller International will continue its interest in World Bank-supported projects despite the outcome of this bidding. U.S. companies have received \$3.8 Billion in disbursements in the past three years from their participation in such projects and will surely be successful on others in the future.

My best regards.

Sincerely yours,

A handwritten signature in cursive script, appearing to read "Bruce C. Smith".

The Honorable Mickey Edwards  
United States House of Representatives  
2434 Rayburn House Office Building  
Washington D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 7, 1987

Dear Mr. Elicker:

Thank you for your letter informing me that you have accepted the position of Executive Director of the Center for Privatization. I'm sure you will enjoy this new role and the move to our fair city.

Every good wish to you and Betty.

Sincerely,

*Barber Conable*

Mr. Paul H. Elicker  
Chairman  
SCM Corporation  
Hanson Industries  
410 Park Avenue  
New York, New York 10022

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 9, 1987

Dear Mr. President,

I was most gratified to receive your letter of October 28 which is further concrete evidence of the confidence you have placed in the World Bank to assist your country in pursuing its structural adjustment program. Mr. Serageldin and his managers will be working closely with Mr. Moussa Barry Barqué, Minister of Plan and Mines to organize the special donors conference on non project finance early in 1988 and to assist you in obtaining substantial debt relief from your creditors around mid 1988. I was particularly pleased to learn that the recent SAL III appraisal mission headed by Mr. Westebbe, Lead Economist of the Central Africa Department, has reported that agreement was reached on the major elements of the next phase of a program of structural adjustment, which I understand, has the objective of promoting sustainable growth with equity. The program contains various elements, notably a new industrial incentive framework complementing the privatization effort, flexible export crop producer pricing in response to world market conditions with a floor price to safeguard farmer incomes and incentives, reforms in fiscal policy to structurally replace agricultural taxation, and transparency in public enterprise accounts including OPAT reforms. The program will require favorable debt rescheduling in conjunction with the mobilization of adequate amounts of non project concessional assistance.

We will be reviewing the proposed program with a view to accelerating the process of mobilizing external financial assistance in a timely fashion.

In conclusion, Mr. President, please be assured that the World Bank will spare no effort to support your program of economic development through its structural adjustment credits, and investment projects and by facilitating the efforts of your friends on Togo's behalf.

Sincerely,



H.E. General Gnassingbé Eyadema  
President of the Republic of Togo  
Lome  
Togo

F

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 8, 1987

Dear Dante:

I have received your letters of November 16 in connection with Dr. Anitra Thorhaug and Mr. Andrew H. Oerke who are interested in consulting positions with the Bank.

Because of their fields of expertise, I have forwarded your letters to Mr. W. David Hopper, Senior Vice President, Policy, Planning and Research. In the meantime, perhaps you could ask Dr. Thorhaug and Mr. Oerke to forward to Mr. Hopper (1818 H Street, NW., Washington, D.C. 20433) copies of their updated resumes, so that their skills and experience can be matched against the Bank's needs. Once this contact has been made, all future contacts can be handled directly.

Thank you for taking the time to send me information on such highly-qualified individuals.

Sincerely,



The Honorable Dante B. Fascell  
U.S. House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 8, 1987

Dear Dante:

I have received your letter of November 18 in connection with your enthusiastic recommendation of Mr. Don Eller for a high-level managerial position in our External Affairs Department.

Several endorsements of Mr. Eller's candidacy for this position have already been received; in fact, he has been in touch directly with Bill Stanton who has informed Mr. Eller that deliberations are underway as to whether the position will be filled by a staff member already on board or whether the Bank will hire externally. Mr. Eller will be notified directly once a decision has been reached.

Thank you for your interest in the Bank.

Sincerely,

*Barber B. Conable*

The Honorable Dante B. Fascell  
U.S. House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Fawell:

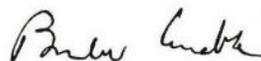
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Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
Harris W. Fawell  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Dear Mr. Ambassador:

I just returned to the office today from an extended overseas trip and was delighted to find the box of tulip bulbs from The Netherlands which you so thoughtfully sent to me. Needless to say, the tulips will be a beautiful addition to my garden.

It was very kind of you to think of me, and I send you sincere best wishes for the coming year.

Sincerely,



His Excellency Richard H. Fein  
Ambassador Extraordinary and Plenipotentiary  
of Her Majesty the Queen of The Netherlands  
Embassy of The Netherlands  
2347 S Street, N.W.  
Washington, D.C. 20008

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Dear Mr. Minister:

I was very happy to learn of your  
reappointment to the Board of Governors of The World  
Bank as Governor for Sweden. Congratulations!

On behalf of the Executive Directors,  
Officers and Staff, I welcome your reappointment and  
look forward to your continued participation in the  
affairs of the Bank.

On a personal note, I hope to have the  
opportunity of greeting you here in Washington in the  
near future.

Sincerely,



His Excellency  
Kjell-Olof Feldt  
Minister of Finance  
Ministry of Finance  
Rodbodgatan 6  
S-103 33 Stockholm  
Sweden

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Dear Hugh:

I am pleased to forward a presentation photograph taken on the occasion of your farewell from the Bank.

Your efforts in support of the Bank's objectives and in representing the United States have been greatly valued. I join my colleagues in sending best wishes for your future endeavors.

On a more personal note, it was a source of encouragement knowing that, during my first year as President of the Bank, I was able to count on your support and friendship.

Sincerely,



Enclosure

Mr. Hugh Foster  
3700 33rd Place  
Washington, D.C. 20008

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 1, 1987

Dear Joe:

Thank you for advising me of the Bretton Woods Committee's 1988 Annual Meeting on February 16 at which you plan to prepare for legislative action on a General Capital Increase. I look forward to participating in the meeting with your members.

Given the severe budgetary conditions prevailing in the U.S. Government, it will be necessary to develop and present a strong and compelling case for the GCI to win Congressional support. We're dependent upon the Bretton Woods Committee to have a key role in the effort.

With kind regards.

Sincerely yours,



The Honorable Henry H. Fowler  
The Bretton Woods Committee  
2029 K Street, N.W., Suite 300  
Washington, D.C. 20006

G

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Prime Minister:

My wife and I were absolutely overwhelmed by the warmth of the reception we received from everyone we met on our first visit to India, including your colleagues in government, public servants, businessmen and farmers. All are engaged in tackling, with impressive determination and every expectation of success, the twin problems of growth and poverty alleviation. I was particularly glad to see the commitment to implementing, despite the drought, the several initiatives you have taken in the fields of environmental improvement, industry, trade and tax policy, and human resource development.

As we discussed, I welcome the steps you have taken in the field of education, at both primary and technical training levels. Both are areas to which you and we attach the high priority, and I was encouraged to learn during discussions with your colleagues that there appears to be a role for the World Bank to support actions in these fields.

On a short initial visit one can of course gain only an initial impression of India's contrasts and variety. I hope to return to learn more, and to ensure that the Bank continues to provide constructive support in the coming years. I return to Washington with vivid remembrances of India, prominent among them is the fine lunch you graciously hosted in Hyderabad House.

I hope it will not be long before we meet again.

With warm regards,

Sincerely,

*Barber Conable*

His Excellency  
Rajiv Gandhi  
Prime Minister  
Government of India  
New Delhi, India

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 23, 1987

Dr. S. Ganguly  
Managing Director  
Indian Petrochemical Corporation Ltd.  
P.O. Petrochemical Township  
Vadadara 391345 India

Dear Dr. Ganguly:

Though our visit with you was short, for me it was extremely educational.

The very able presentation by you and your officers confirmed that India has a modern industrial sector that can keep up with the best.

I wish you continued success in your endeavors.

Sincerely,



cc: Mr. Rao Sahib  
Executive Director, India

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 14, 1987

Dear Gord:

Thank you for your letter of November 23. I enjoyed receiving news about you and Ed O'Neil.

With regard to Ed's daughter, Meagan, I have forwarded your letter and the attached resume to the Recruitment Unit of our Personnel Department for consideration. Once her material has been reviewed, she will be contacted directly. It is important for Meagan to understand our current hiring climate: over 500 people were affected by a reduction in force resulting from our recent, large-scale reorganization. While limited external recruitment will take place, every effort must be made to fill positions with staff already on board.

Best wishes for the holiday season.

Sincerely,



Gordon Gannon, Esq.,  
Gannon, Gannon & Sullivan  
618 Brisbane Building  
Buffalo, New York, 14203-2187

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

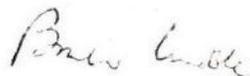
November 24, 1987

Dear Mr. Ghani:

I wish to thank you for accompanying us throughout our visit to the North West Frontier Province. Your being with us contributed greatly to our understanding of the problems facing the Province and the efforts being made to solve them.

Please also accept thanks and regards from my wife and colleagues who needless to say also enjoyed their visit to the Province.

Sincerely,



Mr. Suhmau Ghani  
Secretary  
Planning and Development Department  
Government of NWFP  
Peshwar

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 17, 1987

Dear Mr. Minister:

It is indeed good to know that you have been appointed Governor for Tunisia on the Board of Governors of The World Bank. Congratulations!

The Executive Directors, Officers and Staff, join me in extending to you a warm welcome. We look forward to your participation in the affairs of the Bank.

On a personal note, I hope to have the opportunity of greeting you here in Washington in the near future.

Sincerely,



Son Excellence  
Monsieur Mohamed Ghannouchi  
Ministre delegue aupres du  
Premier Ministre, Charge du Plan  
Ministere du Plan  
Place du Gouvernement  
La Kasbah  
Tunis, Tunisia

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. <sup>Henry</sup> Gonzalez:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
Henry B. Gonzalez  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Goto:

I was delighted to hear that you have been appointed Managing Director of the Japan Center for International Exchange, as well as Executive Secretary of the Ushiba Memorial Foundation.

I know that under your leadership these institutions will continue to make a substantial contribution to international cooperation through expanded contacts among opinion leaders and policymakers in Japan, North America and Europe. We believe that the issues you will address are among the most important issues facing the world's interdependent economy. Please let me know if there is any way in which we can be of assistance.

Best wishes for your future endeavors.

Sincerely,



Mr. Mitsuya Goto  
Managing Director  
Japan Center for International Exchange  
9-17, Minami-Azabu 4-chome  
Minato-ku, Tokyo 106, JAPAN

INTERNATIONAL MONETARY FUND

THE WORLD BANK

Washington, D.C. 20431

December 11, 1987

TO: Mr. Guenter Grosche, Chairman  
Bank/Fund Committee of Executive Directors  
on Staff Compensation

FROM: The Managing Director, IMF  
The President, The World Bank

SUBJECT: Definition of the Comparator Market

Thank you for your memorandum of December 4, 1987, in which you asked for an assurance that the new comparator market which has emerged at this stage of the Committee's deliberations has our support, and that we expect to be able to support it when it is discussed in both Boards.

We appreciate that, as you noted in your letter, the Committee is willing to accept most, though not all, of the modifications suggested by the staff. You will recall that these suggestions were made in response to the Committee's initial proposal for a very substantial enlargement of the comparator market based on the criteria of sales volume, assets, and participation in Hay Access. We also understand that the remaining modifications suggested by our staffs are unlikely to make significant differences in the survey results that will be presented to the Committee by Hay. However, there are important points of principle involved in defining the market, and, more than this, final decisions in its composition should not be made until all the elements in the comparator system have been defined.

You will also appreciate that our support for the new system to be proposed by the Committee must depend on the extent to which it meets the paramount objective of enabling the two institutions to recruit and retain an international staff of the highest caliber. For these reasons, we do not think it appropriate for us to commit ourselves to support one element of the package in advance of a clear understanding of the effect of the proposals as a whole.

In the meantime, we recognize that you must proceed to the next stage of your deliberations, and that for this purpose you must reach some provisional conclusions on the comparator market to be used. If your Committee does not consider the suggestions made by the staff to be reasonable or persuasive, then, of course, we would not expect you to take them into account. If they do seem valid, however, we hope that the Committee will give them due weight in formulating its definition of the market and incorporating the relevant principles into the text of the final report. To the extent the Committee finds that it can refine its earlier proposals to make these more responsive to the needs and circumstances of the two institutions, this will clearly reduce the issues we may need to raise with the Executive Boards. We are sure that the Committee members will understand that we must reserve the right to raise with the Boards any issue that continues to give grounds for concern.

We would also like to take this opportunity to ask the Committee to give special attention to the desirability of spelling out in its report, as clearly as possible, the principles that it proposes should underlie the selection and use of market comparators. This will facilitate an understanding and discussion of the Committee's proposals. Even more important, we need a set of well-conceived and technically sound principles to guide us in applying the system in later years, when the composition of Hay Access may change significantly. This is a particular concern with the financial sector, where we understand that a major proportion of relevant data is derived from only three New York banks.

We would hope that this response to your request will not delay the work of the Committee, or lead to a result that might slow down the process of decision-making by the two Executive Boards. We both feel, however, that we cannot take a final position on any major aspect of the Committee's thinking until we have had a sufficient opportunity to assess the full set of recommendations, and their combined effect on the institutions' pay policy.

Baker B. Conable

Mand

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 22, 1987

Dear Miss Gupta:

Thank you for your letter of December 10 recalling my fascinating trip to India and our conversation on the Young Professionals Program.

I am pleased to know your thoughts in connection with your interest in this program and I have, therefore, forwarded your letter to Nancy Cooke, the Bank's YP Administrator, for her consideration. Since she is directly responsible for the operations and policies of the program, I have asked her to provide you with the advice you seek.

Thank you for your interest in the Bank.

Sincerely,

*Barber Conable*

Miss Jataveda Das Gupta  
301, Dover Court  
22, Dover Road  
Calcutta--700 019  
INDIA



THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

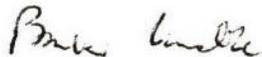
November 18, 1987

Dear Tony:

Thank you for providing me with a copy of the letter which members of the House Select Committee on Hunger have sent to Chairman Fernand St. Germain of the Banking Committee regarding ill-conceived provisions of the Omnibus Trade Bill.

The letter describes well the punitive and disruptive impact of the provisions on desirable international development and assistance supported by multilateral development banks. The prohibition against lending for production of any commodity in surplus could have devastating effects upon less-developed nations striving to improve food production for their own people. We are aware of the efforts by you and your colleagues to eliminate or revise this limitation and hope you will be successful. Your letter to the Chairman reflects a thorough appreciation of the issues involved, but if we can provide any further information or assistance, we will be glad to do so.

Sincerely yours,



The Honorable Tony P. Hall  
Chairman  
International Task Force  
Select Committee on Hunger  
House of Representatives  
Room H2-507, House Office Building,  
Annex No. 2  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Dear <sup>Lee</sup> ~~Congressman~~ Hamilton:

Your letter in connection with Wayne Collins arrived while I was on mission for the Bank in Asia. I appreciate your letting me know of his interest in a Government Relations position at The World Bank.

I have forwarded your letter to the Division Chief responsible for making the final selection on this vacant position. It would be helpful if you would ask Mr. Collins to provide Ms. Judith Maguire (Division Chief, The World Bank, 1818 H. Street, NW., Washington, D.C. 20433--Room E 8029) with an updated resume so that an evaluation can be made on Mr. Collins' qualifications and experience. Once an assessment has been made, he will be contacted directly by the Personnel Department about his prospects.

Thank you for your interest in the Bank and for providing your assessment of this individual who is keen to work for The World Bank.

Sincerely,



The Honorable Lee H. Hamilton  
U.S. House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Ms. Ann Hammond  
c/o The World Bank  
Room N 135

Dear Ms. Hammond:

I wish to offer you my congratulations on your election as President of the Executive Committee of the Staff Association.

The Staff Association provides an invaluable service to Bank staff and management alike, as we strive to provide the best possible service to the Bank's member countries.

I look forward to working with you and your colleagues in the challenging year ahead.

Sincerely,

*Barber Conable*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Hamouda:

Thank you for your letter asking me to address an international conference on The Future of the Monetary System in Toronto next June.

Unfortunately, I have to decline. My commitments as head of an international organization greatly restrict the time I can devote to outside speaking engagements. I hope you understand the constraints on my time.

However, if you feel it appropriate and useful, I would be happy to arrange for a high-level representative of the World Bank to speak in my place. Please contact Ms. Sigrid Blobel (202) 477-8825 if you would like to pursue this option.

Please accept my best wishes for a successful conference.

Sincerely,



Dr. O. F. Hamouda  
York University  
2275 Bayview Avenue  
Toronto, Ontario M4N 3M6  
CANADA

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Dr. Haq:

I wish to thank you for the kind and warm hospitality extended to my wife and me during our visit to Pakistan. I think this first visit was a fruitful one. It certainly was a rewarding personal experience also.

I am grateful to you for the thoughtful and comprehensive exposé you gave us at our working session in Islamabad. Your direct presentation of the issues, of the measures being contemplated to address them and of your expectations as to the Bank's response made it clear, once again, that we basically share not only the objectives of sustained growth with accelerated social improvement but also that we are in fundamental agreement on how to attain them. We share also your concerns regarding a potential serious resource shortfall for your next five-year plan. We agree that stepped-up efforts in mobilizing additional permanent domestic resources for the public sector through a broadening and better implementation of the tax system are necessary measures. And, like you, we regard a phased policy of deregulation, trade liberalization and financial reform as the best instruments to increase efficiency in both the public and private sectors.

I look forward to the discussions and joint reviews that my staff have planned to hold in the coming months around the specialized reports prepared by the Bank and sometime in February, when the draft Country Economic Memorandum for the next Consortium meeting will be presented to you. I am sure you will be a key actor in those discussions and we shall carefully consider your views and those of your senior colleagues in shaping our own strategy for the next few years.

I have great hopes that the medium term program of structural reform that you propose to incorporate in the seventh plan as well as the associated financial plan will provide the basis for an expanded and fully responsive lending program from the Bank as well as other members of the Consortium. I realize also that implementation of such a program will meet many obstacles, both internal and external, and require unusual determination on the part of Government. I can assure you of our support and wish you all success in your endeavour.

Sincerely,



Dr. Mahbub-ul-Haq  
Federal Minister for  
Planning and Development  
Government of Pakistan  
Islamabad

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. President:

Having just returned to Washington from my visit to the sub-continent, I want to take this opportunity to thank you, and through you, the people of Pakistan for the generous hospitality my wife and I received in your country.

This, as you know, was my first direct contact with Pakistan, and with Asia. Despite the brevity of my stay, however, I feel a deep sense of satisfaction for having had a very intensive program of meetings with senior officials and visits to Islamabad, Lahore and Karachi as well as some project sites in the vicinity of those cities. Everywhere I was impressed by the presence of history, the beauty of your architecture and above all the warmth of the people.

I want to thank you more particularly for the time you took to talk to me and my associates and for the delightful dinner at Rawalpindi. Your masterly survey of Pakistan's situation, and the pressures and constraints imposed on your economic development by the state of the world in general and the Asia region in particular, will remain in my memory.

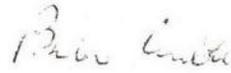
I can only here reiterate the Bank's appreciation for Pakistan's economic accomplishment over the years, and especially in the course of the present decade. Maintaining high growth rates of production while achieving a declining rate of inflation and maintaining external balance despite a not-so friendly world environment are all legitimate sources of pride for yourself, your government and your people. As you know, we have recognized Pakistan's strengths and also the growing needs of its expanding economy by virtually doubling the level of lending from the World Bank to almost \$700 million per year since fiscal year 1984.

Our concerns relate to the sustainability of growth at a time when massive investments are required to rehabilitate, modernize and expand Pakistan's infrastructure in the energy, transport, urban and agricultural sectors while providing better and more social services in education and health. I am reassured, after my visit, that you and your Government share those same concerns. I am confident that under your guidance, more will be done to mobilize the necessary domestic resources for the public sector, including a broadening of the tax base.

As you know we have agreed with your Government to jointly review in depth areas of economic policy reform. As I expressed to you, Mr. President, our assistance will be most effective in supporting your economic and social objectives, if it is designed within a medium term policy framework reflecting your priorities and containing specific measures to achieve them with the resources available. We will continue to assist your Government, as desired, in exploring options and means for the satisfactory completion of such a program.

I believe that my visit has been a productive one and that it has further enhanced the excellent relationship between the Bank and Pakistan. I wish to thank you also for having made it a most rewarding personal experience for my wife and myself.

Sincerely,



Barber B. Conable  
President

His Excellency Mr. Zia-ul-Haq  
President  
Republic of Pakistan  
President's House  
Rawalpindi  
Pakistan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 15, 1987

Dear Mr. Hartley:

Many thanks for your thoughtfulness in sending me the UNOCAL tie which I recently received. It will be a unique addition to my wardrobe, and I appreciate your thinking of me.

Please accept my good wishes for a happy and prosperous New Year.

Sincerely,



Mr. Fred C. Hartley  
Chairman and Chief Executive Officer  
UNOCAL Corporation  
1201 West 5th Street  
P.O. Box 7600  
Los Angeles, California 90051

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 8, 1987

Dear Bob:

Thank you for your letter of November 16. I enjoyed being reminded of our chance encounter in Rome.

I appreciate your letting me know of your son's interest in employment at The World Bank and I have forwarded your letter to our Vice President, Personnel. He will be contacted directly in connection with his interest in employment at the Bank.

At the same time, it is important for him to understand our current hiring climate: over 500 people were affected by a reduction in force resulting from our recent, large-scale reorganization. While limited external recruitment will take place, every effort must be made to fill positions with staff already on board.

Thank you for your interest in the Bank.

Sincerely,



Mr. Robert Trowbridge Hartmann  
5001 Baltimore Avenue  
Bethesda, Maryland, 20816

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Hayes:

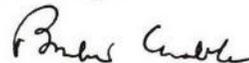
Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
James A. Hayes  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 20, 1987

Dear John:

I am writing further to report on our review of the procurement award by India Cements Ltd. for its Sangarnagar Works modernization project. As promised, I directed our procurement and legal experts to conduct a careful and thorough examination of the points raised by Mr. Elmer Gates, Chairman of Fuller International Inc., and his legal adviser. These Bank officials have carried out a careful analysis of the objections raised to the approval of the award.

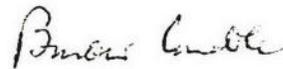
It is the Bank's finding that the evaluation of proposals by a British consulting firm and award of the contract by the Indian borrower were in compliance with the accepted criteria and procedures outlined in the bidding documents and do not warrant a reversal of our "no objection" decision of September 29. As indicated to you earlier, the Bank's borrowers possess the primary responsibility for procurement decisions on their projects, while the Bank's responsibility is to determine that Bank-approved procedures and criteria are employed in making those decisions. In this case our legal and procurement experts examined carefully each of the objections raised by Fuller International, Inc. to the evaluation of the bids, and found that the decisions were appropriate and reasonable and in accordance with both the Bank's approved procedures and the terms of the bidding documents. The Bank's staff is prepared to discuss fully with officials of Fuller International and their representatives, if they so wish, all aspects of these objections and our review of them.

The initial commitment of payments by India Cements Ltd. to the successful bidder in early October was made after the Bank conveyed its "no objection" to the award to India Cements Ltd. on September 29, and thus was done quite properly. Had our review brought facts to light which put the award decision in question, the Bank would have retroactively reopened the "no objection" position. The review having confirmed the appropriateness of decisions taken by the borrower, the actions taken by India Cements Ltd. cannot be reversed.

The Honorable John Heinz  
November 20, 1987  
Page -2-

We recognize the disappointment of any bidders who fail by such a narrow margin to receive a project award. Nevertheless, I hope that Fuller International will continue its interest in World Bank-supported projects despite the outcome of this bidding. U.S. companies have received \$3.8 Billion in disbursements in the past three years from their participation in such projects and will surely be successful on others in the future.

Sincerely yours,



The Honorable John Heinz  
United States Senate  
Washington D.C. 20510-6075

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 9, 1987

Dear Mr. Hill:

Thank you so much for your letter inviting me to address the Commercial Club in Boston sometime in mid-April.

As much as I would like to meet with you, I must decline. The meetings of the Development Committee, an advisory body of finance ministers to the Bank and the Fund, are scheduled for mid-April. My commitments for the rest of the month are already quite extensive and I do not feel I can accept any additional speaking engagements.

Please accept my best wishes for a successful meeting.

Sincerely,



Mr. Richard D. Hill  
Bank of Boston  
Suite 2300 (01-23-11)  
P.O. Box 2016  
Boston, MA 02106-2016

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

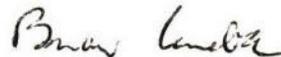
Dear Ms. Holmes,

Thank you for your kind letter of October 19.

We really do appreciate the work of The Hunger Project. You have helped to dispel fatalism about world hunger. Specifically, your work on Africa, notably the Africa Prize, is helping to reestablish hope for African development.

As you think further about how the world community might become more serious and effective in taking specific steps toward the end of hunger, please be in touch with Mr. Francisco Sagasti, Chief of the Bank's new Strategic Planning Division.

Sincerely yours,



Ms. Joan Holmes  
Executive Director  
The Hunger Project  
One Madison Avenue  
New York, N.Y. 10010.

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 9, 1987

Dear <sup>Steny</sup>~~Congressman~~ Hoyer:

I have received your November 16 letter in connection with Dr. Alpha-Kpetewama.

Because the Personnel Department has better knowledge of the staff requirements of the institution and current available positions, your letter of recommendation has been forwarded to that office for consideration. They will contact your constituent directly about the prospects of openings in his area of expertise.

I appreciate having received your assessment of this well-qualified individual who is interested to work at The World Bank.

Sincerely,



The Honorable Steny H. Hoyer  
U.S. House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Dear Mr. Helmer:

Thank you for your recent letters regarding follow-up needed on the reorganization of the World Bank. I'm sorry that your letters have been misinterpreted as requests for employment.

Most of the articles written about large organizations which have undergone a reorganization emphasize the need for constant monitoring to ensure that the goals of the reorganization are maintained. I assure you, this is a concern of mine, and one that is receiving attention.

Sincerely,



Mr. John Helmer  
4643 Kenmore Drive, N.W.  
Washington, D.C. 20007

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Hochbrueckner:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
George J. Hochbrueckner  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Dear Mr. Hossain:

Thank you for your kind invitation to the inauguration of the Chittagong Urea Fertilizer Project on December 1, 1987. I very much regret that I will not be able to attend the inauguration but I have asked Mr. Francis Van Gigch, the Chief of our Resident Mission in Bangladesh, to represent me on this most significant day in the project's development.

I know that the availability of fertilizer is of crucial importance to the growth of foodgrain production in Bangladesh. I am therefore delighted that IDA has been able to participate in the financing of the project's construction and greatly look forward to its successful operation.

With kind regards,

Sincerely,



Mr. A.K.M. Mosharraf Hossain  
Chairman  
Bangladesh Chemical Industries Corporation  
P.O. Box 872  
Dhaka-2, Bangladesh

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

December 14, 1987

BARBER B. CONABLE  
President

Dear Mr. President,

It is a pleasure for me to renew contact and to share with you our intentions with regard to Mr. Jean-David Roulet's replacement as chief of our Abidjan office. As you know, Mr. Roulet is retiring from the Bank after a long career.

For his replacement, we have thought of Mr. Elkyn Chaparro, currently chief of the Trade and Finance division in the Europe, Middle East and North Africa region. Mr. Chaparro, who is a Colombian national and perfectly francophone, joined the Bank in 1970. Economist by training, he has acquired seven years of experience in Latin America before being named chief of mission in Peru where he exercised this important function for four years. Since then, he managed operational divisions responsible for projects in several francophone and anglophone countries and, more recently, in the Middle East. Mr. Chaparro, thus, has all the necessary qualifications for this mission. His principal task will be to enhance the already good relationship that exists between Côte d'Ivoire and the World Bank Group.

Mr. Chaparro could officially take up his duties in Abidjan as early as March 1, 1988. It would be desirable, however, for him to visit Abidjan for a few days in early January so that Mr. Roulet could introduce him to the Minister of Economy and Finance and other Ivorian personalities with whom we have close and frequent working relations.

To conclude, I would like to confirm the particular importance we attach to the economic success of Côte d'Ivoire and the efficiency of our working relations with your Government.

Sincerely,

*Barber Conable*

H.E. Mr. Felix Houphouët-Boigny  
President of the Republic of  
Côte d'Ivoire  
Abidjan  
Côte d'Ivoire

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

Le 14 décembre 1987

Monsieur le Président,

Il m'est agréable de reprendre contact avec vous pour vous faire part de nos intentions au sujet du remplacement de M. Jean-David Roulet comme chef de notre mission d'Abidjan. Comme vous le savez, M. Roulet prend sa retraite après une longue carrière à la Banque.

Pour son remplacement, nous avons pensé à M. Elkin Chaparro, actuellement chef de la division Commerce et Finance dans la région de l'Europe, Moyen Orient et Afrique du Nord. De nationalité colombienne, et parfaitement francophone, Monsieur Chaparro est entré à la Banque en 1970. Economiste de formation, il a acquis sept ans d'expérience en Amérique Latine avant d'être nommé chef de mission au Pérou où il a exercé ces importantes fonctions pendant quatre ans. Depuis, il a dirigé des divisions opérationnelles responsables des projets dans plusieurs pays africains francophones et anglophones et plus récemment, au Moyen Orient. M. Chaparro a donc toutes les qualifications nécessaires pour la mission importante que nous souhaitons lui confier en Côte d'Ivoire. Il aura pour tâche principale de développer davantage la bonne collaboration qui existe entre la Côte d'Ivoire et le groupe de la Banque Mondiale.

M. Chaparro pourrait prendre officiellement ses fonctions à Abidjan dès le 1er mars 1988. Cependant, il serait souhaitable qu'entre temps, il puisse passer quelques jours en Côte d'Ivoire pour que M. Roulet puisse le présenter au Ministre de l'Economie et des Finances et autres personnalités ivoiriennes avec lesquelles nous entretenons des relations de travail étroites et fréquentes.

Pour conclure, je tiens à vous confirmer l'importance toute particulière que nous attachons à la réussite économique de la Côte d'Ivoire et à l'efficacité de nos rapports avec votre Gouvernement.

Veillez agréer, Monsieur le Président, l'expression de ma très haute considération.

Son Excellence Félix Houphouët-Boigny  
Président de la République de Côte d'Ivoire  
Abidjan  
Côte d'Ivoire

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

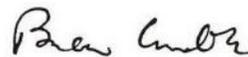
Dear Mr. Howell:

Thank you very much for your letter of October 7, which arrived during my absence from Washington.

I am grateful to you for sending me your brochure, which I have examined with interest, and will pass on to concerned staff. I also look forward to receiving your register of the resources available from Canadian universities.

Your interest in our environmental work program is much appreciated.

Sincerely,



Mr. D.G. Howell  
Chairman of the Board  
Guelph International  
Development Consultants Inc.  
212 Speedvale Avenue W.  
Guelph, Ontario N1H 1C4  
Canada

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 23, 1987

Dear Rod:

Thank you for writing to inform me about the situation with Irving Bank. In my new position as head of an international development institution, I have no involvement with the legislative process in either New York or the United States governments. I do appreciate your bringing the situation to my attention, however, and regret not being able to be helpful.

Are you one of the Hoyts from Jefferson Street in Warsaw? If so, I have many memories of your family, but as you know that was many years ago. My best wishes to all the Hoyt family.

Sincerely,



Mr. Rod Hoyt  
20 Portsmouth Terrace #C  
Rochester, New York 14607

WORLD BANK OTS SYSTEM  
OFFICE OF THE PRESIDENT

CORRESPONDANCE DATE : 87/11/13

DUE DATE : 00/00/00

LOG NUMBER : 871123004

FROM : Rod Hoyt

SUBJECT : Requesting BBC's support to protect IRVING staff from a  
hostile takeover bid by Bank of NY

OFFICE ASSIGNED TO FOR ACTION : ① Mr. B. Conable (E-1227)

② LM (handle)

ACTION:

- \_\_\_\_\_ APPROVED
- \_\_\_\_\_  PLEASE HANDLE
- \_\_\_\_\_ FOR YOUR INFORMATION
- \_\_\_\_\_ FOR YOUR REVIEW AND RECOMMENDATION
- \_\_\_\_\_ FOR THE FILES
- \_\_\_\_\_ PLEASE DISCUSS WITH \_\_\_\_\_
- \_\_\_\_\_ PLEASE PREPARE RESPONSE FOR \_\_\_\_\_ SIGNATURE
- \_\_\_\_\_ AS WE DISCUSSED
- \_\_\_\_\_ RETURN TO \_\_\_\_\_

COMMENTS :

*Handwritten notes:*  
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209 ————— 200 6 200  
3 ev 0 50.

November 13, 1987

Dear Barber,

The reason for my letter is to get your support for myself and co workers. The bank I work for is Irving Bank. There is a hostile take over attempt by the Bank of New York.

Should this action go through, it will effect the jobs of some 2500 regional and 60 of us locally.

I have written everyone I can think of asking for support to stop this hostile action and requesting legislation to abort these type actions in the future.

Mom said to say Hello and the rest of the Hogs  
Thanks

Rod Lutz  
20 Portsmouth Terrace #C  
Rochester, N.Y. 14607

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. <sup>Bill</sup>~~Hughes~~:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,

*Barber Conable*

The Honorable  
William J. Hughes  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

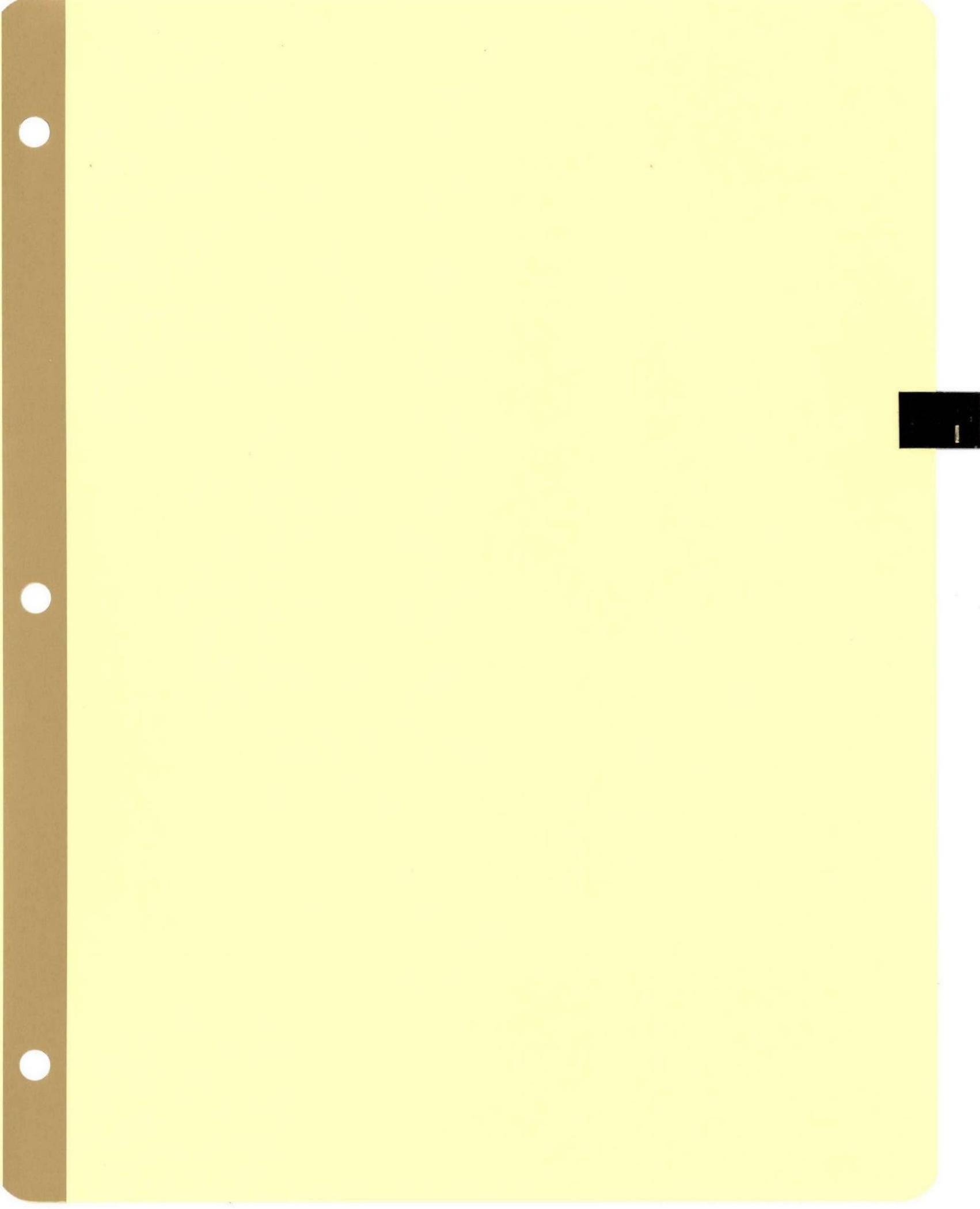
Dear Mr. Hussain:

I have greatly appreciated the reception as well as the coverage given by the media during my recent visit to Pakistan and I wish to thank you for having facilitated both. The Press Conference at Karachi and the interviews by PTV at Lahore provided me an opportunity to meet independent journalists who are playing a major role in enhancing mutual understanding between the people of Pakistan and the Bank.

Sincerely,



Mr. Muneer Hussain  
Secretary  
Ministry of Information and Broadcasting  
Islamabad  
Pakistan





THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Jafarey:

It was a pleasure indeed to meet you again on the occasion of my first visit to Pakistan. I am grateful to you for having shared with us your views on current economic issues and on the Bank's assistance.

Your views and advice will be very much appreciated, as they have been in the past, when in the course of January 1988 Bank staff and your government jointly review the Bank's draft reports on the Trade Regime, on Industrial Deregulation and on the Financial Sector.

We will also look forward to discussing with you the next draft Country Economic Memorandum, probably in late February. This, as you know, will be the occasion for us to review the execution of the 1988 budget, assess progress in preparing tax reforms and take stock of the Government's intentions regarding a program of medium term measures in the areas of trade, industry and finance.

I am confident that the outcome of those reviews will reflect the Government's determination to pursue policy reform and thus provide the basis for continuing a large and diversified lending program by the Bank.

I trust we can count on your continued cooperation to help reach agreement on appropriate policy packages in the relevant sectors. No less important, I trust that under your guidance exchange rate management and monetary policy will continue to contribute to maintaining external and internal balance. In this respect, however, we are concerned, as you know, at the deteriorating fiscal position of the Government. I express the hope that those in charge will heed your good advice in this matter.

Please accept my sincere thanks for your kind hospitality and for the cooperation you have provided to my colleagues and me.

Sincerely,

A handwritten signature in cursive script, appearing to read "Barber B. Conable".

Barber B. Conable  
President

Mr. V.A. Jafarey  
Governor  
State Bank of Pakistan  
Islamabad  
Pakistan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Jaffri:

I wish to thank you for the excellent arrangements you made for our visit to Tarbela. Despite the very short time available and the number of people involved, you and your associates managed to conduct the visit in a manner that made it both informative and enjoyable.

My wife joins me in expressing our gratitude.

Sincerely,



Mr. S. Jaffri  
Deputy Director, Protocol  
WAPDA, Tarbela  
Tarbela  
Pakistan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER S. CONABLE  
President

December 8, 1987

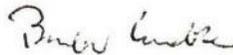
Dear Joel:

Thank you for letting me know of Tom Dunlap's interest in employment at The World Bank.

Because the Personnel Department has better knowledge of the staff requirements of the institution and current available positions, his resume has been forwarded to that office for consideration. They will contact him directly about the prospects of openings in his area of expertise.

I appreciate having received your assessment of this well-qualified individual who is interested to work at The World Bank.

Sincerely,



Joel Jankowsky, Esq.,  
Akin, Gump, Strauss, Hauer & Feld  
1333 New Hampshire Avenue, NW  
Suite 400  
Washington, D.C. 20036

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Japanwala:

Having recently returned to Washington, I want to take the first opportunity to thank you for your most generous hospitality on the occasion of my first visit to Sind and to Pakistan.

Through you I wish to congratulate also all those involved in the arrangements made for my two short stays in Karachi. They could not have been more effective in every respect. My wife and I are most grateful.

My visit has given me an opportunity to see the achievements of the past and to observe some of the encouraging results of our past cooperation. I can better realize now how formidable the problems are -- especially in Karachi -- and how much time and determination will be required to achieve even modest progress in poverty alleviation. I wish to assure you of our continued support in your development endeavours in general and in your efforts to muster all the necessary resources, human and financial, at your government's command in the Province.

As you know the Bank has several projects under preparation which would benefit the Sind. These include projects for irrigation rehabilitation, Karachi water supply, modernization of the Karachi port and for extending additional lines of credit to industry. I am confident that, on the basis of stepped-up efforts by the federal as well as provincial authorities to mobilize the necessary resources, the Bank will continue to contribute its own share to the development of Sind.

Thank you again for having made my visit a worthwhile one.

Sincerely,



His Excellency Javed Sultan Japanwala  
Minister for Transport, and Planning  
and Development Department  
Government of Sind  
2nd Floor, New Secretariat Building  
Shahrah-e-Kemal Attaturk Road  
Karachi,  
Pakistan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

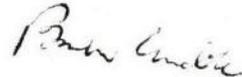
November 24, 1987

Dear Mr. Jawaid:

Having recently returned to Washington I wanted to thank you for the warm hospitality offered to me and my wife during our first visit to Pakistan and the Province of Punjab. I wish to express also my appreciation for the perfectly smooth organization of my visit. Even though my stay in Lahore was clearly too short, I feel I have been able to learn a great deal, observe the tremendous accomplishments of the past and appreciate the obstacles to your development efforts.

The Bank's involvement in Punjab is of long standing, and it is large and diversified. I know that your personal support has been most instrumental in ensuring the Bank's effective contribution to Punjab's economic development. I realize also that the number and frequency of Bank missions to your province impose claims on your time and on the administrative resources of the provincial authorities in general. While we shall try to avoid repetition and duplication, you appreciate, I am sure, that there is no substitute for direct personal contacts if we wish, as we do, to make our assistance more responsive to the Punjab's needs. I hope we can count on your continued support.

Sincerely,



Mr. Khalid Jawaid  
Chairman  
Planning and Development Board  
Government of Punjab  
Civil Secretariat  
Lahore  
Pakistan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 11, 1987

Dear Mr. Jenrette:

Thank you for your letter inviting me to serve as a Vice Chairman for the Annual Dinner-Dance of the Girls Club of New York which will be held in New York City on February 25, 1988.

It is my practice not to serve in a special capacity for events for which I am unable to make a commitment. It will not be possible for me to attend your dinner on February 25th, so I will not be able to serve as a Vice Chairman.

I appreciate your efforts to include me in this special event, and send my very best wishes for its success.

Sincerely,



Mr. Richard H. Jenrette  
Chairman of the Board  
The Equitable Financial Companies  
787 Seventh Avenue  
New York, New York 10019

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Jomezai:

It was very kind of you to receive me and my party on the occasion of my first visit to Pakistan. Our discussion gave me very useful insights into the workings of the legislative branch of your Government. I was also most interested in hearing some of the views from the Opposition as expressed by Mr. Raja Shahid Zafar, MNA, at our meeting.

As a former member of the US Congress, I can certainly appreciate your aspirations and concerns. I can assure you that the Bank's assistance to your country's developmental efforts, to the best of our ability, will continue to reflect the objectives of the Government and the people of Pakistan.

Thank you again for your kind hospitality.

Sincerely,



Mr. Sardar Wazir Ahmed Jomezai  
Deputy Speaker  
National Assembly  
National Assembly Secretariat  
Islamabad  
Pakistan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 7, 1987

Dear Oakley:

Thank you for providing me with a copy of the "Viewers Guide" to "The Next President" television series, which is being sponsored by AIG. I, like many, will be watching with interest.

Best personal wishes.

Sincerely,

*Barber Conable*

Mr. L. Oakley Johnson  
Vice President  
American International Group, Inc.  
1455 Pennsylvania Avenue, N.W.  
Suite 900  
Washington, D.C. 20004

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Dear Mr. Chairman:

Thank you for your letter regarding the illegal ivory trade in Africa.

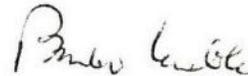
As you indicate, the World Bank is placing increased emphasis on the effects of environmental considerations in economic development. We recognize that strong environmental conservation is central to sound development and we have formed an Environment Department and regional environmental units to deal with environmental concerns throughout our work.

The Bank shares your concern about the problem of illegal trade in ivory and the serious threat which this presents to elephant populations. Our institution is committed to preservation of biological diversity and this is a major responsibility of the Environment Department and regional units. In line with this commitment we recently supported a resolution urging compliance with the Endangered Species Convention (CITES); the resolution was adopted at the International Symposium on Wildlife Management in Sub-Saharan Africa held in Zimbabwe in October.

Concerning the issue of illegal ivory trade through Burundi, we are pleased to inform you that following the change in leadership in that country the Council of Ministers took early action to ban the illegal trade. This action was confirmed to our staff during policy discussions in October. In follow up discussions we have informed the Embassy of Burundi of your interest in the issue.

Some policy questions remain concerning the appropriate role of international institutions in acting upon agreements to which they are not party. Happily, in this particular case we were in a position to raise this issue, and we are pleased that the government involved has agreed to cooperate with the international community in halting such practices.

Sincerely yours,



Honorable Walter B. Jones  
Chairman, Committee on Merchant Marine and Fisheries  
U.S. House of Representatives  
Room 1334 Longworth House Office Building  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

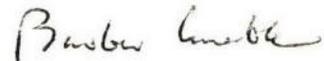
December 3, 1987

Dear Mrs. Joshi,

I would like to express my great appreciation and that of Mrs. Conable for your very kind and informative guidance during our field visits in Nepal. Your knowledge and presentation of economic, administrative and cultural matters greatly increased our understanding of key development issues and potentials in Nepal.

Again let me express our gratitude for your assistance during our stay.

Sincerely,



Mrs. Chandani Joshi  
Deputy Director  
Plan International of Nepal  
Kathmandu, Nepal

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Prime Minister:

Having just returned to Washington, I want to thank you for the most gracious hospitality that you, your Government and the people of Pakistan extended to my wife and myself on the occasion of my first visit to your country.

However short, this visit has offered me an opportunity to see for myself the tremendous economic achievements of the last few years and witness some of the tangible results of more than thirty years of cooperation between the Bank and Pakistan.

As I indicated to you, Mr. Prime Minister, our desire is to continue to support your development policies in order to sustain high rates of economic growth and accelerate the pace of social progress while containing inflation and maintaining a viable balance of payments.

As you are aware, we, in recognition of your Government's accomplishments in all these areas, have approximately doubled the level of total World Bank lending—IDA and IBRD together - since fiscal year 1984. And, as in the past while we can assist in exploring feasible policy options our future assistance will be geared to support the economic priorities, sectoral objectives and specific policy measures designed by your Government.

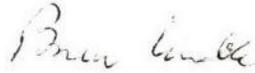
I was very much comforted to hear that you and your Government share our concerns regarding the availability of domestic resources to finance future development and specifically your seventh five-year plan, including the ambitious social program that you have proposed for your nation. In this respect, we are prepared to maximize our financial contribution in complementary fashions to the efforts your Government will undertake to mobilize additional public resources. As you are aware, IDA is under severe resource limitations, and we cannot at present consider allocating more than \$190 million each year to Pakistan. The bulk of our lending will have to be from the World Bank proper. Justification of current levels of commitments to Pakistan-- US\$ 400 to \$500 million -- in turn will have to rest on a continued positive assessment of your country's ability to service its external debt over the long term and ultimately, therefore, on its success in gradually raising the level of public and private savings.

We shall be discussing these issues with your senior associates in the coming months, and shall review together this Government's budgetary performance, the preparation of tax reform proposals, future measures of trade liberalization and export promotion, the deregulation of industry and reforms in the financial sector. I am hopeful that your determination in tackling these complex and, we realize, politically difficult questions will lead eventually to the design of a medium term program of policy reforms, as

part of your seventh five-year plan, on the basis of which we should be able to continue a large and diversified lending program. In this respect, I am pleased to confirm that a Bank mission will visit Pakistan before the end of 1987 to make a first review of low cost housing issues and programs.

I wish to thank you again for having dedicated so much of your time to discussions with me and my associates and having made my visit both productive and enjoyable.

Sincerely,



Barber B. Conable  
President

Mr. Mohammad Khan Junejo  
Prime Minister  
Republic of Pakistan  
Prime Minister's House  
Rawalpindi  
Pakistan

K

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Dear Bob:

Thank you for your letter regarding the illegal ivory trade in Africa.

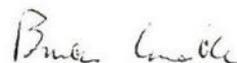
As you indicate, the World Bank is placing increased emphasis on the effects of environmental considerations in economic development. We recognize that strong environmental conservation is central to sound development and we have formed an Environment Department and regional environmental units to deal with environmental concerns throughout our work.

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Some policy questions remain concerning the appropriate role of international institutions in acting upon agreements to which they are not party. Happily, in this particular case we were in a position to raise this issue, and we are pleased that the government involved has agreed to cooperate with the international community in halting such practices.

Sincerely yours,



Honorable Bob Kasten  
U.S. Senate  
110 Senate Hart Building  
Washington, D.C. 20510



# Record Removal Notice

<b>File Title</b> President Barber Conable Chronological Records - Outgoing - Correspondence - A-L - November 1 - December 31, 1987	<b>Barcode No.</b>  1782777
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<b>Document Date</b> Nov 18, 1987	<b>Document Type</b> Memorandum
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**Correspondents / Participants**  
 To : Ambassador Robert B. Keating - Executive Director  
 From : Barber Conable, President

**Subject / Title**  
 Comments on assessing the World Bank overall performance

**Exception No(s).**

1  
  2  
  3  
  4  
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  9  
  10 A-C  
  10 D  
  Prerogative to Restrict

**Reason for Removal**

**Additional Comments**  
 Declassification review of this record can be initiated upon request

The item(s) identified above has/have been removed in accordance with The World Bank Policy on Access to Information. This Policy can be found on the World Bank Access to Information website.

<b>Withdrawn by</b> Chandra Kumar	<b>Date</b> Aug 6, 2014
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THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 16, 1987

Mrs. Elaine Kellet-Bowman, M.P.  
House of Commons  
London, SW1A 0AA  
England

Dear Mrs. Kellet-Bowman:

Thank you for your letter of October 12, 1987 covering Mrs. Wray's letter of October 1, 1987, in which both of you express concern for the effect of development projects on the environment and the world's poor. I would like to address the topics you raised point by point.

First, the Bank's increasing concern for the environment prompted the creation of a new Environment Department as well as Environment Units in each of the four regional complexes. The thrust of the work program is (a) to lay the basis for integrating environmental and natural resource management into the highest levels of country economic planning, (b) to improve the way in which environmental aspects of individual projects are handled, and (c) to encourage increased Bank investment in projects or programs that directly address major areas of environmental concern.

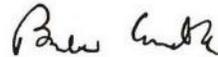
Second, I share the view that non-governmental organizations often have a comparative advantage by virtue of their grassroots involvement with the poor. We already have underway a variety of efforts to involve these organizations in Bank-supported programs, and we are exploring additional means to take advantage of their unique outreach capacity.

Third, our approach to adjustment programs is being modified as we learn more about how to protect the interests of the poor. Many Bank-supported programs include specific measures to protect the poor from the adverse consequences of adjustment, and our lending for social programs is increasingly targetted to reach the poor. We have also undertaken a broad research program on the impact of structural adjustments on the poor, which I hope will allow us to improve our adjustment programs further.

In sum, I hope that the various new initiatives undertaken in the context of the Bank's recent reorganization will improve our strength in the battle against poverty. None of these initiatives should be judged in isolation. Thus, the percentage of the Bank's lending which is directly poverty-oriented is but one indicator of our efforts to reach the poor. Virtually all of our projects--whether for agriculture, water supply, electric power, roads, health, education, or any of a number of other sectors--help, directly and indirectly, to improve the living conditions of the poor. Our lending for projects as well as for growth-oriented adjustment, our research program, and our increased focus on women in development, the environment, and non-governmental organizations are all part of our overall efforts to improve the living conditions of the world's poor.

I am grateful for your interest in this endeavor.

Sincerely,



Barber B. Conable  
President

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Khan:

On behalf of my wife and members of my entourage I would like to thank you for the excellent arrangements made during our recent visit to SCARP Mardan Project. Despite the short time at our disposal the visit was most informative, and I have no doubt that without your personal efforts things would not have worked out so well.

Sincerely,



Mr. Asif Khan  
Deputy Secretary  
Planning and Development Department  
Government of NWFP  
Peshawar  
Pakistan

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

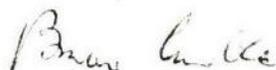
November 24, 1987

Dear Mr. Khan:

I thank you for the kind hospitality accorded to us during our visit to your beautiful and historic North West Frontier Province. We certainly enjoyed the excellent lunch and the memorable landscape at Tarbela. Thanks to the carefully made arrangements for our visit we were able in a few hours only to get a good picture of the ongoing activities relating to the development of irrigation and agriculture in the province. I am pleased that the Bank has been and continues to be associated to your Government's own efforts in these areas.

I thank you once again for a most informative and pleasant visit and wish you continued success in the development of your Province.

Sincerely,



Mr. Ghani Dad Khan  
Minister for Irrigation  
Government of NWFP  
Peshawar

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Mr. Khan:

It was a great pleasure to meet you again on the occasion of my first visit to Pakistan. I wish to express to you personally and through you to the Government and the people of Pakistan my sincere appreciation for the most gracious and warm hospitality accorded to my wife and myself during our stay.

Although obviously too short, my visit has permitted me to observe at first hand the remarkable accomplishments of your country over the past years and to observe as well some of the tangible benefits of the long standing partnership between the World Bank and Pakistan.

I have listened with great care to your advice regarding the content and the form of our assistance. I know that your views are founded on a long and fruitful experience in public office in your own country and on the international scene.

As I expressed to you we wish to continue and strengthen our support to the Government's objectives of rapid growth and social betterment of the people. In recognition of the historically remarkable economic performance of Pakistan we have, as you are aware, doubled the level of annual commitments, of the Bank and IDA in aggregate, since fiscal year 1984.

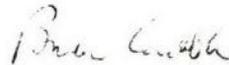
I express the hope that the efforts--especially the mobilization of additional domestic resources for the public sector--that will be required in the future to sustain the pace of development will rally all the support needed from the legislative bodies. I know that your own role can be of very great assistance in this respect.

As I indicated to you a series of discussions and reviews--of the budget performance, of tax measures, of industrial deregulation of trade liberalization and export promotion, of financial sector reforms-- will take place in the coming months between Bank staff and senior officials of the Government of Pakistan. It is my hope and my expectation that these exchanges will help your authorities in formulating a medium term policy program that we can support, with IDA resources to the limited extent possible, and with an expanded IBRD program within the limits of Pakistan's debt servicing capacity.

As our dialogues progress we may well seek your advice and guidance on the different policy issues involved and I hope you will kindly respond as you have in the past.

Let me thank you again for the time taken to talk to us. I look forward to seeing you again in the near future.

Sincerely,



Barber B. Conable  
President

Mr. Ghulam Ishaq Khan  
Chairman, Senate  
Government of Pakistan  
Islamabad

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 30, 1987

Dear Mr. Mohammad Iqbal Khan:

My wife and I would like to thank you and your staff, particularly Mr. Mubarak Hussain Shah, Divisional Forest Officer, Sokka Nullah, for the excellent arrangements made on the occasion of our visit to the Sokka Nullah Afforestation Scheme.

The work being done by your Department is of great importance in redressing the damage done to the ecology by the presence of large numbers of Afghan Refugees in the North West Frontier Province. Not only are you securing the future of timber and fuel supplies in the areas in which you are working but also providing much needed employment to both refugees and local people. I wish you well in your important work.

Sincerely,

*Baron Lantle*

Mr. Mohammad Iqbal Khan  
Conservator of Forests  
Watershed Management Circle  
Abbottabad

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Brigadier Fahimullah Khattak:

My wife and I would like to thank you for the excellent arrangements made on the occasion of our visit to the Ghazi (Tarbela) Refugee Camp. It was indeed a pity that our visit was so short for we would have liked to spend more time with you and to learn about what you and your Government are doing to assist the many hundreds of thousands of Afghan refugees to whom your Government has willingly and unselfishly given sanctuary and much material assistance.

I am indeed proud that we, in the World Bank have been able, albeit in an indirect manner, to be associated with your efforts to help improve the lot of these people and repair some of the damage that their presence unavoidably entails. Please be assured of our continued assistance in this domain.

Sincerely,



Brigadier (Retd) Fahimullah Khattak  
Commissioner for Afghan Refugees  
NWFP  
Peshawar

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 14, 1987

Dear Governor:

On behalf of the Executive Directors,  
Officers and Staff, I would like to express our  
pleasure at your appointment to the Board of  
Governors of The World Bank as Alternate Governor  
for Uganda. Congratulations!

We look forward to your participation in  
the affairs of the Bank.

On a personal note, I hope to have the  
opportunity of greeting you here in Washington in  
the near future.

Sincerely,



Mr. Sulaiman Kiggundu  
Governor  
Bank of Uganda  
P. O. Box 7120  
37-43 Kampala Road  
Kampala, Uganda

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Dear Mr. Knauft:

Thank you so much for your invitation to address the World Affairs Council of Orange County next year.

As much as I would like to meet with you, I must decline. My current responsibilities as head of the World Bank greatly restrict the time I can devote to outside speaking engagements.

I hope you understand the constraints on my time. All of us at the World Bank value the work you have done to promote international issues, and I greatly appreciate your offer to include me among your speakers.

Please accept my best wishes for a successful Council program in the year ahead.

Sincerely,



Mr. M. Roy Knauft, Jr.  
Executive Director  
World Affairs Council  
of Orange County  
P.O. Box 1926  
Santa Ana, CA 92702

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 30, 1987

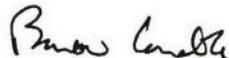
Dear Mr. Koga:

Thank you for your kind letter inviting me to present the keynote address at the World Conference of the International Federation of Training and Development Organizations in Tokyo next August.

Unfortunately, I must decline. My current responsibilities as head of an international organization greatly restrict the time I can devote to outside speaking engagements. Moreover, preparations for our Annual Meetings will be well under way at that time, and I am reluctant to be away from the office during this crucial period.

Please accept my best wishes for a successful conference.

Sincerely,



Mr. Shigeichi Koga, President  
International Federation of Training  
and Development Organizations  
c/o JAVADA, Sanyo-Akasaka Bldg.,  
5-2, 3-chome, Akasaka, Minatu-ku  
Tokyo 107, JAPAN

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

Nov. 20, 1987

Dear Hans-Eberhard,

Charlotte and I are most grateful for your planning and support in connection with the great initiative we received in the workers of Pakistan. From my point of view it was a most successful trip, and we know we owe it in large part to you. Thanks very much, dear friend, and best wishes.

Sincerely

Barber Conable

Mr. Hans-Eberhard Kopp

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 3, 1987

Dear Mr. Kunwar,

Mrs. Conable and I would like to express our appreciation for your kind hospitality and for the generous gifts given us during our visit to your factory in Pokhara on November 11, 1987.

We again thank you for your kindness and wish you every success in your efforts.

Sincerely,



Mr. Krishna Bahadur Kunwar  
Proprietor  
Kunwar Bastra Udhyog  
Baidam, Pokhara

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MR. TADASHI KURANARI, MINISTER FOR FOREIGN AFFAIRS, MINISTRY  
OF FOREIGN AFFAIRS, TOKYO, JAPAN.  
MR. KURANARI:  
THANK YOU FOR YOUR TELEX OF NOVEMBER SIX. AS YOU LEAVE YOUR  
FOREIGN MINISTRY PORTFOLIO, I WANT TO EXPRESS MY APPRECIATION  
FOR THE SUPPORT WHICH YOU HAVE GIVEN ME AND THE WORLD BANK  
DURING YOUR TENURE. SINCE OUR MEETING LAST MARCH, THE  
COOPERATION BETWEEN JAPAN AND THE BANK HAS EXPANDED AND  
DEEPENED, THANKS TO YOUR SUPPORT AND THAT OF YOUR GOVERNMENT.  
I WISH YOU EVERY SUCCESS IN WHATEVER CAPACITY YOU MAY BE CALLED  
UPON TO SERVE YOUR COUNTRY, AND HOPE OUR PATHS WILL CROSS.  
WITH WARM REGARDS AND BEST WISHES, SINCERELY,  
BARBER B. CONABLE, PRESIDENT, WORLD BANK, WASHINGTON, D.C.  
INTBAFRAD.

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INFORMATION BELOW NOT TO BE TRANSMITTED

CLASS OF SERVICE: Telex      TELEX NO.: J22350      DATE: 11/12/87

SUBJECT: Leaving Mins. of Foreign Affrs.      DRAFTED BY: TTT:mbm *Thahane*      EXTENSION: 72185

CLEARANCES AND COPY DISTRIBUTION: cc: Mr. Conable      AUTHORIZED BY (Name and Signature): Timothy T. Thahane, VPSEC

DEPARTMENT: Secretary's

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THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 15, 1987

Dear Dr. Kurien:

I am happy that I can combine thanking you for the very instructive day we spent at Anand with the information that our Board has approved the \$360 million credit/loan for Operation Flood.

The Board was unqualified in its support for the project as well as the contribution of Operation Flood to India's development effort. On the basis of my visit, I can attest that the praise was well deserved.

My wife and my colleagues join me in expressing appreciation to you and Mrs. Kurien for your hospitality.

Sincerely,

*Barber Conable*

Dr. Verghese Kurien  
Chairman  
National Dairy Development Board  
P.O. Box 40  
Anand 388001  
Gujarat, India

cc: Mr. Rao Sahib  
Executive Director, India

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 14, 1987

Dear Mr. Minister:

It is indeed good to know that you have been appointed Governor for Uganda on the Board of Governors of The World Bank. Congratulations!

The Executive Directors, Officers and Staff, join me in extending to you a warm welcome. We look forward to your participation in the affairs of the Bank.

On a personal note, I hope to have the opportunity of greeting you here in Washington in the near future.

Sincerely,



The Honourable  
Yoweri Kyesimira  
Minister of Planning and  
Economic Development  
Ministry of Planning and  
Economic Development  
P. O. Box 7086  
Kampala, Uganda

L

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 24, 1987

Dear Senator Lautenberg:

Thank you for your letter on behalf of your constituent, James Hebenstreit, concerning his letter of credit No. 19813/32 from the Central Bank of Syria through the UBAF American Bank in New York City. I have passed on your request to the appropriate office within the Bank which will respond directly to John Thomas at your Newark office.

Please let me know whenever you have questions about the Bank or its projects.

Sincerely,

*Barber Conable*

The Honorable Frank R. Lautenberg  
United States Senate  
Washington, D.C. 20510

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 3, 1987

Dear Mrs. Lawati,

Mrs. Conable and I would like to express to you, your staff and the people of Kumroj Village Panchayat our great appreciation for the very kind and generous hospitality accorded us during our visit to the Small Farmer Development Program activities in Kumroj Village Panchayat on November 11, 1987. We were impressed by the development approach taken and by the efforts of the people.

We again thank you for your hospitality and wish you every success in your efforts.

Sincerely,



Mrs. Sulochana Lawati  
Zonal Manager  
Agricultural Development Bank  
Sripur, Birgunj

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 1, 1987

Dear Bud:

Thank you for your kind letter in support of Michael Baly's invitation for me to address the Ninth Annual American Gas Association Bankers' Conference in Washington, D.C.

As much as I would like to join you and many of my other friends next week, regrettably, I must decline. My current responsibilities as head of an international organization greatly limit the time I can devote to outside speaking engagements. I appreciate your interest in the Bank, and I hope you understand the constraints on my time.

Please accept my best wishes for a successful conference.

Sincerely,



Mr. George H. Lawrence  
President  
American Gas Association  
1515 Wilson Boulevard  
Arlington, VA 22209

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 22, 1987

Dear Paul:

Thank you for your letter in connection with David Broome's interest in the position of Director, External Affairs. His resume was received several months ago and he was placed on a shortlist of three candidates for consideration.

Recently, Bill contacted Mr. Broome to let him know that, after careful thought, the Bank has decided that its interests would be served best by filling this key position with an internal candidate.

I appreciate your sending me information on this highly qualified and talented individual and thank you for your interest in the Bank.

Best wishes.

Sincerely,

The Honorable Paul Laxalt  
Finley, Kimble, Wagner, Heine,  
Underberg, Manley, Myerson & Casey  
1455 Pennsylvania Avenue, NW  
Washington, D.C. 20004

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

November 17, 1987

Dear Mr. Lewis:

Thank you very much for the letter of October 20, 1987 which you co-signed with 27 of your colleagues in the House of Representatives, and which refers to the World Bank's policy toward the environment.

We are in fact embarking upon an ambitious program to improve the Bank's performance in this area. We are particularly concerned about the destruction of rainforests and other fragile ecosystems, the consequences of which are often irreversible. A new organizational structure to address these issues has been created. It involves new procedures, additional staffing, and recruitment of new staff who possess the required skills. Our approach will essentially be twofold. First, we will devote increasing efforts to the planning and implementation of our projects to ensure that they are environmentally acceptable. Second, we will look beyond individual projects to analyze the forces at work which result in environmentally destructive behavior on a wide scale, and devise appropriate policy instruments to be introduced at the country economic planning level.

I believe these are major steps, but much work remains to be done. I fully agree with you as to the importance of protecting the environment if sustainable economic development is to be achieved. The subject is very high on the World Bank's agenda, and we will continue to be advocates for sound environmental management within the international development community.

Please be assured that I am in sympathy with the views you have expressed, and will continue to work to ensure that they are reflected in our day to day policy and lending activities.

Sincerely,



The Honorable  
John Lewis  
House of Representatives  
Washington, D.C. 20515

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 18, 1987

Ms. Jean Ellen Little  
c/o The World Bank  
Room L 4609

Dear Ms. Little:

I wish to offer you my congratulations on your election as Member at Large of the Executive Committee of the Staff Association.

The Staff Association provides an invaluable service to Bank staff and management alike, as we strive to provide the best possible service to the Bank's member countries.

I look forward to working with you and your colleagues in the challenging year ahead.

Sincerely,

*Barber Conable*

THE WORLD BANK  
Washington, D.C. 20433  
U.S.A.

BARBER B. CONABLE  
President

December 10, 1987

Dear Professor Lutz:

Thank you very much for your letter of October 22 inviting me to participate in the American Society of International Law panel on "Environment, Development and Human Rights: A Triangular Relationship?"

While deeply concerned about the three topics and their interrelationship, I very much regret that my schedule will not permit me to participate. However, should you wish a senior Bank official to represent me, I would be grateful if you could discuss this with the Bank's Vice President and General Counsel, Mr. Ibrahim F.I. Shihata, whose telephone number is (202) 477-4945.

I wish you every success with your meeting.

Sincerely,



Mr. Robert E. Lutz  
Professor of Law  
Southwestern University  
675 South Westmoreland Avenue  
Los Angeles, California 90005-3992