

# Directors and Executive Officers

## Directors

As of July 3, 2007

<b>Chairman of the Board</b>	Ken-ichi Sekiguchi	
<b>Director</b>	Kenji Matsuo Kyoichi Fukuda Yasuharu Takamatsu Osamu Kobayashi Yuzaburo Mogi* Tetsuro Kitao* Akio Matsuzaki* Keiji Aritomi* Saburo Horiuchi* Yuko Tashima*	Chairman and CEO, Kikkoman Corporation Attorney at Law Senior Advisor, Morinaga & Co., Ltd. Chairman, Yamato Holdings Co., Ltd. Certified Public Accountant Attorney at Law

## Executive Officers

	Ken-ichi Sekiguchi**	
<b>President</b>	Kenji Matsuo**	
<b>Deputy President</b>	Kyoichi Fukuda Yasuharu Takamatsu	Chief Executive, Investment
<b>Senior Managing Executive Officer</b>	Michio Kondo Toshio Abe Tamio Kurosaki	Chief Executive, Individual Insurance Marketing Chief Executive, Group Marketing
<b>Managing Executive Officer</b>	Shin'ichi Ikemoto Kimitoshi Sato Yutaka Shigemori Masahiro Nakagawa Hideaki Hattori Hiroaki Tonooka	Chief General Manager, Tokyo Marketing Headquarters Chief Executive, General Agent Marketing
<b>Executive Officer</b>	Kiyotaka Fuke Hajime Inomata Shigehiro Maeda Yoshinori Ozaki Ichiro Wakasa Kazuo Yamamoto Katsumi Yoneda Hiroto Endo Koichiro Takahashi Yutaka Inada Yasushi Wada Masahide Ishikawa Takashi Ito	Chief General Manager, Osaka Marketing Headquarters Chief General Manager, Nagoya Marketing Headquarters General Manager, Agency Department General Manager, Human Resources Department General Manager, Marunouchi Regional Office General Manager, Claims Administration Department General Manager, Credit Analysis & Investment Risk Management Department General Manager, Mito Regional Office

\* Outside Director

\*\* Representative Executive Officer