



Children's Hospital Los Angeles

Annual Report
2017

About Us

The mission of Children's Hospital Los Angeles is to create hope and build healthier futures. Founded in 1901, CHLA is the top-ranked children's hospital in California and among the top 10 in the nation, according to the prestigious U.S. News & World Report Honor Roll of children's hospitals for 2017-18. The hospital is home to The Saban Research Institute and is one of the few freestanding pediatric hospitals where scientific inquiry is combined with clinical care devoted exclusively to children. Children's Hospital Los Angeles is a premier teaching hospital and has been affiliated with the Keck School of Medicine of the University of Southern California since 1932.



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Hospital Leadership

This year,
we continued
to shine.

A Message From the President and CEO

Every year at Children's Hospital Los Angeles is characterized by extraordinary enthusiasm directed toward the thoughtful improvement of the hospital's care for children. This year, a few really unique things happened—and their results will undoubtedly make it a year that shapes the institution for decades to come.

Children's Hospital Los Angeles launched the CHLA Health Network—L.A.'s first clinically integrated network for pediatricians. The organization was created to support and strengthen the practices of local pediatricians, provide them access to CHLA's specialty expertise and support their efforts to improve the quality of clinical care for children. We proudly launched the Network with more than 100 of the region's finest pediatricians as affiliates. Interest in this endeavor has been even greater than anticipated—the ranks of affiliated physicians continue to grow, and they are already working with CHLA to address the health care needs of children throughout all of Los Angeles County and beyond.

Clinical program visibility is commonplace for CHLA thanks to our nationally renowned pediatric expertise combined with our family-centered, compassionate care. However, this year, an unprompted, televised testimonial of gratitude coincided with a national debate centered on health care coverage, giving CHLA an opportunity to help politicians in Washington, D.C., realize the impact of their decisions on children. Late-night talk-show host Jimmy Kimmel dedicated a widely viewed monologue to thanking Children's Hospital Los Angeles for the lifesaving heart surgery performed on his newborn son, and spoke to politicians, asking them to draft health care policy that gives all children access to quality medical care. CHLA made a significant contribution to the national dialogue

by turning attention to the hospital's patients, and leveraging our skills in the arena of national advocacy.

It is these instances—and those that do not get national attention but are simply all in a day's work for our physicians, nurses and caregivers—that earn accolades from the likes of U.S. News & World Report, which ranked CHLA the top hospital in California and sixth overall in the United States for 2017-2018.

It is also our work to maintain vigorous and high-performing research initiatives to develop new treatments and cures for pediatric patients, as well as academic programs and compassionate care delivery models that result in awards, national recognition and honors in all categories. These are external symbols that affirm the life-changing work that literally occurs daily throughout the Children's Hospital Los Angeles health care continuum.

I invite you to review this annual report to appreciate CHLA's far-reaching impact. Outstanding years like 2017 inspire our faculty physicians, caregivers, volunteers, Trustees and donors with renewed enthusiasm and hope for the future.

We are grateful to each of you for your support of CHLA. Please accept my thanks on behalf of all of the children entrusted to our care.

Warmest regards,



Paul S. Viviano

President and Chief Executive Officer

Year in Review



The Make March Matter™ campaign, supporting critical, lifesaving care for patients at Children’s Hospital Los Angeles, raised more than \$1.7 million in its second year.

More than 1,200 participants gathered to raise funds and show their support for CHLA at the inaugural Walk L.A. event in June 2017. The event raised \$430,000 for the hospital.



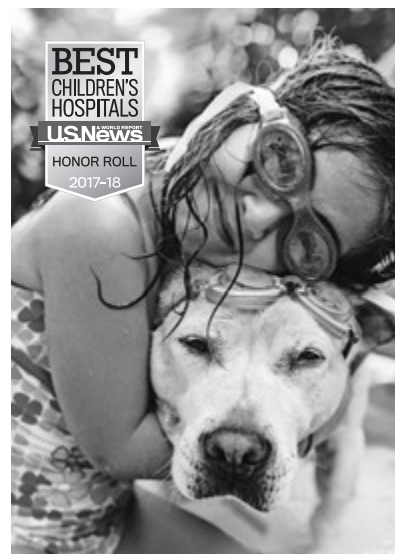
James “Jim” E. Stein, MD, MSc, was named CHLA’s first senior vice president and chief medical officer. An accomplished surgeon and leader, Stein served as the hospital’s chief medical quality officer and associate chief for the Department of Surgery prior to this new role.

Robert E. Shaddy, MD, joined Children’s Hospital Los Angeles in June as chair of the Department of Pediatrics, pediatrician in chief and senior vice president of Academic Affairs at CHLA, as well as chair of Pediatrics at the Keck School of Medicine of the University of Southern California. Shaddy most recently served as the vice chair of the Department of Pediatrics at the Perelman School of Medicine at the University of Pennsylvania, and chief of the Division of Cardiology at Children’s Hospital of Philadelphia.



For the third time, the American Nurses Credentialing Center bestowed Magnet recognition on CHLA for demonstrating superior patient care, nursing excellence and professional innovation.

U.S. News & World Report ranked CHLA the top pediatric medical center in California for 2017-18. CHLA was one of only 10 children’s hospitals named to the publication’s prestigious Honor Roll and placed sixth overall in the nation.





In March 2017, CHLA celebrated its 50th year as a premier center for pediatric kidney transplantation, with the anniversary of the hospital's first kidney transplant in 1967. The hospital also performed its 300th liver transplant in December 2016.

CHLA joined in the March for Science Los Angeles, held on April 22, 2017, in downtown Los Angeles to defend the vital role of science in maintaining our health, safety and economy. Diane Tanaka, MD, was a keynote speaker at the event.



Alexandra Carter, MBA, CFRE, joined CHLA as senior vice president and chief development officer in September, overseeing the hospital's fundraising efforts. Carter's development leadership has resulted in success for a variety of nonprofit organizations, including Cedars-Sinai Medical Center and John Wayne Cancer Institute at Saint John's Health Center.

An international team of hematologists including Guy Young, MD, of CHLA, found that in patients with hemophilia A with inhibitors, a novel therapy called emicizumab decreases incidence of bleeding episodes by 87 percent. This treatment has been called the single most significant advancement in hemophilia medicine in the past 20 years.



Robert C. Seeger, MD, was recently awarded an \$11 million program project grant from the National Cancer Institute of the National Institutes of Health, to study neuroblastoma as a model for high-risk cancer and the mechanisms it uses to evade treatment.

More than 200 physicians with privileges at CHLA were recognized in Pasadena Magazine's 10th annual Top Doctors issue for 2017.





'Unprecedented'

CAR-T therapy has been characterized as the single greatest therapeutic breakthrough in childhood leukemia in a generation—and Children's Hospital Los Angeles has played a major role in its advancement. CHLA is one of only 32 hospitals in the country approved to treat patients with this new therapy.

Alan Wayne, MD, and Michael Pulsipher, MD, helped launch key clinical trials of the therapy—Wayne starting one of the first trials at the National Cancer Institute of the National Institutes of Health, and Pulsipher playing a leading role in organizing and completing the international trial leading to the U.S. Food and Drug Administration's first approval of CAR-T cells. Wayne is now head of the Children's Center for Cancer and Blood Diseases at CHLA, and Pulsipher heads its Blood and Marrow Transplantation Section.

"We are using CAR-T therapy in children who have exhausted all other treatment options," says Wayne. "They are coming to us in dire straits. This therapy is putting up to 90 percent of those children in remission, which is unprecedented."

The therapy involves taking a patient's own white blood cells and genetically modifying them in the laboratory so that they can recognize the patient's leukemia and attack and kill the cancerous cells. Wayne says that in the future, CAR-T therapy is expected to be used for many other types of cancers as well.

"Beyond chemotherapy, radiation, surgery and bone marrow transplantation—we are now harnessing the patient's own immune system to attack their own cancer. This is an extremely potent new tool in our war on cancer."

CAR-T THERAPY

USES PATIENT'S OWN
WHITE BLOOD CELLS
TO TARGET AND KILL
CANCER CELLS



UP TO 90% OF PATIENTS
ON THIS THERAPY
GO INTO REMISSION

“We are truly
educating not just
the next generation—
but the current one.”

- Ilanit Brook, MD



The Next Generation

Children's Hospital Los Angeles launched two new pediatric medicine fellowships this year: one in Pediatric Liver Transplant, and another in Hospice and Palliative Medicine. Fellowships are advanced training programs for physicians who have already completed their degree and residency work, and are a vital step in the process of training the next generation of pediatric health care specialists.

The Pediatric Liver Transplant Fellowship Program trains fellows in pre- and post-surgical care of pediatric liver transplant patients, as well as in advanced care of children with liver diseases. The program is so specialized that applicants must have successfully completed an ACGME-accredited fellowship in

pediatric gastroenterology. CHLA's Liver Transplant Program is the largest in Southern California and its fellowship program is in high demand, with the one-year position already filled for 2018.

CHLA's Hospice and Palliative Medicine Fellowship is the first position of its kind west of the Mississippi—and it couldn't have come at a better time.

"There are so many open faculty positions across the country for pediatric palliative medicine, and there are not enough qualified people to fill those positions," says Ilanit Brook, MD, director of CHLA's Hospice and Palliative Medicine Fellowship. "We are truly educating not just the next generation—but the current one."



Figures of Speech

The origins of developmental stuttering have been only partially understood—until now. Researchers at Children’s Hospital Los Angeles provided new windows into the brain with three first-ever studies that revealed much more about the root causes of this neuropsychiatric condition.

The interrelated studies, which looked at brain structure, functional connectivity and resting blood flow, all point to the same underlying neural circuits that converge in one region—Broca’s area. Located in the frontal lobe, it has been associated with speech production and fluency. “Our studies suggest something problematic in Broca’s area behind this disordered speech,” says lead investigator

Bradley Peterson, MD, director of CHLA’s Institute for the Developing Mind.

In the most recent study, his lab found that people who stutter have restricted blood flow to Broca’s area. The earlier two studies connected stuttering with changes in brain circuits that control speech and support attention and emotion.

Armed with new data, Peterson is focused on potential clinical applications. “We’d like to find safe ways—more targeted than medication—to manipulate Broca’s area,” he says, “and help those people affected by stuttering.”



WORLDWIDE
**MORE THAN
70 MILLION**
PEOPLE STUTTER*

IN THE U.S. THE
NUMBER **EXCEEDS**
3 MILLION*



CHLA'S RESEARCH ON STUTTERING APPEARED IN
THREE HIGH-IMPACT PUBLICATIONS THIS PAST YEAR:
JAMA, JAMA PSYCHIATRY, AND HUMAN BRAIN MAPPING

*SOURCE: THE STUTTERING FOUNDATION

“We should not and cannot force millions of families to choose between obtaining health care when they are sick or putting food on the table.”

- Paul S. Viviano on CNN.com,
June 30, 2017



Protecting the Vulnerable

Children's Hospital Los Angeles mobilized in 2017 to protect health care for America's children. The various plans proposed in Congress included cuts to the Medicaid program, which provides coverage for more than a third of children in the United States. Approximately 70 percent of CHLA's patients are covered by California's version of the program, called Medi-Cal, and large-scale cuts to the program would be devastating to CHLA as a safety-net hospital.

In July, CHLA Heart Institute patient Max Page and his family represented the hospital in Washington, D.C., at the Speak Now for Kids Family Advocacy Day hosted by the Children's Hospital Association, and Max's mother, CHLA Trustee Jennifer Page, wrote a moving appeal and account of their visit for HuffPost.

"Before the Affordable Care Act, insurance companies dropped us or raised our premiums after each surgery. Now we pay a higher premium to have access to great care, but at least we no longer fear losing that coverage or facing exorbitant premium increases after Max's treatments," said Jennifer. "I hope members of both sides can reach across the aisle and work together to improve health care for children."

CHLA President and CEO Paul S. Viviano shared his own take on CNN.com and TheHill.com. The hospital carries on with the fight to ensure that millions of children will continue to have health care; the time to take a stand is now.



The CHLA Health Network

This year Children’s Hospital Los Angeles launched the first pediatric clinically integrated network in Los Angeles County—the CHLA Health Network. This preeminent group of pediatricians has joined forces with CHLA and the subspecialists at the CHLA Medical Group, with a vision of building healthier futures through a premier network of pediatric providers delivering innovative, seamless care across local communities.

CHLA Health Network affiliate pediatricians are dedicated to providing superior health care informed by evidence-based best practices. Their affiliation also

allows CHLA to provide access to the full continuum of care the hospital and its physicians offer. More than 100 physicians have already joined the network and the group continues to grow.

“Our community pediatricians are creating an indelible footprint in Los Angeles,” says Bhavana Arora, MD, medical director for the CHLA Health Network. “With the affiliated providers treating more than 165,000 patients each year, the true beneficiaries of this network will be the children of Los Angeles.”

CHLA HEALTH NETWORK

 **116**
PHYSICIANS

67% ARE
ALUMNI OF THE
CHLA RESIDENCY
PROGRAM



29 PRACTICES
(AND COUNTING)



PROVIDING CARE FOR
MORE THAN 165,000
CHILDREN IN SOUTHERN CALIFORNIA

The Jimmy Kimmel Effect

Had his newborn son been diagnosed with a life-threatening heart defect at any other time in history, late-night talk-show host Jimmy Kimmel may have shared his heartfelt gratitude for Children’s Hospital Los Angeles and then carried on with his monologue. But 2017 has been no one’s idea of a typical year.

As a national debate about health care was heating up, his family’s very personal crisis moved Kimmel to action—and few have a larger platform to do so. Kimmel told his family’s story, thanked the people who helped him, and asked others to support CHLA as well. But he didn’t stop there. All told, Kimmel spent 13 minutes educating viewers, calling them to action and entreating our nation’s leaders to protect health care for children. The clip was viewed more than 11.5 million times on YouTube and picked up by 1,900 other media outlets.

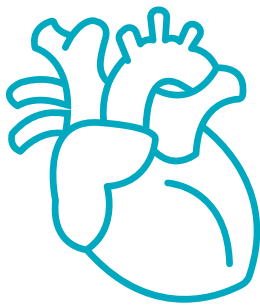
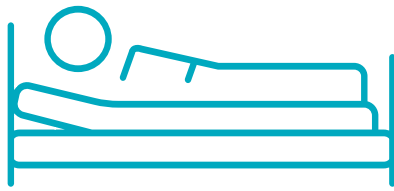
His impassioned plea brought CHLA front and center in the national conversation on health care. President and CEO Paul S. Viviano subsequently published op-ed pieces on CNN.com, TheHill.com and more, as an expert voice in the fight to #KeepKidsCovered.

Jimmy Kimmel was a CHLA supporter long before the Heart Institute saved his son’s life, and his advocacy has grown exponentially since the day his son came through the hospital’s doors. Since May 1, 2017, he has consistently used his monologue to give voice to the most vulnerable members of our society in the health care debate—children.



CHLA'S HEART INSTITUTE

45
BEDS



1,000
CARDIOTHORACIC
SURGERIES
A YEAR



6 SURGEONS



280 NURSES



**ONE OF THE
TOP 10**
PEDIATRIC
CARDIOLOGY
PROGRAMS
IN THE NATION
AS RANKED BY
U.S. NEWS &
WORLD REPORT



The Steven & Alexandra Cohen Foundation

Investor Steven A. Cohen and his wife, Alexandra, have made a \$3 million gift to the Children's Hospital Los Angeles neonatal unit. In honor of this generous contribution, the unit has been named the Steven & Alexandra Cohen Foundation Newborn and Infant Critical Care Unit (NICCU).

Launched in 2001, the Steven & Alexandra Cohen Foundation focuses its areas of giving around five core pillars, including children's health, arts, children's education, local community outreach, and Lyme disease research and awareness.

"Steven and I strongly believe that all children deserve the best when it comes to medical care," says Alex. "We are happy to form relationships with institutions that share our commitment to improving children's health across the country."

Over the past 16 years, the Foundation has provided more than \$190 million to organizations across the nation that provide health services for children. Through its continued support of children's health, the Foundation continues to make significant donations to organizations that seek to directly provide better health services and education for the nation's children.

"We are thrilled that the Steven & Alexandra Cohen Foundation has recognized CHLA's excellence in specialized neonatal care and has given generously to

support our program," says CHLA President and CEO Paul S. Viviano. "This gift fortifies CHLA's mission and ensures that this most vulnerable patient population always receives the world-class medical attention they deserve."

More than 600 critically ill newborn children are treated each year in the NICCU, a state-of-the-art 58-bed intensive care unit designed to address the needs of critically ill infants. This generous gift from the Steven & Alexandra Cohen Foundation directly supports leading-edge medical care for these fragile patients, as well as expansion of the neonatal network at partner community hospitals.

"Quality medical care for our country's children is crucial. Alex and I are honored to partner with and support the No. 1 children's hospital on the West Coast," says Steven Cohen, co-founder of the Steven & Alexandra Cohen Foundation.

Steven is the founder and chief executive officer of Point72 Asset Management, an investment firm located in Stamford, Connecticut. Alex Cohen is the Foundation's president and manages its day-to-day operations. Her longtime commitment to philanthropic work began when she was a teenager and volunteered at a nursing home and a soup kitchen. On March 15, 2016, she was named one of the 50 Most Powerful Women in U.S. Philanthropy by Inside Philanthropy.

“Steven and I strongly believe that all children deserve the best when it comes to medical care.”

- Alexandra Cohen

Honor Roll of Friends

Since 1983, Children's Hospital Los Angeles has worked with Children's Miracle Network Hospitals (CMNH) to raise funds through the organization's various partners and programs. Donations to CHLA from our local CMNH Partners totaled more than \$10 million in fiscal year 2017, an increase of more than \$1 million from the prior year.

We express our sincere gratitude and appreciation to our dedicated corporate partners, and to everyone who works tirelessly to raise these funds. Thank you to the many employees, customers and leadership teams who continue to exceed our expectations. We celebrated their accomplishments during Mega Miracle Day, held annually to honor the many miracles our corporate and CMNH partners create each year.

Our CMNH partners' contributions support the wrap-around care that makes our institution so unique— including family-centered patient care, surgical excellence, research and discovery, and education and training. Children's Hospital Los Angeles deeply appreciates the generous philanthropic partners that support our ability to offer comfort and hope to those who need it most. Their generosity helps make CHLA the best hospital for kids and families in California and on the West Coast, and we are deeply grateful.

We recognize these generous contributors in our Honor Roll of Friends.

To find out more about Children's Miracle Network Hospitals, please visit CHLA.org/Corporate-Partnerships.



In July, Panda Express announced a \$10 million pledge in support of CHLA. In recognition of this pledge, the sixth floor of the Marion and John E. Anderson Pavilion has been named the Panda Express Floor. Panda Express also gifted CHLA with a panda statue for the CHLA Emergency Department's (ED) bamboo garden, and has provided funding for activity booklets for patients in the ED.

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|----------------------------|---------------------------------|----------------------------|
| Ace Hardware Corporation | F. Gaviña and Sons, Inc. | Superior Grocers |
| Aflac | Great Clips | Torch Relay |
| Alex and Ani | HMSHost | Trojan Dance Marathon |
| American Legion | IHOP Restaurants | United Networks of America |
| Car Program | Kiewit International | Vallarta Supermarkets |
| Carmike Cinemas, Inc. | Kiwanis International | Walgreens |
| CDW Corporation | Lazer Broadcasting Corporation | Walmart and Sam's Club |
| Claremont Colleges | Los Angeles Dance Marathon | Yogurtland |
| Dance Marathon | Love's Travel Stops | Zeta Beta Tau Fraternity |
| Chevron Corporation | & Country Stores | |
| Chico's FAS Inc. | Loyola Marymount University | |
| CO-OP Financial Services | Dance Marathon | |
| Corner Stores | Marriott International, Inc. | |
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| Delta Air Lines | Phi Delta Epsilon International | |
| Driven Brands | Medical Fraternity | |
| Duracell | Phi Mu Sorority Foundation | |
| Entravision Communications | Precious Moments, Inc. | |
| Corporation | Radio Lazer | |
| Express Personnel Services | RE/MAX International | |
| Extra Life 24-Hour | Rite Aid Corporation | |
| Gaming Marathon | Sigma Alpha Epsilon Fraternity | |
| FirstGroup America | Sigma Chi Fraternity | |

Honor Roll of Donors

For the time period of July 1, 2016, through June 30, 2017

Through expert clinical care, research and medical education, Children's Hospital Los Angeles transforms the lives of innumerable children, adolescents and families in our community and across the globe. Children's Hospital Los Angeles is one of the only hospitals in Los Angeles and the surrounding region that is entirely focused on the care and treatment of children, helping patients more than half a million times each year in a setting designed just for their needs.

Our history began in 1901 in a small house on the corner of Alpine and Castelar Streets (now Hill Street in Chinatown), and today our medical experts offer more than 350 pediatric specialty programs and services to meet the needs of our patients. The hospital's international recognition is a testament to years of dedicated, compassionate efforts from faculty, staff and volunteers—as well as the individuals, organizations, corporations and foundations whose philanthropic support plays a pivotal role in our mission to create hope and build healthier futures for children.

We are honored to acknowledge our extraordinary donors for their generosity during fiscal year 2017. This Honor Roll recognizes donors for contributions of \$1,000 or more, as well as the full value of any active pledge commitments made in prior fiscal years. We are also proud to honor those who have contributed gifts of \$150 to \$999 on the Red Wagon Society Honor Roll of Donors, viewable at CHLA.org/HonorRoll. Additionally, we extend our gratitude to donors who directed their generosity through one of our Associate and Affiliate or allied groups.

On behalf of all the children and families whose lives you have impacted, and everyone at Children's Hospital Los Angeles, we offer our sincere thanks.

We strive to accurately recognize our donors. Please inform us of any errors or omissions by contacting Christian Nelson, assistant vice president of Stewardship and Donor Relations, at cnelson@chla.usc.edu or 323-361-1779.

\$50,000,000+

Marion and John E. Anderson

\$10,000,000 – \$49,999,999

Joyce and Stanley Black and Family
Dr. Peggy Tsiang Cherng and Mr. Andrew Cherng
Costco Wholesale
Panda Restaurant Group, Inc.
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Las Madrinas
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\$1,000,000 – \$4,999,999

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The Tikun Olam Foundation
UniHealth Foundation
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Marilyn and George Wallace
Mrs. Janet G. Williamson

\$500,000 – \$999,999

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Pediatric Cancer
Research Foundation
Peninsula Committee
Kris Popovich
Rauch Family Foundation
RE/MAX
Rising Tide Foundation
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Estate of Charles Simpson
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Cancer Research
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\$100,000 – \$499,999

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Guefen Foundation
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Family Foundation - Next
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Marvin and Sondra Smalley
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Solving Kids' Cancer
South Bay Auxiliary
Southwest Airlines Co.
Ms. Earlyn Spector
STOP CANCER
Taglyan Family
Dr. Petros and Dr. Karine Taglyan
Mr. and Mrs. Eszlyfie Taylor
Mr. Jack Teeters
James and Trevesa Terrile
Mr. Spencer W. Tien
Alia and Ronald Tutor
Carole and Paul Viviano
David Warburton, OBE, DSc, MD,
and Family
WavHello, formerly Belly Buds
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Westside Guild
The Billy and Audrey L.
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Oliver and Jamie Wyss
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\$50,000 – \$99,999

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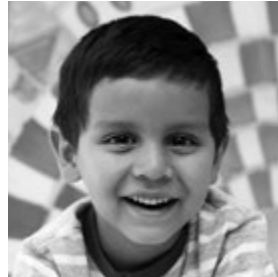


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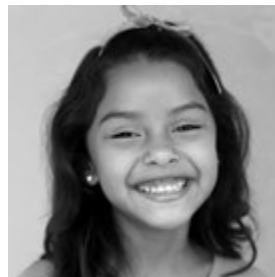
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Teen Impact Affiliates
The Green House
This Little Light

Financial Summary

Balance Sheet

As of June 30, 2017 and 2016

(in thousands)

	2017	2016
Current Assets	\$289,367	\$277,314
Non-Current Assets	1,466,373	1,462,546
Total Assets	\$1,755,740	\$1,739,860
Current Liabilities	\$168,571	\$160,519
Non-Current Liabilities	499,848	502,825
Total Liabilities	\$668,419	\$663,344
Unrestricted Assets	\$776,322	\$790,957
Temporarily Restricted Assets	132,506	115,125
Permanently Restricted Assets	178,493	170,434
Total Liabilities	\$1,087,321	\$1,076,516
Total Liabilities and Net Assets	\$1,755,740	\$1,739,860

Income Statement

As of June 30, 2017 and 2016

(in thousands)

	2017	2016
OPERATING REVENUE		
Total Net Patient Revenue	\$836,042	\$797,200
All Other Operating Revenue	199,081	216,769
Total Operating Revenue	\$1,035,123	\$1,013,969
OPERATING EXPENSES		
Salaries and Benefits	\$564,344	\$524,142
Professional Fees	118,250	124,034
Supplies and Purchased Services	213,405	205,314
Other Expenses	89,773	90,444
Depreciation and Interest Expense	86,132	84,807
Total Operating Expenses	\$1,071,904	\$1,028,741
Total Operating Income	\$(36,781)	\$(14,772)
Net non-operating income, including investment income	\$24,107	\$(44,025)
Net Income	\$(12,674)	\$(58,797)

Statistical Report

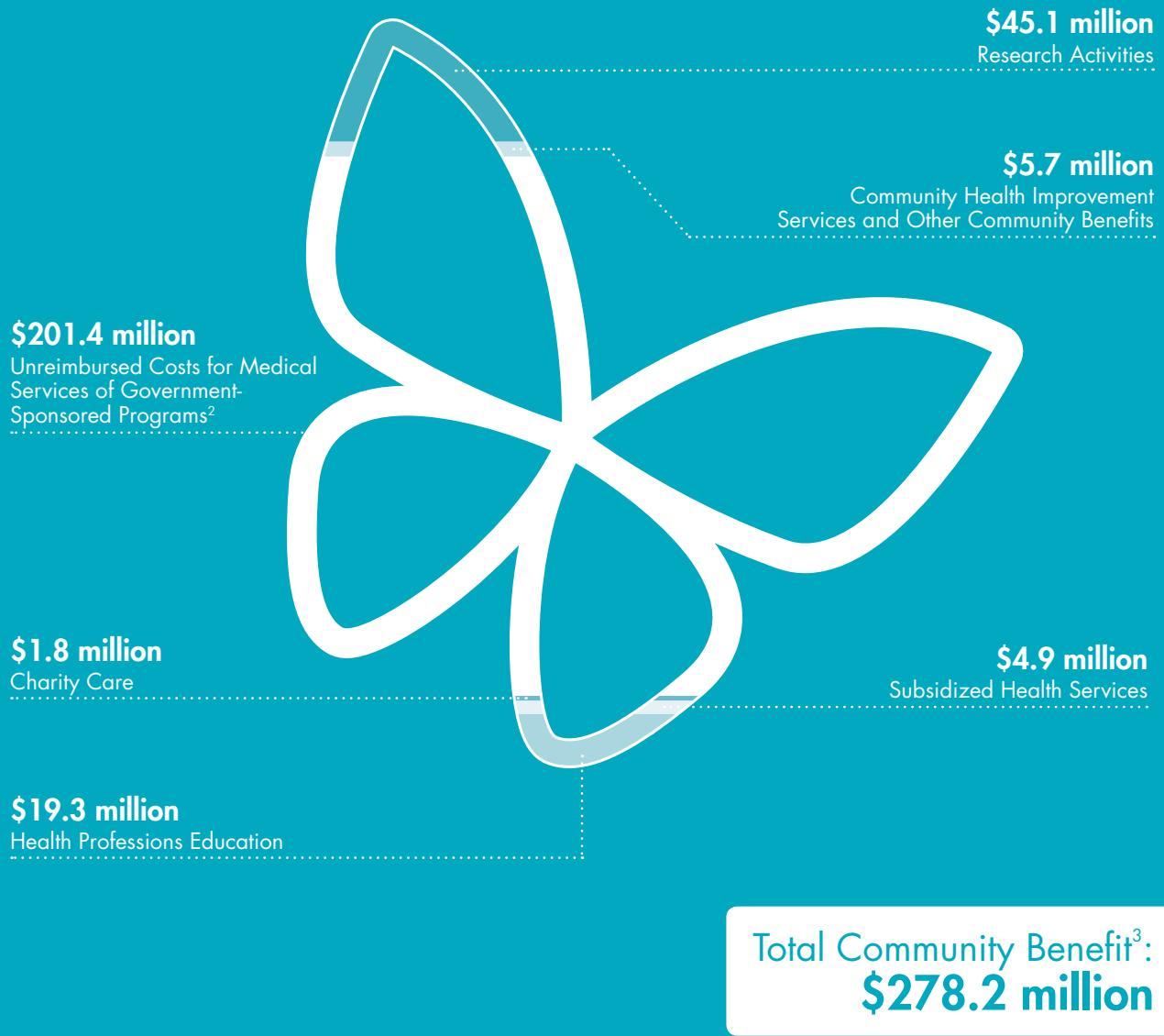
As of June 30, 2017 and 2016

KEY STATISTICS	2017	2016
Number of licensed beds	495	495
Discharges	16,791	16,296
Patient days	108,072	105,967
Average length of stay (days)	6.4	6.5
Outpatient visits	530,009	500,790
Emergency Department visits	88,948	79,977
Outpatient surgeries	9,528	9,650
Main campus visits	195,204	185,249
Mental health visits	50,492	49,038
CHLA Outpatient Center visits	22,108	20,377
Other visits (imaging, lab, etc.)	57,879	53,882
CHLA Medical Group off-site location visits	19,222	20,725
AltaMed visits	86,628	81,892
Traumas treated ¹	602	797
Medical transports	2,386	2,300
Surgeries	16,803	16,853
Total medical staff	813	843
Employees	5,735	5,691
Total National Institutes of Health funding	\$17.1 million	\$26.1 million
Total research funding	\$61.8 million	\$71.4 million
Total number of active patents	220	218

¹ L.A. County changed criteria for placing patients in the county's trauma registry, affecting what the hospital can report as traumas treated.

Charity Care and Other Community Benefits

Fiscal Year 2017



²The Medi-Cal program partially offsets these losses through the Disproportionate Share Hospital Program, designed to support “safety net” hospitals, such as Children’s Hospital Los Angeles. The Hospital received \$51.2 million in Disproportionate Share Hospital Funding in FY 2017.

³In January 2010, the state of California enacted legislation that provides for supplemental payments to certain hospitals funded by a quality assurance fee paid by participating hospitals as well as matching federal funds (the “Hospital Fee Program”). Supplemental payments and fees related to the Hospital Fee Program produced a net benefit of \$95.5 million to Children’s Hospital Los Angeles in the fiscal year ended June 30, 2017.

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