

CONNECTIONS



2004-2005 Annual Report

Caring
for Our
Community



C O N T E N T S

Leadership Report	2
Connections: Caring for Our Community	
<i>Encouraging the Potential of Youth</i>	8
<i>A Helping Hand in the Home...</i>	10
<i>...A Helping Hand in the Neighborhood</i>	12
<i>Extending Care Block by Block</i>	16
<i>Keeping Adults Sound in Mind and Body</i>	18
<i>Reaching Out Overseas</i>	22
Community Action and Advocacy	26
Development Report	28
<i>Report on the Councils</i>	
Facts and Financials	33

Above: A neighborhood mural photographed near the Charles B. Rangel Community Health Center on West 135th Street—one of the Hospital's Ambulatory Care Network practices.

On the cover: From health and wellness programs, to outreach services for the elderly, to educational opportunities for youth, and health care here and abroad, NewYork-Presbyterian connects with its communities on many levels.

C O N N E C T I O N S

Community can be defined in many different ways—by the boundaries of its streets; the culture of its citizens; or the rhythm of its daily life. NewYork-Presbyterian Hospital defines community—not by street signs, age, or socioeconomic status—but rather by medical need, a potential to improve quality of life, or an opportunity to provide a safer environment.

When our physicians, nurses and health professionals took a pledge to provide care, their commitment and desire to help was not defined by geography, but by human need. From apartments in local neighborhoods to orphanages in the Far East, NewYork-Presbyterian's 2004-2005 Annual Report takes us into our communities to provide insight into outreach efforts that are changing lives every day.

Leadership Report



Left: The new Emergency Department facility of NewYork-Presbyterian Hospital/The Allen Pavilion serves as the backdrop for the Hospital's leadership (from left) Vice Chairmen Jerry I. Speyer and Frank A. Bennack Jr., Chairman John J. Mack, President and CEO Dr. Herbert Pardes, and Vice Chairmen Charlotte M. Ford and Peter A. Georgescu.



When U.S. News & World Report announced the results of its 2005 “America’s Best Hospitals” Survey, NewYork-Presbyterian Hospital—for the fifth consecutive year—was the only hospital in the tri-state area to be included on the exclusive national “Honor Roll.” This distinction is particularly rewarding in that, over the past several years, the Hospital has consistently elevated its position among the country’s best—moving from 11 in 2003, to 9 in 2004, and coming in as the seventh top hospital in the nation in 2005. The results of this survey—recognized as one of the nation’s leading reports on hospitals—are clearly an indication of our achievements.

Reaffirming Our Vision

As we take steps to be recognized as one of the nation’s leading academic medical centers, providing outstanding care to patients and their families remains our chief priority. As such, we are strengthening our commitment to recruit and retain the finest health-care practitioners; to move forward in medical innovations and the application of technology; to accommodate growing programs through facilities expansion and renovation; and to advance science and medical education by working closely with our affiliated medical schools, Columbia University College of Physicians and Surgeons and Weill Medical College of Cornell University.

In 2004, NewYork-Presbyterian realized a \$19.1 million gain from operations through growth in volume, improved efficiencies, strategic sourcing to reduce vendor costs, and better collection of revenues. The health-care industry’s financial challenge persists as government payment rate increases do not keep up with the growth in costs associated with the newest technology and the recruitment of qualified staff in areas where we face nationwide shortages. NewYork-Presbyterian continues to seek out efficiencies in our operation so that we have the resources to provide the highest quality of care.

Patients First

The patient is at the core of our mission, and to help ensure that we meet our standards of excellence for care, we have named several individuals to key positions. Steven J. Corwin, M.D., who for the past seven years served as Senior Vice President and Chief Medical Officer of the Hospital, was named Executive Vice President and Chief Operating Officer. Laura Forese, M.D., M.P.H., was named Chief Medical Officer, managing the Hospital’s service lines and physician programs. Mary Reich Cooper, M.D., J.D., was named Chief Quality Officer and oversees all clinical quality and patient safety activities.

Wilhelmina Manzano, M.A., R.N., appointed Senior Vice President and Chief Nursing Officer, leads a department with turnover and vacancy rates in nursing well below the national average. She is joined by Suzanne Boyle, R.N., D.N.Sc., and Georgia Persky, R.N., M.B.A, who were named Vice President of Patient Care Services at New York-Presbyterian/Weill Cornell and NewYork-Presbyterian/Columbia, respectively. Emilio Carrillo, M.D., has assumed the new position of Vice President of Community Health Development.

Ensuring Clinical Excellence

We have recently welcomed several national physician leaders who will pursue clinical excellence and advance programs for patients. They include Fabrizio Michelassi, M.D., an internationally recognized expert in gastrointestinal cancer and inflammatory bowel disease, who was named Surgeon-in-Chief at NewYork-Presbyterian/Weill Cornell, and Jeffrey Lieberman, M.D., a world-renowned leader in schizophrenia research, who was named Chief of Psychiatry and Director of the New York State Psychiatric Institute.

At NewYork-Presbyterian/Columbia, our interventional cardiology program welcomed Jeffrey Moses, M.D., Martin Leon, M.D., and Gregg Stone, M.D., prominent interventional



NewYork-Presbyterian Hospital kicks off 2005 with a salute to staff members recognized by grateful patients. Here, Dr. Steven J. Corwin, Executive Vice President and COO (left), and Dr. Herbert Pardes, President and CEO (right), join in honoring Philip Panzenbeck, R.N., Naomi Hawkins, R.N., and Atef Elwakil, Accommodations Manager.

cardiologists who are establishing a world-class center for interventional vascular therapies. Riccardo Dalla-Favera, M.D., the Percy and Joanne Uris Professor of Pathology and Director of the Institute for Cancer Genetics at Columbia University College of Physicians and Surgeons, was named Director of the Herbert Irving Comprehensive Cancer Center. Dr. Dalla-Favera seeks to develop the Cancer Center's efforts in the areas of medical oncology, surgical oncology and cancer biology.

Thomas Herzog, M.D., has been named Director of Gynecologic Oncology; Timothy Wang, M.D., was named Chief of Gastroenterology and Chief of Digestive and Liver Diseases; and William Inabnet, M.D., was appointed Chief of Endocrine Surgery and Co-director of the Thyroid Center.

At NewYork-Presbyterian/Weill Cornell, the Department of Pediatrics welcomed Jeffrey Perlman, M.D., to lead the Division of Neonatology; Robbyn Sockolow, M.D., who heads Pediatric Gastroenterology and Nutrition; Susan Bostwick, M.D., who directs General Academic Pediatrics; Barry Kosofsky, M.D., who was named Chief of Pediatric Neurology; and Mark Dovey, M.D., who was appointed Chief of Pediatric Pulmonary, Immunology, and Allergy. Ashutosh Tewari, M.D., was named Director of the new Cornell Institute of Robotic Urological Surgery.

Under the leadership of Neal Flomenbaum, M.D., Chief of Emergency Medicine at NewYork-Presbyterian/Weill Cornell, the Hospital has created a Geriatric Emergency Medicine Fellowship—a first-of-its-kind program for physicians who have completed their residency training in emergency medicine—to better address the acute medical needs of the growing number of adults aged 75 and older.

Acknowledging Our Accomplishments

We are proud to announce that NewYork-Presbyterian is one of four hospitals nationwide, and the only hospital in the New York metropolitan area, to be awarded a 2005 McKesson

Quest for Quality Prize by the American Hospital Association. The prestigious award, which recognizes leadership and innovation in quality, safety, and commitment to patient care, reflects the outstanding efforts of all of our staff to foster the best possible care for our patients.

The Hospital also achieved an impressive presence in *New York Magazine's* 2005 "Best Doctors" issue with 272 physicians included—more than any other hospital. An additional 113 physicians from the NewYork-Presbyterian Health-care System were also listed. Together they represent almost a third of all the doctors cited. *Westchester Magazine* named five physicians from Payne Whitney Westchester to its 2004 "Best Docs" list. And Kathie-Ann Joseph, M.D., M.P.H., a breast surgeon at NewYork-Presbyterian/Columbia, was chosen as one of New York City's rising stars for *Crain's New York Business's* annual "40 Under 40" special issue, which profiles up-and-coming young professionals who have positively affected their community's quality of life.

NewYork-Presbyterian was named a 2004 Consumer Choice Award winner by the people of New York in the annual survey conducted by the National Research Corporation. The award reflects the growing role consumers' choices play in the health-care field and indicates that the Hospital has attained a level of service highly valued by consumers.

In March 2005, the U.S. Environmental Protection Agency named NewYork-Presbyterian "Energy Star Partner of the Year" for its leadership and commitment to energy management and accomplishments in maximizing energy savings. The Hospital was further recognized for its efforts in energy conservation by ConEdison Solutions, a leading energy services company, which presented NewYork-Presbyterian with its Energy Excellence Award. Teaming with ConEdison Solutions and the New York State Energy Research and Development Authority, the Hospital has implemented a

On December 7, 2005, community leaders, trustees, Hospital staff, and even a New York Yankee joined together to officiate at the dedication and ribbon-cutting ceremony of the new Emergency Department of NewYork-Presbyterian Hospital/ The Allen Pavilion.



wide-ranging energy conservation strategy that has delivered more than \$745,000 in annual energy savings.

The Emergency Department of NewYork-Presbyterian/Columbia received the New York State Department of Health's Patient Safety Award honorable mention for initiating quality assurance measures and clinical practices to ensure high quality care. The ED was recognized specifically for the development of a quality performance center to improve patient flow and reduce overcrowding.

Facilities for the Future

At NewYork-Presbyterian/Weill Cornell, the Jay Monahan Center for Gastrointestinal Health dedicated its new facility, which offers coordinated prevention, early detection, and treatment services for digestive disorders. The new Komansky Center for Children's Health opened in 2005, and includes an upgraded Pediatric Emergency Department, with renovations underway of the pediatric and neonatal intensive care units, and surgical and inpatient units.

Morgan Stanley Children's Hospital of NewYork-Presbyterian dedicated its new 14-bed Pollin Pediatric Cardiac Intensive Care Unit. Sloane Hospital for Women opened its new Carmen and John Thain Labor and Delivery Unit on the top floor of the Morgan Stanley Children's Hospital.

At NewYork-Presbyterian/Columbia, interrelated renovations are in progress in the Milstein Pavilion to group, wherever possible, service line programs. The fifth floor is now largely dedicated to cardiac care with adjacent units for cardiology and post-operative cardiac surgery patients; the sixth floor will be dedicated for oncology care and the eighth floor will be dedicated to neurological services.

On the second floor of the Milstein Pavilion of NewYork-Presbyterian/Columbia, we have expanded our cardiac interventional facilities to include two spacious cardiac catheteriza-

tion labs. In Fall 2005, the new multidisciplinary Irving Oncology Practice on the garden level of the Herbert Irving Pavilion is scheduled to open.

NewYork-Presbyterian/Westchester opened the nation's only hospital-affiliated Borderline Personality Disorder Resource Center—a program providing education, support, and referral information.

At The Allen Pavilion, a new Emergency Department is serving residents of upper Manhattan and the Bronx. The facility is three times its former size and can accommodate more than 40,000 patients annually.

Technology Insight and Innovations

NewYork-Presbyterian is investing nearly \$30 million of capital a year to establish an infrastructure for future innovations. Immediate priorities focus on a master patient index at all campuses, computerized physician order entry systems, and a business intelligence system that will integrate administrative, clinical and financial information. The Hospital has also received a federal grant to bridge information systems from NewYork-Presbyterian to members of the NewYork-Presbyterian Healthcare System, making possible cross-institutional electronic medical records.

The Hospital is also playing a significant role in developing a national IT policy, with membership on a federal commission to define the basic standards to which IT systems must comply and help determine policy that may lead to federal reimbursement. We are also providing leadership on the E-Health initiative, the leading advocacy organization for health information technology.

NewYork-Presbyterian Healthcare System Update

In 2004, NewYork-Presbyterian Healthcare System saw continued strategic growth of its membership; expansion of

A jubilant staff of Payne Whitney Westchester celebrates the founding of its origins 110 years ago as The Bloomingdale Hospital. The Hospital opened in 1894 in White Plains to provide enlightened and humane psychiatric care.



*At the launch of the Hospital's capital campaign
—To Realize Medicine's Promise
—Mayor Michael Bloomberg presents to
Dr. Herbert Pardes and John Mack
a proclamation naming September 14, 2004,
"NewYork-Presbyterian Hospital Day."*



System-wide clinical services linked to NewYork-Presbyterian Hospital; and the launch of performance improvement/excellence initiatives. Arthur Klein, M.D., who for the past five years served as the System's Senior Vice President and COO, was named to the newly created position of Executive Vice President and Chief Operating Officer. Dr. Klein oversees a system which includes 59 facilities totaling 16,244 hospital and nursing home beds, and whose combined revenues are \$8.9 billion.

In the past year, the System welcomed Phelps Memorial Hospital in Tarrytown, New York and Southampton Hospital on Long Island. We also launched an historic affiliation with The Methodist Hospital in Houston, which, along with Weill Cornell Medical College, will foster transnational collaboration in clinical and biomedical research and medical education.

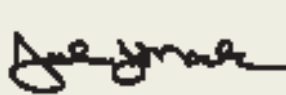
NewYork-Presbyterian Healthcare System also announced new clinical alliances, including a cardiac surgery program established at NewYork Methodist Hospital in Brooklyn; a primary angioplasty program within the Stamford Health System; and new cardiac catheterization facilities at New Milford Hospital and Orange Regional Medical Center that position members of the NewYork-Presbyterian Healthcare System as preeminent providers of tertiary cardiac services. Five member sites received NYS Stroke Center designation; several member oncology programs are finalizing affiliate designations with the National Cancer Institute. NewYork-Presbyterian Hospital's EMS services were expanded to serve NewYork Methodist, Wyckoff, Westchester Square, and New York Community Hospital. The Hospital, Columbia University Medical Center, and Weill Cornell Medical College have joined with System hospitals to establish a clinical trials database to facilitate patient enrollment.


In 2004, Wayne Osten, former Director of the Office of Health System Management for the New York State Department of Health, was named Vice President for System Development.

Reaching Our Goals

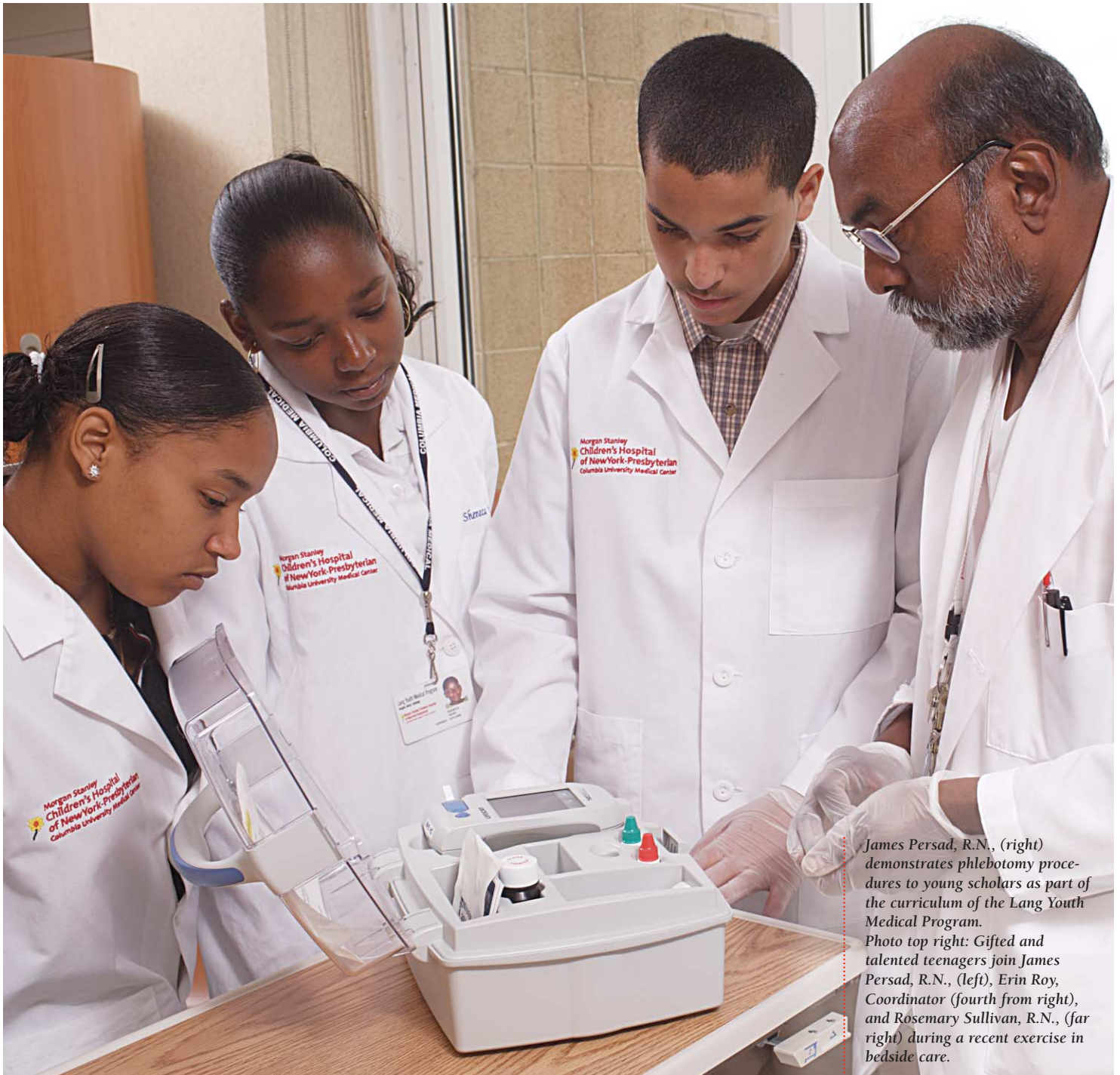
On September 14, 2004, the Hospital launched a \$1 billion capital campaign to support recruitment and retention of staff, innovative technological breakthroughs, and the overall transformation of the patient experience. Underlying the goals of this campaign is an understanding of the shifting trends in health care—the need to care for a rapidly growing aging population, the growth in minimally invasive surgery and new imaging and molecular diagnostic techniques that are revolutionizing care, and the ability to perform more surgical and minor procedures in an ambulatory setting.

As we look to the future, NewYork-Presbyterian is working to bring on new physicians; increase the number of patient discharges; reduce length of stay; and score in the highest percentile in patient satisfaction surveys. These goals are certainly within reach, made possible by the concerted efforts of each individual who works at the Hospital, our trustees, and a philanthropic community who share in our commitment to serve patients in the most responsible manner and with their well-being foremost in mind.


John J. Mack
Chairman, Board of Trustees


Herbert Pardes, M.D.
President and
Chief Executive Officer

Encouraging the Potential of Youth



James Persad, R.N., (right) demonstrates phlebotomy procedures to young scholars as part of the curriculum of the Lang Youth Medical Program. Photo top right: Gifted and talented teenagers join James Persad, R.N., (left), Erin Roy, Coordinator (fourth from right), and Rosemary Sullivan, R.N., (far right) during a recent exercise in bedside care.



NewYork-Presbyterian Mentors Young Scholars

Every Saturday and four weeks each summer, youngsters from five middle schools in Washington Heights and Inwood are getting an inside scoop on the world of science and medicine. These are no ordinary teenagers—they are young people who have been specially selected in a rigorous application process to participate in the Lang Youth Medical Program of NewYork-Presbyterian. For each of the past three years, the program has enrolled 16 seventh grade students who begin a six-year commitment to explore and study health sciences alongside physicians and health-care professionals in various Hospital settings.

Learning Science at the Hands of Scientists

“When our young scholars see an electron microscope or an MRI machine, the Game Boys and the iPods lose their luster,” says Erin Roy, Coordinator of the program. “For the first time, these students are exposed to the unparalleled power of science and technology. These are children who generally do not have role models or cheerleaders in the field. But they do have ambition. And they love science.

“By making the Hospital’s resources available to young people at a critical point in their education, we are telling them: Science is fun, science is exciting, science is the future, and it can be yours.”

Created by entrepreneur and philanthropist Eugene M. Lang, the program aims to support and inspire young people of color to realize their college and career aspirations. If they complete the program—and Hospital staff do everything to make that happen—the students will receive a partial college scholarship.

“My staff has adopted the inaugural team of Lang

scholars,” says Rosemary Sullivan, R.N., Patient Care Director, McKen Services. “We provide encouragement to guide these promising young people toward college and support to keep them on the right track.”

This year, seventh and eighth grade students identified community health issues and developed brochures and radio public service announcements to educate others. Ms. Sullivan and many other Hospital staff donated time and expertise to the students’ projects, and several students accompanied health professionals on rounds.

Mary McCord, M.D., Co-director of Community Pediatrics at Morgan Stanley Children’s Hospital of NewYork-Presbyterian, has directed the Lang Program since its inception in 2003. “These are excellent students with a lot of promise,” says Dr. McCord.

Notes one young scholar, “We’ve done experiments beyond our wildest imaginations, and are always learning something new about science. By the end of the program, I hope to know so much that someday I might be able to find the cure for AIDS or cancer. We’re going to become doctors who will make a difference in the world.”

And the students are not the only ones who benefit from the program. According to Dr. McCord, as word of the program spread throughout the Hospital, staff began volunteering their time, energy and talent to help.

“The Lang program has been very enriching to me, and has inspired me to be a better teacher and mentor,” says Saadi Ghatan, M.D., a pediatric neurosurgeon. “I have no doubt that these children will be a shot in the arm to this institution, go far, and make their parents very proud.”



Ruth Freedman has the undivided attention of Deirdre Mole, R.N., (left) and Dr. Veronica LoFaso during a “house call.”

Mrs. Freedman appreciates the medical care and kindness she receives in her home from Dr. Veronica LoFaso and the House Calls team.



A Helping Hand in the Home...

House Calls Make a Comeback

Surrounded by the photos of a loving family, her piano, and mementos of a long and productive life, Ruth Freedman is content to spend most of her time these days in the comfort of her East Side apartment. Up until last year—even at the age of 103—she was still getting out and about regularly. But a fall in February left her with a broken hip and wrist that made it extremely difficult for her to leave her apartment for follow-up medical care. However, with the help of NewYork-Presbyterian/Weill Cornell's House Calls program, that medical care is now coming to her.

House Calls grew out of a community project developed in 1997 by Veronica LoFaso, M.D., Director of the program, who was then a second-year resident at Weill Cornell Medical College. Working with Mark Lachs, M.D., Co-chief of the Division of Geriatrics, Dr. LoFaso and other residents began seeing the elderly housebound along with visiting nurses. The program has grown, helping some 75 patients remain in their homes and also serving as important training for medical students. Homebound patients are regularly seen by four doctors who rotate sessions each week, a nurse practitioner, and medical students who participate in the program as part of their primary care training.

A Dose of Reality

"It's one thing to see patients in an office, prescribe medications for complex medical problems, and then send them home," says Dr. LoFaso. "But it's another experience to be in their homes and see the brown paper bag full of the prescriptions that were written and finding out they have no idea what to do with them. Or to be in

a home where there is barely any food to eat, or find patients so disabled that they can't get down to the street to interact with the community.

"It's a real eye-opener for the students to understand the complexity of the lives of people with chronic illnesses...to come face to face with all that our patients have to cope with. Hopefully, we're teaching them that it's okay to care, and it's okay to get back to basics—physical exam skills, good history taking and common sense," she says.

"Our patients tend to be over 80, frail and more functionally disabled—and many have dementia," says Deirdre Mole, R.N., a geriatric nurse practitioner and Administrator of the House Calls program. She notes that a number of the patients enrolled in the program live in walk-ups, and because of physical disabilities, they cannot manage the stairs. According to Ms. Mole, a person can be homebound for many reasons, either physical, psychological, or a combination of both.

In addition to performing thorough medical exams, the House Calls team cares for wounds and pressure ulcers, often the result of immobility. They also confront end-of-life issues and palliative care. "What's unique is how close we get to the patients," says Ms. Mole, who often makes visits in the evening and on weekends. "We develop close relationships with the families and the caregivers; it's a very personal service that we offer."

"Our patients really appreciate this personal care at a point in their lives when they are not looking for extraordinary intervention," adds Dr. LoFaso, "but rather symptom management and someone they can turn to when they need a hand or advice."

...A Helping Hand in the Neighborhood

Keeping Kids Safe...at Home and on the Road

Like any normal and active 15-month-olds, twins Eric and Steven Perez are, as their mother Vivian Labit describes, “double trouble...one is here, one is there,” and more often than not, getting into mischief. That mischief can sometimes lead to unintentional injuries—the leading cause of death in young children—and Morgan Stanley Children’s Hospital of NewYork-Presbyterian is doing everything it can to prevent them.

“Prevention of injuries in children is one of the most critical missions for a children’s hospital,” says Cynthia Sparer, Executive Director of Morgan Stanley Children’s Hospital. The Hospital is one of only three in the country selected to pilot “Get on Board with Child Safety”—an initiative sponsored by the National Association of Children’s Hospitals and Related Institutions and the Dorel Juvenile Group USA, a manufacturer of juvenile safety products. The program, which was officially launched at the Cab Health Fair on April 2, 2005, features two main components: safety in the home and protection in the car.

Booster Seats Save Young Lives

“We know that proper use of child passenger seats saves lives,” says pediatrician Patricia Hametz, M.D., Director of the Injury and Violence Prevention Center—part of the Community Pediatrics Program at Morgan Stanley Children’s Hospital. “Yet only few parents use booster seats regularly for their children, aged 4 to 7 years.” In fact, effective March 27, 2005, New York State requires that all children under the age of 7 now ride in a belt-positioning booster while traveling in a private vehicle in the state.

In an effort to reduce injuries to children in taxi-related crashes in New York City, the Hospital hosted the Cab

Health Fair to distribute more than 300 free booster car seats—courtesy of Dorel—to cab drivers in the Washington Heights, Inwood and Harlem neighborhoods. The drivers also took part in demonstrations on the proper use and installation of the seats, and received written information and a magnet that identifies their vehicle as “Kid-Friendly” for travel. Staff also provided health screenings for the drivers as a thank-you for helping the community.

“The Cab Health Fair was a really nice community event because it not only promoted child safety, it also addressed the health needs of the cab drivers who work here and many of whom live here,” says Dr. Hametz. “By placing boosters in cabs, we will help protect the children who ride in them and also raise overall awareness in the community.”

Babyproofing the Home

To demonstrate the importance of child safety in the home, the Hospital asked Vivian Labit and Jovansky Perez to participate in a complete home safety makeover. Professional “babyproofers”—equipped with locks for cabinets, doors, the oven and the toilet seat, electrical outlet covers, window guards, gates and table bumpers—moved through their apartment carefully evaluating potential danger zones, installing the safety products, securing furniture to the walls to prevent them from toppling, and educating the parents.

“This makeover kicked off our community intervention initiative, which involves the distribution of 10,000 free safety starter kits that include cabinet and door locks and a booklet outlining home safety,” says Dr. Hametz. At Morgan Stanley Children’s Hospital, nursing staff

(continued on page 15)



As part of the Hospital's Injury and Violence Prevention Center, Madeline Solano shows livery cab drivers, such as Juan Peralta, how to install a child safety seat.

Dr. Patricia Hametz visits the home of Jovansky Perez and Vivian Labit and their twin sons, Eric and Steven, following their home safety makeover.





The Rev. Dr. Luonne Abram Rouse collaborates in a partnership with NewYork-Presbyterian that focuses on enhancing the health and well-being of his church's parishioners.

Nanabel Lorico, R.N., introduces the faith-based community health nursing initiative to members of the Metropolitan Community United Methodist Church and its volunteers, including Chef William Mack and Rona Maybank.



(Left) Rona Maybank is the Coordinator of the Pharmacy Assistance Program and a United Methodist Church volunteer. (Right) Ms. Lorico and Rev. Rouse bring their shared mission of health to parishioners.



trained to educate mothers and caregivers of children, birth to five years of age, are distributing these kits through the Hospital's community-based Ambulatory Care Network sites to families of children under the age of four. In addition, the kits will be distributed through community agencies and outreach programs.

"You never know what can happen, especially when you have two young, very mobile children," says Mr. Perez, watching his son Steven reach for one of the electrical outlets...now securely off limits, thanks to the new safety cover.

Joining Forces with Faith-Based Organizations

While ministering to the spiritual needs of their congregations, the leaders of a number of churches throughout northern Manhattan are now also tending to their physical and emotional health with help from NewYork-Presbyterian Hospital/Weill Cornell Medical Center.

Through the Community Health Nursing Program, the Hospital is addressing the health needs of residents in East, West, and Central Harlem by working with faith-based organizations that include Christian churches of several denominations, an Islamic cultural center, and community-based organizations, such as Alianza Dominicana and the Manhattan Perinatal Partnerships.

Promoting the Health of Parishioners

"We began our outreach efforts with faith-based organizations because historically religious leaders have a responsibility to work with the poor and help with the sick," says Nanabel Lorico, R.N., Nurse Coordinator of the program. "With these ideals already in place, we believed it would be logical to work with these organizations and

their communities to build a health initiative."

Andy Nieto, Director of Community Health Outreach and Marketing, Ms. Lorico and colleagues sought to start a dialogue with church and community leaders to find out the health and health educational needs of their parishioners. According to Ms. Lorico, that sometimes includes going to church on an occasional Sunday to discuss how to best partner with them.

"If, for example, the leaders see asthma as a health issue affecting their community, then we develop a plan to address that by bringing in professional health experts to speak on it, and also to help their parishioners access appropriate health services," she says. The program offers speakers and information on such topics as cardiovascular health, cancer, diabetes, mental health, and substance abuse and addictions. Staff also administer flu vaccinations, and conduct health fairs, health screenings and counseling.

"In addition, we train adolescents in the various organizations as youth health-care volunteers to reach out to their peers to encourage healthy living," says Ms. Lorico.

"We want to assist our parishioners in their health needs and to help renew and restore them to wholeness, and also help them learn how to maintain a healthy lifestyle," says the Rev. Dr. Luonne Abram Rouse, Senior Minister of the Metropolitan Community United Methodist Church. "In that process, we are being very practical in providing what they need in terms of health insurance, affordable medication and affordable health care.

"The Community Health Nursing initiative has helped build partnerships across the community by linking churches to the services provided by the Hospital," says Rev. Rouse. "We're looking at a spiritual and cultural movement towards public health, and to that end, the Hospital has joined us in giving hope to our communities."

Extending Care Block by Block



At the Long Island City Community Practice, health care is a family affair. During her routine Ob/Gyn appointment, Larissa Bordignon does a required weight check while daughter Isabella waits patiently.



Far left: Dr. Johanny Garcia, Medical Director of the Charles B. Rangel Center, is known for the warm rapport she establishes with her patients such as Juana de la Rosa.

Left: At the Long Island City Community Practice, Barbara Benhamroun, R.N.C., N.P., listens to fetal heart tones on her pregnant patient, Larissa Bordignon, as Larissa's daughter Isabella looks on.

Getting to Know and Care for Our Neighbors

Tucked between a grocery store and a hair salon on West 135th Street, the Charles B. Rangel Community Health Center is a welcome neighbor on a block teeming with activity. The Rangel Center is one of eight primary care practices throughout Manhattan in NewYork-Presbyterian's Ambulatory Care Network (ACN). The ACN's community health physicians and health professionals manage some three-quarters of a million visits by patients. Speaking Spanish, Bengali, Greek, Italian, and numerous other languages, they come for family medicine, Ob/Gyn services, mental health programs, as well as programs in pediatrics and geriatrics.

"The Ambulatory Care Network reaches into every corner of our community," says Andy Nieto, Director of Community Health Outreach and Marketing, "making it much easier to access services outside the Hospital."

Through a coalition involving the Hospital, community health centers and community-based organizations, the ACN has launched an initiative called the "Community Health Outreach Worker Program" to serve as a link between patients in the community and the health-care system. "As members of the community they serve, these health workers have a unique understanding of the ethnic, cultural and social experiences which impact the health of our community," says Johanny Garcia, M.D., Medical Director of the Rangel Center.

This is particularly important for managing diabetes, a major health issue in the Latino community. "The most effective approach is one in which treatment is tailored to take into account how diabetes impacts a patient's life," says Dr. Garcia, "and gives patients the resources to be active participants in their own care. Through health

workers, physicians extend their reach into the home."

"If the providers feel that medical intervention is required, patients are referred to the Diabetics Management Program," says Carlene Duncan, Program Coordinator. "We help them to navigate through the health-care system and give them self-management skills so they can adequately care for themselves."

"Our goal is to provide the best care in a clean and safe environment," says Lesmah Fraser, Director, ACN for NewYork-Presbyterian/Columbia. "Patient satisfaction is extremely important to us and we survey patients every week to assess our service."

Bridging Gaps in Community Health Care

Downtown and just across the 59th Street Bridge, the Long Island City Community Practice cares for local Queens residents. "I've learned a lot about this community—which holidays they celebrate, their customs, and cultural sensitivities," says Ruby Harvey, R.N., Practice Administrator. "In addition to caring for immigrants new to the neighborhood, we have long-term relationships with families."

"At all of the ACN practices, patients have a private physician, who also cares for them if they require admission to the Hospital—ensuring continuity," says Brian Hale, Director, ACN for NewYork-Presbyterian/Weill Cornell.

Barbara Benhamroun, R.N.C., a nurse practitioner in Ob/Gyn, has been with the practice for more than a decade, and has seen it grow from a women and children's health focus to a full-service medical practice and double in size. "It's very important to have a facility in the community setting so that patients in this area and others like it can have easy access to quality care."

Keeping Adults Sound in Mind and Body



Dr. Thania Perez, Project Coordinator, SWIFT (Stroke Warning Information and Faster Treatment), listens as Isidro Vidal (left) recounts the circumstances surrounding his stroke a year ago and how critical it was that he came to the Hospital's Emergency Department quickly after his symptoms developed.

(Left to right) Dr. Ralph Sacco, Daniel J. Carpenedo, Clinical Specialist in Speech Pathology, and Ellen Flanagan, R.N., Account Manager, of the Visiting Nurse Services of New York; and Dr. Michael Reding, Chief, Cerebral Vascular Service, The Burke Rehabilitation Hospital, participate in a Stroke Center initiative of NewYork-Presbyterian Healthcare System.



Addressing Stroke on Many Fronts

In May of 2004, Isidro Vidal, age 73, came into the Emergency Department of NewYork-Presbyterian/Columbia with right-sided weakness that had come on suddenly. The stroke team immediately moved into action, treating Mr. Vidal with tPA—the clot-dissolving drug that must be administered within three hours of a stroke event. He was then closely monitored in the neuro intensive care unit, and after only a three-day hospital stay, he went home with no disability.

Every 45 seconds, someone in the United States has a stroke. Stroke is the third leading cause of death in this country, and African-Americans and Latinos are most at risk. The statistics are startling, but the outcomes don't have to be. That is why NewYork-Presbyterian Hospital, which has received provisional New York State Department of Health designation as a certified stroke center, is spearheading a major stroke education initiative—SWIFT (Stroke Warning Information and Faster Treatment)—that targets high-risk groups in the community. “Most of the time, when people are having symptoms that might be a stroke, they go back to bed hoping they will go away,” says Ralph Sacco, M.D., Director of the Stroke and Critical Care Division, NewYork-Presbyterian/Columbia. “Many people don't recognize the warning signs, and therefore, do not get urgent care.”

Taking Our Message on the Road

“Stroke is a major public health issue,” says Alan Segal, M.D., Director of the Stroke Center at NewYork-Presbyterian/Weill Cornell. “A lot of our work has been in the area of public education—to get people to recognize

symptoms and to get to the hospital quickly.”

Kimberly A. McNeill, F.N.P.-C., a family nurse practitioner, brings this message to audiences in synagogues, churches, and community centers. “The earlier you get care, the better the outcome,” she stresses. “We are constantly emphasizing to call 911 as soon as possible.”

Says Ji Y. Chong, M.D., a neurologist with NewYork-Presbyterian/Columbia, “Mr. Vidal recognized the symptoms of stroke, came to the Hospital's ED right away, and received the necessary care to prevent any disability.”

Defining Depression in Older Adults

Nearing 80, Jane lives alone, having survived her husband of nearly 50 years, and too many friends and relatives to count. She no longer takes pleasure going out, and for much of the time she feels sad and anxious. Most nights she cannot sleep, but she accepts all of these changes as “just a part of growing old.”

Millions of elderly suffer from depression that goes undetected and untreated. Part of the reason is ageism. Many people, including seniors themselves, expect the elderly to feel down and do not feel their symptoms warrant treatment. And frequently, seniors are less inclined to seek mental health care because of a perceived stigma.

“Aging is complicated, there is no doubt about it. Chronic health problems, disabilities that limit mobility, and loss of friends or loved ones can lead to depression, but depression itself is not a natural part of aging,” says Jo Anne Sirey, Ph.D., associate attending psychologist with NewYork-Presbyterian Hospital.

(continued on page 20)

Dr. Cary Reid (near left) and Dr. Jo Anne Sirey (far right) meet with groups throughout Westchester County to raise awareness about factors that contribute to depression in older adults.



In a new partnership, Weill Cornell Institute for Geriatric Psychiatry at NewYork-Presbyterian Hospital/ Westchester Division and the Westchester County Department of Senior Programs and Services have launched a major initiative to develop new methods to recognize and fight depression in older adults.

Uncovering Depression Among the Elderly

Supported by a \$1.5 million grant from the National Institute of Mental Health, the four-year program is expected to become a national model, allowing for the study of late-life depression in the community, tracking of treatment approaches, and developing new methods to improve care. “We go where older adults live or congregate—apartment complexes, senior centers, as well as to seniors who receive home-delivered meals,” says

Dr. Sirey. “We not only identify those who may be suffering from symptoms of depression, but help link them to services.”

“Our ultimate goal is to identify and assist the elderly suffering with depression,” says Kerry Newell, Research Coordinator for the program. “Through a number of research initiatives, we’re confronting issues that can lead to depression, including pain and life circumstances.”

“This is a unique opportunity to learn how to improve depression care for older adults,” says George Alexopoulos, M.D., a leading expert on geriatric depression and Director of the Institute. “Working with the County, we hope to break down the barriers that prevent older people from being diagnosed and successfully treated. Recognizing the symptoms of depression, and seeking early intervention, become essential tools for healthy aging.”

They’ve Got a Lot of Living to Do

On Friday mornings at The Allen Pavilion, in the Thayer conference room, 20 women dressed in costumes of traditional belly dancers swing and sway to the sound of Middle Eastern music. Led by professional dancer Noora Shams, the class is just one of many programs offered by HealthOutreach—a community service sponsored by NewYork-Presbyterian Hospital promoting health and wellness for New Yorkers, 60 years and older.

Seniors can pick from a full schedule of activities: Yoga every Monday, from 3 to 4 pm; low-impact aerobics four times a week; early-morning tai chi classes on Mondays and Friday—sometimes held in the garden when the weather is nice; regular lectures on a variety of health topics; numerous health screenings; and even a monthly book club. “They come in droves from all over,” says RoseMary Cortez, L.C.S.W., who coordinates

HealthOutreach for The Allen Pavilion. “We serve people from Washington Heights and Riverdale and as far away as Brooklyn and New Jersey. Right now, we have 3,200 members.”

While the program’s mission is to “keep everyone healthy,” the offerings for seniors go beyond what one might expect from a hospital, benefiting their mental outlook as well as their physical well-being. For example, this December, members will have a choice of touring Italy or taking a 10-day Hawaiian adventure. Other trips closer to home include a tour of wineries on the North Fork of Long Island and evening outings to Broadway plays and Carnegie Hall.

“Of course, promoting health is our number one priority,” says Ms. Cortez. “But keeping active is also key to enjoying life.”

Led by instructor Noora Shams (third from left) and coordinated by RoseMary Cortez, L.C.S.W. (third from right standing), members of the HealthOutreach “Middle Eastern dance troupe” enjoy belly dancing—a unique and fun form of exercise. They’ve got rhythm and well-being...who could ask for anything more?



Reaching Out Overseas

A young Cambodian patient is examined by Dr. Jonathan Chen, following life-saving cardiac surgery he performed during a recent mission abroad.





Jillian Kirkpatrick, R.N. (right) and her counterpart in Cambodia prepare a child for surgery in the operating room of the Centre de Cardiologie de Phnom Penh.

Healing Hands Across the Ocean

In February 2005, Jonathan Chen, M.D., Director of Pediatric Cardiac Surgery, NewYork-Presbyterian/Weill Cornell, and a volunteer team of eight physicians from both campuses of NewYork-Presbyterian, flew halfway around the world to Phnom Penh, Cambodia to perform life-saving cardiac surgery on 21 children.

Joining Surgeons of Hope, a foundation that brings medical and surgical care to impoverished children in developing countries, the physicians and nurses—bringing with them 12 boxes of medical supplies—began an intense week of open-heart surgeries and cardiac catheterizations at the Phnom Penh Heart Center (PPHC).

“There is a high infant mortality rate in Cambodia,” says Dr. Chen, “and there are a lot of kids who are quite debilitated from congenital heart conditions that should have been fixed in infancy.”

The NewYork-Presbyterian doctors not only established working relationships with the medical team from PPHC, they served as teachers. “One of the biggest problems we discovered is that many of their diagnoses for these kids were not quite right,” notes Dr. Chen. “As important as surgical skills are, so is being able to recognize who is sick, who’s operable and who’s not.”

Charles S. Kleinman, M.D., Director of the Pediatric Echocardiology Laboratory, and other members of the team continue to remain in contact with the PPHC staff who are grateful to draw on their expertise.

Dr. Chen welcomes the association with Surgeons of Hope and plans to return to Cambodia, and possibly Africa in the future. “We still have a fair amount of work in terms of training the physicians and staff at PPHC,” he says.

“There are four major congenital operations, and if

we can teach these doctors to handle these, they can take care of at least 80 percent of the children who are coming into their center,” says Dr. Chen.

Appreciative of the support and encouragement given to the team by NewYork-Presbyterian Hospital, Dr. Chen adds, “It’s nice that the Hospital values their physicians doing these kinds of missions and is behind us.”

Missions of Medicine and Medical Education

Each time plastic surgeon Jeffrey Ascherman, M.D., travels to China to perform reconstructive surgery on children suffering from facial malformations, he remembers all the reasons why he chose to enter medicine.

“In our country, almost anybody who needs care will get it,” says Dr. Ascherman, a plastic and reconstructive surgeon at NewYork-Presbyterian/Columbia. “But in China, children—particularly the orphans—may not get care, and care that should be given at an early age. When you help them, you feel you’re making a real difference.”

Dr. Ascherman began going on humanitarian missions abroad in 1996. His first trip took him to Colombia, South America. “Many families had traveled on horseback or mules for days in the hope of getting care,” he says. “As we walked into the hospital, they lined up on either side of the sidewalk and gave us a standing ovation, just for coming.”

In 1999, Dr. Ascherman went to China through an organization called The Children of China Pediatrics Foundation, which provides specialty surgical care to Chinese orphans, sending all-volunteer teams from Morgan Stanley Children’s Hospital of NewYork-Presbyterian.

(continued on page 24)

Dr. Joseph Haddad instructs Honduran surgeons in cleft and reconstructive surgery for facial deformities in children.



David Roye Jr., M.D., Chief of Pediatric Orthopedics at Morgan Stanley Children's Hospital, serves as Medical Director of The Children of China Pediatrics Foundation, and has also made numerous trips to China.

Dr. Ascherman typically schedules one trip a year to a remote Chinese town to perform reconstructive surgery on children who suffer from facial malformations and birth defects, such as cleft lip and cleft palate. The Hospital's team includes general, plastic and reconstructive, pediatric urological, and orthopedic surgeons, anesthesiology staff, nurses and OR technicians, who perform as many as 25 surgeries a week. "We take everything with us, from anesthesia machines to sutures," says Dr. Ascherman.

"Two children we operated on were actually adopted by families in New York," he says. Most recently he operated on three teenagers with wide-open cleft palates. "To help these teens—who have endured a difficult childhood and adolescence when something could have been done earlier—makes me feel like our group has really changed their lives for the better," says Dr. Ascherman.

In Honduras, Joseph Haddad Jr., M.D., Director of Pediatric Otolaryngology, Head and Neck Surgery at Morgan Stanley Children's Hospital, is also making an enormous difference in the lives of children born with craniofacial defects.

In 1992, Dr. Haddad joined Howard W. Smith, M.D., D.M.D., a retired surgeon and dentist, on a pro bono medical trip to Honduras, where a significant number of children are born with cleft lip, cleft palate, and other craniofacial malformations. "These abnormalities are three or four times more common in Honduras, than for instance, in the U.S.," says Dr. Haddad, who attributes the higher incidence to a combination of poverty, nutritional deficiencies, and genetic predisposition.

Some 97 percent of the children come from indigent families living in the mountains and outlying areas, often traveling up to six hours to reach the hospital. "Going to a country like Honduras, which is so poor and doesn't have the same kind of facilities and access to medical care as here, built in me a strong desire to make things better," he says.

In 1995, Drs. Smith and Haddad formed the Honduran Medical Institute, a foundation dedicated to teaching board-certified Honduran graduate general surgeons about plastic surgery, as well as providing treatment for children with cleft lip and palate.

"We didn't want to operate on the children and then just leave," says Dr. Haddad, President of the Institute. "We wanted to have the doctors learn our technical skills to care for their people, and then to eventually train more Honduran doctors themselves."

Setting up a three-year program at the main teaching hospital in the capital of Tegucigalpa, they identified the first general surgeon in 1996 to begin the training that also includes a microvascular surgery course at Columbia University College of Physicians and Surgeons. "We feel that we should be solving our own problems," says Dr. Luis Gonzalez. "Dr. Smith has planted some seeds—and I consider myself one of them—to help these babies."

The Institute has also funded a dedicated operating room specifically for craniofacial surgery, hiring two nurses and an anesthesiology technician. Most recently they also donated a microscope, enabling the doctors to perform microvascular reattachment surgery. "In the years I have been going to Honduras, I've seen very tangible and obvious changes," adds Dr. Haddad, "and it's reflected in the surgical care of the children—and the fact that we've improved their lives by performing the surgery."



Dr. Jeffrey Ascherman and Angelee have formed a special bond that began in China and continues in New York.



Dr. Jeffrey Ascherman first met Angelee when she was 16 months old and living in a Chinese orphanage. He performed the first of several surgeries to correct a cleft palate. Today, Angelee is a second-grader living in New Jersey with her adopted mother, Jema Delfin—an OR nurse with Morgan Stanley Children's Hospital, who met her during the mission to China.

Community Action and Advocacy

Expanding Care into the Community

Day in and day out, NewYork-Presbyterian Hospital is a visible partner in promoting the health and well-being of its community. Integrated into the very fabric of community life, the Hospital's many outreach efforts include health lectures to audiences large and small, annual flu vaccinations, health fairs, and races and walks to support breast cancer programs.

- NewYork-Presbyterian's team of 520 employees participates in the Komen Race for the Cure, helping to raise funds to combat breast cancer.

- More than 100 employees of NewYork-Presbyterian/Weill Cornell participate in the annual Third Avenue Fair, conducting blood pressure screenings and distributing useful health and wellness information.
- NewYork-Presbyterian/Columbia hosts events for its Community Physicians to celebrate their collaboration with the Hospital to make quality health care available in Washington Heights/Inwood.
- The Hospital sponsors stroke prevention events to bring public awareness to the importance of knowing the symptoms of stroke and obtaining emergency care.
- NewYork-Presbyterian is active in regional and national hospital initiatives to promote best practices in interpreter services and cultural competency in health care.

Third Avenue Fair



Community Physicians Celebrations



Stroke Awareness



Komen Race for the Cure





- The Department of Public Health at NewYork-Presbyterian/Weill Cornell creates the first nationwide planning guide to ensure that all Americans have needed drugs in the event of a natural epidemic or bioterrorist attack.
- Throughout the year, NewYork-Presbyterian/Westchester staff conduct lectures for high-school and college students, PTAs, and religious, social and civic groups, as well as sponsor mental-health screening days.
- Hospital staff participate in the Avon Walk for Breast Cancer raising support for screening and diagnosis programs, treatment, support services and scientific research.
- Every fall and spring, NewYork-Presbyterian Hospital and Weill Cornell Medical College host a series of free health and wellness seminars for the public.
- Morgan Stanley Children's Hospital launches a major initiative to address a substantial need for mental and behavioral health-care evaluation and treatment for students at 11 elementary schools in Washington Heights, Inwood, and Central Harlem.
- The Jay Monahan Center for Gastrointestinal Health at NewYork-Presbyterian/Weill Cornell marks Community Colon Cancer Prevention Day, featuring a tour of a giant inflatable colon that drew more than 1,500 passersby.
- To help address childhood obesity, more than 1,000 elementary and middle-school children participate in the Youth Track and Field Jamboree co-sponsored by Morgan Stanley Children's Hospital.

Colon Cancer Prevention



Flu and Pneumonia Vaccinations



Avon Walk for Breast Cancer



Health and Wellness Seminars



Youth Track and Field Jamboree



Development Report



A gala evening at Cipriani—A Night of Discovery—launches the Hospital's capital campaign with an exhibit of cutting edge technology, a preview of medical advances, and expressions of support from staff, benefactors and grateful patients.

During A Night of Discovery, Mayor Michael Bloomberg (center) is welcomed by Hospital leadership (from left) Chairman John Mack, President and CEO Dr. Herbert Pardes, Trustee Jerry Speyer, Chairman of the capital campaign, and Trustee Frank Bennack.

To Realize Medicine's Promise

The 2004 calendar year set a fundraising record for the second year in a row, reaching \$134.2 million in new gifts and pledges. This extraordinary generosity from individuals, foundations and corporations will enable NewYork-Presbyterian to become a hospital that delivers care unsurpassed anywhere in the world.

A Day of Prevention, A Night of Discovery

Last September 14, 2004, *To Realize Medicine's Promise, the Campaign for NewYork-Presbyterian* was publicly launched with the announcement that the campaign was already well over halfway toward its \$1 billion goal. The Hospital's launch ceremonies focused squarely on the mission of a great hospital: to provide patient-centered care of the highest quality.

To underscore the importance of this care, the Hospital designated the kickoff as *A Day of Prevention, A Night of Discovery*. During *A Day of Prevention*, 2,100 people came to six community locations around the city for free information, seminars and health screenings. In the evening, the Hospital hosted *A Night of Discovery* at Cipriani 42nd Street, where physicians and nurses gave more than 800 guests an impressive look at medicine's future. Mayor Michael Bloomberg spoke of the Hospital as "a great jewel in the City's crown."

Under the superb leadership of Jerry Speyer, Campaign Chair, and Co-chairs John Mack and Frank Bennack, total gifts to the campaign surpassed \$590 million by the close of 2004, with 100 percent participation by trustees.

Support for the Hospital comes from numerous sources and last year was no exception with gifts of \$1 million or more from Frank A. Bennack Jr., the Estate of Bill Blass, Carson Family Charitable Trust, CHANEL, Inc., the Estate of George Cornell, Fiona and Stanley Druckenmiller, William Randolph Hearst Foundations, the Leona M. and Harry B. Helmsley Charitable Trust, Kevork and Sirwart Hovnanian Family Foundation, Peter S. Kalikow, David H. Koch, J. Murray Logan, Robert B. Menschel and the Horace W. Goldsmith Foundation, A.P. Moller-Maersk Foundation, Morgan Stanley, Jane and Daniel Och, Perkin Fund, Irene and Abe Pollin, Reader's Digest Association, St. Giles Foundation, Ronald P. Stanton, The Starr Foundation, the Estate of Emily V. Wurga, the John L. and Sue Ann Weinberg Foundation, and the Sidney J. Weinberg Foundation.

The success of our philanthropic programs suggest the esteem and affection patients, their families and friends feel for NewYork-Presbyterian.

Friends of NewYork-Presbyterian/Columbia

On July 28, 2004, Morgan Stanley Children's Hospital of NewYork-Presbyterian celebrated a milestone with receipt of a check for \$2 million from Morgan Stanley, completing the \$120 million fundraising campaign. Of Morgan Stanley's total contribution of \$62 million, \$50 million represents personal contributions by more than 600 Morgan Stanley employees. The new building, which opened in October 2003, was built fully with philanthropy.

With grateful appreciation expressed to Carmen and John Thain, the Carmen and John Thain Labor and Delivery Unit celebrated its opening at a dedication on January 21, 2004. The new technologically advanced unit is located on the top floor of the Morgan Stanley Children's Hospital and boasts sweeping views of the Manhattan skyline.

Thanks to the generosity again of Herbert Irving, the clinical oncology programs of NewYork-Presbyterian/Columbia expanded in 2004 both on inpatient units and in outpatient services.

Friends of NewYork-Presbyterian/Weill Cornell

An exciting initiative to improve the medical care of children is underway thanks to Phyllis and David Komansky. The new Komansky Center for Children's Health is making medical care more accessible to young patients and their families.

A star-studded "Evening of Music from *Guys and Dolls*" on February 23 raised \$1 million for the Iris Cantor Women's Health Center. The funds raised support for the Center's facility at 425 East 61st Street, which currently handles more than 80,000 patient visits a year.

In 2004, CHANEL and its President Arie Kopelman endowed a \$1.5 million gift to establish the CHANEL Prize for Achievement in Obstetrics and Gynecology.

The Jay Monahan Center for Gastrointestinal Health opened on March 30, 2004 at NewYork-Presbyterian Hospital/Weill Cornell, thanks to the support of The Entertainment Industry Foundation's National Colorectal Cancer Research Alliance founded by *NBC Today* show co-anchor Katie Couric.



Helping to make the Hospital's 16th Annual Gala a great success are (from left) Dr. Bonnie Silverman, Dr. David Nanus, Dr. Ronda Benson, Dr. Mitchell Benson, Dr. Herbert Pardes, Dr. Nancy Wexler, and Dr. Howard Kaufman along with Grammy Award winner Cyndi Lauper (center), who entertained the guests.



At A New Cabaret, Celine Dion takes center stage to promote support for the Hospital's in vitro fertilization program. On hand for the extraordinary evening are (from left) Dr. Zev Rosenwaks, Dr. Nancy Wexler, Doug McIntyre, Stacy Rosenwaks, Dr. Patricia Allen, Lisa Perry, Dr. Herbert Pardes, Charlotte Ford, Anita Gotto, Joan Weill, Sandy Weill, and Dr. Antonio Gotto Jr.



Major Events Spark Support

On April 22, 2004, Cyndi Lauper entertained more than 1,100 people at the Hospital's 16th annual Gala. Chaired by Trustee Sir Howard Stringer, Chairman and Chief Executive Officer of Sony Corporation, the event raised \$1.9 million for oncology programs at both centers and will aid in the recruitment of clinical scientists. The event also honored two of the Hospital's exceptional philanthropic couples: Phyllis and David Komansky, major supporters of pediatric care programs, and Florence and Herbert Irving for their ongoing support of oncology services. Andrea Jung, Chairman and Chief Executive Officer of Avon, Nasser Altorki, M.D., Mitchell Benson, M.D., and Howard Kaufman, M.D., served as the Gala's co-chairs.

On October 14, more than 1,000 guests gathered at Pier 60, Chelsea Piers for *A New Cabaret*, NewYork-Presbyterian Hospital/Weill Cornell Medical Center's annual benefit, featuring a special performance by Celine Dion. *A New Cabaret* raised more than \$2.6 million in tickets, journal sales and contributions to be used in equal parts by Weill Cornell Medical College and NewYork-Presbyterian/Weill Cornell to recruit physician-scientists. The event was co-chaired by Charlotte Ford, Lisa and Richard Perry, and Stacy and Zev Rosenwaks, M.D. Patricia Allen, M.D., and her husband, Douglas McIntyre, and Catherine Wood once again served as the journal co-chairs, joined this year by Thomas J. Kavalier.

Report on the Councils

Children's Advisory Council

The Executive Committee of the new Children's Advisory Council of NewYork-Presbyterian Hospital, chaired by Trustee Sarah Nash, held its first meeting in October 2004. The principal goals of the Children's Advisory Council are:

- To assume a leadership role in personally contributing to and attracting private support for advancing care at the Morgan Stanley Children's Hospital and the Phyllis and David Komansky Center for Children's Health;
- To raise the visibility and communicate the achievements of the Morgan Stanley Children's Hospital and the Phyllis and David Komansky Center for Children's Health to a wide external audience;
- To serve as a sounding board, advise on, advocate for, and participate in plans and programs of the Morgan Stanley Children's Hospital and the Phyllis and David Komansky Center for Children's Health;

- To understand and play a role in educating the public and our communities about the importance of the Morgan Stanley Children's Hospital and the Phyllis and David Komansky Center for Children's Health as a national resource that requires investment in order for children to grow up healthy.

The Children's Advisory Council will meet twice each year, with the President and Chief Executive Officer of the NewYork-Presbyterian Hospital, the Senior Vice President and Chief Operating Officer for Women's, Children's & Community Health, the Chiefs of Pediatrics of Columbia and Weill Cornell, and other faculty and administrators to discuss priorities and objectives of the Morgan Stanley Children's Hospital and the Phyllis and David Komansky Center for Children's Health. Membership of the Executive Committee and Council will include NewYork-Presbyterian Hospital Trustee representatives, representatives from both Universities, and non-Trustee friends of each site. (continued on page 32)



Far left: Dr. R. Peter Altman, Trustee Sarah Nash, and Dr. John Driscoll join in celebrating the completion of the \$120 million fundraising campaign for Morgan Stanley Children's Hospital of NewYork-Presbyterian.

Left: Dr. Mark Pochapin and Today show co-anchor Katie Couric access the new Web site (www.monahancenter.org) during the opening of the Jay Monahan Center for Gastrointestinal Health.



NewYork-Presbyterian's \$1 billion capital campaign kicks off with A Day of Prevention featuring health screenings and information programs in six communities across the city. At the Washington Heights Family Health Center, Dr. Patricia Hametz fits a little girl for a bicycle helmet as her father and Hospital visitors Lesmah Fraser, Judy Aponte, and Dr. Herbert Pardes look on.



*Sarah Nash, Chair,
Children's Advisory Council*



*Jeffrey Greenberg, Chair,
NewYork Weill Cornell Council*



*John Castle, Chair,
Columbia Presbyterian Health
Sciences Advisory Council*

NewYork Weill Cornell Council

The NewYork Weill Cornell Council has grown tremendously under the leadership of Jeffrey W. Greenberg, Council Chairman, Antonio M. Gotto Jr., M.D., D.Phil., Stephen and Suzanne Weiss Dean of Weill Cornell Medical College, and Herbert Pardes, M.D., President and CEO of NewYork-Presbyterian Hospital. The Council, which is a shared advocacy group for the Hospital and the Medical College, totals 94 members as of December 2004. It serves as an important forum for educating friends, donors, and members of the community on issues of contemporary relevance in medicine. "The Council is instrumental in advancing the joint interests of both institutions," said Mr. Greenberg, "by promoting dialogue between their representatives and introducing them to the communities they serve."

In 2004, the Council hosted three presentations as well as a tour of the William Randolph Hearst Burn Center. On March 15, 2004, Katherine J. Halmi, M.D., and Gilbert J. Botvin, Ph.D., presented a lecture on addiction in the Weill Education Center. On December 13, 2004, the Council convened for a program held in Griffis Faculty Club for a presentation entitled "Heroism: September 11 and the Hearst Burn Center at NewYork Weill Cornell."

In June 2004, the NewYork Weill Cornell Advisory Council held a celebration dinner at Le Cirque 2000 and presented its first Award for Outstanding Service to Trustee Walter Wriston. We were saddened to learn of his death shortly thereafter. Mr. Wriston had been a major force behind the progress of the Medical Center over a span of decades. The spring dinner included a "Medical Center Update on Children's Programs," by Gerald Loughlin, M.D., Chief of Pediatrics.

Columbia Presbyterian Health Sciences Advisory Council

The Columbia Presbyterian Health Sciences Advisory Council, chaired by John K. Castle, works with Herbert Pardes, M.D., President and CEO of NewYork-Presbyterian Hospital, and Gerald D. Fischbach, M.D., Executive Vice President for Health and Biomedical Sciences and Dean of the Faculties of Science and Medicine, to promote the interests of NewYork-Presbyterian Hospital/Columbia University Medical Center. The Council meets twice annually. The Council's membership is made up of distinguished individuals drawn from the faculty and friends of NewYork-Presbyterian and Columbia University Medical Center. They contribute a variety of professional and personal skills and experience and are strongly committed to encouraging excellence in health-care education, research and patient care. The Council also carries out its mission through the work of its standing committees.

During the Council meetings, members of the faculty and staff present on topics pertinent to the Medical Center community. At the May 2004 meeting, Council members and guests heard presentations on "The Promise of Transplantation." At the November 2004 meeting, "The Challenges and Promise of Stem Cells" was discussed. The Advisory Council also presents an Award for Distinguished Service to individuals who have shown a strong and committed interest in the health sciences and whose influence and reputation have made a significant impact on the public, especially concerning health care. We paid tribute to two esteemed individuals at the Advisory Council's luncheons. On May 6, 2004, Alonzo Mourning was honored for raising awareness for the needs of organ transplant. On November 18, 2004, Mary Tyler Moore was honored for her work in advocating for research in juvenile diabetes.

Facts and Financials

Statistical Summary	34
Financial Summary	35
Governance	36
Clinical Leadership	40
Advisory and Support Groups	42
NewYork-Presbyterian Healthcare System	44
Donors	45
In Memoriam / Making a Gift	60
Important Telephone Numbers	Inside Back Cover

NewYork-Presbyterian Hospital

Statistical Summary (2004)

PATIENT CARE

Patients Discharged (including neonatal)	88,357
Newborn	10,448
Psychiatric	
Payne Whitney Clinic	1,301
NewYork-Presbyterian/Columbia	1,538
Westchester Division	3,654
Total	<u>105,298</u>
Patient Days, All Divisions (including newborns)	724,080
Visits to Day Hospital (ambulatory surgery)	45,762
Visits to Outpatient Clinics	872,475
Visits to Emergency Facilities	180,435

DISTRIBUTION OF BEDS

Medical/Surgical	1,560
Pediatrics	137
Maternity	134
Nursery	111
Psychiatric	402
Total	<u>2,344</u>

SERVICES TO PATIENTS

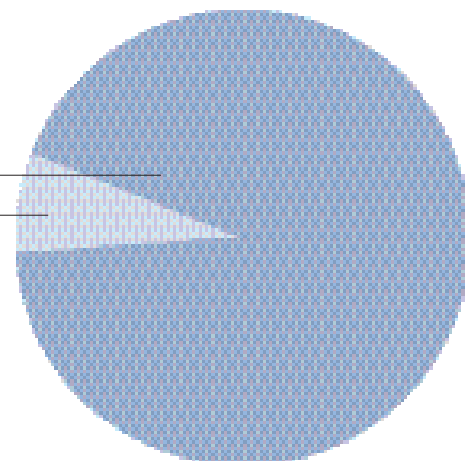
Laboratory	8,859,879
Blood Bank	361,736
Radioisotopes Services	18,504
X-ray Procedures	554,942
Operations	47,576
Deliveries	11,631
Electrocardiograms	217,550
Electroencephalograms	43,922
Therapy Treatments (Physical, Occupational)	308,534
Transfusions	102,768
Average Number of Full-Time Employees	14,523

NewYork-Presbyterian Hospital

Financial Summary January 1 - December 31, 2004

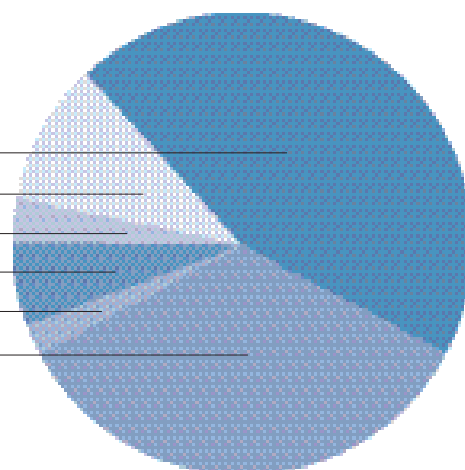
REVENUES AS A PERCENTAGE OF TOTAL PATIENT CARE AND OTHER REVENUES

Revenues	\$ Millions	%
Net Patient Revenues	2,254.9	92.9%
Other Revenues	172.3	7.1%
Total Revenues	\$2,427.2	100.0%



EXPENSES AS A PERCENTAGE OF TOTAL EXPENSES

Expenses	\$ Millions	%
Salaries and Wages	1,070.8	44.5%
Employee Benefits	245.8	10.2%
Provision for Bad Debts	66.7	2.8%
Depreciation and Amortization	147.8	6.1%
Interest	50.5	2.1%
Supplies and Nonsalary Expenses	826.5	34.3%
Total Expenses	\$2,408.1	100.0%
Gain (Loss) from Operations	\$19.1	



Note: The Hospital also expended \$51.8 million in Charity Care.

NewYork-Presbyterian Hospital

Governance (as of July 2005)

CORPORATE OFFICERS/TRUSTEES

John J. Mack**
Chairman

Frank A. Bennack Jr.
Charlotte M. Ford
Peter A. Georgescu
Jerry I. Speyer
Vice Chairmen

Herbert Pardes, M.D.**
President and Chief Executive Officer

CHAIRMEN EMERITI

Daniel B. Burke
Maurice R. Greenberg
John F. McGillicuddy

BOARD OF TRUSTEES

Philip O. Alderson, M.D.
(Ex Officio)
George F. Baker
Frank A. Bennack Jr.
Donald L. Boudreau
Daniel B. Burke
Joseph A. Califano Jr., Esq.
Iris Cantor
Pamela G. Carlton
Stephen Case, Esq.
John K. Castle
Jean Clark
H. Rodgin Cohen, Esq.
Joan Ganz Cooney
Michel David-Weill
Oscar Lewis Dunn Jr.
Mrs. John W. Espy
Charlotte M. Ford
Louis R. Gary
David A. George
Peter A. Georgescu
Frederick W. Gluck
Harvey Golub
Richard D. Granstein, M.D.
(Ex Officio)
Jeffrey W. Greenberg
Maurice R. Greenberg
Arthur J. Hedge Jr.
Marifé Hernandez
James B. Hurlock, Esq.
Glenn H. Hutchins
O. Wayne Isom, M.D.
Mitchell L. Jacobson
Robert L. James
Howard S. Jonas
Winfield P. Jones, Esq.
Andrea Jung
Peter S. Kalikow
David H. Koch
David H. Komansky
Charles A. Koppelman
Terry Allen Kramer
Marilyn Laurie
Rochelle B. Lazarus
John J. Mack
Arthur J. Mahon, Esq.
David I. Margolis
Ellen R. Marram
Roman Martinez IV
William F. May
Raymond J. McGuire
Robert B. Menschel
John E. Merow, Esq.
Constance J. Milstein, Esq.
Steven T. Mnuchin

Sarah E. Nash
Steven O. Newhouse
Herbert Pardes, M.D.
Gordon B. Pattee
Timothy A. Pedley, M.D.
Lisa R. Perry
Ogden Mills Phipps
Lionel I. Pincus
Michael S. Pritula
William R. Rhodes
Arthur F. Ryan
Arthur J. Samberg
Mark Schwartz
Robert G. Scott
Ivan G. Seidenberg
Richard D. Siegal
Richard E. Snyder
Howard Solomon
Jerry I. Speyer
Seymour Sternberg
Brenda Neubauer Straus
Sir Howard Stringer
Paul E. Taylor Jr.
Vincent Tese, Esq.
John A. Thain
Michael D. Tusiani
David W. Wallace
Sanford I. Weill
John L. Weinberg
John Sidney Weinberg
Margaret L. Wolff, Esq.
Robert C. Wright

LIFE TRUSTEES

Mark E. Andrews III
Edward H. Auchincloss
R. Palmer Baker Jr.
Robert H.B. Baldwin
Hays Clark
James M. Clark
Mrs. Alexander T. Daignault
Mrs. Vincent de Roulet
Eleanor T. Elliott
James H. Evans
James M. Foley
Mrs. Emily Fowler
Edward Ward Franklin, Esq.
Mrs. Edward H. Gerry
Kenneth H. Hannan
Herbert Irving
John F. McGillicuddy
Paul Milstein
Mrs. Milton Petrie
Ronald P. Stanton
Frank S. Streeter
Sidney J. Weinberg Jr.

BOARD COMMITTEES

EXECUTIVE COMMITTEE

John J. Mack
Chairman

Frank A. Bennack Jr.
Donald L. Boudreau
Charlotte M. Ford
Peter A. Georgescu
Harvey Golub
Jeffrey W. Greenberg
Maurice R. Greenberg
Arthur J. Hedge Jr.
Peter S. Kalikow
Rochelle B. Lazarus
Ellen R. Marram
Sarah E. Nash
Herbert Pardes, M.D.
Gordon B. Pattee
Lionel I. Pincus
Jerry I. Speyer
John A. Thain

EXECUTIVE COMPENSATION COMMITTEE

John J. Mack
Chairman

Frank A. Bennack Jr.
Donald L. Boudreau
Charlotte M. Ford
Peter A. Georgescu
Jeffrey W. Greenberg
John F. McGillicuddy
Jerry I. Speyer

AUDIT AND CORPORATE COMPLIANCE COMMITTEE

Donald L. Boudreau
Chairman

Mark Schwartz
Vice Chairman

R. Palmer Baker Jr., Esq.
H. Rodgin Cohen, Esq.
Oscar Lewis Dunn Jr.
Roman Martinez IV
William F. May
John E. Merow, Esq.
Vincent Tese, Esq.

** John J. Mack is an ex officio member of all Board committees; Herbert Pardes, M.D., is an ex officio member of all Board committees except the Executive Compensation Committee and the Audit and Corporate Compliance Committee.

BUDGET AND FINANCE COMMITTEE

Frank A. Bennack Jr.
Chairman
Donald L. Boudreau
John K. Castle
Louis R. Gary
Harvey Golub
Jeffrey W. Greenberg
Maurice R. Greenberg
Arthur J. Hedge Jr.
James B. Hurlock, Esq.
Peter S. Kalikow
David I. Margolis
Roman Martinez IV
Sarah E. Nash
Steven O. Newhouse
Gordon B. Pattee
Lionel I. Pincus
Mark Schwartz
Jerry I. Speyer
Brenda Neubauer Straus
Paul E. Taylor Jr.
David W. Wallace
John S. Weinberg

DEVELOPMENT COMMITTEE

David H. Koch
Chairman
James H. Evans
Collette T. Kean*
Terry Allen Kramer
Constance J. Milstein, Esq.
Paul Milstein
Mrs. Milton Petrie
Jerry I. Speyer
Ronald P. Stanton
Howard Stringer
Sidney J. Weinberg Jr.

EXTERNAL RELATIONS COMMITTEE

Vincent Tese, Esq.
Vice Chairman
Pamela G. Carlton
Mrs. Vincent de Roulet
Glenn H. Hutchins
Peter S. Kalikow
Robert Krasner, M.D.*
Burton Lee, M.D.*
John F. McGillicuddy
Mark J. Mundy*
Lisa R. Perry
Eric A. Rose, M.D.*
Seymour Sternberg
Philip E. Stieg, Ph.D., M.D.*
Robert C. Wright

HUMAN RESOURCES COMMITTEE

Jeffery W. Greenberg
Chairman
Mark E. Andrews III
Daniel B. Burke
Oscar Lewis Dunn Jr.
James H. Evans
Charlotte M. Ford
James B. Hurlock, Esq.
John F. McGillicuddy
Michael S. Pritula
Arthur F. Ryan
John S. Weinberg

INFORMATION TECHNOLOGY COMMITTEE

Roman Martinez IV
Chairman
Pamela G. Carlton
Curtis Cole, M.D.*
Edward Ward Franklin, Esq.
Jeffrey W. Greenberg
Joseph Hayes, M.D.*
George F. Heinrich, M.D.*
George Hripscak, M.D.*
Michael S. Pritula
Arthur F. Ryan
Glen Salow*
Arthur J. Samberg
Ted Shortliffe, M.D.*
Richard E. Snyder
Henry Spotnitz, M.D.*
George J. Weinberger Jr.*
Robert C. Wright

INVESTMENT COMMITTEE

George F. Baker
Chairman
Pamela G. Carlton
John K. Castle
James H. Evans
Edward Ward Franklin, Esq.
David A. George
Kenneth H. Hannan
Peter S. Kalikow
David H. Komansky
David I. Margolis
Roman Martinez IV
Raymond J. McGuire
Mrs. Sharmin Mossavar-Rahmani*
Sarah E. Nash
Gordon B. Pattee
Lionel I. Pincus
Arthur J. Samberg
Robert C. Scott
John A. Thain

JOINT CONFERENCE COMMITTEE

Gordon B. Pattee
Chairman
Edward H. Auchincloss
Frank A. Bennack Jr.
Donald L. Boudreau
Iris Cantor
Stephen Case, Esq.
Joan Ganz Cooney
Charlotte M. Ford
Louis R. Gary
Arthur J. Hedge Jr.
Marifé Hernandez
O. Wayne Isom, M.D.
Robert L. James
Peter S. Kalikow
David H. Koch
David H. Komansky
Marilyn Laurie
Rochelle B. Lazarus
John E. Merow, Esq.
Constance J. Milstein, Esq.
Timothy A. Pedley, M.D.
Richard E. Snyder
H. Dirk Sostman, M.D.
Michael D. Tusiani
Sidney J. Weinberg Jr.

LEGAL AFFAIRS COMMITTEE

Vincent Tese, Esq.
Chairman
Stephen Case, Esq.
H. Rodgin Cohen, Esq.
James B. Hurlock, Esq.
Arthur J. Mahon, Esq.
John E. Merow, Esq.
Margaret L. Wolff, Esq.

MARKETING AND PUBLIC AFFAIRS COMMITTEE

Rochelle B. Lazarus
Chair
Gerald D. Fischbach, M.D.*
Peter A. Georgescu
Antonio M. Gotto Jr., M.D., D.Phil.*
Richard D. Granstein, M.D.*
Robert L. James*
Harvey Klein, M.D.
Marilyn Laurie
Ellen R. Marram
Robert B. Menschel
Eric Rose, M.D.*
Richard E. Snyder
Sir Howard Stringer
Joseph Tennenbaum, M.D.*

PATIENT CENTERED CARE AND SERVICE QUALITY COMMITTEE

Marifé Hernandez
Chair
Philip O. Alderson, M.D.
Iris Cantor
Oscar Lewis Dunn Jr.
Mrs. John W. Espy
Charlotte M. Ford
Mrs. Sandra Gold*
Richard D. Granstein, M.D.
Mrs. Jamee Gregory*
O. Wayne Isom, M.D.
Collette T. Kean*
Ellen R. Marram
William F. May
Anke Nolting, Ph.D.*
Timothy A. Pedley, M.D.
Lisa R. Perry
Fran Poole*
Michael S. Pritula
Ruth Siegel*
Mrs. Daisy M. Soros*
Audrey Weiderlight, Ph.D.*

QUALITY ASSESSMENT AND PERFORMANCE IMPROVEMENT COMMITTEE

Arthur J. Hedge Jr.
Chairman
Philip O. Alderson, M.D.
Pamela G. Carlton
Mrs. John W. Espy
Edward Ward Franklin, Esq.
Richard D. Granstein, M.D.
George F. Heinrich, M.D.*
O. Wayne Isom, M.D.
Winfield P. Jones, Esq.
David H. Komansky
William F. May
Constance J. Milstein, Esq.

REAL ESTATE AND MAJOR FACILITIES COMMITTEE

Peter S. Kalikow
Chairman
Arthur J. Hedge Jr.
David H. Koch
David H. Komansky
John E. Merow, Esq.
Constance J. Milstein, Esq.
Ogden Mills Phipps
Jerry I. Speyer
Paul E. Taylor Jr.

* Public member

NewYork-Presbyterian Hospital

Governance

INTERNATIONAL & NATIONAL BOARD

Louis R. Gary
Chairman

Maurice R. Greenberg
Chairman Emeritus

Frank A. Bennack Jr.
Daniel B. Burke
Iris Cantor
Edemar Cid-Ferreira*
Michel David-Weill
William Edwards*
Gerald D. Fischbach, M.D.*
Charlotte M. Ford
Barry S. Friedberg*
Harvey Golub
Antonio M. Gotto Jr., M.D.,
D.Phil.*

Eugene P. Grisanti*
Arthur Hedge Jr.
Marifé Hernandez
Robert L. James
Collette T. Kean*
David H. Komansky
Joan M. Leiman, Ph.D.*
John J. Mack
David I. Margolis
Roman Martinez IV
John F. McGillicuddy
Constance J. Milstein, Esq.
Margaret Osmer-McQuade*
Ogden Mills Phipps
William R. Rhodes
Jose Rohm*
Isadore Rosenfeld, M.D.*
Muriel Siebert*
Ronald P. Stanton
Joseph Tenenbaum, M.D.*
Michael D. Tusiani
Sanford I. Weill

CORPORATE OFFICERS/ SENIOR ADMINISTRATION

(as of August 2005)

Herbert Pardes, M.D.
*President and
Chief Executive Officer*

Steven J. Corwin, M.D.
*Executive Vice President and
Chief Operating Officer*

Arthur A. Klein, M.D.
*Executive Vice President and
Chief Operating Officer
NewYork-Presbyterian
Healthcare System*

Senior Vice Presidents

Aurelia G. Boyer
*Senior Vice President and
Chief Information Officer*

Richard D'Aquila
*Senior Vice President and
Chief Operating Officer
NewYork-Presbyterian/Weill Cornell*

Emme Deland
*Senior Vice President
Strategy*

Maxine Fass, Esq.
*Senior Vice President,
Chief Legal Officer and
General Counsel*

G. Thomas Ferguson
*Senior Vice President and
Chief Human Resources Officer*

Robert E. Kelly, M.D.
*Senior Vice President and
Chief Operating Officer
NewYork-Presbyterian/Columbia*

Phyllis R. Lantos
*Senior Vice President,
Chief Financial Officer
and Treasurer*

Joan M. Leiman, Ph.D.
*Chief of Staff to the
President and CEO*

Wilhelmina Manzano, M.A., R.N.
*Senior Vice President and
Chief Nursing Officer*

William A. Polf, Ph.D.
*Senior Vice President
External Relations*

Cynthia N. Sparer
*Senior Vice President and
Chief Operating Officer
Women's, Children's and
Community Health*

Robert S. Volland
*Senior Vice President
Real Estate and Facilities*

Vice Presidents

David Alge
*Vice President
Operations
NewYork-Presbyterian
Healthcare System*

Brian J. Alsford
*Vice President and Director of
Procurement Financial Controls
and Supply Chain Intelligence*

R. Peter Altman, M.D.
*Vice President and Chief Medical
Officer, Medical Affairs
Children's Health Network*

Donna A. Barbaro
*Vice President
Design and Construction
NewYork-Presbyterian/Weill Cornell*

Laurence J. Berger
*Vice President
Administration
NewYork-Presbyterian
Healthcare System*

Suzanne Boyle, R.N., D.N.Sc.
*Vice President
Patient Care Services
NewYork-Presbyterian/Weill Cornell*

Jeffrey A. Bronstein, M.P.A.
*Vice President
Strategy*

Kathleen M. Burke, Esq.
*Vice President, Board Relations,
Secretary and Counsel*

John V. Campano, Esq.
*Vice President, Risk Management
and Associate General Counsel*

J. Emilio Carrillo, M.D., M.P.H.
*Vice President
Community Health Development*

Andria Castellanos
*Vice President
Clinical Services
NewYork-Presbyterian/Columbia*

Martin A. Cohen
*Vice President
Real Estate*

Andrea Colon, M.S.N., R.N.
*Vice President
Patient Care Services
Children's Health Services*

Mary R. Cooper, M.D.
*Vice President and
Chief Quality Officer*

E. William Davis Jr., M.D.
*Vice President Emeritus
Medical Affairs*

William J. Farrell
*Vice President
Financial Operations*

David A. Feinberg
*Vice President
Marketing*

John Fleischer
*Vice President
Strategic Sourcing*

Laura L. Forese, M.D.
*Vice President and
Chief Medical Officer*

Steven D. Forman, C.P.A.
*Vice President
Internal Audit and
Corporate Compliance*

Michael J. Fosina
*Vice President and Executive Director
The Allen Pavilion*

Anita R. Golbey, Esq.
*Vice President,
Deputy General Counsel and
Assistant Secretary*

William T. Greene
*Vice President
Clinical Services
NewYork-Presbyterian/Weill Cornell*

Kenneth R. Haber
*Vice President
Patient Support Services and
Accommodations*

Gertrude Johnson, M.A., R.N.,
C.N.A.A.
*Vice President
Quality*

Steven J. Kurz
*Vice President
Patient Accounts*

* Public member

NewYork-Presbyterian Hospital

Governance

Mark E. Larmore
*Vice President, Finance and
Assistant Treasurer*

Eliot J. Lazar, M.D.
*Vice President
NewYork-Presbyterian
Healthcare System*

J. David Liss
*Vice President
Government Relations and
Strategic Initiatives*

Myrna A. Manners
*Vice President
Public Affairs*

Susan Mascitelli
*Vice President
Patient Services*

Bart Minsky
*Vice President
Human Resources
NewYork-Presbyterian/Columbia*

Helen Morik
*Vice President
Government and
Community Affairs*

Jaclyn A. Mucaria
*Vice President
Ambulatory Care Services*

José Nuñez
*Vice President
International and Corporate
Healthcare Services*

Bernadette O'Brien, R.N.
*Vice President
Operations
Morgan Stanley Children's Hospital
of NewYork-Presbyterian*

Joanne L. Olson
*Vice President
Human Resources
NewYork-Presbyterian/Weill Cornell*

Wayne Osten
*Vice President
System Development
NewYork-Presbyterian
Healthcare System*

Georgia Persky, R.N., B.S.N., M.B.A.
*Vice President
Patient Care Services
NewYork-Presbyterian/Columbia*

Valerie Punnett
*Vice President
Information Systems*

Larry Schafer
*Vice President
Development*

Paul Schwabacher
*Vice President
Design and Construction
NewYork-Presbyterian/Columbia*

Dov N. Schwartzben
*Vice President
Managed Care*

Carol Silk
*Vice President and
Chief Learning Officer*

Jolie Singer, M.P.H.
*Vice President and
Chief of Staff to the
Executive Vice President and COO*

Frederick S. Title, Esq.
*Vice President
Legal Affairs*

Eric R. Vorenkamp
*Vice President
NewYork-Presbyterian Health Plans*

Philip J. Wilner, M.D.
*Vice President and
Medical Director
Behavioral Health*

Karol Wollenburg, M.S., R.Ph.
*Vice President
Pharmacy*

Gary J. Zuar
*Vice President
Finance*

Bernadette D. Ocampo
Assistant Secretary

MEDICAL BOARD

Philip O. Alderson, M.D.
President

Richard D. Granstein, M.D.
Vice President

Jack D. Barchas, M.D.
Louis U. Bigliani, M.D.
David Brenner, M.D.
D. Jackson Coleman, M.D.
Steven J. Corwin, M.D.
John M. Driscoll Jr., M.D.
Laura L. Forese, M.D.
Daniel M. Knowles, M.D.
Daniel Libby, M.D.
Gerald M. Loughlin, M.D.
Fabrizio Michelassi, M.D.
Ralph L. Nachman, M.D.
Herbert Pardes, M.D.
Timothy A. Pedley, M.D.
Richard Polin, M.D.
Eric A. Rose, M.D.
Robert I. Sassoon, M.D.
John J. Savarese, M.D.
Michael L. Shelanski, M.D., Ph.D.
Margaret Wood, M.D.

EXECUTIVE COMMITTEE

NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

Richard D. Granstein, M.D.
President

Philip E. Stieg, Ph.D., M.D.
Vice President

Jack D. Barchas, M.D.
Frank A. Chervenak, M.D.
D. Jackson Coleman, M.D.
Steven J. Corwin, M.D.
E. William Davis Jr., M.D.
Neal E. Flomenbaum, M.D.
Laura L. Forese, M.D.

Marc Goldstein, M.D.
Daniel M. Knowles, M.D.
James S. Lieberman, M.D.
Gerald M. Loughlin, M.D.
Fabrizio Michelassi, M.D.
Alvin I. Mushlin, M.D.
Ralph L. Nachman, M.D.
Dattatreya Nuri, M.D.
Herbert Pardes, M.D.
Zev Rosenwaks, M.D.
Robert I. Sassoon, M.D.
John J. Savarese, M.D.
Peter N. Schlegel, M.D.
Thomas P. Sculco, M.D.
Michael G. Stewart, M.D.
Manikkam Suthanthiran, M.D.

EXECUTIVE COMMITTEE

NewYork-Presbyterian Hospital/ Columbia University Medical Center

Philip O. Alderson, M.D.
President

Louis U. Bigliani, M.D.
Vice President

Mitchell Benson, M.D.
David R. Bickers, M.D.
David Brenner, M.D.
Stanley Chang, M.D.
Lanny Garth Close, M.D.
Steven J. Corwin, M.D.
Mary D'Alton, M.D.
John M. Driscoll Jr., M.D.
Sidney B. Eisig, D.D.S.
Laura L. Forese, M.D.
James F. Giglio, M.D.
Scott M. Hammer, M.D.
Kathleen Klink, M.D.
James S. Lieberman, M.D.
Jeffrey Lieberman, M.D.
Herbert Pardes, M.D.
Richard Polin, M.D.
Eric A. Rose, M.D.
Michael L. Shelanski, M.D., Ph.D.
Robert A. Solomon, M.D.
Margaret Wood, M.D.

NewYork-Presbyterian Hospital

Clinical Leadership (as of September 2005)

CHIEFS OF SERVICE

Physicians at NewYork-Presbyterian Hospital have appointments at Columbia University College of Physicians and Surgeons or Weill Medical College of Cornell University, and some physicians have joint appointments at both schools. Most of the chiefs of service serve as chairmen of the corresponding clinical departments at their respective medical schools.

NewYork-Presbyterian Hospital/ Columbia University Medical Center

Anesthesiology

Margaret Wood, M.D.

Dental and Oral Surgery

Sidney B. Eisig, D.D.S.

Dermatology

David R. Bickers, M.D.

Emergency Medicine

James F. Giglio, M.D.

Family Medicine

Kathleen A. Klink, M.D.

Medicine

David Brenner, M.D.

Neurological Surgery

Robert A. Solomon, M.D.

Neurology

Timothy A. Pedley, M.D.

Obstetrics and Gynecology

Mary D'Alton, M.D.

Ophthalmology

Stanley Chang, M.D.

Orthopaedic Surgery

Louis U. Bigliani, M.D.

Otolaryngology

Lanny Garth Close, M.D.

Pathology

Michael L. Shelanski, M.D., Ph.D.

Pediatrics

John M. Driscoll Jr., M.D.

Psychiatry

Jeffrey Lieberman, M.D.

Radiation Oncology

Philip O. Alderson, M.D.
(interim)

Radiology

Philip O. Alderson, M.D.

Rehabilitation Medicine

James S. Lieberman, M.D.

Surgery

Eric A. Rose, M.D.

Urology

Mitchell C. Benson, M.D.

NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

Anesthesiology

John J. Savarese, M.D.

Cardiothoracic Surgery

O. Wayne Isom, M.D.

Dentistry, Oral and Maxillofacial Surgery

David A. Behrman, D.M.D.

Dermatology

Richard D. Granstein, M.D.

Emergency Medicine

Neal E. Flomenbaum, M.D.

Medicine

Ralph L. Nachman, M.D.

Neurology

M. Flint Beal, M.D.

Neurological Surgery

Philip E. Stieg, Ph.D., M.D.

Obstetrics and Gynecology

Frank A. Chervenak, M.D.

Ophthalmology

D. Jackson Coleman, M.D.

Orthopaedic Surgery

Thomas P. Sculco, M.D.
Surgeon-in-Chief
Hospital for Special Surgery

Otorhinolaryngology

Michael G. Stewart, M.D.

Pathology

Daniel M. Knowles, M.D.

Pediatrics

Gerald M. Loughlin, M.D.

Plastic Surgery

Robert Grant, M.D.
(acting)

Psychiatry

Jack D. Barchas, M.D.

Public Health

Alvin I. Mushlin, M.D.

Radiation Oncology

Dattatreyaudu Nori, M.D.

Radiology

Robert J. Min, M.D.
(acting)

Rehabilitation Medicine

James S. Lieberman, M.D.

Reproductive Medicine

Marc Goldstein, M.D.
Zev Rosenwaks, M.D.
Co-Chief

Surgery

Fabrizio Michelassi, M.D.

Transplantation Medicine and Extracorporeal Therapy

Manikkam Suthanthiran, M.D.

Urology

Peter N. Schlegel, M.D.

DIRECTORS OF LABORATORIES

NewYork-Presbyterian Hospital/ Columbia University Medical Center

Allen Pavilion Laboratory

Joseph Fink, M.D.

Anatomic Pathology Laboratories

Charles Marboe, M.D.
Vice Chairman
Department of Pathology

Clinical Laboratory Services

Steven Spitalnik, M.D.
Vice Chairman
Department of Pathology
Medical Director

Clinical Microbiology Service

Phyllis Della-Latta, Ph.D.

Core Laboratory

Daniel Fink, M.D.

Cytology Laboratory

Diane Hamele-Bena, M.D.

Genetics

Dorothy Warburton, Ph.D.

Point of Care Testing

Daniel Fink, M.D.

Specialty Laboratory

Michael Pesce, M.D.

Stem Cell Laboratory

Donna Skerrett, M.D.

Surgical Pathology

Kathleen O'Toole, M.D.

Transfusion Medicine Services

Harold Kaplan, M.D.

Ancillary Information Services

Gil Sofer

Clinical Diagnostic Laboratories Directors

Interventional Cardiology Center, Adult

Allan Schwartz, M.D.

Cardiac Catheterization, Pediatrics

William E. Hellenbrand, M.D.

Cardiac ECG, Adult

James Reiffel, M.D.

Echocardiography, Pediatrics

Charles S. Kleinman, M.D.

Cardiac Electrophysiology

Hasan Garan, M.D.

Echocardiography

Shunichi Homma, M.D.

Neurophysiology

Clifton Gooch, M.D.
Ronald Emerson, M.D.
Co-Directors

Nuclear Cardiology

Lynne Johnson, M.D.

Nuclear Medicine

Ronald Van Heertum, M.D.

Pulmonary Function

Robert Basmer, M.D.

NewYork-Presbyterian Hospital

Clinical Leadership (as of September 2005)

NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

Anatomic Pathology Laboratories

Joan Jones, M.D.
Director

Blood Bank and Transfusion Service

Donna Skerrett, M.D.
Director/Chief

Central Core Laboratory

Richard Lent, Ph.D.
Director

Clinical Microbiology

Davise Larone, Ph.D.
Chief

Clinical Pathology Laboratories

Debra G.B. Leonard, M.D., Ph.D.
Director

Cytogenetics

Susan Matthew, Ph.D.
Chief

Cytopathology

Madeline Vazquez, M.D.
Chief

Hematology Laboratory Services

Ellinor I. Peerschke, Ph.D.
Chief

Immunopathology

Amy Chadburn, M.D.
Chief

Surgical Pathology

Joan Jones, M.D.
Chief

Clinical Diagnostic Laboratories Directors

Cardiac Catheterization, Adult

S. Chiu Wong, M.D.

Cardiac Catheterization, Pediatrics

William E. Hellenbrand, M.D.

Cardiac Electrophysiology

Bruce B. Lerman, M.D.

Cardiac ECG, Adult

Paul D. Kligfield, M.D.

Cardiac ECG, Pediatrics

Rubin Cooper, M.D.

Echocardiography

Richard Devereux, M.D.

Electroencephalography

Gail E. Solomon, M.D.

Electromyography

Michael Rubin, M.D.

Neurophysiology

Jonathan Victor, M.D., Ph.D.

Nuclear Medicine

Stanley J. Goldsmith, M.D.

Pulmonary Function

Abraham Sanders, M.D.

NURSING/PATIENT CARE SERVICES

Wilhelmina Manzano, M.A., R.N.

*Senior Vice President and
Chief Nursing Officer
NewYork-Presbyterian Hospital*

Clinical Practice, Education, Quality and Research

Gina Bufe, Ph.D., R.N.
Lourdes V. Mellino, M.A., M.Ed., R.N.
Directors

Nursing Education

Jean Pieri Flynn, Ed., R.N.
Dianne M. Ryan, M.A., R.N., BC.,
C.N.A.
Directors

Operations and Credentialing

Debra O'Hehir, M.S.N., M.B.A., R.N.
Director

NewYork-Presbyterian Hospital/ Columbia University Medical Center

Georgia Persky, R.N., B.S.N., M.B.A.
Vice President, Patient Care Services

Cardiac/Cardiovascular Nursing

Hussein Tahan, D.N.Sc., R.N., C.N.A.
Director

Critical Care and Surgical Specialties

Vinni Genevese-Schek, R.N., M.P.H.
Director

Emergency Room Nursing

Raffaella Pia, M.S., R.N.C.
Director

Nursing Operations

Patricia Rozzi, M.A., R.N.
Director

Operating Room Nursing

Vicki Fox, B.S.N., R.N., C.N.O.R.
Director

Pre and Post Surgical Services

Clare Styles, B.S.N., R.N.
Director

Respiratory Therapy

Eileen Barnwell, R.R.T., M.S.
Director

Admitting, Discharge and Billing

Kathleen M. Ferre-Tomkins
Director

Morgan Stanley Children's Hospital of NewYork-Presbyterian

Andrea M. Colon, M.S.N., R.N.
Vice President, Patient Care Services

Social Work

Sharron Madden, L.C.S.W.
Director

The Allen Pavilion

Valerie Henriques, R.N.
Director (acting)

NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

Suzanne M. Boyle, R.N., D.N.Sc.
Vice President, Patient Care Services

Ambulatory Care

Gayle Kolt, M.P.H., R.N., C.P.H.Q.
Practice Administrator

Emergency Department

Brian Miluszusky, B.S.N., C.E.N.
Patient Care Director

Medical/Surgical Nursing

Patricia Prufeta, M.S.H.A., R.N.
Director

Nursing Operations/Finance

Robert Reineman, M.B.A., M.P.H.
Director

Payne Whitney Inpatient

Rence (John) Repique, R.N.
Nurse Manager

Perioperative Nursing

Marjorie Guglin, M.P.H., B.S.N., R.N.
Administrative Director

Westchester Division

Linda Espinosa, M.S., R.N.
Director

Women's and Children's Health Nursing

Margaret Macek, M.S.N., R.N.
Director

Respiratory Therapy

Octavio LaFuentes, R.R.T.
Director

Social Work

Sona Euster, C.S.W., A.C.S.W.
Director

PHARMACY

Karol Wollenburg, M.S., R.Ph.
Apothecary-in-Chief

SERVICE LINES

Graham Gulian
Director

Administrative Directors

Behavioral Health

Gail Ryder

Cardiovascular

Bernadette Miesner

Children's Health

Aliza Koenigsberg

Digestive Diseases

Kate Hopkins

Emergency Medicine

Nicole Kail

Geriatrics

Tina Stimpson

Medicine

Tina Stimpson

Neuroscience

Gail Ryder

Oncology

Susan R. Silverman

Orthopaedics

Tina Stimpson

Preventative and Corporate Health

José Nuñez

Transplant

Jennifer Rabina

Vascular

Bruce Gantt

Women's Health

Kate Hopkins

NewYork-Presbyterian Hospital

Advisory and Support Groups (as of July 2005)

COLUMBIA PRESBYTERIAN HEALTH SCIENCES ADVISORY COUNCIL

John K. Castle
Chairman (through May 2005)

Richard A. Elias, M.D.
Chairman (as of June 2005)

Roger Barnett
Jeremiah A. Barondess, M.D.
Page Morton Black
Charles Brunie
Joan Camins
Bryan J. Carey
Thomas L. Chrystie
Maureen Cogan
Rhoda W. Cohen
Ron Cohen, M.D.
Stephen Cohen, M.D.
Sue Dalsemer
James J. Daly
Robert K. Dressing
Abigail Black Elbaum
Loren Eng
Gloria Farber, Ed.D.
Phyllis Farley
Mark Fisch
Oscar Garfein, M.D.
Louis R. Gary
Philip Goelet, Ph.D.
Sandra O. Gold, Ed.D.
Ernest Haas
Daniel Hauser, Ph.D.
Gerard Higgins
Helen S. Hintz
Abigail A. Hoffman
Herbert Irving
Ellen Jewett
Barbara Jonas
Vera Joseph, M.D.
Patsy Kahn
Cindie Kastenbaum
Henry L. King
E. Peter Krulewitch
Eugene Lang
Burton J. Lee III, M.D.
Deanna Levine
Constance Lieber
Hildegard Mahoney
Phyllis L. Mailman
John H. Manice
Paul A. Marks, M.D.
Ariane M.H. Matschullat
William F. May
Guri McKinnell
G. Allen Mebane
Constance J. Milstein, Esq.
Shelby Modell
G. Lynn Moore

JoAnn M. Murphy
Joseph M. Murphy
Fred Nazem
Patricia Paper
Gordon B. Pattee
Ponchitta Pierce
John Pinto
Irene Pollin
Stuart Rabin
Hinda Rosenthal
Joan Schneeweiss
Mark Schwartz
Steven Segal
Ruth Siegel
Wilma Bulkin Siegel, M.D.
John R. Stafford
Vada Stanley
Judith Sulzberger, M.D.
Suzanne Sunshine
Doris Tananbaum
Jeff C. Tarr
Vincent Tese
John Tognino
Doris F. Tulcin
Gerard Turino, M.D.
Kathleen Walas
Audrey Weiderlight, Ph.D.
Dayna J. Wilkinson
Joseph D. Williams
Ruth A. Wooden
Clyde Wu, M.D.

Emeriti

Mathilde Krim, Ph.D.
Arnold Relman, M.D.

NEWYORK WEILL CORNELL COUNCIL

Jeffrey W. Greenberg
Chairman

Larry Schafer
Administrative Officer

Ethel Allen
Sara Ayres
Susan L. Baker
Barbara Bancroft
Sloan Barnett
Renée Belfer
Adele Bergreen
Kathleen Burns
The Rev. Dr. John E. Carrington
Bernadette Castro
Herbert Chestler
Paul M. Cohen
Amy Cohenca
Audrey del Rosario
Robert L. Dilenschneider

Minnie Dubilier
Claire Edersheim
William Edwards
Edgar R. Eisner
Elaine Sargent Elman
Linda Rodgers Emory
Jeffrey J. Feil
Mary Ann Fribourg
David Ganek
Judie Ganek
Michele Geller
Laurent Gerschel, M.D.
Emily Glasser
Peter S. Goltra
Joseph L. Gossner
Antonio M. Gotto Jr., M.D.,
D.Phil.
Corinne Greenberg
Jeffrey W. Greenberg
Jamee Gregory
Themis Hades
Lynne F. Hammerschlag
George F. Heinrich, M.D.
Jonathan J. Holtz
Hon. Howard M. Holtzmann
Henry H. Hoyt Jr.
Thomas C. Israel
Anne Wallace Juge
Allison Kanders
Nathalie Kaplan
Harvey Kaylie
Collette T. Kean
Peter R. Kellogg
David H. Koch
Mara Landis
Nancy Lane
Jeffrey S. Lasdon
Betty N. Lee
Claudia Cisneros Macaya
Lynne M. Manning
Sharmin Mossavar-Rahmani
Jeanne Moutoussamy-Ashe
Monica Muhart
Margaret Osmer-McQuade
Nancy Paduano
Herbert Pardes, M.D.
Nelson Peltz
Pauline Baker Pitt
Edward Ashton Poole
Dennis B. Poster
Donna Redel
Marcus M. Reidenberg, M.D.
Lawrence Ruben
Cyma Rubin
Mr. and Mrs. Leroy Rubin
John M. Rudey
Jack Saltz
Larry Schafer
Fiona Scharf
Jay Shaw
Ruth S. Stanton

Michael Urkowitz
Jeffrey A. Volk
John S. Weinberg
Sue Ann Weinberg
Carolyn Wiener
Suzanne Wright

Life Members

Phyllis D. Collins
Annette de la Renta
Peter J. De Luca
Sanford B. Ehrenkranz
Mr. and Mrs. Jerome Fisher
Frances M. Friedman
Wilbur H. Friedman
Mary Kalikow
Robert Liberman
Barry Osborn
Dorothy Sarnoff Raymond
Jean Lawson Stone
Vivien Wyser-Pratte

CHILDREN'S ADVISORY COUNCIL

Executive Committee Members

Sarah Elizabeth Nash
Chair

Stephen S. Crawford
Charlotte M. Ford
Stanley Jaffe
Peter S. Kalikow
Phyllis Komansky
Ronay Menschel
Daniel S. Och
Nancy C. Paduano
Heather Sargent
Mark Schwarz
Robert G. Scott
Patrick Whalen

Full Committee Members

Zoe Cruz
Arthur Samberg

NewYork-Presbyterian Hospital

Advisory and Support Groups (as of July 2005)

NEWYORK-PRESBYTERIAN HOSPITAL COMMUNITY HEALTH ADVISORY COUNCIL

Community Members

Frank A. Alvarez
Charles Corliss, Ph.D.
Leslie Foster
Herbert Harwitt
Maria Luna
Luis Miranda
Pamela Palanque-North, Ph.D.
Ana Olivero, M.D.
Moises Perez
Rosita Romero
Andrew Rubinson
Yvonne Stennett
Juan Tapia-Mendoza, M.D.
Juan Villar

COMMUNITY ADVISORY BOARD

NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

Jonathan Bobrow Altschuler
Chairman

Leslie Slocum
Vice Chairman

Louis Uliano
Secretary

Daniel R. Badillo
William Dionne
Ruby Gaines
Michael S. Garvey, D.V.M.
Jacqueline Halpin
John J. Lynch
Liam Lynch
Stephen C. Petrillo
Linda Pickett
Stuart K. Sherman
Ron Swift
Wanda Wooten

THE AUXILIARY

NewYork-Presbyterian Hospital/ Columbia University Medical Center

Audrey Weiderlight, Ph.D.
President

Mrs. Theodore Semegran
First Vice President

Mrs. David Dodge
Second Vice President

Mrs. Paul Cannon
Secretary

Mrs. David L. Andrews
Treasurer

Miss Anne Lipari
Corresponding Secretary

The Auxiliary of today is so proud to have provided a second three-year scholarship for junior faculty at the Center for Women's Health. This will enable the fourth, fifth and sixth scholarship recipients to pursue research. We have now distributed \$350,000 in scholarship funds.

We have continued our commitment to assisting departments and programs throughout the Medical Center, including:

- Funding for the Department of Social Work/Rehabilitative Medicine for appropriate clothing for over 350 patients in need
- Funding of lectures to educate social workers, as per the Anna Ball Kneeland Fund
- Provisions for volunteers in the Trained Liaison Comforter program in ICU and Same Day/ Ambulatory waiting areas
- Support for the Milbank Library
- Scholarships for Medical Center nursery school children
- Free magazines for patients
- Free parking for all volunteers and auxiliarians
- Funding for The Allen Pavilion's community outreach programs for seniors
- Support for Artists Unite therapy for all cancer patients

THE AUXILIARY

NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

Fran Poole
Chair

Barbara Booth
Elizabeth Johnson
Vice Chairs

Frédérique Heinemann
Secretary/Treasurer

Collette T. Kean
Chair Emeritus

The Auxiliary's mission of supporting the Hospital's many patient related programs continued with funding grants to:

- Pediatric Primary Care Clinic
- Patient Recreation and Crafts Program
- Education Aids for the Social Services Department
- "Healthy Steps" for Young Children
- Paramedic Training Program
- Payne Whitney's Therapeutic Activities

Outstanding presentations for the educational lecture series continued, concluding with a presentation on the "future reconfiguration of the Medical Center."

The Babies Alumni Program was pursued actively and added many new members to its roster.

Members of the Auxiliary of both centers also participate in the United Hospital Fund and Hospital Association of New York.

VOLUNTEERS

NewYork-Presbyterian Hospital

Rick Evans
Director
Volunteer and Patient Centered Services

Evelyn Ramos
Manager
NewYork-Presbyterian/Columbia

Maxine Dacres
Manager
NewYork-Presbyterian/Weill Cornell

Diane Clark
Manager
*Volunteer and Patient Services/
Payne Whitney-Westchester*

Mayra Garcia
Manager
Volunteer Services/Allen Pavilion

Volunteers are a key element of patient centered care at NewYork-Presbyterian.

In 2004, over 1,300 volunteers provided more than 152,000 hours of service in a wide array of programs and roles, including in our Emergency Departments, Child Life Program, Pet Therapy Program, Hospital Elder Life Program (HELP), Domestic and Other Violence Emergency (DOVE) Program, Reach Out and Read, Silver Spoons, Trained Liaison Comforters (TLC), and helped at information desks and waiting areas across our facilities. They have also played an important role in helping us to achieve our service excellence and patient satisfaction goals.

Interpreter Services also continues to be a major focus. In 2005, NewYork-Presbyterian formed a Limited English Proficiency Steering Committee which has initiated a wide array of projects, including expanded internal education programs, community outreach and interpreter competency and training programs. Our program has grown along with the need. In 2005, interpreter assistance was provided to patients at our facilities, using a variety of mechanisms, over 100,000 times.

NewYork-Presbyterian Healthcare System

Board Leadership, Senior Management and System Members
(as of July 2005)

Comprising 35 general acute-care hospital sites in New York State as well as Northern New Jersey and Connecticut, 15 skilled nursing facilities, and numerous other ambulatory and specialty providers, the NewYork-Presbyterian Healthcare System is one of the largest systems in the United States. Established by NewYork-Presbyterian Hospital, its mission is to increase access to high quality care, foster quality improvement, promote professional and operational excellence, and support the mission of its academic partners. The System currently serves nearly one out of every four patients seen in the greater New York metropolitan area.

NewYork-Presbyterian Hospital and its clinical service lines play an increasingly important role in expanding the scope of medical and surgical services offered at System institutions. Most general acute care members are also affiliates of one of two medical school partners: Columbia University College of Physicians and Surgeons and Weill Medical College of Cornell University. The activities of the System are overseen by a Board, which includes members from the NewYork-Presbyterian Board and chairpersons from selected member institutions. Listed here are key System leadership and members.

BOARD LEADERSHIP/ SENIOR MANAGEMENT

John J. Mack
Chairman

Donald L. Boudreau
John E. Merow, Esq.
Vice Chairmen

Herbert Pardes, M.D.
President and Chief Executive Officer
NewYork-Presbyterian
Healthcare System

Arthur A. Klein, M.D.
Executive Vice President and
Chief Operating Officer
NewYork-Presbyterian
Healthcare System

Laurence J. Berger
Vice President
Administrative Affairs

Eliot J. Lazar, M.D.
Vice President
Medical Affairs

David Alge
Vice President
Operations

Wayne Osten
Vice President
System Development

Oliver T. Fein, M.D.
Associate Dean and Director
Office of Affiliations
Weill Cornell Medical College

Joseph Tenenbaum, M.D.
System Affairs
Columbia University College
of Physicians and Surgeons

ACUTE CARE MEMBERS

NewYork-Presbyterian Hospital

- The Allen Pavilion
- Children's Hospital of NewYork-Presbyterian
- NewYork-Presbyterian/Columbia
- NewYork-Presbyterian/Weill Cornell
- Westchester Division

Bassett Healthcare
The Brooklyn Hospital Center
Holy Name Hospital
Hospital for Special Surgery
Lawrence Hospital Center
New Milford Hospital

New York Community Hospital
New York Hospital Queens
New York Methodist Hospital
New York Westchester Square
Medical Center
Northern Westchester Hospital
Nyack Hospital
Orange Regional Medical Center

- Arden Hill Campus
- Horton Campus

Palisades Medical Center
Phelps Memorial Hospital*
The Rogosin Institute
St. Barnabas Hospital—The Bronx
St. Luke's Cornwall Hospital
St. Vincent's Medical
Center—Bridgeport
Southampton Hospital
South Nassau Communities
Hospital
Stamford Health System
The Valley Hospital
White Plains Hospital Center
Winthrop-University Hospital
Wyckoff Heights Medical Center

LONG-TERM CARE MEMBERS

Amsterdam Nursing Home
Fort Tryon Center for Rehabilitation
and Nursing
Franklin Center for Rehabilitation
and Nursing
Friedwald Center for Rehabilitation
and Nursing
The Harborage at Palisades
Medical Center
Manhattanville Health Care Center
Menorah Home and Hospital
St. Barnabas Nursing Home
St. Mary's Hospital for Children—
Queens
Sea Crest Health Care Center
Shore View Nursing Home
The Silvercrest Center for Nursing
and Rehabilitation
Tandet Center for Continuing Care

AMBULATORY AND SPECIALTY MEMBERS

Community Healthcare Network
Gracie Square Hospital
New York College of Podiatric
Medicine & Foot Clinics of
New York

SPECIALTY REHABILITATION MEMBERS

The Burke Rehabilitation Hospital
Helen Hayes Hospital

* Membership Pending

Donors

NewYork-Presbyterian Hospital extends deepest thanks to its many loyal supporters. Gifts of all sizes were enormously appreciated.

We are grateful to the following donors who contributed gifts of \$1,000 or more to NewYork-Presbyterian Hospital during 2004:

A

Felicia and Arnold Aaron Foundation
 Michael Aaron
 Mr. and Mrs. William E. Aaron
 Aaronson Rappaport Feinstein & Deutsch, LLP
 Gayle R. Aaronson
 Abbott Laboratories Fund
 Lynda Abdo
 Kristin Abely
 John W. Abene
 Mr. and Mrs. Mark J. Abene
 Oded Aboodi
 S. Daniel Abraham
 Mr. and Mrs. Stephen J. Abraham
 Mr. and Mrs. James D. Abrams
 Leigh Abramson
 Louis & Anne Abrons Foundation, Inc.
 Access Securities, Inc.
 Accordis Inc.
 Roger G. Ackerman
 Acorn Foundation
 The Julius Ada Foundation, Inc.
 Ethel & Philip Adelman Charitable Foundation, Inc.
 Mrs. Cass Adelman
 Mr. and Mrs. Andrew E. Adelson
 Mrs. Jan P. Adelson
 Adirondack Surgical Group, LLP
 Mr. and Mrs. Allen Adler
 Charles H. Adler Family Charitable Fund
 Elaine J. Adler
 Elsie L. Adler
 The Louis and Bessie Adler Foundation
 Philip M. Adler
 Ad-Tech Medical Instruction Corporation
 Advanced Research Foundation, Inc.
 Aetna Foundation, Inc.
 Affinity Health Plan, Inc.
 AHSC Architects
 M. Bernard Aidinoff Fund
 AIG Matching Grants Program
 Mr. and Mrs. Lee Ainslie III
 Airflex Industrial, Inc.
 Robert Albericci
 Alexandria J. Albers

Mr. and Mrs. Richard G. Albert
 Alconda-Owsley Foundation
 Dr. Philip O. Alderson
 The Alfano Family Charitable Foundation
 Mr. and Mrs. Robert J. Alfano
 Dr. Nissim Alhadeff
 Allen & Company, Inc.
 Mr. and Mrs. Daniel M. Allen
 Geoffrey Allen Corp.
 Mrs. Herbert Allen Sr.
 Herbert Allen Foundation
 Susan K. Allen
 Alliance Capital Management
 Mr. and Mrs. Herbert M. Allison Jr.
 Mr. and Mrs. David Almeida
 The Murray Alon Charitable Foundation
 Mr. and Mrs. Jerome Alpern
 Eleanor Alston
 Dr. R. Peter Altman
 Dr. Nasser K. Altorki
 Altria Group, Inc.
 The Altschul Foundation
 Mr. and Mrs. Alan Altschuler
 Dr. and Mrs. Ellsworth C. Alvord Jr.
 Amcom Software, Inc.
 American Express Pac Match
 The American Hospital of Paris Foundation
 American International Group, Inc.
 The American Society of Nephrology
 American Society of Transplantation
 American Standard
 Anchor Capital Advisors
 Anchorage Charitable Fund
 Mr. and Mrs. K. Tucker Andersen
 The Anderson Charitable Fund
 Mr. and Mrs. Andrew G. Anderson
 Denis Andreuzzi
 Richard Anfang
 Angelo, Gordon & Co., L.P.
 Barbara Annis
 Helen J. Appel
 The Applebaum Foundation
 Myra Appleton
 Dr. Gaya S. Aranoff
 Adrian & Jessie Archbold Charitable Trust
 Edward Archbold
 Architecture for Health Science and Commerce PC
 The Stanley J. Arkin Foundation
 Armstrong-Nickoll Family Foundation
 Arnhold and S. Bleichroeder Advisers, Inc.
 Mr. and Mrs. Joseph Arnold
 Mr. and Mrs. Richard Aron
 Aronson Family Foundation
 Douglas M. Arthur

Yvonne Uran Arthur
 Vera J. Aryeh
 Ascend Capital
 Patricia C. Aser
 The Ashton Foundation
 Milton Askinas
 ASM Mechanical Systems
 Mr. and Mrs. Cliff Asnes
 Association of Contracting Plumbers of the City of NY
 Association of Independent Commercial Producers
 Astra Zeneca
 AstraZeneca LP Lecture Bureau
 Tiqui Atencio
 Victor K. Atkins
 Atkinson Koven Feinberg, LLP
 Atlantic-Heydt Corp.
 The Atticus Foundation
 Mr. and Mrs. Douglas Auchincloss
 Philip Auerbach
 The Auxiliary of the NewYork-Presbyterian Hospital
 Avellino Family Foundation
 Mr. and Mrs. Samuel W. Averett
 Avon Products Foundation, Inc.
 Alison K. Axelrod
 Bernard Axelrod
 Myrna Axman Charitable Foundation for Cancer Research
 The Ayres/Baeche Foundation

B

B. Braun Medical Inc.
 Mr. and Mrs. Paul A. Babineau
 Joseph Bachelder
 Allen King Bachrach
 Bacon Fund
 Thomas H. Bacon
 J. Carter Bacot
 Cathy Bailey
 Mrs. Frederick Bailey
 Irene Bakelaar
 The George F. Baker Trust
 R. Palmer Baker Jr.
 Mr. & Mrs. Robert Baker Family Foundation
 Shepard W. Baker
 Mr. and Mrs. Jonathan Bakker
 Robert H. B. Baldwin
 Dr. David E. Bank
 Dr. Tzvi Bar-David
 C.R. Bard, Inc.
 Mr. and Mrs. Jeffrey Barist
 John Barker
 Mr. and Mrs. Michael D. Barnello
 Saretta Barnett
 Phillip Barnett
 Mr. and Mrs. Victor Barnett

Professor Teodolinda Barolini
 Mr. and Mrs. Stanley C. Baron
 Geraldine E. Barr
 Mary F. Barrett
 Doris Bartell
 Peter Bartlett
 Stuart J. Baskin
 Anne H. Bass
 Anne Hendricks Bass Foundation
 Mr. and Mrs. Sid R. Bass
 Mr. and Mrs. Richard G. Bateson
 Mr. and Mrs. Richard J. Bauer
 Mrs. Barbara L. Baum
 Mr. and Mrs. Charles Baum
 James J. Bauman
 Meredith E. Baumstein
 Baxter Healthcare Corporation
 Bear Stearns Securities Corp.
 Dr. David J. Bearison and Dr. Linda Granowetter
 Mr. and Mrs. Murray Beckerman
 Mr. and Mrs. Neil C. Beckerman
 Louis Begley
 The Nancy Terner Behrman Foundation
 The Beinecke Foundation, Inc.
 Mr. and Mrs. Philip L. Bekerman
 The Laurence D. Belfer Family Foundation
 Robert and Renee Belfer Philanthropic Fund
 Mr. and Mrs. Joseph A. Bellantuono
 Joan K. Bellezza
 Mr. and Mrs. Daniel Benchimol
 Edward H. Benenson
 Mr. and Mrs. Lawrence A. Benenson
 John H. Benisch
 Mr. and Mrs. Frank A. Bennack Jr.
 Herbert M. Benton
 Dr. Walter E. Berdon
 Mr. and Mrs. Rodney B. Berens
 Mr. and Mrs. Carl B. Berg
 Jerome S. Berg
 The Frank M. Berger 1997 Trust
 The Bernard Bergreen Foundation
 Stefany & Simon Bergson Foundation
 Mr. and Mrs. Stanley Bergtraum
 W.R. Berkley Corporation
 Charitable Foundation
 Carol E. and Myles P. Berkman
 The Sybiel Berkman Foundation
 Berlex Laboratories, Inc.
 Madaleine Berley
 Mr. and Mrs. Andrew Berman
 Madeleine Berman
 Mr. and Mrs. Martin Berman
 Stanley M. Berman
 Marc Bernheim
 Mr. and Mrs. David Bernstein
 Tom and Andi Bernstein Fund
 Mr. and Mrs. Herbert A. Beron

Angelica U. Berrie
 Russell Berrie Foundation
 Norman B. Berry
 Bershad Foundation
 Mr. and Mrs. Eric Best
 Beth Israel Medical Center
 Mr. and Mrs. John P. Beyersdorf
 Bialkin Family Foundation, Inc.
 Lee Bialostok
 Nikki Lank Bialow
 Aurora L. Biamonte
 Frank Bianco
 Dr. David R. Bickers
 Big Bam Foundation
 Penelope Parkman Biggs Charitable
 Gift Fund
 Dr. Louis U. Bigliani
 Donna L. Bilgrei
 James F. Billett Jr.
 Charles E. Binder
 H. P. Bingham Jr.
 Mr. and Mrs. Jules Bingham
 June R. and Jonathan Bingham Fund
 Joan Binstock
 Dr. John D. Birkhoff
 Irma Birnbaum
 Barbara C. Bishop
 Charles W. Bisset
 Mr. and Mrs. Daniel J. Black
 Page M. Black
 Manolo Blahnik
 Dr. Theodore A. Blaine
 Mr. and Mrs. Marc H. Blair
 Mr. and Mrs. Sherwood C. Blake
 Hannah and Leonard Blank Family
 Fund
 Leonard and Hannah Blank
 Mr. and Mrs. Mace Blickman
 Cornelius N. Bliss Memorial Fund
 BLL Foundation
 Mr. and Mrs. Laurence H. Bloch
 James and Barbara Block
 Mervin J. Block Fund
 Eileen Bloom
 The Lida and David Bloom Fund B
 Mr. and Mrs. Phillip Blotzke
 Blue Hill Road Foundation
 Mr. and Mrs. Donald J. Blum
 Dr. and Mrs. Kenneth Blum
 Karen Blumberg
 Dr. David S. Blumenthal
 Blythmour Corporation
 Bocage Design Group, Inc.
 Body of Art Ltd.
 Mr. and Mrs. Cornelis Boele
 Bogen Family Charitable Trust
 William and Judith Bollinger
 Booksmart, LLC
 Boorstein Family Fund
 Mr. and Mrs. Mitchell B. Booth
 Shirley Borak Foundation

Mr. and Mrs. Matthew S. Bordwin
 Dr. Jeffrey S. Borer
 Bossak Heilbron Charitable
 Foundation
 Boston Scientific Corporation
 The Albert C. Bostwick Foundation
 Mr. and Mrs. Donald L. Boudreau
 Donald L. Boudreau Foundation
 Bovis Lend Lease
 Ellen Bowers
 Christopher Boyatt
 Mr. and Mrs. James Boyd
 William Boyd II
 Audrey Boyle
 BP Matching Fund Programs
 Geoffrey N. Bradfield
 Dr. Mariellen M. Lane Bradley
 Richard New Bradt and Martha
 Keaveny Bradt
 Mr. and Mrs. Charles A. Brady Jr.
 Braintree Laboratories, Inc.
 Mr. and Mrs. Thomas Brasco
 Dr. Barry D. Brause
 Rita S. Brause
 Roberta C. Brause
 L. Bravmann Family Philanthropic
 Fund
 Marion I. Breen
 Dr. David Allen Brenner
 Sharon G. Brenner
 Leo and Frances Bretter
 Philanthropic Fund
 Mr. and Mrs. Keith D. Brickman
 Dr. Mary Bridges
 Mr. and Mrs. Nicholas Brigis
 Dr. Anne-Marie B. Brillantes
 Mr. and Mrs. Kevin R. Brine
 Bristol-Myers Squibb Company
 Broad Hollow Estates, Inc.
 Mary Jane Brock
 The Brodsky Family Foundation
 Mr. and Mrs. Jeffrey Brodsky
 Mr. and Mrs. Mark D. Brodsky
 The Gladys Brooks Foundation
 Len Brous and Helen Garey
 Philanthropic Fund
 The Brout Foundation, Inc.
 Mr. and Mrs. Douglas L. Brown
 G. William Brown Jr.
 Neil J. Brown
 William Brown Foundation
 Nancy D. Browne
 The Brownington Foundation
 Mrs. Richard Brudner
 The Brunetti Foundation
 Harry Buchanan
 Buchbinder & Warren
 Mr. and Mrs. Joseph T. Buckley
 The Alexandru & Sonia Bunescu
 Fund
 Mr. and Mrs. Daniel A. Burack

Burberry
 William A. M. Burden Charitable
 Lead Trust
 Robert & Judith Burger
 Philanthropic Fund
 James E. Burke
 Kathleen M. Burke, Esq.
 Mary Griggs Burke
 Mr. and Mrs. Walter Burke
 Burlington Capital Markets
 John J. Burns
 Harold Burson
 Mr. and Mrs. Jeffrey J. Burton
 Joel Busel
 Marc Bushell
 The BWF Foundation Inc.

C

Caddell Dry Dock and Repair Co.
 Thomas F. Cahill Jr.
 Juana E. Caicedo-Selinger
 Dr. Mitchell Cairo
 Rose Cali
 Mr. and Mrs. Joseph A. Califano Jr.
 Mr. and Mrs. Robert A. Calinoff
 Karen and Jerry Callaghan
 Mr. and Mrs. Daniel H. Callahan
 PJ Callahan Foundation Inc.
 Robert J. Callander
 Mrs. D. Wayne Calloway
 Joseph Camhi Foundation, Inc.
 John Campano
 Mr. and Mrs. Lowell C. Camps
 Campus Coach Lines
 Cancer Research and Treatment
 Fund, Inc.
 Barbara Candee
 William Candee III
 Iris and B. Gerald Cantor Foundation
 The Capital Group Companies
 Charitable Foundation
 Dr. Ronald M. Caplan
 A. MacDonald Caputo
 Mr. and Mrs. Michael Caputo
 Cardinal Health
 Cardoza Corp.
 Careplus Health Plan
 William D. Carlebach
 Gerald Carlin
 Carlton Hill Family Foundation Inc.
 Mr. and Mrs. Kenneth Carmel
 Mr. and Mrs. David H. Carnahan Jr.
 Mr. and Mrs. Joseph E. Carney
 Mr. and Mrs. Jesse L. Carroll Jr.
 Mr. and Mrs. John K. Carroll
 The Carson Family Charitable Trust
 Mr. and Mrs. Charles W. Carson Jr.
 Mr. and Mrs. Carroll L. Cartwright
 Guy F. Cary Jr.

Casa Di Cura Abano Terme
 Dr. Andrew M. Casden
 Mr. and Mrs. Stephen H. Case
 Castle Harlan
 John K. Castle
 Robert Castrignano
 Mr. and Mrs. Vincent T. Cavallo
 Bryan Cave, LLP
 CBL Path
 CBR Systems, Inc.
 CBS News
 Center for Vascular Biology
 Central Lewmar
 The Central National-Gottesman
 Foundation
 Central Parking Corporation
 Central Presbyterian Church
 Nardy Certilman
 Robert A. Certilman
 The Ralph M. Cestone Foundation
 CFDA Foundation, Inc.
 Mr. and Mrs. Peter Chai
 Philip Chaikin Living Trust
 Walid A. Chammah
 Chanel, Inc.
 Mr. and Mrs. Chu H. Chang
 The Juju Chang & Neal Shapiro
 Charitable Fund
 Dr. Stanley Chang
 Chapdelaine Corporate Securities &
 Company
 Charina Foundation
 Jerome & Pamela Charnizon Fund
 Susan Charpo
 Charter Oak Partners
 Mr. and Mrs. Chevy Chase
 Mr. and Mrs. David H. Chase
 Chasen Family Foundation, Inc.
 Chazen Foundation
 Charlotte Chen
 Dr. Jonathan Chen
 The Chest Foundation
 The Linda Chester Literary Agency
 Richard R. Cheswick
 Mordechai Chetrit
 The Child Development Charitable
 Trust
 Children Affected by AIDS
 Foundation
 Children of Armenia Fund
 Children's Blood Foundation
 Sylvia F. Chin
 Denise A. & Eugene W. Chinery
 Foundation, Inc.
 Eugene W. Chinery
 Rebecca M. Chizak
 Jane Choate
 Bae Pao Lu Chow
 Henry Christensen III
 Chubb & Son, Inc.
 CIBC World Markets Corp.

Sam Cingari
 Mr. and Mrs. John Cirillo
 Mary Cirillo-Goldberg
 Cisco Systems
 Claudia Cisneros
 Mr. and Mrs. Gustavo Cisneros
 Citigroup
 Mr. and Mrs. James M. Citrin
 Civetta Cousins Joint Venture
 CJM Foundation
 Mr. and Mrs. Hays Clark
 Howard Clark Jr.
 James M. Clark
 Jean B. Clark Charitable Lead Trust
 Mr. and Mrs. John M. Clarke
 Mrs. Robert L. Clarke
 Classic Mortgage, LLC
 Harris Clay
 Richard T. Cliggott
 Chris and Pam Cloud
 Jean M. Cluett
 CMGRP, Inc.
 CMP Media, LLC
 Mr. and Mrs. Michael Coglianese
 Cohen Hacker Rothstein & Pearl,
 LLC
 Mr. and Mrs. Abraham E. Cohen
 Claudia Cohen
 Dr. Deborah L. Cohen
 Jonathan L. Cohen Foundation
 Mr. and Mrs. Lawrence Cohen
 Paul M. Cohen
 Mr. and Mrs. Rodney S. Cohen
 Betsy and Alan Cohn Foundation
 J.H. Cohn Foundation Inc.
 Dr. Morton Coleman
 William Coleman
 Simon and Eve Colin Foundation,
 Inc.
 College of the Holy Cross
 Mr. and Mrs. Richard T. Collier
 Arthur Collins
 Katherine Collins Fund
 Collinson Howe Venture Partners,
 Inc.
 Mr. and Mrs. Nicholas Colombos
 Mr. and Mrs. Louis A. Colosimo
 Columbia University
 Commonwealth Metal
 Community Counselling Service Co.
 Community Premier Plus
 Mr. and Mrs. Adam J. Comora
 The John Confort Foundation Trust
 Patricia P. Conlin Fund
 Mr. and Mrs. Ian R. Connor
 Herbert and Judith Conrad
 Consolidated Edison Company of
 New York
 Caren Constantiner
 Dr. and Mrs. Jose J. Contreras
 Mr. and Mrs. Robert P. Conway

Cook Incorporated
 Mr. and Mrs. Harry C. Cook
 The Karen and Everett Cook
 Foundation
 John A. Coolahan
 Joan Ganz Cooney
 Dr. Louis Z. Cooper
 Richard B. Cooper
 The Corcoran Group Real Estate
 Mr. and Mrs. Stephen C. Cordy
 Corinthian Diagnostic Radiology
 Cornell Paper Inbox
 Mr. and Mrs. Patton R. Corrigan
 Dr. and Mrs. Steven J. Corwin
 Dr. and Mrs. Stuart W. Cosgriff
 Cosmos Communications, Inc.
 Mr. and Mrs. David A. Coulter
 Katie Couric
 Mr. and Mrs. Thomas F. Cowan
 Mr. and Mrs. Stephen H. Cowen
 Joan K. Cowlan
 Mr. and Mrs. Richard Cowlan
 Carla E. Craig
 Crane Fund for Widows & Children
 Mr. and Mrs. Andres U. Crane
 Mr. and Mrs. Homer Crawford
 Credit Suisse First Boston
 Corporation
 The CRH Foundation
 Criticare LLC
 Dr. and Mrs. Burney M. Croll
 Mr. and Mrs. James Cropsey
 Mrs. Edgar O. Crossman
 Mr. and Mrs. Ernesto Cruz
 Cryolife, Inc.
 Robert F. Cummings Jr. Foundation
 James Cunningham
 Mr. and Mrs. John P. Curran
 Mr. and Mrs. John T. Curry III
 Ora Curry
 Ravenel B. Curry III Foundation
 Cushman & Wakefield, Inc.
 Dr. Fred D. Cushner
 Mr. and Mrs. Michael A. Cushner
 Cuttone & Co., Inc.
 Cytyc Limited Partnership

D

Paula M. Dagen
 D'Agostino Foundation
 Filomen M. D'Agostino Foundation
 Corp.
 The Joseph R. Daly Foundation
 Mr. and Mrs. George G. D'Amato
 Kenneth M. D'Amato
 T.N. Danforth
 Mr. and Mrs. David E. Dangoor
 D. Ronald Daniel
 Mr. and Mrs. Ralph D'Annuncci

Stephen H. D'Antonio
 D'Aprile Inc.
 Datascope Corporation
 Hal David
 Davidson Kempner Advisers Inc.
 John P. Davidson III
 Mr. and Mrs. Michel David-Weill
 Nancy Davies
 Mr. and Mrs. Robert N. Davies
 Clive J. Davis Foundation
 Mr. and Mrs. Joseph F. Davis
 Dr. William J. Davis
 Mr. and Mrs. Evan R. Dawson
 Dr. and Mrs. Robert M. Day
 DBCC Architects, P.C.
 Deanfox Foundation, Inc.
 Peter E. Deboer
 Dr. Richard J. Deckelbaum
 Decor, Inc.
 Mr. and Mrs. Alfred C. DeCrane Jr.
 Mr. and Mrs. Fred Decre
 Mr. and Mrs. James A. Del Giudice
 Delancey Foundation
 Delcal Enterprises, Inc.
 Julius D'Elia
 Mr. and Mrs. Nick Dellaportas
 Mr. and Mrs. Richard J. Dellarusso
 The Helen and Philip Delman
 Foundation, Inc.
 Deloitte & Touche Services, LP
 George Delson
 Mr. and Mrs. Patrick B.
 Demarchelier
 Joseph Demharter
 Mr. and Mrs. E. A. Dennison
 Deprince, Race and Zollo, Inc.
 Dermik/Aventis Dermatology
 John DeRosa
 Mrs. Vincent de Roulet
 Doris De Sainz
 Descap Securities, Inc.
 Dessins LLC
 Davida Deutsch
 Deutsche Bank
 Deutsche Bank Americas Foundation
 Donna de Varona
 Raj Dhanda
 Miriam and Arthur Diamond
 Charitable Trust
 Steve Diamond
 Mr. and Mrs. Ronald M. Dickerman
 Kim R. Dickstein
 Mr. and Mrs. Vito G. DiCristina
 Digby 4 Group
 The Dillon Fund
 Eva Dillon
 Mr. and Mrs. John J. Dillon
 Emily C. DiMartino
 Edgar F. Distler
 Dr. Beth Ann Ditkoff
 James F. Dolan

Dome Enterprises, Inc.
 Andrea Donahue
 Angelo Donghia Foundation
 The Strachan & Vivian Donnelley
 Foundation
 Pamela C. Donner
 Dooley Electric Company, Inc.
 Jerome and Laura Dorfman
 Charitable Foundation
 Marcia K. Dorst
 Mr. and Mrs. Paul Douglas
 Erica A. Drake Trust
 Mr. and Mrs. Scott A. Draper
 DRC Charities Properties, Inc.
 Mr. and Mrs. Robert K. Dresing
 Louis Dreyfus Holding Company
 Allen Dreyfuss
 Richard H. Driehaus
 Yvonne and John Driscoll
 Stanley F. and Fiona Druckenmiller
 The Stanley & Fiona Druckenmiller
 Fund
 JRS Dryfoos Charitable Lead Trust
 Mr. and Mrs. Michael Dubeck
 G & E Dubin Family Foundation
 Mrs. Robert Ducommun
 Barry J. Duignan
 Marie T. Dunigan
 Mr. and Mrs. Kevin Dunleavy
 Mr. and Mrs. John F. Dunn
 Oscar L. Dunn Jr.
 Mr. and Mrs. Walter G. Dunnington
 David A. Durkin
 Douglas Durst
 Kathryn P. Duva
 Richard Dweck

E

Eagle One Roofing Contractors, Inc.
 Dr. Carol J. Eagle
 East River Medical Imaging
 Mr. and Mrs. Robert J. Easton
 Elaine A. Eaton
 EBA Foundation
 Gay Ebers-Franckowiak
 Eberstadt-Kuffner Fund, Inc.
 Shari Eberts
 Edelman Foundation
 Claire and Maurits Edersheim
 Foundation
 Mr. and Mrs. Maurits E. Edersheim
 Clara F. Edwards
 Sally Matson Edwards
 Mr. and Mrs. Robert W. Egan
 John B. Ehrenkranz
 Sanford B. Ehrenkranz
 Gerald Eichner
 Mr. and Mrs. Mark D. Eichorn
 Mr. and Mrs. Steven Einhorn

Donors

Eisen Foundation Inc.
Henry and Cecelia Eisenberg Fund
The Edgar and Lucky Eisner Foundation
Elberon Development Co.
Electronics Boutique
Stafford N. Elias
Ellenoff Grossman & Schole, LLP
Mr. and Mrs. John Elliott Jr.
Susan Elliott
Mr. and Mrs. Paul M. Ellis
Robert Ellman
Elmwood Country Club
Mrs. Jerry Elsner
Elyachar Welfare Corp.
Mr. and Mrs. John C. Emery Jr.
Emigrant Savings Bank
Dr. Jean Emond
Linda Rodgers Emory
Dr. Robert K. Emy
Cecile and Donald Engel
Peter M. Engel
Engelhard Hanovia
Charles Engelhard Foundation
Mr. and Mrs. Irwin Engelman
Englander Foundation, Inc.
Linda & Alan Englander Charitable Fund
Mr. and Mrs. Robert Englander
Entertainment Industry Foundation
Mr. and Mrs. Frederick Entman
Epic Systems Corporation
Epstein and Company
Epstein, Becker & Green P.C.
Epstein Philanthropies
Barbara B. Epstein
Erd Family Foundation, Inc.
Charles H. Erhart Jr.
Dr. L. Erlenmeyer-Kimling
Mr. and Mrs. Frederick C. Ermel
Ernst & Young LLP
Mr. and Mrs. Andrew C. Ertman
Mrs. John W. Espy
Mary A. Estabrook
Irwin and Arlene Ettinger
Philanthropic Fund
Mr. and Mrs. Pierre J. Everaert
Eversong Foundation
Thelma Ewig

F

Facsimile Communications Industries, Inc.
Jamie C. Fagan
Mr. and Mrs. Robert L. Fagan
Fairchild Martindale Foundation
Edgar W.B. Fairchild Fund
Fairfield Greenwich Advisors, LLC
Falcon Fund
Mr. and Mrs. Gregory A. Falk

Family Reach Foundation
Betty Fanelli
Chris Fanelli
Mary Ann Fappiano
Mr. and Mrs. Gerald Farber
The Gloria & Hilliard Farber Foundation
Hilliard Farber & Co., Inc.
Ellen Farkas
Eileen G. Farley
Mr. and Mrs. Stoughton Farnham
Mr. and Mrs. William Farrell
Maxine Fass
Marvin Fastenberg
Mr. and Mrs. Peter M. Faulkner
Mr. and Mrs. Richard Faux Jr.
The Feil Family Foundation
Mr. and Mrs. David A. Feinberg
Herbert Feinberg
Mr. and Mrs. Julius M. Feinblum
Steven Feinstein
Dr. and Mrs. Steven Feinstein
Hortense Feldblum
Myrna Felder
Dr. B. Robert Feldman
Judy and Richard Feldstein
Dr. and Mrs. Neil A. Feldstein
Esther Felsen Foundation
Dr. Ilene Fennoy
Mr. and Mrs. James A. Ferency
G. Thomas Ferguson
Mr. and Mrs. Jeffrey Fernald
E. Robert Fernholz
The Ferriday Fund Charitable Trust
Ferring Pharmaceuticals, Inc.
Patrick Ferro
Jerald Fessenden
Mr. and Mrs. Seymour Feurstein
Fidelity Chapter No. 49 Royal Arch Masons
Richard D. Field
Fieldland Investment Company
Stephen Fillo
William Filonuk
Financial Security Assurance, Inc.
A Fine Gauge Inc.
Robert Finkel
D. F. K. Finlay
A. J. Fiore
Firefighters Charitable Foundation
First Consulting Group, Inc.
Allison Schneirov Fisch and Steven L. Fisch, M.D.
Erwin Fisch
Mark Fisch
Constance Fischer
Mr. and Mrs. Irving R. Fischer
Stanley Fischer
Fisher Associates
Fisher Family Foundation
Irene S. Fisher
Marc L. Fisher

Mr. and Mrs. Rod A. Fisher
Dr. and Mrs. Allen J. Fishman
Mr. and Mrs. Fred N. Fishman
Roberta A. Fitzgerald
Mr. and Mrs. Kevin J. Fitzpatrick
The Five G's Family Foundation Inc.
Mr. and Mrs. David Flannery
Fleet Bank, N.A.
Mr. and Mrs. Harry M. Fleisch
Mr. and Mrs. Arthur Fleischer Jr.
Mr. and Mrs. David N. Fleischer
Mr. and Mrs. Nelson Fleishman
Evelyn Floret
Geoffrey Flynn
Mr. and Mrs. David Foley
William T. Foley Foundation
Ford Motor Company Fund
Anne Ford
Charlotte M. Ford
The Gerald J. Ford Foundation, Inc.
Forest City Ratner Co. Foundation
Forest Laboratories
Forest Pharmaceuticals, Inc.
Mr. and Mrs. Giuseppe E. Forgione
Marsha and Gary Forman Family Fund
Mr. and Mrs. Steven D. Forman
Mr. and Mrs. Michael J. Foster
Foundation for Diabetes Care
Emily G. Fowler
John M. Fowler
Mr. and Mrs. Sheldon Fox
Austin T. Fragomen
Lawrence P. Fraiberg
Mr. and Mrs. Richard Francolini
Dr. Donald H. Frank
Gloria Frank
James Frank
B. H. Frankel
Fred Frankel & Sons, Inc.
Max Frankel
Frankfort Family Foundation
Mr. and Mrs. Edward Ward Franklin
Julie & Martin Franklin Charitable Foundation Inc.
Mr. and Mrs. Robert R. Frederick
Geraldine Freedline
Freefam Foundation
The Frelinghuysen Foundation
John H. French II
Fresh Meadow Mechanical Corp.
Jonathan L. Frey
Fribourg Foundation, Inc.
Mr. and Mrs. Gerald E. Frick
Anne and Natalio Fridman Foundation
The Fried Foundation
Fried Frank Harris Shriver & Jacobson, LLP
Mr. and Mrs. Robert Fried
The Barry Friedberg and Charlotte Moss Family Foundation

Annette & Jack Friedland Charitable Foundation, Inc.
Friedman Family Foundation
Dr. David J. Friedman
Mr. and Mrs. Richard Friedman
Robert A. & Linda S. Friedman Foundation
Mr. and Mrs. Sheldon Friedman
Mr. and Mrs. William S. Friedman
Mr. and Mrs. Warren Friend
Friman & Stein, Inc.
Sandra G. Frisoli
The L.W. Frohlich Charitable Trust
David Fromkin
The Alana and Lewis Frumkes Foundation, Inc.
Bella Frutkin
Joan C. Fu
Mr. and Mrs. Alan J. Fuirst
Alan J. and Susan A. Fuirst Philanthropic Fund
Ken and Sue Fuirst Charitable Fund
Mr. and Mrs. Robert J. Fulton Jr.
George R. Funaro & Co.
Fund for Blood and Cancer Research
Fundacion Alicia Koplowitz
Mr. and Mrs. Thomas A. Funk
Mr. and Mrs. Jonathan R. Furer
Stephen J. Furnary Charitable Gift Fund

G

Gair, Gair, Conason, Steigman & Mackauf
James G. Galanos
V. James & Cheryl A. Galgano Charitable Foundation
Arthur J. Gallagher & Co. of New York
Mr. and Mrs. Brian J. Gallagher
Jill Gallagher
Mr. and Mrs. Mario Gallo
Christina Gallop
Vikram & Meera Gandhi Family Foundation
Danielle and David Ganek Family Foundation
Howard L. and Judie Ganek Philanthropic Fund
Mr. and Mrs. Terry Gans
Mr. and Mrs. Hy Gansl
Charlotte and Joseph Gardner Foundation
Garfunkel, Wild & Travis, P.C.
Gargano Appelbaum & Horan, Inc.
Garil Family Fund
Mr. and Mrs. Eric Garland
Joyce Garson
Seymour Gartenberg
David L. Garth

Mr. and Mrs. Robert Gartland
 Mr. and Mrs. Andrew Garvey
 Dr. James H. Garvin Jr.
 Louis R. Gary
 Mrs. Theodore S. Gary
 GE Capital
 GE Medical Systems
 Li-Lan Gee
 Lawrence M. Gelb Foundation, Inc.
 Richard L. Gelb Fund
 Michele Geller
 Michael E. Gellert Trust
 General Electric Foundation
 Genesis Corporation
 Carolyn D. Gentile
 Genesis Consultants of NY, Inc.
 The Georgescu Family Foundation
 Mr. and Mrs. Kevin P. Gerlitz
 Joy Germont
 Joseph and Arkadi Gerney
 Foundation
 Alfred G. Gerosa
 Gerson & Gerson, Inc.
 Dr. Welton M. Gersony
 Mr. and Mrs. Peter Y. Gevalt
 Mr. and Mrs. Morad Ghadamian
 Joseph A. Giacomponella
 Dennis L. Gierhart Charitable Gift
 Fund
 S. Hazard Gillespie
 The Howard Gilman Foundation
 Alvin Gindel
 Mr. and Mrs. Frank C. Ginsberg
 Dr. Henry N. Ginsberg
 The Merle and Barry Ginsburg
 Charitable Fund
 Dr. Leonard N. Girardi Jr.
 Mr. and Mrs. Stephen Girsky
 Gitlin Companies, Inc.
 The Honorable and Mrs. Rudolph
 W. Giuliani
 Mitchell Giurgola Architects, LLP
 Walter W. Glaeser
 Mr. and Mrs. James D. Glascott
 Dr. and Mrs. Kenneth I. Glassberg
 Glastenbury Foundation
 Bernice Glatter
 Lawrence Glaubinger
 GlaxoSmithKline
 Judith Glazer
 The Glickenhaus Foundation
 Dr. Jerry I. Gliklich
 Frederick W. Gluck
 Mr. and Mrs. Gary S. Gluckow
 GNYHA Ventures, Inc.
 Shirish B. Godbole
 Philip Goelet
 Ralph Goffner
 Anita R. Golbey
 Drs. Arnold & Sandra Gold
 Arnold P. Gold Foundation
 Mr. and Mrs. Jack Gold

The Bella & Seymour Goldberg
 Foundation
 Mr. and Mrs. Eugene Goldberg
 Dr. and Mrs. Michael Goldberger
 Barry L. Goldblatt Charitable Lead
 Annuity Trust
 Golden Family Foundation
 Golden Touch Imports
 Andrew K. Golden
 Blanche S. Goldenberg
 Mr. and Mrs. Jeffrey Goldenberg
 Goldman Sachs & Company
 The Goldman Sachs Group
 Charles N. and Jane B. Goldman
 Charitable Gift Fund
 Dr. Gary H. Goldman
 Joshua A. Goldman
 Victoria Goldman
 The Goldring Family Foundation
 Goldsmith Family Charitable
 Foundation
 The Horace W. Goldsmith
 Foundation
 N. S. Goldstein Foundation, Inc.
 Peter Goldstein
 Goldstone Fund, Inc.
 Val R. Goldthwaite
 Mr. and Mrs. Peter Goltra
 Alan M. Golub
 Harvey Golub
 Mr. and Mrs. Murray J. Golub
 John Gomez
 Dr. Aurora L. Gonzales
 Elias R. Gonzalez
 Maria Gonzalez
 Mr. and Mrs. Timothy Goodell
 Anita S. Goodman
 Edward B. Goodnow
 Hope Tang Goodwin Foundation,
 Ltd.
 W.L. Gore & Associates, Inc.
 Joseph L. Gossner
 Alan Gottlieb
 Mr. Albert J. Gottlieb
 Ernest and Herta Gottschalk
 Philanthropic Fund
 The Gould Family Charitable
 Foundation of New York
 Mr. and Mrs. Harry E. Gould Jr.
 Jane M. Gould
 Gourmet Advisory Services, Inc.
 Dr. Harry Grabstald
 Oliver R. Grace Charitable
 Foundation
 John T. Grady Jr.
 Michele M. Graf
 Gralla Family Philanthropic Fund
 Laura E. Granger
 Joan Granlund
 The Victor & Phyllis Grann Family
 Foundation Inc.
 Dr. Robert T. Grant

Grateful Foundation
 Mr. and Mrs. Fred J. Graver
 Graytor Printing Co., Inc.
 Greater Talent Network, Inc.
 Greek Orthodox Ladies
 Philoptochos Society, Inc.
 Mr. and Mrs. Allan Green
 Emil & Ruth Green Charitable
 Foundation
 S.L. Green Realty Corp.
 Greenberg Medical Research
 Institute, Inc.
 Mr. and Mrs. Aaron Greenberg
 Dr. Ben Stanley Greenberg
 Eric Greenberg
 Mr. and Mrs. Marvin Greenberg
 Mr. and Mrs. Matt A. Greenberg
 Stephen and Myrna Greenberg
 Philanthropic Fund
 Steven Greenberg
 Jeffrey L. Greenblum
 David J. Greene Foundation
 Fred Greene
 William Teich Greene
 Mr. and Mrs. George Greenfield
 Mr. and Mrs. Simon T. Greenshields
 Dr. Alan Greenspan
 Robert S. Greenzeig
 Mr. and Mrs. Joseph M. Gregory
 Mr. and Mrs. Peter S. Gregory
 Guenther E. Greiner Charitable Gift
 Fund
 David H. Griffin
 The Grinberg Family Foundation
 Mr. and Mrs. William A. Grinnell
 The Grodetsky Family Foundation
 Mr. and Mrs. Jonathan M.
 Groesbeck
 The Julia and Seymour Gross
 Foundation
 Mr. and Mrs. Norman Gross
 Pamela Gross
 Vicki and Michael Gross Family
 Foundation, Inc.
 Ronald Grossman
 Sanford S. Grossman
 Grubman Indursky & Schindler,
 P.C.
 Mrs. Henry A. Grunwald
 Mrs. Henry Guettel
 Guggenheim Securities, LLC
 Dr. Peter M. Guida
 Guidant
 Guilford Pharmaceuticals
 Rajesh K. Gupta
 Lydia S. Gustin
 Sarah L. Gustin
 Gutkin Family Fund
 Mr. and Mrs. Henry B. Gutman
 Mr. and Mrs. William M. Guttman

H

Amy & James Haber Foundation
 Elizabeth Haberkorn
 Mr. and Mrs. William B. Hadden
 Dr. K. Haery
 Lynn Haffner
 Peter and Helen Haje
 Lynn Halbfinger
 Mr. and Mrs. Andrew C. Halvorsen
 Mr. and Mrs. Peter F. Hamilton
 Sarah B. Hamilton
 Mr. and Mrs. Norman Hammer
 Dr. Scott M. Hammer
 Dana Ames Hammond
 The Handler Foundation
 Mr. and Mrs. Stephen Hannan
 Susan Harnick
 Dr. Steven D. Harr
 Mr. and Mrs. Donald E. Harris
 James H. Harris
 Shirley D. Harris Trust
 Stanley Harris
 Trevor S. Harris
 Professor C. Lowell Harriss
 Mr. and Mrs. Bradford D. Hart
 Deborah L. Hart
 The John A. Hartford Foundation
 Dina Merrill Hartley
 Mr. and Mrs. John Dozier Hasty
 James N. Hauslein
 Mr. and Mrs. James Hausmann
 Dr. Jennifer F. Havens
 Anne T. Hayden
 Mr. and Mrs. D. L. Hayes
 Helen Hayes Hospital Foundation
 Joseph G. Hayes Medical Education
 Foundation
 HayGroup Inc.
 Fred Hazan Foundation
 Lita Annenberg Hazen Charitable
 Trust
 HCA Foundation
 Carol and Frank Headley Family
 Fund
 Dr. John H. Healey
 Health Plus
 The Hearst Corporation
 Mr. and Mrs. John R. Hearst Jr.
 Mr. and Mrs. Peter Hearst
 The William Randolph Hearst
 Foundation
 Hebrew Home for the Aged
 Mr. and Mrs. Arthur J. Hedge Jr.
 Mary E. Hedges
 Mr. and Mrs. Philip Heges
 Ellen Roberts Hefter Philanthropic
 Fund
 Frederika Heinemann
 Drue Heinz Trust
 Heisman Trophy Trust
 Dr. William E. Hellenbrand

Donors

Jill Heller Designs, LLC
 Gilbert Helman
 The Leona and Harry B. Helmsley Foundation
 Joan M. Helpern
 Mr. and Mrs. Robert A. Hendel
 Henfield Foundation
 Mr. and Mrs. Robert T. Hennes
 Patrick J. Hennigan
 Mr. and Mrs. John C. Hensel
 Drs. Terry W. and Elizabeth Reiley Hensle
 Heritage Lodge #371
 Mr. and Mrs. Carlos M. Hernandez
 Marifé Hernandez
 John S. Herold
 Leonard W. Herrick
 Peter Herrick
 Charles Hertzog Foundation
 Charles Hesse
 James Hiatt
 Hickory Foundation
 Hicks Thomas & Lilienstern
 Robert B. Hiden Jr.
 Higgins Family Foundation
 Gerard M. Higgins
 Mr. and Mrs. James H. Higgins III
 Highland Unlimited, Inc.
 Mr. and Mrs. William E. Hiller
 William Talbott Hillman Foundation
 Hill-Rom
 Mr. and Mrs. Randall Hinden
 Mr. and Mrs. Joseph C. Hinsey IV
 Hintz Family Fund
 Caroline P. Hirsch
 Dr. and Mrs. Laurence J. Hirsch
 The Richard L. Hirsch Foundation, Inc.
 Ruth Hirsch
 William Hirshorn
 Hobbs Family Charitable Trust
 Mr. and Mrs. Herbert L. Hochberg
 Peter and Stacy Hochfelder Charitable Foundation
 Judith & Paul Hochhauser Foundation, Inc.
 Carroll A. Hochwalt Jr.
 Mollie F. Hodes
 Robert and Gerry Hodes Family Fund
 Mr. and Mrs. Jack Hoffinger
 Edward L. Hoffman Jr.
 Laura Hoffman
 Helen Hoffritz Foundation
 Mr. and Mrs. Jeffrey N. Hogan
 Hogue, Newman & Regal, LLP
 Dr. Esther Ho-Kung
 Karmon Holm
 Holtz Family Foundation, Inc.
 Mr. and Mrs. Howard M. Holtzmann

Richard H. Holzer Memorial Foundation
 Mr. and Mrs. Charles W. Hoover Jr.
 Dr. Nicholas Horangic
 Dr. and Mrs. Allan J. Hordof
 Edward P. Horn
 Mr. and Mrs. DeWitt Hornor
 Mr. and Mrs. Averi Horowitz
 Mr. and Mrs. Craig Horowitz
 Jay B. Horowitz
 The Hospital for Special Surgery
 Kevork S. Hovnanian
 Kevork and Sirwart Hovnanian Foundation
 David S. Howe
 The Richard R. Howe Foundation
 Shirley Howe
 E.W. Howell Co., Inc.
 Mr. and Mrs. Charles O. Hoyt
 Mr. and Mrs. Henry H. Hoyt Jr.
 Mr. and Mrs. Shin Yi Hsu
 Mr. and Mrs. Paul K. Huang
 Troy Huber
 Mr. and Mrs. Frank H. Hughes
 J. Quincy Hunsicker
 John F. Hunt
 Hunter Douglas, Inc.
 Brian A. Hunter
 James B. Hurlock
 Joan C. Huss
 The Hyman Family Charitable Foundation

I

The I.A.C. Foundation, Inc.
 IBM
 IBM Corporation Matching Grants Program
 ICAP Service North America, LLC
 The Herbert G. Iervolino Foundation, Inc.
 Mr. and Mrs. Ronald Iervolino
 IF Hummingbird Foundation
 Arthur Indursky
 Industrial Petro-Chemicals, Inc.
 Ingalls & Snyder, LLC
 Sima Ingberman
 Inserra Supermarkets, Inc.
 Integrated Therapeutics Corp.
 Intermune, Inc.
 Internal Medicine & Infectious Diseases
 George B. Irish
 Mr. and Mrs. Jed P. Isaacs
 Heather K. Isernia
 Mr. and Mrs. Robert Ismach
 Dr. and Mrs. O. Wayne Isom
 Dr. and Mrs. Robert Israel
 A. Willard S. Ivers Jr.

J

Jabb & Co.
 Katherine Jacaruso
 Thomas P. Jackivicz III
 Arlene Jacobi
 Mr. and Mrs. Bruce Jacobs
 Carl Jacobs Foundation
 Mr. and Mrs. David Jacobs
 Julia Jacobs
 Dr. Michael I. Jacobs
 The Nathan P. Jacobs Foundation
 Mr. and Mrs. Robert A. Jacobs
 Perry P. Jacobson Family Fund
 Mr. and Mrs. Robert Jacobson
 Ida Jaffe
 James Family Charitable Foundation
 Robert L. James
 Harsha N. Jani
 Janklow Foundation
 Mr. and Mrs. Michael M. Janson
 Sonia Jaye Foundation
 JCT Foundation
 Gladys Jean-Baptiste
 Jeld Charitable Foundation
 Mr. and Mrs. Mark Jennis
 Philip D. Jennison Trust
 Bernard Jereski
 Erica Jesselson
 Jewish Community Foundation of Metrowest New Jersey
 JJJ Family Foundation
 Alan Joel Communications, Inc.
 Mrs. Martin Joel
 Sylvia A. Joel
 Donald Johannemann
 Mr. and Mrs. Niels W. Johnsen
 Dr. Albert E. Johnson
 Brenda Johnson
 Ethel H. Johnson
 Robert W. Johnson IV Charitable Trust
 Theodore J. Johnson
 Mr. and Mrs. Howard S. Jonas
 Alan Jones
 Mr. and Mrs. Andrew C. Jones
 Mr. and Mrs. Paul Jones
 Mr. and Mrs. Paul T. Jones II
 Robert Q. Jones
 Mr. and Mrs. Robert Wood Jones
 Mr. and Mrs. Timothy M. Jones
 Winfield P. Jones
 Vernon E. Jordan Jr.
 The Joseph and Ida Foundation, Inc.
 JTB International, Inc.
 J.T.K. Foundation
 Lily Ju
 Maria O. Judelson
 Mr. and Mrs. Hans Julette
 Jane H. Julius
 Andrea Jung

K

Mr. and Mrs. Alfred R. Kahn
 Claudia J. Kahn
 Dr. and Mrs. David Kahn
 Dr. Norman Kahn
 Mr. and Mrs. Wolf Kahn
 Mr. and Mrs. Peter S. Kalikow
 Ernest Kalman
 Mr. and Mrs. David Kamenstein
 Mrs. Arthur Kaminsky
 Linda Heller Kamm Fund
 Mr. and Mrs. Leonard Kamsky
 Yue-Sai Kan
 Kanbar Philanthropic Fund
 Kandell Fund
 Warren Kanders Foundation
 Stanley Kane Charitable Trust
 Martin Kanefsky
 Walter Kann Foundation, Inc.
 Mr. and Mrs. Barry A. Kaplan
 The Barry and Rochelle Kaplan Foundation
 Mr. and Mrs. Eric Kaplan
 The Nathalie Kaplan Foundation
 Mrs. Richard Kaplan
 Mr. and Mrs. Robert Karofsky
 Carole Karpf
 Dr. Sudha Kashyap
 Dr. Fred Kastenbaum
 Mr. and Mrs. Sidney Kastenbaum
 The Katz Foundation
 Mr. and Mrs. Greg Katz
 The Jane and Robert Katz Foundation
 Drs. Kenneth and Jane Katz
 Ronald Katz
 Richard L. Kauffman
 George S. Kaufman
 Mr. and Mrs. Jay Kaufman
 Mr. and Mrs. Victor Kaufman
 Mr. and Mrs. Andrew J. Kaufmann
 Mr. and Mrs. Ilan Kaufthal
 Mildred and Bernard Kayden
 Jonathan S. Kaye
 Marilou C. Kaye
 Levon Kazarian
 Mrs. Benjamin H. Kean
 Philip Kearns
 Thomas F. Kearns Jr.
 William H. Kearns Foundation
 The Richard W. Keelty Foundation
 Lilli Keene
 John C. Kehoe
 Gershon Kekst
 Pamela Keld
 Drs. Jeffrey and Adina Keller
 Thomas L. Kempner Jr.
 Karen A. & Kevin W. Kennedy Foundation
 Getzel R. Kenner Memorial Fund

Dr. Cristina Kenney
Kensington Square Foundation
Mr. and Mrs. Fred A. Kenvin
Constantine Keremet
Mr. and Mrs. Raymond J. Kerester
Mr. and Mrs. Mark Kessler
Katayoun Khakshouri
Ellen Kiam
The Kibel Foundation
Mrs. Wilmot H. Kidd
Kidney & Urology Foundation of
America
Mr. and Mrs. Gunther H. Kilsch
Richard A. Kimball Jr.
Mr. and Mrs. Harold J. Kingsberg
Mr. and Mrs. Peter Kinnunen
Glenda Kirby
Mr. and Mrs. Garrett Kirk Jr.
Donald Kirsch
Jean & Graham Kiskaddon Fund
Kissinger Foundation
Carol L. Klapper
The Neil M. Klatskin Foundation,
Inc.
Dr. Ellen J. Klausner
Phyllis Klavan
Dr. Arthur A. Klein
Harriet R. Klein
Harvey Klein
Judith A. Kleiner
Saul & Marion Kleinkramer
Foundation
Dr. Charles S. Kleinman
Mr. and Mrs. Mark Kleinman
Klinghoffer Family Philanthropic
Fund
Mr. and Mrs. David Klingsberg
Mr. and Mrs. Douglas A. Klion
Herbert L. Klion
Mr. and Mrs. Daniel S. Klonsky
Louis & Rose Klosk Fund
Jeffrey Klotz
Klurman Foundation, Inc.
Dorothy K. Knapp
Mr. and Mrs. Albert E. Knauf Jr.
Kneisel Foundation, Inc.
Maria J. Knoppers Trust
Mr. and Mrs. Gerald R. Knueven
Charles Koch
Mr. and Mrs. David H. Koch
Edward R. Koch
Diana L. Koepfer
Nathan Kogan
Kohn Pedersen Fox Associates, PC
Mr. and Mrs. Immanuel Kohn
Mr. and Mrs. George Kok
Kenneth K. Kolker
The Komansky Foundation
Mr. and Mrs. David Komansky
Susan G. Komen Breast Cancer
Foundation

Michele and Kevan Konner
Mr. and Mrs. John T. Konther
Charles K. Koo
Hannelore Koppel
Alan and Marilyn Korest
Dr. Robert J. Korst
Mr. and Mrs. Steven B. Kosann
Mr. and Mrs. Marvin Koslow
Mr. and Mrs. Steven L. Koss
William Kourakos
KPMG
The Harold and Adeline Kramer
Family Foundation
Mr. and Mrs. Frank Kraus
Lilyan G. Kreitchman
Jane Krensky
The Kresgy Foundation
Claire A. Kretschmer
Virginia Krich
Peggy G. Kriegel
Dr. Karl H. Krieger
The H. Frederick Krimendahl II
Foundation
David B. Kriser Foundation Inc.
Gerd L. Kristeller
Alexander Kroll
Frederick B. Krom III
Mr. and Mrs. Lawrence S. Kryger
KSW Mechanical Services Inc.
Elizabeth Kuhlenkamp
Kathryn Kuiken
Alice L. Kulick Foundation
Calliope and Manuel Kulukundis
Foundation
Mr. and Mrs. Thomas P. Kurlak
Edythe Kurlan
Lawrence B. Kurland
Kurz Family Foundation
Kurzman Fund
Guy A. Kwan

L

Mrs. Henry R. Labouisse
Dr. Elisabeth A. Lachmann
Mr. and Mrs. Alan D. Lafer
Florence Laffel
W. D. Laforge
Laikind Family Foundation
Elizabeth Lakis
Benjamin V. and Linda Lambert Fund
Paul C. Lambert
Peter and Deborah Lamm
Foundation
Mary Ann S. Hamilton Lamont
Mr. and Mrs. Terry F. LaMore
Dr. Harris K. Lampert
Jack Lancaster
Mr. and Mrs. Dean Landis

The Jeffrey & Nancy Lane
Foundation
Dr. and Mrs. Jules V. Lane
Eugene M. Lang Foundation
Mr. and Mrs. Stephen Langan
Dr. Burton Langer
Mr. and Mrs. Steven Langman
Langsam Family Foundation, Inc.
Phyllis Lantos
Mr. and Mrs. Frank Lanza
Mr. and Mrs. Sidney Lapidus
Sidney and Ruth Lapidus Fund
Dr. Jonathan D. LaPook
Hope W. Lapsley
Mr. and Mrs. Jay G. Larkin
Larking Hill Foundation
Mr. and Mrs. Mark E. Larmore
Mrs. Gene S. Lasdon
Jeffrey S. Lasdon
Richard H. Lasdon
The William and Mildred Lasdon
Foundation
Laserscope Surgical Systems
Peter R. Lasusa
Latham & Watkins LLP
Dr. John K. Lattimer
Michelle & Norman Lattman
Charitable Foundation
Mr. and Mrs. Arnold Laubich
Lauder Foundation
Leonard A. Lauder Fund
The Leonard & Evelyn Lauder
Foundation
Mr. and Mrs. Alexander M. Laughlin
Mr. and Mrs. Jerome Lauren
Leonard Lauren
The Marilyn and Bob Laurie
Foundation, Inc.
Dr. Michael H. Lavyne
Mr. and Mrs. Charles Lawlor
Bryan Lawrence
John F. Lawrence
Mrs. Justus B. Lawrence
Drs. Eric and Lori Lazar
David Lazer
The Frances Lear Foundation
Robert W. Lear
Learning Curve Partners, LLC
Dr. Carolyn F. Leary
Cynthia Leary
The Lebensfeld Foundation
Lebenthal Family Foundation
Pamela T. Leboutillier
M. J. and Caral G. Lebworth
Foundation
Mr. and Mrs. P. J. Leck
Lederman Family Foundation
Dr. Martin E. Lederman
Charles R. Lee
Gayle K. Lee
James T. Lee Foundation, Inc.

Dr. Leonard Y. Lee
Dr. Paul C. Lee
Mr. and Mrs. Thomas H. Lee
Tse Kyung Lee
Isabelle R. Leeds Foundation
Francine Lefrak
Legal Sea Foods, Inc.
Lehman Brothers, Inc.
Lehman Brothers Foundation, Inc.
Mr. and Mrs. Donald R. Lehmann
Dr. Martin L. Leib
Shelley Leibowitz
Dr. and Mrs. Edgar Leifer
Mr. and Mrs. K. A. Leight
The Leiman Fund
Donald S. Leitch
Mr. and Mrs. Robert Lekachman
Mr. and Mrs. L. Craig Lemle
Mr. and Mrs. Ronald Lenihan
Mr. and Mrs. Owen Leonard
Mr. and Mrs. Lewis J. Leone
Dr. and Mrs. Bruce Lerman
Karen Lerner
Saul & Eleanor Lerner
Foundation, Inc.
Mrs. Warner LeRoy
Pierre Levai
Levenstein Family Foundation
David Levidow
Levin Management Co.
A.L. Levine Family Foundation Inc.
Elizabeth J. Levine
Jay Levine
Jeffrey E. Levine
Laurence A. Levine
Lawrence Levine Charitable Fund, Inc.
Lawrence J. Levine
Mr. and Mrs. Richard Levine
Mr. and Mrs. Daniel S. Levinson
The Mortimer Levitt
Foundation, Inc.
The Levy Group, Inc.
Mr. and Mrs. David Levy
Mr. and Mrs. Herbert Levy
Dr. Joseph Levy
Mr. and Mrs. Kenneth W. Levy
Mr. and Mrs. Thomas Levy
Mrs. Victor P. Levy
Jeanne Levy-Hinte
Melvyn and Janet Lewinter
Charitable Fund
Dr. Linda D. Lewis
Dr. Daniel M. Libby
Anthony and Barbara Liberatore
Fund
The Lichtenstein Foundation, Inc.
Mark Lichter
Aaron S. Lieber
Dr. and Mrs. James S. Lieberman
Lifetime Entertainment
Enrico Ligniti

Ronna Lynn Lindeken
Lindemann Foundation Inc.
Mrs. George Lindemann
Todd T. Lindsley
Mr. and Mrs. Jonathan S. Linker
Linkshare Corporation
David J. Lipkin
Mr. and Mrs. Hilary J. Lipsitz
Mr. and Mrs. Louis J. Lipton
Mr. and Mrs. Barnet Liss
Harold I. and Faye Liss Foundation
James Little
The Litwin Foundation, Inc.
Jialin Liu
Susan Lloyd
The Arthur Loeb Foundation
Charlotte E. Loeb
Family of Hadassah and Carl Loeb
Raymond M. Loew
Loews Foundation
Mr. and Mrs. Gregory T. Loftus
The J. M. Logan Charitable Fund
LogistiCare Solutions, LLC
Mr. and Mrs. Mitchell Lomazow
George A. Long
Patsy Loo
Ronald J. Lorch
Claire S. Lord
Mr. and Mrs. Francisco Lorenzo
Dr. and Mrs. Gerald Loughlin
Audrey Love Charitable Foundation
Leon Lowenstein Foundation, Inc.
Douglas B. Lowey Charitable Gift Fund
Lowy & Donnath
Mr. and Mrs. George T. Lowy
Loyaltext Apparel USA Inc.
Mr. and Mrs. Richard B. Loynd
L-R Managers, LLC
Charles F. Luce
Ludwig
Dr. Norton M. Luger
Timothy Luing
Mr. and Mrs. John A. Luke
Elaine Luongo
Caroline Lussi
Mr. and Mrs. Matthew Lustig
Karin Luter
LVC Interior Inc.
Dr. John P. Lyden
Bill Lynch Associates, LLC
Michael Lynch and Susan Baker Foundation
Mr. and Mrs. Patrick J. Lynch
Richard Lynch
Susan E. Lynch
James T. Lynn
Dorothy Lyon
Eileen F. Lyons

M
Mr. and Mrs. Andrew Macagnone Jr.
Judith R. MacDonald
Leola A. MacDonald
Frances D. MacEachron
Dr. Charles A. Mack
Christy and John Mack Foundation
Mr. and Mrs. Fredric Mack
Mr. and Mrs. John J. Mack
Mr. and Mrs. Andrew Connell Macken
Bruce Mactas
Mr. and Mrs. James J. Mady
Magazine Publishers of America
Mr. and Mrs. Peter B. Maglathlin
Dr. and Mrs. Thomas J. Magnani
Mary B. Maguire
John Mahon
Mahoney Fund
David & Hildegard Mahoney Foundation
Philip J. Mahoney
Mr. and Dr. Brian Maier
Mailman Foundation Inc.
Mr. and Mrs. David M. Maksomski
Mr. and Mrs. Kyle J. Malady
Mr. and Mrs. Ernest Malbin
Dr. and Mrs. Sidney Malitz
Malkin Fund
Darryl Mallah
Mr. and Mrs. Joel Mallah
Sheldon Mallah
Christian B. Malone
Susan and Stephen Mandel Fund
R. Jennings Mangum
Manhattan Diagnostic Radiology
Myrna A. Manners
Mr. and Mrs. Burt Manning
Mr. and Mrs. Ellis W. Manning Jr.
Allan D. Mantel
Sir Edwin Manton
Wilhelmina Manzano
Marble Fund Inc.
Dr. Charles C. Marboe
Mr. and Mrs. Max Marco
Thomas I. Marcossou
The Grace R. and Alan D. Marcus Foundation
Dr. Judith R. Marcus
NNLJ Marcus Family Fund
Eric Marder
The Margolis Foundation
Margolis Family Foundation
David I. Margolis Charitable Lead Trust
David I. Margolis 2002 Charitable Lead Trust
The Henry M. Margolis Foundation
Juliet Flint Marillonnet
Peter Marino
Mark Family Foundation

Reuben Mark
Kenneth R. Marks
Lois B. Marks
Dr. Rosemarie F. Marks
The Marmot Foundation
Joe and Maroun Family Foundation
Ellen R. Marram
Mr. and Mrs. Charles J. Marsden
Marsh & McLennan Companies, Inc.
Mr. and Mrs. Peter Marsh
Ryan Marshall
John J. Martello
Martin, Clearwater & Bell
The Martin Family Fund
Mr. and Mrs. Robert Martin
Mr. and Mrs. Roman Martinez IV Foundation
Michael T. and Joanne E. Masin Charitable Fund
Marjorie A. Matheson
Mathis-Pfohl Foundation
Matrix Mechanical Corp.
Mattimore Family Fund
Mr. and Mrs. Louis Maughan-Davidson
Maverick Capital Charities, Ltd.
Susan Maxwell
Jeffrey Mayer
Mayo Foundation for Medical Education and Research
Lucy H. Mazor
McAloon & Friedman
James P. McCarron, Jr. Medical Foundation
Marjorie McCarty
Grover B. McClure
Olga McCormack
Dr. Paul C. McCormick
Mr. and Mrs. Richard G. McDermott III
Kathleen H. McDole
Mr. and Mrs. James S. McEntegart
Mr. and Mrs. George McFadden
Thomas McGanney, Esq.
Julia A. McGee
Barbara McGhie
Mr. and Mrs. John F. McGillicuddy
McGraw Hill Co.
Raymond J. McGuire
John L. McHugh Foundation
McKeen Fund
Craig A. McKenna
Lianne DeSerres McKhann
McKinsey & Company, Inc.
Raphael McLaughlin
Dr. James G. McMurtry III
Mr. and Mrs. William McNally
Sen. and Mrs. Henry P. McNamara
Mildred McSkimming
MDD Realty Corp.
Dr. Allen W. Mead
G. Allen Mebane

Medical Billing Resources, Inc.
Medtronic
Mr. and Mrs. Thomas E. Meehan
Mr. and Mrs. Andrew Megibow
Tarek A. Meguid
Dr. Hanne T. Meiland
The Peter C. Meinig Revocable Trust
Robert A. Meister
The Elena Melius Foundation
Alice Pack Melly and Thomas Melly Foundation
Mr. and Mrs. Ron Meltsner
Dr. Jay I. Meltzer
Mr. and Mrs. David J. Memmott
Vittoria Menashe
Paul R. Mendelsohn
Paul R. Mendelsohn Fund
Teri Mendelsohn Foundation
Mendes & Mount LLP
Robert and Joyce Menschel Foundation
Mercedes-Benz USA, LLC
Merck Company Foundation
Merck Partnership for Giving
Mr. and Mrs. John Merendino
The Merow Foundation
Merrill Lynch & Co. Foundation
Merrill Lynch Trust Company
The Morris and Helen Messing Foundation
Mr. and Mrs. Ricardo A. Mestres Jr.
Isabella Goff Metcalf Charitable Fund
Metro Drugs Third Avenue Corp.
Metropolitan Hardlines Boosters, Inc.
Mex-Am Cultural Foundation
The Mezzacappa Foundation
Mr. and Mrs. Damon Mezzacappa
Dr. Christopher B. Michelsen
Dr. William N. Middlesworth
Milan Mortgage, Inc.
Robert A. Milanese, Esq.
Milbank Memorial Fund
Millennium Pharmaceuticals, Inc.
Miller & Milone
The Miller Family Foundation
Alan B. Miller Family Foundation
Elaine G. Miller
Kathryn A. Miller
Mr. and Mrs. Lyle D. Miller
Mr. and Mrs. Martin Miller
Stuart A. Miller
Milliken Foundation
Mr. and Mrs. James T. Mills
Stephen Mills
Arthur Milton
Barbara Mines
Minio Family Foundation
Florence Mink
Frank L. Mischia
Missionary Sisters of the Sacred Heart
Mitchells of Westport

Donors

Mitsubishi Trust and Banking Corp.
Sara and William Mittler
Foundation
Mizuho Trust & Banking Co. (USA)
The Steven & Heather Mnuchin
Foundation
Modell Financial, Inc.
Modell's, Inc.
Modestus Bauer Foundation
Mrs. Keith M. Moffat
Tiffany Moller
The A. P. Moller-Maersk Foundation
Mr. and Mrs. Mark C. Monaco
Ambrose Monell Foundation
Monet Family Fund
Monterey Fund, Inc.
Edward S. Moore Foundation, Inc.
Helen E. Moore
Mr. and Mrs. Richard W. Moore Jr.
Mr. and Mrs. Lawrence J. Moreau
Mr. and Mrs. Michael P. Moreno
Morgan Construction Enterprises
Morgan Stanley
Morgan Stanley Annual Appeal
Alfred Y. Morgan
Mr. and Mrs. Charles F. Morgan
Jeffrey S. Morgan
JP Morgan Charitable Trust
The JP Morgan Chase Foundation
Simon J. Morgan
Edwin H. Morgens
Malcolm Morley
Anne Morris
Helen S. Morris
Mr. and Mrs. John T. Morris
Mr. and Mrs. Roland Morris Jr.
The David and Mildred H. Morse
Charitable Trust
Mr. and Mrs. Edward Morse
Dr. Ralph S. Mosca
David H. Moscow
Mr. and Mrs. Charles Moss
Mr. and Mrs. Chester Moss
Robin & Charles B. Moss, Jr. Family
Charitable Trust
Bijan and Sharmin Mossavar-
Rahmani Fund
Movado Group, Inc.
Mr. and Mrs. James Moyer
Paul and Francine Mozer Fund
MRSI Management, Inc.
Jaclyn Mucaria
Mr. and Mrs. John M. Mueller
Dr. Helen G. Muhlbauer
Louise T. Mullen
Muller Foundation
Herman E. Muller Jr.
Multiplan, Inc.
Mark Mundy
Mr. and Mrs. George B. Munroe
Laura A. Murawczyk

Joann Murphy
Stephen Murphy
Mr. and Mrs. Patrick J. Murray
Mr. and Mrs. Andrew M. Murstein
Mr. and Mrs. Bernard Muschel
Robert C. Musetti
Myriad Genetic Laboratories

N

Dr. and Mrs. Ralph Nachman
Judith Nadelson
Mr. and Mrs. Daniel T. Napoli
Edward Nash
Sarah E. Nash
Belle and Murray Nathan
Philanthropic Fund
Nathan's Battle Foundation
National Pediatrics Infectious
Diseases Foundation
National Philanthropic Trust
National UAW Community Action
Program (CAP)
Mr. and Mrs. Jeffrey A. Nebel
Harry Needleman
Evelyn Stefansson Nef Foundation
The Daniel M. Neidich and Brooke
Garber Neidich Foundation
Nelson Air Device Corp.
John L. Neu Family Foundation, Inc.
Dr. Peter B. Neubauer
Neurologix, Inc.
Neurosurgical Associates, P.C.
The Dorothy and Arnold Neustadter
Foundation
Dr. Michael G. Neuwirth
New Century Asset Management,
Inc.
New Milford Hospital
New York Academy of Medicine
New York Blood Center, Inc.
New York Cardiology Assoc. P.C.
New York Community Hospital
The New York Community Trust
New York Firefighters Burn Center
Foundation
New York Hospital Medical Center
of Queens
New York Life Insurance Company
New York Mercantile Exchange
Charitable Foundation
New York Methodist Hospital
Robert and Ann Newburger
Foundation, Inc.
Jonathan Newhouse
Robert J. Newhouse Jr.
Samuel I. Newhouse Foundation
Mr. and Mrs. Stephan F. Newhouse
Steven O. Newhouse
Mr. and Mrs. Brian C. Newman

Mr. and Mrs. Frank N. Newman
Lawrence Newman
The Lisabeth and Frank Newman
Charitable Foundation
Pamela J. Newman
The News Corporation Foundation
Henry Nias Foundation, Inc.
Dr. Stephen W. Nicholas
Dr. and Mrs. John F. Nicholson
Benjamin E. Nickoll
Nitram Foundation
Nixon Peabody LLP
NLR Construction Corp.
Dr. Stephen and Mrs. Nina Nordlicht
Nordstrom
Nortel Networks
North Shore High School PTA
Northern Lights Foundation
Norwood Foundation
Barbara Norwood
Barry and Barbara Novick Fund
Novo Nordisk Pharmaceuticals, Inc.
Dr. Eugene John Nowak
Nulman Foundation
Saul Nulman Investment Account
Jose F. Nunez
Nytlon Inc.

O

Bernadette O'Brien
Mr. and Mrs. Charles O'Brien
Elva O'Brien
Occidental Petroleum Fdn. Inc.
Oceanic Heritage Foundation
Daniel and Jane Och Charitable
Trust
Mr. and Mrs. Stephen O'Connor
William O'Connor
Kathleen D. O'Donnell
Sylvan and Ann Oestreicher
Foundation
Mr. and Mrs. Michael Offen
Mr. and Mrs. Mark J. O'Friel
The Ogilvy Foundation
The O'Hara Family Foundation
Dr. and Mrs. Richard L. O'Hara
The O'Herron Family Foundation
Okidata Corp.
The Olayan Group
Old Oaks Foundation
Mr. and Mrs. David Oliner
Mr. and Mrs. Edwin S. Olsen
Mr. and Mrs. Kenneth S. Olshan
Dr. Carl A. Olsson
Timothy J. and Linda O'Neill
Foundation
Ellen W. Oppenheim
Oppenheimer Funds Inc.

Mr. and Mrs. Philip V.
Oppenheimer
Oppenheimerfunds Legacy Program
Optima Fund Management
Michelle A. Ores
Organon International, Inc.
Organon Pharmaceuticals USA, Inc.
Mr. and Mrs. Sean F. Orr
Mr. and Mrs. Arthur Ortenberg
Orthopaedic Scientific Research
Foundation
Mrs. William H. Osborn Jr.
Dr. and Mrs. Michael P. Osborne
OSI Pharmaceuticals
Otter Creek Management, Inc.
Mr. and Mrs. Clarence L. Ownes

P

Pace Plumbing Corp.
Mr. and Mrs. Anthony Pace
Joanne Pace
Sabino S. Pace
Mr. and Mrs. Fred L. Packer
Daniel P. and Nancy C. Paduano
Foundation
Hannah Pakula
Catherine Palmer
Alvin Pam
Vikram Pandit
Pannonia Foundation
The Panwy Foundation, Inc.
Para Environmental Corp.
Dr. Herbert Pardes
Park Avenue Charitable Fund
Jack Parker Foundation, Inc.
Thomas I. Parkinson Jr.
The Paterniti Family Foundation, Inc.
The Pattee Foundation, Inc.
Mr. and Mrs. Michael Patterson
Mr. and Mrs. Joseph Patti Jr.
John W. Payson
PBP Foundation of New York, Inc.
Mr. and Mrs. Samuel P. Peabody
The Jean R. Peacock Trust
Pediatric Cancer Foundation
Dr. and Mrs. Timothy A. Pedley
Pei Cobb Freed & Partners
Wendy Keys and Donald Pels
Pelson Foundation
Mr. and Mrs. Victor A. Pelson
Debra Peltz
Peninsula Foundation
Stephen P. Penwell
The Perkin Fund
Perkins & Will
Barbara Perlmutter
Lawrence Perlstein
Mr. and Mrs. Richard Perry
The Persepolis Foundation

Donors

Diane G. Person
 Elizabeth I. Peters
 Petersen Geller Spurge, Inc.
 The Peter G. Peterson & Joan Ganz
 Cooney Fund
 Laura H. Petito Foundation
 Mrs. Milton Petrie
 The Pevaroff Cohn Family
 Foundation
 Dr. Betsy S. Pfeffer
 Pfizer Inc.
 Pfizer Foundation
 Beryl Pfizer
 Phillips Nizer
 Charles E. Phillips
 Lawrence Phillips
 Mr. and Mrs. Stephen Phillips
 The Picower Foundation
 Mr. and Mrs. Frederick Pierce
 Pilot Advisors, L.P.
 The PIM Holding Company
 Pincus Family Fund
 Pauline B. Pinto
 Debra L. Pipines
 Mr. and Mrs. Ira Pittelman
 Luke M. Pittoni
 Nancy Pivrotto-Barbe
 PJ Foundation
 Mr. and Mrs. Daniel Placentra
 Suzanne Pleskunas
 PLM Foundation
 Plymouth Foundation
 Pohly Family Foundation
 Polen Capital Management Inc.
 William A. Polf Charitable Fund
 Dr. and Mrs. Richard A. Polin
 Marian M. Pollack
 Russell Pollack
 Stephen M. Pollan
 Mr. and Mrs. Abe Pollin
 Bruce F. Pollock
 Polo Ralph Lauren Foundation
 Bruce Polozker
 Polshek Partnership Architects
 Dr. Jeffrey L. Port
 Susan M. Portelli
 The Mrs. Cheever Porter Foundation
 Mr. and Mrs. Jack H. Porter Jr.
 Edward K. Portnof
 Posluns Family Foundation
 Joan and Dennis Poster
 Michael R. Potack
 Mr. and Mrs. Sol Pottish
 Roger Poulton
 Vickie Powell
 Power Medical Interventions
 John J. Powers
 Richard F. Powers and Colleen
 Powers Foundation
 Dr. Kenneth M. Prager
 William W. Prager
 Katharine Sloan Pratt Fund

Mr. and Mrs. Roy B. Praver
 Archie & Shirlee Preissman
 Foundation
 The Prentice Foundation, Inc.
 Prescott Fund for Children & Youth,
 Inc.
 Bonnie L. Pressman
 Prestige Properties of New York, Inc.
 The Louis and Harold Price
 Foundation
 Howard Printz
 Priority Healthcare Corporation
 Dr. R. A. Rees Pritchett
 Mr. and Mrs. Roland S. Pritchett
 Proskauer, Rose LLP
 Proxima Therapeutics, Inc.
 Prudential Financial
 Prudential Foundation
 Public Investigation Service, Inc.
 Jenice Pulver
 The Purcell Foundation
 Philip J. Purcell
 The Purchase Fund
 Jane C. Putnam

Q

Quad/Graphics
 Philip J. Quagliarello
 Quest Diagnostics
 Mr. and Mrs. Kevin P. Quinn
 Terence Quinn
 Edith S. Quintana
 John A. Quisenberry

R

R. Paniagua, Inc.
 Stuart Rabin
 Rene S. & Rubin Rabinowitz Family
 Foundation
 Rabobank International
 Mr. and Mrs. Asriel Rackow
 Mr. and Mrs. Lawrence Rader
 Joan Radigan
 Radiology Corporation of America,
 Inc.
 Richard Radocchia
 Marcia Raff
 The Raiff Foundation
 Mr. and Mrs. Robert H. Raiff
 Mr. and Mrs. John H. Rajpolt
 Andrew V. Rankowitz
 Mr. and Mrs. Stephen Raphael
 Norman P. Rappaport Foundation
 John F. Rasweiler
 Mr. and Mrs. Arthur Ratner
 Bruce Ratner
 Leslie Ravitz
 RBC Dain Rauscher

Reach Out and Read of Greater
 New York
 The Reader's Digest Association, Inc.
 Dr. Jon M. Reckler
 Donna Redel
 Olav N. Refvik
 Deborah R. Reid
 Whitelaw Reid
 Leon M. Reimer
 Susie and Kurt Reinsberg
 Muriel H. Reis
 The Related Companies
 Remarkable Partners
 Rempac Foam Corp.
 Tallmadge S. Renault
 Burton and Judith Resnick
 Dr. and Mrs. David J. Resnick
 Ira M. Resnick Foundation
 Eleanor Ressler
 Retail Brand Alliance, Inc.
 The Revson Charitable Trust
 John Reynolds
 Mr. and Mrs. Barry Reznik
 The William Rhodes Foundation
 William Rhodes Foundation
 Eileen & Peter Rhulen Family
 Foundation
 Mr. and Mrs. Peter A. Ricci
 Eugene Rice
 Denise Rich
 Mr. and Mrs. Howard H. Rich
 Jack and Elaine Richard Fund
 Patricia Richards
 Anne S. Richardson Fund
 Todd B. Richter
 Esther M. Ridder
 The Ridgefield Foundation
 Francis X. Rieger
 Riehm Plumbing Corp.
 J. W. Riehm
 Mr. and Mrs. Colin Rigby
 The Jonathan Rinehart Family
 Foundation
 Harry M. Ringel Memorial Fund
 Philip W. Riskin Charitable
 Foundation, Inc.
 Lucretia and Robert Risoleo
 Dr. Sasha Ristic
 Mr. and Mrs. Steven Rittmaster
 RJL Charitable Foundation
 RJL Resources Inc.
 Mr. and Mrs. Stephen Roach
 Robbins Foundation
 The Robbins Family Foundation, Inc.
 Bradley A. Roberts
 The Edward R. and Rosalind S.
 Roberts Foundation
 Jill A. Roberts
 John D. Robinson
 Mr. and Mrs. Paul R. Robinson
 Ronald E. Robison
 Roche Laboratories

Rodman Publishing Corp.
 Mr. and Mrs. Kevin L. Rodman
 Amy F. Rogers
 John F. Rogers
 Peter Rogers
 The Rogosin Institute
 Mr. and Mrs. Jacques Roisen
 Ronald S. Rolfe
 Rolst Construction Corp.
 Betsy J. Rosasco
 Frances M. Roscigno
 Allan V. Rose and Maxine Figatner
 Mr. and Mrs. Clayton S. Rose
 Mr. and Mrs. Lawrence Rose
 Mr. and Mrs. Jeffrey Rosen
 Mr. and Mrs. Seth Rosen
 Dr. Tove S. Rosen
 Fanny and Stephen Rosenak
 Foundation
 Dr. and Mrs. Richard Rosenberg
 Mrs. Shaoli Rosenberg
 Sylvia Rosenberg
 Mr. and Mrs. Gary Rosenblatt
 Arthur H. Rosenbloom
 The Rosenfeld Heart Foundation, Inc.
 The Rosenkranz Foundation
 Elenore and Maurice Rosenthal
 Foundation
 Harry and Andrew H. Rosenthal
 Foundation
 Jacqueline Rosenthal
 Richard & Hinda Rosenthal
 Foundation
 Dr. and Mrs. Zev Rosenwaks
 Roskind Family Foundation Inc.
 Nancy S. Roskind
 Leo Rosner Foundation
 Myron Rosner
 Mr. and Mrs. Michael J. Rosow
 Wendy Rosow and Jerry Simpson
 Mary Ann Ross
 Nanette Ross
 Jon and Susan Rotenstreich
 Foundation
 The Roth Fund
 Frances and Fred Rothstein
 Mr. and Mrs. Eli Rousso
 Melissa B. Rovelli
 Mr. and Mrs. Marc J. Rowan
 Mr. and Mrs. Christopher Rowe
 Mr. and Mrs. Andrew S. Rowen
 James R. Rowen
 Elaine Royce
 Mr. and Mrs. Howard C. Royce
 Dr. David P. Roye
 Henry Royston
 Dr. Jacob D. Rozbruch
 Bryan Rozencwaig
 RTR Financial Services, Inc.
 Mr. and Mrs. William J. Ruane
 Lawrence and Selma Ruben
 Dr. and Mrs. S. David Rubenstein

Donors

Philip S. Rubin
 Saul S. Rubin
 Dr. Walter Rubin
 Julius Rudel
 Mr. and Mrs. Jerold Ruderman
 May and Samuel Rudin Family
 Foundation
 James A. Runde
 Lila Russo
 Ryan Family Foundation
 Anne Ryan

S

Donya Sabet
 Pasqualina Sacchetti
 Peter M. Sacerdote Foundation
 Mr. and Mrs. Stephen N. Sachman
 Mr. and Mrs. Paul L. Sadagursky
 Safra Foundation, Inc.
 Maurice S. Sage Foundation Inc.
 Ellen Sahadi
 Janet Saint Germain
 St. Giles Foundation
 St. Luke's Parish
 St. Malo Investments Limited
 Nancy C. Saïpe
 Saks Fifth Avenue
 Betty Saks
 Marshal L. Salant
 Mr. and Mrs. Harvey Saligman
 Stanley Saltzman
 The Samberg Family Foundation
 Mr. and Mrs. Joseph Sambuco
 The Fan Fox and Leslie R. Samuels
 Foundation
 Meryle A. Samuels
 Joseph S. Sanchez Foundation
 Sandler, O'Neill & Partners, LLP
 The Mara and Ricky Sandler
 Foundation
 Sands Family Foundation
 Sankyo Pharma, Inc.
 Sanofi-Synthelabo Inc.
 Daniel I. Sargent Charitable Trust
 Robert W. Sarnoff Foundation
 Sasha Pharmacy, Inc.
 Mr. and Mrs. David I. Sass
 Mr. and Mrs. Philip Sassower
 Margaret Sautner
 Richard Savitt
 Jon and Kathy Savitz Foundation
 Sawaya Family Fund
 Barry D. Saxion
 Sam Scali
 Philip Scaturro
 Ann Scavullo
 Larry Schafer
 Renate Schaffer
 M. Schamroth & Sons
 Evelyn J. Schauer

Leroy Schecter Foundation
 Mr. and Mrs. Stephen J. Scheffer
 Larry and Jane Scheinfeld Foundation
 J. Lew Schepps
 Schering-Plough Corporation
 Ruth Scheuer
 Schine and Nilsen Family
 Foundation
 Dr. Charles L. Schleien
 Herta Schloss
 Alfred M. & Jacqueline K. S.
 Schlosser Charitable Fund
 Philip M. Schlusell
 Schmeelk Foundation
 Mr. and Mrs. John P. Schmergel
 Ottilie Schmid-Sanders
 Dr. Freya R. Schnabel
 Alison Schneider
 Edward Schneider
 Mr. and Mrs. Jack Schneider
 Charles and Mildred Schnurmacher
 Foundation, Inc.
 Robert F. Schoetz
 Myron Scholes
 Steven B. Schonfeld Foundation Inc.
 Mr. and Mrs. Paul C. Schorr IV
 Peggy & Ronald Schulhof
 Foundation
 Dr. and Mrs. John N. Schullinger
 The Schulman Family Foundation
 Fred J. Schultz
 Mr. and Mrs. Jerome Schuman
 Dr. and Mrs. Leonard H. Schuyler
 Mr. and Mrs. Charles R. Schwab
 Schwartz Family Foundation
 Mr. and Mrs. Barry K. Schwartz
 Mrs. Bernard L. Schwartz
 Eleanor Schwartz
 Mara Schwartz
 Marvin & Joyce S. Schwartz Fund
 Robert and Lynne Schwartz Fund
 Dov Schwartzben
 Mr. and Mrs. Richard M. Schwarz Jr.
 Stephen Schwarzman
 Dr. and Mrs. Neil J. Schwimer
 Barbara J. Scott
 Carolyn J. Scott
 Muriel Postma Scott
 Mr. and Mrs. Robert G. Scott
 Dr. W. Norman Scott
 Joan Scribner Fund
 Charles Scribner III
 Robert W. Scully
 SDA Foundation
 Ruth Seal
 Security Mutual Life Insurance
 Company of New York
 Mr. and Mrs. William J. Sedlacek
 The Sedlis Goldstein Group LLC
 Mr. and Mrs. Frederic M. Seegal
 Seevers Family Foundation
 Segal Family Personal Omnibus

Mr. and Mrs. Steven V. Segal
 The Seiden Group, Inc.
 The Norman and Barbara Seiden
 Foundation
 The Ivan Seidenberg Foundation, Inc.
 The Seinfeld Family Foundation
 Charles B. Selden
 Florence E. Sell
 Mr. and Mrs. Adam J. Semler
 Mr. and Mrs. Todd E. Semon
 Sempra Energy Trading Corporation
 Serono Laboratories
 Barbara Seskis
 Mr. and Mrs. Jerome Seslowe
 Mr. and Mrs. Richard G. Seto
 72 County Road Associates, Inc.
 72nd Street Medical Associates
 Mel A. Shaftel
 Mr. and Mrs. Anish P. Shah
 Jasmine Shah
 Elias Shaia
 Jane A. Shallat
 Mr. and Mrs. Romie Shapiro
 The Shapiro Family Foundation
 Beatrice L. Shapiro
 John A. and Megan H. Shapiro
 Mr. and Mrs. Stephen T. Shapiro
 Shared Technologies Fairchild
 Telecom
 Peter Jay Sharp Foundation
 Mr. and Mrs. Robert G. Sharp
 Susan Shaughnessy
 Jay L. Shaw
 The Natalie and Howard Shawn
 Charitable Fund
 Neal A. Shear
 The Tara Sheehan Memorial Fund
 Andrew Sheinman
 Dr. and Mrs. Michael L. Shelanski
 Mr. and Mrs. Edward Sheldon
 Shepardson Stern & Kaminsky
 Ben Sherman Group Ltd.
 Mr. and Mrs. David M. Sherman
 The Murray G. and Beatrice H.
 Sherman Charitable Trust
 Dr. Melvin Shevach
 George R. Shiarella
 Stuart A. Shikiar Family Foundation
 The Shoreland Foundation
 Mr. and Mrs. Arthur Shorin
 Ann C. Short
 G. Lynn Shostack
 Michael R. Shraga
 The Shulsky Foundation
 Frances M. Sidlo
 Muriel F. Siebert Foundation
 Eric P. Siefert
 Ann L. and Herbert J. Siegel
 Philanthropic Fund
 Mr. and Mrs. Herbert J. Siegel
 Ruth & Jerome A. Siegel Foundation
 Siemens Medical Solutions USA, Inc.

The Lois and Samuel Silberman Fund
 M. Steven Silbermann
 Max Silbermann Foundation
 The Rosanne H. Silbermann
 Foundation
 Silbert Foundation
 Patricia J. Sillery
 Sills Cummis Epstein & Gross P.C.
 Marlys Silver
 Silvercrest Extended Care Facility
 Silvercrest Services, Inc.
 Richard Silverman
 Syd Silverman
 Dr. David N. Silvers
 Mr. and Mrs. Steven M. Silverstein
 The Silverweed Foundation, Inc.
 Mr. and Mrs. Richard W.
 Simmermacher
 Joel Simon
 The Pierre F. Simon Foundation Inc.
 Mr. and Mrs. Eugene Simonoff
 Eugene Simonoff & Associates, Inc.
 Carl and Fay Simons Family
 Charitable Trust
 Mr. and Mrs. Douglas Simons
 William and Hope Simpson
 Foundation
 Sirina Fire Protection Corp.
 Skadden, Arps, Slate, Meagher &
 Flom LLP
 Mr. and Mrs. Jack Skiba
 David R. Sklaver
 Skyview Estates, Inc.
 Mr. and Mrs. Herbert Slepoy
 Gretchen L. Sloan
 Howard Sloan
 The Slotnick Family Foundation
 Donna Slotnick
 Mr. and Mrs. Howard Slotnick
 Sydney L. Small
 Dr. Arthur J. Smerling
 Smith Affiliates Management Corp.
 Mr. and Mrs. A.J.C. Smith
 Anita L. Smith
 Mr. and Mrs. David T. Smith
 SmithKlineBeecham
 Mr. and Mrs. Matthew Smith
 Megane Smith
 Richard A. Smith
 Stephen R. Smith
 The Billy Smithline Foundation, Inc.
 George Snell
 Dr. and Mrs. Robert B. Snow
 Marilyn Snyder
 Dr. Michael S. Snyder
 Richard E. Snyder
 Solan Family Foundation Inc.
 Howard Solomon
 James D. Solomon
 Sons of Italy
 Sony Corporation of America
 Mr. and Mrs. Howard Sorokin

- The Paul and Daisy Soros Foundation
 Howard and Susan Sosin
 Mr. and Mrs. Tony Sosnick
 Martin & Toni Sosnoff Foundation
 Dr. H. Dirk Sostman
 South Nassau Community Hospital
 Southampton Row Trust Limited
 Cynthia N. Sparer
 Stephen Sparkes
 Special Counsel, Inc.
 Dr. David R. Spencer
 Jeffrey Sperber
 The Speyer Family Foundation
 The Jerry and Emily Spiegel Family Foundation, Inc.
 Marc and Diane Spilker Foundation
 Mr. and Mrs. Joseph M. Spillane
 Dr. Steven L. Spitalnik
 Mr. and Mrs. Richard Spitz
 The Seth Sprague Educational and Charitable Foundation
 Robert E. Spring
 Antoinette D. Stabile
 Vincent A. Stabile Foundation
 The John R. & Inge P. Stafford Foundation
 Mr. and Mrs. Michael Staisil
 Mr. and Mrs. Theodore R. Stanley
 Mr. and Mrs. Oliver K. Stanton
 The Ruth Stanton Family Foundation
 Stark Carpet Corp.
 Jonathan Stark
 Starlight Children's Foundation
 The Starlight Foundation of NY & NJ & CT, Inc.
 The Starr Foundation
 Mr. and Mrs. Kenneth I. Starr
 Dr. Enrico J. Stazzone
 Mr. and Mrs. Robert T. Steck
 Joanna T. Steichen
 J. Stein Foundation Trust
 Joseph F. Stein Foundation, Inc.
 Dr. Douglas G. Stein
 Michael R. Stein
 Rebecca and J. Andrew Stein Philanthropic Fund
 Dr. Sheldon H. Steinbach
 Dr. Charles R. Steinberg
 Harold and Miriam Steinberg Charitable Trust
 Mr. and Mrs. Robert C. Steinberg
 Dr. Robert L. Steinberg
 Dr. Michael Steiner
 Mr. and Mrs. Michael Steinhart
 Mr. and Mrs. Steven Steinman
 Ernest E. Stempel Foundation
 Ernest E. and Brendalyn Stempel Foundation
 Mr. and Mrs. James Stenson
 Louise Stephaich
- The Allison Maher Stern Foundation
 The Miriam T. Stern & Howard N. Stern Foundation
 Thomas D. & Denise R. Stern Family Foundation
 Mr. and Mrs. Steven Stern
 Gladys L. Stevenson
 Susan F. Stevens
 Beatrice Steyer
 Edward Stiker
 Mr. and Mrs. Ronald Stillman
 Judith and Fred Stoll
 Stonehill & Taylor
 Karl Storz Endoscopy-America, Inc.
 Robert L. Stott Foundation
 Mr. and Mrs. William S. Straight
 Strang Cancer Prevention Center
 Straps Manufacturing Inc.
 Strategic Capital Allocation Group LLC
 Straus Family Charitable Foundation
 Brenda Neubauer Straus
 Barbara and Peter Strauss Philanthropic Fund
 Fred S. Strauss
 Judi and Howard Strauss Foundation
 Lorraine Strauss
 Frank S. and Nancy Angell Streeter
 Howard Stringer
 Richard F. Strup
 The Julien J. Studley Foundation
 Myron M. Studner Foundation, Inc.
 The Julius Stulman Foundation
 Stupell Foundation, Inc.
 Mr. and Mrs. Ken T. Sudarto
 Christopher Sugrue
 Margaret Sugrue
 Sullivan & Cromwell
 The Sullivan & Cromwell Foundation
 Dr. John F. Sullivan
 Judith O. Sullivan
 Mr. and Mrs. Michael D. Sullivan
 Patricia C. Sullivan
 Patrick Sullivan
 The Summerhill Foundation
 Summit Chemical Company Limited
 Dr. Lena S. Sun
 Suplee Family Fund
 James H. Surrect
 SVM Foundation
 Jack R. Swain III
 Swanke Hayden Connell Ltd.
 Mr. and Mrs. Jeff Swartz
 Sweater.Com, Inc.
 Dr. and Mrs. Eugene W. Sweeney
 Frances Sweeney
 Francis J. Sweeney III
 Mr. and Mrs. Kevin M. Sweeney
 Sally Sweeney
 Mr. and Mrs. Richard A. Swenson
 Francisco X. Swett
- Syska & Hennessy
 Mr. and Mrs. John A. Syverson
 Dr. and Mrs. Michael L. Szendrey
- T**
- T & M Protection Resources
 Cristina M. Tabet
 Mr. and Mrs. Andrew M. Tabor
 Taggart Associates Corp.
 Tahari Ltd.
 Maria LaReddola Takacs
 Susan Jaffe Tane Foundation
 Mr. and Mrs. Glenn E. Tanner
 Mr. and Mrs. Harold Tanner
 TAP Pharmaceutical Products
 Elinor R. Tatum
 Henry & Marilyn Taub Foundation
 Joseph and Arlene Taub Foundation
 Mr. and Mrs. Melvin S. Taub
 Ellen Taube
 Paul J. Taubman
 Alphonse Tawil
 Margaretta Taylor
 Mr. and Mrs. Paul E. Taylor Jr.
 David Teiger
 David & Sylvia Teitelbaum Fund
 Dana Telsey and Lee Ekstein
 Temporary Excellence, Inc.
 Dr. and Mrs. Joseph Tenebaum
 Dr. Steven Y. Tennenbaum
 Nozomi Terao
 Vincent and Joyce Tese
 Mr. and Mrs. Robert Tetenbaum
 Mr. and Mrs. John A. Thain
 Joseph and Sheila Thal Foundation
 Arbie R. Thalacker
 Thieme Medical Publishers
 Mr. and Mrs. Charles W. Thomas
 Mr. and Mrs. Owen D. Thomas
 Florence and Fred Thomas Foundation
 Wade F. Thompson
 Mrs. Bjorn Thorbjarnason
 Walter Thorman
 Thornton-Tomasetti Engineers
 Mr. and Mrs. William J. Thumm
 Ray and Diane Tierney
 Marilen Tilt
 Time Inc.
 Peter Ting
 Tisch Foundation, Inc.
 Tishman Speyer Properties Inc.
 Mr. and Mrs. Steven H. Tishman
 Mr. and Mrs. Frederick S. Title
 Barbara and Donald Tober Foundation
 Mr. and Mrs. Donald Tober
 David M. Tobey
 Maryann E. Tocco
 Mr. and Mrs. H. James Toffey
- Mr. and Mrs. James W. Toffey
 John Tognino
 Elliot Tomlin Foundation
 The Tomorrow Foundation
 Mr. and Mrs. Edward J. Toohey
 Mr. and Mrs. James D. Toole
 Mr. and Mrs. Michael S. Toonkel
 Jay Topkis
 Mr. and Mrs. George Toppel
 Donald Toresco
 Dr. Anthony J. Tortolani
 Beth C. Tortolani Foundation
 Antony M. Townsend
 Toys R Us
 Trackstar
 Alicia M. Tranen
 Mr. and Mrs. Jeffrey D. Tranen
 Mr. and Mrs. Alexander F. Treadwell
 Treibick Family Foundation
 Paul Tripp
 David H. Troob
 Lynne Q. and David Troyka
 Trystate Mechanical Inc.
 Bernard Tschumi
 Charles Y. Tse
 The Marcia Brady Tucker Foundation
 Tulgey Wood Foundation
 Marshall Tulin
 Mr. and Mrs. Daniel Tully
 Allan J. Tulp
 Les Turchin Philanthropic Fund
 Mr. and Mrs. Gerard M. Turino
 Turn 2 Foundation, Inc.
 Two Dogs Farm
 Mr. and Mrs. Michael J. Twomey
- U**
- Howard R. Udell
 Eleanor Udolf
 Mary L. Ughetta
 Mr. and Mrs. William Ughetta, Sr.
 United Airconditioning Corp.
 United Healthcare
 United Hospital Fund
 United States Surgical Corporation
 United Way of the Capital Area, Inc.
 United Way of Greenwich, Inc.
 United Way of New York City
 United Way of North Essex
 United Way of Tri-State
 University of Toronto
 Mr. and Mrs. Michael Urkowitz
 Richard J. Urowsky
 U.S. Nursing Corporation
 U.S. Summit Corporation

V

Mr. and Mrs. Andrew T. Vaden
 Dr. and Mrs. P. Roy P. Vagelos
 Anthony Vairamides
 The Valley Hospital
 Valley National Bank
 Mr. and Mrs. J. Douglas Van Ness
 The Melinda and William J. Vandenberg
 Heuvel
 Vanneck Bailey Foundation
 Dr. Susan J. Vannucci
 Dr. E. Darracott Vaughan Jr.
 Verizon
 Verizon Foundation
 Dr. Mary G. Versfelt
 Vertex Engineering Services Inc.
 The Linda J. Vester and Glen H. Greenberg Philanthropic Fund
 The Vidda Foundation
 Mr. and Mrs. John J. Vinci Sr.
 Visicu
 Mr. and Mrs. Paul Vizcarrondo Jr.
 The Laura B. Vogler Foundation, Inc.
 Mr. and Mrs. George J. Vojta
 Mr. and Mrs. Jeffrey A. Volk
 Mr. and Mrs. Mark Vonderheide
 Beate and Henry Voremberg Donor Advised Fund
 Mr. and Mrs. Henry Voremberg
 Theodore N. Voss Charitable Foundation

W

George J. Wade
 Roger W. Wade
 Elissa I. Wadler
 Mr. and Mrs. Robert Waldele
 Dorothy Waldron
 Aisha Wali
 Mr. and Mrs. C. Carter Walker Jr.
 Joann Walker
 Mr. and Mrs. Michael Walker
 Wallace Funding Corp.
 Frederick J. and Theresa Dow Wallace Fund
 Paul F. Wallace
 Mr. and Mrs. Ira D. Wallach
 Mr. and Mrs. Lou Wallach
 Mr. and Mrs. Robert M. Wallach
 Diane Wallerstein and John Herfort
 Nelson S. Walsh
 The Walter Machine Co., Inc.
 Walters Charitable Trust
 Mr. and Mrs. Leigh R. Walters
 The William G. Walters Foundation
 Mr. and Mrs. Howard Waltman
 Honoré Wamsler
 Karl Wamsler

Cheng C. Wang
 Chung Y. Wang
 Dr. Kwie D. Wang
 Wendy and Yichwan Wang
 Town of Wappingers Little League
 William M. Wappler
 Warburg Pincus
 John L. Warden
 Thomas Warfield
 Warner Foundation, Inc.
 Mr. and Mrs. Matthew J. Warshauer
 Mr. and Mrs. Herbert Wechsler
 The Watkins Family Foundation
 Olive F. Watson
 Dr. Jack J. Wazen
 WCBS-TV
 Charlotte Weber
 Michael R. Weber
 Doris Wechsler
 John N. Weed
 Marie B. Weigl
 Weill Family Foundation
 Joan and Sanford I. Weill Medical College of Cornell University
 Mr. and Mrs. Lawrence A. Weinbach
 The John S. & Amy S. Weinberg Foundation
 Mr. and Mrs. Michael F. Weinberg
 Michael F. and Edith H. Weinberg Charitable Foundation
 Peter & Deborah Weinberg Foundation
 Mr. and Mrs. Robert F. Weinberg
 The Sidney J. Weinberg Foundation
 The Sue Ann & John L. Weinberg Foundation
 Dr. and Mrs. Michael A. Weiner
 Sara and Scott Weiner
 Mr. and Mrs. Thomas R. Weingarten
 Isak & Rose Weinman Foundation
 Elizabeth Weinraub
 Julia Weinstein
 Mr. and Mrs. Steven Weinstein
 Mr. and Mrs. Michael Weisberg
 David A. Weisbrod
 Mr. and Mrs. Daniel K. Weiskopf III
 Mr. and Mrs. Edwin L. Weisl Jr.
 Weiss Family Foundation
 Bernard Weiss
 Donna Karan Weiss
 Larry Weiss
 Michael S. Weiss
 Pat and Howard Weiss
 Robert M. Weiss
 Roger Weiss Family Foundation
 Stephen H. Weiss
 James & Virginia Welch Foundation
 Dr. Francis M. Weld
 Wellington Foundation, Inc.
 Lynda F. Wertheim
 Toby Wertheim

Helen B. West
 Westchester/Putnam Brokerage Affiliates, Inc.
 Westminster Kennel Club
 Mr. and Mrs. Patrick J. Whalen
 Dr. Ralph N. Wharton
 The Wheeler Foundation
 Charlotte and Edward Wheeler Foundation
 White & Case
 Dr. Dorothy A. White
 Shelby White
 William B. White
 Brian White-Guay
 Whitehead Foundation
 Mr. and Mrs. C. A. Whittingham
 Mr. and Mrs. H. Christopher Whittle
 Peter Widdrington
 Judith and Roger Widmann Philanthropic Fund
 Mark K. Wiedman
 The Malcolm Hewitt Wiener Foundation
 The Jeremy Wiesen Fund
 Wilentz, Goldman & Spitzer, P.A.
 The Wilf Family Hospital & Medical Research Foundation
 Stephen Wilkes Photography, Inc.
 The Dave H. and Reba W. Williams Foundation
 Mr. and Mrs. Garth D. Williams
 Joseph D. Williams
 Mr. and Mrs. Paul D. Williams
 William J. Williams Jr.
 Willis North America, Inc.
 Francine and Herbert L. Wilson Fund
 Mr. and Mrs. John H. T. Wilson
 Margaret Windrem
 Winston & Strawn
 Mr. and Mrs. Arthur M. Winston
 Harry Winston, Incorporated
 Norman and Rosita Winston Foundation
 Alice Witchel
 Mr. and Mrs. Harold M. Witkow
 WM Group Engineers, P.C.
 Howard Wohl
 Women's Medical Associates
 Dr. David J. Wolf
 Franklin Wolf
 Edward and Elisabeth Wolfe Foundation
 Margaret L. Wolff
 Bruce A. Wolfson
 The Michael Wolk Heart Foundation
 Gloria Elizabeth Wolosoff Rev. Trust
 David K. Wong
 Catherine E. Wood
 Dr. Margaret Wood

Woodstock Foundation
 Woodworks Construction Co., Inc.
 World Textile Network Inc.
 WR Capital Management
 Mr. and Mrs. Kenneth Wright
 Mr. and Mrs. Robert C. Wright
 Robert F. & Valerie Wright Charitable Foundation
 Barbara Wriston
 Kathryn and Walter Wriston Family Fund
 Wyckoff Heights Medical Center
 Wyeth
 Mr. and Mrs. John H. Wyman

X

Dr. and Mrs. Xenophon Xenophontos

Y

YPO Fairchester Chapter
 Yared and Melisa Yawand-Wossen
 P. M. Yen
 York International Corporation
 H.R. Young and Betty G. Young Fund
 Mr. and Mrs. Paul Young
 Audrey L. Youngelson

Z

Capt. Edith R. Zaager, Ret.
 Felice L. Zambetti
 Marian W. Zanetti
 Blanche Zarchin
 George Zauderer Foundation
 Dr. and Mrs. Albert J. Zazzali
 Murray Zeisel
 Martin Zelman
 Mr. and Mrs. Hans Ziegler
 Nancy V. Zielinski
 Jeanne M. Zimmerman
 The Eugene Zitwer Foundation, Inc.
 Ernest Zlochower
 Mr. and Mrs. Matthew Zola
 Zorn Foundation
 Nicholas S. Zoullas
 Gary Zuar
 Lyonel and Sylvia Zunz Family Fund
 Zurs Foundation, Inc.
 The Mollie Zweig Foundation

If you have any questions or corrections concerning these listings, please contact the Development Office at (800) 345-3015. We regret any errors or omissions.

The list of donors on the previous pages includes members of the following gift societies at NewYork-Presbyterian Hospital.

JAMES LENOX SOCIETY

The James Lenox Society is a dedicated circle of friends helping to improve the future of healthcare delivery at NewYork-Presbyterian Hospital/Columbia University Medical Center. Membership is extended to donors whose unrestricted contributions total \$1,000 or more throughout the year. These leadership gifts allow the Hospital to provide the highest levels of quality in patient care, clinical services, and medical advances. In recognition of their partnership, Society members enjoy a broad range of privileges and benefits from NewYork-Presbyterian Hospital. The James Lenox Society creates a rare and profound opportunity to become an insider – an active partner – in advancing medicine. We would like to thank members of the James Lenox Society for their generous and continued support.

PARTNERS IN MEDICINE

Partners in Medicine honors the special generosity of contributors who make an annual gift of \$1,000 or more to NewYork-Presbyterian Hospital/Weill Cornell Medical Center. As a Partner in Medicine, you are part of a proud tradition of caring and distinguished leadership that enables NewYork-Presbyterian Hospital to serve millions of men, women and children with the best inpatient care, biomedical research, medical education and community outreach. Partners are among the first to hear about exciting breakthroughs in research conducted at our medical center and are invited to exclusive gatherings to meet some of the world's finest researchers and physicians in medicine today. We are especially grateful for your help in advancing medical research and treatment.

TRUST AND ESTATE GIFTS

The following donors are remembered for the generous legacy they have created through a trust or bequest received in 2004.

Rose Aloisi
Alice T. Baker
Harold Ballin
Eileen Bamberger
Bill Blass
Lucy Bliss
John Dexter Bush Trust
George D. Cornell
Francis C. Divisek
Elise Fish
Eleanor Gehrig
Helena L. Glover
Harry Gold Trust
Jesse Hahn
Ann Lennihan Hodges
Edwin Hoffritz
Frank W. Hogan
Cora Hull Trust
Renée Kaufman
Charles S. Keene
Frances Hanks Keyes
Grace Lamb Trust
Gertrude Lanzner
Susan Leven
Gilbert Liberman Irrevocable Trust
Charles W. Lutzberger

Melvin Lyons
Florence N. Marshall
William and Elizabeth McKnight
Marion B. Melander
Isabella Goff Metcalf
Carlton C. Mills
Mary Bullock Morris
Jacqueline Kennedy Onassis
Abby and George O'Neill
W. Robert Orr
Stanley de J. Osborne
Annette Parisi
Alexander R. Peacock
Elizabeth Pearson
Ellen Pekarisky
Alys M. Polak
Richard I. Purnell
Mary Reilly
Gerhard Reithmuller
Jenny Rosendahl
Elizabeth Rumpf
Nell Easterbrook Smith
Frances W. Sperber
H. Richard Stern
Lillian Studer
John W. Van Nortwick
Margaret Wadds
Emily Warga
Joan H. Wickert
Walter Willner
Philip G. Woodward
Willow Run Trust II
Marilyn Zmudovsky

If you have any questions or corrections concerning these listings, please contact the Development Office at (800) 345-3015. We regret any errors or omissions.

WHITNEY-HARKNESS SOCIETY

The Whitney-Harkness Society recognizes the following individuals who contributed to NewYork-Presbyterian Hospital through charitable gift planning, including advised bequests, charitable trusts, gift annuities, pooled income funds, and gifts of retirement plan assets or real estate.

These individuals continue the legacy established through the careful planning of Payne Whitney and Edward Harkness, whose foresight was instrumental in the establishment on their present-day sites of the two great academic medical institutions that form NewYork-Presbyterian Hospital.

- Hugh T. Adams
Mrs. Herbert Allen Sr.
Mr. and Mrs. Carl Apfel
John J. Appleton
Thomas H. Bacon
Philip Baker
Mrs. Ben Barrack
Doris W. Barth
Martin A. Battestin
Mr. and Mrs. Richard A. Benedict
Dr. and Mrs. Joseph L. Berkeley
Berta M. Best
June R. Bingham Birge
Irma Birnbaum
Barbara Bitsko
Mervin J. Block
Dr. and Mrs. James F. Bourland
Richard S. Braddock
Dr. Jerome H. Brander
Marion I. Breen
Mr. and Mrs. David Brown
Thomson R. Bryant Jr.
Myron Buchsbaum
Gilbert Butler
Jane H. Choate
Paul J. Chymiy
Mr. and Mrs. Michael G. Citarella
Jean B. Clark
Lucille G. Cohen
Paul M. Cohen
Mr. and Mrs. Morris Coppersmith
Carol M. Corby
Jean Covington
Ursel Crutchfield
Ida D'Agostino
Mrs. Alexander T. Daignault
Evelyn Y. Davis
Mr. and Mrs. Richard Deems
Malcolm Delaney
Annette E. de la Renta
Mrs. Vincent de Roulet
Jean Disantis
Elly Donovan
Mr. and Mrs. Oscar L. Dunn Jr.
Mr. and Mrs. John Elliott Jr.
Miriam Enders
Mary A. Estabrook
Mr. and Mrs. James H. Evans
Alfonso Fata
Mr. and Mrs. Eugene E. Fata
Barbara Feinstein
Dr. Allen Fowler
Isadore Freeman
Rachel M. Freeman
Sam Friedlander
Donald D. Friese
Julia Garcia
Martha F. Gerry
Thelma Gish
Myron N. Goldstein
William T. Greene
Shirley D. Harris
Charlotte K. Heil
Minette Hirsch
Frank Hobelsberger
Burt Holtzman
Dr. and Mrs. Allen Hyman
Mr. and Mrs. Herbert Irving
Dr. and Mrs. Charles E. Jacobson Jr.
Robin Jaffe-Cohen
Zelig Jalowski
Dr. Ellen H. Katz
Sidney Katz
Mrs. Benjamin H. Kean
Joan Ann P. Kramer
Robert S. Krause
Edythe Kurlan
Florence Laffel
Dr. Edith Langner
Jeffrey S. Lasdon
Anne Lipari
Dr. John N. Loeb
Lar Lubovitch
Ralph Luna
Maria Mack
Kenneth E. MacWilliams
Beatrice Mangin
Sir Edwin A. Manton
Mr. and Mrs. David I. Margolis
Mr. and Mrs. Donald Massochi
James Mattingly
Mr. and Mrs. William F. May
Katherine Mayer
J. Donald McNamara
Irving Mendelson
Paula M. Moss
Lorraine Muncherian
Dr. Gabriel Nahas
Louis Osofsky
Dr. Mark W. Pasmantier
William S. Perper
Mrs. Milton Petrie
Mrs. George Philipp
Morris J. Pinto
May Porges
Joan Postel
Jenice Pulver
Dr. Johnstone H. Quinan Jr.
Susan G. Radner
Dorothy S. Raymond
Donna Redel
Albert Rene
Mrs. Abraham A. Ribicoff
Arthur Robbins
Terrence Roe
Mr. and Mrs. Stanley Rossman
Alice Rush-Levy
Mr. and Mrs. Joseph Russell
Silhanova Sager
Mrs. Harvey Sampson
Mr. and Mrs. Leo Schenker
Mr. and Mrs. Albert Schiff
Lilli Schleikorn
Robert L. Schwartz
Ivan Seidenberg
Ursula Seligmann
Susan Shugg
Gilda Slate
Mr. and Mrs. Bennett Smassanow
Mr. and Mrs. Harold F. Smith
Richard E. Snyder
Mr. and Mrs. Steven P. Sokol
Ida R. Stein
Paula Stoessel
Mr. and Mrs. Frank S. Streeter
Mr. and Mrs. Donald Tober
James Tollar
Mary Van Buren
Betty Cooper Wallerstein
John N. Weed
Dr. Mea Weinberg
Diane Weiner
Mr. and Mrs. Robert L. Werner
Dr. Bill R. Westgard
Raymond Winkler
Barbara E. Wintner
David Wolfenson
Miriam Wolfson
Sin K. Wong
Kathryn Wriston
Lyonel E. Zunz
Mark Zweier

If you have any questions or corrections concerning these listings, please contact the Development Office at (800) 345-3015. We regret any errors or omissions.

IN MEMORIAM

NewYork-Presbyterian mourns the loss of these valued members of the Hospital community.

- Harry Arlis, M.D.
- Sidney Carter, M.D.
- George F. Crikelair, M.D.
- Carolyn Davis
- William Dix
- M. Irene Ferrer, M.D.
- Glenda Garvey, M.D.
- Robert H. Heissenbittel
- Jane E. Hill
- Robert Hui, M.D.
- George A. Hyman, M.D.
- Marilyn G. Karmason
- Rachel Barone Mannetti, Ed.D.
- Steven Z. Miller, M.D.
- Stanley de J. Osborne
- Elizabeth R. Prichard
- Lawrence Resnick, M.D.
- Laurance S. Rockefeller
- William Schott
- William A. Silverman, M.D.
- Peter E. Stokes, M.D.
- Michael Sullivan
- Walter B. Wriston

LEAVE A LEGACY BY MAKING A GIFT

Gifts, bequests, and trusts are important sources of support for NewYork-Presbyterian Hospital. Such gifts allow you to leave a legacy, and help fund a wide range of programs, including those that provide patient care, educate future physicians and scientists, expand community outreach, and make possible pioneering clinical research, which results in new and improved treatments for disease. Providing support for these programs in an estate plan makes a moving statement about your care and concern for the health and well-being of future generations.

Gifts can be made in cash, securities, or other property, and can take many forms: an outright gift, pledge, bequest, or various life income arrangements (trusts, pooled income funds, or gift annuities). Support can be designated for specific purposes, or can be unrestricted, which gives NewYork-Presbyterian Hospital greater flexibility in planning and administering programs in patient care, education, and research. Gifts to NewYork-Presbyterian Hospital may be directed to either NewYork-Presbyterian Hospital/Columbia or NewYork-Presbyterian Hospital/Weill Cornell, or both. There are many options for naming opportunities and public recognition of gifts at the Hospital.

NewYork-Presbyterian Hospital is a qualified not-for-profit institution which receives major support from private philanthropy. Gifts to the Hospital by individuals, foundations, and corporations are exempt from income, gift, and estate taxes to the extent of and in the manner provided by federal and state laws. If you are considering making a bequest, you may wish to share the following language with your advisors:

“I give, devise, and bequeath to NewYork-Presbyterian Hospital, a corporation created under the New York State Not-for-Profit Corporation Law and located in New York City, New York, the sum of \$_____ (or description of the property) to be used for the general corporate purposes of NewYork-Presbyterian Hospital as its Board of Trustees shall determine.”

The Office of Development welcomes the opportunity to tell you more about the Hospital’s numerous programs and activities, and to consult with you and your advisors about various gift ideas. For further information, please contact:

*Marc Krause
Director of Planned Giving
NewYork-Presbyterian Hospital
525 East 68th Street, Box 123
New York, NY 10021
(212) 821-0512
mak2009@nyp.org*

NewYork-Presbyterian Hospital

Important Telephone Numbers

NEWYORK-PRESBYTERIAN/ALLEN

General Information	(212) 932-4000
Patient Information	(212) 932-4300
Admitting	(212) 932-5079
Emergency Department	(212) 932-4245
Patient Services	(212) 932-4321

CHILDREN'S HOSPITAL OF NEWYORK-PRESBYTERIAN

General Information/ Physician Referral	(800) 245-KIDS
Morgan Stanley Children's Hospital	
General Information	(212) 305-2500
Patient Information	(212) 305-3101
Admitting	(212) 305-3388
Emergency Department	(212) 305-6628
Komansky Center for Children's Health	
General Information	(212) 746-5454
Patient Information	(212) 746-5000
Admitting	(212) 746-4250
Emergency Department	(212) 746-3300

NEWYORK-PRESBYTERIAN/COLUMBIA

General Information	(212) 305-2500
Patient Information	(212) 305-3101
Admitting	
Milstein Hospital Building	(212) 305-7091
Sloane Hospital for Women	(212) 342-1759
Ambulance Services Dispatcher	(212) 305-9999
Development	(212) 342-0799
Emergency Department	
Adult	(212) 305-6204
Pediatric	(212) 305-6628
Psychiatry	(212) 305-6587
Human Resources	(212) 305-5625
Marketing	(212) 821-0634
Patient Relations	(212) 305-5904
Physician Referral Service	(877) NYP-WELL
Public Affairs	(212) 305-5587

NEWYORK-PRESBYTERIAN/WEILL CORNELL

General Information	(212) 746-5454
Patient Information	(212) 746-5000
Admitting	(212) 746-4250
Ambulance Services Dispatcher	(212) 472-2222
Development	(212) 821-0500
Emergency Department	
Adult	(212) 746-5050
Pediatric	(212) 746-3300
Psychiatry	(212) 746-0711
Human Resources	(212) 746-1409
Marketing	(212) 821-0625
NewYork-Presbyterian Healthcare System	(212) 746-3577
Patient Services	(212) 746-4293
Physicians Assistant Program	(212) 746-5133
Physician Referral Service	(800) 822-2694
Psychiatry, Payne Whitney Manhattan Referrals and Evaluation	(888) 694-5700
General Information	(212) 746-3700
Public Affairs	(212) 821-0560

NEWYORK-PRESBYTERIAN/WESTCHESTER

General Information	(914) 682-9100
Payne Whitney Westchester Referrals and Evaluation	(888) 694-5700

The 2004-2005 Annual Report was published by the Department of Public Affairs of NewYork-Presbyterian Hospital. Special thanks to our academic affiliates, Columbia University College of Physicians and Surgeons and Weill Medical College of Cornell University, for their collaboration and assistance in the preparation of this report.

William A. Polf, Ph.D.
Senior Vice President
External Relations

Myrna A. Manners
Vice President
Public Affairs

Editor-in-Chief
Director of Publications
Managing Editor
Assistant Editor
Editorial Assistant
Design

Myrna A. Manners
Michael Sellers
Linda Errante Public Relations
Kathleen Thompson
Andria Lam
Cynthia Guernsey
Halletts Cove Studio

Major Photography

Robert Essel
Brad Hess
Ian Londin

Photography Supervision
Printing

Amelia Panico
Robert Pryzgod
TanaSeybert

