

Commonwealth of Kentucky  
Alison Lundergan Grimes, Secretary of State

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Alison Lundergan Grimes  
KY Secretary of State  
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Alison Lundergan Grimes  
Secretary of State  
P. O. Box 1150  
Frankfort, KY 40602-1150  
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<http://www.sos.ky.gov>

Annual Report  
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ARP

**Company:** ECOLAB INC.  
**Company ID:** 0160901  
**State of origin:** Delaware  
**Formation date:** 3/12/1956 12:00:00 AM  
**Date filed:** 3/13/2019 12:07:08 PM  
**Fee:** \$15.00

**Principal Office**

1 ECOLAB PLACE  
ST. PAUL, MN 55102

**Registered Agent Name/Address**

C T CORPORATION SYSTEM  
306 W MAIN ST  
SUITE 512  
FRANKFORT, KY 40601

**Current Officers**

Assistant Treasurer	Kristen L. Bettman	.1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Assistant Treasurer	Muhammed Lasege	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
CEO	Douglas M. Baker	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
CFO	Daniel J. Schmechel	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
COO	Thomas W. Handley	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Secretary	Michael C. McCormick	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Assistant Secretary	David F. Duvick	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Vice President	Judy M. McNamara	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Assistant Secretary	Timothy A. Beastrom	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390

**Directors**

Director	Leslie S. Biller	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Douglas M. Baker	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Barbara J. Beck	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Arthur J. Higgins	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	John J. Zillmer	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Victoria J. Reich	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Michael Larson	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Suzanne M. Vautrinot	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Tracy B. McKibben	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Jeffrey M. Ettinger	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	David W. MacLennan	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Shari L. Ballard	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390
Director	Lionel L. Nowell	1 ECOLAB PLACE, ST.PAUL, MN 55102-1390

**Signatures**

<b>Signature</b>	David F. Duvick
<b>Title</b>	Assistant Secretary