

Benetton Group
Results at September 30, 2002

## Benetton Group

Results at September 30, 2002

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|  | Luciano Benetton | Chairman |
| :---: | :---: | :---: |
|  | Carlo Benetton | Deputy Chairman |
|  | Luigi de Puppi | Managing Director |
|  | Giuliana Benetton | Directors |
|  | Gilberto Benetton |  |
|  | Alessandro Benetton |  |
|  | Gianni Mion |  |
|  | Angelo Tantazzi |  |
|  | Ulrich Weiss |  |
|  | Reginald Bartholomew |  |
|  | Luigi Arturo Bianchi |  |
|  | Pierluigi Bortolussi | Secretary to the Board |
| Board of Statutory auditors |  |  |
|  | Angelo Casò | Chairman |
|  | Filippo Duodo | Auditors |
|  | Dino Sesani |  |
|  | Antonio Cortellazzo | Alternate auditors |
|  | Marco Leotta |  |
| Independent auditors |  |  |


| Nine months |  | Nine months |  |  |  | Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Key operating data | 2002 | \% | 2001 | \% | Change | \% | 2001 | \% |
| Revenues | 1,461 | 100.0 | 1,518 | 100.0 | (57) | (3.7) | 2,098 | 100.0 |
| Cost of sales | 813 | 55.7 | 867 | 57.1 | (54) | (6.1) | 1,189 | 56.7 |
| Gross operating income | 648 | 44.3 | 651 | 42.9 | (3) | (0.6) | 909 | 43.3 |
| Income from operations | 183 | 12.5 | 192 | 12.6 | (9) | (4.7) | 286 | 13.6 |
| Net income | 84 | 5.7 | 85 | 5.6 | (1) | (1.9) | 148 | 7.1 |
|  |  |  |  |  |  |  |  |  |
| Key financial data |  |  |  | . 2002 |  | 1.2001 |  | 09.30.2001 |
| Working capital |  |  |  | 996 |  | 811 |  | 999 |
| Net capital employed |  |  |  | 2,063 |  | 1,896 |  | 2,036 |
| Net indebtedness |  |  |  | 810 |  | 640 |  | 845 |
| Shareholders' equity |  |  |  | 1,239 |  | 1,241 |  | 1,177 |
| Self-financing |  |  |  | 264 |  | 374 |  | 246 |
| Capital expenditures in |  |  |  |  |  |  |  |  |
| tangible and intangible fixed assets |  |  |  | 118 |  | 311 |  | 218 |
| Sale of equity investments |  |  |  | 2 |  |  |  |  |


| Share and market data | 09.30 .2002 | $\mathbf{1 2 . 3 1 . 2 0 0 1}$ | $\mathbf{0 9 . 3 0 . 2 0 0 1}$ |
| :--- | ---: | ---: | ---: |
| Shareholders' equity per share (euro) | 6.83 | 6.86 | 60.50 |
| Share price: September 30, 2002 (euro) | 9.37 | 12.72 | 10.40 |
| Screen-based market: high (euro) | 15.90 | 22.44 | 22.40 |
| Screen-based market: low (euro) | 9.37 | 9.75 | 9.70 |
| Market capitalization (thousands of euro) | $1,701,569$ | $2,309,428$ | $1,880,223$ |
| Average no. of shares outstanding ${ }^{(1)}$ | $181,283,249$ | $180,720,969$ | $180,973,039$ |


| Number of employees | 09.30 .2002 | 12.31 .2001 | 09.30 .2001 |
| :--- | ---: | ---: | ---: |
| Total | 7,256 | 7,666 | 7.560 |

## Consolidated Financial Statements and relevant comments

## Results for the first nine months of 2002

- Consolidated net sales in the first nine months of 2002 came to 1,461 million euro compared with 1,518 million euro in the same period of 2001. The casual segment improved relative to the same period in 2001, gaining ground compared with the first half of the current year. Total sales were still affected by the reorganization in the sport segment. The Group's sales figure was also influenced by the sale of Color Service S.r.l. of the Olimpias Group, which had contributed around 11 million euro to the result reported in the first nine months of 2001.
- Gross operating income represented $44.3 \%$ of sales, up from $42.9 \%$ in the first nine months of 2001.
- Income from operations, totaling 182.8 million euro, came to $12.5 \%$ of sales, in line with the corresponding period of 2001 (12.6\%), despite the higher proportion of costs incurred in 2002 associated with the Group's commercial development.
- Net income amounted to 83.7 million euro, slightly lower than the corresponding figure reported twelve months earlier.
- Self-financing in the period totaled 264 million euro ( 246 million euro in the first nine months of 2001).
- The Group invested over 118 million euro in tangible and intangible fixed assets during the first nine months of the year. A large part of these investments (around 86 million euro) went into purchasing, modernizing and restructuring buildings with the purpose of expanding the amount of retail floor-space.
- Net indebtedness fell to 810 million euro at September 30, 2002, from 845 million euro twelve months earlier. At December 31, 2001 net indebtedness amounted to 640 million euro.


## Outlook for the rest of the year

Bearing in mind the worldwide trend in consumer spending, net sales for the entire year are expected to be slightly lower than forecast, meaning that it will not be possible to achieve the same level of results as in the prior year.

## Explanatory notes

The quarterly report has been prepared in accordance with art. 82 of the Regulation approved by Consob resolution 11971 of May 14, 1999 in application of Legislative Decree 58 of February 24, 1998 concerning issuers.
The accounting policies and consolidation principles adopted are consistent with those used to prepare the annual consolidated financial statements.
The consolidated statements of income for the third quarter and for the first nine months, and the consolidated balance sheet as of September 30, 2002 are shown in the same format as those presented in the 2001 Directors' report.
The consolidation area has remained substantially unchanged with respect to September 30, 2001 and December 31, 2001.

## Group consolidated results

Consolidated statements of income reclassified to cost of sales.


Consolidated statements of income reclassified to cost of sales.

|  | 3rd quarter |  | 3rd quarter |  | Change | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (thousands of euro) | 2002 | \% | 2001 | \% |  |  |
| Revenues | 459,628 | 100.0 | 474,252 | 100.0 | $(14,624)$ | (3.1) |
| Cost of sales |  |  |  |  |  |  |
| Material and net change in inventories | 154,294 | 33.6 | 141,305 | 29.8 | 12,989 | 9.2 |
| Payroll and related costs | 22,329 | 4.8 | 22,991 | 4.9 | (662) | (2.9) |
| Subcontract work | 71,261 | 15.5 | 86,251 | 18.2 | $(14,990)$ | (17.4) |
| Industrial depreciation | 7,560 | 1.6 | 7,287 | 1.5 | 273 | 3.7 |
| Other manufacturing costs | 9,460 | 2.1 | 12,042 | 2.5 | $(2,582)$ | (21.4) |
|  | 264,904 | 57.6 | 269,876 | 56.9 | $(4,972)$ | (1.8) |
| Gross operating income | 194,724 | 42.4 | 204,376 | 43.1 | $(9,652)$ | (4.7) |
| Selling, general and administrative expenses |  |  |  |  |  |  |
| Payroll and related cost | 32,454 | 7.0 | 30,866 | 6.5 | 1,588 | 5.1 |
| Distribution and transport | 8,595 | 1.9 | 7,354 | 1.6 | 1,241 | 16.9 |
| Sales commissions | 22,003 | 4.8 | 21,655 | 4.6 | 348 | 1.6 |
| Advertising and promotion | 25,675 | 5.6 | 27,815 | 5.8 | $(2,140)$ | (7.7) |
| Depreciation and amortization | 25,247 | 5.5 | 22,300 | 4.7 | 2,947 | 13.2 |
| Other expenses | 32,712 | 7.1 | 42,837 | 9.0 | $(10,125)$ | (23.6) |
|  | 146,686 | 31.9 | 152,827 | 32.2 | $(6,141)$ | (4.0) |
| Income from operations | 48,038 | 10.5 | 51,549 | 10.9 | $(3,511)$ | (6.8) |
| Other income/(expenses) |  |  |  |  |  |  |
| Foreign currency gain/(loss), net | 7,340 | 1.6 | 6,649 | 1.4 | 691 | 10.4 |
| Interest income | 8,035 | 1.7 | 7,142 | 1.5 | 893 | 12.5 |
| Interest expenses | $(18,710)$ | (4.1) | $(23,210)$ | (4.9) | 4,500 | (19.4) |
| Other income /(expenses), net | $(4,802)$ | (1.0) | (186) | (0.1) | $(4,616)$ | n.s. |
|  | $(8,137)$ | (1.8) | $(9,605)$ | (2.1) | 1,468 | (15.3) |
| Income before taxes and minority interests | 39,901 | 8.7 | 41,944 | 8.8 | $(2,043)$ | (4.9) |
| Income taxes | 15,735 | 3.4 | 10,902 | 2.3 | 4,833 | 44.3 |
| Income before minority interests | 24,166 | 5.3 | 31,042 | 6.5 | $(6,876)$ | (22.2) |
| Minority interests (income)/losses | (106) | (0.1) | 316 | 0.1 | (422) | (133.5) |
| Net income | 24,060 | 5.2 | 31,358 | 6.6 | $(7,298)$ | (23.3) |

Group results for the first nine months of 2002. Net sales in the first nine months of 2002 were down by around 57 million euro compared with the corresponding period in 2001. This decline partly reflected the disposal of Color Service S.r.l. of the Olimpias Group, which had contributed 11 million euro to the manufacturing division's sales in the same period of 2001.
The overall decrease was mainly attributable to the sport segment, where sales fell by $17.7 \%$ as predicted in the budget. Sales by the casual wear sector came to around 1,170 million euro, regaining the ground lost in the first half of the year. The manufacturing division also reported lower sales due to general market conditions.
The Group's gross operating income came to $44.3 \%$ of sales, 1.4 percentage points better than the margin reported in the first nine months of 2001. This result was mostly thanks to the Group's insistence on optimizing production flows, especially in the sport sector. Selling, general and administrative expenses were around $1.1 \%$ higher than in the same period last year. This increase, chiefly in payroll costs and depreciation, is explained by the growth of the distribution network, especially stores under direct management. This was nonetheless a modest rise relative to the corresponding period in 2001.
Variable selling costs totaled 92 million euro, or $6.3 \%$ of net sales, an improvement mostly due to lower costs in the manufacturing sector. Furthermore, a portion of the costs that used to go toward brand building was devoted to product promotion, thereby supporting the development and management of the superstore network.
Income from operations represented $12.5 \%$ of sales, staying broadly unchanged on the prior year figure of $12.6 \%$.
The net result of foreign exchange management improved significantly thanks to more favorable trends in exchange rates over the period. Net financial charges came to 30 million euro; this was a major improvement on the first nine months of 2001 mainly thanks to lower interest rates.
Other net expenses and income were broadly in line with 2001, even though their absolute value was substantially lower than the prior year figure which included the effects of certain agreements concerning Group companies.
Group net income came to 83.7 million euro, down from 85.4 million in the first nine months of 2001 .

## Information by geographic area and business category - First nine months of 2002

| (millions of euro) | Euro <br> Area | \% | The <br> Americas | \% | Asia | \% | Other areas | \% | $\begin{array}{r} \text { Nine } \\ \text { months } \\ 2002 \end{array}$ | $\begin{array}{r} \text { Nine } \\ \text { months } \\ 2001 \end{array}$ | Change <br> \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Casual wear | 849.9 | 85.5 | 66.2 | 43.6 | 109.2 | 82.7 | 144.6 | 79.2 | 1,169.9 | 1,162.1 | 0.7 |
| Sportswear and equipment | 75.5 | 7.6 | 85.0 | 55.9 | 20.6 | 15.6 | 21.1 | 11.5 | 202.2 | 245.8 | (17.7) |
| Manufacturing and others | 69.1 | 6.9 | 0.8 | 0.5 | 2.3 | 1.7 | 17.0 | 9.3 | 89.2 | 110.2 | (19.1) |
| Total nine months 2002 | 994.5 | 100.0 | 152.0 | 100.0 | 132.1 | 100.0 | 182.7 | 100.0 | 1,461.3 | 1,518.1 | (3.7) |
| Total nine months 2001 | 1,033.7 |  | 164.8 |  | 143.8 |  | 175.8 |  | 1,518.1 |  |  |

Sales in the Euro-zone were stable, continuing to account for $68 \%$ of the total. Sales in non-traditional areas were higher.

Performance by activity. The Group's activities are traditionally divided into three sectors to provide the basis for effective administration and adequate decision-making by Company management, and to supply accurate and relevant information about company performance to external investors.
The business sectors are as follows:

- the casual wear sector, representing the Benetton brands (United Colors of Benetton, Undercolors and Sisley), which also incorporates complementary products, such as accessories and footwear, as well as figures for the retail activity;
- the sportswear and equipment sector, the Playlife, Nordica, Prince, Rollerblade and Killer Loop brands;
- the manufacturing and others sector, including sales of raw materials, semi-finished products, industrial services and revenues and expenses from real estate activity.


## Results of the casual wear segment - First nine months of 2002

|  | Nine months | Nine months |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| (millions of euro) | 2002 | $\%$ | 2001 | $\%$ | Change |
| Net revenues | $1,169.9$ |  | $1,162.1$ |  | $(2.8)$ |
| Revenues among sectors | 1.6 |  | 3.9 |  |  |
| Sector total revenues | $1,171.5$ | 100.0 | $1,166.0$ | 100.0 | 5.5 |
| Cost of sales | $(624.1)$ | $(53.3)$ | $(629.6)$ | $(54.0)$ | 5.5 |
| Gross operating income | 547.4 | 46.7 | 536.4 | 46.0 | 11.0 |
| Variable selling costs | $(73.6)$ | $(6.3)$ | $(73.3)$ | $(6.3)$ | $(0.3)$ |
| Contribution margin | 473.8 | 40.4 | 463.1 | 39.7 | 10.7 |

Sales in the casual wear segment increased relative to the corresponding period in 2001, regaining the ground lost in the early part of 2002 due to a general crisis in consumption and adverse weather conditions.
Although gross operating income did not increase significantly in absolute terms, it improved as a percentage of sales, from $46 \%$ to $46.7 \%$, helped by the measures to optimize the manufacturing process and the contribution made by direct store management

## Results of the sport segment - First nine months of 2002

|  | Nine months | Nine months |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| (millions of euro) | 2002 | $\%$ | 2001 | $\%$ | Change | $\%$ |
| Sector total revenues | 202.2 | 100.0 | 245.8 | 100.0 | $(43.6)$ | $(17.7)$ |
| Cost of sales | $(132.1)$ | $(65.3)$ | $(165.9)$ | $(67.5)$ | 33.8 | $(20.4)$ |
| Gross operating income | 70.1 | 34.7 | 79.9 | 32.5 | $(9.8)$ | $(12.3)$ |
| Variable selling costs | $(12.4)$ | $(6.2)$ | $(22.1)$ | $(9.0)$ | 9.7 | $(43.9)$ |
| Contribution margin | 57.7 | 28.5 | 57.8 | 23.5 | $(0.1)$ | $(0.2)$ |

The Group has responded to the general contraction in demand in this sector by implementing a prudent commercial policy and reducing manufacturing costs. In fact, gross operating income improved from $32.5 \%$ of sales in the first nine months of 2001 to $34.7 \%$ in the current year.
Variable selling costs were significantly lower both in absolute terms and as a percentage of sales.

Results of the manufacturing division and other segments - First nine months of 2002

|  | Nine months | Nine months |  |  |  |  |  |  |  |  |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (millions of euro) | 2002 | $\%$ | 2001 | $\%$ | Change | \% |  |  |  |  |
| Net revenues | 89.2 |  | 110.2 |  | $(21.0)$ |  |  |  |  |  |
| Revenues among sectors | 165.8 |  | 184.7 |  | $(18.9)$ |  |  |  |  |  |
| Sector total revenues | 255.0 | 100.0 | 294.9 | 100.0 | $(39.9)$ | $(13.5)$ |  |  |  |  |
| Cost of sales | $(222.2)$ | $(87.1)$ | $(257.4)$ | $(87.3)$ | 35.2 | $(13.7)$ |  |  |  |  |
| Gross operating income | 32.8 | 12.9 | 37.5 | 12.7 | $(4.7)$ | $(12.5)$ |  |  |  |  |
| Variable selling costs | $(7.3)$ | $(2.9)$ | $(7.8)$ | $(2.6)$ | 0.5 | $(6.4)$ |  |  |  |  |
| Contribution margin | 25.5 | 10.0 | 29.7 | 10.1 | $(4.2)$ | $(14.1)$ |  |  |  |  |

Sales by the manufacturing division, both to other Group companies and to third parties, were down, while gross operating income stayed broadly unchanged as a percentage of sales.

Group results for the third quarter of 2002. At 460 million euro, third-quarter sales were almost 15 million lower than in the same quarter of 2001. Gross operating income came to $42.4 \%$ of sales, having deteriorated relative to the corresponding period in 2001. Total selling, general and administrative costs improved by $4 \%$ on the third quarter of 2001, falling to 146.7 million euro.
As a percentage of sales, income from operations was slightly lower at 10.5\%.
The net result of foreign exchange management improved by some 0.7 million euro, mainly because of the trend in the euro against other major currencies compared with the third quarter of 2001.
Net financial charges fell by over 5 million euro in absolute terms thanks to cuts in interest rates.
At 24.1 million euro, net income for the quarter was $23.3 \%$ lower than in the same period of 2001

## Information by geographic area and business category - Third quarter 2002

|  | Euro area | \% | The |  | Other |  |  | $3^{\text {rd }}$ quarter $3{ }^{\text {rd }}$ quarter |  |  | Change \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (millions of euro) |  |  | Americas | \% | Asia | \% | areas | \% | 2002 | 2001 |  |
| Casual wear | 251.6 | 86.0 | 31.2 | 54.8 | 42.2 | 82.3 | 44.5 | 75.4 | 369.5 | 356.7 | 3.6 |
| Sportswear |  |  |  |  |  |  |  |  |  |  |  |
| and equipment | 25.4 | 8.7 | 25.2 | 44.3 | 8.0 | 15.6 | 7.6 | 12.9 | 66.2 | 87.3 | (24.2) |
| Manufacturing and others | 15.4 | 5.3 | 0.5 | 0.9 | 1.1 | 2.1 | 6.9 | 11.7 | 23.9 | 30.3 | (21.1) |
| Total 3 ${ }^{\text {rd }}$ quarter 2002 | 292.4 | 100.0 | 56.9 | 100.0 | 51.3 | 100.0 | 59.0 | 100.0 | 459.6 | 474.3 | (3.1) |
| Total $3^{\text {rd }}$ quarter 2001 | 301.3 |  | 53.5 |  | 59.2 |  | 60.3 |  | 474.3 |  |  |

Third quarter sales were 3.1\% lower mainly due to the Euro-zone.

## Results of the casual wear segment - Third quarter 2002

|  | $3^{\text {rd }}$ quarter |  |  |  | $3^{\text {rd }}$ quarter |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| (millions of euro) | 2002 | $\%$ | 2001 | $\%$ | Change |  |
| Net revenues | 369.5 |  | 356.7 |  | 12.8 |  |
| Revenues among sectors | 0.9 |  | 0.8 | 0.1 |  |  |
| Sector total revenues | 370.4 | 100.0 | 357.5 | 100.0 | 12.9 | 3.6 |
| Cost of sales | $(204.4)$ | $(55.2)$ | $(197.8)$ | $(55.3)$ | $(6.6)$ | 3.3 |
| Gross operating income | 166.0 | 44.8 | 159.7 | 44.7 | 6.3 | 3.9 |
| Variable selling costs | $(24.2)$ | $(6.5)$ | $(21.1)$ | $(5.9)$ | $(3.1)$ | 14.7 |
| Contribution margin | 141.8 | 38.3 | 138.6 | 38.8 | 3.2 | 2.3 |

Sales in the casual wear segment improved by $3.6 \%$.
Gross operating income increased by over 6 million euro compared with the same period of 2001, even if as a proportion of sales it remained broadly unchanged.
Despite a half percentage point decline, the profit margin increased by more than 3.2 million euro.

## Results of the sport segment - Third quarter 2002

|  | $3^{\text {rd }}$ quarter | $3^{\text {rd }}$ quarter |  |  |  |  |  |
| :--- | ---: | :---: | ---: | :---: | ---: | :---: | :---: |
| (millions of euro) | 2002 | $\%$ | 2001 | $\%$ | Change | $\%$ |  |
| Sector total revenues | 66.2 | 100.0 | 87.3 | 100.0 | $(21.1)$ | $(24.2)$ |  |
| Cost of sales | $(45.3)$ | $(68.4)$ | $(51.9)$ | $(59.4)$ | 6.6 | $(12.7)$ |  |
| Gross operating income | 20.9 | 31.6 | 35.4 | 40.6 | $(14.5)$ | $(41.0)$ |  |
| Variable selling costs | $(4.7)$ | $(7.0)$ | $(6.0)$ | $(6.9)$ | 1.3 | $(21.7)$ |  |
| Contribution margin | 16.2 | 24.6 | 29.4 | 33.7 | $(13.2)$ | $(44.9)$ |  |

The sport segment's third quarter results were hit hard by exchange rate movements, which hurt both sales and gross operating income. Sportswear sales also harmed the overall result due to the decision to reorganize the market and the slower pace of new store openings.

## Results of the manufacturing division and other segments - Third quarter 2002

|  | $3^{\text {rd }}$ quarter | $3^{\text {rd }}$ quarter |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: |
| (millions of euro) | 2002 | $\%$ | 2001 | $\%$ | Change | \% |  |  |  |
| Net revenues | 23.9 |  | 30.3 |  | $(6.4)$ |  |  |  |  |
| Revenues among sectors | 41.4 |  | 48.8 |  | $(7.4)$ |  |  |  |  |
| Sector total revenues | 65.3 | 100.0 | 79.1 | 100.0 | $(13.8)$ | $(17.4)$ |  |  |  |
| Cost of sales | $(56.6)$ | $(86.7)$ | $(68.1)$ | $(86.1)$ | 11.5 | $(16.9)$ |  |  |  |
| Gross operating income | 8.7 | 13.3 | 11.0 | 13.9 | $(2.3)$ | $(20.9)$ |  |  |  |
| Variable selling costs | $(2.1)$ | $(3.2)$ | $(2.2)$ | $(2.8)$ | 0.1 | $(4.5)$ |  |  |  |
| Contribution margin | 6.6 | 10.1 | 8.8 | 11.1 | $(2.2)$ | $(25.0)$ |  |  |  |

With regard to the third-quarter results of the manufacturing division and other segments, reference should be made to the previous comments on the first nine months of the year.

## Consolidated balance sheet reclassified according to financial criteria

| (thousands of euro) |  |  |  |
| :---: | :---: | :---: | :---: |
| Assets | 09.30.2002 | 12.31.2001 | 09.30.2001 |
| Current Assets |  |  |  |
| Cash and banks | 173,733 | 176,480 | 258,296 |
| Marketable securities | 25,361 | 75,650 | 85,478 |
| Differentials on forward transactions | 9,342 | 12,230 | 16,224 |
| Financial receivables | 12,612 | 13,914 | 6,515 |
|  | 221,048 | 278,274 | 366,513 |
| Accounts receivable |  |  |  |
| Trade receivables | 1,009,726 | 913,221 | 1,024,095 |
| Other receivables | 84,219 | 93,604 | 124,043 |
| less - Allowance for doubtful accounts | $(68,476)$ | $(67,326)$ | $(66,443)$ |
|  | 1,025,469 | 939,499 | 1,081,695 |
| Inventories | 319,145 | 304,979 | 359,510 |
| Accrued income and prepaid expenses | 35,634 | 35,518 | 44,114 |
|  | 354,779 | 340,497 | 403,624 |
| Total current assets | 1,601,296 | 1,558,270 | 1,851,832 |
| Investments and other non current assets |  |  |  |
| Equity investments | 2,113 | 2,134 | 26,773 |
| Securities held as fixed assets | 15,114 | 70,243 | 120,183 |
| Guarantee deposits | 16,128 | 10,724 | 8,506 |
| Financial receivables | 13,682 | 7,400 | 12,129 |
| Other non current receivables | 9,105 | 7,787 | 6,533 |
| Total investments and other non current assets | 56,142 | 98,288 | 174,124 |
| Tangible fixed assets |  |  |  |
| Real estate | 596,934 | 555,068 | 507,196 |
| Plant, machinery and equipment | 383,844 | 373,972 | 366,581 |
| Office furniture, furnishings and electronic equipment | 103,204 | 92,074 | 87,042 |
| Vehicles and aircraft | 37,845 | 38,826 | 38,415 |
| Construction in progress and advances for tangible fixed assets | 13,265 | 45,875 | 63,242 |
| Finance leases | 15,189 | 18,750 | 19,038 |
| less - Accumulated depreciation | $(439,106)$ | $(404,066)$ | $(409,812)$ |
| Total tangible fixed assets | 711,175 | 720,499 | 671,702 |
| Intangible fixed assets |  |  |  |
| Licenses, trademarks and industrial patents | 186,541 | 207,514 | 210,754 |
| Deferred charges | 254,882 | 236,343 | 222,994 |
| Total intangible fixed assets | 441,423 | 443,857 | 433,748 |


| Liabilities and Shareholders' equity | 09.30.2002 | 12.31.2001 | 09.30.2001 |
| :---: | :---: | :---: | :---: |
| Current liabilities |  |  |  |
| Bank loans | 164,060 | 140,654 | 485,784 |
| Bonds | - | - | 258,228 |
| Short-term loans | 4,669 | 5,990 | 5,633 |
| Current portion of bonds | - | 258,228 | - |
| Current portion of long-term loans | 55,717 | 57,415 | 57,385 |
| Current portion of lease financing | 4,544 | 3,761 | 3,731 |
| Accounts payable | 313,286 | 390,427 | 379,403 |
| Other payables, accrued expenses and deferred income | 79,198 | 80,278 | 107,853 |
| Reserve for income taxes | 33,438 | 19,481 | 35,557 |
| Total current liabilities | 654,912 | 956,234 | 1,333,574 |
| Long-term liabilities |  |  |  |
| Bonds | 300,000 | - | - |
| Long-term loans, |  |  |  |
| net of current portion | 504,060 | 509,830 | 511,048 |
| Other long-term liabilities | 727 | 5,718 | 5,523 |
| Lease financing | 26,453 | 20,670 | 21,556 |
| Reserve for employee termination indemnities | 53,377 | 52,393 | 52,013 |
| Other reserves | 17,609 | 20,213 | 16,151 |
| Total long-term liabilities | 902,226 | 608,824 | 606,291 |
| Minority interests in consolidated subsidiaries | 13,719 | 15,153 | 14,176 |
| Shareholders' equity |  |  |  |
| Capital stock | 236,026 | 236,026 | 236,026 |
| Additional paid-in capital | 56,574 | 56,574 | 56,574 |
| Surplus from monetary revaluation of assets | 22,058 | 22,058 | 22,058 |
| Other reserves and retained earnings | 836,393 | 762,754 | 762,754 |
| Translation differences | 4,379 | 15,214 | 14,563 |
| Net income for the period | 83,749 | 148,077 | 85,390 |
| Total Shareholders' equity | 1,239,179 | 1,240,703 | 1,177,365 |
| Total liabilities and shareholders' equity | 2,810,036 | 2,820,914 | 3,131,406 |

Financial situation - highlights.

| (millions of euro) | 09.30 .2002 | 12.31 .2001 | Change | 09.30 .2001 |
| :--- | ---: | ---: | ---: | ---: |
| Working capital | 996 | 811 | 185 | 999 |
| Total capital employed | 2,063 | 1,896 | 167 | 2,036 |
| Net indebtedness | 810 | 640 | 170 | 845 |
| Shareholders' equity | 1,239 | 1,241 | $(2)$ | 1,177 |
| Minority interests | 14 | 15 | $(1)$ | 14 |

Working capital was substantially unchanged relative to September 30, 2001.
The increase in total capital invested compared with December 31, 2001 particularly reflected the cyclical trend in collections and payments.

Changes in the financial position with comparative figures for last year are summarized below:

| (millions of euro) | 09.30 .2002 | 12.31 .2001 | 09.30 .2001 |
| :--- | ---: | ---: | ---: |
| Financial liabilities: | 229 | 466 | 811 |
| - within 12 months | 831 | 530 | 532 |
| - beyond 12 months |  |  |  |
|  | $(15)$ | $(70)$ | $(120)$ |
| Securities held as financial fixed assets | $(1)$ | $(22)$ | $(14)$ |
| Treasury shares | $(24)$ | $(54)$ | $(71)$ |
| Other securities |  |  |  |
| Other financial fixed assets: | $(196)$ | $(203)$ | $(281)$ |
| - within 12 months | $(14)$ | $(7)$ | $(12)$ |
| - beyond 12 months | $\mathbf{8 1 0}$ | $\mathbf{6 4 0}$ | $\mathbf{8 4 5}$ |
| Net indebtedness |  |  |  |

Relative to September 30, 2001, there was a decrease in liabilities due within 12 months, reflecting the fact that a bond matured in July There was also an increase in long-term debt, partly due to the issue of a new bond for 300 million euro.

## Summary statement of cash flows

|  | Nine months | Nine months | Year |
| :--- | ---: | ---: | :---: |
| (millions of euro) | 2002 | $\mathbf{2 0 0 1}$ | 2001 |
| Self-financing | 264 | 246 | 374 |
| Change in working capital | $(199)$ | $(244)$ | $(68)$ |
| Sales of investments | 2 | - | 27 |
| Net operating and financial investments | $(119)$ | $(190)$ | $(274)$ |
| Payment of dividends | $(75)$ | $(85)$ | $(85)$ |
| Payment of taxes | $(53)$ | $(38)$ | $(89)$ |
| Net financing requirements | $(180)$ | $(311)$ | $\mathbf{( 1 1 5 )}$ |

Investments in fixed assets of a commercial nature are still having a major impact on the Group's finances

## Corporate information

## Headquarters

Benetton Group S.p.A
Villa Minelli
31050 Ponzano Veneto (Treviso) - Italy
Tel. +39 0422519111

## Legal data

Share Capital: Euro 236,026,454.30 fully paid-in
R.E.A. (register of commerce) no. 84146

Tax ID/Treviso company register: 00193320264

## Media \& communication department

E-mail: press@benetton.it
Tel. +390422519036
Fax +39 0422519930

## Investor relations

E-mail: invrel@benetton.it
Tel. +390422519412
Fax +39 0422519740
TV Conference +39 0422 510623/24/25

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