Directors (As of June 24, 2022)





Director, Representative Executive Officer, President and CEO Yasuo Takeuchi

(Date of birth: February 25, 1957) Apr. 1980 Joined the Company

- Apr. 2005 General Division Manager, Olympus Medical Systems Corp.
- Apr. 2009 Director, Olympus Europa Holding GmbH
- Jun. 2009 Corporate Officer, the Company
- Oct. 2011 Executive Managing Director and Chairman of the Board, Olympus Europa Holding GmbH
- Apr. 2012 Director, the Company (present) Senior Corporate Managing Officer, the Company Group President of Group Management Office, the Company Chairman of the Board, Olympus Corporation of the Americas (present) Director, Olympus Corporation of Asia Pacific Limited
- Mar. 2013 Administrative Board and Managing Director, Olympus Europa Holding SE
- Apr. 2015 Head of Corporate Management Office, the Company
- Apr. 2016 Director, Vice President, the Company Chief Financial Officer (CFO), the Company Chief Regional Representative Officer, the Company
- Apr. 2019 Representative Director, the Company President, the Company Chief Executive Officer (CEO), the Company (present)
- Jun. 2019 Representative Executive Officer, President, the Company (present)

Director, Executive Officer, Chief Administrative Officer (CAO), Chief Strategy Officer (CSO) and ESG Officer

Stefan Kaufmann

- (Date of birth: January 24, 1968) Sep. 1990 Various roles in operational and strategic
- HR functions, Karstadt AG Oct. 2000 Head of HR Development, Thomas Cook May 2003 General Manager, Human Resources, Olympus Europa GmbH
- (currently Olympus Europa SE & Co. KG) Apr. 2008 Managing Director Corporate Division,
- Olympus Europa GmbH Nov. 2011 Executive Managing Director, Olympus Europa SE & Co. KG
- Sep. 2013 Managing Director Consumer Business, Olympus Europa SE & Co. KG
- Apr. 2017 Corporate Officer, the Company Apr. 2019 Chief Administrative Officer (CAO), the Company (present)
- Supervisory Board (Chairman), Olympus Europa Holding SE (present) Jun. 2019 Director, the Company (present) Executive Officer, the Company (present)
- Apr. 2022 Chief Strategy Officer (CSO), the Company (present) ESG Officer, the Company (present)



(Date of birth: September 14, 1955) Apr. 1978 Joined the Company

- Apr. 2002 President and Representative Director,
- Shirakawa Olympus Co., Ltd.
- Apr. 2006 General Manager, Human Resources Dept., the Company
- Jun. 2009 Corporate Officer, the Company Director, Olympus Medical Systems Corp.
- Jul. 2009 Division Manager, Manufacturing Service
- Division, Olympus Medical Systems Corp. Apr. 2010 President and Representative Director,
- Aizu Olympus Co., Ltd. Apr. 2014 Division Manager, Corporate Service
- Division, the Company Jun. 2017 Standing Audit & Supervisory Board
- Member, the Company
- Jun. 2019 Director, the Company (present)

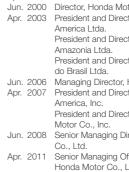




Tetsuo Iwa
Outside Director

(Date of bir	th: December 24, 1942)	(Date of bir	th: May 30, 1951)
	Joined ITOCHU Corporation		Joined Honda Moto
Jun. 1995	Director, ITOCHU Corporation	Jun. 2000	Director, Honda Mo
Apr. 1997	Managing Director, ITOCHU Corporation	Apr. 2003	President and Direc
Apr. 1998	Representative Managing Director,		America Ltda.
	ITOCHU Corporation		President and Direc
Apr. 1999	Representative Senior Managing Director,		Amazonia Ltda.
	ITOCHU Corporation		President and Direc
Apr. 2001	Representative Executive Vice President,		do Brasil Ltda.
	ITOCHU Corporation	Jun. 2006	Managing Director,
Apr. 2006	Representative Vice Chairman,	Apr. 2007	President and Direc
	ITOCHU Corporation		America, Inc.
Jun. 2006	Vice Chairman, ITOCHU Corporation		President and Direc
Jun. 2007	Outside Director, Orient Corporation		Motor Co., Inc.
Jun. 2008	Senior Corporate Adviser,	Jun. 2008	Senior Managing Di
	ITOCHU Corporation		Co., Ltd.
	Outside Director, Furukawa Electric	Apr. 2011	Senior Managing Of
	Co., Ltd.		Honda Motor Co., L
	Outside Audit & Supervisory Board	Jun. 2011	
	Member, NIPPONKOA Insurance		Co., Ltd.
	Company, Limited (currently Sompo Japan	Apr. 2012	
	Insurance Inc.)		Honda Motor Co., L
Jun. 2009	Outside Director, Nippon Sheet Glass	Jun. 2012	Representative Dire
	Co., Ltd.		Co., Ltd.
Apr. 2010	Outside Director, NKSJ Holdings, Inc.	Apr. 2013	Risk Management C
	(currently Sompo Holdings, Inc.)		Co., Ltd.
Jun. 2011	Chairman, Japan Association for CFOs	Apr. 2014	Corporate Brand Of
	(present)		Co., Ltd.
Apr. 2012	Outside Director, the Company (present)		Chairman and Direc
1		1 . 0017	Motor Co., Inc.
	concurrent position>	Jun. 2017	Outside Director, the

Chairman, Japan Association for CFOs



- Honda Motor Co., n. 2011 Senior Managing O Co., Ltd. or. 2012 Executive Vice Pres Honda Motor Co.. un. 2012 Representative Dire Co., Ltd.
- or. 2013 Risk Management Officer, Honda Motor Co., Ltd. or. 2014 Corporate Brand Officer, Honda Motor Co., Ltd.
 - Motor Co., Inc. Jun. 2017 Outside Director, the Company (present)

o Iwamura

or Co., Ltd. otor Co., Ltd.	(Date Apr.
ctor, Honda South	Jun.
ctor, Moto Honda da	Jun.
ctor, Honda Automoveis	Jun.
Honda Motor Co., Ltd. ctor, Honda North	Apr.
ctor, American Honda	Jun.
Director, Honda Motor	Apr.
Officer and Director,	
Ltd.)fficer, Honda Motor	Jun.
sident, Executive Officer,	Jun.
Ltd. ector, Honda Motor	
Officer Honda Motor	

Chairman and Director, American Honda



Outside Director

Yasumasa Masuda

(Date of birt	h: February 27, 1957)
Apr. 1980	Joined Fujisawa Pharmaceutical Co., Ltd.
	(currently Astellas Pharma Inc.)
Jun. 2008	Corporate Executive, Vice President,
	Corporate Finance & Control, Astellas
	Pharma Inc.
Jun. 2011	Corporate Executive, Vice President,
	Corporate Finance & Control, and Chief
	Financial Officer, Astellas Pharma Inc.
Apr. 2012	Corporate Executive, Vice President and
	Chief Financial Officer, Astellas Pharma Inc.
Jun. 2012	Senior Corporate Executive, Senior Vice
	President and Chief Financial Officer,
	Astellas Pharma Inc.
Apr. 2017	Senior Corporate Executive, Senior Vice
	President and Assistant to President,
	Astellas Pharma Inc.
Jun. 2017	Independent Non-Executive,
	Deloitte Touche Tohmatsu LLC
Jun. 2018	Independent Non-Executive,
	Deloitte Tohmatsu LLC
	Outside Director, the Company (present)

Directors



Outside Director D. Robert Hale

(Date of birt	h: December 21, 1984)
Sep. 2007	Joined The Parthenon Group (currently
	EY-Parthenon)
Jan. 2009	
	Capital, an investment subsidiary of The
	Parthenon Group
Jun. 2009	Senior Associate, The Parthenon Group
May 2010	Principal, The Parthenon Group
Jan. 2011	Joined ValueAct Capital Management L.P.
Dec. 2012	Vice President, ValueAct Capital
	Management L.P.
May 2014	Partner, ValueAct Capital Management L.P.
	(present)
Mar. 2015	Director, MSCI Inc.
Aug. 2015	Director, Bausch Health Companies Inc.
Jun. 2019	Outside Director, the Company (present)
Jun. 2021	Outside Director, JSR Corporation (present)
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<important< td=""><td>Outside Director, JSR Corporation (present) concurrent positions></td></important<>	Outside Director, JSR Corporation (present) concurrent positions>

Partner, ValueAct Capital Management L.P. Outside Director, JSR Corporation



Outside Director Jimmy C. Beasley

(Date of birth: April 6, 1963)

Mar. 1986	Territory Manager, Roche Laboratories
	(Division of Hoffman La Roche)
Jun. 1989	Various roles of increasing responsibility in
	sales and marketing including Vice
	President of Sales and Marketing, Bard
	Access Systems Division, C.R. Bard Inc.
Jun. 2003	President, Bard Access Systems Division,
	C.R. Bard Inc.
Apr. 2007	President, Bard Peripheral Vascular
	Division, C.R. Bard Inc.
May 2009	Group Vice President, C.B. Bard Inc.

- May 2009
 Group Vice President, On the Carter

 Jun. 2013
 Group President, C.R. Bard Inc.

 May 2018
 Consultant and Executive Advisor to ValueAct Capital Management L.P.*
- Jun. 2019 Outside Director, the Company (present)

*The executive advisor role is a consulting role to ValueAct Capital Management L.P.: it is not an employee position. This consulting agreement finished at the end of March 2019.



Outside Director Sachiko Ichikawa

(Date of birt	h: January 17, 1967)
Apr. 1997	Registered as attorney
	Joined Tanabe & Partners
Jan. 2005	Registered as attorney of the State of New York
Nov. 2009	Statutory Auditor, The Board Director
	Training Institute of Japan
Jan. 2011	Partner, Tanabe & Partners (present)
Jun. 2015	Outside Director, ANRITSU CORPORATION
	Director, The Board Director Training
	Institute of Japan
Apr. 2018	Registered as certified public accountant
	of the U.S.A.
May 2018	Outside Corporate Auditor, Ryohin Keikaku
5	Co., Ltd.
Jun. 2020	Statutory Auditor, The Board Director
	Training Institute of Japan (present)
Jun. 2021	Outside Director, Tokyo Electron Ltd. (present)
	Outside Director, the Company (present)

<Important concurrent positions>

Partner, Tanabe & Partners

Statutory Auditor, The Board Director Training Institute of Japan

Outside Director, Tokyo Electron Ltd.



Outside Director Yasushi Shingai

(Date of birt	h: January 11, 1956)
Apr. 1980	
	Corporation (currently Japan Tobacco Inc.)
Jun. 2004	
	Leader, Japan Tobacco Inc.
Jul. 2004	Executive Officer and Senior Vice President,
	CFO, Japan Tobacco Inc.
Jun. 2005	Director, Executive Officer and Senior Vice President, CFO, Japan Tobacco Inc.
Jun. 2006	
Jun. 2006	Director, Japan Tobacco Inc.
	Executive Vice President and Deputy CEO,
	JT international S.A.
Jun. 2011	Representative Director, Executive Vice
	President and Deputy CEO,
	Japan Tobacco Inc.
Jun. 2014	Outside Director, Recruit Holdings Co., Ltd.
Jan. 2018	Director, Japan Tobacco Inc.
Mar. 2018	Outside Director, Asahi Group Holdings, Inc.
Jun. 2018	Outside Director, Exa Wizards Inc. (present)
	Outside Director, Mitsubishi UFJ Financial
	Group, Inc. (present)
Jun. 2019	Outside Director, Dai-ichi Life Holdings, Inc.
	(present)
Jun. 2021	Outside Director, Nippon Telegraph and
	Telephone West Corporation (present)

- Apr. 2022 Representative Director, Shingai Institute
- of Management Consulting, Inc. (present) Jun. 2022 Outside Director, the Company (present)

<Important concurrent positions>

Outside Director, Exa Wizards Inc.

Outside Director, Mitsubishi UFJ Financial Group, Inc.

Outside Director, Dai-ichi Life Holdings, Inc. Outside Director, Nippon Telegraph and Telephone West Corporation

Representative Director, Shingai Institute of Management Consulting, Inc.



	Kohei Kan
(Date of birth: N	/larch 7. 1960)

Outside Director

Sep. 1986	Registered as Certificated Public	
Apr. 1987		
	(currently Deloitte Touche Tohmatsu LLC)	
Jun. 1998	Partner, Deloitte Touche Tohmatsu LLC	
Nov. 2013	Board Member, Deloitte Tohmatsu Group	
	and Deloitte Touche Tohmatsu LLC	
Nov. 2015	Chief Executive Officer, Deloitte Touche	
	Tohmatsu LLC	
Jun. 2018		
Sep. 2018		
	Pacific Limited	
Jan. 2020	Senior Advisor, Deloitte Asia Pacific Limited	
Oct. 2020	Chief, Kan Kohei Certified Public	
	Accountant Office (present)	
Nov. 2020	Board Member, International Federation of	
	Accountants "IFAC" (present)	
Jan. 2022	Senior Advisor, The Japanese Institute of	
	Certified Public Accountants (present)	
Jun. 2022	Outside Director, the Company (present)	
<important concurrent="" position=""></important>		
Chief, Kan Kohei Certified Public Accountant Office		
Board Member, International Federation of		
Assessment		

Accountants "IFAC" Senior Advisor, The Japanese Institute of

Certified Public Accountants



Outside Director Gary John Pruden

(Date of birth: May 10, 1961)

(Date of bin	n. way 10, 1901)
Oct. 1985	Joined Janssen Pharmaceutica, a division of Johnson & Johnson
Jun. 1999	
	Marketing, Janssen Pharmaceutica
May 2001	Vice President, Marketing, Primary Care
	Franchise, Janssen Pharmaceutica
Nov. 2002	Vice President, Marketing, CNS Franchise
	Janssen Pharmaceutica
Feb. 2004	President & Chief Operating Officer,
	Janssen-Ortho Canada INC
Jan. 2006	Worldwide President, Ethicon Products
	Inc, a division of Johnson & Johnson
Apr. 2009	Company Group Chairman, Ethicon
, ipii 2000	Franchise Inc
Jan. 2012	Worldwide Chairman, Global Surgery
0011. 2012	Group, Johnson & Johnson
Jun. 2015	Executive Vice President & Worldwide
0011. 2010	Chairman. Medical Devices.
	Johnson & Johnson
Dec. 2017	Independent Board Director, Motus Gl
Dec. 2017	(present)
Apr. 2018	d
Apr. 2016	Independent Board Director,
D	Lantheus Holdings Inc. (present)
Dec. 2019	Chief Executive Officer, GPS Med Tech
1 . 0000	Strategy Consulting (present)
Jun. 2022	Outside Director, the Company (present)
1	
<important< td=""><td>concurrent positions></td></important<>	concurrent positions>

Independent Board Director, Motus GI Independent Board Director, Lantheus Holdings Inc. Chief Executive Officer, GPS Med Tech Strategy Consulting