



APTA's 2020

Legal Affairs Seminar

SPEAKERS' BIOS

FEBRUARY 23 – 25, 2020

SAN DIEGO, CA



Tony Anderson
Partner
Thompson Coburn, LLP

Over the past 30 years, Tony has been a legal advisor to many of the nation's largest transit systems.

He serves as an important resource to public transit agencies, providing guidance related to project development, proposal review, bid protests, contract negotiations, Section 13(c) issues, transportation financing, and contract disputes. In addition, Tony helps his clients understand and meet the provisions of the Americans with Disabilities Act (ADA).

Tony works closely with his clients—both from a legal and practical perspective—to solve a variety of challenges unique to the transit sector, keeping in mind the impact of the resolution on all stakeholders involved. For example, he helped a longtime client develop a training and compliance plan that resulted in a nearly 80 percent reduction in a hazmat-related fine. Tony also regularly assists with the procurement of transit equipment as well as service contracts; for a longtime client, he managed the restructuring of its third-party contracts for its fixed route system to reflect an increased ability to oversee and direct transit services in-house.

Partly inspired by his father, who worked for 30 years as a signal maintenance operator for the New York City Transit Authority, Tony began his career at the Federal Transit Administration (FTA). There, he was involved in the implementation and enforcement of the Title VI program under the Civil Rights Act of 1964, as amended, and the Disadvantaged Business Enterprise (DBE) program. He also served as staff attorney for the reauthorization of the federal transit program. This experience laid the groundwork for him to fully understand the needs of his clients and successfully guide them to compliance.



Scott Baker, M.B.A., J.D.
Senior Consulting Manager
AECOM

Mr. Baker, a Senior Consulting Manager with AECOM in Arlington, Virginia, has experience in transit governance, business process improvements; strategic, operational, and information technology systems; organizational assessment and review; financial planning for transportation entities; and innovative contracting. Mr. Baker has a combination of national consulting experience on major transit issues and hands-on experience based on years of line responsibility

for operations at VIA Metropolitan Transit (San Antonio) and the Port Authority of Allegheny County (Pittsburgh). He is adept at integrating agency service; project, fleet, facility, technology, financial, and labor relations planning.

Mr. Baker has extensive experience in research for mass transit management; transit business process improvements; organizational assessment and review; financial planning for transportation entities, and innovative contracting. Mr. Baker has national consulting experience on major transit projects and hands-on experience based on 16 years of line responsibility for management of operations and labor. He was the Chief Counsel for the San Antonio transit authority for twelve years, and was the chief labor negotiator at the authority. He undertook joint development contracts with downtown business for off-street facilities, an intermodal park & ride station, and (under special purpose legislation) the planning, design and construction of the Alamodome stadium. He chaired the Transit Labor Exchange for five terms and the was President of the Southwest Transit Association. He has managed research on self-assessment methods for transit governing boards, transit emergency management training, transit labor-management partnerships and state administration of transit programs.



Justin R. Barnes
Principal
Jackson Lewis P.C.

Justin Barnes, a principal in the Atlanta, GA office of Jackson Lewis, P.C. He represents employers in federal and state courts and before administrative agencies on a variety of labor and employment issues. Justin's practice is focused primarily on defending complex wage and hour class and collective actions in state and federal courts across the country. Justin has recently assisted clients in defending state and federal wage and hour claims in Georgia, Arkansas, Oklahoma, New York, North Carolina, Illinois, Missouri, and Florida. He is currently defending several lawsuits alleging violations of the Fair Labor Standards Act against transportation authorities.



Aimée Beckwith
Associate General Counsel
Regional Transportation District
Denver, CO

Aimée Beckwith joined RTD in December 2016 where she practices in various transactional areas, including transit-oriented development, finance, real estate, and contracts. Prior to joining RTD, Ms. Beckwith practiced public finance law at private law firms in California and then Colorado for approximately ten years. Prior to practicing law, Ms. Beckwith was an affordable housing developer at a non-profit organization in San Francisco, California. Ms. Beckwith has a Bachelor of Social Work degree from the University of Kansas, a Master of Social Work from Washington University in St. Louis, and a Juris Doctor degree from Berkeley Law at the University of California.



John Brennan III
Chief Counsel
Federal Transit Administration

John Brennan III was appointed as Chief Counsel of the Federal Transit Administration in April 2019. He serves as the chief legal advisor to the FTA Administrator, leadership and staff.

Prior to joining FTA, John served as Senior Counsel for the Union Pacific Railroad in Omaha, Nebraska. His diverse corporate practice included Public Private Partnerships valued at over \$1 billion, rail network and business development, public affairs, commerce law, regulatory compliance and finance.

Before joining Union Pacific, John served as Staff Director and Counsel for the U.S. House of Representatives Subcommittee on Railroads, Pipelines and Hazardous Materials.

John served for two years as Director of Railroad Operations for the Massachusetts Bay Transportation Authority (MBTA) in Boston. He also held senior legal positions with the Massachusetts Department of Transportation and contract management positions at the Massachusetts Water Resources Authority, Fidelity Investments and Guilford Transportation Industries-Rail Division.

John is a graduate of Boston Latin School, holds an A.B. in English from the University of Massachusetts and earned his Juris Doctor degree at Suffolk University Law School in Boston. He is a member of the Massachusetts Bar.

John is married to Maureen Tierney, MD, MSc., an infectious disease physician with the Nebraska Department of Public Health. They have two sons, John and Jim.



Kerri Butcher
EVP, Chief of Staff, Chief Counsel & External Relations
Capital Metropolitan Transportation Authority
Austin, Texas

Kerri Butcher is the Chief Counsel and Chief of Staff for the Capital Metropolitan Transportation Authority in Austin, Texas. CapMetro is the regional transportation provider of bus, rail and paratransit services in Central Texas. Her duties include responsibility for legal advice and counsel to the President & CEO and Board of Directors and leading the government relations, community engagement, board of directors and strategic planning functions.

Prior to joining Capital Metro in 2007, Kerri served as the Chief of Staff to a senior member of the Texas House of Representatives for almost ten years. She earned her J.D. from the University of Texas and a B.A. from Austin College, in Sherman, Texas. Kerri lives with her husband and two young, energetic boys in Austin.



Dorval R. Carter, Jr.
President
Chicago Transit Authority

Dorval R. Carter, Jr. is President of the Chicago Transit Authority, the nation's second-largest transit agency, providing approximately 500 million rides annually and serving the City of Chicago and 35 surrounding suburbs. Overseeing approximately 10,000 employees, President Carter helps to carry out CTA's mission of delivering quality, affordable transit services that link people, jobs and communities.

Providing 83 percent of the region's public transit trips, CTA runs about 1,880 buses over 130 routes for a total of about 160,000 mile traveled per day.

With elevated rail service to two major airports, O'Hare International Airport and Midway Airport, CTA's rail system covers eight routes and 224 miles of track with more than 1,490 rail cars.

Initially created in 1947 by state legislation, the CTA is currently in the midst of renovating a number of its stations, upgrading infrastructure, purchasing new vehicles, and building new amenities to provide customers with a better experience. Across the CTA system, since 2011 the Mayor and CTA have completed, started work on, or begun planning for more than \$8 billion in projects, from new stations to new rail cars and buses. During this time, 40 CTA stations have received major rehabs or reconstructions—nearly 30 percent of the entire rail system.

Prior to becoming CTA President in 2015, Carter served as the U.S. Department of Transportation Acting Chief of Staff to Secretary Anthony Foxx. Carter helped manage a Department with more than 55,000 employees and a \$70 billion budget that oversees air, maritime and surface transportation while working to ensure that America maintains the safest, most efficient transportation system in the world.

Carter previously served as Acting Deputy Administrator for the Federal Transit Administration (FTA), leading a staff of more than 500 in the Washington D.C. headquarters office and 10 regional offices throughout the United States, and implementing an annual budget approximating \$10 billion. Before that, Carter served as the FTA's Chief Counsel, where he advised the FTA Administrator and his Executive team on a broad range of legal issues including appropriations, emergency operations, procurement, grants, ethics, personal and real property, labor protection, innovative finance, personnel, legislation, regulations, and litigation. He also provided support to the Department of Transportation's General Counsel on legal matters concerning the federal transit program. During his time as a political appointee Mr. Carter also served on the President's U.S. Interagency Council on Homelessness and the Interagency Task Force for Support of Military Families.

Before rejoining FTA as its Chief Counsel, he served for nine years as the Executive Vice President and Chief Administrative Officer of the CTA, including serving as its Acting President. From 1998 to 2000 he was FTA's Assistant Chief Counsel for Legislation and Regulations, and from 1991 to 1998 he was FTA's Regional Counsel in Region 5-Chicago. He began his legal career with the CTA, where he held various positions including staff attorney, legal assistant to the General Attorney, Acting General Attorney, and Deputy General Attorney for Corporate Law.

Carter is a member of the Transportation Research Board's National Research Council. He is a member of the Board of Directors and Executive Committee of the American Public Transportation Association (APTA). He is also a Senior Fellow from the Council for Excellence in Government Fellows Program and Vice Chairman of the Board of Directors for Saint Anthony Hospital in Chicago, Illinois. A graduate of Carroll University in Waukesha, Wisconsin, where he is Vice Chairman of the Board of Trustees, he also holds a Juris Doctor degree from Howard University School of Law and is a member of the Illinois and Federal Bars.



Michael Conneran
Partner
Hanson Bridgett

Michael represents public agencies in matters involving real estate, transportation, and environmental law. Michael currently serves as general counsel to the Tri-Valley-San Joaquin Valley Regional Rail Authority, the Livermore Amador Valley Transit Authority, and the Western Contra Costa Transit Authority. He also serves as the Assistant City Attorney of a Bay Area municipality, where he is responsible for zoning, environmental compliance, and telecommunications regulations.

Michael has played an active role in acquisitions of railroad rights-of-way on behalf of public transportation agencies, including the purchase of the commuter rail line from San Francisco to San Jose on behalf of the Peninsula Corridor Joint Powers Board. He was also the lead attorney for the acquisition of property for the extension of the S.F. Bay Area Rapid Transit system to the San Francisco International Airport.

Michael negotiated some of the first agreements that public transit agencies entered into with ride-sharing firms to provide service to public transit patrons. He is also assisting a client with implementing an autonomous vehicle project serving a local transit station and environs. Michael has counseled public agencies with regard to transit-oriented development projects and has negotiated long-term ground leases and other types of public-private partnerships. He has also negotiated numerous contracts for the use of public property by telecommunications companies.

Michael attended Princeton University, receiving his A.B. degree in public policy from the Woodrow Wilson School of Public and International Affairs in 1976. He also attended Hastings College of the Law, where he served as Note Editor of the Hastings Law Journal, receiving his J.D. in 1988. He has been at Hanson Bridgett since his graduation from law school.



Eric R. Daleo
Senior Vice President, Capital Programs
NJ TRANSIT

Eric Daleo is Senior Vice President at NJ TRANSIT. He is responsible for the Capital Programs Department where he is responsible for the development of capital projects from planning through design development, engineering, construction, and commissioning. In that role, he is responsible for an annual capital budget of over \$1 billion, and manages over \$2 billion in ongoing Federal Transit Administration (FTA) funded projects.

He previously served as Senior Director of NJ TRANSIT's Resilience Program, where he managed long-term repair and resilience projects for NJ TRANSIT's commuter rail system, light rail system, and key facilities as part of the agency's recovery from Superstorm Sandy. He joined NJ TRANSIT after serving as a Special Advisor in the State of New Jersey's Office of Recovery and Rebuilding.

Mr. Daleo was previously an attorney in private practice at the law firm Patton Boggs LLP (now Squire Patton Boggs) where he was part of the firm's international complex litigation practice. He clerked for New Jersey Supreme Court Associate Justice Barry Albin.

Mr. Daleo graduated Magna Cum Laude from Rutgers School of Law, where he received the Recent Graduate Award for his professional accomplishments and commitment to the Law School. He earned an M.A. from The George Washington University. In 2019, the Newark Regional Business Partnership honored Mr. Daleo with its transportation Leadership Award.



David J. Eldred
General Counsel, King County Metro
King County, Washington

David is General Counsel for King County Metro. Through its 5,500 employees, Metro operates the regional transportation network for the Seattle-Bellevue metropolitan area. Metro operates bus, light rail, streetcar, and passenger ferry services, providing more than 130 million annual passenger boardings.

David manages Metro's legal services and is a member of the executive leadership team. David has been an attorney for King County for 23 years. Prior to joining Metro, David led King County's in-house labor and employment practice as well as its litigation group. David received his J.D. from the University of Washington.



Cydonii V. Fairfax
Executive Vice President & General Counsel
Metropolitan Transit Authority of Harris County (METRO)

Cydonii Fairfax is no stranger to multi-tasking. She enjoys juggling numerous matters daily as she provides legal advice and counsel to METRO's CEO, Board of Directors, fellow members of the Executive Leadership Team and their staff. Fairfax has 18 professionals on her team. She notes that the Legal Department handles a wide range of matters for the entire agency, including contracts, litigation, labor and employment, real estate, procurement, governance, compliance and ethics.

Prior to joining METRO, Fairfax was senior vice president and deputy general counsel of American Capital, Ltd., a publicly-traded private equity firm and global asset manager. She was responsible for overseeing corporate governance for the fund group and the legal documentation of more than \$30 billion in corporate financings. Fairfax also advised the boards of directors and senior management teams for four public companies.

After graduating summa cum laude from the University of Maryland at College Park with a degree in finance, she worked at the Central Intelligence Agency and then obtained her law degree from Harvard Law School.



Nuria Fernandez
General Manager and CEO
Santa Clara Valley Transportation Authority

With more than 35 years of experience, Nuria Fernandez has made a name for herself as an inspiring leader in the transportation industry. As the General Manager and CEO of the Santa Clara Valley Transportation Authority (VTA), she is responsible for 2100 employees, delivering projects, programs, and transit services that provide mobility solutions for more than two million people who live and work in Silicon Valley.

Among the highlights of her tenure at VTA is the construction of the \$7 Billion extension of the heavy rail service, Bay Area Rapid Transit (BART) into Silicon Valley. When completed in 2026, the two-part project, including 16 miles of rail and 6 new stations, will provide transit alternatives for tens of thousands of commuters to Silicon Valley. The first two stations, Phase I of the project, are slated to begin passenger service at the end of 2019.

Fernandez is also responsible for the creation of VTA's "Innovation Center," an incubator to encourage collaboration, test the latest technology, and imagine new ways to keep the valley moving forward by leveraging the expertise of Silicon Valley's high-tech corporations and universities.

Prior to leading VTA, Fernandez served in leadership positions at some of the busiest transit agencies in America, including Chief Operating Officer of the New York Metropolitan Transportation Authority, and Sr. Vice President of Design and Construction for the Chicago Transit Authority and the Washington Metropolitan Area Transit Authority, consecutively. She also served as Commissioner for the Chicago Department of Aviation, overseeing O'Hare and Midway Airports.

Fernandez was appointed Acting Federal Transit Administrator by President Bill Clinton, where she enabled the administration of more than a billion dollars in annual grant funding to local communities for planning, design, and construction of new and expanding rail and bus systems.

Having served as Vice Chair of the American Public Transportation Association throughout 2019, Fernandez will ascend to the position of Chair in October 2019 for the following year.

Fernandez was born and raised in Panama City, Panama, immigrating to the U.S. to pursue her bachelor's degree in Civil Engineering and Master of Business Administration.



Linda Ford
General Counsel
American Public Transportation Association

Linda Ford is General Counsel for the American Public Transportation Association (APTA). As such, she provides legal advice and counsel to the association and its members. In addition, she oversees contract preparation and prepares association responses to proposed legislation and regulations.

Ford, who came to APTA in 2017, has more than 10 years of legal experience, beginning in 1995 when she served as an environmental attorney for the Indiana state government. In 2001, she took a senior attorney-advisor position with the U.S. Department of Transportation, followed by five years of serving as the Federal Transit Administration's Assistant Chief Counsel for Legislation and Regulations. She also led FTA's Office of Civil Rights for six years.

Ford obtained her law degree from Indiana University School of Law-Indianapolis and her bachelor's degree in general science from Purdue University in West Lafayette, IN.



Jay Mitchell Fox
Deputy General Counsel
Southeastern Pennsylvania Transportation Authority
Philadelphia, PA

Jay is currently the Deputy General Counsel for corporate matters at SEPTA. Jay's transportation experience includes his service as the Senior Director for Host Railroads at Amtrak (2017-2019), Regional Counsel for Regional 3 at the Federal Transit Administration (2010-2017), and Agency Counsel at the Federal Aviation Administration's Hughes Technical Center (2001-2010). Jay is a graduate of Rutgers Law School.



Allison I. Fultz
Partner
Kaplan Kirsch & Rockwell LLP

Allison Fultz focuses her practice on transactional and regulatory matters relating to transportation and infrastructure projects. She represents public transportation bodies, state and municipal governments, and private entities in connection with the use and regulation of unmanned aerial vehicles, and stands before numerous federal agencies, state, and federal courts in connection with the acquisition and abandonment of railroad rights-of-way, rails-to-trails proposals, fixed-guideway transit project development, airport development, environmental reporting, and agency rulemaking. Allison's expertise includes negotiations with freight railroads for the acquisition and shared use of rail corridors and the drafting and negotiation of contracts for railroad operations and maintenance services.

Allison advises clients on coordinated land use and multi-modal transportation planning and development, historic preservation issues, and construction-related matters, including drafting and negotiating contracts for architectural and engineering consulting services, project management, construction, demolition and materials management, and large-scale redevelopment. She has extensive experience with federal procurement programs managed or funded by the Federal Transit Administration, Federal Railroad Administration, Federal Highway Administration, and Federal Aviation Administration, including compliance with Buy America and Buy American requirements. Allison regularly counsels clients on compliance with other federal requirements, including the Americans with Disabilities Act.

She also is a licensed architect and has practiced in both the United States and Canada. Allison has directed feasibility studies, master plans, and building projects for institutional, government, and educational clients from the project programming stage through construction.



Catherine J. Groves
Senior Counsel
Hanson Bridgett LLP

Catherine serves as outside general counsel to numerous local government agencies and advises on a wide variety of legal issues. Her clients include transit districts, water districts, fire district, cities, counties, and other special districts. Catherine has particular enthusiasm for, and expertise in, the evolving legal landscape of data security and privacy laws.

Catherine's areas of expertise within the public agency realm are expansive. She advises clients on government ethics, governance laws, legislation, and constitutional issues. She also drafts, reviews, negotiates, and analyzes a wide variety of contracts in a team effort with procurement staff, project managers, and upper management, including agreements for technology, inbound licensing, software as a service (SaaS), professional services, goods, real estate, public works/construction, design-build and alternative project delivery, intergovernmental collaboration, and funding/grants. In addition, Catherine counsels clients regarding privacy policies, end-user license agreements, website terms and conditions, data breach response, and privacy issues in technology agreements. Catherine frequently advises and trains clients on compliance with the Brown Act, Public Records Act, election laws, accessibility laws (ADA and Unruh Act), conflict of interest laws and regulations, and compliance with grant requirements (FTA, FHWA, etc.).

Catherine is passionate about providing pro bono assistance to various organizations and serves as a member of the firm's Pro Bono Committee.



David Hackett
Attorney
King County Metro

David Hackett is a Senior Deputy Prosecutor in the Civil Division of the King County Prosecuting Attorney's Office. His practice focuses on complex litigation, constitutional issues and appeals. Since 2012, he has litigated and advised on issues related to bus ads and other First Amendment questions. He was lead counsel for King County Metro Transit in *Am. Freedom Def. Initiative v. King Cty.*, 796 F.3d 1165 (9th Cir. 2015) cert. denied 136 S.Ct. 1022 (2016) and *Am. Freedom Def. Initiative v. King Cty.*, 904 F.3d 1126 (9th Cir. 2018). Mr. Hackett is a graduate of Whitman College and the University of Michigan Law School. After law school, he clerked for Justice Barbara Durham of the Washington Supreme Court.



Jennifer Hills, CRM, ARM-P
Director, Office of Risk Management Services
King County, Washington

Jennifer Hills has been the Director of Risk Management for King County, Washington since 2003. King County, which includes the Seattle-Bellevue metropolitan area, is the 13th largest County in the United States serving a population of over 2 million. King County, through its 15,000 employees, provides direct and regional services such as public health and community services, parks and recreation, wastewater treatment, and criminal justice. King County also operates the regional transportation network including bus, light rail, streetcar, and passenger ferry services, as well as the King County International Airport.

Jennifer is responsible for establishing a culture of balanced risk taking using a risk-value framework, implementing ERM, and managing a broad risk management program.

Jennifer received her B.A. in Business from the University of Washington, and her ARM-P and CRM designations. In 2018, Jennifer was named Public Risk Manager of the Year by the Public Risk Management Association and was named to the Risk and Insurance Management Society's Risk Management Honor Roll.



Jonathan J. Hunt, Esq.
Senior Director of Corporate Law
Metropolitan Atlanta Rapid Transit Authority
Atlanta, Georgia

Jonathan J. Hunt, Esq. is proud to serve as Senior Director of Corporate Law for the Metropolitan Atlanta Rapid Transit Authority (MARTA). His practice focuses on a broad range of matters involving corporate, real estate, development, construction, public finance, intellectual property, procurement, regulatory and intergovernmental matters. Prior to joining the MARTA, Jonathan served as the Assistant City Attorney with the City of Atlanta, Georgia. While with the City, Jonathan represented, among other concerns, Hartsfield-Jackson Atlanta International Airport – the world’s busiest airport. Additionally, Jonathan practiced law for six years with the firm of Dentons US, LLP based in Atlanta, Georgia. While at Dentons, his practice focused on a broad range of matters involving finance, real estate development and corporate transactions. He has represented a wide variety of companies, contractors, construction management firms and commercial real estate developers in the acquisition, development, financing and leasing of various projects in the commercial, retail, hospitality, industrial, medical and residential industries. In addition to real estate transactions, he has also advised clients in asset purchases, mergers/acquisitions and corporate reorganizations.

Before Dentons, Jonathan was in-house counsel for Limited Brands, Inc. where he served as primary counsel for Victoria’s Secret and Intimate Beauty Corporation. He advised senior and executive management regarding issues related to the company’s real estate, construction, new brand/store development, brand marketing initiatives, retail-roll out strategy and compliance issues. Jonathan started his legal career as an associate with Baker & Hostetler LLP, where he advised clients in various corporate, intellectual property and real estate matters.

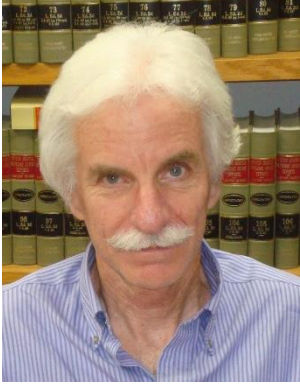
Prior to law school, Jonathan served as a lead Project Engineer for Gilbane, Inc., an international construction management company. While with Gilbane, Jonathan supervised several construction and program management projects in the corporate, educational, pharmaceutical, health care and advance technologies sectors. A proud member of Alpha Phi Alpha Fraternity, Inc., Jonathan received an undergraduate degree from Hampton University and a Juris Doctor degree and Certificate in Nonprofit Management from Case Western Reserve University Schools of Law and Management. While at Case Western, Jonathan was named the first Baker & Hostetler Paul D. White Scholar and the recipient of the 2000 Martin Luther King, Jr. Award.

Jonathan is married to Ashanti T. Hunt, Esq. and they have a son Jonathan J. Hunt II.



Mark Hybner
Senior Legislative Representative
American Public Transportation Association

Mark Hybner is a Senior Legislative Representative at the American Public Transportation Association, where he has been since December 2014. With APTA, Mark is a staff advisor for three subcommittees of the APTA Legislative Committee: Small Operations, Federal Procedures and Regulations, and Funding, Finance, and Tax. Before joining APTA, Mark worked for four years in the U.S. Senate for Senators Baucus and Walsh. With Senator Baucus, Mark staffed the Transportation and Infrastructure Subcommittee of the Senate Environment and Public Works Committee. Before working in the Senate, he was a law clerk in the Criminal Division of New Jersey Superior Court in Toms River. He attended Montana State University and Temple Law School in Philadelphia.



Roger Kane
Senior Associate General Counsel
Regional Transportation District

Roger Kane is Senior Associate General Counsel for the multi-county Regional Transportation District in the Denver, Colorado area. Roger came to RTD in 1990, and has represented RTD before the Colorado Public Utilities Commission in obtaining regulatory approvals for all six major RTD light rail corridors, and the three currently operating RTD commuter rail corridors. He has counseled RTD concerning establishment of quiet zones in three RTD commuter rail corridors. Roger earned his JD degree in 1983 from the Indiana University School of Law. He and his wife Jeanie live in Centennial, Colorado.



Candace Key
Director, Office of System Safety
Federal Transit Administration

Candace Key is the Director of the Office of System Safety in the Federal Transit Administration's (FTA) Office of Transit Safety and Oversight (TSO). As Director, Ms. Key oversees the design, development, implementation, and evaluation of safety policies, regulations, standards, research, training, and technical assistance. In this role, Ms. Key directs the writing of regulations in response to FTA's new safety authority, oversees an accident investigation group, leads the development of FTA's risk-based safety oversight framework based on Safety Management System (SMS) principles and methods, and develops industry SMS training.

Ms. Key also served as an attorney in FTA's Office of Chief Counsel (TCC) where she was instrumental in implementing the Public Transportation Safety Program and National Transit Asset Management System—drafting rules, assisting in the development of policies, guidance, training, and technical assistance, and providing advice and counsel to FTA's temporary office of WMATA Safety Oversight.

Ms. Key is a double graduate of Howard University, having received both her Bachelor of Arts and Juris Doctor degrees from the Washington D.C. institution. Ms. Key is a member of the Maryland Bar and the Transportation Research Board's Transit and Intermodal Law Committee.



Karen Landers
General Counsel
San Diego Metropolitan Transit System (MTS)

Karen Landers is General Counsel for San Diego Metropolitan Transit System (MTS). MTS is the public agency that provides bus and light rail transit in the city of San Diego, nine surrounding cities and areas of south and east San Diego County. MTS's fiscal year 2019 total ridership was 85,357,495. MTS owns additional railroad right of way used for freight operations, including the 70-mile binational Desert Line that connects San Diego County to the manufacturing sector in Tijuana-Tecate, Baja California.

Landers received a B.S. in Urban Planning from the University of Southern California and her law degree from UC Hastings College of the Law. After law school, she spent nine years as a litigation associate with the law firm of Best Best & Krieger LLP, primarily representing public agencies in labor and employment, eminent domain/inverse condemnation and construction disputes. She then worked as a Senior Deputy County Counsel for the County of San Diego, representing various County departments, boards and commissions. In 2011, Landers joined MTS as General Counsel. At MTS she advises the governing board at public meetings, sits on the executive management team, and represents the agency in all legal matters. She also supervises the Risk/Workers Compensation and Internal Audit departments. MTS has two in-house attorneys and uses a panel of outside counsel firms for representation and advice related to specialized matters.



James P. LaRusch
Corporate Counsel
RAUL V. BRAVO + ASSOCIATES, INC.

Jim has BS, JD, and LLM degrees. He is a practicing attorney licensed in Pennsylvania and authorized to practice before the US Supreme Court, the US 7th and 9th Circuit Courts of Appeal, and the Court of Military Appeals. He served 22 years on active duty in the United States Army including 10 years as an enlisted military policeman and 12 as a Judge Advocate. His legal assignments include work as a criminal defense counsel, administrative law attorney, chief of administrative law, chief of litigation, combat developments officer, deputy staff judge advocate and staff judge advocate. Following retirement, Jim joined the Federal Transit Administration, serving in the Chief Counsel's Office. He was the FTA's primary contracts attorney, the author of FTA's procurement circular, and guided the third party procurement office.

In 2005, Jim moved to the APTA staff where he was the Chief Counsel and Vice President for Corporate Affairs. There, he led the transit industry's regulatory advocacy program, providing analysis of proposed rules, training and outreach to find consensus on regulatory positions, and comments to the dockets on about 300 issues.

In 2016, Jim joined Raul V. Bravo + Associates, advising the company and its clients on a broad range of public transportation issues. He is also a founding member of the Metropolitan Transportation Group LLC, providing a range of services to the public transportation industry.



Katy Loster
Regional Counsel
Federal Transit Administration, Region V

Katy Loster joined the Federal Transit Administration (FTA) in March 2015 as the Regional Counsel for Region V in Chicago, where she advises the Regional Administrator and other staff on all legal requirements governing the Region's administration of FTA's grant and loan programs including: contract, administrative, property, labor, environmental, and civil rights law. Katy also a subject matter expert on joint development for the Office of the Chief Counsel.

Prior to joining the FTA, Ms. Loster was an Assistant Counsel for the U.S. Navy in Great Lakes, Illinois from 2010-2015. And in 2009-2010, Ms. Loster was an Assistant Counsel to the Illinois Senate President in Springfield, Illinois.

Ms. Loster received a Bachelor of Science in Public Policy from Indiana University with high distinction and her law degree from Chicago-Kent College of Law with a Certificate in Environmental and Energy Law. She is a member of the Illinois bar.



Teddy Low
Senior Deputy County Counsel
County of Los Angeles

In nearly 20 years, Teddy's varied practice has spanned from serving as a city prosecutor, representing private contractors through property acquisition, construction, and litigation, trial attorney, and representing cities and public agencies in a variety of forums. Over the last several years, Teddy has represented the Los Angeles County Metropolitan Transportation Authority (LA Metro) where he is responsible for legal issues related to construction of all major rail lines (five projects under construction), upcoming innovative project deliveries (e.g., public-private partnerships – P3s; construction manager/general contractor – CMGC), large scale infrastructure projects, and general procurement issues.

In his time away from LA Metro, Teddy is a die-hard Denver Broncos fan and an avid traveler who wants to continue to explore the world.



**William R. Moseley
Of Counsel
Jackson Lewis P.C.**

Bill Moseley, a principal in the Jacksonville, FL and Atlanta, GA offices of Jackson Lewis, P.C. Bill serves as general outside counsel, counsel and/or labor and employment counsel to numerous public transportation authorities and local governments across the United States. Bill's practice focuses on representing employers in workplace law matters, including preventive advice and counsel, collective bargaining and corporate governance. Bill has served as the Chairman of the Board of Directors for the Metropolitan Atlanta Rapid Transit Authority, has been the Chief of Staff and Director of Legal Affairs of the Jacksonville Transportation Authority and has served on the Board of Directors of the American Public Transportation Association.



Elisa Nichols
President
Kensington Consulting LLC

Kensington Consulting LLC is led by Elisa Nichols, President, whose experience in the fields of safety, security, emergency preparedness and protective action spans the nation and abroad. Ms. Nichols is nationally recognized in her field for excellence and precision in her work and dedication to serving clients. Her experience includes over 35 years in transit, safety and security with public, non-profit and private agencies; coordination and management of the American Public Transportation Association's Safety and Security Management Programs; and consulting.

Ms. Nichols also actively participates in the TRB Committees on Critical Infrastructure Protection, Evacuation and Bus Maintenance.



Dana Nifosi
Deputy Chief Counsel
Federal Transit Administration

Dana Nifosi currently serves as Deputy Chief Counsel, where she assists the Chief Counsel in advising the FTA leadership on all legal matters that come before the agency, including authorization and appropriations, grants, procurement, planning, environment, emergency relief, safety, innovative finance, Buy America requirements and litigation. Ms. Nifosi also is FTA's ethics officer.

Prior to joining FTA, Ms. Nifosi was a partner and associate with Venable LLP in Washington, DC from 2000-2012, where she was a member of the firm's Environmental and State and Local Government Practice Groups. She was involved in counseling and litigation on behalf of state and local governments and private entities in a wide variety of matters involving infrastructure development, environmental, land use, environmental and telecommunications matters, including compliance with the National Environmental Policy Act and related environmental statutes, development of airport, highway, transit, energy and telecommunications facilities, project finance and public-private partnerships. From 1992 to 2000, Ms. Nifosi was an associate with Cutler & Stanfield, LLP in Washington, D.C., where her practice focused on litigation relating to infrastructure development and environmental law.

Ms. Nifosi received a Bachelor of Arts degree in international relations and history from Tufts University and her law degree from the George Washington University School of Law. After law school she received a fellowship from the Henry Luce Foundation to live and work in Bangkok, Thailand for a year on environmental issues.



J. Carlos Orellana
Deputy General Counsel
Santa Clara Valley Transportation Authority

J. Carlos Orellana is the Deputy General Counsel for the Santa Clara Valley Transportation Authority (VTA) located in Silicon Valley. Since joining VTA in 2015, Carlos has had primary responsibility for representing the agency in construction contracts and disputes. Carlos also advises VTA on procurement, governance, real estate, and risk management issues. In the regulatory sphere, he has guided VTA through petitions to the Federal Railroad Administration and the California Public Utilities Commission. He also maintains a strong civil litigation practice, including his successful defense of a 30-year, \$6.3 billion sales tax from the trial court through all appeals.

Prior to joining VTA, Carlos was a Senior Associate at Miller, Morton, Caillat & Nevis, LLP in San Jose, California. There he learned construction law and public procurement, representing clients in bid protests, payment claims, and construction defect litigation. He began his career at Fenwick & West LLP, where he handled litigation, arbitration, and investigations of securities, employment, and complex commercial matters.

He resides in San Jose with his wife and two children. Carlos is a past president of the Santa Clara County La Raza Lawyers Association, has been named to the Top Lawyers under 40 by the Hispanic National Bar Association, and received the Santa Clara County Bar Association's 2017 Justice Byrl R. Salsman Award for his contributions to the community and the legal profession. He chairs the La Raza Lawyers of Santa Clara County Charitable Foundation, a 501(c)(3) nonprofit that gives scholarships and clerkships to Latinx law students. He is an avid San Francisco Giants fan—even when, like this year, they are projected to lose over 90 games.



Colin Parent
Executive Director and General Counsel
Circulate San Diego

Colin Parent is Executive Director and General Counsel at Circulate San Diego. In addition to overall management and legal matters for the organization, he advocates for effective transit, safe walkable neighborhoods, and sustainable land use policy.

Colin served on the Jerry Brown for Governor 2010 campaign and was appointed by Governor Brown as the Director of External Affairs for the California Department of Housing and Community Development. Prior to working for Governor Brown, Colin practiced law for three years as a commercial litigator at the San Diego office of the international law firm of DLA Piper US LLP. During 2013 and 2014, Colin served as the Director of Policy at the San Diego Housing Commission.

He co-founded the San Diego Leadership Alliance, an organization that trains young San Diegans to be equipped for civic leadership. As a board member of the League of Conservation Voters San Diego, he chaired the first ever coalition to grade the environmental records of elected officials in the City of San Diego.

Colin is an Eagle Scout and grew up in East County San Diego. He is a graduate of the NYU Law School, and U.C. San Diego. He is also an elected member of the City Council of La Mesa, California.



Robin M. Reitzes
Deputy City Attorney
City & County of San Francisco

After graduating from the University of California at Santa Cruz and the University of San Francisco School of Law, Robin joined the San Francisco City Attorney's Office in 1981. Since that time, she has worked in such diverse areas as code enforcement, property tax, and public utilities.

Beginning in 1984, she served on the Public Utilities Team, advising the San Francisco Municipal Railway, the San Francisco Water Department and Hetchy Water & Power on procurements and other transactions, building and construction issues, federal regulations, financing, and real estate matters. She also litigated cases in Superior Court and on appeal involving property tax matters, drug testing, the City's Transit Impact Development Fee, cable car line noise, real estate, corrosion, and construction claims.

Since July 1994, as a member of the Public Transportation Team, she has advised the San Francisco Municipal Transportation Agency on vehicle procurements and other transactional matters, construction issues, public records, legislation, and federal regulations, including New Starts and relocation issues for the Central Subway project, ADA, DBE, procurement, and drug and alcohol testing requirements.

In 2010, Robin became Vice-Chair of the American Public Transportation Association's Legal Affairs Committee, and from 2012-2014, she served as Chair of the Committee.

From 2006-2014, Robin was Chair of the Transit Cooperative Research Program Committee Project Panel J-5, "Legal Aspects of Transit and Intermodal Transportation Programs." She is also a member of TRB's Transit and Intermodal Transportation Law Committee, and in 2016, became Chair of that Committee.



Elaine H. Richardson
Director of Diversity and Equity
San Diego Association of Governments (SANDAG)

Elaine is the Director of Diversity and Equity at SANDAG. She has been at SANDAG for over 15 years and is responsible for numerous programs, that includes the Disadvantaged Business Enterprise (DBE) Small Business (SB) , SANDAG Bench Programs for Architecture and Engineering (A&E), Construction Management (CM) and Planning, Labor Compliance, Social Equity (Title VI and Environmental Justice), and finally the external Equal Employment Opportunity (EEO) and American with Disabilities Act (ADA) Programs. It is through her ambitious efforts that SANDAG has created its first Diversity and Equity division with the mission to advocate for communities, foster the growth of small and diverse businesses, and develop new workforce opportunities through program initiatives and innovation.

Elaine's extensive knowledge in government contracting practices has also led her to become a subject matter expert for the DBE Program. As a direct recipient of federal funding, SANDAG is required to establish a DBE Program, which sets goals on federally-funded projects to for small and disadvantaged firms to work on SANDAG contracts. Presently and through her work and determination, the SANDAG DBE Program has been highlighted as a "gold-standard program" by the Federal Transit Administration (FTA). This is due to Elaine's efforts that go above and beyond what is required to ensure minority small businesses and women are guaranteed work and prime contractors and consultants are following the appropriate regulations per 49 CFR part 26.

Elaine is well-known throughout the San Diego region as an advocate for small and diverse businesses to have an equal opportunity to partake in SANDAG solicitations and awarded contracts. She is dedicated to implement award-winning programs that aim to remove barriers for small and diverse firms to participate not only on SANDAG contracts, but level the playing field in government contracts in the local market area. Elaine strives to provide the best training, guidance, and strategies for maximizing opportunities for small and d disadvantaged businesses.

Elaine has received numerous recognitions for all her efforts in support small and disadvantaged businesses. She has over 25 years of contracting and small business outreach experience. She received her Master of Business Administration in Finance and Marketing from California State Polytechnic University, Pomona.



Jenifer Ross-Amato
Deputy General Counsel
Regional Transportation District

Jenifer Ross-Amato is Acting General Counsel at the Regional Transportation District (RTD) in Denver. Ms. Ross-Amato leads a dynamic team of legal professionals serving RTD's legal needs. She is an experienced trial lawyer in the areas of civil rights, employment and complex litigation. She negotiates transactions involving transit-oriented or joint development and intergovernmental matters involving finance, construction and land use concerning transportation capital projects. She has experience in government contracting, in particular contracted transportation services.

Ms. Ross-Amato holds a JD from the University of Colorado School of Law and an AB from Vassar College. She is an alumni of the RTD Leadership Academy, the Multi-Agency Exchange (MAX) program, and the Eno Executive Leadership program. She is a founder of Denver Mother Attorneys Mentoring Association (MAMA). She lives in Littleton, Colorado with her husband, two children and two dogs. She enjoys everything Colorado has to offer – skiing, biking, hiking, camping, arts, and community.



Karen G. Seimetz
General Counsel
Chicago Transit Authority

Karen G. Seimetz became the General Counsel of the Chicago Transit Authority (CTA) in December, 2010. She reports to the President and Chairman of the Board of the CTA and oversees and manages the day-to-day operations of the CTA's Law Department involving litigation, transactions, procurement, real estate, regulatory compliance, worker's compensation, ethics and labor and employment-related disputes. The Department has an annual budget of approximately \$19M, with approximately 55 attorneys and 60 staff.

She began her career 30 years ago at the law firm of Phelan, Pope and John, a firm specializing in complex litigation, where she became a partner. Her practice was concentrated on products liability, toxic tort, commercial disputes, antitrust, personal injury and medical malpractice. Before joining the CTA, from 2007 through November of 2010, she served as the First Assistant for the City of Chicago's Law Department where she managed the day-to-day operations of a Department with a \$45 million operating budget and 270 attorneys in a variety of legal disciplines including civil and quasi-criminal litigation, contracts, labor, employment, environmental, taxation, legislation, bond issues and other municipal matters working with the Mayor's Office, client departments, commissioners and other public agencies and aldermen.



Suzanne Silverman
Partner
Kaplan Kirsch Rockwell, LLP

Suzanne Silverman is a transportation attorney focused on transactional and regulatory issues related to railroad and transit infrastructure projects. Suzanne brings substantial expertise in real estate, transit-oriented development projects, and railroad negotiations to Kaplan Kirsch and Rockwell's rail transit practice. Prior to joining the Firm, Suzanne was a Senior Director in New Jersey Transit Corporation's Capital Planning and Programs department from 2011 through 2018, and represented NJ TRANSIT as a Deputy Attorney General from 1993 through 2011. She negotiated agreements touching all aspects of projects such as the Hudson River Tunnel, NY Penn Station, Hudson Bergen Light Rail DBOM, and numerous other light rail, bus and passenger train facilities. Her practice focuses on recommending, developing, and implementing strategies during the planning, design, construction, and operating phases that achieve a project's objectives in a cost-effective manner. She negotiates the acquisition of rail lines and assembles right-of-way for new commuter and light rail service expansions, as well as new stations and related facilities. Suzanne has a breadth of experience negotiating and drafting railroad operating, design, construction, force account, cost and risk allocation, utility relocation, and shared use agreements.

Suzanne also has experience interfacing with agencies including the Federal Railroad Administration, Federal Transit Administration, and the U.S. DOT Build America Bureau and regularly works closely with Amtrak and freight railroads. Prior to her career with NJ TRANSIT, Suzanne was corporate counsel to a real estate developer in New York City where she had extensive experience negotiating transactions to acquire, sell, and lease commercial and retail properties.



Bruce M. Smith
General Counsel
Memphis Transit Authority

Bruce M. Smith, Member, Apperson Crump PLC, Memphis TN, is General Counsel to Memphis Area Transit Authority. His transit practice includes legal aspects of projects from initial planning to opening; regulatory matters including Disadvantaged Business Enterprise (DBE), Buy America, and third-party contracting compliance; representation of transit boards; and Section 13c issues. He's been recognized as a Power Player in Labor and Employment Law by the Memphis Business Journal, serves as the Ethics Officer for his firm and is a former Hearing Panel Member of the Board of Professional Responsibility of the Supreme Court of Tennessee.

Mr. Smith has decades of experience representing transit authorities both locally and nationally, having served on and holding leadership positions on the Transportation Research Board's Transit & Intermodal Transportation Law Committee and American Public Transit Association Legal Affairs Committee. He is a sought-after speaker and author on 13(c), labor and employment issues, transit procurement, federal regulatory issues, funding and financing, ADA compliance, and safety, to name but a few.



T. Byron Smith
Assistant Attorney General and Principal Counsel
Maryland Transit Administration

Mr. Smith is a member of the Maryland Office of Attorney General who serves as the Principal Counsel for the Maryland Transit Administration (MTA). As the Principal Counsel to the MTA, he supervises a staff of 8 lawyers. He represents the MTA in a variety of procurement and contract litigation matters, which include providing legal advice to the MTA Contract/Procurement Department on the full range of contract matters, including solicitations, contract awards, clause interpretations, contract administration, enforcement actions, cancellations, and terminations. He is a key member of the Maryland Area Commuter Rail Service (MARC) negotiation team that is responsible for negotiating commuter rail service contracts between the MTA, Amtrak, CSX and Bombardier. He also serves as Counsel to the joint Maryland Department of Transportation and MTA's Office of Freight Logistics and MultiModalism. Mr. Smith graduated from the North Carolina Central University, School of Law, Durham, NC and is licensed to practice in North Carolina and Maryland



Scott Smith
Chief Executive Officer
Valley Metro

Scott Smith is the CEO of Valley Metro responsible for the operation, design and construction of an expanding regional transit network in metro Phoenix, Arizona. The Valley Metro system is a partnership of 17 municipalities and Maricopa County, offering bus, light rail, paratransit and vanpool services to more than 71 million riders annually. He was recently named to the American Public Transportation Association Board as a transit at-large director.

Smith's leadership is a continuation of his public service as former Mayor of Mesa and president of the U.S. Conference of Mayors, the only Arizona mayor to have served in this position. As Mayor, he strategically guided the 38th largest city in the U.S. to economic rebound between 2008 and 2014. He also has a wealth of experience in the private sector as a certified public accountant, lawyer and CEO of a regional homebuilding and development company. In 2015, Smith served as a Resident Fellow in the Institute of Politics at Harvard University's Kennedy School of Government.

Smith's passion for public transportation stems from his belief that transportation infrastructure is critically important to the regional, state and national economy and to improving the quality of life for those who need and choose transit as their mobility option. His strong customer service approach keeps the organization focused on serving the interests of several customer groups, including riders, voters, the business community and city leadership.



Charles A. Spitulnik
Partner
Kaplan Kirsch Rockwell, LLP

Chuck Spitulnik has spent his entire legal career representing both public and private sector clients on issues relating, in one way or another, to the rail industry. For the past 25 years, his practice has focused on representation of state and local governments in addressing issues related to the rail companies that serve their communities or to the issues that arise when those communities develop and implement plans for operation of rail transit systems, whether commuter rail, light rail, or heavy rail systems.

Chuck regularly advises clients on issues related to negotiation of agreements with both freight railroads and Amtrak for acquisition or use of their lines; developing arrangements (including the procurement documents when required) with those railroads and with third-party operators for the operation of the rail transit systems in that right-of-way; compliance with the complex web of federal legislation and regulation of the rail industry as well as with state laws and other requirements; and understanding and addressing the unique features of the rail and transit-related labor laws and the protections available to workers in the industry.

Chuck also advises private industries regarding their relationships with rail carriers and has assisted companies in the formation of their own proprietary industry or switching carriers to enable them to have better control over their own transportation needs. Before shifting his focus to representation of the public sector, Chuck gained extensive experience representing freight carriers in the planning and submission of transactions that require governmental approval.

Additionally, Chuck has expertise in the acquisition, leasing, and financing of rail equipment and other issues related to rail equipment ownership, including the regulation of rail equipment pools. He practices regularly before the Surface Transportation Board and interacts frequently with regulators from the Federal Railroad Administration and Federal Transit Administration, assisting clients in ensuring compliance with—and, when appropriate, seeking waivers from—those agencies' rules.



Jane Sutter Starke
Partner
Thompson Coburn, LLP

Jane Sutter Starke serves as counsel to several transit agencies across the country on contracting and procurement, purchase of innovative technology, compliance with FTA requirements, development of and funding associated with FTA's CIG program, and congressional authorization and appropriations issues. Assists clients with labor protection issues under Section 13(c), including claims, certification disputes, and issues associated with the contracting of services. Served as counsel to the Committee on Energy and Commerce in the House for several years and currently a partner at Thompson Coburn LLP in Washington DC.



Rhonda C. Thomas
Partner
Thompson Coburn LLP

Rhonda C. Thomas is a partner at Thompson Coburn LLP (with offices in Chicago, DC, LA and St. Louis) and represents public transit agencies and other public entities in a wide range of finance, procurement and transactional matters. Her practice includes bond and other financings, public private partnerships (P3s), complex procurement and contractual matters, and local, state and federal regulatory issues.

After completing law school at the University of Missouri and Yale, she launched her career as the first woman to clerk for the Missouri Supreme Court. Her legal practice began as corporation counsel for the City of Columbia, Missouri, followed by serving as a law professor at the University of Missouri School of Law teaching taxation, administrative law, state and local government law; and she later moved to private practice.

Her public transit practice is ongoing and extensive, and includes serving as outside general counsel for the St. Louis metropolitan region's public transit system during the design, contracting, construction and roll-out of its light rail system (MetroLink). For more than 10 years she has represented the Chicago Transit Agency on various transactions and ongoing matters including bond and lease financings, procurement and contractual matters related to the Ventra fare system, and state and federal regulatory issues. Since 2016 she co-chaired a Thompson Coburn legal team that served as outside special counsel to the transportation planning, financing and coordinating agency for the nine-county San Francisco Bay Area known as MTC (the Metropolitan Transportation Commission) in connection with the award of a contract to design, develop, install, test, integrate, operate, maintain, and refresh the Next Generation Clipper® (C2) Regional Fare Payment System for the 22 transit agencies served by MTC.



Stacie H. Tionson
Senior Director, Government Affairs and Advocacy
American Public Transportation Association

Stacie Tionson joined the American Public Transportation Association (APTA) as the Senior Director of Government Affairs and Advocacy in 2018. She assists in the management of APTA's lobbying efforts on federal legislative issues that affect the public transportation industry on Capitol Hill. Stacie also serves as the staff advisor for three subcommittees of the APTA Legislative Committee: Commuter and Intercity Passenger Rail, Federal Procedures and Regulations, and Funding, Finance and Tax Policy. For more than a decade, Stacie worked on the House Committee on Transportation and Infrastructure where she served as the Deputy Chief Counsel of the Committee and, prior to that, as the Staff Director of the Subcommittee on Aviation. Immediately prior to joining APTA, Stacie served as the Executive Director of Academic Affairs at the Graduate Center, City University of New York. Stacie earned her law degree from the Catholic University, Columbus School of Law, and her undergraduate degree at Marymount University.



Fred Wagner
Partner
Venable, LLP

Fred Wagner is a partner in Venable's Environmental Group with 30 years of government and private practice experience in infrastructure development and environmental law. He focuses his practice on major projects and infrastructure developments, including environmental reviews, permitting and approvals from federal and state natural resources agencies, and litigation defense of project decisions and policies.

From 2011 to 2014, Fred served as Chief Counsel of the Federal Highway Administration (FHWA), where he worked with Department of Transportation leadership on high-priority legislative and regulatory issues, and partnered with the Department of Justice on litigation challenging transportation projects. In this role, he managed legal matters involving the \$40 billion Federal-Aid Highway program, including environmental and natural resources issues for highway and multi-modal transportation projects. He represented FHWA on the Obama administration's Transportation Rapid Response Team, a multi-agency task force focused on project delivery and environmental review reforms.

During his tenure with FHWA, Fred worked on numerous high-profile national projects across the country, including the Ohio River Bridges in Kentucky and Indiana, the Bonner Bridge in North Carolina, the Tappan Zee Bridge in New York, the Birmingham Northern Beltline in Alabama, the Zoo Interchange in Wisconsin, the State Road 520 Bridge and HOV project in Washington State, the Presidio Parkway in San Francisco, and the Elgin-O'Hare Expressway in Chicago.

Fred began his career as a trial attorney in the Environment Division of the U.S. Department of Justice and served as a Special Assistant U.S. Attorney in the Misdemeanor Trial Section of the U.S. Attorney's Office for the District of Columbia. Prior to joining Venable, he spent over 20 years in private practice at a national law firm focusing on environmental and natural resources issues.