

Commonwealth of Kentucky
Alison Lundergan Grimes, Secretary of State

PARP
0160901
Alison Lundergan Grimes
KY Secretary of State
Received and Filed
4/29/2013 3:28:16 PM
Fee receipt: \$15.00

Alison Lundergan Grimes
Secretary of State
P. O. Box 1150
Frankfort, KY 40602-1150
(502) 564-3490
<http://www.sos.ky.gov>

Annual Report
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ARP

Company: ECOLAB INC.
Company ID: 0160901
State of origin: Delaware
Formation date: 3/12/1956 12:00:00 AM
Date filed: 4/29/2013 3:28:16 PM
Fee: \$15.00

Principal Office

ECOLAB CENTER
ST. PAUL, MN 55102

Registered Agent Name/Address

C T CORPORATION SYSTEM
306 W MAIN ST
SUITE 512
FRANKFORT, KY 40601

Current Officers

CEO	Douglas M. Baker	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
CFO	Daniel J. Schmechel	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Secretary	James J. Seifert	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Treasurer	Ching-Meng Chew	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390

Directors

Director	Leslie S Biller	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Jerry W Levin	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Douglas M Baker	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Barbara J Beck	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Arthur J Higgins	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Jerry A Grundhofer	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Joel W Johnson	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Robert L Lumpkins	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	C. Scott O'Hara	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	John J Zillmer	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Victoria J Reich	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Michael Larson	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Daniel S. Sanders	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390
Director	Mary M. VanDeWeghe	ECOLAB INC., 370 WABASHA ST. N.ST.PAUL, MN 55102-1390

Signatures

Signature	David Duvick
Title	Assistant Secretary