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## **Overview**

This Job Aid explains the usage of transaction codes or T-codes CJ91 to create Standard Work Breakdown Structures (WBS) and CJ92 to modify existing Standard Work Breakdown Structures (WBS).

Standard WBS function as templates which can be selected from the Project Builder in the project creation process(CJ20N). Using project templates will help to standardise the creation of Project Structures and their reporting.

A Standard WBS is a master data element which should be created restrictively. The use of Standard WBS can only be beneficial for reporting if a UN enity has agreed on a <u>standard structure</u> that applies to the <u>majority of their projects</u>. If too many templates (or too many versions thereof) are created, the selection of the correct template becomes challenging and the benefit of standardisation cannot be achieved.

Standard WBS in Umoja consist of two types of Master Data;

- 1. Standard Project Definition
- 2. Standard Workbreakdown Structure Element (WBSE)

The Standard Project Definition contains general data of the project and key information that is applicable for the entire project structure. It must determine the Project Profile as well as the Business Area. All other settings are opitonal; e.g. Functional Area, Applicant ID.

Standard Work Breakdown Structure Elements show the standard project activities to be carried in a hierarchical, tree-like structure which are organised in accordance with the desired itemization of specific tasks within a project.

## 1. What can the t-codes do?

T-codes CJ91 and CJ92 are only assigned to Umoja users with the following Umoja Enterprise Role:

• Project Management Master Data Maintainer

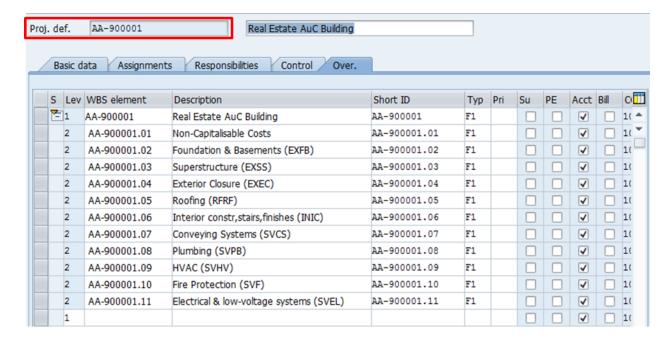
For the creation of Standard Project Structures, the below restrictions apply:

- Every Standard WBS (template) must consist of a Standard Project Definition and an associated structure of Standard WBS elements
- A Standard Project Structure can consist of up to four hierarchy levels of Standard WBS
  elements with the first level being the top level and fourth level being the lowest level of
  granularity.
- There can only be **one top-level Standard WBS element** per project as the top level represents the summary node for all subordinate WBS elements.

### **Creation and Maintenance of Standard WBS**



• Each Standard WBS element can act as a 'parent' WBS element (e.g. level 2 WBSE) and have up to 99 'children'. Exempt are all level four WBS elements as they already represent the lowest level of granularity available and cannot be broken down further.



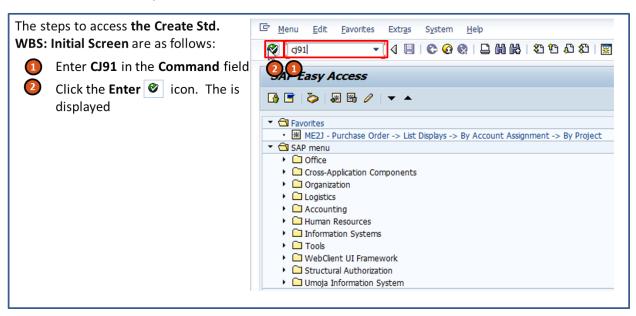
Some background information on the **coding** of Standard Project Structures:

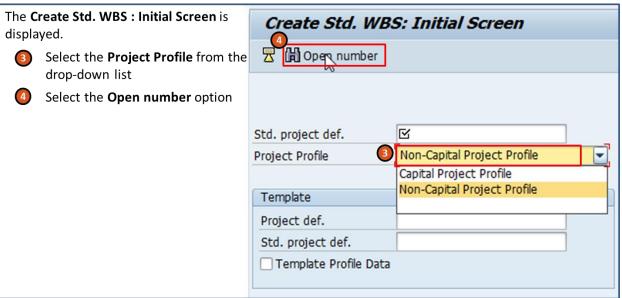
- A unique Standard Project Definition ID is automatically generated when a Standard Project Definition is created and saved.
- The first two characters of the Standard Project Definition ID are determined by the selected Project Profile; the last six characters are determined by the next available number in the 900001 999999 number range. When a Capital Project Profile is selected, the Standard Project Definition ID will start with letters 'AA', when a Non-Capital Project Profile is selected, the first two characters of the Standard Project Definition will be 'SB'.
- Every Standard WBS element ID created under a Standard Project Definition must share the first 9 characters of the Standard Project Definition ID. Please note that the Standard Project Definition ID and the first level Standard WBS element ID must be exactly the same.
- For any Standard WBS element created at the second level or below, the root and the reference to the parent WBS element must be maintained.



## 2. How is CJ91 Create Standard WBS used?

a) To create a Standard Project Definition





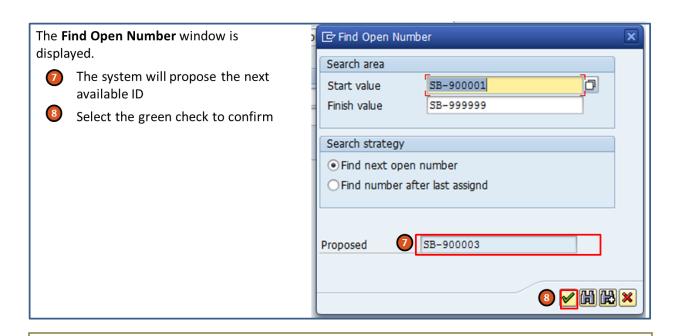


The selection of a **Capital Project Profile** will create a template for projects where project expenditures can be capitalized. The Capital Project Profile gives the **option** of settling costs to Assets under Construction but also allows for cost settlements to the Resp. Cost Center or any other WBS element if needed.

## **Creation and Maintenance of Standard WBS**



Create Std. WBS: Initial Screen The Find Open Number window is displayed. □ Open number Depending on the previously selected Project Profile enter one Std. project def. of the below values as Start value: No 🖻 Find Open Numb Project Profile SB-900001 for Non-Capital Search area Template **Project Profile** Start value SB-900001 Project def. Finish value AA-900002 for Capital Std. project def. Template Profile Data **Project Profile** Search strategy Find next open number Select the Search option O Find number after last assignd Proposed





The **900001 - 999999 number range** is reserved for Standard Project Structures only! You will not find an operating Project Structure starting with "9".



The screen returns to Create Std. WBS:
Initial Screen

The next available ID is defaulted in the Std. project def. field

Select the Project Definition Icon

Std. project def.

Project Profile

Template

Project def.

Std. project def.

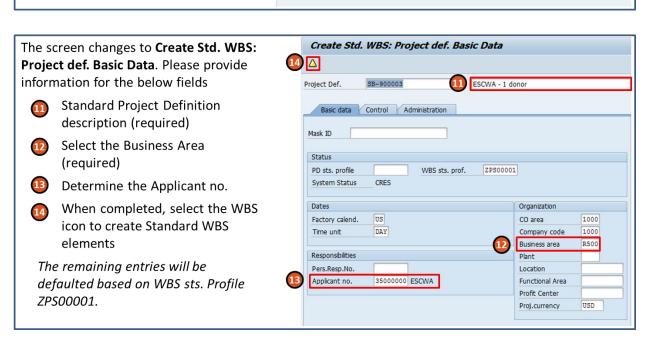
Template

Project def.

Template

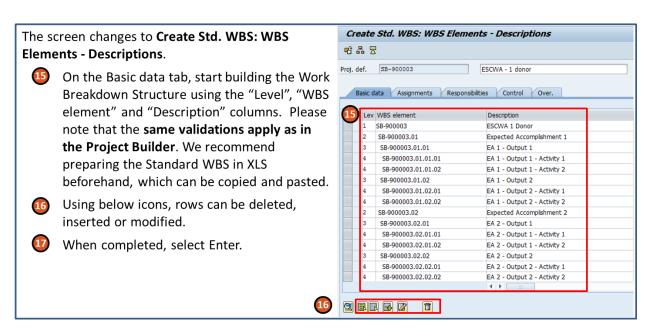
Project def.

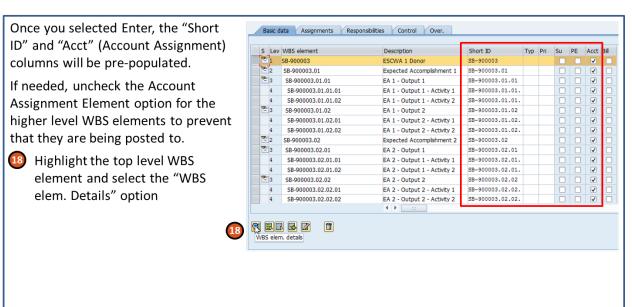
Template Profile Data





#### b) To create Standard WBS elements





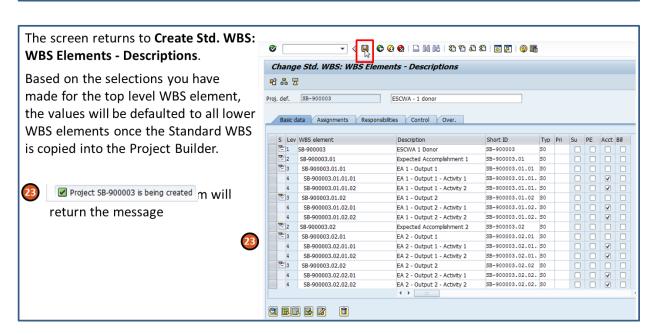


#### Note

The Account Assignment Element should only be checked for the WBS elements at the lowest level since this is where you expect expenditures to be posted to.

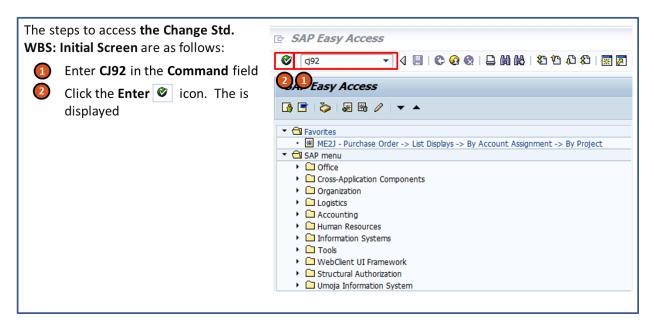


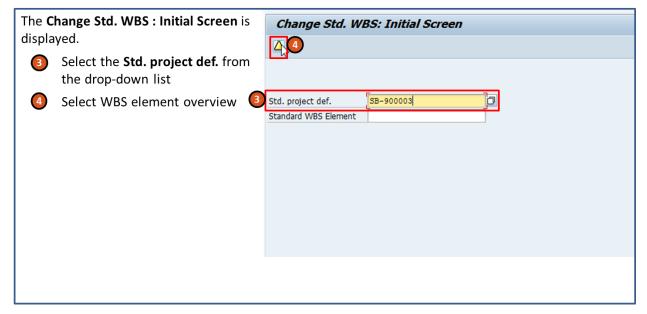
In the WBS element Details window, make below SB-900003 **2** selections to complete the required fields; Basic data Assignments User Fields Admin. Control Progress Project type Proj.type Short ID Resp. Cost Center Controlling Area = 1000 Proj. summarization and Resp. Cost Center value Responsibilities Operative indicators Planning element The Applicant no. should already be 35000000 ESCWA Applicant no. ✓ Acct asst elem. defaulted based on your selection at the Resp. cost cntr 1000 10015 ESCWA default cctr Billing element Reg.cost cente Project Definition level Grouping WBS element Confirm by selecting the green check 





## 3. How is CJ92 Change Standard WBS used?





### **Creation and Maintenance of Standard WBS**



The Change Std. WBS: WBS
Elements – Descriptions screen is displayed.

Review the Standard WBS by going through each data tabs and confirming all entries are correct.

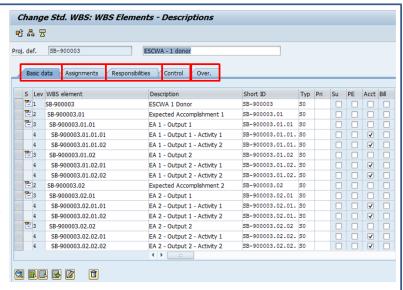
Please note that based on the previous steps;



Functional Area will show blank as no selection has been made



a Resp. Cost Center value is only selected for the top level WBS element

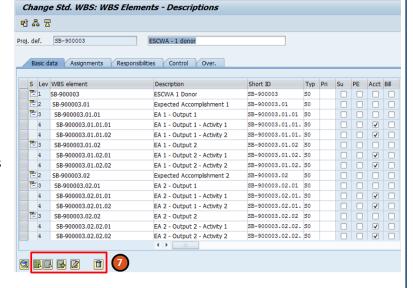


The screen changes to **Create Std. WBS: WBS Elements - Descriptions**.



Using below icons, Standard WBS elements can be deleted, inserted or modified.

When completed, save any changes you have made.





## 4. General Recommendations for the Creation of Standard Project Structures

When designing project templates, please bear the following recommendations in mind;

- Utilize the Standard WBS to achieve the desired level of granularity for management reporting on project expenditures. Although Project Structures can be used to supplement donor reporting (external reporting), the donor agreement should not be the main driver for how Project Structures are organized and maintained.
- Standard WBS should only allow financial postings to the lowest level WBS elements by flagging
  them as Account Assignment Elements. The higher level WBSE are supposed to serve as
  summary nodes to which costs roll up for reporting purposes. To ensure that only the lowest
  level WBS elements are posted to, you can uncheck the 'Acct Assignment' option for all superior
  WBS elements.
- Standard WBS element descriptions should guide Project Management Users on the information they are supposed to provide; i.e.
  - when the template is copied in the Project Builder, the Project Definition should not read "ESCWA Donor 1", but provide a meaningful project description
  - the second level WBS element should not read Expected Accomplishment 1, but name what the Expected Accomplishment is

That way, any budget or expenditure report becomes more user-friendly.

• While it is possible to define a Functional Area for a Standard WBS, we recommend to leave it blank. That way, it becomes a required entry as soon as the template is copied in the Project Builder.

# **Revision History (Soft Copy only)**

Date	Version	Prepared by	Description
20 May 2015	1	Laura Justus	Initial Draft