

FOR THE SUDBURY ACTION CENTRE FOR YOUTH





#### **SUDBURY ACTION CENTRE FOR YOUTH**

Our mission is to always be meeting people where they are at, advocating, educating, navigating, and connecting to supports in a safer environment.



Respect
Include
Support
Empow-

### TABLE OF CONTENTS . . .

Report from the Chair of the Board
Report from the Executive Director
The 2019-2020 Board and Staff
Report from the Youth Program
Report from the Housing Program
Report from Harm Reduction / Community Support
Report from the Youth Outreach Program 10
Report from the TG Innerselves Program
Report from the Treasurer 2019-2020 Finances
Donors and Support 13

#### REPORT FROM THE BOARD CHAIR

#### Letter from Chair:

In 2019-2020 The Sudbury Action Centre for Youth (The Action Centre) started on an exciting journey to better serve the needs of our community by developing a five-year strategic plan that involved input from community partners, clients and staff. As we close out year one of our plan, we look to acknowledge the progress we have made and plan for the milestones we intend to hit during year two.

In the past year, much of our focus has been on rebuilding some of the broken foundation blocks that support a strong non-profit. The board of directors has focused on establishing transparent financial reporting systems, balanced budgets, stronger governance, and adherence to legislative requirements for an organization of our size. To sustainably run our business, the board and administration have looked closely at how programs are funded and what we can do to a) bring in more financial support by fundraising and grant-seeking and b) reduce spending on overhead costs and efficiently manage our programs.

In the upcoming year we hope to:

Improve our risk assessment rating to a level green.

Develop quality assurance metrics that use client and community feedback to assess program performance on a regular basis.

Develop and implement a clear media strategy to promote and build existing programs.

Develop opportunities to leverage learners and volunteers within our organization.

Track and measure the growth and development of staff, volunteers and directors, by offering training above and beyond standard legislative requirements.

Collaborate with community partners to address gaps in our community.

Through the work we have planned for the upcoming year, our vision remains.

#### A community supporting people facing barriers, without judgment.

I am reminded that the services we offer at the Action Centre can make the difference between life and death for the people in our community who, for varied reasons, face barriers to accessing needed support. Our mission is to care for our clients by advocating, educating, navigating and connecting them to supports in a safe(r) environment. I would like to close this letter by thanking all those who have supported our mission.

From the bottom of my heart, thank you to our sponsors, donors, staff, ED and the members of

#### REPORT FROM THE EXECUTIVE DIRECTOR

#### Dearest SACY, Friends, and Community Partners

The AGM is a time when we are able to take a moment to step-back and assess our success over the past year, as well as identify areas for improvement.

This year was one of stabilization, when our organization was working to rebuild our position within the community, strengthen our team, and build a solid foundation from which we can grow and expand.

In some ways, the upcoming year is a new beginning for us as an organization. During these financially difficult times, the executive team has adopted a new model of financial organization and stability that brings SACY into the future of homeless and youth service provision and moves away from any overdependence on any one individual funder. The byproduct of this change will allow for SACY to have a much stronger foundation upon which further services can be built.

Our organization has always been successful on three particular fronts; non-judgmental frontline service provision, staff teamwork and support, and the inclusion of the people whom we serve in everything that we do. This year has not been any different. Every single one of the staff here at SACY have been performing duties above and beyond the requirements of their job descriptions over the past year, and their commitment and dedication to SACY, the people we serve, and the causes we work to support.

SACY owes its success to the staff, board members, and volunteers who have provided their time and expertise to our organization as a whole. We also cannot forget the support that our community partners and funders have provided over the past year to ensure that we could stretch every minute and every dollar to its absolute limit to make sure the most vulnerable in our community could receive the support that they need.

As you read this annual report, we will hope it will remind you of our success and energize you for the future as you envision the mission of SACY in 2020. For those of you who have tirelessly committed time and energy to the success of this organization: Thank You! For the many of you who are new, I welcome you to SACY, and I look forward to working with you all in 2020.

All the best;

Julie Gorman, Executive Director Sudbury Action Centre for Youth

#### 2019-2020 BOARD OF DIRECTORS

### Board Chair

**Kaitlyn Morin, Radiation Therapist** 

### Secretary

Mary Donato, Choir Member and Community Volunteer

### Treasurer

Andrew Boyd, Businessman / Samuel J. Barnes, Businessman

## Director

Dorothy Thompson, Retired Nurse and Community Volunteer

## Director

**Gurpreet Broca, Financial Advisor, TD** 

## Director

**Karley Albrecht, HSN** 

### 2019-2020 BOARD OF DIRECTORS

### Joseph

**Darlyn Hansen, TG Innerselves Rep.** 

## Director

**Stephanie Prescott, Legal Assistant** 

## Director

Samantha Balog, LLP

## Director

**Camille Lavoie, Harm Reduction Nurse** 

### **NEW MEMBERS—Board of Directors**

# Treasurer

Lauren Morrison, CPA, CA, Staff Accountant at FCR

### Director

Rita O'Link, Advocate and Co-founder of TGInnerselves



#### **Youth Programming**

Funded by: The City of Greater Sudbury
The United Way
Ministry of Tourism, Culture,
and Sport

he Youth Drop-In program at the Sudbury Action Centre for Youth supports youth ages 16-25 who are at-risk and in need of support.

he youth who utilize this service are living with boor mental health (87%), family breakdowns ncluding violence, substance use, and CAS nvolvement all at the family level (63%), personal substance use (39%), and lack of education and/or legitimate employment (91%).

outh danced more than 30 times this year, they ainted and created more than 40 different rafts, they learned how to make more than 10 lifferent low-cost meals, and members of our outh Advisory Committee were invited to participate in a community-wide planning table to determine the best way to provide services to youth a Sudbury.

Youth Program Coordinator Holly Canniff
Hope Radicioni
Youth Program Team Lead
Liberty Michie
Youth Program Facilitator Liberty Michie
Rebecca Mallory
Cheyenne Sego
Monique St. Pierre
Ashley O'Hearn
Aglaia Florentis
Youth Program Placement Student
Aglaia Florentis











Jason had been a regular face at SACY since 2016. He has been living on the streets and in shelters, in and out of trouble with the law, begging for change on street corners, and using substances heavily.

In 2017, Jason was asked to leave for the day after getting angry at the rules and threatening staff. Though everyone has seen Jason outside, he had since refused to return, telling people he was permanently banned from the location.

In early 2020, Jason walked through our door asking for basic necessities and asking if he can come inside. Without missing a beat the staff invited him in and provided him with free supplies. Since that first day, Jason can be found at SACY at least once a week grabbing some necessities. Last week he apologized for his behavior in 2017. This person had been carrying the guilt for three years. This is still a good person who wants to do good. Staff now foster this desire through charitable activities like making thank-you cards.

#### **Housing Program**

#### Funded by: The City of Greater Sudbury

As part of the Homelessness Network of Sudbury, Case Managers (CM) and Intensive Case Managers (ICM) work with chronically or episodically homeless individuals facing multiple barriers using the Housing First Model. By using trauma, recovery, and harm-reduction lenses the participant and their CM work long-term as a team to resolve homelessness and prevent future homelessness. Each participant has a unique case plan tailored to them.

We assist in finding and maintaining a unit, (re)connecting individuals to services in the medical, psychological, social, and community sectors. We facilitate goals that improve life-skills, communication, conflict resolution, healthy natural supports, income stabilization, education, and employment.



Interactions

"Terry took me to the audiologist and got me my first pair of hearing aids."
For the first time in my life, I heard the sound of crickets chirping."

**Participants** 

- Jay, 28, Housing client for 2 years

"For the last 10 years I have been living like a ghost. I had no ID, no money, no home. After 5 years with my ICM, I finally have ID and feel like a part of the community again."

- Mitch, 36, Housing client for 5 years



Referrals

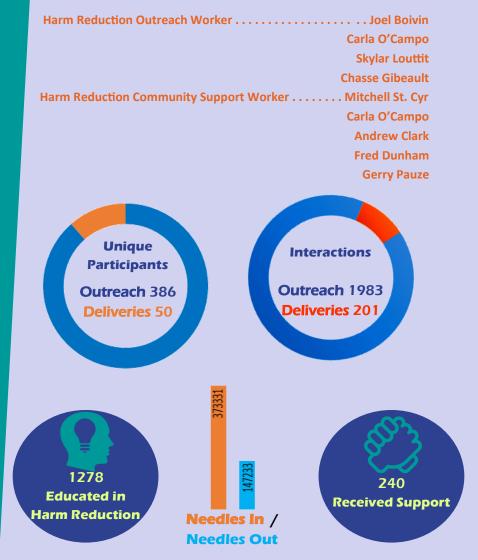
#### **Harm Reduction Programs**

Funded by: City of Greater Sudbury
MOHLTC Aid: Bureau
Public Health Sudbury and Districts

The Harm Reduction program provides services to make substance use and sexual activity safer for all community members.

Our Harm Reduction Outreach Program provides various safer sex and safer drug use supplies to help reduce the risk of various transmissible infections. This team performs street outreach in 3-hour shifts, and focuses their work on supporting, educating, and advocating for the client themselves. Delivery services of larger quantity of supplies are also available, 5 days a week. They offer a drop-in for all ages, with free coffee, snacks, and support.

Our Community Support program, provides on demand needle collection to the general public of Sudbury. They receive reports of needles in the community from a variety of sources including 311, phone, text, and Facebook, and pick up the needles at the next available opportunity. This team also provides supplies and training for safe disposal.



#### There have been a variety of changes within the Harm Reduction Program this year:



The Opioid Crisis represents the significant increase in opioid related deaths this year, and there is an ongoing need for a safe consumption site.



The Drug Checking Program began this year and allows participants to check samples for various fentanyl analogues through simple test strips



Deliveries increased from Thursdays only to Monday-Friday



New Live Reporting Method and Data Collection App



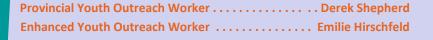
### **Youth Outreach Programs**

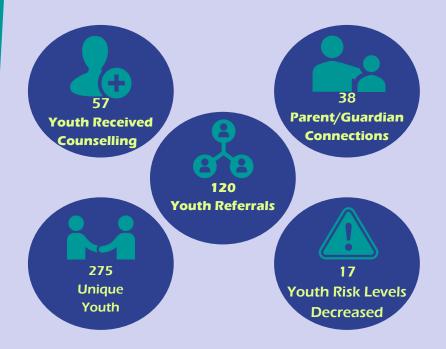
**Funded by: MCC33** 

ne PYOW program provides support to youth ages 2 to 25 in navigating the various systems of ervices here in Sudbury.

or example, they connect youth to education, busing support, mental and physical health ervices, financial supports, and employment oportunities.

ne EYOW in particular provides one on one ental health counselling to these youth and bung adults and anyone they deem family, either her office, their school, or where ever is most provenient, such as public libraries, coffee shops, parks.





Due to the Covid- 19 pandemic the EYOW transitioned all existing and new clients to virtual sessions. The majority of clients agreed to try video or phone sessions, and the EYOW has seen a decrease in no shows or last-minute cancellations of appointments.

The EYOW will continue to offer phone and video sessions to clients who face barriers to attending appointments in person.

The PYOW in Sudbury is one of the most active Youth Outreach Workers on Social Media, including two spaces who have dedicated social media YOWs.

#### **TG Innerselves Programs**

**Funded by: Trillium** 

TG Innerselves is a program that provides support to community members who are Trans or non-binary.

We support individuals through the challenges and barriers individuals face regarding their Identity. We help individuals navigate through potential obstacles they are facing by developing goals and giving resources to fit their needs.

TG does education presentations to service providers or other organizations that are looking to learn more about the Trans community. Working collaboratively with those who access our services in building connection and a sense of community.





"This year, we were able to visit seven new schools and meet with youth in the communities of Englehart, Timmins, and Sault Ste $\cdot$  Marie $\cdot$  This was a great opportunity to let youth in smaller Northern communities know that they are not alone, and that there are services available to them $\cdot$ "

- Vincent Bolt, Education Manager



### 2019-2020 Financial Report

## SUDBURY ACTION CENTRE FOR YOUTH STATEMENT OF FINANCIAL POSITION AS AT MARCH 31, 2020

#### **ASSETS**

AUDDENT	Core	<b>Programs</b>	<u>2020</u>	<u>2019</u>					
CURRENT Cash and Term Deposits Accounts Receivable (Note 3) Prepaid Expenses	\$ 35,089	\$ 45,260 56,049	\$ 80,349 56,049	\$ 22,420 74,211 9,926					
Interfund Receivable (Payable)	<u>(56,240)</u> (21,151)	<u>56,240</u> 157,549	136,398	106,557					
EQUIPMENT (Note 4)	230,324	11,772	242,096	263,702					
RESTRICTED CASH	<u>1,588</u>		<u>1,588</u>	865					
	\$ <u>210,761</u>	\$ <u>169.321</u>	\$ <u>380,082</u>	\$ <u>371,124</u>					
LIABILITIES									
CURRENT Line of Credit (Note 9) Accounts Payable (Note 5)	\$ 51,478 6,305 57,783	\$ - <u>94,394</u> 94,394	\$ 51,478 	\$ 49,482 53,066 102,548					
DEFERRED REVENUE (Note 6)	27,347	89,249	116,596	84,412					
CONTRIBUTIONS	<u>85,130</u>	12.750 196.393	12,750 281,523	186,960					
FUND BALANCES									
INTERNALLY RESTRICTED UNRESTRICTED	109,349 16,282 125,631	(27,072) (27,072)	109,349 (10,790) 98,559	109,349 <u>74,815</u> 184,164					
TOTAL LIABILITIES AND FUND BALANCES	\$ <u>210.761</u>	\$ <u>169,321</u>	\$ <u>380,082</u>	\$ <u>371.124</u>					
Commitment and Contingencies (Note 10)									
Approved on Behalf of the Board:									
Director									
Director									

### 2019-2020 Financial Report

#### SUDBURY ACTION CENTRE FOR YOUTH STATEMENT OF OPERATIONS

YEAR ENDED MARCH 31, 2020

REVENUE	Core	Other <u>Programs</u>	Youth <u>Program</u>	MCCSS	2020	<u>2019</u>
Donations	\$ 3,075	\$ 13,577	\$ -	\$ -	\$ 16.652	\$ 38,688
Other Programs	1,350	399,175	57,470	134,582	592,577	626,503
United Way Centraide	1,000	555,110	16,375	-	16,375	27,500
Wage Subsidy Programs (Note 7)	19,777		-	_	19.777	12,187
Other Community Grants (Note 8)	25,968	1,470		-	27,438	23,663
Bingo (Net of Expenses)	20,000	-	18,300	-	18,300	16,784
Fundraising (Net of Expenses)	3,969	60	-	-	4,029	6,070
Miscellaneous	10,044	1,225	_		11,269	12,501
inio o na ito o a o	64,183	415,507	92,145	134,582	706,417	763,896
EXPENDITURE					-	
Wages and Employee Benefits	39,954	309,902	104,513	99,105	553,474	637,368
Rent	4,326	54,672	9,127	12,100	80,225	106,404
Office Administration	9,377	12,698	5,172	6,310	33,557	42,272
Travel and Vehicle	_	9,477	1,418	7,180	18,075	20,582
Subsidized Wages	19,777	-	-	-	19,777	12,187
Professional Fees	-	9,006	1,400	2,600	13,006	16,565
Telephone and Utilities	200	10,779	647	4,359	15,985	11,989
Participant Refreshments	-	1,760	519	-	2,279	5,525
Education and Training	-	520	324	780	1,624	6,248
Audit and Purchased Service	-	2,545	4,000	211	6,756	6,717
Public Relation	-	1,271	-	331	1,602	3,438
Repairs and Maintenance	-	803	218	849	1,870	6,070
Direct Service	-	570	-	634	1,204	262
Amortization Expense	36,516	2,060	-	123	38,699	37,670
Resources & Celebrations		<u>3,889</u>	-		3,889	3,129
	110,150	419,952	127,338	134.582	792,022	<u>916,426</u>
EXCESS (DEFICIENCY) OF REVEN OVER EXPENDITURE	UE \$ <u>(45,967</u> )	\$ <u>(4,445</u> )	\$ <u>(35,193</u> )	\$ <u>     -</u>	\$ <u>(85,605</u> )	\$ <u>(152,530</u> )

See Accompanying Notes to the Financial Statements

### **Donors and Support**







Ministry of Health & Long Term Care



Ministry of Children,
Community and Social Services



North East Ontario Nord-est de l'Ontario





Fondation Trillium de l'Ontario





Housing and hope for homeless youth