

# Directors and Executive Officers

## Directors

As of July 4, 2006

### Chairman of the Board

Ken-Ichi Sekiguchi

### Director

Kenji Matsuo	
Kyoichi Fukuda	
Yasuharu Takamatsu	
Osamu Kobayashi	
Yuzaburo Mogi*	Chairman and CEO, Kikkoman Corporation
Tetsuro Kitao*	Attorney at Law
Akio Matsuzaki*	Senior Advisor, Morinaga & Co., Ltd.
Keiji Aritomi*	Chairman and CEO, Yamato Holdings Co., Ltd.
Saburo Horiuchi*	Certified Public Accountant
Yuko Tashima*	Attorney at Law

## Executive Officers

Ken-Ichi Sekiguchi\*\*

### President

Kenji Matsuo\*\*

### Deputy President

Kyoichi Fukuda	
Yasuharu Takamatsu	Chief Executive, Investment

### Senior Managing Executive Officer

Michio Kondo	Chief Executive, Individual Insurance Marketing
Toshio Abe	
Tamio Kurosaki	Chief Executive, Group Marketing

### Managing Executive Officer

Shin'ichi Ikemoto	Chief General Manager, Tokyo Marketing Headquarters
Kimitoshi Sato	
Yutaka Shigemori	Chief Executive, New Market Development
Masahiro Nakagawa	
Hideaki Hattori	
Hiroaki Tonooka	

### Executive Officer

Tatsuo Shionozaki	General Manager, Koriyama Regional Office
Kiyotaka Fuke	
Hajime Inomata	General Manager, Kyoto Regional Office
Shigehiro Maeda	
Yoshinori Ozaki	
Ichiro Wakasa	
Kazuo Yamamoto	Chief General Manager, Osaka Marketing Headquarters
Katsumi Yoneda	Chief General Manager, Nagoya Marketing Headquarters
Hiroto Endo	General Manager, Agency Department
Koichiro Takahashi	General Manager, Human Resources Department
Masanobu Niikawa	Deputy Chief General Manager, Tokyo Marketing Headquarters
Yutaka Inada	General Manager, Marunouchi Regional Office
Yasushi Wada	General Manager, Claims Administration Department

\* Outside Director

\*\*Representative Executive Officer