

# 150 Years

of Coming to  
Their Rescue

**ASPCA**<sup>®</sup>

Highlights  
from **2016**



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A kitten is rescued from a large-scale hoarding situation by an ASPCA® worker.

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# LETTER from MATT

## Matt Bershadker

President & CEO

In 1866, Henry Bergh founded the American Society for the Prevention of Cruelty to Animals® (ASPCA®) on the simple notion that animals deserved more compassion and protection than they were getting. He personally inspected slaughterhouses, worked with police to close dog fighting pits, and established the nation's first ambulance for overworked horses. By 1888, the year Henry Bergh died, 37 of the country's then 38 states had passed animal anti-cruelty laws.

In 2016, we honored Bergh's legacy by continuing to stretch his mission to places and causes that didn't exist 150 years ago, but that have enormous impact on the lives of vulnerable dogs, cats, horses and farm animals today.

Within these Annual Highlights, you'll read about the year's most significant accomplishments and how we're positioning ourselves for future impact. Our pet-retention work is a particular example—focusing on financially challenged communities to make vital animal care more accessible and affordable. These ASPCA programs—in place in Los Angeles, expanding in New York City, and coming soon to Miami—will keep more pets in safe, loving homes and create more shelter space for other animals in need.

We saw encouraging signs of success throughout 2016—including tougher federal sentencing guidelines for dog fighters, a breakthrough farm animal welfare law in Massachusetts, and a significant decrease in the number of animals entering shelters across the country. But there's more to be done before we can say our society is truly giving animals the protection and compassion Henry Bergh courageously sought for them 150 years ago.

As you read through the 2016 Annual Highlights, I hope you see it as both a chronicle of our historic year and an indication of our ongoing commitment to the animals who most need our help.

Your support fuels that commitment, and for that, we are very grateful.

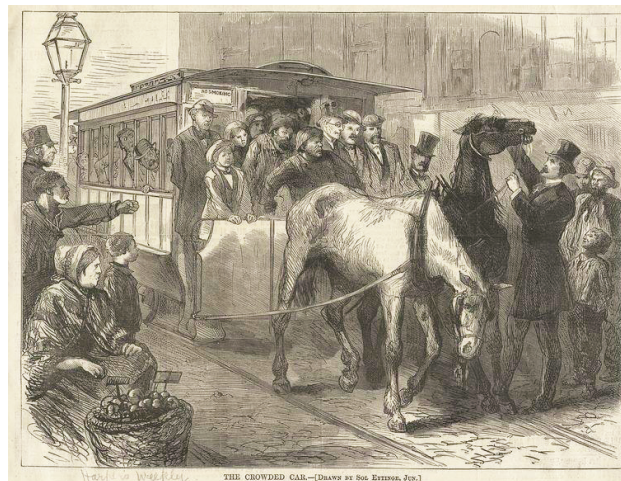
Thank you.



Matt Bershadker

## Mission Statement

*The mission of the ASPCA is to provide effective means for the prevention of cruelty to animals throughout the United States.*



An 1872 wood engraving depicts ASPCA founder Henry Bergh halting a crowded New York City streetcar to inspect its horses.

# RESCUE

## Field Investigations and Response



This foal was one of the animals rescued from neglect in 2016 by the ASPCA.

2016 was a record-breaking year for the ASPCA's Field Investigations and Response (FIR) team. Deploying across 17 states, the FIR team responded to some of the largest cases and natural disasters seen in recent history. These included a massive companion animal rescue, the largest-ever farm animal cruelty case in the Northeast, multi-state dog fighting cases and wildfires.

Following the flooding and devastation left across Louisiana, Georgia, South Carolina and North Carolina in the wake of Hurricane Matthew, the FIR team conducted emergency transports, search and rescue, and water rescues. They also established a temporary shelter to house animal victims displaced by the storm, and later worked to reunite these victims with their families.

The efforts of this team required at least 119,236 responder hours by 1,585 unique responders in the field.



Robert Reisman, DVM, lectures on advancements in veterinary forensic sciences.

ASPCA® Field Investigations and Response

## 2016 Highlights

**26**

Deployments

**57**

Investigations

**443**

Criminal charges filed

**73**

Convictions

**11,503**

Animals rescued or assisted

**1,316**

New responders

Forensic Sciences and Anti-Cruelty Initiatives

## 2016 Highlights

**12**

Deployments

**299**

Cases

**980**

Animal forensic exams

**80**

Trainings

**5,000+**

People trained

## Cruelty Intervention Advocacy

The ASPCA® Cruelty Intervention Advocacy (CIA) team partners with the New York City Police Department and Animal Care Centers of NYC to improve the welfare of thousands of pets annually. These efforts focus on hoarding situations, emergency veterinary care and resources for domestic violence survivors. In 2016, CIA assisted over 900 animals in New York City alone, referring 111 cases to the ASPCA's Humane Law Enforcement department (a 56% increase over 2015).

In 2016, the CIA team worked to expand services on the West Coast and in South Florida. In Los Angeles, they assisted nearly 11,000 animals through safety net programs, arranged for more than 6,300 spay/neuter surgeries, provided additional necessary medical services and facilitated 1,164 reunions of lost pets with their owners.

The CIA team now also has a presence in Miami and is working with Miami Dade Animal Services (MDAS) in support of the ASPCA Miami Initiative. During the year, the ASPCA identified critical areas of need and responded by customizing a training program for approximately 100 MDAS staff and managers.



A happy client, Baby, at an ASPCA community outreach pet fair.

### NYC Cruelty Intervention Advocacy 2016 Highlights

**155**  
New cases opened

**900+**  
Animals assisted

**259**  
Animals placed with partner agencies

**50**  
Animals fostered

## NYPD Partnership



Rescued from neglect, Jamie enjoys an outing with NYPD friends.

The ASPCA Humane Law Enforcement (HLE) department has continued to work closely with the New York City Police Department (NYPD) since our partnership began in 2014. Our combined efforts have proved to be effective and impactful; HLE and the NYPD assisted more than 1,000 animals via law enforcement and/or intervention in New York City in 2016.

The ASPCA used an organized outreach model to connect with private

and city agencies at Precinct Community Council meetings, Community Board meetings and District Cabinet meetings. HLE staff attended nearly 300 such meetings in 2016.

### NYPD Partnership 2016 Highlights

**153**  
Arrests

**112**  
Summonses issued

**1,400+**  
NYPD calls to our 24-hour HLE hotline

**16**  
Search warrants

**1,000+**  
Animals assisted

ASPCA® Animal Hospital  
**2016 Highlights**

**343**

Animals from NYPD cases received medical care

**1,059**

Pre- and post-adoption exams performed

**9,684**

Emergency exams performed (a 25% increase over 2015)

**279**

Medically compromised strays treated

**32**

Animals rescued by CIA provided with care

**5,341**

Animals whose owners were unable to afford veterinary care treated through the AAH Trooper Fund (a 97% increase over 2015)



A cat receives oxygen therapy at the ASPCA Animal Hospital.

**ASPCA Animal Hospital**

The ASPCA Animal Hospital (AAH) provides high-quality, practical, urgent medical care and short-term hospitalization to the pets of low-income families, adoptable animals and animals who are victims or are at risk of cruelty and neglect.



Kitten Nursery Class of 2016 graduates, ready for adoption!

**Kitten Nursery**

The ASPCA Kitten Nursery had its most successful year, taking in over 1,700 animals in 2016, including 60 nursing mothers and their kittens. Many came to the ASPCA Kitten Nursery via Animal Care Centers of NYC.

**CARE Program**

The ASPCA's Gloria Gurney Canine Annex for Recovery & Enrichment (CARE) is home to dogs rescued through our partnership with the NYPD who require extra rehabilitation prior to becoming available for adoption. Many of the more than 150 dogs who entered the CARE program in 2016 were shy, fearful or under-socialized; the ASPCA provided personalized behavioral rehabilitation to prepare them for new lives in loving homes.



Fearfulness when descending stairs was one of the issues Coretta overcame as part of her rehabilitation in the ASPCA CARE program.

# PLACEMENT

## Adoptions

The ASPCA® Onyx and Breezy Shefts Adoption Center sent 4,290 pets home with devoted adopters in 2016, its second-most successful year ever. The Adoption Center also saw a 15% increase in the number of annual visitors, with more than 21,000 people visiting the facility on New York City's Upper East Side. In addition, the Adoption Center transferred 75 animals to partner organizations and reunited 104 animals with their families.



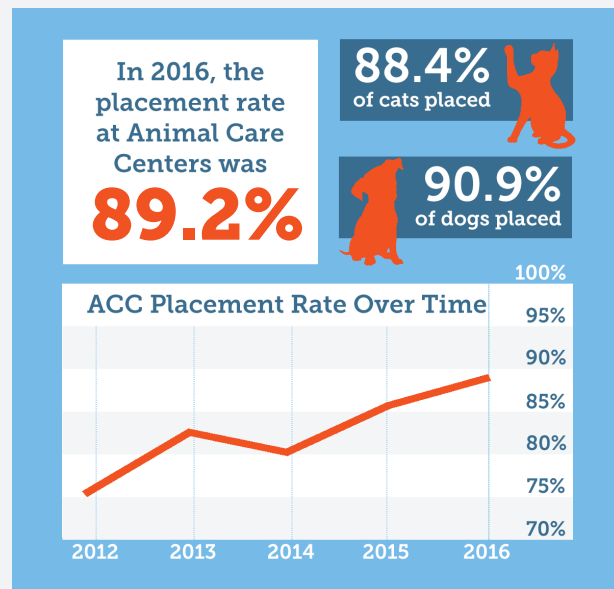
Off-site adoption events get animals in front of new audiences of potential adopters.

## ASPCA Community Partners

ASPCA Community Partners are cities or regions whose major animal sheltering agencies have applied and been accepted to work intensively with ASPCA experts to save at-risk animals in their areas. In 2016, the three active ASPCA Partner Communities were Charlotte, North Carolina; Louisville, Kentucky; and Albuquerque, New Mexico. Through a variety of successful life-saving programs such as off-site and joint adoption events, fee-waived adoptions, Adoption Ambassador programs and pet-retention strategies, these communities impacted a collective 36,963 animals in 2016.

Since 2007, the ASPCA has supported 16 partner communities in 13 states, involving 47 different animal welfare agencies. Active ASPCA Community Partners have saved more than 70,000 lives and performed nearly 750,000 spay/neuter surgeries since 2007.

## Helping Animal Care Centers of NYC



In partnership with the ASPCA, New York City's municipal shelter system, Animal Care Centers (ACC) of NYC, has reduced intake and increased adoptions year over year since 2005, and we saw record-breaking numbers in 2016. The ASPCA is proud to be ACC's partner. Its continued support and efforts to enhance the welfare of New York City's animals is truly outstanding.

## Northern Tier Shelter Initiative

The Northern Tier Shelter Initiative (NTSI) is an ASPCA program that provides funding, training and consultation to animal welfare agencies in seven Midwestern and Northwestern states. The NTSI works to save lives by addressing the immediate needs of the region's vulnerable animal populations, while simultaneously collecting and analyzing data to address longer-term challenges. In 2016, the NTSI presented three state and regional conferences with instruction on shelter programs, community outreach, and shelter medicine and operations, and assisted in opening three new animal shelter spay/neuter clinics and expanding services at others. In the NTSI's second full operational year, which ran through February 2017, it held 117 on-site trainings for shelter staff from 32 organizations across all seven target states and awarded 38 grants to 34 animal welfare agencies, impacting a total of 67,395 animals.





ASPCA® Animal Relocation Operations  
**2016 Highlight**

**16,776**  
Animals transported to areas of higher demand for pets



Interior view of a loaded ASPCA relocation vehicle.

## Animal Relocation

With operations on both the East and West Coasts, the ASPCA Animal Relocation Initiative transports animals from areas of overpopulation to locations where they stand a greater chance of being adopted. In 2016, the program transported a total of 16,776 animals.

On the West Coast, 209 flights and 266 ground transports moved 7,825 animals from shelters in the greater-Los Angeles area to shelters further north or south.

On the other side of the country, the Nancy Silverman Rescue Ride program transported 8,951 animals via 113 ground and grant-supported transports from shelters throughout the Southeast to shelters in the Mid-Atlantic and Northeast regions.

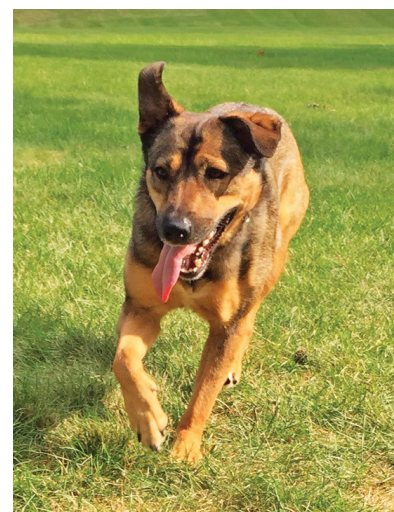


Volunteers load four-legged passengers onto a relocation flight from the L.A. area to northern destinations, where they are more likely to find adopters.

## ASPCA Behavioral Rehabilitation Center

In 2016, the team at the ASPCA's Behavioral Rehabilitation Center (located within the St. Hubert's Animal Welfare Center in Madison, New Jersey) continued to hone their groundbreaking protocols and share their findings. Accepting more than 300 dogs into the program since its launch in 2013, the Behavioral Rehabilitation Center maintains a high success rate of 87%, and the team continues to witness the amazing transformations of dogs who overcome devastating behavioral trauma to become adoptable pets. Some of these dogs' inspiring stories were featured in our award-winning documentary *Second Chance Dogs*, which was released in 2016 and featured on both Animal Planet® and Netflix®.

To maximize the impact of its life-saving work, the Behavioral Rehabilitation Center accepted dogs from and consulted with over 30 animal welfare organizations in 2016 (and more than 150 since launch), hosted 38 professional/student visitors, and analyzed data that will serve as the basis for a formal study to be published in 2018. In addition, the ASPCA announced our plans to relocate the Behavioral Rehabilitation Center to a permanent new facility in Weaverville, North Carolina, scheduled to open its doors in late 2017.



Rehab Center graduate Belle exercises on the lawn of her new home.

# PLACEMENT

## Research & Development

The ASPCA®'s Research & Development team continued to conduct groundbreaking studies to provide key insights to the animal welfare community in 2016. Our research has been published in numerous peer-reviewed journals and has helped guide program and policy work across the country. One recent study found that the number of available homes for horses is much higher than previously thought, opening the door to significantly changing the outcomes for thousands of equines.



Carlee survived a neglectful situation and is now safe and secure in her adoptive home.

## Grants

In our 150th year, the ASPCA reached an incredible milestone—a cumulative total of more than \$100 million in grants given since the institution of our formal grant-making program in 2008. Grants are given to support U.S.-based non-profit organizations and government agencies helping to improve animals' lives; in 2016 alone, the ASPCA awarded 1,091 grants totaling over \$14.3 million to 757 organizations in all 50 states, Puerto Rico and Washington, D.C. Some of our 2016 grant highlights include:

**\$100 million+**  
Awarded since inception of ASPCA grants program in 2008

- Over \$1 million to our Los Angeles partners as part of the ASPCA's \$25 million, multi-year commitment to provide critical services to L.A.'s animals;
- \$3.2 million to support anti-cruelty and disaster-related work, farm animal grants, and the University of Florida Forensics Program;
- Over \$1.1 million toward efforts that protect equines at risk of slaughter; and
- More than tripling (to 2,176) the number of New York City pets assisted by our Partners in Caring grants.

## Helping Horses



Sharing treats at a Help A Horse Day 2016 event.

Awarded via 27 distinct programs, grants tie to key ASPCA strategic goals and support a variety of efforts. One such program is the ASPCA Equine Fund, which distributed 217 equine-related grants—totaling \$1,065,900—in 2016 to 171 rescue organizations in 36 states and Washington, D.C. In April 2016, the ASPCA's "Help a Horse Day" surpassed all expectations, with 187 organizations from 40 different states holding events between April 22 and 26. More than 33,000 people in communities all across the country came out to recognize the extraordinary efforts of equine rescuers, and gifted more than \$1 million in cash and other donations! A record 107 applications were submitted for the "Help a Horse Day" celebration contest—more than twice the number received in 2015—and the entire month of April was focused on "Help A Horse Day" activities including barn raisings, gardening parties and more.

# PROTECTION

## Animal Health Services

### Community Medicine

The ASPCA's Community Medicine team completed 85,151 spay/neuter surgeries in 2016—the most ever in a single year—in clinics from coast to coast. The ASPCA also expanded the Primary Pet Care (PPC) program, which provides basic health services to help keep pets in homes, into Los Angeles County, and provided over 2,000 appointments to animals in New York City



The Humane Alliance performs spay/neuter surgeries in addition to being a national high-volume surgical training center.

### Los Angeles

In addition to the launch of the PPC program, the ASPCA team in Los Angeles celebrated a year of growth on the West Coast. The L.A. spay/neuter clinic surpassed 10,000 surgeries in a year—an incredible milestone—for a grand total of 12,699 surgeries in 2016. Additionally, support from an ASPCA grant that covered adoption fees for cats at the L.A. City and County shelters increased feline adoptions by 19% and 38%, respectively. The ASPCA's Safety Net team worked closely with Los Angeles County to assist 10,816 animals, providing 14,366 services including emergency medical care, spay/neuter operations, vaccines, pet supplies, behavior counseling, boarding, foster care and more. In the past, these animals were at risk of being surrendered to shelters; now, they are able to stay with their families.

### Miami

In 2016, the ASPCA entered an exciting new phase of partnership with Miami-Dade County that will elevate the fight against animal cruelty by helping Miami's most at-risk animals. We supported the efforts of Miami law enforcement and Miami-Dade Animal Services (MDAS) to effectively identify and combat animal cruelty by providing an ASPCA Forensic Veterinarian to offer cruelty case support. An ASPCA Director of Community Engagement at MDAS's shelter will develop a Pet Retention program to help reduce shelter intake and keep pets and people together. Finally, in partnership with Miami-Dade County, we are building an ASPCA community medicine clinic that will provide subsidized spay/neuter surgeries and primary pet care to an underserved area of Miami.

ASPCA Animal Health Services

**2016 Highlight**

**85,151**  
Spay/neuter surgeries

and Los Angeles.

Other exciting 2016 milestones included new mobile spay/neuter clinics, a new spay/neuter team in Los Angeles and a new PPC team in New York.

### Humane Alliance

Humane Alliance (HA), a program of the ASPCA, continued to increase capacity for spay/neuter surgeries across the country. In 2016, HA performed 24,787 surgeries at its clinic in Asheville, North Carolina, working with more than 30 animal welfare groups across the western part of the state. HA also trained over 600 veterinarians, veterinary externs and professionals in spay/neuter best practices, including staff from spay/neuter clinics nationwide. Cumulatively, the network of spay/neuter clinics fostered and trained by HA sterilized over 1.1 million companion animals during 2016.



Dodger got the veterinary care he needed and was able to stay with his family thanks to the L.A. Safety Net team.

# PROTECTION

## Animal Poison Control Center

As North America's premier animal poison control center, the ASPCA® Animal Poison Control Center (APCC) provides 24/7 emergency assistance to pet owners and veterinarians, helping animals throughout the country who have been exposed to potentially hazardous substances. In 2016, we answered more than 285,000 calls and managed over 195,000 poison cases. The APCC also provides poison-prevention information to pet owners and advanced toxicology consultation and training to veterinarians.

Animal Poison Control Center

**2016 Highlight**

**285,000+**  
Calls fielded

## Government Relations

The ASPCA initiated and led the process that, in 2016, culminated in substantial improvements to U.S. Sentencing Commission (USSC) federal sentencing guidelines for dog fighting. We provided testimony and guidance to the USSC to encourage the stricter penalties for this grisly crime. Other highlights from the year include:

- Horse slaughter in the U.S. was thwarted again when the ASPCA successfully lobbied to continue the ban on federal funding of horse slaughter inspections in the 2017 fiscal year Appropriations package. As a result of this work, horse slaughter plants remain closed in the U.S. Meanwhile, the ASPCA Horse Action team, consisting of 1,500 advocates, focused on building support for the Safeguard American Food Exports Act, helping the bill ultimately earn 200 cosponsors in the U.S. House of Representatives. And, after years of lobbying by the ASPCA and other advocates, the U.S. Department of Agriculture issued a proposed rule to strengthen and improve its regulations governing inspections of Tennessee Walking Horses to detect the use of illegal "soring" practices on the competitive circuit.
- We spearheaded a successful campaign to persuade the District of Columbia Housing Authority to reverse its discriminatory pet policy. For the first time in 13 years, nearly 3,000 units of D.C. public housing are now open to pet ownership without breed restrictions. Also in D.C., we helped defeat a last-minute effort to declare community cats a non-native, invasive species and thereby subject to removal.
- We helped expand New York City shelter funding by securing \$10 million in the New York City Budget to be directed toward the creation of full-service animal shelters in the Bronx and Queens. Also in New York, we helped move critical legislation to remedy the harmful impact of "no-pet policies" on families with pets seeking housing, marking a crucial first step in setting the stage for future legislative action.
- Shelter transparency became the law in Maryland, ensuring public access to crucial shelter data and implementation of specific life-saving protocols in shelter practices.
- We successfully pushed for improvements in Washington State's cost of care law so that law enforcement can more effectively investigate cases of animal cruelty. In another West Coast victory, California no longer mandates that all dogs seized from fights be automatically categorized as vicious, which will help ensure that these victims of extreme cruelty get fair shots at new lives.



The Government Relations team hosts "Paws for Celebration" annually on Capitol Hill. Legislators and their staffs enjoy interacting with local adoptable animals while learning about the ASPCA's work.



The ASPCA® is working to ensure that animals seized by law enforcement can be adopted into new homes more quickly.

## Legal Advocacy

In addition to its work in New York City, in 2016 the Legal Advocacy team provided substantial legal assistance in approximately 25 animal cruelty cases nationwide. We continue to advocate for state statutes that allow for faster disposition of seized animals, which means animal cruelty victims can be placed in new, loving homes more quickly. In New York City, Legal Advocacy filed 12 petitions under New York's security posting law; six resulted in court ordered forfeiture of animals and six in voluntary surrender of ownership, significantly reducing the time that animals seized in New York City Police Department cases are held in legal limbo. Legal Advocacy also provided legal analysis and drafting expertise on approximately 40 legislative bills. Legal Advocacy continued to provide training to law enforcement and prosecutors around the country, including coordinating a two-day training hosted by the Essex County Animal Cruelty Taskforce in Lake Placid, New York.

## Farm Animal Welfare

The ASPCA continued its work to improve the lives of farm animals raised for food by fighting for consumer, corporate, legislative and regulatory changes to support more humane and transparent farming practices. Some of our 2016 accomplishments include:

- The launch of "Shop With Your Heart," a campaign helping consumers put their purchasing power to work for farm animals by making it easier to find and demand certified higher-welfare products.
- Working with companies like Walmart® (the nation's largest retailer) and Panera Bread® to gain commitments to improve the welfare of chickens in their supply chains.
- Leading a coalition of advocacy groups, farmers, veterinarians and companies to demand and ultimately enact (a final rule is currently on hold) stronger animal welfare standards under the USDA Organic program, representing the first comprehensive set of regulations governing the on-farm treatment of animals ever issued by the federal government.
- Helping to pass a ballot measure in Massachusetts that bans the use of gestation crates, battery cages and veal crates in the state, as well as the sale of products produced using those cruel methods—it is the most comprehensive farm animal welfare protection law in the country.
- Collaborating with welfare-certification organizations to improve their animal care standards.



Visit [aspc.org/shopwithyourheart](https://www.aspc.org/shopwithyourheart) to access exclusive resources that will help you find more welfare-friendly products.

# FINANCIAL STATEMENTS

The ASPCA is a 501(c)(3) not-for-profit corporation qualified to receive tax-deductible contributions.

These financial summaries were compiled by management. A copy of the 2016 Audited Financial Statements can be obtained by sending a written request c/o ASPCA Chief Financial Officer.

## Consolidated Statement of Activities and Change in Net Assets

For the Year Ended December 31, 2016

### Operating support and revenues:

Contributions, memberships, grants and sponsorships	\$ 154,218,748
Animal health services fees	13,852,195
Bequests and trusts	38,617,798
Royalties, licenses and other	<u>6,883,001</u>

**Total operating support & revenues** **\$ 213,571,742**

### Operating expenses:

Program expenses:	
Animal health services	45,873,282
Public education and communications	41,871,379
Anti-cruelty programs	28,136,347
Community outreach	26,824,727
Grants	<u>15,090,910</u>

**Total program expenses** **\$ 157,796,645**

### Supporting expenses:

Membership development and fundraising	40,264,255
Management and general	<u>9,999,907</u>

**Total supporting expenses** **\$ 50,264,162**

**Total operating expenses** **\$ 208,060,807**

**Change in net assets from operating activities** **\$ 5,510,935**

### Non-operating activities:

Net investment return	12,166,168
Net appreciation on beneficial interest in trusts held by others	144,419
Pension related adjustments other than net periodic pension cost	<u>(660,968)</u>

**Change in Net Assets** **\$ 17,160,554**

**Net assets, beginning of year** **\$ 214,054,935**

**Net assets, end of year** **\$ 231,215,489**

## Consolidated Statements of Financial Position

As of December 31, 2016

### Assets

Cash and cash equivalents	\$ 16,665,186
Bequests and Contributions Receivable, net of discount	13,363,334
Other receivables, net of allowance	6,544,211
Prepaid expenses and other assets	2,028,296
Investments, at fair value	155,580,741
Beneficial interest in trusts held by others	19,077,718
Land, buildings, and equipment, net	<u>49,525,297</u>

**Total assets** **\$ 262,784,783**

### Liabilities and Net Assets

#### Liabilities:

Accounts payable and accrued expenses	\$ 12,074,936
Grants payable	2,115,468
Deferred rent and other	4,834,717
Annuity obligations	6,904,508
Unfunded pension obligation	<u>5,639,665</u>

**Total liabilities** **\$ 31,569,294**

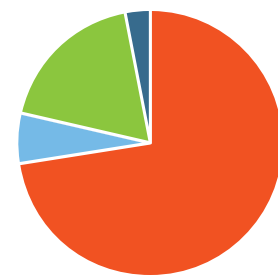
#### Net assets:

Unrestricted	
Operating	113,421,837
Board Designated	48,112,075
Temporarily restricted	44,634,468
Permanently restricted	<u>25,047,109</u>

**Total net assets** **\$ 231,215,489**

**Total liabilities and net assets** **\$ 262,784,783**

## Sources of 2016 Operating Support & Revenue



Contributions, memberships, grants and sponsorships	\$ 154,218,748	<b>72%</b>
Animal health services fees	13,852,195	<b>6%</b>
Bequests and trusts	38,617,798	<b>18%</b>
Royalties, licenses and other	<u>6,883,001</u>	<b>3%</b>
<b>TOTAL</b>	<b>\$ 213,571,741</b>	<b>100%</b>

# ASPCA® OFFICERS & DIRECTORS

## 2016 Executive Leadership Team

Matthew Bershadker  
*ASPCA President & CEO*

Elizabeth Estroff  
*Senior Vice President, Communications*

Julie Morris  
*Senior Vice President, Community Outreach*

Stacy Wolf  
*Senior Vice President, Anti-Cruelty Group*

Todd Hendricks  
*Senior Vice President, Development*

Beverly Jones  
*Senior Vice President, Chief Legal Officer*

Sarah Levin Goodstine  
*Senior Vice President, Operations & Strategy*

Bert Troughton  
*Senior Vice President, Animal Health Services*

Peter Accinno  
*Interim CFO*

## Board of Directors

### Officers

Frederick Tanne  
*Chair*

Sally Spooner  
*Vice Chair*

Jane W. Parver  
*Treasurer*

Cathy Wallach  
*Secretary*

### Emeriti Directors

Steven M. Elkman

George W. Gowen

Hoyle C. Jones

Thomas N. McCarter III

Marvin Schiller

James F. Stebbins

### Members

Matthew Bershadker

Arriana Boardman

Linda Lloyd Lambert

Tracy V. Maitland

C. Allen Parker

Jeffrey A. Pfeifle

Helen S.C. Pilkington

Martin Puris

Scott Thiel

Mary Jo White

Tim F. Wray

### Life Trustees

Alexandra Griggs Bishop

Jonathan D. Farkas

Gurdon H. Metz

James L. Nederlander



These hungry horses were rescued by the ASPCA®.

# Friends of the ASPCA®

## Heroes

*In appreciation of those members who give \$10,000 or more per year to the ASPCA.*

Ms. Jessica C. Abrahams	The Honorable and Mrs. Jon S. Corzine	Ms. Roberta Knight
Ms. Liz Brown and Mr. Leslie Alexander	Mr. and Mrs. Raymond J. Cosman	Patricia and Bob Korn
Mr. William Anderson	Ms. Barbara Dauphin-Duthuit	Narda A. Kramer
Mr. Paul Arnhold & Mr. Wes Gordon	Elayne David	Mr. and Mrs. Benjamin V. Lambert
Ms. Ashley Baker	Mr. Sam Davis & Ms. Melanie Davis	Mrs. Lillian Landi
Ms. Audrey C. Balassie	Mr. Raymond A. Diaz	Ms. Sarah Lassek
Mr. and Mrs. Martin Bandier	Hon. Robert J. Dole	Mr. and Mrs. Matt Lauer
Mr. Glen Barad	Ann Dunsworth	Mr. and Mrs. Aaron Levant
Mr. and Mrs. Robert Barbour	David Elliott	Mr. and Mrs. Robert Liberman
Ms. Laura Zambelli Barket	Dee Faden	Marilyn Lichtman
Drew Barrymore	The Fagenson Family (In Memory of Margaret Fagenson)	Mrs. Gloria Lonergan
Ms. Anita Bekenstein	Daniel & Danielle Ferrara	Mr. Howard Lorber
Ms. Sandra Berg	Carla Ferrari	Mr. Dwight E. Lowell, II
Ms. Candice Bergen and Mr. Marshall Rose	Mr. and Mrs. Tom Fortin	Mr. Dan W. Lufkin
Ms. Cori Lee Seaberg and Mr. Jeffrey E. Berman	Ms. Sandra A. Frazier	Ms. Betty Lung
Mr. Jack Bishop	Mr. Robert E. Gallagher, Jr.	Mrs. Helen M. Lynch
Ms. Georgina L. Bloomberg	In Memory of Janet Gassner	Mr. Bill Maher
Mr. and Mrs. Dixon Boardman	Joanne Gauntt	Mr. and Mrs. Tracy V. Maitland
Ms. Carleen Borsella and Mr. Jonathan Hoefler	Mr. Todd George	Mr. John Mallouk
Mr. James E. Bowers	Ms. Ellen Godsall	Ms. Cassandra Mann
Joseph C. Brentar	Mr. Fredrik G. Gradin	Ms. Linda T. Mansfield
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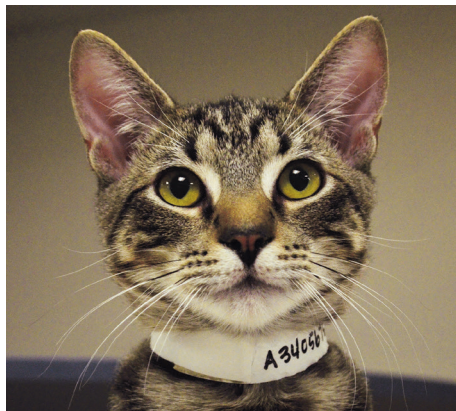
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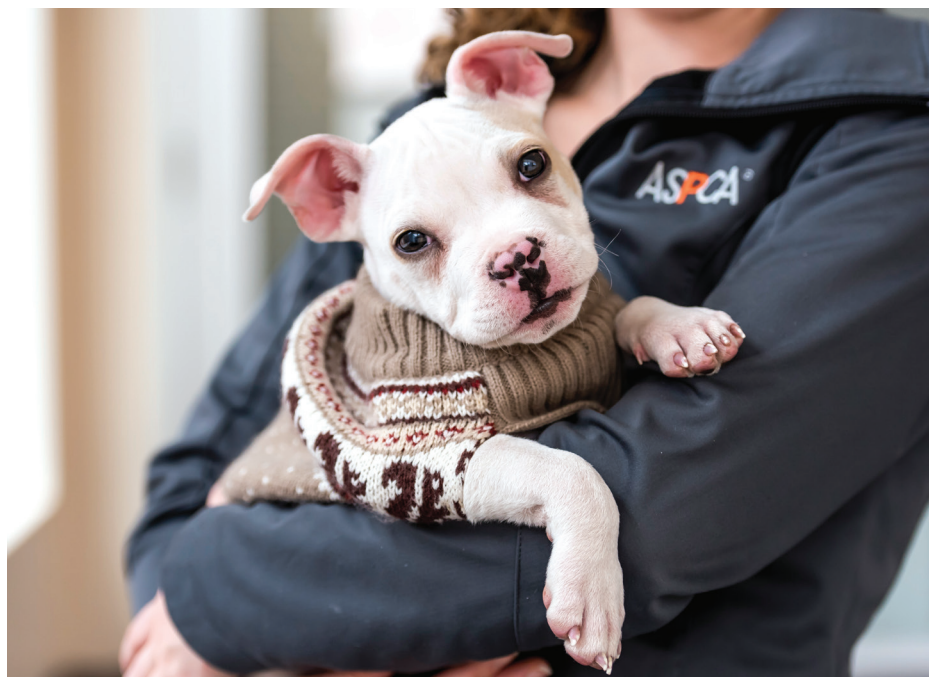
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 Christopher Prokop  
 Christopher Ranier  
 Christopher Reed  
 Christopher Reich  
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 Christopher Romberg  
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Christy Wu  
 Chrystal Aherne  
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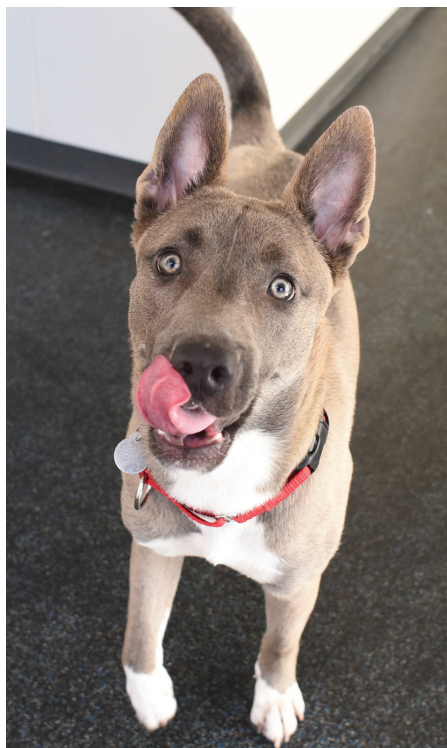
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Mike Warmouth  
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Mike Wozniak  
Mike Yacullo  
Mikyong Gray  
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Thomas Harrigan  
Thomas Hazard  
Thomas Hertzfeld  
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