

# CONSOLIDATED FINANCIAL REPORT FOR THE FISCAL YEAR ENDED MARCH 31, 2004

Ishikawajima-Harima Heavy Industries Co., Ltd. (IHI) is listed on the First Section of the Tokyo Stock Exchange, Osaka Securities Exchange, Nagoya Stock Exchange, Fukuoka Securities Exchange and Sapporo Stock Exchange with the securities code number 7013.

| Representative:                  | President and Chief Executive Officer Mototsugu Ito                       |
|----------------------------------|---|
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Annual Board of Directors Meeting: May 17, 2004

This consolidated financial report has been prepared in accordance with Japanese accounting standards and Japanese law. Figures have been rounded off to eliminate amounts less than one million yen.

### PERFORMANCE

#### (1) Business Results

|                  |            |                      |                  |                      |                 | (Millions of yen)    |
|------------------|------------|----------------------|------------------|----------------------|-----------------|----------------------|
|                  | Net Sales  | Percentage<br>Change | Operating Income | Percentage<br>Change | Ordinary Income | Percentage<br>Change |
| Fiscal year 2004 | ¥1,047,441 | 2.8%                 | ¥(23,230)        | (-)%                 | ¥(42,466)       | (-)%                 |
| Fiscal year 2003 | 1,019,061  | (5.9)                | 24,640           | (9.5)                | 9,644           | (48.6)               |

|                  |                    |                      |                                  |  |                            |   | (Millions of yen)                   |
|------------------|--------------------|----------------------|----------------------------------|--|----------------------------|---|-------------------------------------|
|                  | Net Income         | Percentage<br>Change | Net Income<br>per Share<br>(Yen) | Diluted Net<br>Income per<br>Share (Yen) | Return<br>on Equity<br>(%) | Ordinary Income<br>to Total Assets<br>(%) | Ordinary Income<br>to Net Sales (%) |
| Fiscal year 2004 | ¥( <b>38,354</b> ) | (-)%                 | ¥(29.67)                         | ¥—                                       | (23.8)%                    | (3.1)%                                    | (4.1)%                              |
| Fiscal year 2003 | (9,672)            | (-)                  | (7.57)                           | —  | (5.4)                      | 0.7                                       | 0.9                                 |

Notes: 1. Equity in earnings (losses) of unconsolidated subsidiaries and affiliates

Fiscal year ended March 31, 2004: ¥ (148) million

Fiscal year ended March 31, 2003: (10) million

2. Average number of shares outstanding (consolidated) Fiscal year ended March 31, 2004: 1,298,320,424 Fiscal year ended March 31, 2003: 1,298,418,402

3. Changes in accounting policies: Yes

4. Percentages shown for net sales, operating income, ordinary income and net income are the rates of increase or decrease from the previous fiscal year.

#### (2) Financial Position

|                |              |                      |  | (Millions of yen, except per share figures)                |
|----------------|--------------|----------------------|--|--|
|                | Total Assets | Shareholders' Equity | Shareholders'<br>Equity to Total<br>Assets (%) | Shareholders' Equity<br>per Share of Common Stock<br>(Yen) |
| March 31, 2004 | ¥1,377,021   | ¥151,550             | 11.0%  | ¥116.73  |
| March 31, 2003 | 1,381,240    | 171,323              | 12.4   | 131.96   |

Note: Number of shares outstanding at the end of the term (consolidated)

Fiscal year 2004: 1,298,303,370 shares

Fiscal year 2003: 1,298,327,270 shares

### (3) Cash Flows

|                  |                      |                      |                      | (Millions of yen)                           |
|------------------|----------------------|----------------------|----------------------|---|
|                  | Operating Activities | Investing Activities | Financing Activities | Cash and Cash Equivalents,<br>End of Period |
| Fiscal year 2004 | ¥36,184              | ¥ 39,427             | ¥(36,853)            | ¥122,738                                    |
| Fiscal year 2003 | (6,125)              | (46,816)             | 22,985               | 83,838                                      |

### (4) Consolidated Subsidiaries and Application of the Equity Method

Number of consolidated subsidiaries: 56

Number of non-consolidated subsidiaries accounted for by the equity method: Number of affiliated companies accounted for by the equity method: 12

### (5) Changes in Scope of Consolidation and Application of the Equity Method

1. New consolidated companies: 3

Consolidated companies removed: 2

2. New companies accounted for by the equity method: 1

Companies accounted for by the equity method removed:

## FORECAST OF RESULTS FOR FISCAL YEAR ENDING MARCH 31, 2005

|                  |           |                 |            | (Millions of yen) |
|------------------|-----------|-----------------|------------|-------------------|
|                  | Net Sales | Ordinary Income | Net Income |                   |
| Fiscal 2005 1H   | ¥ 470,000 | ¥(13,000)       | ¥(13,000)  |                   |
| Fiscal year 2005 | 1,050,000 | 16,000          | 10,000     |                   |

Reference: Estimated net income per share for the year: Consolidated: ¥7.70.

#### **Cautionary Statement**

Statements made in this report with respect to IHI's current plans, estimates, strategies and beliefs and other statements that are not historical facts are forward-looking statements about the future performance of IHI. These statements are based on management's assumptions and beliefs in light of the information currently available to it and therefore readers should not place undue reliance on them. IHI cautions that a number of important factors such as general economic conditions and exchange rates could cause actual results to differ materially from those discussed in the forward-looking statements.

### CONSOLIDATED STATEMENTS OF INCOME

|   |                                  |                                  | (Millions of yen)      |
|---|----------------------------------|----------------------------------|------------------------|
|   | April 1, 2003–<br>March 31, 2004 | April 1, 2002–<br>March 31, 2003 | Increase<br>(Decrease) |
| Net sales   | ¥1,047,441                       | ¥1,019,061                       | ¥ 28,380               |
| Cost of sales   | 950,136                          | 878,260                          | 71,876                 |
| Selling, general and administrative expenses                    | 120,535                          | 116,161                          | 4,374                  |
| Operating income (loss)   | (23,230)                         | 24,640                           | (47,870)               |
| Non-operating income:   |                                  |                                  |                        |
| Interest and dividend income                                    | 3,061                            | 3,518                            | (457)                  |
| Other income  | 3,226                            | 2,239                            | 987                    |
| Non-operating expenses:   |                                  |                                  |                        |
| Interest expenses   | 5,148                            | 5,562                            | (414)                  |
| Equity in losses of affiliates                                  | 148                              | 10                               | 138                    |
| Other expenses  | 20,227                           | 15,181                           | 5,046                  |
| Ordinary income   | (42,466)                         | 9,644                            | (52,110)               |
| Extraordinary income:   |                                  |                                  |                        |
| Gain on sale of investment securities                           | 17,475                           | 1,407                            | 16,068                 |
| Gain on sale of property, plant and equipment                   | 3,778                            | 11,441                           | (7,663)                |
| Reversal of allowance for doubtful receivables                  | 1,928                            |                                  | 1,928                  |
| Extraordinary expenses:   |                                  |                                  |                        |
| Loss on disposal of property, plant and equipment               | 8,565                            | 3,542                            | 5,023                  |
| Provision for employees' retirement allowances for prior period | 4,417                            | 4,459                            | (42)                   |
| Restructuring-related losses                                    | 3,671                            | 1,503                            | 2,168                  |
| Extraordinary retirement benefits                               | 1,958                            | 2,551                            | (593)                  |
| Loss on performance of obligations of guarantee                 | 1,105                            |                                  | 1,105                  |
| Loss on valuation of investment securities                      |                                  | 16,958                           | (16,958)               |
| Income before income taxes, minority interests and other        | (39,001)                         | (6,521)                          | (32,480)               |
| Corporation, inhabitants' and enterprise taxes                  | 12,356                           | 6,923                            | 5,433                  |
| Adjustments to corporation taxes                                | (13,083)                         | (3,454)                          | (9,629)                |
| Minority interests in consolidated subsidiaries                 | 80                               | (318)                            | 398                    |
| Net income  | ¥ (38,354)                       | ¥ (9,672)                        | ¥(28,682)              |

### CONSOLIDATED STATEMENTS OF RETAINED EARNINGS

|  |                                  |                                  | (Millions of yen)      |
|--|----------------------------------|----------------------------------|------------------------|
|  | April 1, 2003–<br>March 31, 2004 | April 1, 2002–<br>March 31, 2003 | Increase<br>(Decrease) |
| CAPITAL SURPLUS  |                                  |                                  |                        |
| Capital surplus, beginning of year   | ¥10,200                          | ¥10,200                          | ¥                      |
| <b>Decrease in capital surplus:</b><br>Reversal of capital surplus               |                                  |                                  |                        |
| Capital surplus, end of year   | 10,200                           | 10,200                           |                        |
| RETAINED EARNINGS  |                                  |                                  |                        |
| Retained earnings, beginning of year   | 77,508                           | 89,725                           | (12,217)               |
| Increase in retained earnings:<br>Net income                                     |                                  |                                  |                        |
| Reversal of capital surplus<br>Net increase from newly consolidated subsidiaries |                                  | 50                               | (50)                   |
| Decrease in retained earnings:   |                                  |                                  |                        |
| Net loss   | 38,354                           | 9,672                            | 28,682                 |
| Net decrease from newly consolidated subsidiaries                                | 80                               | 304                              | (224)                  |
| Net decrease from new equity-method subsidiaries                                 |                                  | 192                              | (192)                  |
| Cash dividends   |                                  | 1,947                            | (1,947)                |
| Directors' bonuses   | 165                              | 152                              | 13                     |
| Retained earnings, end of year   | ¥38,909                          | ¥77,508                          | ¥(38,599)              |

## CONSOLIDATED BALANCE SHEETS

|  |                |                | (Millions of yer |
|--|----------------|----------------|------------------|
|  | March 31, 2004 | March 31, 2003 | Increase         |
| ASSETS                                       |                |                | (Decrease)       |
| ASSEIS                                       |                |                |                  |
| Current assets:                              |                |                |                  |
| Cash and time deposits                       | ¥ 117,970      | ¥ 77,503       | ¥ 40,467         |
| Trade receivables                            | 304,611        | 345,615        | (41,004)         |
| Marketable securities                        | 4,532          | 2,037          | 2,495            |
| Inventories                                  | 394,988        | 385,539        | 9,449            |
| Deferred income taxes                        | 33,430         | 17,663         | 15,767           |
| Other current assets                         | 53,372         | 50,097         | 3,275            |
| Less allowance for doubtful receivables      | (3,578)        | (3,190)        | (388)            |
| Total current assets                         | 905,325        | 875,264        | 30,061           |
| Fixed assets:                                |                |                |                  |
| Property, plant and equipment:               |                |                |                  |
| Buildings and structures                     | 81,788         | 116,692        | (34,904)         |
| Machinery and equipment                      | 55,265         | 59,883         | (4,618)          |
| Land   | 90,782         | 91,799         | (1,017)          |
| Construction in progress                     | 2,460          | 1,628          | 832              |
| Other tangible fixed assets                  | 16,111         | 17,094         | (983)            |
| Total property, plant and equipment          | 246,406        | 287,096        | (40,690)         |
| Intangible assets:                           |                |                |                  |
| Software                                     | 14,404         | 11,820         | 2,584            |
| Patent royalties and other intangible assets | 6,044          | 7,733          | (1,689)          |
| Total intangible assets                      | 20,448         | 19,553         | 895              |
| Investments and other assets:                |                |                |                  |
| Investment securities                        | 116,465        | 96,480         | 19,985           |
| Deferred income taxes                        | 47,152         | 60,703         | (13,551)         |
| Other  | 51,409         | 55,135         | (3,726)          |
| Less allowance for doubtful receivables      | (10,184)       | (12,991)       | 2,807            |
| Total investments and other assets           | 204,842        | 199,327        | 5,515            |
| Total fixed assets                           | 471,696        | 505,976        | (34,280)         |
| Fotal assets                                 | ¥1,377,021     | ¥1,381,240     | ¥ (4,219)        |

## CONSOLIDATED BALANCE SHEETS

|   |                |                | (Millions of ye |
|---|----------------|----------------|-----------------|
|   | March 31, 2004 | March 31, 2003 | Increase        |
| LIABILITIES AND SHAREHOLDERS' EQUITY                    |                |                | (Decrease)      |
| Current liabilities:                                    |                |                |                 |
| Trade payables  | ¥ 285,897      | ¥ 291,111      | ¥ (5,214)       |
| Short-term loans and current portion of long-term loans | 156,589        | 214,668        | (58,079)        |
| Current portion of debentures                           | 20,000         | 15,000         | 5,000           |
| Accrued income taxes                                    | 9,261          | 5,818          | 3,443           |
| Accrued expenses  | 28,123         | 26,043         | 2,080           |
| Advances from customers                                 | 134,283        | 126,143        | 8,140           |
| Allowance for employees' bonuses                        | 18,072         | 18,723         | (651)           |
| Reserve for guaranteed contracts                        | 7,269          | 5,182          | 2,087           |
| Accrued loss on sales contracts                         | 39,677         | 1,160          | 38,517          |
| Other current liabilities                               | 45,047         | 37,556         | 7,491           |
| Total current liabilities                               | 744,218        | 741,404        | 2,814           |
| Long-term liabilities:                                  |                |                |                 |
| Debentures  | 98,000         | 85,000         | 13,000          |
| Long-term loans   | 143,852        | 138,265        | 5,587           |
| Deferred tax liabilities from revaluation of land       | 4,092          | 4,092          | 0,007           |
| Allowance for employees' retirement benefits            | 152,257        | 157,236        | (4,979)         |
| Other long-term liabilities                             | 63,373         | 63,277         | 96              |
| Total long-term liabilities                             | 461,574        | 447,870        | 13,704          |
| Total liabilities                                       | 1,205,792      | 1,189,274      | 16,518          |
| Minority interests:                                     |                |                |                 |
| Minority interests in consolidated subsidiaries         | 19,679         | 20,643         | (964)           |
| Shareholders' equity:                                   |                |                |                 |
| Common stock  | 64,925         | 64,925         |                 |
| Capital surplus   | 10,200         | 10,200         |                 |
| Retained earnings                                       | 38,909         | 77,508         | (38,599)        |
| Revaluation excess                                      | 5,487          | 5,487          |                 |
| Unrealized holding gain on other securities             | 33,907         | 14,778         | 19,129          |
| Foreign exchange translation adjustments                | (1,851)        | (1,551)        | (300)           |
| Less treasury stock, at cost                            | (27)           | (24)           | (3)             |
| Total shareholders' equity                              | 151,550        | 171,323        | (19,773)        |
| Total liabilities and shareholders' equity              | ¥1,377,021     | ¥1,381,240     | ¥(4,219)        |

### CONSOLIDATED STATEMENTS OF CASH FLOWS

|   | April 1, 2003–     | April 1, 2002- |
|---|--------------------|----------------|
|   | March 31, 2004     | March 31, 2003 |
| perating activities:  |                    |                |
| Net (loss) income before income taxes                                   | ¥ (39,001)         | ¥ (6,521)      |
| Depreciation and amortization   | 32,784             | 35,582         |
| Amortization of long-term prepaid expenses                              | 3,463              | 4,500          |
| Increase (decrease) in allowance for bad debts                          | 452                | 61             |
| Increase (decrease) in allowance for employees' bonuses                 | (651)              | (2,528)        |
| Increase (decrease) in reserve for guaranteed contracts                 | 2,087              | (1,556)        |
| Increase (decrease) in accrued losses on sales contracts                | 38,517             | (1,323)        |
| Increase (decrease) in accrued employees' retirement allowances         | (4,979)            | (8,247)        |
| Interest and dividends income   | (3,129)            | (3,518)        |
| Interest expense  | 5,149              | 5,562          |
| Loss (gain) on foreign exchange   | 137                | 13             |
| Loss (gain) on disposal of property, plant and equipment                | 4,617              | (7,874)        |
| Gain on sale of marketable and investment securities                    | (17,476)           | (1,395)        |
| Loss on valuation of marketable and investment securities               |                    |                |
| and golf memberships  | 268                | 17,030         |
| Equity in losses (earnings) of affiliates                               | 148                | 10             |
| Changes in operating assets and liabilities:                            |                    |                |
| Notes and accounts receivable   | 35,832             | 1,139          |
| Advances received   | 8,129              | (7,795)        |
| Inventories   | (7,968)            | 1,700          |
| Advance payments  | (1,117)            | 4,162          |
| Notes and accounts payable  | (5,286)            | (25,048)       |
| Other current assets  | (4,658)            | (2,288)        |
| Other current liabilities   | (934)              | (2,648)        |
| Accrued consumption taxes   | 801                | 147            |
| Directors' and corporate auditors' bonuses                              | (179)              | (172)          |
| Subtotal  | 47,006             | (1,007)        |
|   | 3,387              | 3,550          |
| Interest and dividends received   |                    |                |
| Interest paid   | (5,402)<br>(8 807) | (5,447)        |
| Income taxes paid   | (8,807)            | (3,221)        |
| Net cash provided by (used in) operating activities                     | 36,184             | (6,125)        |
| vesting activities:   | 042                | (1.196)        |
| Net decrease (increase) in time deposits due in more than three months  | 943<br>(1 155)     | (1,186)        |
| Purchases of marketable and investment securities                       | (1,155)            | (5,167)        |
| Proceeds from sale of marketable and investment securities              | 29,507             | 2,371          |
| Proceeds from loan of marketable and investment securities              | 13,000             | (7.57)         |
| Decrease from change in scope of consolidation                          |                    | (757)          |
| Purchases of property, plant and equipment and intangible fixed assets  | (29,171)           | (48,938)       |
| Proceeds from sale of property, plant and equipment                     | 34,726             | 7,512          |
| Expenditure for business transferred from Niigata Engineering Co., Ltd. | (5,600)            |                |
| Expenditure for business transferred from Niigata Engineering Co., Ltd. | (2,162)            | (4,209)        |
| Net decrease (increase) in short-term loans                             | 160                | 733            |
| Increase in long-term loans   | (743)              | (1,440)        |
| Decrease in long-term loans   | 1,080              | 1,526          |
| Decrease (increase) in other non-current assets                         | (1,498)            | 345            |
| Increase (decrease) in other fixed liabilities                          | 340                | 2,394          |

FORWARD

### CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)

|  |                                  | (Millions of ye                  |
|--|----------------------------------|----------------------------------|
|  | April 1, 2003–<br>March 31, 2004 | April 1, 2002–<br>March 31, 2003 |
| Financing Activities:  |                                  |                                  |
| Net increase (decrease) in short-term debt                   | ¥ (30,449)                       | ¥ 2,298                          |
| Net increase (decrease) in commercial paper                  |                                  | (10,000)                         |
| Proceeds from issuance of long-term debt                     | 36,353                           | 57,226                           |
| Repayment of long-term debt                                  | (58,479)                         | (35,446)                         |
| Proceeds from issuance of debentures                         | 33,000                           | 30,000                           |
| Expenditures for redemption of debentures                    | (15,000)                         | (20,000)                         |
| Purchase of treasury stock                                   | (3)                              | (22)                             |
| Purchases of treasury stock of subsidiaries in consolidation | (2)                              | (5)                              |
| Dividends paid   | (1,947)                          | (3,895)                          |
| Dividends paid to minority interests                         | (326)                            | (131)                            |
| Proceeds from minority interest payments                     |                                  | 2,960                            |
| Net cash provided by (used in) financing activities          | (36,853)                         | 22,985                           |
| Effect of Exchange Rate Changes on Cash and Cash Equivalents | (246)                            | 41                               |
| Net Increase (Decrease) in Cash and Cash Equivalents         | 38,512                           | (29,915)                         |
| Cash and Cash Equivalents, Beginning of Year                 | 83,838                           | 111,063                          |
| ncrease in Cash and Cash Equivalents from Consolidation of   |                                  |                                  |
| Non-consolidated Subsidiaries                                | 388                              | 2,690                            |
| Cash and Cash Equivalents, End of Year                       | ¥ 122,738                        | ¥ 83,838                         |

Note: A reconciliation of cash and cash equivalents to the amounts shown in the consolidated balance sheets is as follows:

| March 31, 2004 | March 31, 2003                              |
|----------------|---|
| ¥117,970       | ¥77,503                                     |
| (1,263)        | (2,206)                                     |
| 4,500          | 2,000                                       |
| 32             | 37  |
|                |   |
| 1,499          | 6,504                                       |
| ¥122,738       | ¥83,838                                     |
|                | ¥117,970<br>(1,263)<br>4,500<br>32<br>1,499 |

### BASIS FOR PRESENTING CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Scope of Consolidation

Consolidated subsidiaries:

The consolidated accounts reflect the results of 56 consolidated subsidiaries. Major companies include IHI Aerospace Co., Ltd., IHI Marine United Inc., Ishikawajima Transport Machinery Co., Ltd., IHI Construction Machinery Co., Ltd., Ishikawajima Construction Materials Co., Ltd., Ishikawajima Shibaura Machinery Co., Ltd., Ishikawajima Ship & Chemical Plant Co., Ltd., Ishikawajima Mass-Produced Machinery Co., Ltd., Ishikawajima Hanyoki Service Co., Ltd., Ishikawajima Plant Construction Co., Ltd., Star Farm Machinery Manufacturing Co., Ltd., Niigata Power Systems Co., Ltd., Niigata Transys Co., Ltd., PC BRIDGE Co., Ltd., IHI Inc. and IHI Turbo America Co.

Other subsidiaries are not included in consolidation as their effect on consolidated results would not be material.

From the fiscal year under review, three companies were included in the scope of consolidation: NICO Precision Co., Inc., ISHI Power Sdn. Bhd., and IHI Turbo (Thailand) Co., Ltd. There were two mergers of consolidated subsidiaries during the period under review, which increased the number of companies under consolidation by one. IHI Systems Co., Ltd. merged with Ishikawajima System Technology Co., Ltd., and the surviving company IHI Systems Co., Ltd. changed its corporate name to IHI Scube Co., Ltd. IHI Kure Marine Construction Co., Ltd. merged with IHI Marine Coating Co., Ltd., with IHI Kure Marine Construction Co., Ltd. the surviving company.

#### 2. Application of the Equity Method of Accounting

Companies accounted for by the equity method comprise Jurong Engineering Limited and 11 other companies. From the fiscal year under review, Glorious River Line S.A. was newly added as an equity method subsidiary.

#### 3. Consolidated Subsidiaries Having Different Fiscal Year-Ends

As Star Farm Machinery Manufacturing Co., Ltd. closes its books of account for the fiscal year on September 30, provisional financial statements as of March 31 are used for the purpose of consolidation. Although Niigata Power Systems Co., Ltd., Niigata Transys Co., Ltd., NICO Precision Co., Inc. close their fiscal year on January 31, IHI Inc. and other overseas subsidiaries (excluding ISHI Power Sdn. Bhd.) close their fiscal year on December 31, their financial statements for the fiscal year are used, as they are within three months of the Company's fiscal year-end. However, adjustments are made on the consolidated financial statements as deemed necessary with regard to significant transactions occurring from their settlement day to March 31.

#### 4. Summary of Significant Accounting Policies

(1) Securities

Securities to be held until maturity are stated at cost with discounts or premiums amortized throughout the holding periods. Other securities with market prices available are stated at fair market value as of the balance-sheet date, with the sale price computed by the moving-average method. Other securities without market prices available are stated at cost by the moving-average method.

- (2) Derivative
  - Derivatives are stated at fair market value.
- (3) Inventories

Raw materials and supplies are stated principally at the lower of cost or market by the moving-average method, and finished goods, work in process and contracts in process are stated principally at identified cost.

(4) Depreciation

Depreciation of plant and equipment is principally computed by the declining-balance method. However, depreciation of the Toyosu Center Building (office building for lease) held by the parent company, lend-lease properties, certain assets of consolidated subsidiaries and buildings (excluding building fixtures) acquired after April 1, 1998, are computed by the straight-line method. Amortization of intangible assets is computed by the straight-line method.

(5) Foreign currency translation

The assets, liabilities, income and expenses of overseas subsidiaries are translated at the exchange rates prevailing at the balance-sheet date. Translation differences are included as a component of minority interests in consolidated subsidiaries and shareholders' equity in foreign exchange translation adjustments.

(6) Basis for recording significant allowances

- a. Allowance for doubtful receivables To provide for losses on doubtful receivables, the allowance for doubtful receivables is provided based on historical default rates, plus additional estimated amounts to cover specific uncollectible receivables.
- b. Allowance for employees' bonuses For payment of employee bonuses, the allowance for employees' bonuses is provided for in the amount that is expected to be paid.
- c. Reserve for guaranteed contracts To provide for guaranteed project expenses, the allowance for guaranteed contracts is recorded as an estimate of future expenditures based on historical experience.
- d. Accrued losses on sales contracts Accrued losses on sales contracts are provided for in the amount of estimated losses for work in progress at the balance-sheet date.

(Change in accounting method)

Expected losses on undelivered projects at the end of the fiscal year amounting to more than \$1 billion were recorded in the accrued losses on sales contracts. From the fiscal year under review, the accounting method was changed to record projects amounting to more than \$300 million. The effect of this change was to increase the net loss by \$16,366 million.

e. Employees' retirement allowances

The employees' retirement allowances are provided for based on the expected difference between estimated severance liabilities and pension fund assets at the end of the consolidated fiscal year. Differences arising from this change in accounting method will be disposed of as expenses over five years. Past service costs are disposed of as expenses using the straight-line method over a certain number of years within the average remaining work period of employees at the time of accrual. Actuarial differences are disposed of as expenses from the next fiscal year using the straight-line method over a certain number of years within the average remaining work period of employees, calculated for the fiscal year during which the difference accrues.

(7) Recognition of revenues and related costs

Net sales from contracts are recognized at the time the projects are completed, except for the net sales of projects with construction lasting more than two years and revenue of more than ¥5 billion, which are recorded using the percentage-of-completion method.

(8) Leases

Financial leases are accounted for by the operating lease accounting method, except lease agreements that stipulate the transfer of ownership of the leased property to the lessee.

(9) Hedging transactions

Gains or losses and evaluation differences related to hedging transactions accounted for at fair market value are deferred as assets or liabilities until recognized. Evaluation gains and losses on foreign exchange contracts are allocated to settlement periods throughout the period of the contract. Interest rate swaps are treated as special exceptions.

(10) Consumption tax

Consumption taxes are accounted for using the net-of-tax method.

### 5. Valuation of Assets and Liabilities of Consolidated Subsidiaries

The assets and liabilities of consolidated subsidiaries are stated as a whole at fair market value.

### 6. Depreciation of Consolidated Adjustment Account

Depreciation of consolidated adjustment account is calculated using the straight-line method based on the estimated period of investment return. However, immaterial amounts are depreciated with a one-time charge in the period in which they occur.

### 7. Appropriation of Retained Earnings

Appropriations with respect to each balance sheet date are retroactively reflected in the consolidated financial statements for each applicable period.

### 8. Cash and Cash Equivalents

Cash and cash equivalents include deposits that can be easily withdrawn and converted to cash and short-term investments with a maturity within three months of their acquisition that are not subject to significant price risk.

## SEGMENT INFORMATION

## (1) Performance by business segment

|                                  | Logistics                                  |                                       |                                   |  |  |                     |            |                                  |              |
|----------------------------------|--|---------------------------------------|-----------------------------------|--|--|---------------------|------------|----------------------------------|--------------|
|                                  | Systems<br>and<br>Structures<br>Operations | Industrial<br>Machinery<br>Operations | Energy and<br>Plant<br>Operations | Aero-Engine<br>and Space<br>Operations | Shipbuilding<br>and Offshore<br>Operations | Other<br>Operations | Total      | Eliminations<br>and<br>Corporate | Consolidated |
| Sales and operating income:      |  |                                       |                                   |  |  |                     |            |                                  |              |
| Sales to outside customers       | ¥186,369                                   | ¥ 115,562                             | ¥248,488                          | ¥236,881                               | ¥112,533                                   | ¥147,608            | ¥1,047,441 | ¥                                | ¥1,047,441   |
| Intersegment sales and transfers | 16,427                                     | 14,150                                | 20,385                            | 4,565                                  | 5,486                                      | 25,515              | 86,528     | (86,528)                         |              |
| Total                            | 202,796                                    | 129,712                               | 268,873                           | 241,446                                | 118,019                                    | 173,123             | 1,133,969  | (86,528)                         | 1,047,441    |
| Operating expenses               | 200,471                                    | 133,514                               | 288,599                           | 232,103                                | 138,754                                    | 164,358             | 1,157,799  | (87,128)                         | 1,070,671    |
| Operating income (loss)          | ¥ 2,325                                    | ¥ (3,802)                             | ¥ (19,726)                        | ¥ 9,343                                | ¥ (20,735)                                 | ¥ 8,765             | ¥ (23,830) | ¥ 600                            | ¥ (23,230)   |
| Assets, depreciation expense     |  |                                       |                                   |  |  |                     |            |                                  |              |
| and capital expenditures:        |  |                                       |                                   |  |  |                     |            |                                  |              |
| Assets                           | ¥182,140                                   | ¥107,663                              | ¥234,098                          | ¥286,544                               | ¥142,482                                   | ¥205,475            | ¥1,158,402 | ¥218,619                         | ¥1,377,021   |
| Depreciation expense             | 2,148                                      | 3,070                                 | 3,836                             | 11,269                                 | 2,997                                      | 6,453               | 29,773     | 3,011                            | 32,784       |
| Capital expenditures             | 2,162                                      | 2,573                                 | 3,570                             | 7,621                                  | 2,048                                      | 7,397               | 25,371     | 3,504                            | 28,875       |

| Fiscal year ended March 31,      | Logistics                                  |                                       |                                   |  |  |                     |            | (                                | ons of yen)  |
|----------------------------------|--|---------------------------------------|-----------------------------------|--|--|---------------------|------------|----------------------------------|--------------|
|                                  | Systems<br>and<br>Structures<br>Operations | Industrial<br>Machinery<br>Operations | Energy and<br>Plant<br>Operations | Aero-Engine<br>and Space<br>Operations | Shipbuilding<br>and Offshore<br>Operations | Other<br>Operations | Total      | Eliminations<br>and<br>Corporate | Consolidated |
| Sales and operating income:      |  |                                       |                                   |  |  |                     |            |                                  |              |
| Sales to outside customers       | ¥200,561                                   | ¥ 91,226                              | ¥260,588                          | ¥239,124                               | ¥92,921                                    | ¥134,641            | ¥1,019,061 | ¥                                | ¥1,019,061   |
| Intersegment sales and transfers | 16,323                                     | 14,292                                | 13,100                            | 4,763                                  | 20,403                                     | 26,778              | 95,659     | (95,659)                         |              |
| Total                            | 216,884                                    | 105,518                               | 273,688                           | 243,887                                | 113,324                                    | 161,419             | 1,114,720  | (95,659)                         | 1,019,061    |
| Operating expenses               | 212,922                                    | 106,769                               | 271,458                           | 233,707                                | 108,586                                    | 156,178             | 1,089,620  | (95,199)                         | 994,421      |
| Operating income (loss)          | ¥ 3,962                                    | ¥ (1,251)                             | ¥ 2,230                           | ¥ 10,180                               | ¥ 4,738                                    | ¥ 5,241             | ¥ 25,100   | ¥ (460)                          | ¥ 24,640     |
| Assets, depreciation expense     |  |                                       |                                   |  |  |                     |            |                                  |              |
| and capital expenditures:        |  |                                       |                                   |  |  |                     |            |                                  |              |
| Assets                           | ¥190,633                                   | ¥87,218                               | ¥263,914                          | ¥295,113                               | ¥133,010                                   | ¥222,703            | ¥1,192,591 | ¥188,649                         | ¥1,381,240   |
| Depreciation expense             | 3,136                                      | 2,800                                 | 3,741                             | 12,333                                 | 2,995                                      | 7,557               | 32,562     | 3,020                            | 35,582       |
| Capital expenditures             | 2,855                                      | 2,229                                 | 2,974                             | 15,643                                 | 4,570                                      | 22,272              | 50,543     | (1,264)                          | 49,279       |

Notes:

- 1. Business segments are based on current classifications.
- 2. Main products and machinery included in each segment:
  - (1) Logistics Systems and Structures Operations

Material handling systems, physical distribution and factory automation systems, parking systems, bridges and others

(2) Industrial Machinery Operations

Iron and steel manufacturing equipment, vehicular turbochargers, mass-produced machinery and others

(3) Energy and Plant Operations

Boilers, gas turbines, components for nuclear power plants, environmental control systems, storage facilities and others

(4) Aero-Engine and Space Operations

Jet engines, space-related equipment and others

(5) Shipbuilding and Offshore Operations

Shipbuilding, ship repairs, offshore structures and others

(6) Other Operations

Diesel engines, agricultural machinery, construction machinery, construction materials, financing and service industry, marine transport and others

- 3. Operating expenses are entirely allocated to each business segment.
- (2) Segment information by region

### Fiscal year ended March 31, 2004

Japan accounted for more than 90% of the total net sales of all segments and the total assets of all segments. Consequently, disclosure of segment information of areas other than Japan is not required in accordance with generally accepted standards for the presentation of consolidated financial statements.

### Fiscal year ended March 31, 2003

Japan accounted for more than 90% of the total net sales of all segments and the total assets of all segments. Consequently, disclosure of segment information of areas other than Japan is not required in accordance with generally accepted standards for the presentation of consolidated financial statements.

### (3) Overseas sales

|                                  |         |                  |                                 |         |         | (Millions of yen, %) |
|----------------------------------|---------|------------------|---------------------------------|---------|---------|----------------------|
| Fiscal year ended March 31, 2004 | Asia    | North<br>America | Central and<br>South<br>America | Europe  | Others  | Total                |
| Overseas sales                   | ¥58,302 | ¥86,712          | ¥74,035                         | ¥35,233 | ¥28,700 | ¥ 282,982            |
| Consolidated net sales           |         |                  |                                 |         |         | ¥1,047,441           |
| Overseas sales as a percentage   |         |                  |                                 |         |         |                      |
| of consolidated net sales        | 5.5%    | 8.3%             | 7.1%                            | 3.4%    | 2.7%    | 27.0%                |
|                                  |         |                  |                                 |         |         | (Millions of yen, %) |
| Fiscal year ended March 31,      |         | North            | Central and<br>South            |         |         | (Millions of yen, %) |
| 2003                             | Asia    | America          | America                         | Europe  | Others  | Total                |
| Overseas sales                   | ¥48,312 | ¥98,158          | ¥48,154                         | ¥29,567 | ¥15,608 | ¥ 239,799            |
| Consolidated net sales           |         |                  |                                 |         |         | ¥1,019,061           |
| Overseas sales as a percentage   |         |                  |                                 |         |         |                      |
| of consolidated net sales        | 4.8%    | 9.6%             | 4.7%                            | 2.9%    | 1.5%    | 23.5%                |

Notes:

1. Countries and regions are classified according to geographical proximity.

2. The countries included in each segment are as follows:

(1) Asia: China, Taiwan, South Korea, Hong Kong, Thailand, Vietnam, Singapore, Malaysia, Indonesia, Philippines, India, Bangladesh, Sri Lanka, etc.

(2) North America: U.S.A., Canada

(3) Central and South America: Brazil, Panama, etc.

(4) Europe: U.K., Germany, France, Italy, Ireland, Greece, Kazakhstan, Sweden, etc.