



MÉS QUE UN CLUB



ANNUAL REPORT 2022/23



FC BARCELONA

HISTORIC SIX OUT OF SIX

For the first time ever, all of the pro sports teams have won their domestic championship

REPORT 2022/23



FC BARCELONA



FOOTBALL AND OTHER SPORTS

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BOARD OF DIRECTORS



**Joan Laporta
i Estruch**
President



Rafael Yuste i Abel
First vice president.
Sporting Area



Elena Fort i Cisneros
Vice President. Institutional Area.
Spokesperson
for the Board of Directors



Eduard Romeu i Barceló
Vice president.
Economic Area



Antonio Escudero i Martínez
Vice president.
Social Area



Juli Guiu i Marquina
Vice president.
Marketing Area



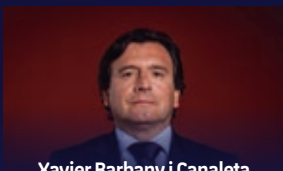
**Ferran Olivé
i Cànovas**
Treasurer



Josep Cubells i Ribé
Secretary. Director responsible
for basketball



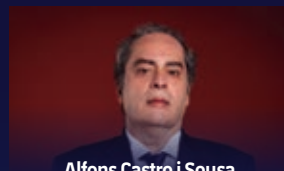
Josep Maria Albert i Turcó
Board Member.



Xavier Barbany i Canaleta
Board Member. Director
responsible for hockey



Miquel Camps i Font
Board Member. Deputy
Spokesperson
for the Board of Directors



Alfons Castro i Sousa
Board Member. Director
responsible for Security



***Jordi Llauredó i Conejero**
Board Member. Director
responsible for Espai Barça



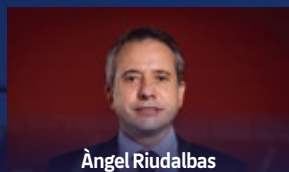
Josep Ignasi Macià i Gou
Board Member. Director
responsible for the Social Area



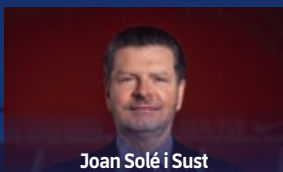
Aureli Mas i Raldiris
Board Member. Director
responsible for futsal



Xavier Puig i Hernández
Board Member. Director
responsible for women's football



**Àngel Riudalbas
i Codina**
Board Member



Joan Solé i Sust
Board Member. Director
responsible for handball



Joan Soler i Ferré
Board Member. Director
responsible for youth football

* He was the executive in charge of Espai Barça until January 11, 2023, and subsequently, he served as an executive within the scope of the Foundation until his resignation as an executive on June 28, 2023.

GREETINGS FROM THE PRESIDENT

Dear members,

With more strength and energy than ever, throughout the 2022/23 season we continued on the path that began in March 2021, when you placed your trust in us at the ballot box. The delicate situation of the Club that we inherited, especially in the economic sphere, has meant that we have had to manage the Club at one of the most sensitive times in our history, but the balance sheet for this last year offers important reasons to be optimistic. We are leaving that behind and it shows, because we continue to display sporting excellence and because we can look to the future with a project that is full of hope.

What we will remember most about the 2022/23 season is that the results on the pitch and on the court were extraordinary and again confirmed that we are the best sports club in the world. The six professional teams that wear our crest were crowned league champions and filled us with pride. Members, Barça was the best team in the highest national division in football (men's and women's), basketball, handball, futsal and hockey. There is no other club in the world that could do better. Is there a clearer sign of sporting excellence than this?

The Women's Champions League, once again won by our women's football team, deserves a chapter of its own. The brilliant victory in the final in Eindhoven, with a thrilling comeback against Wolfsburg, was one of the highlights of a sporting year full of successes. I'm sure you share my joy and pride at seeing FC Barcelona's players crowned as the best in Europe, taking the title with an open and uncomplicated approach to the game that is typical of our style.

All this took place in a year in which the Spotify Camp Nou broke all attendance records from this century and was once again packed to the rafters on several occasions by fans wanting to see football at the highest level. The titles earned by our teams are the most important outcomes for an organisation like ours. The reason is that, above all, we are a sports club, and if our professional sections are successful, that paves the way for success in all areas. This has been the case in, for instance, the Commercial Area, where we have ended the season with record figures. The facilities business has brought in more revenue than we were earning before the pandemic. Ticketing has posted record turnover in men's and women's football and basketball. In terms of sponsor-

ship, we have reached €97.6 million, a figure that had never before been achieved in a single season, and sales in the stores have increased considerably.

Certainly, there has been no shortage of good news this season, but the road to excellence has not been easy, nor will it be easy in the future. We will still have to make a significant collective effort that will, without a doubt, come to a splendid conclusion when the Espai Barça becomes a reality. This season we quickly completed the move to the Lluís Companys Olympic Stadium, which will be our home until we are able to return to the new Spotify Camp Nou at the end of 2024. As we have said on other occasions, if we want to recover economically, if we want to be competitive again, if we want to continue winning, it is essential to have a tool like the Espai Barça.

This season, we have set our sights on moving forward with this ambitious and vital project, which is surely the most important in our history. It has taken courageous work, a lot of fine-tuning and, above all, a great deal of courage to reach the financing agreement that will make it possible. But we got there. And from this experience we have seen that, despite the delicate economic moment we are going through, the financial markets continue to show confidence in the strength of FC Barcelona.

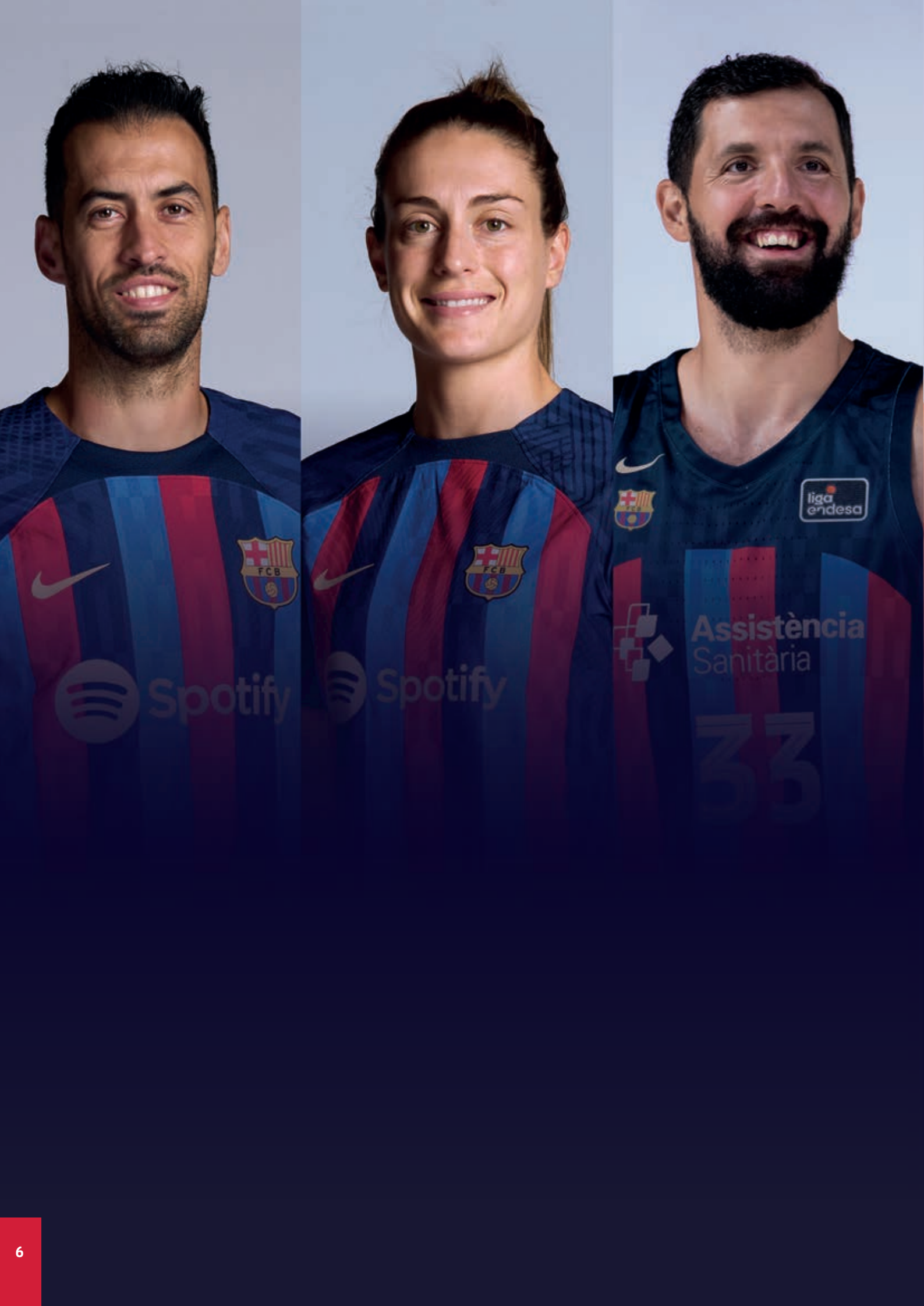
Members, the events of the 2022/23 season allow us to look to the future with hope and optimism. Have no doubt that Barça, your Barça, the Barça that will always maintain its current ownership model, will not stop, will keep winning titles and knows where it is going.

Long live Barça! Long live Catalonia!

**Joan Laporta
i Estruch**

PRESIDENT OF
FC BARCELONA







FOOTBALL AND OTHER PROFESSIONAL AND AMATEUR SPORTS



SIX OUT OF SIX

a record in all leagues!

The 2022/23 season will be remembered for ever more by all Barcelona members and fans. In addition to the second women's Champions League, the Club achieved an unprecedented feat in winning the league in all six professional sports, an all-time record that shows that FC Barcelona is more than a Club. Winning the titles went hand in hand with an overwhelming dominance in all sports.

The first team to win the title was handball, which won its third consecutive league seven days before the end of the season. The football teams then joined them, both with four games to go until the end of the competition. The women's team won their fourth league title in a row,


while the men's team regained the title four years after the last one. The roller hockey team also won the league after winning the series against Liceo 3-0. There were also victories in the play-off finals in basketball (against Real Madrid) and futsal (against Jaén) by 3-0 to seal the all-time record of six out of six. The dominance in all sports was absolute. The six Barcelona teams clearly imposed themselves and deservedly won all six titles.

Furthermore, FC Barcelona equalled the highest number of titles in a single season: 19 championships between the six professional sports, figures that had only been achieved on four previous occasions: the 2011/12, 2014/15, 2017/18 and 2018/19 seasons.



SQUAD

FOOTBALL / FIRST TEAM



COACH

XAVI HERNÁNDEZ

25/01/1980
TERRASSA
(BARCELONA)

COACHING TEAM

ASSISTANT COACHES
ÒSCAR HERNÁNDEZ
SERGIO ALEGRE

GOALKEEPER COACH
JOSÉ RAMÓN DE LA FUENTE

FITNESS COACHES
IVAN TORRES
ANDRES MARTIN
EDU PONS
DAVID POZOS
MILOS MALLOL

ANALYSTS
SERGIO GARCIA
TONY LOBO
DAVID PRATS
ELOI JORDAN
JOAN BARBARÀ

MEDICAL TEAM

DOCTORS
RICARD PRUNA
XAVIER VALLE

PHYSIOTHERAPISTS
JAUME MUNILL
CARLOS NOGUEIRA
XAVI LÓPEZ
YON ÁLVAREZ
JUAN CARLOS PÉREZ
ISAAC SERRANO
PABLO MERINO
EDU MARTÍNEZ

NUTRITIONISTS
TOÑA LIZARRAGA
SILVIA TREMOLEDA

PSYCHOLOGIST
LAIA VINADXA

ASSISTANTS


DELEGATE
CARLOS NAVAL
GONZALO RODRÍGUEZ

KIT MANAGER
JOSÉ ANTONIO IBARZ
GABRI GALÁN
JORDI DURAN
RUBÉN ÁLVAREZ

PLAYER SERVICE OFFICE
JOEL GONZÁLEZ
MARC GARRELL



1

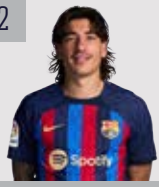


GOALKEEPER

MARC-ANDRÉ TER STEGEN

30/04/92
MÖNCHENGLADBACH
(GERMANY)

2

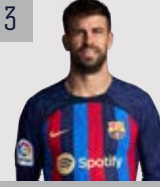


DEFENDER

HECTOR BELLERÍN

19/03/1995
BARCELONA
(BARCELONA)

3




DEFENDER

GERARD PIQUÉ

02/02/1987
BARCELONA
(BARCELONA)

4

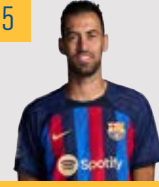


DEFENDER

RONALD ARAUJO

07/03/1999
RIVERA
(URUGUAY)

5

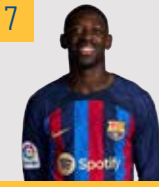


MIDFIELDER

SERGIO BUSQUETS

16/07/1988
SABADELL
(BARCELONA)

7

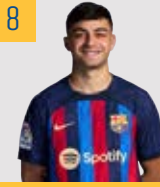


FORWARD

OUSMANE DEMBÉLÉ

15/05/1997
VERNON
(FRANCE)

8




MIDFIELDER

PEDRO GONZÁLEZ 'PEDRI'

25/11/2002
TEGUESTE
(TENERIFE)

17

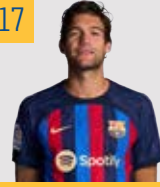


FORWARD

PIERRE-EMERICK AUBAMEYANG

18/06/1989
LAVAL
(FRANCE)

17

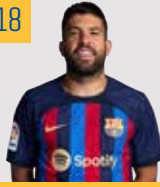


DEFENDER

MARCOS ALONSO

28/12/1990
MADRID
(MADRID)

18

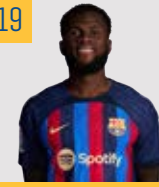


DEFENDER

JORDI ALBA

21/03/1989
L'HOSPITALET DE LLOBREGAT
(BARCELONA)

19

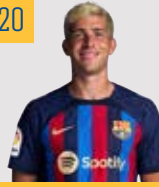


MIDFIELDER

FRANCK KESSIE

19/12/1996
OURAGAHIO
(IVORY COAST)

20

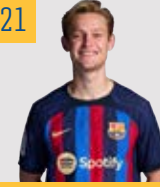


MIDFIELDER

SERGI ROBERTO

07/02/1992
REUS
(TARRAGONA)

21



MIDFIELDER

FRENKIE DE JONG

12/05/1997
ARKEL
(NETHERLANDS)



ARRIVALS

IÑAKI PEÑA
GALATASARAY*

HÉCTOR BELLERÍN
ARSENAL FC

ANDREAS CHRISTENSEN
CHELSEA FC

MARCOS ALONSO
CHELSEA FC

JULES KOUNDE
SEVILLA FC

FRANK KESSIE
AC MILAN

ROBERT LEWANDOWSKI
FC BAYERN MUNICH

RAPHINHA
LEEDS UNITED

*RETURNING FROM LOAN

DEPARTURES

ANTOINE GRIEZMANN
ATLÉTICO DE MADRID

MIRALEM PJANIĆ
SHARJAH FC

PIERRE-EMERICK AUBAMEYANG
CHELSEA FC

NICO GONZÁLEZ
VALÈNCIA CF*

SERGIÑO DEST
AC MILAN*

ÀLEX COLLADO
ELCHE*

MARTIN BRAITHWAITE
RCD ESPANVOL

FRANCISCO TRINÇÃO
SPORTING LISBON*

RIQUI PUIG
LOS ANGELES GALAXY

UMTITI
LECCIE*

ÓSCAR MINGUEZA
CELTA DE VIGO

NETO
AFC BOURNEMOUTH

LENGLET
TOTTENHAM HOTSPUR*

DANI ALVES
PUMAS UNAM

ADAMA
WOLVERHAMPTON WANDERERS

LUUK DE JONG
SEVILLA FC

GERARD PIQUÉ
RETIRED (08/11/22)

MEMPHIS DEPAY
ATLÉTICO MADRID (20/01/23)

HÉCTOR BELLERÍN
SPORTING LISBON (31/01/23)

*LOANS

9

FORWARD

ROBERT LEWANDOWSKI

21/08/1988
WARSAW (POLAND)

10

FORWARD

ANSSUMANE FATI 'ANSU FATI'

30/10/2002
BISSAU (GUINEA-BISSAU)

11

FORWARD

FERRAN TORRES

29/02/2000
FOIOS (VALENCIA)

14

FORWARD

MEMPHIS DEPAY

13/02/1994
MOORDRECHT (NETHERLANDS)

15

DEFENDER

ANDREAS CHRISTENSEN

10/04/1996
LILLERØD (DENMARK)

22

FORWARD

RAFAEL DIAS BELLOLI 'RAPHINHA'

14/12/1996
PORTO ALEGRE (BRAZIL)

23

DEFENDER

JULES KOUNDE

12/11/1998
PARIS (FRANCE)

24

DEFENDER

ERIC GARCÍA

09/01/2001
MARTORELL (BARCELONA)

26

GOALKEEPER

IÑAKI PEÑA

02/03/1999
ALICANTE (ALICANTE)

30

MIDFIELDER

PABLO PAEZ GAVIRA 'GAVI'

05/08/2004
LOS PALACIOS Y VILLAFRANCA (SEVILLE)



Barça takes back the La Liga!

FC Barcelona won the La Liga for the 27th time in the Club's history with a commanding performance from start to finish. It was a league title that had not been won since the 2018/19 season, and it was the ninth La Liga title in the last 15 years. Xavi's team had a spectacular first half of the season, scoring 50 points, with a record of 16 wins, two draws and just one defeat. The second half of the season kept up the same winning dynamic and the duel on matchday 26 against Real Madrid was decisive in the outcome of the championship. A great strike and a goal by Kessie in the last minute made it 2-1 and gave

a 12-point lead that practically sealed the La Liga title. FC Barcelona were proclaimed champions of the Spanish league with four games to go at the end of the season after beating Espanyol 2-4 in Cornellà. The next day, thousands of Barcelona fans took to the streets in a joint parade with the women's team through the streets of Barcelona. In the end, Barça finished with 88 points, 10 more than the second-placed team, Real Madrid, in a championship in which Lewandowski won the Pichichi Trophy, with 23 goals, and Ter Stegen won the Zamora Trophy for the fewest goals conceded of the season.









RESULTS

| MATCHDAY | DATE | MATCH | RESULT | GOALSCORERS |
|----------|------------|-----------------------------------|--------|--|
| 1 | 13/08/2022 | FC Barcelona – Rayo Vallecano | 0-0 | - |
| 2 | 21/08/2022 | Real Sociedad – FC Barcelona | 1-4 | Lewandowski (2), Dembélé, Ansu Fati |
| 3 | 28/08/2022 | FC Barcelona – Real Valladolid | 4-0 | Lewandowski (2), Pedri, Sergi Roberto |
| 4 | 03/09/2022 | Seville – FC Barcelona | 0-3 | Raphinha, Lewandowski, Eric |
| 5 | 10/09/2022 | Cadiz – FC Barcelona | 0-4 | De Jong, Lewandowski, Ansu Fati, Dembélé |
| 6 | 17/09/2022 | FC Barcelona – Elche | 3-0 | Lewandowski (2), Memphis |
| 7 | 01/10/2022 | Mallorca – FC Barcelona | 0-1 | LEWANDOWSKI |
| 8 | 09/10/2022 | FC Barcelona – Celta de Vigo | 1-0 | Pedri |
| 9 | 16/10/2022 | Real Madrid – FC Barcelona | 3-1 | Ferran Torres |
| 10 | 20/10/2022 | FC Barcelona – Villarreal | 3-0 | Lewandowski (2), Ansu Fati |
| 11 | 23/10/2022 | FC Barcelona – Athletic Club | 4-0 | Dembélé, Sergi Roberto, Lewandowski, Ferran Torres |
| 12 | 29/10/2022 | Valencia CF – FC Barcelona | 0-1 | LEWANDOWSKI |
| 13 | 05/11/2022 | FC Barcelona – Almería | 2-0 | Dembélé, De Jong |
| 14 | 08/11/2022 | Osasuna – FC Barcelona | 1-2 | Pedri, Raphinha |
| 15 | 31/12/2022 | FC Barcelona – Espanyol | 1-1 | MARCOS ALONSO |
| 16 | 08/01/2023 | Atlético de Madrid – FC Barcelona | 0-1 | Dembélé |
| 17 | 01/02/2023 | Betis – FC Barcelona | 1-2 | Raphinha, Lewandowski |
| 18 | 22/01/2023 | FC Barcelona – Getafe CF | 1-0 | Pedri |
| 19 | 28/01/2023 | Girona – FC Barcelona | 0-1 | Pedri |
| 20 | 05/02/2023 | FC Barcelona – Seville | 3-0 | Jordi Alba, Gavi, Raphinha |
| 21 | 12/02/2023 | Villarreal – FC Barcelona | 0-1 | Pedri |
| 22 | 19/02/2023 | FC Barcelona – Cadiz | 2-0 | Sergi Roberto, Lewandowski |
| 23 | 26/02/2023 | Almería – FC Barcelona | 1-0 | |
| 24 | 05/03/2023 | FC Barcelona – Valencia CF | 1-0 | RAPHINHA |
| 25 | 12/03/2023 | Athletic Club – FC Barcelona | 0-1 | RAPHINHA |
| 26 | 19/03/2023 | FC Barcelona – Real Madrid | 2-1 | Sergi Roberto, Kessie |
| 27 | 01/04/2023 | Elche – FC Barcelona | 0-4 | Lewandowski (2), Ansu, Ferran |
| 28 | 10/04/2023 | FC Barcelona – Girona | 0-0 | |
| 29 | 16/04/2023 | Getafe – FC Barcelona | 0-0 | |
| 30 | 23/04/2023 | FC Barcelona – Atlético de Madrid | 1-0 | Ferran Torres |
| 31 | 26/04/2023 | Rayo Vallecano – FC Barcelona | 2-1 | LEWANDOWSKI |
| 32 | 29/04/2023 | FC Barcelona – Betis | 4-0 | Christensen, Lewandowski, Raphinha, Guido Rodríguez (OG) |
| 33 | 02/05/2023 | FC Barcelona – Osasuna | 1-0 | Jordi Alba |
| 34 | 14/05/2023 | Espanyol – FC Barcelona | 2-4 | Lewandowski (2), Balde, Kounde |
| 35 | 20/05/2023 | FC Barcelona – Real Sociedad | 1-2 | LEWANDOWSKI |
| 36 | 23/05/2023 | Real Sociedad – FC Barcelona | 3-1 | LEWANDOWSKI |
| 37 | 28/05/2023 | FC Barcelona – Mallorca | 3-0 | Ansu Fati (2), Gavi |
| 38 | 04/06/2023 | Celta de Vigo – FC Barcelona | 2-1 | Ansu Fati |

GOALSCORERS

| | | | | | | | |
|------|-------------|-----|---------------|-----|---------------|----------|-----------------|
| 🥅 23 | LEWANDOWSKI | 🥅 4 | Sergi Roberto | 🥅 1 | Eric | 🥅 1 | Balde |
| 🥅 7 | Ansu Fati | 🥅 4 | Ferran Torres | 🥅 1 | Memphis | 🥅 1 | Kounde |
| 🥅 7 | RAPHINHA | 🥅 2 | De Jong | 🥅 1 | Marcos Alonso | | |
| 🥅 6 | Pedri | 🥅 2 | Jordi Alba | 🥅 1 | Kessié | | |
| 🥅 5 | Dembélé | 🥅 2 | Gavi | 🥅 1 | Christensen | OWN GOAL | Guido Rodríguez |

Eliminated in the group of death

For the second year in a row, FC Barcelona failed to make it out of the group stage of the Champions League and had to play in the Europa League. FC Barcelona were once again drawn in the group of death, having to face the formidable Bayern Munich and Inter Milan. The Barcelona team got off to a good start by beating Viktoria Plzen at the Camp Nou, but failed to score in Munich and Milan, in games that will be remembered for missed opportunities and controversial refereeing decisions. It came down to a decisive fourth matchday, in which it was necessary to beat Inter to stay alive in the Champions League. Despite Dembélé's early goal in the first half, FC Barcelona did not get more than a draw in a scrappy second half. With the final score of 3-3 Barça were virtually eliminated. Inter met the predictions on the following matchday by winning against Viktoria, which led to FC Barcelona's elimination and a case of just going through the motions in the last two games.



RESULTS

| PLAY-OFFS | DATE | MATCH | RESULT | GOALSCORERS |
|----------------|------------|-------------------------------|--------|---|
| Group stage. 1 | 07/09/2022 | FC Barcelona – Viktoria Plzen | 5-1 | Kessie, Lewandowski (3), Ferran Torres |
| Group stage. 2 | 13/09/2022 | Bayern Munich - FC Barcelona | 2-0 | |
| Group stage. 3 | 04/10/2022 | Inter Milan – FC Barcelona | 1-0 | |
| Group stage. 4 | 12/10/2022 | FC Barcelona - Inter Milan | 3-3 | Dembélé, Lewandowski (2) |
| Group stage. 5 | 26/10/2022 | FC Barcelona – Bayern Munich | 0-3 | |
| Group stage. 6 | 01/11/2022 | Viktoria Plzen – FC Barcelona | 2-4 | Marcos Alonso, Ferran Torres (2), Pablo Torre |

GOALSCORERS

| | |
|---|---|
| 5 | LEWANDOWSKI |
| 3 | Ferran Torres |
| 1 | Kessie, Dembélé, Marcos Alonso, Pablo Torre |



No luck in Europe

After being eliminated in the group stage of the Champions League, Barça had to play in the Europa League for the second year running. The draw for the knock-out round play-offs was not favourable to FC Barcelona, as they were paired against the strongest opponent, Manchester United. In the first leg at the Camp Nou, Xavi Hernández's team took the lead with a header by Marcos Alonso. The English side managed to turn the score around with two goals in 10 minutes and a goal by Raphinha made it 2-2. The return to Old Trafford started favourably for the culers with a goal from Lewandowski from the penalty spot, which allowed Barça to go into the break ahead. However, the *Red Devils* came out with more energy in the second half and were able to win the play-off. Despite Barça's attempts to get back on level terms, the scoreboard did not move and FC Barcelona were eliminated from the Europa League.



RESULTS

| PLAY-OFFS | DATE | MATCH | RESULT | GOALSCORERS |
|--------------------------------|------------|----------------------------------|--------|----------------------------|
| Knockout round (first leg) | 16/02/2023 | FC Barcelona — Manchester United | 2-2 | Marcos Alonso, Raphinha |
| Knockout round (second leg) | 23/02/2023 | Manchester United — FC Barcelona | 2-1 | LEWANDOWSKI |

GOALSCORERS

1 Marcos Alonso, Raphinha, Lewandowski



At the gates of the final

FC Barcelona were on the verge of another Copa del Rey final but were eliminated in the semi-finals. The Barcelona team had to overcome Intercity (3-4) in the round of 32 in a match in which the team were ahead four times and needed extra time to win the match. The draw for the round of 16 saw Xavi Hernández's side face Ceuta, another team from the Primera RFEF, but the Culers won 5-0. The quarter-final was played at the Camp Nou against Real Sociedad, in a match in which FC Barcelona showed great dominance and

was able to advance to the next round thanks to a beautiful goal by Dembélé. That meant that FC Barcelona reached the semi-finals, where they faced Real Madrid. The first leg, played at the Santiago Bernabéu stadium, ended in a 1-0 win for FC Barcelona with an own goal by Militao. However, the lack of effectiveness in the first half in the second leg at the Camp Nou was the end the Barcelona team, who ended up losing 0-4 and waved goodbye to making it to the competition final.

RESULTS

| PLAY-OFFS | DATE | MATCH | RESULT | GOALSCORERS |
|--------------------------|------------|------------------------------|--------|--|
| Round of 32 | 04/01/2023 | FC Intercity – FC Barcelona | 3-4 | Araujo, Dembélé, Raphinha, Ansu Fati |
| Round of 16 | 19/01/2023 | AD Ceuta – FC Barcelona | 0-5 | Raphinha, Lewandowski (2), Ansu Fati, Kessie |
| Quarter-finals | 25/01/2023 | FC Barcelona – Real Sociedad | 1-0 | Dembélé |
| Semi-finals (first leg) | 02/03/2023 | Real Madrid – FC Barcelona | 0-1 | Militao (OG) |
| Semi-finals (second leg) | 05/04/2023 | FC Barcelona – Real Madrid | 0-4 | |

| GOALSCORERS | |
|-------------|---|
| ⚽ 2 | Dembélé, Raphinha, Ansu Fati, Lewandowski |
| ⚽ 1 | Araujo, Kessie |







Superchampions, first trophy of the Xavi era

FC Barcelona won their 14th Spanish Super Cup in Riyadh, Saudi Arabia, the first Super Cup title in the era of Xavi as first team coach. The semi-finals pitted FC Barcelona against Betis in a match in which the Barcelona team took the lead twice with goals from Lewandowski and Ansu Fati, but which was not resolved until the penalty shootout, where an inspired Ter Stegen gave FC Barcelona the ticket to the big final. The opponent was Real Madrid. Right from the start FC Barcelona were far superior and put on a real show with a great team performance. A goal by Gavi, MVP of the match, at the half hour mark and one by Lewandowski shortly before half-time gave Barcelona a clear lead at the break. The second half continued in the same vein and a goal from Pedri sealed the game with 20 minutes to go. In stoppage time, Madrid's Benzema scored a consolation goal and the Barcelona team won their first Super Cup since the change of format in a magnificent start to 2023.





RESULTS

| MATCHDAY | DATE | MATCH | RESULT | GOALSCORERS |
|-------------|------------|----------------------------|---------------------|--------------------------|
| Semi-finals | 12/01/2023 | Real Betis – FC Barcelona | 2-2 (2-4 penalties) | Lewandowski, Ansu Fati |
| Final | 15/01/2023 | Real Madrid – FC Barcelona | 1-3 | Gavi, Lewandowski, Pedri |

GOALSCORERS

- ⚽ 2 LEWANDOWSKI
- ⚽ 1 Ansu Fati, Gavi and Pedri



A Barça festival on the return of the Gamper Trophy to the Spotify Camp Nou

The 57th Joan Gamper Trophy match returned to the Camp Nou as normal after the two previous matches were played with no spectators at the Johan Cruyff Stadium due to the pandemic. Before the start of the match against Pumas, the official presentation of the squad took place and the Club paid tribute to ex-FC Barcelona player Dani Alves, a member of the Mexican team. The match was a real Barcelona festival with a clear superiority from the start. After just 19 minutes the scoreboard already showed a spectacular 4-0 thanks to goals from Pedri (2), Lewandowski and Dembélé. In the second half, Aubameyang and De Jong added to the culer scoreline in front of an excited Spotify Camp Nou. FC Barcelona thus won its tenth consecutive Joan Gamper Trophy, the 45th in the history of the Club.

RESULT

| DATE | MATCH | RESULT | GOALSCORERS |
|------------|----------------------|--------|---|
| 07/08/2023 | FC Barcelona – Pumas | 6-0 | Pedri (2), Lewandowski, Dembélé, Aubameyang i De Jong |



US tour, trip to Japan and centenary friendly

FC Barcelona played two friendlies during the season and resumed its traditional summer tour, this time travelling to the United States. The 2022/23 pre-season began with a Catalan duel at the Olot Municipal Stadium, in a match-up that ended in a draw and served as a tribute to the 100 years of the Olot organisation. Xavi Hernández's team then travelled to the United States for a tour and played four games on North American soil. The first, against Inter Miami, was a 6-0 drubbing and left a very good feeling. The second was against Real Madrid, in a new derby played in the United States in which a goal by Raphinha was enough to defeat the team in white. As for the other two matches during the North American tour, one ended in a draw against Juventus (2-2) and the other was a victory against the New York Red Bulls (0-2). Lastly, at the end of the season, the Barcelona team travelled to Tokyo to play against Vissel Kobe, which counted ex-Barça players Iniesta and Samper among its squad. The Barcelona team won by 0-2 in an emotional match for Iniesta, who received a heartfelt farewell from the Japanese team.



| DATE | MATCH | RESULT | GOALSCORERS |
|------------|-----------------------------------|--------|---|
| 13/07/2022 | UE Olot – FC Barcelona | 1-1 | Aubameyang |
| 20/07/2022 | Inter Miami – FC Barcelona | 0-6 | Aubameyang, Raphinha, Ansu Fati, Gavi, Memphis, Dembélé |
| 24/07/2022 | FC Barcelona – Real Madrid | 1-0 | RAPHINHA |
| 27/07/2022 | FC Barcelona - Juventus | 2-2 | Dembélé (2) |
| 30/07/2022 | New York Red Bulls – FC Barcelona | 0-2 | Dembélé, Memphis |
| 06/06/2023 | Vissel Kobe – FC Barcelona | 0-2 | Kessie, Eric |

GOALSCORERS

- 🏆 4 Dembélé
- 🏆 2 Aubameyang, Memphis, Raphinha
- 🏆 1 Ansu Fati, Kessie, Eric Garcia



Dose of charity goals to fight ALS

FC Barcelona and Manchester City played a charity match in support of the fight against ALS (amyotrophic lateral sclerosis) organised by the former goalkeeper and coach Juan Carlos Unzué, who was diagnosed more than two years ago with this cruel neurodegenerative disease that currently has no cure. 91,062 spectators came to the Spotify Camp Nou to enjoy a day in which Unzué and the rest of the ALS team were the real stars. Thanks to the sale of tickets and the commemorative scarf for the friendly match, a total of 4,362,872 euros was raised. Those proceeds went to the Luzón Foundation, a non-profit organisation that works to raise funds for research and to improve the quality of life of people affected by this disease. The football duel between the teams of Xavi Hernández and Pep Guardiola did not disappoint either and the historic day was capped with a spectacular match full of goals that ended in a 3-3 draw.



The seven new youth debutants in the first team

Xavi Hernández gave first team debüts to seven players from the youth team squad in three competitions this season: La Liga, Cup and Champions League. The first to make his debüts was Héctor Bellerín, doing so in a La Liga match in Cádiz against the local team. Shortly after, in the Champions League, Iñaki Peña and Marc Casadó wore the Blaugrana shirt for the first time on the last matchday of the group stage against Viktoria Plzen. The goalkeeper, who was already in the first team squad, played 90 minutes, while the midfielder came onto the pitch in the 67th minute. Subsequently, Chadi Riad made his La Liga de-

but at El Sadar in the narrow victory against Osasuna in which the Barça Atlètic centre-back played the last few minutes of the match. In the Copa del Rey match against Ceuta, it was the turn of the forward Ángel Alarcón. Aleix Garrido, who made his La Liga debut against Elche, was a midfielder who started in the U10 C team and has progressed through all the categories until the U18 A team. And the last debutant was historic, as Lamine Yamal, in the duel against Betis, became the youngest player in the history of FC Barcelona to make his debut in La Liga at the age of 15 years, 9 months and 16 days.





Gerard Piqué is already a legend

After 14 seasons in the first team, Gerard Piqué hung up his boots. He did so with a backpack full of memories and an enviable collection of trophies. 'When I was little I didn't want to be a footballer, I wanted to be a Barça player', he said in the emotional farewell video that he released on 3 November. Culer since the cradle, the man from Bonanova didn't want to wear any other shirt than that of FC Barcelona. Under his arm he takes 8 Leagues, 3 Champions Leagues, 7 Copas del Rey, 3 Club World Cups, 6 Spanish Super Cups and 3 European Super Cups. No small feat. In total, 30 was the number of trophies

with which he was photographed after saying goodbye, which is more than enough reason to deserve the admiration of the fans. Piqué, moreover, has been a first-class footballer who has never shied away from making an effort to serve FC Barcelona. That's why on the night of 5 November 2022, the Spotify Camp Nou was full to give him a proper send off. 'The Club did a fantastic job and prepared a great party, which went off without a hitch. It was a very special day for me and for my family, and one that will stay with us forever', said the man who is already a Barça legend.



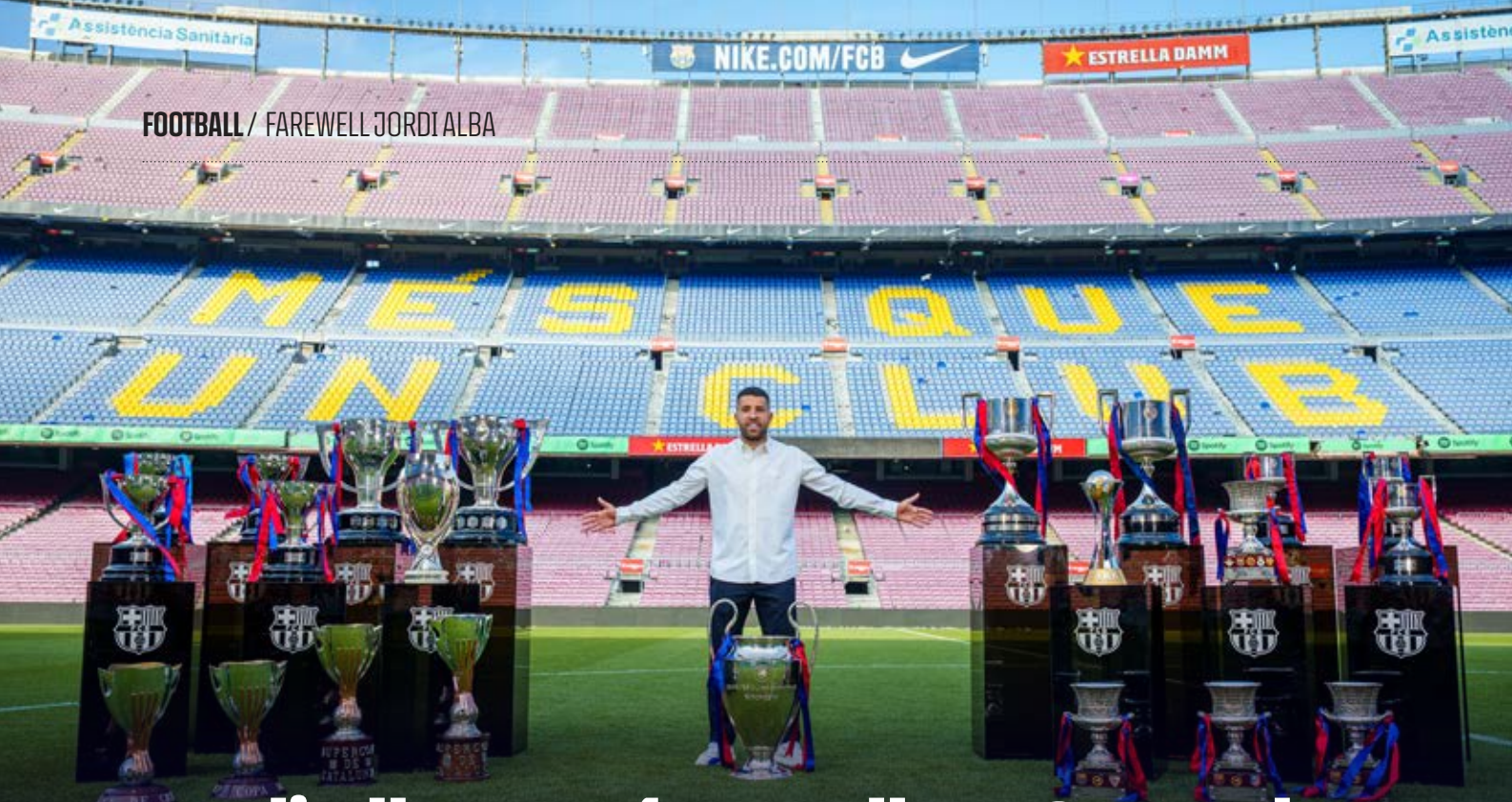


Busquets leaves the club of his life

Sergio Busquets said goodbye to FC Barcelona this season. The FC Barcelona number 5 was leaving the team where he has played for the last 18 seasons and since 2008 as a first team player. 'It has been an honour, a dream and a privilege to be able to defend this crest', said the captain in an emotional farewell video. He defended

the first team jersey 722 times and scored 8 goals, making him the third most-capped Barça player in history. Throughout his career, Busquets has accumulated an impressive list of achievements: 9 Leagues, 7 Copas del Rey, 7 Super Cups, 3 Champions Leagues, 3 European Super Cups and 3 Club World Cups. But, apart from his footballing achievements, Sergio also leaves behind a great legacy in the dressing room. He is a highly respected figure among the Barça fans, who did not hesitate to pay him a heartfelt tribute in his last match at the Spotify Camp Nou. 'The feeling and the pride of belonging to the best team in the world will not be taken away from me. This is not a "goodbye", I'm sure it will be a "see you later"', said one of the best midfielders in history.

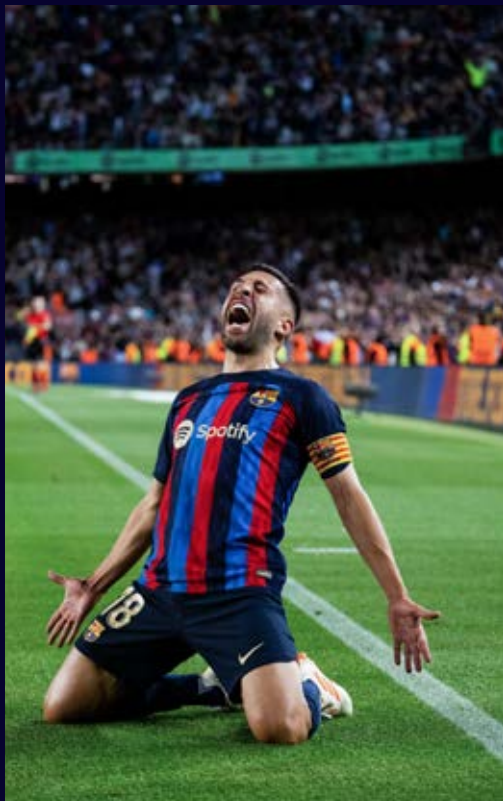




Jordi Alba says farewell to FC Barcelona

Barcelona fans also said goodbye to Jordi Alba this season. The player from Hospitalet was leaving the club where he took his first steps as a footballer. 'I have given everything to this club, which will always be part of my life', said the left-winger par excellence. Even though he left the Club as a U18 player, Jordi Alba returned to FC Barcelona in 2012 as an accomplished defender. Since then, he has not stopped winning titles in the Barça shirt: 6 Leagues, 5 Copas del Rey, 4 Super Cups, 1 Cham-

pions League, 1 European Super Cup and 1 Club World Cup, in addition to accumulating 459 games and 27 goals. A player who perfectly combined his speed with the necessary power for a winger. In the last match he played at the Spotify Camp Nou, Alba received a standing ovation from the whole stadium when he was substituted. 'It has been a pleasure to wear this shirt. I feel very proud to be a culer', assured Alba in his farewell to the Barça turf.



Lewandowski, the undisputed star of the League

Robert Lewandowski is synonymous with goals, and the Polish player has proved it this season. The forward was proclaimed top scorer of the league with 23 goals, four more than Karim Benzema, who finished second in the league. Moreover, the Barça number 9 managed to do it in his first season at the Club, a feat that only Hans Krankl, Quini, Romário and Ronaldo Nazario had previously achieved. Lewandowski has scored in every possible manner: 16 with the right leg, six with the left and one with his head. Of these 23, he scored ten at the Spotify Camp Nou and 13 away. Excellent figures in his first season as a Barcelona player.



Ter Stegen achieves a record Zamora Trophy

Ter Stegen's season was remarkable and he won the first Zamora trophy of his career. The German goalkeeper earned the best goalkeeping record in the category, conceding just 18 goals in the 38 games played. Furthermore, the 26 clean sheets achieved by the Barcelona player equals the all-time La Liga record set by Paco Liaño in the 1993/94 season. The average number of goals conceded by the German is also a record: 0.473 goals per game, which equals the figures of the same Liaño (93/94) and Jan Oblak, in 2015/16. Ter Stegen's Zamora Trophy is also the 21st received by an FC Barcelona goalkeeper in the Club's history.





FINAL POSITION | 4th place Primera RFEF

SQUAD

GOALKEEPERS: Arnau Tenas, Nil Ruiz

DEFENDERS: Sergi Rosanas, Chadi Riad, Àlex Zalaya, Alpha Dionkou, Román Vega, Álvaro Núñez, Alejandro Balde, Pelayo Fernández

MIDFIELDERS: Marc Casadó, Álvaro Sanz, Antonio Aranda, Emre Demir, Pablo Torre, Txus Alba, Luismi Cruz, Àlex Carbonell

FORWARDS: Zacarías Ghailán, Roberto Fernández, Estanis Pedrola, Fabio Blanco, Juanda Fuentes

COACH: Rafa Márquez

ASSISTANT COACH: Albert Sánchez

A good season to keep supporting the project

Barça Atlètic had a very positive season. With an average age of just over 19 years old at the start of the season, the youngest team in the Primera RFEF league, the affiliate team was to debut with Rafa Márquez as coach replacing Sergi Barjuan. Under the Mexican coach, Barça Atlètic faced a season characterised by a sharp learning curve and the Club's commitment to the continuity of a group of players who came up from the U18 A team.

After a somewhat shaky first half of the season, the Barça team got back on the right track in terms of play and results, and in the second half of the La Liga season they went 13 matches in a row without losing. This winning streak placed the team in the upper part of the standings, and a final triumph at the Johan Cruyff Stadium against UD Logroñés (1-0) qualified the team for the

play-offs for promotion to the Second Division.

The first leg of the promotion play-off was between Barça Atlètic and Real Madrid Castilla. The first leg of the Mini-Derby at the Johan Cruyff Stadium, ended with a good result (4-2) and a great atmosphere of solidarity with the fans. But a week later, at the Alfredo Di Stéfano Stadium in Madrid, a 3-0 win with a penalty in injury time left the Barcelona side out of the running for promotion.

In addition to the presence of several players from the reserve team in the first team, the confidence in the youngsters was also very clear, as 11 U18 players took part during the season: Àlex Valle, Víctor Barberà, Ilias Akhomach, Alarcón, Aleix Garrido, Astralaga, Unai, Sergi Domínguez, Lamine Yamal, Biel Vicens and Pocho.

RESULTS

| MATCHDAY | DATE | MATCH | RESULT | GOALSCORERS |
|---|------------|------------------------------------|--------|--------------------------------------|
| 1 | 27/08/2022 | Barça At. — Castellón | 3-2 | Estanis, Ilias, Chadi Riad |
| 2 | 04/09/2022 | Alcoià — Barça At. | 0-0 | |
| 3 | 11/09/2022 | Barça At. — Calahorra | 2-0 | Juanda, Roberto |
| 4 | 18/09/2022 | Amorebieta — Barça At. | 0-0 | |
| 5 | 24/09/2022 | Barça At. — Real Murcia | 2-0 | Roberto, Alvaro Sanz |
| 6 | 02/10/2022 | Real Sociedad B — Barça At. | 2-0 | |
| 7 | 09/10/2022 | Atlètic Balears — Barça At. | 3-2 | Txus Alba, Víctor Barberà |
| 8 | 15/10/2022 | Barça At. — Sabadell | 1-4 | Víctor Barberà |
| 9 | 23/10/2022 | SD Logroñés — Barça At. | 4-0 | |
| 10 | 30/10/2022 | Barça At. — Cornellà | 0-0 | |
| 11 | 06/11/2022 | Osasuna Promesas — Barça At. | 0-1 | Juanda |
| 12 | 19/11/2022 | Barça At. — Athletic Club B | 2-0 | Aranda, Luismi |
| 13 | 26/11/2022 | Barça At. — Numancia | 1-2 | Víctor Barberà |
| 14 | 03/12/2022 | Intercity Sant Joan — Barça At. | 0-0 | |
| 15 | 07/12/2022 | Barça At. — Eldenc | 1-0 | Víctor Barberà |
| 16 | 11/12/2022 | Gimnàstic de Tarragona — Barça At. | 1-0 | |
| 17 | 17/12/2022 | Barça At. — Real Unión | 2-1 | Luismi Cruz, Aranda |
| 18 | 07/01/2023 | UD Logroñés — Barça At. | 1-1 | Juanda |
| 19 | 15/01/2023 | Barça At. — La Nucía | 2-1 | Barberà, Fabio Blanco |
| 20 | 21/01/2023 | Calahorra — Barça At. | 0-1 | Estanis |
| 21 | 28/01/2023 | Barça At. — Real Sociedad B | 1-1 | Pelayo |
| 22 | 04/02/2023 | Cornellà — Barça At. | 4-3 | Estanis, Luismi, Barberà |
| 23 | 12/02/2023 | Barça At. — Amorebieta | 1-1 | Aranda |
| 24 | 18/02/2023 | Athletic Club B — Barça At. | 1-1 | Barberà |
| 25 | 25/02/2023 | Barça At. — Alcoià | 3-0 | Estanis (2), Roberto |
| 26 | 11/03/2023 | Real Murcia — Barça At. | 1-1 | Chadi Riad |
| 27 | 11/03/2023 | Barça At. — Gimnàstic de Tarragona | 1-0 | Chadi Riad |
| 28 | 18/03/2023 | Real Unión — Barça At. | 0-1 | Pocho Román |
| 29 | 25/03/2023 | Sabadell — Barça At. | 1-2 | Stanis (2) |
| 30 | 02/04/2023 | Barça At. — Atlético Baleares | 2-2 | Luismi, Moha |
| 31 | 09/04/2023 | Numancia — Barça At. | 0-0 | |
| 32 | 15/04/2023 | Barça At. — SD Logroñés | 3-0 | Roberto (2), Montreal (OG) |
| 33 | 22/04/2023 | Castellón — Barça At. | 1-1 | Estanis Pedrola |
| 34 | 29/04/2023 | Barça At. — Osasuna | 1-0 | Luismi Cruz |
| 35 | 06/05/2023 | Eldenc — Barça At. | 2-2 | Roberto Fernández, Luismi Cruz |
| 36 | 13/05/2023 | Barça At. — Intercity | 0-2 | |
| 37 | 20/05/2023 | La Nucía — Barça At. | 1-0 | |
| 38 | 27/05/2023 | Barça At. — UD Logroñés | 1-0 | Aleix Garrido |
| Semi-final play-off (first leg) | 03/06/2023 | Barça At. — Real Madrid Castilla | 4-2 | Chadi Riad, Roberto, Luismi Cruz (2) |
| Semi-final play-off (second leg) | 11/06/2023 | Real Madrid Castilla — Barça At. | 3-0 | |



GOALSCORERS

- 8 Luismi, Stanis
- 7 Roberto Fernández, Víctor Barberà
- 4 Chadi Riad
- 3 Aranda, Juanda
- 1 Ilias, Álvaro Sanz, Txus Alba, Fabio Blanco, Pelayo, Pocho Román, Moha, Aleix Garrido

11 Leagues of 15!

The academy football teams again completed a season of challenges met both in football and the personal development of the players. In terms of results, the Club won 11 league titles out of the 15 for which it competed. U18 A, U16 A, U16 B, U14 A, 14 B, U12 A, U12 C, U12 D, U10 A, U10 C and U10 D won the championships in their categories. Football 11 added five out of six titles, while the Football 7 teams won six out of nine.





U18 A



FINAL POSITION La Liga Division of Honour Champions
Champions Cup Quarter-finals
UEFA Youth League Round of 16

SQUAD

GOALKEEPERS: Ander Astralaga, Alejandro Ramos Pinazo, Antonio Gómez del Castillo

DEFENDERS: Martín Pavlov Georgiev, Arnau Casas, Héctor Fort, Gerard González, Rubén Cantero, Joan Anaya, Sergi Domínguez, Diego Almeida

MIDFIELDERS: Unai Hernández, Antonio Caravaca, Gerard Hernández, Aleix Garrido, Jan Molina, Daniel Rodríguez, Biel Vicens

FORWARDS: Derek Cuevas, Ángel Alarcón, Víctor Barberá, Xavier Moreno, Lamine Nasraqui, Fabián Luzzi

COACH: Òscar López

ASSISTANT COACH: Javier Saviola

League Champions!

The U18 A team successfully defended the La Liga Division of Honour title for the fourth consecutive season, with Zaragoza as their main rival for the title. The team led by Òscar López ended the year with 20 wins, seven draws and only three defeats in the 30 games, with a balance of 65 goals for and 28 against.

The League title gave the Barcelona team access to the Copa de Campions, a competition in which they were drawn against Athletic Club in the quarter finals. The elimination, however, was at the hands of the Basque team after the 0-0 draw at Lezama and the 0-1 defeat at the Johan Cruyff stadium. In the middle of the season, in the Copa del Rey, the U18 A team played against Málaga in the round of 16. On this occasion, Barça fell 0-1 against the Andalusian team and were eliminated.

As for European competition, Òscar López's team performed outstandingly well in the UEFA Youth League. The Barça players had an excellent group stage, with four wins (3-0 against Viktoria Plzn, 1-6 and 2-0 against Inter Milan and 3-2 against Bayern Munich) and two draws (3-3 against Munich and 1-1 against Pilzn). As top of the group, the team avoided the knockout stage, but in the round of 16 they were eliminated by AZ Alkmaar (0-3), the eventual winners of the competition.



U18 B



FINAL POSITION League Runners up
MIC Champions

SQUAD

GOALKEEPERS: Diego Kochen, Aaron Vaakobishvili, Eder Aller González*

DEFENDERS: Jan Colomé, Iker Córdoba, Alexis Olmedo, Héctor Rangel, Niko Takahashi, Pau Cubarsi*, Albert Navarro*

MIDFIELDERS: Javier Alba, Wesley Dual Da Rocha, Brian Fariñas, Adrian Simon, Cristóbal Muñoz, Pau Prim, Manuel Vila

FORWARDS: Hugo Alba, Nil Calderó, Marc Guiu, Antonio Martín, Arnau Pradas

COACH: Ibán Cuadrado

ASSISTANT COACH: Gerard Sarrà

*Players with a U16 A file



One step away from the title

The U18 B season was full of difficulties, with a completely new team compared to the previous season. With Ibán Cuadrado on the bench, the Barça players started from scratch and it took a few months for some of them to adapt to the U18 category. From the middle of the season onwards, the team took a step forward and put together some good performances. The improvement in play led to better results, and the U18 B team was in the running for the National League title. The team reached the last few matchdays, competing for the title with Escola F. Gavà and Espanyol. On the last matchday, Barça gave Lleida Esportiu a thrashing, but the duel between Gavà and Espanyol failed to produce the draw that the Barça team needed to become champions, and in the end, the title went to the team from Gavà.

U16 A



FINAL POSITION League Champions
MIC Champions

SQUAD

GOALKEEPERS: Max Bonfill, Jordi Saucedo

DEFENDERS: Andrea Natali, Andrés Cuenca, Landry Cephas, Leonard Saca, Genís Torrelles, Jofre Torrents, Guillem Víctor

MIDFIELDERS: Daniel Ávila, Marc Bernal, Xavi Espart, Guillermo Fernández, Juan Hernández, Quim Junyent,

David Saez

FORWARDS: Carlos De Miguel, Òscar Gistau, Shane Patrick Kluivert, Adrià Muñoz, Nouhoun Sylla

COACH: Iván Carrasco

ASSISTANT COACH: Arnau Blanco

U16 B



FINAL POSITION League Champions

SQUAD

GOALKEEPERS: Gerard Sala, Iker Rodríguez

DEFENDERS: Pol Bernabéu, Àlex Campos, Raul Chireveches, Juan Pablo Galbarro, Antonio Gómez, Nicolás Marcipar, Madou Murcia, Nil Teixidor

MIDFIELDERS: Pedro Villar, Jaume Gabriel, Adam Argemí, Pedro Fernández, Adrián Guerrero, Pedro Rodríguez

FORWARDS: Rodrigo Barrios, Antonio Fernández, Samakou Nomoko, Sidney José

COACH: Pol Planas

ASSISTANT COACH: Èric Campos

U14 A



FINAL POSITION League Champions
Catalan Cup Champions

SQUAD

GOALKEEPERS: Pau Espí, Gerard Valls, Juan Carlos Melgar

DEFENDERS: Pau Vergés, Raúl Expósito, Joan Inglés, Morifing Siriki, Sergi Mayans, Jordi Pesquer

MIDFIELDERS: Genís Clua, Eloi Gómez, Arnau Lavilla, Fran Orduña, Roberto Tomás, Ebrima Tunkara

FORWARDS: Adrià Bravo, Alieu Drammeh, David Obinna, Iu Martínez, Ismael Ziani

COACH: David Sánchez

ASSISTANT COACH: Pere Olivé

U14 B



FINAL POSITION League Champions

SQUAD

GOALKEEPERS: Aitor Cazorla, Pablo Peña

DEFENDERS: Daniel Gallego, Roc Martínez, Luca Pérez, Erik Rodríguez, Guifré Valdivia, Guiu Xuclà

MIDFIELDERS: Juan Cruz, Ignasi Bassas, Hugo Garcés, Guillem Molina, Oriol Morato, Pol Puigmal

FORWARDS: Clifford Nana, Noah García, Radion Kalashnykov, Ruslan Mba, Alejandro Oviedo, José Alfredo Rodríguez, Ibrahima Toure

COACH: Albert Puig

ASSISTANT COACH: Arnau Blanco

U12 A



FINAL POSITION League Champions
Catalan Cup Runners-up

SQUAD

GOALKEEPERS: Aitor Rivera, Alexander Rafel

DEFENDERS: Darwin Guillermo, William Ferdinand, Joan Segura, Ariz Lairado, Jan Rizos, Piero Ferrari, Víctor Lao

MIDFIELDERS: Dragos Bivol, Quim Cárcel

FORWARDS: Adrián Sánchez, Mamadou Keita

COACH: Jordi Pérez

ASSISTANT COACH: Cristian López

U12 B



FINAL POSITION League Runners up

SQUAD

GOALKEEPERS: Roger Vidal, Marc Jorquera

DEFENDERS: Lucas Bernal, Àlex Pliego, José Basagaña, Carlos Zamorano, Iker Nsang

MIDFIELDERS: Jan Giral, Unax Hernández, Johan Oriol

Leiva

FORWARDS: Marvin Chukwubunkem, Divine Ikenna

COACH: Jordi Poma

ASSISTANT COACH: Sergi Borrallo

U12 C



FINAL POSITION League Champions

SQUAD

GOALKEEPERS: Ander Pérez, Yeray Gutiérrez

DEFENDERS: Hugo Tomás, Izan Márquez, John Ovie Adams, Derek Puig, Alan Guerra

MIDFIELDERS: Eric Marín, Gerard Mateo, Agus Marcet

FORWARDS: Gerard Mayoral, Fode Diallo

COACH: Juanan Gil

ASSISTANT COACH: Albert Batalla

U12 D



FINAL POSITION League Champions

SQUAD

GOALKEEPERS: Biel Chacón, Emmanuel Zapata

DEFENDERS: Pol Jou, Guerau Villegas, Enzo Pérez, Pol Porta, Yibraham García, Adrià Aguilera

MIDFIELDERS: Kevin Dragomir, Juan Fernández, Antonio Amaya

FORWARD: Moha Ackhomach

COACH: Ibán Tey

ASSISTANT COACH: Enric David

U10 A



FINAL POSITION League Champions
Catalan Cup Champions

SQUAD

GOALKEEPERS: Roc Baeza, Nil Abellán

DEFENDERS: Aran Aparicio, Jaume Casanovas, Enric Vilaro, Pep Farrés, Veray Valencia

MIDFIELDERS: Mario Franco, Pedro Juárez

FORWARD: Dani Hernández, Abdoulatif Djitte

COACH: Dani Segovia

ASSISTANT COACH: Enric Monrós

U10 B



FINAL POSITION League Runners up

SQUAD

GOALKEEPERS: Eric Coyo, Diego Hurtado

DEFENDERS: Izan Ruiz, Leo Martínez, Jonatan Martín, Julen Gallardo

MIDFIELDERS: Héctor Santiago, Ilyas el Azouzi, Jan More, Franck Sánchez

FORWARDS: Darius-Andrei Ciulin, Jesús Ruescas

COACH: Pol Combellé

ASSISTANT COACH: Francisco Javier Revert

U10 C

FINAL POSITION : League Champions

SQUAD

GOALKEEPERS: Mauro Artigot, Teo Rodríguez

DEFENDERS: Jan Veganzones, Marco Mollica, Arnau Casas, Issam Laantit, Héctor Alessandro

MIDFIELDERS: David Quintela, Marc Ribera

FORWARDS: Joel Cabanes, Destiny Kosiso

COACH: Mario Jordano

ASSISTANT COACH: Adrià Monràs



U10 D

FINAL POSITION : League Champions

SQUAD

GOALKEEPERS: Biel Casadevall, Martí Pico

DEFENDERS: Santiago Almandroz, Nil Fernando, Aitor Rodríguez, Denzel Winter, Ousmane Sylla

MIDFIELDERS: Pol Gómez, Noel Raya, Fidae el Allouchi

FORWARDS: Arç Martínez Pérez, Tiago Rodríguez

COACH: Àlex Fernández

ASSISTANT COACH: Albert Moratalla



PRE U10

FINAL POSITION : Finished 6th in the U10s league

SQUAD

GOALKEEPERS: Marius Suñé, Marc Moreira

DEFENDERS: Max Moreno, Joel Cabrera, Daniel Ribera, Idan Scutari, Nico Garrido

MIDFIELDERS: Alder Jiménez, Unai Garcia, Alan Calle


FORWARD: Amidou Badji

COACH: Albert Ametller

ASSISTANT COACH: Pol Castellà



WOMEN'S FOOTBALL




COACH
JONATAN GIRÁLDEZ
 27/11/1991
 VIGO (PONTEVEDRA)

COACHING TEAM
ASSISTANT COACHES
 RAFEL NAVARRO
 PERE ROMEU
GOALKEEPING COACH
 ORIOL CASARES
FITNESS COACHES
 BERTA CARLES
 LUCAS DEL CAMPO
 ANDRÉS GONZÁLEZ
 LORENZO PETRONI
SPORTS THERAPIST
 DANI BENITO
ANALYSTS
 TONI GORDO
 ALBERTO ANGELASTRI
PSYCHOLOGIST
 MARC SELLARÈS

MEDICAL TEAM
DOCTOR
 XAVIER YANGUAS
PHYSIOTHERAPISTS
 ROGER GIRONÈS
 ROGER OLLER
 LAIA MARTÍNEZ
ASSISTANTS
DELEGATE
 MARÇAL PERA
KIT MANAGER
 RUBÉN JIMÉNEZ

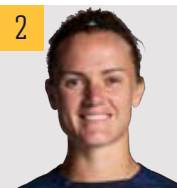


1



GOALKEEPER
SANDRA PAÑOS
 04/11/92
 ALICANTE

2



DEFENDER
IRENE PAREDES
 04/07/1991
 LEGAZPI (GIPUZKOA)

3



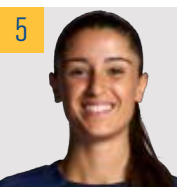
DEFENDER
LAIA CODINA
 22/01/2000
 CAMPLLONG (GIRONA)

4



DEFENDER
MARIÀ PILAR LEON
 13/06/95
 ZARAGOZA

5



DEFENDER
JANA FERNÁNDEZ
 18/02/2002
 SANT ESTEVE DE SESROVIRE (BAIX LLOBREGAT)

6



FORWARD
CLAUDIA PINA
 12/08/2001
 MONTCADA I REIXAC (BARCELONA)

7



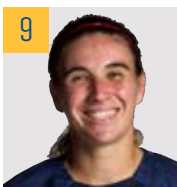
DEFENDER
ANA MARIA CRNOGORČEVIĆ
 03/11/1990
 STEFFISBURG (SWITZERLAND)

8



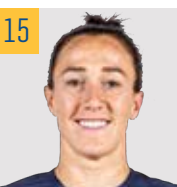
DEFENDER
MARTA TORREJÓN
 27/02/1990
 MATARÓ (BARCELONA)

9



FORWARD
MARIONA CALDENTEY
 19/03/1996
 FELANITX (MALLORCA)

15



DEFENDER
LUCY BRONZE
 28/10/91
 BERWICK UPON TWEED (ENGLAND)

16



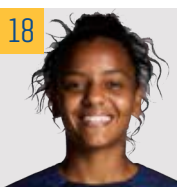
DEFENDER
FRIDOLINA ROLFÖ
 24/11/1993
 KUNGSBACKA (SWEDEN)

17




FORWARD
SALMA PARALLUELO
 13/01/03
 ZARAGOZA

18



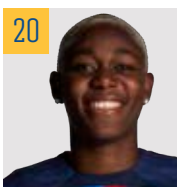
FORWARD
GEYSE FERREIRA
 27/03/98
 MARAGOGI (BRAZIL)

19



FORWARD
BRUNA VILAMALA
 04/06/2002
 BORGONVÀ (OSONA)

20



FORWARD
ASISAT OSHOALA
 09/10/1994
 IKORODU (NIGERIA)



↑ **ARRIVALS**

LAIÀ CODINA
AC MILAN*

LUCY BRONZE
MANCHESTER CITY

SALMA PARALLUELO
VILLAREAL

GEYSE FERREIRA
MADRID CF

KEIRA WALSH
MANCHESTER CITY

EMMA RAMÍREZ
REAL SOCIEDAD*

NURIA RÁBANO
REAL SOCIEDAD

*BACK FROM LOAN

↓ **DEPARTURES**

MELANIE SERRANO
RETIRED

JENNI HERMOSO
CLUB DE FÚTBOL PACHUCA

LEILA OUAHABI
MANCHESTER CITY

ANDREA PEREIRA
CLUB AMÉRICA

LIEKE MARTENS
PARIS SAINT-GERMAIN

ANDREA FALCÓN
CLUB AMÉRICA

10

FORWARD

CAROLINE GRAHAM HANSEN

18/02/1995
OSLO (NORWAY)

11

MIDFIELDER

ALEXIA PUTELLAS

04/02/1994
MOLLET DEL VALLÈS (BARCELONA)

12

MIDFIELDER

PATRI GUIJARRO

17/05/1998
PALMA (MALLORCA)

13

GOALKEEPER

CATA COLL

23/04/2001
PÒRTOL (MALLORCA)

14

MIDFIELDER

AITANA BONMATÍ

18/01/1998
SANT PERE DE RIBES (BARCELONA)

21

MIDFIELDER

KEIRA WALSH

08/04/97
ROCHDALE (ENGLAND)

22

DEFENDER

NURIA RÁBANO

15/06/99
SANTIAGO DE COMPOSTELA (GALICIA)

23

MIDFIELDER

INGRID SYRSTAD ENGEN

29/04/98
MELHUS (NORWAY)

24

GOALKEEPER

GEMMA FONT

23/10/1999
TAGAMAMENT (BARCELONA)

25

DEFENDER

EMMA RAMÍREZ

10/05/2002
CORNELLÀ DE LLOBREGAT (BARCELONA)



League champions with a new record for victories

FC Barcelona Femení won the league title with four games to go, having won all 26 games they needed to win the competition. The Barça women retained their title with wonderful football and statistics which are unprecedented in this competition. Between this season 2022/23 and the previous one, the team led by Jonatan Giráldez achieved a streak of 62 consecutive wins in the League, a new world record for consecutive victories in any domestic professional football competition. After being proclaimed champions,

the culers slowed down, drawing and then losing a League match for the first time in two years. The season ended with a spectacular figure of 118 goals scored in 30 games, with an average of almost four goals per game, and only 10 goals conceded, which underlined the excellent defensive work throughout the competition. With this new title, FC Barcelona is the only team that has been able to win four Leagues in a row and has now won eight in its history, more than any other club.





RESULTS

| MATCH-DAY | DATE | MATCH | RESULT | GOALSCORERS |
|-----------|------------|---|--------|--|
| 1 | 03/11/2022 | Llevant les Planes — FC Barcelona | 0-4 | Patri Guijarro, Oshoala, Salma Paralluelo, Irene Paredes |
| 2 | 17/09/2022 | FC Barcelona — UDG Tenerife | 2-0 | Geyse, Hansen, |
| 3 | 25/09/2022 | Villareal Femení — FC Barcelona | 1-4 | Mapi León, Oshoala, Pina, Lara Mata (og) |
| 4 | 01/10/2022 | FC Barcelona — Madrid CFF | 7-0 | Hansen, Geysse Ferreira (2), Mariona Caldentey (2), Crnogorcevic (2) |
| 5 | 15/10/2022 | Athletic Club — FC Barcelona | 0-3 | Claudia Pina, Geysse, Mariona |
| 6 | 22/10/2022 | Real Betis — FC Barcelona | 0-3 | Rolfó, Babajide (og), Hansen |
| 7 | 30/10/2022 | FC Barcelona — Levante | 2-1 | Engen, Aitana |
| 8 | 06/11/2022 | Real Madrid Femení — FC Barcelona | 0-4 | Crnogorcevic, Patri, Aitana, Rolfó |
| 9 | 20/11/2022 | FC Barcelona — Alabès Femení | 8-0 | Pina (2), Oshoala, Rolfó, Mapi, Paralluelo, Crnogorcevic, Geysse |
| 10 | 27/11/2022 | Atlético de Madrid — FC Barcelona | 1-6 | Crnogorcevic, Mapi León, Bronze, Paralluelo (2), Engen |
| 11 | 03/12/2022 | FC Barcelona — Real Sociedad | 2-1 | Marta Torrejón, Bronze |
| 12 | 10/12/2022 | FC Barcelona — Alhama Femení | 4-0 | Claudia Pina, Paralluelo, Bruna Vilamala, Oshoala |
| 13 | 01/02/2023 | Valencia — FC Barcelona | 0-4 | Rolfó (2), Oshoala, Aitana |
| 14 | 07/01/2023 | FC Barcelona - Seville | 4-0 | Oshoala, Claudia Pina, Salma Paralluelo (2), |
| 15 | 14/01/2023 | Sporting de Huelva — FC Barcelona | 0-3 | Oshoala (2), Mariona |
| 16 | 25/01/2023 | FC Barcelona — Llevant les Planes | 7-0 | Crnogorcevic (2), Oshoala (3), Vicky López, Mariona |
| 17 | 29/01/2023 | UDG Tenerife — FC Barcelona | 0-6 | Pina, Oshoala (3), Aitana, Bronze |
| 18 | 05/02/2023 | FC Barcelona — Real Betis | 7-0 | Geysse, Walsh, Pina, Oshoala (3), Mariona |
| 19 | 11/02/2023 | Alabès Women's Team — FC Barcelona | 0-4 | Oshoala, Camila Sáez (OG), Aitana, Claudia Pina |
| 20 | 05/03/2023 | FC Barcelona — Villareal Women's Team | 5-0 | Oshoala, Salma, Hansen (3) |
| 21 | 11/03/2023 | Levante — FC Barcelona | 0-4 | Aitana (2), Pina, Rolfó |
| 22 | 17/03/2023 | FC Barcelona — Valencia | 5-1 | Rolfó (2), Marta Torrejón, Salma Paralluelo (2) |
| 23 | 25/03/2023 | FC Barcelona — Real Madrid Women's Team | 1-0 | Rolfó |
| 24 | 02/04/2023 | Alhama Femenino — FC Barcelona | 0-2 | Hansen, Lucía Martínez (OG) |
| 25 | 15/04/2023 | FC Barcelona — Atlético de Madrid | 4-0 | Aitana (2), Vicky López, Hansen |
| 26 | 10/05/2023 | Seville — FC Barcelona | 1-1 | Crnogorcevic |
| 27 | 30/04/2023 | FC Barcelona — Sporting de Huelva | 3-0 | Laia Codina, Oshoala, Jana Fernández |
| 28 | 06/05/2023 | Real Sociedad — FC Barcelona | 2-5 | Guijarro, Oshoala, Aitana, Hansen (2) |
| 29 | 13/05/2023 | FC Barcelona — Athletic Club | 3-0 | Hansen, Paredes, Paralluelo |
| 30 | 21/05/2023 | Madrid CFF — FC Barcelona | 2-1 | Alexia Putellas |

GOALSCORERS

| | | | |
|----|--------------------|---|---|
| 21 | Oshoala | 6 | Geysse, Mariona |
| 11 | Paralluelo, Hansen | 3 | Mapi León, Bronze, Patri Guijarro |
| 10 | Claudia Pina | 2 | Marta Torrejón, Engen, Irene Paredes, Vicky López |
| 9 | Aitana, Rolfó | 1 | Bruna Vilamala, Keira Walsh, Laia Codina, Jana Fernández, Alexia Putellas |
| 8 | Crnogorcevic | | |







Two-times champions!

The FC Barcelona Women's team further enhanced its reputation by brilliantly winning its second Champions League, demonstrating true dominance in Europe, seeing as it has played in the last three finals in a row and four out of the last five.

In the group stage, Giráldez's team finished first in their group with a record of five wins and only one defeat. In the quarter-finals against Roma, FC Barcelona obtained a double victory after a 0-1 away win and a 5-1 drubbing at the Spotify Camp Nou. In the semi-finals, the Barça team won the first leg of the semi-final 0-1 against Chelsea and

sealed their place in the final with a draw at the stadium. The final against Wolfsburg, with more than 8,000 culers at the Philips Stadion in Eindhoven, was spectacular. Although the first half ended 0-2 in favour of the Germans, a splendid second half from FC Barcelona led to a historic comeback. Two goals by Patri Guijarro in just three minutes, and one by Fridolina Rolfö, turned the final on its head and made the second Champions League possible. FC Barcelona were once again European champions in a tournament in which Aitana Bonmatí was recognised as the most valuable player.



RESULTS

| MATCHDAY | DATE | MATCH | RESULT | GOALSCORERS |
|----------------------------|------------|------------------------------|--------|--|
| Group stage. Matchday 1 | 19/10/2022 | FC Barcelona - Benfica | 9-0 | Patri Guijarro, Aitana, Oshoala (2), Mariona, Crnogorцевic, Geysse (2), Pina |
| Group stage. Matchday 2 | 27/10/2022 | Rosengard - FC Barcelona | 1-4 | Aitana (2), Mariona (2) |
| Group stage. Matchday 3 | 24/11/2022 | FC Barcelona - Bayern Munich | 3-0 | Geysse, Aitana, Pina |
| Group stage. Matchday 4 | 07/12/2022 | Bayern Munich - FC Barcelona | 3-1 | Geysse |
| Group stage. Matchday 5 | 15/12/2022 | Benfica - FC Barcelona | 2-6 | Irene Paredes, Pina, Aitana, Crnogorцевic, Seica (OG), Mariona |
| Group stage. Matchday 6 | 21/12/2022 | FC Barcelona - Rosengard | 6-0 | Oshoala (2), Mapi León, Rolfó, Torrejón, Paredes |
| Quarter-finals. First leg | 21/03/2023 | Roma - FC Barcelona | 0-1 | Salma Paralluelo |
| Quarter-finals. Second leg | 29/03/2023 | FC Barcelona - Rome | 5-1 | Rolfó (2), Mapi, Oshoala, Patri Guijarro |
| Semi-finals. First leg | 22/04/2023 | Chelsea FC - FC Barcelona | 0-1 | Hansen |
| Semi-finals. Second leg | 27/04/2023 | FC Barcelona - Chelsea FC | 1-1 | Hansen |
| FINAL | 03/04/2023 | FC Barcelona - VfL Wolfsburg | 2-3 | Patri Guijarro (2), Rolfó |

| GOALSCORERS | |
|------------------|-----------------|
| 5 Aitana | 2 Crnogorцевic |
| 5 Oshoala | 2 Irene Paredes |
| 4 Patri Guijarro | 2 Mapi León |
| 4 Rolfó | 2 Hansen |
| 4 Mariona | 1 Torrejón |
| 4 Geysse | 1 S. Paralluelo |
| 3 Pina | |





Clinical thrashing in the round of 16

The FC Barcelona Women's team achieved a resounding victory in the round of 16 of the Copa de la Reina against Osasuna in a match that was played at El Sadar in front of more than 6,000 spectators. However, they were eliminated due to an allegedly improper lineup of Geyse, who was sent off with her previous team, Madrid CFF, in the quarter-finals of last season's tournament. The first goal came in the 23rd minute thanks to Bruna Vilamala, a player who was very active during the first half and who, shortly afterwards, made it 0-2. At the break, the Barça Women took the initiative and, four minutes later, Salma Paralluelo scored the third goal of the night. From this point on, the match turned into a Barcelona attack and goal. Geyse, Bruna, who scored a hat-trick, Salma and Aitana, with a double each, and Mariona, were the goalscorers. Barça, however, were eliminated, as the federation rejected the Club's appeal against this allegedly improper lineup.



RESULT

| DATE | MATCH | RESULT | GOALSCORERS |
|------------|------------------------|--------|---|
| 10/01/2023 | Osasuna – FC Barcelona | 0-9 | Bruna (3), Salma Paralluelo (2), Geyse, Aitana (2), Mariona |





Spanish Superchampions!

The FC Barcelona Women's team won the first title of the season after winning this year's Spanish Super Cup, the third in the last four years. Jonatan Giráldez's team played the semi-final against Real Madrid, in a game in which the Barça women were superior in the first half and took the lead thanks to a goal by Claudia Pina. However, at the start of the second half, Madrid equalised and in the 60th minute FC Barcelona were reduced to ten players due to Irene Paredes being sent off for a second yellow card. However, Barça put the game beyond doubt in the second half of extra time, with goals from Mariona Caldentey and Salma Paralluelo. In the final, the Barça women beat Real Sociedad with a great all-round performance by the whole team. Aitana, the MVP of the final, opened the scoreboard in the 13th minute after a superb combination with Geyse. After the break, Aitana scored again to set up a double and Oshoala, in added time, sealed the title at Mérida's José Fouto Stadium.



RESULTS

| MATCHDAY | DATE | MATCH | RESULT | GOALSCORERS |
|-------------|------------|------------------------------|--------|---|
| Semi-finals | 19/01/2023 | Barça – Real Madrid | 3-1 | Claudia Pina, Mariona, Salma Paralluelo |
| Final | 22/01/2023 | Real Sociedad – FC Barcelona | 0-3 | Aitana (2), Oshoala |



Presentation of the team and drubbing

The Barça players had another historic day with the second year of the Joan Gamper Trophy, held in a packed Johan Cruyff Stadium with 6,000 spectators eager to have fun. After the official presentation of the squad, the match against Montpellier started with a clearly superior FC Barcelona and it did not take long for the goals to start. In the 23rd minute, Geyse opened the scoring with a good header. After getting ahead on the scoreboard, FC Barcelona's superiority was even greater and the team took advantage of this to settle the match before half-time, thanks to two goals by midfielder Patri Guijarro, the MVP of the Gamper Trophy. The second half started the same way as the first. Geyse scored her personal double and the team's fourth goal, while Rolfö and youth striker Ariana completed the thrashing (6-0).



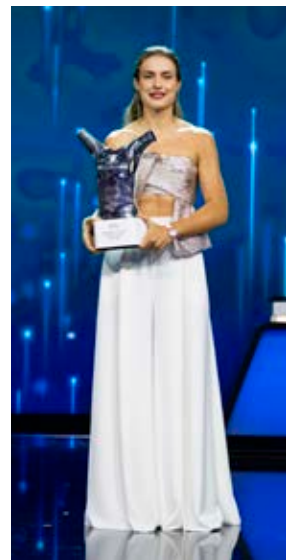
RESULT

| DATE | MATCH | RESULT | GOALSCORERS |
|------------|----------------------------|------------|--|
| 23/08/2022 | FC Barcelona – Montpellier | 6-0 | Geyse (2), Patri Guijarro (2), Rolfö, Ariana Arias |

Alexia continues to be the queen of world football

Alexia Putellas continued to receive individual awards that cemented her status as the best female player in the world for the second year running. Despite the fact that in the summer of 2022 she tore her posterior cruciate ligament in her left knee and missed the rest of the year and part of 2023, her excellent individual and team records earned her unanimous recognition from international bodies.

UEFA recognised her with the UEFA Women's Player of the Year 2022 award, repeating last season's achievement, and she became the first player in history to win this award two years in a row. Alexia also won the 2022 Ballon d'Or and was declared the best female football player in the world. The Catalan player thus achieved an unprecedented feat in the history of the trophy, as for the first time a player has won the trophy twice and, what's more, done so consecutively. The culer captain also won The Best award, which is awarded annually by FIFA to the best player in the world. This is the second time she has won it, after winning it in 2021. Finally, Alexia was further recognised when she was included in the 2022 FIFA FIFPro 11, along with her teammates María León, Lucy Bronze and Keira Walsh.



BARÇA B



FINAL POSITION Champion of the Primera RFEF

SQUAD

GOALKEEPERS: Laura Coronado, Meritxell Muñoz, Meritxell Font

DEFENDERS: Clara Rodríguez, Esther Laborde, Martina Fernández, Berta Doltra, Adriana Ranera, Esther Sola

MIDFIELDERS: Maria Pérez, Ariadna Mingueza, Alba Caño, Júlia Bartel, Nina Pou, Giulia Dragoni

FORWARDS: Vicky López, Ariana Arias, Ariadna Sánchez, Ona Baradad, Lucía Corrales, Laia Martret

COACH: Oscar Belis

ASSISTANT COACH: Pol Grau



WOMEN'S C



FINAL POSITION Champion of the Catalan Second Division (Group 3)

SQUAD

GOALKEEPERS: Meritxell Fuster, Claudia Garcia-Dons
DEFENDERS: Aina Roman, María Calderón, Elena Torbado, Elia Garrigós, Cristina López, Natalia Doña, María Torres
MIDFIELDERS: Núria Pon Asenjo, Meritxell Martín, Clara Casajuana, Gadea Blanco, Lara Suárez, Júlia Sánchez, Izarbe Grao, Montse Alabart

FORWARDS: Viktoria Adrianova Yavorova, Magalí Capdevila, Carme Júlia Garriga

COACH: Iván Molpeceres

ASSISTANT COACH: Adrián Lamas

U18



FINAL POSITION Champions of the Liga Preferente Catalan Cup Champions

SQUAD

GOALKEEPERS: Mar Pérez, Rocío Romano, Ariadna Ayats
DEFENDERS: Judit Pujols, Noah Bézis, Marta Marruecos, Emma Gálvez, Aïcha Camara, María Lorella, Laura Martín, Martina González, Daniela Martínez, Carlota Martins

MIDFIELDERS: Marta Fernández, Raquel Capdevila, Lorena Cubo, Clara Serrajordi, Ainoa Gómez, Beatriz Pérez

FORWARDS: Cèlia Segura, Noa Ortega, Kautar Azraf, Noa Jiménez, Laia Guerrero

COACH: Pablo Tramullas

ASSISTANT COACH: Miquel Llorens

U14 C



FINAL POSITION 13th place in the Boys' First Division

SQUAD

GOALKEEPERS: Clara Raspall, Emmeline Katerine Andersen

DEFENDERS: Clara Cortés, Valentina Fernández, Gisela Cabello, Chloe Arrufat, Jana Pérez-Mas, Nayara Núñez, Charlotta Ohlander

MIDFIELDERS: Emma Pellegrini, Laia Cabetas, Laia

Román, Sara Serrano

FORWARDS: Paula Domínguez Castro, Iveta Franch, Lúdia Gisbert, Bruna Quintana, Maria Rius

COACH: Jesús López

ASSISTANT COACH: Víctor Sambola

U14 D



FINAL POSITION Champions of the Boys' Second Division

SQUAD

GOALKEEPERS: Martina Palau, Ester Torres

DEFENDERS: Arlet Prat, Ainoa Ponsa, Lucia Grau, Joana Trias, Noa Benito, Ariadna Casanovas, Paula Gardella

MIDFIELDERS: Abril Rius, Dúnia Martínez, Jana Muro, Mariona Garcia, Carla de la Concepción

FORWARDS: Elena Vizuete, Ona Alves, Aïssatou Traoré, Marian Lineth Ruiz, Laura Monfort, Paula Jiménez

COACH: Marc Almirall

ASSISTANT COACH: MELANIE SERRANO

U12 F



FINAL POSITION Champions of the Boys' Third Division

SQUAD

GOALKEEPERS: Alexia López, Marta Garcia

DEFENDERS: Clara Pellicero, Ainhoa Orgaz, Júlia Alcober, Aina Tamayo, Laia Cendrero

MIDFIELDERS: Carlota Fornols, Olivia Parareda, Abril Ruiz, Lola Llopi

FORWARDS: Lucia Cobano, Alejandra Jiménez

COACH: Carles Ucles

ASSISTANT COACH: Anna Barbancho

U12 E



FINAL POSITION Runners-up in the Boys' Second Division

SQUAD

GOALKEEPERS: Laura Porcar, Gisela Rossell

DEFENDERS: Claudia Lozano, Lucia Carrillo, Leyre Leiva, Mireia Isabel Vera

MIDFIELDERS: Chloe Pocull, Irene Mosquera, Xènia Carceller, Carla Casadevall, Jana Bagur

FORWARDS: Carla Bigas

COACH: Pablo Álvarez

ASSISTANT COACH: Victor Vilajosana

SQUAD

BASKETBALL



COACH

SARUNAS JASIKEVICIUS

05/03/1976
KAUNAS (LITHUANIA)

COACHING TEAM
ASSISTANT COACHES
 TOMAS MASIULIS
 DAVID GARCIA
 ÒSCAR ORELLANA
FITNESS COACHES
 FITNESS COACHES
 JAIRO VÁZQUEZ

MEDICAL TEAM
DOCTORS
 JORDI PUIGDELLÍVOL
 DANI FLORIT
 MANUEL WONG
PHYSIOTHERAPISTS
 DAVID URBANO
 CARLES MARTÍN
 AGUS MORALES
READAPTATION SPECIALIST
 JAVI RUIZ

ASSISTANTS
DELEGATE
 XAVIER MONTOLIO
MATERIALS
 DANI VÁZQUEZ



1



POWER FORWARD

OSCAR DA SILVA

21/09/98
MUNICH (GERMANY)

3




SHOOTING GUARD

ORIOL PAULÍ

20/05/1994
GIRONA

5




CENTRE

SERTAÇ SANLI

05/08/91
EDIRNE (TURKEY)

6



CENTRE

JAN VESELÝ

24/04/90
OSTRAVA (CZECH REPUBLIC)

8




FORWARD

SERGI MARTÍNEZ

10/05/99
RUBÍ (BARCELONA)

10



FORWARD

NIKOLA KALINIC

08/11/91
SUBOTICA (SERBIA)

13




POINT GUARD

TOMAS SATORANSKY

30/10/91
PRAGUE (CZECH REPUBLIC)

20



POINT GUARD

NICOLÁS LAPROVITTOLA

31/01/90
CASTELAR (ARGENTINA)

21



FORWARD

ÀLEX ABRINES

01/08/93
PALMA (SPAIN)



OTHER PLAYERS

① ARRIVALS
TOMAS SATORANSKY
 WASHINGTON WIZARDS

ORIOL PAULÍ
 MORABANC ANDORRA

OSCAR DA SILVA
 ALBA DE BERLÍN

NIKOLA KALINIC
 RED STAR

JAN VESELY
 FENERBAHÇE ISTANBUL

MIKE TOBEY
 VALENCIA BASKET

② DEPARTURES

BRANDON DAVIES
 OLYMPIA MILANO

DANTE EXUM
 PARTIZAN BELGRADE

ROLANDS SMITS
 ZALGIRIS KAUNAS

NIGEL HAVES-DAVIS
 FENERBAHÇE ISTANBUL

PIERRE ORIOLA
 BÂSQUET GIRONA

NICK CALATHES
 FENERBAHÇE ISTANBUL

22

SHOOTING GUARD

CORY HIGGINS

14/06/89
 DANVILLE, CALIFORNIA (USA)

23

POWER FORWARD

MIKE TOBEY

10/10/94
 MONROE, NEW YORK (USA)

24

SHOOTING GUARD

KYLE KURIC

25/08/89
 EVANSVILLE, INDIANA (USA)

31

POINT GUARD

ROKAS JOKUBAITIS

19/11/00
 MAŽEIKIAI (LITHUANIA)

33

POWER FORWARD

NIKOLA MIROTIĆ

11/02/91
 PODGORICA (MONTENEGRO)

46

CENTRE

JAMES NNAJI

14/08/04
 MAKURDI (NIGERIA)

The clear champions!

Barça regained the League title after beating Real Madrid in the final. The Barça team had a magnificent regular season, finishing in first position with a record of 29 wins and five losses. Jasikevicius's team did not lose a single home game during the 34 league games, for the fourth time in history. In the quarter finals, the team faced Valencia Basket. Making use of the home-court advantage, Barça prevailed in the first match and sealed their passage to the semi-finals via the fast track at Font de Sant Lluís. Unicaja de Málaga was waiting in the next round. Although Barça took an early lead in the series, the An-

dalusian team were the first to get a win at the Palau during the competition, bringing it to a tie. However, two great games in Málaga handed the Barça team a ticket to the final with Real Madrid as its rival in a replay from the previous season. The Palau was key to the first two wins in the series. With a 2-0 lead, the Barça team took advantage of the first match at the WiZink to clinch the final and win its 20th League title. Nikola Mirotic was named the finals MVP after averaging 17.6 points, 6 rebounds and a score of 23.3 in the three games played, saying farewell to Barça in the best way possible.



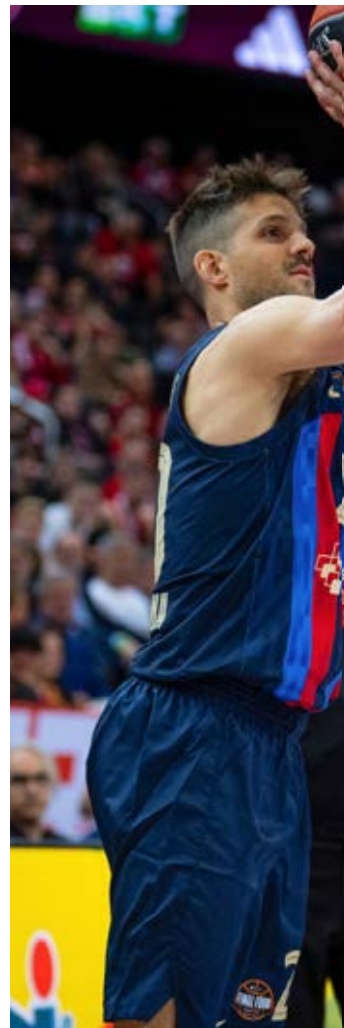


RESULTS

| ROUND | DATE | MATCH | RESULTS |
|-------|------------|--------------------------------|---------|
| 1 | 30/09/2022 | Gran Canaria - Barça | 88-85 |
| 2 | 02/10/2022 | Barça - Cazoo Baskonia | 89-74 |
| 3 | 09/10/2022 | Baloncesto Fuenlabrada - Barça | 56-84 |
| 4 | 15/10/2022 | Baxi Manresa - Barça | 78-101 |
| 5 | 23/10/2022 | Barça - Lenovo Tenerife | 67-65 |
| 6 | 30/10/2022 | Valencia Basket - Barça | 80-92 |
| 7 | 06/11/2022 | Barça - Bàsquet Girona | 72-69 |
| 8 | 20/11/2022 | Joventut Badalona - Barça | 82-79 |
| 9 | 27/11/2022 | Barça - Covirán Granada | 100-82 |
| 10 | 03/12/2022 | Monbus Obradoiro - Barça | 76-74 |
| 11 | 11/12/2022 | Río Breogán - Barça | 74-78 |
| 12 | 18/12/2022 | Barça - Unicaja | 75-60 |
| 13 | 28/12/2022 | Barça - Casademont Zaragoza | 68-63 |
| 14 | 02/01/2023 | Real Madrid - Barça | 78-87 |
| 15 | 07/01/2023 | Barça - Coosur Real Betis | 104-70 |
| 16 | 15/01/2023 | UCAM Murcia - Barça | 72-86 |
| 17 | 22/01/2023 | Barça - Surne Bilbao Basket | 88-78 |
| 18 | 28/01/2023 | Bàsquet Girona - Barça | 73-84 |
| 19 | 05/02/2023 | Barça - Valencia Basket | 81-75 |
| 20 | 12/02/2023 | Barça - Río Breogán | 82-54 |
| 21 | 04/03/2023 | Casademont Zaragoza - Barça | 85-83 |
| 22 | 12/03/2023 | Barça - Baxi Manresa | 93-72 |
| 23 | 19/03/2023 | Unicaja - Barça | 81-86 |
| 24 | 25/03/2023 | Barça - Joventut Badalona | 87-71 |
| 25 | 02/04/2023 | Lenovo Tenerife - Barça | 76-79 |
| 26 | 09/04/2023 | Surne Bilbao Basket - Barça | 82-80 |
| 27 | 16/04/2023 | Barça - Real Madrid | 97-82 |
| 28 | 19/04/2023 | Covirán Granada - Barça | 55-70 |
| 29 | 22/04/2023 | Barça - Gran Canaria | 87-79 |
| 30 | 30/04/2023 | Coosur Real Betis - Barça | 77-85 |
| 31 | 07/05/2023 | Barça - Baloncesto Fuenlabrada | 101-64 |
| 32 | 12/05/2023 | Barça - Monbus Obradoiro | 94-77 |
| 33 | 14/05/2023 | Cazoo Baskonia - Barça | 84-91 |
| 34 | 24/05/2023 | Barça - UCAM Murcia | 86-57 |

PLAY-OFF

| PLAY-OFFS | DATE | MATCH | RESULTS |
|----------------------------|------------|-------------------------|---------|
| Quarter-finals First game | 29/05/2023 | Barça - Valencia Basket | 84-74 |
| Quarter-finals Second game | 02/06/2023 | Valencia Basket - Barça | 64-87 |
| Semi-finals First game | 07/06/2023 | Barça - Unicaja | 84-81 |
| Semi-finals Second game | 09/06/2023 | Barça - Unicaja | 79-88 |
| Semi-finals Third game | 11/06/2023 | Unicaja - Barça | 79-90 |
| Semi-finals Fourth game | 13/06/2023 | Unicaja - Barça | 75-87 |
| Finals First game | 16/06/2023 | Barça - Real Madrid | 97-88 |
| Finals Second game | 18/06/2023 | Barça - Real Madrid | 86-85 |
| Finals Third game | 20/06/2023 | Real Madrid - Barça | 82-93 |



At the gates of the final in the third consecutive Final Four

Barça came close to playing their third Euroleague final, but fell short in the semi-final at the Final Four played in Kaunas. The Barça team had a remarkable League regular season with good play throughout, which allowed them to finish in second position with a record of 23 wins and 11 losses, surpassed only by Olympiacos. Zalgiris Kaunas was Barça's opponent in the quarter-finals, in a play-off dominated by the cul-ers from start to finish. They prevailed with a resounding 3-0 record and qualified for their third consecutive

Final Four via the fast track. The semi-final opponent was Real Madrid, a repeat of the previous season's semi-final. The good start by Jasikevicius' team, with great accuracy from the three-point range, allowed them to go into half-time with a six-point lead (42-36). However, mistakes in the third quarter and rashness in the final moments doomed Barça, who ended up losing 66-78. In the inconsequential match for third and fourth place, the Barcelona team was defeated by Monaco 78-66.





RESULTS

| ROUND | DATE | MATCH | RESULTS |
|-------|------------|-----------------------------------|---------|
| 1 | 07/10/2022 | Barça - Olympiacos Piraeus | 70-80 |
| 2 | 13/10/2022 | Barça - Real Madrid | 75-73 |
| 3 | 18/10/2022 | Bayern Munich - Barça | 73-84 |
| 4 | 20/10/2022 | Zalgiris Kaunas - Barça | 73-72 |
| 5 | 28/10/2022 | Barça - EA7 Emporio Armani Milan | 74-56 |
| 6 | 04/11/2022 | Barça - Fenerbahçe | 81-80 |
| 7 | 10/11/2022 | Maccabi Playtika Tel Aviv - Barça | 79-86 |
| 8 | 17/11/2022 | Anadolu Efes Sports Club - Barça | 96-86 |
| 9 | 22/11/2022 | Barça - Partizan Belgrade | 79-68 |
| 10 | 25/11/2022 | Barça - Cazoo Baskonia | 96-84 |
| 11 | 01/12/2022 | Alba Berlin - Barça | 86-88 |
| 12 | 09/12/2022 | Barça - Asvel Villeurbanne | 74-75 |
| 13 | 14/12/2022 | AS Monaco - Barça | 63-69 |
| 14 | 16/12/2022 | Barça - Panathinaikos | 74-68 |
| 15 | 23/12/2022 | Valencia Basket - Barça | 84-83 |
| 16 | 30/12/2022 | Red Star - Barça | 94-99 |
| 17 | 05/01/2023 | Barça - Virtus Segafredo Bologna | 75-83 |
| 18 | 11/01/2023 | Asvel Villeurbanne - Barça | 75-82 |
| 19 | 13/01/2023 | Barça - Anadolu Efes Sports Club | 75-80 |
| 20 | 29/01/2023 | Cazoo Baskonia - Barça | 78-85 |
| 21 | 26/01/2023 | Real Madrid - Barça | 91-86 |
| 22 | 31/01/2023 | Barça - Maccabi Playtika Tel-Aviv | 83-78 |
| 23 | 02/02/2023 | Barça - Bayern Munich | 72-70 |
| 24 | 09/02/2023 | Virtus Segafredo Bologna - Barça | 75-92 |
| 25 | 24/02/2023 | Barça - AS Monaco | 80-70 |
| 26 | 02/03/2023 | Barça - Zalgiris Kaunas | 93-74 |
| 27 | 07/03/2023 | Olympiacos Piraeus - Barça | 77-70 |
| 28 | 10/03/2023 | Fenerbahçe Istanbul - Barça | 81-73 |
| 29 | 17/03/2023 | Barça - Red Star | 85-79 |
| 30 | 23/03/2023 | Panathinaikos - Barça | 74-88 |
| 31 | 28/03/2023 | Partizan Belgrade - Barça | 80-89 |
| 32 | 30/03/2023 | Barça - Alba Berlin | 72-56 |
| 33 | 07/04/2023 | EA7 Emporio Armani Milan - Barça | 84-76 |
| 34 | 14/04/2023 | Barça - Valencia Basket | 85-71 |

RESULTS

| PLAY-OFFS STAGE | DATE | MATCH | RESULTS |
|------------------------|------------|-------------------------|---------|
| Quarter-finals. Game 1 | 26/04/2023 | Barça - Zalgiris Kaunas | 91-69 |
| Quarter-finals. Game 2 | 28/04/2023 | Barça - Zalgiris Kaunas | 89-81 |
| Quarter-finals. Game 3 | 03/05/2023 | Zagiris Kaunas - Barça | 66-77 |
| Semi-finals | 19/05/2023 | Barça - Real Madrid | 66-78 |
| Consolation game | 21/05/2023 | AS Monaco - Barça | 78-66 |



The Cup gets away

Barça were unable to hold on to the Copa del Rey title after losing to Unicaja de Málaga in extra time in the quarter-finals. And so the reigning champion bid farewell to the competition it had won on the two previous occasions. Saras' team got off to a good start in the first quarter, thanks to on-target shooting by Mirotic and Jokubaitis. As the minutes ticked by, the Culer team turned things up a notch in offence and defence, reaching a 13-point lead. The energy of the defenders shut down both teams' intensity on offence and Unicaja took advantage of this to close the gap. Although Barça started the final quarter with a slight lead (55-50), the Málaga team did not give up and was able to force extra time. The Barça team had victory in their grasp, but were unable to prevail against a growing and very intense rival.



RESULTS

| ROUND | DATE | MATCH | RESULTS |
|----------------|------------|-----------------|---------|
| Quarter-finals | 16/02/2023 | Barça - Unicaja | 87-89 |



No luck in extra time

In Seville, Barça could not get the title that has continued to elude them in recent years. In the semi-finals, Joventut de Badalona kept up with Barça's pace during the first half, but in the second half Jasikevicius' players tipped the balance in favour of Barça. Laprovittola, with 26 points, and with 7 of 10 three-pointers, was the most outstanding player of the game. The opponent in the final was, once again, Real Madrid. The game was very evenly matched and went into extra time after the score was tied 71-71 at the end of the fourth quarter. It was anybody's game until the final seconds, but the effectiveness of Real Madrid was key to the final result.

RESULTS

| ROUND | DATE | MATCH | RESULTS |
|-------------|------------|---------------------------|---------|
| Semi-finals | 24/09/2022 | Barça - Joventut Badalona | 91 - 74 |
| Final | 25/09/2022 | Real Madrid - Barça | 89 - 83 |





Catalan League champions again

Barça raised the Catalan League trophy again after losing the last two finals. Bàsquet Girona was the rival in the semi-finals and complicated Saras' team's progress to the final. The game was very evenly matched until the final quarter, when Barça's talent made the difference to carry the match by eleven points (88-77). The final against Joventut de Badalona was similar to the semi-final. The Badalona team started off dominant in the first quarter, but in the second half Barça, led by Àlex Abrines and Laprovittola, MVP of the final, opened

up a gap on the scoreboard to secure their first title of the season.

RESULTS

| ROUND | DATE | MATCH | RESULTS |
|-------------|------------|---------------------------|---------|
| Semi-finals | 20/09/2022 | Barça - Bàsquet Girona | 88 - 77 |
| Final | 21/09/2022 | Joventut Badalona - Barça | 82 - 92 |



BARÇA B - U19 A

FINAL POSITION **BARÇA B**/ Second position in the EBA League (group C-2)
Champion of the EBA Catalan League

U19 A/ Champion of the Catalan U19 Preferente Championship (preliminary phase)
Runner-up of the Catalan U19 Preferente Championship
5th in the Spanish Championship
Champion of the Adidas Next Generation Tournament Zadar
Third place in the Adidas Next Generation Tournament Kaunas



SQUAD

POINT GUARD: Roger Fàbrega, Edgar Moure, Dame Sarr, Rafa Villar Cornago

SHOOTING/POINT GUARD: Kasparas Jakucionis

SHOOTING GUARD: Adrian Mathis, Daniel Iruela, Michael Caicedo

SMALL FORWARD: Adrià Cano, Dayan Nessah, Gael Bonilla

POWER FORWARD Daniel Sancoi Baldé Hernández, Gerard Villarejo

CENTRE FORWARD: Pol Saló, Alou Diarra, Martín Iglesias

COACH: Roger Grimau

ASSISTANT: Víctor Sada

U19 B

FINAL POSITION Champion of the Catalan U18 Interterritorial Championship

SQUAD

SMALL FORWARD: Marc López Saura

POWER FORWARD Jan Pumarola Aguilar

CENTRE FORWARD: Ousmane Sylla

COACH: Álvaro Salinas

ASSISTANT: Àlex Rodríguez



U16 A

FINAL POSITION Champion of the Catalonia U16 Championship
8th in the Spanish Championship

SQUAD

POINT GUARD: Pol Peña, Raul Villar Corago

SHOOTING GUARD: Lluc Pluvinet

SMALL FORWARD: Enric Sanmartín, Noah Gironella, Miquel González, Enoma Joan Omaruna Osazuwa

POWER FORWARD Alan García

CENTRE FORWARD: Martín Peláez, Albert Mauri

COACH: Álvaro Salinas

ASSISTANT: Àlex Rodríguez



U16 B

FINAL POSITION : Champion of the Catalan U16 Interterritorial Championship

SQUAD

POINT GUARD: Marc Puertas, Tayshaun

SHOOTING GUARD: Leo Encina, Lamine

SMALL FORWARD: Adai Boada, Eloi Nogués, Biel Font

POWER FORWARD: Andreu Vintró

COACH: Manuel Muñiz

ASSISTANT: Anna Matas



U14 A

FINAL POSITION : Champion of the Catalonia U14 Preferente Championship
Runner-up of the Endesa Mini Cup
Champion of the Spanish Championship

SQUAD

PLAYERS: Adrià Rosell, Marc Muñoz, Biel Pérez, Eric Montaner, Marc Julià, Oriol Julià, Roger Torras, Oriol Filbà, Hugo Tamayo, Roger Villarejo, Emir Karabulut, William Deng

COACH: Oriol Barrera

ASSISTANT: David Molins



U14 B

FINAL POSITION : Champion of the Catalan U16 Interterritorial Championship

SQUAD

PLAYERS: Jan Cerdan, Hugo Lloscos, Carlos Rodríguez, Jan Martín, Izan Pérez, Pau Cruz, Arnau Puig, Neil López, Àlex Sierra, Xavi Cruz, Biel Ruiz, José Villar

COACH: Eduard Perea

ASSISTANT: Roger Aznar



MINI

FINAL POSITION : 6th place in the Catalan U14 Championship 1st year (First phase, group 3)
1st place in the Catalan U14 Championship 1st year (Second phase, group 5)

SQUAD

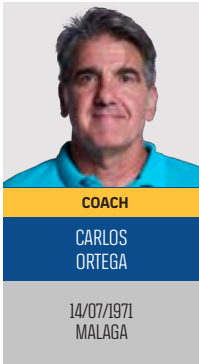
PLAYERS: Mauro Quiroga, Marcel Rodríguez, Martí Grau, Dennis Stefan, Max Romeo, Aleix Gironella, Eric Anglada, Jan Fàbrega, Víctor Patrón, Jan Palomo, Fivos Mateu, Lukas Jasikevicius

COACH: Aleix Concernau



SQUAD

HANDBALL / FIRST TEAM



COACH

CARLOS ORTEGA

14/07/1971
MALAGA

COACHING TEAM

ASSISTANT COACHES

TOMAS SVENSSON
KONSTANTIN IGROPULO

TECHNICAL ASSISTANT

JORDI ROSELL

FITNESS COACH

KICO PLA

SCOUTING

TONI RUBIELLA

MEDICAL TEAM

DOCTORS

JOSEP ANTONI GUTIÉRREZ

PHYSIOTHERAPISTS

SEBASTIÀ SALAS

ENRIC VILA

ASSISTANTS

DELEGATE

JAVIER GUTIÉRREZ

MATERIALS

PABLO LESCAV



1

GOALKEEPER

GONZALO PÉREZ DE VARGAS

10/01/1991
TOLEDO

6

CENTRE-BACK

POL VALERA

19/08/1998
LA GARRIGA (BARCELONA)

9

LEFT BACK

JONATHAN CARLSSON

19/04/1995
GOTHENBURG (SWEDEN)

10

RIGHT BACK

DIKA MEM

31/08/1997
PARIS (FRANCE)

12

GOALKEEPER

EMIL NIELSEN

10/05/1997
AARHAUS (DENMARK)

22

LEFT BACK

THIAGUS PETRUS

25/01/1989
JUIZ DE FORA, MINAS GERAIS (BRAZIL)

25

CENTRE-BACK

LUKA CINDRIĆ

05/07/1993
OGULIN (CROATIA)

33

CENTRE

ARTUR PRÆTORIUS

28/08/2002
BARCELONA

35

CENTRE-BACK

DOMEN MAKUC

01/07/2000
POSTOJNA (SLOVENIA)



↑ **ARRIVALS**

ARTUR PARERA
BARÇA ATLÈTIC

HAMPUS WANNE
SG FLENSBURG

JONATHAN CARLSBOGARD
TBV LEMGO

EMIL NIELSEN
HBC NANTES

POL VALERA
BM GRANOLLERS (01/02/23)

↓ **DEPARTURES**

ÁNGEL FERNÁNDEZ
LIMOGES HAND 87

LEO MAICEL
SPORTING LISBON

YOUSSEF BEN ALI
PAVS D'AIX UCH

ALI ZEIN
DINAMO BUCHAREST

13

LEFT WINGER

AITOR ARIÑO

05/10/1992
PENARTH (WALES)

15

LEFT WINGER

HAMPUS WANNE

10/12/1993
LUNDBY (SWEDEN)

18

RIGHT WINGER

BLAZ JANC

20/11/1996
BREŽICE (SLOVENIA)

19

LEFT BACK

TIMOTHEY N'GUESSAN

18/09/1992
MASSY (FRANCE)

20

RIGHT WINGER

ALEX GÓMEZ

07/05/1997
SABADELL (BARCELONA)

37

LEFT BACK

HANIEL LANGARO

07/03/1995
UMARAMA (BRAZIL)

66

RIGHT BACK

MELVYN RICHARDSON

31/01/1997
MARSEILLE (FRANCE)

72

CENTRE

LUDOVIC FABREGAS

01/07/1996
BANYULS DE LA MARENDIA (FRANCE)

82

CENTRE

LUIS FRAIDE

11/08/1998
RIO TINTO (PORTUGAL)



The 30th League in history

The Barça team once again showed its superiority in the League championship to win its thirteenth consecutive title in this competition and the 30th in the history of the section. Carlos Ortega's team had a perfect season, with victories in all 30 games played. The dominance of the Barça team throughout the tournament was overwhelming and they won the title mathematically with seven games to go, after the triumph against Valladolid (32-24) and seeing how, a few hours later, Granollers, their closest pursuers, lost against Benidorm.

The captain Gonzalo Pérez de Vargas was chosen as the best player of the season, and three players (Gonzalo, Thiagus Petrus and Ludovic Fàbregas) were part of the ideal 7 of the Liga ASOBAL. The last League match at the Palau Blaugrana served as a tribute to Ludovic Fàbregas and Artur Parera, who ended their careers at Barça after seven and five seasons at the club respectively.





RESULTS

| ROUND | DATE | MATCH | RESULTS |
|-------|------------|---------------------------------------|---------|
| 1 | 03/09/2022 | Barça – Fraikin BM Granollers | 37-26 |
| 2 | 06/09/2022 | Barça - Batcho MB Torrelavega | 28-29 |
| 3 | 10/09/2022 | Balonmano Conca - Barça | 26-38 |
| 4 | 16/09/2022 | Barça - Bada Osca | 35-30 |
| 5 | 24/09/2022 | Ángel Ximénez PG – Barça | 31-43 |
| 6 | 01/10/2022 | Barça - Bidasoa Irun | 39-28 |
| 7 | 09/10/2022 | Frigoríficos Morrazo Cangas - Barça | 21-34 |
| 8 | 28/10/2022 | Recoletas Atlético Valladolid – Barça | 28-42 |
| 9 | 06/11/2022 | TM Benidorm - Barça | 24-35 |
| 10 | 12/11/2022 | Barça - Cívitas Balonmano Guadalajara | 38-26 |
| 11 | 15/11/2022 | BM Logroño La Rioja - Barça | 30-35 |
| 12 | 18/11/2022 | Barça – Helvetia Anaitasuna | 33-26 |
| 13 | 27/11/2022 | Club Cisne - Barça | 25-43 |
| 14 | 02/12/2022 | Barça - Blendio Sinfin | 43-19 |
| 15 | 11/12/2022 | Abanca Ademar León – Barça | 30-42 |
| 16 | 03/02/2022 | Fraikin BM Granollers - Barça | 22-37 |
| 17 | 11/02/2023 | Barça - Rebi Balonmano Conca | 41-26 |
| 18 | 17/11/2023 | Bada Osca - Barça | 32-35 |
| 19 | 25/02/2023 | Barça - Ángel Ximénez PG | 46-26 |
| 20 | 05/03/2023 | Bidasoa Irun – Barça | 26-32 |
| 21 | 24/03/2023 | Barça - Frigoríficos Morrazo Cangas | 46-26 |
| 22 | 01/04/2023 | Bathco BM Torrelavega – Barça | 22-42 |
| 23 | 04/04/2023 | Barça - Recoletas Atlético Valladolid | 32-24 |
| 24 | 07/04/2023 | Barça - TM Benidorm | 45-34 |
| 25 | 16/04/2023 | Cívitas Balonmano Guadalajara - Barça | 23-50 |
| 26 | 21/04/2023 | Barça - BM Logroño La Rioja | 43-30 |
| 27 | 24/05/2023 | Helvetia Anaitasuna - Barça | 26-40 |
| 28 | 20/05/2023 | Barça - Club Cisne | 41-30 |
| 29 | 27/05/2023 | Blendio Sinfin - Barça | 28-39 |
| 30 | 01/06/2023 | Barça - Abanca Ademar Lleó | 43-30 |

One step away from the third consecutive Champions League

Barça were unable to hold on to the title of European champions when they fell in the Final Four. In the group stage, Carlos Ortega's team had an almost perfect run with an excellent record of 13 wins and only one draw in 14 games. The first position in the group gave direct access to the quarter finals, thus avoiding having to play the round of 16. In the elimination round prior to the Final Four, the Barça team was far superior to the Danish GOG, who they clearly outplayed in both games.

In Cologne, Barça's semi-final opponents were Magdeburg, the only team that had managed to beat the Barcelona team all season (in the Super Globe). In a frenzied game, the score was level at the end of extra time. The winner of the match was decided from the 7-metre throwline, where Barça's lack of accuracy cost them the chance to play another final. In the third-place match, the Barça team beat PSG in a game that saw Aleix Gómez become the top scorer in the history of the Final Four with a total of 69 goals.





RESULTS

| ROUND | DATE | MATCH | RESULTS |
|-------|------------|-------------------------------|---------|
| 1 | 14/09/2022 | MOL Pick Szeged - Barça | 28-35 |
| 2 | 22/09/2022 | Barça - Lomza Vive Kielce | 32-28 |
| 3 | 29/09/2022 | Barça - Celje Pivovarna Lasko | 38-30 |
| 4 | 06/10/2022 | Elverum Handball - Barça | 30-46 |
| 5 | 26/10/2022 | Aalborg Handball - Barça | 33-39 |
| 6 | 03/11/2022 | Barça - HBC Nantes | 34-29 |
| 7 | 24/11/2022 | THW Kiel - Barça | 30-30 |
| 8 | 30/11/2022 | Barça - THW Kiel | 26-24 |
| 9 | 08/12/2022 | Barça - Aalborg Handball | 32-26 |
| 10 | 15/12/2022 | HBC Nantes - Barça | 33-37 |
| 11 | 09/02/2023 | Barça - Elverum | 40-30 |
| 12 | 15/02/2023 | Celje Pivovarna Lasko - Barça | 27-28 |
| 13 | 22/02/2023 | Barça - MOL Pick Szeged | 35 - 25 |
| 14 | 02/03/2023 | Lomza Vive Kielce - Barça | 31-32 |

RESULTS

| PLAY-OFFS | DATE | MATCH | RESULTS |
|-----------------------------|------------|-------------------|---------|
| QUARTER-FINALS (first leg) | 11/05/2023 | GOG - Barça | 30 - 37 |
| QUARTER-FINALS (second leg) | 18/05/2023 | Barça - GOG | 36-31 |
| SEMI-FINALS | 17/06/2023 | Magdeburg - Barça | 40-39 |
| 3RD AND 4TH PLACE | 18/06/2023 | Barça - PSG | 37-31 |



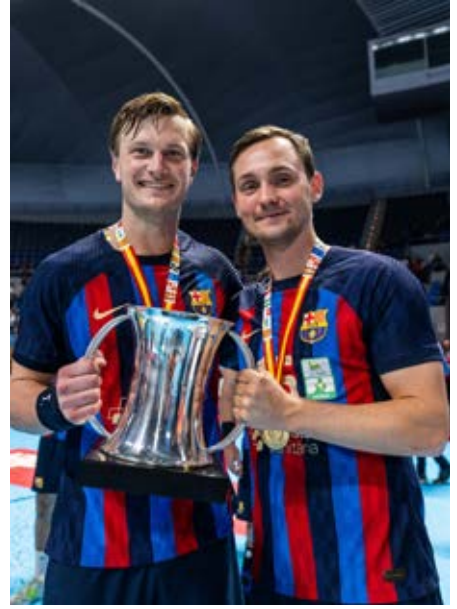
Champions for the 10th consecutive time

The Barça handball team won the Copa del Rey again, the 27th in its history and the third in a row since the one won in Pamplona in 2014. It is also the 49th consecutive national title for the Barça team, which dominates all Spanish competitions with an iron fist. After eliminating Torrelavega in the quarter-finals and Ademar Lleó in the semi-finals, Carlos Ortgea's team faced Logroño in the final, in a duel in which Barça were far superior almost from the start. The recoveries, the goals on the counter attack and the stops by Emil Nielsen at key moments, allowed them to reach half-time with a score of 20-13 and start painting the final in Barça colours. After the break, the Culers did not slow down and extended their lead in a duel that ended 34-23, with Aleix Gómez, Janc and Fàbregas, with five goals apiece, as the top scorers for the Barcelona squad.



RESULTS

| PLAY-OFFS | DATE | MATCH | RESULTS |
|----------------|------------|-------------------------------|---------|
| Quarter-finals | 05/05/2023 | Barça - Batcho BM Torrelavega | 43-29 |
| Semi-finals | 06/05/2023 | Barça - Abanca Ademar Lleó | 39-30 |
| Final | 07/05/2023 | Barça - BM Logroño La Rioja | 34-23 |



The Super Globe slips away in extra time

Barça were once again on the verge of winning their sixth Super Globe, after losing for the second year in a row in the final against the German team Magdeburg. The Barça team comfortably overcame Club Ministros (50-18) and Espérance Sportive de Tunis (37-24), in the two matches of the group stage. In the semi-final, Carlos Ortega's team resoundingly defeated Kielce (28-39), thanks to the pace set by Barcelona's offence and the great saves by Pérez de Vargas. In the final, Barça were looking for revenge for the previous season when Magdeburg won the only title that the Barcelona team were unable to take. However, the Barcelona team lost in extra time in a duel marked by even contest between the teams, in which the Germans' goalkeeping skills ultimately prevented Barça from winning the match.

RESULTS

| ROUND | DATE | MATCH | RESULTS |
|---------------|------------|-------------------------------------|---------|
| Group stage 1 | 18/10/2022 | Barça - Club Ministros | 50-18 |
| Group stage 2 | 20/10/2022 | Barça - Espérance Sportive de Tunis | 37-24 |
| Semi-finals | 22/10/2022 | Lomza Vive Kielce - Barça | 28-39 |
| Final | 23/10/2022 | Magdeburg - Barça | 41-39 |





The clear champions

Barça won its 12th consecutive Asobal Cup with a commanding performance. In the semi-finals against Rebi Conca, the Barça team entered half-time on the right track with a six-goal lead (17-11). Carlos Ortega's players kept up the intense pace in the second half and ended up winning by a resounding 41-24. The top scorers of the match were Frade, with five goals, and Soler, Mem, Makuc, Janc, Cindric and Richardson, with four goals each. Abanca Ademar Lleón, the home team, was waiting for them in the final. Barça came out very strong and in the first ten minutes already had a lead of six goals (3-9), a difference that increased little by little until they reached half-time with a clear 10-21 lead. After the break, Carlos Ortega's men did not let up and prevented any attempt to score from their opponents. Eventually, Barça ended up winning 21-39 and became champions of the Asobal Plenitude Cup for the 18th time in the history of this competition.



RESULTS

| ROUND | DATE | MATCH | RESULTS |
|-------------|------------|------------------------------|---------|
| Semi-finals | 18/03/2023 | Barça - Rebi Balonmano Conca | 41-24 |
| Final | 19/03/2023 | Abanca Ademar León - Barça | 21-39 |

A new cup in the books

The Barça handball team added a new title to their trophy cabinet after winning the first ever Iberian Super Cup, a competition that replaces the Spanish Super Cup and brings together the champions of the Spanish and Portuguese leagues and cups. FC Barcelona, Fraikin Granollers (as runner-up), Sporting Clube and Porto were the four participating teams. In the semi-finals, Carlos Ortega's team overcame Sporting (37-34), in a hard-fought game in which the Barça team had to fight back in the second half. The final match was against Porto. The Barcelona team dominated the match from start to finish thanks to their scoring ability and solid defence, which put the scoreline at 32-24. Dika Mem, who scored 8 goals, was chosen MVP of the final.



RESULTS

| ROUND | DATE | MATCH | RESULTS |
|-------------|------------|---------------------|--------------|
| Semi-finals | 17/12/2022 | Barça – Sporting CP | 37-34 |
| Final | 18/12/2022 | Barça - Porto | 32-24 |





The first title of the season

Barça kicked off the season in the best possible way, with a new title. In the semi-final of the Catalan Super Cup, Carlos Ortega's team showed their superiority and had an impressive 22-41 showing against Esplugues. The final was against Granollers. The team from Granollers kept pace for the first few minutes, but the scoreboard gradually began showing Barça's goal-scoring ability until reaching the final score of 44-30. Fàbregas, who scored nine goals, was chosen MVP of the final.

RESULTS

| ROUND | DATE | MATCH | RESULTS |
|-------------|------------|-------------------------------|---------|
| Semi-finals | 26/08/2022 | Handbol Esplugues – Barça | 22-41 |
| Final | 29/08/2022 | Barça – Fraikin BM Granollers | 44-30 |



BARÇA B

FINAL POSITION Fourth place in the Silver Division of Honour
Second round in the Copa del Rey

SQUAD

GOALKEEPERS: Roberto Domènech, Jordi González

CENTRE BACKS: Bruno Reguart, Albert Pujol, Jaume Pujol

BACKS: Marc López, Ezequiel Conde, Francesc Laliga, Pau Morer, Aleksandar Cenic

WINGERS: Martí Soler, Ian Barrufet, Oriol Zarzuela, Pablo Urdangarin

CENTRE-FORWARDS: Óscar Grau, Jokin Aja, Ferran Prieto

COACH: Ferran Porres Dausà



U19

FINAL POSITION Winner of the Asobal Mini Cup
Champion of the Spanish Championship
Champion of the Catalan League

SQUAD

GOALKEEPERS: Alejandro Fernández, Oscar Martínez, Pol Quiroga

CENTRE BACKS: Quim Rocas, Manuel Ortega, Ognjen Cenic, Petar Cikusa

BACKS: Oriol San Felipe, Paul Galisteo, Aarón Gutiérrez, Djordje Cikusa

WINGERS: Pol Roy, Àlex Ugalde, Roger Giner, Jan Blas

CENTRE-FORWARDS: Jon Tricas, Guido Bayo, Marc Valtueña

COACH: David Ibarz



U16 A

FINAL POSITION Champion of the Mini Copa del Rey
Winner of the Spanish Championship
Winner of the Catalan League

SQUAD

GOALKEEPERS: Biel Fernández, Pau Aragón

CENTRE BACKS: Jan Pérez, David Anselmo, Jan Bote, Erik Eriander

BACKS: Xavier Moreno, Xavier Montaner, Miguel Ángel, Marc Navarro

WINGERS: Jaume Espigué, Jan Marí Esclusa, Bertran Otal, Arnau Bulach

CENTRE-FORWARDS: Guillem Pino, Aleix Pascual, Dante Companys

COACH: David Aguilar



U16 B

FINAL POSITION : Fourth place in the Catalan League
Second place in the Spanish Championship Sector

SQUAD

GOALKEEPERS: Biel Soteres, Guillem Martínez, Albert Quesada

CENTRE BACKS: Guim Puntas, Gabriel Vivanco, Àlex Fernández

BACKS: Víctor Cepero, Àlex Pérez, Aniol Montes, Alex Jones, Pau Enric

WINGERS: Marc Villarreal, Daniel Sánchez, Ian Viladiu

CENTRE-FORWARDS: Òl Carballar, Mario Santiago

COACH: Jordi Jodar



U14 A

FINAL POSITION : Second place in the Catalan League
Fourth place in the Spanish Championship

SQUAD

GOALKEEPER: Ari Martín, Iu Blanco

CENTRE-BACK: Martí Serra, Mikkel Alonso, Roger Serremià, Pere Martí, Hugo Fortuño

BACKS: Èric Bernau, Jan Segú, Albert Roca, Dídac Jiménez, Marc Castella

WINGER: Pol Piquer, Aleix Martí, Adam Guillén, Mario Ermalai

CENTRE FORWARD: Cristian Filimonov, Èric Anselmo

COACH: Xavier Romero



U14 B

FINAL POSITION : Fourth place in the Catalan League
Second place in the Spanish Championship Sector

SQUAD

GOALKEEPERS: Set Maruny, Biel Montull

CENTRE BACKS: Pau Piñol, Lluç Meixide, Xavi Carreño, Gerard Soler

BACKS: Iker Montull, Roger Fernández, Joel López, Roc Burgalés, Oriol Crespo, Hugo Ramírez

WINGERS: Pol Peral, Omar Gharbi


CENTRE-FORWARDS: Antonio David, Max Sabaté, Aleix Castro

COACH: Àlex Barbeito



SQUAD

ROLLER HOCKEY FIRST TEAM



COACH
EDU CASTRO
25/07/1966
VIGO

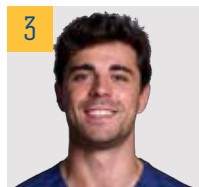
COACHING TEAM
ASSISTANT COACH
JORDI ROCA
FITNESS COACH
DANI FERNÁNDEZ

MEDICAL TEAM
DOCTORS
LUIS DE SOUSA
PHYSIOTHERAPIST
VICENÇ RIZO
PSYCHOLOGIST
LAURA SUÁREZ

ASSISTANTS
DELEGATE
ÒSCAR GARCIA
MATERIALS
ISRAEL GÓMEZ

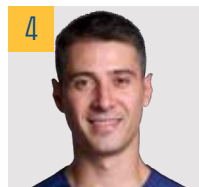


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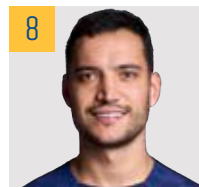
MIDFIELDER
IGNACIO ALABART
09/04/1996
A CORUÑA

4



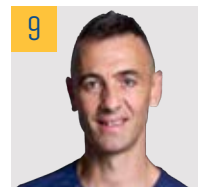
DEFENDER
MATIAS PASCUAL
07/12/1989
SAN JUAN (ARGENTINA)

8




FORWARD
PAU BARGALLÓ
11/01/1994
SANT SADURNÍ D'ANOIA (BARCELONA)

9



MIDFIELDER
SERGI PANADERO
26/04/1982
VIC (BARCELONA)

10



GOALKEEPER
SERGI FERNÁNDEZ
25/02/1985
CALVIÀ (PALMA)



ARRIVALS

MARC GRAU
HC LICEO

CARLES GRAU
HC LICEO

DEPARTURES

AITOR EGURROLA
RETIRED

NIL ROCA
BENFICA

28

FORWARD

MARC GRAU

28/12/1995
LLORET DE MAR
(GIRONA)

44

FORWARD

SERGI LLORCA

08/06/1997
CALDES DE MONTBUI
(BARCELONA)

58

GOALKEEPER

CARLES GRAU

10/03/1990
LLORET DE MAR
(GIRONA)

78

MIDFIELDER

HELDER NUNES

23/02/1994
BARCELOS
(PORTUGAL)

79

FORWARD

JOÃO RODRIGUES

15/07/1990
OERAS
(PORTUGAL)

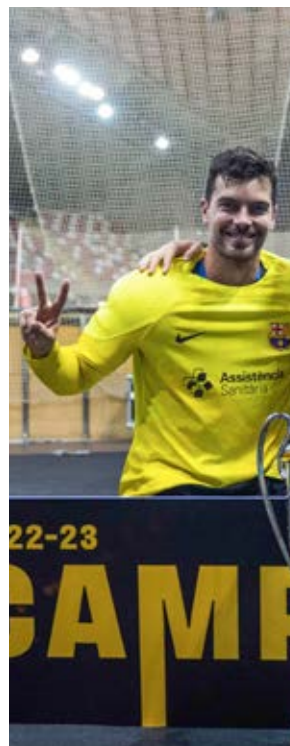


Absolute dominance in a textbook League season

Barça again won the OK League in a competition that they dominated from start to finish. The team led by Edu Castro ended the regular season undefeated, with 24 wins and only two draws, a feat achieved just once before, in the 2018/19 season. Furthermore, the Barça team only conceded 42 goals, the lowest in the Club's history in the competition. Barça finished first in the regular season with 74 points, 15 more than the second-place Liceo.

In the play-offs, Barça demonstrated their superi-

ority by winning every game. After defeating Alcoi in the quarter-finals and Noia Freixenet in the semi-finals, their opponent in the final was the champion of the 2021/22 season, Deportivo Liceo. Edu Castro's team made it 2-0 after two clear victories at the Palau Blaugrana, and they clinched the title in the first match in A Coruña, winning 3-6 at Riazor, making it Barça's 33rd league title in history. Helder Nunes ended his time as a Barça player by winning a new title.



RESULTS

| MATCHDAY | DATE | MATCH | RESULT |
|----------|------------|--|--------|
| 1 | 10/09/2022 | Finques Prats Lleida - Barça | 0-5 |
| 2 | 17/09/2022 | Barça - CP Voltregà Stern Motor | 5-2 |
| 3 | 20/09/2022 | Garatge Plana Girona CH - Barça | 0-4 |
| 4 | 24/09/2022 | Barça - Arenys de Munt Solartradex | 7-1 |
| 5 | 01/10/2022 | Solideo PHC Sant Cugat - Barça | 1-8 |
| 6 | 08/10/2022 | Barça - CE Noia Freixenet | 8-1 |
| 7 | 23/11/2022 | Deportivo Liceo - Barça | 2-3 |
| 8 | 26/11/2022 | Barça - Reus Sportiu | 8-3 |
| 9 | 03/12/2022 | Barça - Pas Alcoi | 7-3 |
| 10 | 06/12/2022 | Parlem Calafell - Barça | 0-7 |
| 11 | 11/12/2022 | Barça - Igualada Rigat HC | 5-3 |
| 12 | 22/12/2022 | Recam Làser CH Caldes - Barça | 5-5 |
| 13 | 08/01/2023 | Barça - Digittecníc CP Vilafranca Capital del Vi | 6-2 |
| 14 | 15/01/2023 | Barça - Finques Prats Lleida | 6-2 |
| 15 | 22/01/2023 | CP Voltregà Stern Motor - Barça | 0-4 |
| 16 | 29/01/2023 | Barça - Garatge Plana Girona CH | 6-0 |
| 17 | 05/02/2023 | CE Arenys de Munt - Barça | 0-5 |
| 18 | 12/02/2023 | Barça - Solideo PHC Sant Cugat | 9-3 |
| 19 | 18/02/2023 | CE Noia Freixenet - Barça | 1-6 |
| 20 | 26/02/2023 | Barça - Deportivo Liceo | 6-1 |
| 21 | 12/03/2023 | Reus Sportiu Virginias - Barça | 1-6 |
| 22 | 18/03/2023 | Pas Alcoi - Barça | 3-3 |
| 23 | 26/03/2023 | Barça - Parlem Calafell | 5-1 |
| 24 | 01/04/2023 | Igualada Rigat HC - Barça | 3-4 |
| 25 | 15/04/2023 | Barça - Recam Làser HC Caldes | 7-1 |
| 26 | 29/04/2023 | Digittecníc CP Vilafranca Capital del Vi - Barça | 3-9 |

RESULTS

| ROUND | DATE | MATCH | RESULT |
|----------------------------|------------|---------------------------|--------|
| Quarter-finals (1st match) | 14/05/2023 | Barça - Pas Alcoi | 11-1 |
| Quarter-finals (2nd match) | 21/05/2023 | Pas Alcoi - Barça | 3-4 |
| Semi-finals (1st match) | 26/05/2023 | Barça - CE Noia Freixenet | 5-3 |
| Semi-finals (2nd match) | 28/05/2023 | Barça - CE Noia Freixenet | 5-3 |
| Semi-finals (3rd match) | 02/06/2023 | CE Noia Freixenet - Barça | 2-4 |
| Final (1st match) | 08/06/2023 | Barça - Deportivo Liceo | 5-1 |
| Final (2nd match) | 10/06/2023 | Barça - Deportivo Liceo | 4-1 |
| Final (3rd match) | 15/06/2023 | Deportivo Liceo - Barça | 3-6 |



Out of the Champions League with heads held high

The roller hockey team fell just short of the final and missed out on the chance to add to their 22 Copa d'Europa (European Cup) trophies, in the first year of the tournament with the new Final 8 format. The Barça team finished first in the group stage with a record of four wins, one draw and only one loss. In the quarter-finals, Edu Castro's team defeated a feisty Barcelos in overtime (5-3). In spite of the hostile atmosphere, Barça dominated the game from the start and was always ahead on the scoreboard, but the game ended in a 2-2 draw.

In extra time, goals by João Rodrigues and Helder Nunes allowed the Barça team to secure their place in the next round. The semi-final against Porto was a very evenly matched duel. Barcelona's superior gameplay was not reflected in the score and the Portuguese team were able to use their effectiveness to take a 4-1 lead. Although goals by Nunes and Bargalló made it 4-3, the great performance by the rival goalkeeper kept his team in the lead and thwarted the final attacks of the Culers to send the semi-final into extra time.





RESULTS

| MATCHDAY | DATE | MATCH | RESULT |
|-----------------------|------------|----------------------------|--------|
| 1 | 26/01/2023 | Barça - Forte dei Marmi | 6-2 |
| 2 | 09/02/2023 | Valongo Colquímica - Barça | 3-5 |
| 3 | 23/02/2023 | Barça - Wasken Lodi | 5-0 |
| 4 | 09/03/2023 | Wasken Lodi - Barça | 2-3 |
| 5 | 23/03/2023 | Barça - Valongo Colquímica | 3-4 |
| 6 | 13/04/2023 | Forte dei Marmi - Barça | 4-4 |
| QUARTER-FINALS | 04/05/2023 | Barça - OC Barcelos | 5-3 |
| Semi-finals | 06/05/2023 | FC Porto - Barça | 4-3 |



Barça comes home with the Copa del Rey for the 25th time

The Barça roller hockey team again won the Copa del Rey, the 25th in the history of the section. In a match held in Calafell, the Barça players made their debut in the quarter-finals against Igualada Rigat, in a duel in which Edu Castro's players secured their place in the semi-finals thanks to a great second half. Their opponent was Reus Sportiu. Barça took advantage of a good start to the game with Pau Bargalló scoring the only goal of the match, which sent the Barça team to their ninth consecutive final. Their opponent in the final was Deportivo Liceo. The Barça team was superior from the start and went into the break with a 2-0 lead, with goals from João Rodrigues and Sergi Panadero. In the second half, the pace did not let up. Bargalló and João Rodrigues, with his second, sealed a 4-2 win with Barça goalkeeper Sergi Fernández named MVP of the tournament.

RESULTS

| ROUND | DATE | MATCH | RESULT |
|----------------|------------|--------------------------------|--------|
| QUARTER-FINALS | 03/03/2023 | Barça - Igualada Rigat HC | 5-2 |
| Semi-finals | 04/03/2023 | Barça - Reus Sportiu Virginias | 1-0 |
| Final | 05/03/2023 | Deportivo Liceo - Barça | 2-4 |







Undisputed Champions

Barça regained the Spanish Super Cup after being beaten in the final last season. In the semi-final, Edu Castro's players beat Noia Freixenet 6-3 in a very hard-fought game that was resolved at the end of the match thanks to four goals in the last 6 minutes. The final was against Reus Deportiu. The game was very evenly matched and went into half-time with a score of 0-0. However, after a goal by Matias Pascual at the beginning of the second half, Barça gave their opponents no chances. Three more goals by Rodrigues, Bargalló and Alabart followed to make the final score 4-0, securing the tenth Spanish Super Cup in the history of the section.

RESULTS

| ROUND | DATE | MATCH | RESULT |
|-------------|------------|---------------------------|--------|
| Semi-finals | 02/09/2022 | Barça – CE Noia Freixenet | 6-3 |
| Final | 03/09/2022 | Barça - Reus Deportiu | 4-0 |



Egurrola's number '1' is now shining at Palau Blaugrana

The legend of Aitor Egurrola is and will always be eternal. The shirt of the ex-goalkeeper, the most celebrated athlete in the history of the roller hockey team, was retired in an emotional ceremony at the Palau Blaugrana before the first match of the quarter-finals against Alcoi. Egurrola ended his sporting career at the end of the 2021/22 season after 24 seasons wearing the Barça shirt and with a total of 78 titles to his name, all of which were displayed on the Palau's parquet, making for a spectacular sight.

'El Pop (The Octopus)' entered the court through a guard of honour composed of his former teammates and the current Barcelona first team. After an overview of his career, videos of former team members and coaches sharing some of their memories of him were shown on the video scoreboard. Finally, Beto Borregán, the only other player with a hockey stick designed especially for the occasion, which led to the removal of the cover that concealed the number '1', which has now become the only one of its kind.



BARÇA ATLÈTIC/C



FINAL POSITION

BARÇA AT./ Fourth position OK League Silver (North Group)
C/ Fifth position National Catalan

SQUAD

GOALKEEPERS: David Vilchez, Adrià Galán, Pau Garcia, Eduard Jurado, Adrià Álvarez, Eloy Megino

DEFENDERS: Nil Torelló, Joan Pascual, Pau Curtiellas, Pablo Rodríguez, Oriol Añols, Jan Curtiellas

MIDFIELDERS: Lluç Sitjà, Joan Ruano, Joan Gangonells, Miquel Escala, Marc Cáceres

FORWARDS: Àlex Ortigosa, Oriol Navarro, Marc Pineda, Jan Munné, Guillem Belarte, Gabriel Cairo, Quim Gabarró, Nicolás Torres, Carles Casas, Lucas Bridge

COACHES: Raúl Castillo, Dani Moreno

U19



FINAL POSITION

Runners-up of Catalan Championship
 Spanish Champions

SQUAD

GOALKEEPERS: Eduardo Jurado, Pau Garcia

DEFENDERS: Pablo Rodríguez, Jan Curtiellas, Oriol Añols

MIDFIELDERS: Joan Ruano, Joan Gangonells

FORWARDS: Jan Munné, Guillem Belarte, Gabriel Cairo, Nicolás Torres, Lucas Bridge

COACH: Raúl Castillo

U19

FINAL POSITION Catalan Championship
Spanish Champions

SQUAD

GOALKEEPERS: Adrià Álvarez, Eloy Megino

DEFENDER: Nil Torelló

MIDFIELDERS: Marc Cáceres, Miquel Escala

FORWARDS: Marc Pineda, Quim Gabarró, Oriol Navarro, Àlex Ortigosa, Carles Casas

COACH: Dani Moreno



U14

FINAL POSITION Catalan Championship
Spanish Champions

SQUAD

GOALKEEPERS: Jordi del Amor, Sergi Molet

DEFENDERS: Mauro Moltó, Lluç Marín

MIDFIELDERS: Daniel Plaza, Gerard Pujades, Àlex Vicén, Eduard Mata

FORWARDS: Gerard del Amor, Marc Orús, Mario Saldes

COACH: David Cáceres



U12

FINAL POSITION Third place in the Catalan
Championship

SQUAD

GOALKEEPERS: Joan Garcia, Arnau Álvarez

MIDFIELDERS: Guim Collado, Pau Egea, Leo Herrera


FORWARDS: Guillem Xandri, Borja Marín, Marc Feixas, Bruno Jurado

COACH: David Cáceres



SQUAD

FUTSAL



COACH
JESÚS VELASCO
02/01/1967
TOLEDO

COACHING TEAM
ASSISTANT COACH
JORDI ILLA
FITNESS COACH
JORDI ILLA

MEDICAL TEAM
DOCTORS
CARLES MIÑARRO
LUCAS GÓMEZ
PHYSIOTHERAPIST
RAMON GIRÓ
REHAB COACH
HÉCTOR GARCÍA

ASSISTANTS
DELEGATE
JULIO GRACIA
MATERIALS
JAVIER FERNÁNDEZ

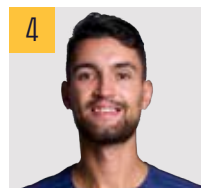


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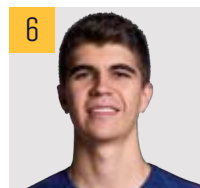
WINGER
MATEUS RODRIGUES
03/10/96
SÃO PAULO (BRAZIL)

4



DEFENDER
ANDRÉ HENRIQUES NUNES COELHO (A. COELHO)
30/10/1993
VISEU (PORTUGAL)

6



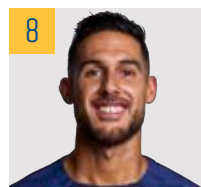
DEFENDER
ANTONIO PÉREZ
19/10/2000
JAÉN (SPAIN)

7



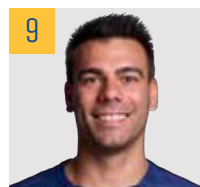
WINGER
DVEGO ENRIQUE ZUFFO
05/08/1989
PALMITOS (BRAZIL)

8



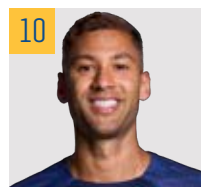
WINGER-PIVOT
ADOLFO FERNÁNDEZ DÍAZ
19/05/1993
SANTA COLOMA (BARCELONA)

9



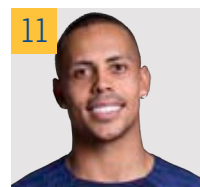
WINGER-DEFENDER
SERGIO LOZANO
09/11/1988
MADRID

10



CENTRE FORWARD
JEAN PIERRE GUISEL COSTA (PITO)
06/11/1991
CHAPECÓ (BRAZIL)

11



CENTRE FORWARD
CARLOS WAGNER (FERRAO)
29/10/1990
CHAPECÓ (BRAZIL)

13



WINGER
JUAN JOSÉ CAMACHO PÉREZ 'CATELA'
15/04/1995
CÁDIZ



OTHER PLAYERS

① ARRIVALS

ANTONIO PÉREZ
JAÉN FS

SERGIO GONZÁLEZ
VIÑA ALBALI VALDEPEÑAS

② DEPARTURES

LEANDRO RODRIGUES
'ESQUERDINHA'
RETIRED

BERNAT POVILL CERDEIRA*
INDUSTRIAS SANTA COLOMA

*ON LOAN



15

GOALKEEPER

ÀLEX LLUÇ
ROMEU

23/11/1999
BARCELONA

16

WINGER

SERGIO
GONZÁLEZ

30/06/1997
MONTCADA I REIXAC
(BARCELONA)

18

WINGER-DEFENDER

MARCENIO
RIBEIRO DA SILVA

05/10/1987
CAMPO GRANDE
(BRAZIL)

21

GOALKEEPER

DÍDAC
PLANA OLTRA

22/05/1990
ARENYS DE MAR

23

DEFENDER

CARLOS
ORTIZ

03/10/1993
MADRID

26

GOALKEEPER

MIQUEL
FEIXAS DE JESÚS

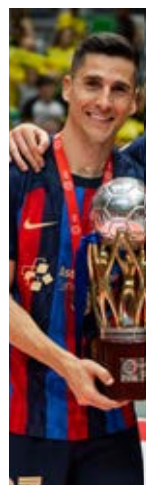
04/09/1997
BARCELONA

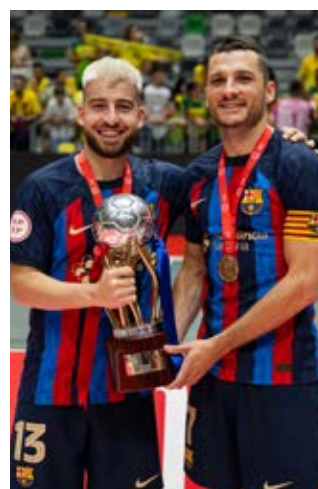


Three league championships

Barça won their third consecutive league title and the seventh in the history of the futsal section. During the regular season, the Barça team fought right up until the last match-day to finish in first place, but in the end they had to settle for second place, just one point behind Palma Futsal. In the quarter-finals, Jesús Velasco's team won both games against Viña Albali Valdepeñas, 5-2 and 3-4. Movistar Inter, Barça's historic rivals, were their opponents in the semi-finals. Two great games by the Barça team gave them their ticket to the final.

The last obstacle for the Barça team was Jaén FS, whom Barça were unable to beat in either of their two regular league games. Both matches ended in draws. But the finals followed a different script and Barça dominated the series from start to finish. The two victories at the Palau left Barça just one win away from the title, and also served as a tribute to Ortiz and Marcenio, who left the Club at the end of the season. In the first match, a great performance by Velasco's team secured a 2-5 victory and the achievement of a new league title with a plethora of triumphs in the play-offs.





RESULTS

| MATCHDAY | DATE | MATCH | RESULT |
|----------|------------|---|--------|
| 1 | 09/09/2022 | Industrias Santa Coloma – Barça | 5-6 |
| 2 | 23/09/2022 | Barça - Cordova PH. | 6-4 |
| 3 | 01/10/2022 | Levante UD - Barça | 1-6 |
| 4 | 14/10/2022 | Barça - Ribera Navarra | 5-1 |
| 5 | 21/10/2022 | El Pozo Murcia - Barça | 2-1 |
| 6 | 18/10/2022 | Barça - Viña Albali Valdepeñas | 5-3 |
| 7 | 05/11/2022 | Noia Portus Apostoli - Barça | 2-4 |
| 8 | 11/11/2022 | Barça - CD UMA Antequera | 2-1 |
| 9 | 19/11/2022 | Barça – Jaén FS | 1-1 |
| 10 | 15/11/2022 | Mallorca Palma FS - Barça | 4-2 |
| 11 | 03/12/2022 | Barça – Real Betis Futsal | 6-3 |
| 12 | 06/12/2022 | Xota FS - Barça | 1-3 |
| 13 | 10/12/2022 | Barça – Jimbee Cartagena | 8-1 |
| 14 | 16/12/2022 | Quesos El Hidalgo Manzanares FS - Barça | 3-6 |
| 15 | 21/12/2022 | Barça – Movistar Inter | 3-1 |
| 16 | 14/02/2023 | Barça – Industrias Santa Coloma | 6-5 |
| 17 | 20/01/2023 | Cordova PH. - Barça | 2-5 |
| 18 | 29/01/2023 | Barça – Levante UD | 4-2 |
| 19 | 04/02/2023 | Ribera Navarra FS - Barça | 1-3 |
| 20 | 18/02/2023 | Barça – El Pozo Murcia | 2-3 |
| 21 | 25/02/2023 | Viña Albali Valdepeñas - Barça | 2-6 |
| 22 | 11/03/2023 | Barça - Noia Portus Apostoli | 3-4 |
| 23 | 18/03/2023 | CD UMA Antequera - Barça | 2-5 |
| 24 | 27/03/2023 | Jaén FS - Barça | 2-2 |
| 25 | 08/04/2023 | Barça - Mallorca Palma FS | 4-4 |
| 26 | 22/04/2023 | Real Betis Futsal - Barça | 3-4 |
| 27 | 29/04/2023 | Barça - Xota FS | 3-0 |
| 28 | 06/05/2023 | Jimbee Cartagena - Barça | 7-5 |
| 29 | 13/05/2023 | Barça - Quesos El Hidalgo Manzanares FS | 2-2 |
| 30 | 20/05/2023 | Movistar Inter - Barça | 5-2 |

PLAY-OFF

| RESULTS | DATE | MATCH | RESULT |
|---------------------------------|------------|--------------------------------|--------|
| QUARTER-FINALS Game 1 | 23/05/2023 | Barça - Viña Albali Valdepeñas | 5-2 |
| QUARTER-FINALS Game 2 | 27/05/2023 | Viña Albali Valdepeñas - Barça | 3-4 |
| Semi-finals Game 1 | 03/06/2023 | Barça – Movistar Inter | 2-0 |
| Semi-finals Game 2 | 07/06/2023 | Movistar Inter - Barça | 2-4 |
| Finals Game 1 | 17/06/2023 | Barça – Jaén FS | 3-2 |
| Finals Game 2 | 19/06/2023 | Barça – Jaén FS | 5-2 |
| Finals Game 3 | 23/06/2023 | Jaén FS - Barça | 2-5 |



Just one goal away from the Final Four

Barça failed to repeat their Champions League title after falling just one goal short of a place in the Final Four. Jesús Velasco's team had an impeccable first stage, scoring goals in all three games and qualifying for the Elite Round. Barça got off to a good start in the second phase of the competition by roundly beating United Galati 6-2. On the second matchday, however, the team's three-goal lead against Anderlecht was overturned in a duel that ended in a 5-5 draw.

Barça had to win the last match against Pula by more than six goals to stay alive in Europe, but the 7-2 final score left the Barça team with no chance of winning their fifth Champions League.



RESULTS

| MAIN ROUND | DATE | MATCH | RESULT |
|-------------|------------|-----------------------------|--------|
| Day 1 | 26/10/2022 | Barça - Hovocubo | 6-1 |
| Day 2 | 27/10/2022 | Dovobec - Barça | 0-8 |
| Day 3 | 29/10/2022 | Luxol St. Andrews - Barça | 1-7 |
| ELITE ROUND | DATE | MATCH | RESULT |
| Day 1 | 23/11/2022 | Barça - United Galati | 6-2 |
| Day 2 | 24/11/2022 | Sporting Anderlecht - Barça | 5-5 |
| Day 3 | 26/11/2022 | Barça - Pula | 7-2 |

Eliminated in the penalty shootout

The Barça futsal team were unable to hold on to the Spanish Cup title after losing the semi-final on penalties. The Barça team got the competition off to a good start against Viña Albali Valdepeñas (3-2). A goal by the visitors in the opening minutes complicated the game for Jesús Velasco's team, but goals from Adolfo and Pito, who scored two, allowed Barça to qualify for the semi-final. The match against Movistar Inter started with chances for both teams, but the team from Madrid took the lead after 7 minutes.

Barça responded and managed to equalise shortly before half-time with a goal from Sergio González, a result that remained unchanged to the end of the game. In the penalty shootout, the Movistar Inter goalkeeper was the hero. He blocked Matheus and Pito's shots, which allowed the Madrid team to qualify for the final.

RESULTS

| PLAY-OFF ROUND | DATE | MATCH | RESULT |
|----------------|------------|------------------------|---------------------|
| Quarter-Finals | 09/02/2023 | Barça - Valdepeñas | 3-2 |
| Semi-finals | 11/02/2023 | Barça - Movistar Inter | 1-1 (1-4 penalties) |





Champions with a dedication to Lozano

The Barça futsal team won their fifth Copa del Rey title in Antequera after a final match that was thrilling and exciting until the end. To reach the Final Four, the Barça team had to beat Sala 10 Saragossa (5-7) in the round of 16 and Jaén (7-2) in the quarter-finals. The semi-final was against Mallorca Palma Futsal in a match that was marked by Sergio Lozano's serious injury. The Barça team led 0-2 at half-time, a gap that they widened in the second half to bring the lead to 1-5. The victory was bittersweet because, with 35 seconds to go, the Barça captain was substituted due to a serious injury to his right knee.

The final against Cartagena was a very intense and evenly matched duel that was decided in extra time. Barça were always ahead on the scoreboard, but Cartagena forced extra time in the last minute of the game. In extra time, Pito scored the winning goal that secured the eighth Copa del Rey in the history of the section, a well-deserved title dedicated to the captain Sergio Lozano.





RESULTS

| PLAY-OFF ROUND | DATE | MATCH | RESULT |
|----------------|------------|-------------------------------|--------|
| Round of 16 | 25/01/2023 | Sala 10 Saragossa - Barça | 5-7 |
| QUARTER-FINALS | 21/02/2023 | Barça - Jaén | 7-2 |
| Semi-finals | 01/04/2023 | Mallorca Palma Futsal - Barça | 1-5 |
| Final | 02/04/2023 | Jimbee Cartagena - Barça | 3-4 |

The fourth Spanish Super Cup

Barça won the fourth Spanish Super Cup in their history and the second in a row. The Barça team beat ElPozo Murcia 2-7 in the semi-final thanks to a textbook first half and qualified for the final, which they played against Movistar Inter. Shortly after the start of the match, the Madrid team took the lead and Barça, despite their best efforts, were unable to equalise before the break. The Barça answer came in the second half with goals by Sergio González, Antonio and Adolfo, who turned the game around by making it 1-3. Although Movistar Inter cut the gap to 2-3, Dyego and Marcenio settled a match that ended with 3-5 on the scoreboard. With that, Barça won its second title of the season.

RESULTS

| PLAY-OFF ROUND | DATE | MATCH | RESULT |
|----------------|------------|------------------------------------|--------|
| Semi-finals | 07/01/2023 | ElPozo Murcia Costa Cálida - Barça | 2-7 |
| Final | 08/01/2023 | Movistar Inter - Barça | 3-5 |





Champions of Catalonia!

Right from the start, Barça showed that they wanted to win the Catalan Cup and gave Cerdanyola no chance to reach the semi-final. The 1-9 lead reflected Barça's superiority on the court and as many as seven of the team's players scored. In the final, Industrias Santa Coloma made Barça sweat to win the title. Velasco's team dominated the scoreboard from the start thanks to their effectiveness in goal which put the score at 3-0. However, the end of the game was still uncertain, as in the last minute of the match there were four goals, two for each team, making the final score 4-5. Captain Sergio Lozano raised the eleventh Catalan Cup in the section's history.



RESULTS

| PLAY-OFF ROUND | DATE | MATCH | RESULT |
|----------------|------------|---------------------------------|--------|
| Semi-finals | 03/09/2022 | Cerdanyola - Barça | 1-9 |
| Final | 04/09/2022 | Industrias Santa Coloma - Barça | 4-5 |

BARÇA ATLÈTIC



FINAL POSITION Tenth position Second Division
Under-21 World Champions

SQUAD

GOALKEEPERS: David Vilchez, Adrià Galán, Pau García, Eduard Jurado, Adrià Álvarez, Eloy Megino

DEFENDERS: Nil Torelló, Joan Pascual, Pau Curtiellas, Pablo Rodríguez, Oriol Añols, Jan Curtiellas

MIDFIELDERS: Lluç Sitjà, Joan Ruano, Joan Gangonells, Miquel Escala, Marc Cáceres

FORWARDS: Àlex Ortigosa, Oriol Navarro, Marc Pineda, Jan Munné, Guillem Belarte, Gabriel Cairo, Quim Gabarró, Nicolás Torres, Carles Casas, Lucas Bridge

COACHES: Raul Castillo, Dani Moreno

U19



FINAL POSITION League Champions
Spanish Champions
Champions of the Copa d'Espanya
(Spanish Cup)
Champions of the Catalan Cup

SQUAD

GOALKEEPERS: Pau López, Gerard Álvarez, Martí Antolín

DEFENDER: Antoni Cerdà

WINGER-DEFENDERS: Héctor Pastor, Izan Vargas, Rubén Rodó, Adrián Tapias

WINGERS: Pol Salas, Fernando Díaz-Cano, Izan Sequero, Kokoro Harada, Roc Molins

WINGER-PIVOTS: Luis M. Medina, Pol Cano, Jordi Sánchez

COACH: Pep Ruíz

U16

FINAL POSITION League Champions
Semi-finalist of the Catalan Cup

SQUAD

GOALKEEPERS: Eric Díaz, Dennis Casado

WINGER-DEFENDERS: Pol Falomí, Joel Molina, Pau Ramos, Roger Garcia

WINGERS: Julen Capdevila, Manuel Atienza, Marcos Salido, Nil Prieto, Neil Hernández

CENTRE FORWARDS: Pol López, Gaizka González

COACH: Martí Graells



U14

FINAL POSITION Second position in the League
Champions of the Catalan Cup

SQUAD

GOALKEEPERS: Gerard Cano, Nil Garcia

WINGER-DEFENDERS: Nacho Melero, Roger Garcia, Pau Moya

WINGERS: Joaquim Nebot, Óscar Ibáñez, Aitor Yago, Lucas Fernández, Joan Redondo, Mario Esteban

WINGER-PIVOTS: Samuel Barragán, Biel Bustamante

COACH: Juan Carlos López



U12

FINAL POSITION Third position in the League
Champions of the Catalan Cup

SQUAD

GOALKEEPERS: David Guerra, Dídac Belmar, Eric C. Samsó

DEFENDER: Eric Martín

WINGER-DEFENDERS: Biel Mir, Matheo Vergara

WINGERS: Emir Montoya, Elihu Galimany, Abel Balderas

WINGER-PIVOTS: Mateu Julià, Ariel Clemente, Arnau Mas

COACH: Roger Bonet











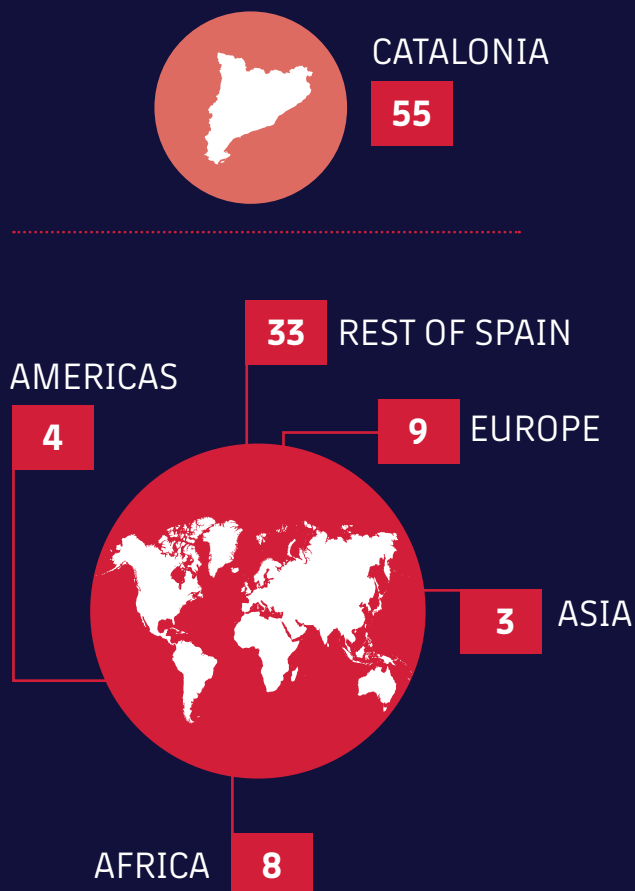
La Masia is the word by which the Club's sports, human and academic training model is known around the world. A school of life and sport that has created its own way of doing things that is reflected both on and off the playing field and which benefits around 700 sportsmen and women and the people around them (family, coaching team, tutors and educational team). La Masia is a model with a seal of quality that has grown and expanded over time. It currently includes youth football, both men's and women's; youth teams for professional sports (basketball, handball, roller hockey and futsal), and the comprehensive training offered by the project.

IN FIGURES

685 SPORTSPEOPLE
110 RESIDENTS

| | | | |
|---|------------------|-----|----|
|  | FOOTBALL | 266 | 51 |
|  | WOMEN'S FOOTBALL | 129 | 13 |
|  | BASKETBALL | 72 | 18 |
|  | HANDBALL | 105 | 10 |
|  | FUTSAL | 65 | 9 |
|  | ROLLER HOCKEY | 48 | 9 |

RESIDENTS • ORIGIN



LA MASIA residence

Centre de Formació Oriol Tort

FOOTBALL

| | |
|-------|---|
| U12 A | Aritz Lairado, Adrián Sánchez |
| U14 A | Morifing Siriki Koné, Ebrima Tunkara |
| U14 B | Hugo Garcés, Ruslan Mba, Alejandro Oviedo |
| U16 A | Eder Aller, Daniel Ávila, Marc Bernal, Andrés Cuenca, Carlos de Miguel, Landry Cephax Farre, Juan Hernández, Genís Torrelles |
| U16 B | Rodrigo Barrios, Álex Campos, Pedro Fernández, Juan Pablo Galbarro, Adrián Guerrero, Madou Murcia, Pedro Rodríguez, Iker Rodríguez, Sidany Jose Só, Pedro Villar |
| U19 A | Joan Anaya, Rubén Cantero, Álvaro Cortés, Sergi Domínguez, Gerard Hernández, Lamine Yamal Nasraoui, Martin Pavlov, Ricard Pulido |
| U19 B | Javier Alba, Hugo Alba, Nil Calderó, Jan Colomé, Iker Córdoba, Pau Cubarsi, Wesley Dual, Brian Fariñas, Antonio Gómez, Marc Guiu, Antonio Martín, Jan Molina, Cristóbal Muñoz, Alexis Olmedo, Arnau Pradas, Pau Prim, Niko Takahashi, Manuel Vila |

WOMEN'S FOOTBALL

| | |
|--------|---|
| U14 | Jana Muro, Bruna Quintana |
| U19 | Emma Gálvez, Judit Pujols |
| SENIOR | Ariana Arias, Ona Baradad, Lucía Corrales, Berta Doltra, Giulia Dragoni, Martina Fernández, Meritxell Font, Vicky López Serrano, Nina Pou |

BASKETBALL

| | |
|--------|---|
| U14 A | Emir Karabulut, William Deng Maker |
| U16 A | Mamadou Nimaga, Efe Odiphi, Enric Sanmartín |
| U16 B | Mamadou Lamine Barry, Tayshawn Gipson |
| U19 | Alpha Ousmane Sylla |
| SENIOR | Gael Bonilla, Adrià Cano, Martín Iglesias, Kaspars Jakūčionis, Edgar Moure, Dayan Ombog Nessah, James Ugochukwu Nnaji, Pol Saló, Elhadji Dame Sarr, Agustín Ubal Agostini |

FUTSAL

| | |
|--------|--|
| U16 | Pol Falomí |
| U19 | Fernando Díaz-Cano, Kokoro Harada, Pau López, Rubén Rodó |
| SENIOR | Nicolás Marrón, Álvaro Muínelo, Harrison David Santos, Mamadou Touré |

HANDBALL

| | |
|--------|--|
| U16 A | Miguel Ángel Martín |
| U16 B | Ian Viladiu |
| U19 | Djordje Cikusa, Petar Cikusa, Pol Quiroga, Quim Rocas |
| SENIOR | Jokin Aja, Ezequiel Alcaraz, Aleksandar Cenic, Filip Saric |

ROLLER HOCKEY

| | |
|--------|--|
| U12 | Arnau Álvarez |
| U19 | Adrià Álvarez, Marc Cáceres, Carles Casas, Joaquim Gabarró |
| U19 | Lucas Bridge, Joan Ruano |
| SENIOR | Kyllian Gil, Oriol Llenas |

RESIDENTS PER SPORT & NATIONALITY

| | FOOTBALL | WOMEN'S FOOTBALL | BASKET-BALL | HANDBALL | FUTSAL | ROLLER HOCKEY | TOTAL |
|-----------------------|-----------|------------------|-------------|-----------|----------|---------------|------------|
| CATALONIA | 24 | 8 | 4 | 5 | 4 | 7 | 52 |
| ALICANTE | 1 | | | | | 1 | 2 |
| ALBACETE | 1 | | | | | | 1 |
| ALMERÍA | 1 | | | | | | 1 |
| BISCAIA | | 1 | | | | | 1 |
| BURGOS | 1 | | | | | | 1 |
| CADIZ | 1 | | | | | | 1 |
| CASTELLÓN | 1 | | | | | | 1 |
| CORDOBA | 1 | | | | | | 1 |
| GRANADA | 2 | | | | | | 2 |
| GIPUZKOA | | | | 1 | | | 1 |
| BALEARIC ISLANDS | | 1 | | | | | 1 |
| LAS PALMAS | | | | 2 | | | 2 |
| MADRID | 1 | 2 | | | 1 | | 4 |
| MALAGA | 3 | | | | | | 3 |
| MURCIA | 2 | | | | | | 2 |
| PONTEVEDRA | 2 | | 1 | | | | 3 |
| ZARAGOZA | 4 | | | | | | 4 |
| SEVILLE | 1 | | | | | | 1 |
| TERUEL | 1 | | | | | | 1 |
| TOLEDO | | | | | 1 | | 1 |
| ARGENTINA | | | | | | 1 | 1 |
| BOSNIA | | | | 1 | | | 1 |
| BULGARIA | 1 | | | | | | 1 |
| COLOMBIA | | | | | 1 | | 1 |
| IVORY COAST | 1 | | | | | | 1 |
| FRANCE | | | | | 1 | | 1 |
| THE GAMBIA | 1 | | | | | | 1 |
| GUINEA | | | 1 | | | | 1 |
| ITALY | | 1 | 1 | | | | 2 |
| JAPAN | | | | | 1 | | 1 |
| LITHUANIA | | | 1 | | | | 1 |
| MALI | 1 | | 1 | | | | 2 |
| MEXICO | | | 1 | | | | 1 |
| NIGERIA | | | 2 | | | | 2 |
| PALESTINE | | | 1 | | | | 1 |
| SENEGAL | | | 1 | | | | 1 |
| SERBIA | | | | 1 | | | 1 |
| SOUTH SUDAN | | | 1 | | | | 1 |
| SWITZERLAND | | | 1 | | | | 1 |
| TURKEY | | | 1 | | | | 1 |
| URUGUAY | | | 1 | | | | 1 |
| OVERALL TOTALS | 51 | 13 | 18 | 10 | 9 | 9 | 110 |

A season full of medals

The 2022/23 FC Barcelona athletics season was full of victories, with outstanding performances by triple jumper Yulimar Rojas and Jordan Díaz, as well as Catalan sprinter Jaël Bestué.

The first competition of the season was the Catalan Club Championship, where Barça stood at the top of the podium in both the men's and women's categories. A few weeks later, at the Spanish Club Championship, the men's team took first place again in a great showing, thanks to the victories of Pablo Sánchez - Valladares (800 m), Carlos Tobalina (shot-put), Gonzalo Parra (3000 m), Jordan Díaz (triple jump) and the 4x400 m relay. On the women's side, the women's team took a well-earned third place, very close to the gold medal, with wins for Paulette Natacha Fernández (800 m), Claudia Villalante (60 m hurdles) and Jaël Bestué (60 m). To round off the indoor season, Barça came second in the medal table of the Spanish Indoor Championships, with a total of 11 medals won by Barça athletes. Jordan Díaz won the gold medal in the triple jump, with a distance of 17.59 metres, which earned him a new Spanish record and placed him as the world leader for the year. Also winning gold were Jaël Bestué in the 60 metres (with a Catalan record), Carlos Tobalina in the shot put and Eva Santidrián in the 400 metres.

In the outdoor events, the Barça women's team finished the Iberdrola League in third place, matching the third place achieved in the Iberdrola Cup, on an indoor court. The big news of the Championships was Yulimar Rojas, who jumped 14.96 to reach first place in the annual ranking, delivering the best performance in the history of the Spanish Outdoor Club Championship.



| TEAM/CATEGORY | CHAMPIONSHIP | CLASSIFICATION |
|-----------------------|---|----------------|
| Absoluto Team - Men | Catalan Indoor Championship | 1st |
| | Copa del Rey Indoor Track | 1st |
| | Catalan Outdoor Championship | 1st |
| Absoluto Team - Women | Catalan Indoor Championship | 1st |
| | Copa de la Reina Indoor Track | 3rd |
| | Catalan Outdoor Championship | 1st |
| | Spanish Outdoor Championship Division of Honour | 3rd |
| Under-20 team - Men | Catalan Indoor Championship | 5th |
| Under-20 team - Women | Catalan Indoor Championship | 5th |
| Under-18 | Catalan Outdoor Championship | 1st |
| Under-16 | Catalan Outdoor Championship | 1st |



Quarter-finalists in the League and Copa del Rey

Barça Rugby finished a very solid season, in which they played in the second round of the group for the Division of Honour title, as well as playing in the Copa del Rey, thanks to finishing fifth in the first round.

Santiago Monteagudo's team took an adventure in the Copa del Rey all the way to the quarter finals,

when they fell to Recoletas Burgos (41-15), the team that would go on to play in the final. As for the League, Barça Rugby reached the play-off for the title and had a stinging loss in the quarter-finals. The Barça players saw Santboiana put them out (38-31) with a try in the last play of the game.

| TEAM/CATEGORY | CHAMPIONSHIP | CLASSIFICATION |
|---------------|-------------------------------------|----------------|
| SENIOR A | Division of Honour - Regular League | 5th |
| | Division of Honour - Play-off | Quarter-finals |
| | Catalan Super Cup | 1st |
| | Copa del Rey | Quarter-finals |
| Under-23 | Division of Honour - Regular League | 4th |
| | Division of Honour - Play-off | 1st Silver |
| Senior Blau | Catalan Division of Honour | 2nd |
| | Catalan Championship | 1st |
| Under-18 | National Tournament | 8th |
| | Catalan Sevens Series | 2nd |
| Under-16 | Catalan Championship | 4th |
| | Catalan Sevens Series | 6th |
| | National Tournament | 3rd |
| Under-14 | Catalan First Division | 4th |
| | National Tournament | 2nd |
| Under-12 | National Tournament | 4th |
| Under-10 | National Tournament | 5th |
| Under-8 | National Tournament | 1st |





Barça falls in the League quarter-finals

Barça Volleyball had a sensational 2022/23 season, with the best season start in its history in the Superliga, reaching the quarter-finals of both the League and the Copa del Rey.

Fredy Mosquera's men finished the regular phase of the Superliga in 7th position, with 30 points and lost (2-0) in their quarter-final clash against Río Duero Sòria, the League runners-up.

In the final phase of the Copa del Rey, which took place in February in Sòria, the Barça team fell at the very start, in the quarter-finals against Melilla (3-1).



| TEAM/CATEGORY | CHAMPIONSHIP | CLASSIFICATION |
|-----------------|------------------------------------|-----------------|
| SENIOR A | Men's Superliga | 7th |
| | Play-off | Quarter-finals |
| Senior B | Copa del Rey | Quarter-finals |
| | First National | 4th |
| U19 | Regular phase | 1st |
| | Catalan Championship - Final Phase | 1st |
| | Spanish Championship | 7th |
| U19 | Regular phase | 1st |
| | Catalan Championship - Final Phase | 1st |
| | Spanish Championship | 7th |
| U16 | Regular phase | 1st |
| | Catalan Championship - Final Phase | 2nd |
| | Spanish Championship | 7th |
| U14 | Regular phase | 2nd |
| | Catalan Championship - Final Phase | Did not qualify |
| | Spanish Championship | Did not qualify |
| U12 | Regular phase | 5th |

The legendary Miki Delàs bids farewell to hockey

The 2022/23 season will be remembered in FC Barcelona field hockey for the departure of Miki Delàs, a legendary player in the section with three Olympic appearances to his name. The 39-year-old defender left the club in May, after the end of the League, with Barça coming in eighth in the Division of Honour.

For its part, the Barça Women's Field Hockey team was on the verge of returning to the Iberdrola League. The team had a great regular phase in Division of Honour B and qualified for the Final Four for promotion, but a defeat in the last game of the semifinals against Vallès Esportiu (3-2) condemned the Blaugrana team to another season in the second state category.

In addition, this year saw the start of the centenary celebrations (1923-2023) of the section, with a temporary exhibition in May at the Barça Museum to look back over the section's first century of history.



| TEAM/CATEGORY | CHAMPIONSHIP | CLASSIFICATION |
|--------------------|--|----------------|
| First Women's Team | Women's Catalan Championship | 1st |
| | Iberdrola League Division of Honour | 4th |
| | Federation Cup WDH 'A' | 6th |
| First Men's Team | MGS SEGUROS League Division of Honour | 8th |
| | Catalan Championship MDH A | 6th |
| | Federation Cup WDH A | 4th |
| | Catalan Championship Indoor 1st Men's | 5th |
| | Spanish Championship 1st Men's Indoor Division | 4th |
| 2nd Women's team | Catalan Championship 1st Women's Div. | 2nd |
| | Federation Cup 1st Women's | 1st |
| 2nd Mens' Team | Catalan Championship 1st Men's Div. | 2nd |
| | Federation Cup 1st Men's Div. | 5th |
| U19 Women's | U19 Women's Catalan Championship GA | 3rd |
| | U19 Women's Catalan Indoor Championship GA | 3rd |
| U19 Men's | U19 Men's Catalan Championship GA | 10th |
| | U19 Men's Catalan Indoor Championship GA | 10th |
| | U19 Men's Spanish Cup | 7th |
| U16 Women's | U16 Women's Catalan Championship GA | 7th |
| | U16 Women's Catalan Indoor Championship GB | 8th |
| U16 Men's | U16 Men's Catalan Championship GB | 5th |
| | U16 Men's Catalan Indoor Championship GB | 9th |
| U14 Girls' | U14 Girls' Federation Cup GA | 5th |
| | U14 Girls' Catalan Championship GA | 5th |
| | U14 Girls' Catalan Indoor Championship GB | 4th |
| U14 Men's | U14 Men's Federation Cup GA | 6th |
| | U14 Men's Catalan Championship GB | 6th |
| U14 Men's | U14 Men's Catalan Indoor Championship GB | 3rd |
| | U12 Girls' Federation Cup GA | 7th |
| U12 Girls' | U12 Girls' Catalan Championship GA-B | 1st |
| | U12 Girls' Catalan Indoor Championship GB | 6th |
| U12 Mens' | U12 Mens' Federation Cup GB | 1st |
| | U12 Mens' Catalan Championship GB | 1st |
| | U12 Mens' Catalan Indoor Championship GB | 2nd |
| U10 Mixed | U10 Mixed 6x6 Federation Cup GA | 9th |
| | U10 Mixed 6x6 Catalan Cup GB | 1st |
| | U10 Mixed 6x6 Catalan Cup GD | 7th |
| | U10 Mixed 6x6 Catalan Championship GB | 1st |
| | U10 Mixed 6x6 Catalan Championship GD | 4th |
| Hockey+ | BBVA Hockey+ League | 1st |
| | Catalan Super Cup Hockey+ A | 1st |

On the verge of a historic achievement

Barça Ice Hockey has won the last two Leagues and was on the verge of winning its third in a row in the 2022/23 season, despite the difficulties in training due to the Espai Barça building works. The Barça side lost the final against CH Jaca, in a fifth game that was decided in extra time (3-2).

The Catalan team was also a finalist in the Copa del Rey, where once again Jaca won (3-2) to win the national double. In the youth teams, Barça U19 Ice Hockey won the Spanish Cup by defeating La Nevera Majadahonda in the final (7-3), played in the Madrid town of the same name.

| TEAM/CATEGORY | CHAMPIONSHIP | CLASSIFICATION |
|---------------|-------------------------|----------------|
| 1st Team | Continental Cup | Group stage |
| | LNHH regular league | 2nd |
| | Play-off | 2nd |
| U20 | Copa del Rey | 2nd |
| | LNHH U20 regular league | 2nd |
| U18 | LNHH U18 regular league | 2nd |
| | Play-off | 2nd |
| U15 | Copa del Rey | 1st |
| | LNHH U15 regular league | 4th |



Three podiums in the Spanish Championship

The Barça skaters continued to put the Club's name among the best in Spain in the 2022/23 season, as demonstrated by the three medals they won at the national championship, despite two last-minute absences due to injury.

Euken Alberdi was third in the Senior category; Mahery Randrianarivony also won bronze in the U19 category and Ariadna Gupta was second in the Novice Advanced category, in the event held in Madrid.

In the Catalan Championship, FC Barcelona won five medals, three of which were gold medals. Mahery Randrianarivony was proclaimed winner of the ISU U19 category, while in the women's category Lucía Sánchez climbed the podium to receive the bronze medal.

In the women's Novice Advanced, Ariadna Gupta, the Spanish runner-up, won the gold medal, while Elsa Bonet finished second.



| ICE SKATER | CHAMPIONSHIP | POSITION |
|------------------------|--|----------|
| MARIONA CAIRO | National League Final Championship (Intermediate Novice) | 1st |
| AIDAN HUESTIS | U14 Spanish Championship (Intermediate Novice) | 2nd |
| ARIADNA GUPTA | Absoluto Spanish Championship (Novice Advanced) | 1st |
| | Triglav Trophy Championship (Novice Advanced) | 22nd |
| EVA MEDINA | U14 Spanish Championship (Intermediate Novice) | 1st |
| JÚLIA RODRÍGUEZ | Triglav Trophy Championship (U19 ISU) | 25th |
| MAHERY RANDRIANARIVONY | Absoluto Spanish Championship (U19 ISU) | 3rd |
| | Triglav Trophy Championship (U19 ISU) | 6th |
| EUKEN ALBERDI | Spanish Championship Madrid (Senior ISU) | 3rd |
| | Lake Placid University Games | 27th |
| | Coupe de Printemps | 8th |
| GUIU OLIVER | Triglav Trophy Championship (U19 ISU) | 8th |
| ELSA BONET | Triglav Trophy Championship (Novice Advanced) | 41st |
| LUCIA SANCHEZ | Triglav Trophy Championship (U19 ISU) | 28th |





UNES Barça lifts the Catalan League trophy

UNES Barça's mission was to compete for promotion to the Division of Honour and they fought until the end, reaching the Final Four for the First National Division title and promotion. The team coached by Òscar Trigo met Servigest Burgos in the semi-finals of the promotion phases, played in Getafe. The team from Burgos ended up being promoted by winning every game of its season. In the end, the Barça team finished fourth in the category.

Despite not being able to achieve promotion, UNES Barça ended the 2022/23 season by winning the Catalan League, a competition that they dominated with an iron fist and even managed to easily beat Bàsquet Girona in the last game (78-37). That title was the proverbial cherry on the top of a very satisfactory year.



League semi-finals and Cup quarter-finals in their début year

Barça CBS had a historic 2022/23 season. The Barça team, who were making their debut in the Endesa Women's League, reached the semi-finals of the competition and played in the Copa de la Reina in Zaragoza. This event is reserved for the best teams of the first round.

The players coached by Isaac Fernández started the season as joint leaders until the 11th matchday, with eight victories and only three defeats. With players like Marta Canella (named breakout player of the year by the Endesa Women's League), Anna Cruz, Ainhoa López or Jolene Anderson, the team did not lose steam and finished seventh in the regular League.

Barça CBS continued to surprise everyone by eliminating Spar Girona in the first round of the playoffs, pulling off a seven-point win at Fontajau. In the end, they lost to Perfumerías Avenida in the League semi-finals. On the road, the team from Salamanca also beat the Catalans in the quarter-finals of the Copa de la Reina.

The icing on the cake was a new match at the Palau Blaugrana, the second in the history of Barça CBS. The result (61-78 in favour of València Basket) did not dampen a party of 4,500 people, which also served to pay tribute to the UB Barça 2003 League champion team.



| TEAM/CATEGORY | CHAMPIONSHIP | CLASSIFICATION |
|--------------------|--|-----------------------|
| First Team | Endesa Women's League | 7th |
| | Endesa League play-off | Semi-finals |
| | Copa de la Reina | Quarter-finals |
| | Catalan League | 2nd |
| Senior B | C.C. Women's First Category (Second Phase) | 4th |
| Senior Blau | C.C. Women's Third Category (Second Phase) | 11th |
| | C.C. Women's U19 Preferente (Preliminary Phase) | 1st |
| U19 A | C.C. Women's U19 Preferente (Second Phase) | 3rd |
| | C.C. Women's U19 Preferente (Final Four) | 3rd |
| U19 Blau | U19 Spanish Championship | 8th |
| | C.C. U19 Women's Level A | 4th |
| U19 B | C.C. U19 Women's 1st year (Single phase) | 1st |
| | C.C. U19 Women's 1st year (Final Four) | 1st |
| U16 A | Spanish Championship 3x3 | 2nd |
| | C.C. Women's U16 Preferente (Preliminary Phase) | 1st |
| | C.C. Women's U16 Preferente (Second Phase) | 2nd |
| U16 B | C.C. Women's U16 Preferential (Final Four) | 3rd |
| | C.C. Women's U16 Interterritorial (First Phase) | 1st |
| U16 Grana | C.C. Women's U16 Interterritorial (Second Phase) | 15th |
| | C.C. Women's U16 1st year (Second Phase) | 7th |
| U14 A | C.C. Girls' U14 Preferente (Preliminary Phase) | 1st |
| | C.C. Girls' U14 Preferente (Second Phase) | 1st |
| | C.C. Girls' U14 Preferente (Final Four) | 2nd |
| U14 Blau | U14 Spanish Championship | 5th |
| | C.C. U14 Women's Interterritorial | 2nd |
| U14 B | C.C. U14 Girls' 1st year (First phase) | 1st |
| | C.C. U14 Girls' 1st year (Second Phase) | 2nd |
| | C.C. U14 Girls' 1st year (Final four) | 2nd |
| U14 Grana | CI U14 Girls' Promotion (First Phase) | 4th |
| | CI U14 Girls' Promotion (Second Phase) | 6th |
| Mini A | CI Women's Mini (First Phase) | 1st |
| | CI Women's Mini (Second Phase) | 1st |
| | CI Women's Mini (Third Phase) | 1st |
| | CI Women's Mini (Final Eight) | 1st |
| Mini Blau | Molinet tournament | 1st |
| | CI Women's Mini 1st year (Second Phase) | 1st |
| Mini B | CI Women's Mini (Second Phase) | 2nd |



A double to go down in history

The Barça CVB managed to achieve a historic double in the 2022/23 season, winning the Superliga 2 and Copa de la Princesa titles, without losing a single game during the whole season.

The Barça players were the best team in the Spanish second division at the finals in Tenerife, fulfilling all predictions after arriving there without losing a single game. Barça CVB won the title by beating Melilla Sport Capital and Extremadura Arroyo in the group stage; MCR Premià de Dalt in the semi-finals and, in the final, the host Santa Cruz Cuesta Piedra.

Barça CVB had already secured the Copa de la Princesa title in January in A Coruña, ending with a victory in the final against CV Melilla in another flawless final phase.



| TEAM/CATEGORY | CHAMPIONSHIP | CLASSIFICATION |
|------------------------------|--------------------------------------|--------------------------|
| | Women's Superliga 2 | 1st |
| BARÇA CVB - Superliga | Copa de la Princesa | 1st |
| | Promotion Phase to Superliga 1 | 1st |
| BARÇA CVB B | 1st NATIONAL WOMEN'S DIV. | 3rd Group B |
| BARÇA CVB U19 A | U19 Spanish Championship | 2nd |
| | U19 Catalan Championship 1st Div. | 2nd |
| Barça CVB U19 Blau | U19 Catalan Championship 2nd Div. | 1st |
| BARÇA CVB U19 A | U19 Spanish Championship | 4th |
| | U19 Catalan Championship 1st Div. | 4th |
| Barça CVB U19 Blau | U19 Catalan Championship 2nd Div. | 4th Group A |
| Barça CVB U19 Grana | U19 Catalan Championship 2nd Div. | 5th Group B |
| Barça CVB U16 A | U16 Catalan Championship 1st Div. | 3rd |
| | U16 Spanish Championship | 4th |
| Barça CVB U16 Blau | U16 Catalan Championship 2nd Div. | 6th Group A |
| Barça CVB U16 Grana | U16 Catalan Championship 2nd Div. | 4th |
| Barça CVB U16 Pro | U16 Preferente Catalan Championship | 1st |
| Barça CVB U16 Pre | U16 Preferente Catalan Championship. | 5th |
| Barça CVB U14 A | U14 Catalan Championship 1st Div. | 7th |
| Barça CVB U14 Blau | U14 Catalan Championship 2nd Div. | 3rd Gold Section |
| Barça CVB U14 Grana | U14 Catalan Championship 2nd Div. | 5th Gold Section |
| Barça CVB U13 Blau | U14 Catalan Championship 2nd Div. | 8th Gold Section |
| Barça CVB U13 Grana | U14 Catalan Championship 2nd Div. | 4th Gold |
| Barça CVB U13 Pro | U14 Catalan Championship 2nd Div. | 5th Silver |
| Barça CVB U13 Pre | U14 Catalan Championship 2nd Div. | 12th Gold B |
| Barça CVB U12 Blau | U12 Catalan Championship | 6th |
| Barça CVB U12 Grana | U12 Catalan Championship | 3rd Group Championship 2 |
| Barça CVB U12 Blau | Barcelona CEE U14 Championship | 7th Group 3 |
| Barça CVB U12 Grana | Barcelona CEE U14 Championship | 2nd |





Our athletes, in the best of hands

FC Barcelona's Medical Services are made up of around a hundred professionals from different healthcare disciplines. These include the medical team, as well as the physiotherapy, nutrition, nursing and podiatry staffs. Their main mission is to ensure the health and maximum ability of the Club's approximately 2,500 sportsmen and women to compete. In addition, Medical Services are responsible for monitoring the health of the rest of the non-sporting employees of the Club. They are also part of the security teams that provide coverage for the games held at the Camp Nou, the Palau Blaugrana, the Johan Cruyff Stadium and the rest of the pitches and pavilions of the Ciutat Esportiva, through the organisation of the medical emergency response system.

Located in the medical centre of the Joan Gamper Ciutat Esportiva, Medical Services have held the FIFA Excellence for Medical Centres accreditation since 2013 (an accreditation

that only two sports medical centres in Spain hold). The centre is equipped with outpatient consultation rooms, a central physiotherapy room, several rooms for stress tests, a clean room for invasive procedures and the most cutting-edge technological diagnostic equipment necessary for the practice of sports medicine and rehabilitation, such as ultrasound scanners, X-ray equipment, densitometry and maximum definition magnetic resonance imaging.

During the 2022/23 season, a total of 14,951 visits were made to our exam rooms; 2,225 medical check-ups, 1,151 cardiac ultrasound scans and 813 MRI scans of our athletes were also carried out.

Other activities aimed at research and investigation were also carried out. Among other things, Medical Services streamlined a unified multidisciplinary programme of clinical sessions to discuss complex sports injuries, as well as

2022/23 SEASON DETAILS

Medical Services have carried out the following this season:

14,951

consulting room visits

2,225

medical check-ups

1,151

cardiac ultrasounds

813

M RIs



other scientific sessions to keep abreast of the latest developments. The main objective of these programmes was to bring decision-making more and more into line with modern medical practice, in which diagnostic and therapeutic strategy is based on the consensus of a group of experts and not on the opinion of a single professional, while always being in accordance with the available published scientific evidence. The efforts to standardise care processes, improve quality and reduce the variability of clinical practice between teams, and the review and updating of the information systems contained in the clinical online record (COR), through the creation of different multidisciplinary working groups, have been remarkable in this regard.

Throughout the season, Medical Services continued to participate in the conceptualisation of the Centre for Sporting Excellence Project in the medical, physiotherapy and sports rehabilitation and nutrition areas, as well as by increasing of the number of athletes assessed in the Talents programme led by the Sports Area.

Medical Services would like to thank four great professionals who have left the Club this year: Dr. Jaume Padrós, the doctor responsible for occupational medicine for the last 10 years; Dr. Antonia Lizarraga, responsible for sports nutrition for 12 years; and David Díaz and Javier Ruiz, physiotherapists for the first football and basketball teams, respectively.



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INSTITUTIONAL



EVENTS

TRAVELLING BOARD MEETING IN OLOT

Before the match between the FC Barcelona first team and UE Olot to commemorate the latter's 100th anniversary, the FC Barcelona Board of Directors met at the Espai Cràter in Olot, the capital of the La Garrotxa region.



Cultural centre 'Espai Cràter', Olot
Wednesday, 13 July 2022

ÀLEX ROCA RECEIVED BY THE PRESIDENT OF THE GENERALITAT

The athlete and FC Barcelona Foundation ambassador Àlex Roca was received at the Palau de la Generalitat by the President, Pere Aragonès, the Minister of the Presidency, Laura Vilagrà, and the Minister of Social Rights, Carles Campuzano. The reception, which was also attended by Rafael Yuste, First Vice-President of FC Barcelona and Patron of the FC Barcelona Foundation, and Elena Fort, Vice-President of FC Barcelona and Patron of the FC Barcelona Foundation, was held in recognition of the extraordinary feat that Àlex Roca achieved on 19 March, when he completed the Barcelona Marathon and became the first athlete to do so with a physical disability of 76 per cent. The Barcelona native completed the race in 5 hours, 50 minutes and 51 seconds.



Palau de la Generalitat
Tuesday, 28 March 2023

BALLON D'OR FRANCE FOOTBALL 2022 CEREMONY

The President of FC Barcelona, Joan Laporta, joined Barça Women's player Alexia Putellas, winner of the Women's Ballon d'Or for best player at the ceremony. Also in attendance were men's first team players Robert Lewandowski, winner of the Gerd Müller trophy for the best forward, Gavi, winner of the Kopa trophy for the best under-21 player, and Pedri, the most recent winner of the Kopa trophy, whose job it was to present the trophy to Gavi.



Théâtre du Chatelet, Paris
Monday, 17 October 2022

TRAVELLING BOARD MEETING IN BANYOLES

Taking advantage of the travelling meeting of the Board of Directors in Banyoles, the President of FC Barcelona and the Foundation, Joan Laporta, and the Mayor of the town of Banyoles, Miquel Noguer, signed the renewal of the Barça Activa't social and sporting programme collaboration agreement.



Banyoles Swimming Club, Banyoles
Wednesday, 15 February 2023

THE BEST FIFA FOOTBALL AWARDS 2022 CEREMONY

The president of FC Barcelona, Joan Laporta, the institutional vice-president, Elena Fort, and the board member responsible for Women's Football, Xavier Puig, were joined at the ceremony by Alexia Putellas, winner of The Best FIFA Women's Player of 2022 award, and Mapi León and Lucy Bronze, winners of the 2022 FIFA FIFPro Women's World 11 award.



Salle Pleyel, Paris
Monday, 27 February 2023

FAREWELL BOJAN KRKIC

Bojan Krkic, former FC Barcelona player, announced his retirement from professional football in an event hosted by journalist Albert Om. That event was also attended by the President of FC Barcelona, Joan Laporta, as well as several members of the Board of Directors, the President of the FC Barcelona Players' Association, Juan Manuel Asensi, members of the first team staff, friends and former teammates.



Auditorium 1899, Spotify Camp Nou
Thursday, 23 March 2023

75TH ANNIVERSARY MUNDO DEPORTIVO GRAND GALA

The event was attended by the President of FC Barcelona, Joan Laporta, the First Vice-President of the Sports Area, Rafael Yuste, the Institutional Vice-President, Elena Fort, the Vice-President of the Economic Area, Eduard Romeu, the Vice-President of the Social Area, Antonio Escudero, and the Director of Women's Football, Xavier Puig. Alexia Putellas received the award for Best Player. At the gala, some former FC Barcelona players were also awarded prizes, including Juan Antonio San Epifanio, *Epi*, Jose Mari Bakero (Mite de l'Esport Trophy) and Ronaldinho (Legend Trophy).



MNAC, Barcelona
Monday, 6 February 2023

NATIONAL SPORT AWARDS CEREMONY

The President of FC Barcelona, Joan Laporta, and the member of the Board of Directors responsible for Women's Football, Xavier Puig, were joined at the ceremony by Alexia Putellas, winner of the Queen Letizia award, and Yulimar Rojas, a Club athlete and winner of the Ibero-American Community trophy.



El Pardo Royal Palace, Madrid
Tuesday, 18 April 2023

Alliance with Grupo Planeta and Edicions 62 to create Barça Books

On 3 November 2022, the Barça Books publishing imprint was introduced. This is a collaboration between FC Barcelona, Grupo Planeta and Grup 62 that will create and publish a new catalogue of books about FC Barcelona. The presentation event took place in the Sala Roma at the Spotify Camp Nou and was attended by Joan Laporta, President of FC Barcelona; Elena Fort, institutional Vice-President of FC Barcelona; Juli Guiu, vice-president of the Marketing Area of FC Barcelona; Jordi Llauradó and Xavier Barbany, members of the Board of Directors; José Creuheras, President of Grupo Planeta; Joaquín Álvarez, General Director of specialised publishing and innovation at Grup 62; and David Figueras, publisher of Grupo Planeta, among other guests.



Renewal of the agreement with Banyoles Town Council

On 15 February 2023, the President of FC Barcelona and the Foundation, Joan Laporta, and the Mayor of Banyoles, Miquel Noguer, signed the renewal of the collaboration agreement between the Foundation and the Town

Council to carry out the *Barça Activa't* social and sporting programme. This initiative aims to contribute to improvement in the lives of children and young people, especially those in vulnerable situations, through sport and

physical activity. The event was held in conjunction with the meeting of the Board of Directors of FC Barcelona in Banyoles and was attended by the director of the FC Barcelona Foundation, Dr. Marta Segú.



Mosaic with the message 'Share Catalan'

On Sant Jordi's Day 2023, FC Barcelona joined the campaign *L'esport treu la llengua*, promoted by Òmnium Cultural and the Sports Federation Union of Catalonia (UFEC) and, in the run up to the match

against Atlético de Madrid, a series of related activities took place. The most visible of these was the mosaic with the slogan *Comparteix el català* (Share Catalan) that was displayed as the players took

the field. Before the start of the match, the Vice-President of Òmnium, Mònica Terribas, and the sportswoman Núria Picas read the campaign's manifesto from the grass of the Spotify Camp Nou.

Agreement with the ACAPPS

On 18 May 2023, the institutional Vice-President of FC Barcelona, Elena Fort, and the President of the Catalan Association for the Advancement of People with Deafness (ACAPPS), Àngels Videla, signed a collaboration agreement between the Club and this non-profit public interest organisation. The aim of the agreement is to establish the basis for collaboration to develop initiatives, projects and services in the field of accessibility for people with deafness and their families.





FC BARCELONA - BAYERN MUNICH 26.07.2022. JOAN LAPORTA AND FATHER MANEL GASCH I HURIOS, MONTSERRAT ABBEY ABBOT



FC BARCELONA – VIKTORIA PILSEN 08.09.2022
JOAN LAPORTA AND THE U-20 WOMEN'S WORLD CUP CHAMPIONS



FC BARCELONA – AC MILAN 13.10.2022. JOAN LAPORTA AND MAROS SEFCOVIC (EUROPEAN COMMISSION VICE PRESIDENT)



FC BARCELONA – AC MILAN 26.10.2022
JOAN LAPORTA AND DEMETRIO ALBERTINI



FC BARCELONA – AC MILAN 13.10.2022
JOAN LAPORTA AND JAVIER GODÓ



FC BARCELONA – RCD ESPANYOL 31.12.2022. JOAN LAPORTA AND ACTORS CARLOS CUEVAS, MIKI ESPARBÉ AND PEP AMBRÓS



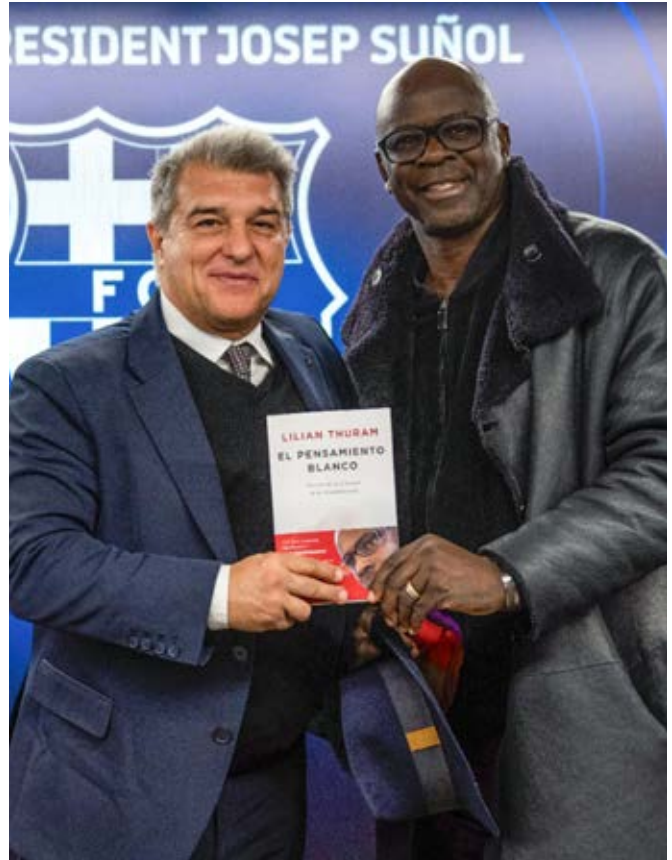
FC BARCELONA – RCD ESPANYOL 31.12.2022
JOAN LAPORTA WITH XBUYER AND MINIBUYER (INFLUENCERS)



FC BARCELONA – GETAFE CF 22.01.2023
ALBA FARELO (BAD GYAL)



FC BARCELONA – REAL SOCIEDAD 25.01.2023 JOHN HOFFMAN, CONSTANTÍ SERRALLONGA, FRANCESC FAJULA AND EULÀLIA RIPOLL



FC BARCELONA – REAL SOCIEDAD 25.01.2023 JOAN LAPORTA AND LILIAN THURAM



FC BARCELONA – REAL SOCIEDAD 25.01.2023 JOAN LAPORTA AND ÒSCAR CAMPS (PROACTIVA OPEN ARMS)



FC BARCELONA – SEVILLA FC 05.02.2023 JOAN LAPORTA AND PREMIS GAUDÍ



FC BARCELONA – MANCHESTER UNITED 16.02.2023 JOAN LAPORTA AND VICENTE AMIGO (GUITARIST)



FC BARCELONA – VALÈNCIA CF 05.03.2023. JOAN LAPORTA AND FC BARCELONA WOMEN'S PLAYERS WITH THE BEST AWARDS



FC BARCELONA – REAL MADRID 19.03.2023 FABIO QUARTARARO (DRIVER)



FC BARCELONA – REAL MADRID 19.03.2023
JOAN LAPORTA AND TOP SPOTIFY REPRESENTATIVES



FC BARCELONA – REAL MADRID 19.03.2023
JOAN LAPORTA AND STOP LGBTI-PHOBIA EVENT



FC BARCELONA – REAL MADRID 19.03.2023
JOAN LAPORTA AND KATALIN NOVÁK



FC BARCELONA – REAL MADRID 19.03.2023
JOAN LAPORTA AND PEP GUARDIOLA



FC BARCELONA – REAL MADRID 19.03.2023
JOAN LAPORTA AND JOSÉ BONO



FC BARCELONA – REAL MADRID 05.04.2023
JOAN LAPORTA AND ÀLEX ROCA



FC BARCELONA – REAL MADRID 05.04.2023
ÀLEX ROCA _ SERVICE OF HONOUR



FC BARCELONA – REAL MADRID 05.04.2023
JOAN LAPORTA AND MIREIA BELMONTE



FC BARCELONA – GIRONA FC 10.04.2023
JOAN LAPORTA AND RCTB COLLABORATION



FC BARCELONA – GIRONA FC 10.04.2023
JOAN LAPORTA AND ELECTRIC DHARMA



FC BARCELONA – REAL BETIS 23.04.2023. JOAN LAPORTA AND XAVIER ANTICH (PRESIDENT OF ÒMNIUM) AND GERARD ESTEVA (PRESIDENT OF UFEC)



FC BARCELONA – REAL BETIS 23.04.2023
JOAN LAPORTA AND DANNY OCEAN



FC BARCELONA – CA OSASUNA 20.05.2023
PERE MIRÓ (SENIOR ADVISOR TO THE PRESIDENT OF THE IOC)



FC BARCELONA – CA OSASUNA 02.05.2023 JOAN LAPORTA AND AGUSTÍN TAPIA, ARI SÁNCHEZ AND MARTA MARRERO (PADEL)



FC BARCELONA – REAL SOCIEDAD 20.05.2023. JOAN LAPORTA AND JOAQUIM URIACH (PRESIDENT OF THE PALAU DE LA MÚSICA)

INSTITUTIONAL / PALAU BLAUGRANA PRESIDENTIAL BOX



FC BARCELONA - REAL MADRID (Euroleague) 13.10.2022
JOSEP CUBELLS AND BOB GUYETTE, FORMER BARÇA BASKETBALL PLAYER



FC BARCELONA - ASVEL VILLEURBANNE (Euroleague) 09.12.2022..JOSEP CUBELLS AND TONY PARKER, LDLC PRESIDENT ASVEL VILLEURBANNE



FC BARCELONA - PANATHINAIKOS 16.12.2022. JOSEP CUBELLS I VASILEIOS PARTHENOPOULOS, PRESIDENT OF PANATHINAIKOS



FC BARCELONA - ZALGIRIS KAUNAS (Euroleague) 02.03.2023. JOSEP CUBELL AND JOAQUIM URIACH, PRESIDENT OF THE PALAU DE LA MÚSICA



FC BARCELONA - BAXI MANRESA 12.03.2023. JOSEP CUBELLS AND THE BARÇA PLAYERS AND COACHES FROM THE 90S



FC BARCELONA - RCD ESPAÑOL 30.03.2023
JOSEP CUBELLS AND THE MUSIC GROUP ELÈCTRICA DHARMA



FC BARCELONA - VALENCIA 14.04.2023. JOSEP CUBELLS AND FRANCESC FERNÁNDEZ, AUTHOR OF THE BOOK 'HISTORY OF BARÇA BASKETBALL'



FC BARCELONA - ZALGIRIS KAUNAS 26.04.2023. JOSEP CUBELLS AND LAURA VILAGRÀ, MINISTER OF THE PRESIDENCY; AND ANNA CAULA, GENERAL SECRETARY FOR SPORTS

Always remembered

FC Barcelona would like to offer its condolences to the families and friends of all members who have passed away, as well as to other outstanding personalities from the world of Barça, such as former football players Marcos Alonso, Josep Maria Fusté, Ferran Olivella, Joaquim Basora, Joan Morral (the oldest former Barça player); the coach of the Fundació Barça Genuine Francesc

Martínez Ribé, *Franchu*; former player and former coach of the handball team Josep Vilà; former player of the women's basketball team Encarna Hernández, *La niña del gancho*; youth training football coach Jaume Olivé; former directors Jaume Amat and Josep Contreras; Club employee Roger Garcia and Josep Maria Espinàs, one of the authors of the lyrics of *Cant del Barça* in 1974.



Marcos Alonso



Josep Maria Fusté



Ferran Olivella



Joaquim Basora



Joan Morral



Francesc Martínez Ribé



Josep Vilà



Encarna Hernández



Jaume Olivé



Jaume Amat



Josep Contreras



Roger García Esriche



Josep Maria Espinàs

COMMITTEES

Disciplinary Committee

Director in charge and president: Josep Cubells

Lluís Bou i Salazar
Daniel Pintó i Sala
Joan Alsina i Casañas
Ramon Estebe i Blanch

Strategic Economic Committee

Director in charge: Eduard Romeu
President: Joan B. Casas i Onteniente

Eduard Romeu i Barceló
Jaume Carrasco i Nualart
Carme Hortalà i Vallvé
Júlia Bosch i Jou
Francesc Martí i Palomares

Ethics and Transparency Committee

President: Elena Fort i Cisneros

Jordi Domingo i Garcia-Milà
Anton Maria Espadaler i Poch
Ramon Usall i Santa
Bernat Dedéu i Pastor

Basketball Section Sports Committee

Director in charge: Josep Cubells

Gabriel Rex i Martín
Xavier Sans i Roda

Handball Section Sports Committee

Director in charge: Joan Solé

Emili Sala i Martín
Júlio Reus Calvo
Eugeni Serrano i Gispert
Jose Yustos Martín

Roller Hockey Section Sports Committee

Director in charge: Xavier Barbany

Josep Enric Torner i Corcoy
Héctor Venteo Fernández
Ricard Otín i Casas
Josep Busquets i Gol

Futsal Section Sports Committee

Director in charge: Aureli Mas

Roger Ràfols i Fernández
Marc Xavier Martínez i Font
Ricard Izquierdo i Rojel
Xavier Roselló i Obradors

Amateur Sections Sports Committee

Director in charge: Miquel Camps

Josep Carrasco i Llovet Volleyball Sports Committee and CVB Barça (men's and women's)
Francesc Carol i Vidal Field Hockey Sports Committee
Josep Maria Cortal i Pedra Ice Hockey/Skating Sports Committee
Manel Jiménez i Serrano UNES Barça Sports Committee (wheelchair basketball)
Xavier-Albert Canal i Gomara Rugby Sports Committee

Football Sports Committee (Coordinators)

Director in charge: Rafael Yuste/Joan Soler

Jordi González i Fuentes
Eugeni Balsells i Herrero
Ramon Tomás i Mir
Ernest Llinirós i Oliva

Barça Atlètic Sports Committee

Director in charge: Rafael Yuste / Jordi Casals / Joan Soler

Daniel Gimeno Cabezas
Ramon Estebe i Blanch
Àlex Cerdà i Gaos
Esteve Fontanet i Marín
Victor García Alonso

Men's Grassroots Football Sports Committee

Director in charge: Rafael Yuste/Joan Soler

| | |
|--------------------------------|---------|
| Josep Castellà i Deu | U19 A |
| Lluís Corretja i Buyé | U19 A |
| Emili Colli Güixens | U19 B |
| Constantí Muñoz i Bruach | U19 B |
| Susana Puell i Navarro | U19 B |
| Joan Font i Fortuny | U16 A |
| Josep Milián i Olivé | U16 A |
| Enric Prats i Solé | U16 A |
| Joan Fabregà i Viader | U16 B |
| Antoni Truela i Segovia | U16 B |
| Manel Serrano i Fuentes | U16 B |
| Jordi Claramunt i Garcia | U14 A |
| Xavier Orts i Forn | U14 A |
| Josep Pla i Molins | U14 A |
| Antoni Aymerich i Larrey | U14 B |
| Jaume González i Gil | U14 B |
| Josep Manel Pueyo i Arcas | U14 B |
| Eduardo Aragonés i Gómez | U12 A |
| Martí Dalmases i Planas | U12 A |
| David Gilabert i Gil | U12 B |
| Ángel Palomo Yudici | U12 B |
| Joaquim Gabarró i Guixé | U12 C |
| Joan Rueda i Quittlet | U12 C |
| Alejandro Cano Moreno | U12 D |
| Oriol Vilàs i Masó | U12 D |
| Miquel Espert i López | U10 A |
| Josep Maria Jovells i Forn | U10 B |
| Ramon Jovells i Forn | U10 B |
| Francisco Javier Rojas Ramírez | U10 C |
| Josep Lluís Soria i Romea | U10 C |
| Xavier Cusiné i Català | U10 D |
| Javier Carlos Martí i Bonilla | U10 D |
| Verònica Díaz Álvarez | Pre U10 |
| Pere Pastor i Fàbregas | Pre U10 |

Women's Sports Committee (Coordinators)

Director in charge: Rafael Yuste / Xavier Puig

Jordi González i Fuentes
Jose Martínez i Vivó
Joan Ramon Ramos i Raich
Borja Rovira i Pardo

Women's B Sports Committee

Director in charge: Rafael Yuste / Xavier Puig

Xavier Masgrau i González
Xavier Rieiro i Fulquet
Laura Ros i Ferrer
Víctor Márquez Vidondo

Women's Grassroots Football Sports Committee

Director in charge: Rafael Yuste / Xavier Puig

| | |
|-------------------------------------|-----------|
| Marisa Carnicer Roca | Women's C |
| Ferran Pasanau i Moret | Women's C |
| Albert Hernanz Montero | Women's C |
| Enric Navarro i Pla | U19 |
| Laura Hortelano Valderrama | U19 |
| Marc Pelejà i Vicente | U19 |
| Eider Pérez de Caballero Valenzuela | U14 C |
| Júlia Gallel i Moragues | U14 C |
| Clàudia Petriz Fisas | U14 C |
| Carla Casajuana i Cristòfol | U14 D |
| Úrsula Álvarez i Morres | U14 D |
| Guillermo Belón Úbeda | U14 D |
| Pol Iglesias Cerrada | U12 E |
| Pere Fuentes Roca | U12 E |
| Samuel Gallego Albarracín | U12 E |
| Irina Godó i Badia | U12 F |
| Aina Llovera i Espriu | U12 F |
| Sofia Gil Becerra | U12 F |

Social Committee

Director in charge: Antonio Escudero / Josep-Ignasi Macià

| | |
|---------------------------------|---|
| Francesc Adell i Martínez | |
| Oriol Andreu i Díaz | |
| Ferran Beltran i Fos | |
| Aleix Bochaca i Bertran | |
| Jordi Brull i Margalef | |
| Gabriel Cid i Soria | |
| Jordi Costa i Argelaguet | |
| Genís Dalmau i Segarra | |
| Jaume Forés i Llasat | |
| Xavier Galí i Álvarez | |
| Vicky López Nagore | |
| Francesc Llobet i Albareda | |
| Jaume Macià i Amorós | |
| Maila Madolell Peláez | |
| Mateu Mas i Massanet | |
| Xavier Meda i Puigpinós | |
| Ignasi Montagut i Sala | |
| Enric Nadeu Pujol | |
| Josep Maria Nogués i Salvatella | |
| Lluís Pérez i Martí | |
| Jesús Pont i Colldecarrera | |
| Josep Maria Pons i Berengueras | |
| Jordi Pueyo i Tremosa | |
| Rosendo Romero Pérez | |
| Sergi Sabatè i Cubel | |
| Jordi Solé i Aleu | |
| Maria Lluïsa Solé Palacín | |
| Àlex Terés i Ullier | |
| Núria Vilajeliu i Vilallonga | |
| Francesc Martí i Palomares | |
| Lluís Monràs i Xalapeira | President of the FC Barcelona Football Club Association and Supporters' Clubs |

Historical Memory Committee

President: Elena Fort i Cisneros

| |
|---------------------------|
| Josep Bobé i Raduà |
| Xavier Garcia Luque |
| Josep Maria Solé i Sabatè |
| Carles Viñas i Gràcia |
| Carles Santacana i Torres |
| Jordi Creus i Esteve |

FC Barcelona Foundation Board of Trustees Committee

Director in charge: Jordi Llauredó

President: Joan Laporta i Estruch

| | |
|-------------------------------|-----------------------|
| Xavier Sala i Martín | First Vice President |
| Joan Boix i Sans | Second Vice President |
| Jordi Llauredó i Conejero | Third Vice President |
| Josep Cubells i Ribé | Secretary |
| Ferran Olivé i Cànovas | Treasurer |
| Rafael Yuste i Abel | Member |
| Maria Elena Fort i Cisneros | Member |
| Jordi Bosch i de Borja | Member |
| Carles Cuní i Llaudet | Member |
| Manel Esteller i Badosa | Member |
| Antoni Esteve i Cruella | Member |
| Jesús Majem i Tarruella | Member |
| Inés Martí i Bertrand | Member |
| Xavier Martínez i Serra | Member |
| Sergi Montaner i Ferrer | Member |
| Josep Puigdollers i Masallera | Member |
| Josep Ramon Subirà i Caselles | Member |
| Joaquim Triadú i Vila-Abadal | Member |

President of the FC Barcelona Players' Association

| | |
|-----------------------------|--|
| Juan Manuel Asensi i Ripoll | |
| Ramon Alfonseda i Pous | President of the FC Barcelona Players' Association until February 2023 |

Members' Ombudsman

Joan Manuel Trayter i Jiménez

Commissioner of the 125th anniversary of FC Barcelona

David Carabén van der Meer



SPOTIFY

ESPAI BARÇA



A VIABLE AND SUSTAINABLE PROJECT



The Espai Barça is an essential project to keep FC Barcelona at the forefront of world sport, and one of the pillars of the Club's economic recovery and future viability. It is an instrument that allows the continuity of the governance model, in which the more than 144,000 Club members are owners. A new space to keep winning. By gaining openness to the neighbourhood and the city, comfort for all members and the general public, increasing international visibility in sport, entertainment and sustainability.

**ESPAI BARÇA IS ALREADY
UNDERWAY AND IS
UNSTOPPABLE**

We have on our hands one of the most important projects, perhaps 'the most important project' in the world of sport and entertainment. It will be the largest sports complex in the centre of a city. A unique project: up to €1.5 billion of investment, 18 hectares of land in a central location in a city like Barcelona, with 350,000 m² of covered area.

A 35.6-hectare legacy treasure



FUTURE SPOTIFY CAMP NOU

A covered stadium with all the latest advances for 105,000 spectators. The first level stand will not be modified, to avoid movement of members between stands, but access will be improved. A new third level stand is proposed, which will provide more space and allow the VIP areas to be concentrated there.

The VIP ring on the first level stand planned in the first project will be placed higher up, between the second and third level stands, with an independent double ring that will increase the capacity of the VIP boxes and allow for additional revenue. Sustainability is one of the priorities, which will make the future Spotify Camp Nou a model in this area. State-of-the-art technology.



BARÇA CAMPUS

A new concept for a better use of space, creating a setting that will offer new sporting and entertainment experiences.

A green meeting place, with activities and sports tracks, children's areas, fountains and leisure areas for visitors and local residents. It will redistribute and improve the surroundings, incorporating a welcome *hub* located in the central part of the Main Grandstand. Improved mobility and security on match days.



NEW PALAU BLAUGRANA

A project that is currently undergoing revision, but which aims to increase capacity from 10,000 to 15,000 seats for sports activities. A new source of revenue, as the facilities will allow cultural events to be hosted there. Located in the current location of the mini-stadium.



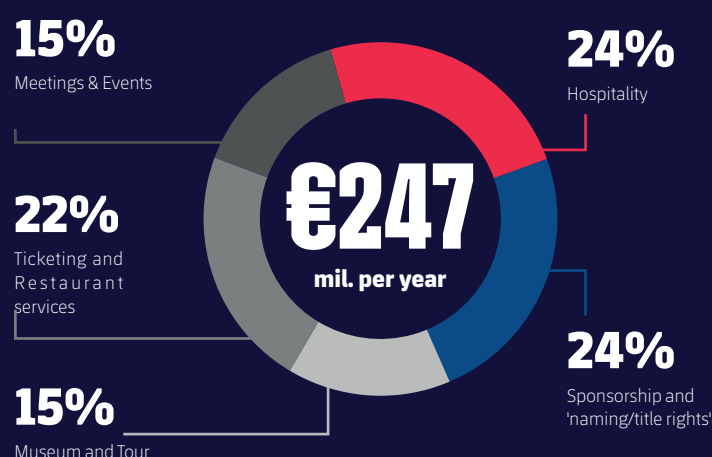
JOHAN CRUYFF STADIUM

A modern and efficient facility for 6,000 spectators. It is built with *smart* stadium criteria, following sustainability and energy efficiency requirements.

How much does the Espai Barça cost and how is it funded?

The Espai Barça is an essential project to keep FC Barcelona at the forefront of world sport in facilities and sports capacity. An important aspect is that the Espai Barça is self-financing, via the income generated by the project itself, which means that it does not have to mortgage the Club's assets or depend on members' money. This innovative financing structure has been designed in line with the red lines approved by the referendum of 19th december 2021.

It is financed by the additional revenue generated by the Espai Barça



ADDITIONAL REVENUE FROM THE NEW PROJECT

The financing is based on the additional revenue that the project will bring in thanks to the new Hospitality offering, sponsorship and *title rights*, the Museum and its visits, *ticketing* and restaurant services, as well as the new activities and events that the Espai Barça itself will generate. The forecast is that these revenues will amount to 247 million euros per year.



WITH GUARANTEES OF THE ESPAI BARÇA ITSELF

The Club has negotiated financing at an estimated average net interest rate of 5.53%, with 20 international investors and a structure with a series of tranches that have the option to be re-financed. It is a structure that prioritises flexibility in cancelling the debt by cancelling the current bridge loan.



GRACE PERIOD DURING CONSTRUCTION

During the construction period, and until the remodelling of the stadium is completed in 2026, the principal will not begin to be repaid. The financing agreement therefore ensures that the stadium is not mortgaged, with no commitment from the Club to the debt and guaranteed only by the revenue generated by the Spotify Camp Nou project. In addition, it also guarantees 100% of the construction costs and interest during the work, which began on 1 June 2023.



OPERATION OF UP TO €1.5 BN

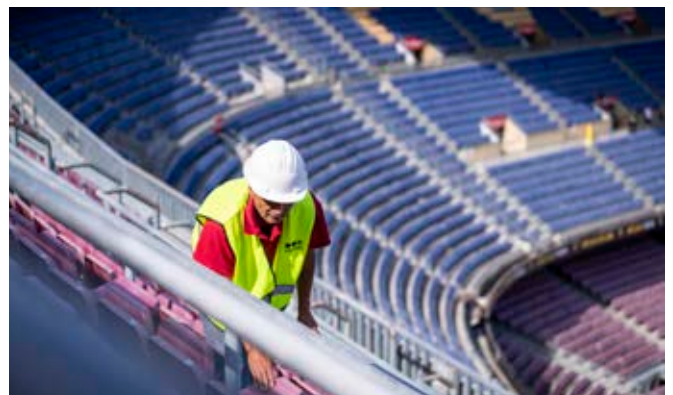
At the Assemblies held on 17 and 23 October 2021, the members approved by a large majority the authorisation to carry out the necessary actions to underwrite a financing operation of up to €1.5 billion. This is the figure that was also subsequently approved by the members in the referendum held on 19 December 2021.



Partial demolition of the third level stand

The Club sped up the remodelling work by taking advantage of the window of opportunity offered by the pause of the League Championship for the World Cup held between November and December 2022. The partial demolition of the third level stand was carried out, an initial phase of work that was completed at the end of 2022.

The planned work to prepare the area began on 1 September 2022 with the dismantling of equipment and installations and the temporary relocation of the systems and technology infrastructure (DPC), working hand-in-hand with the operators in the deployment of a new connectivity system in the stadium in order to minimise the risk and impact on services to members, fans, corporate services and sports technology. The South Goal video scoreboard was then removed as well as the seating in the affected area in order to prepare the area and to be able to proceed with the demolition.



Formalisation of the agreement with Limak

FC Barcelona formalised its agreement with Limak, the Turkish company in charge of the remodelling of the Spotify Camp Nou, before a notary. The official signing of the agreement took place at the Josep Sunyol Presidential Box, in an event attended by Joan Laporta, President of FC Barcelona, while Limak was represented by Nihat Özdemir, President of Limak Holdings, and Haldun Fırat Köktürk, member of the Board of Limak Yatırım. President Laporta was accompanied by members of the Club's Board of Directors.

With the formalisation of the agreement, the awarding of the works was finalised, marking a major step forward in the consolidation of a project that is central to the Club's future.



Closure of the Espai Barça financing



The closure of the operation for a value of €1.478 billion will guarantee the start of the remodelling work on the Spotify Camp Nou, in accordance with the criteria approved in the referendum, without any of the Club's assets being offered as a guarantee or the stadium being mortgaged. The Club closed the operation with a total of 20 investors and for a value of €1.478 billion, a figure that covers the cost of the works at the Espai Barça.

The structure of the financing has been carried out with some of the world's most respected financial institutions. It has different tranches at 5, 7, 9, 20 and 24 years, and has a flexible structure with a grace period. The Club will begin to repay the operation once the work on the stadium has been completed, with the revenue generated by Spotify Camp Nou, which is expected to be approximately €247 million.

Laying of the foundation stone of the Spotify Camp Nou

FC Barcelona president Joan Laporta, members of the Board of Directors and representatives of different categories of the Club, such as first team coach Xavi Hernández and captain Sergio Busquets, as well as former first team player Melanie Serrano, took part in an event in which a 'box of memories' was buried, symbolising the foundation stone for the remodelling of the Spotify Camp Nou. Representing the authorities, the event was attended by the councillor of the District of Les Corts, Joan Ramon Riera; the officer for the District



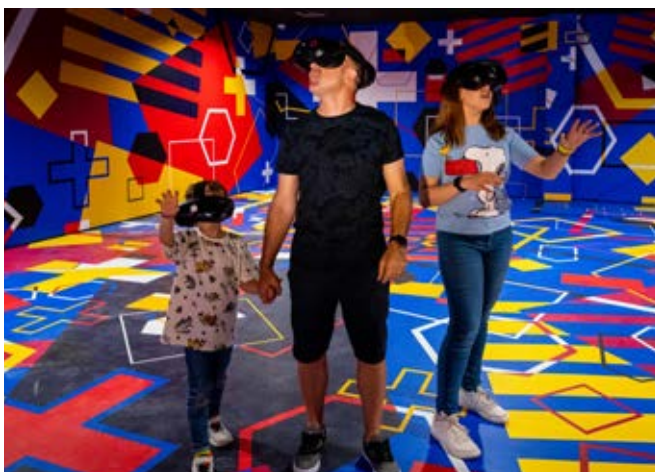
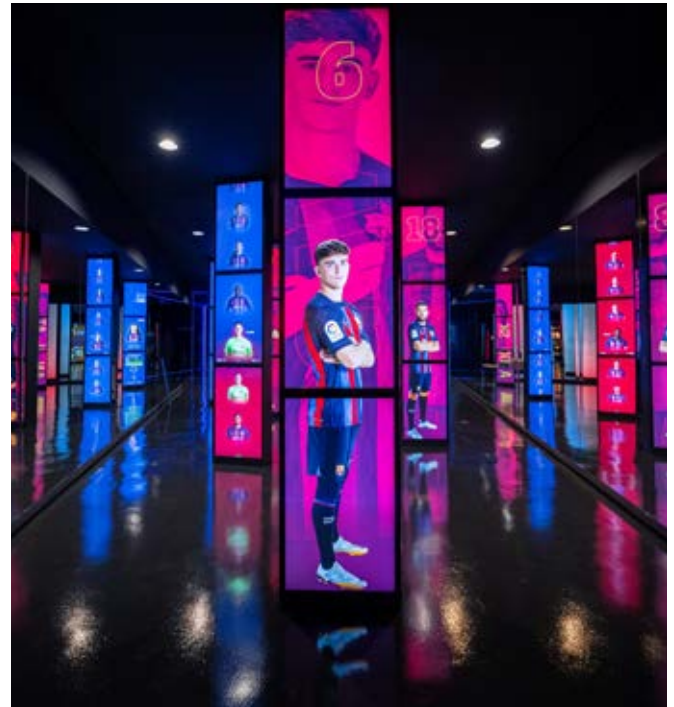
of Les Corts, Sara Jaurrieta, and the Turkish consul general in Barcelona, Selen Gülen.

The event was also attended by the Espai Barça investors and some of the main companies involved in the project.

Official opening of the Barça Immersive Tour with Europe's largest immersive room in a sports museum

FC Barcelona unveiled its new museum on 6 June 2023. It is located next to the Palau Blaugrana, in the building where the Palau de Gel ice rink used to stand. The president of FC Barcelona, Joan Laporta, along with Jordi Penas, director of the FC Barcelona Museum, and Jaume Roures, founding partner of the Mediapro Group, took part in an event that was also attended by the Minister of Culture of the Generalitat de Catalunya, Natalia Garriga, and other representatives of cultural institutions in the city of Barcelona. This new space will be in use until the new Spotify Camp Nou Museum is officially opened in the 2024/25 season.

The Barça Immersive Tour is also a pilot test for the application of the most advanced technologies and recreational activities that will be implemented at the new Museum at the future Spotify Camp Nou, where virtual reality, immersive activities and holograms will narrate the Club's history in an entertainment-oriented environment.



Transfer to the Lluís Companys Olympic Stadium

Elena Fort, FC Barcelona's institutional vice-president, announced the seating model that will be applied next season in the matches that the Barça first team will play at the Olympic Stadium Lluís Companys, as a result of the works that are being carried out at the Spotify Camp Nou. The change of scenery brought about by the transfer of the games to the Montjuïc stadium means that a new seating and operating model must be established that is totally different from the one applied at the stadium. Jordi Portabella, Director of the FC Barcelona Sustainability Area, presented the Mobility Plan that the Club has worked on together with Barcelona City Council.

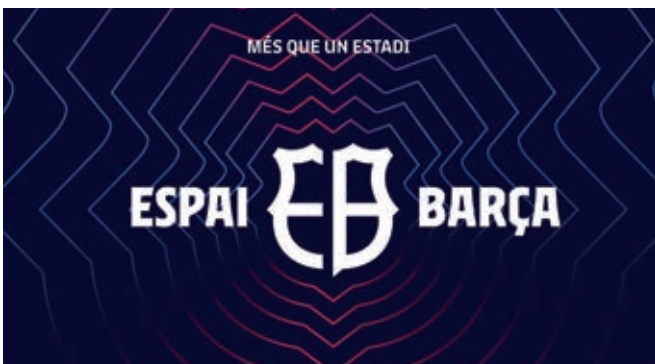


Official Act of Commencement at the Josep Sunyol Presidential box



Before the laying of the foundation stone at the Spotify Camp Nou, an event was organised to mark the start of work on the stadium. The official signing of all the necessary documentation was held at the Josep Sunyol Presidential Box, in which all the parties gave their agreement to start the works at the Spotify Camp Nou. Participating in this signing were the Ute Torrella Arquitectura - Ingeniería and JG Ingenieros, responsible for site management; Limak, the construction company; GPO Ingeniería y Arquitectura, as project manager; SGS, as Health and Safety coordinator; and Técnica G3, Betarq and Construcció i Control, responsible for the executive management of the works.

New Espai Barça image

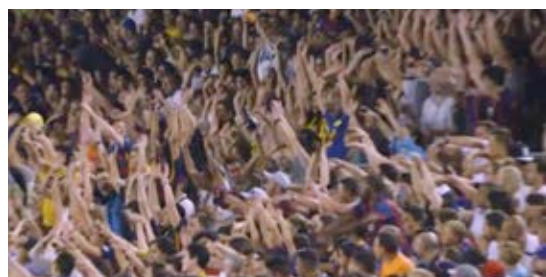


With Espai Barça already underway, FC Barcelona has renewed the strategic positioning of the project, which has a new image under the slogan *More than a stadium*, a motto with which the Club reasserts its commitment to the project and its importance for the future of FC Barcelona.

The start of the works at the Spotify Camp Nou, together with the targets set for the 2023/24 season, such as obtaining funding for the Espai Barça, were a turning point and an opportunity to further strengthen the Club's commitment to its flagship project. This is how the new visual identity was born, a symbol created from its initials (EB) and which follows the shape of the Club's shield, embracing the origins of the Espai Barça and all that it represents. Created from the "+", an element that is highly representative of FC Barcelona, and which also connects with the concept of 'more than a stadium'.



Barça Vision, a step forward in the digital environment



Barça Vision is a platform under which FC Barcelona brings together the initiatives associated with Web3, NFTs and the metaverse, which fell under the trademark Bridgeburg Invest, a subsidiary company of Barça Studios. Barça Vision will be a fundamental part of the Club's strategy to build the Digital Espai Barça. It will convene the digital community of FC Barcelona fans from all over the world and will focus especially on Gen Z, Gen Alpha and Millennials.

In 2022 FC Barcelona was, for the second year running, the sports club that

generated the most *engagement* with fans (more than 1.4 billion interactions worldwide) and consolidated its position as the most followed sports organisation on social networks, with more than 400 million followers. From this position of leadership, the Club wants to go one step further, committing to a paradigm shift to get closer to its fans, to get to know them better and to offer new products and services. Barça Vision will explore emerging technologies as part of its mission to foster a vibrant and interactive digital community

that is based around FC Barcelona and accessible to all fans around the world.

With the creation of Barça Vision, the Club wants to take a step forward in the digital environment, where consumer habits, especially among the younger generations, force it to compete with large corporations and content platforms because sport is now also a form of entertainment. Furthermore, it will follow the evolution of the Club's economic framework, in which digital business will become one of the main sources of income.



'In a Way, Immortal' and 'Empowerment', Barça's first two NFT artworks

On 29 July 2022, the first piece of NFT artwork in the history of FC Barcelona, *In a Way, Immortal*, was sold for \$693,000 at the live auction held at the iconic Sotheby's in New York. This is a piece of audiovisual digital art that recreates the legendary moment starring Johan Cruyff at the Camp Nou when, on 22 December 1973, the legendary Dutch footballer launched himself into the air to score a spectacular goal against Atletico de Madrid goalkeeper Miguel Reina. Along with the unique animated edition of *In a Way, Immortal*, the

buyer also acquired four additional NFTs that each include a still image from the animated version, which captures an iconic moment from the legendary goal.

Eleven months later, on 28 June 2023, *Empowerment*, the second piece of NFT artwork in FC Barcelona's history, was sold for \$300,231.36. The piece features Alexia Putellas as the main figure and pays tribute to a moment that is part of the Club's history: the Women's Champions League semi-final against Wolfsburg, on 22 April 2022, in which 91,648 spectators (a record number) witnessed Barça's victory. For the artistic creation of this piece called *Empowerment*, the Club collaborated with World of Women, creating a work that symbolises the transformation and is a catalyst for progress.

Empowerment and *In A Way, Immortal* are part of Masterpiece, a collection of ten pieces that will be progressively released and that reflect emblematic moments and characters of FC Barcelona. FC Barcelona embraces technology and innovation to create unforgettable cultural moments and build loyalty among younger audiences.

Unleash Your Passion, an NFT collection, which exemplifies sustainability

FC Barcelona and Plastiks present an exclusive collection of NFT in the format of digital cards. Unleash Your Passion, which has a total of 3,000 animal-themed collectible digital artworks, each of which contributes to eliminating the equivalent of 35,000,000 plastic bottles from our planet. In total, this partnership between Barça and Plastiks allows the recovery of at least 1,000,000 kilograms of plastic, equivalent to 35,000,000 one-litre bottles, which will also avoid the use of 800,000 litres of oil to produce these bottles.

The animal-themed digital cards from the Unleash Your Passion collection are available at a price of \$30 each, through the Plastiks *marketplace* specialising in digital articles on sustainability. The owner of each NFT can enjoy a series of advantages designed to offer an experience connected to the FC Barcelona universe. In addition to the privilege of being the only one to have the digital artwork, the



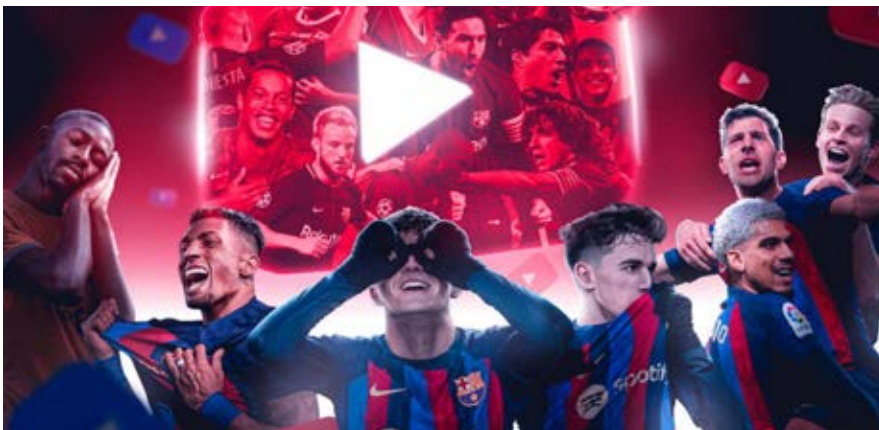
acquisition of one of the NFTs is also a declaration of support for initiatives in favour of caring for the environment.



Spotify



BUSINESS AND BRAND AREA



We keep growing, we keep setting the style

FC Barcelona has maintained its strong and consolidated commitment to generating content in the digital sphere, which has allowed us to continue getting up close to our followers around the world during the 2022/23 season. It is a Barça community that has continued to grow and now has more than 480 million fans spread across 18 digital platforms. This season ended with the creation of three new official profiles. Since spring, Culers have been able to join the Discord community, a communication platform designed so that groups of people with common interests and lovers of new technologies can interact in a single environment. The Club has also continued its digital expansion with the launch of the WhatsApp Channel in Colombia and Singapore, with the aim of making it available globally in the near future. Lastly, the Instagram Broadcast Channel has been created, the message-sharing channel of the famous platform that allows direct communication with your followers.

FROM MOTOMAMI TO 8 MARCH

The Digital area has also been a fundamental part of sharing important and engaging actions of the Barça institution. Spotify's campaign to mark El Clásico on 19 March, during

which the team wore the logo of Rosalía's Motomami album on their shirts, generated 669 million impressions, 243 million video views and 56 million interactions in the digital environment.

Barça's platforms have also become a tool for social and protest efforts, and a good example of this is the awareness campaign that took place on 8 March, International Women's Day. Mapi León and Robert Lewandowski were stars of a video in which they condemned the offensive and denigrating comments that the Barça Women's team received every day on their social media accounts. All in all, it made a strong impact, generating 240 million impressions, 46.6 million video views and 10.1 million interactions in the digital world. This is more confirmation that the digital environment can become an important tool for protest and action.

NEW YOUTUBE MILESTONE

Another milestone of the 2022/23 season on Barça's social media was becoming the first sports club in the world to pass the 15 million subscribers mark on YouTube. Barça's leadership on the main online video platform has been consolidated thanks to unstoppable growth in recent years, both in terms of the number of followers and video views.

SOCIAL NETWORKS OVER 486,000,000

FOLLOWERS (AS OF 30 JUNE 2023)



136.4 M
FACEBOOK



154.5 M
INSTAGRAM



93.9 M
TWITTER



15.5 M
YOUTUBE



2 M
SNAPCHAT



30.2 M
TIK TOK



101.2 K
TWITCH



4.99 M
VIBER



33.70 M
LINE



60 K
DISCORD



1.4 M
IG BROADCASTER
CHANNEL



1.6 M
WHATSAPP
CHANNEL



11,16 M
WEIBO



252 K
TOUTIAO



3.38 M
DOUYIN



138 K
BILIBILI



62 K
XIAOHONGSHU



256 K
WECHAT

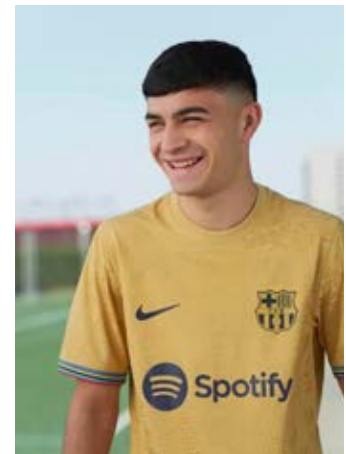
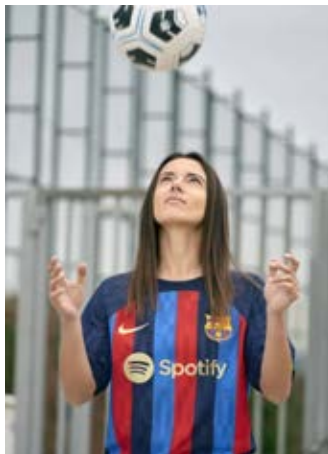


37.4 K
WECHAT
CHANNEL

Launch of the 2022/23 first and second kits

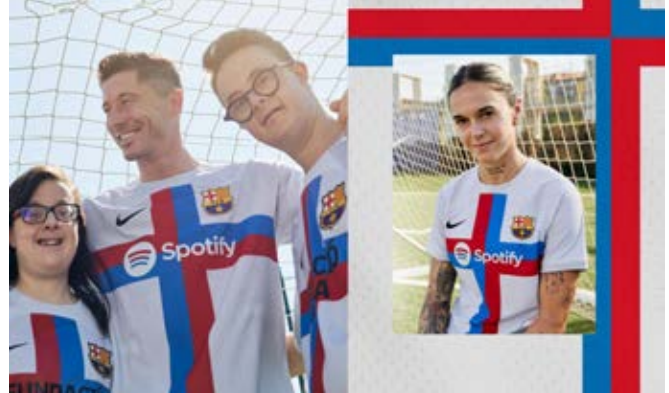


The launch of the new kit was one of the most important campaigns of the year for the Club, both in terms of revenue and brand building. For the 2022/23 season, the inspiration for the shirt was a tribute to the 30th anniversary of the Barcelona Olympics, a key moment that transformed the city of Barcelona and in which the Club and its supporters also played a part. For this reason, and under the slogan *La flama segueix viva* (The flame is still alive), Barça introduced the first and second shirts with elements that commemorate the event and that reinforce the spirit of growth, innovation and self-improvement with which the team and the city are identified.



Third shirt – Barça Foundation Genuine

The presentation of the third shirt of the 2022/23 season featured the Barça Foundation LaLiga Genuine team, which shared all the creativity and materials of the campaign with the players of the first team and the women's team. Inspired by the Creu de Sant Jordi (St George's Cross) award and under the slogan *More than a club*, FC Barcelona exemplified its mission of transforming the world through sport and showed its commitment to diversity, equity and inclusion through this campaign.



Fourth shirt – the Catalan flag

FC Barcelona remains committed to the fact that one of its shirts should represent the Club's link with Catalonia, and the fourth kit for the 2022/23 season made reference to the Catalan flag in order to transmit to the world this connection with the region. On this occasion, the players of the first football team Sergi Roberto, Pedri and Antsu Fati presented the kit in La Pedrera-Casa Milà, a unique and incomparable location that is synonymous with the universal Catalan spirit.

+BARÇA campaign

To celebrate the Club's 123rd anniversary, FC Barcelona presented the +BARÇA Campaign with the aim of exploring in greater depth the attributes of being *More than a club*, such as its commitment to diversity and equality, its support of La Masia, the promotion of women's sport, its ownership model and its connection with the city of Barcelona. In this innovative campaign, anonymous fans, various members of La Masia, and players from the first football teams and professional sections appeared in assorted iconic places in the city of Barcelona wearing this season's shirts along with casual clothes. The aim was to show that passion for Barça and what it represents is part of the daily lives of millions of people.



Attendance campaigns



'YOU ARE BARÇA'

During the month of February, and taking advantage of the victory in the Spanish Super Cup against Real Madrid, the Club promoted the campaign *Tu ets el Barça* (You are Barça), with Xavi Hernández as the main figure, in which he called for fans' support at the Stadium. The centrepiece of the campaign was a video starring the first team coach in which he sought to project confidence to members and fans in general to reinforce the key role they play on match days. Xavi said: "They are not Barça fans, they are Barça". This was one of the phrases that appeared in an open letter intended to send a message of encouragement with the aim of filling the Stadium for the rest of the season.

The campaign, which was very well received, was followed by a second piece to promote the match that the women's team played at the Spotify Camp Nou at the end of March, with the players as the main actors, and in which they conveyed the importance of the fans being there at the matches.



PALAU BLAUGRANA

For the 2022/23 season, the goal was to consolidate the Palau's activities, especially those related to basketball, as a leisure alternative for families and users who are not necessarily Barça fans. With a consolidated local fan base, all efforts were channelled towards the Barcelona metropolitan area and Catalonia in general.

The Club's investment in activities focused on entertain-

ment was the key argument for positioning basketball as a recreational experience for all ages and for different types of audiences. The range of products available to enjoy the Palau experience was also expanded to include complementary activities and a more diversified VIP offer. The results of these actions were very satisfactory. There was a notable increase in the number of spectators and a record revenue in the history of the Palau.

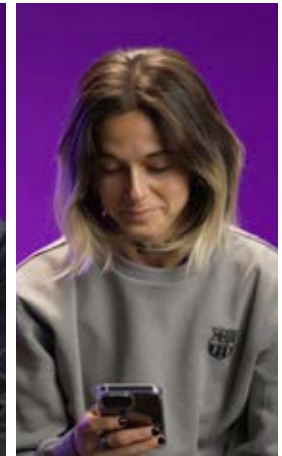
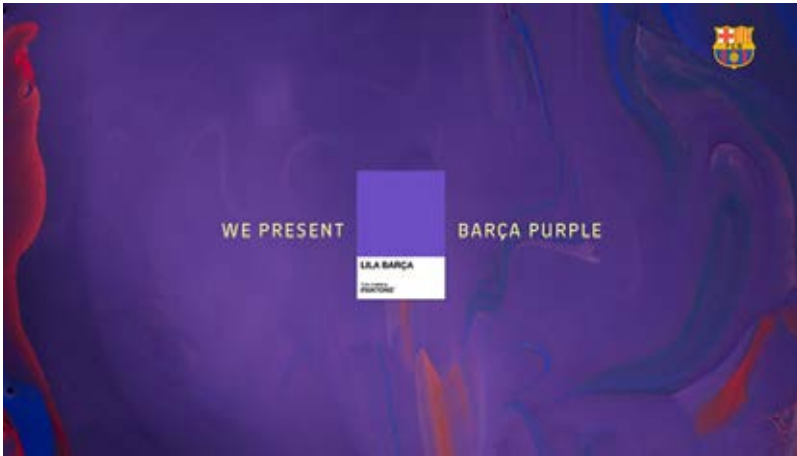
Christmas Campaign – Barça Foundation



'THE REAL STARS'

Due to the World Cup, the League match between Barça and Espanyol was played on 31 December, in the middle of the Christmas holidays. This was a unique opportunity to create an action that would highlight the emotional well-being programmes promoted by the Barça Foundation.

Els veritables cracs (The real stars) was a surprise action in which players from the first football team -Sergi Roberto, Pedri, Ter Stegen and Sergio Busquets- and basketball players -Nicola Mirotic and Cory Higgins- took part. During the match preview and in a way that no one expected, they all asked to trade their shirts with children who were struggling to overcome some kind of illness. This innovative action focused on the work carried out by the Barça Foundation and how the positive emotions generated by Barça can improve the lives of children in difficult situations.



International Women's Day

With a firm commitment to diversity, equality and inclusion, and on the occasion of International Women's Day, the Club teamed up with Pantone to create a new colour. This symbol of equality is the result of a mix between the Club's original colours of blue and maroon. The official name chosen was "Lila Barça" ("Barça Purple") and it became part of the chromatic range of this universal colour guide.

The campaign began with the video "La igualtat és als nostres colours" (Equality is in our colours), with the presence of the player Àlexia Putellas.

"Barça Purple" was not limited to appearances in the video. In fact, throughout the month of March this colour could be seen in various initiatives, both digital and physi-

cal, in order to amplify the message.

This new colour adorned both the Spotify Camp Nou and the Johan Cruyff Stadium for the whole of March, both on the Club's mediums (press *backdrops*, captain's armband, screens, etc.) and with the collaboration of *partners*, who joined the campaign and used the colour in their advertisements on the screens around the perimeter of the pitches.

In the digital sphere, an exclusive filter was also created on Instagram and Facebook and on 8 March the Club shared a video, starring Robert Lewandowski and Mapi León, condemning the sexist comments made against the women's first team players on social media.

Sports Tomorrow Congress at MWC

The minds behind the game was the campaign concept of the Sports Tomorrow Congress, led by BIHUB, and this year it was part of one of the most important events in Barcelona, the GSMA Mobile World Congress. Under this motto, all the conferences and themes of the congress were focused on the key role of human and artificial cognition in the development of sport.



10th anniversary of the Barça Academy World Cup

This year the Barça Academy International Tournament celebrated its 10th anniversary and for the first time a women's category was also organised. With these two important milestones in mind, FC Barcelona presented the tournament under the slogan *Somni de campiones* (Dream of Champions), with the presence of Antsu Fati and Alexia Putellas.

Sponsors' corporate headquarters



Key data

TOTAL PARTNERS

34

19 GLOBAL

15 REGIONAL

FC Barcelona's Partners with their head office in:

20

11 NEW AGREEMENTS IN THE 2022/23 SEASON

6 RENEWALS IN THE 2022/23 SEASON

COUNTRIES OF THE WORLD



1XBET

KONAMI



STANLEY



Scotiabank

ZENB

SK ZIC



SEBANG



heura



TRAVEL+LEISURE GO

GLS.

DAKA

afizzionados



Treno

NEW AGREEMENTS

SPOTIFY

FC Barcelona and Spotify announced a pioneering new sponsorship agreement in the 2021/22 season whereby the world's most popular audio *streaming* platform would become the Club's Main Partner and Official Audio Streaming Partner from the 2022/23 season onwards. As part of this relationship, the Swedish company became Title Partner of the Stadium, a long-term strategic collaboration that brings together sport and entertainment in a way that has never been seen before.



DRAKE

In October 2023, coinciding with El Clásico, Barça wore the emblem of the singer DRAKE on the front of their shirt. For the first time, the *partner's* logo on the front was changed to that of an internationally renowned artist, in this case a winner of 4 Grammy awards and the first to reach 50 billion plays on Spotify. DRAKE's name, along with the number 50 to commemorate his Spotify milestone, also appeared on the back of the pre-match shirt.



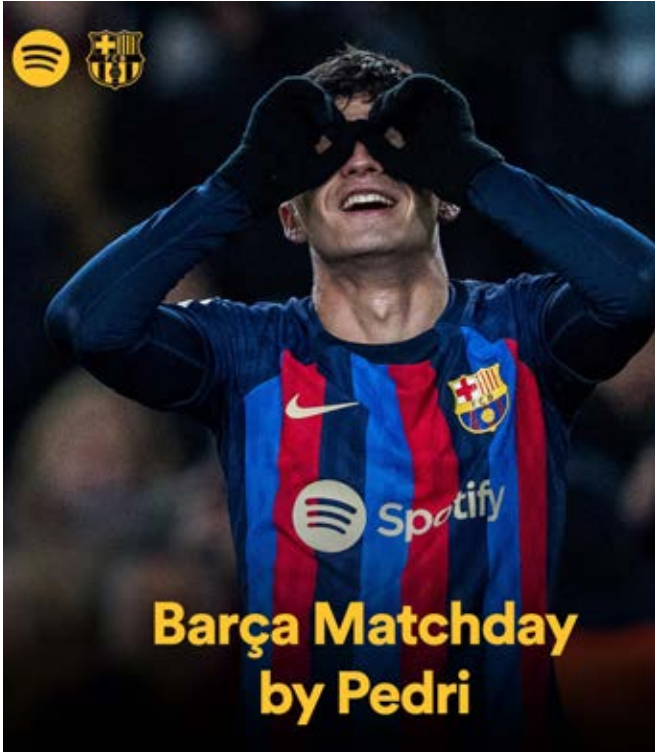
MOTOMAMI

In March, once again coinciding with two Clásicos, there was a second change of logo made to the match shirt, this time involving the participation of the men's and women's first teams. The album MOTOMAMI by ROSALÍA was the chosen theme and this is how the first anniversary of the album's release was celebrated.

The campaign included digital actions, such as videos of players recreating clips by the artist, videos of ROSALÍA herself and personalisations on the Club's website, to name but a few. *Offline* actions were also carried out, such as changing the advertising boards at the training camps. The action was accompanied by the launch of two limited editions of the Club's shirt, of which the one with the players' signatures sold out in less than 24 hours.

The campaign was a success and attracted 669 million views and 56 million interactions. Likewise, and compared to the days before El Clásico, the number of searches for MOTOMAMI and ROSALÍA on Spotify increased by more than 100% worldwide and by almost 200% in Spain.

The campaign was awarded the Bronze Lion at the prestigious international advertising competition, the Cannes Lions Awards 2023.



Playlists

In response to requests from Barça fans, Spotify published the playlists of some of the Club's players on its platform during the 2022/23 season: Pedri, Alexia, Lewandowski, Oshoala, Rolfo, Dembélé, Geyse and Raphinha. In these playlists, Spotify and Barça fans can find the songs that the players listen to in order to feel motivated in the run-up to matches.

The playlists are linked to the official FC Barcelona website on Spotify, where you can find the choices of these players, as well as that of the Barça Legend Ronaldinho.



Wrapped

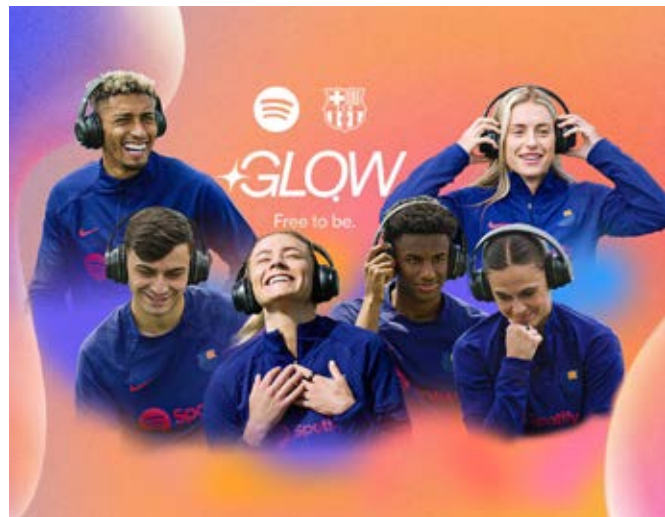
One of Spotify's most popular campaigns and one that achieved the greatest international reach on social media was Wrapped, Spotify's feature that allows users to get and share a summary of their music consumption over the last year.

Thanks to the agreement between Spotify and FC Barcelona, fans of the Club were able to see the Wrapped of some of the players of the first teams, such as Lewandowski, Pedri, Alexia and Asisat Oshoala.



Blend

Another of Spotify's most popular features is Blend, which allows users to merge the playlists of two people or groups. This season, Club fans had the opportunity to merge their playlists with those of some of the first team players and discover their musical compatibility.



Glow

Coinciding with International LGBTQIA+ Pride Day, Spotify and FC Barcelona sought to amplify the voices and influence of the LGBTQIA+ artistic community with the help of players from the first football teams. This was done by supporting GLOW, a Spotify programme that gives permanent visibility to artists from the LGBTQIA+ community. Alexia, Mapi, Rolfö, Raphina, Balde and Pedri had the opportunity to listen to some of the songs included in this programme and to discover new artists who match their musical tastes. Furthermore, some of the GLOW artists were able to attend the match at the Spotify Camp Nou on 20 May.

BIMBO



FC Barcelona and Grupo Bimbo signed an agreement whereby the BIMBO brand became a Global Partner of the Club and Main Partner of the women's first team. The strategic goals of this alliance are the promotion of active and healthy lifestyles, supporting new talents and a clear commitment to female empowerment. BIMBO collaborates with FC Barcelona in actions that promote balanced nutrition and, for the first time in the Club's history, its logo has been featured on the shirt of the women's first team.

The official presentation of the agreement took place on 19 October at the Auditorium at La Masia, in an event attended by Juli Guiu, Vice President of the Marketing Area of FC Barcelona; Alberto Levy, VP of Global Marketing of BIMBO and Rosa Alabau, Head of Sustainability of the global marketing team at BIMBO. Barça's first team players Alexia Puteñas, Jana Fernández and Salma Paralluelo also attended the event, where they took part in a panel together with the Club's nutritionist, Mireia Porta.



Champions of dreams

As part of the sponsorship agreement with the Club, Grupo Bimbo supported the creation of a social programme based on sport, nutrition and gender equality in nine Latin American countries: Guatemala, El Salvador, Costa Rica, Colombia, Ecuador, Honduras, Nicaragua, Panama and Venezuela. The aim of this programme is to train girls who want to play football. The presentation of this project took place in Costa Rica, Ecuador and Colombia, with Bryan Bachner representing the Club.



'Youplay Takis'

The young spirit of the snack brand Takis took the Johan Cruyff Stadium by storm with a football match between the participants of the #IntensityChallenge launched on Instagram Stories. The event was also attended by prominent freestylers and influencers who showed their mastery of the ball at the end of the match. At the end, all the participants were able to enjoy a dinner in an unbeatable setting: the gardens of La Masia.



'We feed a better world'

Bimbo's first campaign as Main Partner of the FC Barcelona women's team was *Alimentem un món millor* (We feed a better world) and emphasised the importance of believing in dreams and that everyone have the same opportunities. This campaign featured the players Salma Paralluelo, Alexia Putellas, Geysa Ferreira, Jana Fernández, Asisat Oshoala and Aitana Bonmatí.



'Own your intensity'

This season also saw the launch of a spot produced by the Takis brand, the company's hot and spicy snack food. The campaign, featuring players Salma Paralluelo, Alexia Puteillas, Geysa Ferreira, Jana Fernández, Asisat Oshoala and Aitana Bonmatí, encourages young women to empower themselves in the face of the social stereotypes that we can still find in our society today.



Barbecue by Heura before the Women's Champions League final

FC Barcelona's women's first team held a barbecue in the garden of La Masia to celebrate the League title and to come together before the UEFA Women's Champions League final. The players enjoyed a 100% *plant-based* lunch organised by Heura, *partner* of the FC Barcelona women's team.

WHITEBIT



Last December, WhiteBIT became the new Global and Official Cryptocurrency Exchange Partner for the next three seasons. In partnership with this company, a challenge was organised with the first team players, in which the aim was to introduce the audience to the world of *blockchain* and cryptocurrencies in a fun, different and educational way.



E-book with the recipes by the women's players

Heura presented an e-book in which various Barça Women's team players talked about their favourite 100% *plant-based* recipe. Aitana, Engen, Oshoala, Bronze and Mapi León participated. The initiative is part of Heura's collaboration with FC Barcelona to demonstrate the benefits of *plant-based* options in elite sport.

HERNO



Thanks to the sponsorship agreement between Herno and FC Barcelona, which came into force in January, the players of the first men's and women's football and basketball teams travelled to European competitions and finals wearing Herno clothing. Herno is an Italian fashion company that became the Club's official *partner* for the 2022/23 season in the *formal wear* category.

Herno's designers prepared an autumn-winter collection and a spring-summer collection to be used on designated trips. The clothes worn by the players are both comfortable and elegant.

GLS



The Barça Women's team added GLS as a new global sponsor for the next three seasons. The parcel company becomes the official logistics *partner* of the Women's team until 30 June 2025. The two entities celebrated the agreement with a ceremony at the Presidential Box at the Johan Cruyff Stadium, with the participation of the president Joan Laporta and Xavier Puig, director for women's football; Luis Doncel, General Manager of GLS in Iberia; and Roberto Martínez, the CFO of GLS.

ZENB



ZENB became a regional *partner* of the Club in Japan, the United States and the United Kingdom. The agreement was made official at an event held in the Spotify Camp Nou's Presidential Box, which was attended by FC Barcelona representatives headed by Juli Guiu, Vice President of Marketing, and Nobuhisa Hamana, Global CEO of ZENB.

The Japanese brand is the Club's first official *partner* in the gluten-free food category. As part of this alliance, both institutions are collaborating in the creation of digital content focused on the eating habits of the first team. Hector Bellerín, Sergio Busquets, Gavi, Pedri and Sergi Roberto took part in the creation and production of this content.

AFIZZIONADOS



FC Barcelona also incorporated Afizzionados, a television channel specialising in sports, as a new regional sponsor in Mexico. As part of this agreement, a group of Mexican supporters visited the Ciutat Esportiva, where they were able to see all the facilities and attend part of Barça Atlètic's training session. They also met that team's coach, Rafa Márquez, with whom they chatted and took pictures.

RENEWALS

STANLEY



Stanley Black and Decker renewed with the Club for three more years as a Global Partner. After being present on the front of the women's team shirts, the tool brand wanted to maintain its commitment to FC Barcelona until June 2025.

'Win your place on the team'

With the presence of five players from the women's first team, the tool and safety brand invited its customers to take part in a drawing to win the chance to play a match at the Club's facilities. Irene Paredes, Alexia Putellas, Lucy Bronze, Keira Walsh and Aitana Bonmatí were in charge of encouraging Stanley's customers to participate in this commercial campaign.

'Beyond a match'

In this campaign, Stanley highlighted the value of the Club's own maintenance workers. Carlos Calderón and Florencio Granados star in the main spot of the campaign, accompanied by five players from the men's team, as well as Xavi Hernández, to talk about their experience of working on reinforcement, maintenance and upkeep of the facilities for more than 10 years.

COCA-COLA



Coca-Cola Europacific Partners Iberia and FC Barcelona have renewed their sponsorship agreement for two more seasons. The new contract will end on 30 June 2024. With this agreement, Coca-Cola continues to have the exclusive designation of "Official Soft Drink of FC Barcelona in Spain" and "Regional Sponsor of FC Barcelona".

The renewal for the 2022/23 season consolidates the relationship between the two brands, which goes back more than twenty years. The contract includes association, marketing, merchandising, promotional and hospitality rights linked to the men's and women's first football teams.

SEBANG



As part of the renewal with the battery manufacturer SEBANG, thirteen VIP guests, together with the president of the group and six senior managers of the company, visited Barcelona. All the guests enjoyed the experience and met the first team players Christensen, Ansu Fati and Raphinha. This was the first visit of a sponsor from the Asia-Pacific region since the pandemic.

SCOTIABANK



Scotiabank renewed its commitment to the Club for a further four seasons, including a partnership with the women's team and important assets such as access to players for promotional campaigns. Among the actions carried out, Scotiabank offered the opportunity for twenty children -10 boys and 10 girls- between the ages of 12 and 13 from Uruguay and Peru to come to Barcelona to see the Club's facilities. All of them won the National Children's Football Championship organised by this bank in Latin America.

BANC BMG



The Club renewed its contract with the bank BMG, now including the right of association with the women's team. In addition, BMG customers had the opportunity to enjoy a unique Watch Party at the Sao Paulo Football Museum during El Clásico on 19 March. It was an experience focused on building customer loyalty while enjoying the most eagerly awaited match of the season.

EXTENSIONS



GATORADE

FC Barcelona and Gatorade have agreed to renew their sponsorship deal for the 2022/23 season. This new contract extended the rights with the women's team to include association rights, digital assets, merchandising, *hospitality* and the option of a *shooting* with the team.

ACTIVATIONS

NIKE

Shirt inspired by the Barcelona Olympics

Nike and FC Barcelona presented an innovative kit for the 2022/23 season, with sober and elegant lines inspired by the 1992 Olympic Games in Barcelona, on the 30th anniversary of the event that transformed the city.

The kit used by the players throughout the season, as well as the shirts for the fans, were made from 100% recycled polyester fabric, produced from recycled plastic bottles.



CUPRA



Padel at the Stadium

In partnership with the Global Partner of the FC Barcelona women's team CUPRA, a promotional event was held to give more visibility to this team. The event consisted of constructing a padel court on the esplanade of the Spotify Camp Nou where some of the women's team players shared the court with two of the world's best padel players, Ari Sánchez and Paula de Josemaría.



Delivery of vehicles

There was also a delivery ceremony for the CUPRA FORMENTOR VZ5 Taiga Grey, a unique model of which there are less than 1,000 units in the world. The event was also an opportunity to record content with the players. Each player was connected with an avatar created using artificial intelligence, according to his or her tastes.

ESTRELLA DAMM



Visit to the Estrella Damm Brewery

This season, the first team players, accompanied by the technical staff and members of the Club's board of directors, visited the facilities of the Estrella Damm brewery, accompanied by Ramon Agenjo, a member of Damm's board and vice-president of the Damm Foundation, and by Karen Peiró, Damm's master brewer, who revealed the secrets of how Estrella Damm, the Club's official beer, is made.

During the visit, the players took part in the "L'Estrella més ben tirada" (Best poured Estrella) challenge. Divided into four teams captained by Frenkie de Jong, Marc-André Ter Stegen, Robert Lewandowski and Pedri, the players had the opportunity to develop their skills with the beer tap to pour the perfect glass of beer.

The anthem of the Champions

Sergí Roberto, Araujo, Lewandowski, Ter Stegen, Pedri and Ferran Torres performed the FC Barcelona anthem on Estrella Damm bottles as the Barcelona beer company's congratulations on the men's first team winning their 27th League title. Led -and encouraged- by coach Xavi Hernández, the six players performed the chords of the Barça anthem with Estrella Damm bottles. The piece was shared via both social media and TV-based media.

ALLIANZ

#4all

Allianz, the Club's global sponsor, brought together players from the men's first team, women's first team and Barça Foundation Genuine team who share the same number in a very special day.

Dani, Sasha and Pol from the Barça Foundation Genuine team, met Sergi Roberto, Pedri, Raphinha, Nuria Rábano, Oshoala and Marta Torrejón. The players from the Barça Foundation Genuine team were surprised by their idols. They talked, chatted about how they felt and even shared a few touches of the ball together.



1XBET



Filming a spot with the first team

This season, one of the most important actions with 1XBET was the *shoot* with players of the men's first team. The leading actor, with the help of a compass, walks up to the Spotify Camp Nou and with the help of directions from some players such as Lewandowski, Kessie, Piqué, Marcos Alonso and Raphinha, then finds a mobile phone with the 1XBET app, so he can continue betting on the best team. This shoot turned into a television commercial that was a worldwide success.

KONAMI

Digital eFootball Cards FC Barcelona Special Edition

At the beginning of November, FC Barcelona and Konami launched a special edition of *in-game cards* comprising 11 players from the first team. This exclusive packet of *cards* was available for purchase for a limited time and gave the buyer rights to exclusive benefits within the game. To accompany this launch, FC Barcelona and Konami produced a series of digital content for social media and a scavenger hunt at the Spotify Camp Nou. 11 *cards* were hidden at the facilities and the winners were able to attend a match at the stadium.

Trip with the first team to Madrid

Three guests from Konami had the opportunity to travel with the team to Madrid to attend the Getafe - Barça match on 15 April.

ASSISTÈNCIA SANITÀRIA



CAIXABANK



This season, four of the bank's customers had the unique opportunity to travel with the women's first team to Eindhoven to attend the Champions League final match against Wolfsburg. The experience consisted of travelling in the same plane as the players of the women's first team to the city where the final was being played. Once there, they enjoyed the match, a fantastic tour with a local guide and a boat trip along the city's canals.



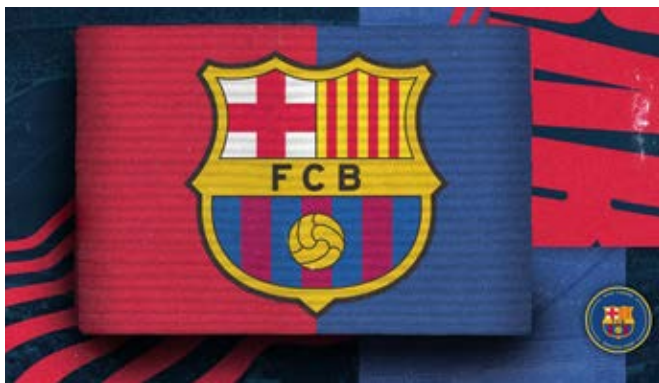
Assistència Sanitària ran advertising campaigns with both the first team players and the basketball team. During the season, handball and ice hockey fans also had the opportunity to travel to the Copa del Rey and the Final Eight thanks to a campaign, and Assistència Sanitària made the Palau even more dynamic by handing out shirts and organising competitions. Additionally, it organised a *Youplay* basketball game at the Palau for its policyholders.

SOCIOS.COM

During the 2022/23 season, and with the global *partner* Fan Token, Barça Fan Token Holders were involved in making a couple of very emotional decisions.

Corner flag and captain's armband

Fan Token Holders were able to choose the corner flag for the Barça - Villarreal match, choosing between four models. Fan Token Holders also chose the captain's armband in the Barça - Real Madrid match, selecting from among three different versions.



'Burgers' at the Barça Cafe

The second occasion allowed the burgers served at the Barça Cafe in the Spotify Camp Nou facilities to be 'designed'. The Fan Token Holders voted on the design to be printed on the burger buns.

MAYBANK

In November, Maybank, the regional banking *partner* in Malaysia, organised a virtual meet and greet session with Barça Legend Luis García for the Culers of Malaysia and Singapore. The Barça fans had the opportunity to have a chat with him and ask him questions.

SERVETO



On the occasion of the futsal match against Osasuna Magna at the Palau on 29 September, Serveto, as a collaborator of the Club de Futbol Sala Alcoletge (Lleida), organised a photo of the Club's futsal team with 28 children from different categories of the Lleida club.

RENO



Travelling with the team to Portugal

Representatives of the company Reno, the official *partner* of Barça for roller hockey, travelled to Viana do Castelo, together with a representative of the Club, to attend the final of the hockey Golden Cup. During their stay in Viana, they also enjoyed a guided tour of the city and a typical Portuguese lunch.

TAIPING

In May and June 2023, thirteen Barça Academy Taiping camps were organised in eleven cities in China, including Beijing, Shenzhen, Chengdu, Shanghai, Wuxi, Zhangzhou, Hefei, Hangzhou, Changsha, Guangzhou and Nanchang. With the aim of bringing Barça's training methodology closer to the Chinese public, the insurance company Taiping invited its customers' children to the playing field to experience Barça's style of play for the first time.



Fan Engagement

The Fan Engagement & Membership department has worked throughout the season to generate new digital assets that the Club can market and to increase the value of existing ones. Fan Engagement has also led, together with the Sponsorship and Digital Content Activation team, all the digital campaigns linked to existing sponsorship contracts. The MOTOMAMI campaign was the most well-known. This campaign with Spotify and ROSALÍA was awarded a Bronze Lion at the Cannes Festival. Twelve workshops were also held with the main partners to share the Club's strategy in this area.

Furthermore, new social media channels were created to reach new audiences, including WhatsApp Channels, Instagram Broadcasts, Discord and TikTok for the women's team.

The Club's website registered more than 64 million vis-

its, a 9% increase compared to the previous season and a strong increase in sales, thanks to a determined commitment to having a more transactional product. The Club's website won the prestigious Webby Award as the best website in the sports section. The FC Barcelona App was installed 2.3 million times, an increase of 120% compared to the previous year, with a number of users approaching 3 million.

As for Culers Membership, work was done to reorganise the existing offer with the aim of making it more consistent, and thus strengthening it in the short term.

Work was also carried out in auditing both the Club's mailings and the *login* and registration processes in the digital environment in order to improve the current processes that may affect business results.

New Matchday experience

In the field of on-site commercial activation, progress was made to promote business opportunities on match days at the Spotify Camp Nou, the Johan Cruyff Stadium and the Palau Blaugrana. The latter was a success story due to its firm commitment to showmanship. This whole offer was grouped together, evaluated and made available to the Business Intelligence and Business Development teams to be marketed over the coming seasons as new commercial assets of the Club.



Regular turnover

2022/23 was a season with great results in terms of turnover, even though it began with the effects of the covid-19 pandemic still lingering. Commercial measures were taken which, once the recovery of tourism had begun, ensured that all-time highs were reached.

This report does not include a comparison with

the previous season, as the Spotify Camp Nou's turnover during the 2021/22 season was heavily affected by the pandemic. However, if we compare the total result with the 2018/19 season, which was the last record season in terms of turnover, there was a 5% increase (€77.3 million total regular Ticketing turnover vs €73.7 million in the 2018/19 season).

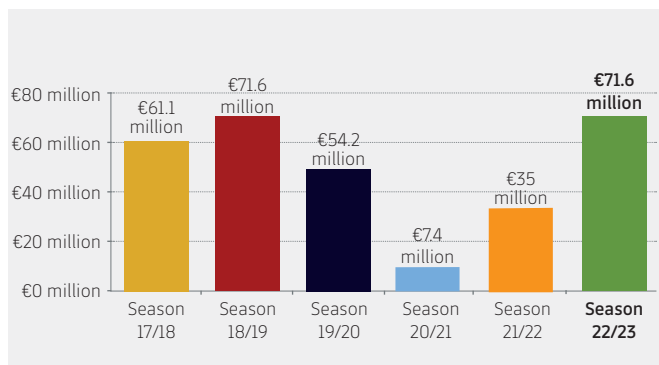
SPOTIFY CAMP NOU TICKETING

Spotify Camp Nou's turnover during the 2022/23 season was €71.6 million and reached the same levels as in the 2018/19 season, despite the fact that the competitions started with a low inflow of tourists to the city of Barcelona due to the impact of covid-19.

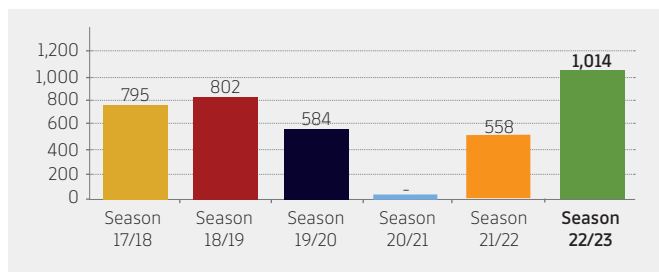
During the first quarter of the year, the recovery grew exponentially thanks to the gradual growth of tourism and the commercial actions carried out to attract the local public by means of promotions for residents in Catalonia.

Furthermore, thanks to the technological innovations in *e-commerce*, some wise decisions were taken. Among these were the creation of the Basic Plus pack, in which products and services are added to the Ticket to complete the experience on match day. This project allowed extra revenue to be generated in the second half of the league.

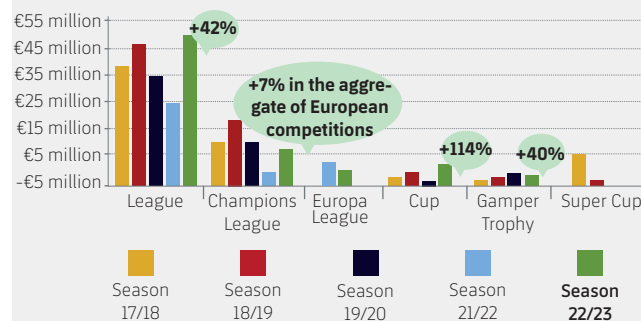
The improvement in attendance in the 2022/23 season was possible thanks to commercial actions and also to the fact that a new measure was established for season ticket holders to encourage their attendance and good use of the season ticket. The new rules of use penalise season ticket holders who do not come or make their seat available for many matches. This improved the attendance of season ticket holders and allowed the Club to have more seats available for sale, as a larger number of season ticket holders were able to make their seats available when they were not planning to attend.



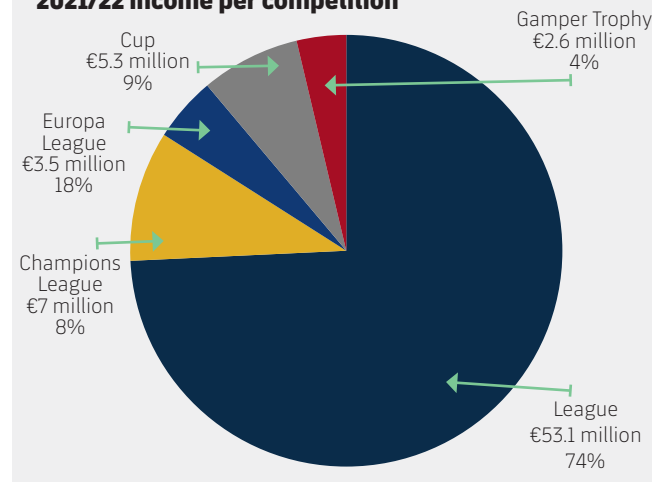
With regard to the volume of tickets sold, it should be noted that it was the first time in the Club's history that more than a million tickets were sold (1,014,000, including the ALS benefit match), and a record average per match of 37,719 tickets were sold.



Graph showing the trend of football turnover by competition



2021/22 income per competition



TICKETING AT THE PALAU AND THE JOHAN CRUYFF STADIUM

The Palau closed the season with a figure of €4.9 million and set an all-time record in total turnover, including VIPs and management costs, up 98% on the 2018/19 season (the last season prior to covid-19) and 18% more than the previous season (2021/22). Total Basketball turnover projections were exceeded by 21% (including Season VIP), +1% in Sections and with a spectacular growth of +45% in the Women's and Barça B combined.

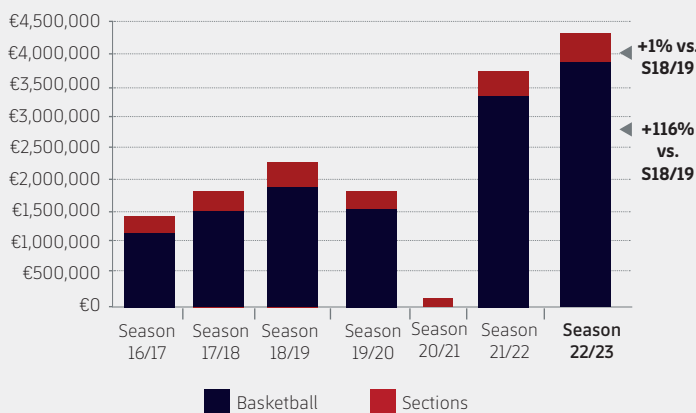
Turning to Regular Basketball, the 2022/23 season ended with a total regular turnover of €3 million, a stable result compared to the previous season. What does stand out is the considerable match-by-match growth of VIP, which has been the driving force behind the most important growth in Basketball. The total Regular + VIP turnover on a match-by-match basis (excluding Season VIP) reached an all-time high and surpassed

the previous season's record. It reached €3.9 million, compared to €3.4 million (+15%) in the 2021/22 season. This result is much higher than the 2018/19 season (+116%), the last full season before the pandemic, when the turnover was €1.8 million.

This important growth in Basketball is due to the improvement in advance sales thanks to tickets to all games being available for sale from the start of the season, the increased growth of packs with more variety and seasonal packs, the consolidation of promotions and the support of key stakeholders to give visibility to the section.

The VIP area was very well received by both the local and foreign public, thanks to the new product mix and the improved experience with new VIP rooms, such as the Sala Blaugrana. The commitment to new activations in the rooms and the implementation of the *fan experience* thanks to the involvement of the players also played a key role.

Graph showing the trend of the Palau's Regular + VIP match-by-match turnover



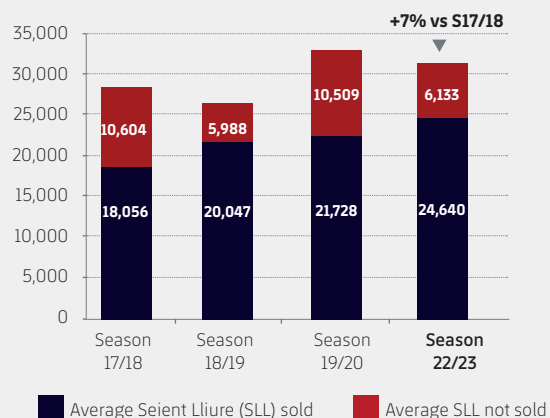
BARÇA WOMEN'S TEAM

It is worth highlighting the good turnover results with a total turnover of €2.8 million, of which more than €1.67 million was earned from the regular part of the matches played at the Spotify Camp Nou alone. The growth at the Johan Cruyff Stadium was also remarkable, with a turnover of €660,000, an increase of 42% compared to the 2021/22 season. The positive results of the section were made possible due to several factors: the Club's commitment to promote the Women's team by playing four matches at the Spotify Camp Nou with very good results in terms of turnover, which also boosted VIP, the consolidation of the product packs and the variety of promotions.

SPOTIFY CAMP NOU SEIENT LLIURE

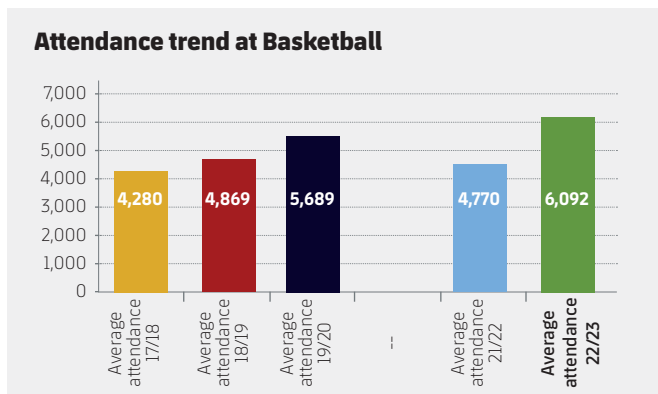
The average number of released seats was a record compared to the 2017/18 season, with a +7% increase in average releases (30,800 vs. 28,700). It should be noted that this comparison excludes the 2019/20 season, as a comparable result was not obtained due to the onset of the covid-19 pandemic.

As a result of the last games of the season not being played, the number of releases was substantially reduced due to a greater interest in attendance by season ticket holders.



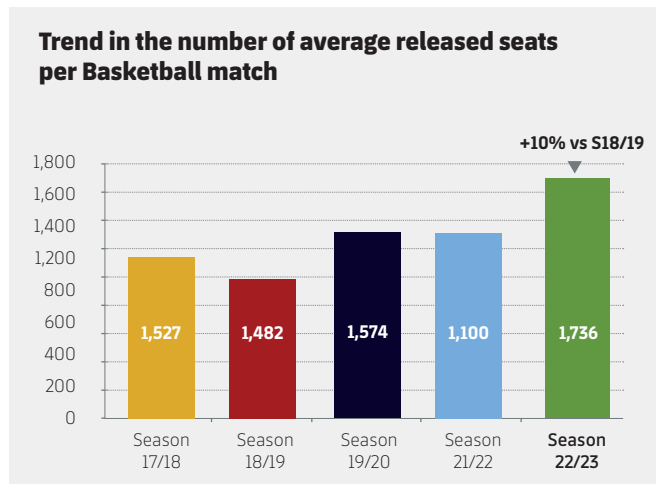
ATTENDANCE AT THE PALAU

The general attendance at the Palau reached an all-time high and was 12% higher than the previous record for the 2019/20 season. Basketball attendance in the 2022/23 season was 7.1% higher than in 2019/20.



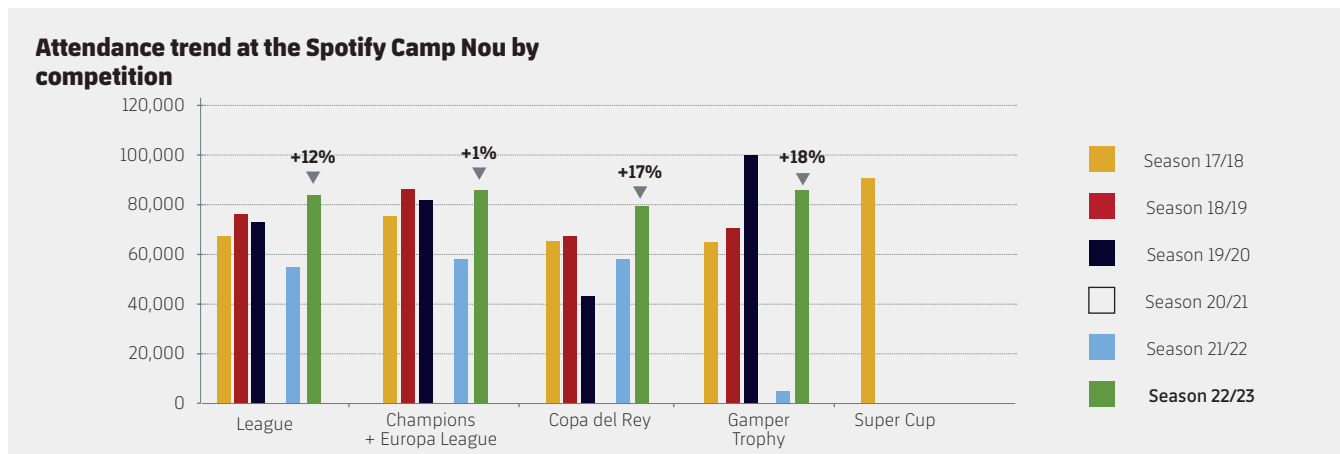
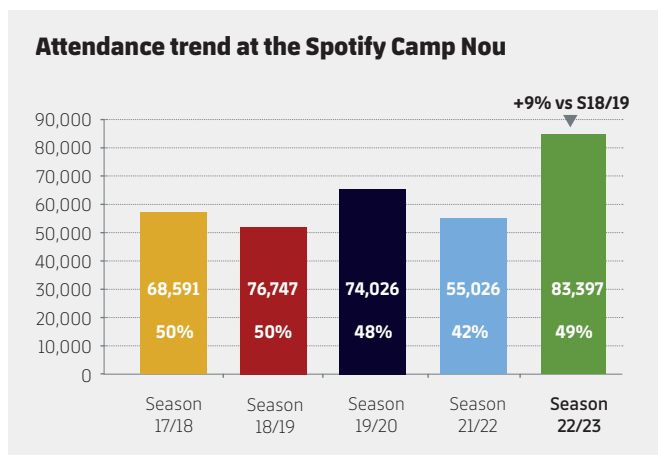
SEIENT LLIURE AT THE PALAU

The average number of released seats for the 2022/23 season was a record 1,736 per game, an increase of 10% on the previous record for the 2019/20 season. A record in season ticket holder attendance was also reached.



ATTENDANCE AT THE SPOTIFY CAMP NOU

All-time attendance high with an average of 84,900 spectators per game. The result was 9% higher than in the 2018/19 season, the last one before the pandemic, +12% for La Liga, +17% for the Copa del Rey and +18% for the Gamper, with an aggregate result of +1% for the Champions + Europa League. The Ice Rink was closed for the entire 2022/23 season.



ICE RINK

The Ice Rink was closed for the entire 2022/23 season.

HOSPITALITY

During the 2022/23 season, FC Barcelona's B2B area managed to recoup numbers similar to those obtained in the successful 2018/19 season. Turnover increased in both football and basketball and the number of clients/companies that form part of Barça Hospitality increased significantly.

This success was due to the activation of actions to attract new customers, the *cross-selling* strategy and the increase in average price per seat. The activation of different actions to attract customers was the most important cause of this success, with very satisfactory results. The following is a detailed account of these improvements, which have yielded excellent results, demonstrating the confidence that Barça Hospitality's customers have placed in the Club:

- For the first time ever, the commercial actions to attract new customers enabled VIP contracts to be signed during all stages of the season, both in football and in Basketball Hospitality.

- Cross-selling* made it possible to increase the number of events organised by companies at Barça's facilities.

- The increase in average price per seat caused an increase in both average revenue per customer (reaching an average of €35,000) and an increase in average revenue per seat

In Basketball Hospitality, the number of customers (+25% vs. the previous season) and turnover (+35% vs. projections) exceeded all-time records. The new VIP Court seats in particular stood out. They, together with greater availability, contributed positively to reaching these results.

In short, the 2022/23 season was a success for Barça Hospitality showing a significant recovery in turnover, an increase in the number of customers and the spectacular growth of the Palau with improvements in the seats available, the services and the number of customers. The Club once again demonstrated its ability to adapt and thrive even in challenging times, maintaining the trust of its clients and offering unique experiences to both companies and individual fans.

FOOD AND BEVERAGE

The Food and Beverage (F&B) department and team had a fantastic season. There were improvements in all the F&B areas for which the department is responsible.

There was a whole series of actions at the Spotify Camp Nou, such as:

- Improvement of the menus and their associated promotions, such as 'Complete your menu'

- Discount policy with members

- Introduction of new points of sale such as Les Muns and Enrique Tomás

- Launch of new cross-selling products such as the Regular Plus (entrance ticket that includes museum and

Barcelona Licencing & Merchandise and F&B products)

- Campaigns to promote and encourage cross-selling among regular bar staff

- Personalised packaging

Thanks to these actions, figures higher even than those of the 2018/19 season were reached, with a Spend Per Head of €2.50, a transaction percentage of 30%, an average of 2.86 items per transaction and an average sale of €8.42.

Remarkable figures were also achieved at the Palau Blaugrana. The refurbishment of the Palau and the F&B points together with the introduction of freshly made popcorn and chips contributed to the success of the 2022/23 season.

La Rambla del Barça achieved its best figures since its opening. By pushing the cross-selling of F&B with the sale of tickets for matches and for the Museum it achieved a turnover of over €3 million. It should be borne in mind that with the start of the works, the boulevard had to reorganise some of its spaces, such as the bus, La Fleca and La Buti.

The Damm beerhouse (Frankfurt Pedralbes) + la Fermata, which were able to remain operational until May, reached record turnover figures exceeding €1.4 million.

Cal Blay also added to the record F&B figures with a turnover of over €1.3 million.

MEETINGS AND EVENTS

The Meetings and Events (M&E) department had a remarkable season. The results far exceeded the projections for the season and totalled more than €3.7 million

As for the number of organised events, a total of 490 were held. Of these, 285 were internal Club events and more than 200 were commercial ones.

The Christmas dinner campaign was another notable success, as it exceeded the initial projection for this period by +30%.

Another important moment of the season was the Kings League play-off final. The Spotify Camp Nou hosted an event that brought together more than 90,000 people from 2.00 p.m. to 11.30 p.m. on 26 March with the 3-match dispute plus the performances and the show that always accompanies the Kings League.

Finally, it is worth highlighting the end of the season with the addition of new events due to the start of works at the Spotify Camp Nou, such as the You Plays for football held in June at the Johan Cruyff Stadium or the You Plays for Basketball at the Palau Blaugrana.



More than €100 million in the Retail & Licensing business

Barça grew its Retail & Licensing business by double digits and exceeded €100 million in profits, marking a historic record within the Club and taking a leading position among the major clubs around the world. The expansion of the Barça Stores made it possible for culers visiting Catalonia and Madrid to have the Barça experience. With the new openings, the Club directly manages 13 points of sale that wel-

comed 10 million visitors during the 2022/23 season. Furthermore, e-commerce sales grew by 40% compared to the 2021/22 season. Also very important in terms of business growth is the creation of collections of Barça products, as well as the evolution and enhancement of licensing, together with the consolidation and expansion of existing products and territories.

Launch of the third kit

FC Barcelona made the third kit for the 2022/23 season available for sale. This kit stands out for its distinct design, which was inspired by the Creu de Sant Jordi (St George's Cross) to mark the 30th anniversary since this award was given to FC Barcelona, and which emphasises its ideals of social commitment, diversity and inclusion that are part of the foundation that underpins the motto 'More than a club'.

Some of the players from the Barça Genuine Foundation played a leading role, together with footballers from the men's and women's teams, in the launch of the shirt.



It pays tribute to its roots with the Catalan flag being the main feature on its kit

FC Barcelona presented its new kit for the 2022/23 season under the slogan '+ Catalunya + Barça'. It is a shirt that pays tribute to the Club's roots, with the Catalan flag on the chest as the main element, inspired by the captain's armband. Throughout its 124 years of history, Barça has consolidated itself as a global institution open to the world, but without losing its identity linked to Catalonia and its culture, nor its link to the Catalan spirit as a way of understanding life and passing on its values to all supporters around the world. Therefore, La Pedrera – Casa Milà, one of the most iconic symbols of Catalan architecture, was the location chosen to highlight this universal nature.

The official debut of the shirt took place in the Catalan derby of the men's first team, against Girona FC, in Montilivi.



Barça and Etnia Barcelona launch an exclusive collection of sunglasses

Barça and Etnia Barcelona have teamed up to present a unique collection of sunglasses, fusing luxury and craftsmanship, inspired by the city of Barcelona and paying tribute to the roots of both brands. The exclusive capsule is made up of seven different models that celebrate its origins and is presented today, Wednesday, with a design that reflects on the Blaugrana legacy, as well as the Mediterranean spirit of a city that is open to the world, innovative and full of dreams. With the launch of this capsule, Barça is making a clear com-

mitment to reach new audiences linked to the world of art and culture.

FC Barcelona as a point of reference for many artists, as well as Etnia Barcelona's link to the world of art and its faithfulness to its DNA, has united both brands in a contemporary collection, which has also included the collaboration of the Dutch painter Pascal Möhlmann, known for paying homage to the Flemish painter Van Dyck and for working with the American fashion designer Virgil Abloh.

Barça takes inspiration from its women's team for the 2023/24 season shirt

FC Barcelona introduced a unique kit for the 2023/24 season, the Club's first inspired by the women's team, with the classic wide stripes and the original Blaugrana colors, but with a small detail: a sublimated rhombus above the shield. It is a rhombus that represents the first Barça women's team in history to play a football match at the Stadium, the present day Spotify Camp Nou. It honours Barça's pioneering spirit, forever a leader both on the sporting side, with a successful history, and on the more social side.

The shirt celebrates this anniversary and is presented under the concept 'Aquí, per obrir camí' (Here, to pave the way) and through the shield it recalls the spirit of those women who, in 1970, got together and were pioneers in playing a women's football match at the blaugrana stadium. They led by example at a time when there were still no role models. They were pioneers in their time and they paved the way for future generations. Now, more than 50 years later, the young Barcelona players are destined to



lead and pave the way for the Club in the coming years, reinforcing one of the pillars of FC Barcelona: to be leaders in everything it does.

'Memorabilia' from the Spotify Camp Nou

Generation after generation of Barcelona members, whole families even, have contributed to and been part of the evolution of the Spotify Camp Nou, and now the Club wants those who wish to personally acquire a part of this history to be able to keep it in their homes forever. FC Barcelona *memorabilia* will be available exclusively at the Barça Store, so that fans can keep the memory of the stadium alive and ever present, thanks to a collection of mementos and unique, personality-filled objects to which FC Barcelona will give a second life.

The seating, the grass and other elements that form part of the current stadium are some of the items that can be acquired, and this will give a second life to the old stadium.



'Els incondicionals del Palau', a new Barça streetwear fashion collection

FC Barcelona continues to move forward in its commitment to create *streetwear* fashion proposals and now presents the new Incondicionals del Palau collection. An innovative clothing line designed for him, for her, and also for children, in which the fusion of shapes and colours inspired by the basketball universe and all its imagery has been taken as a point of reference. The clothing line features urban and relaxed silhouettes focused on fans and unconditional supporters at the Palau Blaugrana.

Basketball fans know what it's like to put on a shirt, take the court and hear the horn. That is why the idea was to take this emotion felt at the Palau Blaugrana and bring it to the street to create a versatile and comfortable line of clothing that is not limited to sports use alone, but offers an ideal option for any occasion or informal gathering.



Streetwear fashion collections: festival and Barça Cruyff Collection

After the success of the initial launch with the 'Gallina de piel' (Skin Hen) capsule, Culers can now buy the 'Collecció Barça Cruyff' (Barça Cruyff Collection), which reproduces emblematic pieces inspired by the style of the Barça legend. The Club recovers the seal of Johan Cruyff, conveying his legacy, and also gives it form by capturing the essence of his style, as the way he dressed and his elegant and charismatic personality were a way of expressing his philosophy of life. The collection is made up of different representative pieces.

'Festival' is the *streetwear* fashion collection capsule in which the music and festival scene inspires its designs and silhouettes, recovering the look of the 90s. A palette of vibrant colours and different blaugrana elements on each of the pieces are the distinctive elements of this most disruptive proposal.



Barça Books, FC Barcelona's new publishing licence with Grupo Planeta and Grup 62

The new literary label Barça Books was presented, a collaboration between FC Barcelona, Grupo Planeta and Grup 62 that serves to create and publish a new catalogue of books about FC Barcelona.

The project foresees the publication of all kinds of books, formats and genres linked to the history, sportsmen and sportswomen, development, symbolism and other aspects of FC Barcelona until 2025. The aim is to publish them in different languages, both for adults and children, and in different formats, such as personalised digital books, bibliophile editions, or even agendas and other stationery.



New Barça Stores – openings during the 2022/23 season

Throughout the 2022/23 season, FC Barcelona has added eight new Barça Stores to the six already open. This once again demonstrates its strategic commitment, which includes the creation of a network of official

sales centres wholly managed by FC Barcelona. The Canaletes store is the flagship establishment and the second largest by surface area, after the Spotify Camp Nou store.

FC BARCELONA OPENS ITS FIRST BARÇA STORE IN MADRID

FC Barcelona opened a Barça Store in Madrid on 1 December, the Club's first in the city, located on Calle Arenal, near Puerta del Sol. Barça is therefore moving forward in the consolidation of its expansion plan with the opening of a new establishment wholly managed by the Club. The presentation of the store was attended by the FC Barcelona Director for hockey, Xavier Barbany, and Luis García, former FC Barcelona player.

The Barça Store in Madrid, in the heart of the city centre and in the exceptional location of the historic Palacio de Gavira, is a total of 190 m² divided into two floors, offering a complete Barça experience. This is an innovative point of sale with which the Club maintains continuity in terms of design, a very characteristic concept that the Club has been putting into practice in each of its latest openings.

OPENING OF TWO BARÇA STORES IN THE SANTIS-MONTJUÏC NEIGHBOURHOOD

The Club joins the fans who during the 2023/24 season will have to go to Montjuïc to see the men's first team football matches, which will be played at the Lluís Companys Olympic Stadium while the works are being carried out at the Spotify Camp Nou. These new stores, one in the Arenas Shopping Centre and the other in Poble Espanyol, both in the Sants-Montjuïc district, are a step forward in the consolidation of Barça's plan to expand its *retail* business. This location has become a priority for Barça, with two strategic points with exceptional locations in each area.



OPENING OF BARÇA STORE WESTFIELD LA MAQUINISTA, SAGRADA FAMILIA AND PARC CENTRAL IN TARRAGONA

FC Barcelona is making progress in the expansion of its *retail* business with the opening of stores wholly managed by the Club. Specifically the Barça Store & Exhibition Sagrada Família, located in a privileged space in front of the Sagrada Família, has among its main unique features a museum space dedicated to the history of FC Barcelona. As for the store at Westfield La Maquinista, it is in one of the most central locations of the Sant Andreu commercial area in Barcelona and it is an establishment in which the Barça entity is committed to having the local community as the main driver.

Barça has also added another point of sale with the opening of a shop in the Parc Central shopping centre in Tarragona, the first in the city and in one of the most central areas.



NEW CORNERS AT EL CORTE INGLÉS ON LA DIAGONAL AND IN PLAÇA CATALUNYA

FC Barcelona has also opened two corners in El Corte Inglés, one in Diagonal and the other in Plaça Catalunya. This means that two new spaces are opening in two of the most popular areas of Barcelona and the Club is making progress in its plan to expand its *retail* business through the Barça Licensing & Merchandising (BLM) company, created in June 2018.



Zambia welcomes the return of the Legends

The Barça Legends returned in a match that attracted 75,000 people to the Heroes Stadium in Lusaka, Zambia, a record number for this unique team. One year and two months after their last appearance, on 25 May 2023 the FC Barcelona legends played against the Chipolopolo Afcon Champions, the Zambian national team that won the 2012 Africa Cup of Nations. The fans provided the colour and the noise, a lot of noise, during the 90 minutes. Ronaldinho was the star, but the other former Barça players received the same warm reception from the stands. In addition to the Brazilian, the group comprised Mariano Angoy, Xavi Guzmán, Samuel Okunowo, Frédéric Déhu, Dani Tortolero, Miquel Soler, Sergi Barjuan, Juan Carlos Rodríguez, Francesco Coco, José Edmilson, Gabri, Jon Andoni Goikoetxea, Gaizka Mendietta, Patrick Kluivert, Javier Saviola, Giovanni Silva and Jofre Mateu.

In the match, which ended 3-0 in favour of the local team, the age difference between the two teams was very noticeable: while most of the Zambian players were under 35 years old, the Barça Legends were well over that age and, in many cases, over 50 years old. As for the rest of the stay in Zambia, the Barcelona expedition was greeted every step of the way by a generous and enthusiastic crowd, and was honoured by the highest local authorities, who went out of their way to make sure they had as pleasant a stay as possible.

19 EVENTS DURING THE SEASON

Ronaldinho, Rafa Márquez, Patrick Kluivert, Sergi Barjuan, Luis García, Javier Saviola, Carles Puyol and Julio Salinas, all

former FC Barcelona players who are part of the *Legends* project, have taken part in 19 different events organised by Club partners socios.com, Scotiabank, Spotify, Izzi, Bimbo, Allianz, Maybank and the Meetings & Events and Hospitality departments. In addition, during Partners Day Luis García and Kluivert took part in the *You Play*. Furthermore, during the Summer Tour of the first team in the summer of 2022, Thierry Henry and Juliano Belletti took part in different events.

LARGE INCREASE IN INSTAGRAM FOLLOWERS

During this season the number of followers of the Barça Legends Instagram account has grown spectacularly, reaching the fifth position in the Club's official accounts. The increase is more than 800,000 people, bringing the total to 2.6 million. The *reel* published at the start of the Legends' match on 25 May 2023 in Zambia alone had more than 10 million views.



3,000 audiovisual productions

In addition to the premium series and documentaries, **Barça Studios**, the production company that centralises FC Barcelona's audiovisual offer, has provided its services to all of the Club's departments with a total of more than 3,000 productions during the 2022/23 season.

FC Barcelona. A new era



In January, Barça's e-sports division signed its first sponsorship with the company Gamers Hub Media Events (GHME), a company dedicated to organising *gaming* competitions and leagues worldwide. GHME would become the Official Training Home for FC Barcelona's e-sports teams, which would have their own facilities in Barcelona, namely the Barcelona International Gaming Center (BIG C).

FC Barcelona. A new era II



The second season of this series, which looks back on the team's journey in the outstanding 2022/23 season, during which they won two titles, the Spanish Super Cup and the Spanish League. It can be viewed on Amazon Prime Video from September 2023.

Alexia Labor Omnia Vincit



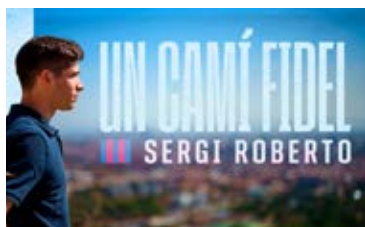
The three-part documentary series about the best woman player in the world, Alexia Putellas. A co-production between her representation agency, Youfirst, and Barça Studios. It premiered on Amazon Prime Video in November 2022 and the three episodes are currently also available on Barça TV+ in Spain.

50 years of the Palau

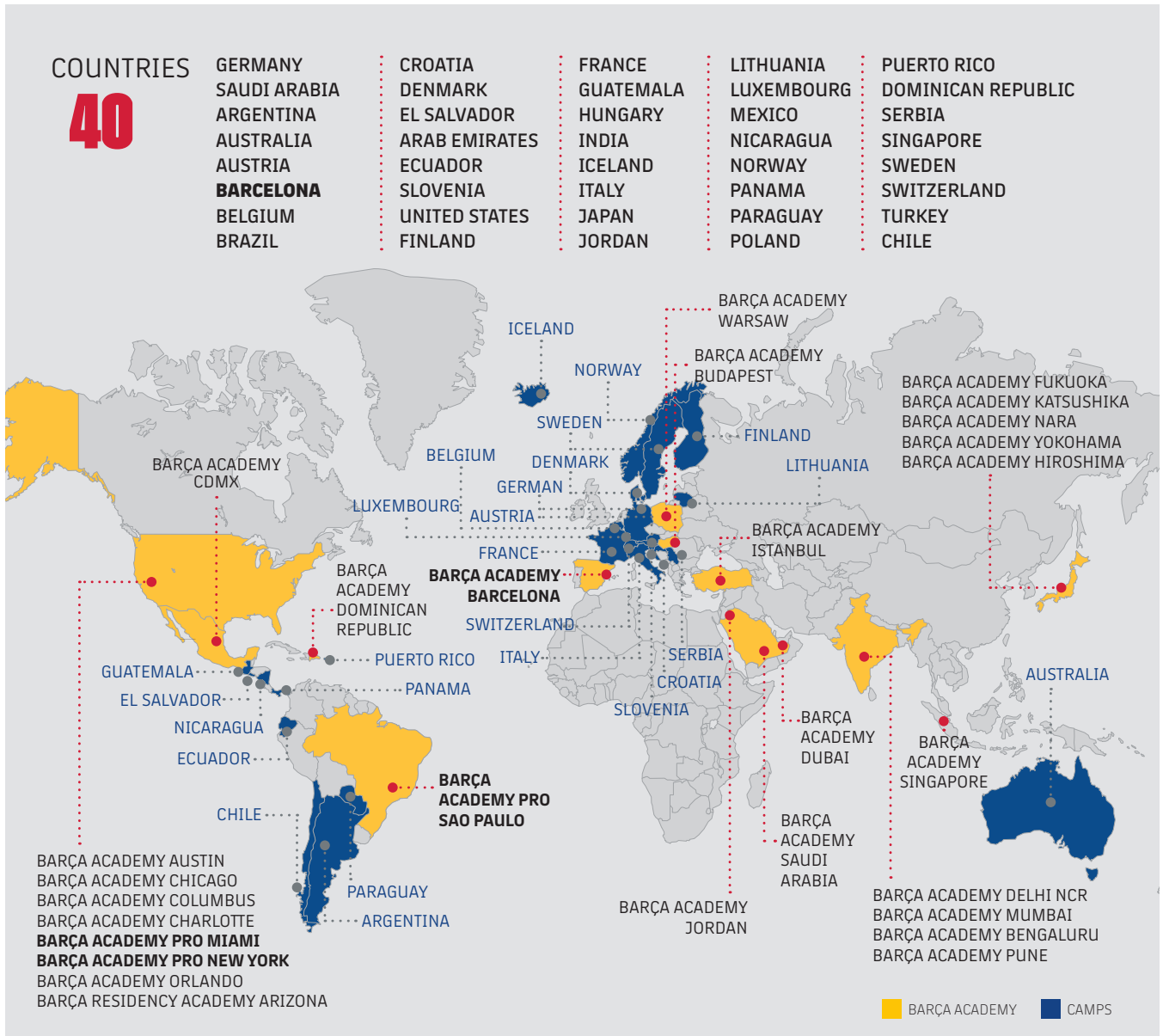


The documentary looking back on the 50 years of the history of the Palau Blaugrana premiered last October on Barça TV and Barça TV+, as the closing act of the 50th anniversary celebrations of a facility that has witnessed unforgettable moments with the basketball, handball, futsal and roller hockey teams.

Sergi Roberto. A loyal journey



A special programme with one of Barça's first team captains, Sergi Roberto, who looks back over his journey, loyal to our colours throughout his professional career, during a pleasant walk around Collserola with the journalist Marc Brau.



A 10-year anniversary

Ten years deserve a special party, and that is what happened at the Barça Academy World Cup 2023. Once again, during the Easter school holidays, the football fields of the Ciutat Esportiva Joan Gamper were filled with players from the Barça Academy and the Barça Academy Camps who arrived from around the world to enjoy their annual party, their own World Cup.

The tournament featured two top-tier sponsors: two-time Pilota d'Or player Alexia Putellas and first team forward Ansu Fati, who were in charge of presenting the trophies to the champions and finalists on the pitch at the Johan Cruyff Stadium. The presentation of the competition was attended by the first vice president of the Sports Area, Rafael Yuste, and the sports director of the Barça Academy project, Sergi Barjuan.

1,672 ATHLETES FROM 19 COUNTRIES

The tournament returned to pre-pandemic participation figures. In fact, the number of participants was almost 50% higher than in the 2022 tournament. In total there were 1,672 athletes, between 6 and 14 years of age, representing 34 Barça Academy and Barça Academy Camps projects, from 19 countries and divided into 152 teams in six different categories: U-8, U-10, U-12 and U-14 mixed. As a major new feature, this year's tournament saw the first all-female competitions in the U12 and U14 categories.

Barça Academy Barcelona dominated the field of play, winning four of the six titles in play. In fact, in the under-8 category, the final pitted two teams from the Barcelona location against each other. They also won the U-10 (against

The 5th Barça Academy Cup Las Americas brings together 420 young athletes

The Barça Academy Cup Las Américas consolidated itself in its fifth edition, during December 2022 in the Dominican Republic, after three years without being able to be held due to Covid-19. The competition was dominated by Barça Academy Dominican Republic, who won three of the five titles in the U-8, U-10 and U-14 categories, while the U-12 and U-16 categories went to Barça Academy Colombia.

Despite being the first post-Pandemic regional tournament, the 420 players between the ages of 7 and 16 who took part in the Barça Academy Cup Las Américas 2022 was a very good turnout for this competition. 45 teams from the United States, Colombia, Brazil, Puerto Rico, Guatemala, the Dominican Republic and Barcelona gathered at the spectacular facilities of the Los Establos de Cap Cana polo field.



Barça Academy Fukuoka), U-14 (Barça Academy Dominican Republic) and U-14 Girls (Barça Academy Japan) titles. The last two titles went to the Barça Academy Camps Itàlia U-12 (Barça Academy Warsaw) and to the Barça Academy Japan U-12 girls (Barça Escola Barcelona). In this tournament, 533 games were played, in which 2,374 goals were scored, an average of 4.06 per game.

This year, the Barça Academy Pune (India), the Barça Academy Hiroshima (Japan) and the Barça Academy Camps in Puerto Rico, which has also joined the list of countries, made their debut as participants. All of this clearly demonstrates the consolidation of the tournament.

Sergi Barjuan, sports director of the Barça Academy

On Tuesday 21 March it was announced that former FC Barcelona first team player and coach Sergi Barjuan would be the new sports director of the Barça Academy project worldwide. Barjuan, a member of the Dream Team and coach of Barça B during the 2021/22 season -in which he also coached three first team games-, had begun to learn about the Barça Academy project during the first months of 2023.

Among his duties as head of the Barça Academy, Sergi Barjuan provides support for the expansion of the project and the transfer of the methodology and training to the coaches of the different schools, as well as supporting the management of the talent that is developed around the world.

Barça Innovation Hub (BIHUB)

The BIHUB, FC Barcelona's innovation and knowledge management centre, has continued to develop its research, innovation and training projects throughout the season with the aim of promoting a culture of excellence in these sectors as well.



New strategic line: investment in start-ups

One of the most important decisions of the season has been to relaunch the BIHUB as a new platform for investing in start-ups with the aim of fostering entrepreneurial talent in the sports sector and capturing the value of its growth.

The first two start-ups invested in by BIHUB are OLIVER and Visualfy. This news was announced by President Laporta in his closing speech at the *Sports Tomorrow Congress 2023*, held at the Mobile World Congress in February.

OLIVER is an start-up company that offers a GPS tracking solution that makes data management, common in elite clubs, accessible to sports categories that traditionally have not had access, such as, for example, regional or amateur teams. Whereas Visualfy offers a system to make spaces accessible to people with deafness or hearing loss.

The Club has already deployed the Visualfy Places solution at the facilities of the FC Barcelona Member's Office (OAB), located at the Spotify Camp Nou.



Sixth 'Sports Tomorrow Congress'

From 27th to 28th February, the BIHUB held the sixth *Sports Tomorrow Congress* on sports innovation, this time with the slogan *The Minds Behind The Game*. As a new feature, this event was held as part of the Mobile World Congress, at Fira de Barcelona's Gran Via exhibition centre, as a result of the agreement signed between the GSMA and FC Barcelona.

With more than 500 people registered, this year's *Sports Tomorrow Congress* debated human and artificial cognition and the limits of training and its potential to enhance cog-

nitive skills. Sessions were also held on nutrition, mental health, the metaverse, among other topics related to innovation and sport.

Edu Castro, the coach of the roller hockey team; Cory Higgins, a basketball team player and Bojan Krkic, former first team player, were some of the speakers from the sports field. The list of collaborators was completed by representatives of the Club's Medical Services, Hospital Clínic de Barcelona, NASA and Liverpool, among others.

Hormonal study of female players using saliva

The BIHUB has launched a pioneering project to understand the effects of the menstrual cycle on sports performance and the frequency of injuries in players. What makes this initiative special is that the study is being carried out using saliva samples.

The results obtained from the samples are being compared with those of blood in order to prove that this bodily fluid is a valid material element for these tests. The project is led by Eva Ferrer, a specialist in women's health at the BIHUB, and Gil Rodas, director of the BIHUB's health area. 21 players from the first team, Barça B and U19 are taking part.



Project Triankle: 3D printing of tendon and cartilage implants

Triankle is a project funded by the European Commission, made up of a consortium of 12 participating institutions, including FC Barcelona. The aim of the project is to advance in a regenerative therapy based on the

3D printing of personalised implants made of collagen and gelatine for patients with tendinopathies such as partial ruptures of the Achilles tendon and cartilage injuries.

FC Barcelona has worked on the spe-

cific knowledge of this type of injury, on the preclinical evaluation of the bio-printed implants, on the design and strategy for patient engagement, and also on the dissemination of the project.



SOCIAL



Massive support from the Assembly



The FC Barcelona Board of Directors, presided over by Joan Laporta, obtained the majority support of delegate members at the Ordinary General Meeting held on 9 October 2022 in electronic format. The day brought together the Club's highest statutory decision-making body and approved the six votes held by an overwhelming majority. Once again, the Club's managers obtained the confidence of the club's owners, the shareholders, who referred the three levers subject to ratification (10% of the transfer of TV rights to Sixth Street, 15% of the same rights and the transfer of 49% of the shares of Barça Studios to Socios.com and Orpheus Media), and in addition to the liquidation of the 2021/22 financial year the budget for the 2022/23 season, and that of the new member of the Economic Commission, Francesc Martí Palomares.

Both the president Joan Laporta, and the economic vice-president Eduard Romeu, expressed their gratitude for the support of the members and delegate members who, at the different assemblies, have already ratified the economic decisions taken by the Board of Directors to activate the

operations which have allowed the Club's resources to be optimised. The objective has been to achieve economic stability and to have the capacity to strengthen the first team and make it more competitive without losing the ownership model.

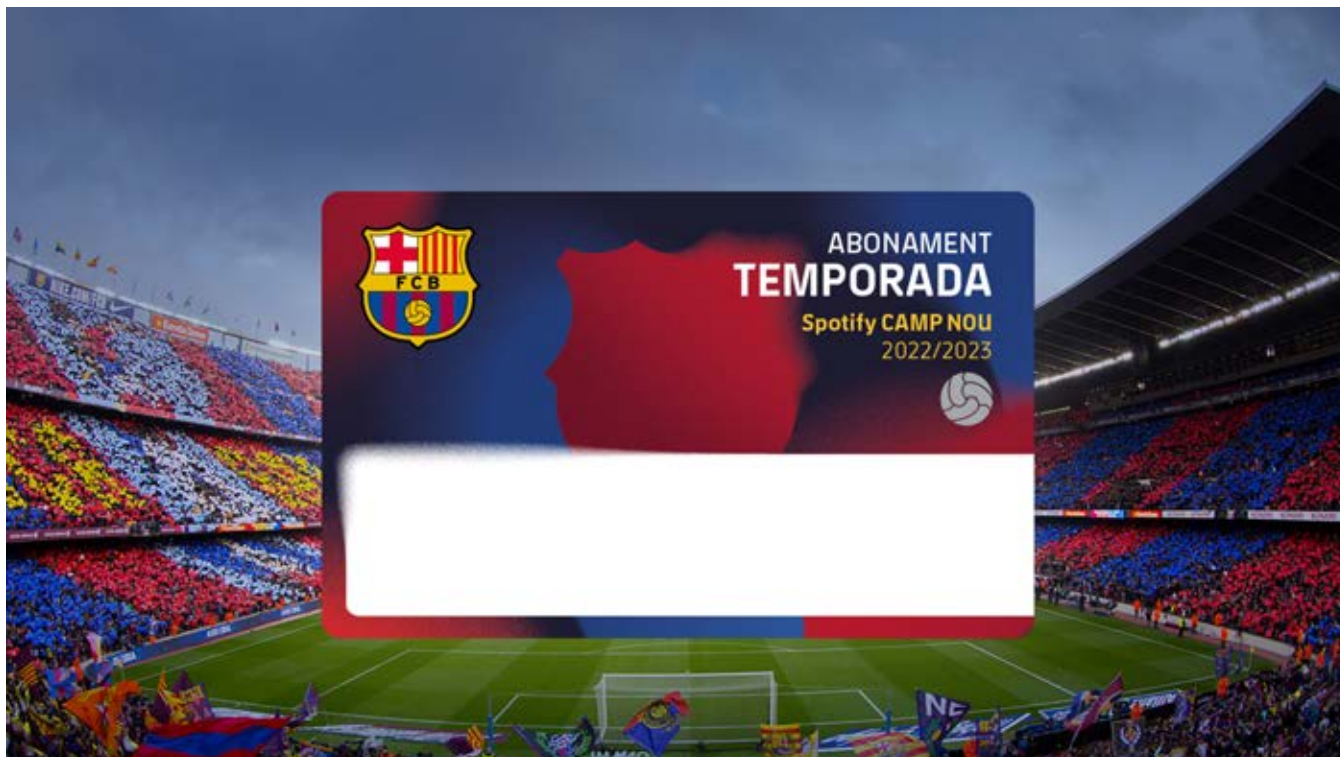
In an assembly that focused on economic aspects, the vice-president Eduard Romeu presented the results of the 2021/22 financial year, which showed a profit of 98 million euros after taxes, with an operating income of 1,017 million euros and 856 million euros in expenses. With regard to the budget for the 2022/23 season, it forecast revenues of 1,255 million and profits after tax of 275 million. This figure represents an all-time record turnover for the Club, thanks to the sale of 15% of the League's television rights related to the men's first football team for an amount of 400 million euros. As far as operating expenses are concerned, they have not yet reached desirable figures, with a forecast of 1,065 million euros, with a high wage bill that will decrease over the next few years.



Delivery of badges to members

This season has seen the return of many silver, gold and gold and diamond badge award ceremonies for FC Barcelona members that had been suspended due to the pandemic. In the case of the silver badges, which recognise those who have been members for 25 years, a mass ceremony was held at the Palau Barça in September 2022, to which 2,698

people were invited. With regard to the gold badges, which are awarded to those who have been members for 50 years, 15 events took place in which a total of 1,195 people were invited (around 80 per event). Finally, with regard to the gold and diamond badges, 35 members who were to reach 75 years of membership during 2022 were invited.



The Club offers financing to pay for season tickets

Although the Club had announced that the season tickets for the 2022/2023 season would be payable on 14 July 2022, given the current economic context and the repercussions that this payment could have on the family finances of the FC Barcelona community, the Board of Directors postponed this payment and studied financing formulas. After reaching an agreement with a collaborating financial institution, the Club made it possible for members with season tickets to finance their payments over 3, 4, 6 or 9 months.

It should be borne in mind that there are families who have more than one season ticket, for whom the payment in a single instalment was a major expense due to the sharp rise in inflation. As Elena Fort, vice-president of the Institutional Area of FC Barcelona, explained: 'We have sought out formulas, because we understand that most of our members are families and we are faced with a delicate economic context. The possibility of financing has been raised, with a very basic formula, of three instalments at no additional cost, paying the exact amount of the season ticket, or in 4, 6 or 9 instalments, which include expenses for the financing'. Season ticket holders who did not choose to pay their fees online or did not express their financing option before 10 October, will pay the full amount of their season tickets by direct debit, as has traditionally been the case.

Stars at the Spotify Camp Nou farewell party

On Sunday, 28 May, after the Barça - Mallorca match, FC Barcelona members were the stars of the Spotify Camp Nou farewell party, prior to the works that will transform the stadium into a first-class stadium after 66 years of history. In the most symbolic part of the celebration, member number 14, Senator Miquel Esquirol, a regular at the stadium since its inauguration in 1957, presented a corner flag to two children, Toni and Arlet, who symbolise the new generations that will enjoy the future, renovated Camp Nou Spotify.



Senate meeting

On Wednesday, 14 June, FC Barcelona held the ordinary meeting of the Senate, the Club's statutory collegiate and honorary consultative body, made up of the 1,000 members with the longest memberships at the Club. The event, held in the 1899 Auditorium, was chaired by Joan Laporta, who in his report took stock of the sports season, which he described as good. The president assured the assembly that his sights are set on 'continuing along this path of success that demands being the best club in the world'. Joan Laporta was accompanied at this meeting by the vice-presidents Rafael Yuste, Elena Fort, Eduard Romeu, Antonio Escudero and Juli Guiu, the directors Josep Maria Albert, Xavier Barbany, Miquel Camps, Alfons Castro, Josep Ignasi Macià, Au-

reli Mas, Xavier Puig and Àngel Riudalbas and the secretary of the Board, Josep Cubells, who led the event, which was attended by 112 senators.

In relation to the move to the Olympic Stadium in Montjuïc due to the remodelling works of the Spotify Camp Nou, the president asked for the effort and understanding of the members. With regard to the Espai Barça project, Joan Laporta explained that it is being carried out 'in a complicated environment' and that the fact of having obtained the funding, which in the end will amount to €1.472 billion, shows that the institution 'still has a lot of strength and that it attracts investors who trust in the power of the Club'.



Open Presidential Box

Among the different actions carried out by the Social Area is the Open Presidential Box programme, which has allowed a certain number of FC Barcelona members over the age of 16 to watch a match at the Spotify Camp Nou, the Johan Cruyff Stadium and the Palau Blaugrana from the main presidential box. The Open Presidential Box began at Spotify Camp Nou matches at the start of the 2022/23 season by offering fans the chance to go to the presidential box for a league match and experience the atmosphere of the stadium from this privileged spot, as well as being able to greet and take photos with the president and other Club directors. A draw was held among the members who had submitted their entries to determine who would enjoy, with a guest, a game in the Presidential Box.

As for the Open Presidential Box at the Johan Cruyff Stadium, which has taken place this year for five games of the Women's League, an entry form was also made available in October and a draw was held to determine the 25 names of the members who would be invited to the presidential box, and to assign them a specific match of the women's team which they could also attend with a guest.

The Palau Blaugrana was also included in the Open Presidential Box programme, for which basketball, handball, futsal and roller hockey matches have been scheduled this 2022/23 season. The same entry and draw process was used in all four sections. In addition to these general presidential boxes, two specific days were held for members of the Zona Jove and the Barça Senate, with places being allocated through a draw among the members of the two groups.



Security and Control Protocol at high-risk matches



In order to increase security at the stadium, protect FC Barcelona members and season ticket holders from any situation of risk and prevent the misuse of season tickets in the fight against fraud, the Club introduced a Control and Security Protocol for high-risk matches in January 2023. The main factor of this protocol is the exhaustive control of the attendance of the opposing team's fans in all games considered to be high risk. For this reason, some changes have been introduced in addition to the already established rules, such as the fact that all tickets are named and that sale in the

country of origin of the opposing fans is blocked based on IP addresses, as well as bank cards from that country. However, Barça members will be able to buy tickets from any country.

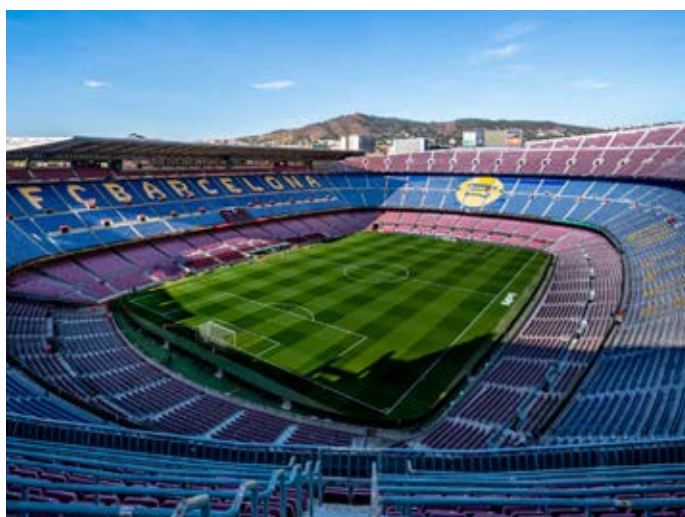
The new protocol includes communication during the sales process, with messages indicating that it is forbidden to buy tickets from members of the opposing supporters and that it is not permitted to wear rival team clothing in an area that is not reserved for their supporters. All the above-mentioned communications to buyers also include a message asking them to come in good time and have their documentation ready. For these matches, tickets are only sold through the Club's website and cannot be purchased at the Spotify Camp Nou ticket offices. A maximum of four tickets will be per transaction, instead of six.

Another aspect of these games considered to be high risk is that there are no children's tickets or children's passes, nor are the senior passes active. Sales to tour operators are limited to a maximum of 1,000 tickets for everyone and with specific access per controlled area. In this case, they are also not allowed to sell to the opposing fans or the official collaborator contract may be cancelled.

Season tickets can be transferred to both members and non-members. Once transferred, it is not possible to recover or change the person to whom it is transferred, and access to the Stadium is restricted to the name of that person. To gain access to the Stadium, the person who has received the season ticket must bring: the printed or digital form, the membership card (their own or that of the season ticket holder), the season ticket card and their own ID card. These documents may be requested at random. When entering the Spotify Camp Nou facilities, it is recommended to come early and have your documents ready to reduce the waiting time at the stadium entrance gates.

Reverse Seient Lliure

The Barça - Espanyol match on Saturday, 31 December was the first match in which the Seient Lliure Invers [Reverse Free Seat] was applied to all those season ticket holders not using their season ticket, or making it available in the Seient Lliure system, at any of the ten official matches that had been played at the Spotify Camp Nou at that time. The Seient Lliure Invers therefore meant that the Club could put the unused season ticket seats for each match on sale, and that the season ticket holders would receive the corresponding amount in the event of a sale. Season ticket holders could reclaim their seats 72 hours before the games. With this measure, the Board of Directors hoped to encourage the maximum presence of members and other fans at matches at the Stadium, as well as the use of season tickets not being used.





Montjuïc, a short break

The seating and access model for the Lluís Companys Stadium, where FC Barcelona's first team will play its home games during the 2023/24 season due to the Espai Barça works, will be completely different from the one applied to the Spotify Camp Nou. Bearing in mind that the available seats at Montjuïc are reduced to a total of 49,472 spectators and that it is consequently not possible to accommodate those with Spotify Camp Nou season tickets, season ticket holder status has been put on hold until it is possible to return to the Barça stadium. However, season ticket holders have been offered the option to buy a season pass for one of the six areas of the Lluís Companys Olympic Stadium on a preferential basis.

Therefore, during the months of May and June, members holding season tickets and wishing to continue attending matches have requested, via the Club's website, a season pass in a specific area of the Lluís Companys Stadium, re-

gardless of where they have their season ticket at Spotify Camp Nou, knowing that they will have a fixed seat, and that they will have to confirm their attendance on a match-by-match basis. Those who have attended more than 85% of the games of the 2022/23 season by the date the form opened were given preference over other fans in the first 48 hours when choosing a zone for the season ticket.

Furthermore, members with a season pass must notify the Lluís Companys stadium six days before each match that they wish to attend.

As was the case with the games with restricted seating during the months of the pandemic, during the time that FC Barcelona's first team plays at the Lluís Companys Stadium, the Seient Lliure service will be suspended, and there will be no children's tickets or passes, nor will there be any passes for supporters clubs.

Drone Night in Barçaland

One of the highlights of the Barçaland 2022 programme of activities was the Drone Night, a show produced by Flock Drone Art in which a dance made up of more than 100 drones could be seen in perfect choreography, creating a magical visual effect. This experience, which took place on 27 and 28 December at Spotify Camp Nou, was linked to a night-time visit to the Barça Museum, with a DJ and drinks service, which attendees watched from the Panoramic View in the stadium's Main Grandstand.





Commitment to public transport to Montjuïc

Due to the characteristics and mobility of the area, access to the Montjuïc Stadium, where FC Barcelona will play its matches while work is being carried out on the Spotify Camp Nou, requires the use of public transport for the vast majority of those attending. The Club wants to offer as many alternatives as possible, taking into account the views of members with season tickets. The starting point was, in fact, the survey of season ticket holders to find out how they intended to travel to the Lluís Companys Olympic Stadium.

The survey found that 24.6% of those surveyed expressed a preference for accessing the Montjuïc mountain by car. Although this is the most voted option, if the different public transport alternatives are grouped together, they exceed this percentage. In any case, before entering the Lluís Companys Stadium, once on the Montjuïc mountain, cars must be parked in the designated areas, such as

the Fira, where there are around 2,000 parking spaces.

Furthermore, the Club will be providing free shuttle buses for those attending matches to help them get to the stadium. These buses are divided into convoys of three shuttle buses every four minutes, which allows for a continuous route that maximises the number of trips. This is also the system used to make leaving the stadium easier.

Those who want to walk to the Lluís Companys Stadium can use the funicular railway or the escalators, which are reversible -- before the match they only go up and after the match they go only down. Apart from being the most ecological, this is the system with the greatest capacity of all.

In any case, FC Barcelona recommends leaving well in advance and using public transport. The Club's aim is to ensure that the fans enjoy themselves beyond the 90 minutes of the match, and that's why there is a *fan zone* at every match day.



Update of the Members Census

Following the agreement reached this season by the Board of Directors at its meeting on 21 June 2022, in order to regularise the Club's membership, the process of updating the Census of Members of legal age has been set in motion. This update has been underway since 4th May, after overcoming some technical problems. The aim of the update is to renew the data currently available to the Club and to expand the profiles of the Club's members in order to improve and increase the personalisation of communication between the Club and its members.

The last census carried out by FC Barcelona was in 2012. Updating the data is a statutory obligation that allows all members of its community to be identified. The updating of

the census and the creation of a new digital profile for each member are absolutely essential for the modernisation that the Club is undertaking and to manage the functioning of the Espai Barça. Identifying and knowing the profiles of members will improve communication, services and all relations that can be established between the Club and its associated parties.

Furthermore, with the information that members give to the Club, it will also be possible to offer more exclusive services and a more positive and barrier-free experience at the facilities for those who have some form of disability.

Each member can renew their details and configure their digital profile through a completely digital process that is simple and easy via the Club's website or the Members' App.

The new census is characterised by the Club's digital commitment, which includes being able to have a profile of all members, to get to know them better and to direct the information and services offered in a more individualised way, with a focus on their preferences.

Informative sessions with members

This season, the institutional vice-president of FC Barcelona, Elena Fort, has chaired three informative sessions for members at the Auditori 1899. The first was held on 23 November 2022, to discuss all aspects related to the future reform of the organisation's Statutes. Ms Fort was accompanied by the director of the social area, Josep Ignasi Macià, and Ramon Estebe, member of the Commission for the Reform of the Statutes. On 31 January 2023, the information session discussed the aspects related to the move to the Lluís Companys Stadium in Montjuïc the following season. Ms Fort was also accompanied by Josep Ignasi Macià, in an event that was attended by three hundred members. Lastly, Elena Fort and the economic vice-president, Eduard Romeu, explained all the details about the Espai Barça to a group of more than two hundred FC Barcelona members on 6 July, in the first information session to be held after the commencement of the works at Spotify Camp Nou.



TOTAL NUMBER OF MEMBERS

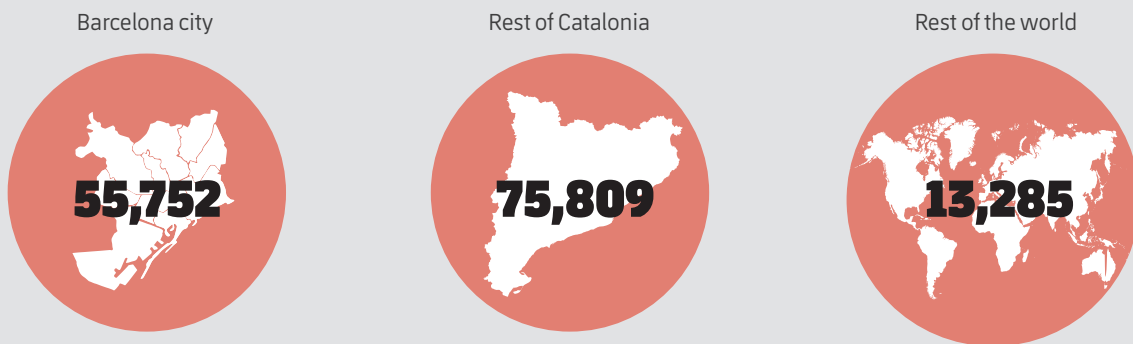
at 30 June 2023

144,846

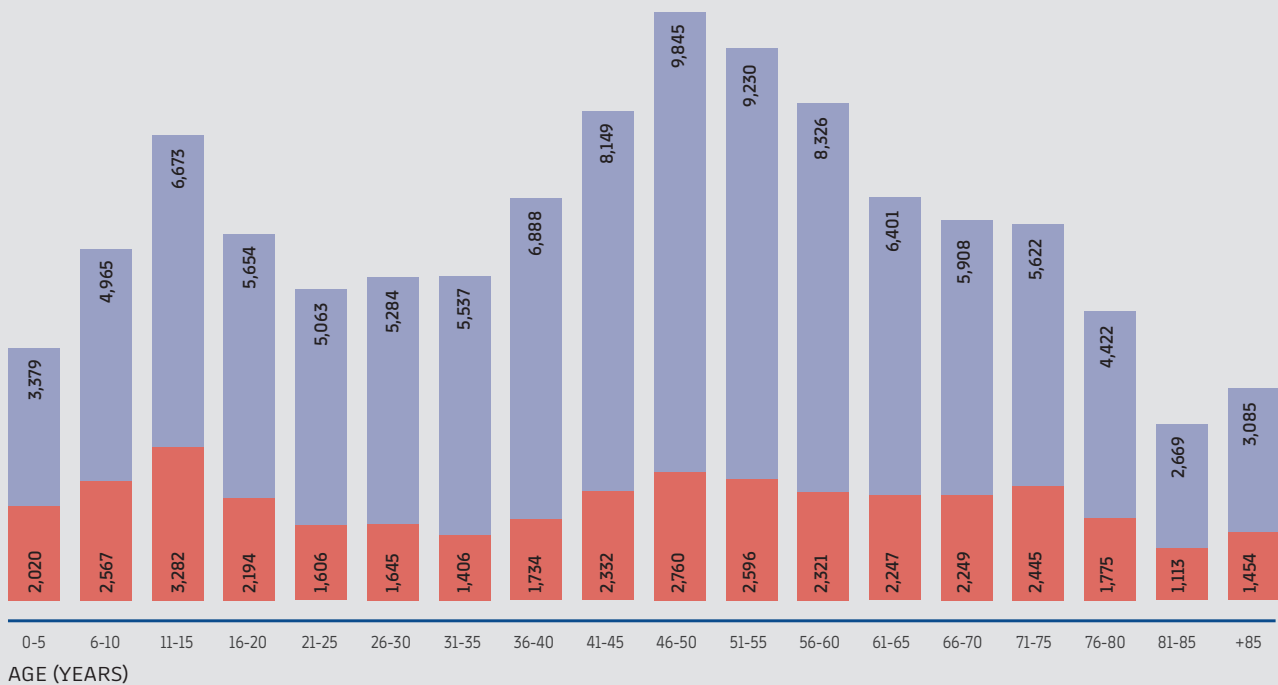
BY GENDER



GEOGRAPHICAL DISTRIBUTION



DISTRIBUTION BY AGE



Laporta celebrates the 50th anniversary of five Barça supporters' clubs

The supporters' clubs of Balaguer, Andújar, Vilassar de Mar, Torregrossa and Berga are some of the those that have reached the half-century mark this season and have celebrated this with the president



Accompanied as usual by vice-president Antonio Escudero and director Josep Ignasi Macià, as well as by different representatives of the Barça Players' Association, Joan Laporta attended the 50th anniversary celebrations of a number of Barça supporters' clubs in the Ponent, Maresme, Central Catalonia and Andalusia regions.

The Balaguer i Comarca Barcelona Supporters' Club was the first of the season, on Wednesday, 21 October 2022. The cele-

bration in Andújar (Jaén) was held on 11 November, while the one in Vilassar de Mar was held on 27 November. The "Som i Serem" Supporters Club in Torregrossa celebrated its 50th anniversary on 12 May 2023, after having to postpone it for three years due to the pandemic, and on 9 June it was the turn of the Blau i Grana Supporters Club in Berga. Other supporters' clubs that have celebrated their 50th anniversary this season are those from Manlleu, Mollet and Sant Joan de les Abadesses.



Process for identifying official FC Barcelona supporters' clubs

On 2 December 2022 the Club launched a registration procedure for the members of the supporters' clubs through which they will be officially considered as FC Barcelona supporters' clubs and receive a digital identification card, as well as special information and advantages provided by FC Barcelona.

In order to ensure the security of the data that the supporters' clubs and their members provide to FC Barcelona, the first step to be taken is to assign a supporter's club manager, preferably from among the members of its governing body. The manager is the person who validates the supporter's applications, confirms that they are members and, in the la-

ter stages of the development of the online platform where this supporters' register will be set up, makes the arrangements between the supporters' club, the supporters and FC Barcelona. The manager will handle tasks like assigning tickets for travel and maintaining the data of the supporters' club's governing board, among other things.

In the second part of the process, the managers have to complete a form, which is protected by security measures and involves the prior registration of all the members of the supporters' club. FC Barcelona's Supporters' Clubs Department ensures that the people who claim to be the managers of each club are the ones designated as such, thus guaranteeing the proper use of the platform.

The third and final step in the registration of official supporters' club members is led by the members themselves. By filling in a form, each member registers with FC Barcelona. In doing so, they become part of the great Blaugrana family and obtain their official Barça supporter's card. Furthermore, through this digital registry, members can receive first-hand information and benefits from the Club.

The Supporters' Clubs Festival before the Joan Gamper match



The day of the 2022 Joan Gamper Trophy began in the morning with the celebration of the Supporters' Clubs Festival, which took place in the Ice Rink pavilion, with the participation of some 600 supporters, who were able to get to know first-hand the Board of Directors' project in relation to the supporters' movement. That project was personally presented by President Laporta, vice-president of the Social Area Antonio Escudero, and the director in charge of this area Josep Ignasi Macià. The representation of the Board of Directors was completed by vice-presidents Rafael Yuste and Eduard Romeu, and the director Xavier Puig.

The highlight of the meeting came with the presence of the FC Barcelona signings for the 2022/23 season, when Lewandowski, Raphina, Kounde, Christensen and Kessie appeared on stage at the Ice Rink to greet the supporters. The players expressed their gratitude for the welcome and their desire to achieve maximum success with Barça.

Delegates of the Supporters' Clubs Consultative Council

The Electoral Board for the elections of delegates of the Supporters' Clubs Consultative Council concluded the elec-

toral process on 22 June 2022 with the announcement of the delegates of the Supporters' Clubs Consultative Council. This process concluded with electronic voting in three of the Supporters' Club Associations where more than one candidacy had been submitted. The main function of the members of the Consultative Council is to foster relations between the supporters' clubs in their area and to collaborate with the Club in order to implement projects aimed at improving the representativeness and public reach of FC Barcelona around the world.

THE COMPOSITION OF THE SUPPORTERS' CLUBS CONSULTATIVE COUNCIL WAS AS FOLLOWS:

| AREA | TERRITORIAL ASSOCIATION | DELEGATE | AREA | TERRITORIAL ASSOCIATION | DELEGATE |
|------|--|---------------------------|------|-------------------------------------|-------------------------------|
| 1 | BARCELONA EAST | Francesc Subirats Gómez | 16 | REGIONS OF VALENCIA AND MARINA ALTA | Miguel Gomis Sancho |
| 2 | BARCELONA WEST | Gaietà Garcia González | 17 | REGIONS OF ALICANTE | Antonio Daniel Baile Pascual |
| 3 | EL VALLÈS | Xavier Betran i Sànchez | 18 | BALEARIC ISLANDS | Òscar Escoda Trobat |
| 4 | EL MARESME | Ramon Pruna Rovira | 19 | ANDALUSIA, CEUTA AND MELILLA | José García Martínez |
| 5 | EL BAIX LLOBREGAT | Jordi Murillo Miquel | 20 | MURCIA | Asensio D. Martínez Tomás |
| 6 | L'ANOJA, L'ALT PENEDÈS AND EL GARRAF | Raül Casado Ruiz | 21 | CASTILE-LA MANCHA | José Manuel Lozano García |
| 7 | EL BAGES, EL BERGUEDÀ AND LA CERDANYA | Antoni Valverde Oliva | 22 | EXTREMADURA | Miguel Ángel Cruz Macías |
| 8 | OSONA AND EL RIPOLLÈS | Dionís Crusellas Padrós | 23 | MADRID | Esteban García Urbanos |
| 9 | L'EMPORDÀ AND NORTHERN CATALONIA | David Falgàs i González | 24 | CASTILE AND LEÓN | José Luis Mena Gago |
| 10 | EL GIRONÈS, LA SELVA, LA GARROTXA AND EL PLA DE L'ESTANY | Josep Oliva i Ballell | 25 | GALICIA | María Nieves Loira Santamaría |
| 11 | LES TERRES DE L'EBRE | Francesc Josep Piñol Antó | 26 | ASUTRIAS AND CANTABRIA | Pablo Asensio Cabanas |
| 12 | NORTH TARRAGONA | Joan Amigó Morató | 27 | BASQUE COUNTRY | F. Javier Martínez Gil |
| 13 | NORTH PONENT, LA FRANJA NORTH AND ANDORRA | Maurici Vidal Duart | 28 | ARAGÓN, LA RIOJA AND NAVARRE | Marta Gajate Bernal |
| 14 | SOUTH LLEIDA AND LA FRANJA CENTRE | Claudio Bosch Santacreu | 29 | CANARY ISLANDS | Pedro Ángel Gómez Barreto |
| 15 | REGIONS OF CASTELLÓN | Carlos Martínez Bellmunt | 30 | WORLD | Alberto Caloggero Cortés |

The Supporters' Clubs accompany the first team on the 2022 American tour

During the first team's tour of the United States in the summer of 2022 there were three events organised by FC Barcelona supporters' clubs. On Sunday, 17 July, the first day of the tour, more than 150 members of the Miami-Dade Barça supporters' club gathered at the 77 Sport Bar in Miami. Barça was represented by the vice-president Juli Guiu and the directors Josep Ignasi Macià, Xavier Puig and Joan Soler, as well as Barça Legend and Paris hero Juliano Belletti.

The second event was held two days before Barça's match against Real Madrid, on Thursday, 22 July, in Las Vegas, and was attended by some 200 supporters from eight supporters' clubs. The meeting took place at the PKWY Tavern Decatur in Las Vegas. Finally, on 29 July, the Barcelona Supporters' Club of New York and the Garden State Barcelona Supporters' Club of New Jersey filled the Smithfield Hall pub, a Barça pilgrimage site in the centre of Manhattan. The event was well attended by members of the Club's Board of Directors, with vice-presidents Antonio Escudero and Elena Fort, and man-



agers Josep Ignasi Macià, Xavier Puig and Joan Soler. Former player Juliano Belletti and Pedri's father, Fernando González, who is also president of La Peña de Tenerife, were also part of the Barcelona party.



Outstanding presence of the supporters' clubs in the WCL final

The official FC Barcelona supporters' clubs travelled en masse to Eindhoven and organised match viewings all over the world. A large part of the fans who travelled to the Dutch city to witness FC Barcelona's triumph in the Women's Champions League final were from supporters' clubs. Buses were organised from Terres de l'Ebre, Barcelona and other parts of

Catalonia. They also came from Poland (with the Fan Club Barça Polska at the forefront), from Germany (the PB Stuttgart or the PB Berlin) and from Belgium (the PB Liege, the PB Eastbelgium Eupen or the PB Casal Català de Brussel-les).

In addition, the supporters' clubs organised match viewings all over the world: from giant screens at supporters' clubs such as Mollet, la Jove de Cerdanyola del Vallès, PB Plana de Vic and PB Baix Camp (Reus, Tarragona); to meetings in different spots elsewhere in Catalonia and Spain to watch the match, such as l'Escala (Girona), Palau d'Anglesola (Lleida), Sueca (Valencia) or Almansa (Albacete). In other parts of the world, such as London and even in the United States, in Austin and Washington, there were also gatherings of supporters' clubs to support the Women's team from afar.

SUPPORTERS' CLUBS, EMBASSIES IN THE TERRITORY

New supporters' clubs 2022/23 Season

| NAME | PROVINCE / COUNTRY |
|--|--------------------|
| Penya Barça Austin | United States |
| Penya Barcelonista Damascus | Syria |
| Penya Barcelonista Krakow | Poland |
| Penya Blaugrana "Totes Unides Fem Força" | Barcelona |
| Penya Familia Blaugrana de Panamá..... | Panamá |
| Penya Culé Sant Climent de Llobregat | Barcelona |
| Penya Blaugrana Fresno..... | United States |
| Penya Barcelonista Massalcoreig..... | Lleida |
| Penya Mass Blaugrana of Everett | United States |
| Penya Blaugrana Ciudad de A Coruña..... | Galicia |
| Penya Blaugrana Dakar..... | Senegal |

New stage of the Association with Asensi at the helm



Former FC Barcelona player Juan Manuel Asensi has been the president of the Barça Players' Association since he was officially appointed on 17 January 2023, in a ceremony attended by the Club's president, Joan Laporta. The legendary Barça player replaced Ramon Alfonseda, who had held the position since 2003. A few days later,

both visited the first team at the Ciutat Esportiva, to thank Xavi Hernández's players for their contribution of 0.5% of their salary to the Players' Association and Foundation. Among other benefits, in 2022 part of this amount (€354,000) was allocated to help the Club's most vulnerable ex-footballers.

Recognising Pedri and Aitana

On 20 February, Asensi himself presented the Barça Players' Award to Aitana Bonmatí and Pedro González, *Pedri*, awarded by the Association in recognition of their clean play during the 2021/22 season. In terms of actions linked to the Club, the Association was represented at 92 Barcelona Supporters' Club events throughout the season, marking a return to pre-pandemic figures. Furthermore, the directors of the Association were present at the Club's main events, such as the start of work on the Camp Nou, the farewells of the players Jordi Alba and Sergio Busquets and the Diada tribute. A small group of pioneering former FCB Women's players also attended the Champions League final in Eindhoven, invited by the Association.

The Association's sporting activity filled the fields of the Ciutat Esportiva with men's and women's training sessions, as well as the summer games held at the Johan Cruyff stadium. At the end of 2022, the Association set foot in Palestine for the first time, where it carried out various activities



with a club in Bethlehem. Other important sporting engagements were played in Santander, Albacete and Bellpuig in tribute to Bojan Krkic. In collaboration with the Barça Foundation, the women's team took part in sporting activities with the Foundation's inclusion team, the Ramassà Sports Association with refugee women and also at the Can Brians women's prison. It also participated in the events of the International Day against LGTBI-phobia in Sport with the club Panteres Grogues.



Promotion of Barcelona and activities for companies

The Association organised 25 activities aimed at companies, with *outdoor Coach Values* training sessions and the *Life Experience* talks among the highlights. Also included in the promotion of Barça's footballing spirit is the activity *Remember with Barça*, a reminiscence workshop organised by the Players' Foundation and the Alzheimer Catalunya Foundation, and its more recreational version aimed at Civic Centres. This activity has been held nine times. In the section of Barça's memory, the Association published a book

that compiles the history of the club from 1959 to 2021, and also expanded the Players FC Barcelona web project (<https://players.fcbarcelona.com/en>) with all the friendly matches in the history of Barça's first men's team. Volunteer members of the Association visited the Sant Joan de Déu Hospital three times to watch Barça matches with sick children. Finally, at the end of September, Taradell hosted the Barça Players Week, a series of institutional, sporting and social activities.

107 students training with the Association

During 2022, the Association organised ten training actions with 107 participants, and awarded study grants worth €4,200. The job bank ended the year with 75 people registered, seven of whom made use of the employment guidance service.

With regard to the Association's social activities, after two years, the Annual Dinner was held in November, with President Laporta in attendance, and it organised the *Folga* and *Folgueta*, leisure activities aimed at former Barça players over the age of 65.





BARÇA VALUES





VISIT BY FC BARCELONA TO THE FOUNDATION'S PROJECT AT BRIANS 1 WOMEN'S PRISON

The institutional Vice President of FC Barcelona, Elena Fort, the Director of the Foundation, Dr Marta Segú and the councillor for Justice, Lourdes Ciuró, visited the inmates of the Brians 1 women's prison on 14 July 2022. The inmates were taking part in the sports sessions designed with the Foundation's own SportNet methodology with the goal of improving their skills and competencies and aiding their reintegration into society. The project also involves referring inmates to training courses and occupational workshops, as well as support in their employment guidance process.



THE PLAYERS OF THE FIRST FUTSAL TEAM VISIT SICK CHILDREN WHO BENEFIT FROM THE FOUNDATION'S PROJECT AT THE VALL D'HEBRON HOSPITAL

The futsal team made the first visit by FC Barcelona's professional teams to children in hospital in Catalonia, after having to suspend hospital visits in March 2020 due to the Covid pandemic. Hospital visits were restarted on 6 October by the first futsal team players Pito, Ortiz, Catela, Sergio González and Miquel Feixas, joined by the director Aureli Mas and the Foundation's patron, Dr Manel Esteller.



GLOBAL ALLIANCE BETWEEN FC BARCELONA AND UNHCR FOR THE REFUGEE CAUSE

On 29 July 2022, the global alliance between FC Barcelona, the Foundation and UNHCR for the refugee cause was publicly presented at the iconic Rockefeller Center in New York. The event was attended by the President of FC Barcelona, Joan Laporta; the United Nations High Commissioner for Refugees, Filippo Grandi (through a recorded video); the Mayor of New York City, Eric Adams; the Director of the UNHCR office at the United Nations, Ruvendrini Menikdiwela; and the Director of the FC Barcelona Foundation, Dr Marta Segú. The event was also attended by coach Xavi Hernández, first-team players Jordi Alba, Marc-André Ter Stegen, Sergi Roberto and Franck Kessie, former players Thierry Henry and Juliano Belletti, and South Sudanese refugee and refugee rights activist Mary Maker.



PRESIDENT JOAN LAPORTA VISITS THE FOUNDATION'S PROJECTS WITH UNHCR AND SAVE THE CHILDREN IN COLOMBIA

On 15 November, President Joan Laporta, accompanied by Dr Marta Segú, Director of the Foundation, visited the Colombian town of Arauca, on the border with Venezuela. There educational and sports projects are being carried out with the participation of more than 500 children and adolescents who are refugees from Venezuela and internally displaced persons from Colombia. The aim is to create safe environments and protect children and adolescents against recruitment by armed groups still present in some areas and to use sport to contribute to the development and social integration process of these communities.

These projects, managed by UNHCR, the United Nations Refugee Agency, and Save the Children, are supported by Scotiabank. These projects will also implement the FC Barcelona Foundation's SportNet methodology, which will enable participating children to improve their skills and their emotional and physical well-being through sport.



PRESIDENT JOAN LAPORTA WELCOMES ROBOT JOYCE

The President of FC Barcelona and the Foundation, Joan Laporta, welcomed a "new player" to the first women's team, Robot Joyce, at an event held on 2 December at the Johan Cruyff Stadium. He was accompanied by the mother of Joyce, a girl who suffered from a serious illness and unfortunately died a few weeks after taking part in an experience that allowed her to meet the players of the Barça first team. Robot Joyce will help guarantee access to the "Barça" experience and promote emotional well-being for hospitalised children or people in vulnerable situations who are unable to travel to FC Barcelona's facilities or meet our players.



BARCELONA PLAYERS ASK SICK CHILDREN IN THE STADIUM FOR THEIR T-SHIRTS

Last Christmas, FC Barcelona, through its Foundation, showed its social commitment through the *Els veritables cracs* (The real stars) initiative. Three players of the first football team, Sergi Roberto, Ter Stegen and Pedri, asked three children, who every day fight against the tough opponent that is serious illness, and who were present in the stands of the Spotify Camp Nou, to exchange the shirt they were wearing for the captain's armband, the gloves and the playing shirt, respectively. It was a reversal of the image that is often seen in the stands where children hopefully display banners in which they ask for the shirt from their favourite footballer. This exchange, which was part of the Club's Christmas campaign, took place on 31 December during the warm-up before the derby.



BARÇA BASKETBALL PLAYERS VISIT THE YOUTH COUNCIL OF SANT JOAN DE DÉU

On 21 December, first team basketball players Sergi Martínez and Oscar da Silva, and Barça CBS players Marta Canella, Anna Cruz and Kristina Rakovic visited the Youth Council of the Hospital Sant Joan de Déu, a group of adolescents who meet regularly to discuss possible improvements in their experience as patients. Players shared their life stories both on and off the court, and the young people from the council explained their processes as sufferers of chronic illnesses and how they have coped with them over the years.



THE FIRST TEAM AT HOSPITALS AND OPEN-DOOR TRAINING SESSIONS

On 2 January, after two years of being prevented by the pandemic from making the traditional visit to hospitals in various cities and towns in Catalonia, the entire first team squad, accompanied by members of the board of directors, restarted this FC Barcelona Foundation initiative, which takes place at Christmastime. Earlier, the first team held the open-door training session at the Spotify Camp Nou, with an attendance of more than 15,000 people. All proceeds were donated to the *Robots per millorar la vida dels infants* (Robots to improve the lives of children) project in the Foundation's Paediatric Emotional Well-being programme, which allows hospitalised children or people in vulnerable situations, who are unable to travel to FC Barcelona's facilities, to enjoy the "Barça" experience by means of a robot with audio and video connections.



BARÇA ROLLER HOCKEY VISITS THE TRIAS I PUJOL HOSPITAL

On January 20, the FC Barcelona roller hockey team paid a visit to boys and girls suffering from various illnesses at the Germans Trias i Pujol Hospital in Badalona. Sergi Panadero, Pau Bargalló, Sergi Fernández, Carles Grau, Ignacio Alabart, Sergi Llorca, Marc Grau, Helder Nunes and João Rodrigues visited this hospital centre accompanied by the Director and head of the section, Xavier Barbany, and the Sports Coordinator Gaby Cairo. The activity, organised by the Foundation and the hospital, is part of the FC Barcelona Foundation's *Nadal, és tot l'any* (Christmas is all year round) project.



THE BARÇA BASKETBALL TEAM VISITS THE CHILDREN IN HOSPITAL AT SANT PAU

On 28 February, five players from the men's basketball first team visited boys and girls suffering from serious illnesses who are hospitalised at the Hospital de la Santa Creu i Sant Pau in Barcelona. Mike Tobey, Nikola Kalinic, Tomas Satoransky, Rokas Jokubaitis and James Nnaji made this visit accompanied by the trustees of the FC Barcelona Foundation, Dr Manel Esteller and Jesús Majem. The visit was part of the FC Barcelona Foundation *Christmas is all year round* community initiative.



VISIT BY PRESIDENT LAPORTA, THE DIRECTORS AND THE WOMEN'S FOOTBALL TEAM TO CHILDREN'S CARE CENTRES

On 8 February, the President of FC Barcelona, Joan Laporta, accompanied by the players of the women's football team and some of the directors and trustees of the Foundation, visited around a hundred children living in different centres run by the Directorate General for Child and Adolescent Care (DGAIA) of the Government of Catalonia in the Barcelona area. This community action organised by the FC Barcelona Foundation is part of the *Christmas is all year round* project, thanks to which different beneficiary groups of the Foundation (from hospitalised children to groups of minors, young people and women in situations of vulnerability and social risk) have the opportunity to meet the players from the different professional sections of FC Barcelona. It is also the first time that a professional FC Barcelona team has visited minors who live in children's reception centres because their families, due to different circumstances, are unable to look after them.



BARÇA ATLÈTIC VISITS CENTRES FOR CHILDREN

On 22 March, the Barça Atlètic squad and technical staff, led by the coach Rafa Márquez, visited the children and young people housed in various children's reception centres run by the Directorate General for Child and Adolescent Care (DGAIA) of the Government of Catalonia in the Barcelona area. The visit, as part of the Foundation's *Christmas is all year round project*, also saw the attendance of the Foundation's Director, Dr Marta Segú, the President of Barça Atlètic, Jordi Casals, and the members of the FC Barcelona Board of Directors, Miquel Camps and Joan Soler, the Director for Grassroots teams, as well as the trustee of the Foundation, Josep Puigdollers.



THE HANDBALL TEAM VISITS PARC TAULÍ AND SANT JOAN DE DÉU HOSPITALS

On 19 April, Barça's first handball team visited the children admitted to the Parc Taulí Hospital in Sabadell and the Sant Joan de Déu Hospital in Barcelona. Over the course of two days, the players, divided into different groups, shared very emotional and unforgettable moments with these children and their families, as part of this community initiative organised by the Foundation.



PRESIDENT JOAN LAPORTA ACKNOWLEDGES THE COMPANIES THAT PARTICIPATE IN THE YOUTH FUTURE + PROJECT

A hundred companies from all over Catalonia gathered on 4 May in the Sala Roma at the Spotify Camp Nou in an act of gratitude and recognition for their participation and interest in the YOUTH FUTURE + project, promoted by the Foundation and with the support of the La Caixa Foundation. The event was attended by the President of FC Barcelona, Joan Laporta; Dr Marta Segú, Director of the FC Barcelona Foundation, and Xavier Bertolín, Corporate Director of Education and Marketing of the La Caixa Foundation.



THE FOUNDATION'S FAREWELL CEREMONY FOR THE SPOTIFY CAMP NOU

The FC Barcelona Foundation also wanted to pay its own tribute to the Spotify Camp Nou, which will be closed until November 2024 after 66 years of history. On 31 May, more than 200 children and young people taking part in different programmes run by the Foundation walked on the grass to bid farewell to the stadium in a series of actions and messages in favour of equal opportunities, social inclusion, di-

versity, emotional well-being and the rejection of all forms of violence against children. The event began with a few words of welcome from Dr Marta Segú, Director of the FC Barcelona Foundation, addressed to all those present. Among the audience were, in addition to the beneficiaries of the Foundation's work, several trustees and employees of the Foundation, as well as the educational teams and volunteers.



A season of challenges overcome

In its second year, the Barça Foundation continued to progress as an example and benchmark of inclusive sport. After a *début* year in which the successes on the pitch went hand in hand with the personal development of its players, this season was about overcoming a series of challenges and obstacles which, no doubt, made the group stronger. First of all, the death of one of the coaches, Francesc Martínez, *Franchu*, on 16 October 2022, after a long illness, was a hard blow for the sportsmen, coaches and psychologists. Many of them were at the well-attended farewell ceremony held for him in Igualada. All the culers bid him farewell, with a respectful minute of silence at the Spotify Camp Nou, on Sunday 23 October, before the Barça - Athletic Club match.

The example set by Franchu was present throughout the entire season for the players of the Barça Foundation, especially when they had to face difficulties. And they had to endure a few in LaLiga Genuine Santander, which this season included the blaugrana team in the Deportividad group,

where the physical and sporting demands were much higher than in the *Compañerismo* group, in which they competed in the 2021/22 season and finished in first place. Despite the difficulties, the Barça Foundation did not give up on the idea of being, above all, an inclusive and fair team and finished the competition with more than satisfactory results.

TRAVELLING THROUGH SPAIN AND EUROPE

The Complex Futbol Salou, the RCD Espanyol Ciutat Esportiva Dani Jarque, the A Madroa Instalacións Deportivas, in Vigo, and the Ciutat Esportiva José Manuel Llana, in Vila-Real, hosted the four phases of LaLiga Genuine 2022/23 in which the Barça Foundation took part. In addition to these trips, the Blaugrana team enjoyed two enriching trips around Europe. In April they took part in the Special Power League, an inclusive 6-a-side football competition in the Croatian town of Rovinj. The second trip came on the weekend of 6 and 7 May, when they flew to Amsterdam to play a friendly match with Ajax-Only Friends, coinciding with the 50th anniversary of Johan Cruyff's signing.

The main sporting success of the season for the Barça Foundation came at the end-of-year party, which took place with the second DICUP Tournament, at the Ciutat Esportiva, on 17 June 2023. This competition has established itself as a benchmark for inclusive sport and has attracted teams from all over the world: Cordica 21 from Mexico, Mozarrifar Ilusions from Zaragoza, Vila-real CF, Andorra Special Olympics, UE Sitges, Can Mir de Rubí and the FC Barcelona Supporters' association team. The last of these was precisely the opponent that the Barça Foundation overcame in a very blaugrana final.



Francesc Martínez, Franchu.



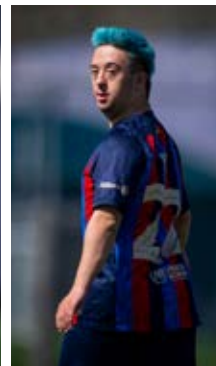
The FC Barcelona Foundation inspires the third shirt

A group of Barça Foundation players took part, along with players from the men's and women's first teams, in the presentation of the third kit for the 2022/23 season, which under-

lined the Club's pledge to social commitment, diversity and inclusion, three of the pillars that underpin the slogan *More than a club*.

Allianz, official sponsor

Allianz and the FC Barcelona Foundation extended their collaboration agreement and the insurer became an official *partner* of the Barça Foundation. Starting this season, the Allianz logo was worn on the sleeve of the team's kit in all its competitions.



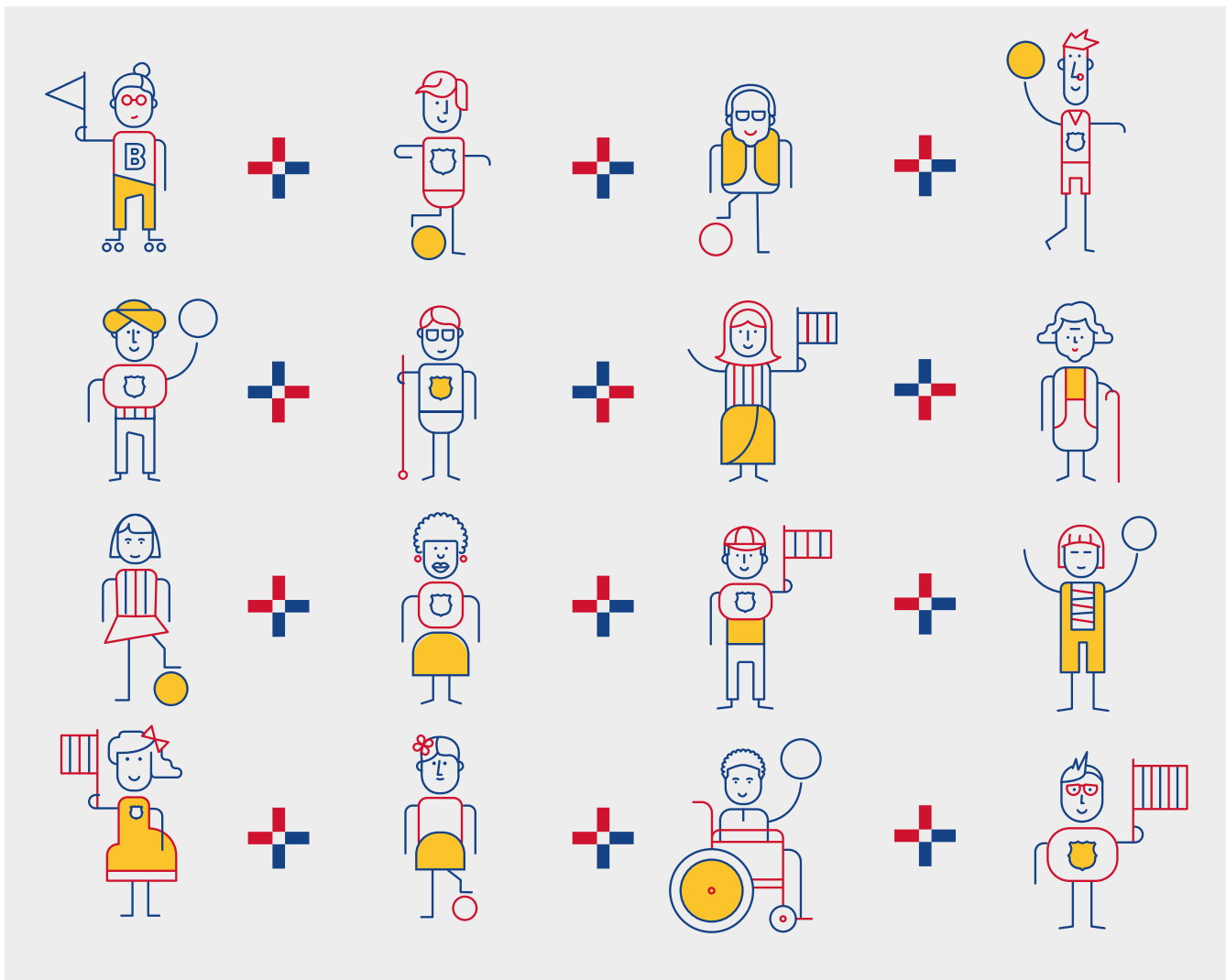
Aitana and Sergi Roberto, the ambassadors

Whereas in the Barça Foundation's first season the ambassadors were Alexia Putellas and Gerard Piqué, in the second year this responsibility fell to Aitana Bonmatí and Sergi Roberto, two top-level footballers who have shown their commitment to social issues.



Presentation at the best venues

On 10 November 2022 the Barça Foundation was presented at the Spotify Camp Nou following the première of the short film *Quan guanyar-ho tot no és el més important* (When winning everything is not the be all and end all), which looks back on the experiences of the team's debut season. The presentation took place on 28 November at the Palau Blaugrana, and again on 5 February 2023, at the Johan Cruyff.



An equitable, diverse and inclusive club

During this second season, the Diversity, Equity and Inclusion department, created to promote the values of diversity and inclusion in all Club areas, was implemented in all its dimensions (cultural, generational, functional, gender and sexual orientation), and created a vision of how the Club should evolve in these areas and how this evolution will have an impact inside and outside the organisation.

The department forms part of the Club's Equality Committee and, therefore, its actions contribute to the implementation of the measures included in the Equality Plan. It has implemented equality clauses in the contracting of goods and services and has published the new **Guide to Inclusive and Non-sexist Communication** for internal use. It has organised workshops and training for FC Barcelona employees, promoted and accompanied the Barça Foundation Genuine team, promoted actions for raising awareness and spreading information about DEI matters through the celebration of In-

ternational Days, and carried out internal presentations in all areas. The department has also handled the *onboarding* of people who have just arrived at the Club to ensure the mainstreaming of the gender perspective and the inclusion of the diversity that exists in products, services and processes.

In the 2022/23 season, the commitment to diversity, equity and inclusion was reflected in the Club's global campaigns in which these values were the main themes, such as **+ Barça, + Que un Club** (More Barça, More than a Club) and the presentation of the **third kit for the 2022/23 season**, led by the players and members of the Barça Foundation team. Other Club initiatives linked to the department were those related to International Women's Day under the campaign slogan **La igualtat és als nostres colours** (Equality is in our colours) and the action carried out by Spotify at the Barça-Real Sociedad match, giving visibility to the LGBTQIA+ artists' collective through the **Glow project**.

Gender



MANIFESTO FOR THE ELIMINATION OF VIOLENCE AGAINST WOMEN

Once again, FC Barcelona joins the reading of the **Manifesto of the world of sport** for the elimination of violence against women, promoted by the Catalan Sports Council. On 20 November, during the pre-match proceedings of the Barça Women's game against Deportivo Alavés, the football players Berta Doltra and Martina Fernández, players on Barça Atlètic Women's team, together with Madou Múrcia and Juan Pablo Galbarro of the U16 B men's football team, performed the reading. Furthermore, on 25 November, International Day for the Elimination of Violence against Women, the Manifesto was also read by women's basketball players Ainhoa López and Lucía Navarro, and Kasparas Jakučionis and Ēdgar Moure, from the basketball section and residents at La Masia, before the Euroleague basketball match between Barça and Kazoo Baskonia.

TALKS ON GENDER VIOLENCE

The Diversity, Equity and Inclusion department organised a talk on how to combat gender-based violence for Club, BLM and Barça Studios employees. It was given by Carla Vall, a criminal lawyer and criminologist with expertise in public safety and in preventing and tackling gender-based violence and violence against children. The aim was to raise awareness of the gender roles and stereotypes that are perpetuated, provide practical guidance on how to deal with situations of violence, as well as tools for detecting the associated toxic behaviours. Another more didactic talk was led by Carla Vall and Pau Quintana, a graduate in Social Education and Postgraduate in Educational Mentoring and Coaching, for boys and girls living at La Masia.



INTERNATIONAL WOMEN'S DAY

One of the activities organised by the Department of Diversity, Equity and Inclusion to mark 8 March, International Women's Day, was a talk for La Masia sportsmen and sportswomen given by the first-class trailrunner Anna Comet i Pascua, centring on her preparation for the Marathon des Sables. She addressed effort, resilience and how to combine a sporting career with the undertaking of challenges such as motherhood and work-life balance. On 3 and 6 March, there was also a gamified training on equality, diversity and inclusion given by Laia Arcones (consultant and trainer in equality and diversity, expert in biases and associate professor at ESADE) with the Mystery Boxes. This is a transformative training experience that makes it possible to acquire the necessary skills to promote equality and inclusion in companies and organisations.

UNCONSCIOUS BIAS TRAINING

Since May, the **European Month of Diversity**, the Club's employees have had access to online training on *diversity and inclusion on unconscious biases*, developed by the Aga Khan Foundation and promoted by the Diversity Foundation, itself part of the Diversity@Work project supported by the European Commission. The aim of this training is to promote diversity and equality in the workplace in order to identify unconscious biases and understand how and why they affect our professional relationships and decision-making.



Functional diversity



MEETING OF THE BARÇA TEAMS WITH DISABILITIES

On 3 December, for the first time, the three teams with physical and/or intellectual disabilities of FC Barcelona, the Barça Foundation Genuine, Barça Hockey Plus and UNES Barça met at the Juan Carlos Navarro Pavilion before the wheelchair basketball match between UNES Barça and Sureste Gran Canaria, to mark the International Day of People with Disabilities.



AGREEMENT WITH ACAPPS

On 18 May, the institutional vice-president of FC Barcelona, Elena Fort, and the president of the Catalan Association for the Promotion of People with Deafness (ACAPPS), Àngels Videla, signed a collaboration agreement with the aim of establishing the basis for jointly developing initiatives, projects and services in the field of accessibility for people with deafness and their families.



TALK ON INCLUSIVE AND ADAPTED SPORT

On 18 January, at the La Masia Auditorium, there was a talk on *Inclusive and Adapted Sport* with Maite Laporta, head of the FC Barcelona Diversity, Equity and Inclusion department, Sergi Mascarell, Barça Foundation team coach, Tina González, team psychologist, and Barça Foundation football team players Abel Bau, Manel Solà, Berta Sió, Pol Montía and Dani Rodríguez. The talk was aimed at the boys and girls living at La Masia and was part of the Continuing Education Classroom.



'IGUALS' PROJECT

The *Iguals* (Equals) project is an advisory service through which FC Barcelona has made it possible for employees to make enquiries about the disability certificate, how to apply for it and the benefits they can access, a service that the Club has also extended to first-degree family members. The aim of this programme is to promote the normalisation of disability at the Club, without stigma or prejudice, and to turn it into an opportunity for improvement both for the company and for the people who are part of it. Laia Mercadé, from the Eurofirms Foundation, Dr Jaume Padrós, from the FC Barcelona Medical Services, and Maite Laporta, head of the Diversity, Equity and Inclusion Department, presented this project at the 1899 Auditorium.

UNIVERSAL ACCESSIBILITY TO THE BARÇA IMMERSIVE TOUR

The Diversity, Equity and Inclusion department, in collaboration with the Brand and Museum team, reviewed the physical, cognitive and sensory accessibility measures of the Barça Immersive Tour and promoted this work on the FC Barcelona website, as well as ensuring that the signage of the venues is more visible for everyone.



VISUALFY IN THE OAB

The FC Barcelona Member's Office (OAB) has improved accessibility for the deaf and hard of hearing thanks to the Visualfy project, led by the Club's Diversity, Equity and Inclusion department and the Barça Innovation Hub. 'Visualfy Places' is a system of safety alerts and accessible warnings which, by means of light and text signals, provides important information for people with hearing difficulties or who are unable to interpret sound signals, which are common in these public places.

LGBTI+



WORKSHOP ON DIVERSITY IN SPORT

The International Day against Homophobia, Biphobia and Transphobia was on Thursday 17 May and FC Barcelona, in its commitment to contribute to the eradication of situations of inequality of the LGBTI community in the world of sport, held a workshop for young sportsmen and sportswomen at La Masia run by Panteres Grogues. Joan Miró, president of this LGBTI+ multi-sport association, and Martina de Popolo, its activism officer, led the session.

SUPPORT IN THE FIGHT AGAINST LGBTI-PHOBIA

On 26 February, to mark the International Day Against LGBTI-phobia in Sport, the teams of the Barça Players' Association and the basketball and handball veterans played a series of friendly matches against the teams of Panteres Grogues, an LGBTI+ multi-sports association that works against discrimination on the grounds of gender, orientation and sexual identity in the world of sport. This multi-sport day, promoted by FC Barcelona's Diversity, Equity and Inclusion department, was the result of the agreement that the two entities signed just over a year ago.



THE RAINBOW FLAG ON PRIDE DAY

Eight rainbow-coloured flags, representing the LGBTI+ community, were hung at the South Goal of the Johan Cruyff Stadium for a week, coinciding with Pride Day, to highlight the Club's commitment to sexual and gender diversity.



A story of support and recognition

FC Barcelona works continuously to promote the role of women in the sports world, with a focus on advancing equality and promoting the role of women in sport. This is in addition to its commitment to women's sport, particularly in football, which goes back more than 50 years.

VISION

This challenge translates into an all-round vision that involves considering roles in all aspects, a gender balance in all of the Club's initiatives and the distribution of financial resources.

VALUES

The 'Barça' values, such as leadership, empowerment and social transformation, are also an integral part of the Club's commitment to women. This is made tangible through actions, such as the creation of joint campaigns between the men's and women's first football teams, the achievement of sporting successes, or the closeness and naturalness of the players with the fans -- the key to the team's own personality.

INITIATIVES

'Equality is in our colours'

This is the core campaign that has encompassed all the Club's actions linked to International Women's Day this season and which, far from being limited to the celebration of 8 March, has been present during the months following as



the anchor for all the initiatives linked to the promotion of equality and the role of women at FC Barcelona.

'Barça Purple'

The creation of Lila Barça (Barça Purple), with Pantone, is the ultimate artistic expression of how equality is understood by the Club, which is part of our DNA. That understanding takes the form a purple colour that is the result of the mix between blue and maroon, Barça's original colours. *Barça Purple* adorned both the Spotify Camp Nou and the Johan Cruyff Stadium throughout the month of March, and even coloured the Club's digital channels.

Lewi and Mapi's reaction to offensive comments towards the Barça Women's team

Out of the experiment of exposing the two players to a broad sampling of the offensive comments that the Barça Women's Club receives on social media, a video was produced which the Club then published on one of its digital channels, and the video went viral.

"Women of Barça starting the match"

In the institutional sphere, one of the main events was the participative day held in March, "Les dones del Barça hi prenem partit" (Women of Barça starting the match), dedicated exclusively to the Club's female members. Women members, employees and sportswomen of the Club debated the presence and influence of women in the FC Barcelona groups.

Interviews with women who work at the Club

To highlight the value of female talent at the Club, the website has organised interviews with women who work at FC Barcelona so they can share their experiences, their career and their influence in the areas in which they work.

International Women's Day

All of the initiatives, as well as those from other areas and departments of the Club, are presented on a new Club *landing page* exclusively about women on International Women's Day.

The Centre for Sports Excellence, pillar of the Club's strategic plan

The main mission of the Centre for Sports Excellence is to create a model that ensures the continuity of the essence and sporting personality of FC Barcelona, one that promotes the high performance of our teams in all sections, and that positions the Club as a world benchmark in the training and

generation of talent. To achieve this, the Centre for Sports Excellence focuses its activity on two main areas of work: defining the Model for Sports Excellence and the deployment of both the performance and the Culture and Values programmes.



Model for Excellence and performance programmes

The definition and deployment of the Model for Sports Excellence is possible thanks to the collective effort of the Club's professionals who work in the different areas that have an impact on the performance of the sportsmen and sportswomen, as well as on the structure of the teams. The fundamentals of the Club's performance model have been jointly established through interdisciplinary work sessions and thematic workshops.

The Model for Excellence is applied in the day-to-day life of sportsmen and sportswomen through the performance programmes. There are three main programmes: **Barça Talents, Culture and Values and La Masia for coaches.**

BARÇA TALENT

The aim is to introduce sportsmen and sportswomen, from the youth stage onwards, to the world of the elite and familiarise them with the FC Barcelona performance model. The 2022/23 season saw the model for monitoring and improving performance and personalisation of work plans applied to 84 sportsmen and sportswomen from the Club's five professional sports.

CULTURE AND VALUES

The goal is to create spaces for talking about and implementing values during training sessions, travel, etc. It is a basic element of the experience of being part of Barça's youth teams. The project started through mentoring sessions with sportsmen and sportswomen from the first teams and from the day-to-day observation of the Club's values. Furthermore, the first FC Barcelona captains meeting, both men's and women's, was held.

LA MASIA FOR COACHES

This programme was unveiled this season with an initial meeting. The aim is to introduce team coaches to the Model for Excellence and provide them with the tools to implement it in their teams and to create spaces for sharing and learning among equals.

Technology and the Model for Excellence

This is a complex model that helps to explain and monitor the individual and collective performance of sportsmen and sportswomen, and requires technology suitable for the data management challenges involved. Spaces, the Club's own platform that it is currently developing, is an example of cutting-edge technology, led by its own Sports Analytics team that in the future will incorporate artificial intelligence elements that will allow us to generate knowledge and learning from the same data.

THE CENTRE FOR EXCELLENCE AND THE BIHUB

The BIHUB and the Centre for Excellence work in permanent alliance, aligning objectives and resources to continue generating and sharing knowledge about sport and performance, and to position Barça as a world standard. Consequently, there are three areas of joint work: the alignment of research lines, collaboration in product piloting and supporting the companies involved, and collaboration in the *Sports Tomorrow Congress*.





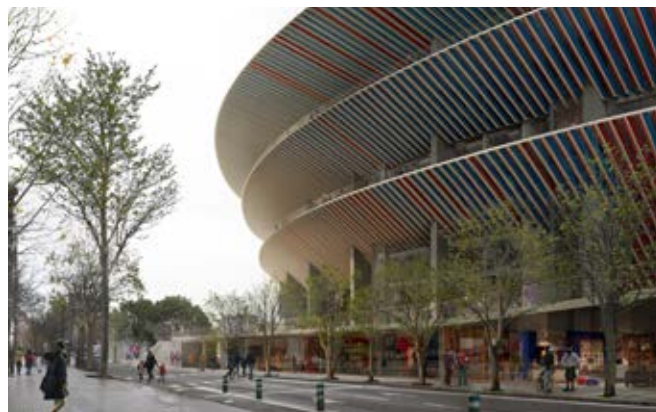
OTHER AREAS

Sustainability, one of the three pillars of the 2021-2026 Strategic Plan

Sustainability is one of the three pillars of FC Barcelona's 2021-2026 Strategic Plan, which comprises different areas: economic and governance; sports, social and environmental. In line with this approach, the Club works to promote sustainable development in all of its areas of action.

The term 'sustainability' includes different corporate action and strategy proposals that seek to improve the social, environmental and economic impact generated by the Club in order to strengthen the principles of sustainable development.

Organisations must adapt to a process of strategic and operational transformation so as to respond to the current challenges set by sustainability trends. In order to adapt to new social and market demands, and given the organisational complexity and the multiple activities that FC Barcelona carries out, the Club has developed a Strategic Plan where sustainability is one of the three central work pillars. In order to integrate this strategy and operations throughout the Club, and to implement the different transition projects



and initiatives, a specific area of Sustainability has recently been created within the organisation. The Sustainability area works in a cross-cutting manner with all areas of the Club.

The expansion and intensity of FC Barcelona's sporting, social, economic and environmental actions have been paramount throughout the 2022/23 season.

The first men's football team travels by AVE (high speed train) to Madrid



Barça once again shows its commitment to sustainability and chose to travel to Madrid by AVE for the match against Getafe. This decision represents a significant change in men's elite football. Until now, the professional teams have almost always travelled by plane. From now on, the railway infrastructure and competition schedule permitting, this is expected to be a trend that will be progressively incorporated into travel habits. The Club has also offset the equivalent of 5.4 tonnes of CO₂ on the trips made with the companies KLM and Air France during the past year (March 2022 - March 2023).

Biodiversity guide of Les Corts



FC Barcelona has wanted to showcase the wealth of biodiversity that exists at the Spotify Camp Nou and the Palau Blaugrana. That is why it has published the *FC Barcelona Biodiversity Guide of Les Corts* detailing the 34 species that live there, whether they are residents or use it as a hunting and foraging area. This is an unprecedented initiative and yet another example of the efforts by the FC Barcelona management to protect the area's biodiversity.

Biosphere double certification

FC Barcelona has obtained two Biosphere certifications. These recognise that both the Club and the Museum provide their goods and services in accordance with a socially and environmentally responsible model. The Club and the Museum have been awarded this certification after reporting a total of 202 indicators (111 for the Club and 91 for the Museum) related to issues such as climate change, sustainable energy sourc-

es, water, biodiversity, responsible consumption of resources, proper waste management, and sustainable infrastructure. The matters considered also include sustainable tourist destinations, cultural heritage, economic and inclusive development, health and safety, the promotion of inclusive and quality training, gender equality and women's empowerment, the reduction of inequality and work with dignity, among others.



BREEM certification at the Espai Barça

FC Barcelona has obtained BREEM certification for the Espai Barça project. This recognition verifies that so far in the actions that have been carried out, the Espai Barça has exceeded the requirements established in the principles of sustainable urban development that BREEM® ES URBANISMO accredits. The Espai Barça has been awarded this certification after taking into account some of the main strategies in its design: acoustics, water (with the aim of achieving savings

of more than 1/3 in water consumption), ecology (increasing green areas by 18,182.10 m²) and energy (with the self-generation of renewable electrical energy used at the matches), among other things. This means establishing the principles of sustainability to govern the entire process, starting from urban development, continuing through the construction of the buildings and taking into account the subsequent operation and maintenance phases.



Circular economy and waste

As part of the start of work on the Spotify Camp Nou, the Club has decided to give a second life to some of its furniture and electronic devices. Several donations have been sent through an organisation specialised in supplying second-hand goods.

With regard to waste, and in compliance with Royal Decree 1055/2022, which aims to reduce packaging and packaging waste in order to prevent and reduce its impact on the environment, the Club has installed an outdoor water fountain for public use located on the Boulevard. This initiative has made it possible to serve 36,833 people, and in turn has led to a water consumption of 22,143 litres. This prevents the production of 44,287 single-use 0.5 L plastic bottles, saving 3,875.1 kg of CO₂ emissions.

Upcoming initiatives:

- Completing the calculation of the Club's CO₂ footprint.
- Implementation of the Sustainable Mobility Plan designed for the period during which the Club plays football matches at the Lluís Companys Olympic Stadium.
- Recovery of the concrete from the third tier of the current Spotify Camp Nou to recycle it and turn it into concrete that will be recycled and used for the construction of the future Espai Barça.
- Preparation of a biodiversity guide for the Ciutat Esportiva.
- Measures will continue to be implemented for saving energy and water and to reduce waste.



The Barça website, Best Sports Website in the World

It has been a successful year for the FC Barcelona website, which received the award for the Best Sports Website in the World in 2023. The recognition came on 26 April 2023, when it received a Webby Award in the People's Voice Award category via a popular vote on the internet.

Always keeping up with the latest innovations, this year the Club's website has changed its *look*. Another example of Barça's philosophy of shaping and having *more than a website*. That philosophy means a commitment to be at the forefront in the digital sphere, and, without a doubt, to meet the needs of the modern user, making it easier to use and offering a much more personal and streamlined experience. This is especially true for visitors who access it from a mobile phone, whether via the mobile version or the official FC Barcelona app.

Beyond the image, the Club focuses on its commitment to Fan-Centric content, emphasising the *game* aspect and targeting a young audience. As a result, users can find content linked to current sports news in an attractive way and where the user feels like a participant.

This gamified content has helped to consolidate fcbarcelona.cat as a leader in the sector. And one that is also informative. This is because the Barça website and app combine entertainment and information, audiovisual content with written text. This season, more than 5,000 news items were posted on the Barça *website* in Catalan and Spanish, a figure that represents an average of more than thirteen items per day. The number of items posted rises to 15,215 if the five languages of the Club's website (Catalan, Spanish, English, French and Japanese) are included.

All of this contributes to building an essential place for culers from all over the world, who also see their needs covered



thanks to the geolocation of content. This allows content to be consumed in a personalised way depending on which part of the world the fans access it from.

The Club's website is a multifunctional space where different business units of the Club are unified, from Ticketing to BLM or the Social Area. The various *partners* of FC Barcelona also have a place here. Many of the Barça fans who browse the website are culers and enjoy unique advantages. Depending on the plan chosen, they can take part in drawings and competitions or enjoy discounts on tickets or unlimited access to Barça TV+.

The internationally acclaimed Webby Awards

Barça has added what the *New York Times* described as 'the greatest honour on the Internet' to its list of honours. The Webby Awards, known as the Oscars of websites, are the main international awards that have honoured excellence on the Internet since 1996. It is a prestigious award that until now has only been won by two sports clubs, both football clubs and both from England.

The Webby Awards consist of five different categories: websites, advertising and media, online films and videos, mobile applications and social campaigns. Two

awards are given in each category: a Webby Award selected by the International Academy of Digital Arts and Sciences (IADAS), and a People's Voice Award selected by the general public. The latter of these is the one that FC Barcelona will be displaying.

IADAS is a body with a jury of over 2,000 members, and the Webby Awards have grown over the years and expanded the different award categories. It has also seen the creation of its European division with the Lovie Awards, in 2021, which value work driven by purposes such as diversity or equality.

Pre-pandemic attendance figures

The FC Barcelona Communications Department continued to review and organise all the processes for attending to the media's needs in an attempt to offer the best possible service in accreditations and the generation of content on the Club's daily activities. This commitment saw the recovery of pre-pandemic figures.

The 2022/23 season saw the opening of the accreditation process for more than 370 institutional and sporting events, from press conferences to matches, in which more than 12,000 accreditations for the media were handled. Once again, the LaLiga Clásico against Real Madrid was the match that aroused the most media interest around the world. That day, 653 media professionals from 38 countries followed Barça's victory at the Spotify Camp Nou. This interest was also reflected in the women's team's games, which this season played all of its Champions League home games at the stadium. In the semi-final against Chelsea, 252 journalists worked at the Club's facilities. In the institutional field, 37 events were held, with the presentation of Robert Lewandowski being one of the most followed. 127 professionals broadcasted the Polish footballer's presentation live at the Spotify Camp Nou.

A very moving event was held at the end of the season and before work began on the stadium. The journalists who have covered the Club's news over the last 40 years were able to gather on the Spotify Camp Nou grass to take a family photo. It was a very memorable day of crossing paths that served to bid farewell to what has been their home for decades.



Four new issues of the Club's magazine in digital format

The BARÇA MAGAZINE continued to regularly reach members in digital format, arriving every three months through the *Infosocis* newsletter. As always, the content was handled with great thoroughness and took into account the diversity of information generated by the Club. Barça TV videos, infographics and photo galleries, among other visual effects, have made the experience of reading this corporate publication more enjoyable and interactive. For yet another season, the focus of the BARÇA MAGAZINE was on the current sporting and institutional affairs of the Club from a reflective and relaxed point of view. Our aim has been to inform our members in a way that is understandable and, at the same time, entertaining.

Between September 2022 and June 2023, four issues of the BARÇA MAGAZINE were published. In issue 113, the cover was dedicated to the new signings to the first men's football team, under the headline *Licence to dream*. Lewandowski, Kounde,

Raphinha, Christensen, Kessie, Marcos Alonso and Bellerín arrived to reinforce a team that had just become League champions. Issue 114, covering events in December, January and February, featured Xavi Hernández on the cover, with whom we had an in-depth interview. 'The pressure of winning titles is for me and I accept it', said the coach from Terrassa who, months later, was able to boast of having won the Spanish League and the Spanish Super Cup. The star of the cover of issue 115 was Robert Lewandowski, who, in an exclusive interview with the Club's media a few months before winning the Pichichi Top Goalscorer award of La Liga, said: 'We're on the right path'. Finally, the 116th issue of BARÇA MAGAZINE, covering June, July and August 2023, showed the sporting success of the year with the men's and women's football leagues and the women's Champions League under the headline *They are yours, culers*.



Guides, reports and dossiers

In addition to the BARÇA MAGAZINE, the communications department supports other areas and departments of the Club by producing and editing different publications. The 2022/23 season, specifically, saw the publication of the dossiers on the Barça Genuine Foundation team, the Barça Academy, the Hong Kong and New York offices and the first team's Summer Tour, as well as the inclusive communication guide, the Sustainability report and the Club's annual report.

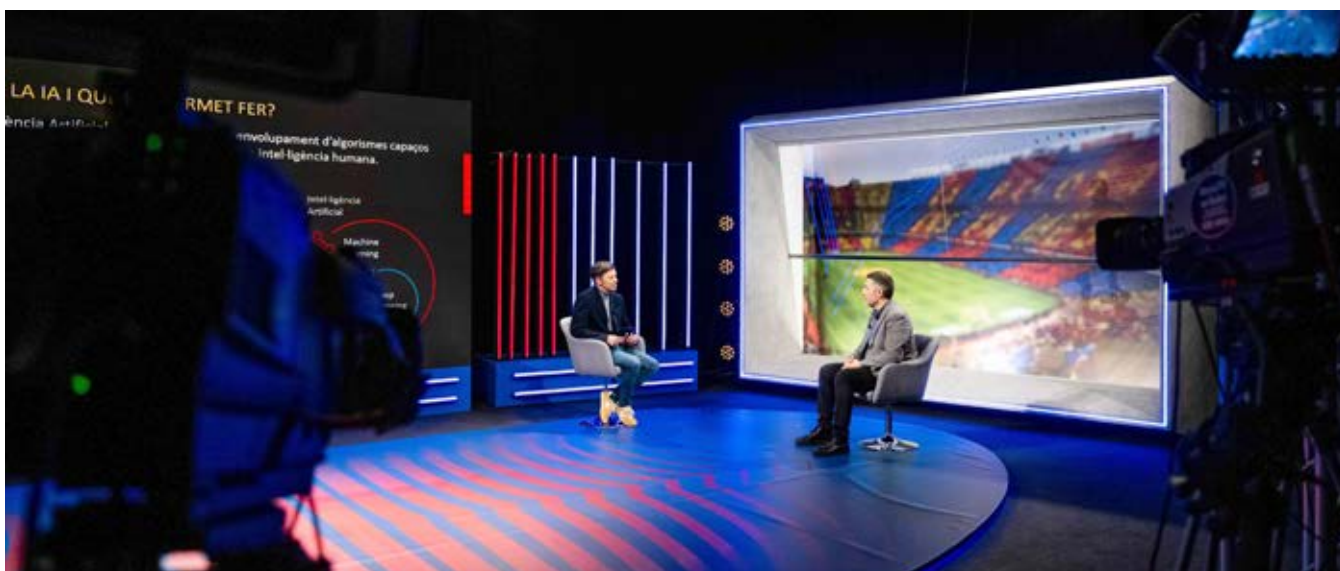


The curtain closes on Barça TV

The Club's official television channel has closed after 24 years on the screen, coinciding with the end of this season. As announced on 27 April 2023, Barça TV stopped broadcasting at midnight on 30 June. This came as a result of the non-renewal of the service contract with TBSC Telefónica, the company that had managed the channel since 2015.

During its 24 years on air, Barça TV had become a reference point for FC Barcelona news, broadcast in Catalan and Spanish. On screen since 27 July 1999, first as Canal Barça and then as Barça TV, the channel offered, for more than two decades, matches and summaries of the first team and the professional sections, as well as historical reports and institutional and social events, while always reporting the latest news about the Club and documenting its day-to-day activities.

FC Barcelona would like to thank all the staff at Barça TV for their work over the years.





Fundamental in the management of documentary and historical resources

During the 2022/23 season, the FC Barcelona Documentation and Study Centre continued refining its in-person and online service model. As a result, the centre received 234 people; 92 more visitors than in the 2021/22 season. In terms of consultations, 1,749 requests for information were fulfilled. Of these, 25% were external and 75% internal. The number of images uploaded to the corporate Brand Centre also increased by 16.1% compared to the previous season. Another figure that grew significantly was the production of photographs: 210,700 images were produced and stored. 141,500 of them were catalogued individually, 68.4% more than last season.

With regard to the collection of new documentary material, it is worth highlighting the entry of 858 photographs of women's football from 1987 to 1996, donated by former Club player Silvia Roca. Internally, the Documentation Centre managed the transfer of 40 linear metres of documentation, including the files of players from the early 1980s to the end of the 2000s.

As for sharing its work with other entities, the centre organised visits by three different professional groups: a delegation of Finnish archivists to learn about the Catalan archival system; a group of students from the UB's Degree in Digital Information and Documentation Management; and

a group from the Col·legi de Bibliotecaris i Documentalistes de Catalunya (Association of Librarians and Documentalists of Catalonia).

The actions to preserve and conserve the documentation carried out during the 2022/23 season focused on preventive digitisation and restoration of damaged documents. Furthermore, a set of documents of great relevance to Club heritage was digitised. This was the four volumes of the book *Record de l'homenatge a Gamper* from 1923, the photographic collection of the Gamper family, the album about the building of the Camp Nou commissioned to the photographer Antoni Campañà, the book commemorating the FC Barcelona stadium project in Les Corts, and a large part of the documentation in the Peris de Vargas Archive. In the field of restoration, this year saw the binding of press volumes of the *Dicen* and *Barcelona Deportiva* newspapers that had deteriorated over time due to wear and tear.

Finally, regarding production, the Documentation Centre actively participated in the new Barça Immersive Tour. The centre provided all the photographic material and reviewed and validated the historical contents. Along the same lines, there was active collaboration with Planeta publishing house in the production of 12 books in the Barça Books imprint and some future launches in the collection.

A season marked by economic limitations

The FC BARCELONA Legal Area worked very hard during the 2022/23 season. It covered a season that was particularly affected by financial difficulties and the consequences and limitations that these entailed, especially in the sporting sphere. Fair play was a big part of the day-to-day running of the Club, not only in terms of carrying out a policy of reducing expenditure, but also in the search for ordinary and special sources of income.

The legal area provided constant support, not only in legal advice and consultations regarding operations to be carried out, but especially in the preparation of the necessary documents to regulate all these operations and relationships. Some examples of documents drafted to reduce and contain expenditures are those used to set out the salary renegotiations of professional sportsmen and sportswomen, the sale and transfer operations of players, the termination of contracts with suppliers or reductions in compensation, and so on. As for generating revenue, it was also important to prepare documents to regulate new business opportunities and provide contractual structures for the Club's subsidiaries, whose activities continuously contribute to the Club's sustainability and growth.

Beyond the coverage of the Club's ordinary and special operations, it was a season marked by conflict with some sports institutions and disagreement with certain economic criteria which made it necessary to maintain and defend the Club's position in various legal proceedings, some of which are still ongoing.

The start of the 'Espai Barça' project was also a very important event that involved a great deal of work, both in the preparation and execution of two major contracts. The first of these was the construction contract with the company Limak and the other was for financing of the project. There was also considerable work in adapting contracts with suppliers and regulating the move to the Lluís Companys Olympic Stadium. This move also made it necessary to negotiate the conditions for the use of the Montjuïc Stadium with the City Council and Barcelona City Services (Barcelona de Serveis Municipals), as well as to renegotiate and regulate contractual modifications with the Club's sponsors with a presence at the stadium. We must not forget the relationship with the members who hold season tickets at the Stadium, for whom it was also necessary to regulate and establish conditions for the temporary suspension of rights until returning.

Furthermore, as a great example of the Club's commitment to modernisation, the digital census model for members and



supporters was developed and implemented. The legal area was responsible for regulating and setting out the conditions for accessing and updating personal data. It was a success that will undoubtedly serve to speed up and facilitate everyone's formalities with the Club.

The 2022/23 season was at all times characterised by a policy of restricting expenditure and managing resources. This policy, together with a significant improvement in sporting results, as well as the growth of new lines of business, increased the workload and complexity of tasks at the legal area, which stood with all of the Club's areas and subsidiaries. That is why the legal area is ending the 2022/23 season with great satisfaction for the work done and with the challenge of continuing to provide the Club with the best legal coverage for all goals, challenges and opportunities that may arise.

Finally, two noteworthy milestones should be mentioned. Firstly, the successful conclusion of the legal proceedings known as 'Neymar 2', in which the Club and the other parties involved, including former presidents Rosell and Bartomeu, were acquitted of the crimes they were accused of and, secondly, the start of the judicial investigation into the so-called 'Negreira affair'.

In all cases, the legal area directed and coordinated the best defence of the Club with professional colleagues, both internal and external to FC Barcelona, with all of them being of recognised prestige in each of their specialities of law.

Measures to promote and verify an ethical culture at the Club



FC Barcelona has a **Compliance Management System** that meets the requirements of the Spanish Criminal Code, as well as national and international standards on compliance. The System is led by the Chief Compliance Officer, who is independent and autonomous from the other areas of the Club and reports directly to the Board of Directors.

The main functions of the Compliance Management System are, among other things, the identification of risks and the implementation of measures and controls to mitigate them, the management of the Ethics Channel and the creation of a culture of ethics and compliance in all of the Club's activities and in its dealings with third parties.

This system is constantly monitored and improved according to the changes or new activities that take place and has been broadened and modified over time in accordance with the new legal criteria that affect the area of Compliance. It is for this reason that the Compliance Area draws up an annual plan defining the actions to be carried out during each season.

During the 2022/23 season, the main sections of activity of the Compliance Area were as follows:

ETHICS CHANNEL

The Club has adapted the Ethics Channel to the new Law 2/2023, of 20 February, which regulates the protection of people who report on regulation violations and the fight against corruption. This is an essential instrument made available to all FC Barcelona members and also third parties. This channel, which has been established as a priority channel to receive any communication regarding non-compliance, ensures that any person can establish secure communications to report non-compliance. The Ethics Channel is available on the website. With transparency and confidentiality assured, it allows anonymous communications and complies with all the requirements established by current legislation.

INTERNAL REGULATION

As a result of the changes in the Area, an effort was made in the 2022/23 season to improve the Club's internal regulatory compliance framework. This has been achieved through the creation of new policies and protocols, and also by updating existing rules to ensure that they are in line with the latest regulations and best practices.

THE ESPAI BARÇA PROJECT

With the idea of having more transparency and oversight in one of the Club's most ambitious projects -as is the remodeling of the Spotify Camp Nou- the Espai Barça Monitoring and Transparency Body has been created within the Espai Barça. It is responsible for supervising the tendering processes of the Espai Barça contracts, identifying risks and ensuring that oversight measures are respected, including legal provisions for occupational risk prevention.

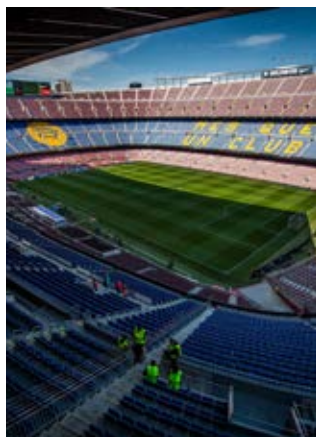
CHILD PROTECTION SYSTEM

One of Futbol Club Barcelona's priorities is to promote safe and protective spaces for all children and youth. A robust protection structure has been established with protection delegates and protection officers in all the groups where minors are involved. In addition, specific training has been provided to staff and collaborators who have direct contact with minors. This training has been made possible through the activation of the Action Protocol to address the risk situations identified.

THIRD PARTY DUE DILIGENCE

The Compliance Area has improved the system for reviewing business partners, carrying out analyses to ensure that collaborators and commercial partners comply with the Club's standards and do not have unfavourable references and are not included on sanctions lists.

FIGURES FOR MATCHES AT OUR FACILITIES



SPOTIFY CAMP NOU

30 MATCHES

- 1 Gamper
- 19 League
- 3 Champions League
- 1 Europa League
- 4 Women's Champions League
- 2 Copa del Rey

239 Press and TV accreditations

798 Accredited staff

During the 2022/23 season, the Facilities Operations Area carried out the production, logistics operations and television production tasks for all the competitions played at the Spotify Camp Nou. The stadium hosted a total of 30 matches: 19 League, three Champions League, one Europa League, two Copa del Rey and four Women's Champions League, plus, during the Christmas holidays, the traditional Barça Foundation open-door training session was held. The average number of press and television accreditations was 239, while the average number of accredited staff was 798.



PALAU BLAUGRANA

106 MATCHES

- 42 Basketball
- 23 Handball
- 19 Futsal
- 21 Roller hockey
- 1 Women's basketball
- 52 Press and TV accreditations
- 86 Accredited staff

The professional sections that play their games at the Palau Blaugrana (basketball, handball, futsal and hockey) played a total of 106 matches in this venue. One of these was played by Barça CBS, a team in the highest category of women's basketball. The men's basketball team played 42 matches, the handball team 23, the futsal team 19, and the hockey team 21. The average number of press and television accreditations was 52, while the average number of accredited staff was 86.



JOHAN CRUYFF STADIUM

45 MATCHES

- 18 Women's A
- 22 Barça Atlètic
- 5 U19
- 89 Press and TV accreditations
- 105 Accredited staff

A total of 45 games were played at the Johan Cruyff Stadium, corresponding to the regular competitions of the Women's team, Barça Atlètic and the U19 A team. The women's team played 18 matches, Barça Atlètic 22, and the U19 A 5. The average number of press and television accreditations was 89, while the average number of accredited staff was 105.



CIUTAT ESPORTIVA

2,151 MATCHES

- 421 Football
- 134 Basketball
- 86 Handball
- 84 Futsal
- 48 Genuine
- 1,351 Barça Academy (soccer, basketball and futsal sections)
- 27 Supporters' Clubs

The Ciutat Esportiva hosted 421 matches of Barça's youth football teams, 134 for basketball, 86 for handball and 84 for futsal. Furthermore, the Barça Genuine Foundation team played a total of 33 games, five of which were in the DICUP Tournament, in which 20 games were played. At the Barça Academy, the football, basketball and futsal sections played 1,351 games, including 533 in the Barça Academy International Tournament and 221 in the Football Improvement.



ÉS QUE UN CLUB



**ECONOMIC
AREA**

SUMMARY OF
ACTIVITY
FOR 2022/23
AND OBJECTIVES
FOR 2023/24

SUMMARY OF ACTIVITY FOR 2022/23

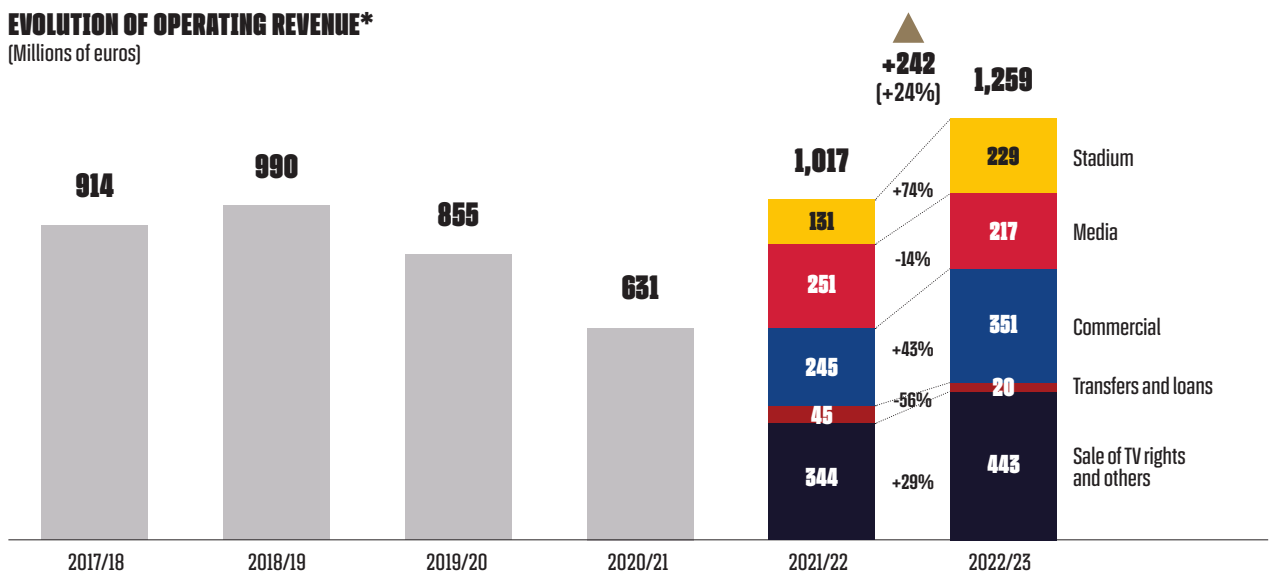
OPERATING REVENUE

The 2022/23 financial year ends with a historical revenue figure of €1.259 million (not including financial revenues), which represents a 24% increase on the previous year's €1.017 million (an increase of €242 million) and confirms that the budgeted amount of €1.255 million has been met. As was the case last season, this revenue includes the sale of a percentage of the television rights related to LaLiga competition played by the Club's first men's football team. This sale has generated a special receipt of €399 million (already budgeted for at the time of presenting the 2022/23 budget).

The main changes from the previous year are as follows:

- Revenue from stadium operations increased by 74% compared to the previous year, making 2022/23 the best year in the Club's history in terms of stadium revenue. The Club is finally moving past the consequences of the pandemic, which still partially affected the 2021/22 season, and has performed above budgeted amounts by 28 million euros (+14%), more than offsetting the implications of the first team's elimination in the Champions League group stage.
- In the area of television rights, income has decreased by 14% compared to the previous year. This is mainly due to the entry into force of the sale of television rights signed during the summer of 2022, which represents the loss of 25% of the rights generated by the Club. With respect to the amounts budgeted, the deviation was €23 million (10%) less, due to the premature elimination of the first men's team in the group stage of the Champions League.
- Revenues from the commercial area this year are also the best in the Club's history, increasing to €351 million. This represents an improvement of €105 million (43%) compared to the previous season, also marking an increase over projections of €18 million (7%). Among the main positive developments is the reaching of new sponsorship agreements. Standing out among these is the signing of the Club's main sponsor Spotify, which has brought sponsorship revenue to almost €200 million. Also noteworthy is that last season saw all-time record sales in the licensing and merchandising business (BLM), which has reached the figure of €100 million in turnover for the first time. This highlight demonstrates the exponential growth capacity that this line of business had when it was recovered by the Club, going from a turnover of €64 million in its first season (2018/19) to over €100 million today.
- The sales from transfers and loans amounted to €20 million, less than the €45 million reported at the end of the previous season and slightly below the objectives set in the budget.
- Other revenue mainly includes the sale of 15% of LaLiga television rights for the first men's football team, amounting to €399 million. This section also includes reversals of impairment losses, applications of provisions or other revenue that cannot be grouped under any of the above headings.

EVOLUTION OF OPERATING REVENUE* (Millions of euros)



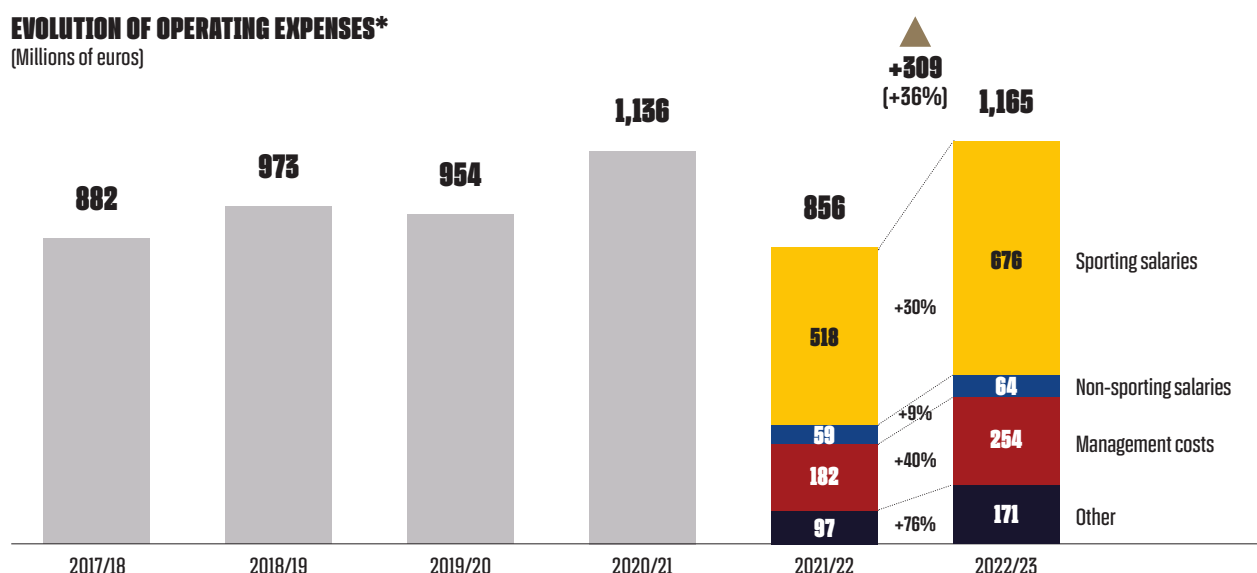
*Does not include financial income

OPERATING EXPENDITURE

Operating expenditure increased by 36% compared to the previous season, going from €856 million to €1.165 million, mainly due to the following reasons:

- The wage bill (salaries and amortizations) has increased due to the restructuring of the first men’s football team. The arrival of new members to the squad, as well as the compensations and agreements stemming from the departures of the most significant players of the squad has increased the total wage bill to €676 million, 3% higher than the amount budgeted. This increase, however, has allowed us to achieve a two-part objective. Firstly, we have recovered sporting competitiveness, winning the 2022/23 League title, and secondly, we have laid the foundations for the stabilisation of the future wage bill, with a view to the 2023/24 season.
- Non-sporting salaries increased by 9% compared to the previous season in order to be able to cover the needs arising from the significant increase in ordinary revenue.
- Management costs increased by €74 million compared to the previous season due to the services required to generate the revenue detailed above. Costs derived from the Seient Lliure scheme (non-existent during the 2021/22 season) and the purchase of products to sell at the Club’s shops are among the most relevant amounts within this item.
- Other expenses increased by 76% compared to the previous season due to various factors. Firstly, the departure of some of the Club’s most legendary players brought with it a number of transfer losses and other associated special expenses. Secondly, the Club was negatively impacted by the acceleration of the pending depreciation of all the Camp Nou facilities that had to be written off for accounting purposes as a result of the work on the stadium.

EVOLUTION OF OPERATING EXPENSES*
(Millions of euros)



*Does not include financial expenses

SUMMARY OF ACTIVITY

EVOLUTION OF SPORTS COSTS

The ratio of sports costs to total revenue was 54% (similar to the 51% of the previous season), but this ratio is significantly affected by the appearance of special revenues. When only considering the revenue from Stadium, Media and Commercial, the ratio is 85% (2 points more than last season).

It should be noted that the sports wage bill for the 2022/23 season includes the salaries and severance payments of certain important players for the first squads, who will not be part of the 2023/24 season.

FINANCIAL RESULT AND CONSOLIDATION

In addition to the pure operating result, the Club has obtained a net positive financial result of €165 million. This is mainly due to the extraordinary profit of €194 million from the sale of 49% of the shares of the company Bridgeburg Invest, SL, as was communicated and approved at the Members' Meeting, as well as the revaluation of shares held by the Club in this same company. The financial result also includes the usual financial costs arising from the long-term financing in effect at the Club as well as from the different loans and credit lines used. In connection with the sale of shares, the Club has also recorded an accounting item that includes the revaluation of the shares held by the Club itself for a value of €208 million.

Finally, the Club wishes to mention the negative impact of the consolidation of the Espai Barça Securitisation Fund. This fund, created for the external and autonomous management of the sale of future income arising from the new Stadium under pre-established rules, has yielded a loss of €48 million in the consolidated result for this financial year, mainly stemming from the costs of arranging the loans as well as from the financial interest not yet accrued by the Club. The Club has carried out the consolidation following the auditor's recommendations.

RESULT

The 2022/23 financial year closes with a post-tax profit of €304 million and an EBITDA (without taking into account the impact of the Espai Barça SF) of €149 million in the negative. If the impact of the consolidation of the SF were not counted, the net result would be positive €352 million euros.

SUMMARY OF PROFIT AND LOSS ACCOUNT AT YEAR-END 2022/23

(Millions of euros)

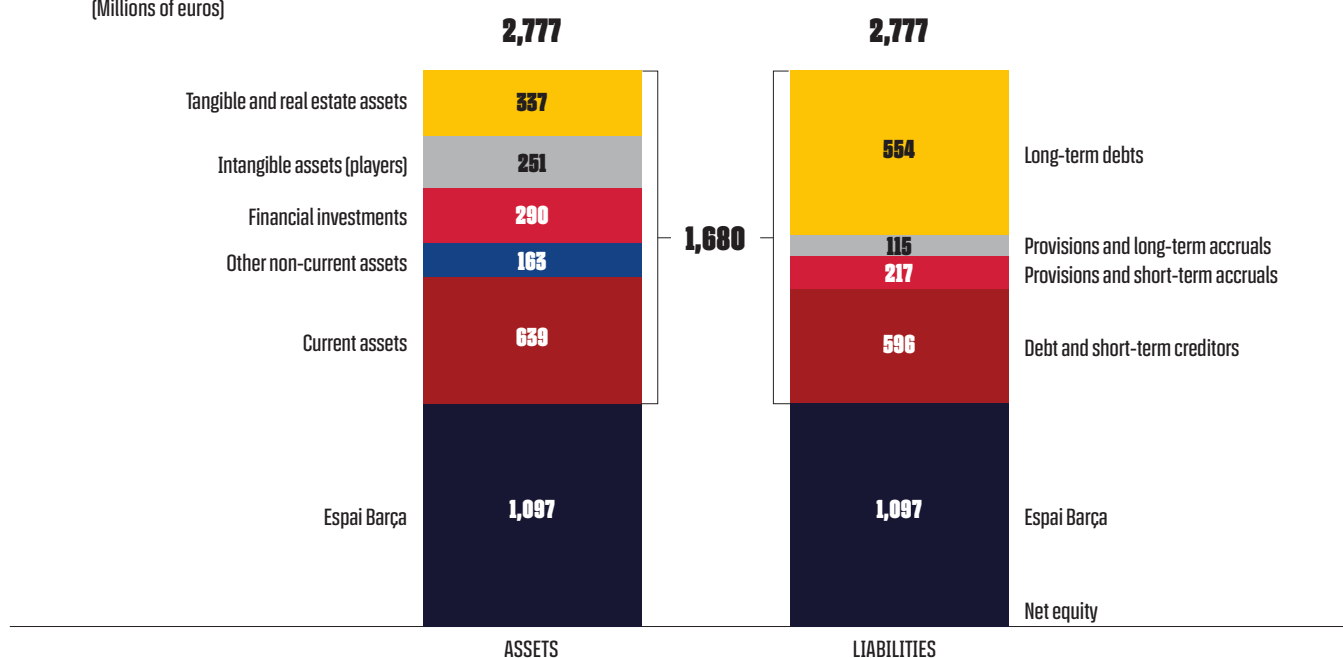
| | REAL 2022/23 |
|----------------------|-----------------|
| Revenue | 1,259 |
| Expenditure | -1,165 |
| Operating profit | 94 |
| Profit before taxes | 471 |
| Profit after taxes | 352 |
| Espai Barça earnings | -48 |
| Net profit | 304 |

BALANCE SHEET

- The net debt according to the criteria established by the League as of June 30th, 2023 is €552 million (€608 million as of June 30th, 2022). This figure marks the second consecutive year of debt reduction according to League criteria, breaking the inflationary debt spiral that started in 2017 and continued until 2021. The net debt according to League criteria does not include the debts assumed within the Securitisation Fund that finances the Espai Barça.
- Net equity has improved significantly compared to the negative €353 million as June 30th, 2022, moving to the practical recovery of the positive equity position and standing at negative €1 million. In two seasons, therefore, the Club has been able to reverse almost all of the negative equity it had at the financial year ended June 30th, 2021.
- During the 2022/23 season, investments were made in tangible fixed assets and non-sporting intangible assets for €94 million, of which a large part, €78 million, corresponds to investments in the Espai Barça.

BALANCE SHEET AT 06/30/2023

(Millions of euros)



This balance sheet shows that the Club's position, excluding the consolidation of the Espai Barça, amounts to €1.680 million, and that the amounts originating from the Securitisation Fund that regulates the financing of the Espai Barça total €1.097 million.

OBJECTIVES 2023/24

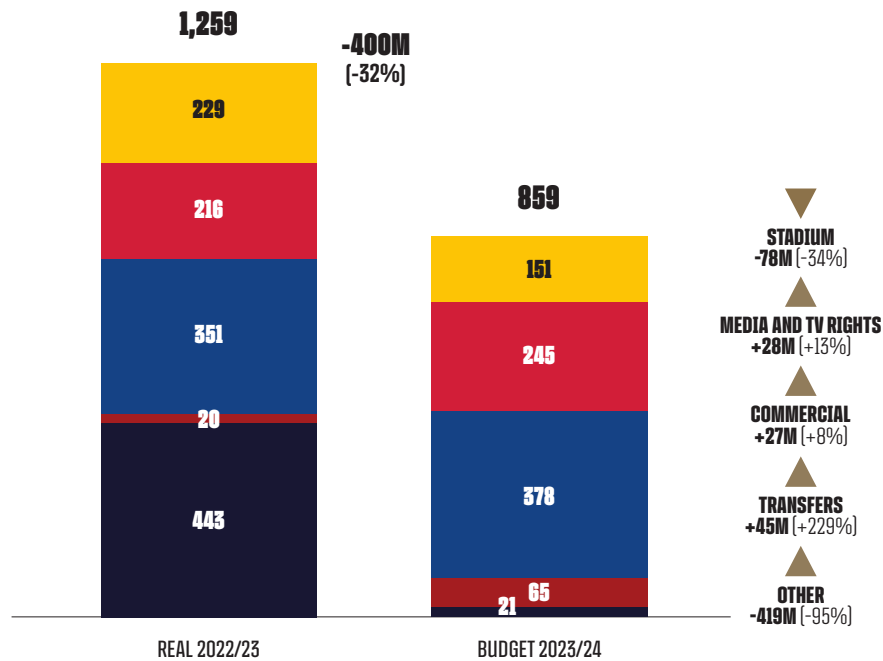
SUMMARY OF PROFIT AND LOSS STATEMENT FOR 2023/24 BUDGET

(Millions of euros)

| | BUDGET 2023/24 |
|---------------------|----------------|
| Revenue | 859 |
| Expenditure | -832 |
| Operating profit | 27 |
| Profit before taxes | 11 |
| Profit after taxes | 8 |

REVENUE*

Real 2022/23 vs Budget 2023/24
(Millions of euros)



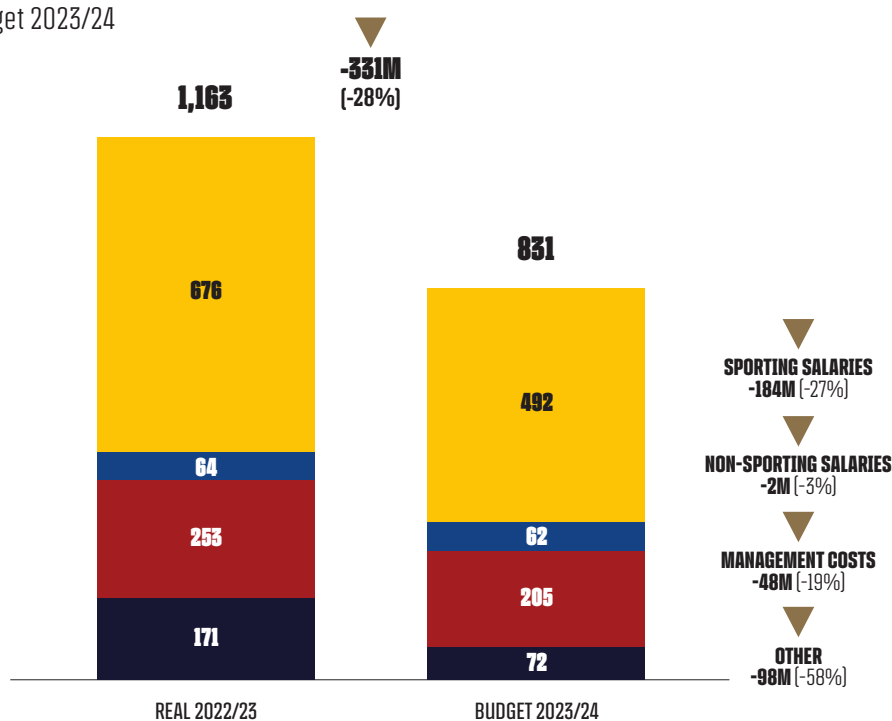
*Does not include financial income

- Stadium revenues decrease significantly (€78 million less) due to the temporary relocation of the first men's football team to the Lluís Companys Olympic Stadium, after having achieved the best revenue ever recorded in this category at the Camp Nou. However, the Club has made an effort to present a demanding revenue budget that will partially offset this drop in income.
- With regard to television rights, it is expected that there will be an improvement in revenue compared to the previous season (€28 million more) as a result of recovering the usual and historical situation with regard to the television rights to the UEFA Champions League competition. Projections are based on reaching the quarter-finals of the competition.
- The forecast for commercial revenues is positive, with an expected increase of €27 million (+8%), mainly due to expected growth in sponsorships. It is also worth highlighting the diversification and expansion of the licensing and merchandising business, in order to compensate for the drop in income caused by the lower traffic received at the shop located at the Camp Nou, which was affected by the works.

- Profits from transfers and loans amounted to €65 million, almost all of which had already been completed by the time the budget was approved, which is a significant improvement on the amount brought in during the previous season.
- Under the heading of Other Revenue, the special receipt from the sale of 15% of the television rights of the first men's football team is included.

EXPENDITURE*

Real 2022/23 vs Budget 2023/24
(Millions of euros)



*Does not include financial income

The Club has applied a strict Viability Plan across the board for all expenditure items in order to achieve a positive ordinary result without the need for further sales of assets. This plan is reflected in a significant reduction in each of the main expenditure items for the 2023/24 season:

- The Club has managed to significantly reduce the sporting wage bill, with a reduction of €184 million, while maintaining the sporting competitiveness of its professional teams throughout the process, thanks to the application of a strict wage pyramid, the containment of contracts and the gradual disappearance of the largest contracts that the Club had been maintaining.
- The reduction of the non-sports salaries by €2 million corresponds to the readjustment defined by the Club within this same Plan to improve the efficiency of its teams and processes.
- Management costs fell significantly -by €48 million- due to two factors. Firstly, as a result of playing in a stadium with a smaller capacity, the Club is no longer incurring certain costs (this, consequentially, also means it is not able to generate the same revenue). Also, the Club has applied an individualised review of the essential needs of the organisation in this item, keeping only those expenses necessary for the Club's day-to-day operations.
- The heading of 'Other Expenses' is reduced by €98 million, due to the disappearance of the items of Losses Due to Transfers, present in the previous season, and also due to certain provisions and litigation costs not included, which were present during the 2022/23 season and are not expected in this current season.

All this means that the estimated operating profit for the 2022/23 season stood at €27 million, which, including the financial profit/loss and taxes, represents an expected pre-tax profit of €11 million.

SUMMARY OF ACTIVITY

2023/24 SEASON BUDGET

(Expressed in thousands of euros)

| | Football | Youth Football Teams | Female | Basketball | Handball | Roller Hockey | Futsal | Non-prof. | BLM and others | Total |
|--|------------------|----------------------|-----------------|-----------------|----------------|----------------|----------------|----------------|-----------------|------------------|
| Net turnover | 565,105 | 1,552 | 17,605 | 21,243 | 2,197 | 514 | 1,588 | 1,296 | 162,765 | 773,865 |
| Income from competitions | 88,533 | 80 | 4,585 | 4,743 | 249 | 27 | 282 | - | 1,280 | 99,778 |
| Income from season-ticket holders and members | 7,879 | - | - | 852 | 37 | 14 | 25 | - | 21,800 | 30,607 |
| Income from television transmissions and rights | 229,908 | 273 | 1,860 | 5,391 | 733 | - | 30 | - | 5,130 | 243,325 |
| Income from marketing and advertising | 238,785 | 1,199 | 11,160 | 10,257 | 1,178 | 472 | 1,251 | 1,296 | 133,905 | 399,504 |
| Income from rendering services | - | - | - | - | - | - | - | - | 650 | 650 |
| Work carried out by company for its assets | - | - | - | - | - | - | - | - | 1,573 | 1,573 |
| Supplies | (4,311) | (777) | (1,219) | (1,040) | (451) | (307) | (335) | (895) | (39,951) | (49,286) |
| Consumption of sports material | (1,759) | (667) | (953) | (685) | (396) | (220) | (296) | (894) | (37,314) | (43,183) |
| Other external consumption and expenses | (2,552) | (110) | (266) | (356) | (55) | (86) | (39) | (2) | (861) | (4,326) |
| Impairment of goods, raw materials and others | - | - | - | - | - | - | - | - | (1,776) | (1,776) |
| Other operating income | 1,450 | 558 | 320 | 28 | 4 | - | 32 | - | 4,041 | 6,433 |
| Operating income and other current management income | 1,450 | 558 | - | 28 | 2 | - | - | - | 3,708 | 5,746 |
| Operating grants included in year's results | - | - | 320 | - | 2 | - | 32 | - | 333 | 687 |
| Personnel expenses | (322,512) | (19,665) | (10,224) | (27,055) | (6,801) | (2,307) | (4,618) | (1,213) | (59,174) | (453,570) |
| Sports personnel wages and salaries | (318,343) | (15,952) | (8,700) | (25,505) | (5,970) | (1,729) | (3,862) | (1,005) | (3,034) | (384,102) |
| Wages and salaries and related amounts | (2,977) | (1,243) | (498) | (699) | (215) | (206) | (237) | (2) | (43,619) | (49,698) |
| Social Security contributions | (1,147) | (2,434) | (1,022) | (841) | (614) | (370) | (516) | (205) | (11,101) | (18,251) |
| Reserves | (44) | (35) | (4) | (10) | (2) | (2) | (2) | - | (1,420) | (1,519) |
| Other operating charges | (88,558) | (6,113) | (4,271) | (5,706) | (1,546) | (555) | (902) | (1,093) | (73,129) | (181,873) |
| External service | (59,503) | (2,222) | (2,003) | (1,595) | (546) | (180) | (270) | (259) | (66,154) | (132,732) |
| Tributes | (1,384) | (2) | - | (6) | - | - | (1) | - | (1,116) | (2,508) |
| Loss, impairment and variation in reserves for commercial transactions | - | - | - | - | - | - | - | - | (2,945) | (2,945) |
| Loss for credit impairment for commercial transactions | - | - | - | - | - | - | - | - | (2,945) | (2,945) |
| Reversal of credit impairment for commercial transactions | - | - | - | - | - | - | - | - | - | - |
| Travelling expenses | (3,521) | (1,424) | (916) | (1,657) | (684) | (213) | (427) | (337) | (202) | (9,382) |
| Players' acquisition costs | - | (563) | - | (32) | (1) | - | - | (250) | - | (845) |
| Other current management costs | (24,150) | (1,902) | (1,352) | (2,417) | (315) | (162) | (204) | (246) | (2,712) | (33,460) |
| Fixed asset depreciation | (76,473) | (2,929) | (150) | (1,238) | (228) | - | (12) | - | (34,518) | (115,547) |
| Allocation of grants for non-financial fixed assets and others | - | - | - | - | - | - | - | - | - | - |
| Impairment and result for fixed asset disposals | 56,953 | 6,179 | 275 | - | - | - | - | - | (151) | 63,256 |
| Impairment and loss | - | - | - | - | - | - | - | - | - | - |
| Loss for impairment of sports intangible fixed assets | (10,231) | (785) | - | - | - | - | - | - | - | (11,016) |
| Loss for impairment of tangible fixed assets | - | - | - | - | - | - | - | - | - | - |
| Reversal for impairment of sports intangible fixed assets | 10,231 | 785 | - | - | - | - | - | - | - | 11,016 |
| Results for disposals and others | 56,953 | 6,179 | 275 | - | - | - | - | - | (151) | 63,256 |
| Loss from tangible fixed assets | - | - | - | - | - | - | - | - | - | - |
| Profit from tangible fixed assets | - | - | - | - | - | - | - | - | - | - |
| Loss from intangible fixed assets | - | - | - | - | - | - | - | - | (151) | (151) |
| Profit from intangible fixed assets | - | - | - | - | - | - | - | - | - | - |
| Loss from sports intangible fixed assets | (14) | (28) | - | - | - | - | - | - | - | (42) |
| Profit from sports intangible fixed assets | 56,967 | 6,208 | 275 | - | - | - | - | - | - | 63,449 |
| Others | (14,233) | - | - | - | - | - | - | - | (3,500) | (17,733) |
| Extraordinary losses | (17,100) | - | - | - | - | - | - | - | (3,500) | (20,600) |
| Other extraordinary incomes | 2,867 | - | - | - | - | - | - | - | - | 2,867 |
| OPERATING RESULT | 117,421 | (21,194) | 2,336 | (13,769) | (6,826) | (2,656) | (4,246) | (1,904) | (42,044) | 27,118 |
| Financial income | 1,007 | 17 | - | - | - | - | - | - | 2,668 | 3,692 |
| From stake in heritage instruments | - | - | - | - | - | - | - | - | - | - |
| - In companies in the Group and associated companies | - | - | - | - | - | - | - | - | - | - |
| - From third parties | - | - | - | - | - | - | - | - | - | - |
| From negotiable instruments and other financial instruments | 1,007 | 17 | - | - | - | - | - | - | 2,668 | 3,692 |
| - In companies in the Group and associated companies | - | - | - | - | - | - | - | - | - | - |
| - From third parties | 1,007 | 17 | - | - | - | - | - | - | 2,668 | 3,692 |
| Financial expenses | (1,425) | - | - | - | - | - | - | - | (17,559) | (18,983) |
| With third parties | (1,425) | - | - | - | - | - | - | - | (17,559) | (18,983) |
| Exchange differences | - | - | - | - | - | - | - | - | (610) | (610) |
| Positive exchange differences | - | - | - | - | - | - | - | - | 2,095 | 2,095 |
| Negative exchange difference | - | - | - | - | - | - | - | - | (2,705) | (2,705) |
| Impairment and result for financial instruments disposals | - | - | - | - | - | - | - | - | - | - |
| Profit from stakes in financial assets | - | - | - | - | - | - | - | - | - | - |
| Loss from stakes in financial assets | - | - | - | - | - | - | - | - | - | - |
| FINANCIAL RESULT | (417) | 17 | - | - | - | - | - | - | (15,500) | (15,901) |
| PRE-TAX PROFIT | 117,004 | (21,178) | 2,336 | (13,769) | (6,826) | (2,656) | (4,246) | (1,904) | (57,544) | 11,217 |
| Profit tax | - | - | - | - | - | - | - | - | (2,804) | (2,804) |
| NET PROFIT | 117,004 | (21,178) | 2,336 | (13,769) | (6,826) | (2,656) | (4,246) | (1,904) | (60,349) | 8,413 |

The amounts do not provide for the distribution of indirect income and expenses by sections.

CONSOLIDATED ANNUAL
ACCOUNTS AND
ECONOMIC REPORT FOR
THE FINANCIAL YEAR

(ended June 30th, 2023),

INCLUDING INDEPENDENT
AUDITOR'S REPORT ON
THE CONSOLIDATED
ANNUAL ACCOUNTS



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INDEPENDENT AUDITOR'S REPORT ON THE CONSOLIDATED ANNUAL ACCOUNTS

(Translation of a report and consolidated annual accounts originally issued in Catalan and prepared in accordance with Spanish generally accepted accounting principles. In the event of a discrepancy, the Catalan-language version prevails.)

To the General Assembly of Futbol Club Barcelona

Opinion

We have audited the consolidated annual accounts of Futbol Club Barcelona (the Club) and its subsidiaries (the Group), which comprise the consolidated balance sheet as of 30 June 2023, the consolidated income statement, the consolidated statement of changes in equity, the consolidated cash flow statement, and the notes to the consolidated annual accounts for the year then ended.

In our opinion, the accompanying consolidated annual accounts present, in all material respects, a true and fair view of the consolidated equity and the consolidated financial position of the Group as of 30 June 2023, and of the consolidated results of its operations and consolidated cash flows for the year then ended, in accordance with the applicable framework of financial reporting standards (which is identified in note 2 to the consolidated annual accounts) and, in particular, in compliance with the accounting principles and criteria contained in that framework.

Basis for opinion

We conducted our audit in accordance with the current Spanish standards for auditing accounts. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated annual accounts* section of our report.

We are independent of the Group in accordance with the ethical requirements, including those relating to independence, that are applicable to our audit of the consolidated annual accounts in Spain, as required by the regulations governing the auditing of accounts. In this regard, we have not provided any services different to the audit of accounts and no situations or circumstances have arisen that, based on said regulations, might have affected the required independence in such a way that it could have been compromised.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Most relevant audit aspects

The most relevant audit aspects of the audit are those that, in our professional judgement, were considered as the most significant material misstatement risks in our audit of the consolidated annual accounts of the current period. These risks were addressed in the context of our audit of the consolidated annual accounts as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these risks.



Recognition of income from non-sports intangible assets

As stated in notes 2.5 and 10.1 to the attached consolidated annual accounts, on July 21, 2022, the Club sold 15% of its audiovisual rights in the professional competition "La Liga" to Locksley Invest, S.L., a company which the Club owns a 49% stake, with the remaining 51% belonging to Sixth Street Partners. This operation, which has generated a profit in the consolidated income statement for the year ended June 30, 2023, in the amount of 400,412 thousand euros, has the same characteristics as the one carried out on June 30, 2022, through which, as mentioned in said notes, the Club sold 10% of its audiovisual rights for an amount of 267,089 thousand euros.

The recognition of this income and the analysis of the contractual terms of the operation that have served as the basis for determining its accounting record have been considered, due to the significance, complexity, and impact of the amount on the attached consolidated annual accounts, as one of the aspects most relevant to the audit.

As part of our audit work, we have performed, among others, the following procedures:

- We have obtained an understanding of the accounting criteria applied by the Club for accounting for the sale of audiovisual rights as income for the year. For these purposes, we have obtained and reviewed the report issued by a management expert on the accounting record of the operation. Likewise, we have assessed their competence, ability, and objectivity, and whether such report is appropriate as further evidence of our audit procedures.
- We have reviewed the supporting documentation of the operation to determine the consistency of the accounting criteria used, including the reading, and understanding of the contractual terms and other relevant documents, having verified that the accounting record of the operation conforms to them.
- In our audit for the previous year, we involved our specialists in the review of the aspects related to the methodology used to value 10% of the audiovisual rights sold, the mathematical review of the model and the analysis of the reasonableness of the most relevant hypotheses and data used. The sale of 15% of the audiovisual rights has the same characteristics.
- We have assessed whether the information disclosed in the accompanying consolidated annual accounts is adequate with the requirements of the applicable financial reporting regulatory framework.

Financing of assets in progress corresponding to "Espai Barça"

As stated in notes 7 and 1.2 to the attached consolidated annual accounts, on April 5, 2014, the "Espai Barça" proposal was approved in a referendum, which entailed the assignment to the Club's Board of Directors to execute, among others, the improvement and refurbishment works at Camp Nou, as well as the construction of a new multidisciplinary stadium (the "Palau"). In this sense, on April 24, 2023, the "Espai Barça, Fons de Titulització" securitization fund was established, a vehicle through which, mainly through the issuance of bonds, these investments will be financed.

In accordance with the provisions of article 2 of the Standards for the Preparation of Consolidated Annual Accounts, and as explained in detail in note 1.2, the Club has integrated said special purpose entity into the consolidated annual accounts of the Club corresponding to the year ending June 30, 2023.



We have focused our analysis on the financing of the "Espai Barça", because the assessment of the circumstances regarding the presumption of control over the vehicle established for financing requires judgments in the analysis of the risks and benefits of the same, the capacity of the Club to participate in the operating and financial decisions of the entity, its characteristics and complexity as it is a financial entity, as well as the magnitude of the planned financing that will be available to the Club during the construction of said assets, estimated at a maximum amount of 1,500 million euros. As of June 30, 2023, the "Espai Barça, Fons de Titulització" has issued obligations and subscribed loans for a total amount of 987,053 and 108,333 thousand euros, respectively.

In response to this aspect, we have carried out, among others, the following audit procedures:

- Review of the supporting documentation corresponding to the financing of "Espai Barça", to determine its proper registration in the attached consolidated annual accounts, including the reading and understanding of the contractual terms and other relevant documents.
- Evaluation of the circumstances regarding the presumption of the Club's control over the securitization fund by the Board of Directors.
- Understanding of the accounting policies applied by the Club described in note 2.1 to the attached consolidated annual accounts regarding the criteria for integration and homogenization of balance sheets for this type of entities.
- Verification that the consolidated annual accounts prepared by the Club's Board of Directors include within the consolidation scope the balances and transactions of said entity as of June 30, 2023.
- Assessment of the information revealed in the attached consolidated annual accounts.

Recognition of income from the loss of control of consolidated stakes and from disposals of financial instruments and assessment of stakes accounted for by the equity method

As indicated in note 10.3 to the attached consolidated annual accounts, on July 29 and August 11, 2022, the subsidiary Barça Produccions, S.L.U. transferred 49% of its stake in the company Bridgeburg Invest, S.L., maintaining the remaining 51%.

As a result of these transactions, this subsidiary has become classified as an associated company for the purposes of presentation in the attached consolidated annual accounts. Thus, the consolidated balance sheet as of June 30, 2023 includes the stake in Bridgeburg Invest, S.L. by the equity method for an amount of 208,237 thousand euros, which is made up, as shown in note 10.3 to the consolidated annual accounts, by the difference between the fair value of the retained stake and the cost of the investment in the individual accounts of Barça Produccions, S.L.U. and the participation in the results of the year of said subsidiary that corresponds to the Club. Practically all this amount, which has led to the recording of an income under the heading "Results from the loss of control of consolidated stakes" of the consolidated income statement, has been determined in accordance with recent transactions, as well as with a business plan reviewed by a management expert. In this regard, as stated in note 24 of the attached consolidated annual accounts, on August 11, 2023, the shareholders Orpheus Media, S.L. and Socios Deportes Services, S.L. (later, Blaugrana Invest, S.L.), reached an agreement to sell, to two new shareholders, the 29.47% of the stake they held in Bridgeburg Invest, S.L. for an amount of 120,000 thousand euros.



The significant amount for which the income has been recognized from the disposal of said stakes and the complexity of the contractual terms of the operations that have served as the basis for determining their accounting record, as well as the high level of judgment and associated uncertainty in the estimation of the fair value of the equity-accounted stake at the end of the year, which entails the use of cash flow projections, and expectations based on estimates and the application of certain assumptions and value judgments in conditions of uncertainty, as well as the existence of recent transactions, has led us to consider this matter as one of the most relevant aspects of the audit.

As part of our work, we have carried out, among others, the following audit procedures:

- We have obtained an understanding of the accounting criteria applied by the Group to account for the sale of the 49% stake in Bridgeburg Invest, S.L. and the subsequent resulting income. For these purposes, we have obtained and reviewed the reports issued by two management experts on the accounting record of the operation. Furthermore, we have evaluated their competence, capacity, and objectivity, and whether such reports are appropriate as additional evidence of our audit procedures.
- We have reviewed and understood the policies and procedures applied by the Club for the assessment of equity-accounted shares and the registration, where appropriate, of value corrections.
- We have obtained and reviewed the valuation model used by management's expert, which includes an assessment of recent transactions, to determine the fair value of the stake in Bridgeburg Invest, S.L. at the end of the year and the corresponding income recorded. We have involved our in-house assessment specialists in the analysis of the most relevant projected cash flows, assumptions and data used to assess whether they are appropriate and reasonable.
- We have evaluated whether the information disclosed in the attached consolidated annual accounts is adequate in accordance with the regulatory financial reporting framework applicable to the Group.

Valuation of sports intangible assets

As shown in note 5 to the attached consolidated annual accounts, as of June 30, 2023, the Club has recorded under the heading "Sports intangible assets" of the attached balance sheet an amount of 250,479 thousand euros corresponding to the net book value of the costs necessary to obtain the federative rights of players from other entities, as well as others of a similar nature, which are subject to depreciation depending on the duration of the contracts signed.

The assessment of sports intangible assets, as well as the identification of signs of impairment and, where applicable, the estimation of their recoverable value, have been considered as one of the most relevant aspects of the audit as they are subject to significant judgments by the Club's Board of Directors and due to the relevance of the amount mentioned above.

As part of our work, we have carried out, among others, the following audit procedures:

- We have obtained knowledge of the procedures established by the Club for the assessment of the federative rights of players as sports intangible assets, verifying the activation, valuation, and depreciation criteria, as well as the identification of possible signs of impairment.
- We have reviewed the movements during the year, analyzing the main additions and disposals with supporting documentation and the reasonableness of the depreciation allowance for the year.



- We have evaluated whether the information revealed in the attached consolidated annual accounts is adequate in accordance with the regulatory financial reporting framework applicable to the Club.

Recognition of contingent liabilities

As stated in notes 13 and 15.7 to the attached annual accounts, as of June 30, 2023, the Club is involved in several legal and judicial proceedings, as well as in a verification and inspection process by the Tax Agency. The Club's Board of Directors, based on the best information available at the date of preparation of the attached consolidated annual accounts, has evaluated and quantified the risks and economic impacts that could arise for the Club, recording a provision in those cases in which the risk has been estimated probable or reporting in the annual accounts on contingent liabilities to the extent that they are not considered remote. In this sense, as mentioned in note 13.3 to the attached consolidated annual accounts, in relation to the complaint presented by the Prosecuting Attorney of Barcelona against the Club, admitted for processing, and at the beginning of actions to investigate the facts, it has not been possible to assess the risks or the economic impact because these actions are in an initial stage.

We have considered this recognition as one of the most relevant aspects in our audit, given that said assessment and quantification include estimates under conditions of uncertainty that require a high degree of judgment by the Club's Board of Directors.

As part of our work, we have carried out, among others, the following procedures:

- We have obtained knowledge of the processes established by the Club for the assessment, estimation, and recognition of contingent liabilities.
- We have obtained written confirmations from the Club's legal department and its external tax and legal advisors regarding the assessment, classification and quantification of the risks that may arise from said procedures.
- We have involved our specialists in tax, commercial and legal matters, to contrast the conclusions reached by the Club's legal department and its external advisors.
- We have evaluated subsequent events that could involve a revision or amendment of the estimates made and the information to be disclosed in the consolidated annual accounts.
- We have evaluated whether the information revealed in the attached consolidated annual accounts is adequate in accordance with the regulatory financial reporting framework applicable to the Club.

Emphasis of matter

We draw attention to note 2.5 to the attached annual accounts, which states that, because of the accumulated losses from previous years, the equity as of June 30, 2023, is negative in the amount of 516 thousand euros. In this sense, it must be considered that the Club has generated a result of 303.711 thousand euros this year, which includes benefits, without considering the tax effect, from non-recurring operations amounting to 800 million euros, approximately. The Club's Board of Directors has prepared the attached consolidated annual accounts applying the going concern principle when considering the mitigating factors mentioned in said note. Our opinion has not been modified in relation to this matter.



On the other hand, we draw attention to note 24 to the attached consolidated annual accounts which indicates that, on August 11, 2023, the partners Orpheus Media, S.L. and Socios Deportes Services, S.L. (later, Blaugrana Invest, S.L.), reached an agreement to sell, to two new shareholders, the 29.47% of the stake they held in Bridgeburg Invest, S.L. for an amount of 120,000 thousand euros, and which mentions that a new payment due date schedule has been agreed. At the date of preparation of the consolidated annual accounts, this new shareholder is negotiating different options with several investors and carrying out other actions to obtain the necessary financing to allow it to assume the obligations contracted. Likewise, the same note also reports the start of proceedings for a business combination that would involve said company and Barça Produccions, S.L. to accelerate the generation of income for the Club with the entry of strategic shareholders. As of the date of issuance of this report, compliance with this calendar and its completion, as well as other actions planned to extend the Club's business, are pending completion. Our opinion has not been modified in relation to this matter.

Other information: Consolidated Directors' report

Other information comprises exclusively the consolidated Directors' report for financial year ended 30 June 2023. The Club's Board of Directors are responsible for preparing this report, which does not form an integral part of the consolidated annual accounts.

Our audit opinion on the consolidated annual accounts does not cover the consolidated Directors' report. In accordance with the regulations governing the auditing of accounts, our responsibility regarding the consolidated Directors' report consists of evaluating and reporting on the consistency of the rest of the information included in the consolidated Director's report with the consolidated annual accounts, based on the knowledge of the Group obtained during audit of those accounts, as well as evaluating and reporting on whether the content and presentation of this part of the consolidated Director's report meet the requirements of the applicable regulations. If, because of our work, we conclude that there are material misstatements, we are required to report that fact.

Based on the work performed, as described above, we have verified that the information contained in the consolidated Directors' report is consistent with that disclosed in the consolidated annual accounts for the year ended 30 June 2023 and its content and presentation meet the requirements of the applicable regulations.

Responsibility of the Club's Board of Directors for the consolidated annual accounts

The Club's Board of Directors are responsible for the preparation of the accompanying consolidated annual accounts, so that they show a true and fair view of the consolidated equity, the consolidated financial position and the consolidated results of the Group, in accordance with the framework of financial reporting standards applicable to the Group in Spain and for such internal control that they consider necessary to enable the preparation of consolidated annual accounts that are free from material misstatements, whether due to fraud or error.

In preparing the consolidated annual accounts, the Club's Board of Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Club's Board of Directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.



Auditor's responsibilities for the audit of the consolidated annual accounts

Our objectives are to obtain reasonable assurance about whether the consolidated annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the current Spanish regulations for auditing accounts will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these consolidated annual accounts.

As part of an audit in accordance with current Spanish regulations for auditing accounts, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement in the consolidated annual accounts, whether due to fraud or error, design and perform audit procedures to respond to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of the accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Club's Board of Directors.
- Conclude on the appropriateness of the Club's Board of Directors's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention to this in our auditor's report to the related disclosures in the consolidated annual accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the consolidated annual accounts, including the disclosures, and whether the consolidated accounts represent the underlying transactions and events in a manner that achieves a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated annual accounts. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Club's Board of Directors regarding, among other matters, the planned scope and timing of the audit and the significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the significant risks communicated to the Club's Board of Directors, we determine those risks that were of most significance in the audit of the consolidated annual accounts of the current period and are, therefore, the risks considered most significant.



We describe these risks in our auditor's report unless law or regulation precludes public disclosure about the matter.

Grant Thornton, S.L.P. Sociedad Unipersonal
ROAC nº S0231

(Original audit report issued in Catalan and signed by Carlos Capellá Bruguera, registered in the Official Register of Accounts Auditors under No. 2242)

September 25, 2023

CONSOLIDATED BALANCE SHEET AT JUNE 30th, 2023

(Thousands of euros)

| ASSETS - SIDE | Notes in the Annual Report | 06/30/23 | 06/30/22 | NET WORTH AND LIABILITY - SIDE | Notes in the Annual Report | 06/30/23 | 06/30/22 |
|--|----------------------------|------------------|------------------|---|----------------------------|------------------|------------------|
| NON-CURRENT ASSETS: | | | | EQUITY: | Note 12 | | |
| Intangible fixed assets | | 270,414 | 264,789 | SHAREHOLDERS' FUNDS | | (51,538) | (355,245) |
| Sports intangible fixed assets | | | | Social fund | | (346,909) | (444,199) |
| Player acquisition rights | Note 5.1 | 250,479 | 246,207 | Social fund | | (346,909) | (444,199) |
| Non-sports intangible fixed assets | Note 6 | 19,935 | 18,582 | Reserves | | (8,340) | (8,623) |
| Audiovisual property rights | | 1,707 | 2,008 | Other reserves | | (8,340) | (8,623) |
| Transfer rights | | 26 | - | Result for the year | | 303,711 | 97,577 |
| Software | | 14,301 | 15,068 | VALUE CHANGE ADJUSTMENTS | Note 1.2 | 49,046 | - |
| Other intangible assets | | 69 | - | GRANTS, DONATIONS, AND LEGACIES RECEIVED | Note 12.2 | 1,976 | 2,032 |
| Intangible assets in progress and advances | | 3,832 | 1,506 | Total equity | | (516) | (353,213) |
| Tangible fixed assets | Note 7 | 337,084 | 236,631 | | | | |
| Stadiums and arenas | | 59,380 | 75,370 | | | | |
| Other land and buildings | | 34,111 | 35,986 | | | | |
| Technical facilities and other tangible fixed assets | | 8,013 | 8,310 | | | | |
| Fixed assets in progress and advances | | 235,580 | 116,965 | NON-CURRENT LIABILITIES: | | | |
| Real estate investment | Note 8 | 41,010 | 40,668 | Non-current provisions | Note 13.1 | 101,730 | 83,752 |
| Non-current investments in group and associated companies | Note 10.2 | 208,245 | 47,500 | Non-current debts | Note 14.1 | 1,801,836 | 803,918 |
| Equity instruments | | 2 | - | Bonds and other marketable securities | Note 1.2 | 1,458,499 | 596,778 |
| Loans to group companies | | 6 | - | Debts with finance companies | Note 1.2 | 170,283 | 68,574 |
| Shares in equity accounted companies | Note 10.3 | 208,237 | 47,500 | Debts with sports entities | Note 14.3 | 117,711 | 84,424 |
| Non-current financial investments | Note 10.1 | 606,379 | 89,817 | Other financial liabilities | Note 1.2 | 1,629 | - |
| Equity instruments | | 159,500 | 63,000 | Sports personnel | Note 14.3 | 53,714 | 54,142 |
| Other loans | Note 10.2 | 64,035 | - | Deferred tax liabilities | Note 15.6 | 125,533 | 19,750 |
| Loans to sports entities | | 9,483 | 17,734 | Non-current accruals | Note 16 | 5,527 | 6,734 |
| Derivatives | Note 1.2 | 49,046 | - | Total non-current liabilities | | 2,034,626 | 914,154 |
| Other financial assets | Note 1.2 | 324,315 | 9,083 | | | | |
| Deferred tax assets | Note 15.6 | 110,945 | 120,716 | | | | |
| Non-current trade receivables | Note 14.3 | 32,882 | 39,915 | | | | |
| Total non-current assets | | 1,606,959 | 840,036 | | | | |
| CURRENT ASSETS: | | | | CURRENT LIABILITIES: | | | |
| Non-current assets held for sale | Note 5.2 | - | 3,000 | Current provisions | Note 13.2 | 31,150 | 7,221 |
| Stock | Note 11 | 21,114 | 10,686 | Current debts | Note 14.2 | 37,103 | 175,315 |
| Trade debtors and other receivables | Note 10.4 | 430,930 | 161,286 | Bonds and other marketable securities | | 2,489 | 3,109 |
| Debtor sports entities | | 49,165 | 40,034 | Debts with finance companies | | 33,675 | 172,197 |
| Customers, group and associated companies | Note 20.2 | 119,545 | 29,682 | Other financial liabilities | | 939 | 9 |
| Other debtors | | 190,498 | 70,464 | Trade creditors and other payables | Note 14.3 | 534,835 | 519,415 |
| Sports personnel | Note 14.3 | 16,740 | 19,809 | Suppliers | | 140,318 | 102,126 |
| Non-sports personnel | | 188 | 232 | Suppliers, group and associated companies | Note 18.2 | 40 | 381 |
| Current tax assets | Note 15.1 | 46,100 | 90 | Other creditors | | 27,044 | 8,880 |
| Other credits with Public Administrations | Note 15.1 | 8,341 | 616 | Other creditors, group companies | Note 18.2 | 9,093 | 7,060 |
| Advances to suppliers / creditors | | 353 | 359 | Debts with sports entities | Note 14.3 | 89,424 | 108,434 |
| Current financial investments | | 396,082 | 1,139 | Sports personnel | Note 14.3 | 174,001 | 163,611 |
| Other credits | Note 1.2 | 1,962 | 139 | Non-sports personnel | | 2,925 | 756 |
| Loans to companies | | 200 | 1,000 | Current tax liabilities | Note 15.1 | 3,877 | - |
| Other financial assets | Note 1.2 | 393,920 | - | Other debts with Public Administrations | Note 15.1 | 87,884 | 127,907 |
| Current accruals | Note 16 | 10,961 | 7,233 | Customer advances | | 229 | 260 |
| Cash and other equivalent liquid assets | | 310,828 | 378,227 | Current accruals | Note 16 | 139,676 | 138,714 |
| Liquid assets | Note 1.2 | 310,828 | 378,227 | Total current liabilities | | 742,764 | 840,665 |
| Total current assets | | 1,169,915 | 561,571 | TOTAL EQUITY AND LIABILITIES | | 2,776,874 | 1,401,607 |
| TOTAL ASSETS | | 2,776,874 | 1,401,607 | | | | |

Notes 1 to 24 to the consolidated annual accounts are an integral part of the consolidated balance sheet at June 30th, 2023.

CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED JUNE 30th, 2023

(Thousands of euros)

| | Notes in Annual Report | Financial Year 2022/23 | Financial Year 2021/22 |
|--|-------------------------------|------------------------|------------------------|
| CONTINUING OPERATIONS: | | | |
| Net turnover | Note 18.1 | 795,927 | 627,986 |
| Income from competitions | | 123,974 | 61,450 |
| Income from members and season-ticket holders | | 65,541 | 48,963 |
| Income from broadcasting and TV rights | | 215,882 | 250,193 |
| Marketing and advertising income | | 390,135 | 267,175 |
| Income from provision of services | | 395 | 205 |
| Change in stock of finished and in progress products | | 10,220 | - |
| Work carried out by the company and capitalized | | 2,059 | 1,489 |
| Supplies | | (58,672) | (29,168) |
| Consumption of sports equipment | | (54,734) | (27,995) |
| Other supplies | | (2,745) | (2,322) |
| Impairment of merchandise, raw materials and other supplies | | (1,193) | 1,149 |
| Other operating income | Note 18.2 | 9,729 | 10,852 |
| Ancillary income and other current management income | Note 1.2 | 8,985 | 9,701 |
| Operating grants recorded in income | | 744 | 1,151 |
| Personnel expenses | Note 18.3 | (625,723) | (457,246) |
| Wages and salaries of sports personnel | | (555,605) | (393,554) |
| Wages and salaries of non-sports personnel | | (51,344) | (48,478) |
| Social Security costs | | (17,392) | (15,214) |
| Provisions | | (1,382) | - |
| Other operating expenses | | (281,293) | (164,212) |
| External services | Note 18.4 | (161,949) | (112,938) |
| Taxes | | (3,045) | (3,413) |
| Losses, impairment, and change in provisions for trade operations | Note 10.4 | (4,165) | (3,314) |
| <i>Impairment losses on trade receivables</i> | | (6,686) | (4,903) |
| <i>Impairment reversal on trade receivables</i> | | 2,521 | 1,589 |
| Journeys | | (11,437) | (10,155) |
| Player acquisition expenses | | (1,008) | (1,558) |
| Other current management costs | Note 1.2 | (99,689) | (32,834) |
| Depreciation of fixed assets | | (124,095) | (139,136) |
| Depreciation of player acquisition rights | Note 5 | (88,875) | (113,303) |
| Other depreciation | Notes 6 and 7 | (35,220) | (25,833) |
| Allocation of grants for non-financial fixed assets and others | Note 12.2 | 76 | 77 |
| Excess provisions | | 11,846 | - |
| Impairment and result from disposal of intangible assets | | 351,726 | 314,119 |
| Impairment and losses | Notes 5, 6, 8 and 13.3 | (4,345) | 20,382 |
| Losses due to impairment of sports intangible fixed assets | | (26,384) | (36,082) |
| Impairment reversal of sports intangible fixed assets | | 21,696 | 29,895 |
| Impairment reversal of real estate investments | Note 8 | 343 | 26,569 |
| Results from disposals and others | Notes 5, 6 and 7 | 356,071 | 293,737 |
| Losses from tangible fixed assets | | (161) | (66) |
| Losses from non-sports intangible fixed assets | | (685) | (32) |
| Profit from non-sports intangible fixed assets | Note 5.1 | 398,947 | 266,112 |
| Losses from sports intangible fixed assets | | (56,596) | (15,175) |
| Profit from sports intangible fixed assets | | 14,566 | 42,898 |
| Endowment and allocation of provisions and others | Note 18.5 | (35,817) | (7,261) |
| Endowment for provisions and other expenses | | (35,942) | (9,700) |
| Allocation of provisions and other income | | 125 | 2,439 |
| Result from loss of control of consolidated stakes | | 208,163 | - |
| Result due to loss of control of a subsidiary | Note 10.3 | 208,163 | - |
| OPERATING RESULT | | 264,146 | 157,500 |
| Financial income | | 6,739 | 1,439 |
| Of marketable securities and other financial instruments | | 6,739 | 1,439 |
| From third parties | Note 1.2 | 6,739 | 1,439 |
| Financial expenses and similar items | | (32,122) | (38,368) |
| From debts with third parties | Note 1.2 | (32,122) | (38,365) |
| From update of provisions | | - | (4) |
| Exchange differences | | (1,618) | 651 |
| Exchange profit | | 1,416 | 872 |
| Exchange loss | | (3,034) | (221) |
| Impairment and results from disposals of financial instruments | | 185,730 | 3,268 |
| Profits from participations in financial assets | | 192,939 | - |
| Losses from participations in financial assets | Note 1.2 | (7,209) | - |
| Losses due to impairment of loans to group companies | Note 10.2 | - | (87) |
| Losses due to impairment of credits to other companies | Note 10.1 | - | 3,355 |
| FINANCIAL RESULTS | | 158,729 | (33,010) |
| Participation in profits (losses) of companies accounted for by the equity method | Note 19 | 74 | - |
| RESULT BEFORE TAXES | | 422,949 | 124,489 |
| Corporate tax | Note 15.4 | (119,238) | (26,912) |
| RESULT FOR THE YEAR | | 303,711 | 97,577 |

Notes 1 to 24 to the consolidated annual accounts are an integral part of the consolidated income statement at June 30th, 2023.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30th, 2023

A) CONSOLIDATED STATEMENT OF RECOGNIZED INCOME AND EXPENSES

(Thousands of euros)

| | Notes in Annual Report | Financial Year 2022/23 | Financial Year 2021/22 |
|---|------------------------|------------------------|------------------------|
| PROFIT (LOSS) FOR THE PERIOD (I) | | 303,711 | 97,577 |
| Cash flow hedges | | 49,046 | - |
| Total income and expenses recognized in consolidated equity (II) | Note 1.2 | 49,046 | - |
| Grants, donations, and legacies received | Note 11.2 | (76) | (77) |
| Tax effect | Note 14.3 | 20 | 19 |
| Total transfers to the income statement (III) | | (56) | (58) |
| | | | |
| TOTAL CONSOLIDATED RECOGNISED INCOME AND EXPENDITURE (I+II+III) | | 352,701 | 97,519 |

Notes 1 to 24 to the consolidated annual accounts are an integral part of the consolidated statement of recognized income and expenses at June 30th, 2023.

B) CONSOLIDATED TOTAL STATEMENT OF CHANGES IN NET WORTH

(Thousands of euros)

| | Joint stock | Reserves | Year's Results | Adjustments for changes in value | Grants, donations and legacies | Total |
|---|------------------|----------------|------------------|----------------------------------|--------------------------------|------------------|
| Balance at the end of 2020/21 | 28,828 | (332) | (481,318) | - | 2,090 | (450,732) |
| Application of result for 2021/22 | (473,027) | (8,291) | 481,318 | - | - | - |
| Total recognised income and expenditure | - | - | 97,577 | - | (58) | 97,519 |
| Balance at the end of 2021/22 | (444,199) | (8,623) | 97,577 | - | 2,032 | (353,213) |
| Application of result for 2022/23 | 97,290 | 283 | (97,577) | - | - | (4) |
| Total recognised income and expenditure | - | - | 303,711 | 49,046 | (56) | 352,701 |
| Balance at the end of 2022/23 | (346,909) | (8,340) | 303,711 | 49,046 | 1,976 | (516) |

Notes 1 to 24 in the attached consolidated Annual Report form part of the consolidated total statement of changes in net worth for the year ended June 30th, 2023.

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED JUNE 30th, 2023

(Thousands of euros)

| | Notes in Annual Report | Financial Year 2022/23 | Financial Year 2021/22 |
|---|------------------------|------------------------|------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES (I) | | | |
| Profit/(loss) for the year before taxes | | 422,949 | 124,489 |
| Adjustments to results | | (578,620) | 108,546 |
| Depreciation of fixed assets | Notes 5, 6 and 7 | 124,095 | 139,136 |
| Impairment value corrections | | (7,260) | (18,573) |
| Change in provisions | Note 13 | 41,907 | (12,480) |
| Allocation of grants | | (56) | (78) |
| Results from disposal of fixed assets | | (356,071) | (27,625) |
| Results from disposal of financial instruments | | (200,000) | (3,269) |
| Finance income | | (6,739) | (1,439) |
| Financial expenses | | 32,123 | 38,369 |
| Exchange differences | | 1,618 | (651) |
| Change in fair value in financial instruments | Note 10.3 | (208,237) | - |
| Other income and expenses | | - | (4,844) |
| Changes in working capital | | 3,410 | (54,823) |
| Stocks | | (9,235) | (3,703) |
| Debtors and other receivables | | 12,246 | (48,655) |
| Asset accruals | | - | (2,915) |
| Other current assets | | (3,728) | - |
| Creditors and other payables | | 11,747 | 118,947 |
| Liability accruals | | - | (82,284) |
| Other current liabilities | | (245) | - |
| Other non-current assets and liabilities | | (7,375) | (36,213) |
| Other cash flows from operating activities | | (50,632) | (28,603) |
| Interest paid | | (8,207) | (29,970) |
| Interest received | | 3,167 | 1,439 |
| Corporate tax collections (payments) | | (45,836) | (72) |
| Other collections (payments) | | 244 | - |
| | | (202,893) | 149,610 |
| CASH FLOWS FROM INVESTING ACTIVITIES (II) | | | |
| Investment payments | | (963,875) | (225,138) |
| Sports intangible fixed assets | | (163,913) | (128,654) |
| Non-sports intangible fixed assets | | (9,429) | (4,846) |
| Tangible fixed assets | | (86,362) | (26,600) |
| Investments in group companies | | - | (2,038) |
| Other financial assets | | (704,171) | (63,000) |
| Collections for disinvestments | | 264,617 | 333,072 |
| Sports intangible fixed assets | | 259,923 | 86,983 |
| Non-sports intangible fixed assets | | 913 | - |
| Tangible assets | | 234 | - |
| Other financial assets | | 540 | 246,089 |
| Non-current assets held for sale | Note 5.2 | 3,000 | - |
| Group and associated companies | | 7 | - |
| | | (699,258) | 107,934 |
| CASH FLOWS FROM FINANCING ACTIVITIES (III) | | | |
| Collections and payments for financial liability instruments | | 834,752 | 60,273 |
| Issue | | 1,130,194 | 237,311 |
| Bonds and other marketable securities | | 987,053 | 208,911 |
| Debts with finance companies | | 108,333 | 28,400 |
| Other debts | | 34,808 | - |
| Repayment and redemption | | (295,442) | (177,038) |
| Bonds and other marketable securities | | (141,970) | (60,000) |
| Debts with finance companies | | (152,424) | (117,038) |
| Other debts | | (1,048) | - |
| | | 834,752 | 60,273 |
| NET INCREASE/DECREASE IN CASH OR EQUIVALENT LIQUID ASSETS (I+II+III) | | (67,399) | 317,816 |
| Cash or equivalent liquid assets at the beginning of the year | | 378,227 | 60,411 |
| Cash or equivalent liquid assets at the end of the year | | 310,828 | 378,227 |

Notes 1 to 24 to the consolidated annual accounts are an integral part of the consolidated cash flow statement at June 30th, 2023.

FUTBOL CLUB BARCELONA AND SUBSIDIARIES

EXPLANATORY NOTES TO THE CONSOLIDATED ANNUAL ACCOUNTS FOR THE FINANCIAL YEAR ENDED JUNE 30th, 2023

1. CLUB'S BUSINESS

Futbol Club Barcelona (hereinafter, the Club) is a private, non-profit association of natural persons, with its own legal personality and capacity to act, established on November 29th, 1899. Its registered office and tax address are located at Avenida Aristides Maillol, s/n, Barcelona.

The Club's corporate purposes are, among others, to promote football, mainly, and sport in general, to participate in competitions and to promote physical-sports events aimed at its members and, where appropriate, the general public.

On October 5th, 2013, the General Shareholders' Meeting approved the new Club's bylaws, which includes an article that provides that the Board of Directors must ensure the maintenance of the Club's equity.

The Club is the parent company of a corporate group (hereinafter, the Group). In accordance with article 7 of Royal Decree 1159/2010, of September 17th, which approves the Standards for the Preparation of Consolidated Annual Accounts, the Club prepared consolidated annual accounts for the first time in the financial year ended on June 30th, 2019, due to the relevance of the subsidiary Barça Licensing and Merchandising, S.L.U., a company that began its activity on July 1st, 2018, once the exclusive operating contract that Fútbol Club Barcelona Merchandising, S.L.U. (belonging to the Nike group) held had concluded. To that date, the Club did not prepare consolidated annual accounts, as it held a stake in subsidiaries that did not have a significant interest, individually or jointly, in the true and fair view of the assets, financial situation and results of the corporate group headed by the Club.

There are other subsidiaries not consolidated in these consolidated annual accounts, given that they do not have a significant interest, either individually or jointly, for the true image of the assets, financial situation, and results of the Group (Note 10.2).

Likewise, as indicated in Note 10.3, the company Bridgeburg Invest, S.L., because of the sale of the shares held by the company Barça Produccions, S.L.U. (49%), has been integrated into the consolidated annual accounts using the equity method.

On the other hand, as indicated in Note 1.2 to the attached consolidated annual accounts, during April 2023, for the purposes of financing the "Espai Barça" project, the "Espai Barça, Securitization Fund" has been established, which has been integrated into the consolidated annual accounts using the global integration method.

Finally, considering the characteristics and rights granted by the shares of Locksley Invest, S.L., the investment has been registered as a financial instrument.

Given the activity in which the Group is engaged, it does not have responsibilities, expenses, assets, or provisions and contingent liabilities of an environmental nature that could be significant in relation to the equity, financial situation, and results of the Group. For this reason, specific breakdowns are not included in the explanatory notes regarding information on environmental matters.

1.2. Structure of the Group and changes in the consolidation scope

The Parent Company has its registered office at Avenida Aristides Maillol, s/n, Barcelona. The breakdown of investee companies at June 30th, 2023, is shown in the following tables, classified into the following categories:

- Subsidiaries: those that the Club controls, directly or indirectly, so that it can direct the financial and operating policies, to obtain profit from the investment.

- Associated companies: those in which the Club has significant influence, maintaining a lasting relationship that favors and influences their activity, but with limited representation in the management and control mechanisms.

The information on the subsidiaries over which the Club has control given their status as sole shareholders, having the majority of voting rights, consolidated by the global integration method, is as follows:

| Company | Registered office | Country | Stake |
|---|---|---------|-------|
| Barça Licensing and Merchandising, SLU. | Avinguda Aristides Maillol, s/n, 08028, Barcelona | Spain | 100% |
| Barça Produccions, SLU. | Avinguda Aristides Maillol, s/n, 08028, Barcelona | Spain | 100% |
| Sudburylane, SLU. | Travessera de Gràcia, 11, 08021, Barcelona | Spain | 100% |
| Barça Innovation Hub, SLU. | Avinguda Aristides Maillol, s/n, 08028, Barcelona | Spain | 100% |

The value of previous stakes in the Club is as follows:

| Company | % Stake | | Book value | |
|---|---------|----------|------------|-------|
| | Direct | Indirect | 2023 | 2022 |
| | | | | |
| Barça Licensing and Merchandising, SLU. | 100% | - | 7,348 | 7,348 |
| Barça Produccions, SLU. | 100% | - | 6,003 | 6,003 |
| Sudburylane, SLU | 100% | - | 3 | 3 |
| Barça Innovation Hub, SLU. | 100% | - | 200 | - |

The information of the associated company, consolidated by the equity method, is as follows:

| Company | Registered office | Country | Stake |
|------------------------|---|---------|-------|
| Bridgeburg Invest, SL. | Avinguda Aristides Maillol, s/n, 08028, Barcelona | Spain | 51% |

Bridgeburg Invest, S.L. is indirectly owned by the Club through Barça Produccions, S.L.U., a company that holds 51% of the stake for an amount of two thousand euros.

There are other unconsolidated subsidiaries in these consolidated annual accounts, since they do not have a significant interest, either individually or jointly, for the true and fair view of the Group's equity, financial situation, and results (Note 10.2).

Barça Licensing and Merchandising, S.L.U. was incorporated on March 23th, 2018, and its corporate purpose is retail trade, including the promotion, sale, marketing, and distribution in any form allowed by commercial regulations, of toys, sporting goods, and sport and non-sports clothing, within the scope of the operation of the brands owned by FC Barcelona. This subsidiary is not listed on the stock market.

Barça Produccions, S.L.U. was incorporated on September 29th, 2021, and its corporate purpose is the creation, production, and operation of all types of audiovisual content, as well as the provision of audiovisual production services of any type. This subsidiary is not listed on a stock market.

Sudburylane, S.L. was incorporated on June 10th, 2022, and its corporate purpose is the constitution, participation by itself or indirectly in the management and control of other companies, as well as the acquisition, alignment, ownership, and operation of real estate, the intermediation in commercial, business, and real estate operations, negotiations and operation of patents, trademarks, licenses, know-how and property rights. This subsidiary is not listed on the stock market.

Losksley Invest, S.L. was incorporated on January 11th, 2022, and its corporate purpose is the constitution, participation by itself or indirectly in the management and control of other companies, the acquisition, alignment, ownership, and operation of real estate as well as intermediation in commercial, business, and real estate operations, negotiations and operation of patents, trademarks, licenses, know-how and property rights. This subsidiary is not listed on the stock market.

ECONOMIC REPORT

Bridgeburg Invest, S.L. was incorporated on June 7th, 2022, and its corporate purpose was the constitution, participation by itself or indirectly in the management and control of other companies, the acquisition, alienation, ownership, and operation of real estate, among others. On July 27th, 2022, the corporate purpose of the Company was changed to the ownership, development, management and operation of digital content and any form of content related to the operation of the metaverse and the business of fungible, utility, and non-fungible tokens of Futbol Club Barcelona. Said activities may be carried out by the Company, totally or partially, indirectly, through stockholding in other companies with an identical, similar, or complementary purpose, or through any type of association or agreement with third parties, with or without legal personality. At June 30th, 2023, it has been included in the consolidation scope by the equity method.

Barça Innovation Hub, S.L.U., was incorporated on February 22th, 2023 and its corporate purpose is the study, research, assessment and selection of emerging companies ("startups") whose purpose is the knowledge, development, improvement and/or marketing of products and/or services related to the field of health and/or well-being, sports, entertainment and/or sustainability, as well as participation in their share capital through the timely acquisition of shares; study, research, assessment, selection, execution, publication and/or operation of scientific research, development and innovation projects of the Club, as well as obtaining public and/or private funds for the financing of these projects; development, design and marketing of training programs, in face-to-face and/or online format, whether they have official recognition or not, either individually or in collaboration with different university and non-university partners; organization of events and conferences related to the field of health and/or well-being, sports, entertainment, sustainability and/or any other matter related to the world of sports and performance; offer of advisory and/or consulting services to the entities related to the first point above.

Securitization

On April 24th, 2023, for the purposes of financing the "Espai Barça" project, the Club, together with the management company Intermoney Titulización S.G.F.T., S.A. and Mount Street Mortgage Servicing Limited, established the "Espai Barça, Fons de Titulització" Securitization Fund, an entity without legal personality regulated by the Spanish Stock Market Commission (CNMV) according to Act 5/2015, EHA Order 3536/05 and the Consolidated Text of the Stock Market Act.

In accordance with article 2 of Chapter I of the regulations for the preparation of consolidated annual accounts, the Club has consolidated this Securitization Fund in these consolidated annual accounts. The treatment of the Securitization Fund as an entity of the consolidation group has led to a negative accounting impact on the income statement of these consolidated annual accounts of 47,855 thousand euros. Regarding the balance sheet, the consolidation of the Fund has meant an increase in the assets of the consolidation group for an amount of 1,097,507 thousand euros (mainly financial investments and liquid assets) and in debt, in liabilities, for an amount of 1,096,316 thousand euros.

The main figures contributed (without considering the eliminations between it and the Club) by the Securitization Fund in the balance sheet and the consolidated income statement are follows:

| ASSETS | Thousands of euros | Equity and Liabilities | Thousands of euros |
|--|--------------------|---|--------------------|
| Derivates | 49,046 | Value change adjustments | 49,046 |
| Other financial assets | 516,526 | Equity | 49,046 |
| Non-current financial investments | 565,572 | Bonds and other marketable securities | 987,053 |
| Other credits | 1,563 | Debts with finance companies | 108,333 |
| Other financial assets | 393,920 | Non-current debts | 1,095,386 |
| Current financial investments | 395,483 | Other financial liabilities | 930 |
| Cash and liquid assets | 136,452 | Current debts | 930 |
| | | Other operating income | (28,044) |
| | | Other operating expenses | (8,746) |
| | | Financial income | 2,128 |
| | | Financial expenses | (6,453) |
| | | Losses from shares in financial assets | (6,740) |
| | | Result for the year | (47,855) |
| Impact on total assets | 1,097,507 | Impact on total equity and liabilities | 1,097,507 |

In accordance with the nature of the operation and according to the agreements of constitution of the Fund, all the results obtained from it must be allocated to the financing of “Espai Barça”. Consequently, the Club’s availability of the Fund’s assets at June 30th, 2023, is restricted to this purpose.

Regarding financial assets, financial investments made by the Fund in the form of investments in fixed income instruments and bonds are included.

In both assets and liabilities, the Fund maintains derivatives for 49 million euros in equity that allow it to cover the exchange rate risk.

Debts with finance companies correspond to a credit policy that will be progressively released until January 2025, with a maturity in June 2028. As for bonds and other marketable securities, they are made up of different bond issues, some in USD, with a maturity ranging from June 2028 to June 2047, with interest rates between 5.94% and 7.22%.

The main documents formalized by the Club with the Securitization Fund, within the framework of the “Espai Barça” financing operation, are the deed of incorporation and the contract for the assignment of future credits from the Club to the Fund. The financing documents include a series of commitments (covenants) relating, among others, to the development of the project, the generation of transferred income and the debt service coverage ratio.

It should be noted that at June 30th, 2023, the Fund has issued obligations for an amount of 987 million euros and has subscribed loans for an amount of 491 million euros (although, of the latter, the Fund has only drawn down 108 million), to execute the financing of said project. Of the previous amounts of obligations and loans, the Club has derecognized, at the closing date of these consolidated annual accounts, an amount of 208 million euros, a figure that, given its nature, has been eliminated during the consolidation process.

At June 30th, 2022, the companies included within the consolidation scope were Barça Licensing and Merchandising, S.L.U., Barça Produccions, S.L.U. and Sudburylane, S.L.U.

2. BASIS FOR PREPARATION OF THE CONSOLIDATED ANNUAL ACCOUNTS

2.1. Framework on Financial Information applicable to the Group

These consolidated annual accounts have been prepared by the Group’s Board of Directors in accordance with the regulatory framework on financial information applicable to the Group, which is established in:

- a. Commercial Code and other commercial legislation.
- b. General Accounting Plan approved by Royal Decree 1514/2007, of November 16th, which since its publication has been subject to several amendments, the last of them by Royal Decree 1/2021, of January 12th, and its sectorial adaptations, as well as any provisions that do not contravene the New General Accounting Plan and are established in the General Accounting Plan adapted to Sports Public Limited Companies.
- c. Royal Decree 1159/2010, of September 17th, which approves the rules for the preparation of consolidated annual accounts.
- d. The mandatory regulations approved by the Institute of Accounting and Audit of Accounts in development of the General Accounting Plan and its complementary regulations.
- e. All other applicable Spanish accounting regulations

These consolidated annual accounts also include information required under the Regulations for Economic Control of Sports Clubs and Public Limited Companies affiliated with the Spanish Professional Football League (Liga Nacional de Fútbol Profesional, LNFP), as well as all the information required by the Higher Sports Council through a statement dated February 18th, 2015.

The assets, liabilities, as well as the income statement of the Club Securitization Fund, indicated in Note 1.2 of the attached consolidated annual accounts, have been prepared from the accounting records that the Fund maintains through its management company in accordance with the regulatory framework of financial information established by Notice 2/2009, of March 25th, of the National Securities Market Commission (CNMV). The accounting and assessment standards corresponding to this entity, “Espai Barça, Fondo de Titulización”, are shown in Note 4.23 to the attached consolidated annual accounts.

2.2. True and fair view

The consolidated annual accounts have been prepared from the auxiliary accounting records of the Club and its subsidiary and include the relevant consolidation adjustments and eliminations, having applied the current legal provisions on accounting matters to show a true and fair view of the equity, financial situation, and results of the Group. The consolidated cash flow statement has been prepared to truthfully report on the origin and use of the monetary assets representing cash and other equivalent liquid assets of the Group.

As stated in Note 1, certain subsidiaries have not been consolidated, since they do not have a significant interest, either individually or jointly, for the true and fair view of equity, financial situation, and results of the Group (Note 10.2).

The consolidated annual accounts, which have been prepared by the Group's Board of Directors, will be submitted for approval by the General Shareholders' Meeting and it is estimated that they will be approved without any amendment. For its part, the consolidated annual accounts for the 2021/22 financial year were approved by the General Shareholders' Meeting on October 9th, 2022.

2.3. Non-mandatory accounting policies

No s'han aplicat principis comptables no obligatoris. Adicionalment, la Junta Directiva del Club ha formulat aquests comptes anuals consolidats tot considerant la totalitat dels principis i normes comptables d'aplicació obligatòria que tenen un efecte significatiu en aquests comptes anuals consolidats. No hi ha cap principi comptable que, sent obligatori, hagi deixat d'aplicar-se.

2.4. Critical aspects of assessment and estimation of uncertainty

In the preparation of the attached consolidated annual accounts, estimates made by the Group's Board of Directors have been used to value some of the assets, liabilities, income, expenses, and commitments that are recorded therein. These estimates refer to:

- The application of the going concern principle (see Note 2.5).
- The assessment of possible impairment loss on certain assets (see Notes 4.1, 4.2, 4.3, 4.6, 4.7 and 4.8), including the impact on the assets affected by the Espai Barça project (see Note 7).
- The useful life of intangible and tangible assets and real estate investments (see Notes 4.1, 4.2 and 4.3).
- The calculation of provisions (see Note 4.12).
- The analysis of the recoverability of the tax assets recorded in the attached consolidated balance sheet based on the future business plan prepared by the Group's Board of Directors (see Note 4.10).
- The recognition of income from sponsorship contracts and audiovisual rights in the corresponding period (see Note 4.11).
- Fair value of financial investments and, particularly, equity-accounted companies (Note 10.3).

Although these estimates have been made based on the best information available at the end of the 2022/23 financial year, given the uncertainty inherent in them, it is possible that events that may take place in the future force them to be amended (upwards or downwards) in the coming years, which would be done, where appropriate, prospectively.

2.5. Going concern

During the current year, the Group has generated a profit of 303,711 thousand euros, which includes profit from non-recurring operations without considering the tax effect, for an amount of 800 million euros.

With the generation of this profit, the consolidated equity at June 30th, 2023, is negative in the amount of 516 thousand euros. Likewise, the consolidated balance sheet at June 30th, 2023, shows a positive working capital amounting to 427,151 thousand euros (a negative working capital of 104,784 thousand euros at June 30th, 2023, without considering the contribution of the Fund's assets and 279,094 thousand euros at June 30th, 2022). These facts could cast significant doubt on the application of the going concern principle.

In this regard, the Group's Board of Directors has considered the following mitigating factors:

- The Group includes current liability, the amount of which on June 30th, 2023, amounts to 139,676 thousand euros (Note 16). These accruals do not imply future financial obligations for the Group, since they are integrated into the consolidated balance sheet as they are invoiced in line with the collection periods established in the contracts and are recognized as income based on their accrual.
- The Group presents a liquid asset projection for the next 12 months that reflects its ability to meet its payment commitments.
- On June 30th, 2022, 10% of the Club's audiovisual rights to the Spanish Professional Football League ("La Liga") were sold to Locksley Invest S.L, in which the Club held a stake of 49%. This operation generated a profit of 267,089 thousand euros in the income statement. On July 21th, 2022, the Club sold the remaining 15% of the Club's audiovisual rights of the professional competition "La Liga" to the same company, generating a profit of 400,412 thousand euros (Note 10.1).
- On July 29th, 2022, 24.5% of Bridgeburg Invest, S.L., a company owned by Barça Produccions, S.L., was sold to Socios Deportes Services, S.L. This operation generated a profit of 100 million euros in the income statement. Likewise, on August 11th, 2022, another 24.5% stake of Bridgeburg Invest, S.L. was sold to Orpheus Media, S.L., which generated a profit of 100 million euros (Note 10.3). Because said subsidiary has come to be classified as an associated company, in application of the accounting framework in force, an adjustment to fair value has been recorded in the consolidation for the purposes of its initial assessment at fair value, for an amount of 208 million euros, which has been recorded under the heading "Shares in profit in companies accounted for by the equity method".
- As stated in Note 7 to the attached consolidated annual accounts, on April 5th, 2014, the "Espai Barça" proposal was approved in a referendum, through which the Club's Board of Directors was entrusted with the execution, among others, of the new Camp Nou project. In this sense, during the third quarter of 2023 and after the financing agreements are satisfactorily completed, the construction works of the new stadium are expected to start, which will force the Club to play the entire next 2023/24 season away from Camp Nou. Although the works will not end until 2026, it is estimated that before November 2024 sports activity can be partly resumed in the new stadium. After its remodeling, according to the estimate made by some external consultants of the Club, it is expected that "Espai Barça" will generate an additional amount of 250 million euros per year in terms of sponsorships, naming rights, ticketing, hospitality, and VIP boxes. Said income, together with a favorable evolution of the Club's sporting results, will have an impact on the increase in its turnover and results for the coming years.
- On May 31th, 2023, the Club signed the definitive financing agreements of the "Espai Barça" project, which demonstrates the confidence of international investors in the Club and the project. The financing has been implemented through the creation of a Securitization Fund called "Espai Barça, Securitization Fund", established on April 24th, 2023, approved by the National Securities Market Commission (Note 14.2).
- On April 21th, 2023, the Club presented a liquid asset plan for the years 2022/23, 2023/24 and 2024/25, which was approved by "La Liga" on June 6th, 2023. This plan is based, among others, in a viability plan that contemplates certain actions to be carried out to improve operating results, based on the generation of new income opportunities and the review of all areas at the Club to identify improvement and decrease of sports and non-sports costs.

Consequently, the Board of Directors of the Club has prepared these consolidated annual accounts applying the going concern principle.

2.6. Comparison of information

In accordance with commercial legislation, they are presented, for comparative purposes, with each of the consolidated balance sheet items, the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement, in addition to the figures of the year ending June 30th, 2023, those corresponding to the previous year. Quantitative information from the previous year is also included, except when an accounting standard specifically establishes that it is not necessary.

The following amounts corresponding to the year ended June 30th, 2022, for the purposes of reflecting the Group's financial investments according to their characteristics and nature, after considering that the Group does not have significant influence and that the shares it holds are of the nature ordinary, have been restated in these consolidated annual accounts in order to make them comparable with the previous year, assuming no impact on the income statement or cash flow statement.

| | Thousands of euros | |
|-------------------------|--------------------|----------|
| | Credit | Debit |
| Equity-accounted shares | - | (63,000) |
| Equity instruments | 63,000 | - |

2.7. Grouping of items

Certain items in the consolidated balance sheet, the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement are grouped together to facilitate their understanding, although, to the extent that significant, the disaggregated information has been included in the corresponding explanatory notes.

2.8. Consolidation standards

The main accounting and assessment standards used to prepare the consolidated annual accounts are the following:

Homogenization for assessment

The items of assets and liabilities, income and expenses, and other items in the annual accounts of Group companies are valued using uniform methods and in accordance with assessment policies and standards.

If any item of assets or liabilities, income or expenses, or other item of the consolidated annual accounts have been valued according to non-uniform criteria with respect to those applied in the consolidation, said item is valued again and only for the purposes of the consolidation. In accordance with such criteria, the necessary adjustments will be made, unless the result of the new assessment offers little relevant interest to achieve a true and fair view of the Group.

However, if the Group carries out several activities, so that some are subject to the General Accounting Plan and others to the regulations applicable in Spain to certain companies, or by reason of being an accounting subject, the specific regulations must be respected, explaining in detail the criteria used, notwithstanding that for those criteria that present options, the necessary homogenization of the same must be carried out considering the true and fair view, a circumstance that will motivate homogenizing the operations considering the criterion applied in the annual accounts of the company whose relevance within the Group is greater for said operation.

When the specific regulations do not present options, the criteria applied by said company in its individual accounts must be maintained.

Reserves in companies consolidated by global integration and by the equity method

consolidation purposes, between the date of first consolidation and the beginning of the financial year presented.

Transactions between companies included in the consolidation scope

Eliminations of reciprocal credits and debits and expenses, income and results from internal operations have been made based on what is established in this regard in Royal Decree 1159/2010, of September 17th.

Change in stakes without loss of control

Once control over a subsidiary is obtained, subsequent operations that give rise to a change of the parent company's share in the subsidiary, without loss of control over it, are considered, in the consolidated annual accounts, as an operation with own equity securities, applying the following rules:

1. The amount of goodwill or negative difference recognized is not changed, nor is the amount of other recognized assets and liabilities;
2. The profit or loss that would have been recognized in the individual accounts is eliminated in the consolidation, with the corresponding adjustment to the reserves of the company whose shareholding is reduced;
3. The amounts of "adjustments for changes in value" and "subsides, donations and legacies" are adjusted to reflect the stake in the share capital of the subsidiary held by the Group companies;

4. The participation of external shareholders in the net assets of the subsidiary will be shown based on the percentage of participation that third parties outside the Group have in the subsidiary, once the operation has been carried out, which includes the percentage of participation in the goodwill recorded in the consolidated annual accounts associated with the change that has occurred;
5. The necessary adjustment resulting from points 1), 2) and 3) above will be recorded in reserves.

Loss of control

When control of a dependent company is lost, the following rules are observed:

1. For the purposes of consolidation, the profit or loss recognized in the individual annual accounts is adjusted;
2. If the subsidiary is classified as a multi-group or associated company, the equity method is consolidated and initially applied, considering for the purposes of its initial assessment, the fair value of the share, retained on that date;
3. The participation in the equity of the subsidiary that is retained after the loss of control and that does not belong to the consolidation scope will be valued in accordance with the criteria applicable to financial assets, considering as the initial assessment the fair value in the date on which it ceases to belong to said scope;
4. An adjustment is recognized in the consolidated income statement to show the participation of the external shareholders in the income and expenses generated by the subsidiary in the year up to the date of loss of control, and in the transfer to the income statement recorded in equity.

3. ALLOCATION OF RESULT

The proposal for the allocation of the results of the 2022/23 financial year that will be presented for approval by the General Shareholders' Meeting foresees allocating all of the profit in the amount of 52.3 million euros to increase the Social Fund. Likewise, the profit of the 2021/22 financial year was entirely used to increase the Social Fund.

4. ACCOUNTING AND ASSESSMENT STANDARDS

The main accounting and assessment standards used in the preparation of the consolidated annual accounts, in accordance with those established by the General Accounting Plan, have been the following:

4.1. Intangible assets

Sports intangible assets:

The necessary costs for the acquisition of the federative rights of players to other clubs and the amounts paid of a similar nature are activated in intangible assets and are depreciated on a straight-line basis throughout the duration of the first contract with the player, without considering any residual value. The federative rights of players are recognized as intangible assets when all the significant conditions have been met for the transfer of the player to take place, that is, it is effectively unconditional, which means that there must be a legally binding agreement between the two clubs and between the acquiring club and the player. Likewise, in the event of renewal, depreciation is re-estimated to the new term of the contract prospectively.

The contracts for the acquisition of the federative rights of the players usually include variable remuneration that depends on the sporting performance of the Club and the player himself. These variable payments are recorded when the conditions to which they are subject are met and are depreciated from the registration date until the termination of the current employment contract with the player.

In the case of new contracts or their renewal, the amounts that represent a higher remuneration for the player, such as transfer bonuses or signing bonuses, are considered personnel expenses, notwithstanding the fact that, to the extent that they are pending accrual, they are recorded according to their nature for amounts pending accrual in more than one year under the heading "Non-current trade receivables" and for amounts to be accrued in less than one year under the heading "Trade debtors and other receivables - Sports personnel" of the balance sheet. This same criterion is applied

to the acquisition of the player's or coach's image rights, which will be recorded in the income statement according to their nature as the economic profit derived from the contract is received. Additionally, in the event of early termination or assignment of players, the provisions of the subsequent sections will be applied, allocating the expense or income in the income statement depending on its nature.

In the case of acquiring preferential options for the acquisition of player federative rights or other similar rights, initially the costs are recorded as assets to the extent that there are no reasonable doubts about the exercise of the preferential right or about its possibility of transmission and this right has an economic value. The costs will be depreciated at the time of the definitive acquisition on a straight-line basis depending on the duration of the contract with the Club. Otherwise, the entire amount would be transferred to results.

In the event of early termination of contracts, the outstanding cost is fully depreciated and, together with the corresponding income, is reflected in the income statement. The sale of a player's federative rights is recognized when it is not effectively subject to conditions and the risks and benefits have been substantially transferred to the new club.

In the event of players being loaned, the Group records the cost of the loan, understood as the proportional part of the depreciation of the loan period, in the income statement.

No training cost for grassroots football players and other sections is activated.

Non-sports intangible assets

As a rule, non-sports intangible assets are initially valued at their acquisition price or production cost. Subsequently, they are valued at its cost less the corresponding accumulated depreciation and, where appropriate, any impairment loss they may have experienced. These assets are depreciated based on their useful life.

In relation to software, the Group records in this account the costs incurred in the acquisition and development of computer programs, including the costs of developing websites. Software maintenance costs are recorded in the income statement for the year in which they are incurred. Software is depreciated using the straight-line method over a period of 5 years.

Regarding audiovisual property rights, the Group records in this account the costs incurred in the acquisition and development of series, documentaries, and exclusive content for digital platforms. Audiovisual property rights are depreciated using the straight-line method during the period of temporary assignment of these rights to third parties.

Cryptocurrencies

The Group defines cryptocurrencies as a digital representation of value not issued by a central bank or public authority, but accepted by natural or legal persons as a medium of exchange and that can be transferred, stored, or traded by electronic means and that does not have the legal consideration of currency or money. In this sense, cryptocurrencies have the following characteristics, which determine their accounting treatment according to the purpose for which they are going to be acquired or for which they are controlled:

- a. Do not meet the definition of a financial asset, because they do not grant the right to receive cash or equivalent asset.
- b. They are not a universally accepted means of payment.
- c. They can be a means used to cancel obligations.
- d. They have or may have a speculative use.

For virtual currencies intended for sale in the ordinary course of its operations, the Group applies Accounting and Assessment Standard (NRV) no. 10 "Stocks" of the General Accounting Plan and, and, otherwise, it records them in accordance with the Accounting and Assessment Standard (NRV) no. 6 "Intangible assets".

Impairment of tangible and intangible assets and real estate investments

Whenever there are indications of loss of value, the Group estimates through the so-called "impairment test" the possible existence of value loss that decrease the recoverable value of said assets to an amount lower than their book value. (Notes 5 and 8). The effect of interest rate changes as an indication of impairment has not been considered relevant.

The recoverable amount is determined as the higher of the estimated fair value of realization less costs to sell and the value in use.

The value in use of the players is determined considering the entire first team squad as a single cash-generating unit, since each player does not generate independent cash flows, except in the event of sale.

Because of this, at the end of each year, the Group's Directors commissions appraisals of most of its assets registered under the heading "Real estate investments" to an independent appraiser to verify that the recoverable amount of these assets is greater than or equal to their book value. These appraisals are made considering the current uses of the assets included in this heading.

If an impairment loss of an asset must be recognized, the book value is decreased up to the limit of the highest value among the following: its fair value less costs to sell, its value in use and zero.

When an impairment loss is reversed subsequently, the carrying amount of the asset is increased by the revised estimate of its recoverable amount, but in such a way that the increased carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognized in previous years. This impairment loss reversal is recognized as income.

4.2. Tangible assets

Tangible assets are initially valued at their acquisition price or production cost, which were updated up to 1996 in accordance with what is allowed by current legislation and are subsequently decreased by the corresponding accumulated depreciation and impairment loss, if any, according to the criteria mentioned in Note 4.1.

Additionally, financial expenses accrued during the construction period that are directly attributable to the acquisition or manufacturing of the asset are included, provided that a period greater than one year is required until they are in conditions of use. Indirect taxes levied on tangible assets are only included at the acquisition price or production cost when they are not recoverable directly from the Tax Agency.

The initial estimate of the current value of the obligations assumed arising from the dismantling or removal and others associated with said asset, such as the costs of refurbishment of the place on which it is located, is included as the highest value of the tangible assets, provided that these obligations give rise to the provision register. The costs of expansion, modernization or improvements that represent an increase in productivity, capacity or efficiency, or an extension of the useful life of the assets, are recorded as a major cost. Conservation and maintenance expenses are recorded in the income statement for the year in which they are incurred.

The work conducted by the Group for its own assets is reflected based on the cost price of raw materials and other consumables, the costs directly attributable to these assets, as well as a reasonable proportion of indirect costs.

The heading of tangible assets in progress and advances includes all payments on account incurred before their actual delivery or putting them in conditions of use.

The Group depreciates tangible assets following the straight-line method, applying annual depreciation percentages calculated based on the years of estimated useful life of the respective assets, according to the following breakdown:

| | Years of estimated useful life |
|---|--------------------------------|
| Stadiums, arenas, and other buildings | 25 to 50 |
| Machinery, facilities, and tools | 3.3 to 10 |
| Transport equipment | 5 |
| Furniture and fixtures | 10 to 12.5 |
| Equips per al processament d'informació | 4 to 5 |

4.3. Real estate investments

The real estate investment heading of the balance sheet includes the values of land, buildings and other constructions that are held either to be operated on a rental basis, or to obtain a capital gain on their sale because of increases that may occur in the future in their respective market prices.

These assets are valued in accordance with the criteria stated in Note 4.2, relating to tangible assets.

4.4. Exchange of assets

For the items acquired by exchange, the Group analyzes each operation to define whether the exchange is of a commercial nature or not.

When the exchange is of a commercial nature, the asset received is valued at the fair value of the asset delivered plus, if applicable, the monetary considerations delivered in exchange, unless there is clearer evidence of the fair value of the asset received, in which case it is valued by this last value. The assessment differences that arise when derecognizing the item delivered are recorded in the income statement.

When the exchange is not of a commercial nature, or when it has not been possible to obtain a reliable estimate of the fair value of the items involved in the operation, the asset received is valued at the book value of the asset delivered plus, where appropriate, the monetary compensations delivered.

4.5. Leases

Leases are classified as financial leases whenever it can be deduced from the terms of the leases that substantially all the risks and benefits inherent in ownership of the asset subject to the contract are transferred to the lessee. All other leases are classified as operating leases.

Operating leases

In operating lease agreements in which the Group acts as lessor, income is recorded in the income statement in the year in which it is accrued.

On the other hand, in operating lease agreements in which the Group acts as lessee, the expenses derived from these agreements are recorded in the income statement in the year in which they accrue.

Any collection or payment that could be made when contracting an operating lease will be treated as an advance collection or payment that will be recorded in results throughout the lease period, as the benefits of the leased asset are transferred or received.

4.6. Non-current assets held for sale

The Group classifies under the heading "Non-current assets held for sale" those assets whose book value will be recovered mainly through sale, instead of through continued use, when the following requirements are met:

- Are available in their current condition for immediate sale, subject to the usual and customary terms of sale.
- Its sale is highly probable.

Non-current assets held for sale are valued at the lower of their book value and fair value less costs to sell. These assets are not depreciated and, if necessary, the appropriate value adjustments are made so that the book value does not exceed fair value less costs to sell.

When an asset no longer meets the requirements to be classified as held for sale, it is reclassified in the balance sheet item that corresponds to its nature and is valued at the lower amount, on the date on which the reclassification is appropriate, between its book value prior to its classification as a non-current asset held for sale, adjusted, if applicable, for depreciation and value adjustments that would have been recognized had it not been classified as held for sale, and its recoverable amount, recording any difference in the item of the income statement that corresponds to its nature.

4.7. Instruments financiers

At the time of initial recognition, the Group classifies financial instruments as a financial asset, a financial liability, or an equity instrument, depending on the economic substance of the transaction, and considering the definitions of financial asset, financial liability, and equity instrument according to the financial information framework applicable to it, which has been described in Note 2.1.

The recognition of a financial instrument occurs when the Group becomes an obligated party, either as acquirer, holder, or issuer of the instrument.

Financial assets

The Group classifies its financial assets based on the business model applicable to them and the characteristics of the instrument's cash flows.

The business model is determined by the Group's Management and reflects the way in which they jointly manage each group of financial assets to achieve a specific business objective. The business model that the Group applies to each group of financial assets is the way in which it manages them with the objective of obtaining cash flows.

When categorizing assets, the Group also considers the characteristics of the cash flows into which they are converted. Specifically, it distinguishes between those financial assets whose contractual conditions give rise, on specified dates, to cash flows that are receipts of principal and interest on the amount of the outstanding principal (hereinafter, assets that meet the UPPI criteria), from rest of financial assets (hereinafter, assets that do not meet the UPPI criteria).

Specifically, the Group's financial assets are classified into the following categories:

Financial assets at fair value with changes in the income statement

As a general criterion, the Group classifies its financial assets as financial assets at fair value with changes in the income statement, unless they must be classified in any other heading than those indicated later for them by the applicable financial reporting regulatory framework.

Financial assets held for trading are classified within this heading. The Group considers that a financial asset is held for trading when:

- The are originated or acquired with the purpose of being sold in the short term.
- They are part, at the time of their initial recognition, of a portfolio of financial instruments identified and managed jointly for which there is evidence of recent actions to obtain current profit, or
- It is a derivative financial instrument, if it is not a financial guarantee contract, nor has it been designated as a hedging instrument.

In any case, the Group, at the time of initial recognition, classifies within this heading any financial asset that it has designated as a financial asset at fair value with changes in the income statement, since thereby eliminating or significantly reducing an assessment inconsistency or accounting asymmetry that would arise if it was classified in another of the categories.

They are initially recorded at their fair value, which, unless there is evidence to the contrary, will be the transaction price, which is equivalent to the fair value of the consideration delivered. Transaction costs that are directly attributable to them are recognized as an expense in the income statement.

After initial recognition, the Group records the assets included in this heading at fair value, recording the changes in the income statement.

Financial assets at depreciated cost

They correspond to financial assets to which the Group applies a business model whose objective is to receive the cash flows derived from the execution of the contract. The contractual conditions of the financial asset give rise, on specified dates, to cash flows that are solely collections of principal and interest, on the amount of the outstanding principal, even though the asset is admitted to trading on an organized market, so they are assets that meet the UPPI criteria (financial assets whose contractual conditions give rise, on specified dates, to cash flows that are receipts of principal and interest on the outstanding principal amount).

The Group considers that the contractual cash flows of a financial asset are only collections of principal and interest on the amount of the outstanding principal, when these are those of an ordinary or common loan, without prejudice to the fact that the operation is agreed to a zero or below market interest rate. The Group considers that they do not meet this criterion, and, therefore, does not classify within this heading, financial assets convertible into equity instruments of the issuer, loans with inverse variable interest rates (that is, a rate that has an inverse relationship with market interest rates); or those in which the issuer can defer the payment of interest if this payment would affect solvency, without the deferred interest accruing additional interest.

When evaluating whether the business model of collecting contractual cash flows is applicable to a group of financial assets, or, on the contrary, another business model is applicable, the Group considers the timing, frequency and the value of sales that are occurring and that have occurred in the past in this group of financial assets.

Sales in themselves do not determine the business model and, therefore, cannot be considered in isolation. Therefore, the existence of specific sales within the same group of financial assets does not determine the change in the business model for the rest of the financial assets included within this group. To evaluate whether sales determine a change in the business model, the Group considers existing information on past sales and expected future sales for the same group of financial assets. The Group also considers the conditions that existed at the time of past sales and current conditions when evaluating the business model applicable to a group of financial assets.

In general, credits for commercial operations and credits for non-commercial operations are included within this heading:

- Credits for commercial operations: those financial assets that originate with the sale of goods and the provision of services for transit operations of the Group for deferred collection.
- Credits for non-commercial operations: those financial assets that, not being equity instruments or derivatives, do not have commercial origin and the collections of which are of a determined or determinable amount, coming from loan and credit operations granted by the Group.

They are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable. However, credits for commercial operations with a maturity of no more than one year and that do not have a contractual interest rate are initially valued at their nominal value, provided that the effect of not updating the cash flows is not significant, in which case they will continue to be valued subsequently at this amount, unless they have been impaired. After initial recognition, they are valued at depreciated cost. Accrued interest is recorded in the income statement.

At the end of the financial year, the Group makes the appropriate impairment value corrections, whenever there is objective evidence that the value of a financial asset, or a group of financial assets with similar collectively valued risk characteristics, has been impaired as a result of one or more events that occur after initial recognition, which cause a decrease or delay in the collection of estimated future cash flows, which may be caused by the insolvency of the debtor.

Impairment value corrections are recorded based on the difference between their book value and the current value at the end of the year of the future cash flows that are estimated to be generated (including those from the execution of real and/or personal guarantees) discounted at the effective interest rate calculated at the time of initial recognition. For financial assets with variable interest rates, the Group uses the effective interest rate that, in accordance with the contractual conditions of the instrument, should be applied at the year-end date. These corrections are recognized in the income statement.

Financial assets at fair value with changes in equity

This heading includes financial assets that, in accordance with the contractual clauses, on specified dates, generate cash flows that correspond only to receipts of principal and interest on the outstanding principal amount, and are not held for trading, nor are they appropriate to classify them in the heading of “financial assets at depreciated cost”.

Also included within this heading are equity instruments that are not held for trading, and that cannot be classified as financial assets at cost, for which the Group has exercised the irrevocable option at the time of initial recognition to present the subsequent changes in fair value directly into equity.

They are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable (including preferential subscription rights and similar rights, which the Group has had to pay or has agreed to pay to acquire control, if applicable, of the asset).

After initial recognition, these assets are valued at their fair value, without considering the transaction costs that the Group could incur in the event of their disposal. Changes in fair value that occur in the financial asset are recorded as an income or expense directly allocated to equity, until it is derecognized or impaired, at which time the amount recognized in equity is allocated to the income statement.

The financial income (calculated using the effective interest rate method) from the interest accrued by the financial instrument is recorded in income statement. Likewise, the dividends generated by the financial asset are recorded as income in income statements, if it is undoubtedly allocating results that it has generated since the Group took control. Otherwise, they are recorded as a lower value of the cost of the asset.

At least at the end of the financial year, the Group makes the necessary value adjustments for impairment, whenever there is objective evidence that the value of a financial asset, or group of financial assets classified in this heading, with similar collectively valued risk characteristics, has been impaired because of one or more events that have occurred since its initial recognition, and that have caused:

- In the case of acquired debt instruments, a decrease or delay in the estimated future cash flows, which are motivated by the insolvency of the debtor; either,
- In the case of investments in equity instruments, the non-recoverability of the asset's book value, evidenced by a prolonged or significant decrease in the fair value. In any case, the Group assumes that the asset has suffered impairment when:
 - There has been a continuous drop in value for a year and a half; either,
 - Forty percent of its listed value, without the recovery of its value having occurred, without prejudice to recognizing an impairment loss in value before either of these two circumstances occurs.

However, the value corrections and the results arising from exchange differences in financial assets denominated in a functional currency other than that of the Group, are recorded in the income statement.

Impairment value corrections are recognized by the difference between their cost or depreciated cost less, where applicable, any value correction for impairment recognized prior to the income statement, and the fair value, at the time the assessment is made.

Accumulated impairment loss recognized in equity due to the decrease in fair value is recognized in the income statement, provided there is objective evidence of impairment.

If the fair value increases in subsequent years, the value correction recognized in previous years will be reverted with a credit to the income statement for the year, unless the increase in fair value corresponds to an equity instrument, and in this case, the value correction recognized in previous years will not be reversed with a credit to the income statement and the increase in fair value will be recorded directly in equity.

In those exceptional cases, in which the fair value of an equity instrument cannot be measured reliably, the expenses and income that have previously been recognized in equity are maintained in equity, until disposal or derecognition of the asset, at which time they are allocated to the income statement, or until one of the following circumstances occurs:

- In the case of prior value adjustments due to revaluations of the asset, the impairment value corrections are recorded in equity up to the amount of the revaluations previously recognized, and the excess, if applicable, is recorded in the income statement. The impairment value correction recorded in equity will not be subject to reversal.
- In the case of prior value adjustments due to value decreases, when the recoverable amount is subsequently higher than the book value of the investments, this is increased, up to the limit of the indicated value decrease, in the heading of equity where the previous value adjustments have been recorded, and from that moment on, the new amount that arises is considered the cost of the investment. However, when there is objective evidence of impairment in the value of the investment, the accumulated loss is recognized in equity in the income statement.

At June 30th, 2023, and 2022, these types of equity instruments do not exist.

Financial assets at cost

The following financial assets are included in this heading:

- Investments in the assets of group, multi-group, and associated companies.
- Remaining investments in equity instruments whose fair value cannot be determined with reference to an active market, or cannot be estimated reliably, and derivatives that have this type of investments as underlying.
- Hybrid financial assets whose fair value cannot be estimated reliably unless they meet the criteria to be classified as a financial asset at depreciated cost.
- Contributions made to joint accounts and similar accounts.
- Participation loans whose interests are contingent, either because a fixed or variable interest rate is agreed conditional on the borrower's achievement of a milestone (due to obtaining profit), or because they are calculated in reference to the evolution of their activity. At June 30th, 2023, and 2022, the Group does not have participation loans.
- Any financial asset, which could initially be classified as a financial asset at fair value with changes in the income statement, when it is not possible to obtain a reliable estimate of the fair value.

They are initially recorded at the fair value of the consideration given plus the transaction costs that are directly attributable. Fees paid to legal advisors or other professionals involved in the acquisition of the asset are recorded as an expense in the income statement.

The expenses generated internally in the acquisition of the asset are also not recorded as a higher value of the asset and are recorded in the income statement. In the case of investments made before they are considered investments in the assets of a group, multi-group, or associated company, the book value immediately before the asset can be in this classification will be considered the cost of such investment.

Equity instruments classified in this heading will be valued at their cost, less, where applicable, the accumulated amount of value adjustments for impairment.

Contributions made because of a joint account contract and similar are valued at cost, increased, or decreased by the profit or loss, respectively, that correspond to the Group as a non-managing shareholder, and less, if applicable, the accumulated impairment value corrections.

This same criterion is applied to participation loans whose interests are contingent, either because a fixed or variable interest rate is agreed upon conditional on the achievement of a milestone in the borrowing company, or because they are calculated exclusively based on the evolution of the activity of said company. If, in addition to contingent interest, it includes irrevocable fixed interest, the latter is accounted for as financial income based on accrual. Transaction costs are recorded in the income statement on a straight-line basis over the life of the participation loan.

At least at the end of the financial year, the Group makes the necessary value corrections whenever there is objective evidence that the book value of an investment is not recoverable.

The amount of the value adjustment is calculated as the difference between the book value and the recoverable amount, understood as the greater amount between the fair value less selling costs and the present value of the future cash flows derived from the investment, which in the case of equity instruments is calculated either by estimating what is expected to be received as a consequence of the allocation of dividends made by the subsidiary and the sale or derecognition instead of the investment, or by estimating the participation in the cash flows that are expected to be generated by the subsidiary, coming from both ordinary activities and from the disposal or derecognition in balances.

The recognition of impairment value corrections and, where applicable, their reversal, will be recorded as an expense or income, respectively, in the income statement. The impairment reversal is limited to the book value of the investment that would be recognized on the date of reversal if the impairment had not been recorded.

However, in cases in which an investment has been made in the Group, prior to its classification as a group, multi-group, or associated company, and prior to this classification, and value adjustments have been recorded in equity derived from this investment, these adjustments are maintained after qualification until the disposal or derecognition of the investment, at which time they are recorded in the income statement, or until the following circumstances occur:

- In the case of prior value adjustments due to revaluations of the asset, the impairment value corrections are recorded in equity up to the amount of the revaluations previously recognized, and the excess, if applicable, is recorded in the income statement. The impairment value correction recorded in equity will not be subject to reversal.
- In the case of prior value adjustments due to value decreases, when the recoverable amount is subsequently higher than the book value of the investments, this is increased, up to the limit of said value decrease, in equity where the previous value adjustments have been recorded, and from that moment on, the new amount that arises is considered the cost of the investment. However, when there is objective evidence of impairment in the value of the investment, the accumulated loss recorded directly in equity is recognized in the income statement.

The assessment criteria for investments in the equity of group, multi-group, and associated companies are detailed in the following section:

Investments in the equity of group, multi-group, and associated companies

Group companies are considered those linked to the Club by a control relationship and associated companies are those over which the Group exercises significant influence. Additionally, the category of multi-group companies includes those companies over which, by virtue of an agreement, joint control is exercised with one or more shareholders. These investments are initially valued at cost, which is equivalent to the fair value of the consideration given plus the transaction costs that are directly attributable to them.

In those cases, in which the Club has acquired shares in group companies, through a merger, spin-off or through a non-monetary contribution, if these give it control of a business, it values the stake following the criteria established by the regulations for transactions with related parties, established by section 2 of NRV no. 21 'Operations between group companies', by virtue of which, these must be valued by the values contributed to the given annual accounts, prepared under the criteria established by the Commercial Code, of the larger group or subgroup in which the acquired Club is integrated, whose parent company is Spanish.

In the event of not having specific annual accounts, prepared under the principles established by the Commercial Code, in which the parent company is Spanish, they will be integrated by the value contributed by the shares mentioned in the individual annual accounts of the contributing company.

Its subsequent assessment will be carried out at cost, decreased, if applicable, by the accumulated amount of impairment value corrections. These corrections are calculated as the difference between its book value and the recoverable amount, understood as the greater amount between the fair value, less selling costs, and the present value of the expected future cash flows of the investment. Unless there is better evidence of the recoverable amount, and for possible purposes of indications of impairment, the equity of the investee company will be considered, corrected by the tacit capital gains existing at the date of the assessment.

If the investee company participates at the same time in another, the equity that emerges from the given annual accounts is considered.

Changes in value due to impairment value corrections and, where applicable, their reversal, are recorded as an expense or income, respectively, in the income statement.

Derecognition of financial assets

Framework, of the General Accounting Plan, approved by Royal Decree 1514/2007, of November 16th, considering the economic reality of the transactions and not only to the legal form of the contracts that regulate it. Specifically, the derecognition of a financial asset is recorded, in whole or in part, when the contractual rights to the cash flows of the financial asset have expired or when they are transferred, provided that this transfer substantially transfers the risks and benefits inherent to the ownership of the financial asset.

The Group understands that the risks and benefits inherent to the ownership of the financial asset have been substantially transferred when its exposure to the change in cash flows is no longer significant in relation to the total change in the present value of the net future cash flows associated with the financial asset.

If the Group has not transferred or retained substantially the risks and benefits of the financial asset, it is derecognized when its control is not retained. If the Group holds control of the asset, it continues to recognize it for the amount to which it is exposed due to changes in the value of the transferred asset, that is, for its continued involvement, recognizing the associated liability.

The difference between the consideration received net of attributable transaction costs, considering any new asset obtained less any liability assumed, and the carrying amount of the financial asset transferred, plus any accumulated amount that has been recognized directly in equity, determines the profit or loss arising from derecognizing the financial asset and forms part of the result of the year in which it occurs.

The Group does not derecognize financial assets in transfers in which it retains substantially the risks and benefits inherent to its ownership, such as the discounting of bills, recourse factoring operations, sales of financial assets with a repurchase agreement to a fixed price or the sales price plus interest and totalizations of financial assets in which companies retain subordinated financing or other types of guarantees that absorb substantially all expected loss. In these cases, the Group recognizes a financial liability for an amount equal to the consideration received.

Reclassification of financial assets

Club reclassifies a financial asset when the business model applied changes. The Group considers that there is no reclassification and, therefore, does not apply the following policies in the following cases:

- A hedging instrument designated and effective in a cash flow hedge or in a hedge of the net investment in a foreign business that no longer meets the requirements established by the applicable financial reporting regulatory framework for its consideration as such.
- When a financial asset becomes a designated and effective hedging instrument in a cash flow hedge or hedge of the net investment in a foreign business.

The Group records reclassifications prospectively from the reclassification date, in accordance with the following criteria:

Reclassification of financial assets at depreciated cost to the heading of financial assets at fair value with changes in the income statement and, vice versa

When the Group reclassifies a financial asset from the heading of assets at depreciated cost to that of fair value with changes in the income statement, it records it at fair value on the date of reclassification.

Any loss or profit arising from the difference between the previous depreciated cost of the financial asset and the fair value is recognized in the income statement.

On the contrary, when the Group reclassifies a financial asset from the heading of assets at fair value through income statement to that of assets at depreciated cost, the fair value on the date of reclassification becomes the new book value.

Reclassification of financial assets at depreciated cost to the heading of financial assets at fair value with changes in equity and, vice versa

When the Group reclassifies a financial asset from the heading of assets at depreciated cost to that of fair value with changes in equity, it records it at fair value on the date of reclassification. Any loss or profit that arises due to the difference between the previous depreciated cost of the financial asset and the fair value is recognized directly in equity. The effective interest rate is not adjusted because of the reclassification.

On the contrary, when the Group reclassifies a financial asset from the heading at fair value with changes in equity to that of depreciated cost, it is recorded at its fair value on this date. Accumulated profit and loss in equity are adjusted in the fair value of the financial asset at the reclassification date. As a result, the financial asset is valued on the reclassification date as if it had been measured at depreciated cost since initial recognition.

Reclassification of financial assets at fair value with changes in the income statement in the heading of financial assets at fair value with changes in equity and, vice versa

When the Group reclassifies a financial asset from fair value through income statement to fair value through equity, the financial asset continues to be recorded at fair value.

On the contrary, when the Group reclassifies a financial asset from the heading of fair value with changes in equity to that of fair value with changes in the income statement, the financial asset continues to be recorded at fair value, but the profit or loss accumulated directly in equity is recorded in the income statement on that date.

Reclassification of investments in equity instruments valued at cost in the heading of financial assets at fair value through the income statement and, vice versa

When an investment in the equity of a group, multi-group, or associated company must no longer be classified as such, the financial investment held in this company is reclassified in the heading of financial assets at fair value with changes in the income statement provided that the fair value of the shares can be estimated reliably, unless the Group chooses at that time to include the investment in the heading of financial assets at fair value through changes in equity.

In this case, its fair value is measured on the date of reclassification, recognizing any profit or loss that arises, due to the difference between the book value of the asset prior to reclassification and the fair value, to the income statement, unless such Company exercises said option, in which case the difference recorded directly in equity. This same criterion is applied to investments in other equity instruments that can be valued reliably.

On the contrary, if the fair value of an equity instrument is no longer reliable, the fair value on the reclassification date becomes the new book value.

Financial liabilities:

A financial liability is recognized on the balance sheet when the Group becomes an obligated party to the contract or legal transaction in accordance with its provisions. Specifically, the financial instruments issued are classified, in whole or in part, as a financial liability, provided that, in accordance with their economic reality, they entail for the Group a contractual obligation, direct or indirect, to deliver cash or another financial asset or of exchanging financial assets or liabilities with third parties under unfavorable conditions.

Any contract that may be settled with the Group's own equity instruments is also classified as a financial liability, provided that:

- It is not a derivative nor does it require or may require the delivery of a variable amount of its own equity instruments.
- If it is a derivative with an unfavorable position for the Group, which can be settled through a form other than the exchange of a fixed amount of cash or another financial asset for a fixed amount of the Group's equity instruments; For these purposes, those that are, in themselves, contracts for the future receipt or delivery of the Group's own equity instruments are not included among the equity instruments.

Additionally, the rights, options or warrants that allow obtaining a fixed number of the Group's own equity instruments are registered as equity instruments, provided that the Group offers these rights, options, or warrants proportionally to all the members of the Group and the same class of equity instruments. However, if the instruments grant the holder the right to settle them in cash or by delivering equity instruments based on their fair value or at a fixed price, these are classified as financial liabilities.

Contributions made because of a joint account contract and similar are valued at cost, increased, or decreased by the profit or loss, respectively, that correspond to the Group as a non-managing shareholder, and less, if applicable, the accumulated impairment value corrections. In this case, when the entire cost of the joint account has been impaired, the additional loss that it generates will be classified as a liability.

Participation loans that accrue contingent interest are recorded in the same way, either because a fixed or variable interest rate is agreed upon conditional on the fulfillment of a milestone for the borrowing company (for example, obtaining profit), or because are calculated exclusively by reference to the evolution of the activity of said company. The financial expenses accrued by the participation loan are recognized in the income statement in accordance with the accrual principle, and the transaction costs will be allocated to the income account in accordance with a financial criterion or, if not applicable, linearly throughout the life of the participation loan.

In those cases, in which the Group does not transfer the risks and benefits inherent to a financial asset, it recognizes a financial liability for an amount equivalent to the consideration received.

The categories of financial liabilities, among which the Group classifies them, are the following:

- Financial liabilities at depreciated cost
- Financial liabilities at fair value with changes in the income statement

Financial liabilities at depreciated cost

In general, the Group classifies the following financial liabilities within this heading:

- Debts from commercial operations: these are financial liabilities that originate from the purchase of goods and services through traffic operations with deferred payment, and
- Debts from non-commercial operations: these are financial liabilities that, despite not being derivative financial instruments, do not have commercial origin, but come from loan or credit operations received by the Group.

Participation loans that have ordinary or common loan characteristics are also classified within this heading.

Additionally, all financial liabilities that do not meet the criteria to be classified as financial liabilities at fair value with changes in the income statement are classified within this heading.

Financial liabilities at depreciated cost are initially measured at the fair value of the consideration received, adjusted for directly attributable transaction costs.

However, debts for commercial operations with a maturity of no more than one year and that do not have a contractual interest rate, as well as disbursements required by third parties on participations, the amount of which is expected to be paid in the short term, are initially valued at their nominal, provided that the effect of not discounting cash flows is not significant.

They are subsequently valued at their depreciated cost, using the effective interest rate. Those that, in accordance with what was mentioned in the previous paragraph, are initially valued at their nominal value, continue to be valued at this amount.

Financial liabilities at fair value with changes in the income statement

The Group classifies in this heading financial liabilities that meet the following conditions:

- They are financial liabilities held for trading. A financial liability is held for trading when:
 - It is issued or assumed for the purpose of repurchasing it in the short term.
 - It is part, at the time of initial recognition, of a portfolio of financial instruments identified and managed jointly for which there is evidence of recent actions to obtain profit in the short term, or
 - It is a derivative financial instrument, if it is not a financial guarantee contract, nor has it been designated by the Group as a hedging instrument.
- Financial liabilities that the Group has irrevocably designated, upon initial recognition, as financial liabilities at fair value with changes in the income statement, since:
 - The accounting asymmetry with other instruments at fair value with changes in the income statement is eliminated or significantly decreased; either

- The Group manages and evaluates performance based on the fair value of a group of financial liabilities and financial assets and liabilities in accordance with a documented risk management or investment strategy.
- Hybrid financial liabilities that the Group irrevocably designates, since:
 - The embedded derivative does not significantly affect the cash flows that the instrument would otherwise have generated; either
 - When first considering the hybrid instrument, be clear that separation of the embedded derivative(s) is not permitted (e.g., a prepayment option embedded in a loan that allows the holder to repay the loan early at approximately depreciated cost).

The Group initially values these financial liabilities at fair value. Transaction costs that are directly attributable to the instrument are recorded in the income statement of the year in which they accrue.

After initial recognition, these financial liabilities are recorded at fair value, recording value changes in the income statement.

Derecognition of financial liabilities

The Group derecognizes a financial liability when the obligation has been extinguished. The Group also derecognizes its own financial liabilities that it acquires (even if it is with the intention of selling them in the future).

When an exchange of debt instruments occurs with a lender, provided they have substantially different conditions, the original financial liability is recorded and the new financial liability that arises is recognized. Similarly, a substantial change of the current conditions of a financial liability is recorded.

The difference between the book value of the financial liability, or the part thereof that has been derecognized, and the consideration paid, including attributable transaction costs, and which also includes any transferred asset other than cash or liability assumed, is recognized in the income statement of the year in which it occurs.

When an exchange of debt instruments that do not have substantially different conditions occurs, the original financial liability is not derecognized from the balance sheet and the amount of commissions paid is recorded as an adjustment to the book value. The new depreciated cost of the financial liability is determined by applying the effective interest rate, which is the one that equates the book value of the financial liability at the date of amendment with the cash flows that must be paid under the new conditions.

For these purposes, the conditions of the contracts are considered to be substantially different when the lender is the same as the one that granted the initial loan and the present value of the cash flows of the new financial liability, including net commissions, differs by at least one 10% of the current value of the cash flows pending payment of the original financial liability, both discounted to the effective interest rate of the original liability.

Additionally, the Group, in those cases in which this difference is less than 10%, also considers that the conditions of the new financial instrument are substantially different, when there are other types of substantial changes of a qualitative nature, such as: change from a fixed interest rate to a variable interest or vice versa, the re-expression of the liability in a different currency, an ordinary loan that becomes a participation loan, etc.

The Group accounts for the effects of the approval of a creditors' agreement in the year that is judicially approved if its compliance is rationally foreseen. To this end, the Group registers this approval in two stages:

- First, it analyzes whether there has been a substantial change in the conditions of the debt, therefore it discounts the cash flows of the former and the new using the initial interest rate, and later, if this is the case (if the change is substantial),
- It records the derecognition of the original debt and recognizes the new liability at its fair value (which implies that the interest expense on the new debt is recorded from that moment on applying the market interest rate on that date).

Bonds delivered and received

The difference between the fair value of the bonds delivered and received and the amount disbursed or collected is considered an advance payment or collection for the operating lease or the provision of the service, which is recorded in the income statement during the period of the lease or during the period in which the service is provided.

When it comes to current bonds, cash flow discounting is not carried out since its effect is not significant.

4.8. Stocks

Stocks are valued at acquisition price. The acquisition price includes the amount invoiced by the seller, after deducting any discount, price reduction or other similar items, and all additional expenses incurred until the goods are located for sale, such as transportation, insurance and others directly attributable to the acquisition of stocks.

Given that the Group's stocks do not require a period greater than one year to be ready to be sold, no financial expenses are included in the acquisition price.

The Group uses the weighted average cost to assign the value of stocks.

When the net realizable value of the inventories is lower than their acquisition price, the appropriate value corrections are made, recognizing them as an expense in the consolidated income statement.

4.9. Transactions in foreign currencies

The functional currency used by the Group is the euro. Consequently, operations in currencies other than the euro are considered denominated in foreign currency and are recorded according to the exchange rates in force on the dates of the operations.

At year-end, monetary assets and liabilities denominated in foreign currency are exchanged by applying the exchange rate at the balance sheet date. The profit or loss revealed are recorded in the income statement of the year in which they occur.

4.10. Corporate tax

At the financial year that begins on July 1st, 2018, the Club, and the subsidiary Barça Licensing and Merchandising, S.L.U. have paid corporate tax under the tax dation regime, with the Club being the head of the tax group with identification number 568/18. On June 26th, 2018, the Club notified the Tax Agency of the constitution of said tax group. At the 2020/21 financial year, the group no longer pays taxes in accordance with the special corporate tax regime.

The corporate tax expense or income includes the part related to the current tax expense or income and the part corresponding to the deferred tax expense or income.

The current tax is the amount that the Club pays because of the tax settlements of the corporate tax relating to a financial year. Reductions and other tax advantages in the tax payment, excluding withholdings and payments on account, as well as compensable tax loss from previous years and effectively applied in this one, give rise to a lower amount of current tax.

Deferred tax expense or income corresponds to the recognition and cancellation of deferred tax assets and liabilities. These include temporary differences that are identified as those amounts that are expected to be payable or recoverable derived from the differences between the book amounts of assets and liabilities and their tax value, as well as negative tax bases pending compensation and credits for tax reductions not applied. These amounts are recorded by applying to the temporary difference or credit that corresponds the type of lien to which they are expected to be recovered or settled.

Deferred tax liabilities are recognized for all taxable temporary differences, except those derived from the initial recognition of goodwill or other assets and liabilities in a transaction that does not affect either the tax result or the accounting result and is not a business combination.

For their part, deferred tax assets are only recognized to the extent that it is considered probable that the Group will generate future tax profit to make them effective.

Deferred tax assets and liabilities, arising from operations with direct debits or credits recorded in equity items, are also recorded in equity.

At each accounting closing, the recorded deferred tax assets are reconsidered, and the appropriate corrections are made to the extent that there are doubts about their future recovery. Likewise, at each closing, deferred tax assets not recorded in the balance sheet are evaluated and these are recognized to the extent that their recovery with future tax benefits becomes probable.

4.11. Income and expenses

Income comes mainly from audiovisual rights and sponsorship contracts, membership fees, season-ticket holders, as well as the sale of tickets and other related services.

To determine whether income needs to be recognized, the Company follows a five-step process:

1. Identification of the contract with a customer.
2. Identification of performance obligations.
3. Determination of the transaction price.
4. Allocation of transaction price to performance obligations.
5. Income recognition when performance obligations are met.

In all cases, the total transaction price of a contract is allocated among the several performance obligations based on their relative independent sales prices. The transaction price of a contract excludes any amounts collected on behalf of third parties. Income is recognized at a point in time or over time, when (or as) the Club satisfies performance obligations by transferring promised goods or services to its customers. The obligations of the Club correspond to those inherent to the nature of the income to which they correspond.

Income from TV broadcasting rights and other compensation for participation in a competition that are fixed compensations are recorded on a straight-line basis as the corresponding matches are held during the season. These correspond to the obligation of the corresponding Company to assign, according to the clauses of the contracts, the corresponding audiovisual rights. Likewise, in the case of income from TV broadcasting rights and/or any consideration for participation in a competition that are variable considerations and that depend on certain conditions to be completed by the Club, they are recorded at the time the fulfillment of these occur.

Income from sponsorship contracts that are fixed consideration is recorded proportionately over the period covered by the sponsorship rights contract. In the case of variable consideration that depends on certain conditions to be completed by the Club, they are recorded at the time the conditions are fulfilled.

Given that these are related to sports results, it is at this moment when it is considered that they can be estimated reliably and not before.

The collection of previous income is carried out according to the conditions of the contracts, normally, before its accrual, recording the unearned amount under the heading "Non-current and current accruals" of the attached balance sheet.

Income from members and season-ticket holders is recorded on a straight-line basis during the season. Payment for these is normally made before the start of the season. The Club's obligations in this regard are detailed within the Club's bylaws, with one of the Club's main obligations being to allow attendance at sporting events organized by the Club as well as other related services.

Income from tickets or similar is recorded at the time of the corresponding match or event. The Club's obligations are included in the general conditions, and there is no refund, for example, once the title or ticket has been acquired. Payment is made in cash.

The Club's Board of Directors considers that the criterion of linearizing the income that accrues over time, considering the duration of the season, allows the fair view of the Club to be adequately displayed.

Additionally, the Club is the owner of the rights to the intellectual property of the Club's brand image. The Company recognizes the income from the license rights granted on the intellectual property, as a right of use, since the right granted on the intellectual property to the customer allows its use in the conditions in which the intellectual property is found in the at the time of the sale, and the customer does not expect the Club to make substantial changes to it, which are necessary and precise so that it can benefit from the same. Therefore, the Club recognizes the income at a specific moment in time and not before the beginning of the period in which the customer has the capacity to make use of the intellectual property right.

Expenses are allocated based on the accrual criterion, that is, when the actual flow of goods and services that they represent occurs, regardless of the moment in which the monetary or financial flow derived from them occurs.

Expenses are valued at the fair value of the consideration received, deducting discounts and taxes.

4.12. Provisions and contingent liabilities

The Club's Board of Directors, in the preparation of the consolidated annual accounts, differentiates between:

1. Provisions: credit balances that cover current obligations derived from past events, the cancellation of which is likely to give rise to an outflow of resources, but which are indeterminate as to their amount and/or timing of cancellation.
2. Contingent liabilities: possible obligations arising because of past events, whose future materialization is conditional on the occurrence or non-occurrence of one or more future events independent of the Club's will.

The consolidated annual accounts include all provisions with respect to which it is estimated that the probability that the obligation will have to be met is greater than otherwise. Contingent liabilities are not recognized in the consolidated annual accounts but are reported on in the notes to the same, to the extent that they are not considered remote.

The provisions are valued at the current value of the best possible estimate of the amount necessary to cancel or transfer the obligation, considering the information available about the event and its consequences, and recording the adjustments that arise from updating said provisions as an expense as it accrues. When the financial effect is not significant, no discount is carried out.

The Club's Board of Directors is responsible for estimating and quantifying the risks related to possible provisions to be recorded or contingent liabilities to be reported. To estimate and quantify these risks, the Club relies, among others, on the assessment made by its lawyers and other advisors.

4.13. Compensation for dismissal, end of contract and others

In accordance with current legislation, the Group is obliged to pay compensation to those employees with whom, under certain conditions, it terminates its labor relations. Therefore, severance payments that can be reasonably quantified are recorded as an expense in the year in which the decision is made and a valid expectation is created for third parties about the dismissal.

The Club has signed contracts with players that provide for the payment of premiums for the termination of the contract if a series of conditions are met. These premiums are recorded on a straight-line basis as an expense throughout the term of the contract.

Likewise, there are commitments with certain players that are linked to their development and other external factors, which are recorded at the time they are achieved.

4.14. Environmental assets

Assets of an environmental nature are those used on a non-current basis in the Group's activity, the main purpose of which is to minimize environmental impact and protect and improve the environment, including the reduction or elimination of future pollution. The Group's activity by its nature does not have a significant environmental impact.

4.15. Pension commitments

The Group recognizes the cost of bonds for pensions or retirement awards based on their accrual.

The cost of the commitments for retired personnel, which consists of a supplement to Social Security pensions as well as the cost corresponding to accrued retirement premiums, is externalized in a defined benefit group.

Pension commitments for active personnel are part of a pension plan with defined contributions to BS Pentapensión Empresa, F.P. Pension Fund. and Fonsolbank F.P. The contributions made to the Pension Fund during the 2022/23 financial year have been 1,370 thousand euros (1,384 thousand euros in the 2021/22 financial year). These contributions are recorded in the consolidated income statement within the heading "Personnel expenses".

4.16. Criteria for the registration and assessment of personnel expenses

In accordance with the rules for preparing budgets of the Clubs and Sports Public Limited Companies of the Spanish Professional Football League, personnel expenses will be presented following these assessment criteria:

Non-sports (or structure) personnel expenses

The following categories are distinguished:

- Technical non-sports personnel: sports manager, technical secretary, representative, physiotherapists, and equipment managers.
- Other non-sports personnel: other personnel related to the Group through an employment contract, including management personnel, administration personnel, security and access, marketing, communication, maintenance, and others.

Sports personnel expenses

Als efectes de presentació en aquesta memòria consolidada, la despesa en concepte de plantilla esportiva inclou tota mena de contraprestacions (sous, salaris, indemnitzacions, retribucions en espècie, etc.), així com la Seguretat Social a càrrec de l'empresa, primes col·lectives i altres. En cas de jugadors rebuts o entregats en cessió, s'inclouen totes les despeses i ingressos derivats de la citada cessió.

A distinction will be made between:

- Expenses of the squad to be registered in the Spanish Professional Football League:

The squad to be registered in the Spanish Professional Football League is made up of the players linked to the Club through a labor contract attached to the first team, that is, numbers from 1 to 25, both inclusive, and those not attached to the squad; as well as the coach, assistant coach, and trainer of the first team.

- Expenses of the squad not to be registered in the Spanish Professional Football League:

The squad not to be registered in the Spanish Professional Football League is made up of players linked to the Club through an employment contract of any other nature, assigned to the rest of the teams and dependent of any category, coaches, assistant coaches and trainers of the respective teams.

4.17. Grants, donations, and legacies

The Group records the grants received according to the following criteria:

Non-refundable grants

They are initially recorded as income directly allocated to equity, being recognized in the income statement as income on a systematic and rational basis in a correlation with the expenses derived from the grant in accordance with the criteria described below:

- They are allocated as income for the year if they are granted to ensure minimum profitability or compensate for operating deficits.
- If they are used to finance operating deficits in future years, they are allocated as income for these years.
- If they are granted to finance specific expenses, the allocation is made as the subsidized expenses are reported.
- Monetary amounts received without assignment to a specific purpose are allocated as income in the year.
- If they are granted to cancel debts, they are allocated as income for the year in which said cancellation occurs, unless it is granted in relation to specific financing, in which case the allocation is made based on the subsidized item.
- If they are granted for the acquisition of assets or stocks, they are recorded in results in proportion to the depreciation or, where applicable, when their disposal occurs, impairment value correction or derecognition from the balance sheet.

Reimbursable grants

They are recorded as liabilities of the Club until they become non-refundable. Non-refundable grants, donations and legacies received from shareholders or owners are recorded directly in equity, regardless of the type of grant, donation, or legacy in question.

4.18. Non-current and current accruals

Amounts received pending recognition as income in the income statement, mainly in relation to TV and sponsorship contracts and membership fees, are recorded in the headings "Non-current accruals" or "Current accruals", depending on the term of registration in results. These amounts, which do not have future financial bonds, are recognized as income in the corresponding years (accrual principle).

4.19. Current / non-current classification

Current assets are those linked to the normal operating cycle, which is generally considered to be one year, as well as other assets whose expiration, sale or realization is expected to occur in the short term from the closing date of the period, assets held for trading, except for financial derivatives whose settlement period is greater than one year and cash and other equivalent liquid assets. Assets that do not meet these requirements are classified as non-current.

In the same way, current liabilities are those linked to the normal operating cycle, financial liabilities held for trading, except for financial derivatives whose settlement period is greater than one year and, in general, all bonds whose maturity or extinction will occur in the short term. Otherwise, they are classified as non-current.

4.20. Transactions with related parties

The Group carries out all its operations with related parties at market values. Additionally, the transfer prices are adequately supported, so the Club's Board of Directors considers that there are no significant risks in this regard from which significant liabilities may arise in the future.

4.21. Assessment of segmented information

At June 30th, 2023, and 2022, the Group segments its activity into the 8 sports sections it has, and into non-sports activity as stated in Appendix I of the attached consolidated annual accounts.

4.22. Cash flow statement

In the cash flow statement, prepared according to the indirect method, the following expressions are used in the following senses:

1. Cash flow: inflows and outflows of cash and its equivalents; these are understood to be current investments with great liquidity and low risk of changes in their value.
2. Operating activities: normal activities of the Club, as well as other activities that cannot be classified as investment or financing.
3. Investment activities: the acquisition, sale, or disposal by other means of non-current assets and other investments not included in cash and equivalent liquid assets.
4. Financing activities: activities that produce changes in the size and breakdown of equity and liabilities that are not part of operating activities.

4.23. Registration and assessment of "Espai Barça, Fons de Titulització"

The main registration and assessment standards used by the aforementioned Securitization Fund (Note 1.2) in the preparation of the consolidated annual accounts for this year in accordance with the regulatory framework of financial information indicated in Note 2.1 to the attached consolidated annual accounts, have been the following:

Recognition of income and expenses

Income and expenses are recorded based on their accrual period regardless of when they are collected or paid.

Establishment expenses

These are all those costs incurred by the Fund, whether due to its establishment, the acquisition of its financial assets or the issuance of its financial liabilities.

In accordance with Notice 2/2016, these expenses will be recorded in the income statement for the year in which they occur.

Financial assets

Financial assets are classified on the balance sheet according to the following criteria:

Loans and receivables, which include financial assets that, not being equity instruments or derivatives, whose collections are of a determined or determinable amount and are not traded in an active market. Those financial assets for which the holder may not recover substantially all of the initial investment, due to circumstances other than credit impairment, will not be included. The securitized assets available to the Fund at any given time will be included in this heading. Financial assets will be initially valued, in general, at their fair value.

Loans and receivables will subsequently be valued at their depreciated cost. The accrued interest will be recorded in the income statement applying the effective interest rate method.

Depreciated cost means the acquisition cost of a financial asset corrected by principal repayments and the part recorded in the income statement, using the effective interest rate method, of the difference between the initial cost and the corresponding redemption value at maturity and less any reduction in value due to impairment recognized directly as a decrease in the amount of the asset or through an adjustment for its value. If they are covered in fair value hedging operations, those changes that occur in their fair value related to the risk or risks covered in said hedging operations are recorded.

The effective interest rate is the discount rate that exactly equates the value of a financial instrument with the estimated cash flows over the expected life of the instrument, based on its contractual conditions, such as early depreciation options, but without considering future credit risk losses. For financial instruments with a fixed interest rate, the effective interest rate coincides with the contractual interest rate established at the time of their acquisition plus, where applicable, commissions that, due to their nature, are comparable to an interest rate. In financial instruments with variable interest rates, the effective interest rate coincides with the current rate of return for all items until the first review of the reference interest rate that is to take place.

Changes in the book value of financial assets are generally recorded in the income statement, differentiating between those that have their origin in the accrual of interest and similar items, which are recorded in the heading "Interest and similar income", and those corresponding to other causes, which are recorded, for their net amount, in the heading "Results from financial operations" of the income statement.

In operations with periodic depreciation installments, the first due date, for the purposes of classifying operations in this heading, will be the one corresponding to the oldest installment for which, on the balance sheet date, any amount remains unpaid, principal or interests.

The extension or re-instrumentation of the operations does not interrupt their delinquency, nor will it produce reclassification, unless there is reasonable certainty that the debtor can meet its payment on the planned schedule or new effective guarantees are provided that fully cover the risk they guarantee. In both cases, ordinary interest pending collection is collected, without considering late payment interest.

Financial liabilities

Financial liabilities are classified on the balance sheet according to the following criteria:

Debts and payables that correspond mainly to those financial liabilities issued by the Fund, in order to finance the acquisition of financial assets, that is, obligations, bonds and securitization notes issued by the Fund. Additionally, debts with finance companies that have been contracted for the purpose of financing the Fund's activity will be recorded in this heading, such as subordinated loans granted to the Fund by the Assignor of the assets, as well as any disposition made on credit lines granted to the Fund.

Financial liabilities are initially recorded at fair value, as defined for financial assets.

Financial liabilities included in the heading "Debts and payables" will subsequently be valued at their depreciated cost. The accrued interest will be recorded in the income statement, applying the effective interest rate method.

Notwithstanding the foregoing, debts with a maturity of no more than three months that, in accordance with the provisions of the previous section, are initially valued at their nominal value, will continue to be valued at said amount.

Changes in the book value of financial liabilities are generally recorded in the income statement, differentiating between those that have their origin in the accrual of interest and similar items, which are recorded in the heading "Interest and similar charges", and those corresponding to other causes, which are recorded, for their net amount, in the heading "Results from financial operations" of the income statement.

Financial derivatives and hedge accounting

Financial derivatives are instruments that, in addition to providing a loss or profit, can allow, under certain conditions, to offset all or part of the credit and/or market risks associated with balances and transactions, using interest rates as underlying elements, certain indices, the prices of some securities, the cross exchange rates of different currencies or other similar references.

Financial Derivatives are used to manage the risks of the Fund's own positions, hedging derivatives, or to benefit from changes in their prices. Financial derivatives that cannot be considered hedging are considered trading derivatives.

Instruments that can be designated as hedging instruments are derivatives whose fair value or future cash flows offset changes in the fair value or future cash flows of items that meet the requirements to be classified as hedging instruments. Hedging operations will be classified into the following categories:

- Fair value hedge: covers the exposure to changes in the fair value of recognized assets or liabilities or firm commitments not yet recognized, or of a specific part thereof, attributable to a particular risk that may affect the income statement. Changes in value of the hedging instrument and the hedged item attributable to the hedged risk will be recognized in the income statement.
- Cash flow hedge: covers exposure to changes in cash flows that are attributed to a specific risk associated with recognized assets or liabilities or a highly probable forecast transaction, provided that it may affect the income statement. The exchange rate risk hedge of a firm commitment can be accounted for as a cash flow hedge. The part of the profit or loss on the hedging instrument that has been determined to be an effective hedge will be recognized in the income statement and expenses with a positive sign, fair value in favor of the Fund, or negative, fair value against the Fund, being transferred to the income statement in the year or years in which the planned hedged transaction affects the result.

At June 30th, 2023, the Fund has only entered into cash flow hedging operations.

The effectiveness of the hedging of derivatives defined as hedging is duly documented, verifying that the differences produced by market price changes between the hedged item and its hedging remain within reasonable parameters throughout the life of the operations, thus complying with the forecasts established at the time of contracting.

A hedge is considered highly effective if, at inception and during its life, the Fund can expect, prospectively, that changes in the fair value or cash flows of the hedged item that are attributable to the hedged risk will be almost completely offset by changes in the fair value or cash flows of the hedging instrument, and that, retrospectively, the results of the hedge have fluctuated within a range of change of eighty to one hundred and twenty-five percent with respect to the result of the hedged item. When at some point this relationship is no longer met, hedging operations would no longer be treated as such and would be reclassified as trading derivatives.

The adjustments derived from the change in fair value of the instruments designated as accounting hedges of cash flows will be included in the heading "Adjustments to recognized income and expenses" with the corresponding sign.

Impairment of the value of financial assets

The book value of financial assets is generally corrected with a charge in the income statement when there is objective evidence that an impairment loss has occurred.

In the case of debt instruments, understood as securitized assets and debt securities, impairment exists when an event occurs after their initial recognition, or the combined effect of several events occurs that has a negative impact on their future cash flows.

As a general rule, the impairment correction of the book value of financial instruments is carried out in the income statement for the period in which such impairment occurs and the recovery of the impairment losses previously recorded, if applicable, it is recognized in the income statement of the period in which the impairment is eliminated or reduced. If the recovery of any amount due to recorded impairment is considered remote, it is eliminated from the balance sheet, although the necessary actions can be conducted to try to obtain its collection until its rights have been definitively extinguished by prescription, condonation, or other causes.

In the case of debt instruments valued at depreciated cost, the amount of impairment losses incurred is equal to the negative difference between their book value and the present value of their estimated future cash flows.

The estimated future cash flows of a debt instrument are all amounts, principal, and interest, that the Fund estimates it will earn over the life of the instrument. This estimate considers all the relevant information that is available on the date of preparation of the financial statements, which provides data on the possibility of future collection of contractual cash flows. Likewise, in the estimation of the future cash flows of instruments that have real guarantees, the flows that would be obtained from their realization are considered, less the amount of the costs necessary to obtain them and subsequent sale, regardless of the probability of the execution of the guarantee.

In the calculation of the present value of the estimated future cash flows, the original effective interest rate of the instrument will be used as the update rate, if its contractual rate is fixed, or the effective interest rate on the date referred to in the financial statements, determined in accordance with the conditions of the contract, when variable.

When the conditions of debt instruments are renegotiated or amended, the effective interest rate before the amendment of the contract will be used, unless it can be proven that said renegotiation or amendment occurs for reasons other than the financial difficulties of the borrower or issuer.

In calculating losses due to impairment of a group of financial assets, models based on statistical methods may be used.

Corporate tax

The tax regime of the Fund is regulated by Act 27/2014, of November 27th, on Corporate Tax, amended by Royal Decree Act 3/2016, of December 2nd, which adopts measures in the tax field aimed at the consolidation of public finances and other urgent measures in social matters. This amendment did not affect the financial statements of the Fund.

Likewise, in accordance with the provisions of the thirty-first Transitional Provision of Act 2/2010, of March 1st, which transposes certain regulations in the field of indirect taxation and amends the Corporate Tax Act of Non-Residents to adapt it to European regulations, it is established that as long as the rules relating to the deductibility of impairment value corrections in value of debt instruments valued at their depreciated cost held by mortgage securitization funds and asset securitization funds, the criteria established for finance companies on the deductibility of the specific coverage of the client's insolvency risk will be applied.

Corporate tax or equivalent is considered an expense and is generally recorded in the heading "Corporate tax" of the income statement.

The expense, if applicable, for the Corporate Tax for each year is calculated on the net result of the year presented in the income statement, corrected for permanent differences in accordance with tax criteria, and considering temporary differences in case of existence.

The deferred tax expense or income, if it exists, corresponds to the recognition and cancellation of deferred tax assets and liabilities, which arise from temporary differences caused by the different accounting and tax valuation of the assets and liabilities of the Fund. Taxable temporary differences give rise to deferred tax liabilities, while deductible temporary differences and credits for tax deductions and advantages that remain pending tax application give rise to deferred tax assets. Deferred tax assets and liabilities, arising from operations with direct debts or credits in the heading "Adjustments to recognized income and expenses" of the balance sheet liabilities, are also recorded, where appropriate, in said heading.

Based on the above and given that depending on the conditions provided for in the Fund's forecast regarding its operations, it is established that the income and expenses of the Fund are balanced annually throughout its life. The Directors of the Parent Company estimate that the settlement of any difference of a temporary nature, both from assets and liabilities, is remote, which is why, based on the provisions of current accounting regulations, no deferred tax assets or liabilities are recorded.

Provisions and contingent liabilities

Provisions are considered to be the current obligations of the Fund, arising as a consequence of past events, which are clearly specified in terms of their nature at the date of the financial statements, but are indeterminate in terms of their amount or time of cancellation, at the expiration of which and to cancel them, the Fund expects that it will have to part with resources that incorporate economic benefits. These obligations may arise from the following aspects:

- A legal or contractual provision.
- An implicit or tacit obligation, the origin of which is based on a valid expectation created by the Fund towards third parties regarding the assumption of certain types of responsibilities. Such expectations are created when the Fund publicly accepts responsibilities, whether they arise from past behavior or from publicly available company policies.
- The practically certain evolution of regulation in certain aspects, in particular, regulatory projects from which the Fund will not be able to avoid.

Contingent liabilities are possible obligations of the Fund, arising as a consequence of past events, whose existence is conditional on the occurrence or not of one or more future events independent of the will of the Fund. Contingent liabilities include current obligations of the Fund whose settlement is not likely to result in a decrease in resources embodying economic benefits or whose amount, in extremely rare cases, cannot be quantified with sufficient reliability.

Provisions and contingent liabilities are classified as probable when there is a greater likelihood that they will occur than otherwise, possible when there is a lower likelihood that they will occur than otherwise, and remote when their occurrence is extremely rare.

The Parent Company includes all significant provisions with respect to which it is estimated that the probability that the obligation will have to be met is greater than otherwise. Contingent liabilities are not recognized but rather reported unless the possibility of an outflow of resources that incorporate economic benefits is considered remote.

Provisions are quantified considering the best information available on the consequences of the event that gives rise to them and are estimated at each accounting close. They are used to meet the specific obligations for which they were recognized, proceeding to their total or partial reversal when said obligations cease to exist or decrease.

Adjustments to recognized income and expenses

This heading will include the net balance, with the corresponding sign, which results from the following concepts:

- Financial assets available for sale.
- Cash flow hedges: this item includes adjustments, net of the corresponding tax effect, derived from the fair value assessment of instruments designated as cash flow accounting hedges.
- Other income/profit and expenses/losses recognized.

5. SPORTS INTANGIBLE ASSETS AND NON-CURRENT ASSETS HELD FOR SALE

5.1. Sports intangible assets

The heading "Sports intangible assets" includes player acquisition rights, as well as other items of a similar nature. The breakdown of this heading in the consolidated balance sheet 2022/23 and 2021/22 financial year has been as follows:

| June 30th, 2023 | Thousands of euros | | | |
|---------------------------------------|-----------------------|--------------------------|---|-----------------------|
| | Balance at 06/30/2022 | Additions and endowments | Derecognitions, disposals and decreases | Balance at 06/30/2023 |
| Cost: | | | | |
| Football | 620,693 | 162,863 | (211,140) | 572,416 |
| Basketball | 1,295 | 725 | (920) | 1,100 |
| Handball | 1,025 | 325 | - | 1,350 |
| Roller hockey and others | 501 | - | - | 501 |
| Advances and others | 10,550 | - | (10,000) | 550 |
| Total cost | 634,064 | 163,913 | (222,060) | 575,917 |
| Accumulated depreciation: | | | | |
| Football | (372,089) | (88,078) | 139,832 | (320,335) |
| Basketball | (1,006) | (463) | 920 | (549) |
| Handball | (559) | (309) | - | (868) |
| Roller hockey and others | (465) | (25) | - | (490) |
| Total accumulated depreciation | (374,119) | (88,875) | 140,752 | (322,242) |
| Impairment: | | | | |
| Football | (3,188) | (24,161) | 24,883 | (2,466) |
| Advances and others | (10,550) | (180) | 10,000 | (730) |
| Total impairment | (13,738) | (24,341) | 34,883 | (3,196) |
| Net total | 246,207 | 50,697 | (46,425) | 250,479 |

| June 30th, 2022 | Thousands of euros | | | | |
|---------------------------------------|-----------------------|--------------------------|---|----------------------|-----------------------|
| | Balance at 06/30/2021 | Additions and endowments | Derecognitions, disposals and decreases | Transfers (Note 5.2) | Balance at 06/30/2022 |
| Cost: | | | | | |
| Football | 589,560 | 81,342 | (50,209) | - | 620,693 |
| Basketball | 2,666 | 239 | (1,610) | - | 1,295 |
| Handball | 1,000 | 67 | (42) | - | 1,025 |
| Roller hockey and others | 501 | - | - | - | 501 |
| Advances and others | 10,550 | - | - | - | 10,550 |
| Total cost | 604,277 | 81,648 | (51,861) | - | 634,064 |
| Accumulated depreciation: | | | | | |
| Football | (277,782) | (112,651) | 18,344 | - | (372,089) |
| Basketball | (1,957) | (395) | 1,346 | - | (1,006) |
| Handball | (383) | (218) | 42 | - | (559) |
| Roller hockey and others | (426) | (39) | - | - | (465) |
| Total accumulated depreciation | (280,548) | (113,303) | 19,732 | - | (374,119) |
| Impairment: | | | | | |
| Football | - | (3,188) | - | - | (3,188) |
| Advances and others | (10,550) | - | - | - | (10,550) |
| Total impairment | (10,550) | (3,188) | - | - | (13,738) |
| Net total | 313,179 | (34,843) | (32,129) | - | 246,207 |

Player acquisition rights will be considered as an expense in the coming years, without considering the effect of impairment provisions, according to the following estimate:

| | Thousands of euros | |
|-----------------------|--------------------|----------------|
| | 06/30/2023 | 06/30/2022 |
| Year: | | |
| 2022/23 | - | 93,144 |
| 2023/24 | 77,114 | 76,835 |
| 2024/25 | 74,795 | 46,445 |
| 2025/26* | 68,026 | 43,521 |
| 2026/27 and following | 33,740 | - |
| Total | 253,675 | 259,945 |

*At June 30th, 2022, it corresponds to the expense of the 2025-2026 and subsequent years.

The additions for the year correspond to the acquisition of the federative rights of players for an amount of 163,913 thousand euros (81,648 thousand euros at June 30th, 2022).

At June 30th, 2023, and 2022, there are contingent liabilities derived from the agreements reached with clubs for the acquisition of the federative rights of players who belong to the first team, which are subject to compliance with a series of conditions. The probability of occurrence depends on uncertain events in the future, with the maximum amount payable based on the contractual agreements applicable at the end of the year ended June 30th, 2023, being 69 million euros (70 million euros in the year ended on June 30th, 2022). Likewise, there are agreements with clubs over which the Club has contingent collection rights in relation to players sold or loaned for a maximum amount of 47 million euros (47 million euros in the year ending June 30th, 2022).

Additionally, preferential rights are maintained over certain players and others of a similar nature in the amount of 550 thousand euros (10,550 thousand euros at June 30th, 2022).

The derecognitions for this year correspond mainly to the sale of players that have generated a net profit of 12,137 thousand euros recorded in the heading "Results from disposals and others" of the attached income statement (net profit of 28,232 thousand euros in the year ended June 30th, 2022). Additionally, during the current year, the contracts of several players have been terminated, resulting in a loss of 56,596 thousand euros (15,175 thousand euros in the year ending June 30th, 2022).

Likewise, the heading "Results from disposals and others" of the attached income statement includes other profit amounting to 2,429 thousand euros (14,665 thousand euros in the year ended June 30th, 2022), basically generated by way of collections from variables for the sporting performance agreed in different contracts for the sale of federative rights and for the transfers to other clubs of players who were part of the Club in previous years.

The Club's Board of Directors is not aware of situations that require the recording of impairments of a significant amount at June 30th, 2023, in addition to those recorded in the attached consolidated annual accounts.

The average duration of the employment contracts of the squad to be registered in the Spanish Professional Football League is 5 years from their signature.

At June 30th, 2023, and 2022, there are fully depreciated items amounting to 141,349 and 140,859 thousand euros, respectively.

The players are hired through an employment contract covered by Royal Decree 1006/1985, of June 26th, which regulates the special employment relationship of professional athletes, in a general regime.

The income derived from the transfer and training of players recorded in the heading "Other operating income" of the income statement during the 2022/23 financial year amounts to 5,265 thousand euros (2,418 thousand euros during the 2021/22 financial year) (Note 18.2).

At June 30th, 2023, and 2022, there are no sports intangible assets pledged or with ownership restrictions.

5.2. Non-current assets held for sale

At June 30th, 2023, there are no “Non-current assets held for sale”. In the 2021/22 financial year, the breakdown was as follows:

| June 30th, 2022 | Thousands of euros | | | | |
|-----------------------|-----------------------|--------------------------|---|----------------------|-----------------------|
| | Balance at 06/30/2021 | Additions and endowments | Derecognitions, disposals and decreases | Transfers (Note 5.1) | Balance at 06/30/2022 |
| Football: | | | | | |
| Net depreciation cost | 163,041 | - | (91,492) | - | 71,549 |
| Impairment correction | (125,041) | (5,000) | 61,492 | - | (68,549) |
| Net total | 38,000 | (5,000) | (30,000) | - | 3,000 |

In accordance with the provisions of Note 4.6, the Group classifies under the heading of “Non-current assets held for sale” those assets whose book value will be recovered mainly through sale, instead of through continued use, when meet the following requirements: they are available for immediate sale, the necessary actions have been taken to find a purchaser, and their sale is highly probable within one year. Non-current assets held for sale are valued at the lower of their book value and fair value less costs to sell.

6. NON-SPORTS INTANGIBLE ASSETS

The breakdown of this heading of the balance sheet for 2022/23 and 2021/22 financial years has been as follows:

| June 30th, 2023 | Thousands of euros | | | | | |
|--|-----------------------|--------------------------|---|--------------|-----------------|-----------------------|
| | Balance at 06/30/2022 | Additions and endowments | Derecognitions, disposals and decreases | Transfers | Other movements | Balance at 06/30/2023 |
| Cost: | | | | | | |
| Software | 52,560 | 6,238 | (208) | - | (194) | 58,396 |
| Development | 508 | - | - | - | - | 508 |
| Transfer rights | 932 | - | - | - | - | 932 |
| Audiovisual property rights | 4,226 | - | 1,320 | 1,320 | (2,103) | 3,443 |
| Intangible assets in progress and advances | 445 | 2,113 | (445) | - | - | 2,113 |
| Other intangible assets | 1,762 | 1,077 | (428) | 1,421 | - | 3,832 |
| Total cost | 60,433 | 9,428 | (1,081) | 2,741 | (2,297) | 69,224 |
| Accumulated depreciation: | | | | | | |
| Software | (37,746) | (6,711) | 168 | - | 194 | (44,095) |
| Development | (145) | - | - | - | - | (145) |
| Transfer rights | (902) | (4) | - | - | - | (906) |
| Audiovisual property rights | (2,248) | (1,591) | - | - | 2,103 | (1,736) |
| Total accumulated depreciation | (41,041) | (8,306) | 168 | - | 2,297 | (46,882) |
| Impairment: | | | | | | |
| Development | (363) | - | - | - | - | (363) |
| Other intangible assets | (445) | (2,044) | 445 | - | - | (2,044) |
| Total impairment | (808) | (2,044) | 445 | - | - | (2,407) |
| Net total | 18,582 | (922) | (468) | 2,741 | - | 19,935 |

| June 30th, 2022 | Thousands of euros | | | | |
|--|-----------------------|--------------------------|---|-----------|-----------------------|
| | Balance at 06/30/2021 | Additions and endowments | Derecognitions, disposals and decreases | Transfers | Balance at 06/30/2022 |
| Cost: | | | | | |
| Software | 49,312 | 3,357 | (673) | 564 | 52,560 |
| Development | 508 | - | - | - | 508 |
| Transfer rights | 928 | 4 | - | - | 932 |
| Audiovisual property rights | 4,201 | 25 | - | - | 4,226 |
| Intangible assets in progress and advances | 2,330 | 588 | (592) | (564) | 1,762 |
| Total cost | 57,279 | 3,974 | (1,265) | - | 59,988 |
| Accumulated depreciation: | | | | | |
| Software | (32,200) | (6,218) | 672 | - | (37,746) |
| Development | (145) | - | - | - | (145) |
| Transfer rights | (825) | (77) | - | - | (902) |
| Audiovisual property rights | (1,368) | (881) | 1 | - | (2,248) |
| Total accumulated depreciation | (34,538) | (7,177) | 673 | - | (41,041) |
| Impairment: | | | | | |
| Development | (363) | - | - | - | (363) |
| Total impairment | (363) | - | - | - | (363) |
| Net total | 22,378 | (3,203) | (592) | - | 18,582 |

The additions for the 2022/23 financial year correspond mainly to the development and implementation of the new ERP, the security plan, and the continuous improvement of the website. The additions for the 2021/22 financial year corresponded mainly to the continuous improvement of the website, the creation of the Masía and the Museum website, several licenses, and the development of CRM.

The additions for the 2022/23 financial year of other intangible assets correspond to Greencoins (cryptocurrencies) received through a sponsorship contract.

The impairment provision for the 2022/23 financial year corresponds to the loss in value of cryptocurrencies in the amount of 2,044 thousand euros, in accordance with their fair value.

At June 30th, 2023, and 2022, there are fully depreciated items amounting to 45,725 and 22,107 thousand euros, respectively.

7. TANGIBLE ASSETS

The breakdown of this heading in the 2022/23 and 2021/22 years has been as follows:

| June 30th, 2023 | Thousands of euros | | | | | |
|--|-----------------------|--------------------------|---|----------------|-----------------|-----------------------|
| | Balance at 06/30/2022 | Additions and endowments | Derecognitions, disposals and decreases | Transfers | Other movements | Balance at 06/30/2023 |
| Cost: | | | | | | |
| Stadiums and arenas | 199,254 | 4,582 | (89,777) | - | (12) | 114,047 |
| Other land and buildings | 54,341 | 1,116 | (8,527) | - | (1) | 46,929 |
| Technical facilities and other tangible assets | 52,490 | 2,956 | (14,326) | - | (1,049) | 40,071 |
| Tangible assets in progress and advances | 116,965 | 121,713 | (357) | (2,741) | | 235,580 |
| Total cost | 423,050 | 130,367 | (112,987) | (2,741) | (1,062) | 436,627 |
| Accumulated depreciation: | | | | | | |
| Stadiums and arenas | (123,884) | (20,572) | 89,777 | - | 12 | (54,667) |
| Other land and buildings | (18,314) | (3,002) | 8,538 | - | 1 | (12,777) |
| Technical facilities and other tangible assets | (44,180) | (3,204) | 14,277 | - | 1,049 | (32,058) |
| Total accumulated depreciation | (186,378) | (26,778) | 112,592 | - | 1,062 | (99,502) |
| Impairment: | | | | | | |
| Other land and buildings | (41) | - | - | - | - | (41) |
| Total impairment | (41) | - | - | - | - | (41) |
| Net total | 236,631 | 103,589 | (395) | (2,741) | - | 337,084 |

| June 30th, 2022 | Thousands of euros | | | | |
|--|-----------------------|--------------------------|---|-----------|-----------------------|
| | Balance at 06/30/2021 | Additions and endowments | Derecognitions, disposals and decreases | Transfers | Balance at 06/30/2022 |
| Cost: | | | | | |
| Stadiums and arenas | 198,590 | 5,937 | (6,173) | 900 | 199,254 |
| Other land and buildings | 54,639 | 139 | (414) | 18 | 54,392 |
| Technical facilities and other tangible assets | 55,534 | 812 | (3,919) | 63 | 52,490 |
| Tangible assets in progress and advances | 101,032 | 16,918 | (4) | (981) | 116,965 |
| Total cost | 409,795 | 23,806 | (10,510) | - | 423,101 |
| Accumulated depreciation | | | | | |
| Stadiums and arenas | (117,010) | (12,951) | 6,077 | - | (123,884) |
| Other land and buildings | (17,480) | (1,291) | 416 | - | (18,355) |
| Technical facilities and other tangible assets | (44,186) | (3,893) | 3,899 | - | (44,180) |
| Impairment: | (178,676) | (18,135) | 10,392 | - | (186,419) |
| Other land and buildings | | | | | |
| Total impairment | (41) | - | - | - | (41) |
| Net total | (41) | - | - | - | (41) |
| Accumulated depreciation: | 231,078 | 5,671 | (118) | - | 236,631 |

The additions for the 2022/23 financial year correspond mainly to the works on "Espai Barça" and the refurbishment of the field Tito Vilanova no. 7 in Ciutat Esportiva and the Johan Cruyff Stadium. In the 2022/23 financial year, financial expenses amounting to 6,596 thousand euros have been capitalized.

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The additions for the 2021/22 financial year corresponded mainly to the refurbishment of the Spotify Camp Nou stadium and Palau Blaugrana, the works on Espai Barça and the refurbishment of fields no. 4, 5 and 6 in Ciutat Esportiva Joan Gamper. In the 2021/22 financial year, financial expenses amounting to 4,304 thousand euros were capitalized.

The derecognitions for the 2022/23 financial year correspond, mainly, to deregistering the assets that belong to the Spotify Camp Nou stadium.

On April 5th, 2014, the Espai Barça proposal was approved in a referendum, which entailed the assignment to the Club's Board of Directors to execute the project of the new Camp Nou, the new Palau Blaugrana and the new Espai Barça. In this sense, on October 23th, 2021, the General Shareholders' Meeting approved the engagement to the Club's Board of Directors to begin the necessary tasks to obtain financing. Likewise, on December 19th, 2021, authorization was approved in a referendum for the Board of Directors to carry out the actions considered necessary to obtain financing for Espai Barça for a maximum amount of 1,500 million euros.

At June 30th, 2023, the accumulated costs incurred at Espai Barça amount to 237,804 thousand euros, which have been financed mainly by the loan formalized with a North American finance company for an amount of 90 million euros. On January 28th, 2022, a novation contract for this loan was signed, increasing the limit to 180 million euros, and extending the maturity by 1 year, until February 14th, 2023 (Note 13.2). On February 14th, 2023, this expiration date was extended by three months. At May 31th, 2023, this loan has been canceled and the financing of the project has been signed through the "Espai Barça, Fons de Titulización" Asset Securitization Fund, established on April 24th, 2023. After approval in referendum on the refurbishment project of the Stadium and adjacent facilities, the Club applied in the 2021/22 financial year the review of the useful life of the existing assets that had an amount pending depreciation and that would be affected by the work. This individualized analysis per asset determined a new useful life for each of them, based on the works schedule defined by the project's technical team.

The Group owns real estate, the value of which, at June 30th, 2023, and 2022, is as follows:

| | Thousands of euros | |
|--------------|--------------------|----------------|
| | 06/30/2023 | 06/30/2022 |
| Land | 22,289 | 22,289 |
| Buildings | 138,687 | 231,308 |
| Total | 160,976 | 253,597 |

Within the project to adapt the sports venues and facilities to the security measures established in the Violence Prevention Regulations, the Club, in previous years, obtained from the Spanish Professional Football League the free release of tangible assets, for an amount of 11,081 thousand euros. These items that are included in the heading "Stadiums and arenas" are shown for accounting purposes at the value resulting from the works certifications issued by the Spanish Professional Football League, registered in the heading of capital grants (Note 12.2).

The Club's policy is to formalize insurance policies to cover the possible risks to which the different items of its tangible assets are subject. The Club's Board of Directors considers that significant risks are adequately covered.

At June 30th, 2023, and 2022, there are fully depreciated items amounting to 43,310 and 76,499 thousand euros, respectively.

8. REAL ESTATE INVESTMENTS

The breakdown of this heading in the 2022/23 and 2021/22 years has been as follows:

| June 30th, 2023 | Thousands of euros | | |
|--|-----------------------|--|-----------------------|
| | Balance at 06/30/2022 | Additions and endowments / impairment reversal | Balance at 06/30/2023 |
| Cost: | | | |
| Land in Hospitalet de Llobregat (Can Rigalt) | 37,236 | - | 37,236 |
| Land in Viladecans | 18,744 | - | 18,744 |
| Other land | 682 | - | 682 |
| Total cost | 56,662 | - | 56,662 |
| Impairment: | | | |
| Land in Hospitalet de Llobregat (Can Rigalt) | (3,914) | 141 | (3,773) |
| Land in Viladecans | (12,080) | 201 | (11,879) |
| Total impairment | (15,994) | 343 | (15,652) |
| Cost: | 40,668 | 343 | 41,010 |

| June 30th, 2022 | Thousands of euros | | |
|--|-----------------------|--|-----------------------|
| | Balance at 06/30/2021 | Additions and endowments / impairment reversal | Balance at 06/30/2022 |
| Cost: | | | |
| Land in Hospitalet de Llobregat (Can Rigalt) | 37,236 | - | 37,236 |
| Land in Viladecans | 18,744 | - | 18,744 |
| Other land | 682 | - | 682 |
| Total cost | 56,662 | - | 56,662 |
| Impairment: | | | |
| Land in Hospitalet de Llobregat (Can Rigalt) | (27,623) | 23,709 | (3,914) |
| Land in Viladecans | (14,940) | 2,860 | (12,080) |
| Total impairment | (42,563) | 26,569 | (15,994) |
| Cost: | 14,099 | 26,569 | 40,668 |

The Group's real estate investments correspond to land with which it is expected to obtain future income of any kind or capital gains through its sale, without the income statement for the current year recording any income derived from these lands (nor in the previous year).

Can Rigalt

The Club owns four plots of land in Hospitalet de Llobregat (Barcelona), with an approximate area of 30,783, 23,676, 3,578 and 2,533 square meters, respectively. The first two plots are attached to the "Modification of the General Metropolitan Plan of Can Rigalt Municipal Area, north of Avenida Collblanc in the Pubilla Cases neighborhood".

Viladecans

In the 2007/08 financial year, the Club acquired some land in Viladecans, with an approximate area 278,544 square meters, for an amount of 18,744 thousand euros.

At the end of the 2022/23 financial year, the Club's Board of Directors has commissioned an update of the appraisal of the previous land to an independent expert, who, in accordance with the current urban plan, at June 30th, 2023, has revealed the need to record an impairment reversal for a total amount of 343 thousand euros.

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9. LEASES

9.1 Operating leases as lessor

In its position as lessor, income is recorded from specific rentals of the different facilities available to the Group for the celebration of events organized by third parties, such as concerts or others. The charges received for these events vary depending on the negotiation carried out with the organizers of each of them. At the end of the year, the Group does not have significant non-cancellable minimum lease payments contracted with the lessees.

9.2 Operating leases as lessee

The Group rents premises, facilities, and equipment with the aim of carrying out activities related to its normal activity. The Group does not have significant non-cancellable minimum rental fees contracted with lessors. Additionally, the amount of expenses for operating leases for the year is not significant.

10. FINANCIAL ASSETS

10.1. Non-current financial investments

The balance of the heading "Non-current financial investments" at June 30th, 2023 and 2022 is as follows:

| Item | Thousands of euros | | | | | |
|---|--------------------------|------------------------|----------------|--------------------------|------------------------|---------------|
| | 06/30/2023 | | | 06/30/2022 | | |
| | Credits to third parties | Other financial assets | Total | Credits to third parties | Other financial assets | Total |
| Equity instruments (Locksley Invest, S.L.) | - | 157,500 | 157,500 | - | 63,000 | 63,000 |
| Equity instruments (others) | - | 2,000 | 2,000 | - | - | - |
| Total financial assets at cost | | 159,500 | 159,500 | - | 63,000 | 63,000 |
| Credits to sports entities | 9,483 | - | 9,483 | - | - | - |
| Other credits | 61,435 | 2,600 | 64,035 | 17,734 | - | 17,734 |
| Derivatives (Note 1.2) | - | 49,046 | 49,046 | - | - | - |
| Other financial assets | - | 324,315 | 324,315 | - | 9,083 | 9,083 |
| Total financial assets at depreciated cost | 70,918 | 375,961 | 446,879 | - | 9,083 | 26,817 |
| Total financial assets | 70,918 | 535,461 | 606,379 | 17,734 | 72,083 | 89,817 |

The heading of other credits includes the receivable of 60 million euros in relation to the sale of shares in Bridgeburg Invest, S.L.

As regards financial assets, the receivables related to the financial investments held by the Securitization Fund are included (Note 1.2).

The contribution to the income statement of financial assets is as follows:

- Financial income: 6,739 thousand euros (1,439 thousand euros in the previous year).
- Losses, impairment, and change in provisions for commercial operations: 2,876 thousand euros of loss (3,314 thousand euros of loss in the previous year).
- Impairment and result from the disposal of financial instruments: 185,730 thousand euros of profit (3,268 thousand euros of profit in the previous year).

Credits to sports entities

The heading “Credits to sports entities” at June 30th, 2023, and 2022 mainly includes receivables from sports entities for the transfer or assignment of players according to the following breakdown:

| | Thousands of euros | |
|--|--------------------|---------------|
| | 06/30/2023 | 06/30/2022 |
| Aston Villa F.C. (Philippe Coutinho Correia) | - | 9,897 |
| Club Brugge K.V. (Ferran Jutglà) | - | 1,924 |
| Granada C.F. (Ramón Rodríguez) | 123 | 374 |
| Aston Villa F.C. (Lucas Digne) | 22 | 44 |
| F.C. Shakhtar Donetsk (Marlon da Silva) | 19 | 38 |
| S.C. Braga (Abel Ruiz) | 1,589 | 3,200 |
| U.D. Almería (Sergio Akieme) | - | 1,243 |
| Olympique de Marseille (Konrad de la Fuente) | - | 993 |
| Torino F.C. (Antonio Sanabria) | - | 16 |
| Borussia Dortmund (Francisco Alcácer) | - | 5 |
| Atlético de Madrid (Antoine Griezmann) | 2,977 | - |
| Sporting Clube de Portugal (Francisco Trincao) | 4,035 | - |
| Chelsea F.C. (Marc Cucurella) | 626 | - |
| Manchester City F. C. (Sergio Gómez) | 92 | - |
| Total | 9,483 | 17,734 |

The breakdown by maturity of the heading “Non-current loans to sports entities” at June 30th, 2023 and 2022 is as follows:

| June 30th, 2023 | Thousands of euros | | |
|--------------------------------------|--------------------|-----------------------|--------------|
| | 2024/25 | 2025/26 and following | Total |
| Non-current loans to sports entities | 9,483 | - | 9,483 |
| Total | 9,483 | - | 9,483 |

| June 30th, 2022 | Thousands of euros | | |
|--------------------------------------|--------------------|-----------------------|---------------|
| | 2023/24 | 2024/25 and following | Total |
| Non-current loans to sports entities | 10,969 | 6,765 | 17,734 |
| Total | 10,969 | 6,765 | 17,734 |

The amount recorded under other credits corresponds mainly to receivables from third parties for the sale of licenses.

Other financial assets

At June 30th, 2023, and June 30th, 2022, this heading also includes a loan for 4,485 thousand euros to the company Audio-visual New Aged AIE, the corporate purpose of this being the management and execution of the agreements reached in the agreement regarding the adjustments to be made in the allocation of income derived from the audiovisual rights of Sports Clubs and Public Limited Companies dated November 16th, 2010. At June 30th, 2022, the Board of Directors and the management of the Club re-evaluated this estimate based on the most recent information available, and 2,755 thousand euros of the impairment provision established in the previous year were reversed.

Equity instruments

This heading includes the Club's stake in the company Locksley Invest S.L. for an amount of 157.5 and 63 million euros respectively, which considering the characteristics and rights granted by the shares held by the Club, among other circumstances related to the transfer of risks, benefits, and control, is recorded as a financial instrument. In this sense, given that during the first 25 years the Club will not have rights, if any, to the benefits that this company will generate, it is considered that the Club does not have significant influence and that the shares it holds are ordinary in nature.

On June 30th, 2022, and July 21th, 2022, the Club sold 10% and 15%, respectively, of its audiovisual rights to "La Liga" professional competition, to the company Locksley Invest, S.L., established on June 11th, 2022, of which the Club holds 49% of the stake. The remaining 51% belongs to the American investment company Sixth Street Partners. The income from these sales amounted to 267,089 and 400,412 thousand euros, respectively.

The most significant information related to equity instruments is the following:

| June 30th, 2023 | % Stake | | Thousands of euros | | | | | | |
|----------------------------------|---------|----------|--------------------|-----------|---------|----------------|--------------|------------|------------|
| | Direct | Indirect | Share capital | Result | | Rest of equity | Total equity | Book value | |
| | | | | Operating | Net | | | Cost | Impairment |
| Locksley Invest S.L (Spain) (**) | 49% | - | 15,441 | 13,861 | (5,443) | 261,098 | 271,096 | 157,500 | - |

(**) Unaudited amounts

| June 30th, 2022 | % Stake | | Thousands of euros | | | | | | |
|----------------------------------|---------|----------|--------------------|-----------|-------|----------------|--------------|------------|------------|
| | Direct | Indirect | Share capital | Result | | Rest of equity | Total equity | Book value | |
| | | | | Operating | Net | | | Cost | Impairment |
| Locksley Invest S.L (Spain) (**) | 49% | - | 6,000 | - | (505) | 120,000 | 125,496 | 63,000 | - |

(**) Unaudited amounts.

Additionally, the Club holds a shareholding with a nominal value of 2 million euros in the company European Super League Company, S.L., the corporate purpose of which is, among others, to create and manage a new football competition at the European level. Likewise, until now, it has paid the amount of 2.6 million euros in maintenance, legal and general expenses, through a participation loan. This amount is classified under the heading "Other financial assets".

10.2. Group, multi-group, and associated companies

The breakdown of this heading at June 30th, 2023, and 2022 is as follows:

| | Thousands of euros | |
|---|--------------------|---------------|
| | 06/30/2023 | 06/30/2022 |
| Equity instruments | 2 | - |
| Cost | 3,672 | 3,670 |
| Impairment | (3,670) | (3,670) |
| Shares in equity-accounted companies (Note 10.3) | 208,237 | 47,500 |
| Cost | 208,237 | 47,500 |
| Loans to companies (Note 20.2) | 6 | - |
| Nominal value | 10,311 | 9,836 |
| Impairment | (10,305) | (9,836) |
| Total | 208,245 | 47,500 |

The heading "Equity instruments" includes, at June 30th, 2023 and 2022, the Group's holdings in the companies FCBarcelona HK Limited and FCB North America LLC. These subsidiaries are not included in the consolidation scope, given that they do not have a significant interest, either individually or as a whole, in the true image of the assets, financial situation and results of the Group.

The most significant information related to the equity instruments corresponding to group, multi-group, and associated companies is the following:

| June 30th, 2023 | | | | | | | | | |
|--|---------|----------|--------------------|-----------|-------|----------------|--------------|--------------|----------------|
| Company / Registered office | % Stake | | Thousands of euros | | | | | | |
| | Direct | Indirect | Share capital | Result | | Rest of equity | Total equity | Direct | |
| | | | | Operating | Net | | | Cost | Impairment |
| FCBarcelona HK Limited (Hong Kong) (*) | 100% | | 3,670 | (367) | (212) | (702) | (2,601) | 3,670 | (3,670) |
| FCB North America LLC (United States of America) (*) | 100% | | 0,09 | 756 | 754 | (6,926) | (6,172) | 0,09 | (0,09) |
| Haikou Baça Mission Hills (People's Republic of China) (*) | - | 50% | 7,320 | - | - | (2,799) | 3,699 | - | - |
| Total | | | | | | | | 3,670 | (3,670) |

(*) Amounts not audited and exchanged at the historical exchange rate.

| June 30th, 2022 | | | | | | | | | |
|--|---------|----------|--------------------|-----------|---------|----------------|--------------|--------------|----------------|
| Company / Registered office | % Stake | | Thousands of euros | | | | | | |
| | Direct | Indirect | Share capital | Result | | Rest of equity | Total equity | Direct | |
| | | | | Operating | Net | | | Cost | Impairment |
| FCBarcelona HK Limited (Hong Kong) (*) | 100% | - | 3,670 | 177 | (128) | (6,021) | (2,479) | 3,670 | (3,670) |
| FCB North America LLC (United States of America) (*) | 100% | - | 0 | 270 | 259 | (7,051) | (6,792) | 0,09 | (0,09) |
| Haikou Baça Mission Hills (People's Republic of China) (*) | - | 50% | 7,320 | (1,165) | (1,165) | (2,456) | 2,699 | - | - |
| Total | | | | | | | | 3,670 | (3,670) |

(*) Amounts not audited and exchanged at the historical exchange rate.

The results of the companies indicated in the previous table correspond entirely to continuing operations.

The stake in the equity of FCBarcelona HK Limited and FCB North America LLC are impaired, given that, according to the most updated business plan for the coming years, these companies are not expected to generate positive cash flows.

At June 30th, 2023, the heading "Loans to companies" includes contributions made to the group companies FCBarcelona HK Limited and FCB North America LLC to meet liquid assets needs in the amount of 3,053 and 7,252 thousand euros, respectively (2,992 and 6,844 thousand euros, respectively, at June 30th, 2022). At June 30th, 2022, and 2023, the loans to FCB North America LLC and FCBarcelona HK Limited are fully impaired. The incorporation of Bridgeburg Invest, S.L., has involved a loan of 6 thousand euros.

The company Haikou Barça Mission Hills (People's Republic of China) was dissolved on February 16th, 2023.

In compliance with the provisions of additional provision 18a of Act 58/2003, of December 17th, general tax, in relation to the obligation to report on assets and rights located abroad, it is reported that employees of the Club, tax residents in Spain, are authorized to operate with bank accounts located abroad, owned by foreign subsidiaries.

The following table shows the breakdown of these accounts:

June 30th, 2023

| Number of accounts | Account type | Opening year | Bank | Country | Account holder subsidiary |
|--------------------|------------------|--------------|----------|---------------|---------------------------|
| 1 | Checking account | 2013 | HSBC | Hong Kong | FCBarcelona HK Limited |
| 3 | Checking account | 2016 | CitiBank | United States | FCB North America LLC |
| 3 | Checking account | 2023 | HSBC | United States | FCB North America LLC |

June 30th, 2022

| Number of accounts | Account type | Opening year | Bank | Country | Account holder subsidiary |
|--------------------|--------------------|--------------|-----------|---------------|---------------------------|
| 1 | Checking account | 2013 | HSBC | Hong Kong | FCBarcelona HK Limited |
| 2 | Savings account | 2013 | HSBC | Hong Kong | FCBarcelona HK Limited |
| 1 | Fixed-term deposit | 2013 | HSBC | Hong Kong | FCBarcelona HK Limited |
| 3 | Checking account | 2016 | CitiBank | United States | FCB North America LLC |
| 3 | Checking account | 2021 | Santander | United States | FCB North America LLC |

10.3. Shares in companies accounted for by the equity method

The Group has a stake in the following Spanish, unlisted company:

| June 30th, 2023 | | Thousands of euros | | | | |
|-------------------------|-----|-------------------------|----------|-------------------------------|--|----------------|
| Company | % | Nominal value per share | Equity | Result from equity accounting | Adjustment in equity due to equity accounted investments | Book value |
| Bridgeburg Invest, S.L. | 51% | - | 3 | - | - | 208,163 |
| Total | | - | 3 | - | - | 208,163 |

On July 29th, 2022, the subsidiary company, Barça Produccions, S.L.U, proceeded to transfer 24.5% of the share capital of its subsidiary Bridgeburg Invest, S.L., of which it had the status of sole shareholder, to the company Socios Deportes Services, S.L., for 100 million euros and on August 11th, 2022, an additional 24.5% was sold to Orpheus Media, S.L., for the same amount.

Because of the previous transactions, this subsidiary company has become classified, for the purposes of these consolidated annual accounts, as an associated company, being consolidated through the equity method and, in application of the accounting framework that is applicable, considering for the purposes its fair value from its initial valuation. The adjustment corresponding to this value in the amount of 208 million euros, determined in accordance with the business plan reviewed by an independent expert and based on recent transactions, has been recorded under the heading "Result from the loss of control of a subsidiary", within the consolidated income statement for the year ended June 30th, 2023 (Note 24).

The movement of investments in equity accounting during the 2022/23 financial year is as follows:

| Company | Thousands of euros | | | | | |
|-------------------------|--------------------|----------------|-----------------------|-----------|-----------|----------------|
| | 06/30/2022 | Additions | Goodwill depreciation | Result | Dividends | 06/30/2023 |
| Bridgeburg Invest, S.L. | - | 208,163 | - | 74 | - | 208,237 |
| Total | - | 208,163 | - | 74 | - | 208,237 |

At June 30th, 2023, no signs of impairment of this stake have been considered.

10.4. Trade debtors and other receivables

The breakdown of this heading at June 30th, 2023, and 2022, is as follows:

| | Thousands of euros | |
|--|--------------------|----------------|
| | 06/30/2023 | 06/30/2022 |
| Non-current trade debtors (Note 14.3) | 32,882 | 39,915 |
| Customers, group, and associated companies (Note 20.2) | 119,545 | 29,682 |
| Debtor sports entities | 49,165 | 40,034 |
| Other debtors | 190,498 | 70,464 |
| Sports personnel (Note 14.3) | 16,740 | 19,809 |
| Non-sports personnel | 188 | 232 |
| Advances to suppliers/creditors | 353 | 359 |
| Current tax assets (Note 15.1) | 46,100 | 90 |
| Other credits with Public Administration (Note 15.1) | 8,341 | 616 |
| Current trade debtors | 430,930 | 161,286 |
| Total | 463,812 | 201,201 |

The heading of other debtors heading includes the account receivable of 120 million euros in relation to the sale of shares in Bridgeburg Invest, S.L.

Debtor sports entities

At June 30th, 2023, and 2022, there are receivables with sports entities for the transfer or assignment of players and others, according to the following breakdown:

| | Thousands of euros | |
|---|--------------------|---------------|
| | 06/30/2023 | 06/30/2022 |
| Receivables from the Spanish Professional Football League | 3,624 | 10,254 |
| Receivables from sports entities for the transfer or assignment of players and others: | | |
| Football: | | |
| Trabzonspor (Marc Bartra) | 31 | - |
| Unione Sportiva Lecce (Samuel Umtiti) | 475 | - |
| Olympique Gymnaste Club de Nice (Jean-Clair Todibo) | - | (82) |
| Sevilla, F.C. (Ivan Rakitic) | 2,360 | 2,359 |
| U.D. Almería (Sergio Akieme) | 492 | 1,128 |
| Olympique de Marseille (Konrad de la Fuente) | 992 | 920 |
| Liverpool F.C. (Thiago Alcántara) | - | 446 |
| F.C. Famalicão (Daniel Morer) | 107 | 200 |
| Paris Saint-Germain F.C. (Mauro Icardi) | - | 126 |
| Torino, F.C. (Antonio Sanabria) | 34 | 34 |
| Borussia Dortmund (Francisco Alcácer) | 5 | 12 |
| S.C. Braga (Abel Ruiz) | 1,556 | 829 |
| F.C. Shakhtar Donetsk (Marlon da Silva) | 19 | 19 |
| Real Betis Balompié (Emerson Royal) | - | 78 |
| Udinese Calcio (Gerard Deulofeu) | 371 | 371 |
| Granada C.F. (Ramón Rodríguez) | 247 | 375 |
| F.C. Zenit (Malcom Filipe Silva de Oliveira) | - | 980 |
| Getafe C.F. (Carles Aleñá) | - | 1,000 |
| Club Brugge K.V. (Ferran Jutglà) | 1,921 | 2,846 |
| Wolverhampton Wanderers F.C. (Francisco Trincão) | 3,402 | 6,481 |
| Sporting Clube de Portugal (Francisco Trincão) | 2,690 | - |
| Club Atlético de Madrid (Antoine Griezmann) | 8,839 | - |
| Club Atlético de Madrid (Memphis Depay) | 2,000 | - |
| Chelsea F.C. (Pierre-Emerick Aubameyang) | 5,878 | - |
| Chelsea F.C. (Marc Cucurella) | 673 | - |
| Villarreal C.F. (Jorge Cuenca) | 242 | - |
| Villarreal C.F. (Francisco Alcácer) | 8 | - |
| Villarreal C.F. (Fabio Blanco) | 181 | - |
| Manchester City F.C. (Sergio Gómez) | 92 | - |
| Leeds United F.C. (Junior Firpo) | 4,822 | - |
| Aston Villa F.C. (Philippe Coutinho Correia) | - | 9,796 |
| | 37,437 | 27,918 |
| Other sections | - | 120 |
| Total receivables from sports entities | 41,061 | 38,292 |
| Other federations and associations | 8,104 | 1,742 |
| Total | 49,165 | 40,034 |

Other debtors

At June 30th, 2023, and 2022, the breakdown of the heading "Other debtors" is as follows:

| | Thousands of euros | |
|---|--------------------|---------------|
| | 06/30/2023 | 06/30/2022 |
| Exclusive contracts and sponsors | 54,161 | 53,498 |
| Receivables for TV broadcasts and sports programs | 4,321 | 10,184 |
| Receivables from the sale of shares (Note 24) | 120,000 | - |
| Other debtors | 12,016 | 6,782 |
| Total | 190,498 | 70,464 |

The heading "Other debtors" includes 4,017 thousand euros of balances of the subsidiary Barça Licensing and Merchandising, S.L.U. (5,573 thousand euros at June 30th, 2022 from Barça Licensing and Merchandising, S.L.U.).

The impairment value corrections recorded at June 30th, 2023, and 2022 under the heading "Other debtors" of the attached consolidated balance sheet amount to 36,136 and 39,012 thousand euros, respectively. In the attached consolidated income statement for this year, an impairment expense has been recorded in the amount of 5,397 thousand euros (4,903 thousand euros of expenses in the 2021/22 financial year) and an income from the impairment reversal of 2,521 thousand euros (1,589 thousand euros of income in the 2021/22 financial year).

10.5. Information on the nature and level of risk of financial instruments

The management of the Group's financial risks is centralized in the Financial Department and the Club's Board of Directors, which have established the necessary mechanisms to control exposure to changes in interest rates and exchange rates, as well as the risks of credit and liquidity. The main financial risks that impact the Group are the following:

1. Credit risk

In general, the Group maintains its cash and equivalent liquid assets in finance companies with a high credit score. The Group carries out an individualized analysis of its debtors, reducing credit risk.

2. Liquidity risk

To ensure liquidity and be able to meet all payment commitments arising from its activity, the Group has the cash and equivalent liquid assets shown in its consolidated balance sheet, as well as the credit and financing lines that are detailed in Note 13. As indicated in Note 2.6, on August 19th, 2021, the Club issued "Senior Secured Notes" for an amount of 595 million euros that have allowed it to restructure the financial debt and obtain liquidity (Note 13.1), although at July 21th, 2023, an amount of 125 million euros was depreciated. Likewise, if necessary, the Club could resort to the sale of assets.

On June 30th, 2022, the Club proceeded to sell 10% of the Club's audiovisual rights of the "La Liga" professional competition to the company Locksley Invest, S.L. This operation generated a profit of 267,089 thousand euros in the income statement. Likewise, on July 21th, 2023, the Club sold an additional 15% of the Club's audiovisual rights. This operation has generated a profit of 398,947 thousand euros in the Club's income statement, recorded under the heading "Profit from non-sports intangible assets".

3. Market risk (includes interest rate and exchange rate)

Both the Club's liquid assets and financial debt are exposed to interest rate risk, which could have an adverse effect on financial results and cash flows. The Club's Board of Directors estimates that the risk should not have a significant impact on these annual accounts. Interest rate risk is concentrated in debts with finance companies (Note 14).

Transactions in foreign currencies are exposed to exchange rate risk and the value of monetary liabilities has been adjusted by applying the exchange rate in effect on June 30th, 2023, allocating to the heading "Exchange differences" in the income statement the result derived from this valuation. The Club is not exposed to significant exchange rate risk.

Additionally, the Fund (Note 1.2) has contracted different derivative instruments to hedge the exchange rate risk corresponding to the bond series issued in USD. In this sense, the risks corresponding to exchange rate changes are mitigated by these.

11. STOCKS

Stocks correspond to the products sold by the subsidiary Barça Licensing and Merchandising, S.L.U.

At June 30th, 2023, there are firm commitments to purchase products for 22,600 thousand euros (15,750 thousand euros at June 30th, 2022).

The movement of impairment value corrections are as follows:

| | Thousands of euros | |
|----------------------|--------------------|--------------|
| | 06/30/2023 | 06/30/2022 |
| Initial balance | 3,589 | 4,738 |
| Value corrections | 1,193 | (1,149) |
| Final balance | 4,782 | 3,589 |

Impairment value corrections basically correspond to the adjustment of the value of the stocks to their net realizable value.

The Group has taken out insurance policies that guarantee the recoverability of the net book value of the stocks.

12. EQUITY

At June 30th, 2023, the consolidated net equity is negative in the amount of 516 thousand euros. However, there is no legal impediment that prevents the Club from continuing to operate normally.

12.1. Equity for the purposes of the Sports Law

The Sports Law (Act 10/1990), of October 15th, 1990, established that the Clubs that participate in professional sports competitions would take the form of Sports Public Limited Company. As an exception to this rule, it was established that the Clubs that participate in official professional competitions in the football category and that, according to the audits carried out by the Spanish Professional Football League, have obtained a positive equity balance since the 1985/86 financial year, could maintain their legal structure, a condition that was met in the case of Futbol Club Barcelona. In this case, said Act provided that a guarantee of 15% of the expense budget for the year in which the Board of Directors began its management must be presented by the Board of Directors. That is why the current Board of Directors, on March 17th, 2021, before taking office, deposited said guarantee for the legally corresponding amount to the Spanish Professional Football League.

However, the third final provision of Act 22/2021, of December 28th, on General State Budgets for the year 2022, has amended Act 10/1990, of October 15th, on Sports, eliminating the obligation to present the guarantee mentioned in the previous paragraph, establishing in the bylaws of the Clubs the requirements to be a member of their Boards of Directors, such as seniority or required guarantees. The liability regime established in this provision is applicable from the 2020/21 year, for which reason the Board of Directors has canceled the guarantee granted.

12.2. Grants

The information on the grants received by the Group, which form part of equity, as well as the results attributable to the income statement from them, is as follows:

June 30th, 2023

| Organization | Type | Thousands of euros (*) | | | |
|---|---------|------------------------|--------------------|------------------------|--------------|
| | | 06/30/2022 | Transfer t results | Tax effect (Note 15.3) | 06/30/2023 |
| Generalitat de Catalunya | Public | 89 | (6) | 2 | 85 |
| Spanish Professional Football League (Note 7) | Private | 1,345 | (70) | 18 | 1,293 |
| Artworks | Private | 598 | - | - | 598 |
| Total | | 2,032 | (76) | 20 | 1,976 |

(*) Amounts net of tax effect.

June 30th, 2022

| Organisme | Type | Thousands of euros (*) | | | |
|---|--------|------------------------|--------------------|------------------------|--------------|
| | | 06/30/2021 | Transfer t results | Tax effect (Note 15.3) | 06/30/2022 |
| Generalitat de Catalunya | Públic | 97 | (11) | 3 | 89 |
| Spanish Professional Football League (Note 7) | Privat | 1,395 | (66) | 16 | 1,345 |
| Artworks | Privat | 598 | - | - | 598 |
| Total | | 2,090 | (77) | 19 | 2,032 |

(*) Amounts net of tax effect.

At June 30th, 2023, and 2022, the Club had met all the necessary requirements to receive the grants detailed above.

13. PROVISIONS PROVISIONS AND CONTINGENT LIABILITIES

13.1. Non-current provisions

The breakdown of the non-current provisions of the consolidated balance sheet at June 30th, 2023, and 2022 is as follows:

June 30th, 2023

| Non-current provisions | Thousands of euros | | | | | |
|---------------------------------|--------------------|---------------|--------------------------|-----------------|-----------------------|----------------|
| | 06/30/2022 | Provisions | Allocations and payments | Reversals | Transfers (Note 13.2) | 06/30/2023 |
| Provision for taxes (Note 15.7) | 58,055 | 18,434 | - | (42) | - | 76,447 |
| Provision for other liabilities | 25,697 | 12,901 | - | (13,315) | - | 25,283 |
| Total | 83,752 | 31,335 | - | (13,357) | - | 101,730 |

The provision for the 2022/23 financial year corresponds to a provision for different tax lawsuits, as well as compensations. Reversals consist of the elimination of provisions due to the disappearance of risks to which the Club was exposed at the close of the previous year.

June 30th, 2022

| Non-current provisions | Thousands of euros | | | | | |
|---------------------------------|--------------------|--------------|--------------------------|-------------|-----------------------|---------------|
| | 06/30/2021 | Provisions | Allocations and payments | Reversals | Transfers (Note 13.2) | 06/30/2022 |
| Provision for taxes (Note 15.7) | 72,251 | 2,943 | (17,059) | (80) | - | 58,055 |
| Provision for other liabilities | 29,240 | - | - | - | (3,543) | 25,697 |
| Total | 101,491 | 2,943 | (17,059) | (80) | (3,543) | 83,752 |

The provision for the 2021/22 financial year corresponds to a provision for different tax lawsuits, as well as provisions for other lawsuits. The allocations and payments consist of the payment of the signed inspection certificates corresponding to the years 2015 to 2018 of corporate tax, personal income tax withholdings and non-resident withholdings and value added tax (Note 15.7).

13.2. Current provisions

At June 30th, 2023, and 2022, the breakdown of current provisions is as follows:

June 30th, 2023

| Current provisions | Thousands of euros | | | | | |
|---------------------------------|--------------------|---------------|--------------------------|----------------|-----------------------|---------------|
| | 06/30/2022 | Provisions | Allocations and payments | Reversals | Transfers (Note 13.1) | 06/30/2023 |
| Provision for taxes (Note 15.7) | - | - | - | - | - | - |
| Provision for other liabilities | 7,221 | 27,478 | (1,827) | (1,723) | - | 31,150 |
| Total | 7,221 | 27,478 | (1,827) | (1,723) | - | 31,150 |

The provision for the 2022/23 financial year corresponds to a provision for several occupational risks.

June 30th, 2022

| Current provisions | Thousands of euros | | | | | |
|---------------------------------|--------------------|--------------|--------------------------|----------------|-----------------------|--------------|
| | 06/30/2021 | Provisions | Allocations and payments | Reversals | Transfers (Note 13.1) | 06/30/2022 |
| Provision for taxes (Note 15.7) | - | - | - | - | - | - |
| Provision for other liabilities | 2,322 | 6,576 | (2,919) | (2,301) | 3,543 | 7,221 |
| Total | 2,322 | 6,576 | (2,919) | (2,301) | 3,543 | 7,221 |

The provision for the 2021/22 financial year corresponds to a provision for several occupational risks.

13.3. Lawsuits

The main lawsuits and judicial proceedings in which the Group is a party at June 30th, 2023, are detailed below, except for those derived from tax inspections, which are detailed in Note 15.7:

- During the 2015 financial year, pre-trial proceedings were opened before the Central Magistrate's Court no. 5 of the Spanish High Court derived from the lawsuit filed by DIS-Esportes and Organização de Eventos LTDA against the Club and other members. The lawsuit was based on the alleged offenses for contractual simulation originating from the contracts signed by the Club in the contracting of the player Neymar da Silva Santos Jr. By Order of July 8th, 2016, the Central Magistrate's Court No. 5 of the Spanish High Court issued the provisional dismissal of the case, but later, on September 23th, 2016, the Criminal Court of the Spanish High Court agreed to continue the proceedings. Finally, on November 3th, 2016, the Central Magistrate's Court no. 5 of the Spanish High Court issued an order to open an oral trial against the Club and other natural persons for the commission of two offenses of corruption between individuals, and fraud. During October 2022, the oral trial sessions were held before the Provincial Court of Barcelona and on December 12th, 2022, a sentence was passed acquitting the Club and the rest of the defendants of all the charges against them. The complainant DIS has filed an appeal, which is pending admittance. The Board of Directors and the Club's legal advisors consider that the risk of the sentence passed in trial court being revoked is very low and, therefore, the Club does not keep any provision recorded for this lawsuit in the attached annual accounts.

- On April 21st, 2020, a group of Club members filed a lawsuit before the Magistrate's Court no. 13 of Barcelona, directed in general against the Directors or Managers of the Club who had participated in the contracting of the services of the company I3 Ventures that would be dedicated, according to the lawsuit, to the creation of opinion speeches on social media. The alleged offenses that were denounced are those of unfair administration and corruption between individuals. On May 21st, 2020, the Magistrate's Court admitted the lawsuit for processing and ordered that the facts be investigated by the Mossos d'Esquadra's Money Laundering and Economic Offenses Central Division, decreeing the secrecy of the proceedings, which has been extended until March 1st, 2021, date on which several Club companies and offices were entered and inspected. In this case, the Club has the status of injured party, with the previous president of the Club's Board of Directors and 3 managers being under investigation. This case is in the pre-trial proceedings stage. The Board of Directors and the Club's legal advisors consider that there is no risk for the Club, given its condition as injured party.
- On January 26th, 2022, the Board of Directors of the Club filed a lawsuit before the Prosecuting Attorney of Barcelona because of the results of the forensic investigation entrusted to independent external professionals, which could indirectly constitute an offense of unfair administration or, secondarily, of a continuous offense of misappropriation, as well as an offense of document falsification in commercial documents and accounting falsification. The Board of Directors and the Club's legal advisers consider that there is no equity risk for the Club as subsidiary civil liability nor is there any criminal liability of the legal person, since the offenses mentioned above are not classified in article 31bis of the Criminal Code. Likewise, based on the information available, at the date of preparation of these annual accounts, no potential impacts that could affect them or those of previous years have been identified.
- In November 2009, the European Commission received a lawsuit about possible preferential treatment in relation to Corporate Tax to four Spanish sports clubs: Real Madrid CF, Athletic Club Bilbao, Club Atlético Osasuna, and FC Barcelona, in relation to public limited sports companies. In a 2016 Decision, the European Commission declared that Spain had illegally helped the four said football clubs with a tax privilege on Corporate Tax. According to the European Commission, this regime was not compatible with the internal market, for which it ordered Spain to abolish it and to immediately and effectively recover the amount of the help granted from the beneficiaries. Futbol Club Barcelona and Athletic Club appealed against the Decision of the European Commission before the General Court of the European Union. On February 26th, 2019, the General Court of the European Union, by means of a ruling handed down in case T-865/16 of the Club/Commission, annulled the Decision of the European Commission, for which reason the appeal was upheld in favor of the Club. Against the resolution of the General Court, the European Commission filed an appeal before the Court of Justice of the European Union. On March 4th, 2021, the Court of Justice of the European Union issued an unfavorable ruling for the Club, annulling the ruling of the General Court of the European Union that had initially upheld the appeal of the Club, ending the lawsuit. The Club has provisioned the necessary amounts to face the economic consequences of this ruling.
- On March 10th, 2023, the Prosecuting Attorney of Barcelona filed a complaint against, among others, Futbol Club Barcelona for the alleged crimes of corruption between individuals in the Sports field, unfair management, and falsification of commercial documents allegedly committed in the period between the years 2011 to 2018, which was admitted for processing, together with another lawsuit filed by an individual, against José María Enríquez Negreira, Javier Enríquez Romero and the company Dasnil 96, S.L. for the crime of sports corruption, actions that were admitted and are being processed in the Magistrate's Court no. 1 of Barcelona. The Club's Compliance Department began investigative actions to find out the events that occurred as soon as they became aware of them. The Club has appeared as being investigated in the judicial proceeding, which is in the first stages of the investigation. Until now the Court has only made formal decisions on the admission as parties to the procedure of natural or legal persons interested in the proceedings and no evidence has yet been carried out with the participation of the parties. At today, the Club's Board of Directors, as well as its Legal and Compliance Area, cannot evaluate the risk or the economic impact, as these actions are on their initial stage. In the criminal process, the realization of direct and subsidiary civil liability and request for fines occurs at a later procedural moment, at the intermediate stage and with a provisional qualification.

14. FINANCIAL LIABILITIES

The breakdown of financial liabilities at June 30th, 2023, and 2022, is as follows:

| Item | Thousands of euros | | | | | | | | | |
|--|------------------------------|---------------------------------------|-----------------------------|----------------|------------------|------------------------------|---------------------------------------|-----------------------------|----------------|------------------|
| | 06/30/2023 | | | | | 06/30/2022 | | | | |
| | Debts with finance companies | Bonds and other marketable securities | Debts with sports personnel | Others | Total | Debts with finance companies | Bonds and other marketable securities | Debts with sports personnel | Others | Total |
| Debts and payables: Non-current debts | 170,283 | 1,458,499 | 53,714 | 168,386 | 1,850,882 | 68,574 | 596,778 | 54,142 | 84,424 | 803,918 |
| Non-current | 170,283 | 1,458,499 | 53,714 | 168,386 | 1,850,882 | 68,574 | 596,778 | 54,142 | 84,424 | 803,918 |
| Debts and payables: Current debts | 33,675 | 2,489 | - | 939 | 37,103 | 172,197 | 3,109 | - | 9 | 175,315 |
| Creditors and other payables | - | - | 174,001 | 360,834 | 534,835 | - | - | 163,611 | 355,804 | 519,415 |
| Current | 33,675 | 2,489 | 174,001 | 361,773 | 571,938 | 172,197 | 3,109 | 163,611 | 355,813 | 694,730 |
| Total financial liabilities at depreciated cost | 203,958 | 1,460,988 | 227,715 | 530,159 | 2,422,820 | 240,771 | 599,887 | 217,753 | 440,237 | 1,498,648 |

The impact on the income statement of financial liabilities is as follows:

- Financial expenses: 32,122 thousand euros (38,368 thousand euros in the previous year).

14.1. Non-current debts

The breakdown by maturity of the items that are part of the heading "Non-current debt" is as follows:

| June 30th, 2023 | Thousands of euros | | | | |
|--|--------------------|----------------|---------------|-----------------------|------------------|
| | Non-current | | | | |
| | 2024/25 | 2025/26 | 2026/27 | 2027/28 and following | Total |
| Bonds and other marketable securities | 27,533 | 28,053 | 28,583 | 1,374,330 | 1,458,499 |
| Debts with finance companies (Note 1.2) | 13,266 | 48,684 | - | 108,333 | 170,283 |
| Debts with sports entities (Note 14.3) | 60,167 | 57,544 | - | - | 117,711 |
| Other financial liabilities | - | - | - | 1,629 | 1,629 |
| Other non-current liabilities (Note 14.3): | | | | | |
| Compensations for termination of contract | 7,271 | 60 | - | - | 7,331 |
| Remuneration pending payment | 46,383 | - | - | - | 46,383 |
| Total | 154,620 | 134,341 | 28,583 | 1,533,338 | 1,850,882 |

Bonds and other marketable securities correspond mainly to the bond issues of the Securitization Fund (Note 1.2). Also included are the "Senior Secured Notes" issued by the Club for a value of 471,446 thousand euros.

Non-current remunerations pending payment correspond to the fixed or similar remunerations accrued in the 2020/21 year and that, based on the collective bargain agreement dated December 17th, 2020, will be paid in the long term (Note 18.3).

| June 30th, 2022 | Thousands of euros | | | | |
|---|--------------------|----------------|---------------|-----------------------|----------------|
| | Non-current | | | | |
| | 2023/24 | 2024/25 | 2025/26 | 2026/27 and following | Total |
| Bonds and other marketable securities | - | 34,855 | 35,514 | 526,409 | 596,778 |
| Debts with finance companies | - | 33,574 | 35,000 | - | 68,574 |
| Debts with sports entities (Note 14.3) | 54,924 | 15,750 | 13,750 | - | 84,424 |
| Other non-current liabilities (Note 14.3) | | | | | |
| Compensations for termination of contract | 15,101 | 14,614 | - | - | 29,715 |
| Remuneration pending payment | 6,876 | 17,551 | - | - | 24,427 |
| Total | 76,901 | 116,344 | 84,264 | 526,409 | 803,918 |

Bonds and other marketable securities

On August 28th, 2018, the Club issued "Senior Notes" (series A) for an amount of 90 million euros, maturing on August 28th, 2023, which accrued a fixed interest rate. Said "Senior Notes" were acquired by a US insurance company. At June 30th, 2021, the depreciated cost for which said debt was recorded amounted to 89.4 million euros. Also, on August 28th, 2018, the Club made a second issue of "Senior Notes" (series B) for an amount of 50 million euros, maturing on August 28th, 2023, which also accrued a fixed interest rate, and that was acquired by another US insurance company. At June 30th, 2021, the depreciated cost for which said debt was recorded amounted to 49.6 million euros.

In addition, on May 16, 2019, the Club conducted a third issuance of "Senior Notes" (series C) amounting to 30 million euros, with a maturity date on May 23, 2024, at a fixed interest rate. These notes were acquired by a French insurer. As of June 30, 2021, the amortized cost at which the mentioned debt was recorded amounted to 29.8 million euros.

Likewise, on May 16th, 2019, the Club made a fourth issue of "Senior Notes" (series D) for an amount of 30 million euros, maturing on May 23th, 2024, which accrued a fixed interest rate, and which was acquired by a French asset management company. At June 30th, 2021, the depreciated cost for which said debt was recorded amounted to 29.8 million euros.

The General Shareholders' Meeting held on June 20th, 2021, approved the subscription of new financing for an amount of 525 million euros, aimed at restructuring the financial debt of the Club and obtaining liquidity. On August 19th, 2021, "Senior Secured Notes" (series A1, A2, B1, B2, E1 and E2) were issued for an amount of 595 million euros, having cancelled the loan for an amount of 80 million euros granted on June 10th, 2021 by a US finance company and whose maturity was September 8th, 2021 (Note 14.2), as well as the cancellation of series C and D of the "Senior Notes" for a nominal amount of 60 million euros. The series A and B of the "Senior Notes" have been renewed in the new series A1, A2, B1 and B2 of the "Senior Secured Notes". On July 21th, 2022, an amount of 125 million euros of these "Senior Notes" was depreciated.

At June 30th, 2022, in relation to series A and B of the "Senior Notes", there was a substantial change in the conditions of the original debt (Note 4.7.2), which amounted to 8,399 thousand euros of financial expense on the date of the restructuring of these series of "Senior Notes".

The "Senior Secured Notes" are guaranteed with the credit rights derived from the marketing of the Club's audiovisual rights, accrue a fixed interest rate, and establish compliance with a minimum ratio of audiovisual income with respect to the Club's financial expenses.

The maturity of the principal of the “Senior Secured Notes” is as follows:

| | 06/30/2023 | 06/30/2022 |
|--------------|--------------------|--------------------|
| | Thousands of euros | Thousands of euros |
| Year: | | |
| 2024 | 27,533 | 34,855 |
| 2025 | 28,053 | 35,514 |
| 2026 | 28,583 | 36,185 |
| 2027 | 29,123 | 36,869 |
| 2028 | 29,674 | 37,566 |
| 2029 | 30,235 | 38,276 |
| 2030 | 30,806 | 38,999 |
| 2031 | 267,439 | 336,736 |
| Total | 471,446 | 595,000 |

At June 30th, 2023, the depreciated cost at which the “Senior Secured Notes” are recorded amounts to 471,446 thousand euros.

At June 30th, 2023, the accrued interest pending payment on the “Senior Secured Notes” amounts to 1.4 million euros (3.1 million euros at June 30th, 2022).

Debts with finance companies

The Club has granted credit policies at June 30th, 2023, and 2022 with the following limits:

| | Thousands of euros | | |
|-----------------|--------------------|-----------------------|-------------------|
| | Limit | Amount not drawn down | Amount drawn down |
| June 30th, 2023 | 133,000 | 39,633 | 93,367 |
| June 30th, 2022 | 140,500 | 25,711 | 114,789 |

The credit policies mature between April 2023 and May 2026 and are referenced to Euribor plus a market spread. The concession of these policies is not subjected to guarantees on behalf of the Club. These subscribed credit policies are guaranteed by the COVID-19 guarantee line of the Official Credit Institute (ICO).

14.2. Current debts

The breakdown of the heading “Current debts” at June 30th, 2023, and 2022 is as follows:

| | Thousands of euros | |
|--|--------------------|----------------|
| | 06/30/2023 | 06/30/2022 |
| Bonds and other marketable securities (interest pending payment) | 2,489 | 3,109 |
| Debts with finance companies | 33,675 | 172,197 |
| Other financial liabilities | 939 | 9 |
| Total | 37,103 | 175,315 |

Debts with finance companies

The breakdown of the heading “Debts with finance companies” at June 30th, 2023, and 2022 is as follows:

| | Thousands of euros | | | |
|--------------------------------------|--------------------|------------------|----------------|------------------|
| | 06/30/2023 | | 06/30/2022 | |
| | Nominal value | Depreciated cost | Nominal value | Depreciated cost |
| Current loans with finance companies | - | - | 124,831 | 124,831 |
| Current debts for credits drawn down | 31,417 | 31,417 | 46,214 | 46,214 |
| Debts for confirming operations | 1,311 | 1,311 | 950 | 950 |
| Interest pending payment and others | 948 | 948 | 202 | 202 |
| Total | 33,675 | 33,675 | 172,197 | 172,197 |

Other financial liabilities

On August 16th, 2018, an American finance company granted a loan to the Club for an amount of 90 million euros to finance the first stage of the construction of Espai Barça, in which the subsidiary Barça Licensing and Merchandising, S.L.U. acted as guarantor. The maturity of said loan was February 15th, 2022, and accrued an interest rate referenced to Euribor plus a differential.

On January 28th, 2022, a novation and recasting contract was signed for this financing contract signed on August 16th, 2018, expanding the credit limit to 180 million euros. Said financing contract was subsequently amended by novation and recasting contracts formalized on April 19th, 2022, and February 14th, 2023, and, finally, by means of an amendment letter on May 5th, 2023, by virtue of which the expiration date was extended to May 31th, 2023.

At May 31th, 2023, and within the Espai Barça financing process, this credit was extinguished.

Debts with finance companies

On June 1st, 2017, the Club signed a loan for 20 million euros, for a period of 6 years expiring on June 1st, 2023, with quarterly repayments and a 1-year grace period, referenced to the 12-month Euribor plus a differential. At June 30th, 2023, the amount has been fully depreciated (4.1 million euros in the short term at June 30th, 2022)

On June 12th, 2020, the Club signed a loan for 5.1 million euros, for a period of 3 years expiring on June 12th, 2023, with quarterly depreciations and referenced to the 12-month Euribor plus a differential. At June 30th, 2023, the amount has been fully depreciated (1.7 million euros in the short term at June 30th, 2022).

14.3. Trade creditors and other payables

The breakdown of this heading at June 30th, 2023, and 2022 are as follows:

| | Thousands of euros | |
|--|--------------------|----------------|
| | 06/30/2023 | 06/30/2022 |
| Suppliers | 140,318 | 102,126 |
| Suppliers, group, and associated companies (Note 20.2) | 40 | 381 |
| Other creditors | 27,044 | 8,880 |
| Related companies' creditors (Note 20.2) | 9,093 | 7,060 |
| Debts with sports entities | 89,424 | 108,434 |
| Sports personnel | 174,001 | 163,611 |
| Non-sports personnel | 2,925 | 756 |
| Current tax liabilities (Note 15.1) | 3,877 | - |
| Other debts with Public Administration (Note 15.1) | 87,884 | 127,907 |
| Customer advances | 229 | 260 |
| Total | 534,835 | 519,415 |

Debts with sport entities

The breakdown of the debts with sports entities, which have been generated mainly by the acquisition of federative rights of players, at June 30th, 2023, and 2022 is as follows:

| June 30th, 2023 | Thousands of euros | |
|--|--------------------|----------------------------|
| | Current | Non-current (Note 14.1) |
| <i>Football clubs:</i> | | |
| Manchester City (Ferran Torres) | 12,874 | 26,449 |
| Kayserispor Club (Emre Demir)* | 375 | - |
| A.F.C. Ajax (Frenkie De Jong)* | 15,983 | - |
| Girona F.C. (Ramón Rodríguez) | 33 | 17 |
| Valencia C.F. (Ferran Torres) | 455 | 910 |
| Toulouse F.C. (Jean-Clair Todibo) | 434 | - |
| Olympique Lyonnais (Miralem Pjanic) | 285 | - |
| A.S. Roma (Miralem Pjanic) | 165 | - |
| F.C. Schöffleng 95 (Miralem Pjanic) | 138 | - |
| F.C. Metz (Miralem Pjanic) | (54) | - |
| Wolverhampton Wanderers F.C. (Nélson Semedo) | 111 | - |
| Sevilla C.F. (Jules Koundé) | 11,763 | 24,272 |
| F.C. Girondins de Bordeaux (Jules Kounde) | 359 | 719 |
| La Brede F.C. (Jules Kounde) | 80 | 160 |
| Girona F.C. (Unai Hernández) | 77 | - |
| Real Betis Balompié (Emerson Royal)* | 892 | 1,784 |
| Real Betis Balompié (Junior Firpo) | 627 | 627 |
| Agrupación Deportiva Alarcón (Jorge Cuenca) | 30 | - |
| Valencia C.F. (Norberto Murara Neto) | 4,000 | - |
| Sporting Clube de Portugal (Raphinha) | 103 | 206 |
| Vitoria Sport Clube (Raphinha)* | 242 | 485 |
| Stade Rennais (Raphinha) | 32 | 64 |
| Leeds United F.C. (Raphinha)* | 24,172 | 38,385 |
| F.C. Bayern München (Robert Lewandowski) | 10,210 | 21,105 |
| Legia Warszawa (Robert Lewandowski) | 50 | 101 |
| Lech Poznań (Robert Lewandowski) | 119 | 237 |
| Delta Warszawa (Robert Lewandowski) | 33 | 67 |
| Znicz Pruszków (Robert Lewandowski) | 113 | 225 |
| MKS Varsovia (Robert Lewandowski) | 169 | 338 |
| Borussia Dortmund (Robert Lewandowski) | 78 | 157 |
| Others | 5,476 | 1,403 |
| Total debts with sports entities | 89,424 | 117,711 |

* These clubs have factored their right to collect with a finance company.

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| June 30th, 2022 | Thousands of euros | |
|---|--------------------|----------------------------|
| | Current | Non-current (Note 14.1) |
| <i>Football clubs:</i> | | |
| Manchester City F.C. (Ferran Torres) | 12,600 | 39,323 |
| Juventus F.C. (Miralem Pjanic)* | 19,568 | 17,100 |
| A.F.C. Ajax (Frenkie De Jong)* | 16,011 | 16,012 |
| Real Racing Club de Santander (Pablo Torre) | 1,500 | 3,500 |
| Valencia C.F. (Ferran Torres) | 455 | 1,364 |
| Toulouse F.C. (Jean-Clair Todibo) | - | 434 |
| F.C. Metz (Miralem Pjanic) | 364 | 312 |
| Olympique Lyonnais (Miralem Pjanic) | 333 | 285 |
| A.S. Roma (Miralem Pjanic) | 192 | 165 |
| F.C. Schöffleng 95 (Miralem Pjanic) | 161 | 138 |
| Wolverhampton Wanderers F.C. (Nélson Semedo) | 111 | 111 |
| Club Atlético Boston River (Ronald Araújo) | 40 | - |
| Associação Atlética Ponte Preta (Emerson Royal) | 48 | - |
| Villarreal C.F. (Denis Suárez) | 241 | - |
| Real Betis Balompié (Emerson Royal)* | 3,000 | - |
| S.C. Braga (Francisco Trincão)* | 5,000 | - |
| Grêmio Foot-Ball Porto Alegrense (Arthur Melo)* | 7,520 | - |
| Valencia C.F. (Norberto Murara Neto)* | 9,500 | - |
| Liverpool F.C. (Philippe Coutinho Correia)* | 14,679 | - |
| A.F.C. Ajax (Serginho Dest)* | 10,697 | (28) |
| Others | 6,414 | 5,708 |
| Total debts with sports entities | 108,434 | 84,424 |

* These clubs have factored their right to collect with a finance company.

Personnel

The breakdown of the non-current and current balances with sports personnel is as follows:

| | Thousands of euros | | | |
|-----------------------------|----------------------------|----------------|----------------------------|----------------|
| | 06/30/2023 | | 06/30/2022 | |
| | Receivables (Note 10.4) | Payables | Receivables (Note 10.4) | Payables |
| Non-current | | | | |
| First team players | 31,531 | 50,681 | 37,439 | 53,109 |
| Players from other sections | 1,351 | 3,033 | 2,476 | 1,033 |
| Non-current total | 32,882 | 53,714 | 39,915 | 54,142 |
| Current | | | | |
| First team players | 15,099 | 171,834 | 16,773 | 160,427 |
| Players from other sections | 1,641 | 2,167 | 3,036 | 3,184 |
| Current total | 16,740 | 174,001 | 19,809 | 163,611 |
| Total | 49,622 | 227,715 | 59,724 | 217,753 |

The non-current and current debt balances mainly include transfer bonuses for amounts pending accrual of 32,882 and 16,740 thousand euros, respectively (39,915 and 19,809 thousand euros, respectively, at June 30th, 2022). The additions for the year have been 25,264 thousand euros, while the derecognitions have been 10,853 thousand euros (23,504 and 3,667 thousand euros, respectively, in the 2021/22 financial year).

Additionally, the amounts accrued in said regard amounting to 22,833 and 250 thousand euros, respectively, have been transferred to the heading "Personnel expenses" and "External services" (25,965 and 391 thousand euros, respectively, in the 2021/22 financial year). Likewise, during the 2022/23 financial year, the transfer bonuses pending accrual of the players that the Club has already communicated that it does not have, were deteriorated for an amount of 1,289 thousand euros.

14.4. Obligation to comply with financial ratios

The loans dated June 1, 2017, and August 16th, 2018 (Note 14.1), involve compliance with various semiannual and annual ratios determined based on the net financial debt and financial expenses, both with respect to EBITDA, as well as on the value of the Club and its total debt, calculated on the figures of the given financial statements of the Club. As mentioned previously, the two loans have been paid off during the 2022/23 financial year, so they are no longer subject to any financial conditions.

At June 30th, 2022, the Club obtained a waiver from compliance with the financial ratios of the loan dated June 1st, 2017. Regarding the loan dated August 16th, 2018, the ratios were met at June 30th, 2022.

14.5. Information on the average payment period to suppliers

The information required by the third additional provision of Act 15/2010, of July 5th (amended through the second final provision of Act 31/2014, of December 3th) prepared in accordance with the Accounting and Auditing Institute's Resolution of January 29th, 2016, on the information to be incorporated in the annual accounts in relation to the average payment period to suppliers in commercial operations is stated below:

| | 06/30/2023 | 06/30/2022 |
|-------------------------------------|------------|------------|
| | Days | Days |
| Average payment period to suppliers | 68 | 94 |
| Ratio of paid operations | 68 | 93 |
| Ratio of operations pending payment | 69 | 124 |

| | Thousands of euros | |
|------------------------|--------------------|---------|
| Total payments made | 432,299 | 206,567 |
| Total pending payments | 79,354 | 23,165 |

| | Thousands of euros | |
|---|--------------------|------------|
| | 06/30/2023 | 06/30/2022 |
| Volume of operations paid within the legal term | 174,885 | 56,504 |
| Number of operations paid within the legal term | 11,070 | 9,653 |
| Volume ratio of transactions paid within the legal term | 40% | 27% |
| Number ratio of operations paid within the legal term | 57% | 75% |

In accordance with the Accounting and Auditing Institute of Spain' resolution, to calculate the average payment period to suppliers, the commercial operations corresponding to the delivery of goods or services accrued since the date of entry into force of Act 31/2014 (December 3th) have been considered.

Suppliers are considered, for the exclusive purposes of providing the information provided for in this Resolution, those commercial creditors for debts for supplies of goods or services, included in the heading of Suppliers under current liabilities in the balance sheet.

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“Average payment period to suppliers” is understood to be the period that elapses between the delivery of the goods or the provision of services by the supplier and the material payment for the operation.

Balances with sports entities and with suppliers of tangible assets are settled according to the agreements between the parties and may exceed the legally established period for commercial operations.

15. PUBLIC ADMINISTRATION AND TAXATION

15.1. Current balances with Public Administration

The breakdown of current balances with Public Administration at June 30th, 2023, and 2022, is as follows:

| <i>Debt balances:</i> | Thousands of euros | |
|--|--------------------|------------|
| | 06/30/2023 | 06/30/2022 |
| VAT receivable from Tax Agency (Note 10.4) | 8,341 | 616 |
| Personal Income Tax receivable from Tax Agency (Note 10.4) | - | - |
| Corporate Tax receivable from Tax Agency (Note 10.4) | 46,100 | 90 |
| Total | 54,441 | 706 |

| <i>Credit balances:</i> | Thousands of euros | |
|---|--------------------|----------------|
| | 30/06/2023 | 30/06/2022 |
| Current personal Income Tax payable to Tax Agency (Note 14.3) | 83,873 | 66,871 |
| Social Security costs (Note 14.3) | 1,839 | 1,593 |
| Corporate Tax payable to Tax Agency (Note 14.3) | 2,112 | 59,151 |
| Other payables to Tax Agency (Note 14.3) | 60 | 292 |
| Total | 87,884 | 127,907 |

15.2. Reconciliation between the accounting result and tax base

The reconciliation between the book result and the expected tax base of the corporate tax is as follows:

| June 30th, 2023 | Thousands of euros | | |
|---|--------------------|-----------|----------------|
| | Increases | Decreases | Total |
| Accounting result before taxes* | | | 422,949 |
| Permanent differences: | | | |
| International double taxation reduction | 623 | - | 623 |
| Fines, penalties, and donations | 5,177 | - | 5,177 |
| Compensations | 22,271 | (5,622) | 16,649 |
| Provisions for risks and expenses | 861 | (11,449) | (10,588) |
| Land impairment reversal | - | (343) | (343) |
| Impairment of shares and credits | 2,512 | - | 2,512 |
| Temporary differences: | | | |
| Provision for risks and expenses and asset impairment | 115,477 | (181,597) | (66,120) |
| Non-deductible financial expense | 21,189 | (2) | 21,187 |
| Forward operations | 29,589 | (244,634) | (215,045) |
| Non-deductible tax depreciation | - | (214) | (214) |
| Tax base | | | 176,787 |

*The accounting result before taxes includes an accounting consolidation adjustment corresponding to the revaluation of shares in the company Bridgeburg Invest, S.L., in the amount of 208,163 thousand euros, which have no tax impact. In the same way, it integrates the results after taxes of the same company by equity method.

| June 30th, 2022 | Thousands of euros | | |
|---|--------------------|-----------|--------------|
| | Increases | Decreases | Total |
| Accounting result before taxes | | | 124,489 |
| Permanent differences: | | | |
| International double taxation reduction | 1,013 | - | 1,013 |
| Fines, penalties, and donations | 3,856 | - | 3,856 |
| Compensations | 8,274 | - | 8,274 |
| Provisions for risks and expenses | 5,943 | (2,987) | 2,956 |
| Land impairment reversal | - | (26,569) | (26,569) |
| Impairment of shares and credits | 714 | - | 714 |
| Temporary differences: | | | |
| Provision for risks and expenses and asset impairment | 82,135 | (143,884) | (61,749) |
| Non-deductible financial expense | 23,961 | - | 23,961 |
| Forward operations | - | (77,087) | (77,087) |
| Non-deductible tax depreciation | - | (245) | (245) |
| Base imposable fiscal | | | (387) |

The main differences between the taxable corporate tax base and the accounting result correspond to provisions recorded during the current year and in previous years that were not considered tax deductible.

15.3. Income recognized in equity

The breakdown of the income recognized directly in equity at June 30th, 2023, and 2022 is as follows:

| June 30th, 2023 | Thousands of euros | | |
|--|--------------------|-----------|-----------|
| | Increases | Decreases | Total |
| For deferred tax: | | | |
| Originating in the year - Grants (Note 12.2) | 20 | - | 20 |
| Total tax recognized directly in equity | 20 | - | 20 |

| June 30th, 2022 | Thousands of euros | | |
|--|--------------------|-----------|-----------|
| | Increases | Decreases | Total |
| For deferred tax: | | | |
| Originating in the year - Grants (Note 12.2) | 19 | - | 19 |
| Total tax recognized directly in equity | 19 | - | 19 |

15.4. Reconciliation between the accounting result and the expense (income) for corporate tax

The reconciliation between the book result and the expense (income) for corporate tax is as follows:

| | Thousands of euros | |
|--|--------------------|---------------|
| | 06/30/2023 | 06/30/2022 |
| Accounting result before taxes | 422,949 | 124,489 |
| Permanent differences | 14,030 | (9,756) |
| Total tax base | 436,979 | 114,734 |
| Tax rate | 25% | 25% |
| Fee | 109,245 | 28,683 |
| Capitalized reductions | (2,209) | (1,173) |
| Corporate tax regularization of previous year | 506 | (418) |
| Regularization by companies integrated by equity accounting | (17) | - |
| Negative tax bases for the year not capitalized | 11,963 | (179) |
| Regularization of deductions and negative tax bases | (250) | - |
| Total tax expense / (income) recognized in the income statement | 119,238 | 26,912 |

15.5. Breakdown of expense (income) for corporate tax

The breakdown of expense (income) for corporate tax is as follows:

| | Thousands of euros | |
|--|--------------------|---------------|
| | 06/30/2023 | 06/30/2022 |
| Current tax | 3,688 | - |
| Deferred tax | 115,550 | 26,912 |
| Total expense / (income) for consolidated corporate tax | 119,238 | 26,912 |

As stated in Note 4.10, since the 2020/21 financial year, the Club no longer pays corporate tax under the tax dation regime together with its subsidiary company Barça Licensing and Merchandising, S.L.U., in which the Club was parent company of the given tax group.

15.6. Deferred tax assets and liabilities

The breakdown of the balances of these accounts at the end of the financial years 2022/23 and 2021/22 are as follows:

| Item | Thousands of euros | | | |
|--------------------------------------|---------------------|----------------|--------------------------|----------------|
| | Deferred tax assets | | Deferred tax liabilities | |
| | Amount | Tax effect | Amount | Tax effect |
| Grants | - | - | 1,832 | 458 |
| Credits for losses to be compensated | 217,048 | 54,262 | - | - |
| Temporary differences | 202,386 | 50,597 | 500,300 | 125,075 |
| Deductions pending to be applied | - | 6,086 | - | - |
| | | 110,945 | | 125,533 |

| June 30th, 2022 | Thousands of euros | | | |
|--------------------------------------|---------------------|----------------|--------------------------|---------------|
| | Deferred tax assets | | Deferred tax liabilities | |
| | Amount | Tax effect | Amount | Tax effect |
| Grants | - | - | 1,912 | 478 |
| Credits for losses to be compensated | 217,008 | 54,252 | - | - |
| Temporary differences | 249,548 | 62,387 | 77,088 | 19,272 |
| Deductions pending to be applied | - | 4,077 | - | - |
| | | 120,716 | | 19,750 |

At June 30th, 2023, the negative tax bases pending compensation of the Club amount to 382,739 thousand euros and correspond to those generated in the 2022/23 financial year for 410 thousand euros, and to the 2021/22 financial years (836 thousand euros), 2020/21 (284,204 thousand euros), 2019/20 (96,411 thousand euros), 2010/11 (350 thousand euros) and 2009/10 (528 thousand euros). Likewise, at June 30th, 2023, the subsidiary Barça Licensing and Merchandising, S.L.U. It has negative tax bases pending compensation that are not capitalized in the amount of 7,204 thousand euros generated in the 2020/21 financial year.

The negative tax bases for the years 2019/20 and 2020/21 were motivated by the effects of the COVID-19 pandemic, which caused a very significant decrease in the income figure, which especially affected income from competitions (ticket offices and hospitality), marketing (merchandising, museum, and others) and subscriptions, and a significant decrease in operations involving the transfer of federative rights of players between clubs. This reduction in income could not be offset by a similar decrease in expenses, especially those corresponding to the salaries of the first football team.

At June 30th, 2023, there are deferred tax assets recorded in the amount of 110,945 thousand euros, as the Club's Board of Directors considers that, according to the best estimate of future results, it is probable that these assets will be recovered within a certain temporary period not exceeding 10 years, as established by accounting regulations. The recovery of these deferred tax assets is based on the business plan for the next 4 years (financial years 2023/24 to 2026/27) approved by the Club's Board of Directors, which plans to generate positive results during the next 4 years. This business plan is based on an increase in income and containment of expenses, especially those corresponding to the salaries of the first football team. The expected growth in income is based, among others, on: (i) merchandising sales through the promotion of e-commerce, new product lines, new sales channels, and new licenses; (ii) promotion of digital activities; (iii) signing of new sponsorship agreements; and (iv) monetization of different business areas through strategic partners. Starting in the 2027/28 financial year, the projections have considered a moderate growth in the profit expected for the 2026/27 financial year.

15.7. Years pending verification and inspection actions

In 2016, the Club received a notification from the Tax Agency of the start of verification and inspection actions related to the periods between the 2011/12 to 2014/15 years. The inspection actions were of a general nature in accordance with the provisions of article 148 of the General Tax Act and with article 178 of the General Regulations on Tax Actions.

On June 29th, 2018, settlement agreements were notified for 13,496 thousand euros and default interest of 3,298 thousand euros derived from declarations of disagreement in relation to corporate tax, value added tax, advances of non-residents withholdings and personal income tax withholdings for the period from January 2012 to June 2015.

In July 2018, the Club filed economic-administrative claims before the Central Economic-Administrative Court against said settlement agreements. Likewise, in January 2019 economic-administrative claims were filed before the Central Economic-Administrative Court against the administrative sanctioning acts derived from this inspection for an amount of 16,481 thousand euros, received in the same month, January 2019. During June 2020, dismissal resolutions were notified by the Central Economic-Administrative Court in relation to corporate tax, personal income tax withholdings and non-resident withholdings, and in May 2021 in relation to value added tax. On July 20th, 2020, and July 20th, 2021 (the latter in relation to value added tax) the Club filed judicial appeals before the Spanish High Court in relation to said taxes. On June 23th, 2023, the Club received a ruling from the Spanish High Court in relation to withholdings on the income tax of non-residents, which upheld the Club's allegations and annulled said settlements and penalties. The rest of the resources corresponding to the withholdings of Personal Income Tax, Corporate Tax and Value Added Tax are pending resolution at the date of preparation of these annual accounts, although it is expected that the Club's claims will be admitted, annulling said settlements and penalties.

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Likewise, on July 5th, 2019, the Tax Agency began general verification and inspection actions related to Corporate Tax for the 2015/16 to 2017/18 years, and VAT, withholdings on income from work performance and professionals, withholdings on movable assets and withholdings on the income of non-residents for the period between July 2015 and June 2018.

On July 21th, 2021, the Club signed a declaration of agreement in relation to the amount of 1,083 thousand euros, which has been paid (Note 13.1). Furthermore, on the same date, a declaration of disagreement was signed for 15,794 thousand euros, which were paid in full in January 2022. On October 2022, the Club filed economic-administrative claims before the Central Economic-Administrative Court against said settlement agreements and penalties. On April 3th, 2023, the Central Economic-Administrative Court notified the Club of the assessment of its allegations and annulment of the settlements and penalties corresponding to personal income tax and personal income tax withholdings, as well as those corresponding to corporate tax. At June 6, 2023, the Central Economic-Administrative Court communicated the admission of the allegations issued by the Club and the annulment of the settlements and penalties corresponding to VAT.

On May 24th, 2023, the Tax Agency began general verification and inspection actions related to withholdings on performance and professional income, and withholdings on the income of non-residents for the period between July 2015 and June 2018.

The Club's Board of Directors, together with its tax advisors, consider that the provision recorded at June 30th, 2022, under the heading "Non-current provisions" of the balance sheet (Note 13.1) is sufficient to meet the liabilities that may arise from the inspection actions indicated above.

As established by current legislation, taxes cannot be considered definitively settled until the returns submitted have been inspected by the tax authorities or the four-year mandatory period has expired. At June 30th, 2023, the Club has the following taxes and periods open for inspection:

i) Corporate tax for the years 2018/19, 2019/20, 2020/21 and 2021/22.

ii) VAT, withholdings on work performance and professional income, withholdings on movable capital and withholdings on the income of non-residents for the period between July 2018 and May 2023.

Regarding the information obligations established by article 86 of Act 27/2014, of November 27th, on Corporate Tax in relation to the non-monetary contribution covered by the special regime established by Chapter VII of Title VII of the same Act, it is stated that the assets contributed to Barça Produccions, S.L.U., had a book and tax value of 6,000 thousand euros, the assets received by this company having been recorded for the same amount.

16. ACCRUALS

The breakdown of the headings "Non-current accruals" and "Current accruals" at June 30th, 2023, and 2022, is as follows:

| | Thousands of euros | | | | | |
|------------------------------------|--------------------|----------------|--------------|--------------|----------------|--------------|
| | 06/30/2023 | | | 06/30/2022 | | |
| | Assets | Liabilities | | Assets | Liabilities | |
| | Current | Current | Non-current | Current | Current | Non-Current |
| Multi-year contracts | - | 122,736 | - | - | 122,777 | - |
| Subscriptions and membership cards | - | 10,436 | - | - | 15,937 | - |
| Other accruals | 10,961 | 6,504 | 5,527 | 7,233 | - | 6,734 |
| | 10,961 | 139,676 | 5,527 | 7,233 | 138,714 | 6,734 |

Multi-year contracts

The Group has granted different exclusivity contracts that are estimated to result in future income for the Group of approximately 1,317,244 thousand euros at June 30th, 2023 (1,251,788 thousand euros at June 30th, 2022). The income accrued in the year corresponding to these contracts is included in the heading "Net turnover" of the attached income statement. The amounts invoiced and not accrued, as well as the advances received, are recorded within the liability items of the attached balance sheet under "Accruals" as current or non-current depending on the estimated accrual period.

These contracts will be recognized as income in the following years according to the following estimate:

| | Thousands of euros | |
|-----------------------|--------------------|------------------|
| | 06/30/2023 | 06/30/2022 |
| 2022/23 | - | 334,292 |
| 2023/24 | 362,057 | 325,235 |
| 2024/25 | 327,657 | 301,624 |
| 2025/26* | 283,868 | 290,637 |
| 2026/27 and following | 343,663 | - |
| | 1,317,244 | 1,251,788 |

* At June 30th, 2022, it corresponds to the income from the 2025/26 and following years.

The marketing of the services owned by the Club has continued to be progressively implemented, in line with previous years, through specific multi-year contracts. The most significant goods or rights subject to marketing and the period for which the contracts have been formalized are detailed below.

a) Sponsorship of sports equipment

On October 25th, 2006, a contract was signed with Nike European Operations Netherlands, BV (hereinafter Nike), through which the Club named Nike as the exclusive technical sponsor and supplier of sports-oriented products. In addition, Nike was named as the exclusive and non-exclusive bidder to sell sponsorship products that incorporate proprietary rights. The contract entered into force on July 1st, 2008, and had an initial duration of five years, although it was established, reciprocally between the Club and Nike Europe BV, a possible extension of five additional years that was approved by the General Shareholders' Meeting on August 29th, 2007.

On January 1st, 2011, the Club and Nike formalized an addendum to the sponsorship contract through which the duration of the contract was extended until June 30th, 2018.

On May 20th, 2016, the Club formalized an appendix to the contract extending its validity, which was approved at the General Shareholders' Meeting, until June 30th, 2028.

b) Broadcasting and TV rights

On May 1st, 2016, the Royal Decree that regulates the centralized sale of football TV rights came into force (Royal Decree-Act 5/2015, of April 30th, on urgent measures in relation to the marketing of the operation rights of audiovisual content of professional football competitions). The main objective of this Royal Decree is the establishment of a joint marketing system for professional football audiovisual rights.

With the new regulation, no professional club can directly market its operation rights for audiovisual content. From that date on, participation in an official professional football competition will necessarily entail the transfer of these rights to the organizer of the competition: the Spanish Professional Football League -LFP- in the case of the first and second division League and the Royal Spanish Football Federation (Real Federación Española de Fútbol, RFEF) for the King's Cup.

On May 19th, 2021, the Club formalized an agreement with Euroleague Properties for the purpose of marketing the Euroleague TV rights through the channel DAZN. This contract is valid until the end of the 2022/23 year.

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c) Official sponsor

On January 19th, 2017, the Club formalized an agreement with Rakuten INC, through which it granted, among other things, the right to sponsor and operate the shirt worldwide. The contract entered into force on July 1st, 2017, and ended on June 30th, 2022.

On February 27th, 2022, the Club formalized an agreement with Spotify AB (hereinafter, Spotify) whereby the Swedish company becomes the Club's Main Partner and Official Audio Streaming Partner. Spotify will appear on the front of the men's and women's first team shirt, starting in the 2022/23 season and for the next four seasons. Spotify will also sponsor the training shirts of both teams starting in the 2022/23 season and for the next three seasons. In the same way, as part of the collaboration, the Swedish company becomes a "Title Partner" of the Camp Nou stadium, which has changed its name to Spotify Camp Nou.

17. FOREIGN CURRENCY TRANSACTIONS

Except for the bonds issued by the Fund in USD (Notes 1.2 and 14), the Group does not carry out significant recurring transactions in foreign currency.

18. INCOME AND EXPENSES

18.1. Net turnover

The breakdown of the net turnover at June 30th, 2023, and 2022, broken down by activity and geographic markets, is as follows:

June 30th, 2023

| Activity | Thousands of euros | | | | Total |
|---|----------------------------|-------------------------------|---|---------------------------|----------------|
| | Club's football first team | Club's sections and structure | Barça Licensing and Merchandising, S.L.U. | Barça Produccions, S.L.U. | |
| Income from competitions: | | | | | |
| League gate-money | 53,779 | 2,819 | - | - | 56,598 |
| Other Spanish competitions gate-money | 5,338 | 7 | - | - | 5,345 |
| International competitions gate-money | 10,467 | 3,398 | - | - | 13,865 |
| Friendly and other matches | 21,729 | 114 | - | - | 21,843 |
| Hospitality | 24,884 | 1,439 | - | - | 26,323 |
| Total income from competitions | 116,197 | 7,777 | - | - | 123,974 |
| Income from members and season-ticket holders | 44,945 | 20,596 | - | - | 65,541 |
| Income from broadcasting and TV rights | 203,903 | 8,716 | - | 3,263 | 215,882 |
| Income from provision of services | (60) | - | 455 | - | 395 |
| Marketing and advertising income (*) | | | | | |
| Marketing | 54,608 | 37,470 | 99,531 | - | 191,609 |
| Sponsorship | 178,014 | 20,512 | - | - | 198,526 |
| Advertising and others | - | - | - | - | - |
| Total marketing and advertising income | 481,410 | 87,294 | 99,986 | 3,263 | 671,953 |
| Total | 597,607 | 95,071 | 99,986 | 3,263 | 795,927 |

(*) Includes marketing income from participation in the Champions League.

| Geographic markets | Percentage (of turnover) | | | | |
|----------------------|----------------------------|-------------------------------|---|-------------------------|-------------|
| | Club's football first team | Club's sections and structure | Barça Licensing and Merchandising, S.L.U. | Barça Produccions S.L.U | Total |
| National market | 61% | 9% | 10% | 2% | 82% |
| International market | 15% | 2% | 1% | - | 18% |
| Total | 76% | 11% | 11% | 2% | 100% |

June 30th, 2022

| Activity | Thousands of euros | | | | |
|---|----------------------------|-------------------------------|---|---------------------------|----------------|
| | Club's football first team | Club's sections and structure | Barça Licensing and Merchandising, S.L.U. | Barça Produccions, S.L.U. | Total |
| Income from competitions: | | | | | |
| League gate-money | 26,892 | 2,155 | - | - | 29,047 |
| Other Spanish competitions gate-money | - | - | - | - | - |
| International competitions gate-money | 8,799 | 2,504 | - | - | 11,303 |
| Friendly and other matches | 6,228 | 1,433 | - | - | 7,661 |
| Hospitality | 12,601 | 838 | - | - | 13,439 |
| Total income from competitions | 54,520 | 6,930 | - | - | 61,450 |
| Income from members and season-ticket holders | 29,834 | 19,129 | - | - | 48,963 |
| Income from broadcasting and TV rights | 238,453 | 11,268 | - | 472 | 250,193 |
| Income from provision of services | - | 205 | - | - | 205 |
| Marketing and advertising income (*) | | | | | |
| Marketing | 32,412 | 29,886 | 51,771 | - | 114,069 |
| Sponsorship | 138,463 | 14,371 | - | - | 152,834 |
| Advertising and others | - | 272 | - | - | 272 |
| Total marketing and advertising income | 170,875 | 44,529 | 51,771 | - | 267,175 |
| Total | 493,682 | 82,061 | 51,771 | 472 | 627,986 |

(*) Includes marketing income from participation in the Champions League.

| Geographic markets | Percentage (of turnover) | | | |
|----------------------|----------------------------|-------------------------------|---|-------------|
| | Club's football first team | Club's sections and structure | Barça Licensing and Merchandising, S.L.U. | Total |
| National market | 60% | 12% | 2% | 74% |
| International market | 21% | 3% | 2% | 26% |
| Total | 81% | 15% | 4% | 100% |

18.2. Other operating income

The breakdown of other operating income at June 30th, 2023, and 2022, is as follows:

| | Thousands of euros | |
|---|--------------------|---------------|
| | 06/30/2023 | 06/30/2022 |
| Other operating income | 3,720 | 7,283 |
| Transfer and training of players (Note 5) | 5,265 | 2,418 |
| Operating grants | 744 | 1,151 |
| Total | 9,729 | 10,852 |

18.3. Personnel expenses

The balance of the heading "Personnel expenses" for the years ended June 30th, 2023, and 2022 is as follows:

| June 30th, 2023 | Thousands of euros | | | | | |
|---|--------------------|---------------|---------------------|-----------------------|---------------|----------------|
| | Wages and salaries | Compensations | Collective premiums | Social Security costs | Others (*) | Total |
| Wages and salaries of sports personnel: | | | | | | |
| First team players and coaches | 363,496 | - | 72,508 | 423 | 27,400 | 463,827 |
| Other training and sections personnel | 81,405 | 473 | 7,761 | 5,891 | 2,560 | 98,091 |
| Total wages and salaries of sports personnel | 444,901 | 473 | 80,270 | 6,314 | 29,960 | 561,918 |
| Total wages and salaries of structure personnel | 41,139 | 3,933 | 5,568 | 10,992 | 2,173 | 63,805 |
| Total | 486,040 | 4,406 | 85,838 | 17,306 | 32,133 | 625,723 |

| | Thousands of euros | | | | | |
|--|--------------------|---------------|---------------------|-----------------------|---------------|----------------|
| | Wages and salaries | Compensations | Collective premiums | Social Security costs | Others (*) | Total |
| Amounts for squad to be registered in the Spanish Professional Football League | 363,496 | - | 72,508 | 423 | 27,400 | 463,827 |
| Amounts for squad not to be registered in the Spanish Professional Football League | 81,405 | 473 | 7,761 | 5,891 | 2,560 | 98,091 |
| Total | 444,901 | 473 | 80,270 | 6,314 | 29,960 | 561,918 |

(*) The "Other" section in the salaries and wages of sports personnel corresponds to, among other things, additional compensation earned by sports personnel beyond their annual salaries that does not constitute payment for the fiscal year.

| June 30th, 2022 | Thousands of euros | | | | | |
|---|--------------------|---------------|---------------------|-----------------------|---------------|----------------|
| | Wages and salaries | Compensations | Collective premiums | Social Security costs | Others (*) | Total |
| Wages and salaries of sports personnel: | | | | | | |
| First team players and coaches | 237,632 | 8,146 | 39,161 | 385 | 13,409 | 298,733 |
| Other training and sections personnel | 79,420 | 2,332 | 8,871 | 4,549 | 4,583 | 99,755 |
| Total wages and salaries of sports personnel | 317,052 | 10,478 | 48,032 | 4,934 | 17,992 | 398,488 |
| Total wages and salaries of structure personnel | 44,121 | 3,705 | - | 10,280 | 652 | 58,758 |
| Total | 361,173 | 14,183 | 48,032 | 15,214 | 18,643 | 457,246 |

| | Thousands of euros | | | | | |
|--|--------------------|---------------|---------------------|-----------------------|---------------|----------------|
| | Wages and salaries | Compensations | Collective premiums | Social Security costs | Others (*) | Total |
| Amounts for squad to be registered in the Spanish Professional Football League | 237,632 | 8,146 | 39,161 | 385 | 13,409 | 298,733 |
| Amounts for squad not to be registered in the Spanish Professional Football League | 79,420 | 2,332 | 8,871 | 4,549 | 4,583 | 99,755 |
| Total | 317,052 | 10,478 | 48,032 | 4,934 | 17,992 | 398,488 |

(*) The "Other" section in the salaries and wages of sports personnel corresponds to, among other things, additional compensation earned by sports personnel beyond their annual salaries that does not constitute payment for the fiscal year.

El The total expenses associated with the sports personnel for the years ending June 30th, 2023, and 2022, are as follows:

| | Thousands of euros | | | | | |
|---|--|--|----------------|--|--|----------------|
| | 06/30/2023 | | | 06/30/2022 | | |
| | Amounts for squad to be registered in the Spanish Professional Football League | Amounts for squad Not to be registered in the Spanish Professional Football League | Total | Amounts for squad to be registered in the Spanish Professional Football League | Amounts for squad Not to be registered in the Spanish Professional Football League | Total |
| Salary remuneration to sports personnel and Social Security costs | 463,827 | 98,091 | 561,919 | 298,733 | 99,755 | 398,488 |
| Image rights to companies | 13,327 | 216 | 13,543 | 3,199 | 171 | 3,369 |
| Agents | 10,745 | 834 | 11,578 | 2,988 | 147 | 3,135 |
| Expenses associated with sports personnel: | | | | | | |
| Depreciation of players | 85,147 | 3,727 | 88,874 | 107,429 | 5,874 | 113,303 |
| Expenses from player impairment | 20,774 | 3,566 | 24,340 | 32,626 | 3,457 | 36,082 |
| Player impairment reversal | (20,774) | (922) | (21,696) | (28,784) | (1,111) | (29,895) |
| Loss/(profit) from transfer of players | 39,453 | 2,576 | 42,029 | (7,537) | (20,185) | (27,722) |
| Loss/(profit) from cession of players | (2,272) | (1,984) | (4,256) | (454) | (406) | (860) |
| Total cost of sports squad | 610,227 | 106,104 | 716,331 | 408,200 | 87,702 | 495,902 |

As a result of the effects of the COVID-19 pandemic, the Club's income was reduced very significantly. To address this situation, a meeting was held for the collective change of the working conditions of the first team and Barça Atlètic personnel. On December 17th, 2020, a collective bargain agreement was signed by which the fixed or similar remuneration of the 2020/21 season was reduced for the professionals who signed said agreement, which will be compensated with a salary increase for the same amount that will be accrued and payable in the remaining contractual seasons of each professional, having consequently proceeded to amend the employment contracts.

Additionally, the thirty-six monthly payments agreed upon from July 1st, 2021, are being paid.

The total personnel expenses shown in the following breakdown include the amounts detailed in the calculation of the indicator of personnel expenses associated with the sports team registered in the Spanish Professional Football League, as defined in its Regulations of Economic Control, as well as the amounts associated with the personnel no to be registered in the same:

| | Thousands of euros | |
|---|--------------------|----------------|
| | 2022/23 | 2021/22 |
| Salaries and wages for personnel and others | 561,918 | 489,590 |
| Image rights to companies | 13,543 | 3,369 |
| Agents | 11,578 | 3,135 |
| Depreciation | 88,874 | 113,304 |
| Total | 675,913 | 618,398 |

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18.4. External services

This heading of the attached consolidated income statement includes, among others, the amounts incurred by the Club for image rights of players and technicians who make up the Club's sports squads, amounting to 25,121 thousand euros at present financial year and 6,503 thousand euros in the 2021/22 financial year. The details of these expenses are as follows:

| | 2022/23 | | 2021/22 | |
|----------|-------------------------------|--------------------|-------------------------------|--------------------|
| | Average duration of contracts | Thousands of euros | Average duration of contracts | Thousands of euros |
| Football | 5 years | 25,121 | 5 years | 6,503 |
| | | 25,121 | | 6,503 |

Regarding players with image transfers to Image Management Companies, the Club pays them a maximum amount of 15% of the player's total remuneration. Additionally, during the current financial year, the Club has recorded an expense amounting to 11,578 thousand euros in compensation to sports agents (3,135 thousand euros in the 2021/22 financial year). This amount includes, where applicable, the payment of applicable taxes.

18.5. Endowments and allocation of provisions and others

This heading of the attached income statement for the years ended June 30th, 2023, and 2022 is as follows:

| | Thousands of euros | |
|--|--------------------|----------------|
| | 2022/23 | 2021/22 |
| Allocation of provisions (Notes 13.1 and 13.2) | (35,086) | (9,635) |
| Extraordinary expenses | (865) | (64) |
| Endowment for provisions and other expenses | (35,942) | (9,699) |
| Provision reversals (Notes 13.1 and 13.2) | - | 2,265 |
| Extraordinary income | 125 | 173 |
| Allocation of provisions and other income | 125 | 2,438 |
| Total | (35,817) | (7,261) |

The heading "Provisions and other expenses" for the 2022/23 financial year corresponds to a provision for different compensation and occupational risks. The provision for the 2021/22 financial year corresponds to a provision for tax lawsuits and others.

19. CONTRIBUTION BY COMPANIES TO THE RESULT OF THE YEAR

The contribution of each of the companies included in the consolidation scope to the consolidated result is as follows:

| | Thousands of euros | |
|--|--------------------|---------------|
| | 06/30/2023 | 06/30/2022 |
| Futbol Club Barcelona | 52,360 | 97,288 |
| Barça Licensing and Merchandising, S.L.U. | 1,992 | 572 |
| Barça Produccions, S.L.U. | 141,024 | (283) |
| Barça Innovation Hub, S.L.U. | (5) | - |
| Bridgeburg Invest, S.L. | 74 | - |
| Sudburylane, S.L.U. | (1) | - |
| Espai Barça, Securitization funds (Note 1.2) | (47,855) | - |
| Revaluation adjustments (Note 10.3) | 156,122 | - |
| Total | 303,711 | 97,577 |

20. OPERATIONS AND BALANCES WITH RELATED PARTIES

20.1. Operations with related parties

The breakdown of operations carried out with related parties during 2022/23 and 2021/22 are as follows:

| Company | Thousands of euros | |
|--------------------------------------|--------------------|----------------|
| | 06/30/2023 | 06/30/2022 |
| Contributions: | (4,000) | (3,000) |
| Fundació Futbol Club Barcelona | (4,000) | (3,000) |
| Services received: | (2,337) | (3,216) |
| Fundació Futbol Club Barcelona | - | (3) |
| FCBarcelona HK Limited | (1,784) | (1,013) |
| FCB North America LLC | (553) | (2,200) |
| Sale of tangible assets: | 400,433 | 267,089 |
| Locksley Invest, S.L. | 400,433 | 267,089 |
| Services provided and others: | 767 | 601 |
| Fundació Futbol Club Barcelona | 760 | 587 |
| FCB North America LLC | 6 | - |
| Haikou Barça Mission Hills | 1 | 14 |
| Financial income: | 144 | 107 |
| FCBarcelona HK Limited | 94 | 32 |
| FCB North America LLC | 50 | 75 |

The transactions with Locksley Invest, S.L in the 2022/23 financial year correspond to the operation of the sale of 15% of the Club's audiovisual rights to the "La Liga" professional competition (Note 6).

20.2. Balances with related parties

The breakdown of this heading is as follows:

| Company | Thousands of euros | |
|---|--------------------|----------------|
| | 06/30/2023 | 06/30/2022 |
| Trade debtors and other receivables: | 119,573 | 29,648 |
| Fundación Futbol Club Barcelona (Note 10.4) | 28 | 17 |
| FCBarcelona HK Limited (Note 10.4) | 98 | 6 |
| FC Barcelona North America LLC (Note 10.4) | 671 | 15 |
| Haikou Barça Mission Hills (Note 10.4) | 26 | 26 |
| Locksley Invest, S.L (Note 10.4) | 118,750 | 29,584 |
| Trade creditors and other payables: | (9,132) | (7,060) |
| FCBarcelona HK Limited (Note 14.3) | (38) | (66) |
| FC Barcelona North America LLC (Note 14.3) | (2) | (315) |
| Fundación Futbol Club Barcelona (Note 14.3) | (9,093) | (6,679) |

20.3. Remuneration to the Board of Directors and the Management Committee

As established in the Club's bylaws, the members of the Board of Directors have not received or accrued any type of remuneration, advances, or credits from the Club during the 2022/23 and 2021/22 financial years.

Likewise, the remunerations received by the Club's Management Committee, which include in the salaries chapter the variable remunerations estimated at June 30th, 2023, and 2022, have been the following:

| June 30th, 2023 | Thousands of euros | | |
|--|--------------------|---------------|----------------------|
| | Wages | Pension plans | Termination benefits |
| Management Committee and Senior Management | 5,903 | 61 | 7 |

The above figures correspond to all the people who have been part of the Management Committee during the 2022/23 season.

| June 30th, 2022 | Thousands of euros | | |
|--|--------------------|---------------|----------------------|
| | Wages | Pension plans | Termination benefits |
| Management Committee and Senior Management | 6,127 | 24 | 3,344 |

The above figures correspond to all the people who have been part of the Management Committee during the 2021/22 season.

During the 2022/23 season, civil liability insurance premiums for the Board of Directors and the Management Committee have been paid in the amount of 942 thousand euros (570 thousand euros in the 2021/22 season).

21. OTHER INFORMATION

21.1. Personnel

The average number of people employed in the current and previous years, detailed by category, is as follows:

| Categories | 2022/23 | | 2021/22 | |
|--|-----------------------------|--|-----------------------------|--|
| | Average number of employees | Average number employees with disabilities > 33% | Average number of employees | Average number employees with disabilities > 33% |
| Management Committee | 24 | - | 17 | - |
| Professional sports personnel | 633 | 4 | 645 | 6 |
| Administrative services personnel | 525 | 5 | 532 | 5 |
| Other employees (facilities, stores, and others) | 324 | 5 | 198 | 8 |
| Total | 1,506 | 14 | 1,392 | 19 |

Likewise, the breakdown by gender at June 30th, 2023, and 2022, detailed by category, is as follows:

| Categories | 06/30/2023 | | |
|--|--------------|------------|--------------|
| | Men | Women | Total |
| Management Committee | 18 | 6 | 24 |
| Professional sports personnel | 595 | 66 | 661 |
| Administrative services personnel | 290 | 229 | 519 |
| Other employees (facilities, stores, and others) | 184 | 145 | 329 |
| Total | 1,087 | 446 | 1,533 |

June 30th, 2022

| Categories | 06/30/2022 | | |
|--|--------------|------------|--------------|
| | Men | Women | Total |
| Management Committee | 17 | 5 | 22 |
| Professional sports personnel | 599 | 73 | 672 |
| Administrative services personnel | 286 | 253 | 528 |
| Other employees (facilities, stores, and others) | 174 | 153 | 327 |
| Total | 1,076 | 484 | 1,560 |

The Club's Board of Directors at June 30th, 2023, was made up of 17 men and 1 woman (18 men and 1 woman at June 30th, 2022).

21.2. Audit fees

The fees related to the account audit services and other services provided by the Group's auditor in the 2022/23 and 2021/22 financial years were as follows:

| | Thousands of euros | |
|--|--------------------|------------|
| | 2022/23 | 2021/22 |
| Audit services | 258 | 199 |
| Other assurance services | 111 | 32 |
| Total fees for audit and assurance services | 369 | 231 |

21.3. Guarantees committed to third parties and other financial liabilities

At June 30th, 2023, and 2022, the Group had guarantees for an amount of 46,123 and 43,902 thousand euros, respectively. The most significant guarantees at June 30th, 2023, correspond to the declarations of disagreement and the corresponding sanctions (Note 15.7).

The Board of Directors estimates that the unforeseen liabilities at June 30th, 2023, that, if applicable, could be originated by these guarantees, would not be significant.

21.4. Control ratios of sports organizations

The main ratios are set out below, without considering the figures and magnitudes of the Securitization Fund indicated in Note 1.2, established in the Economic Control Regulations and other mandatory regulations of the National Professional Football League (LFP). For comparison purposes, figures from the previous year are included.

Breakeven Point Indicator

The difference between income and relevant expenses forms the result of the breakeven point. The total breakeven result will be the sum of the breakeven results of each accounting period covered by the monitoring period, namely, accounting periods T, T-1 and T-2, with T being the annual accounting period for which the audited annual accounts have been requested:

| | Thousands of euros | | |
|---------------------------------------|---------------------|------------|------------|
| | T | T-1 | T-2 |
| | 06/30/2023 | 06/30/2022 | 06/30/2021 |
| Relevant income | 1,418,177 | 957,800 | 605,423 |
| Relevant expenses | 1,054,426 | 737,791 | 1,046,536 |
| Breakeven point (+surplus, - deficit) | 363,751 | 220,010 | (441,113) |
| Total breakeven point | 142,648 | (221,157) | (386,696) |
| Required balance point | >0 | | |
| Conclusion | ACCOMPLISHED | | |

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The calculation of the relevant income and its reconciliation with these consolidated annual accounts are as follows::

| | Thousands of euros | | |
|---|--------------------|------------------|----------------|
| | T | T-1 | T-2 |
| | 06/30/2023 | 06/30/2022 | 06/30/2021 |
| Relevant income | | | |
| Ticket offices, members, and season-ticket holders | 180,793 | 104,116 | 23,744 |
| Sponsorship and advertising | 184,137 | 139,008 | 195,198 |
| Broadcasting rights | 207,245 | 242,293 | 275,299 |
| Commercial activities | 186,818 | 113,452 | 60,351 |
| Other operating income | 8,176 | 8,232 | 11,887 |
| Profit from sports intangible assets | 14,231 | 21,329 | 28,813 |
| Capital gains from the disposal of non-sports intangible assets | 398,947 | 266,112 | - |
| Financial income and exchange differences | 201,093 | 2,310 | 4,236 |
| Allocation of subsidies to operating income | 70 | 78 | 70 |
| Other income not classified within the previous headings | 36,667 | 58,430 | 5,825 |
| Total relevant income | 1,418,177 | 957,800 | 605,423 |
| Income consolidated annual accounts | | | |
| Total operating income | 1,468,200 | 1,009,907 | - |
| Total financial income | 198,966 | 5,667 | - |
| Total income consolidated annual accounts | 1,667,166 | 1,015,574 | - |
| Difference | 248,989 | 57,773 | - |
| Conciliatory items | | | |
| Income from operations not linked to professional football activity | 248,989 | 57,773 | - |
| Total conciliatory items | 248,989 | 57,773 | - |

The calculation of the relevant expenses and their reconciliation with these consolidated annual accounts are as follows:

| | Thousands of euros | | |
|--|--------------------|----------------|------------------|
| | T | T-1 | T-2 |
| | 06/30/2023 | 06/30/2022 | 06/30/2021 |
| Relevant expenses | | | |
| Cost of sales/materials | 44,249 | 25,018 | 15,614 |
| Employee compensation expenses | 535,640 | 369,039 | 396,531 |
| Other operating expenses | 259,772 | 145,661 | 156,021 |
| Depreciation/impairment of players' federative rights | 107,426 | 141,765 | 312,090 |
| Losses due to the alienation of federative rights of players | 53,685 | 13,792 | 27,576 |
| Financial cost and dividends | 42,365 | 38,589 | 54,599 |
| Other expenses not classified in previous headings | 11,289 | 3,927 | 84,105 |
| Total relevant expenses | 1,054,426 | 737,791 | 1,046,536 |
| Expenses consolidated annual accounts | | | |
| Total operating expenses | 1,200,562 | 852,409 | - |
| Total financial expenses | 43,654 | 38,676 | - |
| Total Corporate Tax | 119,238 | 26,912 | - |
| Total expenses in the consolidated annual accounts | 1,363,454 | 917,997 | - |
| Difference | 309,028 | 180,206 | - |
| Conciliatory items | | | |
| Depreciation/impairment of tangible assets | 35,135 | 29,996 | - |
| Depreciation/impairment of sports assets | 6,477 | 1,383 | - |
| Tax expenses (Corporate Tax) | 119,238 | 26,912 | - |
| Expenses on community development activities directly attributable | - | 3,175 | - |
| Other expenses not classified within the previous reconciliation items | 148,178 | 118,740 | - |
| Total conciliatory items | 309,028 | 180,206 | - |

Indicator of personnel expenses associated with the squad to be registered in the Spanish Professional Football League

It is considered indicative of a possible situation of future economic and financial imbalance when the annual economic amount of personnel expenses associated with the Club's football team to be registered in the Spanish Professional Football League, players and coaches exceeds 70% of the relevant income for the season, as defined in the LFP Economic Control Regulations.

| | Thousands of euros | |
|--|---------------------|---------------------|
| | 06/30/2023 | 06/30/2022 |
| Personnel expenses associated with the first football team (*) | 496,619 | 314,169 |
| Relevant income | 1,418,177 | 957,800 |
| Personnel expense indicator for squad to be registered in the LFP | 35% | 33% |
| Personnel expense indicator for squad to be registered in the LFP required | <70% | <70% |
| Conclusion | ACCOMPLISHED | ACCOMPLISHED |

(*) Includes expenses for salaries, image companies and remuneration to agents.

The income calculation and reconciliation can be seen in the break-even calculation above.

The reconciliation of the expenses associated with the squad to be registered in the LFP with the total personnel expenses is as follows:

| | Thousands of euros | |
|--|--------------------|----------------|
| | 06/30/2023 | 06/30/2022 |
| Personnel expenses associated with the football team to be registered in the LFP (a) | 487,899 | 304,919 |
| Non-sports football and structure personnel expenses associated with the first football team (b) | 8,720 | 9,250 |
| Total personal expenses associated with the first football team | 496,619 | 314,169 |
| Expenses of personnel not to be registered in the LFP | 90,421 | 90,823 |
| Expenses of non-sports personnel except for those contemplated in section (b) and expenses of personnel to be registered in the LFP except for those contemplated in section (a) | 63,805 | 58,758 |
| Total personnel expenses | 650,845 | 463,750 |

Ratio of net debt to relevant income

As defined in the Regulation, it will be indicative of a possible situation of financial economic imbalance when the net debt at June 30th of each sports season exceeds 100% of the relevant income of the entity.

According to the regulations, the amount of net debt corresponds to the sum of the net debt for transfers (that is, the net of accounts receivable and payable for transfers of players), of the amounts pending payment derived from financing received from finance companies, related parties or third parties, of advances to accrue within a period of more than 1 year and of debt with suppliers of tangible assets lessened by cash, equivalent liquid assets and temporary financial investments. The net debt does not include trade debts or other payables or the amount of debt pending payment for investments made in tangible assets for the construction, refurbishment, or substantial improvement of its facilities, that is, "Espai Barça".

| | Thousands of euros | |
|---|---------------------|---------------------|
| | 06/30/2023 | 06/30/2022 |
| Net debt | 552,090 | 608,089 |
| Relevant income | 1,418,177 | 957,800 |
| Ratio of net debt to relevant income | 39% | 63% |
| Required ratio of net debt to relevant income | <100% | <100% |
| Conclusion | ACCOMPLISHED | ACCOMPLISHED |

The breakdown of the net debt is as follows:

| | Thousands of euros | |
|--|--------------------|--------------------|
| | 06/30/2023 | 06/30/2022 |
| Non-current debts | | |
| Bonds and other marketable securities (Note 14.1) | (471,446) | (596,778) |
| Debts with finance companies (Note 14.1) | (61,950) | (68,574) |
| Debts with sports entities for transfers and assignments (Note 14.3) | (117,711) | (84,424) |
| Accruals (Note 16) | (5,527) | (6,734) |
| Total non-current debts | (656,634) | (756,510) |
| Current debts | | |
| Bonds and other marketable securities (Note 14.2) | (2,489) | (3,109) |
| Debts with credit institutions (Note 14.2) | (33,675) | (172,197) |
| Debts with sports entities for transfers and assignments (Note 14.3) | (89,424) | (108,434) |
| other debts | (2,892) | (4,972) |
| Total current debts | (128,480) | (288,712) |
| Total liabilities | (785,114) | (1,045,222) |
| Compensatory assets | | |
| Credits with sports entities for transfers and non-current assignments (Note 10.1) | 9,483 | 17,734 |
| Credits with sports entities for current transfers and assignments (Note 10.3) | 49,165 | 40,034 |
| Cash and equivalent liquid assets and current financial investments | 174,376 | 379,365 |
| Total compensatory assets | 233,024 | 437,133 |
| Total | (552,090) | (608,089) |

22. ANALYTICAL INCOME STATEMENT BY SPORTS SECTIONS

In the complementary information of the analytical consolidated income statement by sports sections, the Group has applied the following allocation criteria between the different sections:

- The income and expenses attributable, by their nature, to each sporting activity have been allocated directly to the corresponding section.

The consolidated analytical income statement by sports sections for the 2022/23 financial year and, for comparison, the consolidated analytical income statement for the 2021/22 financial year, are shown in Appendix I, which forms an integral part of this note.

23. BUDGED SETTLEMENT

Appendix II shows the consolidated budget for the 2022/23 season and the consolidated budget for the 2021/22 season approved at the General Shareholders' Meeting of October 9th, 2022, and October 16th, 2021, respectively, compared to the settlements. for the years ended June 30th, 2023, and June 30th, 2022. The settlements show the same structure and are prepared according to the same criteria as the income statement of the corresponding annual accounts.

24. SUBSEQUENT EVENTS

On July 1st, the Club, as the sole shareholder, has contributed to the Barcelona Innovation Hub, S.L.U. the "Innovation Hub" business unit. The value of this contribution has been 300 thousand euros and has been recorded in Barcelona Innovation Hub, S.L.U. as a contribution from the shareholder to the company's assets.

During July and August, the federative rights of the players Vítor Roque, Ilkay Gündogan, Iñigo Martínez and Oriol Romeu have been acquired and the incorporation of Joao Félix and Joao Cancelo has been achieved to reinforce the first football team squad. On the other hand, Nico González, Franck Kessié, Ousmane Dembélé and Abde Ezzalzouli have been absent.

In relation to the sale of the stake of Barça Produccions, S.L. in the subsidiary Bridgeburg Invest, S.L. to Socios Deportes Services, S.L. (later Blaugrana Invest, S.L.) and Orpheus Media, stated in Note 10.3 to the attached consolidated annual accounts, dated August 11th, 2023, the shareholders who acquired it have reached a sale agreement with two new shareholders of 29.47 % of the stake they held in said company, for an amount of 120 million euros, maintaining the rest of their stake, and therefore not changing their status as an associated company. Likewise, because of the sale, the subsidiary Barça Produccions, S.L., during August 2023, has collected an amount of 20 million euros, recorded at June 30th, 2023, under the heading of accounts receivable from the sale of shares. After the agreement to amend the expiration of the invoicing calendar between the Club and one of the new members, for the latter to be able to meet its obligations, it is expected that, during the last quarter of 2023, it will make the payment of the remaining amount of 40 million euros. In this sense, at the date of preparation of these consolidated annual accounts, it is negotiating different options with several investors to obtain the necessary financing, so that, together with the capital increase carried out in the amount of 20 million euros, which it is pending registration by the new shareholder, assuming the obligations contracted with the company. In accordance with them, as well as with the typology of the purchasing company and the guarantees provided by this member to the Club, no doubts have been considered regarding its recoverability, as well as the fair value at which it is recorded at a consolidated level.

Additionally, on the same date, the Club has reached an agreement with the company Mountain and Co. I Acquisition Corp, through which the activities of Bridgeburg Invest, S.L. and Barça Produccions, S.L. would form part of a business combination, because of which the Club would hold a majority stake in an entity listed on the international financial market, specifically on the Nasdaq, allowing the acceleration of the business and becoming a significant source of income for the Club next to the entrance of strategic shareholders.

APPENDICES

APPENDIX I

CONSOLIDATED ANALYTICAL INCOME STATEMENT BY SPORTS SECTIONS FOR THE YEAR ENDED JUNE 30TH, 2023

(Thousands of euros)

| | Male Football | Base Football | Female Football | Basketball | Handball | Roller Hockey | Indoor Football | Non-prof. | BLM and Others | Total |
|---|------------------|-----------------|-----------------|-----------------|----------------|----------------|-----------------|----------------|------------------|------------------|
| CONTINUING OPERATIONS | | | | | | | | | | |
| Net turnover | 597,923 | 1,619 | 13,548 | 16,922 | 2,084 | 443 | 1,329 | 988 | 161,071 | 795,927 |
| Competition income | 116,197 | 68 | 2,879 | 4,420 | 183 | 27 | 258 | 12 | (70) | 123,974 |
| Income from members and season-ticket holders | 44,945 | - | - | 820 | 33 | 4 | 19 | - | 19,720 | 65,541 |
| Income from broadcasting and TV rights | 203,903 | 433 | 1,956 | 5,390 | 836 | - | 21 | - | 3,343 | 215,882 |
| Marketing and advertising income | 232,622 | 1,117 | 8,704 | 6,249 | 1,022 | 412 | 1,029 | 976 | 138,004 | 390,155 |
| Income from provision of services | 256 | 1 | 9 | 43 | 10 | - | 2 | - | 74 | 395 |
| Change in stock of finished and in progress products | - | - | - | - | - | - | - | - | 10,220 | 10,220 |
| Work carried out by the company for its assets | - | - | - | - | - | - | - | - | 2,059 | 2,059 |
| Supplies | (2,007) | (724) | (792) | (863) | (465) | (218) | (355) | (786) | (52,462) | (58,672) |
| Consumption of sports equipment | (1,441) | (589) | (554) | (463) | (383) | (181) | (303) | (776) | (50,044) | (54,734) |
| Other supplies | (566) | (135) | (238) | (400) | (82) | (37) | (52) | (10) | (1,225) | (2,745) |
| Impairment of merchandise, raw materials and other supplies | - | - | - | - | - | - | - | - | - | - |
| Other operating income | - | - | - | - | - | - | - | - | (1,193) | (1,193) |
| Ancillary income and other current management income | 5,140 | 735 | 585 | 36 | 16 | - | 18 | 163 | 3,036 | 9,729 |
| Operating grants incorporated into the results of the year | 5,140 | 735 | 231 | 36 | 3 | - | - | 1 | 2,839 | 8,985 |
| Personnel expenses | - | - | 354 | - | 13 | - | 18 | 162 | 197 | 744 |
| Salaries and wages of sports personnel | (473,633) | (25,830) | (9,448) | (38,879) | (7,467) | (2,356) | (4,578) | (1,525) | (62,007) | (625,723) |
| Salaries and wages of sports personnel | (469,769) | (22,426) | (8,267) | (37,670) | (6,832) | (1,906) | (3,998) | (1,249) | (3,488) | (555,605) |
| Salaries and wages of non-sports personnel | (2,796) | (1,064) | (333) | (519) | (134) | (138) | (148) | - | (46,212) | (51,344) |
| Social costs | (1,018) | (2,306) | (846) | (681) | (499) | (310) | (430) | (276) | (11,026) | (17,392) |
| Provisions | (50) | (34) | (2) | (9) | (2) | (2) | (2) | - | (1,281) | (1,382) |
| Other operating expenses | (117,253) | (6,749) | (3,908) | (8,045) | (2,095) | (840) | (1,004) | (1,402) | (139,997) | (281,293) |
| External services | (62,146) | (2,983) | (1,336) | (2,092) | (517) | (327) | (287) | (342) | (91,919) | (161,949) |
| Taxes | (1,912) | - | - | (6) | - | - | - | - | (1,127) | (3,045) |
| Losses, impairment and change in provisions for commercial operations | (774) | - | - | (1,229) | (60) | - | - | - | (2,102) | (4,165) |
| Impairment losses of credits from commercial operations | (774) | - | - | (1,229) | (60) | - | - | - | (4,623) | (6,686) |
| Impairment reversal of credits from commercial operations | - | - | - | - | - | - | - | - | 2,521 | 2,521 |
| Journeys | (3,521) | (1,484) | (1,296) | (2,199) | (1,097) | (282) | (453) | (553) | (552) | (11,437) |
| Player acquisition expenses | (302) | (396) | (2) | (38) | - | - | - | (270) | - | (1,008) |
| Other current management costs | (48,598) | (1,886) | (1,274) | (2,481) | (421) | (231) | (264) | (237) | (44,297) | (99,689) |
| Depreciation of tangible assets | (84,608) | (4,179) | (137) | (546) | (309) | - | (25) | - | (34,291) | (124,095) |
| Allocation of grants for non-financial assets and others | 70 | 6 | - | - | - | - | - | - | - | 76 |
| Excess provisions | - | 1,002 | - | - | - | - | - | - | 10,844 | 11,846 |
| Impairment and results from disposals of tangible assets | (41,155) | (5,054) | 14 | - | (180) | - | - | - | 398,101 | 351,726 |
| Impairment and losses | (1,701) | (2,464) | - | - | (180) | - | - | - | - | (4,345) |
| Loss for impairment of sports intangible fixed assets | (22,818) | (3,386) | - | - | (180) | - | - | - | - | (26,384) |
| Loss for impairment of tangible fixed assets | - | - | - | - | - | - | - | - | - | - |
| Reversal for impairment of sports intangible fixed assets | 20,774 | 922 | - | - | - | - | - | - | - | 21,696 |
| Impairment reversal of real estate investments | 343 | - | - | - | - | - | - | - | - | 343 |
| Results for disposals and others | (39,454) | (2,590) | 14 | - | - | - | - | - | 398,101 | 356,071 |
| Loss from tangible fixed assets | - | - | - | - | - | - | - | - | (161) | (161) |
| Profit from tangible fixed assets | - | - | - | - | - | - | - | - | - | - |
| Loss from intangible fixed assets | - | - | - | - | - | - | - | - | (685) | (685) |
| Profit from intangible fixed assets | - | - | - | - | - | - | - | - | 398,947 | 398,947 |
| Loss from sports intangible fixed assets | (53,685) | (2,911) | - | - | - | - | - | - | - | (56,596) |
| Profit from sports intangible fixed assets | 14,231 | 321 | 14 | - | - | - | - | - | - | 14,566 |
| Others | (8,217) | - | - | (25,270) | (228) | - | - | - | (2,102) | (35,817) |
| Extraordinary loss | (8,217) | - | - | (25,270) | (228) | - | - | - | (2,227) | (35,942) |
| Other extraordinary income | - | - | - | - | - | - | - | - | 125 | 125 |
| Result from loss of control of consolidated stake | - | - | - | - | - | - | - | - | 208,163 | 208,163 |
| Result due to loss of control of a subsidiary | - | - | - | - | - | - | - | - | 208,163 | 208,163 |
| OPERATING RESULT | (123,740) | (39,174) | (138) | (56,645) | (8,644) | (2,971) | (4,615) | (2,562) | 502,635 | 264,146 |
| Financial income | 505 | 118 | - | - | - | - | - | - | 6,116 | 6,739 |
| From stakes in financial instruments | - | - | - | - | - | - | - | - | - | - |
| In companies in the Group and associated companies | - | - | - | - | - | - | - | - | - | - |
| Of third parties | - | - | - | - | - | - | - | - | - | - |
| From negotiable instruments and other financial instruments | 505 | 118 | - | - | - | - | - | - | 6,116 | 6,739 |
| In companies in the Group and associated companies | - | - | - | - | - | - | - | - | - | - |
| Of third parties | 505 | 118 | - | - | - | - | - | - | 6,116 | 6,739 |
| Financing charges | (2,565) | - | - | - | - | - | - | - | (29,557) | (32,122) |
| For debts with companies in the Group and associated companies | - | - | - | - | - | - | - | - | - | - |
| For debts with third parties | (2,565) | - | - | - | - | - | - | - | (29,557) | (32,122) |
| For update of reserves | - | - | - | - | - | - | - | - | - | - |
| Variation in fair value in financial instruments | - | - | - | - | - | - | - | - | - | - |
| Profit in the valuation of financial instruments | - | - | - | - | - | - | - | - | - | - |
| Loss in the valuation of financial instruments | - | - | - | - | - | - | - | - | - | - |
| Exchange differences | - | - | - | - | - | - | - | - | (1,618) | (1,618) |
| Positive exchange differences | - | - | - | - | - | - | - | - | 1,416 | 1,416 |
| Negative exchange differences | - | - | - | - | - | - | - | - | (3,034) | (3,034) |
| Impairment and result for financial instruments disposals | - | - | - | - | - | - | - | - | 185,730 | 185,730 |
| Profit from stakes in financial assets | - | - | - | - | - | - | - | - | 192,939 | 192,939 |
| Loss from stakes in financial assets | - | - | - | - | - | - | - | - | (7,209) | (7,209) |
| FINANCIAL RESULT | (2,060) | 118 | - | - | - | - | - | - | 160,671 | 158,729 |
| Share of profits (losses) from PE companies | - | - | - | - | - | - | - | - | 74 | 74 |
| PRE-TAX PROFIT | (125,800) | (39,056) | (138) | (56,645) | (8,644) | (2,971) | (4,615) | (2,562) | 663,380 | 422,949 |
| Profit tax | - | - | - | - | - | - | - | - | (119,238) | (119,238) |
| CONSOLIDATED YEAR'S RESULTS | (125,800) | (39,056) | (138) | (56,645) | (8,644) | (2,971) | (4,615) | (2,562) | 544,142 | 303,711 |

This appendix is an integral part of Note 22 to the consolidated financial statements, pursuant to Sports Act 10/1990 of October 15th and Royal Decree 1251/1999 of July 16th on Public Limited Sports Companies.

CONSOLIDATED ANALYTICAL INCOME STATEMENT BY SPORTS SECTIONS FOR THE YEAR ENDED JUNE 30TH, 2022

(Thousands of euros)

| | Male Football | Base Football | Female Football | Basketball | Handball | Roller Hockey | Indoor Football | Non-prof. | BLM and Others | Total |
|--|------------------|-----------------|-----------------|-----------------|----------------|----------------|-----------------|----------------|-----------------|------------------|
| CONTINUING OPERATIONS | | | | | | | | | | |
| Net turnover | 494,989 | 1,409 | 7,635 | 14,308 | 2,969 | 538 | 1,232 | 1,027 | 103,879 | 627,986 |
| Income from competitions | 54,520 | 82 | 1,685 | 3,360 | 146 | 21 | 202 | 9 | 1,425 | 61,450 |
| Income from season-ticket holders and members | 29,834 | - | - | 723 | 41 | 4 | 25 | - | 18,336 | 48,963 |
| Income from television transmissions and rights | 238,453 | 480 | 1,860 | 3,777 | 1,752 | - | 30 | 1 | 3,840 | 250,193 |
| Income from marketing and advertising | 170,875 | 846 | 4,075 | 6,446 | 1,012 | 513 | 973 | 1,014 | 81,421 | 267,175 |
| Income from rendering services | 1,307 | 1 | 15 | 2 | 18 | - | 2 | 3 | (1,143) | 205 |
| Variation of stock of finished and unfinished products | - | - | - | - | - | - | - | - | - | - |
| Work carried out by company for its assets | - | - | - | - | - | - | - | - | 1,489 | 1,489 |
| Supplies | (2,259) | (699) | (652) | (869) | (460) | (250) | (316) | (906) | (22,757) | (29,168) |
| Consumption of sports material | (1,843) | (581) | (614) | (602) | (410) | (227) | (280) | (896) | (22,543) | (27,996) |
| Other consumptions and external expenses | (416) | (118) | (38) | (267) | (50) | (23) | (36) | (11) | (1,363) | (2,322) |
| Work carried out for another company | - | - | - | - | - | - | - | - | - | - |
| Impairment of commodities, raw materials and other supplies | - | - | - | - | - | - | - | - | 1,149 | 1,149 |
| Other operating income | 4,191 | 740 | 695 | 1,041 | 107 | - | 27 | 9 | 4,042 | 10,852 |
| Operating income and other current management income | 4,191 | 740 | 61 | 1,041 | 105 | - | - | - | 3,563 | 9,701 |
| Operating grants included in year's results | - | - | 634 | - | 2 | - | 27 | 9 | 479 | 1,151 |
| Personnel expenses | (310,280) | (26,614) | (6,013) | (38,375) | (8,434) | (1,967) | (5,033) | (1,639) | (58,891) | (457,245) |
| Sports personnel wages and salaries | (307,355) | (23,997) | (5,442) | (37,606) | (7,859) | (1,634) | (4,651) | (1,359) | (3,651) | (393,554) |
| Non-sports personnel wages and salaries | (2,108) | (897) | (119) | (240) | (200) | (73) | (77) | (1) | (44,763) | (48,478) |
| Social Security contributions | (768) | (1,687) | (450) | (520) | (374) | (258) | (303) | (279) | (9,180) | (13,819) |
| Reserves | (49) | (33) | (2) | (9) | (1) | (2) | (2) | - | (1,297) | (1,395) |
| Other operating charges | (61,980) | (6,053) | (3,360) | (5,938) | (1,962) | (570) | (1,084) | (1,173) | (82,091) | (164,212) |
| External services | (32,443) | (2,888) | (1,030) | (2,359) | (831) | (291) | (447) | (380) | (72,269) | (112,938) |
| Dues | (2,234) | - | - | (8) | (1) | - | (1) | - | (1,168) | (3,413) |
| Loss, impairment and variation in reserves for commercial transactions | (619) | - | - | - | - | (3) | - | - | (2,692) | (3,314) |
| Loss for credit impairment from commercial transactions | (984) | - | - | - | - | (3) | - | - | (3,916) | (4,903) |
| Reversal of credit impairment for commercial transactions | 365 | - | - | - | - | - | - | - | 1,224 | 1,589 |
| Travelling expenses | (3,278) | (1,497) | (1,273) | (2,094) | (794) | (138) | (469) | (405) | (207) | (10,155) |
| Players' acquisition costs | (1,225) | (153) | - | - | (21) | - | - | (159) | - | (1,558) |
| Other current management costs | (22,181) | (1,515) | (1,057) | (1,477) | (315) | (138) | (167) | (229) | (5,755) | (32,834) |
| Depreciation of non-financial assets | (107,919) | (5,335) | (24) | (452) | (218) | - | (39) | - | (25,149) | (139,136) |
| Allocation of non-financial fixed asset grants and others | 76 | - | - | - | - | - | - | - | 2 | 77 |
| Excess reserves | - | - | - | - | - | - | - | - | - | - |
| Impairment and result for fixed asset disposals | 3,695 | 17,312 | - | 529 | - | - | - | - | 292,583 | 314,119 |
| Impairment and loss | (3,842) | (2,345) | - | - | - | - | - | - | - | 20,382 |
| Loss for impairment of sports intangible fixed assets | (32,626) | (3,457) | - | - | - | - | - | - | - | (36,082) |
| Loss for impairment of tangible fixed assets | - | - | - | - | - | - | - | - | - | - |
| Reversal for impairment of sports intangible fixed assets | 28,784 | 1,111 | - | - | - | - | - | - | - | 29,895 |
| Reversal for impairment of real estate investments | - | - | - | - | - | - | - | - | 26,568 | 26,569 |
| Results for disposals and others | 7,537 | 19,657 | - | 529 | - | - | - | - | 266,015 | 293,737 |
| Loss from tangible fixed assets | - | - | - | - | - | - | - | - | (65) | (66) |
| Profit from tangible fixed assets | - | - | - | - | - | - | - | - | - | - |
| Loss from intangible fixed assets | - | - | - | - | - | - | - | - | (32) | (32) |
| Profit from intangible fixed assets | - | - | - | - | - | - | - | - | 266,112 | 266,112 |
| Loss from sports intangible fixed assets | (13,792) | (1,227) | - | (156) | - | - | - | - | - | (15,175) |
| Profit from sports intangible fixed assets | 21,329 | 20,884 | - | 685 | - | - | - | - | - | 42,898 |
| Others | (2,988) | (2,364) | - | (334) | - | - | - | - | (1,575) | (7,261) |
| Extraordinary loss | (3,000) | (2,364) | - | (334) | - | - | - | - | (4,002) | (9,700) |
| Other extraordinary income | 12 | - | - | - | - | - | - | - | 2,427 | 2,439 |
| OPERATING RESULT | 17,525 | (21,605) | (1,719) | (30,090) | (7,998) | (2,249) | (5,213) | (2,682) | 211,534 | 157,500 |
| Financial income | 718 | 167 | - | - | - | - | - | - | 554 | 1,439 |
| From stakes in financial instruments | - | - | - | - | - | - | - | - | - | - |
| In companies in the Group and associated companies | - | - | - | - | - | - | - | - | - | - |
| Of third parties | - | - | - | - | - | - | - | - | - | - |
| From negotiable instruments and other financial instruments | 718 | 167 | - | - | - | - | - | - | 554 | 1,439 |
| In companies in the Group and associated companies | - | - | - | - | - | - | - | - | - | - |
| Of third parties | 718 | 167 | - | - | - | - | - | - | 554 | 1,439 |
| Financing charges | (1,671) | (21) | - | - | - | - | - | - | (36,677) | (38,368) |
| For debts with companies in the Group and associated companies | - | - | - | - | - | - | - | - | - | - |
| For debts with third parties | (1,671) | (21) | - | - | - | - | - | - | (36,677) | (38,368) |
| For update of reserves | - | - | - | - | - | - | - | - | - | - |
| Variation in fair value in financial instruments | - | - | - | - | - | - | - | - | - | - |
| Profit in the valuation of financial instruments | - | - | - | - | - | - | - | - | - | - |
| Loss in the valuation of financial instruments | - | - | - | - | - | - | - | - | - | - |
| Exchange differences | - | - | - | - | - | - | - | - | 651 | 651 |
| Positive exchange differences | - | - | - | - | - | - | - | - | 872 | 872 |
| Negative exchange differences | - | - | - | - | - | - | - | - | (221) | (221) |
| Impairment and result for financial instruments disposals | - | - | - | - | - | - | - | - | 3,269 | 3,268 |
| Profit from stakes in financial assets | - | - | - | - | - | - | - | - | 3,356 | 3,355 |
| Loss from stakes in financial assets | - | - | - | - | - | - | - | - | (86) | (87) |
| FINANCIAL RESULT | (953) | 146 | - | - | - | - | - | - | (32,203) | (33,010) |
| PRE-TAX PROFIT | 16,572 | (21,459) | (1,719) | (30,090) | (7,998) | (2,249) | (5,213) | (2,682) | 179,331 | 124,489 |
| Profit tax | - | - | - | - | - | - | - | - | (26,912) | (26,912) |
| CONSOLIDATED YEAR'S RESULTS | 16,572 | (21,459) | (1,719) | (30,090) | (7,998) | (2,249) | (5,213) | (2,682) | 152,419 | 97,577 |

This appendix forms an integral part of Note 22 to the consolidated annual accounts, according to Act 10/1990, October 15th, on Sports and RD 1251/1999, of July 16th, on Sports Public Limited Companies.

APPENDIX II

CONSOLIDATED BUDGET AND BUDGET SETTLEMENT FOR THE YEAR ENDED JUNE 30TH, 2023

(Thousands of euros)

| | REAL 2022/23 | BUDGET 2022/23 |
|---|------------------|------------------|
| CONTINUING OPERATIONS: | | |
| Net turnover | 795,927 | 773,075 |
| Competition income | 123,974 | 100,886 |
| Income from members and season-ticket holders | 65,541 | 65,675 |
| Income from broadcasting and TV rights | 215,882 | 236,099 |
| Marketing and advertising income | 390,135 | 369,415 |
| Income from provision of services | 395 | 1,000 |
| Change in stock of finished and in progress products | 10,220 | - |
| Work carried out by the company for its assets | 2,059 | 2,081 |
| Supplies | (58,672) | (43,561) |
| Consumption of sports equipment | (54,734) | (39,539) |
| Other external consumption and expenses | (2,745) | (3,179) |
| Work carried out by other companies | - | - |
| Impairment of merchandise, raw materials, and other supplies | (1,193) | (843) |
| Other operating income | 9,729 | 6,677 |
| Operating income and other current management income | 8,985 | 5,997 |
| Operating grants incorporated into the results of the year | 744 | 680 |
| Personnel expenses | (625,723) | (587,196) |
| Salaries and wages of sports personnel | (555,605) | (519,031) |
| Salaries and salaries of non-sports personnel | (51,344) | (48,932) |
| Social costs | (17,392) | (17,673) |
| Provisions | (1,382) | (1,560) |
| Other operating expenses | (281,293) | (231,183) |
| External services | (161,949) | (158,767) |
| Taxes | (3,045) | (3,335) |
| Losses, impairment and change in provisions for commercial operations | (4,165) | (3,066) |
| Impairment losses of credits from commercial operations | (6,686) | (3,066) |
| Impairment reversal of credits from commercial operations | 2,521 | - |
| Journeys | (11,437) | (11,648) |
| Player acquisition expenses | (1,008) | (1,109) |
| Other current management costs | (99,689) | (53,258) |
| Amortization of fixed assets | (124,095) | (140,519) |
| Allocation of subsidies for non-financial assets and others | 76 | - |
| Excess provisions | 11,846 | 1,002 |
| Impairment and results from disposals of tangible assets | 351,726 | 412,862 |
| Impairment and losses | (4,345) | 8,000 |
| Impairment losses of sports intangible assets | (26,384) | (39,696) |
| Impairment losses of tangible assets | - | - |
| Impairment reversal of sports intangible assets | 21,696 | 47,696 |
| Impairment reversal of real estate investments | 343 | - |
| Results from disposals and others | 356,071 | 404,862 |
| Losses from tangible fixed assets | (161) | - |
| Profit from tangible assets | - | - |
| Losses from non-sports intangible assets | (685) | - |
| Profit from non-sports intangible assets | 398,947 | 398,947 |
| Losses from sports intangible assets | (56,596) | (19,427) |
| Profit from sports intangible assets | 14,566 | 25,342 |
| Others | (35,817) | (3,495) |
| Extraordinary losses | (35,942) | (3,500) |
| Other extraordinary income | 125 | 5 |
| Result from loss of control of consolidated stake | 208,163 | - |
| Result due to loss of control of a subsidiary | 208,163 | - |
| OPERATING RESULT | 264,146 | 189,742 |
| Financial income | 6,739 | - |
| Of participations in equity instruments | - | - |
| In group and associated companies | - | - |
| From third parties | - | - |
| Marketable securities and other financial instruments | 6,739 | - |
| From group and associated companies | - | - |
| From third parties | 6,739 | - |
| Financial expenses | (32,122) | (20,867) |
| For debts with group and associated companies | - | - |
| For debts with third parties | (32,122) | (20,867) |
| By update of provisions | - | - |
| Fair value variation in financial instruments | - | - |
| Benefit in the valuation of Financial Instruments | - | - |
| Loss in the valuation of Financial Instruments | - | - |
| Exchange differences | (1,618) | 219 |
| Positive exchange rate differences | 1,416 | 440 |
| Negative exchange rate differences | (3,034) | (221) |
| Impairment and results from disposals of financial instruments | 185,730 | 196,983 |
| Profits from participations in financial assets | 192,939 | 196,983 |
| Losses from participations in financial assets | (7,209) | - |
| FINANCIAL RESULTS | 158,729 | 176,335 |
| Participatio in profit (losses) of equity accounted companies | 74 | - |
| PRE-TAX PROFIT | 422,949 | 366,077 |
| Profit tax | (119,238) | (91,459) |
| CONSOLIDATED YEAR'S RESULT | 303,711 | 274,618 |

This appendix forms an integral part of Note 23 to the consolidated annual accounts.

CONSOLIDATED BUDGET AND BUDGET SETTLEMENT FOR THE YEAR ENDED JUNE 30TH, 2022

(Thousands of euros)

| | REAL 2021/22 | BUDGET 2021/22 |
|--|------------------|------------------|
| CONTINUING OPERATIONS | | |
| Net turnover | 627,987 | 683,620 |
| Income from competitions | 61,450 | 41,129 |
| Income from season-ticket holders and members | 48,963 | 48,136 |
| Income from television transmissions and rights | 250,193 | 270,349 |
| Income from marketing and advertising | 267,175 | 323,657 |
| Income from rendering services | 205 | 350 |
| Variation in inventories of finished products and products in progress | - | - |
| Work carried out by company for its assets | 1,489 | 1,167 |
| Supplies | (29,170) | (32,729) |
| Consumption of sports material | (27,997) | (29,175) |
| Other consumption and external expenses | (2,322) | (3,554) |
| Impairment of commodities, raw materials and other supplies | 1,149 | - |
| Other operating income | 10,852 | 4,479 |
| Operating income and other current management income | 9,701 | 3,560 |
| Operating grants included in year's results | 1,151 | 918 |
| Personnel expenses | (457,245) | (432,359) |
| Sports personnel wages and salaries | (393,554) | (369,361) |
| Wages and salaries and related amounts | (48,478) | (45,589) |
| Social Security contributions | (13,819) | (15,938) |
| Reserves | (1,395) | (1,471) |
| Other operating charges | (164,212) | (173,971) |
| External services | (112,938) | (120,131) |
| Dues | (3,413) | (4,013) |
| Loss, impairment and variation in reserves for commercial transactions | (3,314) | (1,667) |
| Loss for credit impairment for commercial transactions | (4,903) | (1,667) |
| Reversal of credit impairment for commercial transactions | 1,589 | - |
| Travelling expenses | (10,155) | (10,281) |
| Players' acquisition costs | (1,558) | (1,864) |
| Other current management costs | (32,834) | (36,014) |
| Fixed asset depreciation | (139,136) | (106,732) |
| Allocation of grants for non-financial fixed assets and others | 78 | 70 |
| Impairment and result for fixed asset disposals | 314,117 | 41,972 |
| Impairment and loss | 20,381 | (4,000) |
| Loss for impairment of sports intangible fixed assets | (36,082) | (32,031) |
| Loss for impairment of tangible fixed assets | - | - |
| Reversal for impairment of sports intangible fixed assets | 29,895 | 28,031 |
| Reversal for impairment of real estate investments | 26,569 | - |
| Results for disposals and others | 293,736 | 45,972 |
| Loss from tangible fixed assets | (66) | - |
| Profit from tangible fixed assets | - | - |
| Loss from intangible fixed assets | (32) | - |
| Profit from intangible fixed assets | 266,112 | - |
| Loss from sports intangible fixed assets | (15,175) | (1,076) |
| Profit from sports intangible fixed assets | 42,898 | 47,048 |
| Others | (7,261) | (4,193) |
| Allocation of reserves and other expenditure | (9,700) | (4,611) |
| Application of reserves and other income | 2,439 | 418 |
| OPERATING RESULT | 157,498 | (18,676) |
| Financial income | 1,439 | 50,412 |
| From negotiable instruments and other financial instruments | 1,439 | 50,412 |
| From third parties | 1,439 | 50,412 |
| Financing charges | (38,368) | (27,630) |
| Debts with third parties | (38,365) | (27,630) |
| Reserves update | (4) | - |
| Exchange differences | 651 | (110) |
| Positive exchange differences | 872 | 440 |
| Negative exchange differences | (221) | (550) |
| Impairment and result for financial instruments alienation | 3,269 | - |
| Profit from stake in financial assets | 3,356 | - |
| Loss from stake in financial assets | (87) | - |
| FINANCIAL RESULT | (33,009) | 22,672 |
| PRE-TAX PROFIT | 124,489 | 3,997 |
| Profit tax | (26,912) | 1,083 |
| CONSOLIDATED YEAR'S RESULT | 97,577 | 5,080 |

This appendix forms an integral part of Note 23 to the consolidated annual accounts.

Futbol Club Barcelona and dependent companies

Consolidated Management Report
for the year ended June 30th, 2023

Club's context

The 2022/23 season began with the sale, in addition to that already made the previous season, of 15% of the TV rights from the Spanish Professional Football League to an investor, generating a capital gain of 399 million euros. The structure of the operation was identical to that carried out the previous season with the sale of 10% of the TV rights. In this way, the Club completed the authorization received by the Assembly of Committed Members to proceed with the sale of up to a total of 25% of said rights. On the other hand, during July 2022, 49% of the company that operates the Club's digital business was also sold to two companies for 200 million euros. As a result of this operation, an additional profit of 208 million euros has been recorded due to adjustment of the valuation of the stake. Likewise, with part of the funds obtained from these sales, the Club proceeded to reduce its debt, prepaying 125 million euros of the Senior Secured Notes issued in favor of various international investors.

These two facts, together with the impact of other measures taken by the Board of Directors, have allowed the Club to recover sporting excellence and close with profit for the second time in the last three years.

Finally, the 2022/23 season has seen the start of work on the Spotify Camp Nou, within the framework of Espai Barça, and the obtaining of the necessary financing to start this project.

Operating income

Regarding the annual accounts presented, the operating income for this season has increased to 1,257,835 thousand euros, a fact that represents an increase compared to the 2021/22 financial year of 247,928 thousand euros. For the second consecutive season, these are the highest income obtained by the Club.

The lines associated with the Stadium have improved to 233,067 thousand euros, a record figure in the Club's history.

Regarding Media income, these have been reduced by 34,891 thousand euros corresponding, on the one hand, to the effect of the sale of 25% of TV rights, and on the other hand, due to the elimination of the team in the group stage of the last Champions League and in the first knockout qualifying of the Europa League, a fact that has resulted in lower income in the operation of rights related to European competitions.

Regarding income from sponsors, they have increased by more than 32%, reaching 198,525 thousand euros.

Non-sports investments

This season the Club has invested 139,856 thousand euros in non-sports investments, of which 121,601 thousand euros correspond to the Espai Barça project. Additionally, the Club has invested in refurbishment works of the warehouse in the social area, as well as in different areas of Ciutat Esportiva. It is also worth highlighting the works related to the Palau 50 project, which have resulted in an improvement in lighting, public address systems and VIP rooms, as well as the renewal of the video scoreboard.

In relation to Espai Barça, during this year the demolition works on the third tier of the Stadium have begun. Likewise, during the 2022/23 financial year, the financing of this project has also been signed, through the constitution of the Asset Securitization Fund "Espai Barça Fons de Titulització", as explained in the notes to the consolidated annual accounts.

Federative rights and transfers

During this 2022/23 season, the federative rights of players such as Robert Lewandowski, Raphinha and Jules Kounde, among others, have mainly been acquired. In total and considering other investments in the rest of the teams and professional sections of the Club, the amount of sports investment has amounted to 163,913 thousand euros. On the other hand, the Club has made sales that have generated a profit of 14,566 thousand euros as a result of the transfers of players such as Aubameyang and Memphis Depay, among others of lesser value and variables coming from previous contracts.

Sports personnel expenses on operating income

Sports personnel expenses also continue to be affected by the changes experienced in recent times in the sector, specifically, inflation in the football market both in salaries and in acquisition costs, which has caused a high depreciation which is very difficult to absorb right now from an economic point of view.

In this way, the ratio defined by the Spanish Professional Football League (LFP), which considers football salary costs without depreciation, with respect to the relevant operating income, remains below the maximum compliance ratio, which is 70%.

Risks and uncertainties

The Club's Board of Directors considers that the risks and uncertainties of the Club's operations are focused on the global financial situation of the markets, without any other relevant aspects arising other than those indicated in Note 10.4 to the attached consolidated annual accounts.

Derivative financial instruments

Except for the derivative financial instruments of the Fund (Note 1.2), during the years ending June 30th, 2023, and 2022, the Club has not contracted derivative financial instruments.

EBITDA and net debt

The operating result before depreciation, impairment, and provisions (EBITDA) for this 2022/23 season has been (182,728) thousand euros.

The net debt at a consolidated level used by the Professional Football League, discounting the financing of extraordinary investment projects in tangible assets (Espai Barça), as established in article 67 of the Club Bylaws, is 552 thousand euros at 30th June 2023.

Result for the year

The profit obtained before taxes is 422,949 thousand euros and 303,711 thousand euros after taxes.

These results, clearly positive, are mainly the result of the implementation of the new strategic plan of the current Board of Directors, which foresees an increase in income in all lines and a containment of management expenses in general and of the sports salaries in particular. In this section, it is worth highlighting that the extraordinary arrival of new players has been under the acceptance of conditions adjusted to the Club's new salary scheme, based on reasonable criteria and economic efficiency.

The profit obtained during the current financial year reinforces, for the second season, the plan of the current Board of Directors to rebalance the Club's assets, which is almost positive, a fact that allows the activity to be sustainable again.

Research and development

During the year the Group has carried out research and development activities in the field of information technology and sports sciences.

Information on the average payment period to suppliers

The Group's average payment period to suppliers for the year ending June 30th, 2023, is 63 days. The balances with Sports Entities and with Tangible Asset Suppliers are settled according to the agreements between the parties and may exceed the legally established period for commercial operations.

Subsequent events

On July 1st, the Club, as the sole shareholder, has contributed to the Barcelona Innovation Hub, S.L.U. the "Innovation Hub" business unit. The value of this contribution has been 300 thousand euros and has been recorded in Barcelona Innovation Hub, S.L.U. as a contribution from the shareholder to the company's assets.

During July and August, the federative rights of the players Víctor Roque, Ilkay Gündogan, Iñigo Martínez and Oriol Romeu have been acquired and the incorporation of Joao Félix and Joao Cancelo has been achieved to reinforce the first football team squad. On the other hand, Nico González, Franck Kessié, Ousmane Dembélé and Abde Ezzalzouli have been absent.

In relation to the sale of the stake of Barça Produccions, S.L. in the subsidiary Bridgeburg Invest, S.L. to Socios Deportes Services, S.L. (later Blaugrana Invest, S.L.) and Orpheus Media, stated in Note 10.3 to the attached consolidated annual accounts, dated August 11th, 2023, the shareholders who acquired it have reached a sale agreement with two new shareholders of 29.47 % of the stake they held in said company, for an amount of 120 million euros, maintaining the rest of their stake, and therefore not changing their status as an associated company. Likewise, because of the sale, the subsidiary Barça Produccions, S.L., during August 2023, has collected an amount of 20 million euros, recorded at June 30th, 2023, under the heading of accounts receivable from the sale of shares. After the agreement to amend the expiration of the invoicing calendar between the Club and one of the new members, for the latter to be able to meet its obligations, it is expected that, during the last quarter of 2023, it will make the payment of the remaining amount of 40 million euros. In this sense, at the date of preparation of these consolidated annual accounts, it is negotiating different options with several investors to obtain the necessary financing, so that, together with the capital increase carried out in the amount of 20 million euros, which it is pending registration by the new shareholder, assuming the obligations contracted with the company. In accordance with them, as well as with the typology of the purchasing company and the guarantees provided by this member to the Club, no doubts have been considered regarding its recoverability, as well as the fair value at which it is recorded at a consolidated level.

Additionally, on the same date, the Club has reached an agreement with the company Mountain and Co. I Acquisition Corp, through which the activities of Bridgeburg Invest, S.L. and Barça Produccions, S.L. would form part of a business combination, because of which the Club would hold a majority stake in an entity listed on the international financial market, specifically on the Nasdaq, allowing the acceleration of the business and becoming a significant source of income for the Club next to the entrance of strategic shareholders.

Preparation of the Consolidated Annual Accounts and Directors' Report

On September 20th, 2023, the Board of Directors has prepared these consolidated annual accounts at June 30th, 2023, which consist of the consolidated balance sheet, the consolidated income statement, the consolidated statement of changes in equity, the consolidated cash flow statement, and the explanatory notes to the consolidated annual accounts, as well as the Consolidated Directors' Report.

Representing the Board of Directors, the following persons sign these consolidated annual accounts and the consolidated Management Report: Chairman, Joan Laporta i Estruch; Vice-Chairman-Economic Division, Eduard Romeu Barceló; Treasurer, Ferran Olivé Cànovas and, Secretary, Josep Cubells Ribé.

COMPANIES

- SISTEMAS TECNICOS DE ENCOFRADOS – STEN
- BEN HADAD PRODUCTIONS
- GREENCHEM SOLUTIONS SL
- ACS RECYCLING
- EMISON
- WEBER
- NOVA TECTUM SL
- LOPIEVI INVESTMENTS S.L.
- XANTAL GARCIA MARTINEZ
- EUROPA CENTER
- SIGNO PHARMA
- PLASTICS CASTELLS SA
- PANASONIC MARKETING EUROPE GMBH
- BOLINA LV
- EUROLEAGUE PLAYERS ASSOCIATION
- ALD AUTOMOTIVE
- MANAIN ELEVACIO SL
- ASTON DEALERS
- SEP ESPORTS SL
- EUROLEAGUE
- HAVAS MEDIA GROUP
- OCTAGON GRUP
- DRAGONS CATALANS
- FRITZ AND MULLER
- PRO EXPO COMMUNICATION
- TOMER ELIASI
- TALENT-MATCH
- RANK CATALUNYA SA
- PANASONIC DEUTSCHLAND
- SKEYNDOR
- HUAWEI
- GRUPO EVEREST
- TIKTIK SPORT AND EVENTS TOURISM LTD
- MATCHDAY VIP LTD
- TRAVEL CONNECTION SPAIN SL
- MY BCN EVENTS
- EMBOOST
- GO SPORT TRAVEL AB
- NECTAR SPORTS
- EVENTS ARENA TRAVEL, S.L.
- PI TRAVEL B.V.
- ITS SPORTS
- CHAMPIONS TRAVEL LTD
- 7 TICKETS DMCC
- KERN PHARMA S.L.
- POLYCON TECHNOLOGY
- AFTER GREEN
- SEIDOR CONSULTING S.L.
- MSS SEIDOR S.L.
- NIVELL PUBLICITARI DIGITAL SL
- HEINEKEN ESPAÑA, S.A
- INTERFLON IBERICA SL
- VISCO BASIC
- FLASH BILL
- SBS SEIDOR S.L.
- SEIDOR SOLUTIONS S.L.
- BAD CAT
- RINOVO CONSULTING
- SÈNIA
- KERRY
- SUNTORY
- XPHERES BASKETBALL MANAGEMENT
- PANDO
- SURIS SL
- NICE PEOPLE AT WORK
- LUCIRE
- ATRADIUS CRÉDITO Y CAUCIÓN
- EUROFRAGANCE
- ILUMINACION DISANO
- JOAN A. GRAU PARERA
- DIXON SPORT, SL
- PATRIGEST – CRÈDIT ANDORRÀ
- IVASCULAR
- SAWIMA INOXFORMA
- LC PACKAGING
- SANGULI SALOU
- FI GROUP
- GRUPO ALDESA
- BERNAT FAMILY OFFICE
- EUROFRED, S.A
- BIOSYSTEMS
- EURODETACH HOLLAND
- DELUXE SPAIN BARCELONA S.L.U
- INVERNANDEZ S.L
- TRANSPORTES Y CONSIGNACIONES MARÍTIMAS – TRANSCOMA GRUPO EMPRESARIAL S.L.
- PREVISORA GENERAL – SERPREGEN
- VAN DER MEIJS VASTGOEDONDERHOUD B.V.
- JOSE MARIA NAVARRETE
- ESCUDERO GRUP
- CELLNEX TELECOM
- RACC
- NORTIA
- LABORATORIOS RAYT SA
- METALQUIMIA
- CAGIMA SL
- NENNISIWOK
- WÜRTH ELEKTRONIK ESPAÑA
- ALMAQUIM SA
- ANTONIO PUIG
- DSV AIR AND SEA
- GRAFIQUES VARIAS – COMERCIAL ARQUE
- MAHOU SAN MIGUEL
- MESOESTETIC PHARMA GROUP
- ALFIL LOGISTICS
- FRANCESC ESPINOSA TEIXIDOR
- GICAT IMMO SL
- GRUPO EULEN
- OBRA CIVIL PROFESIONAL – OCP
- NOREL
- HCC GLOBAL
- PN HOLDING GROUP
- MARTI BAQUES
- HOTEL PROVENZA 279
- ROBERLO
- AUBAY, S.A.U.
- AMADA - MI
- SPORTIUM - CIRSA DIGITAL
- CALDERERIA OSONA
- ADECCO IT SA
- DAMM
- COSCO SHIPPING LINES SPAIN S.A.
- JOAN ALONSO
- LOGICALIS SPAIN
- APALAN INFOR SL
- ORONA
- XCELIRATE
- SAICA
- BARNA PORTERS
- GRUPO SABICO
- NOOMEN ELFEKIH
- BANCO SANTANDER
- CONSTRUCTORA
- DEL CARDONER SA
- FCC CONSTRUCCION
- GRUPO URIACH
- JUAN CARLOS CASAS
- COS SERVEIS INFORMÀTICS
- TILTING POINT
- RECICLATGES – SUBPRODUCTES MC
- ESMALTADO DE ENVASES, SL
- HATTON EVENTS SLL
- MITSUBISHI ELECTRIC EUROPE
- DOMINION
- ACB
- SPECIAL CHEMICALS
- FCC AQUALIA
- TRANSPORTES J.CANO
- ERNESTO VENTOS, S.A.
- INDUSTRIES MONTANYA S.A
- AUTODESK
- ORANGE
- PRIVALIA – VENTE PRIVÉE
- SM SAVALL
- LAYRET FOUNDATION
- LEGIR
- OSBORNE CLARKE
- PETRONIEVES
- SORIGUE
- GCR COMUNICACION SL
- MAYSTAR
- SCHINDLER S.A.
- NOVAPRACOSA
- ELION
- XAVIER ROSSINYOL
- CRH
- VIVE EMOCIÓN
- INSTRUMENTOS TESTO
- HCM SPORTS MANAGEMENT
- CONTECNOW
- ARAMARK SERVICIOS DE CATERING, S.L.
- ESTHER GARCÍA
- SALVADOR TORRAS
- GRUPO PERALADA – CASINO DE BARCELONA
- GRUPO GRIFOLS – MOVACO
- ROIN BARATASHVILI
- HIPRA
- HANDBAR
- MERCHANSERVIS
- BANC SABADELL
- KASPERSKY
- LIDIUM LAB
- MUTUA MADRILEÑA
- DS SMITH
- ICELAND SEAFOOD
- ONE FOR ALL IBERIA
- AÏLLAMENTS 98 SL
- PULEVA
- EVENTOLOGIES
- XAVIER CAPDEVILA
- RL INDUSTRY
- LA LIGA
- ELEVATOR COMMERCE
- GARCIA MUNTE ENERGIA
- BOTEMANIA – JACK POT JOY
- CASER
- GERMANS BOADA – RUBI
- ENGEL AND VÖLKERS
- AGBAR
- ADMURAI
- IXBET
- 24 SEGONS
- HEALTHTECH BIO ACTIVES
- CASIDER
- SOLIDEO
- SEIDOR S.A.
- REDI ABOGADOS
- OMEGA
- FERRALLATS GESTER SL
- LITERA MEAT
- MSC – MEDITERRANEAN SHIPPING COMPANY
- PEKOS EUROPE GROUP, S.L.
- CUGAT
- AMADEUS
- HELM IBERICA SA
- MEINE EUROPE SL
- MONTSE INTERIORS SL
- GINPER SL
- EVENTING4U SL
- MAT HOLDING
- LACEWORK EMEA LIMITED
- SERIGRAFIA PORTAL SL
- RANDSTAD ESPAÑA, S.L.
- BMMAG
- CIMENCATSA
- AGEFRED GROUP
- PRIMAVERA SOUND
- VAMPIRE STUDIO
- TAP TAP FOOD
- GALDANA VENTURES SL
- WHY NOT GROUP
- KIROLBET
- TECNITASA
- SPORTIUM SERVICIOS DE GESTION
- ALBIO FERM - PH ALBIO
- BOSSARD
- CIPSA CIRCUITOS MONOCARA
- CIPSA LASER
- JC DECAUX
- MS FOOT LTD
- RED ARBOR
- MODULA S.L.
- BENROCK
- ORIENCE INTERNATIONAL SL
- ROBERTO VALLS ABOGADOS
- MB'92
- WILLIAM HILL
- MENGALVIO
- SERUNION
- DXC TECHNOLOGY
- RE HOUSE - TOURSWE
- DRIVER CARS 2006 SL
- CODERE
- CANON BUSINESS CENTER BARCELONA 22@
- GARDEN TONA
- FLUIDRA
- JT INTERNATIONAL
- NEP BROADCAST SERVICES SPAIN SLU
- WALLBOX
- KORFLEX





FC BARCELONA

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