





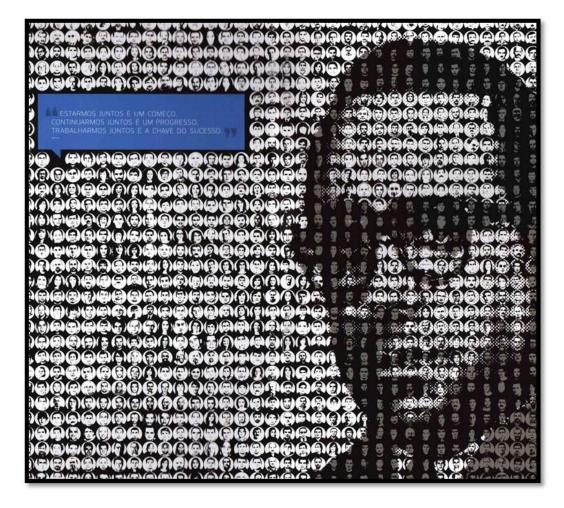
#### **Corporative Culture & Innovation in Safety Construction Benedito Lemos**







#### Corporative Culture & Innovation in Safety Construction Benedito Lemos – Grupo CASAIS

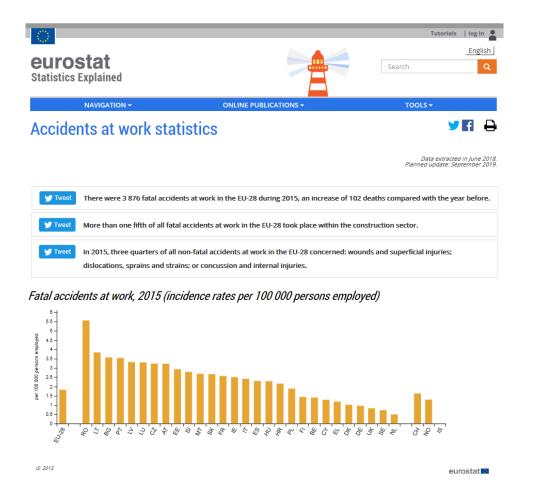






#### **Corporative Culture & Innovation in Safety Construction Number - People**









# **Corporative Culture & Innovation in Safety Construction Personal Story**







#### **Corporative Culture & Innovation in Safety Construction Personal Story**

**New People** 

New Social, political, economical context

New Language

**New Risks** 

**New Challenges** 

**New Environment** 







Corporative Culture & Innovation in Safety Construction
Build up a team based on a Safety Culture and Safety Leadership

















**CULTURE IS ALL AROUND US ...** 

EVERY HUMAN GROUP DEVELOPS HIS OWN CULTURE...

AS TIME GOES ON, THE GROUP FINDS HIS OWN WAY ON DOING THINGS....





This is how the group builds his own practices and knowledge adapted to different environment as well as historical, political and social context.

- Improves risk management
- Understands values build on success
  - Makes choices
- Innovates and develops an organization



The group develops his culture by sharing his behaviours and attitudes





# What this has to do with companies?

Survive = [ Productivity + Labour Relations + Profitability ] \* Safety

You have to work together

You need to share attitudes and ways to do things

You need an organizational culture











**Procedures** 



**Technical Factors** 



Know How of your Staff





# DEVELOPING A SAFETY CULTURE IS UNDAMENTAL TO THE ORGANIZATION

IT CONCERNS ...

- Working Conditions
- People management
- Quality
- Dialogue
- Innovation
- Profitability
- Trust
- Productivity









#### You can't prescribe a Safety Culture!

You have to **BUILD IT** 





#### **Corporative Culture & Innovation in Safety Construction Health and Safety Organisation**

Safety Policy

NP EN ISO 14001:2015 + NP EN ISO 9001:2015 + OHSAS 18001:2007 ....-> ISO 45001 (May 2020)

**General Safety Commission** 

Site Safety Commission

Health and Safety Department



O Sistema de Gestão da Organização

CASAIS - Engenharia e Construção, S.A.

Rua do Anjo n.º 27 4700-565 MIRE DE TIBÃES

e Delegação na Rua Polo Norte, 14, Esc. 1.1, 1900-266 Lisboa e Armazém na Quinta do Carmo, Lote 38, 2685-129 Sacavém - Loures

foi auditado e cumpre com os requisitos da norma



#### OHSAS 18001:2007

Pelas atividades del

Edificação de Soluções de Construção Civil e Obras Públicas.

Este certificado é válido desde

08 de agosto de 2017 até 07 de agosto de 2020,

sujeito a auditorias de acompanhamento com resultados satisfatórios

69º August 2017 unit 67º August 2020, and remains valid subject lo satisfactory surveillance audits

Auditoria de Renovação a realizar antes de 07 de junho de 2020

Re certification such due before 07th Aune 2020

Versão 7. Certificado pela SGS desde junho de 2007

A auditoria que levou à emissão deste certificado teve inicio em 24 de maio de 2017 The audit leading to file certificate commenced on 24º May 2017 A data de validade do certificado anterior foi até 07 de agosto de 2017 Previous issue certificate validity date was craft 07º Acquet 2017 Pac acreditação

Sistemas de Gestão

Authorized by

Luís Neves Is Direção de Certificação

Direção de Certificação Certification Menegement

> SGS ICS - Serviços internacionais de Certificação Pólo Tecnológico de Lisboa, 5 piso 0 - 1660-546 Lisboa F: 217104280: F: 217157527



Esta discurrerso fa emisión pela Compositia de acorno com se Consigües Garas de Semino disposivel en 18 de America (compositio y set complican las civares de opecasi amença de bisulaca de mirrera de activida de reprovadadadas insperimidados a plundigia. A autenticidad de des decumenos podes asse verilidade en titali, deves aces condicimientos desinales. The cubera selegio de sa devenidada en titali, deves aces condicimientos desinales. The cubera selegio de sa devenidada, ano desagolo cua trisidiospilo de contencido ou appriencia desde decumente a Beginia ou.





# **Corporative Culture & Innovation in Safety Construction Training Programs**

Reception and integration of new people

Health and Safety training Programs

Safety Leadership: "Mestre de Obras"

Academia CASAIS



Workshops: "Encontro de Segurança"

First Aid trainings









#### **Corporative Culture & Innovation in Safety Construction Health and Safety Communication**

Newsletters: CASAISNEWS, Segue-me, Engenho

Social media: Facebook, Linked in, ...

"5 Minutes of Safety" on all construction sites

Posters, Stickers, health and safety campaigns

"The Big Meeting", "Get Together – Out of the box"















#### **Corporative Culture & Innovation in Safety Construction Health and Safety Evaluation and Progress**

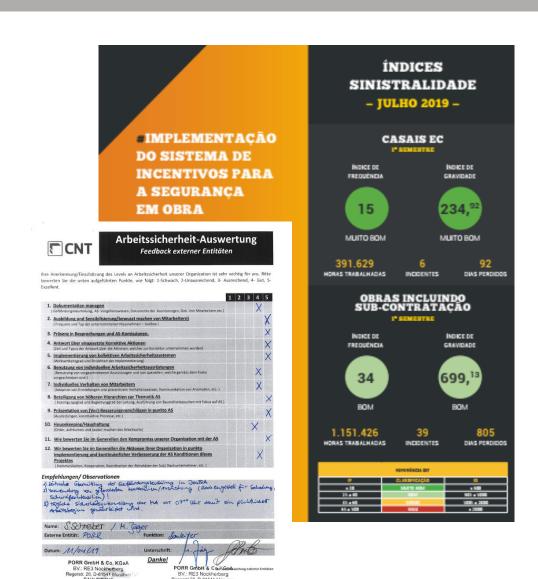
Internal and external health and safety audits

Safety walks

"One Key": People Evaluation

Safety indicators

Health and safety inquiry to workers and customers



Hr. Jäger





# **Corporative Culture & Innovation in Safety Construction Health and Safety Recognition of Merit**

" Elogiarte "

" Mestre CASAIS"

Site target award

**Success Celebration** 





ORDEM DOS ENGENHEIROS

**Corporative Culture & Innovation in Safety Construction** 

**Individual actions** 

















#### **Corporative Culture & Innovation in Safety Construction Conclusion**

- Invest in Safety Culture;
- "Costs caused by ignorance are always higher than investments in people training";
- There is always space to improve and innovate in Safety;
- We as Civil Engineers, need to promote and share a safety culture among our teams, partners, customers and society in general.





# **Corporative Culture & Innovation in Safety Construction Thank you**

