

Agenda – SDC Conference 2022, Royal Lancaster, London

TUESDAY 27 SEPTEMBER – BERNSTEIN ANALYST DAY

Track 1 – Nine Kings A	
08.30 AM	Registration & Breakfast
09:00 AM	Sarah McCarthy – Market Outlook
09:30 AM	Alex Irving – DSV
10:00 AM	Deepa Venkateswaran – Orsted
10:30AM	Break
10:45 AM	Gunther Zechmann – Novozymes
11:15 AM	Nick Green – Sandvik
11:45 AM	Bob Brackett – BHP
12:15 PM	Lunch
12:45 PM	Daniel Roeska – MBG
1:15 PM	George Zhao – BAE Systems
1:45 PM	Stuart Graham - EU Banks: Short Term Pain, Long Term Gain
2:15 PM	Andrew Crean - AXA
2:45 PM	Kelsey Zhu - Experian
3:15 PM	End

Track 2 – Nine Kings D	
08.30 AM	Registration & Breakfast
09:00 AM	
09:30 AM	Wimal Kapadia – Novo Nordisk
10:00 AM	Will Woods – Ocado
10:30 AM	Break
10:45 AM	Luca Solca – Moncler
11:15 AM	Bruno Monteyne – Unilever
11:45 AM	Matti Littunen – Embracer Group
12:15 PM	Lunch
12:45 PM	Trevor Stirling – Heineken
1:15 PM	Stan Noel – Deutsche Telekom
1:45 PM	Richard Clarke – Accor
2:15 PM	Oswald Clint – TOTAL
2:45 PM	End

WEDNESDAY 28 SEPTEMBER

	NINE KINGS A	NINE KINGS C	NINE KINGS D	BEECH	OAK 3
7:30am	REGISTRATION & BREAKFAST				
8:00am	Genmab (GMAB.DC)	SSE (SSE.LN)	Haleon (HLN.LN)	Ryanair (RYA.ID)	
9:00am	Roche (ROG.SW)	National Grid (NG/.LN)	Sainsbury (SBRY)	InPost (INPST.NA)	SMCP (SMCP.FR)
10:00am	TUI (TUI1.GR)	Novozymes (NZYMB.DC)	Ocado (OCDO.LN)	Centrica (CNA.LN)	Enav (ENAV.IM)
11:00am	Royal Unibrew (RBREW.D)	AkzoNobel (AKZA.NA)	Danone (BN.FP)	Oxford Nanopore (ONT.LN)	Elior (ELIOR.FP)
12:00pm	KEYNOTE LUNCHEON WITH SIR ANTONY BEEVOR, BRITISH MILITARY HISTORIAN				
1:30pm	Pernod Ricard (RI.FP)	Novartis (NOVN.SW)	Orsted (ORSTED.DC)	EssilorLuxottica (EL.FP)	Kuehne+Nagel (KNIN.SW)
2:30pm	Orkla (ORK.NO)	UCB (UCB.BB)	Croda (CRDA.LN)	GEA Group (GEA.GR)	DS Smith (SMDS.LN)
3:30pm			Rio Tinto (RIO.LN)		Telenor (TEL.NO)
4:30pm		Mercedes (MBG.GR)			

THURSDAY 29 SEPTEMBER

	NINE KINGS A	NINE KINGS C	NINE KINGS D	BEECH	OAK 3
7:30am	REGISTRATION & BREAKFAST				
8:00am	Nestlé (NESN.SW)			RISC-V International	
9:00am			Koninklijke Philips NV (PHIA.NA)	Embracer (EMBRACB.SS)	Encavis (ECV.GR)
10:00am	Deliveroo (ROO.LN)	Clariant (CLN.SW)	Prada (1913.HK)	Sixt (SIX2.GR)	
11:00am	Carlsberg (CARLB.DC)	Johnson Matthey (JMAT.LN)	Novo Nordisk (NOVOB.DC)	Norwegian Air Shuttle (NAS.NO)	Bernstein ESG Energy Panel**
12:00pm	LUNCH BREAK		Ermenegildo Zegna (ZGN.IM)	LUNCH BREAK	
1:00pm	Compass (CPG.LN)	International Flavors & Fragrances (IFF)	Sanofi (SAN.FP)	Aston Martin (AML.LN)	Grenergy (GRE.SM)
2:00pm	Whitbread (WTB.LN)	Lenzing (LNZ.AV)		WPP (WPP.LN)	Repsol (REP.SM)
3:00pm	Sonova (SOON.SW)	Symrise (SY1.GR)	Experian (EXP.N.LN)	Wolters Kluwer (WKL.NA)	Sunrise Energy Metals (SLR.AU)
4:00pm					Galp (GALP.PL)

This agenda is subject to change. To register, please contact your salesperson or visit the SDC [website](#).

** The Good Guys... What does an ESG-friendly energy company now look like? Hosted by Bob Brackett, Zhihan Ma and Oswald Clint

COMPANIES HOSTING MEETINGS ONLY:

Adevinta	AstraZeneca	Deutsche Post DHL Group	Heineken	Orange	Unilever
Ahold Delhaize	BT	Eurofins Scientific	Henkel	Remy Cointreau	Valeo
Arcelormittal	Davide Campari-Milano	GXO	Intertek Group	Traton	Vestas



CONSUMER

Ahold Delhaize*

John Paul O'Meara
Head of Investor Relations

Anheuser-Busch InBev NV

Fernando Tennenbaum
Chief Financial Officer

Carlsberg A/S

Cees 't Hart
Chief Executive Officer

Compass Group PLC

Dominic Blakemore
Chief Executive Officer

Danone

Antoine de Saint-Affrique
Chief Executive Officer

Davide Campari-Milano*

Chiara Garavini
Senior Director IR & Corporate Finance

Deliveroo PLC

Will Shu
Chief Executive Officer

Elior

Bernard Gault
Chief Executive Officer

Ermengildo Zegna

Rodrigo Bazan
Chief Executive Officer of Thom Browne

EssilorLuxottica

Stafano Grassi
Chief Financial Officer

Haleon (previously GSK)

Tobias Hestler
Chief Financial Officer

Heineken*

Federico Castillo
Head of Investor Relations

Henkel*

Dr. Dennis Starke
Senior Manager Investor Relations

Nestle SA

Mark Schneider
Chief Executive Officer

Ocado Group PLC

Tim Steiner
Chief Executive Officer

Orkla

Mr. Harald Ullevoldsæter
Chief Financial Officer
Mr. Sverre Prytz
Strategy and M&A

Pernod Ricard SA

Helene de Tisnot
Chief Financial Officer

Prada

Andrea Bonini
Group Chief Financial Officer

Rémy Cointreau SA*

Eric Vallat
Chief Executive Officer
Luca Marotta
Chief Financial Officer

Royal Unibrew A/S

Lars Jensen
Chief Executive Officer

Sainsbury plc

Simon Roberts
Chief Executive Officer

SMCP

Isabelle Guichot
Chief Executive Officer
Patricia Huyghues Despointes
Chief Financial Officer

TUI

Sebastian Ebel
Chief Financial Officer

Unilever*

Richard Williams
SVP, Investor Relations

Whitbread PLC

Simon Jones
MD, Premier Inn and Restaurants

ENERGY & POWER

Centrica

Chris O'Shea
Chief Executive Officer

Encavis

Dr. Dierk Paskert
Chief Executive Officer
Dr. Christoph Husmann
Chief Financial Officer

Galp Energia SGPS SA

Andy Brown
Chief Executive Officer

Greenery Renovables

Daniel Lozano
Chief Strategy & Capital Markets Officer

National Grid PLC

Andy Agg
Chief Financial Officer

Orsted A/S

Daniel Lerup
Chief Financial Officer

Repsol SA

Antonio Lorenzo
Chief Financial Officer

SSE

Alistair Phillips-Davies
Chief Executive Officer

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Mathias Dalsten
Head of Investor Relations

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Lloyd Pitchford
Chief Financial Officer

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AstraZeneca*

Pablo Panella
SVP, Respiratory & Immunology

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Chief Executive Officer

Koninklijke Philips NV

Abhijit Bhattacharya
Chief Financial Officer

Novartis AG

Richard Saynor
Chief Executive Officer Sandoz

Novo Nordisk A/S

Lars Fruergaard Jørgensen
Chief Executive Officer

Oxford Nanopore

Dr. Gordon Sanghera
Chief Executive Officer

Roche Holding AG

Teresa Graham
Head of Global Product Strategy

Sanofi

Paul Hudson
Chief Executive Officer

Sonova Holding AG

Birgit Conix
Chief Financial Officer

UCB SA

Sandrine Dufour
Chief Financial Officer

INDUSTRIALS

Akzo Nobel

Maarten de Vries
Chief Financial Officer

Arcelor Mittal

Daniel Fairclough
Member of the Management Committee

Aston Martin Lagonda

Doug Lafferty
Chief Financial Officer

Clariant

Conrad Keijzer
Chief Executive Officer

Croda International PLC

Steve Foots
Chief Executive Officer

Deutsche Post DHL Group*

Robert Schneider
VP Institutional Investors

DS Smith

Adrien Marsh
Group Finance Director

Enav SpA

Luca Colman
Chief Financial Officer

Eurofins Scientific*

Bernard Wang
Head of Investor Relations & Strategy

GEA Group

Stefan Klebert
Chief Executive Officer

GXO*

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International Flavors & Fragrances

Frank Clyburn
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Liam Condon
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Markus Blanka-Graff
Chief Financial Officer

Lenzing

Stephan Sialaff
Chief Executive Officer

Mercedes Benz Group

Harald Wilhelm
Chief Financial Officer

Norwegian Air Shuttle ASA

Hans-Joergen Wibstad
Chief Financial Officer

Novozymes A/S

Ester Baiget
Chief Executive Officer

Rio Tinto PLC

Peter Cunningham
Chief Financial Officer

Ryanair Holdings PLC

Neil Sorahan
Chief Financial Officer

Sixt SE

Dr. Kai Andrejewski
Chief Financial Officer

Sunrise Metals Limited

(Formerly Clean TeQ)
Sam Riggall
Chief Executive Officer

Symrise AG

Dr. Hans-Jürgen Bertram
Chief Executive Officer

Traton*

Annette Danielski
Chief Financial Officer

Valeo*

Thierry Lacorre
Head of Investor Relations

TMT

Adevinta ASA*

Marie de Scorbiac
VP Investor Relations & Corporate Affairs

BT Group PLC*

Mark Lidiard
Investor Relations Director

Embracer Group AB

Lars Wingefors
Chief Executive Officer

Orange SA

Patrice Lambert-de Diesbach
Head of Investor Relations & Financial Communications

RISC-V International

Calista Redmond
Chief Executive Officer

Telenor

Tone Hegland Bachke
Chief Financial Officer

Wolters Kluwer NV

Martin O'Malley
Chief Executive Officer Legal & Regulatory Division

WPP PLC

Mark Read
Chief Executive Officer