For Immediate Release

Company name: Nippon Steel & Sumitomo Metal Corporation Name of representative: Kosei Shindo, Representative Director and President Code number: 5401 TSE 1st Section, NSE, FSE, and SSE Contact: Fumiaki Ohnishi, General Manager, Public Relations Center Telephone: +81-3-6867-2135, 2146, 2977, 3419

Notice of Change in Representative Directors

Nippon Steel & Sumitomo Metal Corporation (the "Company") has resolved (and decided informally) at the Meeting of the Board of Directors held today to the change in Representative Directors as described below.

1. Reason for the Change

Change to representation rights accompanying changes in board members

2. Name, Titles, Appointment Date and Number of Shares of Retiring and New Representative Directors (1) Decision

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Name	New Title	Current Title	Appointment	Number of
			Date	Shares of the
				Company
(Date of birth)				Owned
Shoji MUNEOKA	Director, Member of the	Representative Director	April 1, 2019	419
· ·	Board and Senior Advisor	and Chairman		hundred
(May 3, 1946)				shares
Toshiharu SAKAE	Director, Member of the	Representative Director	April 1, 2019	59
	Board	and Executive Vice		hundred
(January 25, 1956)		President		shares

(Retiring Representative Directors)

(Note) The number of shares of the Company owned is as of January 31,2019

(2) Informal Decision

Name	New Title	Title (as of April 1,2019)	Appointment	Number of
			Date	Shares of the
				Company
(Date of birth)				Owned
Akio MIGITA	Representative Director	Executive Vice President	Late	73
	and Executive Vice		June,2019	hundred
(October 19, 1961)	President			shares

(Note1) The change will be officially resolved at the meeting of the board of directors to be held immediately after the 95th General Meeting of Shareholders scheduled for late June 2019

(Note2) The number of shares of the Company owned is as of January 31,2019

(Note3) The current t	title i	s as	follows.
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Name	Current Title
Akio MIGITA	Managing Executive Officer
	Head of Division, Human Resources Division

February 20, 2019

3. Brief Career Summaries of New Representative Directors

Name		Brief Career Summary	
Akio MIGITA	April 1984	Joined Nippon Steel Corporation	
	October 2012	General Manager, Head of Division,	
		Flat Products Marketing Division,	
		Flat Products Unit	
	April 2014	Executive Officer	
		Head of Division, Flat Products Marketing Division,	
		Flat Products Unit	
	April 2015	Executive Officer	
		Head of Division, Human Resources Division	
	April 2017	Managing Executive Officer	
		Head of Division, Human Resources Division	

In addition, the Company announces the changes in Board Members and Officers as described below.

Notice of Changes in Board Members, Audit & Supervisory Board Members and Officers

This is to announce that, at the meeting of the Board of Directors held today, (i) the candidates for the Board of Directors and the Audit & Supervisory Board to be submitted to the 95th Annual Meeting of Shareholders scheduled to be held in late June 2019 were decided, and (ii) (x) the appointment of members of the Board of Directors with titles, (y) the appointment of Representative Directors, and (z) division of business responsibilities and delegation of office for Executive Vice Presidents and Managing Directors that will be members of the board of directors, each of which will be officially resolved at the meeting of the Board of Directors to be held immediately after the Annual Meeting of Shareholders, were decided.

Also, it was resolved to undertake the following matters effective as of April 1: (i) changes in division of business responsibilities and delegation of office for Executive Vice Presidents, Managing Directors and Directors that will be members of the Board of Directors, and (ii) (x) the appointment of Executive Vice President, Managing Executive Officers and Executive Officers, and (y) division of business responsibilities and delegation of office for Executive Vice Presidents, Managing Executive Officers and Executive Vice Presidents, Managing Executive Officers, and Executive Vice Presidents, Managing Executive Officers, Managing Executive

I. Candidates for Members of the Board of Directors to be Submitted to the 95th Annual Meeting of Shareholders (scheduled to be held in late June 2019)

(The appointment of members of the Board of Directors with titles, the appointment of Representative Directors and division of business responsibilities and delegation of office for Executive Vice Presidents and Managing Directors that will be members of the board of directors will be officially resolved at the meeting of the Board of Directors to take place immediately after the 95th Annual Meeting of Shareholders.)

Name	Title (planned)	Division of Business Responsibilities and Delegation of Office (planned)
Kosei SHINDO	Representative Director and Chairman	of office (plained)
Eiji HASHIMOTO	Representative Director and President	
Shinji TANIMOTO	Representative Director and Executive Vice President	 Intellectual Property; Safety; Plant Safety; Technical Administration & Planning(including Standardization); Quality Management; Plant Engineering and Facility Management; Ironmaking Technology; Steelmaking Technology; Energy Technology; Slag & Cement Cooperating with Executive Vice President A. Migita on Environment
Shinichi NAKAMURA	Representative Director and Executive Vice President	 Marketing Administration & Planning; Transportation & Logistics; Project Development; Machinery & Materials Procurement; Steel Products Units; Domestic Office and Branches Cooperating with Executive Vice President K. Miyamoto on Overseas Offices(including locally incorporated companies)
Akihiko INOUE	Representative Director and Executive Vice President	• Head of Research and Development
Katsuhiro MIYAMOTO	Representative Director and Executive Vice President	 Head of Global Business Development

		• Accounting & Finance; Raw Materials; Overseas Offices(including locally incorporated companies)
Akio MIGITA*	Representative Director and Executive Vice President	 Corporate Planning; Group Companies Planning; General Administration; Legal; Internal Control & Audit; Business Process Innovation; Human Resources; Environment; Business Transformation & Standardization
Shin NISHIURA	Managing Director, Member of the Board	• Head of Unit, Pipe & Tube Unit; Project Leader, VSB Project, Global Business Development Sector
Atsushi IIJIMA	Managing Director, Member of the Board	 Head of Unit, Flat Products Unit; Project Leader, Shanghai-Baoshan Cold- rolled & Coated Sheet Products Project, Global Business Development Sector; Project Leader, India Continuous Annealing & Processing Line Project, Global Business Development Sector Marketing Administration & Planning; Transportation & Logistics Cooperating with Managing Executive Officer A.Matsumura and Head of Division, General Administration Division on Business Transformation & Standardization
Yutaka ANDOH	Managing Director, Member of the Board	• Intellectual Property; Safety; Plant Safety; Technical Administration & Planning(including Standardization); Quality Management; Plant Engineering and Facility

Management; Ironmaking Technology; Steelmaking Technology; Energy Technology; Slag & Cement

- Rendering Assistance to Executive Vice President S. Nakamura on Steel Products Units
- Cooperating with Managing Director A. Iijima on Transportation & Logistics Technology

Mutsutake OTSUKA	Director, Member of the Board
Ichiro FUJISAKI	Director, Member of the Board
Noriko IKI	Director, Member of the Board

Notes:

- An asterisk (*) indicates a new candidate for a member of the board of directors.
- Messrs. Otsuka, Fujisaki and Ms. Iki meet the requirements of an outside director as set forth in Article 2, Item 15 of the Companies Act.
- II. Candidate for Audit & Supervisory Board Member to be Submitted to the 95th Annual Meeting of Shareholders (scheduled to be held in late June 2019)

Name	Current Position
Masato MATSUNO*	Managing Executive Officer (Head of Office, Osaka Office)

Notes:

- · An asterisk (*) indicates a new candidate for a member of the Audit & Supervisory Board .
- III. Changes in the division of business responsibilities and delegation of office for Executive Vice Presidents, Managing Directors and Directors that will be members of the board of directors, the appointment of Executive Vice President, Managing Executive Officers and Executive Officers and the division of business responsibilities and delegation of office for Executive Vice President, Managing Executive Officers as of April 1

< Management Structure as of April 1, 2019>

Representative Director and Chairman Kosei SHINDO **Representative Director and President** Eiji HASHIMOTO

Representative Directors and Executive Vice Presidents

Shinji TANIMOTO	 Intellectual Property; Safety; Plant Safety; Technical Administration & Planning(including Standardization); Quality Management; Plant Engineering and Facility Management; Ironmaking Technology; Steelmaking Technology; Energy Technology; Slag & Cement Cooperating with Executive Vice President A. Migita on Environment
Shinichi NAKAMURA	 Marketing Administration & Planning; Transportation & Logistics; Project Development; Machinery & Materials Procurement; Steel Products Units; Domestic Office and Branches Cooperating with Executive Vice President K. Miyamoto on Overseas Offices(including locally incorporated companies)
Akihiko INOUE	Head of Research and Development
Katsuhiro MIYAMOTO	 Head of Global Business Development Accounting & Finance; Raw Materials; Overseas Offices(including locally incorporated companies)

Managing Directors, Members of the Board

Shin NISHIURA	• Head of Unit, Pipe & Tube Unit; Project Leader, VSB Project, Global Business Development Sector
Atsushi IIJIMA	 Head of Unit, Flat Products Unit; Project Leader, Shanghai-Baoshan Cold-rolled & Coated Sheet Products Project, Global Business Development Sector; Project Leader, India Continuous Annealing & Processing Line Project, Global Business Development Sector Marketing Administration & Planning; Transportation & Logistics Cooperating with Managing Executive Officer A.Matsumura and Head of Division, General Administration Division on Business Transformation & Standardization

Yutaka ANDOH

- Intellectual Property; Safety; Plant Safety; Technical Administration & Planning(including Standardization); Quality Management; Plant Engineering and Facility Management; Ironmaking Technology; Steelmaking Technology; Energy Technology; Slag & Cement
- Rendering Assistance to Executive Vice President S. Nakamura on Steel Products Units
- Cooperating with Managing Director A. Iijima on Transportation & Logistics Technology

Directors, Members of the Board

Shoji MUNEOKA	•	Senior Advisor
Toshiharu SAKAE	•	Advisor to the President
Mutsutake OTSUKA		

Ichiro FUJISAKI

Noriko IKI

Notes:

• Messrs. Otsuka, Fujisaki, and Ms. Iki meet the requirements of an outside director as set forth in Article 2, Item 15 of the Companies Act.

Executive Vice President

Standardization	Akio MIGITA	 Corporate Planning; Group Companies Planning; General Administration; Legal; Internal Control & Audit; Business Process Innovation; Human Resources; Environment; Business Transformation & Standardization
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Person in italics newly appointed as Executive Vice President

Managing Executive Officers

Hiroyuki UCHIDA	•	Deputy Project Leader, Shanghai-Baoshan Cold-rolled
		& Coated Sheet Products Project, Global Business
		Development Sector; Deputy Project Leader, India
		Continuous Annealing and Processing Line Project,
		Global Business Development Sector
	•	Cooperating with Head of Unit, Flat Products Unit on
		Support for Overseas Business in Flat Products
	,	Technology

Yoichi FURUTA	 Rendering Assistance to Executive Vice President K. Miyamoto on Global Business Development in Southeast Asia and India Cooperating with Managing Executive Officer T.Nomura on Overseas Offices in Southeast Asia and India
Hideo SUZUKI	 Environment Rendering Assistance to Executive Vice President S. Tanimoto on Energy, Recycling and Slag Rendering Assistance to Executive Vice President K. Miyamoto on Global Business Development
Toru TAKEGOSHI	 Head of Unit, Railway, Automotive & Machinery Parts Unit Machinery & Materials Procurement
Kazuhiro NAKASHIMA	 Vice Head of Unit, Pipe & Tube Unit; Deputy Project Leader, VSB Project, Global Business Development Sector
Naoki SATOH	Head of Works, Kashima Works
Yasushi AOKI	Raw Materials
Kazuhisa FUKUDA	• Head of Works, Hirohata Works
Shuhei ONOYAMA	Head of Works, Kimitsu Works
Atsuki MATSUMURA	 Business Process Innovation; Planning & Coordination on Business Transformation & Standardization Cooperating with Managing Executive Officer T.Imai on Corporate Planning
Kimitoshi YONEZAWA	• Head of Works, Muroran Works, Bar & Wire Rod Unit
Shuji SOHMA	Head of Works, Nagoya Works
Hiroaki MATSUOKA	Head of Office, Osaka Office
Shozo FURUMOTO	 Legal Rendering Assistance to Executive Vice President A. Migita on Legal in General Administration and Internal Control & Audit
Hidetake ISHIHARA	 Vice Head of Global Business Development Accounting & Finance Cooperating with Managing Executive Officer T.Imai on Corporate Planning

Takashi HIROSE	 Head of Unit, Plate Unit; Vice Head of Unit, Flat Products Unit
Tadashi IMAI	 Corporate Planning Rendering Assistance to Executive Vice President S. Tanimoto and A.Inoue on Corporate Planning concerning technology
Yoshiaki SHIMADA	 Project Leader, Usiminas Project, Global Business Development Sector Rendering Assistance to Executive Vice President K.Miyamoto on Global Business Development in the Americas Cooperating with Managing Executive Officer T.Nomura on Overseas Offices in Americas
Taisuke NOMURA	 Vice Head of Global Business Development Overseas Offices(including locally incorporated companies)

Persons in italics newly appointed as Managing Executive Officers

Executive Officers	
Hirotsune SATOH	• Advisor to the President
Masato MATSUNO	Advisor to the President
Kazuhiro EGAWA	• Advisor to the President
Toshihiko KUNISHI	• Advisor to the President
Hiromitsu UENO	• Advisor to the President
Takahiro NAGAYOSHI	• Advisor to the President
Hidenori KINUGASA	Head of Works, Wakayama Works
Junichi TANI	• Head of Works, Yawata Works
Yuji KUBO	Head of Division, Advanced Technology Research Laboratories, R & D Laboratories
Takeshi HONDA	Head of Center, Plant Engineering and Facility Management Center

Nozomu TAKAHASHI	 Head of Office, Beijing Office Rendering Assistance to Executive Vice President K. Miyamoto on Global Business Development in China
Kazuhiro KOSHIKAWA	• Head of Unit, Bar & Wire Rod Unit
Toshinori ONISHI	• Head of Unit, Titanium Unit
Kazuma YAMANAKA	 Head of Division, Machinery & Materials Procurement Division
Ichiro SATOH	 Head of Division, Global Business Development Division, Global Business Development Sector; Project Leader, CSVC Project, Global Business Development Sector; Project Leader, Wuhan Tin Mill Project, Global Business Development Sector Rendering Assistance to Head of Unit, Flat Products Unit on CSVC Project and Wuhan Tin Mill Project concerning Flat Products
Kazumasa SHINKAI	 Head of Division, General Administration Division Planning & Coordination on Business Transformation & Standardization
Hirofumi FUNAKOSHI	 Head of Division, Corporate Planning Division Rendering Assistance to Managing Executive Officer A. Matsumura and Cooperating with Head of Division, General Administration Division on Business Transformation & Standardization
Nobuhiro FUJITA	 Head of Laboratories, Steel Research Laboratories, R&D Laboratories
Hiroyuki MINATO	 Head of Division, Technical Administration & Planning Division Rendering Assistance to Managing Executive Officer A. Matsumura and Cooperating with Head of Division, General Administration Division on Business Transformation & Standardization
Yoshio SATO	• Head of Unit, Construction Products Unit
Shinji KIDO	 Head of Division, Bar & Wire Rod Technology Division, Bar & Wire Rod Unit
Shinji MINOBE	• Vice Head of Unit, Railway, Automotive & Machinery Parts Unit

Hiroshi TSUGA	 Group Companies Planning Cooperating with Head of Division, Human Resources Division on Human Resources
Yuji NOMIYAMA	• Head of Works, Oita Works
Kyoichi ARAKI	Head of Division, Ironmaking Technology Division
Takahiko IWAI	 Head of Division, Accounting & Finance Division Rendering Assistance to Managing Executive Officer A. Matsumura and Cooperating with Head of Division, General Administration Division on Business Transformation & Standardization Cooperating with Head of Division, General Administration Division on Public Relations
Seita OUCHI	Head of Division, Legal Division
Eiji SOGOH	 Head of Division, Human Resources Division Rendering Assistance to Managing Director Y.Andoh on Safety
Takeshi IMAI	 Head of Division, Flat Products Technology Division, Flat Products Unit Cooperating with Head of Division, Technical Administration & Planning Division on Hot Rolling Technology
Akihiko KOJIMA	 Head of Division, R & D Planning Division, R & D Laboratories
Hidenori OGAWA	• Head of Works, Amagasaki Works, Pipe & Tube Unit
	Persons in italics newly appointed as Executive Officers

<u>Reference 1</u>: Expected Management Structure as of the Date of the 95th Annual Meeting of Shareholders Scheduled to be held in late June 2019 (at the time of completion of the meeting of the board of directors to be held immediately after the Meeting of Shareholders)

Representative Director and Chairman

Kosei SHINDO

Representative Director and President

Eiji HASHIMOTO

Representative Directors and Executive Vice Presidents

Shinji TANIMOTO	 Intellectual Property; Safety; Plant Safety; Technical Administration & Planning(including Standardization); Quality Management; Plant Engineering and Facility Management; Ironmaking Technology; Steelmaking Technology; Energy Technology; Slag & Cement Cooperating with Executive Vice President A. Migita on Environment
	 Marketing Administration & Planning; Transportation & Logistics; Project Development; Machinery & Materials Procurement; Steel Products Units; Domestic Office and Branches Cooperating with Executive Vice President K. Miyamoto on Overseas Offices(including locally incorporated companies)
Akihiko INOUE	• Head of Research and Development
	 Head of Global Business Development Accounting & Finance; Raw Materials; Overseas Offices(including locally incorporated companies)
Akio MIGITA	 Corporate Planning; Group Companies Planning; General Administration; Legal; Internal Control & Audit; Business Process Innovation; Human Resources; Environment; Business Transformation & Standardization

Managing Directors, Members of the Board

Shin NISHIURA	•	Head of Unit, Pipe & Tube Unit; Project Leader, VSB
		Project, Global Business Development Sector

Atsushi IIJIMA •	 Head of Unit, Flat Products Unit; Project Leader, Shanghai-Baoshan Cold-rolled & Coated Sheet Products Project, Global Business Development Sector; Project Leader, India Continuous Annealing & Processing Line Project, Global Business Development Sector Marketing Administration & Planning; Transportation & Logistics Cooperating with Managing Executive Officer A.Matsumura and Head of Division, General Administration Division on Business Transformation & Standardization
Yutaka ANDOH •	Intellectual Property; Safety; Plant Safety; Technical Administration & Planning(including Standardization); Quality Management; Plant Engineering and Facility Management; Ironmaking Technology; Steelmaking Technology; Energy Technology; Slag & Cement Rendering Assistance to Executive Vice President S. Nakamura on Steel Products Units Cooperating with Managing Director A. Iijima on Transportation & Logistics Technology

Directors, Members of the Board

Mutsutake OTSUKA

Ichiro FUJISAKI

Noriko IKI

Note:

Messrs. Otsuka and Fujisaki and Ms. Iki meet the requirements of an outside director as set forth in Article 2, Item 15 of the Companies Act.

Senior Audit & Supervisory Board Members

Masato MATSUNO

Atsuhiko YOSHIE

Audit & Supervisory Board Members

Masato TSURIBE

Katsunori NAGAYASU

Hiroshi OBAYASHI

Jiro MAKINO

Seiichiro AZUMA

Note:

Messrs. Nagayasu, Obayashi, Makino and Azuma meet the requirements of an outside company auditor as set forth in Article 2, Item 16 of the Companies Act.

Managing Executive Officers

Hiroyuki UCHIDA	 Deputy Project Leader, Shanghai-Baoshan Cold-rolled & Coated Sheet Products Project, Global Business Development Sector; Deputy Project Leader, India Continuous Annealing and Processing Line Project, Global Business Development Sector Cooperating with Head of Unit, Flat Products Unit on Support for Overseas Business in Flat Products Technology
Yoichi FURUTA	 Rendering Assistance to Executive Vice President K. Miyamoto on Global Business Development in Southeast Asia and India Cooperating with Managing Executive Officer T.Nomura on Overseas Offices in Southeast Asia and India
Hideo SUZUKI	 Environment Rendering Assistance to Executive Vice President S. Tanimoto on Energy, Recycling and Slag Rendering Assistance to Executive Vice President K. Miyamoto on Global Business Development
Toru TAKEGOSHI	 Head of Unit, Railway, Automotive & Machinery Parts Unit Machinery & Materials Procurement
Kazuhiro NAKASHIMA	 Vice Head of Unit, Pipe & Tube Unit; Deputy Project Leader, VSB Project, Global Business Development Sector

Naoki SATOH	•	Head of Works, Kashima Works
Yasushi AOKI	•	Raw Materials
Kazuhisa FUKUDA	•	Head of Works, Hirohata Works
Shuhei ONOYAMA	•	Head of Works, Kimitsu Works
Atsuki MATSUMURA	•	Business Process Innovation; Planning & Coordination on Business Transformation & Standardization Cooperating with Managing Executive Officer T.Imai on Corporate Planning
Kimitoshi YONEZAWA	•	Head of Works, Muroran Works, Bar & Wire Rod Unit
Shuji SOHMA	•	Head of Works, Nagoya Works
Hiroaki MATSUOKA	•	Head of Office, Osaka Office
Shozo FURUMOTO	•	Legal Rendering Assistance to Executive Vice President A. Migita on Legal in General Administration and Internal Control & Audit
Hidetake ISHIHARA	• •	Vice Head of Global Business Development Accounting & Finance Cooperating with Managing Executive Officer T.Imai on Corporate Planning
Takashi HIROSE	•	Head of Unit, Plate Unit; Vice Head of Unit, Flat Products Unit
Tadashi IMAI	•	Corporate Planning Rendering Assistance to Executive Vice President S. Tanimoto and A.Inoue on Corporate Planning concerning technology
Yoshiaki SHIMADA	•	Project Leader, Usiminas Project, Global Business Development Sector Rendering Assistance to Executive Vice President K.Miyamoto on Global Business Development in the Americas Cooperating with Managing Executive Officer T.Nomura on Overseas Offices in Americas
Taisuke NOMURA	•	Vice Head of Global Business Development Overseas Offices

Executive Officers

Hidenori KINUGASA	•	Head of Works, Wakayama Works
Junichi TANI	•	Head of Works, Yawata Works
Yuji KUBO	•	Head of Division, Advanced Technology Research Laboratories, R & D Laboratories
Takeshi HONDA	•	Head of Center, Plant Engineering and Facility Management Center
Nozomu TAKAHASHI	•	Head of Office, Beijing Office Rendering Assistance to Executive Vice President K. Miyamoto on Global Business Development in China
Kazuhiro KOSHIKAWA	•	Head of Unit, Bar & Wire Rod Unit
Toshinori ONISHI	•	Head of Unit, Titanium Unit
Kazuma YAMANAKA	•	Head of Division, Machinery & Materials Procurement Division
Ichiro SATOH	•	Head of Division, Global Business Development Division, Global Business Development Sector; Project Leader, CSVC Project, Global Business Development Sector; Project Leader, Wuhan Tin Mill Project, Global Business Development Sector Rendering Assistance to Head of Unit, Flat Products Unit on CSVC Project and Wuhan Tin Mill Project concerning Flat Products
Ichiro SATOH Kazumasa SHINKAI		Division, Global Business Development Sector; Project Leader, CSVC Project, Global Business Development Sector; Project Leader, Wuhan Tin Mill Project, Global Business Development Sector Rendering Assistance to Head of Unit, Flat Products Unit on CSVC Project and Wuhan Tin Mill Project
	•	 Division, Global Business Development Sector; Project Leader, CSVC Project, Global Business Development Sector; Project Leader, Wuhan Tin Mill Project, Global Business Development Sector Rendering Assistance to Head of Unit, Flat Products Unit on CSVC Project and Wuhan Tin Mill Project concerning Flat Products Head of Division, General Administration Division Planning & Coordination on Business Transformation &

Hiroyuki MINATO	 Head of Division, Technical Administration & Planning Division Rendering Assistance to Managing Executive Officer A. Matsumura and Cooperating with Head of Division, General Administration Division on Business Transformation & Standardization
Yoshio SATO	• Head of Unit, Construction Products Unit
Shinji KIDO	 Head of Division, Bar & Wire Rod Technology Division, Bar & Wire Rod Unit
Shinji MINOBE	 Vice Head of Unit, Railway, Automotive & Machinery Parts Unit
Hiroshi TSUGA	 Group Companies Planning Cooperating with Head of Division, Human Resources Division on Human Resources
Yuji NOMIYAMA	Head of Works, Oita Works
Kyoichi ARAKI	Head of Division, Ironmaking Technology Division
Takahiko IWAI	 Head of Division, Accounting & Finance Division Rendering Assistance to Managing Executive Officer A. Matsumura and Cooperating with Head of Division, General Administration Division on Business Transformation & Standardization Cooperating with Head of Division, General Administration Division on Public Relations
Seita OUCHI	Head of Division, Legal Division
Eiji SOGOH	 Head of Division, Human Resources Division Rendering Assistance to Managing Director Y.Andoh on Safety
Takeshi IMAI	 Head of Division, Flat Products Technology Division, Flat Products Unit Cooperating with Head of Division, Technical Administration & Planning Division on Hot Rolling Technology
Akihiko KOJIMA	 Head of Division, R & D Planning Division, R & D Laboratories
Hidenori OGAWA	• Head of Works, Amagasaki Works, Pipe & Tube Unit

Reference 2: Managing Executive Officer and Executive Officer to Retire on March 31, 2019

• Retiring Managing Executive Officer

•

		<expected after="" position="" retirement=""></expected>
	Yoshimi YAMADERA	Advisor, Nippon Steel Corporation Managing matters relating to Vallourec Soluções Tubulares do Brasil S.A.
•	Retiring Executive Officer	
		<expected after="" position="" retirement=""></expected>
	Hideki MURAKAMI	Fellow, Nippon Steel Corporation

<u>Reference 3</u>: Directors, Senior Audit & Supervisory Board Member and Executive Officers to Retire at the End of 95th Annual Shareholders Meeting Scheduled to be held in late June 2019

• Retiring Directors, Members of the Board

	<expected after="" position="" retirement=""></expected>
Shoji MUNEOKA	Senior Advisor, Nippon Steel Corporation
Toshiharu SAKAE	Director, Member of the Board and Executive Vice President Nippon Steel Chemical & Material Co., Ltd.

• Retiring Senior Audit & Supervisory Board Member

<expected after="" position="" retirement=""></expected>	
Yutaka TAKEUCHI	Director, Member of the Board and Executive Vice President Nippon Steel Trading Corporation

• Retiring Executive Officers

	<expected after="" position="" retirement=""></expected>
Hirotsune SATOH	Director, Member of the Board and Executive Vice President TETSUGEN Corporation
Masato MATSUNO	Senior Audit & Supervisory Board Member Nippon Steel Corporation
Kazuhiro EGAWA	(*)
Toshihiko KUNISHI	Managing Executive Officer Nippon Steel Trading Corporation
Hiromitsu UENO	Representative Director and President SUGATEC Corporation
Takahiro NAGAYOSHI	Advisor, Nippon Steel Corporation

(*) Position after retirement will be announced as it is determined.

Reference 4: Executive Officers to Be Newly Appointed on April 1, 2019

	< Current Position>
Shinji MINOBE	Executive Counselor, Vice Head of Unit, Railway, Automotive & Machinery Parts Unit
Hiroshi TSUGA	Executive Counselor, Head of Division, Group Companies Planning Division
Yuji NOMIYAMA	Executive Counselor, Head of Division, Plant Safety Division
Kyoichi ARAKI	General Manager, Head of Division, Ironmaking Technology Division
Takahiko IWAI	General Manager, Corporate Planning Division
Seita OUCHI	General Manager, Head of Department, Domestic Affairs Department, Legal Division
Eiji SOGOH	General Manager, Head of Division, Flat Products Marketing Division, Flat Products Unit
Takeshi IMAI	General Manager, Head of Division, Sheet & Coil Division, Kimitsu Works
Akihiko KOJIMA	General Manager, Head of Laboratories, Plate & Shape Research Laboratories, Steel Research Laboratories, R & D Laboratories
Hidenori OGAWA	General Manager, Head of Division, Production Scheduling & Control Division, Amagasaki Works, Pipe & Tube Unit