## The Two-Phase Simplex Method - Tableau Format

Example 1: Consider the problem

$$
\begin{array}{llll}
\min \mathrm{z}= & 4 \mathrm{x}_{1}+\mathrm{x}_{2}+\mathrm{x}_{3} \\
\text { s.t. } & 2 \mathrm{x}_{1}+\mathrm{x}_{2}+2 \mathrm{x}_{3} & = & 4 \\
& 3 \mathrm{x}_{1}+3 \mathrm{x}_{2}+\mathrm{x}_{3} & = & 3 \\
& \mathrm{x}_{1}, \mathrm{x}_{2}, \mathrm{x}_{3} & >= & 0
\end{array}
$$

There is no basic feasible solution apparent so we use the two-phase method. The artificial variables are $y_{1}$ and $y_{2}$, one for each constraint of the original problem. The Phase I objective is min $w=y_{1}+y_{2}$. The starting tableau (in nonstandard form) is:

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{y}_{\mathbf{1}}$ | $\mathbf{y}_{\mathbf{2}}$ | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{y}_{\mathbf{1}}$ | 2 | 1 | 2 | 1 | 0 | 4 |
| $\mathbf{y}_{\mathbf{2}}$ | 3 | 3 | 1 | 0 | 1 | 3 |
| $(\mathbf{- z})$ | 4 | 1 | 1 | 0 | 0 | 0 |
| $\mathbf{( - w )}$ | 0 | 0 | 0 | 1 | 1 | 0 |

We convert the tableau to standard form by zeroing out the coefficients of the basic variables in the w-row:

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{y}_{\mathbf{1}}$ | $\mathbf{y}_{\mathbf{2}}$ | $\mathbf{R H S}$ | Min <br> Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{y}_{\mathbf{1}}$ | 2 | 1 | 2 | 1 | 0 | 4 | 2 |
| $\mathbf{y}_{\mathbf{2}}$ | 3 | 3 | 1 | 0 | 1 | 3 | 1 |
| $\mathbf{( - z )}$ | 4 | 1 | 1 | 0 | 0 | 0 |  |
| $(-\mathbf{w})$ | -5 | -4 | -3 | 0 | 0 | -7 |  |

The coefficient of $x_{1}$ in the $w$-row is negative so we attempt to bring $x_{1}$ in to the basis. The minimum ratio test is $\min \{4 / 2,3 / 3\}=1$ so $y_{2}$ leaves the basis. The pivot element is shaded.

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{y}_{\mathbf{1}}$ | $\mathbf{y}_{\mathbf{2}}$ | $\mathbf{R H S}$ | Min <br> Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{y}_{\mathbf{1}}$ | 0 | -1 | 1.33 | 1 | -0.67 | 2 | 1.5 |
| $\mathbf{x}_{\mathbf{1}}$ | 1 | 1 | 0.33 | 0 | 0.33 | 1 | 3 |
| $\mathbf{( - z )}$ | 0 | -3 | -0.33 | 0 | -1.33 | -4 |  |
| $\mathbf{( - w )}$ | 0 | 1 | -1.33 | 0 | 1.67 | -2 |  |

The coefficient of $x_{3}$ in the $w$-row is negative so we attempt to bring $x_{3}$ in to the basis. The minimum ratio test is $\min \{2 /(4 / 3), 1 /(1 / 3)\}=1.5$ so $y_{1}$ leaves the basis. The pivot element is shaded.

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{y}_{\mathbf{1}}$ | $\mathbf{y}_{\mathbf{2}}$ | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{x}_{\mathbf{3}}$ | 0 | -0.75 | 1 | 0.75 | -0.5 | 1.5 |
| $\mathbf{x}_{\mathbf{1}}$ | 1 | 1.25 | 0 | -0.25 | 0.5 | 0.5 |
| $(\mathbf{z})$ | 0 | -3.25 | 0 | 0.25 | -1.5 | -3.5 |
| $\mathbf{( - w )}$ | 0 | 0 | 0 | 1 | 1 | 0 |

All the coefficients in the $w$-row are nonnegative, $\mathrm{w}=0$, and there are no artificial variables in the basis, so we are done with Phase I. Phase II begins with the tableau shown below.

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | RHS | Min <br> Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{x}_{\mathbf{3}}$ | 0 | -0.75 | 1 | 1.5 |  |
| $\mathbf{x}_{\mathbf{1}}$ | 1 | 1.25 | 0 | 0.5 | 0.4 |
| $\mathbf{( - z )}$ | 0 | -3.25 | 0 | -3.5 |  |

The coefficient of $x_{2}$ in the $z$-row is negative so we attempt to bring $x_{2}$ in to the basis. The minimum ratio test is $\min \{(1 / 2) /(5 / 4)\}=2 / 5$ so $x_{1}$ leaves the basis. The pivot element is shaded.

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | RHS |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{x}_{\mathbf{3}}$ | 0.6 | 0 | 1 | 1.8 |
| $\mathbf{x}_{\mathbf{2}}$ | 0.8 | 1 | 0 | 0.4 |
| $\mathbf{( - z )}$ | 2.6 | 0 | 0 | -2.2 |

All the coefficients in the $z$-row are nonnegative so we are done with Phase II. The optimum solution is $\mathrm{x}=(0,0.4,1.8)$ and $\mathrm{z}=2.2$.

Example 2: (This is the problem started in section on 10/02/03.) Consider the problem
$\min \mathrm{z}=2 \mathrm{x}_{1}+6 \mathrm{x}_{2}+\mathrm{x}_{3}+\mathrm{x}_{4}$
s.t. $x_{1}+2 x_{2}+x_{4}=6$
$\mathrm{x}_{1}+2 \mathrm{x}_{2}+\mathrm{x}_{3}+\mathrm{x}_{4}=7$
$\mathrm{x}_{1}+3 \mathrm{x}_{2}-\mathrm{x}_{3}+2 \mathrm{x}_{4}=7$
$\mathrm{x}_{1}+\mathrm{x}_{2}+\mathrm{x}_{3}=5$
$\mathrm{x}_{1}, \mathrm{x}_{2}, \mathrm{x}_{3}, \mathrm{x}_{4} \quad>=0$
Again, there is no basic feasible solution apparent so we'll use the two-phase method. The artificial variables are $\mathrm{y}_{1}, \mathrm{y}_{2}, \mathrm{y}_{3}$, and $\mathrm{y}_{4}$, one for each constraint of the original problem. The Phase I objective is min $w=y_{1}+y_{2}+y_{3}+y_{4}$. The starting tableau (in nonstandard form) is:

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{x}_{\mathbf{4}}$ | $\mathbf{y}_{\mathbf{1}}$ | $\mathbf{y}_{\mathbf{2}}$ | $\mathbf{y}_{\mathbf{3}}$ | $\mathbf{y}_{\mathbf{4}}$ | $\mathbf{R H S}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{y}_{\mathbf{1}}$ | 1 | 2 | 0 | 1 | 1 | 0 | 0 | 0 | 6 |
| $\mathbf{y}_{\mathbf{2}}$ | 1 | 2 | 1 | 1 | 0 | 1 | 0 | 0 | 7 |
| $\mathbf{y}_{\mathbf{3}}$ | 1 | 3 | -1 | 2 | 0 | 0 | 1 | 0 | 7 |
| $\mathbf{y}_{\mathbf{4}}$ | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 5 |
| $\mathbf{( - z )}$ | 2 | 6 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| $\mathbf{( - w )}$ | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 0 |

We convert the tableau to standard form by zeroing out the coefficients of the basic variables in the $w$-row:

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{x}_{\mathbf{4}}$ | $\mathbf{y}_{\mathbf{1}}$ | $\mathbf{y}_{\mathbf{2}}$ | $\mathbf{y}_{\mathbf{3}}$ | $\mathbf{y}_{\mathbf{4}}$ | RHS | Min <br> Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{y}_{\mathbf{1}}$ | 1 | 2 | 0 | 1 | 1 | 0 | 0 | 0 | 6 | 6 |
| $\mathbf{y}_{\mathbf{2}}$ | 1 | 2 | 1 | 1 | 0 | 1 | 0 | 0 | 7 | 7 |
| $\mathbf{y}_{\mathbf{3}}$ | 1 | 3 | -1 | 2 | 0 | 0 | 1 | 0 | 7 | 7 |
| $\mathbf{y}_{\mathbf{4}}$ | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 5 | 5 |
| $(-\mathbf{z})$ | 2 | 6 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |  |
| $(-\mathbf{w})$ | -4 | -8 | -1 | -4 | 0 | 0 | 0 | 0 | -25 |  |

The coefficient of $x_{1}$ in the $w$-row is negative so we attempt to bring $x_{1}$ in to the basis. The minimum ratio test indicates that $\mathrm{y}_{4}$ should leave the basis. The pivot element is shaded.

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{x}_{\mathbf{4}}$ | $\mathbf{y}_{\mathbf{1}}$ | $\mathbf{y}_{\mathbf{2}}$ | $\mathbf{y}_{\mathbf{3}}$ | $\mathbf{y}_{\mathbf{4}}$ | RHS | Min <br> Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{y}_{\mathbf{1}}$ | 0 | 1 | -1 | 1 | 1 | 0 | 0 | -1 | 1 | 1 |
| $\mathbf{y}_{\mathbf{2}}$ | 0 | 1 | 0 | 1 | 0 | 1 | 0 | -1 | 2 | 2 |
| $\mathbf{y}_{\mathbf{3}}$ | 0 | 2 | -2 | 2 | 0 | 0 | 1 | -1 | 2 | 1 |
| $\mathbf{x}_{\mathbf{1}}$ | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 5 | 5 |
| $\mathbf{( - z )}$ | 0 | 4 | -1 | 1 | 0 | 0 | 0 | -2 | -10 |  |
| $\mathbf{( - w )}$ | 0 | -4 | 3 | -4 | 0 | 0 | 0 | 4 | -5 |  |

The coefficient of $x_{2}$ in the $w$-row is negative so we attempt to bring $x_{2}$ in to the basis. The minimum ratio test indicates that $\mathrm{y}_{1}$ should leave the basis. The pivot element is shaded.

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{x}_{\mathbf{4}}$ | $\mathbf{y}_{\mathbf{1}}$ | $\mathbf{y}_{\mathbf{2}}$ | $\mathbf{y}_{\mathbf{3}}$ | $\mathbf{y}_{\mathbf{4}}$ | RHS | Min <br> Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{x}_{\mathbf{2}}$ | 0 | 1 | -1 | 1 | 1 | 0 | 0 | -1 | 1 |  |
| $\mathbf{y}_{\mathbf{2}}$ | 0 | 0 | 1 | 0 | -1 | 1 | 0 | 0 | 1 | 1 |
| $\mathbf{y}_{\mathbf{3}}$ | 0 | 0 | 0 | 0 | -2 | 0 | 1 | 1 | 0 |  |
| $\mathbf{x}_{\mathbf{1}}$ | 1 | 0 | 2 | -1 | -1 | 0 | 0 | 2 | 4 | 2 |
| $\mathbf{( - z )}$ | 0 | 0 | 3 | -3 | -4 | 0 | 0 | 2 | -14 |  |
| $(-\mathbf{w})$ | 0 | 0 | -1 | 0 | 4 | 0 | 0 | 0 | -1 |  |

The coefficient of $x_{3}$ in the $w$-row is negative so we attempt to bring $x_{3}$ in to the basis. The minimum ratio test indicates that $\mathrm{y}_{2}$ should leave the basis. The pivot element is shaded.

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{x}_{\mathbf{4}}$ | $\mathbf{y}_{\mathbf{1}}$ | $\mathbf{y}_{\mathbf{2}}$ | $\mathbf{y}_{\mathbf{3}}$ | $\mathbf{y}_{\mathbf{4}}$ | $\mathbf{R H S}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{x}_{\mathbf{2}}$ | 0 | 1 | 0 | 1 | 0 | 1 | 0 | -1 | 2 |
| $\mathbf{x}_{\mathbf{3}}$ | 0 | 0 | 1 | 0 | -1 | 1 | 0 | 0 | 1 |
| $\mathbf{y}_{\mathbf{3}}$ | 0 | 0 | 0 | 0 | -2 | 0 | 1 | 1 | 0 |
| $\mathbf{x}_{\mathbf{1}}$ | 1 | 0 | 0 | -1 | 1 | -2 | 0 | 2 | 2 |
| $\mathbf{( - z )}$ | 0 | 0 | 0 | -3 | -1 | -3 | 0 | 2 | -17 |
| $\mathbf{( - w )}$ | 0 | 0 | 0 | 0 | 3 | 1 | 0 | 0 | 0 |

All the coefficients in the $w$-row are nonnegative, $\mathrm{w}=0$, BUT there is artificial variable, $\mathrm{y}_{3}$, in the basis, so we are not quite done with Phase I.

Observe that $\mathrm{y}_{3}=0$. Consider the matrix obtained by removing the columns corresponding to the artificial variables and w-row from the tableau (as we would do to start Phase II):

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{x}_{\mathbf{4}}$ | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{x}_{\mathbf{2}}$ | 0 | 1 | 0 | 1 | 2 |
| $\mathbf{x}_{\mathbf{3}}$ | 0 | 0 | 1 | 0 | 1 |
| $\mathbf{y}_{\mathbf{3}}$ | 0 | 0 | 0 | 0 | 0 |
| $\mathbf{x}_{\mathbf{1}}$ | 1 | 0 | 0 | -1 | 2 |
| $\mathbf{( - z )}$ | 0 | 0 | 0 | -3 | -17 |

The shaded row is a zero vector. This indicates that the row associated with the artificial variable $y_{3}$ is not linearly independent of the other rows of the matrix. It is not too hard to discover that:

CONSTRAINT 1 + CONSTRAINT 2 - CONSTRAINT 4 = CONSTRAINT 3.

Thus, we can safely remove constraint 3 from the tableau without changing the feasible region. Phase II begins with the tableau shown below.

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{x}_{\mathbf{4}}$ | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{x}_{\mathbf{2}}$ | 0 | 1 | 0 | 1 | 2 |
| $\mathbf{x}_{\mathbf{3}}$ | 0 | 0 | 1 | 0 | 1 |
| $\mathbf{x}_{\mathbf{1}}$ | 1 | 0 | 0 | -1 | 2 |
| $\mathbf{( - z )}$ | 0 | 0 | 0 | -3 | -17 |

The coefficient of $\mathrm{x}_{4}$ in the $z$-row is negative so we attempt to bring $\mathrm{x}_{4}$ in to the basis. The minimum ratio test indicates that $x_{2}$ leaves the basis. The pivot element is shaded.

| BASIS | $\mathbf{x}_{\mathbf{1}}$ | $\mathbf{x}_{\mathbf{2}}$ | $\mathbf{x}_{\mathbf{3}}$ | $\mathbf{x}_{\mathbf{4}}$ | $\mathbf{R H S}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{x}_{\mathbf{2}}$ | 0 | 1 | 0 | 1 | 2 |
| $\mathbf{x}_{\mathbf{3}}$ | 0 | 0 | 1 | 0 | 1 |
| $\mathbf{x}_{\mathbf{4}}$ | 1 | 1 | 0 | 0 | 4 |
| $\mathbf{( - z )}$ | 0 | 3 | 0 | 0 | -11 |

All the coefficients in the $z$-row are nonnegative so we are done with Phase II. The optimum solution is $x=(4,0,1,2)$ and $z=11$.

