



Smarter Procurement Together

Faurecia Invoice Chart
for Indirect Purchasing
Suppliers



Indirect Purchasing Supplier invoice chart:

- Avoid administrative burden on invoice reception and processing

→ **Invoices efficiently processed and timely paid.**

Digital Invoices
is faster verified



Faurecia Indirect Purchasing (IdP) Invoice Chart aims at clarifying the administrative rules that ensure a correct and smooth processing of invoices done on closed orders.

Faurecia is developing worldwide Global Business Services to support Procure to Pay activity. Faurecia is also transforming its digital landscape particularly via Ariba implementation, that will cover all Procure to Pay activity from sourcing, until invoice integration and payment status.

Hence, as a Faurecia supplier, you must comply with the requirements presented in this chart, to comply with Faurecia transformation targets and to optimize purchase order transmission and invoice integration and payment:

- **The main intention of this chart is to avoid administrative burden and payment delays caused by an incorrect billing process or neglectation of the basic Procure to Pay rules.**
- **Complying with Faurecia Invoice chart is a mandatory requirement that will in first place benefit to Faurecia suppliers**

Consequently, please consider all the pre-requisites and guidelines described in this present document.

Shall you have any additional question, please do not hesitate to contact your corresponding Faurecia Supplier Account Manager or Account Payables departments usual contact points.

Invoicing mandatory rules:

Noncompliance with below rules might cause punctual invoice processing issues and payment delays:

1. Paper invoices must be eliminated and usage of Ariba integration or XML-PDF invoices must be adopted instead:

- Thanks to our Faurecia Ariba Network (refer to Appendix 1), Faurecia is now offering to its suppliers a totally integrated end-to-end invoice system. You are sure that your invoice will reach our accounting and you can in live follow its status.
- Using PDF invoices, you will be able to notably reduce post costal costs and lead time, as well as to eliminate paper.
 - In appendix 2 and 3, you find details about PDF invoices processing and target e-mail addresses to be used for each Faurecia plant.

- **Using Ariba for your invoice integration will ensure your invoice to reach directly our accounting, and to follow your invoice status in live. In the coming weeks and month, Faurecia will strongly invite its suppliers to use this channel.**
- **In comparison with paper invoicing, PDF invoices sent through the PDF ingestion process ensure a more direct Invoice integration eliminating postal mailing from your side and manual sorting by Faurecia AP department.**
- **Ariba enables to follow invoice status since its release, while PDF ingestion enables it only after invoice booking by Faurecia Account Payables (AP).**

2. All invoices must include a clear reference to a Purchase Order (and if needed to a delivery note) to be managed by our AP shared Services:

- Any request from a Faurecia requester that is not supported by a Purchase Order must not be executed.
- Only few exceptions to this rule are tolerated and must be upfront agreed and signed with your buyer.
- As per IFRS16 requirements, leasing or rental invoices coming without PO reference will not be processed, and may be sent back to the supplier for correction

- **It is not enough to have a Purchase Order reference from your buyer or from your site: PO is necessary in order to address the invoice to the correct Faurecia Entity and to recognize your contact points in case of litigation.**

3. In case of high amount invoices including several lines, supplier must either split its invoice or adopt a pre-invoicing process:

- It's indeed enough to have a litigation on 1 line to block the complete invoice for payment
- A periodical pre-invoicing process, ensuring a close coordination between the supplier and its Faurecia contacts from sites and Purchasing enables to maximize correct matching at invoice receipt and thus payment at due date.

→ When you need to address invoices with large number of lines and high amounts, please proceed by splitting the invoice or adopt a pre-invoicing approach with your Faurecia requester and Purchasing contact points.

4. Invoices must not be backdated vs. service delivery or goods expedition date:

- This is particularly true for monthly services costs: Suppliers in some cases date their invoices as per 1st of the month rather than correct invoice
- These cases will be reported internally to Faurecia and may cause your invoice to be sent back for correction.

→ If our buyers confirm the existence of backdated invoices, corresponding suppliers could receive debit alerts, and further be applied with penalties.

5. Invoice documents must be sent to the correct Faurecia address with the correct Faurecia fiscal representation and right language:

- Invoice must always be written either in English or at least in receiver site local language.
- You must check that the fiscal bill-to address you indicate on your billing document is correct (refer to Appendix 4). The invoicing address as well as Faurecia fiscal representation must be taken from the contract/PO reference.

→ Any invoice sent to an inappropriate Faurecia entity address may cause important processing delays and might even be rejected.

6. Invoicing milestones must be respected as contractually agreed:

- When purchasing in project mode (IT development project, Tooling and Equipment milestones billing etc.) it's crucial to respect the agreed milestones as validated in Faurecia contract or Letter of Nomination. If not aligned with the PO terms, your invoice might be sent back for correction. A PO amendment might be required.

→ When purchasing in project mode, each invoice milestone negotiated and agreed with Faurecia must be specified in a dedicated PO line, with corresponding expected delivery date and amount. Your invoicing must follow the agreed terms as specified in the PO and must come supported with required documentation.

7. Invoice amounts must always be indicated with right currency:

- Amounts must be indicated with their appropriate Purchase Order currencies. Avoid putting currency as part of the header info and put it rather in the invoice total TTC amounts.

→ If an invoice currency is different to PO currency, it will lead to invoice blocking and might cause significant payment delays.

8. Invoice header must include the main transaction references:

- There are some key references that are mandatory as an invoice header data:
 - Faurecia PO number: Indirect Purchasing PO number starts all with 80/45 (41 on US perimeter). Please note that Purchase Request number are not acceptable

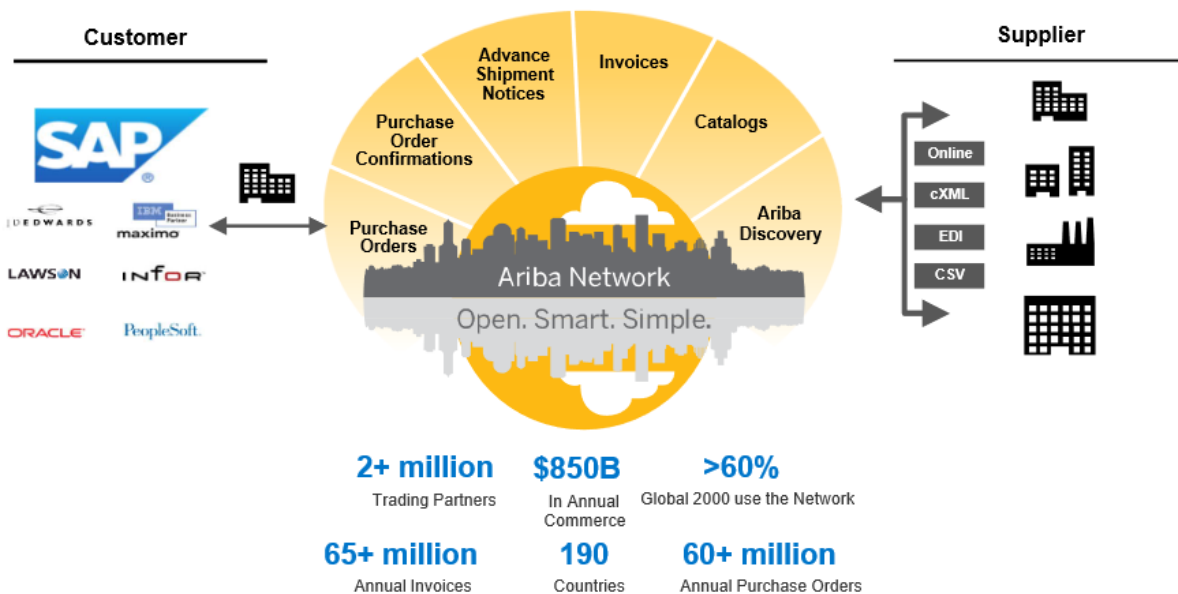
→ Having all this information at invoice header, will enable an enhanced invoice matching, by avoiding recognition errors and mismatches. Missing PO or DN reference could cause your invoice to be sent back for completion.

Appendix 1: What is Ariba and how it can support your invoice processing?

Faurecia is deploying Ariba system to be its main electronic transaction provider. As a Faurecia supplier, you can already in major Faurecia country register in Ariba Network and start digital transaction for your PO receipt and invoice processing in digital format. For your first steps, in order to know how to register and interact in Ariba, click [HERE](#)

→ Our largest and panel suppliers will be invited by our onboarding team to activate PO and invoice integration into Ariba, which will enable our PO to directly reach your

→ All suppliers sending their invoices within Ariba digital capabilities will be able to check and follow invoice processing at each processing step. You can at any time check potential validation issues and contact the requester or buyer to inquire about roadblocks. Payment statement will also be communicated to you in your Ariba network account.

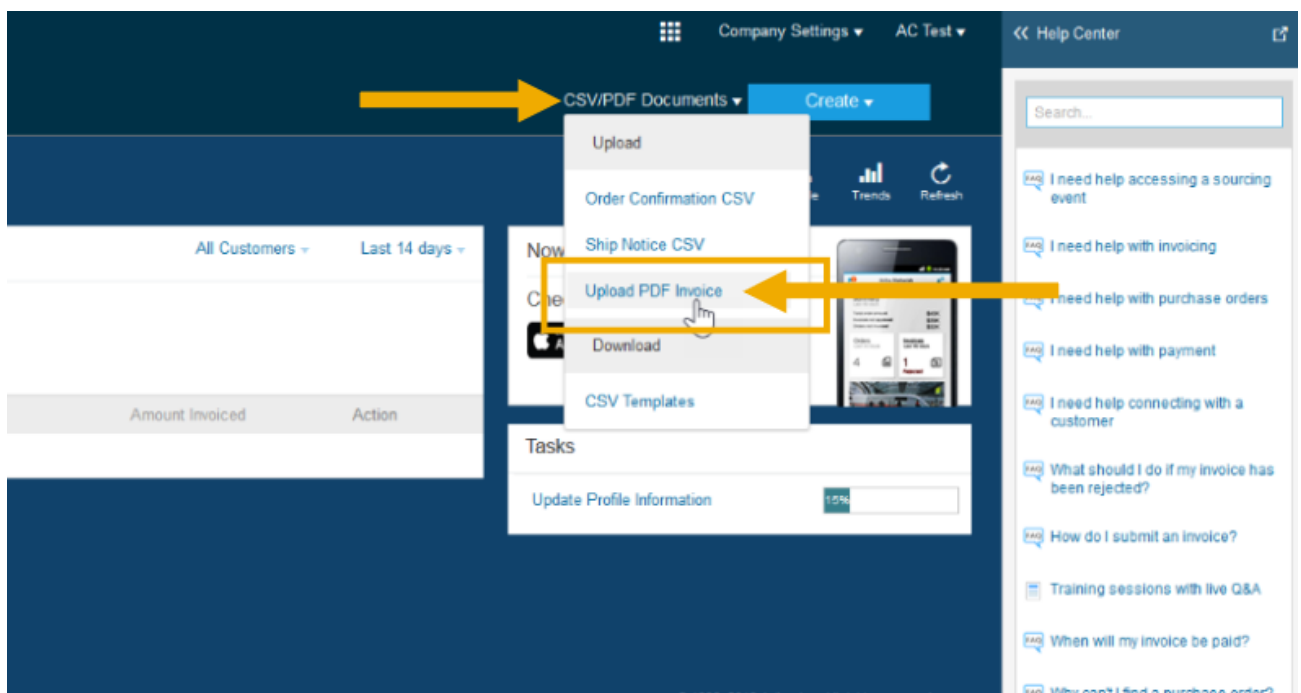


In the following link, you can refer to page top right corner section Help: <https://service.ariba.com/Discovery.aw/>. This gives you a very reach and complete support documentation as well as access to Ariba support desk. Please look into all material and only call Ariba if you do not find answer.

Appendix 2: Ariba PDF invoice integration

You can proceed to the submission of your PDF invoice in Ariba by connecting into your Ariba Account, under the section indicated below. Follow the activation steps that will be proposed by Ariba interface, test your and validation your PDF invoice integration and recognition, then you are ready to proceed!

- ➔ By using Ariba to send your invoices, you will be informed about every processing step of your invoices until full payment.
- ➔ We highly recommend our suppliers to use this PDF invoice integration capability in their Ariba Network for every PO received through Ariba: Ariba network is Faurecia safest way to ensure your invoice will indeed for your closed orders submission.



Appendix 3: PDF e-mail ingestion (PDF invoices)

If Ariba digital invoice capabilities cannot be used, Faurecia PDF email ingestion system is another alternative to send you PDF invoices to Faurecia. You must address your invoices by email to Faurecia company code dedicated email at [invoices\[xxx\]@faurecia.com](mailto:invoices[xxx]@faurecia.com): [xxx] is the Faurecia bill-to company code you can find on Faurecia received Purchase Order: Make sure that the bill-to company is already activated with this principle in Appendix 5. Here below are the mandatory rules you must strictly check to ensure a proper submission of your PDF invoice:

1. Make sure you are sending your PDF invoice to the right company code and check Appendix 3 to verify if the bill-to company is activated with PDF ingestion capability
2. You must send you invoice exclusively in black and white PDFs format
3. You must not send any paper document in parallel of the PDF invoice email
4. PDF must not contain a Password
5. Invoice's appendix can be joined but must only be sent in the following formats: .xls, .xlsx, .doc, .docx and .jpeg and must follow be attached after the PDF invoice in the attachment list
6. Invoice appendix can only be added if you send 1 invoice by email
7. Embedded objects are not supported: Documents must be added to the attachment line of your email system
8. 1 PDF must correspond to 1 unique invoice: You can send different invoice in 1 email by attached 1 PDF for each unique invoice

→ **Pay attention:** Only use [invoices\[xxx\]@faurecia.com](mailto:invoices[xxx]@faurecia.com) to send your invoices as above-mentioned: Any other communication attempts will be rejected by our IT system.

Correct Email ingestion format

Example with 3 invoices

The screenshot shows an email composition window. The 'To' field is filled with 'USxxinvoices@faurecia.com'. The 'Subject' is 'One Email with Multiple Invoices'. The 'Attached' section lists three PDF files: 'Invoice 1.pdf (79 KB)', 'Invoice 3.pdf (79 KB)', and 'Invoice 4 - 15 pages.pdf (79 KB)'. The email body text reads: 'Invoices will be emailed to the address above. USxx - where xx is the Faurecia Company Code. Single and multiple page invoices can be sent on one email. The invoices are all FileType PDF. There are no supporting detail files.'

Example with 1 invoice + 1 attachment

The screenshot shows an email composition window. The 'To' field is filled with 'USxxinvoices@faurecia.com'. The 'Subject' is 'Invoice with Supporting Detail'. The 'Attached' section lists two files: 'Invoice 2.pdf (79 KB)' and 'Invoice 2 Detail.htm (95 KB)'. The email body text reads: 'Invoice 2 is sent separately. There is an HTML attachment.'

Appendix 4: Faurecia Bill-to Fiscal name and address by ordering site + PDF ingestion email

Pay attention: Names and addresses below are NOT the postal boxed to which you can send your invoices (if processed in paper)

The list of names and addresses below correspond to Faurecia Bill-to fiscal names and addresses under which your invoices must be established. We highly recommend you to use Ariba PDF invoice channel, Ariba PO flip capabilities or PDF email ingestion process to send your invoices. Please consider the following points:

- The Faurecia bill-to fiscal ID (country tax ID, VAT registration number) must be checked on FAURECIA Purchase Order
- Strictly avoid using paper invoice submission through postal mail boxes
- Consider your country specific regulation to process your invoices

Faurecia Fiscal Name and address to receive the invoice									
Faurecia company code	Invoice to be send to Email for automatic ingestion	Legal entity fiscal name	Country	Fiscal Address 1	Fiscal Address 2	Address 3	Zip Code	City	State
AR02	NOT YET ACTIVATED	FAURECIA SISTEMAS DE ESCAPE ARGENTINA S.A.	Argentina	c/o Abeledo Gottheil Abogados	Av Eduardo Madero 1020	5 ° piso	1106	Buenos Aires	
AR05	NOT YET ACTIVATED	FAURECIA ARGENTINA S.A.	Argentina	c/o Abeledo Gottheil Abogados	Av Eduardo Madero 1020	5 ° piso		Buenos Aires	
AT01	InvoicesAT01@faurecia.com	FAURECIA ANGELL-DEMMELE GmbH	Austria	Hofsteigstrasse 7	Werk II		6921	Kennelbach	
AUSFCXX	NOT YET ACTIVATED	Clarion Australia Pty. Ltd.	Australia	Unit 2	11-13 Lakewood Boulevard	Braeside	3195	Melbourne	Victoria
BE02	InvoicesBE02@faurecia.com	FAURECIA INDUSTRIE N.V.	Belgium	Mai Zetterlingstraat 70			B-9042	Gent	
BR01	InvoicesBR01@faurecia.com	FAURECIA AUTOMOTIVE DO BRASIL LTDA	Brazil	Avenida Prefeito	Domingos Mocelin Neto	n° 777, Borda do Campo		Quatro Barras	Estado do Parana
BR10	InvoicesBR10@faurecia.com	FMM PERNAMBUCO COMPONENTES AUTOMOTIVOS Ltda.	Brazil	Rodovia BR 101, Norte s/n, km 13 ao 15	Shed SP.09		55900-000	Nova Goiana, Goiana	Pernanbuco
BR15	NOT YET ACTIVATED	Clarion do Brasil Ltda.	Brazil	Rodovia BR 459, KM 124.5			37540-000	Santa Rita do Sapucaí	Minas Gerais.
CA07	InvoicesCA07@faurecia.com	Faurecia Emissions Control Technologies Canada, Ltd	Canada	40 Summerlea Road			L6T 4X3	Brampton, ON	Ontario
CA08	NOT YET ACTIVATED	Clarion Canada Inc.	Canada	3800A Laird Road	Unit 6		L5L 0B2	Mississauga	Ontario
CH01	NOT YET ACTIVATED	Hug Engineering AG	Switzerland	Im Geren 14			8352	Elsau	
CH02	InvoicesCH02@faurecia.com	Faurecia Switzerland GmbH	Switzerland	Sihleggstrasse23			8832	Wollerau	
CN01	InvoicesCN01@faurecia.com	FAURECIA EXHAUST SYSTEMS CHANGCHUN CO., LTD	China	3688 Yiju Road	Changchun Industrial & Economical Development Zone			Changchun	
CN03	InvoicesCN03@faurecia.com	CHANGCHUN FAURECIA XUYANG AUTOMOTIVE SEAT Co., Ltd	China	No.999, Yunyou Road	Jinyue Development Zone			Changchun	
CN06	InvoicesCN06@faurecia.com	FAURECIA- GSK (WUHAN) AUTOMOTIVE SEATING CO., LTD	China	No. 37 Changlu Avenue	Changfu Industrial park			Wuhan	
CN07	InvoicesCN07@faurecia.com	FAURECIA (WUXI) SEATING COMPONENTS CO., LTD	China	B28-b	Wuxi National High-Tech Industrial Development Zone			Wuxi	Jiangsu Province
CN09	InvoicesCN09@faurecia.com	FAURECIA TONGDA EXHAUST SYSTEM (WUHAN) CO., LTD	China	No 1, Chuangye Second Road	Wuhan Economical & Technological Development Zone			Wuhan	
CN10	InvoicesCN10@faurecia.com	FAURECIA HONGHU EXHAUST SYSTEMS SHANGHAI, Co LTD	China	1099 Yuangong road	n° 1 building	Minhang District		Anting	
CN12	InvoicesCN12@faurecia.com	FAURECIA (CHANGCHUN) AUTOMOTIVE SYSTEMS CO., LTD	China	N° 3946, Guanggu Street	Changchun High-Tech			Changchun	Jilin Province
CN13	InvoicesCN13@faurecia.com	FAURECIA EMISSIONS CONTROL TECHNOLOGIES DEVELOPMENT (SHANGHAI) COMPANY LTD	China	B Area,No.6 Industrial Building	669 Lianyou Road	Minhang District		Shanghai	
CN13SGP	NOT YET ACTIVATED	Faurecia Emissions Control Technologies Development (Shanghai) Company Ltd. Singapore Branch	Singapore	9 Battery Road	15-01 MYP Centre		049910	Singapore	
CN17	InvoicesCN17@faurecia.com	FAURECIA (SHANGHAI) AUTOMOTIVE SYSTEMS CO., LTD	China	No. 1918 Fengyue Road	Qianjin Park	Dajiangdong Industry Cluster Zone		Hangzhou	
CN18	InvoicesCN18@faurecia.com	FAURECIA (QINGDAO) EXHAUST SYSTEMS CO, Ltd	China	Area B	west of Yingliu Road, South of Volkswagen Road	Qingdao Auto Industrial New City, Jimo District,		Qingdao	Shandong Province
CN1B	NOT YET ACTIVATED	Shenzhen Faurecia Automotive Parts Co., Ltd	China	No. 3001, 3007, Hengping Road	Pingshan District			Shenzhen	
CN1E	NOT YET ACTIVATED	FAURECIA (HAINING) AUTOMOTIVE SYSTEMS CO., LTD	China	Room 693	No.11 Weisan Road	Haining Hi-tech Industrial Park, Chang'an Town		Haining	Zhejiang Province
CN1F	NOT YET ACTIVATED	CHONGQING GUANGNENG FAURECIA INTERIOR SYSTEMS COMPANY LIMITED	China	No. 1, Huanghuan West Road	North New Zone			Chongqing	
CN1G	NOT YET ACTIVATED	FAURECIA (LIUZHOU) AUTOMOTIVE INTERIOR SYSTEMS CO., LTD.	China	No. 2, Lvyan Road	Hexi District	Wuling Hexi industrial park		Liuzhou City	Guangxi Zhuang Autonomous Region

CN1H	NOT YET ACTIVATED	HONGTAI FAURECIA COMPOSITE (Wuhan) Co., Ltd	China	Floor 2	No.2, Jinlong Road	Wuhan Economic Technology Development Zone	430056	Wuhan	Hubei Province
CN1I	NOT YET ACTIVATED	Faurecia Clarion Electronics (Foshan) Co., Ltd.	China	No.501, Five Floor, (F1), Area C	Southwest Park	Sanshui Center Science and Technology Industry Park,		Foshan	Guangdong Province
CN1J	NOT YET ACTIVATED	Chongqing Zhuotong Automotive Interior Systems Co., Ltd.	China	No. 618, Liangjiang Street	Longxing Town			Chongqing	Yubei District
CN1L	NOT YET ACTIVATED	Shanghai Faurecia Automotive Seating Components Co., Ltd.	China	Building 1	No.558 Taibo Road	Jiading District		Shanghai	
CN1M	NOT YET ACTIVATED	Parrot Automotive Application Products (Shenzhen) Company Limited	China	8 Canton Road	No.171, MinTian Road	Room 2401 and 2403A, Xinhua Insurance Building		Shenzhen	Futian District
CN1N	NOT YET ACTIVATED	HUG Engineering Shanghai Co., Ltd	China	Zone B, 4th Floor, No.3	No. 863 Jinhui Road			Shanghai	Minhang District
CN1O	NOT YET ACTIVATED	Faurecia (Liuzhou) Emission Control Technologies Co., Ltd.,	China	No. 20, Che Yuan Heng Er Road,	Yufeng District			Liuzhou	Guangxi Zhuang Autonomous Region
CN1P	NOT YET ACTIVATED	Wuhan Clarion Kotel Software Technology, Co., Ltd	China	No.1, Phoenix Park 3rd Road	East Lake Hi-Tech Development Zone			Wuhan	Hubei
CN1Q	NOT YET ACTIVATED	Dongguan Clarion Orient Electronics Co., Ltd.	China	Junda Industrial Zone	Dongkeng Avenue South	Dongkeng Town	523455	Dongguan	Guangdong
CN1R	NOT YET ACTIVATED	Xiamen Clarion Electrical Enterprise Co., Ltd.	China	No.15 Rong Quan Road	Cheng Dong Industrial Area	Tong-An District	361100	Xiamen	Fujian
CN1W	NOT YET ACTIVATED	ZHEJIANG FAURECIA INTERIOR & EXTERIOR SYSTEMS COMPANY LIMITED	China	No. 2-17J, #4 building	Shangmao Street	Hangzhou Bay New Zone		Hangzhou	Zhejiang Province
CN20	InvoicesCN20@faurecia.com	FAURECIA (CHINA) HOLDING CO. LTD	China	No 3438 Yuangjiang Road	Xinzhuan Industry Park			Shanghai	Minhang District
CN21	InvoicesCN21@faurecia.com	FAURECIA (GUANGZHOU) AUTOMOTIVE SYSTEMS CO., LTD	China	North Checheng Avenue	Automobile Zone	Huadu District		Guangzhou	
CN25	InvoicesCN25@faurecia.com	Faurecia Emissions Control Technologies (Chongqing) Co., Ltd	China	N° 9 Liren Road	N°5 plant, Global Logistic Properties Park	Northern New Economic Development Zone	401120	CHONGQING	
CN26	InvoicesCN26@faurecia.com	Faurecia Emissions Control Technologies (Yantai) Co., Ltd.	China	No. 96, Lianfu Street	Fushan Hi-tech Industry Park	Yantai City		Yantai	Shandong Province
CN28	InvoicesCN28@faurecia.com	FAURECIA (CHENGDU) EMISSION CONTROL TECHNOLOGIES CO., LTD	China	No. 6, South Second Road,	Chengdu Economy and Technology Development Zone	Longquanyi district		ChengDu	Sichuan
CN29	InvoicesCN29@faurecia.com	FAURECIA (NANJING) AUTOMOTIVE SYSTEMS CO., LTD	China	No.328, Kejian Road	Jiangning District			Nanjing	
CN30	InvoicesCN30@faurecia.com	FAURECIA (SHENYANG) AUTOMOTIVE SYSTEMS CO., LTD	China	No. 19, 13th Road	Shenyang Economic & Technology Development Zone			Shenyang	
CN31	NOT YET ACTIVATED	CHANGCHUN XUYANG FAURECIA ACOUSTICS & SOFT TRIM CO., LTD	China	No. 800, Qianpeng Road	Jingyue Development Zone	Changchun		Changchun	Ji Lin Province
CN34	InvoicesCN34@faurecia.com	FAURECIA (WUHAN) AUTOMOTIVE COMPONENTS SYSTEMS CO., LTD	China	No. 37 Changlu Avenue	Changfu Industrial Park			Wuhan	
CN35	InvoicesCN35@faurecia.com	CHANGCHUN FAURECIA XUYANG INTERIOR SYSTEMS COMPANY LIMITED	China	No. 3946 Guanggu Street	Changchun High-Tech Development Zone			Changchun	
CN39	NOT YET ACTIVATED	XIANGTAN FAURECIA LIMIN INTERIOR & EXTERIOR SYSTEMS COMPANY LIMITED	China	No. 1 East Geely Road	Jiuhua Economic Development District			Xiangtan	Hunan Province
CN40	NOT YET ACTIVATED	LANZHOU LIMIN AUTOMOTIVE PARTS CO., LTD	China	Airport Circular Economy Industrial Park	Yongdeng County, Zhong Chuan Zhen			LanZhou	Gansu Province
CN41	NOT YET ACTIVATED	JINAN JIDAO AUTO PARTS COMPANY LIMITED	China	No.1777, Chunhui Road	Hi-tech Zone			Jinan	Shandong Province
CN42	InvoicesCN42@faurecia.com	CHENGDU FAURECIA AUTOMOTIVE SYSTEMS CO., LTD.	China	No. 66, Auto City Avenue Chengdu	Economic Technology Development Zone (Long Quan Yi)			Chengdu	Sichuan Province
CN45	InvoicesCN45@faurecia.com	FAURECIA (YANCHENG) AUTOMOTIVE SYSTEMS CO., LTD	China	No.58 Lijiang Road	Yancheng Economic & Technical Development			Yancheng	
CN46	NOT YET ACTIVATED	CSM Faurecia Automotive Parts Company Limited	China	No.1590	Jinkai Avenue	Beibu New District		Chongqing	
CN47	NOT YET ACTIVATED	FAURECIA NHK (XIANGYANG) AUTOMOTIVE SEATING CO., LTD	China	N°17 Tianlai Avenue	Xiangyang Hi-Tech Zone			Xiangyang	Hu-Bei Province
CN49	InvoicesCN49@faurecia.com	FAURECIA EMISSIONS CONTROL TECHNOLOGIES (BEIJING) CO., LTD.	China	B Zone, First Floor, Building 1	No. 2, East Rongchang Street	Beijing Economy and Technology Development Zone		Beijing	
CN50	InvoicesCN50@faurecia.com	Faurecia Emissions Control Technologies (Nanchang) Co, Ltd	China	No. 111, Forth Jinsha Road, Xiao Lan Economic Development Zo	Xiao Lan Economic Development Zone			Nanchang	Jiangxi Province
CN51	InvoicesCN51@faurecia.com	Faurecia Emissions Control Technologies (Ningbo) Co. Ltd	China	Room 408-3, No.1, Building 1	No.5 Feng Yang No.2 Road	Beilun District		Ningbo	
CN53	InvoicesCN53@faurecia.com	Faurecia Emissions Control Technologies (Foshan) Company Limited	China	Jiye Road 5#	Center Technology Industrial Area	Leping Town		Foshan	Guangdong

CN62	InvoicesCN62@faurecia.com	FOSHAN FAURECIA XUYANG INTERIOR SYSTEMS COMPANY LIMITED	China	No. 30, Room 109, Block A Innovation Centre (office bldg.)	Nanhai Software Technology Park			Foshan	Guangdong
CN63	NOT YET ACTIVATED	CHANGCHUN FAURECIA XUYANG AUTOMOTIVE COMPONENTS TECHNOLOGIES R&D CO., LTD.	China	N°888, Qianpeng Road	Jingyue Development Zone			Changchun	Jilin Province
CN67	InvoicesCN67@faurecia.com	FAURECIA POWERGREEN EMISSIONS CONTROL TECHNOLOGIES (SHANGHAI) CO., LTD	China	Zone A, 4th Floor, No.3	No. 863 Jinhui Road			Shanghai	Minhang district
CN68	InvoicesCN68@faurecia.com	FAURECIA EMISSIONS CONTROL TECHNOLOGIES (NINGBO HANGZHOU BAY NEW DISTRICT) CO.,	China	Room 2-309, No.3 Building, Shangmao Street,	Hangzhou Bay New District			Ningbo	Zhejiang Province
CN69	InvoicesCN69@faurecia.com	SHANGHAI FAURECIA AUTOMOTIVE SEATING CO., LTD.	China	885 Shengli Road, 2 floor, n°3 building	Heqing Industrial Park	Pudong District		Pudong, Shanghai	
CN72	InvoicesCN72@faurecia.com	Changsha Faurecia Emissions Control Technologies Co., Ltd	China	No.9, East Eleven Road, No.206, Multiple-use Building	Wufeng Electrical and Industrial Park	Changsha Economic and Technical Development Zone		Changsha	
CN75	InvoicesCN75@faurecia.com	DONGFENG FAURECIA AUTOMOTIVE INTERIOR CO., LTD.	China	No.399 Zhuanyang Avenue	Wuhan Economic and Technological Development Zone			Wuhan	Hubei
CN76	NOT YET ACTIVATED	DONGFENG FAURECIA (WUHAN) AUTOMOTIVE PARTS SALES CO., LTD	China	No.339 Zhuanyang Avenue	Wuhan Economic and Technological Development Zone			Wuhan	Hubei
CN80	NOT YET ACTIVATED	Qinhuangdao WKW-FAD Automotive Interior Parts Co. Ltd.	China	No.1, Tonghu Road	Economic & Technological Development Zone			Qinhuangdao	
CN82	NOT YET ACTIVATED	Borgward Faurecia (Tianjin) Auto Systems Co Ltd.	China	No. 7, EU Industrial Park, Wuqing Development Zone				Tianjin	
CN84	NOT YET ACTIVATED	FAURECIA EXHAUST SYSTEMS (SHANGHAI) CO., LTD.	China	No.4 Building, No. 1588 Hua Zhi Road	Hua Xin Town			Shanghai	Qingpu District
CN85	NOT YET ACTIVATED	Faurecia (Chongqing) Automotive Parts Co., Ltd.	China	No. 1072 Konggang Avenue	Shuangfengqiao Street			Chongqing	Yubei
CN86	NOT YET ACTIVATED	Faurecia (Jimo) Emissions Control Technologies Company Limited.	China	South of Volkswagen Road and west of Yingliu Road	Qingdao Auto Industrial New City			Jimo	Shandong Province
CN89	NOT YET ACTIVATED	Faurecia (Tianjin) Clean Mobility Company Limited.	China	Factory 4#	No. 239 East Zhonghuan Road	Tianjin Pilot Free Trade Zone(Tianjin Air Harbor Economic Z)		Tianjin	
CN90	NOT YET ACTIVATED	Faurecia Yinlun (Weifang) Emissions Control Technologies Co., Ltd	China	No.1999, Gao Si Road	Zhang Ying Community, Qing Chi Street	Hi-tech Industrial Development Zone		Weifang	Shandong Province
CN91	NOT YET ACTIVATED	Tianjin Faurecia Xuyang Automotive System Co., Ltd	China	No.4 Factory	No. 239 East Zhonghuan Road	Tianjin Pilot Free Trade Zone (Airport Economic Area)		Tianjin	
CN93	NOT YET ACTIVATED	Dongfeng Faurecia (Xiangyang) Emissions Systems Co., Ltd	China	No. 37 Jingfeng Road				Xiangyang	Hubei Pilot Free Trade Zone
CN94	NOT YET ACTIVATED	Dongfeng Faurecia Emissions Control Technologies Co., Ltd.	China	No. 37 Jingfeng Road				Xiangyang	Hubei Pilot Free Trade Zone
CN96	NOT YET ACTIVATED	Faurecia (Changshu) Automotive System Co., Ltd	China						
CN97	NOT YET ACTIVATED	Faurecia Liuzhou Automotive Seating Co., Ltd.	China	No. 2, Lvyuan Road				Liuzhou City	Guangxi Zhuang Autonomous Region
CN98	NOT YET ACTIVATED	Faurecia (Liuzhou) Automotive Seating Sales Co., Ltd.	China	No. 2, Lvyuan Road				Liuzhou City	Guangxi Zhuang Autonomous Region
CN99	NOT YET ACTIVATED	Faurecia Coagent Electronics Co., Ltd	China	High-tech Ave No. 12	Fengcheng Hi-tech Industrial Park			Yichun City	Jiangxi
CZ01	invoicescz01@faurecia.com	FAURECIA EXHAUST SYSTEMS S.R.O.	Czech Republic	Horka 34			CP 294 01	Bakov Nad Jizerou	
CZ03	invoicescz03@faurecia.com	FAURECIA AUTOMOTIVE CZECH REPUBLIC, s.r.o.	Czech Republic	Area of Pisek	Southern Bohemian Region	Prumyslova 466	397 01	Pisek	
CZ04	invoicescz04@faurecia.com	FAURECIA INTERIOR SYSTEMS BOHEMIA s.r.o.	Czech Republic	Plazy 100	P.O. BOX 83		293 01	Mlada Boleslav	
CZ06	invoicescz06@faurecia.com	FAURECIA COMPONENTS PISEK s.r.o.	Czech Republic	Sedlackova 6/472			397 01	Pisek	
CZ07	invoicescz07@faurecia.com	FAURECIA INTERIORS PARDUBICE s.r.o.	Czech Republic	Prumyslova 387			53235	Pardubice	
CZ08	invoicescz08@faurecia.com	Faurecia Emissions Control Technologies, Mlada Boleslav, s.r.o	Czech Republic	Eastern Industrial Zone	Plaza 104		29301	Mlada Boleslav	

CZ10	invoicescz10@faurecia.com	FAURECIA PLZEN s.r.o.	Czech Republic	Husova 1250/71, Jižní Přestí,		30100	Plzen		
DE03	InvoicesDE03@faurecia.com	FAURECIA AUTOSITZE GmbH	Germany	Nordsehler Straße 38		31655	Stadthagen		
DE05	InvoicesDE05@faurecia.com	FAURECIA ABGASTECHNIK GmbH	Germany	Biberbachstr. 9		86154	Augsburg		
DE08	InvoicesDE08@faurecia.com	FAURECIA ANGELL-DEMMELE GmbH	Germany	Zechwaldstr. 1		88131	Lindau		
DE13	InvoicesDE13@faurecia.com	FAURECIA AUTOMOTIVE GmbH	Germany	Nordsehler Str. 38		31655	Stadthagen		
DE17	InvoicesDE17@faurecia.com	FAURECIA INNENRAUM SYSTEME GmbH	Germany	Faureciastr. 1		76767	Hagenbach		
DE25	InvoicesDE25@faurecia.com	Faurecia Emissions Control Technologies, Germany GmbH	Germany	Biberbachstr. 9		86154	Augsburg		
DE29	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	Hug Engineering GmbH	Germany	Otto-Lilienthal-Strasse 1		39120	Magdeburg		
DE30	NOT YET ACTIVATED	Clarion Europa GmbH	Germany	Hessenring 19-21		64546	Mörfelden-Walldorf		
DK01	NOT YET ACTIVATED	Amminex Emissions Technology Aps	Denmark	Gladsaxevej 363		DK-2860	Soborg		
ES01	InvoicesES01@Faurecia.com	Asientos de Castilla Leon, S.L.	Spain	Carretera de Burgos	kilometro 120	Poligono Industrial El Berrocal	47009	Valladolid	
ES02	InvoicesES02@Faurecia.com	Asientos del Norte, S.L.	Spain	Avenida de los Huetos, 73-75			20010	Vitoria	
ES04	InvoicesES04@Faurecia.com	FAURECIA ASIENTOS PARA AUTOMOVIL ESPAÑA, S.A.	Spain	numero 18	Calle Resina	Poligono Industrial de Villaverde Alto	28021	Madrid	
ES07	InvoicesES07@Faurecia.com	Faurecia Sistemas de Escape, S.L.	Spain	Camino del Caramuxo, 33			36213	Vigo	Vigo
ES08	InvoicesES08@faurecia.com	TECNOCONFORT	Spain	Poligono Industrial	Santa Lucia (Agustinos) C/B s/n		31014	Pamplona	Navarra
ES09	InvoicesES09@Faurecia.com	ASIENTOS DE GALICIA, S.L.	Spain	Parque Tecnologico de Vigo	Calle 3-Parcela 2		36312	Beade-Vigo	Pontevedra
ES10	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	COMPONENTES DE VEHICULOS DE GALICIA, S.A.	Spain	Poligono de las Gandaras de Budino	Parcela 101		36400	Porrino	Pontevedra
ES12	InvoicesES12@Faurecia.com	FAURECIA AUTOMOTIVE ESPAÑA, S.A.	Spain	Calle Marie Curie, N°19	Rivas Vaciamadrid		28529	Madrid	Madrid
ES13	InvoicesES13@faurecia.com	Faurecia Interior Systems Espana, S.L.	Spain	Autovia A-3, Madrid Valencia	Km 334,5	Apartado de Correos 70, E	46930	Quart de Poblet	Valencia
ES14	invoicesES14@faurecia.com	FAURECIA INTERIOR SYSTEMS SALC ESPAÑA, S.L.	Spain	Autovia A-3 Madrid-Valencia	KM 344,5	Apartado de Correos 180 - B.P.100	E-46930	Quart de Poblet	Valencia
ES17	InvoicesES17@faurecia.com	VALENCIA MODULOS DE PUERTA, S.L.	Spain	Parque Empresarial Juan Carlos 1			46440	Almussafes	Valencia
ES18	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	COPO IBERICA, S.A.	Spain	Tameiga 157			36200	Mos	Pontevedra
ES19	InvoicesES19@Faurecia.com	Faurecia Emissions Control Technologies, Pamplona, S.L.	Spain	Carretera de Echauri 13	Orcoyen		31160	Navarra	
ES21	InvoicesES21@Faurecia.com	INCALPLAS, S.L.	Spain	Parque Empresarial de Chorente			32660	Orense	
ES24	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	INDUSTRIAS COUSIN FRERES, S.L.	Spain	Calle Iturondo nº19	Apartado 5		31600	Burluda	Navarra
ES25	InvoicesES25@faurecia.com	Faurecia Holding Espana Sl.	Spain	19 calle Marie Curie	Vaciamadrid			Madrid Rivas	Madrid
ES26	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	FAURECIA AUTOMOTIVE INDUSTRIE SPAIN, S.L	Spain	C/ Marie Curie 19	Oficina A7		28521	Madrid	
FR01	InvoicesFR01@Faurecia.com	Faurecia Sièges d'Automobile	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR04	InvoicesFR04@Faurecia.com	FAURECIA INDUSTRIES	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR05	InvoicesFR05@Faurecia.com	ECSA - ETUDES ET CONSTRUCTION DE SIEGES POUR L'AUTOMOBILE	France	Parc d'activités de Ferchaud			35320	CREVIN	
FR06	InvoicesFR06@faurecia.com	FAURECIA	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR08	InvoicesFR08@Faurecia.com	SIEDOUBS	France	Avenue d'Helvétie			25200	Montbelliard	
FR11	InvoicesFR11@Faurecia.com	SIELEST	France	Aire d'activités de la Thur			68840	Pulversheim	
FR13	InvoicesFR13@Faurecia.com	SIEMAR	France	ZI portuaire du Havre	Parc Industriel des Fournisseurs		76430	Sandouville	
FR15	InvoicesFR15@Faurecia.com	FAURECIA SEATING FLERS	France	Zone Industrielle des Prés Loribes			59128	FLERS EN ESCREBIEUX	
FR17	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	Faurecia Investments	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR19	InvoicesFR19@Faurecia.com	TRECIA	France	Technoland	835, avenue Oehmichen		25460	ETUPES	
FR20	InvoicesFR20@Faurecia.com	FAURECIA AUTOMOTIVE HOLDINGS	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR22	InvoicesFR22@Faurecia.com	FAURECIA AUTOMOTIVE INDUSTRIE	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR23	InvoicesFR23@Faurecia.com	FAURECIA INTERIEUR INDUSTRIE	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR29	InvoicesFR29@Faurecia.com	FAURECIA SYSTÈMES D'ÉCHAPPEMENT	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR31	InvoicesFR31@faurecia.com	Faurecia Services Groupe	France	23-27, avenue des Champs Pierreux			92000	Nanterre	

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FR40	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	FAURECIA-METALLOPRODUKCIA Holding	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR43	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	Faurecia Smart technologies	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
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FR46	InvoicesFR46@Faurecia.com	FAURECIA INTERIEURS MORNAC	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR47	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	HENNAPE UN	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR48	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	FAURECIA VENTURES	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR49	InvoicesFR49@Faurecia.com	FAURECIA AUTOMOTIVE COMPOSITES	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR52	InvoicesFR52@Faurecia.com	HAMBACH AUTOMOTIVE EXTERIORS	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR54	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	AUTOMOTIVE PERFORMANCE MATERIALS	France	Parc activite des cortots	Rue Prés Potet		21121	Fontaine les Dijon	
FR56	NOT YET ACTIVATED	HENNAPE SIX	France	23-27, avenue des Champs Pierreux			92000	Nanterre	
FR60	InvoicesFR60@faurecia.com	Parrot Faurecia Automotive SAS	France	174-178 Quai de Jemmapes			75010	Paris	
FR61	NOT YET ACTIVATED	Clarion Europe S.A.S.	France	244 rue du Pré à Varois			54670	Custines	
GB02	InvoicesGB02@Faurecia.com	FAURECIA AUTOMOTIVE SEATING UK LIMITED	United Kingdom	Cherwell III	Middleton Close	Banbury	OX 16 4 RS	Oxfordshire	
GB03	NOT YET ACTIVATED	FAURECIA MIDLANDS Limited	United Kingdom	Cherwell III	Middleton Close	Banbury	OX 16 4 RS	Oxfordshire	
GB05	InvoicesGB05@Faurecia.com	SAI AUTOMOTIVE FRADLEY LTD	United Kingdom	Fradley Park	Common Lane		WS13 8NQ	Fradley, Lichfield, Staffordshire	
GB06	InvoicesGB06@Faurecia.com	SAI AUTOMOTIVE WASHINGTON LIMITED	United Kingdom	Staithes Road	Pattinson South Industrial Estate	District 8, Tyne and Wear	NE38 8NW	Washington	
GB09	InvoicesGB09@Faurecia.com	Faurecia Emissions Control Technologies UK Limited	United Kingdom	Ribble House Meanygate	Preston	Bamber Bridge	PR5 6UP	Preston	
HK01	NOT YET ACTIVATED	Coagent Global Limited	Hong Kong	Suite 3B 3/F	Man Man Commercial Building	43A-45 Jardine's Bazaar, Causewat Bay		Hong Kong	
HK02	NOT YET ACTIVATED	Parrot Automotive Asia Pacific Limited	Hong Kong	7 Canton Road	Suite 707-9, 7th Floor, Wharf T & T Centre	Tsim Sha Tsui		Hong Kong	
HK03	NOT YET ACTIVATED	Chang Ming Company Limited	Hong Kong	Unit 5A, 7/F	Far East Consortium Bulding	121 des Vœux Road Central		Hong Kong	
HK04	NOT YET ACTIVATED	Clarion (H.K.) Industries Co., Ltd.	Hong Kong	Unit 712 ,7F, Tower 1,Harbour Centre	1 Hok Cheung Street	Hung Hom		Kowloon	Hong Kong
HU03	InvoicesHU03@faurecia.com	Faurecia Emissions Control Technologies, Hungary Kft	Hungary	Ipar u. 2			5123	Jaszarokszallas	
HU04	NOT YET ACTIVATED	Clarion Hungary Electronics Kft.	Hungary	H-2760 Nagykáta	Jászberényi ut 116			Budapest	
ID01	NOT YET ACTIVATED	PT. NHK F. KBU INDONESIA AUTOMOTIVE SEATING	Indonesia	Kawasan Industri Kota Bukit	Indah Blok No.8	Desa Dangdeur	41183	Purwakarta	
IL01	NOT YET ACTIVATED	FAURECIA SECURITY TECHNOLOGIES LTD	Israel	Mehachem Begin Street, 144	Midtown Tel-Aviv Building	47th floor	6492102	Tel Aviv	Israel
IN01	NOT YET ACTIVATED	FAURECIA AUTOMOTIVE SEATING INDIA PRIVATE LIMITED	India	S-421 Manipal Centre	47 Dickenson Road		560.042	Bangalore	
IN04	NOT YET ACTIVATED	Faurecia Emissions Control Technologies India Private Limited	India	Fagun Mansion, 26	C-IN-C Road	Madras	600008	Tamil Nadu	
IN05	NOT YET ACTIVATED	FAURECIA INTERIOR SYSTEMS INDIA PVT LTD	India	Plot n° T-187	Pimpri Industrial Area (B.G. Block)	Behind Bhosari Police Station	411026	Bhosari - Pune	
IN08	NOT YET ACTIVATED	NHK F. Krishna India Automotive Seating Private Limited	India	Plot No.31, Sector 3	Industrial Model Township		122050	Manesar	
IN10	NOT YET ACTIVATED	Basis Mold India Private Limited	India	Plot T-187	Pimpri Industrial Area (B. G. Block)	Bhosari	411026	Pune	Maharashtra
IN12	NOT YET ACTIVATED	PFP Acoustic and Soft Trims India Private Limited	India	Plot T187 Pimpri Industrial Area	(B. G. Block), Bhosari		411026	PUNE	Maharashtra
IN13	NOT YET ACTIVATED	Clarion India Private Limited	India	Ground & First floor	Tower B, World Mark 1	Asset Number 11, Aerocity, NH-8	110037	New Delhi	
IT02	InvoicesIT02@faurecia.com	Faurecia Emissions Control Technologies, Italy SRL	Italy	Via Bruno Capponi 45			05100	Terni	
IT03	NOT YET ACTIVATED	Ligneos s.r.l	Italy	Via Rencati 110			22063	Cantu	
IT05	NOT YET ACTIVATED	Hug Engineering Italia S.r.l.	Italy	Via Isonzo 6/B			22078	Turate	
JP01	NOT YET ACTIVATED	FAURECIA JAPAN K.K.	Japan	134, Godo-cho	Hodogaya-ku	Yokohama Business Park Technical Center 3F		YOKOHAMA	Kanagawa-ken

JP03	NOT YET ACTIVATED	Faurecia-NHK Kyushu Co., Ltd	Japan	9-9 Shinhama-Cho	Kanda-Machi	Miyako-Gun		Fukuoka-Prefecture	
JP04	NOT YET ACTIVATED	FAURECIA-NHK Co., Ltd	Japan	9-9 Shinhama-Cho	Kanda-Machi	Miyako-Gun		Fukuoka-Prefecture	
JP06	NOT YET ACTIVATED	Faurecia Howa Interiors Co., Ltd.	Japan	Daiichi Ito Bldg 6F, 1-24-13,	Asahi-cho		243-0014	Atsugi	Kanagawa
JP07	NOT YET ACTIVATED	Clarion Co., Ltd.	Japan	LAND AXIS TOWER 30F 11-2 Shintoshin	Chuo-ku		330-6030	Saitama-Shi	Saitama
JP08	NOT YET ACTIVATED	Clarion Sales and Marketing Co., Ltd.	Japan	LAND AXIS TOWER 30F 11-2 Shintoshin	Chuo-ku		330-6030	Saitama-Shi	Saitama
JP09	NOT YET ACTIVATED	Clarion Manufacturing and Service Co., Ltd.	Japan	50 Shimotagawara Aza Kanaya	Tamura-machi		963-0725	Koriyama-shi,	Fukushima
JP10	NOT YET ACTIVATED	CareBot Corporation	Japan						
KR01	NOT YET ACTIVATED	Faurecia Korea Ltd.	South Korea	918-1, Suchon-ri	Jangan-myeon	Hwaseong-si		Gyeonggi-do	
KR09	NOT YET ACTIVATED	FCM Yeongcheon Co., Ltd	South Korea	549, Sinseon-ro	Imgo-myeon		38816	Yeongcheon-si	Gyeongsangbuk-do
KR10	NOT YET ACTIVATED	FAS Yeongcheon Co.. Ltd.	South Korea	208-8, Geumchang-ro	Geumho-eup		38882	Yeongcheon-si	Gyeongsangbuk-do
LU01	InvoicesLU01@Faurecia.com	FAURECIA AST Luxembourg S.A.	Luxembourg	14, ZI - Eselborn	Lentzweiler	OP der Sang	L- 9779	Eselborn	
LU03	NOT YET ACTIVATED	Faurecia Luxembourg S.à r.l.	Luxembourg	14, Z.I. Eselborn-Lentzweiler	Op der Sang		L-9779	Eselborn	
MA01	InvoicesMA01@Faurecia.com	FAURECIA EQUIPEMENTS AUTOMOBILES MAROC	Morocco	Km 9, Route de Tanger	Lot 46		14060	Kenitra	
MA02	InvoicesMA02@Faurecia.com	Faurecia Automotive Systems Technologies	Morocco	lot 29 technopolis	Zone Franche de Technopolis	Rocade de rabat		Salé, Rabat	
MA03	InvoicesMA03@faurecia.com	FAURECIA AUTOMOTIVE INDUSTRIES MOROCCO (SARL)	Morocco	Atlantic Free 2 Extension	Lot I.8, PK 13	RN4/PK 150 de la Voie Ferrée		KENITRA	Commune Amer, Selfia
ME01	InvoicesME01@Faurecia.com	FAURECIA SISTEMAS AUTOMOTRICES DE MEXICO, S.A. de C.V.	Mexico	Km. 117 Autopista Mexico	Puebla / Parque Industrial Finsa Nave 17	Camino San Lorenzo Almecatla	CP - 727 1	Municipio de Cuantlancingo, Puebla, Pue	Puebla
ME02	InvoicesME02@Faurecia.com	SERVICIOS CORPORATIVOS DE PERSONNAL ESPECIALIZADO SA de CV	Mexico	Km. 117 Autopista Mexico	Puebla Parque Industrial Finsa Nave 17	Camino San Lorenzo Almecatla	727 10	Puebla, Pue CMunicipio de Cuantlancingo	
ME06	InvoicesME06@Faurecia.com	Exhaust Services Mexicana, S.A. de C.V.	Mexico	Boulevard Henry Ford #53-	Parque Industrial Dinattech Sur		C.P. 83296	Hermosillo	Sonora
ME08	InvoicesME08@Faurecia.com	ET Mexico Holdings II, S. de R.L. de C.V.	Mexico	Carretera	Constitucion Km 9.5	Parque Industrial Jurica	76120	Queretaro	
ME11	InvoicesME11@Faurecia.com	Faurecia Howa Interior Mexico, S.A. de C.V.	Mexico	Km. 117 Autopista Mexico Puebla	Parque Industrial Finsa Nave 17		CP - 217 1	Puebla	Puebla
ME12	NOT YET ACTIVATED	GMD Stamping Mexico S.A.,	Mexico	Calle circuito Exportación 432	Zona Industrial Parque 3 naciones		78395	San Luis	San Luis Potosi
ME13	NOT YET ACTIVATED	Soporte International, S.A. de C.V.	Mexico	Calle Piedra No.200	Jardines del Pedregal		01900	Ciudad de México	México
ME14	NOT YET ACTIVATED	Electronica Clarion, S.A. de C.V.	Mexico	Calle Piedra N°200	Jardines del Pedregal		01900	Ciudad de México	México
ME15	NOT YET ACTIVATED	Ultra Industrial, S.A. de C.V.	Mexico	Avenida Nueve Oriente No.3	Zona Ind. Valle de Oro		76803	San Juan del Rio	Queretaro
ME16	NOT YET ACTIVATED	Hitachi Automotive Systems San Juan Del Rio,S.A de C.V.	Mexico	Avenida nueve oriente No. 3	Zona industrial Valle de Oro		76803	San Juan Del Rio	Querétaro
MY01	NOT YET ACTIVATED	Faurecia Hicom Emissions Control Technologies (M) Sdn. Bhd.	Malaysia	Unit No. 50-8-1, 8th floor,	Wisma UOA Damansara,	50 Jalan Dungun, Damansara Heights	50490	Kuala Lumpur	
MY02	NOT YET ACTIVATED	Clarion (Malaysia) Sdn. Bhd.	Malaysia	Phase 3	Free Industrial Zone		11900	Bayan Lepas	Penang
MY03	NOT YET ACTIVATED	Crystal Precision (M) Sdn. Bhd.	Malaysia	Phase 3	Free Industrial Zone		11900	Bayan Lepas	Penang
NL03	InvoicesNL03@faurecia.com	ET Dutch Holding BV	Netherlands	Keulsebaan 507			6045GG	Roermond	
NL05	InvoicesNL05@faurecia.com	Faurecia Emissions Control Technologies Netherlands B.V.	Netherlands	Keulsebaan 507			6045 GG	Roermond	
NL11	NOT YET ACTIVATED	Hug Engineering B.V.	Netherlands	Josink Esweg 38			7545 PN	Enschede	
PL03	invoicesspl03@faurecia.com	FAURECIA AUTOMOTIVE POLSKA S.A.	Poland	ul. Spoldzielcza 4			05-600	Grojec	
PL06	invoicesspl06@faurecia.com	FAURECIA WALBRZYCH S.A.	Poland	ul. Mariana Jachimowicza 3			58-306	Walbrzych	
PL08	invoicesspl08@faurecia.com	Faurecia R&D Center S.A.	Poland	ul Spoldzielcza 4			05-600	Grojec	
PL09	invoicesspl09@faurecia.com	FAURECIA LEGNICA S.A.	Poland	ul. Jaworzynska 297			59-220	Legnica	
PL10	invoicesspl10@faurecia.com	FAURECIA GORZOW S.A.	Poland	Szczecinska 31			66400	Gorzow Wielkopolski	
PT01	InvoicesPT01@Faurecia.com	FAURECIA - ASSENTOS DE AUTOMOVEL, LIMITADA	Portugal	Apartado 61	R. Comendador Rainho		3701-953	Sao Joao da Madeira	
PT02	InvoicesPT02@Faurecia.com	SASAL	Portugal	R. Comendador Rainho			3701-953	Sao Joao de Madeira	
PT04	NOT YET ACTIVATED	VANPRO ASSENTOS LIMITADA	Portugal	Parque Auto Europa	Quinnta da Marquesa	IPOB 10206	2950	Palmera	
PT05	InvoicesPT05@Faurecia.com	FAURECIA - SISTEMAS DE ESCAPE PORTUGAL, LDA	Portugal	Estrada do aeroporto	Freguesia de Santa Maria			Concelho de Bragança	

PT06	InvoicesPT06@Faurecia.com	EDA - ESTOFAGEM DE ASSENTOS, LDA,	Portugal	R. Comendador Rainho, 44				Sao João de Medeira	
PT07	InvoicesPT07@Faurecia.com	FAURECIA SISTEMAS DE INTERIOR DE PORTUGAL. COMPONENTES PARA AUTOMOVEIS S.A.	Portugal	Parque Industrial Autoeuropa	Quinta da Marquesa I. C.C.I. 10207	2950		Palmela	
RO03	InvoicesRO03@faurecia.com	FAURECIA ROMANIA SRL.	Romania	DN7 KM 256+836	Talmaciu	555700		Sibiu	
RO04	InvoicesRO04@faurecia.com	EURO AUTO PLASTIC SYSTEMS S.R.L.	Romania	Strada Uzinei Nr.1				Mioveni	Arges
RU01	NOT YET ACTIVATED	ooo Faurecia Interior Luga	Russia	1A, rue Bolchaya Zarechnaya			Leningradskaya Oblast	188230	Louga
RU02	NOT YET ACTIVATED	OOO FAURECIA METALLOPRODUKCIA EXHAUST SYSTEMS	Russia	26, ulitsa 40 Let Pobedy	VELIT office Building	445047		Togliatti	
RU03	NOT YET ACTIVATED	OOO FAURECIA AUTOMOTIVE DEVELOPMENT	Russia	village of Rosva	Industrial park Rosva			KALUGA	Kaluga region
RU09	NOT YET ACTIVATED	Clarion RUS LLC	Russia	9 Lesnaya street		125196		Moscow	
SE02	NOT YET ACTIVATED	Faurecia Interior Systems Sweden AB	Sweden	Kärrlyckegatan 11		418 78		Göteborg	
SE05	NOT YET ACTIVATED	Faurecia Creo AB	Sweden	Westmansgatan 37A		SE-582 16		Linköping	
SK06	InvoicesSK06@faurecia.com	Faurecia Automotive Slovakia	Slovakia	Kutlikova 17		852 50		Bratislava	
TL01	InvoicesTL01@faurecia.com	FAURECIA INTERIOR SYSTEMS THAILAND CO., LTD.	Thailand	300/67 Moo.1 Tambon Tasit	Amphur Plaugdang			Rayong Province	
TL02	InvoicesTL02@faurecia.com	Faurecia Emissions Control Technologies, Thailand Co. Ltd	Thailand	No. 61 Moo 4	Eastern Seaboard Industrial Estate		Pluak Daeng	Rayong	
TL03	InvoicesTL03@faurecia.com	FAURECIA & SUMMIT INTERIOR SYSTEMS (THAILAND) COMPANY LIMITED	Thailand	N° 201/4, Moo 3 Tambon Tasit Amphur	Auto Interior Products	21140		Pluakdaeng	Rayong
TL04	NOT YET ACTIVATED	Clarion Asia (Thailand) Co., Ltd.	Thailand	500/39 Moo	3 Hemaraj Eastern Seaboard Industrial Estate		Tambol Tasith	Tambol Tasith	Amphur Pluakdaeng, Rayong
TN03	InvoicesTN03@Faurecia.com	SOCIETE TUNISIENNE D'EQUIPEMENTS D'AUTOMOBILE	Tunisia	Route de Mornag - Km 6	ZI de Bata			Ben Arous	
TN04	InvoicesTN04@Faurecia.com	FAURECIA INFORMATIQUE TUNISIE	Tunisia	CENTRE URBAIN NORD	Immeuble "Cercles des Bureaux", 7ème étage	1082		Tunis	
TR04	InvoicesTR04@faurecia.com	FAURECIA POLIFLEKS OTOMOTIV SANAYI VE TICARET ANONIM SIRKETI	Turkey	Hürriyet Mahallesi	Harmansazi mevkii	16800		ORHANGAZI-BURSA	
TR07	NOT YET ACTIVATED	TEKNIK MALZEME Ticaret Ve Sanayi A.S.	Turkey	DOSAB KARDELEN SOKAK NO:1	OSMANGAZÝ			Bursa	
TW01	NOT YET ACTIVATED	COVATECH INC.	Taiwan	Zhongzheng Rd	at 3F, n0 256 Sec.3		Chungcheng Rd.,	Tainan City	Rende Dist.,
TW02	NOT YET ACTIVATED	Clarion (Taiwan) Manufacturing Co., Ltd	Taiwan	2F., No.29, Sec. 2,	Zhongzheng East Road		Danshui District	25170	New Taipei City
US02	InvoicesUS02@Faurecia.com	Faurecia Emissions Control Systems NA, LLC	United States	950 West 450 South		47201		Columbus, IN	Indiana
US04	InvoicesUS04@Faurecia.com	FAURECIA AUTOMOTIVE SEATING, LLC	United States	2380 Meijer Drive		48084		Troy, MI	Michigan
US07	InvoicesUS07@Faurecia.com	FAURECIA USA HOLDINGS, INC.	United States	900 N. Squirrel Rd. South		48326		Auburn Hills, MI	Michigan
US08	InvoicesUS08@Faurecia.com	Faurecia Emissions Control Technologies, USA, LLC	United States	950 W. 450 South		47201		Columbus, IN	Indiana
US17	InvoicesUS17@Faurecia.com	FAURECIA INTERIOR SYSTEMS, INC.	United States	2500 Executive Hills Blvd.		48326		Auburn Hills, MI	Michigan
US23	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	FAURECIA EXHAUST SYSTEMS, LLC	United States	543 Matzinger		43612		Toledo, OH	Ohio
US25	InvoicesUS25@Faurecia.com	FAURECIA MADISON AUTOMOTIVE SEATING, INC.	United States	272 Old Jackson Road		39110		Madison, MS	Missouri
US26	InvoicesUS26@Faurecia.com	FAURECIA INTERIORS LOUISVILLE, LLC	United States	2000 Stanley Gault Parkway		40223		Louisville, KY	Kentucky
US27	InvoicesUS27@Faurecia.com	FAURECIA INTERIORS SYSTEMS SALINE LLC	United States	7700 East Michigan Avenue		48176		Saline, MI	Michigan
US28	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	Faurecia Mexico Holdings, LLC	United States	900 N. Squirrel Rd. South		48326		Auburn Hills, MI	Michigan
US29	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	Detroit Manufacturing Systems, LLC	United States	12701 Southfield Hwy		48223		Detroit, MI	Michigan
US30	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	FNK North America Inc.	United States	2380 Meijer		48084		Troy, MI	Michigan
US33	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	FAURECIA NORTH AMERICA, INC	United States	900 North Squirrel road		48326		Auburn Hills	Michigan
US35	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	DMS leverage lender (LLC)	United States	12701 Southfield Road				Detroit	
US37	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	HUG Engineering, Inc.	United States	4961 Golden Parkway		30518		Buford, GA	Georgia
US38	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	Detroit Manufacturing Systems Toledo and Non-Automotive, LLC	United States	3400 Jeep Parkway		43657		Toledo	Ohio
US39	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	Faurecia DMS, LLC,	United States	2800 High meadow circle	Oakland Technological Park	48326		Auburn Hills	Michigan
US40	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	CovaTech North America, Inc.	United States	2790 Bayview Drive		94538		Fremont	California
US41	NOT YET ACTIVATED - PDF ingestion in Ariba can be used	Total Network Manufacturing, LLC	United States	8005 Volkswagen Drive	Suite 125	37416		Chattanooga	Tennessee
US42	NOT YET ACTIVATED	Clarion Corporation of America	United States	6200 Gateway Drive		90630		Cypress	California

UY01	NOT YET ACTIVATED	Faurecia Automotive del Uruguay	Uruguay	Ruta 1 (Vieja) km 34	Departamento de San José		CP 8100	San Jose	CIUDAD DEL PLATA
VN01	NOT YET ACTIVATED	Faurecia Interior Systems (Vietnam) Co.Ltd	Vietnam	Assembly Workshop, Vinfast Supplier Park, Dinh Vu	Cat Hai Economic Zone	Cat Hai Island, Cat Hai Town, Cat Hai District,		Hai Phong City	
ZA03	InvoicesZA03@faurecia.com	FAURECIA INTERIOR SYSTEMS SOUTH AFRICA (PTY) LTD	South Africa	Ascot office Park	One Ascot Road	Greenacres	6045	Port Elisabeth	
ZA05	InvoicesZA05@faurecia.com	FAURECIA INTERIOR SYSTEMS PRETORIA (Proprietary) Limited	South Africa	Ascot Office Park	1 Ascot Road	Greenacres	6045	Port Elisabeth	
ZA08	InvoicesZA08@faurecia.com	Faurecia Emission Control Technologies S.A. (CapeTown) (Pty) Ltd	South Africa	76 White Road	Retreat	Cape Town	7945	Western Cape	