



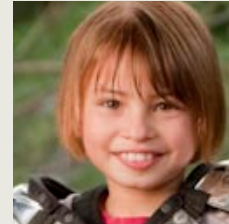
Children's Hospital Los Angeles
International Leader in Pediatrics

imagine

CHILDRENS HOSPITAL LOS ANGELES
annual report 2008 • spring 2009



Watch the *Imagine* television special featuring Childrens Hospital Los Angeles Saturday, June 6, at 6:30 pm on abc7.



our mission

To make a world of difference in the lives of children, adolescents and their families by integrating medical care, education and research to provide the highest quality care and service to our diverse community.

our history

Founded in 1901, Childrens Hospital Los Angeles has been treating the most seriously ill and injured children in Los Angeles and beyond for more than a century, and we are acknowledged throughout the United States and around the world for our leadership in pediatric and adolescent health. Childrens Hospital is one of America's premier teaching hospitals, through our 77-year association with the Keck School of Medicine of the University of Southern California. The Saban Research Institute of Childrens Hospital Los Angeles is a national leader in pediatric research.

In 2008, *U.S. News & World Report's* panel of board-certified pediatricians named Childrens Hospital Los Angeles one of the Top 10 pediatric facilities in the nation.



Childrens Hospital Los Angeles currently is building a landmark inpatient facility. To read more about the New Hospital Building, look for this icon.



On the cover: Kali Carrier, age 7, is Living Proof that Childrens Hospital Los Angeles is Making a World of Difference. (See page 16.)



David L. Skaggs, MD

Associate Director, Childrens Orthopaedic Center,
and Associates Endowed Chair of Pediatric Spinal
Disorders, Childrens Hospital Los Angeles
Associate Professor of Orthopaedic Surgery,
the Keck School of Medicine
of the University of Southern California

Each day, Childrens Hospital Los Angeles is helping children grow up, with our world-class clinical care, research, education and community outreach. This is a place where clinical decisions are supported by the latest research — often conducted right here — a place where children are our specialty, and have been for 108 years.

In this issue of *Imagine*, you'll read about our Level IIID Newborn and Infant Critical Care Unit, as well as about groundbreaking protocols for treating brain tumors and innovations in surgery and imaging. You'll meet some young adults who came here as children and now are living their dreams. And you'll see how the hospital itself is evolving, with our state-of-the-art New Hospital Building, scheduled to be completed in 2010.

As an orthopaedic surgeon, I've made it my mission to heal children's bodies, to make it possible for a child who could barely walk or breathe properly to run and play. There is no greater satisfaction than knowing your efforts will give a child a chance at a healthier future. Please join our cause — I know you'll be glad you did. •

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emma del rio age 4

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*As we work to heal the
bodies of our patients,
we heal their spirits in
an atmosphere of
compassion and respect.*

imaginehealing

i

'89

Babies with severe lung disease and other life-threatening conditions had little or no chance of survival, despite the efforts and skills of neonatal professionals.



Above, Ricky and Joslyn Lehr hold their twins, Raelyn, left, and Markus, right.
Left, top: Gloria Cardenas, RN, BSN, in the NICCU. Left, bottom: Anne Gleeson, RN, BSN.

THANKS TO DECADES OF ADVANCES, THE NEWBORN AND INFANT CRITICAL CARE UNIT IS GIVING MORE BABIES A CHANCE AT LIFE.



big steps for babies

As an intern in the Newborn and Infant Critical Care Unit (NICCU) at Childrens Hospital Los Angeles in 1989, Victoria Camerini, MD, cared for babies with severe lung disease who had no chance of survival.

Today, as an attending neonatologist in the same unit, Dr. Camerini sees similar babies surviving — thanks to advances in understanding complex, often life-threatening conditions that afflict premature and full-term babies and improvements in providing treatment. These include the development of “smarter and gentler” ventilators and the administration of surfactant, an essential substance often missing from under-developed lungs of preterm infants.

“Neonatal medicine has made tremendous strides in the last two decades,” says Dr. Camerini, associate professor of pediatrics at the Keck School of Medicine of the University of Southern California (USC). “More

babies today have a chance for a normal, healthy life.”

The NICCU treats more than 400 critically ill infants and newborns every year — ranging from the tiniest pre-term infants to full-term babies with complex congenital anomalies. The Level IIID unit offers the most complex subspecialty care available anywhere.

The medical team includes specialists from virtually every pediatric field, along with neonatal-perinatal fellows, pediatric residents, highly trained nurses and respiratory care therapists. The team works hand-in-hand with the hospital’s general pediatric surgery team and other surgical subspecialists to help the many babies who require surgical care in the NICCU.

Demand for services is so great that the NICCU will expand from 40 to 58 licensed beds when the New Hospital Building is completed at Childrens Hospital in 2010.

Thanks to treatment advances and new fetal diagnostics, more babies have a chance at a healthy, normal life.

'09

The NICCU is just one aspect of the hospital's Center for Fetal and Neonatal Medicine, which partners with neonatal intensive care units at three local hospitals through its Academic Neonatal Network. The Center's Institute for Maternal-Fetal Health (IMFH) enlists faculty from the USC Division of Maternal-Fetal Medicine to provide diagnostic and treatment services to high-risk fetuses and their mothers.

"Our goal is to provide seamless integration of care through pregnancy and after birth," explains Istvan Seri, MD, PhD, who is Center director, co-director of the IMFH, professor of pediatrics at the Keck School of Medicine and head of the USC Division of Neonatal Medicine. "The earlier we start managing these conditions, the better chance we have for a good outcome."



Victoria Camerini, MD

Earlier intervention is possible because of advances in fetal diagnostics, including fetal ultrasonography and magnetic resonance imaging that can be performed early in pregnancy. In some cases, such a diagnosis opens the opportunity for minimally invasive fetal surgeries. In others, it allows families and medical providers to plan for immediate specialized care after birth.

The latter was the case for Joslyn Lehr, who was 13 weeks pregnant with twins when an ultrasound revealed that one twin, a boy, had gastroschisis, a condition in which the intestines develop outside the fetus' body.

"It sounded horrible," Mrs. Lehr recalls. "For the first 24 hours after the ultrasound I couldn't stop crying."

Although she and her husband, Ricky, live in Paso Robles, Calif. — a three-and-a-half-hour drive from Los Angeles — they chose Childrens Hospital on the strong recommendation of their doctor. Their twins, Raelyn and Markus, were delivered at 36 weeks at Hollywood Presbyterian Medical Center, and Markus was immediately transported next door to Childrens Hospital. There, a surgical team led by Cathy E. Shin, MD, assistant professor of clinical surgery at the Keck School of Medicine, successfully placed his intestines inside his abdomen and closed the opening in his abdominal wall.

Markus stayed in the NICCU three weeks, gradually learning to tolerate feedings. A month after his birth, he was home with Raelyn and their siblings, Nathan, six, and Jady, four.

Today, the twins are three months old. The prognosis for Markus is excellent.

"They're both happy and healthy and smiling a lot," their mother says. "We feel incredibly lucky."

Creating such happy endings is the goal for the Center for Fetal and Neonatal Medicine. Despite progress, more work needs to be done. For example, while preterm infants as young as 23 to 24 weeks gestational age have a chance to survive, many later suffer from blindness, deafness, mental retardation and cerebral palsy.

Dr. Seri and his team are studying how the function of the developing heart impacts brain development and function in young premature infants. Dr. Camerini, meanwhile, is getting ready to begin a Phase I clinical trial, funded by the National Institutes of Health, to study whether giving lactoferrin (a protein normally found in breast milk) to premature infants before they are ready for breast feeding protects their fragile intestines from potentially devastating infections.

"The unique aspect of Childrens Hospital is that we have the ability to advance medical care through clinical and basic research," she says. "This allows us to help tomorrow's babies, too." •

— katie sweeney



Amanda Varshawsky

Breath of life

The two-inch scar on Amanda Varshawsky's neck is the only remnant of the dramatic fight for her life 20 years ago.

Born in 1988, Amanda had been under severe stress during her mother's labor and immediately had trouble breathing after birth. That trouble continued, even with the help of a ventilator, leaving her frightened parents, Tracy and Mark Varshawsky, with one option: a new, cutting-edge technology called extracorporeal membrane oxygenation (ECMO), a heart-lung bypass system.

Amanda was quickly transferred from a Tarzana, Calif., hospital to the Newborn and Infant Critical Care Unit (NICCU) at Childrens Hospital Los Angeles. There, doctors tied off her right carotid artery to enable ECMO to take over. A week later, she could breathe on her own, and soon she was home in Moorpark, Calif., where she enjoyed a happy, healthy childhood with her sister, Lexy.

Today, Amanda, 20, is a third-year chemistry major at the University of California, Irvine, where she's in a sorority and works as a peer academic advisor. She loves dancing and was on a competitive dance team in high school.

"People ask me about my scar," Amanda says. "It doesn't bother me. I just feel lucky that ECMO was available."

She recently took part in a research study of ECMO survivors, led by Philippe Friedlich, MD, MS Epi, MBA, medical director of the NICCU, and associate professor of clinical pediatrics at the Keck School of Medicine of the University of Southern California, and Vicente Gilsanz, MD, PhD, director, Imaging

Research Program at The Saban Research Institute of Childrens Hospital Los Angeles and professor of radiology, pediatrics and orthopaedic surgery at the Keck School of Medicine.

The study found that survivors' remaining carotid artery is slightly thicker than normal, indicating the possibility of a higher risk of developing atherosclerosis, or hardening of the arteries.

"As long as I'm able to, I'll participate in these studies," Amanda says. "It's the only way scientists can understand the long-term risks, and that's important."

The ECMO program at Childrens Hospital began in 1987 as one of the first in Southern California. Now one of the largest programs in the nation, it has cared for more than 650 babies since its inception. Considered a "last resort" treatment, ECMO improves chances for survival in many cases up to 80 percent.

While ECMO technology itself hasn't changed much, the advent of new ventilators and therapies, such as nitric oxide therapy (an inhaled gas that allows more blood flow to the lungs) and advanced cardiovascular support, have reduced the need for ECMO treatment, says Dr. Friedlich. "We have more options now. But when everything fails, ECMO can make a huge difference."

Amanda and her family will forever be grateful for that difference.

"She has her whole life ahead of her," her mother says. "That's the most important thing." •

– *katie sweeney*



discovery

WITH THE AID OF AN AMAZING ROBOT,
CHILDRENS HOSPITAL LOS ANGELES MAKES SURGERY
LESS INVASIVE AND MORE PRECISE.



helping **children** heal

Child-friendly robotic surgery promises smaller incisions, less time in the hospital, less pain and faster recovery times.

'09

As an aspiring veterinarian, eight-year old Natalie Corpuz carefully operates on her menagerie of teddy bears with household scissors and tweezers, then closes their incisions with needle and thread.

Luckily, when she had reconstructive urinary tract surgery in 2008 at Childrens Hospital Los Angeles, Chester J. Koh, MD, FAAP, a surgeon in the Division of Pediatric Urology, relied on far more sophisticated equipment.

Natalie was born with an extra kidney segment on her left side. It had its own ureter, or tubing, which drains urine from the kidney to the bladder. However, it didn't connect properly to its destination site, which resulted in continuous leakage. She needed reconstructive urologic surgery.

Dr. Koh performed Natalie's procedure using the newest marvel of minimally invasive surgery: robotics. The \$2 million da Vinci® Surgical System was purchased last spring, thanks to a gift from the Joseph B. Gould Foundation. Created by Intuitive Surgical, Inc., it is the only robot of its kind in Southern California dedicated exclusively to children. "It lets us perform even the most delicate surgical maneuvers with unmatched precision," says Dr. Koh, director of the Robotic Surgery Program at Childrens Hospital Los Angeles.

The da Vinci's arrival underscores Childrens Hospital's longstanding pledge to provide state-of-the-art treatment options, including today's most advanced surgical techniques. In 2001, for example, the Associates — a consortium of community-



Natalie Corpuz, age 8, who had robot-assisted kidney surgery, hopes to become a veterinarian.

based groups — raised \$3 million for minimally invasive surgery at the hospital.

Robotics improves upon more traditional laparoscopic surgery, in which surgeons use handheld instruments passed through small incisions and operate while viewing flat images of the patient's anatomy on a standard video monitor.

“Robotics represents the next generation of laparoscopic surgery with its intuitive controls,” explains Dr. Koh, assistant professor of urology at the Keck School of Medicine of the University of Southern California.

“For reconstructive procedures like Natalie’s, where refined suturing is involved, robotics offers advantages over traditional laparoscopy and its limited surgical dexterity,” he adds.

The da Vinci robot lets a surgeon operate while comfortably seated at a

console, viewing high-resolution 3D images of the surgical field, magnified to 10 times what the human eye can see. A few feet away, the patient lies on an operating table alongside a cart of robotic arms that execute surgical commands. As the surgeon grasps master controls, the system seamlessly translates every hand, wrist and finger motion into the movement of surgical instruments. (For more on robotic surgery, see page 10.)

The da Vinci’s level of accuracy appealed to Natalie’s father, Michael Corpuz. “I’m an engineer, so I could relate to it and trust it.” He appreciated that robotics promised tiny incisions and minuscule scars. That meant Natalie would spend less time in the hospital, require less pain medication and recover much faster than with old-fashioned open

surgery, where a long incision is made and tissue stretched apart so surgeons can access the tiny anatomical space that needs reconstruction.

Natalie’s mother, Lara Corpuz, valued the child-friendly benefits of robotics, having undergone two major urologic surgeries during her own childhood. “My experience was being separated from my mom for every procedure, then dealing with a very painful recovery,” she recalls. “With robotics, it was nothing like that. The entire experience was amazing, for Natalie and for us.”

Now back in school, with absolutely no restrictions on her activities, Natalie recently gave a class presentation on the da Vinci robot. Eventually, she may even use it in her veterinary practice.



'88

The first robot-assisted surgery took place 21 years ago. Today's robotic systems offer surgeons even greater precision while reducing the chance for human error.



Dr. Chester Koh with the da Vinci Surgical System

Robot assistant

Robotic surgery is poised to revolutionize the field of pediatric urology, as well as other surgical arenas. Chester J. Koh, MD, FAAP, director of the Robotic Surgery Program at Childrens Hospital, helps explain why.

What are the major benefits of robotic surgery?

First, the instrumentation parallels a human hand's range of motion, allowing us to potentially achieve more with smaller movements. Plus, it never has the slightest tremor. The bottom line is we can be more surgically precise while reducing the chance of human error.

Can you actually program the robot to make surgical choices?

No, the system can't be programmed to perform any surgical maneuver independently. It's strictly an extension of the surgeon's hands. The robot, however amazing, can never substitute for human knowledge or judgment.

Do you expect robotic surgery to become more commonplace within the Division of Pediatric Urology?

Absolutely. I personally have at least one robotic surgery scheduled every week for the next several months, and I expect that number will grow. When it comes to urologic reconstruction, particularly for our young patients, nothing compares to this technology. It's unparalleled. •

– kate vozoff



nicholas gamboa age 10

*There may no more
important gift than
providing for the health
of our society's children —
for they are the future.*

imaginegiving



AT THE CHILDRENS ORTHOPAEDIC CENTER, AN EXPERIENCED MEDICAL TEAM REACHES OUT TO EACH PATIENT WITH ADVANCED TREATMENT OPTIONS AND FAMILY-STYLE CARING.

achieving **balance**

Brooke Shields and Chris Henchy love to watch their five-year-old daughter, Rowan, do somersaults and glide on her ice skates. “She’s in constant motion,” says Ms. Shields, a celebrated actress, model and author recognized throughout the world.

Watching Rowan jump, twirl and run is especially joyful since she was born with a dislocated hip that, if left untreated, could have caused severe physical limitations.

Shortly after Rowan’s birth, physicians in New York, where the family was living, detected that the socket of her right hip was not formed correctly. They placed a special brace on the infant to adjust her hip dysplasia. “It was scary. They said come back

in a few weeks,” recalls Mr. Henchy, a writer and producer for feature films and such television shows as “Entourage,” “Life with Bonnie” and “Spin City.” He adds, “We left the hospital, looked at each other and asked, ‘Now what?’”

What followed were days and nights of worrying and searching for answers. Watching their newborn in an uncomfortable, tight harness unable to move freely was agonizing. “My mind would go to the worst-case scenario,” recalls Ms. Shields. “I worried she would need surgery or wouldn’t be able to walk naturally.”

A friend suggested the couple, who also have a home in Los Angeles, take Rowan to David L. Skaggs, MD,

A place like no other

The innovative use of technology in the diagnosis and treatment of patients is the hallmark of the Childrens Orthopaedic Center. Some novel programs include:

- The John C. Wilson, Jr., Motion Analysis Laboratory, one of a handful of such facilities nationwide, which uses cameras, pressure sensors and specialized computers to track precise muscle and joint activity of hips, knees and ankles prior to surgery.
- Development of pioneering computer software that will generate animated images of surgical outcomes prior to intervention.
- Extendable spinal implants that straighten the spines of children with chest and spinal deformities, then “grow” with the child.
- Limb salvage and reconstruction for bone cancer patients through bone grafts or artificial bone replacements that lengthen as the child grows.



PHOTO BY MATTHEW HRANEK

Brooke Shields with her daughters, Rowan, left, and Grier, right

a renowned orthopaedic surgeon at Childrens Hospital Los Angeles. Dr. Skaggs holds the Associates Endowed Chair of Pediatric Spinal Disorders in the Childrens Orthopaedic Center, one of the nation's top comprehensive programs dedicated to pediatric musculoskeletal care, education and research.

"Dr. Skaggs was wonderful," says Ms. Shields. "He explained everything and answered all of our questions. He gave us hope. After our first meeting with him, we felt confident and positive about the future. I could finally sleep at night."

Rowan, who was about six weeks old when she came to Childrens

Hospital, had to continue to wear the brace, called a Pavlik harness, for two months to allow her body to adapt to the correct hip position. Dr. Skaggs monitored her closely through a physical examination every three weeks and periodic ultrasound imaging. He also examined Rowan's younger sister, Grier, when she was born two years ago for any dislocation, which she did not have. "Everyone in the clinic was so warm and knowledgeable. We knew we had the best people taking care of Rowan," says Mr. Henchy.

Hip dysplasia affects about four babies per 1,000 births and is more frequent among girls and firstborns.

Each year, more than 18,000 outpatient visits and 1,800 surgical procedures take place at the Childrens Orthopaedic Center, one of the hospital's Centers of Excellence.

'09

Early detection and treatment to properly position the hip joint is critical. The older the baby, the less accommodating the body is to repositioning, leading to prolonged and more complicated treatment options. If untreated, hip dysplasia typically causes a limp in early childhood and painful arthritis by early adulthood.

"A harness is effective in 90 percent of cases, but only if the dysplasia is diagnosed within the first six weeks of life," explains Dr. Skaggs, associate professor of orthopaedic surgery at the Keck School of Medicine of the University of Southern California.

Heather Bohannon, who was born in 1978 with hip dysplasia, wasn't diagnosed until age three. "My parents noticed that I walked off balance and knew something was wrong, but my pediatrician didn't agree with them," says Heather, who grew up in San Marino.

Her parents eventually brought her to Childrens Hospital, where a surgical team led by Saul Bernstein, MD, then acting chief of orthopaedic surgery, corrected the dysplasia in her left hip. Heather then wore a full body cast for three months to ensure proper hip placement. "I can still remember my parents pulling me around in a wagon," she says. Once the cast came off, there was no



Heather Bohannon has fully recovered from her childhood hip dysplasia.

14

What was then called the Orthopaedic Department opened at Childrens Hospital Los Angeles in 1914, only 13 years after the hospital's founding.

stopping her. As a child, she excelled at several sports, including soccer, softball and dance. Now married and working in sales, she continues her active lifestyle and enjoys rollerblading and speed cycling at the gym.

Success stories similar to Rowan's and Heather's are the fabric of the Childrens Orthopaedic Center, one of the hospital's Centers of Excellence. Eight full-time, board-certified physicians provide diagnosis and treatment of conditions ranging from traumatic injuries to complex congenital and developmental abnormalities, bone and extremity tumors and neuromuscular disease. Each year, more than 18,000 outpatient visits and 1,800 surgical procedures take place at the Center.

Accompanying this clinical expertise is the warmth and personal

attention that patients and families appreciate. "No matter what the medical books say, I always make my decisions based on what I would do for my own child — that's my standard of care," says Dr. Skaggs, a father of three who freely gives his cell phone number to his patients.

Practicing medicine through a father's lens was evident every time Rowan came for her periodic follow-up visits. "She would run up to Dr. Skaggs to see what funny tie he was wearing," recalls Ms. Shields. "He made her feel so comfortable. We are very grateful for the care we received." •

— elena epstein

today's nurse

education evolution

When Mary Dee Hacker, RN, MBA, graduated with her BSN degree from the College of St. Catherine in St. Paul, Minnesota, in 1974, nursing was not considered a long-term career, but a temporary job preceding marriage and motherhood.

Ms. Hacker, who began her career as a bedside nurse at Childrens Hospital Los Angeles a year after graduating college, has not only personally challenged those conventional beliefs, she's been instrumental in instituting change within Childrens Hospital, where she is vice president of Patient Care Services and chief nursing officer.

"So much has changed in 35 years, with the explosion of technology, advances in pharmaceutical treatments and, with those, the role and training of nurses," she says.

Advanced diagnosis and treatment of more critically ill and injured patients have significantly increased in the last three decades. Now that more patients with multiple chronic conditions are surviving, nurses are increasingly required to have greater clinical knowledge and critical thinking skills to meet the needs of these patients.

As a result, many nurses are pursuing certifications in specialized areas, such as endocrinology or intensive

care. At Childrens Hospital, where nurses are viewed as partners to physicians, 65 percent of nurses have bachelor's or master's degrees — compared with just 30 percent of nurses statewide.

Thirty-five years ago, common belief held that recent nursing graduates were not equipped to work in a pediatric hospital right away. Childrens Hospital challenged that belief 10 years ago, when it launched the Versant RN Residency in Pediatrics Program.

In the last decade, 639 students have completed the 22-week immersion program at Childrens Hospital, which has received support from the Confidence Foundation, the Fletcher Jones Foundation, the Milo W. Bekins Foundation and the William Randolph Hearst Foundation. "We've learned that nurses who are immediately assigned to their area of interest have the greatest retention and success," says Ms. Hacker.

Sheah Di Luigi, RN, graduated from the residency program in August 2008 with the necessary knowledge and confidence to work in Childrens Hospital's fast-paced Emergency Department. As a designated Level I Pediatric Trauma Center, it provides the highest level of care.



Mary Dee Hacker, RN, MBA, with a photo of herself as a young nurse

"I feel proud of myself for working in such a great hospital," says Ms. Di Luigi. "I'm learning something new every day. When I was in school, I wasn't always sure of myself and my abilities. But here, it's very easy to ask questions. Everybody is willing to help find the answers."

Recognizing that working in an acute care hospital carries emotional stress, the RN Residency Program — now being adopted by hospitals nationwide — provides mentorship groups where young nurses can discuss difficult issues, such as the death of a patient. "In a pediatric hospital, you're dealing with a lot of emotions and you can't always talk to your family or friends about them," says Ms. Di Luigi. "In our residency groups, we talked about everything that went on in our units."

Creating an environment where young nurses feel comfortable asking questions and sharing their emotions is a significant evolution in nursing education. "In my day, we were expected just to 'buck up,'" recalls Ms. Hacker. "I'm proud of our managers for not repeating the bad decisions of the past." •

— elena epstein



head start

AN INNOVATIVE APPROACH TO TREATING PEDIATRIC BRAIN TUMORS IS INCREASING SURVIVAL RATES WHILE PROTECTING CHILDREN FROM HARM.

Jan. 1, 2006: For Brenda and Christian Carrier, what began as a joyful New Year's celebration at a favorite restaurant ended with shrieking sirens and flashing red lights as their four-year-old daughter, Kali, was rushed by ambulance to Childrens Hospital Los Angeles.

The Carriers, who live in Los Angeles with Kali and their son, Collin, then two years old, had worried about their daughter for weeks. The preschooler complained of "tummy aches" and difficulty urinating; she suddenly seemed to not hear well. Over a month, the Carriers consulted four pediatricians. Each prescribed assorted medications for their diagnoses, ranging from a yeast infection to vaginal irritation.

Kali's symptoms didn't subside. In fact, at the New Year's Day dinner, she had trouble walking and, literally, couldn't hear a word her parents said. The Carriers rushed from the eatery to the nearest emergency room.

"Something on the CT scan caught the doctors' attention," remembers Mr. Carrier. "They told us they were sending Kali immediately to Childrens Hospital."

The Carriers soon learned that "something" took the form of several malignant brain tumors. Malignant masses also populated Kali's pint-sized spine.

"We thought it was a death sentence," Mr. Carrier says. It certainly could have been, considering that brain tumors are the leading cause of cancer-related deaths among American children under 16 years of age.

Then the Carriers met Jonathan Finlay, MB, ChB, director of the Neural Tumors Program in the Childrens Center for Cancer and Blood Diseases and professor of pediatrics, neurology and neurosurgery at the Keck School of Medicine of the University of Southern California.

"Dr. Finlay told us, 'I'm going to treat your daughter as if she were my own daughter, and my goal is for her to be completely well,'" Mrs. Carrier recalls. "That made me feel so secure."

Her sense of security would have increased even more had Mrs. Carrier known then that Dr. Finlay is recognized worldwide for dramatically improving how children with

malignant brain tumors are treated. In fact, he's pioneered an approach called "Head Start," which is now the acknowledged standard of care at pediatric centers across the globe.

A cancer survivor himself, Dr. Finlay has devoted his career to trailblazing a more effective treatment path for patients like Kali. "When I first started some 30 years ago, the treatment for malignant brain tumors in young children like Kali was essentially surgery followed by radiation therapy," he explains.

"Most of the kids died, and the few who survived had a horrendous quality of life as a result of the irradiation." (Because their brains are still developing, young children receiving radiation therapy can suffer severe, irreversible damage to intellectual functioning.)

In the late 1980s, after heading several national studies, Dr. Finlay concluded that conventional-dose chemotherapy wasn't an effective alternative. By 1990, he developed an entirely new approach. The treatment period spans six months. If appropriate, the first step is surgery. The patient then receives four or five

courses — three to four weeks apart — of intensive, but conventional, chemotherapy.

This is followed by a single course of mega-dose chemotherapy — equivalent to one year's treatment in just six days. This highly concentrated dosage destroys bone marrow, so treatment concludes with a bone-marrow rescue, which infuses patients with their own, previously harvested bone-marrow stem cells. Children under age six who achieve complete remission receive no radiation therapy. Significantly reduced amounts of irradiation are given to children who either are over six or who show evidence of residual cancer.

These protocols are continually evaluated through research conducted by the Head Start Consortium for Pediatric Brain Tumors, directed by Dr. Finlay and based at Childrens Hospital. The third Head Start study, now being completed, involves more than 40 facilities in the United States, Australia, Canada, New Zealand and Switzerland.

Prior to these protocols, survival rates for children six years and under with medulloblastoma — the most common malignant childhood brain tumor — hovered between 20-30 percent. Today, close to 80 percent of children survive, and for those with certain subtypes of medulloblastoma, survival is close to 90 percent.

“From the outset, it wasn't enough for us to show we could improve the cure rate,” notes Dr. Finlay. “We also had to preserve quality of life. I'm



Kali Carrier is thriving after treatment for brain tumors.

thrilled to say we have long-term neuropsychological evaluations demonstrating that these kids, as a group, are functioning normally.”

Kali Carrier, who received no radiation therapy and remains cancer-free, certainly fits that description. A star student, she takes dance and gymnastics and loves to go off-road dirt biking. “She was rescued from death's door,” her father says. “She's a miracle,” her mother adds. “She is life.” •

—carrie st. michel



In the New Hospital Building now under construction, the Childrens Center for Cancer and Blood Diseases will occupy one-and-a-half floors.

'10



emily earhart [pastry chef]

Emily Earhart, 24, loves baking for its combination of art and science. The balance of ingredients must be exact. Technique is equally important. “Two people can make the same recipe, and it can come out completely different,” she says.

The same is true of heart surgery. The summer before her sophomore year in high school, Emily had the good fortune to meet a world-class cardiovascular surgeon, Vaughn A. Starnes, MD, director of the Heart Institute at Childrens Hospital Los Angeles and Hastings Distinguished Professor and chair of the Department of Surgery at the Keck School of Medicine of the University of Southern California.

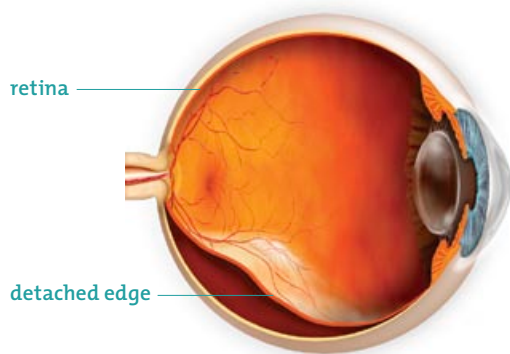
At birth, Emily’s heart had a number of congenital abnormalities, including a weak aortic valve. She underwent a series of procedures, but still had little strength or endurance. In what was a fairly rare surgery at the time, Dr. Starnes removed Emily’s aortic valve, replaced it with her own pulmonary valve and, in the open pulmonary spot, transplanted a donor valve.

Afterward, Emily had energy to spare, enough to graduate from the University of California, Berkeley, then attend Le Cordon Bleu Patisserie and Baking Program. In December 2008, she joined her brother, Matthew Earhart, and his girlfriend, Kristin Traylor, to open POP Champagne and Dessert Bar in Pasadena. The 12-16-hour days she puts in “are a testament to what Childrens Hospital gave me,” she says. “I got the biggest gift of all — the chance to take my life in the direction I want to go.” •



close up & personal

ADVANCES IN IMAGING AND SURGERY ARE HELPING THE VISION CENTER AT CHILDRENS HOSPITAL LOS ANGELES OPERATE ON NEWBORNS WHO FACE THE THREAT OF BLINDNESS.



As an ophthalmic surgeon, Thomas C. Lee, MD, is accustomed to working in tight places. A newborn baby's eye is smaller than a marble, making eye surgery like operating through a keyhole. To enter this minuscule territory and thwart a deadly disease that threatens a child with blindness, he relies on tools less than two millimeters in diameter.

Now, The Vision Center at Childrens Hospital Los Angeles has some amazing new imaging tools in its arsenal. They include spectral domain optical coherence tomography (OCT) and an endoscope (a long,

slender medical instrument) with a special attachment: a camera.

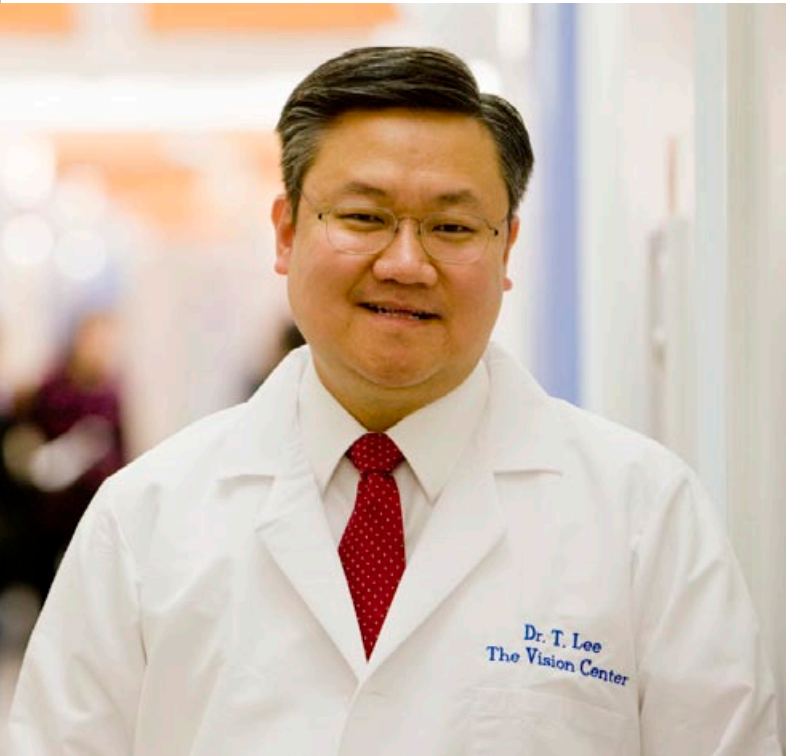
One use for this new equipment is treating retinopathy of prematurity (ROP), a potentially blinding eye disorder that affects premature infants. The smaller a baby is at birth, the more likely he or she will develop ROP. Abnormal blood vessels grow and spread throughout the retina, the tissue lining the back of the eye. Most mild cases correct themselves. However, the vessels can leak, scarring the retina and pulling it out of position.

Being able to see what's happening inside the eye in minute detail is critical. So is knowing exactly where the retina is detached. In the past, Dr. Lee, director of the Retina Institute in The Vision Center, has had to identify a detachment using a magnifying glass and a headset with a Halogen light. "It's almost like

you're at the top of a building, and you're being asked to read the license plates on cars on the street below," says Dr. Lee, associate professor of clinical ophthalmology at the Keck School of Medicine of the University of Southern California.

The answer is ultra-high resolution, three-dimensional (3D) optical imaging, or spectral domain OCT. It has been used for about eight years in adults; however, adult-sized versions were too bulky to use for tiny newborns or at a child's bedside.

In September 2008, The Vision Center obtained the world's first mobile version, purchased with a gift from The Ahmanson Foundation. The gift was initiated by one of The Ahmanson Foundation's trustees, Stephen D. Rountree, whose grandson, Charlie Arredondo, has been treated at The Vision Center.



Above, left: Dr. Thomas C. Lee. Right: Dr. Lee uses the mobile spectral domain optical coherence tomography equipment to operate on a newborn with a retinal detachment. Assisting him is Kathy Anulao, RN.

Housed on a portable cart, the powerful technology includes a hand-held laser that scans the retina and produces a 3D cross-section. The unit can be taken to the Newborn and Infant Critical Care Unit (NICCU) or used with a child under anesthesia. “You’re actually seeing cellular changes in the eye — it’s amazing,” says Dr. Lee.

Once ROP is diagnosed, the next challenge comes in treating it. Laser surgery, while extremely effective, fails to help one out of three children who have the most aggressive forms of ROP. A vitrector (mechanical scalpel) allows Dr. Lee to cut away scar tissue. A fiber-optic light-pipe illuminates the path, but primarily points straight ahead, avoiding the eye’s tricky edges, where retinal detachments typically take place.

In October 2008, The Vision Center purchased its camera-ready

endoscope, with the continued philanthropy of its founding benefactors, Alyce and Michael Dalany. Not only does this endoscope pump light in, it also sees in all directions and sends back an image. Childrens Hospital is the first pediatric hospital nationwide to use this tool for ROP.

Such advances are bringing Dr. Lee closer to the disease he’s fighting. He’s also working on a cellular level with an energetic program of research, from basic science to clinical trials.

In the stem cell arena, Dr. Lee is collaborating with Elizabeth R. Lawlor, MD, PhD, an investigator in the Cancer Program of The Saban Research Institute of Childrens Hospital Los Angeles. Together, they are concentrating on one stem cell gene — *Bmi1* — which plays a critical role in telling cells when to divide. So far, they have proven that

this gene is present in tumor cells of retinoblastoma, a cancer of the eye that affects children. They’re now investigating whether it plays a key role in tumor growth.

Dr. Lee also collaborates on clinical studies with colleagues in the NICCU, including research into how neonatal practice patterns may impact newborns being treated for ROP.

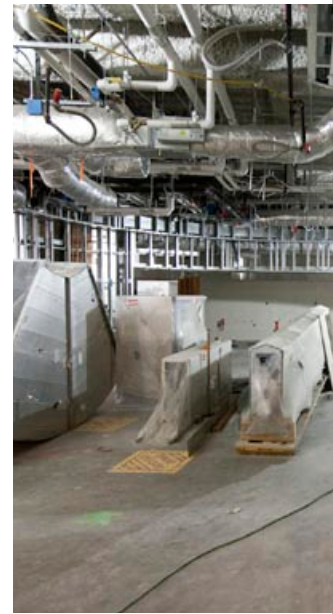
The Vision Center is the site for a nine-center Phase I clinical trial using a novel monoclonal antibody, Bevacizumab, to treat ROP. The drug is administered just once as an injection in the eye. If it proves safe and effective, it has the potential to replace laser surgery for many children. “This could have the biggest impact for how we address ROP going forward,” says Dr. Lee. “It’s potentially another way we can help more children enjoy the gift of sight.” •

—candace pearson



growth chart: childrens hospital los angeles

Childrens Hospital Los Angeles opened its doors more than a century ago in a small Victorian house equipped with just four patient beds. Since then, the hospital has grown to meet the needs of seriously ill and injured children. The philosophy of how hospitalized children should be treated and what kind of architecture fosters healing has experienced a sea change as well. Wards that long ago held large numbers of patients were replaced by double-bed rooms, and soon will be replaced by single-bed rooms. When the 317-bed New Hospital Building under construction at Childrens Hospital is completed in 2010, 85 percent of patient rooms will be private rooms. (Some double rooms will accommodate children with chronic illnesses who need socialization.) A family area in each patient room will include a daybed, desk, private bathroom and Internet access — giving families privacy, comfort and connection to the world at a critical time. •



1914

100-bed hospital opens at Sunset and Vermont location.

1968

The Mary Duque Building debuts.

1973

The McAlister Building includes a new rehabilitation center.





1977

George C. Page Building gives space for new services.

2001

The Marion and John E. Anderson Building opens.

2005

Hospital breaks ground on the 317-bed New Hospital Building.



Top row, left to right: Nurses and patients on steps of original Childrens Hospital, 1902; patients in ward-style room with their nurses, late 1920s. Middle row, New Hospital Building, 2009, left to right: Building exterior; interior hallway; future public dining area; interior hallway; private patient room, with ceiling mural in place. Bottom row, left to right: Crowded outpatient department, circa 1940; dedication ceremony for the “new” Childrens Hospital, 1968; The Saban Research Institute of Childrens Hospital Los Angeles, 2003.



victoria seaver dean

family ties



Victoria Seaver Dean, right, and her daughter, Hannah Dean, left

The first thing Hannah Dean noticed when she stepped off the elevator at Childrens Hospital Los Angeles last summer was the sign: “Seaver Family Endocrinology Clinic.”

Hannah, 19, knew that The Seaver Institute, a Los Angeles-based philanthropic organization run by her mother, Victoria Seaver Dean, had funded a \$1 million renovation of the clinic. But seeing the Seaver name on the hospital wall was exciting.

“The care I’ve received at Childrens Hospital has been amazing,” says Hannah, a patient in the hospital’s Center for Endocrinology, Diabetes and Metabolism since 2000. “It’s really cool to know that my family is giving back.”

That commitment to giving back to the community — and specifically to Childrens Hospital — has deep roots in the Seaver family. Growing up, Mrs. Dean watched her mother, Sallie Tiernan Seaver Reynolds, raise money for Childrens Hospital through Childrens Chain and Las Madrinas, two of the community-based Associate and Affiliate groups that generate support for the hospital. Mrs. Dean’s mother was involved in many community organizations and later served as chairman of the board at Scripps College.

“My mother was always volunteering,” Mrs. Dean recalls. “At dinnertime, she and my father always talked about their community involvement. I learned from their example.”

In addition, her aunt, Blanche Seaver, served on the hospital’s Board of Trustees from 1967 to 1987 and made a major gift to support construction of the current inpatient facility in the 1960s.

That family history inspired Mrs. Dean to join Childrens Chain in 1993 and Las Madrinas in 2000. That same year, both her daughters — Jennie, then 16, and Hannah, then 11 — were diagnosed with type 1 diabetes and referred to Childrens Hospital.

“I saw firsthand the incredible care Childrens Hospital provides and the tremendous dedication of the staff,” Mrs. Dean explains. “That kicked my support into high gear.”

She intensified her involvement in Las Madrinas, serving as president in 2007-2008. One of the oldest of the Associate and Affiliate groups, Las Madrinas raises funds largely through its annual Las Madrinas Ball. Its members currently are supporting the \$5 million Las Madrinas Endowment for Autism Research, Intervention

and Outcomes, which will fund the Research Diagnostic and Intervention Lab in the CHLA-USC Institute for the Developing Mind. The lab aims to develop tools and technologies to diagnose Autism Spectrum Disorders and analyze intervention strategies.

Mrs. Dean also began supporting the hospital through The Seaver Institute, which provides seed money for research projects, including studies into hematopoietic (blood-forming) stem cells at Childrens Hospital. Her father, Richard C. Seaver, helped spearhead the gift to the Seaver Family Endocrinology Clinic before his death in 2007. Most importantly, Mrs. Dean and her husband, Dorn Dean, have passed on the family legacy of giving to their children: Hannah, Jennie, Kyle and Nathan. All four grew up volunteering through school and Boy Scouts and Girl Scouts, pitching in at food banks and organizations serving the homeless. “Volunteering was something we enjoyed as a family,” Mrs. Dean says. “It was fun, and my children learned that it feels good to help someone, and that their efforts make a difference. I can’t think of a more important lesson.” •

— katie sweeney

gifts

in gratitude and recognition



Ryan Cyr, age 10

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We recognize esteemed individuals, organizations, corporations and foundations for their generosity during the 2008 calendar year. This Honor Roll lists donors who contributed at least \$1,000 in cash gifts, pledges or pledge payments. To view the Red Wagon Society Honor Roll of Donors, which lists gifts of \$150 to \$999, please visit the electronic version of the Honor Roll at www.ChildrensHospitalLA.org/HonorRoll.

Foregoing individual recognition, we also extend thanks to those who made generous contributions directly to one of our Associate and Affiliate, or allied groups. Children's Miracle Network (CMN) gifts to CMN National will be recognized in a future issue of *Imagine*.

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Emily Moos at Childrens Hospital with members of the LA Kings. Back row, left to right: Jack Johnson, Denis Gauthier, Kyle Quincey and Oscar Moller. Front row, left to right: Matt Greene, Kyle Calder and John Zeiler.



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Mr. and Mrs. Stanley Trilling
Trinity Sports, Inc.
The Triplett Family Foundation
Mr. Timothy Triplett
Mr. and Mrs. Kenneth K. Tsunoda
The University of British Columbia
Valassis Direct Mail, Inc.
Valero Energy Corporation
The David Vickter Foundation
Mr. and Mrs. John B. Wagner
Mr. and Mrs. David Walpert
WaMu
Warner Bros. Studios
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Mrs. Hildegard A. Weck
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The Weston Family
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White & Case, LLP

Mr. and Mrs. Jonathan Tebbetts
Williamson
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Mr. and Mrs. Basil G. Witt
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Ms. Diane V. Zeoli
Ziman Family Foundation
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\$1,000 to \$4,999

44 Blue Productions
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Mr. and Mrs. Donald Abrams
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Mr. and Mrs. Frank Acevedo
Ms. Laurie Z. Ackerman
The Active Network, Inc.
Mr. and Mrs. Ashwin Adarkar
Mr. and Mrs. Stephen Adkisson
Advance Beverage Company
AECOM Tech Corporation
Aflac
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Anonymous Friends of G.O.F.A.R.R.
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Archer's Vineland Service, Inc.
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Argonaut Charitable Foundation
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AT&T United Way Employee Giving Campaign
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O. Bahat and J. Gordon
Mr. and Mrs. James Robert Bailey
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Mr. Christopher Bark
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William and Carol Barrett
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Ms. Sally Bassil
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Ms. Denise M. Bayles
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Mrs. Suzanne Beatty and Ms. Kathryn Payer
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Bishop Alemany High School
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Blaze Rider
Lisa and Jonathan Bloch
Bloom, Hergott, Cook, Diemer & Klein, LLP
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Mr. and Mrs. George Borba
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The Boudjakdji Foundation
Ms. Claire J. Boxer
BP Fabric of America Fund
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The Saul Brandman Foundation
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Lynn and Douglas Brengel
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California Temp Services
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Campbell Hall School
Mr. and Mrs. Mark Cane
Carlee Construction



for the time
period of
January 1, 2008
through
December 31, 2008

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Mr. Charles Carroll
Mr. and Mrs. John D. Cartwright
Tina and Rick Caruso
Dr. Donna Cashdan and
Mr. Russ Cashdan
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Ms. Susan Castro
Mr. and Mrs. Adam Cavalier
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Cerner Corporation
Ted Chanock and Family in
loving tribute to
Beth Miriam Chanock
Mr. and Mrs. Christopher A.
Chapin
Charles M. Schulz Creative
Associates
Ms. Rosalie M. Chase
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Citrus Valley Community
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Mrs. Frankie Cohen and
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Louis and Florence Cohen
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Thomas and Bebette Coleman
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Comerica Bank, Western Market
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Madeleine Magtoto, age 3

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Ms. Cindy Bauman
Ms. Carol Fuchs and
Mr. Martin Shafer
Fuji Photo Film USA, Inc.
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Ms. Linda K. Fuller
Mr. and Mrs. John Fusano II
Georges and Germaine Fusenot
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Gallo Wine Company
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Ms. Gail Garvey
Mr. Mitchell T. Geller
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Rick Genow
Dr. and Mrs. Yuri S. Genyk
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Mr. and Mrs. Mossimo Giannulli
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Ms. Denice Gilling
Girl Scout Troop #1225

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The Glenmede Trust Company
The Global Bridge Foundation
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Goldman Sachs and Company
Goldman Sachs & Company
Matching Gift Program
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Goren, Marcus, Masino & Marsh
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Steven W. Nishibayashi, MD
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Ms. Concepcion Hernandez
Mr. and Mrs. Robert Hernandez
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Heaven Hill
Mr. Brian G. Hirrel
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Kristina Tarczy Hornoch, MD
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Mr. and Mrs. David Hou
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Mr. Munson C. Hovey
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Mr. and Mrs. James Newton
Howard
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Mr. Rodd D. Perry
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Mr. Craig Hoyt
Mr. Richard Hoyt
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J. Crew
J. Lee Tae Kwon Do Center
The Jack in the Box Foundation
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Brokers, Inc.
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Family Fund
Ms. Brenda Jarra
JDH Family Foundation
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Mr. José Jimenez
John Muir Middle School
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Mr. Philip A. Johnson
Ms. Phyllis Johnson
Mr. Jerry Jolton
The Jenny Jones Foundation
Mr. Michael D. Joseph
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Josephson
Mr. and Mrs. John A. Joslyn
JP Morgan Chase
JTB International, Inc.
JustGive, Inc.
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Ms. Diane M. Kageyama
Mr. and Mrs. Hiroshi Kageyama
Mrs. Diane Kanner and
Mr. Ronald Weinstein
Mr. Mannon Kaplan
Mr. and Mrs. Roger Jay Kaplan
Neena Kapoor, MD
Mr. Norton S. Karno
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Mr. and Mrs. Ronald S. Kates
Drs. Francine and Neal Kaufman
Dr. and Mrs. Robert Kay
Virginia and Michael Kazanjian
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Mr. Keith Keeler
Keller Williams Beach Cities
Realty
Mr. and Mrs. Jesse O. Kellerman
Mrs. Kathy Kelley and
Mr. Billy Brockway
Robert Kelly and
Linda Blumenthal
Mr. and Mrs. Mohammad J.
Khan
Ms. Roeya Kiamanesh



Isabella & Christian Nuqui, age 3



*for the time
period of
January 1, 2008
through
December 31, 2008*

Mr. Rod Kilde
Chong In Kim
Mr. and Mrs. Joseph P. Kirby
in honor of Vikki Weiss
Ms. Marie T. Kistler
Kiwanis Burbank Sunrise Club
Foundation
Kiwanis Club of Hacienda
Heights
Kiwanis Club of South Hills
Memorial Foundation
Mr. and Mrs. Wayne Knyal
Klaus and Ilana Koch
Mr. and Mrs. Lyn Edward
Konheim
Korshak, Kracoff, Kong, &
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Lori Krieger, MD
Ms. Rochelle Krieger
Mr. David Krumholtz
Mr. and Mrs. Stanley P. Kubota
Mrs. Gina Kuhns
Kwok Kui
Lai Kui
Ms. Scarlett Kwong
La Cañada Flintridge Country
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Lacy and Associates
Ms. LaVonna Lacy
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Ms. Viola Larsen
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Las Hermanas Guild
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Mr. and Mrs. Paul B. Lasiter
Law Offices of Peter J. McNulty
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Lee Mendelson Productions, Inc.
Thomas C. Lee, MD and
Arti Hurria
Ms. Mina Lefevre
Morris and Lillie Leibowitz
Charitable Trust
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Ms. Gloria Leonard
L'Ermitage Foundation
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Ms. Joni S. LeSage
The Let It Be Foundation
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Sherwin, LLP
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Liberty Hill Foundation
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Mr. Ernest Lieblich
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Mr. Forrest Lindberg
Mr. and Mrs. Mark Lindee
The Lindemann Foundation, Inc.
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Mr. Joel Littleford
Mr. Chia Liu
Liz Claiborne, Inc.
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Mr. and Mrs. Roy D. Longman
Los Angeles Breakfast Club
Los Angeles Fastener Association
Los Angeles Federal Credit Union
Los Angeles Police Relief
Association
The Los Angeles Sisters of
Perpetual Indulgence, Inc.
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Los Feliz Improvement
Association
Love's Travel Stops &
Country Stores
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Mr. Louis Lucido
Mr. and Mrs. Murray Lugash
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Mr. Steve Malcomson
Ms. Barbara B. Mandel
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Mohahn Mandelbaum
Mr. and Mrs. Anthony E.
Mansour, Jr.
Ms. Cynthia Marian
Mrs. Geraldine Collins Mark
Marshall Darley Group
Mr. Werner H. Marti
Mr. Richard Martinez
Vicki Martinez
Ms. Virginia Martinez and
Mr. José G. Hurtado
Mrs. Elise Mudd Marvin
Mr. Joe J. Mason
Mr. Melvin Matsumoto
Ms. Frances Louise Mayo
Mr. and Mrs. Michael McAfee
Mr. Michael McAlpine
Ms. Ann Holmes McLain
Dr. Andrew K. McLaren
Mr. and Mrs. Harry T.
McMahon III
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Ms. Catrine Medawar

Mr. and Mrs. William J. Meeske
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Dr. and Mrs. Rafael Mendez
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Merck Partnership for Giving
Merrill Lynch & Company
Foundation, Inc.
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Ms. Angelica Mier
Milken Family Foundation
Ms. Eileen Susan Miller
Ms. Elsie Miller
The Milstein Family Foundation
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Miss America Organization
Mr. and Mrs. Norman R.
Mitchell
Mr. and Mrs. Jeremy M.
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The Neu Foundation of
California, Inc.
New York Life Foundation
New York Life Insurance
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Mr. and Mrs. Scott Newman
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Medical Group, Inc.
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For more information on the Children's Fund 100, please contact Jenny Davidson, director of Major and Annual Giving, at (323) 361-1741 or jdavidson@chla.usc.edu.

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period of
January 1, 2008
through
December 31, 2008*

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*for the time
period of
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through
December 31, 2008*

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Ms. Rhahla Emrani
Energy First Financial
Credit Union
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period of
January 1, 2008
through
December 31, 2008*

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 Ms. Maribeth Levine



*for the time
period of
January 1, 2008
through
December 31, 2008*

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Mr. Marvin J. Levy
Lewis Hyman, Inc.
Dr. Alan B. Lewis and
Mrs. Shirley Lewis
Mr. and Mrs. Christopher Lewis
Kailyn Lewis
Mrs. Kimberly Lewis
Mr. Marc Lewis
Mr. Peter T. Lewis and
Ms. Naila J. Mathis
Mr. and Mrs. Robert Lewis
Ms. Cecilia Leyva
Mr. Albert Siu-Pang Li and
Rui E. Wu
Ms. Carol Li
Ms. I. Ling Li
Ms. Jenny Li
Ms. Tianna Li
Ms. Zhihua Li and Tu Tran Van
Mr. Ying Chi Liao and
Shan Hwa Kung
Ms. Alicia Licea
Dr. and Mrs. Emil M. Lichina
Mr. Seth I. Lichtenstein and
Ms. Hollye Beth Levin
Dr. and Mrs. Jack Lieberman
Mr. Josh Lieberman
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Ms. Sun Jung Lim and
Ji Soon Lim
Ms. Claudia M. Lima
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Mr. and Mrs. David
Tungching Lin
Hwu-Rang Herbert Lin, DDS
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Ms. Teresa Macbeth Little
Mr. and Mrs. Arthur H.
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Ms. Terry Loewy-Persaud
Mr. and Mrs. Paul Logan
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Mr. Ernest Masumoto
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Mr. Fausto Mendoza
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Mr. and Mrs. Mario Mendoza
Ms. Nadia S. Mendoza
Mr. Raul Mendoza
Mr. Richard C. Mendoza
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Ms. Carmina Mendoza-Aranda
Ms. Hazel Menendez
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Mr. Joseph Menichini
Mr. Justin Menkes
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Snyder & Parisher, LLP
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Mr. Robert J. Metoyer
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Mr. Philip Michels
Mr. and Mrs. Mark J. Mickelson
Microsoft Giving Campaign
Midas Property Management, LLC
Mid-Harbor Industrial
Center, LLC
Mishel Mikail
Mr. and Mrs. Agop Mikailyan
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Mrs. Flora L. Miles
Mr. Frank A. Miles



for the time
period of
January 1, 2008
through
December 31, 2008

Mr. and Mrs. Frank B. Miles
Milgard Manufacturing, Inc.
Darrow and Laurie Milgrim
Millennia Holdings, Inc.
Mr. and Mrs. Brian Miller
Ms. Candice Miller
Ms. Cynthia C. Miller
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Ms. Helen Centeno Miller
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Adrian Miller
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Kevin O'Connell
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Miriuxi Ocontrillo
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South Gate High School
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Southern California Edison
Company, Law Department
Southern California Edison,
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Southern California Postal
Credit Union
Southern Desert Landscape
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Charitable Foundation
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Mr. and Mrs. Jason Spitz
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Lee Spohn
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Mr. and Mrs. Christopher O.
Squires
Mrs. Prabha Srinivasan and
Mr. Satish Sridharan
Ms. Thitima Sripongkosol
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Ms. Andrea J. Stack
Staffready
Ms. Joanne Stalford
Deudata Standal Family Trust
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Ms. Karen Stanwix
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Mr. Donald W. Staska
Mr. Seth Staszwer
Ms. Marynell Steburg
Mr. and Mrs. James H. Steel
Mr. and Mrs. Gerard J. Steele
Jamie Steele-Gorgij
Mr. and Mrs. Donald Steen
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Mr. and Mrs. Herbert Stein
Morleigh Steinberg
Mr. Robert B. Steinberg
Mr. Greg Steiner
Mrs. Antoinette M. Stella
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Mr. Scott C. Sterling
Mr. Gary Stern
Mr. Morris Stern
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Mr. Edmond L. Stevens, Jr.
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Mrs. Martha L. Stevenson
Mr. and Mrs. Roger Stevenson
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Ms. Susan Stone
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Pagadalu Sunandha
Superior Bias Binding and
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for the time
period of
January 1, 2008
through
December 31, 2008

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Mr. and Mrs. Laddie J. Svarc
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Chauncey, Suzette, Nicole and
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Kelly R. Taggart
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Mr. and Mrs. Norito R.
Takamoto
Mr. George H. Takei
Dr. Carol and
Mr. Robert Taketomo
Mofgan Talassazan
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Mrs. Nafiseh Tallarico
Mr. and Mrs. Ashok K. Talwar
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Mr. Vincent G. Tan
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United Way of Metro Chicago
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Santa Barbara County
United Way of the Inland Valleys
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Mr. Ken Wainwright
Mr. Ira J. Waldman
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Ms. Sheila Walker
Mr. Thomas M. Walker
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Ms. Sarah Walsh
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Mr. Jonathan Walters
Mr. and Mrs. Russ Walters
Ms. Michelle Walther
Ms. Charlotte C. Wang
Mr. and Mrs. Jackson S.J. Wang
Mr. and Mrs. Johnson
C.H. Wang
Mr. and Mrs. Robert C. Wang
Ms. Shirley K. Wang
Mr. and Mrs. Wen Wa Wang
Mr. and Mrs. Yen Chin Wang
Ms. Betsy Wanner
Ms. Catherine Warburton
Ms. Rita M. Ward
Mr. John P. Ware
Mr. Herb Warme
Mr. and Mrs. A.C. Warnack
Mr. Chris Warner
Mr. Daryl Warner
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Mr. Craig Waser
Washington Mutual Foundation
Mr. and Mrs. J.W. Washington
Mr. Simon Washington
Mr. and Mrs. Ted Wass
Mrs. Lori Wasson
Mr. Thaddeus G. Wasung
Mr. Ronald Y. Watanabe
Mr. and Mrs. Kermit S. Watkins
Mrs. Carmen T. Watson
Mr. Herbert Charles Watson
Ms. Nancy A. Watson

Mr. and Mrs. Robert Clarke
Watson
Mr. James A. Watt
Mr. and Mrs. Michael Watts
Mr. and Mrs. Fred M. Waugh
Mr. Ben Way
Ms. Katherine G. Way
Ms. Gretchen A. Wayne
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Mr. Vernon H. Weaver
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Mr. and Mrs. James A. Webb
Mr. and Mrs. James C. Webb
Dr. Robert Weber
Mr. and Mrs. Robert A. Weber II
Mr. James Webster
Lois Wecker and Riordan
Burnett
Ms. Linda L. Wedemeyer
Mr. Kevin Wehrenberg
Barry Weichman, DDS
Mr. Robert R. Weihing
Mr. and Mrs. John F. Weil
Mrs. Ruth Weil
Ms. Jessica Weiner
Dr. and Mrs. Leslie P. Weiner
Mr. and Mrs. Michael Weiner
Ms. Paola Weiner
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Mr. Sander F. Weiner
Mr. and Mrs. Stephen F. Weiner
Dr. and Mrs. Zelman
Weingarten
Mr. Bob Weinstein
Mr. and Mrs. Jutta A. Weinstein
Ms. Nina B. Weinstein
Mrs. Shirley Weinstein
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Mr. and Mrs. George Weisenfeld
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Mr. Steve Werndorf
Mrs. Rachel Werner
Werner's General Contracting, Inc.
Ms. Paula Wesemankagy
Mr. Ralph Guy Wesson



for the time
period of
January 1, 2008
through
December 31, 2008

West 41st Drive Productions, Inc.
West Coast Asset
Management, Inc.
West Coast Door, Inc.
West Coast Special Events, Inc.
West Covina Opti Mrs
Mr. Howard M. West
Mr. and Mrs. Robert Lee West
Mr. and Mrs. Lloyd Westerlund
Western Federal Credit Union
Western Riverside County
Mr. and Mrs. David C. Westfield
Ms. Fayette Westfield
Westgate Industrial Properties
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Mr. Sean Wiggins
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Mr. and Mrs. Alvin Wilhelm
Mr. and Mrs. Joseph Francis
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Mr. and Mrs. Morgan Williams
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Ms. Patricia E. Greaney
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Ms. Katherine E. Williamson
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Allee Willis
Mr. Paul A. Willis
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Ms. Marcia A. Wilson
Mr. and Mrs. Robert R. Wilson
Mr. Samuel M. Wilson

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Mr. Alonzo Winston
Mr. Cary Winston
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fiscal year 2008

highlights

In Fiscal Year 2008 (July 1, 2007 – June 30, 2008), Childrens Hospital Los Angeles continued to fulfill its mission of treating the sickest, most seriously injured children, teaching pediatric medical professionals and conducting research that will change the standard of care.

In this tough economic climate, hospital leaders are particularly concerned about the underserved children who make up about 71 percent of the hospital's patients. "We are encouraging our elected officials to protect and increase support for 'safety-net' hospitals like ours, and to improve access to affordable health care," says Richard D. Cordova, FACHE, president and chief executive officer of Childrens Hospital. Among the year's highlights were:

The New Hospital Building

In March 2008, the hospital held a "Topping Off" ceremony for the 460,000-square-foot New Hospital Building, which is scheduled to be completed in 2010. In FY 2008, the hospital raised \$49 million for its construction; to date about \$173 million has been raised toward the \$250 million goal for the state-of-the-art building.

Nationwide recognition

In June 2008, *U.S. News & World Report* ranked Childrens Hospital Los Angeles ninth among the nation's top 143 children's hospitals and first among children's hospitals in California. Six specialties — Cancer, Digestive Disorders, Heart and Heart Surgery, Neonatal Care, Neurology and Neurosurgery and Respiratory Disorders — also ranked among the best nationwide.

The American Nurses Credentialing Center (ANCC) granted "Magnet Recognition" to Childrens Hospital in February 2008, the highest recognition a hospital can receive for nursing excellence — held by only five percent of hospitals nationwide and three percent of hospitals in California.

Comprehensive services

The hospital opened a number of essential new services in the past fiscal year, including an Ambulatory Surgery

Center, a Pulmonary Sleep Laboratory, a Vascular Anomalies Center and the Boone Fetter Clinic for interdisciplinary diagnosis and treatment of autism spectrum disorders. The clinic is part of the new CHLA-USC Institute for the Developing Mind, which will merge research and clinical care for a wide range of cognitive disorders.

The hospital advanced its minimally invasive surgical capabilities with the da Vinci® Surgical System, funded by a grant from the Joseph B. Gould Foundation. It is the only robot surgical system dedicated to children at a Southern California hospital.

Community planning

The U.S. Department of Health and Human Services awarded a \$5 million grant to Childrens Hospital, as part of its \$25 million in health care partnership emergency care grants to five hospitals across the nation. The grant will be used to improve strategies regarding children and pediatric-related issues in disaster situations.

Research

In April 2008, new administrative offices for the Childrens Clinical Investigation Center (CLIC) opened in renovated space formerly occupied by the Childrens Hospital Thrift Store. CLIC advances clinical research within the hospital, along with providing support for the General Clinical Research Center and the Biostatistics Core at The Saban Research Institute of Childrens Hospital Los Angeles.

Education

The Department of Pediatrics received the "Culture of Mentoring Award," part of the 2008 USC-Mellon Mentoring Awards, in recognition of its excellence in teaching. In the past year, the hospital provided training for some 575 medical students, 83 full-time residents and chief residents and 86 clinical fellows. •

FINANCIAL SUMMARY

Balance Sheets

As of June 30, 2008 and 2007

(in thousands of dollars)

	2008	2007
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 19,458	\$ 8,203
Accounts receivable, net	72,225	82,630
Other current assets	151,536	167,178
Total Current Assets	243,219	258,011
Assets limited as to use, net of current portion	653,819	775,421
Pledges receivable, net of current portion	52,723	50,189
Other assets	22,227	25,316
Property, plant, and equipment, net	580,236	447,492
Total Assets	\$ 1,552,224	\$ 1,556,429
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable and accrued expenses	\$ 60,714	\$ 46,366
Other current liabilities	82,337	94,708
Total Current Liabilities	143,051	141,074
Long-term debt, net of current portion	494,853	502,031
Other noncurrent liabilities	30,069	20,448
Total Liabilities	667,973	663,553
NET ASSETS		
Unrestricted	524,899	543,125
Restricted	359,352	349,751
Total Net Assets	884,251	892,876
Total Liabilities and Net Assets	\$ 1,552,244	\$ 1,556,429

FINANCIAL SUMMARY

Statements of Activities

For the years ended June 30, 2008 and 2007

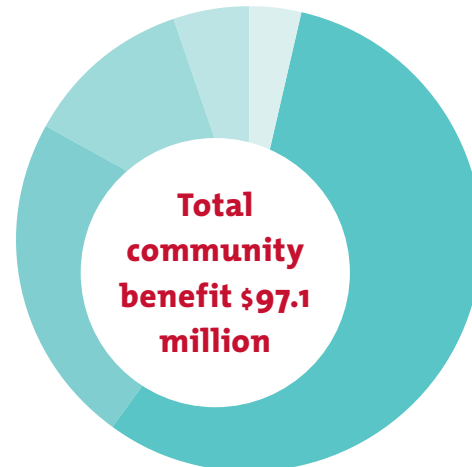
(in thousands of dollars)	2008	2007
REVENUES		
Net patient service revenue	\$ 372,489	\$ 344,663
Other revenue	170,730	152,991
Total Revenues	543,219	497,654
OPERATING EXPENSES		
Salaries and employee benefits	285,511	258,084
Professional fees and purchased services	104,477	106,619
Supplies	73,758	65,168
Utilities	7,567	7,678
Other expenses	41,838	40,856
Total Operating Expenses	513,151	478,405
Earnings before Interest, Depreciation and Amortization	30,068	19,249
Depreciation, Amortization and Interest		
Depreciation and amortization	43,755	40,778
Interest	16,507	13,119
Total Depreciation, Amortization and Interest	60,262	53,897
Losses from Operations	(30,194)	(34,648)
OTHER GAINS		
Total Other Gains, net	21,013	20,545
Excess (Deficiency) of Revenues over Expenses and Other Gains (Losses)	(9,181)	(14,103)
Proposition 61 – Building Construction Revenue	33,043	20,556
FEMA grant revenue	14,016	19,557
Net unrealized (loss) gain on unrestricted investments	(56,166)	29,927
Net assets released from restrictions used for purchase of property and equipment	2,443	5,307
Transfers and other	(2,381)	2,055
Increase (Decrease) in Unrestricted Net Assets	\$ (18,226)	\$ 63,299

FINANCIAL SUMMARY

Statistical Report

For the year ended June 30, 2008

	<u>2008</u>
PATIENTS	
Number of licensed beds	286
Discharges	10,803
Patient days	90,429
Clinic visits ¹	290,554
Emergency services visits	62,058
CHARITY CARE AND OTHER COMMUNITY BENEFITS	
Charity Care ²	\$ 3.7 million
Unpaid cost of Medi-Cal programs ³	54.7 million
Unfunded support provided for research	22.5 million
Funds provided for training of allied health professionals, physicians and residents	11.2 million
Funds provided for Community Service Projects Vulnerable Populations and the Broader Community	5.0 million



¹Includes outpatient and lab visits

²Measured by uncollected patient care charges for care provided to those with inadequate or no health insurance

³The Medi-Cal program partially offsets these losses through the Disproportionate Share Hospital Program, designed to support "safety net" hospitals like Childrens Hospital Los Angeles. Childrens Hospital Los Angeles received \$45.8 million in Disproportionate Share Hospital Funding in FY 2008

Childrens Hospital Los Angeles

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Imagine is published by:

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