Change in Representative Directors

This is to announce the resolution of a change in the representative director and president at a meeting of the board of directors held today.

1. Reason for change

Change of representation right accompanied by assignment of directors

2. Name, title, date of birth and number of shares held of representative directors concerned

1			
Title often shange	Title before change	Name	Number of
Title after change	Title before change	(date of birth)	shares held
President and	Danmasantatina Dinastan	Kenji Hiwatari	(thousand)
Representative Director	Representative Director	(January 16, 1953)	15
Director, Member of the	President and	Ichiro Miyasaka	97
Board and Senior Advisor	Representative Director	(November 10, 1948)	37
Director, Member of the	Dannagantativa Dinastan	Mitsunori Okada	100
Board	Representative Director	(July 19, 1950)	108

(Note) Number of shares held as of March 3, 2015.

3. Profile of Kenji Hiwatari, President and Representative Director

	Profile		
April 1975	Joined Nippon Steel Corporation (Nippon Steel & Sumitomo Metal		
	Corporation, at present)		
April 2003	General Manager, Flat Products Sales Division, Flat Products Division		
April 2005	General Manager, Structural Sales Division, Structural Products Division		
April 2007	Executive Officer (General Manager, Osaka Office)		
April 2011	Managing Executive Officer (Division Manager of Plate, Division Manager		
	of Construction Materials & Products)		
October 2012	Managing Executive Officer of Nippon Steel & Sumitomo Metal		
	Corporation (Division Manager of Plate, Division Manager of Construction		
	Materials & Products)		
April 2013	Executive Officer, Nippon Steel & Sumitomo Metal Corporation		
	Advisor, Nippon Steel Trading Co., Ltd.		
June 2013	Representative Director and President, Nippon Steel Trading Co., Ltd.		
October 2013	Representative Director and Executive Vice President,		
	NIPPON STEEL & SUMIKIN BUSSAN CORPORATION		

4. Date of change (planned)

April 1, 2015

In addition, the candidates for the board of directors to be submitted to the 38th Ordinary General Meeting of Shareholders (to be held in late June 2015) were resolved at a meeting of the board of directors held today.

Change in Board Members

This is to announce that, at a meeting of the board of directors held today, (i) candidates for the board of directors to be submitted to the 38th Ordinary General Meeting of Shareholders scheduled to be held in late June 2015 were decided, , and (ii) the appointment of representative directors and the appointment of members of the board of directors with titles, each of which will be officially resolved at the meeting of the board of directors to be held immediately after the Ordinary General Meeting of Shareholders, were decided.

It was also resolved to undertake the following matters effective as of April 1, 2015: the appointment of executive officers and executive officers with titles, and the division of business responsibilities and the delegation of offices for the executive officers.

- 1. Candidates for the board of directors to be submitted to the 38th Ordinary General Meeting of Shareholders scheduled to be held in late June 2015
- 2. Change in executive officers effective as of April 1, 2015
- 3. Change of organization effective as of April 1, 2015
- 4. Change in Board Members of group companies

(Additional Information)

- (1) "Directors, Members of the Board," "Audit & Supervisory Members" and "Executive Management Structure" as of April 1, 2015
- (2) "Directors, Members of the Board," "Audit & Supervisory Members" and "Executive Management Structure" following the 38th Ordinary General Meeting of Shareholders

1. Candidates for the board of directors to be submitted to the 38th Ordinary General Meeting of Shareholders scheduled to be held in late June 2015

(Directors with titles and Representative Directors will be officially resolved at the meeting of the board of directors to be held immediately after the 38th Ordinary General Meeting of Shareholders.)

Name Title (Planned)

Kenji Hiwatari President and Representative Director

Akio Tamagawa Director, Member of the Board

Etsuo Shimotori Director, Member of the Board

Keiji Kurita Director, Member of the Board

Masaharu Takeda Director, Member of the Board

Akio Uemura Director, Member of the Board

Yuichi Nomura Director, Member of the Board

Hiroshi Shono Director, Member of the Board

Eiichi Nakamura Director, Member of the Board

Ichiro Miyasaka Director, Member of the Board and Senior Advisor

(Reference)

(1) Profiles of Directors, Members of the Board appointed newly

Name	Profile	
Hiroshi Shono	April, 1976	Joined Sumitomo Metal Industries, Ltd.
(Born on April 21,		(Nippon Steel & Sumitomo Metal Corporation at present)
1953)	June, 2000	General Manager of Structural Products Sales
		Department, Steel Plates and Structural Products
		Division
	April, 2003	General Manager of Steel Sheet Export Department,
		Flat Products and Structural Products Company
	April, 2005	General Manager of Steel Sheet Sales Department,
		Flat Products and Structural Products Company
	June, 2007	President,
		Wako Steel Co., Ltd.
	April, 2014	Managing Executive Officer
		NIPPON STEEL & SUMIKIN BUSSAN CORPORATION
Eiichi Nakamura	April, 1979	Joined Itoman Corporation (NIPPON STEEL &
(Born on January		SUMIKIN BUSSAN CORPORATION at present)
17, 1956)	April, 2000	General Manager, Men's Wear Department 2,
		Sumikin Bussan Corporation (NIPPON STEEL &
		SUMIKIN BUSSAN CORPORATION at present)
	April, 2005	Executive Officer, Men's Wear Department 2
	April, 2007	Executive Officer, Representative in China
	April, 2010	Managing Executive Officer, Representative in China
	October, 2013	Managing Executive Officer,
		NIPPON STEEL & SUMIKIN BUSSAN CORPORATION

(2) Directors to retire (Planned)

[Name] [Expected position after retirement]

Mitsunori Okada Advisor Tsuneaki Eguchi Advisor

Satoshi Kazusa President of NSM Coil Center Co., Ltd. (As of April 1)

2. Change in executive officers effective as of April 1, 2015 $\,$

(Retirement is as of March 31, 2015.)

Name	New Position	Former Position
Kenji Hiwatari	President and Representative Director	Representative Director
		Executive Vice President
Akio Tamagawa	Director, Member of the Board	Director, Member of the Board
	Executive Vice President	Senior Managing Executive Officer
Hiroshi Shono	Senior Managing Executive Officer	Managing Executive Officer
Yasuhiro	Managing Executive Officer	Executive Officer
Sugiguchi	(Retirement from President, NIPPON	(Concurrently, President, NIPPON
	STEEL & SUMIKIN BUSSAN MATEX	STEEL & SUMIKIN BUSSAN
	CO., LTD.)	MATEX CO., LTD.)
Yoshiharu	Managing Executive Officer	Executive Officer
Shimizu		
Ichiro Miyasaka	Director, Member of the Board and	President and Representative
	Senior Advisor	Director
	(Retirement from Executive Officer)	
Mitsunori	Director, Member of the Board (Advisor	Representative Director
Okada	to President)	Executive Vice President
	(Retirement from Executive Officer)	
Tsuneaki	Director, Member of the Board (Advisor	Director, Member of the Board
Eguchi	to President)	Executive Vice President
	(Retirement from Executive Officer)	
Satoshi Kazusa	Director, Member of the Board (Advisor	Director, Member of the Board
	to President)	Managing Executive Officer
	(Retirement from Executive Officer)	
Satoshi Yamada	(Retirement from Executive Officer)	Managing Executive Officer
	Advisor	
Eihaku	(Retirement from Executive Officer)	Managing Executive Officer
Matsuda	President, NIPPON STEEL &	
	SUMIKIN BUSSAN MATEX Co., Ltd.	
Kenji	(Retirement from Executive Officer)	Executive Officer
Komatsubara	Vice President, Shineikikou Co., Ltd.	
Yasushi	(Retirement from Executive Officer)	Executive Officer
Takezawa	Advisor	
	Director (full time),	Director Rojana Industrial Park

	Rojana Industrial Park Public Co., Ltd.	Public Co., Ltd. (part time)
Akihiro Seki	(Retirement from executive officer)	Managing Executive Officer
	Advisor	Vice President, Yu-Shin Creation Co.,
	Vice President, Yu-Shin Creation Co.,	Ltd
	Ltd.	

3. Change of organization effective as of April 1, 2015

The organization of the Textiles Division will be changed as follows.

- (1) Reorganization of Textile Planning Department and Textile Business Planning & Promotion Department
 - 1) The "Asia Business Promotion Section" in the Textile Business Planning & Promotion Department has taken charge of business promotion in the ASEAN region and the development of raw material. Business promotion in the ASEAN region is taken over by the overseas offices in each area. The "Asia Business Promotion Section" is transferred to the Textile Planning Department, and the section name is changed to the "Textile Development Section."
 - 2) In order to strengthen the system to ensure "quality, safety and security" organization, "Textile Technical Control Section" is established in Textile Business Planning & Promotion Department, and the department name is changed to the "Textile Quality and Security Department."
- (2) Ladies' Wear Department No.1 and Ladies' Wear Department No.3 are integrated and the department name is changed to "Ladies' Wear Department No.1."

4. Change in Board Members of group companies

(As of April 1, 2015)

(1) NSM Coil Center Co., Ltd.

Name	New Position	Current Position
		Director, Member of the Board
Satoshi Kazusa	President and Representative	Managing Executive Officer
	Director	NIPPON STEEL & SUMIKIN
		BUSSAN CORPORATION
Shizuo Shimizu	Advisor	President and Representative
		Director

(2) NIPPON STEEL & SUMIKIN BUSSAN MATEX CO., LTD.

Name	New Position	Current Position
		Managing Executive Officer
Eihaku Matsuda	President and Representative	General Manager, Nagoya Branch
	Director	Office
		NIPPON STEEL & SUMIKIN
		BUSSAN CORPORATION
	Managing Evacutive Officer	President and Representative Director
Yasuhiro NIPPON S	Managing Executive Officer NIPPON STEEL & SUMIKIN	(Concurrently, Executive Officer
	BUSSAN CORPORATION	NIPPON STEEL & SUMIKIN
		BUSSAN CORPORATION)

(3) Shineikikou Co., Ltd.

Name	New Position	Current Position
		Executive Officer
Kenji	Director and Executive Vice	Assistant General Manager, Osaka
Komatsubara	President	Office
		NIPPON STEEL & SUMIKIN
		BUSSAN CORPORATION

(4) NIPPON STEEL & SUMIKIN BUSSAN BUSINESS SUPPORT CO., LTD.

) NIFFON STEEL & SUMIKIN BUSSAN BUSINESS SUFFORT CO., LID.			
Name	New Position	Current Position	
Shigeru Maeda	President and Representative Director (Concurrently, Managing Executive Officer, NIPPON STEEL & SUMIKIN BUSSAN CORPORATION)	Managing Executive Officer, NIPPON STEEL & SUMIKIN BUSSAN CORPORATION	
Kouki Tahara	Advisor	President and Representative	
		Director	

"Directors, Members of the Board," "Audit & Supervisory Members" and "Executive Management Structure" as of April 1, 2014

Directors, Members of the Board and Audit & Supervisory Board Members

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President and Representative Director	Kenji Hiwatari
Director, Member of the Board	Akio Tamagawa
Director, Member of the Board	Etsuo Shimotori
Director, Member of the Board	Keiji Kurita
Director, Member of the Board	Masaharu Takeda
Director, Member of the Board	Akio Uemura
Director, Member of the Board	Yuichi Nomura
Director, Member of the Board	Ichiro Miyasaka
and Senior Advisor	
Director, Member of the Board	Mitsunori Okada
(Advisor to President)	
Director, Member of the Board	Tsuneaki Eguchi
(Advisor to President)	
Director, Member of the Board	Satoshi Kazusa
(Advisor to President)	

Senior Audit and Supervisory Board Member	Yasuhiro Imabayashi	(full time)
Senior Audit and Supervisory Board Member	Nobuyuki Arayashiki	(full time outside auditor)
Audit and Supervisory Board Member	Tsuyoshi Watanabe	(full time outside auditor)
Audit and Supervisory Board Member	Yoshihiro Ogura	(full time outside auditor)
Audit and Supervisory Board Member	Yutaka Takeuchi	(full time outside auditor)

Executive Management Structure Starting on April 1, 2014

President	Kenji Hiwatari	
< Steel Division >		
President	Kenji Hiwatari	Supervises the Steel Division.
Senior Managing Executive	Etsuo Shimotori	Assists President Hiwatari, managing Osaka
Officer		Office.
		(General Manager, Osaka Office)
		Concurrently managing Nagoya Branch Office,
		Kyushu Branch Office.
		Cooperates with Senior Managing Officer Shono

		on Steel Planning, Technical Support and Safety Management.
Senior Managing Executive Officer	Hiroshi Shono	Assists President Hiwatari, managing Steel Planning, Technical Support and Safety Management, Domestic Sales (except Osaka Office, Nagoya Branch Office, Kyushu Branch Office). Concurrently, managing Raw Materials, Machinery & Materials, Muroran Sub-Branch Office, Kamaichi Sub-Branch Office, Kimitsu Branch Office, Tokai Branch Office, Osaka Machinery & Materials, Kyushu Machinery & Materials.
Managing Executive Officer	Shunji Shimada	Assists Managing Executive Officer Nomura, managing, taking charge of Thailand, Vietnam and India.
Managing Executive Officer	Yukio Nakano	Assists Managing Executive Officer Nomura, taking charge of Wire Rod & Specialty Bar Sales, Pipe & Tube Sales, Specialty Tubular, Pipe & Tube Export.
Managing Executive Officer	Yuichi Nomura	Assists President Hiwatari, managing Export Sales and Overseas Steel Business. Cooperates with Senior Managing Executive Officer Shono on Steel Planning, Technical Support & Safety Management.
Managing Executive Officer	Keiji Moriwaki	Assists Senior Managing Executive Officer Shono, taking charge of Structural Products Sales Department 1, Structural Products Sales Department 2, Steel Structure Engineering & Sales, Steel Scrap & Pig Iron Sales, Hokkaido Branch Office, Tohoku Branch Office, Ibaraki Branch Office, Kita Kanto Sub-Branch Office, Niigata Branch Office, Hokuriku Branch Office.

Managing Executive Officer	Toshiyuki Kishibe	Assists Managing Executive Officer Nomura, taking charge of China, Beijing Office (Representative in China).
Managing Executive Officer	Yoshiharu Shimizu	Assists Managing Executive Officer Nomura, taking charge of the United States.
Executive Officer	Yuichiro Sekine	Assists Senior Managing Executive Officer Shono, taking charge of Raw Materials, Machinery & Materials, Muroran Sub-Branch Office, Kamaishi Sub-Branch Office, Kimitsu Branch Office, Tokai Branch Office, Osaka Machinery & Materials, Kyushu Machinery & Materials.
Executive Officer	Otomaru Tomimoto	Assists Senior Managing Executive Officer Shimotori, taking charge of Kyushu Branch Office (General Manager, Kyushu Branch Office).
Executive Officer	Shingo Maeda	Assists Managing Executive Officer, taking charge of Flat Products Sales, Automotive Flat Products.
Executive Officer	Masanori Toochika	Assists Senior Managing Executive officer Shimotori, taking charge of Nagoya Branch Office (General Manager, Nagoya Branch Office).
Executive Officer	Yoshiharu Tsurumi	Assists Managing Executive Officer Nomura, taking charge of Flat Products Export Department 1, Flat Products Export Department 2, Plate, Stainless Steel & Titanium Products Sales, Dhaka Office, Dubai Office and Logistics Management.
Counsellor	Mitsuo Ikeda	Assists Managing Executive Officer Nomura, taking partial charge of Indonesia, Singapore and Malaysia.

< Industrial Supply & Infrastructure Division >		
President	Kenji Hiwatari	Supervises Industrial Supply & Infrastructure Division.
Senior Managing Executive Officer	Masaharu Takeda	Assists President Hiwatari, managing the Industrial Supply & Infrastructure Division.
Managing Executive Officer	Yasuhiro Sugiguchi	Assists Senior Managing Executive Officer Takeda, taking charge of Machinery, Energy Projects, Machinery & Materials and Infrastructure.
Managing Executive Officer	Yoshiharu Shimizu	Assists Senior Managing Executive Officer Takeda, taking charge of the United States.
Executive Officer	Masao Mizumoto	Assists Senior Managing Executive Officer Takeda, taking charge of GHS business.
Counsellor	Taketoshi Okihara	Assists Senior Managing Executive Officer Takeda, taking partial charge of Railway, Automotive, Castings & Forgings and Railway Equipment.
< Textiles Division >		
Executive Vice President	Akio Tamagawa	Supervises the Textiles Division.
Managing Executive Officer	Eiichi Nakamura	Assists Executive Vice President Tamagawa, managing the Textiles Division.
Managing Executive Officer	Noriyuki Shishido	Assists Managing Executive Officer Nakamura, taking charge of Ladies' Wear Department 1, Ladies' Wear Department 2, Ladies' Wear Department 5, Ladies' Wear Department 6 and Ladies' Wear Department 7.
Executive Officer	Michihide Ito	Assists Managing Executive Officer Nakamura, taking charge of China, Shanghai office (Vice Representative in China).

Executive Officer	Fumihiro Ueda	Assists Managing Executive Officer Nakamura, taking charge of Home Fashion Department 1, Men's Wear, Men's Apparel, Function Wear Department 2.
Counsellor	Hideki Yamauchi	Assists Managing Executive Officer Nakamura, taking partial charge of Supply Chain Management & Project Management, Functional Wear Department 1 and Home Fashion Department 2.
< Foodstuffs Division >		
Executive Vice President	Akio Tamagawa	Supervises the Foodstuffs Division.
Senior Managing Executive Officer	Keiji Kurita	Assists Executive Vice President Tamagawa, managing the Foodstuffs Division.
Managing Executive Officer	Yoshiharu Shimizu	Assists Senior Managing Executive Officer Kurita, taking charge of the United States.
Executive Officer	Yasuyuki Tomioka	Assists Senior Managing Executive Officer Kurita, taking charge of Processed Food Products and Overseas Market Development.
Counsellor	Yutaka Fukui	Assists Senior Managing Executive Officer Kurita, taking partial charge of Meat Department 3.
Counsellor	Hiroaki Nishimura	Assists Senior Managing Executive Officer Kurita, taking partial charge of Meat Department 1 and Meat Department 2.
< Corporate Planning & Adm	inistration Division >	
Executive Vice President	Akio Tamagawa	Manages Corporate Planning, Information & Communication Systems, Internal Control, Accounting, Finance, Credit Management and Legal.
Managing Executive Officer	Akio Uemura	Manages General Affairs & Corporate

		Communication and Human Resources.
Managing Executive Officer	Shigeru Maeda	Assists Executive Vice President Tamagawa, taking charge of Corporate Planning, Information & Communication System, Internal
Executive Officer	Kazuhiko Kato	Assists Executive Vice President Tamagawa, taking charge of Credit Management. Assists Managing Executive Officer Maeda,
Executive Officer	Hiroyuki Okayama	taking charge of Internal Control. Assists Executive Vice President Tamagawa, taking charge of Accounting and Finance.
Executive Officer	Toshiki Hirao	Assists Managing Executive Officer Uemura, taking charge of Human Resources.

"Directors, Members of the Board," "Audit & Supervisory Members" and "Executive Management Structure" following the 38th Ordinary General Meeting of Shareholders

Directors, Member of the Board and Audit & Supervisory Board Members

President and Representative Director	Kenji Hiwatari
Director, Member of the Board	Akio Tamagawa
Director, Member of the Board	Etsuo Shimotori
Director, Member of the Board	Keiji Kurita
Director, Member of the Board	Masaharu Takeda
Director, Member of the Board	Hiroshi Shono
Director, Member of the Board	Akio Uemura
Director, Member of the Board	Yuichi Nomura
Director, Member of the Board	Eiichi Nakamura
Director, Member of the Board	Ichiro Miyasaka
and Senior Advisor	

Senior Audit and Supervisory Board Member	Yasuhiro Imabayashi	(full time)
Senior Audit and Supervisory Board Member	Nobuyuki Arayashiki	$(full\ time\ outside\ auditor)$
Audit and Supervisory Board Member	Tsuyoshi Watanabe	(full time outside auditor)
Audit and Supervisory Board Member	Yoshihiro Ogura	(full time outside auditor)
Audit and Supervisory Board Member	Yutaka Takeuchi	(full time outside auditor)

Executive Management Structure Starting on April 1, 2014

President	Kenji Hiwatari	
< Steel Division >		
President	Kenji Hiwatari	Supervises the Steel Division.
Senior Managing Executive Officer	Etsuo Shimotori	Assists President Hiwatari, managing Osaka Office (General Manager, Osaka Office) Concurrently managing Nagoya Branch Office, Kyushu Branch Office. Cooperates with Senior Managing Officer Shono on Steel Planning, Technical Support and Safety Management.
Senior Managing Executive Officer	Hiroshi Shono	Assists President Hiwatari, managing Steel Planning, Technical Support and Safety

Management, Domestic Sales (except Osaka Office, Nagoya Branch Office, Kyushu Branch Office).

Concurrently, managing Raw Materials,
Machinery & Materials, Muroran Sub-Branch
Office, Kamaichi Sub-Branch Office, Kimitsu
Branch Office, Tokai Branch Office, Osaka
Machinery & Materials, Kyushu Machinery &
Materials.

Managing Executive Officer Shunji Shimada

Assists Managing Executive Officer Nomura, managing, taking charge of Thailand, Vietnam and India.

Managing Executive Officer Yukio Nakano

Assists Managing Executive Officer Nomura, taking charge of Wire Rod & Specialty Bar Sales, Pipe & Tube Sales, Specialty Tubular, Pipe & Tube Export.

Managing Executive Officer Yuichi Nomura

Assists President Hiwatari, managing Export Sales and Overseas Steel Business.

Cooperates with Senior Managing Executive Officer Shono on Steel Planning, Technical Support & Safety Management.

Managing Executive Officer Keiji Moriwaki

Assists Senior Managing Executive Officer
Shono, taking charge of Structural Products
Sales Department 1, Structural Products Sales
Department 2, Steel Structure Engineering &
Sales, Steel Scrap & Pig Iron Sales, Hokkaido
Branch Office, Tohoku Branch Office, Ibaraki
Branch Office, Kita Kanto Sub-Branch Office,
Niigata Branch Office, Hokuriku Branch Office.

Managing Executive Officer Toshiyuki Kishibe

Assists Managing Executive Officer Nomura, taking charge of China, Beijing Office (Representative in China).

Managing Executive Officer Yoshiharu Shimizu

Assists Managing Executive Officer Nomura,

		taking charge of the United States.
Executive Officer	Yuichiro Sekine	Assists Senior Managing Executive Officer Shono, taking charge of Raw Materials, Machinery & Materials, Muroran Sub-Branch Office, Kamaishi Sub-Branch Office, Kimitsu Branch Office, Tokai Branch Office, Osaka Machinery & Materials, Kyushu Machinery & Materials.
Executive Officer	Otomaru Tomimoto	Assists Senior Managing Executive Officer Shimotori, taking charge of Kyushu Branch Office (General Manager, Kyushu Branch).
Executive Officer	Shingo Maeda	Assists Managing Executive Officer, taking charge of Flat Products Sales, Automotive Flat Products.
Executive Officer	Masanori Toochika	Assists Senior Managing Executive officer Shimotori, taking charge of Nagoya Branch Office (General Manager, Nagoya Branch).
Executive Officer	Yoshiharu Tsurumi	Assists Managing Executive Officer Nomura, taking charge of Flat Products Export Department 1, Flat Products Export Department 2, Plate, Stainless Steel & Titanium Products Sales, Dhaka Office, Dubai Office and Logistics Management.
Counsellor	Mitsuo Ikeda	Assists Managing Executive Officer Nomura, taking partial charge of Indonesia, Singapore and Malaysia.
< Industrial Supply & Infra	astructura Division >	
President President	Kenji Hiwatari	Supervises Industrial Supply & Infrastructure Division.
Senior Managing Executive Officer	Masaharu Takeda	Assists President Hiwatari, managing the Industrial Supply & Infrastructure Division.

Counsellor	Hideki Yamauchi	Assists Managing Executive Officer Nakamura,
Executive Officer	Fumihiro Ueda	Assists Managing Executive Officer Nakamura, taking charge of Home Fashion Department 1, Men's Wear, Men's Apparel, Function Wear Department 2.
Executive Officer	Michihide Ito	Assists Managing Executive Officer Nakamura, taking charge of China, Shanghai office (Vice Representative in China).
Managing Executive Officer	Noriyuki Shishido	Assists Managing Executive Officer Nakamura, taking charge of Ladies' Wear Department 1, Ladies' Wear Department 2, Ladies' Wear Department 5, Ladies' Wear Department 6 and Ladies' Wear Department 7.
Managing Executive Officer	Eiichi Nakamura	Assists Executive Vice President Tamagawa, managing the Textiles Division.
< Textiles Division > Executive Vice President	Akio Tamagawa	Supervises the Textiles Division.
Counsellor	Taketoshi Okihara	Assists Senior Managing Executive Officer Takeda, taking partial charge of Railway, Automotive, Castings & Forgings and Railway Equipment.
Executive Officer	Masao Mizumoto	Assists Senior Managing Executive Officer Takeda, taking charge of GHS business.
Managing Executive Officer	Yoshiharu Shimizu	Assists Senior Managing Executive Officer Takeda, taking charge of the United States.
Managing Executive Officer	Yasuhiro Sugiguchi	Assists Senior Managing Executive Officer Takeda, taking charge of Machinery, Energy Projects, Machinery & Materials and Infrastructure.

		taking partial charge of Supply Chain Management & Project Management, Functional Wear Department 1 and Home Fashion Department 2.
< Foodstuffs Division >	Alt. T	
Executive Vice President	Akio Tamagawa	Supervises the Foodstuffs Division.
Senior Managing Executive Officer	Keiji Kurita	Assists Executive Vice President Tamagawa, managing the Foodstuffs Division.
Managing Executive Officer	Yoshiharu Shimizu	Assists Senior Managing Executive Officer
		Kurita, taking charge of the United States.
Executive Officer	Yasuyuki Tomioka	Assists Senior Managing Executive Officer
		Kurita, taking charge of Processed Food
		Products and Overseas Market Development.
Counsellor	Yutaka Fukui	Assists Senior Managing Executive Officer
		Kurita, taking partial charge of Meat
		Department 3.
Counsellor	Hiroaki Nishimura	Assists Senior Managing Executive Officer
		Kurita, taking partial charge of Meat
		Department 1 and Meat Department 2.
< Corporate Planning & Adm	ninistration Division >	
Executive Vice President	Akio Tamagawa	Manages Corporate Planning, Information &
		Communication Systems, Internal Control,
		Accounting, Finance, Credit Management and Legal.
Managing Executive Officer	Akio Uemura	Manages General Affairs & Corporate
		Communication and Human Resources.
Managing Executive Officer	Shigeru Maeda	Assists Executive Vice President Tamagawa, taking charge of Corporate Planning, Information & Communication System, Internal Control.

Executive Officer	Kazuhiko Kato	Assists Executive Vice President Tamagawa, taking charge of Credit Management. Assists Managing Executive Officer Maeda, taking charge of Internal Control.
Executive Officer	Hiroyuki Okayama	Assists Executive Vice President Tamagawa, taking charge of Accounting and Finance.
Executive Officer	Toshiki Hirao	Assists Managing Executive Officer Uemura, taking charge of Human Resources.