

sacyr



Financial Report

2020





**CONSOLIDATED FINANCIAL STATEMENTS
and
CONSOLIDATED MANAGEMENT REPORT**
FOR THE YEAR ENDED 31 DECEMBER 2020, AND
**AUDITORS' REPORT ON THE
CONSOLIDATED FINANCIAL STATEMENT**

2020



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FINANCIAL REPORT

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AUDIT REPORT ON CONSOLIDATED FINANCIAL STATEMENTS ISSUED BY AN INDEPENDENT AUDITOR

(Translation of a report and financial statements originally issued in Spanish. In the event of discrepancy, the Spanish-language version prevails). (See note 44)

To the shareholders of SACYR, S.A.:

Report on the consolidated financial statements

Opinion

We have audited the consolidated financial statements of SACYR, S.A. (the parent) and its subsidiaries (the Group), which comprise the consolidated statement of financial position at December 31, 2020, the separate consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity, the consolidated statement of cash flows, and the notes thereto, for the year then ended.

In our opinion, the accompanying consolidated financial statements give a true and fair view, in all material respects, of consolidated equity and the consolidated financial position of the Group at December 31, 2020 and of its consolidated financial performance and its consolidated cash flows, for the year then ended in accordance with International Financial Reporting Standards, as adopted by the European Union (EU-IFRS), and other provisions in the regulatory framework applicable in Spain.

Basis of the opinion

We conducted our audit in accordance with prevailing audit regulations in Spain. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We are independent of the Group in accordance with the ethical requirements, including those related to independence, that are relevant to our audit of the consolidated financial statements in Spain as required by prevailing audit regulations. In this regard, we have not provided non-audit services nor have any situations or circumstances arisen that might have compromised our mandatory independence in a manner prohibited by the aforementioned regulations.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our audit opinion thereon, and we do not provide a separate opinion on these matters.

Impairment of the value of concession projects and investments accounted for using the equity method

Description At December 31, 2020, the Group recorded concession projects and investments accounted for by the equity method in its consolidated statement of financial position amounting to 880,832 thousand euros and 1,255,962 thousand euros, respectively. The disclosures pertaining to these assets can be found in Notes 7 and 10 to the accompanying consolidated financial statements.

At year end, Parent Company management and directors test for indications of impairment and, if necessary, estimate the recoverable amount. The purpose of this analysis is to conclude whether it is necessary to recognize an impairment loss against the aforementioned assets when the carrying amount is higher than the recoverable amount. To determine the recoverable amount, Parent Company management and directors test for impairment using the discounted free cash flow method.

Given the high risk that these assets may be impaired, the relevance of the amounts involved and the fact that the analyses conducted by Parent Company management and directors entail making complex estimates and judgments, we determine the possible impairment of these assets to be a key audit matter.

Our response In this regard, our audit procedures included:

- ▶ Understanding the Group's policies and procedures for assessing the existence of impairment, and where applicable, estimating the recoverable amount of concession projects and investments accounted for using the equity method, including evaluation of the design and implementation of relevant controls.
- ▶ Reviewing, in collaboration with valuation specialists, the reasonableness of the methodology used by Parent Company management and directors and the construction of discounted cash flows, focusing specifically on the discount rate and long-term growth rate applied, as well as the related sensitivity analyses.
- ▶ Reviewing the projected financial information used when testing for impairment by analyzing:
 - Historical and budgetary financial information
 - Current market conditions and our own expectations of their future performance
 - Public information provided by other companies in the sector
 - Assessment of reasonable compliance with the terms established in the Specific Administrative Clauses as well as those set out in the financial business forecasts, in addition to the estimates made by group management for certain concession assets.
- ▶ Checking that the disclosures made in the notes to the consolidated financial statement comply with the applicable financial reporting framework.



Measurement of accounts receivable from concession assets

Description As explained in Note 3.d10 to the accompanying consolidated financial statements, concession arrangements in which the concessionaire does not assume the demand risk are recorded using the financial asset model, in accordance with the Interpretation of International Financial Information Reporting Standards on Service Concession Arrangements (IFRIC 12). The Group recognized 523,701 thousand euros and 5,590,902 thousand euros for these items in "Current and non-current accounts receivable from concession assets", respectively, in the consolidated statement of financial position at December 31, 2020. The disclosures pertaining to these assets can be found in Note 12 to the accompanying consolidated financial statements.

Parent Company management and directors make judgments and estimates regarding concession models which include, among others, forecasts of operating expenses, investments, and the internal rate of return.

Due to the relevance of the amounts involved and the fact that the analyses made by Group management and directors require them to make complex estimates and judgments regarding cash flows from concession models, we determine the measurement of these assets to be a key audit issue.

Our response In this regard, our audit procedures included:

- ▶ Understanding Group management's processes for preparing the estimates for valuing receivables from concession assets, including evaluation of the design and implementation of the relevant controls.
- ▶ Reviewing and assessing, for a sample of concession assets, the reasonableness of the methodologies used by Group management to estimate payments and collections and their effect on the internal rate of return.
- ▶ Checking that the disclosures made in the notes to the consolidated financial statement comply with the applicable financial reporting framework.

Recoverability of deferred tax assets

Description At December 31, 2020, the Group recognized deferred tax assets amounting to 1,071,914 thousand euros in the consolidated statement of financial position. The disclosures pertaining to these assets can be found in Note 14 to the accompanying consolidated financial statements.

To determine the recoverable amount of these assets, Parent Company management and directors evaluated the Group's capacity to generate taxable profits on the basis of the business plans of its components and the business plan of the Sacyr Group. At least at each reporting period, the recoverability of deductions and unused loss carryforwards are reviewed and recognized as assets to the extent that it has become probable that future taxable profit will allow it to be recovered.

Due to the significance of the amounts involved and given that the analysis conducted by Parent Company management and directors entail making complex estimates and judgments on the future taxable earnings of the companies comprising the Group, we determined this to be a key audit matter.

Our response In this regard, our audit procedures included:

- ▶ Understanding the processes established by Group management for estimating the recoverable amount of deferred tax assets, including evaluating the design and implementation of relevant controls.
- ▶ Reviewing, in collaboration with our tax specialists, the reasonableness of the methodology applied by Parent Company management and directors and the construction of economic forecasts used, focusing primarily on:
 - Historical and budgetary financial information.
 - Current market conditions and our own expectations of their future performance.
 - The tax strategies implemented.
- ▶ Checking that the disclosures made in the notes to the consolidated financial statement comply with the applicable financial reporting framework.

Recognition of revenue from non-current contracts

Description Revenue from construction includes the sum of the stipulated contract price, plus the value of the changes made to original work, as well as claims or incentives which are highly probable to be received and can be reasonably quantified. If contract revenue can be reliability measured, it is recognized based on the contract's stage of completion at the reporting date, using the percentage-of-completion method, that is, costs incurred as a percentage of the total estimated costs. The revenue and cost estimation exercise is significant and involves the use of complex and highly subjective judgment.

We determined non-current revenue recognition in long-term contracts to be a key audit matter since it affects both the measurement of "Completed work pending certification," which at December 31, 2020 amounts to 514,869 thousand euros, and a significant amount of the total volume of consolidated revenue, requiring Parent Company management and directors to make significant and complex estimates.

Our response In this regard, our audit procedures included:

- ▶ Understanding the policies and procedures for recognizing revenue, including evaluation of the design, implementation and analysis of the effectiveness of controls related to revenue recognition processes used by the Group's key components for this type of contract.
- ▶ Performing, for the Group's key components using this type of contracts, substantive tests, which involved conducting a detailed and individual analysis of a sample of projects to determine the reasonableness of the principal hypotheses applied, as well as analyzing the consistency of the estimates made by the Group last year with the actual contract data for the current year.
- ▶ Reviewing, in collaboration with our valuation experts, the reasonableness of the methodology used by Parent Company management and directors to recognize and value submitted claims, focusing primarily on expected estimated recovery and the likelihood that claims will prosper.
- ▶ Checking that the disclosures made in the notes to the consolidated financial statement comply with the applicable financial reporting framework.



Other information: Consolidated Management Report

Other information refers exclusively to the 2020 consolidated management report, the preparation of which is the responsibility of the parent company's directors and is not an integral part of the consolidated financial statements.

Our audit opinion on the consolidated financial statements does not cover the consolidated management report. Our responsibility for the consolidated management report, in conformity with prevailing audit regulations in Spain, entails:

- a) Checking only that the consolidated non-financial statement and certain information included in the Corporate Governance Report, to which the Audit Law refers, was provided as stipulated by applicable regulations and, if not, disclose this fact.
- b) Assessing and reporting on the consistency of the remaining information included in the consolidated management report with the consolidated financial statements, based on the knowledge of the Group obtained during the audit, in addition to evaluating and reporting on whether the content and presentation of this part of the consolidated management report are in conformity with applicable regulations. If, based on the work we have performed, we conclude that there are material misstatements, we are required to disclose this fact.

Based on the work performed, as described above, we have verified that the information referred to in paragraph a) above is provided as stipulated by applicable regulations and that the remaining information contained in the consolidated management report is consistent with that provided in the 2020 consolidated financial statements and its content and presentation are in conformity with applicable regulations.

Responsibilities of the parent company's directors and the audit committee for the consolidated financial statements

The directors of the Parent are responsible for the preparation of the accompanying consolidated financial statements so that they give a true and fair view of the consolidated equity, financial position and results of the Group, in accordance with IFRS-EU and other provisions in the regulatory framework for financial information applicable to the Group in Spain, and for such internal control as they determine is necessary to enable the preparation of consolidated financial statements free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the parent company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The audit committee is responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with prevailing audit regulations in Spain will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with prevailing audit regulations in Spain, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- ▶ Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ▶ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We are solely responsible for our audit opinion.

We communicate with the audit committee of the Parent regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



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We also provide the audit committee of the Parent with a statement that we have complied with relevant ethical requirements, including those related to independence, and to communicate with them all matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Among the matters communicated to the Parent's audit committee, we determined those that were of greatest significance in the audit of the consolidated financial statements of the current period and therefore constitute the key audit matters.

We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter.

Report on other legally-stipulated disclosure requirements

Additional report to the Parent's audit committee

The opinion expressed in this audit report is consistent with the additional report we issued for the Parent's audit committee on February 25, 2021.

Contracting period

The ordinary general shareholders' meeting held on June 11, 2020 appointed us as auditors of the Group for a one year period, counting from the year ended December 31, 2019.

Previously, we were appointed as auditors by the shareholders for three years and we have been carrying out the audit of the financial statements continuously since the year ended December 31, 2003.

ERNST & YOUNG, S.L.
(Registered in the Official Register of
Auditors under No. S0530)

(Signed in the original version in Spanish)

Antonio Vázquez Pérez
(Registered in the Official Register of
Auditors under No. B960)

February 25, 2021



Sacyr Group
 Sacyr, S.A. and Subsidiaries

**CONSOLIDATED STATEMENTS OF FINANCIAL POSITION FOR THE YEARS ENDED 31 DECEMBER
 2020 AND 2019**

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER (THOUSANDS OF EUROS)

ASSETS	NOTE	2020	2019
A) NON-CURRENT ASSETS		9,954,680	9,309,909
I. Property, plant and equipment	5	318,071	334,174
II. Rights of use on leased assets	6	127,712	135,052
III. Concession projects	7	880,832	876,680
IV. Other intangible assets	8	34,209	21,572
V. Goodwill	9	96,148	96,327
VI. Investments accounted for using the equity method	10	1,255,962	1,844,856
VII. Receivables from concessions	12	5,590,902	4,576,454
VIII. Non-current financial assets	13	295,591	226,978
IX. Derivative financial instruments	26	248,650	110,714
X. Deferred tax assets	14.4	1,071,914	992,135
XI. Other non-current assets	15	34,689	94,967
B) CURRENT ASSETS		4,436,977	4,597,115
I. Non-current assets held for sale	4	0	347,254
II. Inventories	16	230,887	241,321
III. Trade and other receivables	17	1,921,300	1,971,128
- Trade receivables for sales and services		469,602	321,351
- Receivable from construction contracts		837,093	992,213
- Personnel		1,699	1,861
- Receivable from public entities		214,342	275,650
- Other receivables		398,564	380,053
IV. Receivables from concessions	12	523,701	328,912
V. Current financial investments	13	63,947	74,880
VI. Derivative financial instruments	26	370,690	1,941
VII. Cash and cash equivalents	18	1,296,947	1,611,896
VIII. Other current assets		29,505	19,783
TOTAL ACTIVO		14,391,657	13,907,024

Notes 1 to 43 and Appendices I, II and III form an integral part of this consolidated statement of financial position.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER (THOUSANDS OF EUROS)

LIABILITIES	NOTE	2020	2019
A) EQUITY	19	962,593	1,190,371
EQUITY OF THE PARENT		557,307	825,199
I. Share capital		604,572	582,006
II. Share premium		46,314	46,314
III. Reserves		275,416	685,675
IV. Profit for the year attributable to the Parent		35,697	(297,733)
V. Treasury shares		(54,320)	(55,491)
VI. Financial assets at fair value through equity		(238)	1,983
VII. Hedging transactions		(88,138)	(80,459)
VIII. Translation differences		(262,011)	(57,161)
IX. Valuation adjustments		15	65
EQUITY OF NON-CONTROLLING INTERESTS		405,286	365,172
B) NON-CURRENT LIABILITIES		8,891,429	8,178,417
I. Deferred income	20	42,883	41,044
II. Non-current provisions	21.1	191,853	214,396
III. Bank borrowings	23	5,814,174	5,070,098
IV. Other secured financial debt	24	649,796	1,617,442
V. Non-current payables	25	1,398,113	591,085
VI. Non-current lease obligations	6	85,573	90,296
VII. Derivative financial instruments	26	210,993	209,410
VIII. Deferred tax liabilities	14.4	488,470	344,646
IX. Non-current payables to associates		9,574	0
C) CURRENT LIABILITIES		4,537,635	4,538,236
I. Liabilities associated with non-current assets held for sale	4	0	227,543
II. Bank borrowings	23	758,740	931,869
III. Other secured financial debt	24	967,646	0
IV. Trade and other payables	27	2,369,604	3,044,349
- Suppliers		1,597,553	2,466,051
- Personnel		55,056	52,295
- Current tax liabilities		57,599	46,048
- Payable to public entities		163,658	170,361
- Other payables		495,738	309,594
V. Current payables to associates		171,375	71,474
VI. Current lease obligations	6	30,739	38,338
VII. Derivative financial instruments	26	18,558	20,555
VIII. Current provisions	21.2	220,973	204,108
TOTAL LIABILITIES		14,391,657	13,907,024

Notes 1 to 43 and Appendices I, II and III form an integral part of this consolidated statement of financial position.

Sacyr Group
Sacyr, S.A. and Subsidiaries
**SEPARATE CONSOLIDATED INCOME STATEMENT FOR THE YEARS ENDED 31 DECEMBER 2020
 AND 2019**
SEPARATE CONSOLIDATED INCOME STATEMENT FOR THE YEARS ENDED ON 31 DECEMBER (THOUSANDS OF EUROS)

SEPARATE INCOME STATEMENT	NOTE	2020	2019
Revenue	29	4,547,878	4,169,467
Own work capitalised		676	8,668
Other operating income		301,635	354,039
Government grants released to the income statement		2,055	4,485
TOTAL OPERATING INCOME		4,852,244	4,536,659
Change in inventories	16	(4,753)	(11,475)
Supplies	30	(1,752,448)	(1,621,973)
Staff costs	41	(1,184,839)	(1,187,378)
Depreciation and amortisation expense		(177,975)	(186,297)
Impairment of consolidated goodwill	9	(177)	(67,829)
Change in operating provisions		(76,897)	19,614
Change in provisions for non-current assets		(1,430)	(4,264)
Other operating expenses	31	(1,186,599)	(1,036,075)
TOTAL OPERATING EXPENSES		(4,385,118)	(4,095,677)
OPERATING PROFIT/(LOSS)		467,126	440,982
PROFIT/(LOSS) OF ASSOCIATES	10	(337,358)	(259,841)
GAIN/(LOSS) ON ACQUISITION/DISPOSAL OF ASSETS	32	95,847	46,486
Revenue from other marketable securities and asset-backed loans		5,360	11,322
Other interest and similar income		22,213	41,815
Gain/(loss) on financial instruments	26.1	514,327	5,014
Exchange differences		0	5,798
TOTAL FINANCE INCOME		541,900	63,949
Finance costs and similar expenses		(302,461)	(369,057)
Change in provisions for financial investments		(38,479)	11,317
Gain/(loss) on financial instruments		(133,514)	(117,696)
Exchange differences		(56,813)	0
TOTAL FINANCE COSTS		(531,267)	(475,436)
FINANCIAL PROFIT/(LOSS)	33	10,633	(411,487)
CONSOLIDATED PROFIT BEFORE TAX		236,248	(183,860)
Corporate income tax	14.3	(125,361)	(89,327)
PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS		110,887	(273,187)
PROFIT/(LOSS) FOR THE YEAR FROM DISCONTINUED OPERATIONS	4	0	0
CONSOLIDATED PROFIT FOR THE YEAR		110,887	(273,187)

NON-CONTROLLING INTERESTS		(75,190)	(24,546)
ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT		35,697	(297,733)
Basic earnings per share (euros)	34	0.06	(0.53)
Diluted earnings per share (euros)	34	0.07	(0.48)
Basic earnings per share for discontinued operations (euros)		0.00	0.00
Diluted earnings per share for discontinued operations (euros)		0.00	0.00
Basic earnings per share for continued operations (euros)		0.06	(0.53)
Diluted earnings per share for continued operations (euros)		0.07	(0.48)

Notes 1 to 43 and Appendices I, II and III form an integral part of this separate consolidated income statement.

Sacyr Group
Sacyr, S.A. and Subsidiaries
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED 31
 DECEMBER 2020 AND 2019**
CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME AT 31 DECEMBER (THOUSANDS OF EUROS)

	2020	2019
A) CONSOLIDATED PROFIT FOR THE YEAR	110,887	(273,187)
B) OTHER COMPREHENSIVE INCOME - ITEMS NOT RECLASSIFIED DURING THE PERIOD TO BE RECLASSIFIED SUBSEQUENTLY TO THE INCOME STATEMENT	0	(1,484)
1. Revaluation/(reversal of the revaluation) of property, plant and equipment and intangible assets	0	0
2. Actuarial gains and losses	0	0
3. Participation in other comprehensive income from investments in joint ventures and associates	0	0
4. Equity instruments with changes in other comprehensive income	0	(1,484)
5. Other income and expenses not reclassified to profit/(loss)	0	0
6. Tax effect	0	0
C) OTHER COMPREHENSIVE INCOME - ITEMS THAT MAY BE RECLASSIFIED SUBSEQUENTLY TO THE INCOME STATEMENT	(231,339)	(42,624)
1. Hedging transactions	(14,419)	(40,255)
a) Revaluation gains/(losses)	(82,213)	(61,437)
b) Amounts transferred to the income statement	67,794	21,182
c) Amounts transferred to initial carrying amount of hedged items	0	0
d) Other reclassifications	0	0
2. Translation differences:	(85,244)	(27,748)
a) Revaluation gains/(losses)	(85,244)	(27,748)
b) Amounts transferred to the income statement	0	0
c) Other reclassifications	0	0
3. Participation in other comprehensive income from investments in joint ventures and associates:	(135,230)	15,354
a) Revaluation gains/(losses)	(21,243)	(18,270)
b) Amounts transferred to the income statement	(113,987)	33,624
c) Other reclassifications	0	0
4. Debt instruments at fair value with changes in other comprehensive income:	0	0
a) Revaluation gains/(losses)	0	0
b) Amounts transferred to the income statement	0	0
c) Amounts transferred to initial carrying amount of hedged items	0	0
5. Other income and expenses that may be reclassified subsequently to the income statement:	(50)	(41)
a) Revaluation gains/(losses)	(50)	(41)
b) Amounts transferred to the income statement	0	0
c) Other reclassifications	0	0
6. Tax effect:	3,604	10,066
TOTAL COMPREHENSIVE INCOME FOR THE YEAR (A+B+C)	(120,452)	(317,295)
a) Attributable to the Parent	(179,103)	(301,096)
b) Attributable to non-controlling interests	58,651	(16,199)

Notes 1 to 43 and Appendices I, II and III form an integral part of this consolidated statement of comprehensive income.

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED 31 DECEMBER 2020 AND 2019

CONSOLIDATED STATEMENT OF CASH FLOWS AT 31 DECEMBER (THOUSANDS OF EUROS)

INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS (INDIRECT METHOD)	NOTE	2020	2019
A) CASH FLOWS FROM OPERATING ACTIVITIES (1+2+3+4+5+6)		545,230	509,832
1. Profit/(loss) before tax from continuing operations		236,248	(183,860)
2. Adjustment to profit/(loss) (for EBITDA)		487,357	863,618
(+) Depreciation and amortisation expense		177,975	186,297
(+/-) Other adjustment to profit/(loss) (net)		309,382	677,321
+/- Provisions and impairment losses	9,21	78,504	52,479
+/- Profit/(loss) of companies accounted for using the equity method	10	337,358	259,841
+/- Financial profit/(loss)	33	(10,633)	411,487
+/- Gains and losses on the sale of assets and other adjustments	32	(95,847)	(46,486)
EBITDA (1+2)		723,605	679,758
3. Adjustments for finance income from the concession account receivable and other adjustments	12	(510,373)	(404,410)
4. Changes in working capital	27	367,244	233,951
5. Other cash flows from operating activities		0	5,697
6. Income tax refunded (paid)	14	(35,246)	(5,164)
B) CASH FLOWS FROM INVESTING ACTIVITIES (1+2+3)		(963,777)	(851,242)
1. Payments on investments:		(1,336,336)	(1,339,249)
(-) Property, plant & equipment, intangible assets, concession projects and property investments	5,6,7,8	(135,013)	(202,687)
(-) Financial assets and concession account receivable	12,13	(1,201,323)	(1,136,562)
(-) Other assets		0	0
2. Income from disposals		226,995	317,653
(+) Property, plant & equipment, intangible assets, concession projects and property investments	5,6,7,8	5,467	22,869
(+) Financial assets and concession account receivable	12,13	221,528	294,784
(+) Other assets		0	0
3. Other cash flows from investing activities		145,564	170,354
(+) Cash flows from dividends	10	119,236	120,499
(+) Cash flows from interest	33	26,328	49,855
(+/-) Discontinued operations		0	0
C) CASH FLOWS FROM FINANCING ACTIVITIES (1+2+3+4)		163,964	(36,672)
1. Cash flows and (payments) on share-based instruments		13,748	38,908
(+) Issue		14,850	101,927
(-) Cancellation		(1,102)	(63,019)
2. Cash flows and (payments) on financial liability instruments		680,088	339,078

(+) Issue		1,046,436	1,646,660
(-) Redemption and amortisation		(366,348)	(1,307,582)
3. Payments for dividends and returns on other equity instruments	19	(33,811)	(21,892)
4. Other cash flows from finance activities		(496,061)	(392,766)
(-) Interest payments	33	(455,910)	(509,420)
(+/-) Other cash flows/(payments) from finance activities		(40,151)	116,654
D) EFFECT OF EXCHANGE RATE FLUCTUATIONS		(60,366)	(387)
E) NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C+D)		(314,949)	(378,469)
F) CASH AND CASH EQUIVALENTS AT START OF PERIOD		1,611,896	1,990,365
G) CASH AND CASH EQUIVALENTS AT END OF PERIOD (E+F)		1,296,947	1,611,896
COMPONENTS OF CASH AND CASH EQUIVALENTS AT END OF YEAR			
(+) Cash on hand and at banks		1,186,547	1,443,068
(+) Other financial assets		110,400	168,828
TOTAL CASH AND CASH EQUIVALENTS AT END OF YEAR		1,296,947	1,611,896

Notes 1 to 43 and Appendices I, II and III form an integral part of this consolidated statement of cash flows.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEARS ENDED 31 DECEMBER 2020 AND 2019

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY AT 31 DECEMBER (THOUSANDS OF EUROS)

Thousands of euros	Equity attributable to the Parent									
	Shareholders' equity								Non-controlling interests	Total equity
	Share capital	Share premium	Reserves	Treasury shares and own equity instruments	Profit/(loss) for the year attributable to the Parent	Other equity instruments	Valuation adjustments			
Balance at 31 December 2018	553,555	17,162	598,546	(44,771)	150,264	0	(132,209)	361,358	1,503,905	
Adjusted opening balance	553,555	17,162	598,546	(44,771)	150,264	0	(132,209)	361,358	1,503,905	
Total recognised income/(expense)	0	0	0	0	(297,733)	0	(3,363)	(16,199)	(317,295)	
Transactions with shareholders or owners	28,451	0	(28,451)	(10,720)	0	0	0	0	(10,720)	
Capital increases/(reductions)	28,451	0	(28,451)	0	0	0	0	0	0	
Transactions with treasury shares or own equity instruments (net)	0	0	0	(10,720)	0	0	0	0	(10,720)	
Other changes in equity	0	29,152	115,580	0	(150,264)	0	0	20,013	14,481	
Transfers between equity accounts	0	29,152	121,112	0	(150,264)	0	0	0	0	
Other changes	0	0	(5,532)	0	0	0	0	20,013	14,481	
Balance at 31 December 2019	582,006	46,314	685,675	(55,491)	(297,733)	0	(135,572)	365,172	1,190,371	

Equity attributable to the Parent									
Shareholders' equity									
Thousands of euros	Share capital	Share premium	Reserves	Treasury shares and own equity instruments	Profit/(loss) for the year attributable to the Parent	Other equity instruments	Valuation adjustments	Non-controlling interests	Total equity
Balance at 31 December 2019	582,006	46,314	685,675	(55,491)	(297,733)	0	(135,572)	365,172	1,190,371
Adjusted opening balance	582,006	46,314	685,675	(55,491)	(297,733)	0	(135,572)	365,172	1,190,371
Total recognised income/(expense)	0	0	0	0	35,697	0	(214,800)	58,651	(120,452)
Transactions with shareholders or owners	22,566	0	(25,997)	1,171	0	0	0	0	(2,260)
Capital increases/(reductions)	22,566	0	(22,566)	0	0	0	0	0	0
Distribution of dividends	0	0	(2,312)	0	0	0	0	0	(2,312)
Transactions with treasury shares or own equity instruments (net)	0	0	(1,119)	1,171	0	0	0	0	52
Other changes in equity	0	0	(384,262)	0	297,733	0	0	(18,537)	(105,066)
Transfers between equity accounts	0	0	(297,733)	0	297,733	0	0	0	0
Other changes	0	0	(86,529)	0	0	0	0	(18,537)	(105,066)
Balance at 31 December 2020	604,572	46,314	275,416	(54,320)	35,697	0	(350,372)	405,286	962,593

Notes 1 to 43 and Appendices I, II and III form an integral part of this consolidated statement of changes in equity.





sacyr



NOTES TO THE
CONSOLIDATED FINANCIAL STATEMENT



2020



1. SACYR'S ACTIVITY

The Sacyr Group (formerly known as the Sacyr Vallehermoso Group until it changed its name following the approval of the General Shareholders' Meeting on 27 June 2013) is formed by the Parent, Sacyr, S.A. and its subsidiaries and associates, which are detailed in Appendix I. Sacyr, S.A. (incorporated in Spain) arose from the merger by absorption of the Sacyr, S.A. Group (absorbed company) by Vallehermoso, S.A. (absorbing company) in 2003, as explained in the financial statements for the year then ending.

The registered office of the Parent is Calle Condesa de Venadito 7, Madrid. The Parent is registered in the Madrid Mercantile Register, volume 1884, folio 165, sheet M-33841, entry 677, and its tax identification number is A-28013811.

Its corporate purpose is as follows:

- a. The acquisition and construction of urban property for rent or sale.
- b. The purchase and sale of land, building rights and urban development lots, as well as their allocation, land transformation, development of urban infrastructure, division into lots, subdivision, compensation, etc., and, in some cases, subsequent construction of buildings, with involvement in the entire urban development process through to construction.
- c. The administration, conservation, maintenance and, in general, all activities related to the provision of urban facilities and services and the associated land, infrastructure, civil engineering works and other urban facilities provided for by local planning stipulations, either on the Company's own behalf or for third parties, and the provision of architecture, engineering and urban development services relating to the urban lots or their ownership.
- d. The provision and sale of all types of services and supplies relating to communications, IT and power distribution networks, as well as collaboration in the marketing and brokerage of insurance, security services and transport services, either on the Company's own behalf or for third parties.
- e. The management and administration of shopping centres, senior citizen homes and centres, hotels and tourist and student accommodation.
- f. The contracting, management and execution of all kinds of construction work in the broadest sense, both public and private, including roads, water supply projects, railways, port facilities, buildings, environmental projects and, in general, all activities related to construction.
- g. The acquisition, administration, management, development, operation through rental or any other means, construction, purchase and sale of all types of properties, as well as the provision of advisory services in any of the above activities.
- h. The development of all types of engineering and architectural projects, as well as the management, oversight and advisory services on the execution of all types of construction work.
- i. The acquisition, holding, exploitation, administration and sale of all kinds of marketable securities on the Company's own behalf, except for those activities reserved by law, and specifically by the Spanish Securities Market Act, for other types of entities.
- j. The management of public water supply, sewer systems and sewage works.
- k. The management of all types of concessions, subsidies and administrative permits for projects, services and mixed ventures awarded to the Company by the central, regional, provincial and local governments, and investment in the capital of companies responsible for such concessions.
- l. The operation of mines and quarries and the sale of the products extracted.

- m. The manufacture, purchase, sale, import, export and distribution of equipment, and the installation of construction equipment and materials or other items for use in construction.
- n. The acquisition, use in any form, sale, transfer and disposal of all types of intellectual property and patents, and other kinds of industrial property.
- o. The manufacture and sale of prefabricated and other products related to construction.
- p. The provision of support services to Spanish and foreign subsidiaries and investees.
- q. The exploitation, import, export, transport, distribution sale and commercialisation of raw materials of any type, whether vegetable or mineral.

The Company may also carry out any of the activities comprised in its corporate purpose indirectly through equity investments in other entities or companies with similar or identical corporate purposes.

Appendix I provides a list of the subsidiaries that compose the Sacyr Group, their activities and registered addresses, and the percentage of ownership held by the Group.

2. SCOPE OF CONSOLIDATION AND SUBSIDIARIES

For the purposes of preparing the consolidated financial statements, the companies that compose the Group are classified as follows:

- a. **Subsidiaries:** legally independent companies that form a single economic unit with a unified management strategy and over which the Group exercises effective direct or indirect control.
- b. **Joint ventures:** a joint arrangement in which the parties which have joint control over this arrangement hold rights over its net assets.
- c. **Jointly controlled operation:** arrangement in which the parties which have joint control over this arrangement hold rights over its net assets and have obligations with respect to its liabilities.
- d. **Associates:** companies over which one or more Group companies have significant management influence.

a) Consolidated companies.

Subsidiaries have been fully consolidated, such that all the assets, rights and liabilities of the subsidiaries are included in the consolidated statement of financial position of Sacyr, S.A. and all the income and expenses used to determine the subsidiaries' profit or loss are included in the separate consolidated income statement.

Associates have been accounted for using the equity method. Under this method, an investment in an associate is initially recognised at cost and its carrying amount is then increased or decreased to reflect the Group's share in the profit or loss of the associate for the year, since the acquisition date. In the event of changes recognised directly in the associate's equity, the Group recognises its share of these changes directly in its own equity.

Jointly controlled operations included in the scope of consolidation were proportionately consolidated if they have two or more venturers related by a contractual agreement that establishes joint control. The Group reports its share of the assets, liabilities, income and expenses of the joint venture, line by line, in its consolidated financial statements.

Joint ventures have been accounted for using the equity method.

A1) 2019

Companies included within the scope of consolidation are listed in Appendix I, along with details of the ownership interest held, the consolidation method used, their classification group, the activity carried on, their registered office and other information.

Auditors' reports for the following companies, audited by an auditor other than the main auditor, were unavailable at the date on which these consolidated financial statements for 2019 were prepared: Sacyr Infraestructure USA, LLC, Sacyr Concessions Limited, N6 Operations Ltd, N6 Concession Holding Ltd, N6 Concession Ltd, GSJ Maintenance Ltd, Grupo Vía Central, S.A., Sacyr Construcción Saudi Company LTD, Sacyr Canadá, INC, Constructora ACS-Sacyr, S.A., Sacyr Costa Rica, S.A., Constructora San José - Caldera, S.A., B.F. Constructions Limited, N6 Construction Ltd, M50 (D&C) Ltd, SIS, S.C.P.A, Superestrada Pedemontana Veneta, S.R.L., Nodo di Palermo, S.C.P.A., Consorcio GDL Viaducto, S.A. de C.V., Consorcio Túnel Guadalajara, S.A. de C.V., Metrofangs, S.L., Valdemingómez 2000, S.A., Suardiaz Servicios Marítimos de Barcelona, S.L., Parque Eólico La Sotonera, S.L., Consorcio Stabile VIS Societá, C.P.A., Sacyr Operación y Servicios Perú, S.A.C., Consorcio Isotron Sacyr, S.A., Sacyr Industrial USA, LLC and Sacyr Industrial Mant. Eléctricos Panamá, S.A.

The companies Sacyr Activos II, S.A., Castellana Norte, S.A., Biothys, S.L., S.A., Agroconcer, S.A., Servicio de Estacionamiento Regulado, S.L., Tecnologías Medioambientales Asturianas, S.L., Sílices Turolenses, S.A. and EPC Tracker Developments, S.L. were excluded from the scope of consolidation since, as a whole, the effect of their inclusion in the consolidated Group was insignificant.

The items in the consolidated statement of financial position and the separate consolidated income statement of the most significant foreign companies included in the scope of consolidation have been translated into euros at the following exchange rates:

Exchange rate	Method	2019 Year-end
US dollar / euro	1.119	1.121
Australian dollar / euro	1.610	1.597
Chilean peso / euro	787.14	844.85
Lybian dinar / euro	1.566	1.570
Mexican peso / euro	21.546	21.229
Brazilian real / euro	4.416	4.512
New Mozambique metical / euro	69.928	69.116
Angolan kwanza / euro	406.825	537.159
Algerian dinar / euro	133.670	133.642
Peruvian nuevo sol / euro	3.735	3.718
Colombian peso / euro	3,673.48	3,685.00
Bolivian peso / euro	7.736	7.747
Indian rupee / euro	78.850	80.086
Qatari rial / euro	4.095	4.102
Pound sterling / euro	0.877	0.846
Omani rial / euro	0.431	0.432
Uruguayan peso / euro	39.442	41.642
Saudi riyal / euro	4.199	4.207
Paraguayan guaraní / euro	6,982.979	7,249.532
Canadian dollar / euro	1.485	1.457
Dominican peso / euro	57.427	59.444
Kuwaiti dinar / euro	0.340	0.340

A2) 2020

Companies included within the scope of consolidation are listed in Appendix I, along with details of the ownership interest held, the consolidation method used, their classification group, the activity carried on, their registered office and other information.

Auditors' reports for the following companies, audited by an auditor other than the main auditor, were not available at the date on which these consolidated financial statements for 2020 were prepared: Grupo Unidos por el Canal, S.A., S.C. Ruta del Limarí, S.A., S.C. Vespucio Oriente, S.A., Operadora Avo, S.A., Sacyr Infraestructure USA, LLC, Sacyr Plenary Utility Partners Idaho, LLC, Sacyr Concessions Limited, N6 Operations Ltd, N6 Concession Holding Ltd, N6 Concession Ltd, GSJ Maintenance Ltd, Sacyr Infraestructure UK, Ltd, Grupo Vía Central, S.A., Pilemburg, S.A., Sacyr Construcción Saudí Company LTD, Sacyr Canadá, INC, Constructora ACS-Sacyr, S.A., Constructora San José - Caldera, S.A., Sacyr Construction Gibraltar Limited, N6 Construction Ltd, M50 (D&C) Ltd, SIS, S.C.P.A, Superestrada Pedemontana Veneta, S.P.A., Nodo di Palermo, S.C.P.A., Eurolink, S.C.P.A., Consorcio GDL Viaducto, S.A. de C.V., Consorcio Túnel Guadalajara, S.A. de C.V., Bani Hajer JV (CGC Sacyr JV), Al Kheesa JV (CGC Sacyr JV), Sacyr UK Limited, Valdemingómez 2000, S.A., Suardiaz Servicios Marítimos de Barcelona, S.L., Parque Eólico La Sotonera, S.L., Consorcio Stabile VIS Societá, C.P.A., Sacyr Operación y Servicios Perú, S.A.C., Consorcio Isotron Sacyr, S.A., Sacyr Industrial Colombia, S.A.S. and Sacyr Industrial Mant. Eléctricos Panamá, S.A.

The companies Sacyr Activos II, S.A., Castellana Norte, S.A., Biothys, S.L., S.A., Agroconcer, S.A., Servicio de Estacionamiento Regulado, S.L., Tecnologías Medioambientales Asturianas, S.L., Sílices Turolenses, S.A. and EPC Tracker Developments, S.L. were excluded from the scope of consolidation since, as a whole, the effect of their inclusion in the consolidated Group was insignificant.

The items in the consolidated statement of financial position and the separate consolidated income statement of the most significant foreign companies included in the scope of consolidation have been translated into euros at the following exchange rates:

Exchange rate	Method	2020 Year-end
US dollar / euro	1.142	1.222
Australian dollar / euro	1.655	1.588
Chilean peso / euro	902.79	873.30
Lybian dinar / euro	1.583	1.638
Mexican peso / euro	24.511	24.308
Brazilian real / euro	5.898	6.345
New Mozambique metical / euro	79.455	91.490
Angolan kwanza / euro	662.261	795.169
Algerian dinar / euro	144.984	162.270
Peruvian nuevo sol / euro	3.993	4.422
Colombian peso / euro	4,217.04	4,187.00
Bolivian peso / euro	7.883	8.411
Indian rupee / euro	84.654	89.760
Qatari rial / euro	4.182	4.508
Pound sterling / euro	0.889	0.894
Omani rial / euro	0.439	0.470
Uruguayan peso / euro	47.971	51.591
Saudi riyal / euro	4.187	4.487
Paraguayan guaraní / euro	7,741.462	8,442.981
Canadian dollar / euro	1.530	1.555
Dominican peso / euro	64.671	71.106
Kuwaiti dinar / euro	0.350	0.372

b) Changes in the scope of consolidation

The Group files all relevant notices when its interest in any of its direct or indirect subsidiaries exceeds 10% and on any subsequent acquisitions of more than 5%.

B1) 2019**b.1.- Business combinations and other acquisitions or increases in interests in subsidiaries, joint ventures, jointly controlled operations and/or associates**

- On 25 January 2019, Sacyr Construcción México, S.A. de C.V., incorporated Sacyr Servicios Técnicos, S.A. de C.V., whose corporate purpose is the supply of personnel to third parties and the provision of technical services. It holds a 100% ownership interest and an investment of 4,617 euros.
- On 7 March 2019, Sacyr Conservación, S.A., increased its ownership interest by 8% in Concesionaria AP-1 Araba, S.A., whose corporate purpose is the conservation and operation of the A-P1 Vitoria-Gasteiz-Eibar motorway, and an investment of 99,000 euros, giving it an ownership interest of 33%.
- On 28 March 2019, Sacyr Concesiones, S.L. acquired 15% of the concession company Autopista del Guadalmedina Concesionaria Española S.A., subsequently acquiring a further 15% on 6 June. The company's corporate purpose is to operate the Málaga - Las Pedrizas motorway, with a final ownership interest is 100% and an investment of 122,734,744 euros.
- On 31 March 2019, Sacyr Industrial, S.L.U. increased its ownership interest in Consorcio Sacyrmondisa, S.A. de C.V. by 1,175,099.98 euros, increasing its ownership interest to 99.36%.
- On 31 March 2019, Sacyr Industrial, S.L.U. increased its ownership interest in Ekamai, S.A. de C.V. by 872,956.84 euros, increasing its ownership interest to 87.75%.
- On 23 April 2019, Sacyr Concesiones, S.L. formed Grupo Vía Central, S.A., the corporate purpose of which is the construction and maintenance of the Puerto de Montevideo – Paso de los Toros stretch of railway in Uruguay. It holds an ownership interest of 40% and an investment of 9,727,382 euros.
- On 26 April 2019, Sacyr Concesiones Chile, S.A. and Sacyr Chile, S.A. formed Sociedad Concesionaria Aeropuerto de Arica, S.A., whose corporate purpose is the upkeep and operation of the public works at Challacuta de Arica Airport in Chile, holding an ownership interest of 62% and 1%, respectively, and an investment of 10,856,271 euros and 175,101 euros, respectively.
- On 2 May 2019, Sacyr Concesiones, S.L. formed Concesiones Chile Newco, S.p.A., the corporate purpose of which is the acquisition, subscription, holding, administration and disposal of securities and shares. It holds a 100% interest and an investment of 48,871,476 euros

Subsequently, 49% of the Sociedad Concesionaria Viales Andinas, S.A. group and 19% of Salud Siglo XXI, S.A., which were owned by Sacyr Concesiones Chile, S.A., were transferred to this newly formed company.

- On 27 May 2019, Sacyr Facilities México, S.A. de C.V. and Sacyr Operaciones y Servicios México, S.A. de C.V., formed Sacyr Facilities Servicios Personal, S.A. de C.V. (formerly Sacyr Administración de Infraestructuras, S.A. de C.V.), the corporate purpose of which is the supply of personnel to third parties and the provision of human resources services; they hold 99.998% and 0.002% ownership interests, respectively, and an investment of 2,395 and 4.79 euros, respectively.
- On 30 June 2019, Sacyr Agua, S.L. formed Sohar Operation Services LLC, the corporate purpose of which is the purification and treatment of water. It holds a 51% ownership interest and an investment of 196,650 euros.
- On 1 July 2019, Sacyr Construcción México, S.A. de C.V., formed Sacyr Urbanización y Edificación, S.A. de C.V., the corporate purpose of which is to build and operate all manner of public and private civil and industrial works. It holds a 100% ownership interest and an investment of 4,633 euros.

- On 17 July 2019, Sacyr Construction, S.A., formed Sacyr Construction Kuwait for Construction and Repair Bridges and Tunnels, S.P.C., the corporate purpose of which is the contracting and execution of all manner of private and public works. It holds a 100% ownership interest and an investment of 297,176.82 euros.
- On 12 August 2019, Cavosa Obras y Proyectos, S.A., formed the Brazilian company Cavosa Obra y Proyectos EIRELI, the corporate purpose of which is the construction and execution of engineering projects. It holds a 100% ownership interest and an investment of 30,000 euros.
- On 28 August 2019, Sacyr Industrial, S.L.U. formed Asta Renovables, S.L., the corporate purpose of which is the development, construction and operation of photovoltaic and wind-powered facilities. It holds a 70% ownership interest and an investment of 3,000 euros.
- On 28 August 2019, Sacyr Industrial, S.L.U. formed Faucena, S.L., the corporate purpose of which is the development, construction and operation of photovoltaic and wind-powered facilities. It holds a 70% ownership interest and an investment of 3,000 euros.
- On 28 August 2019, Sacyr Industrial, S.L.U. formed Hoya del Espino, S.L., the corporate purpose of which is the development, construction and operation of photovoltaic and wind-powered facilities. It holds a 70% ownership interest and investment of 3,000 euros.
- On 1 October 2019, Sacyr Chile Servicios Corporativos, S.p.A. was included in the scope of consolidation, the purpose of which is to provide corporate back-office services; Sacyr Chile, S.A. holds an ownership interest of 100% and an investment of 125,849 euros.
- On 10 October 2019, Sacyr Concesiones, S.L. acquired 11% of the concession company Autovía del Turia, Concesionaria de la Generalitat Valenciana S.A., the corporate purpose of which is the concession of the CV-35 dual carriageway together with the CV-50 northern bypass; the final ownership interest is 100%, with an investment of 550,000 euros.
- On 1 November 2019, Sacyr Concesiones Participadas II, S.L.U. was included in the scope of consolidation. Its corporate purpose is the construction and operation of motorways, roads and tunnels. Sacyr Concesiones, S.L. holds an ownership interest of 100% and an investment of 152,000 euros.
- On 1 November 2019, Sacyr Concesiones Participadas III, S.L.U. was included in the scope of consolidation. Its corporate purpose is the construction and operation of motorways, roads and tunnels. Sacyr Concesiones, S.L. holds an ownership interest of 100% and an investment of 142,000 euros.
- On 1 November 2019, Sacyr Concesiones Participadas IV, S.L.U. was included in the scope of consolidation. Its corporate purpose is the construction and operation of motorways, roads and tunnels. Sacyr Concesiones, S.L. holds an ownership interest of 100% and an investment of 142,000 euros.
- On 1 November 2019, Sacyr Concesiones Participadas V, S.L.U. was included in the scope of consolidation. Its corporate purpose is the construction and operation of motorways, roads and tunnels. Sacyr Concesiones, S.L. holds an ownership interest of 100% and an investment of 142,000 euros.
- On 22 November 2019, Sacyr Industrial, S.L.U. formed Saresun Rufa, S.L., the corporate purpose of which is the development, construction and operation of photovoltaic and wind-powered facilities. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 22 November 2019, Sacyr Industrial, S.L.U. formed Saresun Trespuntas, S.L., the corporate purpose of which is the development, construction and operation of photovoltaic and wind-powered facilities. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 22 November 2019, Sacyr Industrial, S.L.U. formed Saresun Buenavista, S.L., the corporate purpose of which is the development, construction and operation of photovoltaic and wind-powered facilities. It holds a 100% ownership interest and an investment of 3,000 euros.

- On 22 November 2019, Sacyr Industrial, S.L.U. formed Saresun Gorrión, S.L., the corporate purpose of which is the development, construction and operation of photovoltaic and wind-powered facilities. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 22 November 2019, Sacyr Industrial, S.L.U. formed Saresun Rosales, S.L., the corporate purpose of which is the development, construction and operation of photovoltaic and wind-powered facilities. It holds a 100% ownership interest and investment of 3,000 euros.
- On 1 December 2019, Circuitus Real Asset I, SCSp was included in the scope of consolidation. Its corporate purpose is the acquisition, subscription, holding, administration and disposal of securities and shares; Sacyr Activos I, S.A., holds an ownership interest of 49% and an investment of 26,104,359 euros.
- On 5 December 2019, Sacyr Concesiones Chile, S.A. and Sacyr Chile, S.A. formed Sociedad Concesionaria Ruta del Elqui, S.A., whose corporate purpose is the upkeep and operation of the public works of Ruta Cinco Tramos los Vilos-La Serena, holding an ownership interest of 99% and 1%, respectively, and an investment of 74,995,561 euros and 74,995 euros, respectively.
- On 9 December 2019, Sacyr Concesiones Chile, S.A. and Sacyr Chile, S.A. formed Sociedad Concesionaria Ruta de la Fruta, S.A., whose corporate purpose is the upkeep and operation of the public works concession "Concesión Ruta 66 Camino de la Fruta"; they hold an ownership interest of 99% and 1%, respectively, and an investment of 41,013,197 and 410,131 euros, respectively.
- On 27 December 2019, Sacyr Concesiones, S.L. formed Sacyr Concesiones Renovables, S.L., the corporate purpose of which is the construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 31 December 2019, Sacyr Industrial, S.L.U. increased its ownership interest in Sacyr Industrial México, S.A. de C.V. by 423,809.14 euros to 90.68%.

b.2.- Decrease in interests in subsidiaries, joint ventures, jointly controlled operations and/or associates, and other similar transactions

- On 28 February 2019, Sacyr Concesiones, S.L. sold Itínere Infraestructuras, S.A., in which it held an ownership interest of 17.56%.
- On 13 March 2019, Valoriza Minería, S.L. reduced its shareholding in Tecnologías Extremeñas del Litio, S.L. by 25%; the final ownership interest held is 25%.
- On 21 March 2019, Sacyr Industrial, S.L.U., dissolved Geolit Climatización, S.L., in which it had held an ownership interest of 64.7%.
- On 5 April 2019, Sacyr Concesiones, S.L. sold the company formed in that year, Concesiones Chile Newco, S.p.A., and indirectly sold 49% of the Sociedad Concesionaria Viales Andinas, S.A. group and 19% of Sociedad Concesionaria Salud Siglo XXI, S.A., which were owned by Sacyr Concesiones Chile, S.A.
- On 30 June 2019, the following concession operators were removed from the scope of consolidation since they were in the process of being liquidated: Inversora Autopista del Levante, S.L., Alazor Inversiones, S.A. and Accesos de Madrid, S.A., in which the ownership interest had been 40%, 35% and 25.16%, respectively.
- On 18 July 2019, as a result of having opted to receive the cash dividend, Sacyr group's interest in Repsol, S.A. was reduced by 0.196%, the total ownership interest being 7.6748%. Subsequently, on 30 October 2019, as a result of the share repurchase plan carried out by Repsol, S.A., the Group increased its ownership interest by 0.3589% and the total ownership interest was 8.0336%. On 9 January 2020, it repeated the same operation as in July and once again opted to receive the cash dividend. This reduced the Sacyr Group's ownership interest by 0.1983%, with the final ownership interest in Repsol, S.A. being 7.8353%.

- On 28 September 2019, India Infra Projects Private Limited was dissolved, in which the Group had held an ownership interest of 100%.
- On 5 November 2019, Sacyr Industrial, S.L.U., sold the following companies: Sacyr Industrial Renovables, S.L., in which it had held an ownership interest of 100%; Compañía Energética de Linares, S.L., in which it had held an ownership interest of 100%; Compañía Orujera de Linares, S.L., in which it had held an ownership interest of 100%; Bioeléctrica de Linares, S.L., in which it had held an ownership interest of 100%; Puente Genil, S.L, in which it had held an ownership interest of 78.08%; Compañía Energética La Roda, S.L., in which it had held an ownership interest of 100%; Compañía Energética Puente del Obispo, S.L., in which it had held an ownership interest of 100%; Compañía Energética Pata de Mulo, S.L., in which it had held an ownership interest of 78.08%; Compañía Energética Las Villas, S.L., in which it had held an ownership interest of 90%; and Secaderos de la Biomasa, S.L., in which it had held an ownership interest of 78.28%.
- On 12 November 2019, Sacyr Servicios, S.A. sold Somague Ambiente, S.A., in which it had held an ownership interest of 100%.

b.3.- Other changes in the composition of the Group.

There were no other changes in 2019.

B2) 2020

b.1.- Business combinations and other acquisitions or increases in interests in subsidiaries, joint ventures, jointly controlled operations and/or associates

- On 9 January 2020, Sacyr Concesiones Chile, S.A. formed Infra Tec Global España, S.L., the corporate purpose of which is the design, development and production of systems that make use of information technology and the provision of technology consultancy services, with a 100% interest and an investment of 471,481 euros.
- On 30 January 2020, Sacyr Facilities México, S.A. de C.V. formed Operadora de Hospitales de Tláhuac Servicios Técnicos, S.A. de C.V., whose corporate purpose is the supply of personnel to third parties and the provision of professional technical services. It holds a 60% ownership interest and an investment of 1,132 euros.
- On 6 February 2020, Sacyr Concesiones, S.L.U. formed Financiera Montes de María, S.L., the corporate purpose of which is the provision of services related to financial and administrative activities. It holds an ownership interest of 100% and an investment of 3,000 euros.
- On 13 February 2020, Valoriza Chile S.p.A formed Sacyr Agua Chile Servicios Sanitarios, S.p.A., the corporate purpose of which is the construction, operation and maintenance of waste and water treatment plants and facilities, the provision of sanitation and cleaning services, and studies for all kinds of works. It holds an ownership interest of 100% and an investment of 815,011 euros. Valoriza Chile S.p.A. subsequently sold all of this company to Operaciones SK en Chile, S.L.
- On 1 March 2020, the company Medgulf Construction Company, W.W.L. was included in the scope of consolidation. Its corporate purpose is the construction of all types of road infrastructure in the south of Qatar. Sacyr Construcción, S.A. holds a 60% interest and an investment of 1 euro.
- On 1 March 2020, Circulo Tecnológico, S.L. joined the scope of consolidation. Its corporate purpose is the manufacture and marketing of products and services for industry and construction, and the provision of environmental services. Valoriza Servicios Medioambientales, S.A. holds a 51% interest and an investment of 1,530 euros.
- On 4 March 2020, Sacyr Operación y Servicios México, S.A. formed Autovía Operación Servicios Técnicos, S.A. de C.V., whose corporate purpose is the supply of personnel to third parties and the provision of technical services. It holds a 60% ownership interest and an investment of 1,234 euros.

- On 1 April 2020, Pilemburg, S.A. was included in the scope of consolidation. Its corporate purpose is all forms of industrialisation and marketing, and the leasing of goods, works and services. Sacyr Concesiones, S.L. holds an ownership interest of 40% and an investment of 646 euros.
- On 1 April 2020, Caraminer, S.A. was included in the scope of consolidation. Its corporate purpose is all forms of industrialisation and marketing, and the leasing of goods, works and services. Sacyr Concesiones, S.L. holds an ownership interest of 40% and an investment of 646 euros. Subsequently, on the company was transferred to Sacyr Construcción on 1 July
- On 7 May 2020, Sacyr Concesiones Participadas I, S.L. formed Autopista de Peaje Colombianas 1, S.A., the corporate purpose of which is the provision of services related to financial and administrative activities. It holds an ownership interest of 100% and an investment of 60,000 euros.
- On 26 May 2020, Sacyr Agua, S.L. formed Operaciones SK en Chile, S.L., the corporate purpose of which is the construction, operation and maintenance of waste and water treatment plants and facilities, and the provision of sanitation and cleaning services. It holds an ownership interest of 51% and an investment of 414,775 euros.
- On 23 June 2020, Sacyr Industrial, S.L.U. increased its holding in Sacyr Fluor, S.A.U. by 50%. The corporate purpose of Sacyr Fluor, S.A.U. is the provision of services in the petrochemical industry, the total investment was 49,048,999 with a holding of 100%.
- On 29 July 2020, Sacyr Agua Chile Servicios Sanitarios, S.p.A. bought 100% of the Chilean group Sembcorp Utilities, S.A. The corporate purpose of this group is the construction, operation and maintenance of waste and water treatment plants and facilities, and the provision of sanitation and cleaning service. This group owns 100% of the following companies: Sacyr Agua Utilities, S.L., with investment of 795,349 euros; Sacyr Agua Norte, S.L., with investment of 108,698 euros; Sacyr Agua Santiago, S.L., with investment of 4,666,111 euros; Sacyr Agua Chacabuco, S.L., with investment of 10,230,621 euros; Sacyr Agua Lampa, S.L., with investment of 1,832,145 euros; Sercon, S.L., with investment of 6,913,504 euros; and Libardon, S.L., with investment of 3,239,274 euros.
- On 1 October 2020, Sacyr Operación y Servicios Paraguay, S.A. formed Sabal, S.A., whose corporate purpose is commercial, industrial, agricultural and export operations. It has a 60% ownership interest and investment of 370,674 euros.
- On 23 October 2020, Sacyr Plenary Idaho Holdings LLC formed Sacyr Plenary Utility Partners LLC, whose corporate purpose is the maintenance and improvement of energy management at the University of Idaho. It holds a 100% interest and an investment of 20,900,888 euros.
- On 26 October 2020, Sacyr Infraestructure USA, LLC formed Sacyr Plenary Idaho Holdings LLC, whose corporate purpose is the holding of shares in other companies. It holds a 50% interest and an investment of 10,450,444 euros.
- On 27 November 2020, Consorcio Stabile SIS Società Consortile Per Azioni formed Salerno Pompei Napoli, S.p.A., the corporate purpose of which is the construction, management and maintenance of the A3 Naples-Pompei-Salerno motorway. It holds an ownership interest of 100% and an investment of 200,000 euros.
- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren Bargas, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren Cerroquemado, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren Encinar, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.

- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren La Plana, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren Leciñena, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren Montesa, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren Olivar, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren Pinilla, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren Portichuelos, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 30 November 2020, Sacyr Concesiones Renovables, S.L. formed Sacoren Torrellano, S.L. the corporate purpose of which is the management, construction, operation and maintenance of facilities for the production of renewable energy. It holds a 100% ownership interest and an investment of 3,000 euros.
- On 18 December 2020, Sacyr Agua, S.L. bought Valorinima, S.L., whose corporate purpose is the management and performance of R&D projects and viability studies. It has a 20% holding and investment of 862,000 euros. This company, in turn, has a 74% stake and investment of 3,700,000 euros in Sociedad Economía Mixta de Aguas de Soria, S.L., whose corporate purpose is the management of public water supply, sewer systems and sewage works for households.

b.2.- Decrease in interests in subsidiaries, joint ventures, jointly controlled operations and/or associates, and other similar transactions

- On 11 February 2020, Sacyr Concesiones, S.L. sold 47.5% of the concession company Autopista del Guadalmedina Concesionaria Española S.A., of which it owned 100%. On 18 June, Sacyr Concesiones, S.L. sold a further 47.5% of this company. It now has a 5% holding.
- On 8 July 2020, as a result of having opted to receive the cash dividend, Sacyr group's interest in Repsol, S.A. was reduced by 0.291%, the total ownership interest being 7.5446%. Subsequently, on 8 October 2020, as a result of the share repurchase plan carried out by Repsol, S.A., the Group's ownership interest increased by 0.48% and the total ownership interest was 8.0336%. On 12 January 2021, it repeated the same operation as in July and once again opted to receive the cash dividend. This reduced the Sacyr Group's ownership interest by 0.20%, with the final ownership interest in Repsol, S.A. being 7.8261%.
- On 22 July, the company Sacyr-Necso, S.L. was sold, in which the Group had a 50% interest.
- On 18 November 2020, Sacyr Maintenance Ireland Limited (previously Valoriza Infraestructuras Ireland Limited) was dissolved, in which the Group had an ownership interest of 100%.

b.3.- Other changes in the composition of the Group.

There were no other changes in 2020.

3. BASIS OF PRESENTATION AND CONSOLIDATION

a. Basis of presentation

The parent company's directors have prepared these consolidated financial statements in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union.

a.1) Standards and interpretations adopted by the European Union applicable in 2020

The accounting policies used to prepare these consolidated financial statements are the same as those applied in the consolidated financial statements for the year ended 31 December 2019, as none of the amendments to the standards, interpretations or modifications that are applicable for the first time in this financial year have had any impact on the Group's accounting policies.

a.2) Standards and interpretations adopted by the European Union but whose application is not mandatory for this year.

The Group intends to adopt the standards, interpretations and amendments to the standards issued by the IASB, which are not obligatory in the European Union at the date of preparation of these consolidated financial statements, when they enter into force, if they are applicable. Although the Group is currently analysing their impact based on the analyses to date, the Group considers that first-time application of these standards and interpretations will not have a material effect on its consolidated financial statements.

The 2020 individual financial statements of each Group company will be presented for approval at their respective General Shareholders' Meetings within the periods established by prevailing legislation. The Sacyr Group's consolidated financial statements for 2020 were prepared by the Parent's Board of Directors on 25 February 2021. They are expected to be approved at the Parent's General Shareholders' Meetings without any modifications.

Unless stated otherwise, the figures in these consolidated financial statements are shown in thousands of euros, rounded to the nearest thousand.

b. Comparative information

For comparison purposes, these consolidated financial statements include figures at the previous year's reporting date in the statement of financial position, in the separate consolidated income statement, in the consolidated statement of comprehensive income, in the consolidated statement of changes in equity and in the consolidated statement of cash flows. Notes to items in the separate consolidated income statement and consolidated statement of financial position show comparative information for the previous year's close.

The Group undertook a corporate restructuring in 2020, with its industrial business becoming part of the construction business. To reflect this and facilitate comparisons, the figures and explanations for 2019 in which the industrial business featured as an independent business have been re-expressed to present them in the construction business. For presentation purposes, the Group has also decided to include figures for the water area, which belongs to the services business, in the concessions business.

c. Effects of the COVID-19 pandemic on the Group's activity

On 11 March 2020, the World Health Organisation raised the public health emergency corresponding to the outbreak of coronavirus (COVID-19) to the status of an international pandemic. Events at the national and international level have unfolded into an unprecedented health crisis, impacting the macroeconomic environment and the performance of businesses. A series of measures was introduced in 2020 to address the economic and social impact of this situation. Among other things, these placed restrictions on the mobility of people. The Government of Spain declared a state of alarm, through Royal Decree 463/2020, of 14 March, which ended on 1 July 2020, and approved a series of extraordinary urgent measures to overcome the economic and social impact of COVID-19, including Royal Decree-Law 8/2020, of 17 March. At the time of drawing up these financial statements, the state of alarm declared by the Spanish government through Royal Decree 926/2020, of 25 October, remains in force. This was initially approved until 9 November 2020, but then extended to 9 May 2021, through Royal Decree 956/2020 of 3 November.

The pandemic is having effects on the economy in general and its impact over the coming months is currently uncertain, and will depend largely on the spread and development of the pandemic and the pace of vaccination of the population.

There have been no significant effects on the Group's activities at the date of drawing up these consolidated financial statements. The directors of the Parent company, with all due caution, do not expect any material effects in the current financial year, 2021.

d. Accounting policies

The accompanying consolidated financial statements were prepared in accordance with IFRS and comprise the consolidated statement of financial position, separate consolidated income statement, consolidated statement of comprehensive income, consolidated statement of cash flows, consolidated statement of changes in equity, and the accompanying notes, which form an integral part of the consolidated financial statements. These consolidated financial statements have been prepared on a historical cost basis, except for financial assets at fair value through other comprehensive income, financial assets at fair value through profit and loss and derivative financial instruments, which have been measured at fair value.

The accounting policies were applied uniformly to all Group companies.

The most significant accounting policies applied by the Sacyr Group in preparing the consolidated financial statements under IFRS are as follows:

d.1) Use of judgements and estimates

In preparing the consolidated financial statements the Group's directors have used estimates to measure certain items. These estimates are based on past experience and various other factors believed to be reasonable under the circumstances. The Group has considered the potential impact of the COVID-19 pandemic in its estimates and judgements. However, as mentioned in note 3 c), the pandemic did not have a serious impact on the Group's activity in 2020, and it is not expected to have any significant impact in 2021 or subsequent years. These estimates refer to:

- The assessment of potential impairment losses on certain assets (see Notes 5, 6, 7, 8, 9 and 10).
- The useful life of property, plant and equipment and intangible assets (see Notes 5, 6, 7, 8 and 9).
- The recoverability of deferred tax assets (see Note 14).
- Estimates for the consumption of concession assets (see Note 7).
- Provisions against liabilities (see Note 21).

The Group continuously revises its estimates. However, given the inherent uncertainty of such estimates, particularly with regard to the uncertainty about the effects of the COVID-19 pandemic, there is substantial risk of significant changes in the future value of these assets and liabilities should the assumptions, facts or circumstances on which these estimates were based change significantly. The key assumptions about the future and other significant data regarding the estimation of uncertainty at the reporting date that carry a significant risk of causing material changes in the value of assets or liabilities in the coming year are as follows:

➤ Impairment of non-financial non-current assets

The Group assesses non-financial assets annually for indications of impairment, based on appropriate impairment tests where circumstances make it advisable to do so.

➤ Deferred tax assets

Deferred tax assets are recognised based on the Group's estimate of their future recoverability in light of projected future taxable profit.

➤ Provisions

The Group recognises provisions against risks based on judgements and estimates as to their probability and the amount of any loss, recognising the corresponding provision when the risk is considered probable.

➤ Measurement of fair value, value in use and present value

Measurements of fair value, value in use and present value require the Group to calculate future cash flows and make assumptions about the future values of these flows and the discount rates to apply. Estimates and assumptions are based on past experience and other factors believed to be reasonable under the circumstances.

➤ Percentage-of-completion method based on costs

For construction contracts, the Group considered the percentage of completion method to be the most appropriate method for determining progress in meeting the obligations, as indicated in Note 3.d.24.

d.2) Basis of consolidation

The consolidated financial statements comprise the financial statements of Sacyr, S.A. and subsidiaries at 31 December 2020 and 2019. The financial statements of the subsidiaries are prepared for the same accounting period as those of the Parent, using uniform accounting policies. Adjustments are made as required to harmonise any differences in accounting policies.

Information on subsidiaries, joint ventures and associates is provided in Appendix I, which forms an integral part of these consolidated financial statements.

d.2.1 Consolidation principles

Consolidated companies are consolidated from the date that the Group obtains control of the company and deconsolidated when the Group ceases to exercise control. When control of a subsidiary ceases during the course of a year, the consolidated financial statements report its results only for the part of the year during which the subsidiary was under Group control.

d.2.2 Subsidiaries

Companies included in the scope of consolidation are fully consolidated in the following circumstances: (i) where the Parent company has a direct or indirect shareholding of over 50% and a majority of the voting rights in the corresponding governing bodies, (ii) where the ownership interest is equal to or less than 50% but there are agreements between shareholders that allow the Sacyr Group to control the management of the subsidiary.

d.2.3 Jointly controlled operations

Jointly controlled operations are included in the scope of consolidation using the proportionate consolidation method if there are two or more venturers related by a contractual arrangement that establishes joint control. The Group reports its share of the assets, liabilities, income and expenses of the joint venture, line by line, in its consolidated financial statements.

The Sacyr Group also includes temporary joint ventures (Uniones Temporales de Empresas, or UTEs) and economic interest groupings (Agrupaciones de Interés Económico, or AIEs) under this heading.

d.2.4 Associates

The companies in which the Sacyr Group does not hold control, but over which it does exercise significant influence or joint control in those cases in which the requirements of IFRS 11 are not met in order to be classified as “Jointly controlled operations”, were accounted for using the equity method. For the purpose of preparing these consolidated financial statements, it was considered that the Group exercises significant influence over those companies in which it has a holding of over 20%, except in specific cases where, although the percentage ownership is lower, the existence of significant influence can be clearly demonstrated, as it may participate in the financial and operating decisions of the investee, mainly through representation on the board of directors, participation in policy-making processes or the provision of essential technical information.

Investments in associates are recognised in the consolidated statement of financial position at cost plus changes in the percentage of ownership subsequent to the initial acquisition, depending on the Group’s interest in the net assets of the associate, less any impairment in value. The profit or loss of the associate is reflected in the separate consolidated income statement in proportion to the Group’s ownership interest. In the event of changes recognised directly in the associate’s equity, the Group recognises its share of these changes directly in its own equity.

d.2.5 Intra-group transactions

The following transactions and balances have been eliminated on consolidation:

- Reciprocal debit and credit balances and costs and income arising from intra-group transactions.
- Gains and losses from buying and selling property, plant and equipment and any material unrealised gains on inventories or other assets.
- Internal dividends and interim dividends payable recognised by the company paying them.

d.2.6 Financial year end

The reporting date for the financial statements of most Sacyr Group companies is 31 December. Companies whose financial years do not end on 31 December have prepared pro-forma financial statements as at that date.

d.2.7 Non-controlling interests

The interest of non-controlling shareholders in the equity and profit or loss of the consolidated subsidiaries is presented under “Equity attributable to non-controlling interests” in the consolidated statement of financial position and under “Non-controlling interests” in the separate consolidated income statement, respectively.

d.2.8 Translation of financial statements of foreign subsidiaries

The consolidated statement of financial position and separate consolidated income statement items of consolidated foreign companies are translated to euros using the year-end exchange rate method, which means:

- All assets, rights and obligations are converted to euros using the exchange rate prevailing at the foreign subsidiaries’ reporting date.
- Separate consolidated income statement items are translated at the average exchange rate for the year.
- The difference between the equity of foreign companies, including the separate consolidated income indicated in the preceding section, translated at historical exchange rates, and the equity value arising from translating the assets, rights and obligations using the above criteria, is shown with a negative or positive sign as “Translation differences” under equity in the consolidated statement of financial position.

Transactions in currencies other than each company's functional currency are recognised at the exchange rates prevailing at the transaction date and are subsequently translated to euros as explained in this note.

d.3) Business combinations and goodwill

Business combinations are recognised using the acquisition method.

Identifiable assets acquired and liabilities assumed are recognised at their fair value at the acquisition date. For each business combination, the acquirer measures any non-controlling interests in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets. Acquisition costs are recognised as expenses in the income statement.

When the Group acquires a business, it will classify or designate the acquired assets and liabilities as necessary based on contractual agreements, economic circumstances, accounting and operating policies and other relevant conditions applying at the acquisition date.

If the business combination is carried out in several steps, the Group remeasures its previous interest in the equity of the acquiree previously held at fair value at the acquisition date and recognises any resulting gains or losses in income.

Any contingent consideration that the Group transfers is recognised at fair value at the acquisition date. Subsequent changes in fair value of contingent considerations classified as an asset or liability will be recognised with any resulting gain or loss being recognised in either income or other comprehensive income. If the contingent consideration is classified as equity it is not remeasured and subsequent settlement is accounted for within equity.

Goodwill arising from a business combination is initially measured at cost at the time of the acquisition. This is the excess of the consideration transferred plus any non-controlling interest in the acquiree over net identifiable assets acquired and liabilities assumed. If the consideration is less than the fair value of the acquiree's net assets, the difference is recognised in income.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying amount may be impaired.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined for goodwill by assessing the recoverable amount of the cash-generating unit or group of cash-generating units to which the goodwill relates. Where the recoverable amount of the cash-generating unit or group of cash-generating units is less than their carrying amount, the Group recognises an impairment loss.

Impairment losses relating to goodwill cannot be reversed in future periods.

If goodwill has been allocated to a cash-generating unit and the entity sells or otherwise disposes of an activity from this unit, the goodwill associated with the activity is included in the carrying amount of the business when determining the gain or loss from disposal, and it is measured based on the relative values of the activity disposed of and the retained portion of the cash-generating unit.

d.4) Other intangible assets

This heading includes computer software, industrial property and leasehold assignment rights. These assets are carried at acquisition or production cost, less accumulated amortisation and any accumulated impairment losses. An intangible asset is recognised only if it is probable that the future economic benefits attributable to the asset will flow to the Group and the cost of the asset can be measured reliably.

Costs incurred in each development project are capitalised when the Group can demonstrate:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale,
- its intention to complete the asset for use or sale,
- how the asset will generate future economic benefits,
- the availability of resources to complete the asset, and
- the ability to measure reliably the expenditure during development.

Capitalised development costs are amortised over the period of expected future revenue or benefit from the project.

“Computer software” shows the carrying amount of computer programmes acquired from third parties and intended for use over several years. Computer software is amortised over its useful life, which is generally four years.

“Leasehold assignment rights” is the amount paid for the right to lease business premises. Assignment rights are amortised over their useful life, which is generally five years.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net proceeds from disposal and the carrying amount of the asset. They are recognised in the separate consolidated income statement when the asset is derecognised.

d.5) Property, plant and equipment

Property, plant and equipment is measured at cost, including all directly related costs incurred before the asset becomes available for use, net of accumulated depreciation and accumulated impairment losses.

The costs of expanding, upgrading or improving property, plant and equipment that increase its productivity, capacity or efficiency, or prolong its useful life are capitalised as an increase in the cost of the asset.

Repair and maintenance costs for the year are recognised in the separate consolidated income statement.

Depreciation is recognised in the separate consolidated income statement on a straight-line basis over the estimated useful life of each asset. Depreciation of the assets begins from the moment they become available for use.

The cost of property, plant and equipment is depreciated using the straight-line method over the period of the asset's estimated useful life, except for machinery, which is depreciated using the declining balance method in nearly all cases:

Buildings for own use	50 - 68
Machinery	5 - 10
Materials for installations	2 - 4
Tools and associated equipment	4 - 8
Transport equipment	5 - 8
Furniture and fittings	9 - 12
Data processing equipment	3 - 4
Complex pieces of plant and equipment	2 - 4
Other property, plant and equipment	5

At the end of each reporting period, the Group reviews and, where necessary, adjusts the assets' residual values, useful life and depreciation method.

Borrowing costs that are directly attributable to the acquisition or development of property, plant and equipment are capitalised when assets require more than a year to be ready for use.

d.6) Leases

The Group acts as a lessee of various plants, machinery, vehicles, buildings and other assets. The Group applies a single recognition and measurement model for all leases in which it acts as a lessee, except for low-value assets and short-term leases.

- **Rights of use**

The Group recognises rights of use at the start of the lease. That is, the date on which the underlying asset is available for use. Rights of use are measured at cost less any accumulated depreciation and impairment losses, and are adjusted for any changes in the measurement of the associated lease liabilities. The initial cost of rights of use includes the amount of the recognised lease liabilities, initial direct costs and lease payments made before the commencement date of the lease. Incentives received are deducted from the initial cost.

Rights of use are amortised on a straight-line basis over the estimated useful life or the term of the lease, whichever is shorter:

Buildings for own use	50 - 68
Machinery	5 - 10
Materials for installations	2 - 4
Tools and associated equipment	4 - 8
Transport equipment	5 - 8
Furniture and fittings	9 - 12
Data processing equipment	3 - 4
Complex pieces of plant and equipment	2 - 4
Other property, plant and equipment	5

However, if the Group deems it reasonably certain that ownership of the leased asset will be obtained at the end of the lease term or that the purchase option will be exercised, the rights of use would be amortised over the useful life of the asset. Rights of use are subject to impairment analysis.

The Group's leases do not include decommissioning or restoration obligations.

The rights of use are presented under a separate heading in the balance sheet.

- **Lease liabilities**

At the commencement of the lease, the Group recognises the lease liabilities at the present value of the lease payments to be made over the term of the lease. Lease payments include fixed payments (including payments that contractually could qualify as variable, but are essentially fixed) minus lease incentives, variable payments that depend on an index or rate, and amounts expected to be paid as residual value guarantees. Lease payments also include the price of exercising a purchase option if the Group is reasonably certain that it will exercise that option and lease termination penalty payments if the lease term reflects the Group's exercise of the option to terminate the lease. Variable lease payments that do not depend on an index or rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

When calculating the present value of lease payments, the Group uses the incremental interest rate at the commencement date of the lease if the interest rate implicit in the lease cannot be readily determined. After the commencement date, the amount of lease liabilities is increased to reflect the accumulation of interest and is reduced by the lease payments made. In addition, the lease liability shall be remeasured if a modification, change in the term of the lease, change in the fixed lease payments in substance, or change in assessment is made to purchase the

underlying asset. The liability also increases if there is a change in future lease payments resulting from a change in the index or rate used to determine such payments.

- Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its machinery and equipment leases that have a lease term of 12 months or less from the commencement date and do not have a purchase option. It also applies the exemption from recognition of low value assets to leases of office equipment that are considered low value. Lease payments on short-term leases and low-value asset leases are recognised as a straight-line expense over the term of the lease.

- Judgements applied in determining the term of the lease with option to renew

The Group determines the term of the lease as the non-cancellable term of a lease, to which are added the optional periods for extending the lease, if it is reasonably certain that the option will be exercised. Also included are the periods covered by the option to terminate the lease if it is reasonably certain that the option will not be exercised.

The Group has the option, under certain of its contracts, to lease the assets for additional periods of three to five years. The Group assesses whether it is reasonably certain it will exercise the option to renew.

In other words, it considers all the relevant factors that create an economic incentive to renew. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances within its control that affects its ability to exercise, or not exercise, the renewal option. The Group included the renewal period as part of the lease term for plant and machinery leases due to the importance of these assets to its operations. These leases have a short non-cancellable period (i.e. three to five years) and there would be a negative effect on production if replacement does not easily occur. Renewal options for motor vehicle leases were not included as part of the lease term because the Group has a policy of leasing motor vehicles for no longer than five years and therefore the renewal options are not expected to be exercised.

d.7) Concession projects

Under the various concession agreements, until each concession project becomes operational, all planning, construction, expropriation and other expenses, including the corresponding portions of administration expenses and finance costs until the start-up date, and the depreciation of other property, plant and equipment, are capitalised as investments in concession projects.

Investment in these concession projects includes any revaluations applied by any company under prevailing legislation until the date of transition to IFRS.

For certain subsidiaries where the carrying amount of equity at the date of acquisition is greater than the associated investment, the excess is recorded under "Concession projects".

Certain companies have begun to depreciate some items of returnable property, plant and equipment whose estimated useful life is less than the concession period. These items continue to be depreciated over their estimated useful life.

In relation to other investments in concession projects, i.e. returnable assets that are not technically depreciated over the life of the concession, the Group has opted to use a depreciation method based on the economic use of the assets under concession, except for hospital concessionaire companies, which depreciate the assets on a straight-line basis over the period in question.

Service concession arrangements acquired through business combinations after 1 January 2004 (transition date to IFRS) are measured in accordance with IFRS 3 at fair value (based on discounted cash flow valuations at the acquisition date) and depreciated on a straight-line basis over the concession period.

With respect to accounting methods, see Note 3.d.10).

d.8) Financial assets

Financial assets are initially measured at fair value, which generally coincides with acquisition cost, adjusted for any directly attributable transaction costs, except financial assets held for trading, for which gains or losses are recognised in profit or loss for the year.

The Group classifies financial assets into the following groups:

- Loans to companies accounted for using the equity method: these include loans granted by the various Group companies to companies accounted for using the equity method. These assets are measured at amortised cost.
- Equity financial instruments at fair value with changes in other comprehensive income: correspond to investments in equity instruments that have been irrevocably designated by the Group as at fair value with changes in other comprehensive income. These assets are initially measured in the consolidated statement of financial position at fair value. Changes in the fair value of these instruments are recorded as income or expense in the statement of other comprehensive income and are not subsequently reclassified to the income statement. The dividends generated by these equity instruments are recorded in the income statement as income if there is any.
- Financial assets at fair value through profit or loss: this heading includes the financial assets held for trading, derivative financial instruments not assigned as accounting hedges as well as financial assets which, when initially recognised, are designated to be measured at fair value through profit or loss. They are initially measured at fair value which, unless proven otherwise, is the transaction price, which is equivalent to the fair value of the consideration received. Directly attributable transaction costs will be recognised in profit and loss for the year.
- Such assets are subsequently measured at fair value, recognising the gains and losses from the changes in this fair value in the income statement, without deducting transaction costs.
- Receivables from certain service concession agreements which apply the financial asset model under IFRIC 12 (see Note 3.d.10). This right is measured at its amortised cost, and during the term of the agreement, at the closing date, a financial income calculated on the basis of an effective interest rate is recorded.
- Other loans: after their initial measurement at the fair value of the collection rights, loans and receivables are carried at amortised cost, which means the original carrying amount less repayments of principal, plus interest receivable, less any provision for impairment or default. Accrued interest is recognised in the consolidated income statement as an increase in the amount receivable, unless paid as accrued.
- Financial assets held for trading: those acquired for the purpose of selling them in the near term to obtain profits from fluctuations in their prices. They are measured at fair value through profit or loss.
- Derivative financial instruments at fair value: the Group uses derivative financial instruments such as currency contracts and interest rate swaps to hedge its interest rate and foreign currency risks. The related explanation is detailed in Note 3.d.22).
- Hybrid financial instruments: include financial instruments which combine a non-derivative host contract and an embedded derivative, which cannot be transferred separately.

The Company recognises and values the main contract and the embedded derivative separately when the nature of the financial instrument is one of liability and:

- a. The characteristics and economic risks inherent to the embedded derivative are not closely related to those of the host contract.
- b. A separate instrument with the same conditions as those of the embedded derivative would comply with the definition of a derivative instrument.
- c. The hybrid instrument is not measured at fair value through profit or loss.

In this case, the embedded derivative is accounted for as a derivative financial instrument and the host contract is accounted for according to its nature.

When the nature of the hybrid financial instrument is that of an asset, the main contract component is not separated from the implicit derivative component and the classification standards for financial assets are applied to the hybrid instrument as a whole.

On initial recognition, an entity may elect to designate the entire hybrid (combined) contract as a financial asset or financial liability at fair value through profit or loss unless:

- a. the embedded derivative(s) do not significantly modify the cash flows which it would otherwise have generated, or
- b. it is clear with little or no analysis when a similar hybrid (combined) instrument is first considered that separation of the embedded derivative(s) is prohibited.

➤ Guarantees and deposits given: these represent the amounts posted as a guarantee of compliance with obligations or as a deposit.

Financial assets are derecognised when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset and transferred substantially all the risks and rewards incidental to ownership of the asset.

In the accompanying consolidated statement of financial position, financial assets and, in general, all assets and liabilities, are classified on the basis of their contractual or estimated maturity. For this purpose, those maturing in 12 months or less are classified as current and those maturing in over 12 months, as non-current.

The Group generally recognises normal purchases and sales of financial assets at the settlement date.

There are no significant differences between the fair value and the carrying amount of the Sacyr Group's financial assets and liabilities that are measured using the amortised cost method.

d.9) Impairment

d.9.1 Impairment of property, plant and equipment and intangible assets

Impairment losses are recognised for all assets or, where appropriate, the related cash-generating units, when an asset's carrying amount exceeds its recoverable amount. Impairment losses are recognised in the separate consolidated income statement.

The Group assesses at each reporting date whether there is an indication that a non-current asset may be impaired. Where such indications exist, in the case of goodwill, the recoverable amount of the assets is estimated, as the case may be.

Recoverable amount is the higher of net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For assets that do not generate largely independent cash flows, the recoverable amount is determined for the cash-generating units to which the asset belongs.

Impairment losses in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the unit and, second, to reduce the carrying amount of the other assets based on a review of the individual assets that show indications of impairment.

Except in the case of goodwill, a previously recognised impairment loss is reversed if there has been a change in the estimates used to determine the asset's recoverable amount. The reversal of an impairment loss is recognised in the separate consolidated income statement.

An impairment loss can only be reversed up to the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset.

d.9.2 Impairment losses on financial assets (net)

IFRS 9 introduced an impairment model based on expected loss, rather than the incurred loss that was the model in IAS 39.

Under this model, a financial asset must be impaired at all times based on its expected loss in value over the next 12 months, unless there has been a significant increase in credit risk, in which case it must be impaired based on the expected loss over the remaining life of the asset.

If a financial asset has become impaired by a substantial change in its credit risk and there is objective evidence of such impairment, its interest will then begin to be calculated at its net provision value.

The new impairment model also applies to commercial assets and customer contracts under IFRS 15 and to receivables generated in accordance with IFRIC 12.

The methodology used by the Group consists of applying a percentage calculated on the basis of the probability of default (PD) and the percentage of effective loss that is ultimately uncollectable to the balances of its financial assets, based on the best estimates for each period.

The determination of the expected loss has been carried out on the basis of listed and unlisted information from financial information providers, in particular Bloomberg and Reuters. For public customers, the probability of default (PD) implicit in CDS (credit default swaps) quoted on government bonds of the countries where they operate has been considered. For the most significant private customers, the individualised PD derived from the financial analysis of each of them was used. The analysis of other customers was carried out by grouping them by the sectors and countries in which they operate and using their specific PD.

d.10) Concession assets

IFRIC 12 regulates the accounting treatment of public-private partnership agreements on service concession arrangements from the concession operator's point of view and prescribes accounting methods based on the nature of the agreements entered into with the grantor. It applies to public-private service concession agreements when:

- The grantor controls or regulates which services the concession operator needs to provide in respect infrastructure, to whom it should provide the services and at what price.
- The grantor controls all significant residual interests in the infrastructure once the concession agreement expires.

Under such agreements, the concession operator acts as service provider, rendering construction or infrastructure upgrade services, and operating and maintenance service during the lifetime of the concession assigning the contract price to each of the performance obligations.

Depending on the type of rights that the concession operator receives as consideration for the construction or upgrade work, the following accounting methods are applied:

1. Intangible asset model

This method is usually applied when the concession operator has the right to charge users for the use of the public service. The right is not unconditional but depends on users using the service. Therefore the concession operator assumes the demand risk.

In these cases the asset that should be recognised as consideration for the construction or upgrade services (i.e. the value of the right to charge users for a public service under the concession) is measured in accordance with IAS 38 “Intangible assets” and amortised over the lifetime of the concession.

2. Financial asset model

Under this model, the concession operator recognises a financial asset where it has an unconditional contractual right to receive from the grantor (or from others on the grantor’s behalf) cash or another financial asset as consideration for the construction and operation services provided, and the grantor has little or no possibility of avoiding the payment. This means that the grantor guarantees payment to the concession operator of a fixed or measurable sum or, in some cases, makes good on any deficit in income. In this case, the operator assumes no demand risk, as it would be paid even if no one used the infrastructure.

In this case the measurement shall be in accordance with IAS 32, IFRS 9 and IFRS 7 in relation to financial assets. The concession right is recognised under financial assets from the moment the Group acquires the unconditional right to receive cash or other financial assets from the grantor, calculated using an effective interest rate equal to the project’s internal rate of return.

3. Mixed model

Under the mixed model, the financial asset model is applied to the elements of the agreement where payment of a sum is guaranteed and the intangible asset model is applied to the unguaranteed portion. The key distinction is between the elements of income that offset the initial investment in the assets (intangible asset model) and those that are paid in settlement of receivables (financial asset model).

The Group recognises income and expenses separately corresponding to infrastructure construction or upgrade services for the concession, irrespective of whether the construction is performed by a Group company or a third party, recognising the degree of progress in accordance with IFRS 15 “Revenue from contracts with customers”, with a balancing intangible asset or contract asset. During the provision of the operating or maintenance services for the infrastructure, such income and expenses are also recognised in accordance with IFRS 15 “Revenue from contracts with customers”.

d.11) Non-current assets held for sale and associated liabilities

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sales transaction rather than through continued use. This condition is deemed to have been met only when disposal is highly probable and the asset is available for immediate sale in its current state. The sale must be expected to occur within one year from the classification date.

These assets are measured at the lower of carrying amount and fair value less costs to sell or, where IFRS 9 applies, at fair value without deducting any costs to sell.

Liabilities related to assets that meet the above definition are recognised under “Liabilities associated with non-current assets held for sale” on the liability side of the consolidated statement of financial position.

d.12) Inventories

Land lots, developments under construction and completed buildings, in each case held for sale, are measured at cost of acquisition or construction, as described below:

- Buildings: are measured according to the cost system indicated below for developments under construction or at cost in the case of buildings that were acquired after completion, including costs directly attributable to the acquisition.
- Developments under construction: include costs incurred for real estate developments whose construction is not yet complete. This heading includes direct construction costs certified by the relevant project managers,

development costs and finance costs incurred over the construction phase. Once construction has begun, the value of buildings and other structures includes the cost of the land lots on which they are built.

- Land lots and adaptation of land: are valued at cost of acquisition, which includes costs directly related to purchases. The value of undeveloped land and lots also includes the capitalised cost of spending on the project, on urban development and on planning up to the point where the lot is ready for development.

“Inventories” includes the finance costs accrued during the construction phase.

Stockpiles of raw and other materials and consumables are valued at cost.

Products and work in progress are measured at production cost, which includes the cost of materials, labour and any direct production costs incurred.

The Group writes down the value of its inventories where the cost booked exceeds market value, based on independent appraisals.

Project start-up costs are costs incurred up to the start of construction and are recognised in profit or loss based on the stage of completion over the lifetime of the project.

In the real estate business, impairment losses are recorded to cover any estimated losses on projects in full.

d.13) Receivables

Discounted bills pending maturity at 31 December are included in the accompanying consolidated statement of financial position under “Trade receivables for sales and services”, with a balancing entry in “Bank borrowings”.

d.14) Cash and cash equivalents

“Cash and cash equivalents” comprise cash on hand and at banks, and short-term deposits with an original maturity of three months or less and no exposure to significant changes in value. However, this cash may only be used by the Group company owning it.

d.15) Capital increase costs

Capital increase costs are recognised as a decrease in equity, net of any tax effect.

d.16) Treasury shares

Shares of the Parent held by the Group are shown at cost and recognised as a deduction from equity. No gain or loss is recognised in profit or loss on the purchase, sale or redemption of treasury shares. Any gains or losses on the sale of these shares are recognised directly in equity at the time they are sold.

d.17) Provisions and contingencies

Provisions are recognised in the consolidated statement of financial position when the Group has a present obligation (legal, contractual or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation. Amounts recognised as provisions are the best estimate of the amounts required to offset the present value of the obligations at the reporting date.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate of the liability.

The policy on contingencies and expenses is to make provisions for the estimated amount of probable or certain liabilities arising from legal proceedings in progress, compensation or obligations pending, and for guarantees and other similar commitments. This provision is recorded when the contingency or obligation giving rise to the indemnity or payment arises.

The provision for completion of construction is recorded as a liability in the consolidated statement of financial position and reflects the estimated amount of the payment liabilities for completing construction which cannot yet be determined or for which the actual settlement date is not known, since they depend on the fulfilment of certain conditions. Provisions are made according to the best estimates of the annual accrual, which is between 0.5% and 1% of the completed project.

The Group assesses its obligations and liabilities by considering the potential obligations arising from past events whose existence must be confirmed by uncertain future events not under the Group's control as "contingent liabilities".

d.18) Financial liabilities

Financial liabilities are classified, for measurement purposes, into the following categories:

- Bank borrowings and payables

These include trade payables for goods and services plus negative balances on non-trade transactions not including derivatives.

They are initially recognised in the consolidated statement of financial position at fair value, which, unless there are indications to the contrary, is the transaction price measured as the fair value of the consideration received less directly attributable transaction costs.

Subsequently, they are measured at amortised cost. Accrued interest is recognised in the separate consolidated income statement using the effective interest rate method.

However, trade payables due within one year that have no contractual interest rate and are expected to be paid in the short term are measured at their nominal value when the effect of not discounting cash flows is insignificant.

- Hedging derivatives

See Note 3.d.22).

Financial liabilities are derecognised when the corresponding obligation is settled, cancelled or expires.

Liabilities maturing in less than 12 months from the date of the consolidated statement of financial position are classified as current and those with longer maturity periods as non-current, except mortgage loans on items of inventory or related to non-current assets held for sale, which are classified as current regardless of the maturity date.

d.19) Foreign currency transactions

Foreign currency transactions are converted to euros at the exchange rate prevailing at the date of the transaction. Gains or losses from foreign currency transactions are recognised in the separate consolidated income statement as they occur.

Foreign currency receivables and payables are translated to euros using the closing exchange rate. Unrealised exchange differences on transactions are recognised in the separate consolidated income statement.

d.20) Government grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with.

Non-repayable grants used to finance returnable assets are recognised as deferred income at their fair value. These grants are recognised as income in proportion to the depreciation charged for the assets financed with the grants.

Certain Chilean companies have recognised in their financial statements the annual grants receivable from the Chilean Ministry of Public Works under their respective concession contracts. These receivables are recognised in income following the same criteria as those used to depreciate the concession assets.

d.21) Income tax

The income tax expense each year is calculated as the sum of the current tax resulting from applying the appropriate tax rate to the taxable profit for the year, after taking into account all applicable tax credits and relief, and the change in deferred tax assets and liabilities recognised in the separate consolidated income statement.

The income tax expense is recognised in the separate consolidated income statement except when it relates to items recognised directly in equity, in which case it is recognised in equity.

In accordance with Royal Decree 4/2004, of 5 March, approving the consolidated Corporate Income Tax Law, Sacyr, S.A. and its subsidiaries have decided, with the approval of each company's corporate bodies, to file consolidated tax returns, and have duly notified the Spanish tax authorities, which assigned tax identification number 20/02 to the head of the Tax Group.

The companies forming part of the Tax Group are listed in Appendix II of these consolidated financial statements.

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the tax authorities, on the basis of the tax rates in force at the reporting date.

Deferred income tax is recognised using the liability method for all temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

The Group recognises deferred tax assets for all deductible temporary differences, and unused tax credit and tax loss carryforwards, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the unused tax credit and tax loss carryforwards can be utilised, except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and which, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss, and
- in respect of deductible temporary differences relating to investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be recovered.

The carrying amount of the deferred tax assets is reviewed by the Group at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be applied. The Group also reassesses unrecognised deferred tax assets at each reporting date and recognises them to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

The Group recognises deferred tax liabilities for all taxable temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither accounting profit nor taxable profit or loss.
- in respect of taxable temporary differences associated with investments in subsidiaries and interests in joint ventures, where the timing of the reversal of the temporary difference can be controlled by the Parent and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year in which the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

d.22) Hedging derivatives

The Group uses derivative financial instruments such as currency contracts and interest rate swaps to hedge its interest rate and foreign currency risks. Such derivative financial instruments are initially recognised at fair value at the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

Any gains or losses arising from changes in the fair value of derivatives that do not qualify for hedge accounting are taken directly to the separate consolidated income statement for the year.

The fair value of forward currency contracts is calculated by reference to current forward exchange rates for contracts with similar maturity profiles. The fair value of interest rate swap contracts is determined by discounting future flows payable and receivable with zero coupon interest rate curves of the market.

For the purpose of hedge accounting, hedges are classified as:

- fair value hedges when hedging exposure to changes in the fair value of a recognised asset or liability;
- cash flow hedges when hedging exposure to variability in cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a forecast transaction, or
- hedges of a net investment in a foreign operation.

Hedges of the foreign currency risk of a firm commitment are recognised as cash flow hedges.

At the inception of a hedging relationship, the Group formally designates and documents the hedging relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting exposure to changes in the hedged item's fair value or the cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in offsetting changes in fair value or cash flows, and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Hedges that meet the strict criteria for hedge accounting are accounted for as follows:

▢ Fair value hedges

Fair value hedges are hedges of the Group's exposure to changes in the fair value of a recognised asset or liability, or of an unrecognised firm commitment, or of an identified portion of such an asset, liability or firm commitment, that is attributable to a particular risk and could affect profit or loss. In fair value hedges, the carrying amount of the hedged item is adjusted to reflect gains and losses in the hedged risk, the derivative is remeasured at fair value and the gains and losses from both are recognised in the income statement.

When an unrecognised firm commitment is designated as a hedged item, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognised as an asset or liability, with a corresponding gain or loss recognised in profit or loss. Gains or losses arising from changes in the fair value of hedging instruments are also recognised in profit or loss, excluding from such treatment firm commitments in relation to currencies, as explained previously.

The Group discontinues the hedge accounting if the hedging instrument expires or is sold, terminated or exercised, or no longer meets the criteria for hedge accounting.

➤ Cash flow hedges

Cash flow hedges are hedges of exposure to variability in cash flows attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction and that could affect profit or loss. The effective portion of the gain or loss on the hedging instrument is recognised directly in equity, while any ineffective portion is recognised immediately in the separate consolidated income statement.

Amounts taken to equity are transferred to the income statement, for example, when the hedged transaction affects profit or loss, such as when the hedged finance income or expense is recognised or when a forecast sale or purchase occurs. Where the hedged item is the cost of a non-financial asset or non-financial liability, the amounts taken to equity are transferred to the initial carrying amount of the non-financial asset or liability.

If the forecast transaction is no longer expected to occur, amounts previously recognised in equity are transferred to the separate consolidated income statement. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, amounts previously recognised in equity remain in equity until the forecast transaction occurs. If the related transaction is no longer expected to occur, the amount is taken to the separate consolidated income statement.

➤ Hedges of a net investment

Hedges of a net investment in a foreign operation, including hedges of a monetary item accounted for as part of the net investment, are treated similarly to cash flow hedges. Gains or losses on the hedging instrument relating to the effective portion of the hedge are recognised directly in equity, while any gains or losses relating to the ineffective portion are recognised in the separate consolidated income statement. On disposal of the foreign operation, the accumulated value of any such gains or losses recognised directly in equity is transferred to the separate consolidated income statement.

d.23) Related parties

The Group defines related parties as its direct and indirect shareholders, related companies, directors and key management personnel, as well as any individuals or legal entities dependent on such persons.

d.24) Income and expense recognition

In general, revenues and expenses are recognised on an accrual basis, i.e. when the actual flow of the related goods and services occurs, regardless of when the resulting monetary or financial flow arises.

In 2018, the Group applied IFRS 15 for the first time, adapting its policy of recognising revenue from contracts with customers. The application of IFRS 15 involves the following:

i. General income recognition criteria

IFRS 15 indicates that for each contract with a customer, the separate performance obligations contained in the contract must be identified and the contract price allocated to each identified performance obligation.

An entity recognises revenue from a contract to the extent that it meets its contractual obligations to perform by transferring a promised good or service to the customer at the price assigned to the obligation indicated above. When establishing the exact moment at which the transfer of the good or service to its customer takes place, the entity must determine whether the obligations of the contract are met over time or at a given moment.

Given the nature of the Group's activities, the transfer of goods and services to its customers is generally satisfied over time because either the customer simultaneously receives and consumes the benefits provided by the entity's performance of the obligations, or the entity's performance of the obligations does not create an asset with an alternative use for the entity and the entity has a claimable right to payment of what has been performed to date or a right to compensation for what has been performed to date in the event of termination.

Once it has been established that the transfer of goods or services occurs over time, the entity must determine an appropriate method to measure the progression in the fulfilment of the obligations and recognise the corresponding income according to the price assigned to the obligation and the progression in its fulfilment.

The methods selected by the Group to measure progress in meeting its contractual obligations vary depending on the specific good or service covered by the contract, but in general terms the following were considered to be the most appropriate:

- Elapsed time method

For recurring service contracts (maintenance, cleaning, waste collection, etc.) with a homogeneous transfer pattern over time and with fixed periodic payments over the life of the contract (monthly payments, annual instalments, etc.), the Group considered that the most appropriate method of measuring progress in compliance with obligations is the elapsed time method, whereby revenues are recognised on a straight-line basis over the term of the contract and their costs on an accrual basis.

- Percentage-of-completion method based on costs

In the case of construction contracts, the Group considered the percentage-of-completion method to be the most appropriate method for determining the progression in compliance with the obligations. Under this method, the costs incurred are measured each month in relation to the total estimated costs for completing the contract, giving rise to a percentage of the percentage of completion. Recognised revenue shall be the contract price multiplied by the percentage of completion. The costs of these contracts are recognised on an accrual basis.

The difference between the original production amount at the beginning of each project and the amount certified up to each reporting date is recorded as “Completed work pending certification” under “Trade and other receivables”.

Auxiliary work performed for construction projects, including general and specific construction installations and study and project expenses, is allocated proportionally in accordance with the ratio of costs incurred to total budgeted costs. The unamortised amount is recognised under “Inventories” in the consolidated statement of financial position.

The estimated costs of termination of the project or contract are provisioned on an accrual basis to “Trade provisions” in the consolidated statement of financial position over the life of the project or contract, and recognised in profit or loss based on the proportion of work completed as a percentage of estimated costs. Costs incurred after completion of the work up to its final settlement are charged against these provisions.

- Revenues recorded in concessionaires (IFRIC 12)

The concession companies in the group record their ordinary revenues in accordance with IFRIC 12, which is described in note 3.d.10.

- ii. Recognition of revenue from modifications, claims and disputes

A modification to a contract is a change in the scope or price of the contract (or both). The Group’s general criterion is to recognise the income derived from a contract modification when there is agreement by the customer. The Group’s criterion is not to recognise income derived from such additional work until there is approval from the customer, which, in general, is considered to be when the customer gives their technical and economic approval.

If the work is approved but its measurement is pending, income is recognised as per IFRS 15 for cases of “variable consideration”.

The recognition of revenue in the case of ‘variable consideration’ implies that revenue from variable consideration is recognised only when it is highly probable that a significant reversal of the amount of recognised revenue will not occur in the future when the uncertainty associated with such claims or variable prices is subsequently resolved, taking into account both the probability and the magnitude of such a reversal.

The costs related to the execution of amendments to the contract are recognised when they occur, regardless of whether or not the customer has approved them and whether or not revenue related to their execution has been recognised.

A claim is a direct request for payment or compensation to the customer, such as cases of compensation, reimbursement of costs and mandatory inflation reviews. The Group's criterion for such claims is to apply the procedure set out about for modifications when such claims are not covered by the contract, or as variable consideration when they are covered by the contract, but their quantification is required.

A dispute is the result of disagreement or rejection of a claim made to the customer under the contract where resolution is pending with the customer or through legal or arbitration proceedings. Under the Group's criteria, revenue related to disputes where the enforceability of the amount claimed is in question is not recognised, and revenue already recognised is derecognised, as a dispute shows that the customer has not approved the completed work. If the customer questions the value of the work performed, income is recognised based on the criteria applied in cases of "variable consideration", as already mentioned. The revenue can only be recognised in cases when there is a legal report confirming that the disputed rights are clearly enforceable and that, therefore, the costs directly related to the service in question, at least, will be recovered. Such revenue can only be recognised up to the value of such costs.

d.25) Transferable mortgage loans

Transferable mortgage loans are recognised under "Bank borrowings" in the consolidated statement of financial position and classified as current if they relate to inventory financing carried as current assets in the consolidated statement of financial position.

d.26) Advances received on orders

This line item appears under "Trade and other payables" on the liability side of the accompanying consolidated statement of financial position and includes prepayments received from customers on uncompleted work, and on buildings awaiting delivery.

d.27) Termination benefits

Companies must compensate employees contracted for a project or service when they cease to work on the projects for which they were contracted through no fault of their own.

As there is no foreseeable need to terminate the contracts of employees and given that employees who retire or leave the Company of their own accord are not entitled to compensation, any termination benefits are recognised in the income statement when decisions are made and notified to the employee concerned.

d.28) Environment

Costs incurred to acquire systems, equipment and installations for the purpose of eliminating, mitigating or monitoring the potential environmental impact of the Group's activities carried out in the normal course of business are considered to be investments in fixed assets.

Other environment-related expenses that do not concern the acquisition of fixed assets are recorded as expenses for the year.

The parent company's directors consider that any contingencies arising in connection with environmental matters are adequately covered by existing insurance policies.

d.29) Segment information

The Group identifies segments based on the following factors:

- The businesses engage in similar economic activities.
- To provide consolidated financial statements to users, with the relevant financial information on the activities of the Group's businesses and the economic environments in which it operates.

The Group's management controls the volume of assets, revenue and operating results of the operating segments separately for the purposes of making decisions on the allocation of resources and assessing results and performance. (see note 42).

4. NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS

At 31 December 2019, assets and liabilities relating to the Group's ownership interest in Autopista del Guadalmedina Concesionaria Española, S.A. were classified as non-current assets and liabilities held for sale.

The detail of the consolidated statement of financial position in respect of these non-current assets held for sale at 31 December 2019 is as follows:

	Thousands of euros
ASSETS	2019
A) NON-CURRENT ASSETS	335,739
I. Property, plant and equipment	16
II. Concession projects	310,240
III. Other intangible assets	1
IV. Non-current financial assets	9
V. Deferred tax assets	25,473
B) CURRENT ASSETS	11,515
I. Trade and other receivables	473
II. Cash and cash equivalents	10,987
III. Other current assets	55
TOTAL ASSETS	347,254

	Thousands of euros
LIABILITIES	2019
A) EQUITY	0
B) NON-CURRENT LIABILITIES	224,522
I. Bank borrowings	223,720
II. Non-current payables	217
III. Deferred tax liabilities	585
C) CURRENT LIABILITIES	3,021
I. Bank borrowings	2,044
II. Trade and other payables	810
III. Current payables to associates	167
TOTAL LIABILITIES	227,543

4.1. AUTOPISTA DEL GUADALMEDINA CONCESIONARIA ESPAÑOLA, S.A.

In accordance with IFRS 5, at 31 December 2019, the Group's 100% ownership interest in Autopista del Guadalmedina Concesionaria Española, S.A. was classified as a non-current asset held for sale, since it was estimated that the

value of this asset would be recovered through a sale transaction rather than through continued use based on the sale agreement reached with the Aberdeen Infrastructure and Core Infrastructure II funds.

As stated in note 2.B.2, 95% of the holding in this company was sold in 2020, in two tranches of 47.5%, as follows:

- On 11 February 2020, a purchase and sale agreement for the sale of 47.5% of the ownership interest in Autopista de Guadalmedina, Concesionaria Española, S.A. and 47.5% of the assignment of participating loans between the Group and Asisuncoast, S.L.U. was recorded in a public deed, as the conditions precedent had been met.
- On 18 June 2020, a purchase and sale agreement for the sale of 47.5% of the ownership interest in Autopista de Guadalmedina, Concesionaria Española, S.A. and 47.5% of the assignment of participating loans between the Group and Core Infrastructure II S.A.R.L. was recorded in a public deed, as the conditions precedent had been met.

All of the balances relating to “Non-current assets held for sale” and “Liabilities associated with assets classified as held for sale” were therefore derecognised. As a result, the Group lost its control over the concessionaire, resulting in the remaining 5% holding being classified as a financial asset at fair value recognised in “Non-current financial assets”.

The consolidated gains on this transaction were 88,802 thousand euros, as described in note 32.

5. PROPERTY, PLANT AND EQUIPMENT

Movement in property, plant and equipment in 2019 and 2020 and the related accumulated depreciation are as follows:

2019 Thousands of euros	Balance at 31-Dec-18	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-19
Land and buildings	173,227	4,067	(14,921)	(750)	(4,979)	157	156,801
Plant and machinery	615,003	57,535	(15,175)	(36,379)	(185,125)	1,737	437,596
Other installations, tools and furniture	111,593	22,166	(8,122)	209	(1,749)	(118)	123,979
Prepayments and work-in-progress	42,330	12,048	(3,382)	(10,416)	(42)	600	41,138
Other items of property, plant and equipment	268,721	46,273	(16,631)	(72,104)	(3,819)	273	222,713
Cost	1,210,874	142,089	(58,231)	(119,440)	(195,714)	2,649	982,227
Impairment	(12,459)	317	839	285	0	0	(11,018)
Impairment	(12,459)	317	839	285	0	0	(11,018)
Land and buildings	(85,673)	(2,653)	5,425	(9)	290	(23)	(82,643)
Plant and machinery	(419,407)	(42,253)	13,394	23,839	103,662	(1,340)	(322,105)
Other installations, tools and furniture	(84,122)	(15,007)	5,479	4,744	1,598	153	(87,155)
Other items of property, plant and equipment	(166,401)	(33,025)	15,810	34,625	4,183	(324)	(145,132)
Accumulated amortisation	(755,603)	(92,938)	40,108	63,199	109,733	(1,534)	(637,035)
TOTAL	442,812	49,468	(17,284)	(55,956)	(85,981)	1,115	334,174

2020 Thousands of euros	Balance at 31-Dec-19	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-20
Land and buildings	156,801	1,624	(5,975)	30,754	8,028	847	192,079
Plant and machinery	437,596	57,229	(30,633)	(2,260)	31,725	(15,745)	477,912
Other installations, tools and furniture	123,979	10,213	(6,491)	(2,788)	41,686	(1,257)	165,342
Prepayments and work-in-progress	41,138	2,593	(4,259)	(33,737)	0	(1,790)	3,945
Other items of property, plant and equipment	222,713	38,300	(22,300)	(3,760)	250	(6,772)	228,431
Cost	982,227	109,959	(69,658)	(11,791)	81,689	(24,717)	1,067,709
Impairment	(11,018)	(1,443)	584	(1,037)	(42,850)	(1,482)	(57,246)
Impairment	(11,018)	(1,443)	584	(1,037)	(42,850)	(1,482)	(57,246)
Land and buildings	(82,643)	(3,784)	2,171	(483)	(3,192)	(7)	(87,938)
Plant and machinery	(322,105)	(45,430)	31,071	5,298	(6,063)	7,834	(329,395)
Other installations, tools and furniture	(87,155)	(13,455)	2,731	4,360	(14,116)	319	(107,316)
Other items of property, plant and equipment	(145,132)	(31,033)	6,991	(768)	(177)	2,376	(167,743)
Accumulated amortisation	(637,035)	(93,702)	42,964	8,407	(23,548)	10,522	(692,392)
TOTAL	334,174	14,814	(26,110)	(4,421)	15,291	(15,677)	318,071

In 2019, the increase in plant and machinery and other property, plant and equipment was due mainly to the continuation of various projects in Colombia.

The decreases due to reclassifications and transfers were mainly due to the initial application of IFRS 16, which involved transferring the balance of property, plant and equipment accounts to rights of use on leased assets.

Lastly, the decreases in the scope of consolidation were mainly due to the sale of the companies Sacyr Industrial Renovables, S.L., Compañía Energética de Linares, S.L., Compañía Orujera de Linares, S.L., Bioeléctrica de Linares, S.L., Puente Genil, S.L., Compañía Energética La Roda, S.L., Compañía Energética Puente del Obispo, S.L., Compañía Energética Pata de Mulo, S.L., Compañía Energética Las Villas, S.L. and Secaderos de la Biomasa, S.L., all of which belong to the Group's industrial area, and the classification of the Group's interest in Autopista del Guadalmedina Concesionaria Española, S.A. as non-current assets and liabilities held for sale.

In 2020, the increase in plant and machinery and other property, plant and equipment were again due mainly to the progress of various projects in Colombia and new projects in the United States.

Impairment losses and the corresponding reversals are reported under "Change in provisions for non-current assets" in the separate consolidated income statement. The main assets affected by impairment losses relate to plant at the Group's different energy plants.

The detail of property, plant and equipment located outside Spain at 31 December 2019 and 2020 is as follows:

2019														
Thousands of euros	Portugal	Libya	US	Angola	Italy	Cape Verde	Chile	Ireland	Mexico	Colombia	Australia	Other	TOTAL	
Land and buildings	41,010	666	0	3,300	0	2,828	18	3,706	0	446	4,760	43	56,777	
Plant and machinery	68,071	8,169	15,138	5,477	7,783	4,694	6,533	148	21,300	64,700	1,252	3,589	206,854	
Other installations, tools and furniture	15,616	117	3,177	1,254	5,163	1,075	3,609	41	389	10,319	4	2,312	43,076	
Prepayments and work-in-progress	0	0	126	0	0	0	0	0	12	5,205	31,778	231	37,352	
Other items of property, plant and equipment	15,234	5,833	1,738	1,226	2,041	1,051	2,293	39	374	32,824	29	1,983	64,665	
Cost	139,931	14,785	20,179	11,257	14,987	9,648	12,453	3,934	22,075	113,494	37,823	8,158	408,724	
Impairment	(6,808)	0	0	(548)	0	(469)	0	0	0	0	0	0	(7,825)	
Accumulated amortisation	(100,091)	(14,525)	(2,556)	(8,051)	(11,020)	(6,901)	(10,244)	(2,573)	(19,311)	(43,213)	(105)	(2,388)	(220,978)	
TOTAL	33,032	260	17,623	2,658	3,967	2,278	2,209	1,361	2,764	70,281	37,718	5,770	179,921	
2020														
Thousands of euros	Portugal	Libya	US	Angola	Italy	Cape Verde	Chile	Ireland	Mexico	Colombia	Australia	Other	TOTAL	
Land and buildings	36,039	638	0	2,900	0	2,485	8,532	3,706	0	454	36,526	212	91,492	
Plant and machinery	63,365	7,829	29,564	5,098	7,806	4,370	40,289	148	6,123	50,538	1,264	6,100	222,494	
Other installations, tools and furniture	15,489	112	2,916	1,244	4,995	1,066	50,973	41	380	6,105	15	3,925	87,261	
Prepayments and work-in-progress	0	0	115	0	0	0	1	0	10	1	587	0	714	
Other items of property, plant and equipment	14,391	5,591	1,934	1,158	2,137	993	4,196	40	388	20,705	1,234	2,364	55,131	
Cost	129,284	14,170	34,529	10,400	14,938	8,914	103,991	3,935	6,901	77,803	39,626	12,601	457,092	
Impairment	(6,331)	0	0	(509)	0	(437)	(45,369)	0	0	0	0	0	(52,646)	
Accumulated amortisation	(95,200)	(14,170)	(5,955)	(7,657)	(12,038)	(6,563)	(34,717)	(2,760)	(6,306)	(55,911)	(2,365)	(3,604)	(247,246)	
TOTAL	27,753	0	28,574	2,234	2,900	1,914	23,905	1,175	595	21,892	37,261	8,997	157,200	

At year-end 2020, the Group had 300,826 thousand euros of fully depreciated property, plant and equipment in use (252,399 thousand euros in 2019).

All items of property, plant and equipment are used in operations.

In 2020 and 2019, no finance costs were capitalised as an addition to property, plant and equipment.

Group companies take out insurance policies to adequately cover potential risks that could affect the items recognised under "Property, plant and equipment".

6. LEASES

The movement for 2019 and 2020 is broken down as follows:

GRUPO SACYR

Thousands of euros	Balance at 1-Jan-19	Additions	Disposals	Depreciation	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-19
Land and buildings	63,071	9,973	(1,815)	(11,694)	0	(8)	59,527
Plant and machinery	21,762	9,103	(404)	(5,972)	0	(38)	24,451
Other installations, tools and furniture	1,929	1,177	0	(753)	0	0	2,353
Transport equipment	33,957	21,694	(1,080)	(9,066)	0	(183)	45,322
Other items of property, plant and equipment	1,184	3,222	(250)	(757)	0	0	3,399
Total rights of use	121,903	45,169	(3,549)	(28,242)	0	(229)	135,052
Lease liabilities	121,335	48,475	(1,482)	(39,524)	0	(170)	128,634

GRUPO SACYR

Thousands of euros	Balance at 31-Dec-19	Additions	Disposals	Depreciation	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-20
Land and buildings	59,527	6,294	(3,909)	(11,536)	572	(745)	50,203
Plant and machinery	24,451	11,447	(12,160)	(4,870)	0	(37)	18,831
Other installations, tools and furniture	2,353	1,278	0	(1,674)	0	0	1,956
Transport equipment	45,322	21,647	(3,374)	(10,116)	186	(51)	53,614
Other items of property, plant and equipment	3,399	640	(34)	(871)	0	(27)	3,107
Total rights of use	135,052	41,305	(19,477)	(29,066)	758	(859)	127,712
Lease liabilities	128,634	29,231	(3,526)	(38,097)	806	(734)	116,312

In 2019, the main movement under this heading relates to the recognition of the underlying assets of operating leases amounting to 75,200 thousand euros upon the entry into force of the new standard, which regulates the accounting treatment of leases, IFRS 16. In addition, the assets associated with finance leases recognised in the balance sheet at 31 December 2018, amounting to approximately 46,703 thousand euros, were reclassified to this new heading of "Rights of use".

At 31 December 2019 and 2020 the balance of liabilities associated with lease contracts is as follows:

Thousands of euros	2020	2019
Non-current lease obligations	85.573	90.296
Current lease obligations	30.739	38.338
TOTAL	116.312	128.634

7. CONCESSION PROJECT

Movements in the various items under “Concession projects” in 2019 and 2020 and the related accumulated depreciation were as follows

2019 Thousands of euros	Balance at 31-Dec-18	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-19
Concession projects	1,855,751	16,339	(453)	14,128	(518,380)	(3,985)	1,363,400
Concession projects under construction	31,522	18,988	0	0	(25,743)	(1,202)	23,565
Cost	1,887,273	35,327	(453)	14,128	(544,123)	(5,187)	1,386,965
Impairment	(8,258)	0	508	(285)	0	0	(8,035)
Impairment	(8,258)	0	508	(285)	0	0	(8,035)
Depreciation	(525,359)	(61,436)	10,133	(9,903)	84,229	86	(502,250)
Accumulated amortisation	(525,359)	(61,436)	10,133	(9,903)	84,229	86	(502,250)
TOTAL	1,353,656	(26,109)	10,188	3,940	(459,894)	(5,101)	876,680
2020 Thousands of euros	Balance at 31-Dec-19	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-20
Concession projects	1,363,400	2,455	(255)	3,237	1,536	(3,118)	1,367,255
Concession projects under construction	23,565	55,463	0	(3,057)	0	941	76,912
Cost	1,386,965	57,918	(255)	180	1,536	(2,177)	1,444,167
Impairment	(8,035)	0	(1,351)	0	0	0	(9,386)
Impairment	(8,035)	0	(1,351)	0	0	0	(9,386)
Depreciation	(502,250)	(51,168)	(635)	(172)	0	276	(553,949)
Accumulated amortisation	(502,250)	(51,168)	(635)	(172)	0	276	(553,949)
TOTAL	876,680	6,750	(2,241)	8	1,536	(1,901)	880,832

In 2019, the decreases due to changes in the scope of consolidation related mainly to Autopista del Guadalmedina Concesionaria Española, S.A., as explained in Note 4 (“Non-current assets held for sale and liabilities associated with non-current assets held for sale”), and to the sale of Somague Ambiente in Portugal.

In 2020, the main increases were in “Concession projects under construction”, corresponding mainly to investment to various projects in Spain and Chile.

The concession projects under construction or being operated by the Group’s concessionaire companies at the reporting dates in 2020 and 2019 are as follows:

Thousands of euros	Operation				Construction		
	Cost	Accum. amortisation	Provision	Net	Cost	Provision	Net
Viastur Conc. del Principado de Asturias, S.A.	123,360	(59,716)	0	63,644	0	0	0
Aut. del Eresma. Cons. Junta Castilla y Leon, S.A.	106,383	(34,137)	0	72,246	0	0	0
Aut. del Barbanza Conc. Xunta de Galicia, S.A.	110,425	(40,859)	0	69,566	0	0	0
Aut. Del Arlanzón, S.A.	245,550	(117,534)	0	128,016	0	0	0
S.C. de Palma de Manacor, S.A.	173,196	(74,639)	0	98,557	0	0	0
Autov. del Turia, Conc. Generalitat Valenciana S.A	260,540	(80,728)	0	179,812	2,182	0	2,182
Total motorways in Spain	1,019,454	(407,613)	0	611,841	2,182	0	2,182
S.C. Ruta del Limarí, S.A.	61,205	(1,421)	0	59,784	0	0	0
S.C. Ruta del Elqui, S.A.	0	0	0	0	10,468	0	10,468
Total other motorways	61,205	(1,421)	0	59,784	10,468	0	10,468
Motorways	1,080,659	(409,034)	0	671,625	12,650	0	12,650
Valoriza Servicios Medioambientales, S.A.	41,591	(17,937)	0	23,654	3,057	0	3,057
Tratamientos de Residuos La Rioja, S.L.	4,491	(1,892)	0	2,599	0	0	0
Biorreciclaje de Cádiz, S.A.	25,401	(7,182)	0	18,219	0	0	0
Waste treatment	71,483	(27,011)	0	44,472	3,057	0	3,057
Empresa Mixta Aguas Santa Cruz de Tenerife, S.A.	59,906	(33,187)	(285)	26,434	0	0	0
Sacyr S.A.U. Desaladora de Alcodia	1,367	(841)	0	526	0	0	0
Aguas del Valle del Guadiaro, S.L.	50,593	(7,327)	0	43,266	0	0	0
Sacyr Agua, S.L.	40,847	(13,628)	0	27,219	0	0	0
Water	152,713	(54,983)	(285)	97,445	0	0	0
Somague SGPS	300	(163)	0	137	0	0	0
Sociedad Concesionaria Aeropuerto del Sur, S.A.	0	0	0	0	4,283	0	4,283
Sociedad Concesionaria Aeropuerto de Arica, S.A.	0	0	0	0	1,877	0	1,877
Sacyr Construccion Aparcamiento Plaza del Milenio, S.L.	3,028	(438)	(2,274)	316	0	0	0
Sacyr Construccion Aparcamiento Virgen del Romero, S.L.	30,069	(5,972)	(1,359)	22,738	0	0	0
Sacyr Construccion Aparcamiento Daoiz y Velarde, S.L.	5,065	(485)	0	4,580	0	0	0
Sacyr Construccion Aparcamientos Juan Esplandiu, S.L.	4,005	(860)	(2,333)	812	0	0	0
Sacyr Construccion Plaza de la Encarnacion, S.L.	14,022	(3,034)	0	10,988	1,700	0	1,700
Sacyr Construccion Mercado del Val, S.L.	2,050	(267)	(1,783)	0	0	0	0
Other	58,539	(11,219)	(7,749)	39,571	7,860	0	7,860
CONCESSION PROJECTS	1,363,394	(502,247)	(8,034)	853,113	23,567	0	23,567

Thousands of euros	Operation				Construction		
	Cost	Accum. amortisation	Provision	Net	Cost	Provision	Net
Viastur Conc. del Principado de Asturias, S.A.	123,360	(63,727)	0	59,633	0	0	0
Aut. del Eresma. Cons. Junta Castilla y Leon, S.A.	106,383	(37,120)	0	69,263	0	0	0
Aut. del Barbanza Conc. Xunta de Galicia, S.A.	110,425	(44,436)	0	65,989	0	0	0
Aut. Del Arlanzón, S.A.	245,550	(134,434)	0	111,116	0	0	0
S.C. de Palma de Manacor, S.A.	173,196	(78,825)	0	94,371	0	0	0
Autov. del Turia, Conc. Generalitat Valenciana S.A	260,540	(88,205)	0	172,335	28,898	0	28,898
Total motorways in Spain	1,019,454	(446,747)	0	572,707	28,898	0	28,898
S.C. Ruta del Limarí, S.A.	59,269	(2,321)	0	56,948	0	0	0
S.C. Ruta del Elqui, S.A.	0	0	0	0	17,953	0	17,953
Total other motorways	59,269	(2,321)	0	56,948	17,953	0	17,953
Autopistas	1,078,723	(449,068)	0	629,655	46,851	0	46,851
Valoriza Servicios Medioambientales, S.A.	45,088	(20,905)	0	24,183	256	0	256
Tratamientos de Residuos La Rioja, S.L.	4,655	(2,131)	0	2,524	0	0	0
Area Limpia, S.A.S. E.S.P.	0	0	0	0	0	0	0
Biorreciclaje de Cádiz, S.A.	25,401	(7,782)	0	17,619	0	0	0
Waste treatment	75,144	(30,818)	0	44,326	256	0	256
Empresa Mixta Aguas Santa Cruz de Tenerife, S.A.	59,906	(35,563)	(285)	24,058	0	0	0
Sacyr S.A.U. Desaladora de Alcutia	1,363	(946)	0	417	0	0	0
Aguas del Valle del Guadiaro, S.L.	50,967	(8,660)	0	42,307	0	0	0
Sacyr Agua Chile Servicios Sanitarios, S.P.A.	1,406	0	0	1,406	0	0	0
Sacyr Agua, S.L.	41,139	(15,790)	0	25,349	0	0	0
Water	154,781	(60,959)	(285)	93,537	0	0	0
Somague SGPS	300	(176)	0	124	0	0	0
Sociedad Concesionaria Aeropuerto del Sur, S.A.	0	0	0	0	16,636	0	16,636
Sociedad Concesionaria Aeropuerto de Arica, S.A.	0	0	0	0	6,330	0	6,330
Sacyr Construccion Aparcamiento Plaza del Milenio, S.L.	3,028	(448)	(2,274)	306	0	0	0
Sacyr Construccion Aparcamiento Virgen del Romero, S.L.	4,648	(1,129)	(2,710)	809	0	0	0
Sacyr Construccion Aparcamiento Daoiz y Velarde, S.L.	5,065	(623)	0	4,442	0	0	0
Sacyr Construccion Aparcamientos Juan Esplandiu, S.L.	4,005	(888)	(2,333)	784	0	0	0
Sacyr Construccion Plaza de la Encarnacion, S.L.	39,505	(9,570)	0	29,935	6,841	0	6,841
Sacyr Construcción Mercado del Val, S.L.	2,050	(267)	(1,783)	0	0	0	0
Other	58,601	(13,101)	(9,100)	36,400	29,807	0	29,807
CONCESSION PROJECTS	1,367,249	(553,946)	(9,385)	803,918	76,914	0	76,914

Concession projects under construction include interest on the borrowings that effectively finance investment in the motorway concerned. These finance costs were capitalised under “Concession projects under construction”. “Concession projects in operation” also includes interest capitalised by the concessionaire companies.

The Group performs impairment tests on its concession assets, with the breakdown of the most significant being the following:

a. Autovía de Barbanza Concesionaria Xunta de Galicia, S.A.:

With regard to the company Autovía del Barbanza, Concesionaria de la Xunta de Galicia, S.A., the Group performed impairment tests at year-end 2019 and 2020. The agreement signed in October 2019 and the future optimisation of financial leasing expected from 2029 were considered in both cases. The 2020 test reinvestment curve considered that 80% of the CAPEX assigned for replacement of aggregates considered in the 2019 impairment test would be performed between 2021 and 2027. This adjustment is based on there being lower traffic on the motorway. The traffic curves and growth estimates in the 2020 test considered the mobility restrictions resulting from the COVID-19 pandemic during the year. Traffic is assumed to grow in 2021 and 2023, with use of the infrastructure returning to 2019 levels in 2022. Traffic growth is then expected to continue with the traffic levels considered in the 2019 analysis being reached in 2027. This growth is then expected to slow over the remaining life of the concession. The 2020 and 2021 tolls have been updated in the 2020 test, already approved. At the end of both years, the recoverable amount estimated was not considered to be less than the carrying amount, so no provision for impairment was recognised.

The values used to perform the impairment test were as follows:

Risk-free (Rf) rate = 1.99% (2.00% in 2019).

Market spread (Ms) = 7.00% (6.50% in 2019).

Unleveraged beta = 0.62 (0.58 in 2019).

The calculation of the K_e = Risk-free rate + market spread x leveraged beta.

The calculation of leveraged beta is obtained from the product of unleveraged beta multiplied by 1 plus the ratio of net financial debt to the value of equity for each year, net of the tax effect.

The choice of the dynamic K_e as the discount rate instead of the WACC (weighted average cost of capital) is based on two aspects:

- The concession is an end-of-life asset, accordingly, projections should be made until the end of the concession.
- The debt/equity ratio changes over time. It begins with a very high leverage and ends with an unlevered asset.

There are three key assumptions to take into account in the analyses of the impairment test: inflation, interest rates and traffic.

The value assigned to inflation was determined by taking the consensus of analysts and national and international bodies for the years 2020 to 2025.

In relation to the amount the concession operator will have to pay the banks for interest on the loan granted, in the case of Barbanza 80% of the interest rate is covered by a derivative that mitigates any possible fluctuations in the Euribor projections for the coming years. In this case, the Euribor yield curve used was obtained from the US company Bloomberg in December 2020.

The key assumption on which the calculation of the recoverable amount should be based is traffic levels. The impairment test estimated an average rise in traffic of 4.33% (2.76% in 2019).

b. Viastur Concesionaria del Principado de Asturias, S.A.

The same impairment tests were performed at year-end 2019 and 2020 for the company Viastur Concesionaria del Principado de Asturias, S.A. The agreement signed in February 2018 and the future optimisation of financial leasing expected from 2022 were considered in both cases.

The 2020 test retained the previous restructuring assumption. The 2020 test CAPEX curve considered that 80% of the CAPEX considered in the 2019 impairment test would be performed between 2021 and 2027. This adjustment is based on there being lower traffic on the motorway. In both the 2019 and 2020 tests, recurrent OPEX was estimated expressed in 2018 euros, updated each year by 50 % of the CPI, according to the technical report for the bank restructuring. Traffic was estimated at the end of 2020, considering the mobility restrictions resulting from the COVID-19 pandemic during the year. Traffic is assumed to grow between 2021 and 2023 such that use of the infrastructure will return to 2019 levels in 2022. From 2022, traffic will continue to increase gradually until 2027, when traffic growth will converge with the assumptions used in the 2019 impairment test. At the end of both years, as the recoverable amount was not considered to be less than the carrying amount, no provision for impairment was recognised.

The values used to perform the impairment test were as follows:

Risk-free (Rf) rate = 1.99% (2.00% in 2019).

Market spread (Ms) = 7.00% (6.50% in 2019).

Unleveraged beta = 0.62 (0.58 in 2019).

The calculation of the K_e = Risk-free rate + market spread x leveraged beta.

The calculation of leveraged beta is obtained from the product of unleveraged beta multiplied by 1 plus the ratio of net financial debt to the value of equity for each year, net of the tax effect.

The choice of the dynamic K_e as the discount rate instead of the WACC is based on two aspects:

- The concession is an end-of-life asset, accordingly, projections should be made until the end of the concession.
- The debt/equity ratio changes over time. It begins with a very high leverage and ends with an unlevered asset.

There are three key assumptions to take into account in the analyses of the impairment test, namely inflation, interest rates and traffic.

The value assigned to inflation was determined by taking the consensus of analysts and national and international bodies for the years 2020 to 2025.

Regarding the amount that the concession operator has to pay to financial entities for interest on the loan extended to it. The Euribor yield curve used was that obtained from the US company Bloomberg in December 2019.

The key assumption on which the calculation of the recoverable amount should be based is traffic levels. The impairment test estimated an average rise in traffic of 3.43% (2.12% in 2019).

c. Autovía del Eresma, Concesionaria de la Junta de Castilla y León, S.A.:

The Group performed impairment tests for the company Autovía del Eresma, Concesionaria de la Junta de Castilla y León, S.A. at year-end 2019 and 2020. The 2020 test retained the reinvestment curve considered in the 2019 impairment test, adjusting CAPEX entries by 80% (-20%) for the period 2021-2026, due to a significant decrease in Average Daily Traffic (ADT) compared to the previous forecast used in the model, resulting in lower infrastructure spending. With regard to OPEX, there were no changes in the operating costs assumed in the 2019 test. In the 2020 test, traffic is assumed to grow such that use of the infrastructure will return to 2019

levels by year-end 2021. Traffic will then continue to increase gradually until 2027, when traffic growth will converge with the assumptions used in the 2019 impairment test. At the end of both years, as the recoverable amount was not considered to be less than the carrying amount, no provision for impairment was recognised.

The values used to perform the impairment test were as follows:

Risk-free (Rf) rate = 1.99% (2.00% in 2019).

Market spread (Ms) = 7.00% (6.50% in 2019).

Unleveraged beta = 0.62 (0.58 in 2019).

The calculation of the K_e = Risk-free rate + market spread x leveraged beta.

The calculation of leveraged beta is obtained from the product of unleveraged beta multiplied by 1 plus the ratio of net financial debt to the value of equity for each year, net of the tax effect.

The choice of the dynamic K_e as the discount rate instead of the WACC is based on two aspects:

- The concession is an end-of-life asset, accordingly, projections should be made until the end of the concession.
- The debt/equity ratio changes over time. It begins with a very high leverage and ends with an unlevered asset.

The average value of the K_e discount rate over the life of the concession resulting from applying this method is 10.88%. The average value of this discount rate would have to increase to 11.48% for the carrying amount to equal the recoverable amount. This increase would be derived from increasing the key variables Risk Free Rate (Rf) to 2.18% and the Market Premium (Rm) to 7.20%.

The key assumption on which the calculation of the recoverable amount should be based is traffic levels. In the event of a 2.47% decrease in traffic, the recoverable value would equal its book value.

d. Autovía del Turia, Concesionaria de la Generalitat Valenciana, S.A.:

Impairment tests were also carried out for Autovía del Turia, Concesionaria de la Generalitat Valenciana, S.A. at year-end 2019 and 2020. The 2020 test considered the tolls that will be applied in the Valencia region in 2021. These will be similar to those for 2020, as the change in the annual CPI (August 2019 to August 2020) was -0.5%. As with the 2019 test, in the 2020 test, the toll increases in section 2 were applied for the subsequent years, from 2022 to 2041, irrespective of the updating of the tolls for the CPI, in accordance with the Resolution of the Regional Government of 30 May 2018 approving the new proposed plan for phase II, which was submitted to the regional government of Valencia on 28 September 2017. Traffic figures were updated with the actual traffic in 2020 (projecting the final months of the year). Traffic volumes are expected to return to 2019 levels in 2023 and subsequent years. From 2022, the traffic increases included in the 21 June 2018 Traffic Study by Deloitte as part of the due diligence for the financing of Phase II of the project were applied. The maximum limits for traffic payments are those considered in the approved New Planning Proposal for Phase II works. The amount of the investment in the Phase II works is that of the EPC signed with Sacyr Infraestructuras, S.A., with a distribution of 17.70 million euros in the second half of 2020 and 7.53 million euros in the first half of 2021. The reinvestments planned for the period 2020-2041 are equivalent to those included in the Technical Due Diligence report issued by Steer Davies, within the framework of the Due Diligence of the Phase II Works Financing process. The OPEX for the years 2020 to 2041 was updated by 50% of the CPI. As in the 2019 test, in the 2020 test a new tranche of subordinated debt was considered to cover the financing needs relating to Phase II works, as well as a restructuring of this debt in 2023. At the end of both years, as the recoverable amount was not considered to be less than the recognised carrying amount, no provision for impairment was recognised.

The values used to perform the impairment test were as follows:

Risk-free (Rf) rate = 1.99% (2.00% in 2019).

Market spread (Ms) = 7.00% (6.50% in 2019).

Unleveraged beta = 0.62 (0.58 in 2019).

The calculation of the K_e = Risk-free rate + market spread x leveraged beta.

The calculation of leveraged beta is obtained from the product of unleveraged beta multiplied by 1 plus the ratio of net financial debt to the value of equity for each year, net of the tax effect.

The choice of the dynamic K_e as the discount rate instead of the WACC is based on two aspects:

- The concession is an end-of-life asset, accordingly, projections should be made until the end of the concession.
- The debt/equity ratio changes over time. It begins with a very high leverage and ends with an unlevered asset.

The average value of the K_e discount rate over the life of the concession resulting from applying this method is 10.85%. The average value of this discount rate would have to increase to 19.08% for the carrying amount to equal the recoverable amount. This increase would be derived from increasing the key variables Risk Free Rate (Rf) to 4.72% and the Market Premium (Rm) to 9.73%.

The key assumption on which the calculation of the recoverable amount should be based is traffic levels. In the event of a 3.89% decrease in traffic, the recoverable value would equal its book value.

e. Carretera Palma-Manacor Concessionària del Consell Insular de Mallorca, S.A.:

Impairment tests were also carried out for the company Carretera Palma-Manacor Concessionària del Consell Insular de Mallorca, S.A. at year-end 2019 and 2020. Identical CAPEX curves were used in both years. The OPEX figures estimated in 2019 and 2020 were updated taking into account those expected at year-end and in the budget. With regard to traffic, apart from 2019 and 2020, which used the traffic volumes considered at year-end and projected in the budget, respectively, traffic is expected to return to pre-COVID levels in 2023, with a weighting of 2/3 of the recovery in 2021 and 1/3 in 2022. From 2023, the traffic increases in the Traffic Report prepared by Deloitte in September 2017 were applied. With regard to tolls, the 2019 test was updated with the 2019 tolls; the 2020 tolls applied the CPI and the increases in post-2021 tolls were based on current macroeconomic forecasts. The 2020 impairment test also maintains the current financing. At the end of both years, as the recoverable amount was not considered to be less than the carrying amount, no provision for impairment was recognised.

The values used to perform the impairment test were as follows:

Risk-free (Rf) rate = 1.99% (2.00% in 2019).

Market spread (Ms) = 7.00% (6.50% in 2019).

Unleveraged beta = 0.62 (0.58 in 2019).

The calculation of the K_e = Risk-free rate + market spread x leveraged beta.

The calculation of leveraged beta is obtained from the product of unleveraged beta multiplied by 1 plus the ratio of net financial debt to the value of equity for each year, net of the tax effect.

The choice of the dynamic K_e as the discount rate instead of the WACC is based on two aspects:

- The concession is an end-of-life asset, accordingly, projections should be made until the end of the concession.

- The debt/equity ratio changes over time. It begins with a very high leverage and ends with an unlevered asset.

The average value of the K_e discount rate over the life of the concession resulting from applying this method is 6.70%. For the carrying amount to equal the recoverable amount, the average value of this discount rate would have to increase to 18.75%. This increase would result from increasing the key variables Risk Free Rate (Rf) to 7.51% and the Market Premium (Rm) to 12.53%.

The key assumption on which the calculation of the recoverable amount should be based is traffic levels. In the event of a 42.58% decrease in traffic, the recoverable value would equal its book value.

f. Autovía del Arlanzón, S.A.:

Impairment tests were also carried out for the company Autovía del Arlanzón, S.A. at year-end 2019 and 2020. Both the CAPEX curve and the curve of expected traffic growth were updated in 2019 with real data and in 2020 with the latest year-end forecasts. From 2021 onwards, the data is adapted according to the best estimates made by the concessionaire, based on the technical analysis of both curves carried out by the technical and traffic consultancy company Steer Davies Gleave (SDG). The depreciation rates of the concession assets, approved by the Administration, have been applied. Adoption continues of the financial conditions of the new financial debt (On Loan contract) signed on 8 February 2018 with Financiera Marsyc, S.A. With regard to the allocation to the separate consolidated income statement of the cost of derivative disruption, this has been adjusted to a non-linear criterion. With respect to the subordinated debt, the formula for payment of the interest accrued has been maintained, so that the interest accrued and due in the year is paid in that year, and there was no debt at the end of the period for this item. The amounts in the reserve accounts have been adjusted to those included in the Financial Model of the refinancing, as well as the amounts considered for the payment of dividends. At the end of both years, as the recoverable amount was not considered to be less than the carrying amount, no provision for impairment was recognised.

The values used to perform the impairment test were as follows:

Risk-free (Rf) rate = 1.99% (2.00% in 2019).

Market spread (Ms) = 7.00% (6.50% in 2019).

Unleveraged beta = 0.62 (0.58 in 2019).

The calculation of the K_e = Risk-free rate + market spread x leveraged beta.

The calculation of leveraged beta is obtained from the product of unleveraged beta multiplied by 1 plus the ratio of net financial debt to the value of equity for each year, net of the tax effect.

The choice of the dynamic K_e as the discount rate instead of the WACC is based on two aspects:

- The concession is an end-of-life asset, accordingly, projections should be made until the end of the concession.
- The debt/equity ratio changes over time. It begins with a very high leverage and ends with an unlevered asset.

The average value of the K_e discount rate over the life of the concession resulting from applying this method is 8.27%. The average value of this discount rate would have to increase to 28.53% for the carrying amount to equal the recoverable amount. This increase would be derived from increasing the key variables Risk Free Rate (Rf) to 11.44% and the Market Premium (Rm) to 16.45%.

The key assumption on which the calculation of the recoverable amount should be based is traffic levels. In the event of a 5.74% decrease in traffic, the recoverable value would equal its book value.

g. Sociedad Concesionaria Ruta del Limarí, S.A.:

An impairment test was performed for Sociedad Concesionaria Ruta del Limarí, S.A. at the end of 2020. The 2020 test assumed that the tolls for 2021 would be determined in accordance with the tender terms and conditions published by the concession operator. The tolls for 2021 for light vehicles would increase by 100 pesos compared to 2020, as the annual CPI was 2.29%.

In the 2020 test, the tolls for subsequent years, 2022 to 2051, are updated using the CPI. The actual traffic for 2020 was updated (projecting the final months), assuming that traffic would return to 2019 levels in 2022 and subsequent years. From 2022 onwards, the test applied the traffic increases in the 2020 Updated demand projections for the Ruta del Limarí concession report by the company CIPRES Ingeniería Ltda. in the 2020 Ciprés Traffic Study.

The investment in 2020 corresponded to the items Investment in additional works - change of services, other investment, motorway investment and VAT on investment. The OPEX for the current and subsequent years is as set out in the budget.

The values used to perform the impairment test were as follows:

Risk-free rate (Rf) = 3.32%

Market spread (Ms) = 6.50%

Unleveraged beta = 0.45

The calculation of the K_e = Risk-free rate + market spread x leveraged beta.

The calculation of leveraged beta is obtained from the product of unleveraged beta multiplied by 1 plus the ratio of net financial debt to the value of equity for each year, net of the tax effect.

The choice of the dynamic K_e as the discount rate instead of the WACC is based on two aspects:

- The concession is an end-of-life asset, accordingly, projections should be made until the end of the concession.
- The debt/equity ratio changes over time. It begins with a very high leverage and ends with an unlevered asset.

The average value of the K_e discount rate over the life of the concession resulting from applying this method is 7.24%. The average value of this discount rate would have to increase to 11.01% for the carrying amount to equal the recoverable amount. This increase would be derived from increasing the key variables Risk Free Rate (Rf) to 3.99% and the Market Premium (Rm) to 9.71%.

h. Plaza de la Encarnación, S.L.

Impairment tests were also carried out for the company Plaza de la Encarnación, S.L. at year-end 2019 and 2020. The 2020 test assumed a 5% monthly increase in visitor traffic to the viewing point in 2021. A recovery to 75% of the revenue from visits to the viewing point compared to 2019 is expected, reaching 100% in 2023. Work on the new hotel is expected to be completed in April 2021, together with the other new activities, coinciding with the tenth anniversary of the Las Setas structure in Seville, which will generate new revenue sources.

Costs are assumed to increase in line with the CPI. From May 2021 there will be additional operating and maintenance costs related to the opening of the new immersive reality room and the LED light show, also resulting in higher costs for personnel and supplies.

CAPEX has been calculated using the financial impairment model from the date of the 2019 capital increase, updated for projections of drawdowns and actual certifications. No additional investments are assumed for this finance contract.

The values used to perform the impairment test were as follows:

Risk-free (Rf) rate = 1.99% (2.00% in 2019).

Market spread (Ms) = 6,50% (6.50% in 2019).

Unleveraged beta = 0.47 (0.47 in 2019).

The calculation of the K_e = Risk-free rate + market spread x leveraged beta.

The calculation of leveraged beta is obtained from the product of unleveraged beta multiplied by 1 plus the ratio of net financial debt to the value of equity for each year, net of the tax effect.

The choice of the dynamic K_e as the discount rate instead of the WACC is based on two aspects:

- The concession is an end-of-life asset, accordingly, projections should be made until the end of the concession.
- The debt/equity ratio changes over time. It begins with a very high leverage and ends with an unlevered asset.

The average value of the K_e discount rate over the life of the concession resulting from applying this method is 5.27%. The average value of this discount rate would have to increase to 24.74% for the carrying amount to equal the recoverable amount. This increase would be derived from increasing the key variables Risk Free Rate (Rf) to 11.52% and the Market Premium (Rm) to 16.03%.

The key assumption on which the calculation of the recoverable amount should be based is the level of demand.

The accrued capitalised borrowing costs, concession periods and investments committed are as follows:

	Capitalised finance costs		Concession period		Committed investment (thousands of euros)
	2020	2019	Date put into service	End of concession	
Motorways					
Aut. del Eresma. Cons. Junta Castilla y Leon, S.A.	4,557	4,557	2008	2041	0
Aut. del Barbanza Conc. Xunta de Galicia, S.A.	5,478	5,478	2008	2036	0
Autop. del Guadalmedina Conc. Española, S.A.	0	8,547	2011	2044	0
Viastur Conc. del Principado de Asturias, S.A.	4,537	4,537	2007	2035	0
Autovía del Arlanzón, S.A.	4,214	4,214	2011	2026	0
S.C. de Palma de Manacor, S.A.	4,642	4,642	2007	2042	0
Aut. del Turia, Conc. Generalitat Valenciana, S.A	7,892	7,892	2008	2041	10,734
S.C. Ruta del Limarí, S.A.	3,357	3,357	2018	2044	2,650
S.C. Ruta del Elqui, S.A.	0	0	2027	2032	394,811
Waste treatment					
Valoriza Servicios Medioambientales, S.A.					
Las Calandrias waste treatment plant	0	0	2002	2022	0
Guadarrama green areas	0	0	2008	2022	0
Puertollano car park	0	0	2011	2045	0
Majadahonda SUW	0	0	2012	2022	0
Los Hornillos waste treatment centre	25,353	22,040	2011	2030	0
Maresme integrated waste treatment centre	0	0	2007	2024	0
Edar Cariño water treatment plant	0	0	2006	2026	0
Butarque thermal sludge-drying plant	705	705	2002	2019	0
La Paloma plant	0	0	2003	2023	0
La Rioja waste treatment	476	476	2009	2029	0
Emp. Mixta Aguas S. Cruz de Tenerife, S.A.					
	0	0	2006	2031	0
Sacyr Agua, S.L.					
Guadalajara water concession	0	0	2009	2034	5,799
Almaden water concession	0	0	2010	2035	0
Valdaliga concession	0	0	2012	2025	151
Concesión de Abastecimiento Biar	0	0	2019	2039	768
Aguas del Valle del Guadiaro, S.L.U.	0	0	2003	2053	0
Other					
Plaza del Milenio, S.L.	0	0	2011	2051	0
Aparcamiento Virgen del Romero, S.L.	0	0	2011	2049	0
Aparcamiento Daoiz y Velarde, S.L.	0	0	2016	2056	0
Aparcamientos Juan Esplandiú, S.L.	0	0	2011	2049	0
Plaza de la Encarnación, S.L.	306	42	2011	2051	3,286
Mercado del Val, S.L.	0	0	2014	2032	0
S.C. Aeropuerto del Sur, S.A.	25	0	2021	2024	14,210
S.C. Aeropuerto de Arica, S.A.	0	0	2023	2034	37,480

At 31 December 2019 and 2020, none of the items reported by Group companies under “Concession projects” were subject to guarantees, other than the terms of the project financing, or to ownership restrictions.

At 31 December 2019 and 2020, the entire investment recognised under “Concession projects” relates to returnable assets that Group companies will transfer back to the concession grantors upon expiry of the concession period, as per the specific concession agreements. These companies do not expect to incur any additional costs on the reversion of the infrastructures at the end of the concession periods, other than those already budgeted in the relevant economic and financial plans.

Group companies take out insurance policies to adequately cover potential risks that could affect the items recognised under “Concession projects”.

There are no significant undertakings to make repairs now or in the future other than those that are usual for this type of company.

8. OTHER INTANGIBLE ASSETS

Movements in “Other intangible assets” in 2019 and 2020 and the related accumulated amortisation were as follows:

2019 Thousands of euros	Balance at 31-Dec-18	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-19
Industrial property	7,347	45	(1,142)	2,300	(12)	0	8,538
Goodwill	2,059	0	0	0	0	0	2,059
Development costs	71,263	0	0	0	0	0	71,263
Transfer rights	8,090	193	(1,470)	1,340	(840)	(3)	7,310
Computer software	34,363	3,458	(982)	(1,335)	(70)	(13)	35,421
Other intangible assets	11,094	(1,696)	0	0	0	(28)	9,370
Down payments	3,154	4,767	(1,367)	(5,743)	0	0	811
Greenhouse gas emission rights	0	0	0	0	0	0	0
Cost	137,370	6,767	(4,961)	(3,438)	(922)	(44)	134,772
Impairment	0	0	(116)	0	0	0	(116)
Impairment	0	0	(116)	0	0	0	(116)
Industrial property	(4,693)	(314)	722	(671)	4	0	(4,952)
Goodwill	(708)	(487)	14	0	0	0	(1,181)
Other intangible assets	(73,147)	(1,427)	0	0	0	6	(74,568)
Transfer rights	(3,554)	(192)	1,475	(1,494)	448	0	(3,317)
Computer software	(29,364)	(2,005)	984	1,242	68	9	(29,066)
Accumulated amortisation	(111,466)	(4,425)	3,195	(923)	520	15	(113,084)
TOTAL	25,904	2,342	(1,882)	(4,361)	(402)	(29)	21,572

2020 Thousands of euros	Balance at 31-Dec-19	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-20
Industrial property	8,538	78	(29)	0	6,625	224	15,436
Goodwill	2,059	0	0	0	0	0	2,059
Development costs	71,263	0	0	0	0	0	71,263
Transfer rights	7,310	361	(568)	(1,581)	5,226	174	10,922
Computer software	35,421	4,587	(214)	2,110	0	(27)	41,877
Other intangible assets	9,370	0	(1,118)	0	0	56	8,308
Down payments	811	1,346	(220)	(586)	0	9	1,360
Cost	134,772	6,372	(2,149)	(57)	11,851	436	151,225
Impairment	(116)	14	0	0	0	0	(102)
Impairment	(116)	14	0	0	0	0	(102)
Industrial property	(4,952)	(379)	(11)	0	(193)	(7)	(5,542)
Goodwill	(1,181)	(473)	0	0	0	0	(1,654)
Other intangible assets	(74,568)	(577)	0	0	0	(20)	(75,165)
Transfer rights	(3,317)	(275)	0	1,544	0	2	(2,046)
Computer software	(29,066)	(2,335)	367	(1,488)	0	15	(32,507)
Accumulated amortisation	(113,084)	(4,039)	356	56	(193)	(10)	(116,914)
TOTAL	21,572	2,347	(1,793)	(1)	11,658	426	34,209

There were no significant changes in 2019 and 2020.

The detail of intangible assets located outside Spain at 31 December 2019 and 2020 is as follows:

2019 Thousands of euros	Portugal	Libya	Chile	Ireland	Italy	Other	TOTAL
Industrial property	105	0	0	0	0	0	105
Development costs	0	0	0	0	0	1	1
Transfer rights	0	0	0	0	0	52	52
Computer software	16	98	142	6	18	152	432
Cost	121	98	142	6	18	205	590
Accumulated amortisation	(120)	(98)	(132)	(6)	(8)	(84)	(448)
TOTAL	1	0	10	0	10	121	142
2020 Thousands of euros	Portugal	Libya	Chile	Ireland	Italy	Other	TOTAL
Industrial property	105	0	6,849	0	0	0	6,954
Development costs	0	0	0	0	0	1	1
Transfer rights	0	0	5,403	0	0	49	5,452
Computer software	22	94	80	6	18	127	347
Down payments	0	0	0	0	0	1,054	1,054
Cost	127	94	12,332	6	18	1,231	13,808
Accumulated amortisation	(123)	(94)	(297)	(6)	(12)	(99)	(631)
TOTAL	4	0	12,035	0	6	1,132	13,177

At 31 December 2020 and 2019 fully amortised intangible assets in use totalled 80,575 thousand and 80,802 thousand euros, respectively.

9. GOODWILL

9.1. MOVEMENTS

Movements in “Goodwill” in 2019 and 2020 were as follows:

2019 Thousands of euros	Balance at 31-Dec-18	Additions	Disposals	Impairment and exchange-rate effect	Balance at 31-Dec-19
Services Group	98,804	0	(2,480)	3	96,327
Valoriza Servicios Medioambientales	94,987	0	0	0	94,987
Suardiaz	1,337	0	0	3	1,340
Hidurbe	633	0	(633)	0	0
Aguas do Marco	1,847	0	(1,847)	0	0
Industrial Group	67,829	0	0	(67,829)	0
Sacyr Fluor	67,829	0	0	(67,829)	0
TOTAL	166,633	0	(2,480)	(67,826)	96,327
2020 Thousands of euros	Balance at 31-Dec-19	Additions	Disposals	Impairment and exchange-rate effect	Balance at 31-Dec-20
Services Group	96,327	0	0	(179)	96,148
Valoriza Servicios Medioambientales	94,987	0	0	0	94,987
Suardiaz	1,340	0	0	(179)	1,161
TOTAL	96,327	0	0	(179)	96,148

In 2019, there was total impairment of the Group’s goodwill in relation to Sacyr Fluor, since the recoverable amount was lower than the carrying amount.

There were no significant changes in 2020.

9.2. IMPAIRMENT TEST OF GOODWILL

At each reporting date, the Group performs an impairment test on each cash-generating unit to which goodwill has been assigned. An analysis is performed in order to identify the recoverable amount. Recoverable amount is the higher of the asset's fair value less costs to sell and value in use. Fair value is defined as the price for which a company could be sold between knowledgeable, willing parties in an arm's length transaction.

The recoverable amount of each cash-generating unit determined by this method is then compared to its carrying amount. Where the recoverable amount is less than the carrying amount, an irreversible impairment loss is recognised in the separate consolidated income statement.

Where the recoverable amount cannot be measured reliably (usually because the company is not listed on an organised financial market), it is assessed using other valuation methods.

Goodwill is valued by discounting forecast future cash flows to their present value at a discount rate that reflects the time value of money and the risks specific to the asset.

a) Goodwill of Valoriza Servicios Medioambientales

Valoriza Servicios Medioambientales (VSM) projects the cash flows of all projects currently in its backlog until the end of their concession term. The cash flows of each project carry the value of the assets of each project until they end (concession projects, accounts receivable for concession assets, property, plant and equipment, etc.).

The flows are based on the company's budgets, and on the best performance estimate of these contracts until maturity, in conformity with the contracts signed with customers, normally from the public sector. Values do reflect past experiences, as urban service contracts are usually quite stable. Normally a fee is charged to the customer, reviewable on the basis of a series of parameters (personnel costs, fuel, CPI) associated with operating costs, and our experience indicates that there is usually a notable improvement in margins when the contracts reach maturity (more efficient service, stability and improved collection, use of synergies and other services in the area).

In order to prepare cash flows for the goodwill impairment test, the company adds the flows of all its individual projects. From a certain year onwards, the flows reflect the completion of certain contracts but they do not show the inclusion of new contracts. That is, in the projection of the total flows of VSM, only the contracts in force for the first five years have been considered, without including new awards. Therefore, in year five a perpetual income is assumed, which reflects the value of continuity of the company, of contracting new contracts, which replace expiring contracts. This assumption reflects the company's past reality. In 2010-2020, the pace of growth in contracts for Valoriza Servicios Medioambientales remained strong, reaching a backlog of 1,799 million euros. Accordingly, the perpetual income in year five to validate goodwill does not represent a residual value, since the company has contracts in its portfolio with terms far exceeding five years (service concessions usually last 8-10 years in the area of cleaning and collection, and 10-15 years in the waste services area). But year five is considered to reflect the appropriate time to assign a value to the company based on perpetual income, given that the non-inclusion of new contracts would distort the company's value in use. The percentage of the residual value with respect to the recoverable amount obtained in this way is 73%.

Accordingly, the key assumptions used in the goodwill impairment test are as follows:

- a. Discount rate
- b. Perpetual growth rate from year five

An analysis was performed on the variations in the key variables in the goodwill impairment test in 2019 and 2020. It was established that with a perpetual growth rate of between 1% and 2% the company's valuation fluctuates by between -12.2% and 1.5%, without the value of the asset being impaired in any case.

Varying the discount rate between 6.0% and 7.0%, the company's valuation ranged between +13.7% and -6.6%, without giving rise to asset impairment at any time.

The estimated cash flow projections are based on the budgets approved by company management, using a discount rate of 6.63% (6.63% at 31 December 2019).

b) Goodwill of Sacyr Fluor

The Company's management engaged an independent expert to perform an impairment test of the goodwill allocated to the cash generating unit (CGU) "Sacyr Fluor", which specialises in comprehensive design and engineering services, project management, procurement, construction, manufacturing, start-up and operation and maintenance for oil and gas projects (upstream, midstream and downstream).

It was considered that the most reasonable method of estimating the value of Sacyr Fluor, S.A. and its subsidiaries was the discounted cash flow "DFC" method, which is a dynamic valuation method based on the updating of the free cash flows estimated to be generated by the companies, consistently with the principle of transforming income into value. The estimated cash flow projections were based on the six-year Business Plan approved by the company's management.

The following information was used to prepare the future cash flows:

- Contributory financial statements of the Sacyr Fluor subgroup for the years 2016, 2017, 2018 and 2019.
- Six-year Business Plan for the years 2020 to 2025, both inclusive.
- The Company's 2019 year-end presentation.
- Projection matrix of projects in the backlog and future opportunities.
- Audited individual financial statements and audit report of Sacyr Fluor for the years 2016, 2017 and 2018.

In order to prepare cash flows for the goodwill impairment test, this method requires certain core parameters to be determined, such as:

- Income to be updated (estimated free cash flows).
- Discount rate.
- Perpetual growth rate from year six.

The income to be discounted is normally projected into the future for a period of between five and ten years, depending on the business cycle and the ability to make reasonable estimates of it in the long term. In this case, it was considered reasonable to value the company by discounting the cash flow projections from its six-year business plan to present value.

The viability and business plan of Sacyr Fluor, S.A. were based on the opportunities identified by the shareholders in Portugal, Germany, France and South America, specifically in Colombia and Peru.

The discount rate was determined as the minimum return required from the Company and was calculated as the weighted average cost of capital ("WACC") of the different sources of financing available to the Company, using a discount rate of 13.4% (9% as of 31 December 2018) and a perpetual growth rate of 1% (4.5% at 31 December 2018).

The parent company engaged an independent expert to carry out a valuation of Sacyr Fluor to determine the recoverable value of the investment. As a result of this, a valuation range was obtained for the value in use of the net assets. From this, the parent company concluded that the recoverable value determined was within the range of amounts obtained.

As a result of the study carried out, and taking into account all the considerations included and cited above, the range of the value in use of Sacyr Fluor's net assets as at 31 December 2019 would be between 4,615 and 8,083 thousand euros. This range was obtained using a discount rate between 11.9% and 14.9%, and a perpetual growth rate between 0.5% and 1.5%.

In accordance with IFRS 3 on Business Combinations, goodwill must be tested for impairment at least annually by comparing the recoverable amount of the asset ("cash-generating unit" or "CGU") with its carrying amount. The carrying amount of the cash generating unit was estimated at 72,455 thousand euros at 31 December 2019. Considering the recoverable amount as the result of the discounted cash flow valuation of Sacyr Fluor's equity, with a range of between 4,615 thousand and 8,083 thousand euros, and with a central point of the estimate of 6,067 thousand euros, the impairment test gave the following results:

	Thousands of euros	Lower range	Middle range	Upper range
(+) Amount recoverable through DCRL (100%)		4.615	6.067	8.083
(-) CGU carrying amount		(72.455)	(72.455)	(72.455)
	Impairment loss	(67.840)	(66.388)	(64.372)

Therefore, the impairment test on Sacyr Fluor's goodwill revealed impairment of between 64,372 thousand to 67,840 thousand euros. As a result of this analysis, the management of the parent company considered that there was sufficient objective evidence to recognise in 2019 impairment of 100% of the consolidation goodwill allocated to Sacyr Fluor, and recognised an impairment loss of 67,829 thousand euros in the consolidated income statement at 31 December 2019. The overall worldwide decline in construction and engineering services activity, as well as current economic uncertainties, have led to a decrease in demand, the loss of opportunities in projects with a high probability of being contracted and a delay and/or cancellation of major tenders in the oil and gas sector.

The Group performed sensitivity analysis for the discount rate of +/-0.5%. A change in the discount rate of -0.5% implies a 12% increase in the valuation; while a change of +0.5% implies a 11% reduction in the valuation, with no change in the results of the valuation of the asset.

The Group performed sensitivity analysis for the perpetual growth rate of +/-0.5%. A change in the growth rate "g" of -0.5% implies a 5% decrease in the valuation, while a change of +0.5% implies a 5% increase in the valuation, with no change in the results of the valuation of the asset.

10. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

Under IAS 28 (paragraphs 29 and 30), once the value of an investment in companies accounted for using the equity method is zero, any additional losses are recorded by the Group as non-current provisions, insofar as it has incurred any legal or constructive obligations.

Movements in this heading in 2019 and 2020 were as follows:

Thousands of euros	Balance at 31-Dec-18	Changes in scope	Share of profit/(loss)	Impairment	Dividends received	Change in equity	Additions	Disposals	Balance at 31-Dec-19
AC Technology, S.A.S.	0	0	2	0	0	4	0	0	6
Biomassas del Pirineo, S.A.	34	0	0	0	0	0	0	0	34
Camarate Golf, S.A.	610	0	(129)	0	0	(279)	0	0	202
Circuitus, Ltd	0	12,132	(2,975)	0	0	0	0	0	9,157
Concesionaria AP-1 Araba, S.A.	67	0	49	0	0	53	0	0	169
Consorcio Stabile VIS Societá C.P.A.	66	0	0	0	0	0	0	0	66
Cultivos Energéticos de Castilla, S.A.	0	0	(1)	0	0	(2)	0	0	(3)
Desarrollo Vial al Mar, S.A.S.	19,310	0	3,110	0	0	(2,347)	0	0	20,073
Enervalor Naval, S.L.	20	0	0	0	0	0	0	0	20
Eurolink S.C.P.A.	7,013	0	0	0	0	0	0	0	7,013
Finsa, S.R.L.	0	0	167	0	0	(112)	0	0	55
Geida Skikda, S.L.	6,464	0	1,347	0	(1,163)	(1)	0	0	6,647
Geida Tlemcen, S.L.	18,038	0	4,569	0	(4,601)	563	0	0	18,569
Grupo Unidos por el Canal, S.A.	0	0	0	0	0	371	0	0	371
GSA - Gestao de Sitemas Ambientais, S.A.	153	(200)	47	0	0	0	0	0	0
H.S.E. - Empreendimentos Imobiliários, Lda	1	0	0	0	0	(1)	0	0	0
Infofer Estacionamiento Regulado, A.I.E.	66	0	0	0	0	0	0	0	66
Iniciativas Medioambientales del Sur, S.L.	136	0	0	0	0	0	0	0	136
N6 Concession Ltd	221	0	0	0	0	(380)	0	0	(159)
Operadora Avo, S.A.	15	0	(1)	0	0	(1)	0	0	13
Parque Eólico La Sotonera, S.L.	2,661	0	320	0	(581)	0	0	0	2,400
Pazo de Congresos de Vigo, S.A.	2,165	0	0	0	0	0	0	(1,307)	858
Plataforma por la Movilidad, A.I.E.	0	0	15	0	0	0	0	0	15
Procesador de Información del Servicio de Aseo, S.A.S.	51	0	14	0	0	(7)	0	0	58
Repsol, S.A.	2,021,861	0	(315,255)	43,032	(113,992)	73,546	83	0	1,709,275
Sociedad Concesionaria Vespucio Oriente, S.A.	62,631	0	2,240	0	0	(14,903)	0	0	49,968
Somague Panamá	8	0	0	0	0	0	0	0	8
Valdemingómez 2000, S.A.	765	0	914	0	0	(207)	0	0	1,472
Grupo Via Central, S.A.	0	8,951	(1,489)	0	0	0	0	0	7,462
Via Expreso	9,346	0	1,981	0	0	(1,849)	0	(4,433)	5,045
Associates	2,151,702	20,883	(305,075)	43,032	(120,337)	54,448	83	(5,740)	1,838,996
Compost del Pirineo, S.A.	24	0	(15)	0	0	0	0	0	9
Constructora ACS-Sacyr, S.A.	43	0	0	0	0	3	0	0	46
Constructora Necso Sacyr, S.A.	7	0	0	0	0	5	0	0	12
Constructora San José-San Ramón, S.A.	46	0	0	0	0	5	0	0	51
Constructora. San José-Caldera, S.A.	1	0	0	0	0	(47)	0	(16)	(62)
Constructora Vespucio Oriente, S.A.	124	0	673	0	0	(89)	0	0	708
Desarrollos Eólicos Extremeños, S.L.	684	0	(12)	0	0	0	0	0	672
GSJ Maintenance Ltd	1,459	0	893	0	0	(1,393)	0	0	959
Metrofangs, S.L.	2,815	0	77	0	0	8	0	0	2,900
N6 Operations Ltd	404	0	587	0	0	(500)	0	0	491
NDP, S.C.P.A.	1	0	0	0	0	(1)	0	0	0
Tecnologías Extremeñas del Litio, S.L.	3	0	0	0	0	(1)	0	0	2
Sociedad Sacyr Agua Santa, S.A.	79	0	(1)	0	0	(6)	0	0	72
Joint Arrangements	5,690	0	2,202	0	0	(2,016)	0	(16)	5,860
SACYR GROUP	2,157,392	20,883	(302,873)	43,032	(120,337)	52,432	83	(5,756)	1,844,856

Thousands of euros	Balance at 31-dic-19	Changes in scope	Share of profit/(loss)	Impairment	Dividends received	Change in equity	Additions	Disposals	Balance at 31-dic-20
AC Technology, S.A.S.	6	0	1	0	0	(1)	0	0	6
Biomassas del Pirineo, S.A.	34	0	0	0	0	0	0	0	34
Boremer, S.A.	0	0	1,363	0	0	(314)	0	0	1,049
Camarate Golf, S.A.	202	0	(157)	0	0	(1)	0	0	44
Caraminer, S.A.	0	0	(1,351)	0	0	1,353	0	0	2
Circuitus, Ltd	9,157	0	(2,722)	0	0	27,381	0	0	33,816
Concesionaria AP-1 Araba, S.A.	169	0	88	0	0	(3)	0	0	254
Consorcio Stable VIS Societá C.P.A.	66	0	0	0	0	0	0	0	66
Cultivos Energéticos de Castilla, S.A.	(3)	0	0	0	0	3	0	0	0
Desarrollo Vial al Mar, S.A.S.	20,073	0	(291)	0	0	(5,984)	0	0	13,798
Enervalor Naval, S.L.	20	0	0	0	0	0	0	0	20
Eurolink S.C.P.A.	7,013	0	0	0	0	0	0	0	7,013
Finsa, S.R.L.	55	0	(4)	0	0	23	0	0	74
Geida Skikda, S.L.	6,647	0	1,287	0	(997)	(273)	0	0	6,664
Geida Tlemcen, S.L.	18,569	0	4,640	0	(4,079)	(890)	0	0	18,240
Grupo Unidos por el Canal, S.A.	371	0	0	0	0	(371)	0	0	0
Infofer Estacionamiento Regulado, A.I.E.	66	(66)	0	0	0	0	0	0	0
Iniciativas Medioambientales del Sur, S.L.	136	0	0	0	0	0	0	0	136
N6 Concession Ltd	(159)	0	0	0	0	159	0	0	0
Operadora Avo, S.A.	13	0	0	0	0	0	0	0	13
Parque Eólico La Sotonera, S.L.	2,400	0	113	0	0	0	0	0	2,513
Pazo de Congresos de Vigo, S.A.	858	0	0	0	0	0	0	0	858
Pilemburg, S.A.	0	31	(27)	0	0	(4)	0	0	0
Plataforma por la Movilidad, A.I.E.	15	0	0	0	0	(15)	0	0	0
Procesador de Información del Servicio de Aseo, S.A.S.	58	0	(2)	0	0	(9)	0	0	47
Repsol, S.A.	1,709,275	0	(260,659)	(85,587)	(95,709)	(162,980)	0	0	1,104,340
Sociedad Concesionaria Vespucio Oriente, S.A.	49,968	0	3,699	0	0	(5,434)	0	0	48,233
Grupo Valorinima	0	1,093	(2)	0	0	0	0	0	1,091
Somague Panamá	8	0	0	0	0	0	0	(8)	0
Valdemingómez 2000, S.A.	1,472	0	844	0	0	16	0	0	2,332
Grupo Via Central, S.A.	7,462	0	(549)	0	0	(1,777)	0	0	5,136
Vía Expreso	5,045	0	242	0	0	2,101	0	(3,716)	3,672
Associates	1,838,996	1,058	(253,487)	(85,587)	(100,785)	(147,020)	0	(3,724)	1,249,451
Compost del Pirineo, S.A.	9	0	0	0	0	(10)	0	0	(1)
Constructora ACS-Sacyr, S.A.	46	0	0	0	0	(1)	0	0	45
Constructora Necso Sacyr, S.A.	12	0	0	0	0	4	0	0	16
Constructora San José-San Ramón, S.A.	51	0	0	0	0	(7)	0	0	44
Constructora. San José-Caldera, S.A.	(62)	0	0	0	0	81	0	0	19
Constructora Vespucio Oriente, S.A.	708	0	1,350	0	0	16	0	0	2,074
Desarrollos Eólicos Extremeños, S.L.	672	0	(12)	0	0	0	0	0	660
GSJ Maintenance Ltd	959	0	(56)	0	(720)	(26)	0	0	157
Metrofangs, S.L.	2,900	0	20	0	0	0	0	0	2,920
N6 Operations Ltd	491	0	415	0	(400)	0	0	0	506
Tecnologías Extremeñas del Litio, S.L.	2	0	0	0	0	0	0	0	2
Sociedad Sacyr Agua Santa, S.A.	72	0	(1)	0	0	(2)	0	0	69
Joint Arrangements	5,860	0	1,716	0	(1,120)	55	0	0	6,511
SACYR GROUP	1,844,856	1,058	(251,771)	(85,587)	(101,905)	(146,965)	0	(3,724)	1,255,962

In addition to the companies included in these tables, the Group has shareholdings in other companies accounted for using the equity method whose value is zero.

The assumptions and procedures used to assess impairment in the various companies are explained below:

Repsol, S.A.:

The Sacyr Group is represented on Repsol's Board of Directors, since it holds two positions thereon, one of which is the Deputy Chairman of the company.

In addition, one of the directors is a member of the delegated committee of the Board of Directors and the other of the following committees in which the financial and operating policies of the investee company are established: appointments and remuneration committee and sustainability committee.

As a result, Sacyr considers that it complies with the conditioning factors of significant influence under IAS 28. Accordingly, it accounts for its investment in Repsol, using the equity method.

The Sacyr Group measures its investment in Repsol at its recoverable amount. NIC 36 defines the recoverable value of an asset as the higher of the asset's fair value less the costs to sell and its value in use.

The Sacyr Group views this shareholding as a stable long-term investment and has no plans to accept a selling price for the shares below their recoverable value. The Group estimates the value in use pursuant to IAS 36.

Since it acquired its interest in Repsol, the Group estimates its value in use, which was based on the calculation of the value of total assets by the free discounted cash flows method (cash flows) which this Group expects to generate, subsequently deducting the value of net financial debt and the non-controlling interests at the reference date of the analysis:

The Group estimated free cash flows based on its forecasts of the cash flows it will receive as a core shareholder in Repsol and on the Strategic Plan announced by Repsol.

On 31 December 2020, Repsol reported losses of 3,289 million euros, due largely to the application of various impairments and the effects of COVID-19. The attributable profit for Sacyr Group's holding is -346 million euros, including the valuation adjustment. This means that the carrying amount of the holding prior to the impairment analysis is lower than the market value. The corresponding analysis was made comparing the carrying amount with its recoverable amount and an adjustment made to equal the value of the interest at least to the recoverable value.

At 31 December 2020, the quoted price of Repsol shares was 8.25 euros per share (13.93 euros per share in 2019), leading to a valuation (fair value) of Sacyr's holding of 1,012 million euros (1,709 million euros in 2019). Nonetheless, the value in use of the Repsol investment is higher than its fair value, and the stake's recoverable value is therefore considered to be its value in use.

Based on Repsol's financial statements for the year ended 2020 and the updating of the 2021-2025 Strategic Plan, the Group has estimated the recoverable amount of its holding in Repsol by comparing it with the carrying amount of this investment, in order to reassess the value recognised for this holding. The Group estimated free cash flows based on its forecasts of the cash flows it will receive as a core shareholder in Repsol and on the Strategic Plan announced by Repsol.

Medium-term projections were used (five years), taking into account the maturity periods of the Group's major exploration and extraction projects. Likewise, perpetual income was considered from the last projected period, using the Gordon-Shapiro model. This applies a normalised free cash flow based on the cash flow for the last projected year, recurring perpetual investment in line with that of the last projected period and maintenance of the productive capital stock. A perpetual growth rate (g) of 0% in nominal terms was applied (0% in 2019).

Projected cash flows were discounted at a rate based on the weighted average cost of capital (WACC), which, considering the weightings of each source of capital, is estimated at around 9.26% (8.76% in 2019). The key assumptions used in calculating the WACC were as follows:

- Cost of equity (Ke): using a discount rate of 11.26% (10.3% in 2019), based on the capital asset pricing model (CAPM) for construction, and the following parameters:
 - Risk-free rate (Rf): using the average weighted risk-free rates of countries in which Repsol operates (Spain, Argentina, Brazil, Mexico, Libya, Algeria, the United States, etc.) based on the yield on the respective long-term government fixed-interest assets (generally maturing at 10 years). The weighted average for these rates, based on Repsol's share of the net assets and exposure, is approximately 3.22% (3.61% in 2019).
 - Market risk spread of 6.4% (6.5% in 2019), considered globally for all markets in which Repsol operates.
 - Leveraged beta of 1.25 (1.04 in 2019), based on the correlation between the trading price of Repsol shares and the Spanish benchmark index.
- Specific spread: a specific spread may be applied to allow for any risk factors not addressed by the previous parameters.
- The cost of bank borrowings after tax (Kd): a rate of around 1.26% is considered (2.43% in 2019).

In addition, a sensitivity analysis was performed for the residual growth rate (between -0.5% and 0.5% in 2020 and between -0.5% and 0.5% in 2019) and the WACC (between 8.66% and 9.86% in 2020, and between 8.16% and 9.36% in 2019).

The range of the value per share reached with this analysis, after excluding extreme values, lay between 8.71 euros and 9.31 euros per share, placing the central value at 9.0 euros per share, which represents a value of the stake of 1,104 million euros.

A cross-over of values was obtained from this analysis, which excludes extreme values, in order to calculate the sensitivity of reasonably possible changes in any of the key assumptions. This cross-over of values shows the following underlying impact of Sacyr's profit/loss after tax (in millions of euros):

		Perpetual growth				
		-0.50%	-0.25%	0.00%	0.25%	0.50%
8.66%				78.59		
8.96%			8.06	37.98	69.62	
9.26%	-54.53	-27.98		0.00	29.53	60.75
9.56%		-61.82		-35.60	-7.97	
9.86%				-69.03		

Pursuant to IAS 36, the Group assessed a reasonably possible change in two other key assumptions on which management based its calculation of the recoverable amount of Repsol, S.A.: the euro/dollar exchange rate and the price of a barrel of Brent. Due to the correlation between these variables, their sensitivity must be analysed jointly. Moreover, variations in key assumptions beyond the confines of normal market setups mean the measurement method may need to be reviewed, since this may result in a change to the business model. As a result of this analysis, it was concluded that:

- a. A 1% appreciation in the euro against the dollar in the entire projected period led to a drop in the value per share of -2.6% (-1.9% in 2019).
- b. An increase of 1% in the price of a barrel of Brent in the entire projected period led to a rise in the value per share of 1.0% (0.6% in 2019).

Moreover, variations of key assumptions beyond the confines of normal market conditions mean the measurement method requires a global analysis, or even a change to the business model.

Autopista Madrid Sur (Radial 4):

Inversora de Autopistas del Sur, S.L., in which the Group holds a 35% interest and which owns 100% of the concessionaire Autopista Madrid Sur, C.E.S.A., which relates to the R4 motorway asset.

On 14 September 2012, the respective boards of directors of Inversora de Autopistas del Sur, S.L. and Autopista Madrid Sur, C.E.S.A. agreed to file for insolvency for these companies. On 4 October 2012 an Order was received accepting voluntary insolvency proceedings. The insolvency proceedings for Inversora de Autopistas del Sur, S.L. and Autopista Madrid Sur, C.E.S.A. are being processed jointly.

On 12 April 2017, the company filed for liquidation, with Commercial Court no. 4 of Madrid processing the bankruptcy. An Order was received on 17 May confirming the passage to the liquidation phase. Subsequently, Madrid Commercial Court no. 4 gave notice of approval of the Liquidation Plans submitted by the Insolvency Administrators for Inversora de Autopistas del Sur, S.L. and Autopista Madrid Sur, C.E.S.A. The Government representative in National Concessionaires of Toll Highways notified that SEITTSA intended to take over control of the management of the R4 on 1 February 2018. The transfer finally took place without incident on 21 February 2018.

On 14 July 2018, the Official State Gazette published the 13 July 2018 Resolution of the government delegation to the National Toll Motorway Concession Companies, which provides for the publication of the Council of Ministers agreement of 13 July 2018, terminating the administrative concession contract for the construction, upkeep and operation of the toll motorway.

This resolution agrees: to terminate the concession contract; to order the Ministry of Development to seize the construction and operation bonds; to order the Ministry of Development to process the contract liquidation file, with due quantification of the value of the liability of the Administration; to authorise the Ministry of Development to adopt the provisional measures necessary to guarantee the correct provision of the service; and to order the Ministry of Development to proceed to pay into the Public Treasury, with charge to the construction bond seized, the investment corresponding to the cultural 1% that has not been executed.

On 26 April 2019, the Council of Ministers approved the "Agreement on the interpretation of certain motorway concession contracts with regard to calculating the liability of the public administration (Responsabilidad Patrimonial de la Administración or RPA)". In 2020, the press reported that the Ministry of Transport, Mobility and the Urban Agenda had initiated hearing proceedings for the provisional settlement of the RPA for the R4 motorway.

On 23 November 2020, the Ministry of Transport, Mobility and the Urban Agenda (MITMA) initiated hearing proceedings for the provisional settlement of the RPA for the R4 motorway (Madrid South).

When this hearing - which will last 15 days - concludes, the arguments made will be assessed. This assessment will be used to issue an initial resolution determining the RPA.

MITMA's calculations conclude that the amount to be settled is zero euros, as the value of the provisional withholding exceeds the recognised RPA.

The Group is involved in the following judicial proceedings:

With regard to the ordinary proceedings arising from the claim filed by a group of financial institutions against the shareholders of Inversora de Autopistas del Sur, S.L., claiming certain contributions of funds to the latter company by virtue of the shareholders' or sponsors' agreement in relation to the financing of the R4 motorway concession, on 20 October 2015 the Court of First Instance handed down a judgement dismissing the claim in its entirety. The counter-appeal lodged by the plaintiffs was dismissed by a judgement of the Madrid Provincial Court handed down on 16 December 2016.

Having filed an extraordinary appeal for a procedural infringement, the Civil Chamber of the Supreme Court upheld the appeal in a ruling dated 19 February 2020, ordering that the proceedings be referred back to the Provincial Court of Madrid for a new ruling on the merits of the case, which has not yet been handed down.

The Provincial Court of Madrid handed down a ruling on 30 September 2020 declaring the liability of the co-respondent entities to meet their obligations to provide funds to the borrower (Autopistas del Sur S.L., in bankruptcy) pursuant to clause 3.3 of the Sponsors contract (in the final version dated 12 June 2012). It therefore ordered the respondents to pay into the Tranche A account of the borrower (Autopistas del Sur S.L., in bankruptcy) the amounts due under clause 3.3 of the Sponsors contract. Specifically, Sacyr Concesiones, S.L.U. and Sacyr, S.A. should jointly and severally pay 8,050,000 euros, plus the legally-determined interest since 21 September 2012 (5 business days from the final maturity date, 28 September 2012). A cassation appeal was filed against this ruling on 10 November 2020.

The directors of the parent company and the external legal advisors responsible for providing legal advice in these proceedings consider that the position of Sacyr S.A. and its subsidiary Sacyr Concesiones, S.L. is soundly and reasonably based.

Nevertheless, the directors of the parent company have made a provision of 10,314,557 euros for the amount claimed plus the legally-determined interest.

The Group has made impairment provisions for the entire investment and the subordinated loans with both companies.

Madrid - Levante Motorway (AP-36):

Inversora de Autopistas de Levante, S.L., in which the Group holds a 40% interest, owns 100% of the concessionaire Autopista Madrid-Levante Sur, C.E.S.A., in relation to the AP36 motorway asset (Ocaña-La Roda).

The Ocaña-La Roda Motorway filed for bankruptcy on 19 October 2012. On 4 December 2012 an Order was received in acceptance of voluntary insolvency proceedings.

On 24 February 2015 the Judge at Commercial Court No. 2 refused to accept the proposed proceedings submitted by SEITTSA, and ruled that the liquidation phase should commence for both companies. On 4 September 2015 the company was notified of a Resolution of 31 July 2015 to suspend the period granted to the Insolvency Administrators to present the Liquidation Plan until the appeal submitted by the State Lawyer against the Order of 26 February 2015 had been resolved.

By agreement between the Government Delegation to the National Concession Companies of Toll Highways and the Insolvency Administrators, on 15 March 2018 SEITTSA took control of the management of the AP36 without incident.

On 14 July 2018, the Official State Gazette published the Resolution of 13 July 2018, of the Government Delegation to the National Toll Motorway Concession Companies, which provides for the publication of the Council of Ministers Resolution of 13 July 2018 terminating the administrative concession contract for the construction, upkeep and operation of the toll motorway.

This resolution resolves: to terminate the concession contract, to order the Ministry of Development to retain one hundred per cent of the construction bond in order to guarantee payment of the amount due as the cultural 1% and to seize the operating bond; to order the Ministry of Development to process the liquidation file of the

contract, with due quantification of the value of the liability of the Administration; to authorise the Ministry of Public Works to adopt the necessary provisional measures to guarantee the correct provision of the service; to order the Ministry of Public Works to pay the investment corresponding to the part of the cultural 1% that has not been executed, which may be covered by the guarantee, into the Public Treasury from the retained construction bond; and to order the Ministry of Public Works to initiate a procedure to determine and demand the amount of the investment of the cultural 1% that cannot be covered by the guarantee.

On 26 April 2019, the council of ministers approved the “Agreement on the interpretation of certain motorway concession contracts with regard to calculating the liability of the public administration (Responsabilidad Patrimonial de la Administración or RPA)”. The press has reported that the Ministry of Transport, Mobility and the Urban Agenda has initiated hearing proceedings for the provisional settlement of the RPA for the AP36 motorway.

On 12 March 2020, the Ministry of Transport, Mobility and the Urban Agenda (MITMA) announced to the interested parties the hearing proceedings for the provisional settlement of the RPA for the AP36 Ocaña-la Roda motorway, with a period of 15 days to present their arguments.

Following the Interpretation Agreement, the recognised RPA has been calculated as 319,905,783.72 euros, discounting the amount pending for compulsory purchases (at the time, 1,777,896.04 euros). Based on this calculation, a payment on account of 318,127,887.68 euros was recognised.

The Group has made impairment provisions for the entire investment and the subordinated loans with both companies. It did not recognise any further provisions, nor did it consider that any additional liabilities would arise.

Accesos de Madrid (R-3 and R-5 Motorways):

Alazor Inversiones, S.A., in which the Group holds a 25.16% interest, owns 100% of the concessionaire Accesis de Madrid, C.E.S.A., which relates to the concessionaire assets of the R3 and R5 motorways.

With respect to the insolvency proceedings in which the two companies are involved pursuant to the Order of November 2017 the following is agreed: (i) the opening, ex officio, of the liquidation phase; (ii) the suspension, during the liquidation phase, of the company administrators in their administration and provision faculties, which shall be entirely assumed by the insolvency administrators, (iii) the removal of the company administrators and/or liquidators, where relevant, who shall be replaced in their positions, faculties, functions and duties by the insolvency administrators; (iv) dissolution of the company; (v) the early repayment of deferred claims and conversion of those amounts consisting of other forms into cash; (vi) notices of the initiation of the liquidation phase published on the Court bulletin board and publication in the Insolvency Public Register; (vii) registration of the initiation of the liquidation phase in the Trade Register; (viii) registration of the initiation of the liquidation phase in the Property Register and in the other Registers in which assets of the insolvent party appear; (ix) submission of the various official documents and orders to the Inspector of the insolvent party for them to be completed; (x) the insolvency administrators are required to submit the liquidation plan in a period of fifteen days; and for Accesos de Madrid, (xi) the concession contract signed between the National Administration and the insolvent party is declared terminated and ineffective by means of Ministry of the Law and this Resolution.

Pursuant to Order of 14 March 2018, the liquidation plan of Accesos de Madrid, C.E.S.A is approved, with the date set for transfer to the public entity, SEITTSA, of 10 May 2018 at 6 am.

The Government Delegate in the National Concessionaires of Toll Motorway Concession notified the intention for SEITTSA to become responsible for the management of R3 and R5 on 10 May 2018, the transfer having been made without incident.

On 14 July 2018, the Official State Gazette published the Resolution of 13 July 2018, of the Government Delegation to the National Toll Motorway Concession Companies, which provides for the publication of the Council of Ministers Resolution of 13 July 2018 terminating the administrative concession contract for the construction, upkeep and operation of the toll motorways.

This resolution agrees: to terminate the concession contract; to order the Ministry of Development to seize the construction and operation bonds; to order the Ministry of Development to process the contract liquidation file, with due quantification of the value of the liability of the Administration; to authorise the Ministry of Development to adopt the provisional measures necessary to guarantee the correct provision of the service; and to order the Ministry of Development to proceed to pay into the Public Treasury, with charge to the construction bond seized, the investment corresponding to the cultural 1% that has not been executed.

Orders of 4 July 2018 and 17 October 2018 of Madrid Commercial Court No. 6 dismissed section 6 of the qualification of the tendering of Accesos de Madrid, C.E.S.A. and Alazor Inversiones, S.A., respectively, as the Insolvency Administration and the Public Prosecutor had qualified the tendering processes of the two companies as successful.

On 6 November 2020, the Ministry of Transport, Mobility and the Urban Agenda (MITMA) initiated hearing proceedings for the provisional settlement of the RPA for the R3 and R5 (Accesos de Madrid).

When this hearing - which will last 15 days - concludes, the arguments made will be assessed. This assessment will be used to issue an initial resolution determining the RPA.

MITMA's calculations conclude that the amount to be settled is zero euros, as the value of the provisional withholding exceeds the RPA recognised. In terms of the claim for declaratory judgement filed by financial institutions and communicated to shareholders in October 2013, it is worth noting that, after abandoning appeal proceedings in September 2018 that had been filed against the dismissal thereof, the funds acquiring the credits prepared a new claim for declaratory judgement against the shareholders of Alazor Inversiones S.A. (Sacyr S.A.) and against its guarantors (Sacyr Concesiones S.L.U. and Sacyr Construcción S.A.), which was notified in January 2019, asking for certain fund contributions to be made to Alazor Inversiones S.A. under the Support Agreement in relation to the financing of the administrative concession of the construction, upkeep and operation of the R3 and R5 motorways. The suit demands from Sacyr, S.A. and its guarantors payment of the sum of 180,123,711 euros. A reply was filed on 18 February 2019, and the preliminary hearing has been postponed until 8 March 2021. The directors and the external legal advisors responsible for providing legal assistance in these proceedings consider that the position of Sacyr, S.A. and its guarantors is soundly and reasonably founded and documented, and consider the risk to be possible.

In May 2019, leave was granted for hearing of the lawsuit filed by Haitong Bank, S.A., Branch in Spain, in its capacity as agent of the banking syndicate that granted the financing necessary for the execution of the concession works, against the shareholders of Alazor Inversiones, S.A. (Sacyr S.A.) and against its guarantors (Sacyr Concesiones S.L.U. and Sacyr Construcción S.A.), requesting certain fund contributions under the support agreement entered into in connection with the financing. The suit demands from Sacyr, S.A. and its guarantors payment of the sum of 141,543,779 euros. On 20 June 2019, a statement of defence was filed. The preliminary hearing was held on 16 December 2020, with the hearing date being set for 2 June 2021.

The directors and the external legal advisors responsible for providing legal assistance in this procedure consider that the position of Sacyr S.A. and its guarantors is soundly and reasonably founded and documented, considering the risk to be possible.

It did not recognise any further provisions, nor did it consider that any additional liabilities would arise.

The Group has made impairment provisions for the entire investment and the subordinated loans with both companies.

Pazo de Congresos de Vigo:

The Sacyr Group has a total holding in Pazo de Congresos de Vigo, S.A. of 11.11%.

No significant events occurred in 2019, following approval in the previous financial year of the liquidation plan filed by the bankruptcy administrator, resulting in the liquidation and collection of the concession asset.

In 2020, Pazo de Congresos de Vigo, S.A. was subject to VAT inspections for financial year 2018, with regard to the tax treatment applied to the liquidation of the concession agreement.

- On 17 November, a dispute was filed with the Regional Inspection Service of the Galicia Tax Office, resulting in a tax liability of 1,374,233.16 euros.
- On 2 December, the arguments for this dispute were filed, arguing that the proposal was not lawful.

N6 Concession Ltd:

N6 Concession Ltd is a mixed asset, in view of the income flows arising from the payment of users (“traffic risk”), plus payments guaranteed by the Administration.

Historically, the low level of traffic on the road made it necessary to verify year after year whether it was expected that the portion of the company’s intangible assets could be borne by the discounting of future operating flows, without including the amount of traffic income, which had led to classification as a mixed asset.

In order to calculate the operating flows, the company considered the assumptions to be taken into account (traffic, OPEX, CAPEX, etc.) were always based on the reports of the company’s external advisors or on ongoing contracts. When these flows had been calculated, a discount rate of 0.4% was considered for the year ended 31 December 2020 (1.7% for the year ended 31 December 2019).

These are the main assumptions which were included in the impairment test for intangible assets.

At 31 December 2020, the calculation of the impairment test for this company did not entail any impairment (the same as in the year ended 31 December 2019).

Concerning financial assets, the payments by the Irish administration are discounted at 9.4%. The financial model assumed collection of sums indexed against a 2% consumer price index: however, this rate has not been reached in recent years. As a result, impairment provision was made against receivables on concession financial assets in the amount of 0.42 million euros at 31 December 2020 (0.16 million euros for the year ended 31 December 2019).

The table below presents the financial highlights of the main companies accounted for using the equity method in 2019:

	Dividends received	Current assets	Non-current assets	Current liabilities	Non-current liabilities	Revenue from ordinary operations	Profit/(loss) continuing operations	Profit/(loss) discontinued operations	Other profit	Total profit
Circuitus, Ltd	0	19,126	31,387	438	0	0	(6,072)	0	0	(6,072)
Finsa, S.R.L.	0	7	280	175	0	0	340	0	0	340
Desarrollo Vial al Mar, S.A.S.	0	80,706	491,893	89,422	429,656	0	8,294	0	0	8,294
Grupo Via Central, S.A.	0	28,839	88,711	42,987	55,909	0	(3,723)	0	0	(3,723)
GSJ Maintenance Ltd	0	4,571	0	2,433	0	0	1,986	0	0	1,986
N6 Operations Ltd	0	1,292	267	555	22	1,491	1,174	0	0	1,174
N6 Concession Holding Ltd	0	0	0	0	0	0	0	0	0	0
N6 Concession Ltd	0	24,759	45,288	2,770	151,569	0	(4,241)	0	0	(4,241)
Sociedad Concesionaria Vespucio Oriente, S.A.	0	33,966	259,773	12,930	180,870	0	4,479	0	0	4,479
Operadora Avo, S.A.	0	356	18	350	2	0	(2)	0	0	(2)
Consorcio Stable VIS Societa C.P.A.	0	8,413	1,105	9,368	0	3,462	0	0	0	0
Enervalor Naval, S.L.	0	52	0	0	0	0	0	0	0	0
Tecnologías Extremeñas del Litio, S.L.	0	(1,465)	1,472	1	0	0	0	0	0	0

Concesionaria AP-1 Araba, S.A.	0	1,571	1,038	1,265	833	0	148	0	0	148
Biomás del Pirineo, S.A.	0	243	0	166	0	0	(0)	0	0	(0)
Residuos de Construcción de Cuenca, S.A.	0	37	0	99	0	0	(0)	0	0	(0)
Sacorec, S.L.	0	(58)	0	0	0	0	0	0	0	0
Boremer, S.A.	0	7,210	4,108	6,035	5,919	319	(38)	0	0	(38)
Compost del Pirineo, S.A.	0	52	472	274	231	0	(30)	0	0	(30)
Cultivos Energéticos de Castilla, S.A.	0	(197)	309	43	75	0	(2)	0	0	(2)
Desgasificación de Vertederos, S.A.	0	1	0	182	0	0	(0)	0	0	(0)
Gestión de Partícipes del Biorreciclaje, S.A.	0	70	0	42	237	0	(0)	0	0	(0)
Reciclados y Tratamientos Andaluces, S.L.	0	0	0	0	0	0	0	0	0	0
Infofer Estacionamiento Regulado, A.I.E.	0	182	0	(178)	0	0	0	0	0	0
Iniciativas Medioambientales del Sur, S.L.	0	0	279	8	(0)	0	(0)	0	0	(0)
Inte RCD Huelva, S.L.	0	(107)	0	0	0	0	0	0	0	0
Alcorec, S.L.	0	311	52	142	976	0	0	0	0	0
Inte RCD Bahía de Cádiz, S.L.	0	(472)	0	0	0	0	0	0	0	0
Inte RCD, S.L.	0	0	(0)	219	0	0	(1)	0	0	(1)
Metrofangs, S.L.	0	13,435	0	17	0	58	355	0	0	355
Parque Eólico La Sotonera, S.L.	0	1,674	11,037	2,265	2,488	0	1,061	0	0	1,061
Valdemingómez 2000, S.A.	0	19,918	242	14,300	2,180	297	2,285	0	0	2,285
Procesador de Información del Servicio de Aseo, S.A.S.	0	777	51	443	0	0	92	0	0	92
AC Technology, S.A.S.	0	187	2	159	(0)	0	9	0	0	9
Plataforma por la Movilidad, A.I.E.	0	618	890	482	922	0	100	0	0	100
Geida Skikda, S.L.	3,809	742	10,810	6	20	3,774	3,658	0	0	3,658
Geida Tlemcen, S.L.	8,898	261	21,432	7	0	9,371	9,536	0	0	9,536
Desarrollos Eólicos Extremeños, S.L.	0	3	2,175	109	726	0	(24)	0	0	(24)
M 50 (D&C) Ltd	0	151	0	53	7,798	0	(0)	0	0	(0)
N6 Construction Ltd	0	472	0	266	90,589	0	(0)	0	0	(0)
Grupo Unidos por el Canal, S.A.	0	1,589,956	0	351,485	1,237,579	5,938	0	0	0	0
Sociedad Sacyr Agua Santa, S.A.	0	149	0	3	0	0	(2)	0	0	(2)
Constructora ACS-Sacyr, S.A.	0	716	229	855	0	0	(0)	0	0	(0)
Constructora Necso Sacyr, S.A.	0	78	49	301	0	0	2	0	0	2
Constructora Vespucio Oriente, S.A.	0	32,015	14,696	33,181	12,111	10	1,345	0	0	1,345
Constructora San José-San Ramón, S.A.	0	432	0	270	0	0	0	0	0	0
Constructora. San José-Caldera, S.A.	0	928	23	4,643	0	0	(52)	0	0	(52)
Eurolink S.C.P.A.	0	61,235	0	23,735	0	700	0	0	0	0
Pazo de Congressos de Vigo, S.A.	0	75,454	0	67,724	0	0	0	0	0	0
Repsol YPF, S.A.	113,992	16,487,000	41,408,000	15,085,000	17,601,000	0	(3,816,000)	0	0	(3,816,000)
Puerta Oro Toledo, S.L.	0	n/d	n/d	n/d	n/d	n/d	0	0	0	0
Camarate Golf, S.A.	0	5,688	0	4,910	0	0	(497)	0	0	(497)
Haçor Domus, Compra e Venda de Imóveis, Ltda	0	171	0	4	0	0	(4)	0	0	(4)
H.S.E. - Empreendimentos Imobiliários, Lda	0	329	9	319	68	0	0	0	0	0
Via Expresso	1,366	44,559	140,157	26,309	123,821	21,095	30,301	0	0	30,301

	Cash	Current financial liabilities	Non-current financial liabilities	Depreciation and amortisation	Borrowing income	Borrowing Costs	Capital gains tax
Circuitus, Ltd	3,363	0	0	0	0	0	0
Finsa, S.R.L.	7	0	0	0	356	0	0
Desarrollo Vial al Mar, S.A.S.	80,433	8,481	349,325	407	3,239	39,279	5,628
Grupo Via Central, S.A.	4,408	651	55,876	12	24	338	3,740
GSJ Maintenance Ltd	1,082	0	0	600	0	0	284
N6 Operations Ltd	423	0	21	95	0	0	166
N6 Concession Holding Ltd	0	0	0	0	0	0	0
N6 Concession Ltd	20,554	759	119,224	2,223	9	6,049	6
Sociedad Concesionaria Vespucio Oriente, S.A.	25,113	313	152,225	174	270	4,410	186
Operadora Avo, S.A.	67	0	2	9	0	0	1
Consorcio Stable VIS Societá C.P.A.	583	557	0	225	0	27	0
Enervalor Naval, S.L.	52	0	0	0	0	0	0
Tecnologías Extremeñas del Litio, S.L.	(1,480)	0	0	0	0	0	0
Concesionaria AP-1 Araba, S.A.	183	233	833	187	0	17	49
Biomasas del Pirineo, S.A.	243	83	0	0	0	0	0
Residuos de Construcción de Cuenca, S.A.	37	0	0	0	0	0	0
Sacorec, S.L.	(58)	0	0	0	0	0	0
Boremer, S.A.	6,724	0	2,960	0	0	7	0
Compost del Pirineo, S.A.	50	58	0	12	0	12	0
Cultivos Energéticos de Castilla, S.A.	(197)	0	0	2	0	0	0
Desgasificación de Vertederos, S.A.	1	90	0	0	0	0	0
Gestión de Partícipes del Biorreciclaje, S.A.	70	0	159	0	0	0	0
Reciclados y Tratamientos Andaluces, S.L.	0	0	0	0	0	0	0
Infofer Estacionamiento Regulado, A.I.E.	182	0	0	0	0	0	0
Iniciativas Medioambientales del Sur, S.L.	0	0	0	0	0	0	(0)
Inte RCD Huelva, S.L.	(107)	0	0	0	0	0	0
Alcorec, S.L.	61	0	0	0	0	0	0
Inte RCD Bahía de Cádiz, S.L.	(472)	0	0	0	0	0	0
Inte RCD, S.L.	0	0	0	0	0	1	0
Metrofangs, S.L.	4,212	0	0	0	125	0	0
Parque Eólico La Sotonera, S.L.	935	821	0	650	0	73	354
Valdemingómez 2000, S.A.	9,050	103	0	85	0	210	186
Procesador de Información del Servicio de Aseo, S.A.S.	108	1	0	4	1	0	(4)
AC Technology, S.A.S.	31	0	0	0	0	4	2
Plataforma por la Movilidad, A.I.E.	313	0	0	64	0	0	0
Geida Skikda, S.L.	156	0	0	0	0	0	0
Geida Tlemcen, S.L.	148	0	0	0	0	0	0
Desarrollos Eólicos Extremeños, S.L.	3	0	590	0	0	23	0

M 50 (D&C) Ltd	149	0	3,299	0	0	0	0
N6 Construction Ltd	471	0	39,447	0	0	0	0
Grupo Unidos por el Canal, S.A.	1,105	225,719	5,710,480	276	0	44,630	0
Sociedad Sacyr Agua Santa, S.A.	147	0	0	0	0	0	0
Constructora ACS-Sacyr, S.A.	533	0	0	0	22	0	0
Constructora Necso Sacyr, S.A.	2	0	0	0	0	0	0
Constructora Vespuccio Oriente, S.A.	797	0	1,581	1,671	0	255	597
Constructora San José-San Ramón, S.A.	0	0	0	0	0	0	0
Constructora. San José-Caldera, S.A.	35	67	0	0	0	0	0
Eurolink S.C.P.A.	462	0	0	0	0	0	4
Pazo de Congresos de Vigo, S.A.	804	38,670	0	0	0	0	0
Repsol YPF, S.A.	2,979,000	6,538,000	10,929,000	7,756,000	148,000	391,000	(588,000)
Puerta Oro Toledo, S.L.	n/d	n/d	n/d	n/d	n/d	n/d	n/d
Camarate Golf, S.A.	2,260	0	0	255	17	0	0
Haçor Domus, Compra e Venda de Imóveis, Ltda	170	0	0	0	0	0	0
H.S.E. - Empreendimentos Imobiliários, Lda	75	319	36	0	0	0	0
Via Expresso	40,363	20,607	117	10,818	1,097	2,268	2,415

RECONCILIATION

	Shareholders' equity	% stake	Shareholding value	Adjustments	PPE	Transfer restriction on equity	Cash outflow commitments
Circuitus, Ltd	50,074	49%	24,536	15,379	9,157	0	0
Finsa, S.R.L.	112	49%	55	-0	55	0	0
Desarrollo Vial al Mar, S.A.S.	53,521	38%	20,070	(3)	20,073	0	0
Grupo Via Central, S.A.	18,654	40%	7,462	-0	7,462	0	0
GSJ Maintenance Ltd	2,138	45%	962	3	959	0	0
N6 Operations Ltd	982	50%	491	0	491	0	0
N6 Concession Holding Ltd	0	45%	0	0	0	0	0
N6 Concession Ltd	(84,291)	45%	(37,931)	(37,772)	(159)	0	0
Sociedad Concesionaria Vespuccio Oriente, S.A.	99,939	50%	49,970	2	49,968	0	0
Operadora Avo, S.A.	22	50%	11	(2)	13	0	0
Consorcio Stabile VIS Societat C.P.A.	150	47%	71	5	66	0	0
Enervalor Naval, S.L.	52	40%	21	1	20	0	0
Tecnologías Extremeñas del Litio, S.L.	5	25%	1	(1)	2	0	0
Concesionaria AP-1 Araba, S.A.	511	33%	169	-0	169	0	0
Biomassas del Pirineo, S.A.	77	44%	34	-0	34	0	0
Residuos de Construcción de Cuenca, S.A.	(61)	50%	(31)	(31)	0	0	0
Sacorec, S.L.	(58)	5%	(3)	(3)	0	0	0
Boremer, S.A.	(637)	50%	(319)	(319)	0	0	0
Compost del Pirineo, S.A.	19	50%	10	1	9	0	0
Cultivos Energéticos de Castilla, S.A.	(6)	44%	(3)	0	(3)	0	0
Desgasificación de Vertederos, S.A.	(181)	50%	(90)	(90)	0	0	0
Gestión de Participes del Biorreciclaje, S.A.	(209)	33%	(70)	(70)	0	0	0
Reciclados y Tratamientos Andaluces, S.L.	0	5%	0	0	0	0	0
Infofer Estacionamiento Regulado, A.I.E.	360	18%	66	0	66	0	0

Iniciativas Medioambientales del Sur, S.L.	271	50%	135	(1)	136	0	0
Inte RCD Huelva, S.L.	(107)	20%	(21)	(21)	0	0	0
Alcorec, S.L.	(755)	10%	(76)	(76)	0	0	0
Inte RCD Bahía de Cádiz, S.L.	(472)	20%	(94)	(94)	0	0	0
Inte RCD, S.L.	(219)	33%	(73)	(73)	0	0	0
Metrofangs, S.L.	13,418	22%	2,898	(2)	2,900	0	0
Parque Eólico La Sotonera, S.L.	7,958	30%	2,400	0	2,400	0	0
Valdemingómez 2000, S.A.	3,680	40%	1,472	(0)	1,472	0	0
Procesador de Información del Servicio de Aseo, S.A.S.	385	15%	57	(1)	58	0	0
AC Technology, S.A.S.	30	20%	6	0	6	0	0
Plataforma por la Movilidad, A.I.E.	104	15%	15	0	15	0	0
Geida Skikda, S.L.	11,526	33%	3,804	2,843	6,647	0	0
Geida Tlemcen, S.L.	21,686	50%	10,843	7,726	18,569	0	0
Desarrollos Eólicos Extremeños, S.L.	1,342	50%	671	(1)	672	0	0
M 50 (D&C) Ltd	(7,701)	43%	(3,273)	(3,273)	0	0	0
N6 Construction Ltd	(90,382)	43%	(38,413)	(38,413)	0	0	0
Grupo Unidos por el Canal, S.A.	892	42%	371	(0)	371	0	0
Sociedad Sacyr Agua Santa, S.A.	145	50%	73	1	72	0	0
Constructora ACS-Sacyr, S.A.	89	50%	45	(1)	46	0	0
Constructora Necso Sacyr, S.A.	(174)	50%	(87)	(99)	12	0	0
Constructora Vespucio Oriente, S.A.	1,419	50%	709	1	708	0	0
Constructora San José-San Ramón, S.A.	162	33%	54	3	51	0	0
Constructora. San José-Caldera, S.A.	(3,692)	33%	(1,218)	(1,156)	(62)	0	0
Eurolink S.C.P.A.	37,500	19%	7,013	(1)	7,013	0	0
Pazo de Congresos de Vigo, S.A.	7,730	11%	859	1	858	0	0
Repsol YPF, S.A.	23,904,000	8%	1,974,805	265,530	1,709,275	0	0
Puerta Oro Toledo, S.L.	5,988	35%	2,096	2,096	0	0	0
Camarate Golf, S.A.	778	26%	202	0	202	0	0
Haçor Domus, Compra e Venda de Imóveis, Ltda	0	39%	0	0	0	0	0
H.S.E. - Empreendimentos Imobiliários, Lda	0	28%	0	0	0	0	0
Via Expresso	34,586	11%	3,804	1,241	5,045	0	0

For 2020:

	Dividends received	Current assets	Non- current assets	Current liabilities	Non- current liabilities	Revenue from ordinary operations	Profit/(loss) continuing operations	Profit/(loss) discontinued operations	Other profit
Circuitus, Ltd	0	72,899	46,236	3,886	0	0	(5,555)	0	0
Finsa, S.R.L.	0	10	688	547	0	0	(8)	0	0
Desarrollo Vial al Mar, S.A.S.	0	68,003	591,251	93,613	528,853	0	(775)	0	(8)
Grupo Via Central, S.A.	0	62,834	211,687	63,598	198,083	0	(1,372)	0	(9,718)
Pilemburg, S.A.	0	5,300	0	5,416	0	0	(68)	0	0
Autop. del Guadalmedina Conc. Española, S.A.	0	13,157	333,711	7,545	299,260	498	(7,428)	0	0
GSJ Maintenance Ltd	0	686	0	326	4	0	(124)	0	0
N6 Operations Ltd	0	1,167	311	445	20	737	830	0	0
N6 Concession Holding Ltd	0	0	0	0	0	0	0	0	0
N6 Concession Ltd	0	23,666	42,134	2,971	155,124	0	(7,881)	0	(124)
Sociedad Concesionaria Vespucio Oriente, S.A.	0	26,050	536,976	27,946	438,611	0	7,398	0	(7,863)
Operadora Avo, S.A.	0	366	7	350	0	0	0	0	0
Consorcio Stabile VIS Societat C.P.A.	0	19,534	675	20,059	0	6,128	(0)	0	0
Enervalor Naval, S.L.	0	52	0	0	0	0	0	0	0
Tecnologías Extremeñas del Litio, S.L.	0	(1,465)	1,499	29	0	0	0	0	0
Concesionaria AP-1 Araba, S.A.	0	1,735	1,726	1,583	1,110	0	266	0	0
Biomás del Pirineo, S.A.	0	243	0	166	0	0	0	0	0
Residuos de Construcción de Cuenca, S.A.	0	37	0	99	0	0	0	0	(456)
Sacorec, S.L.	0	(58)	0	0	0	0	0	0	0
Boremer, S.A.	0	8,995	95	1,074	5,919	102	2,725	0	0
Compost del Pirineo, S.A.	0	43	460	273	231	0	(20)	0	0
Cultivos Energéticos de Castilla, S.A.	0	(197)	306	43	75	0	(2)	0	0
Desgasificación de Vertederos, S.A.	0	1	0	182	0	0	0	0	(128)
Gestión de Partícipes del Biorreciclaje, S.A.	0	70	0	42	237	0	0	0	0
Reciclados y Tratamientos Andaluces, S.L.	0	0	0	0	0	0	0	0	0
Iniciativas Medioambientales del Sur, S.L.	0	0	279	3	4	0	0	0	(254)
Inte RCD Huelva, S.L.	0	(107)	0	0	0	0	0	0	0
Alcorec, S.L.	0	311	52	142	976	0	0	0	0
Inte RCD Bahía de Cádiz, S.L.	0	(472)	0	0	0	0	0	0	0
Inte RCD, S.L.	0	0	0	219	0	0	0	0	0
Metrofangs, S.L.	0	13,525	0	16	0	97	91	0	0
Parque Eólico La Sotonera, S.L.	0	943	10,941	1,752	1,799	21	375	0	0
Valdemingómez 2000, S.A.	1,150,220	11,577	301	4,062	1,983	301	2,111	0	0
Procesador de Información del Servicio de Aseo, S.A.S.	0	729	38	453	0	318	(13)	0	0
AC Technology, S.A.S.	0	180	1	150	0	0	4	0	37
Plataforma por la Movilidad, A.I.E.	0	642	866	1,505	0	0	0	0	0
Geida Skikda, S.L.	997	20,193	10,811	19,808	0	3,488	3,901	0	0
Geida Tlemcen, S.L.	4,079	36,468	21,433	19,358	0	9,587	9,279	0	0
Grupo Valorinima	0	6,926	13,416	6,530	6,203	5,749	(12)	0	0
Desarrollos Eólicos Extremeños, S.L.	0	2	2,175	109	750	0	(25)	0	0
M 50 (D&C) Ltd	0	133	0	36	7,798	0	0	0	0
N6 Construction Ltd	0	453	0	246	90,589	0	0	0	0
Grupo Unidos por el Canal, S.A.	0	1,508,324	0	326,777	1,143,269	0	0	0	0
Sociedad Sacyr Agua Santa, S.A.	0	147	0	8	0	0	(1)	0	0

Constructora ACS-Sacyr, S.A.	0	691	221	826	0	0	0	0	0
Constructora Necso Sacyr, S.A.	0	78	47	291	0	0	2	0	0
Constructora Vespucio Oriente, S.A.	0	62,267	14,979	60,649	12,447	53	2,700	0	0
Constructora San José-San Ramón, S.A.	0	387	0	248	0	0	0	0	0
Constructora. San José-Caldera, S.A.	0	773	21	4,240	0	0	(15)	0	0
Eurolink S.C.P.A.	0	60,375	0	22,875	0	719	0	0	0
Pazo de Congresos de Vigo, S.A.	0	75,454	0	67,724	0	0	0	0	0
Caraminer, S.A.	0	217	517	465	264	0	4	0	0
Repsol YPF, S.A.	0	13,584,000	35,718,000	10,519,000	18,244,000	985,000	(3,289,000)	0	0
Puerta Oro Toledo, S.L.	0	5,988	0	0	0	0	0	0	0
Camarate Golf, S.A.	0	3,968	0	(2,295)	(1,500)	0	(604)	0	0
Haçor Domus, Compra e Venda de Imoveis, Ltda	0	0	0	0	0	0	0	0	0
H.S.E. - Empreendimentos Imobiliários, Lda	0	329	9	319	68	0	0	0	0
Via Expresso	0	0	0	0	0	0	0	0	0

	Total profit	Cash	Current financial liabilities	Non-current financial liabilities	Depreciation and amortisation	Borrowing income	Borrowing Costs	Capital gains tax
Circuitus, Ltd	(5,555)	136	0	0	0	0	0	0
Finsa, S.R.L.	(8)	1	0	0	0	0	0	0
Desarrollo Vial al Mar, S.A.S.	(783)	67,158	15,089	431,174	385	2,119	51,702	(1,961)
Grupo Via Central, S.A.	(11,090)	1,347	3,575	198,041	34	63	8,503	8,212
Pilemburg, S.A.	(68)	2	0	0	0	0	1	59
Autop. del Guadalmedina Conc. Española, S.A.	(7,428)	12,034	5,353	222,952	4,400	0	13,854	(2,476)
GSJ Maintenance Ltd	(124)	412	0	4	0	0	0	(18)
N6 Operations Ltd	830	358	0	20	100	0	0	117
N6 Concession Holding Ltd	0	0	0	0	0	0	0	0
N6 Concession Ltd	(8,005)	21,004	1,193	119,434	2,494	1	6,439	0
Sociedad Concesionaria Vespucio Oriente, S.A.	(465)	1,097	791	407,249	174	85	8,567	1,624
Operadora Avo, S.A.	0	135	0	0	6	0	0	0
Consorcio Stabile VIS Societat C.P.A.	(0)	239	163	0	225	0	16	0
Enervalor Naval, S.L.	0	52	0	0	0	0	0	0
Tecnologías Extremeñas del Litio, S.L.	0	(1,469)	0	0	0	0	0	0
Concesionaria AP-1 Araba, S.A.	266	294	477	1,110	312	87	21	49
Biomásas del Pirineo, S.A.	0	243	83	0	0	0	0	0
Residuos de Construcción de Cuenca, S.A.	(456)	37	0	0	0	0	0	0
Sacorec, S.L.	0	(58)	0	0	0	0	0	0
Boremer, S.A.	2,725	3,100	0	2,960	0	451	0	3,933
Compost del Pirineo, S.A.	(20)	42	58	0	12	0	0	0
Cultivos Energéticos de Castilla, S.A.	(2)	(197)	0	0	2	0	0	0
Desgasificación de Vertederos, S.A.	(128)	1	90	0	0	0	0	0
Gestión de Partícipes del Biorreciclaje, S.A.	0	70	0	159	0	0	0	0
Reciclados y Tratamientos Andaluces, S.L.	0	0	0	0	0	0	0	0
Iniciativas Medioambientales del Sur, S.L.	(254)	0	0	4	0	0	0	0
Inte RCD Huelva, S.L.	0	(107)	0	0	0	0	0	0
Alcorec, S.L.	0	61	0	0	0	0	0	0
Inte RCD Bahía de Cádiz, S.L.	0	(472)	0	0	0	0	0	0
Inte RCD, S.L.	0	0	0	0	0	0	0	0
Metrofangs, S.L.	91	4,270	0	0	0	113	0	0
Parque Eólico La Sotonera, S.L.	375	551	0	0	601	0	46	125

Valdemingómez 2000, S.A.	2,111	8,858	0	0	169	187	1,372	374
Procesador de Información del Servicio de Aseo, S.A.S.	(13)	291	0	0	7	0	0	2
AC Technology, S.A.S.	41	44	0	0	0	0	2	2
Plataforma por la Movilidad, A.I.E.	0	506	0	0	154	32	32	0
Geida Skikda, S.L.	3,901	20,193	0	0	0	0	0	0
Geida Tlemcen, S.L.	9,279	36,468	0	0	0	0	0	0
Grupo Valorinima	(12)	4,695	0	0	0	0	0	0
Desarrollos Eólicos Extremeños, S.L.	(25)	2	0	613	0	0	24	0
M 50 (D&C) Ltd	0	133	0	3,299	0	0	0	0
N6 Construction Ltd	0	453	0	39,447	0	0	0	0
Grupo Unidos por el Canal, S.A.	0	865	207,032	5,241,618	0	0	6,444	0
Sociedad Sacyr Agua Santa, S.A.	(1)	146	0	0	0	4	0	0
Constructora ACS-Sacyr, S.A.	0	509	0	0	0	18	0	0
Constructora Necso Sacyr, S.A.	2	2	0	0	0	0	0	0
Constructora Vespucio Oriente, S.A.	2,700	683	0	4,179	4,708	0	690	1,216
Constructora San José-San Ramón, S.A.	0	0	0	0	0	0	0	0
Constructora. San José-Caldera, S.A.	(15)	31	61	0	0	0	0	0
Eurolink S.C.P.A.	0	450	0	0	0	0	0	0
Pazo de Congresos de Vigo, S.A.	0	804	38,670	0	0	0	0	0
Caraminer, S.A.	4	5	332	227	164	0	26	0
Repsol YPF, S.A.	(3,289,000)	18,365,000	3,880,000	12,123,000	4,366,000	96,000	340,000	(16,000)
Puerta Oro Toledo, S.L.	0	5,988	0	0	0	0	0	0
Camarate Golf, S.A.	(604)	727	(22,954)	(1,500)	0	(1,770)	30,529	0
Haçor Domus, Compra e Venda de Imoveis, Ltda	0	0	0	0	0	0	0	0
H.S.E. - Empreendimentos Imobiliários, Lda	0	75	319	36	0	0	0	0
Via Expresso	0	0	0	0	0	0	(2,188)	(4,762)

RECONCILIATION

	Shareholders' equity	% stake	Shareholding value	Adjustments	PPE	Transfer restriction on equity	Cash outflow commitments
Circuitus, Ltd	115,249	49%	56,472	22,656	33,816	0	0
Finsa, S.R.L.	151	49%	74	0	74	0	0
Desarrollo Vial al Mar, S.A.S.	36,788	38%	13,796	(2)	13,798	67,158	0
Grupo Via Central, S.A.	12,839	40%	5,136	0	5,136	1,347	0
Pilemburg, S.A.	(116)	40%	(46)	(46)	0	2	0
Autop. del Guadalmedina Conc. Española, S.A.	40,063	5%	2,003	2,003	0	0	0
GSJ Maintenance Ltd	356	45%	160	3	157	412	0
N6 Operations Ltd	1,012	50%	506	0	506	358	0
N6 Concession Holding Ltd	0	45%	0	0	0	0	0
N6 Concession Ltd	(92,296)	45%	(41,533)	(41,533)	0	21,004	0
Sociedad Concesionaria Vespucio Oriente, S.A.	96,468	50%	48,234	1	48,233	1,097	0
Operadora Avo, S.A.	22	50%	11	(2)	13	135	0
Consorcio Stabile VIS Societá C.P.A.	150	47%	70	4	66	0	0
Enervalor Naval, S.L.	52	40%	21	1	20	0	0
Tecnologías Extremeñas del Litio, S.L.	5	25%	1	(1)	2	0	0
Concesionaria AP-1 Araba, S.A.	768	33%	254	0	254	0	0
Biomassas del Pirineo, S.A.	77	44%	34	0	34	0	0
Residuos de Construcción de Cuenca, S.A.	(62)	50%	(31)	(31)	0	0	0
Sacorec, S.L.	(58)	5%	(3)	(3)	0	0	0

Boremer, S.A.	2,098	50%	1,049	0	1,049	0	0
Compost del Pirineo, S.A.	(1)	50%	0	1	(1)	0	0
Cultivos Energéticos de Castilla, S.A.	(8)	44%	(4)	(4)	0	0	0
Desgasificación de Vertederos, S.A.	(181)	50%	(90)	(90)	0	0	0
Gestión de Participes del Biorreciclaje, S.A.	(209)	33%	(70)	(70)	0	0	0
Reciclados y Tratamientos Andaluces, S.L.	0	5,0%	0	0	0	0	0
Iniciativas Medioambientales del Sur, S.L.	271	50%	135	(1)	136	0	0
Inte RCD Huelva, S.L.	(107)	20%	(21)	(21)	0	0	0
Alcorec, S.L.	(755)	10%	(76)	(76)	0	0	0
Inte RCD Bahía de Cádiz, S.L.	(472)	20%	(94)	(94)	0	0	0
Inte RCD, S.L.	(219)	33%	(73)	(73)	0	0	0
Metrofangs, S.L.	13,508	22%	2,918	(2)	2,920	0	0
Parque Eólico La Sotonera, S.L.	8,333	30%	2,513	0	2,513	0	0
Valdemingómez 2000, S.A.	5,832	40%	2,333	1	2,332	0	0
Procesador de Información del Servicio de Aseo, S.A.S.	314	15%	46	(1)	47	0	0
AC Technology, S.A.S.	30	20%	6	0	6	0	0
Plataforma por la Movilidad, A.I.E.	4	15%	1	1	0	0	0
Geida Skikda, S.L.	20,193	33%	6,664	0	6,664	0	0
Geida Tlemcen, S.L.	36,468	50%	18,234	(6)	18,240	0	0
Grupo Valorinima	6,926	20%	1,091	(0)	1,091	0	0
Desarrollos Eólicos Extremeños, S.L.	1,318	50%	659	(1)	660	0	0
M 50 (D&C) Ltd	(7,701)	43%	(3,273)	(3,273)	0	0	0
N6 Construction Ltd	(90,383)	43%	(38,413)	(38,413)	0	0	0
Grupo Unidos por el Canal, S.A.	38,278	42%	15,924	15,924	0	0	0
Sociedad Sacyr Agua Santa, S.A.	139	50%	70	1	69	0	0
Constructora ACS-Sacyr, S.A.	86	50%	43	(2)	45	0	0
Constructora Necso Sacyr, S.A.	(166)	50%	(83)	(99)	16	0	0
Constructora Vespucio Oriente, S.A.	4,150	50%	2,075	1	2,074	0	0
Constructora San José-San Ramón, S.A.	140	33%	46	2	44	0	0
Constructora. San José-Caldera, S.A.	(3,446)	33%	(1,137)	(1,156)	19	0	0
Eurolink S.C.P.A.	37,500	19%	7,013	(1)	7,013	0	0
Pazo de Congresos de Vigo, S.A.	7,730	11%	859	1	858	0	0
Caraminer, S.A.	5	40%	2	0	2	0	0
Repsol YPF, S.A.	21,185,000	7,83%	1,657,959	553,619	1,104,340	0	0
Puerta Oro Toledo, S.L.	5,988	35%	2,096	2,096	0	0	0
Camarate Golf, S.A.	174	26%	45	1	44	0	0
Haçor Domus, Compra e Venda de Imóveis, Ltda	166	39%	65	65	0	0	0
H.S.E. - Empreendimentos Imobiliários, Lda	57	28%	16	16	0	0	0
Via Expresso	33,413	11%	3,742	70	3,672	17,120	0

The Group classifies companies as associates when it exercises significant influence over their management, regardless of whether its holding is less than 20%, in fulfilment of the conditions of IAS 28.

11. CONTRIBUTION BY PROPORTIONATELY CONSOLIDATED COMPANIES

The tables below present the financial highlights of the proportionately consolidated companies in 2019 and 2020:

							2019
Thousands of euros	Non-current assets	Current assets	Non-current liabilities	Current liabilities	Revenue	Expenses	
Consorcio GDL Viaducto, S.A. de C.V.	6	15,010	2,574	7,429	13,042	14,675	
Consorcio Túnel Guadalajara, S.A. de C.V.	32	23,119	177	23,994	17,511	21,928	
							2020
Thousands of euros	Non-current assets	Current assets	Non-current liabilities	Current liabilities	Revenue	Expenses	
Consorcio GDL Viaducto, S.A. de C.V.	5	9,061	2,248	4,674	1,882	4,097	
Consorcio Túnel Guadalajara, S.A. de C.V.	28	20,667	154	21,316	6,045	6,170	

There were no contingent liabilities or commitments in respect of the investments of the above-mentioned businesses in 2020 and 2019.

12. RECEIVABLES FROM CONCESSIONS

As indicated in Note 3.d.10), following application of IFRIC 12 some concession projects have been classified as financial assets and recorded under "Receivables from concessions". This item includes receivables from the public authorities granting the concessions under the various agreements.

Pursuant to IFRIC 12 "Service Concession Arrangements", these companies recognised a financial asset instead of an intangible asset for the building investment undertaken (construction services) from the moment that they have an unconditional right acknowledged in legally enforceable agreements to receive cash or other financial assets from the grantor for the construction services provided, either through the collection of specific measurable amounts, or through the collection of any shortfalls between the amounts received from users of the public services and the specific or measurable amounts.

Pursuant to the instructions in the Interpretation of IFRIC 12, the Group recognised a receivable by way of a consideration for construction services in relation to Sociedad Concesionaria Rutas Limarí, S.A., as the company has an unconditional contractual right to receive cash or other financial assets from the grantor (investment subsidies), the value of which discounted at the risk rate for this type of instrument is equivalent to 64.97% of the estimated cost of construction. This is therefore a combined concession asset consisting of intangible assets, and also a financial asset in the percentage stated.

The movements in this heading in 2020 and 2019 were as follows:

2019 Thousands of euros	Balance at 31-Dec-18	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-19
Non-current receivables from concessions	3,552,834	1,383,610	(2,444)	(299,197)	0	(58,349)	4,576,454
TOTAL NON-CURRENT	3,552,834	1,383,610	(2,444)	(299,197)	0	(58,349)	4,576,454
Current receivables from concessions	293,238	37,443	(286,932)	292,066	0	(6,903)	328,912
TOTAL CURRENT	293,238	37,443	(286,932)	292,066	0	(6,903)	328,912
2020 Thousands of euros	Balance at 31-dic-19	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-dic-20
Non-current receivables from concessions	4,576,454	1,718,229	(2,545)	(506,721)	0	(193,849)	5,591,568
Impairment of non-current receivables from concessions	0	(698)	0	0	0	32	(666)
TOTAL NON-CURRENT	4,576,454	1,717,531	(2,545)	(506,721)	0	(193,817)	5,590,902
Current receivables from concessions	328,912	40,358	(340,187)	506,721	3,152	(15,134)	523,822
Impairment of current receivables from concessions	0	(124)	0	0	0	3	(121)
TOTAL CURRENT	328,912	40,234	(340,187)	506,721	3,152	(15,131)	523,701

In 2019, construction work on the Colombian, Mexican, Italian, Uruguayan and Paraguayan concessions continued to progress with respect to 2018. In addition, two new companies located in Chile were included in the scope of consolidation and began to make a contribution under this heading, with the contribution in the case of the motorway being significant. These relate to the companies Sociedad Concesionaria Ruta de la Fruta, S.A. and Sociedad Concesionaria Aeropuerto de Arica, S.A.

In 2020, there were significant increases in the accounts receivable for concession projects due to progress with work on concessions in Colombia, Paraguay, Italy and Mexico, mainly. There was also a contribution by a new company that entered the consolidation scope during the year, representing the Group's entry into the concession market in the United States, namely the company Sacyr Plenary Utility Partners Idaho LLC.

The disposals in both years relate to the amounts received from the grantor authority by each concession operator.

The detail of "Receivables from concessions" is as follows:

Thousands of euros	2020		2019	
	NON-CURRENT	CURRENT	NON-CURRENT	CURRENT
Autovía del Noroeste Concesionaria de CARM, S.A.	35,482	11,163	41,051	11,318
Total motorways in Spain	35,482	11,163	41,051	11,318
Sociedad Concesionaria Vial Sierra Norte, S.A.	59,991	55,850	84,887	60,232
Sociedad Concesionaria Valles del Desierto, S.A.	84,662	14,508	87,193	20,866
Sociedad Concesionaria Ruta del Limarí, S.A.	95,373	9,890	102,661	11,243
Sociedad Concesionaria Rutas del Desierto, S.A.	138,618	12,570	136,452	13,296
Sociedad Concesionaria Valles del Bio Bio, S.A.	272,451	21,620	269,026	22,777
Sociedad Concesionaria Ruta del Algarrobo, S.A.	248,516	20,557	242,585	27,014
Sociedad Concesionaria Ruta de la Fruta, S.A.	37,013	0	21,178	0
Concesionaria Vial Unión del Sur, S.A.S.	443,965	126,323	379,063	0
Sociedad Concesionaria Vial Montes de María, S.A.S.	171,255	35,612	172,994	0
Consorcio PPP Rutas del Litoral S.A.	67,394	8,721	76,794	704
Rutas del Este, S.A.	155,391	0	78,660	0
Autovia Pirámides Tulancingo Pachuca, S.A. de CV	47,878	20,184	59,200	26,796
Unión Vial Río Pamplonita, S.A.S.	201,796	23,468	115,301	0
Superestrada Pedemontana Veneta, S.R.L.	2,594,210	0	1,941,044	0
Total motorways abroad	4,618,513	349,303	3,767,038	182,928
Motorways	4,653,995	360,466	3,808,089	194,246
Sociedad Concesionaria Salud Siglo XXI, S.A.	131,558	49,294	151,955	49,373
Hospital de Parla, S.A.	68,174	15,948	70,794	15,702
Hospital del Noreste, S.A.	63,563	17,513	67,212	17,242
Consorcio Operador de Hospitales Regionales del Sur, S.A.de C.V.	90,183	39,378	65,329	10,448
Hospitals	353,478	122,133	355,290	92,765
Intercambiador de Transportes de Moncloa, S.A.	127,605	15,386	129,333	15,487
Interc. de Transporte de Plaza Elíptica, S.A.	44,380	7,855	45,390	7,986
Transport hubs	171,985	23,241	174,723	23,473
Valoriza Servicios Medioambientales, S.A.	35,484	3,467	38,756	4,222
Waste treatment	35,484	3,467	38,756	4,222
Myah Gulf Oman Desalination Company SAOC	159,323	13,093	180,578	13,606
Sacyr Agua Norte, S.A.	2,075	652	0	0
Valoriza Agua, S.A.	888	91	877	150
Water	162,286	13,836	181,455	13,756
Sociedad Concesionaria Aeropuerto del Sur, S.A.	1,352	0	382	0
Sociedad Concesionaria Aeropuerto de Arica, S.A.	0	0	276	0
Sacyr Plenary Utility Partners Idaho LLC	195,393	0		
Sacyr Construcción S.A.U (Gisa police stations)	16,929	558	17,483	450
Other	213,674	558	18,141	450
RECEIVABLES, CONCESSION PROJECTS	5,590,902	523,701	4,576,454	328,912

Concession periods and the investment commitment are as follows:

	Concession period		Committed investment (thousands of euros)
	Commissioned in	End of concession	
Motorways			
Autovía del Noroeste Concesionaria de CARM, S.A.	2001	2026	0
Sociedad Concesionaria Valles del Desierto, S.A.	2011	2025	0
Sociedad Concesionaria Ruta del Limarí, S.A.	2018	2044	2,209
Sociedad Concesionaria Rutas del Desierto, S.A.	2014	2043	0
Sociedad Concesionaria Valles del Bío Bío, S.A.	2016	2046	0
Sociedad Concesionaria Rutas del Algarrobo, S.A.	2015	2045	302
Sociedad Concesionaria Ruta de la Fruta, S.A.	2026	2064	535,941
Sociedad Concesionaria Vial Sierra Norte, S.A.	2014	2039	33,837
Concesionaria Vial Unión del Sur, S.A.S.	2015	2044	95,274
Sociedad Concesionaria Vial Montes de María, S.A.S.	2015	2043	2,853
Consorcio PPP Rutas del Litoral, S.A.	2017	2041	0
Rutas del Este, S.A.	2017	2047	297,151
Autovía Pirámides Tulancingo Pachuca, S.A. de C.V.	2017	2027	0
Unión Vial Río Pamplonita, S.A.S.	2017	2044	264,196
Superestrada Pedemontana Veneta, S.R.L.	2022	2061	2,258,000
Hospitals			
Hospital de Parla, S.A.	2007	2035	0
Hospital del Noreste, S.A.	2007	2035	0
Sociedad Concesionaria Salud Siglo XXI, S.A.	2017	2032	0
Consorcio Operador de Hospitales Regionales del Sur, S.A.de C.V.	2020	2043	0
Transport hubs			
Intercambiador de Transportes de Moncloa, S.A.	2008	2043	0
Interc. de Transporte de Plaza Elíptica, S.A.	2007	2040	0
Waste treatment			
Valoriza Servicios Medioambientales, S.A.			
Los Hornillos waste treatment centre	2011	2030	0
La Paloma plant	2003	2023	0
Las Calandrias	2003	2022	0
Guadarrama green areas	2008	2022	0
Cleaning and solid urban waste collection, Majadahonda	2012	2022	0
Water			
Alcudia desalination plant	2010	2025	0
Myah Gulf Oman Desalination Company SAOC	2019	2038	0
Sacyr Agua Norte	1994	2024	980
Other			
Sacyr Construcción S.A.U (Gisa police stations)	2007	2032	0
Sociedad Concesionaria Aeropuerto del Sur, S.A.	2018	2024	4,667
Sociedad Concesionaria Aeropuerto de Arica, S.A.	2023	2034	16,177
Sacyr Plenary Utility Partners Idaho, LLC	2020	2070	0

There are no significant undertakings for repairs or replacements either now or in the future, other than the habitual repairs and replacements for this type of company. Concession arrangements usually include the following infrastructure procedures:

- a. Major repair and replacement works when they are carried out with respect to periods of use exceeding one year, enforceable in relation to the conditions that must be met by each of the infrastructures to make them suitable for the services and activities for which they are used.
- b. The procedures required to revert the infrastructure to the grantor entity at the end of the concession, in the state of use and operation set forth in the concession arrangement.

13. NON-CURRENT AND CURRENT FINANCIAL ASSETS

The movements in the various accounts under the heading of non-current financial assets in 2019 and 2020 were as follows:

2019 Thousands of euros	Balance at 31-Dec-18	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-19
Loans to companies accounted for using the equity method	103,936	32,828	(17,979)	0	0	0	118,785
Other loans	72,878	19,258	(32,242)	(11,888)	114	730	48,850
Financial assets at fair value with change in profit or loss	7,045	7,851	(10,628)	161	0	0	4,429
Other financial assets at amortised cost	43,344	67,558	0	57	0	274	111,233
Non-current guarantees and deposits given	15,396	15,289	(14,548)	6,532	(41)	3	22,631
Costs	242,599	142,784	(75,397)	(5,138)	73	1,007	305,928
Impairment	(92,738)	(1,742)	15,530	0	0	0	(78,950)
Impairment	(92,738)	(1,742)	15,530	0	0	0	(78,950)
TOTAL	149,861	141,042	(59,867)	(5,138)	73	1,007	226,978
2020 Thousands of euros	Balance at 31-Dec-19	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-20
Loans to companies accounted for using the equity method	118,785	4,594	(3,077)	0	0	0	120,302
Other loans	48,850	37,860	(1,060)	0	3,733	(777)	88,606
Financial assets at fair value with change in profit or loss	4,429	9	(1,176)	984	0	42	4,288
Other financial assets at amortised cost	111,233	63,932	(27,738)	0	7,915	(11,168)	144,174
Non-current guarantees and deposits given	22,631	515	(2,066)	(2,683)	0	(495)	17,902
Cost	305,928	106,910	(35,117)	(1,699)	11,648	(12,398)	375,272
Impairment	(78,950)	(741)	0	0	0	10	(79,681)
Impairment	(78,950)	(741)	0	0	0	10	(79,681)
TOTAL	226,978	106,169	(35,117)	(1,699)	11,648	(12,388)	295,591

The figures for "Other financial assets" at 31 December 2020 are mainly due to balances attributable to Sociedad Concesionaria Vial Unión del Sur, S.A.S. amounting to 127,951 thousand euros (77,237 thousand euros at 31 December 2019), Sociedad Concesionaria Vial Montes de María, S.A.S. amounting to 2,653 thousand euros (32,216 thousand euros at

31 December 2019) and Unión Vial Río Pamplonita, S.A.S. for 5,940 thousand euros (1,773 thousand euros at 31 December 2019). In all cases, the amounts reflect the collections at explicit toll points and which are payable to Colombia's National Transport Agency given that the revenue generated by those concessions are paid for by that agency in accordance with the compensation laid down in the contract between the two parties.

As required by law, Group companies have disclosed all companies in which they have taken up a shareholding of over 10% or, where they already held such a shareholding, any additional acquisitions or sales above 5%.

“Loans to companies accounted for using the equity method” reports the Group's loans to companies consolidated in this manner.

“Guarantees and deposits given” mainly comprises the percentage of guarantees paid by lessees that Spain's regional governments require as a deposit.

The “Other Loans” heading mainly includes loans to other shareholders of certain Group companies in which the ownership interest is less than 100%.

The breakdown of current financial assets at 31 December 2020 and 2019 is as follows:

	Thousands of euros	2020	2019
Loans to companies accounted for using the equity method		6,906	22,083
Other current assets		28,861	24,722
Debt securities		8,552	7,061
Loans to third parties		14,698	13,699
Current deposits and guarantees		7,086	8,823
Provisions		(2,156)	(1,508)
TOTAL		63,947	74,880

In 2019, there was a decrease in “Debt securities” mainly related to the maturity of an investment in short-term bonds.

In 2020, the reduction of the balance under “Loans to companies accounted for using the equity method” mainly relates to dividends accrued and pending payment at the close of each of the years.

In 2020 and 2019, “Other current financial assets” related mainly to fixed-term deposits.

14. TAX SITUATION

14.1. CONSOLIDATED TAX GROUP

As indicated in Note 3.d.21, in compliance with Corporate Income Tax Law 27/2014 of 27 November, Sacyr, S.A. and its subsidiaries have decided, with the approval of each company's corporate bodies, to file a consolidated tax return, and have duly notified the AEAT (the Spanish tax authorities), which assigned the tax identification number 20/02 to the head of the Tax Group.

The companies forming part of the Tax Group are listed in Appendix II of these consolidated financial statements.

14.2. YEARS OPEN FOR INSPECTION

According to current legislation, taxes may not be considered final until either the tax returns have been inspected by the tax authorities or the four-year inspection period has expired. The general inspection period was amended by Royal Legislative Decree RDL11/2020, which extended it by 78 days. The significant taxes affected by this are:

- corporate income tax for 2015, 2016, 2017 and 2018.
- VAT for the second quarter of 2016 and the first quarter of 2020.

The tax authorities have a period of ten years to confirm and investigate tax loss carryforwards and certain tax credits that are pending application.

At year-end 2020, the consolidated Tax Group had financial years 2016 to 2020 open for review for all the taxes applicable to it, and corporation tax from 2015 to 2020.

In July 2019, an assessment was signed in dispute by Sacyr, S.A. as the parent of Tax Group 20/02 in relation to corporate income tax for the years 2012 to 2014, totalling 10,536,896.44 euros. The dispute will not, under any circumstances, entail payments to the tax authorities, as it will merely result in smaller declared tax losses, all accounted for by subsidiaries in the Tax Group for these periods. This assessment is under appeal before the Economic Administrative Tribunal.

On the same date, an assessment was signed in dispute also with regard to VAT for the financial year 2015 in the amount of 1,747,629.88 euros. This assessment is under appeal before the Economic Administrative Tribunal.

With respect to the return signed in dispute by Sacyr, S.A. as parent of Tax Group 20/02 for corporate income tax for the periods 2004 to 2007, totalling 75,824,683.84 euros, in February 2019 the appeal was partially upheld by Spain's Appeals Court ("Audiencia Nacional") and the decision is definitive. The incident involving implementation of the ruling handed down by the Appeals Court is pending resolution. This will not involve a payment to the tax authorities. The companies involved have made provisions for the potential accounting impact of the resolution of this incident.

The return signed in dispute by Sacyr, S.A. as parent of Tax Group 20/02 in relation to corporate income tax for the periods 2007 to 2010, totalling 128,796,080.93 euros, is now being challenged at Spain's Central Administrative Economic Tribunal. This review was initiated against Sacyr, S.A. and will not under any circumstances entail payments to the tax authorities, as they will merely involve smaller recognised tax loss carryforwards. Of this amount, 125,784,482.75 euros correspond to the group, as the sum in respect of Merlin Properties (the company that absorbed Testa Inmuebles en Renta, Socimi, S.A.) was eliminated because the company no longer forms part of the group. The sanction proceedings deriving from the aforementioned tax return have also been appealed before the Central Administrative Economic Tribunal.

The VAT return for the period between May 2009 and December 2010, signed in dispute by Sacyr, S.A. as parent of VAT Tax Group 410/08, for a total cumulative amount of 14,336,876.11 euros, is currently being challenged at Spain's National High Court. The sanction proceedings deriving from this tax return have also been appealed before the same Court.

The partial inspection of VAT for the period 11/2011 to 12/2012, signed by Sacyr, S.A. as the parent of VAT group 410/08, for a total amount of 8,929,577.48 euros, is also being challenged at the Central Administrative Economic Tribunal.

The Parent's management and its tax advisers do not expect the final outcome of the review proceedings under way and of the appeals submitted to have a significant impact on the financial statements at year-end 2020.

14.3. TAX RATE

The main nominal tax rates used in calculating tax on the income of the Group companies for 2020 are as follows:

Spain:	25 %
Portugal:	22.5 %
Chile:	25.5 %
Mexico:	30 %
Panama:	25 %
Brazil:	15 % to 25 %
Ireland:	12.5 %
Great Britain:	19 %
Ecuador:	22 %
Costa Rica:	30 %
Italy:	24 %
United States:	32.5 %
Libya:	15 % to 40 %
Algeria:	19 % to 26 %
Australia:	30 %
Qatar:	10 %
India:	40 % to 43.26 %
Oman:	15 %
Colombia:	33 %
Peru:	29.5 %
Bolivia:	25 %
Uruguay:	25 %
Paraguay:	10 %

The income tax expense for continuing operations recognised by the Sacyr Group at 31 December 2020 and 2019 amounted to 125,361 thousand euros and 89,327 thousand euros respectively, which represents an effective rate on pre-tax earnings of 53.06% and -48.58% respectively.

The reconciliation between accounting income and taxable income, and tax expense reconciliation before and after deductions and adjustments are as follows:

Miles de euros	2020	2019
Consolidated profit before tax	236,248	(183,860)
Profit and loss of companies using the equity method	337,358	259,841
Other consolidated adjustments	(3,710)	69,601
Permanent differences	(254,677)	(21,589)
Tax profit/loss	315,219	123,993
x average tax rate	21.13%	36.65%
Tax expense before deductions and other adjustments	66,621	45,438
Deductions and rebates for the year	(2,155)	1,275
Adjustment of prior years' income tax	0	3,036
Adjustment due to change in tax rate	0	0
Other adjustments	60,895	39,578
Income tax	125,361	89,327
Effective tax rate	53.06%	(48.58%)
Breakdown of capital gains tax:		
(-/+) Deferred tax expense/income from continuing operations	(90,115)	(60,408)
(-/+) Current tax expense/income from continuing operations	(35,246)	(28,919)

In 2019:

In relation to the reconciliation of accounting income and taxable income, in addition to corrections in respect of the income of companies accounted for using the equity method, the difference under "Other consolidated adjustments" relates mainly to the impairment of the goodwill of the Group's investee Sacyr Fluor, which is not deductible for tax purposes.

The permanent differences mainly comprise losses in foreign branches and subsidiaries that are not tax deductible and changes in the value of derivatives linked to the value of the Group's holding in Repsol, which in this year have seen positive results and therefore imply a negative adjustment for permanent differences.

In other adjustments in 2019, the amount of 39,578 mainly relates to impairment of tax credits that the Group considers it will not be possible to apply in the next ten years.

In 2020:

In relation to the reconciliation of accounting income and taxable income, in addition to the adjustment to the profit contributed by companies accounted for using the equity method, the reconciliation includes the permanent differences arising from differences between the accounting and taxable income of various Group companies amounting to -254,677 thousand euros. The main components of these permanent differences relate to the results of the derivatives hedging the Group's holding in Repsol, amounting to -442,904 thousand euros, to positive permanent differences for impairment in the parent of the Group that are not tax deductible, and losses in some subsidiaries that are not considered tax deductible, because of their tax jurisdictions.

The Corrections and other adjustments item includes an amount of 60,895 thousand euros relating mainly to impairment of tax credits of approximately 55 million euros that the Group considers will not be applied in the next ten years.

14.4. CHANGE IN DEFERRED TAXES

Movements in deferred tax assets and liabilities in 2020 and 2019 were as follows:

Thousands of euros	Balance at 31-Dec-2018	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Impact on equity	Balance at 31-Dec-2019
Deferred tax assets	970,736	291,983	(228,410)	(19,917)	(30,694)	(4,134)	12,571	992,135
Deferred tax liabilities	233,009	176,901	(55,141)	(1,572)	(55)	(8,849)	353	344,646
Thousands of euros	Balance at 31-Dec-2019	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Impact on equity	Balance at 31-Dec-2020
Deferred tax assets	992,135	178,866	(108,632)	705	11,484	(15,458)	12,814	1,071,914
Deferred tax liabilities	344,646	165,313	(6,421)	0	1,637	(17,381)	676	488,470

In 2019, the increases in deferred tax assets were due to adjustments arising from the application of EU-IFRSs, including those relating to the application of IFRIC 12, such that the difference between deferred tax assets and deferred tax liabilities is expected to reverse in future years due to the nature of deductible and taxable temporary differences, respectively. These increases mostly arose in Chilean concession companies.

The write-offs and derecognitions recorded are also partly due to the application of EU-IFRS, including those relating to the application of IFRIC 12, as discussed above (mainly in Chile).

In 2020, the increases in deferred tax assets are due to adjustments arising from the application of EU-IFRSs, including those relating to the application of IFRIC 12, such that the difference between deferred tax assets and deferred tax liabilities is expected to reverse in future years due to the nature of the deductible and taxable temporary differences, respectively. Such increases mostly arose in Chilean concession companies.

The decreases in deferred tax assets are mainly related to impairment of tax credits that the Group considers will not be recoverable in the next ten years, as explained in the reconciliation of accounting and tax income.

In 2020 and 2019, the balance of “Deferred tax assets” is broken down as follows:

	Thousands of euros	2020	2019
DEFERRED TAX ASSETS		1,071,914	992,135
SACYR, S.A. TAX GROUP IN SPAIN		666,966	722,587
1. TOTAL DEDUCTIONS AND CARRYFORWARDS OF THE CONSOLIDATED TAX GROUP		481,063	499,274
1.1. Deductions		222,804	274,340
1.2. Tax loss carryforwards/Non-deductible finance costs		258,259	224,934
2. TAX EFFECT OF FINANCIAL INSTRUMENTS		2,372	4,737
3. TEMPORARY DIFFERENCES ARISING BETWEEN ACCOUNTING AND TAXABLE PROFIT		183,531	218,575
Others		183,531	218,575
COMPANIES NOT INCLUDED IN THE TAX GROUP		404,948	269,548

The Group assessed the recoverability of the consolidated deferred tax assets relating to tax loss carryforwards, non-deductible finance expenses and unused tax credits, based on the evaluation of the financial projections of each of the companies forming the consolidated Tax Group in line with its own business plans and with the Sacyr Group’s strategic plan.

The Group has deductible temporary differences which were not recognised as deferred tax assets in the statement of financial position. These differences were mainly tax loss carryforwards for the Tax Group, the impact of which on deferred tax assets was approximately 318 million euros, in addition to unused tax credits amounting to around 58 million euros.

Law 11/2020, of 30 December, on the 2021 government budget, published in the Official State Gazette on 31 December 2020, includes an exemption for dividends and capital gains under article 21 of the Corporate Income Tax Law (LIS) when they arise from holding of over 5% or a cost in excess of 20 million in Spanish companies and companies resident in a country with a double taxation agreement or a minimum nominal tax rate of 10%, which were previously 100% exempt. For financial years starting from 1 January 2021, this exemption is limited to 95% of the income, which, in practice equates to an effective tax rate of 1.25% of the dividend distributed or the capital gain.

For year-end 2020, the Group assessed in its consolidated financial statements whether it should recognise a deferred tax liabilities for the undistributed reserves of the Group's subsidiaries and associates, pursuant to paragraph 39 of IAS 12.

The temporary differences relating to investments in the Group's subsidiaries and associates, for which no deferred tax liabilities have been recognised, amounted to 13,659 thousand euros, as the Group considers that the undistributed gains of its subsidiaries will not be distributed in the foreseeable future.

14.5. TAX LOSS CARRYFORWARDS AND NON-DEDUCTIBLE FINANCE COSTS

Some Tax Group companies have tax losses that can be carried forward and non-deductible finance costs that can be offset against taxable income of individual companies in subsequent years.

Unused tax loss carryforwards and non-deductible finance costs at 31 December 2020 applicable in future years and considered recoverable break down as follows:

Consolidated tax group – BINS		
Year generated	Thousands of euros	Cumulative
2001	0	0
2002	331	331
2003	0	331
2004	0	331
2005	0	331
2006	0	331
2007	0	331
2008	20,212	20,542
2009	0	20,542
2010	2,822	23,364
2011	36,319	59,684
2012	42,645	102,329
2013	80,105	182,434
2014	516	182,950
2015	99,123	282,073
2016	313	282,385
2017	95,942	378,327
2018	18	378,345
2019	150,908	529,253
2020	12,170	541,423

Consolidated tax group – Non-deductible finance cost

Year generated	Thousands of euros	Cumulative
2013	119,616	119,616
2014	0	119,616
2015	0	119,616
2016	41,551	161,167
2017	24,551	185,718
2018	117,512	303,230
2019	91,222	394,452
2020	97,162	491,614

The Corporate Income Tax Law 27/2014 in Spain eliminated the time limit for the offset of tax losses, which had previously been set at 18 years. This means that tax assets will not expire. These tax loss carryforwards are expected to be offset against future profits and unrealised gains.

14.6. UNUSED TAX CREDITS

At 31 December 2020, the Tax Group had the following unused tax credits, accrued in 2020 and previous years (2007 to 2020), by year generated:

Year generated	Amount (thousands of euros)	Cumulative (thousands of euros)
2007	7,458	7,458
2008	9,414	16,872
2009	44,748	61,620
2010	7,757	69,377
2011	52,179	121,556
2012	33,895	155,451
2013	31,820	187,271
2014	27,027	214,298
2015	352	214,650
2016	1,014	215,665
2017	1,206	216,870
2018	2,056	218,926
2019	1,681	220,607
2020	2,196	222,804

The main unused tax relief relates to the tax credits for the double taxation of dividends of Repsol, S.A., the 2009 reinvestment tax relief and R&D&i tax credits. The maximum periods to apply unused tax relief are unlimited for tax credits for double taxation, 18 years for R&D&i tax credits and 15 years for the remaining tax relief, all calculated from the period in which they were generated.

15. OTHER NON-CURRENT ASSETS

At 31 December 2019 and 2020, this heading mainly includes other non-current loans granted by the Group.

16. INVENTORIES

The detail of Group inventories at 31 December 2020 and 2019 was as follows:

	Thousands of euros	2020	2019
Land and lots		109,639	109,561
Auxiliary work and start-up costs		61,538	63,563
Down payments		47,582	57,665
Construction materials and other supplies		35,258	31,404
Goods for resale		27,003	27,145
Finished goods		8,957	4,975
Buildings		3,982	4,634
Work-in-progress and semi-finished goods		3,338	2,440
Developments under construction		2,716	2,707
Adaptation of land		1,872	1,796
By-products, waste and recycled materials		9	81
Provisions		(71,007)	(64,650)
TOTAL		230,887	241,321

Total cumulative finance costs included in inventories totalled 2,237 thousand euros in 2020 and 2,237 thousand euros in 2019.

At 31 December 2020, the carrying amount of finished buildings used to secure mortgage debts was 145 thousand euros (294 thousand euros in 2019); and the carrying amount of the land used to secure mortgage debts amounted to 0 thousand euros (0 thousand euros in 2019).

Additionally, at year-end 2020, the mortgage debt guaranteed by finished buildings amounted to 379 thousand euros (575 thousand euros in 2019); and the debt guaranteed by land amounted to 0 thousand euros (0 thousand euros in 2019).

17. TRADE AND OTHER RECEIVABLES

The breakdown of "Trade and other receivables" at 2020 and 2019 year-end is as follows:

	Thousands of euros	2020	2019
Customers		791,827	807,142
Completed work pending certification		514,869	506,422
Personnel		1,699	1,861
Receivable from companies accounted for using the equity method		90,615	89,479
Other receivables		506,429	402,422
Taxes receivable		214,342	275,650
Impairment		(198,481)	(111,848)
TOTAL		1,921,300	1,971,128

The breakdown of trade receivables by business and type of customer at 31 December 2019 and 2020 is as follows:

2019 Thousands of euros	Central government	Autonomous regions	Local authorities	Public sector companies	Private customers	TOTAL (Restated)*
Construction	67,331	11,839	12,317	120,671	316,488	528,646
Services	7,493	55,139	61,258	2,533	53,419	179,842
Concessions,	24,307	25,415	6,804	1,106	33,484	91,116
Adjustments and others	0	0	0	0	7,538	7,538
TOTAL	99,131	92,393	80,379	124,310	410,929	807,142

* Tal y como se indica en la Nota 3, se ha reexpresado la información comparativa de 2019.

2020 Thousands of euros	Central government	Autonomous regions	Local authorities	Public sector companies	Private customers	TOTAL
Construction	16,909	22,001	4,846	148,676	330,776	523,208
Services	12,652	41,287	65,596	8,905	49,429	177,869
Concessions,	12,871	19,568	6,232	657	38,721	78,049
Adjustments and others	0	0	0	0	12,701	12,701
TOTAL	42,432	82,856	76,674	158,238	431,627	791,827

The average collection period for the Sacyr Group in 2020 was approximately 68 days (80 days in 2019).

The line-item “Receivable from associates” includes the Group’s balances at equity-accounted companies. There were no significant changes during 2020 and 2019.

There were no significant changes in “Other receivables” in 2019. The increase in 2020 was due to the Group’s normal activity.

“Receivables from public entities” at 31 December 2020 and 2019 mainly comprises VAT and corporate income tax owed to the Group.

18. CASH AND CASH EQUIVALENTS

The detail of “Cash and cash equivalents” in 2020 and 2019 is as follows:

Thousands of euros	2020	2019
Cash	1,186,547	1,443,068
Other cash equivalents	110,400	168,828
TOTAL	1,296,947	1,611,896

Of this total cash amount, 621 million euros are unrestricted (758 million euros in 2019) for those companies who hold cash for the specific development of their business activities. Of total cash, 446.9 million euros (753.9 million euros in 2019) correspond, exclusively, to the Pedemontana project to cover the pending investment.

The restricted portion is due mainly to the restrictions established for the lending agreements arranged, which oblige the fixed assets to have the required amount to service the debt at the next maturity date. This situation occurs mainly in the concessions area and in the project companies financed through “Project finance”, due to the reserve accounts to service debt (which guarantee the round of debt servicing).

19. EQUITY

Details and movements in this heading in 2019 and 2020 are shown in the consolidated statement of changes in equity, which forms an integral part of the consolidated annual financial statements.

a) Allocation of profits of Sacyr, S.A. (Parent)

The distribution of 2020 profits in euros proposed by the Directors of the Parent and to be submitted for approval at the General Shareholders' Meeting is as follows:

	Euros	2020	2019
Basis of distribution		(75,742,187.02)	21,853,857.30
Income statement		(75,742,187.02)	21,853,857.30
Application		(75,742,187.02)	21,853,857.30
To prior years' loss carryforwards		(75,742,187.02)	-
To offset prior years' losses		-	19,668,471.57
To legal reserve		-	2,185,385.73

During the last five years, the Company proposed and distributed dividends as follows:

Years	Dividends
2019	0
2018	0
2017	0
2016	0
2015	25,757
TOTAL	25,757

In compliance with article 348 bis of the revised text of the Corporate Enterprises Act (TRLSC), shareholders have a right of withdrawal in the event of failure to distribute dividends, in the following terms:

1. As from the fifth financial year from the date of registration of the Company in the Trade Register, a shareholder who has voted in favour of distributing the company's profits will have the right to withdraw if the General Meeting does not agree to distribute as a dividend at least one third of the profits from the company's corporate purpose obtained during the previous financial year, where are legally distributable.
2. The period for exercising the right of withdrawal is one month from the date on which the Ordinary General Meeting of Shareholders is held.
3. The provisions of this article shall not be applicable to listed companies.

None of the Company's shareholders have exercised their right to withdraw from the Company in the event of failure to distribute dividends.

Limitations on the distribution of dividends

The Parent Company is required to transfer 10% of profit for the year to a legal reserve until the reserve reaches at least 20% of share capital. The reserve cannot be distributed to shareholders unless it exceeds 20% of share capital.

Once the legal or Company bylaw requirements are met, dividends may only be distributed against profit for the year or against unrestricted reserves if the value of equity is not lower than that of share capital or does not fall below share capital as a result of this distribution. Accordingly, profit recognised directly in equity may not be distributed either directly or indirectly.

Where losses exist from previous years that reduce the Company's equity to below the amount of share capital, profit must be allocated to offset these losses.

Within the framework of the Flexible Dividend programme agreed at the General Meeting of Shareholders held on 8 June 2017, the Board of Directors approved the execution in January 2018 of a capital increase charged to voluntary reserves from undistributed profits (scrip dividend) with the irrevocable commitment to purchase the free allocation rights at a guaranteed fixed price of 0.052 euros, gross, per right. This operation resulted in a cash disbursement in February 2019 for 1,146 thousand euros for those shareholders who opted to sell their assignment rights to the Company and 10,647,265 new shares for those who opted to receive new shares in the Company.

At the 2018 General Shareholders' Meeting, held on 7 June, two new Scrip Dividends were also approved, with similar characteristics to those carried out at the beginning of the year.

In July 2018, the first of these was implemented. The shareholders were able to choose: between receiving a new share for every 48 existing shares held, or selling Sacyr their free allocation rights at a guaranteed fixed price of 0.051 euros, gross per right. This operation resulted in a cash disbursement in July 2018 of 3,748 million euros for those shareholders who opted to sell their assignment rights to the Company and 9,797,346 new shares for those who opted to receive new shares in the Company.

In December 2018, the Company's Board of Directors proposed the implementation of a new bonus share issue in which the shareholders were able to choose: between receiving a new share for every 35 existing shares held, or selling Sacyr their free allocation rights at a guaranteed fixed price of 0.051 euros, gross, per right.

Over 95% of shareholders chose the Scrip Dividend in shares, for which a total of 15,039,736 new shares were issued, with Sacyr's share capital now comprising a total of 568,595,065 shares. The new shares began trading on Spanish stock markets on 20 February 2019. At the 2019 General Shareholders' Meeting, held on 13 June 2019, two new Scrip Dividends were also approved, with similar characteristics to those carried out at the beginning of the year.

In mid-June, the first of these was implemented. The shareholders were able to choose: between receiving a new share for every 39 existing shares held, or selling to the Company Sacyr their free allocation rights at a guaranteed fixed price of 0.054 euros, gross, per right.

Over 91% of Company shareholders chose the Scrip Dividend in shares, for which a total of 13,410,823 new shares were issued. On 30 July 2019, these new shares began trading on Spanish stock markets. In December 2019, the Company's Board of Directors proposed the implementation of a new bonus share issue in which the shareholders would be able to choose: between receiving a new share for every 46 existing shares held, or selling Sacyr their free allocation rights at a guaranteed fixed price of 0.056 euros, gross, per right.

Over 94% of the Company's shareholders chose the Scrip Dividend in shares, for which a total of 11,980,391 new shares were issued. Resulting in Sacyr's share capital comprising a total of 593,986,279 shares. The new shares began trading on Spanish stock markets on 19 February 2020.

In January 2020, the Company implemented the Scrip Dividend programme approved at the 2019 General Shareholders' Meeting. Shareholders could choose between receiving a new share for every 46 outstanding shares, or selling Sacyr their free allocation rights at a guaranteed fixed price of 0.056 euros, gross, per right.

At the 2020 General Shareholders' Meeting, held on 11 June, two new Scrip Dividends were also approved, with similar characteristics to those carried out at the beginning of the year.

The first of these was implemented in early November. The shareholders were able to choose: between receiving a new share for every 54 existing shares held, or selling Sacyr their free allocation rights at a guaranteed fixed price of 0.026 euros, gross, per right.

Over 96% of Company shareholders chose the Scrip Dividend in shares, for which a total of 10,585,760 new shares were issued. On 4 December 2020, these new shares began trading on Spanish stock markets.

On 17 December 2020, the Chairman of the Board of Directors, exercising the powers delegated to him, decided to implement the second scrip dividend approved at the 2020 General Shareholders Meeting. The shareholders were able to choose between receiving a new share for every 47 existing shares held, or selling Sacyr their free allocation rights at a guaranteed fixed price of 0.042 euros, gross, per right.

Over 92% of shareholders chose the Scrip Dividend in shares, for which a total of 11,878,992 new shares were issued, with Sacyr's share capital now comprising a total of 616,451,031 shares. The new shares began trading on Spanish stock markets on 10 February 2021.

b) Share capital and share premium

At 31 December 2019 and 2020 the share capital of the Parent was 582,006 thousand euros and 604,572 thousand euros, respectively, represented by 582,005,888 and 604,572,039 shares, respectively, of 1 euro par value each, fully subscribed and paid. All shares are of the same class. No shares bear founder rights. All of the shares have been admitted for trading on Spain's Continuous Market.

In 2019 the company carried out two bonus capital increases charged to reserves in the amount of 28,450,559 euros, by issuing 28,450,559 shares with a par value of 1 euro each, all the same class.

In 2020, the Company carried out two bonus capital increases charged to reserves in the total amount of 22,566,151 euros, by issuing 22,566,151 shares with a par value of 1 euro each, all of the same class.

In 2016 the Company redeemed convertible bonds amounting to 200 million euros. The component of unrealised equity generated a share premium of 17,163 thousand euros. In 2019, the Company redeemed convertible bonds amounting to 250 million euros. The unrealised equity component generated a share premium of 29,152 thousand euros. These are the share premiums recognised in the Company's balance sheet at year-end 2019 and 2020. They have the same restrictions and may be applied for the same purposes as voluntary reserves, including conversion into share capital.

The Company's shareholders at 31 December 2019 and 2020, as recorded at the Spanish Central Securities Registration, Clearance and Settlement of Stock Exchange Trades, are as follows: "Iberclear" (article 6 of the Bylaws):

	2020	2019
Disa Corporación Petrolifera, S.A.	12.66%	12.64%
Grupo Corporativo Fuertes, S.L.	6.33%	6.31%
Beta Asociados, S.L.	5.16%	5.95%
Prilomi, S.L.	4.70%	4.69%
Prilou, S.L.	3.58%	3.57%
Other	67.57%	66.84%
TOTAL	100.00%	100.00%

c) Reserves

Reserves of the parent company

The breakdown of the reserves of the Group's Parent at 31 December 2020 and 2019 is as follows:

Thousands of euros	2020	2019
Legal reserve	105,672	103,486
Voluntary reserve	991,179	1,017,176
TOTAL	1,096,851	1,120,662

Companies are required to transfer at least 10% of profit for the year to a legal reserve until this reserve reaches 20% of share capital. This reserve is not distributable to shareholders, and may only be used to cover the receivable balance of the income statement if no other reserves are available.

At 31 December 2019 and 2020, the Company's legal reserve amounted to 17.8% and 17.5% of share capital, respectively.

The Parent's voluntary reserves are unrestricted.

Other reserves

In 2020 and 2019, the changes in reserves were due mainly to the transfer of profit for the previous year to reserves. In addition, other changes in reserves took place which affected the Group, mainly as a result of the change in Repsol's equity. In 2019, the impact of the application of new international standards was also significant.

d) Valuation adjustments

Movements in the reserve for unrealised gains and losses are recognised in the statement of comprehensive income and include:

Hedging transactions

The reconciliation between the fair values of hedging instruments described in Note 26 and adjustments recognised in the consolidated income statement and consolidated equity is as follows:

	Fair value at 31-12-2018	(100,969)
Income and expense recognised directly in equity		(61,437)
Ineffective hedge, changes in scope and other		15,424
Transfer to separate consolidated income statement		21,182
	Fair value at 31-12-2019	(125,800)
Income and expense recognised directly in equity		(82,213)
Ineffective hedge, changes in scope and other		(45,731)
Transfer to separate consolidated income statement		67,794
	Fair value at 31/12/2020	(185,950)

Translation differences

This is the difference between translating the equity of companies reported in non-euro currencies at year-end and at historical exchange rates. In 2020 and 2019, the main movements in this heading were due to the performance of Repsol Group.

e) Treasury shares

At 31 December 2020, the parent company held 17,030,774 treasury shares, equivalent to 2.817% of its share capital. At the average exchange rate, the price paid was 3.18 per share.

Movements in treasury shares in 2019 and 2020 were as follows:

	Balance at 31/12/18	10,951,549
	Shares acquired	27,552,119
	Shares transferred	(22,658,454)
	Bonus share issue	810,815
	Balance at 31/12/19	16,656,029
	Shares acquired	40,769,585
	Shares transferred	(41,061,793)
	Bonus share issue	666,953
	Balance at 31/12/20	17,030,774

In the whole of 2020, Sacyr continued with its liquidity agreement entered into on 10 July 2017 with Banco de Sabadell, S.A., pursuant to Circular 1/26, of 2017 December, of the Spanish National Securities Market Commission (CNMV).

Between 1 January and 31 December 2020, 40,769,585 and 41,061,793 Sacyr shares were bought and transferred, respectively.

During the year Sacyr was also assigned 666,953 shares as a result of the two scrip dividend programmes: 358,521 shares in February (1 new share for every 46 shares in circulation) and 308,432 shares in December (1 new share for every 54 shares in circulation).

At 31 December 2020, Sacyr was custodian of 45,910 Sacyr shares, which were those that were not subscribed in the 2018, 2019 and 2020 scrip dividends.

Sacyr will be the legal custodian of these securities in the three years established by law, at the end of which, pursuant to Article 59 of the Spanish Corporate Enterprises Act, it will sell them and deposit the resulting amount, together with the dividend rights received during this entire period, in the General Deposit Fund, where it will be available to its shareholders.

In the financial year it disposed of 7,389 shares, corresponding to shares not subscribed in the 2017 bonus issue.

On 10 July, Sacyr signed a derivatives agreement with a credit institution involving 10,000,000 Sacyr shares, divided into two tranches:

- A tranche of 5,000,000 shares, consisting of a call option in favour of Sacyr and a put option in favour of the credit institution, both with an initial exercise price of 1.80 euros, adjustable based on the final strike price, with an average maturity of one year.
- Another tranche of 5,000,000 shares, consisting of a call option in favour of Sacyr and a put option in favour of the credit institution, both with an initial exercise price of 1.80 euros, adjustable based on the final strike price, with an average maturity of two years.

Both tranches include a put option in favour of Sacyr, at an exercise price of 1.40 euros per share.

These options can be settled by physical delivery or through differences, at Sacyr's choice, with the applicable default option being settlement by differences.

At the end of 2020, the Sacyr share price was 2.02 euros per share, a fall of 22.31% compared to the previous year-end (2.60 euros per share).

f) Equity of non-controlling interests

“Non-controlling interests” shown under equity on the consolidated statement of financial position represents the value of all the stakes held by minority shareholders in the equity of the Group’s consolidated subsidiaries. “Minority interests” on the consolidated income statement reflects the portion of profit or loss for the year attributable to these minority shareholders.

In 2019, the main changes were due to the sale of non-controlling interests in several Chilean companies, the distribution of dividends by companies in which the Group does not hold a 100% interest, the purchase of shares to reach 100% of Autopista del Guadalmedina Sociedad Concesionaria S.A. and the portion corresponding to non-controlling shareholders in the valuation of hedging instruments.

In 2020, the main changes were due to changes in capital and the distribution of dividends by companies in which the Group does not hold a 100% interest, and the portion corresponding to non-controlling shareholders in the valuation of hedging instruments.

20. DEFERRED INCOME

Movements in “Deferred income” in 2019 and 2020 were as follows:

2019 Thousands of euros	Balance at 31-Dec-18	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-19
Government grants	52,390	617	(23,659)	20,549	(8,853)	0	41,044
TOTAL	52,390	617	(23,659)	20,549	(8,853)	0	41,044
2020 Thousands of euros	Balance at 31-Dec-19	Additions	Disposals	Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-20
Government grants	41,044	244	(1,788)	0	3,372	11	42,883
TOTAL	41,044	244	(1,788)	0	3,372	11	42,883

The amount in this heading for both years consists mainly of the non-refundable government grant by the Mallorca Regional Government provided to Sociedad Concesionaria de Palma de Manacor, S.A., for the construction of the Plaza de la Encarnación car park in Seville awarded by the town council of Seville, and the grant provided for the Alcudia Desalination Plant by the Ministry of the Environment.

21. PROVISIONS

21.1. NON-CURRENT PROVISIONS

Movements in this heading at 2020 and 2019 year-end were as follows:

2019 Thousands of euros	Balance at 31-Dec-18	Additions	Disposals		Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-19
			Reversals	Amounts used				
Non-current provisions	331,245	68,293	(34,382)	(26,404)	(123,656)	(748)	48	214,396
Reconciliation								
Provisions for income tax	16,549	7,375	(1,686)	(3,149)	(28)	0	0	19,061
Other provisions (income statement by nature)	116,001	45,447	(24,341)	(21,103)	(3,172)	(738)	163	112,257
Associates (financial)	122,871	18	(1,309)	0	(119,550)	0	0	2,030
Provisions for pensions and similar obligations	2,530	803	0	(697)	0	0	8	2,644
Major repairs (other operating costs)	73,294	14,650	(7,046)	(1,455)	(906)	(10)	(123)	78,404

2020 Thousands of euros	Balance at 31-Dec-19	Additions	Disposals		Restatements and transfers	Changes in scope of consolidation	Exchange rate effect	Balance at 31-Dec-20
			Reversals	Amounts used				
Non-current provisions	214,396	27,702	(25,728)	(21,052)	(7,464)	4,378	(379)	191,853
Reconciliation								
Provisions for income tax	19,061	942	0	(10,315)	(2,084)	0	(10)	7,594
Other provisions (income statement by nature)	112,257	17,481	(25,377)	(7,615)	1,806	4,135	(345)	102,342
Associates (financial)	2,030	4	(319)	0	0	0	0	1,715
Provisions for pensions and similar obligations	2,644	725	0	(221)	0	243	4	3,395
Major repairs (other operating costs)	78,404	8,550	(32)	(2,901)	(7,186)	0	(28)	76,807

Non-current provisions include:

- a. Provisions for losses in companies accounted for using the equity method that exceed the investment in them, in accordance with IAS 28 (paragraphs 29 and 30), amounting to 2 million euros at 31 December 2020 (2 million euros at 31 December 2018). Once the value of the investment in companies accounted for using the equity method is reduced to zero, the provision for any additional losses are recorded by the Group insofar as it has incurred legal or implicit obligations. The decrease in 2019 was due mainly to Grupo Unidos por el Canal, S.A. as a result of the transfer of this to offset the loan granted to it by the Group.

In 2010, Sacyr, S.A. bought a stake in Grupo Unidos por el Canal, S.A., the company which holds the project and construction contract for the third set of locks for the Panama Canal. Sacyr Group holds a 48% stake in the consortium awarded the contract to build the third set of locks on the Panama Canal, and for which the initial guarantees currently in force were established. There are also internal agreements concerning the redistribution of percentages of earnings among the consortium members, which allocate Sacyr, S.A. a 41.6% share in earnings.

On 31 May 2016, GUPC successfully completed the expansion of the third set of locks on the Panama Canal, with delivery being received by the Panama Canal Authority (ACP) on 24 June 2016. After delivery of the work, the project had a three-year maintenance contract, which has now ended.

However, even though all of the services have been provided as per the contract, the company Grupo Unidos por el Canal (GUPC) has filed a number of claims, grouped by proceedings, objectives and amounts, totalling 3,586 million US dollars. These claims, originating from diverse unplanned costs arising from the project, are currently going through the international arbitration process with the ICC (arbitration court with head office in Miami, subject to Panamanian Law, which is governed by the rules of the International Chamber of Commerce).

On 15 December 2020 the independent expert DFL Associate, Ltd. updated the report analysing each claim, describing the status of each until that date, and establishing a fair estimate of the amount that the company can expect from each. The estimates are based on its own research and experience and on the documentation provided by GUPC. Its conclusion is that the company should reasonably expect to recover 1,852 million US dollars, including amounts already collected.

There were no new collections on claims in 2020, with 346.4 million US dollars having been received in total.

The Group's valuation estimate of the claims submitted at the end of 2020 amounts to 970 million US dollars (1,367 million US dollars in 2019), which represents 27% of the claims submitted and pending definitive resolution. Claims are valued in accordance with prevailing accounting regulations.

b. Provisions to cover risks associated with lawsuits in progress.

These were recorded in accordance with the best estimates at year-end and there is no material amount. By business areas, they are as follows:

- Services
 - Grupo Valoriza Servicios Medioambientales and Facilities were provisioned for onerous contracts with which the company expects a negative cash flow for completion of construction and environmental action.
- Concessions
 - Based on the concession sector's circumstances and in view of the uncertainties in the regulatory and market conditions, in 2020 the Group recorded non-current provisions amounting to 1 million euros (10.8 million euros in 2019) for the contingencies and liabilities that it would have to assume as the shareholder vis-à-vis third parties in the event of asset impairment at its investees beyond the capital provided.
 - Provisions provided for large repairs envisaged in the concession agreement amounting to 41,826 thousand euros (40,188 thousand euros in 2019).

The amount of financial adjustments is not significant.

- c. Provisions for tax claims include tax liabilities whose amount or due date is uncertain and where an outflow of resources from the group will probably be required to settle a liability arising from a present obligation. The application in 2019 was mainly due to the derecognition of the previously recognised tax risk of Río Narcea Recursos, S.A.U. The 2020 application recognised corresponded mainly to ruling 592/2013 from the AEAT Tax Agency.

21.2. CURRENT PROVISIONS

Movements in this heading in 2019 and 2020 were as follows:

2019 Thousands of euros	Balance at 31-Dec-18	Additions	Disposals		Restatements and transfers	Ex. rate effect	Changes in scope of consolidation	Balance at 31-Dec-19
			Reversals	Amounts used				
Current provisions	223,559	36,933	(26,285)	(34,864)	9,531	(36)	(4,730)	204,108
Reconciliation								
Change in operating provisions	179,752	20,102	(8,090)	(28,399)	9,256	(63)	0	172,558
Other responsibilities (income statements by nature)	33,812	13,612	(17,271)	(1,911)	260	21	(4,735)	23,788
Provisions for taxes	1,647	125	0	(412)	65	1	0	1,426
Other trade provisions (income statements by nature)	374	2,724	0	(2,711)	0	5	0	392
Provision for Major Repairs ST	7,974	370	(924)	(1,431)	(50)	0	5	5,944

2020 Thousands of euros	Balance at 31-Dec-19	Additions	Disposals		Restatements and transfers	Ex. rate effect	Changes in scope of consolidation	Balance at 31-Dec-20
			Reversals	Amounts used				
Current provisions	204,108	67,893	(20,411)	(30,814)	2,715	(2,519)	1	220,973
Reconciliation								
Change in operating provisions	172,558	46,344	(20,406)	(19,055)	(3,277)	(918)	0	175,246
Other responsibilities (income statements by nature)	23,788	17,689	(5)	(9,946)	1,938	(1,527)	0	31,937
Provisions for taxes	1,426	670	0	0	0	26	0	2,122
Other trade provisions (income statements by nature)	392	2,825	0	(556)	0	(100)	0	2,561
Provision for Major Repairs ST	5,944	365	0	(1,257)	4,054	0	1	9,107

22. CONTINGENT LIABILITIES

The Group assesses its obligations and liabilities by considering the potential obligations arising from past events whose existence must be confirmed by uncertain future events not under the Group's control as "contingent liabilities". At 31 December 2019 and 2020 there were no material contingent liabilities that could have a significant impact on the Group's financial statements or which could lead to an outflow of resources.

At 31 December 2019 and 2020 Group companies had provided guarantees of 3,689,633 thousand euros and 3,546,733 thousand euros, respectively. The breakdown of guarantees provided in each segment is as follows:

2019 Thousands of euros	Financial guarantees		Technical guarantees		TOTAL (Restated)*
	Spain	Foreign	Spain	Foreign	
Holding	53,008	292,271	9,764	119,239	474,282
Construction	17,903	32,408	255,593	1,943,496	2,249,401
Concessions,	0	147,072	49,147	498,549	694,769
Services	4,065	2,126	239,017	13,702	258,909
Vallehermoso	2,618	0	9,654	0	12,272
TOTAL	77,594	473,877	563,175	2,574,987	3,689,633

* Tal y como se indica en la Nota 3, se ha reexpresado la información comparativa de 2019 al incluir Industrial en Construcción.

2020 Thousands of euros	Financial guarantees		Technical guarantees		TOTAL
	Spain	Foreign	Spain	Foreign	
Holding	96,280	283,586	15,552	129,585	525,003
Construction	22,605	19,001	298,668	1,718,094	2,058,368
Concessions,	456	139,289	78,511	434,976	653,232
Services	40,210	504	244,571	14,225	299,509
Vallehermoso	1,196	0	9,425	0	10,621
TOTAL	160,746	442,380	646,727	2,296,879	3,546,733

In the construction division, these were performance guarantees signed up on contracts with customers and tenders, and any advances received.

In the Concessions division, a distinction is made between technical guarantees (deposits for tender, construction and operation of toll motorways) and financial guarantees (bank guarantees).

The guarantees extended by the Servicios Group largely correspond to construction contracts.

In the Real Estate Development division (Vallehermoso Group) a distinction is made between:

- Technical guarantees, relating to the contracts for construction and sale of developments, land tenders and down payments from property buyers.
- Financial guarantees, which mainly relate to deferred payments for the acquisition of land.

The holding's technical guarantees mainly concern the project to build the third set of locks on the Panama Canal.

The amount of the guarantees and collateral posted by Sacyr directly or indirectly via Grupo Unidos por el Canal, S.A. (GUPEC) for construction of the third set of locks on the Panama Canal is as follows:

Guarantees (millions of US dollars)	Guarantee by Sacyr
Corporate credit guarantee granted to GUPEC	109.6
Guarantee for the payment of suppliers and employees	21.6
Good performance guarantee	22.0
Guarantees at 31 December 2019	153.2
Guarantees at 31 December 2020	153.2

No liabilities other than those recorded and described in these notes to the consolidated financial statements that would result in an outflow of resources for the Group are expected to arise.

23. BANK BORROWINGS

The table below shows the Group's financial debt with banks by division at year-end 2019 and 2020. Schedules are prepared based on the contractual maturity of financing agreements. Debt maturities are classified in the consolidated statement of financial position in accordance with applicable accounting standards.

The breakdown of the Group's gross financial debt at 31 December 2019, by division and contractual maturity, was as follows:

2019 (Restated)*	2020	2021	2022	2023	2024	Subsequent years	DEUDA TOTAL
Sacyr	373,618	105,531	347,466	81,490	80,189	30,862	1,019,156
- Bank borrowings	11,349	75,531	82,650	78,466	37,776	30,862	316,634
- Bonds and other marketable debt securities	362,269	30,000	264,816	3,024	42,413	0	702,522
Grupo Sacyr Ingeniería e Infraestructuras	84,061	72,329	147,279	16,168	112,793	1,458,948	1,891,578
- Bank borrowings	83,093	72,329	25,325	10,551	4,857	23,455	219,610
- Bonds and other marketable debt securities	968	0	121,954	5,617	107,936	1,435,493	1,671,968
Grupo Sacyr Concesiones	421,441	253,029	162,945	158,728	172,018	1,862,612	3,030,773
- Bank borrowings	371,194	206,813	110,605	112,859	120,504	1,743,479	2,665,454
- Bonds and other marketable debt securities	50,247	46,216	52,340	45,869	51,514	119,133	365,319
Services Group	45,897	23,151	20,744	20,453	16,631	41,322	168,198
- Bank borrowings	45,897	23,151	20,744	20,453	16,631	41,322	168,198
Somague Group	11,213	4,324	34,854	0	0	0	50,391
- Bank borrowings	11,213	4,324	34,854	0	0	0	50,391
Other and adjustments	964	0	0	0	0	0	964
- Bank borrowings	964	0	0	0	0	0	964
TOTAL DEBT PAYABLE	937,194	458,364	713,288	276,839	381,631	3,393,744	6,161,060
Transaction costs to be distributed	0	0	0	0	0	0	(159,093)
TOTAL DEBT	937,194	458,364	713,288	276,839	381,631	3,393,744	6,001,967

Figures include 22 million euros of accrued unpaid interest.

* As explained in Note 3, 2019 comparative information has been restated.

Gross financial debt at 31 December 2019 amounted to 6,002 million euros, down by 158 million euros versus financial debt of 6,160 million euros at 31 December the year before.

The main characteristics of debt in each division at 31 December 2019 were as follows:

- Holding: The Parent's debt includes debt instruments and other marketable securities in the amount of 702 million euros, spread across convertible bonds, straight bonds and promissory notes programmes.
- On 25 April 2019, Sacyr, S.A. issued 1,750 bonds convertible into and exchangeable for shares in the Company, for the sum of 175 million euros with a fixed annual coupon of 3.75%, payable by quarters in arrears and maturing on 25 January, April, July and October each year, finally maturing on 25 April 2024. The initial conversion price was 2.8898 euros per share. The bonds are traded on the Frankfurt Stock Exchange.
- On 8 May 2019, the previous convertible bond issue, for a nominal amount of 250 million euros, was fully repaid.

On 4 May 2018, Sacyr S.A. placed a fixed-income security issue (European Medium Term Note Programme) up to a maximum amount of 500 million euros, for a period of twelve months, renewable annually. The programme's prospectus was approved on the same day by the Central Bank of Ireland and it is subject to English law. Under this programme, at 31 December 2019, 1,064 bonds of 100,000 euros each, for a total amount of 106.4 million euros, with an annual 2.76% coupon, payable quarterly and maturing on 10 June 2022.

Bonds issued prior to 1 January 2017, which are recognised in the balance sheet for the year-ended 31 December 2019:

1. Straight bonds, with an outstanding nominal balance of 7.6 million euros, which are payable with an annual coupon of 4.5% and mature on 5 May 2020.
2. Straight bonds issued for a nominal amount of 30 million euros, with a 4.75% coupon payable annually and maturing on 23 November 2023. In November 2017, Sacyr bought back 262 of the bonds for 100,000 euros each, nominally equivalent to 26.2 million euros, which were redeemed in December 2019. At the close of the year, 38 bonds remained outstanding, the nominal value of which came to 3.8 million euros.
3. Straight bonds issue for a total amount of 44 million euros, with a 4.5% coupon payable annually and maturing on 16 November 2024.

In 2019, Sacyr repurchased 76 bonds from three different issues of 100,000 euros each, the nominal value of which came to 7.6 million euros. These bonds have not been cancelled and are recognised in the balance sheet as a financial asset.

In April 2019, the one-year renewal of the ECP promissory notes programme, launched in April 2016, was registered, with a maximum amount of 300 million euros at a variable interest rate, expanding the number of distributors on the programme to five financial institutions.

On 3 October 2017, Sacyr S.A. launched a company promissory notes programme with maturity of one year at a variable interest rate, which was renewed in 2019 until 3 October 2020, in addition to expanding the maximum amount to 350 million euros.

The amount available under both programmes at 31 December 2019 was 380.6 million euros.

The 317 million euros of bank borrowings is financed 68% at a variable rate and 32% at a fixed rate. It consists of working capital credits and corporate loans used by Sacyr S.A. to coordinate and provide financial management as the Group's Parent. 3% of bank borrowings mature in 2020.

This heading includes a syndicated loan to fund the return of the advances of the Panama Canal, signed on 29 November 2018, at a variable interest rate for a term of 5 years, the outstanding balance of which stood at 218 million euros at 31 December 2019.

In 2020, 374 million euros of this will mature, which breaks down as follows: the redemption in May of a straight bond and coupons accrued prior to 31 December 2019 on the bonds issued for the sum of 11 million euros, a total of 351 million euros for the ECP promissory notes and a total of 12 million euros for loans and credit facilities.

- Construction (Engineering and Infrastructures Group and Somague): The division's bank borrowings totalled 270 million euros: 76% with a variable interest rate and 24% at fixed interest. 35% was repayable at short term. The Somague Group accounted for 50 million euros, i.e. 19% of bank borrowings.

At 31 December 2019, the bonds issued by the Italian companies Superestrada Pedemontana Veneta S.p.A. and S.I.S., S.C.P.A. for the amount of 1,672 million euros were recognised under the heading Debt instruments and other marketable securities, with the following breakdown:

The company Superestrada Pedemontana Veneta S.p.A. issued: senior bonds in the amount of 1,221 million euros, over a 30-year term, with a current variable coupon at year-end 2019 of Eonia +100bp with fixed coupon in the infrastructure construction period of 5.0%; and a subordinate bond issue in the amount of 350 million euros with a 10-year term and a coupon of 8% modifiable under certain events.

On 27 March 2019, the Italian company S.I.S., S.C.P.A. issued bonds in the amount of 100 million euros with a 5-year term, redeeming the previous issue for the sum of 57.4 million euros.

This division financed the net working capital generated through the use of credit facilities, loans and sales of trade receivables. 94% of the borrowings come from activity outside Spain.

- Concessions (Sacyr Concesiones Group): This Division has been re-expressed at 31 December 2019 by aggregating the Water business, which has gross debt payables of 227 million euros. The Division's gross financial debt at 31 December 2019, including the Water business, amounted to 3,031 million euros, divided into 2,666 million euros for financing of concession projects and 365 million euros of project finance bonds.

In addition to that resulting from the Water business, the increases in financial debt during 2019 mainly related to borrowings and drawdowns by various Latin American companies: Consorcio PPP Rutas del Litoral S.A. in Uruguay; Rutas del Este, S.A. in Paraguay; Autovía Pirámides Tulancingo Pachuca, S.A. de C.V. and Consorcio Operador de Hospitales Regionales del Sur, S.A. de C.V. in Mexico; and Concesionaria Vial Unión del Sur, S.A.S. and Concesionaria Vial Montes de María, S.A.S. in Colombia, Unión Vial Río Pamplonita, in Chile and Concesionaria Salud Siglo XXI S.A.

In 2019, the Sacyr Group company Autopista del Guadalmedina Sociedad Concesionaria S.A. was classified as held for sale. As a result, the bonds issued in 2018, for the sum of 229 million euros, have been reclassified in the balance sheet ending 31 December 2019.

In addition, the appreciation of the euro against the Chilean peso, led to a notable reduction in the financial debt of the Chilean companies in 2019 compared to the year-ended 31 December 2018.

A total of 54% of this financial debt was hedged against interest rate rises. The debt will be serviced from cash flows generated by the concessions. 86% is contractually due from 2021 onwards. Projects outside Spain, i.e. Chile, Colombia, Peru, Paraguay, Mexico, Colombia and Oman, account for 64% of the division's borrowings.

Of particular note among the financial transactions carried out by Concessions in 2019 are:

- On 26 March 2019, Sociedad Concesionaria Salud Siglo XXI, which forms part of the Sacyr Concesiones Group, registered the issue of bearer bonds (Series A and Series B) for the total sum of 6,673,500 UF,

equivalent to 217.3 million euros, with Chile's Finance Market Commission. Series A Bonds, consisting of 10,739 bonds of 500 UF each (16,280 euros), an annual interest rate of 1.95%, maturing on 30 April 2030. Series B Bonds, consisting of 2,608 bonds of 500 UF each (16,280 euros), an annual interest rate of 2.10%, maturing on 30 April 2027.

2. On 13 November 2019, the Colombian company Sociedad Concesionaria Vial Montes de María S.A.S. signed a loan agreement for USD 185 million maturing on 31 January 2021.
 3. On 17 July 2019, the Colombian company Concesionaria Vial Unión del Sur, S.A.S., took out a syndicated loan for USD 325 million with a variable interest rate, maturing on 2 August 2027.
 4. The Paraguayan firm Rutas del Este, S.A., signed a loan agreement on 8 October 2019 for the sum of USD 200 million to finance Routes 2 and 7. The amount drawn at 31 December 2019 came to 76 million euros.
- **Services (Services Group):** The Services division, re-expressed without the Water business, had 168 million euros of gross financial debt at 31 December 2019, of which structured financing accounted for 53% of the total. This is debt acquired by the concessionary business for environmental services, which is serviced through cash flows generated by the concessions. The debt associated with works and contracts, accounting for the remaining 47%, is of a corporate nature and finances the net working capital arising from the operation of service contracts in the following business lines: Environment and Multiservices.

Gross financial debt at 31 December 2019 was down by 312 million euros year-on-year. Of this, 55 million euros could be traced to: the sale of the Somague Ambiente division in Portugal; 231 million euros of financial debt from the Water business at 31 December 2018; the application of IFRS 16, which decreased financial debt by 33 million euros, following the 2019 classification of leasing under Lease obligations; while drawdowns on the credit facility granted for the construction of the mechanical biological treatment plant for municipal waste in Melbourne, Australia and the redemption of loans and credit facilities in the environment, water and central services areas increased debt by 7 million euros.

A total of 51% of this financial debt is hedged against interest rate increases.

With regard to repayments, 122 million euros (73% of gross financial debt) reach contractual maturity in 2022 onwards.

The table below shows the maturities of bank borrowings at 31 December 2019, including estimated interest on financial debt:

2019	2020	2021	2022	2023	2024	Subsequent years	TOTAL BORROWINGS
- Bank borrowings	523,710	382,148	274,178	222,329	179,768	1,839,118	3,421,251
- Bonds and other marketable debt securities	413,484	76,216	439,110	54,510	201,863	1,554,626	2,739,809
- Interest payable	217,600	191,296	168,859	149,898	137,289	1,145,388	2,010,330
TOTAL DEBT PAYABLE	1,154,794	649,660	882,147	426,737	518,920	4,539,132	8,171,390
Transaction costs to be distributed	0	0	0	0	0	0	(159,093)
TOTAL DEBT	1,154,794	649,660	882,147	426,737	518,920	4,539,132	8,012,297

The breakdown of the Group's gross financial debt at 31 December 2020, by division and contractual maturity, was as follows:

2020	2021	2022	2023	2024	2025	Subsequent years	TOTAL BORROWINGS
Sacyr	383,017	505,338	126,124	82,564	7,866	25,859	1,130,768
- Bank borrowings	101,917	144,872	122,750	43,015	7,866	25,859	446,279
- Bonds and other marketable debt securities	281,100	360,466	3,374	39,549	0	0	684,489
Grupo Sacyr Ingeniería e Infraestructuras	42,478	216,537	24,420	118,003	15,982	1,446,685	1,864,105
- Bank borrowings	42,478	94,584	18,803	10,066	6,214	20,960	193,105
- Bonds and other marketable debt securities	0	121,953	5,617	107,937	9,768	1,425,725	1,671,000
Grupo Sacyr Concesiones	305,917	411,113	158,629	182,124	200,976	2,307,686	3,566,445
- Bank borrowings	253,531	353,734	107,095	124,502	144,292	1,909,348	2,892,502
- Bonds and other marketable debt securities	52,386	57,379	51,534	57,622	56,684	398,338	673,943
Services Group	26,349	27,124	29,335	20,647	9,955	33,246	146,656
- Bank borrowings	26,349	27,124	29,335	20,647	9,955	33,246	146,656
Somague Group	6,288	690	33,685	0	0	0	40,663
- Bank borrowings	6,288	690	33,685	0	0	0	40,663
Other and adjustments	775	0	0	0	0	0	775
- Bank borrowings	775	0	0	0	0	0	775
TOTAL DEBT PAYABLE	764,824	1,160,802	372,193	403,338	234,779	3,813,476	6,749,412
Transaction costs to be distributed	0	0	0	0	0	0	(176,498)
TOTAL DEBT	764,824	1,160,802	372,193	403,338	234,779	3,813,476	6,572,914

Figures include 17 million euros of accrued unpaid interest.

Gross financial debt at 31 December 2020 amounted to 6,573 million euros, up by 571 million euros versus financial debt of 6,002 million euros at 31 December of the previous year.

The main characteristics of borrowings in each division at 31 December 2020 are as follows:

- Holding: The Parent's debt includes debt instruments and other marketable securities in the amount of 684 million euros, spread across convertible bonds, straight bonds and promissory notes programmes.
- On 25 April 2019, Sacyr, S.A. issued 1,750 bonds convertible into and exchangeable for shares in the Company, for the sum of 175 million euros with a fixed annual coupon of 3.75%, payable by quarters in arrears and maturing on 25 January, April, July and October each year, finally maturing on 25 April 2024. The bondholders have a sale option from 25 April 2022. The initial conversion price was 2.8898 euros per share. The bonds are traded on the Frankfurt Stock Exchange.

In 2020, Sacyr repurchased 134 bonds of 100,000 euros each, the nominal value of which came to 13.4 million euros. These bonds have not been cancelled and are recognised in the balance sheet as a financial asset.

On 4 February 2020, Sacyr S.A. issued 25 million euros under its fixed-income security issue programme (European Medium Term Note Programme) up to a maximum amount of 500 million euros, renewed for a year until 21 May 2021. The programme's prospectus was approved on 4 May 2018 by the Central Bank of Ireland and it is subject to English law.

The amount drawn under this programme at 31 December 2020 was 131.7 million euros. The main characteristics of this issue are an annual coupon of 2.6%, payable quarterly, with maturity on 10 June 2022.

Bonds issued prior to 1 January 2017 included in the balance sheet at 31 December 2020 are straight bonds, with a nominal outstanding balance of 7.6 million euros, payable through annual coupons at 4.5%, maturing on 5 May 2020.

Straight bonds issued for a nominal amount of 30 million euros, with a 4.75% coupon payable annually and maturing on 23 November 2023. In April 2019, Sacyr bought back three of the bonds for 100,000 euros each, nominally equivalent to 0.3 million euros, which were redeemed in November 2020. At the close of the year, 35 bonds remained outstanding, the nominal value of which came to 3.5 million euros.

Issue of straight bonds for an amount of 44 million euros, with a 4.5% coupon payable annually and maturing on 16 November 2024. In December 2020, Sacyr redeemed 32 bonds for 100,000 euros each, nominally equivalent to 3.2 million euros, which were bought back in 2019. At the close of the year, 408 bonds remained outstanding, the nominal value of which was 40.8 million euros.

On 30 April 2020, the multi-currency ECP promissory notes programme was renewed for one year for 200 million euros. This was launched in April 2016 with a maximum amount of 300 million euros at a variable interest rate. The number of distributors of the programme has also been increased to five financial institutions.

On 3 October 2017, Sacyr S.A. launched a Company promissory notes programme with maturity of one year at a variable interest rate, which was renewed in 2020 until 3 October 2021, in addition to expanding the maximum amount to 350 million euros.

On 15 July 2020 Sacyr S.A. signed the framework contract for the “ICO COVID MARF Promissory Note Underwriting Programme” for promissory notes issued on the Alternative Fixed-Income Market (MARF). The maximum value of the issues underwritten by ICO is 270.9 million euros. The application period for promissory notes underwritten by ICO has been extended until 1 June 2021.

The amount drawn under both programmes at 31 December 2020 was 350.7 million euros, of which 113.5 million euros is underwritten by ICO.

The 446 million euros of bank borrowings is financed 93% at a variable rate and 7% at a fixed rate. It consists of working capital credits and corporate loans used by Sacyr S.A. to coordinate and provide financial management as the Group's Parent. 23% of bank borrowings mature in 2021.

This heading includes a syndicated loan to fund the return of the advances of the Panama Canal, signed on 29 November 2018, at a variable interest rate for a term of 5 years, the outstanding balance of which stood at 218 million euros at 31 December 2020.

In 2021, 383 million euros of this will mature, with redemption of company promissory notes (ECP) and loans amounting to 281 million euros and 102 million euros, respectively.

- Construction (Engineering and Infrastructures Group and Somague): The division's bank borrowings totalled 234 million euros at 31 December 2020: 55% with a variable interest rate and 45% at fixed interest, with 21% repayable at short term. The Somague Group accounted for 41 million euros, i.e. 18%, of bank borrowings.

At 31 December 2020, the bonds issued by the Italian companies Superestrada Pedemontana Veneta S.p.A. and S.I.S., S.C.P.A. for the amount of 1,671 million euros were recognised under the heading Debt instruments and other marketable securities, with the following breakdown:

The company Superestrada Pedemontana Veneta S.p.A. issued: senior bonds in the amount of 1,221 million euros, over a 30-year term, with a current variable coupon at year-end 2019 of Eonia +100bp with fixed coupon in the infrastructure construction period of 5.0%; and a subordinate bond issue in the amount of 350 million euros with a 10-year term and a coupon of 8% modifiable under certain events.

On 27 March 2019, the Italian company S.I.S., S.C.P.A. issued bonds in the amount of 100 million euros, with a 5-year term, which remained outstanding at 31 December 2020.

This division finances net working capital generated through the use of credit lines, loans and sales of trade receivables. A total of 96% of the borrowings come from activity outside Spain.

- Concessions (Sacyr Concesiones Group): gross financial debt at 31 December 2020 amounted to 3,566 million euros, divided into 2,892 million euros for financing of concession projects and 674 million euros of bonds for project finance.

The increases in financial debt during 2020 mainly related to borrowings and drawdowns by various Latin American companies: Sacyr Plenary Utility Partners Idaho LLC in the United States, Rutas del Este, S.A. in Paraguay and Concesionaria Vial Unión del Sur, S.A.S. and Concesionaria Vial Montes de María, S.A.S. and Unión Vial Río Pamplonita in Colombia, and Concesionaria Salud Siglo XXI S.A., Concesionaria Ruta del Algarrobo S.A. and Sacyr Concesiones Chile in Chile.

The most significant transaction in the Water business involved the subsidiary Sacyr Agua S.L, which commenced end-to-end water cycle management in Chile with the acquisition of four companies. This was financed through a loan arranged on 4 March 2020 of 3.5 million Chilean pesos (CLP), equivalent to 33 million euros, with a variable interest rate and maturing on 29 July 2025

In addition, the appreciation of the euro against Latin American and Arab currencies led to a notable reduction in the financial debt of Chilean, Colombian, Mexican, Paraguayan, Uruguayan and Omani companies in 2020 compared to the year-ended 31 December 2019.

A total of 75% of this financial debt is hedged against interest rate rises. The debt will be serviced with cash flows generated by the concessions. 91% is contractually due from 2022 onwards. Projects outside Spain, i.e. Chile, Colombia, Peru, Paraguay, Uruguay, Mexico, the United States and Oman, account for 71% of the division's borrowings.

Of particular note among the financial transactions carried out by Concessions in 2020 are:

- On 29 January 2020, the company Concesionaria Ruta del Algarrobo, which belongs to the group of concessions in Chile, subscribed the issue of 18,600 bonds of 500 UF (Unidades de Fomento) each (15,550 euros), amounting to 9,300,000 UF, equivalent to 279 million euros, at a fixed annual interest rate of 3.01%, redeemable on a six-monthly basis, maturing on 30 December 2044.
- On 2 September 2020, the company Concesionaria Valles del Desierto, S.A. successfully completed the financing of Ruta Vallenar-Caldera, with the signature of a loan with two tranches: tranche A amounting to 2.28 million UF, at a variable interest rate and maturing on 15 December 2032; and tranche B, also at a variable interest rate and maturing on 15 December 2035. The funds were used to redeem the private debt and optimise the project's redemption profile to match the generation of cash flows and estimates of the termination of the agreement.
- On 16 March 2020, the Colombian company Unión Vial Río Pamplonita, S.A.S. signed: a syndicated loan in the amount of 391 million US dollars, at an interest rate of the one-month Libor plus 2.75%; and a second loan of 245,000 million Colombian pesos, at an interest rate benchmarked against the CPI plus 7.40%. Both of these loans mature on 30 June 2022. The amount drawn on both loans at 31 December 2020 was 184 million euros.
- Concesionaria Vial Unión del Sur, S.A.S.: as a result of progress with work, at year-end 2020 its debt had increased by 169 million euros compared to the previous year. The amount drawn at 31 December 2020 was 329 million euros.
- In the United States, Sacyr Plenary Utility Partners Idaho LLC has structured its financing through a hybrid formula of bonds and bank debt. This structure enables a mixture of conditions and maturities that reflect the project's characteristics. It has been rated A3 by Moody's. This financing involves a bond issue of 99.2 million US dollars with a maximum term of 40 years and a fixed coupon of 3.7% per year, paid quarterly, and a loan of 130 million US dollars, at a variable interest rate, maturing on 30 June 2066.

- Services (Services Group): had 147 million euros of gross financial debt at 31 December 2020, with structured financing accounting for 55% of the total. This is debt acquired by the concession business for environmental services, which is serviced through cash flows generated by the concessions. The debt associated with works and contracts, accounting for the remaining 45%, is of a corporate nature and finances the net working capital arising from the operation of service contracts of the following lines of business activity: Environment and Multiservices.
- A total of 60% of this financial debt is hedged against interest rate increases.

Gross financial debt at 31 December 2020 was 22 million euros, less than the debt on the same date one year earlier.

With regard to repayments, 120 million euros (82% of gross financial debt) reach contractual maturity in 2022 onwards.

The table below shows the maturities of bank borrowings at 31 December 2020, including the estimated interest on financial debt:

2020	2021	2022	2023	2024	2025	Subsequent years	TOTAL BORROWINGS
- Bank borrowings	431,337	621,004	311,668	198,231	168,327	1,989,413	3,719,980
- Bonds and other marketable debt securities	333,486	539,798	60,525	205,108	66,452	1,824,063	3,029,432
- Interest payable	246,955	209,890	180,120	165,060	152,668	1,317,537	2,272,230
TOTAL DEBT PAYABLE	1,011,779	1,370,692	552,313	568,398	387,447	5,131,013	9,021,642
Transaction costs to be distributed	0	0	0	0	0	0	(176,498)
TOTAL DEBT	1,011,779	1,370,692	552,313	568,398	387,447	5,131,013	8,845,144

Pursuant to IAS 32, convertible bonds are compound financial instruments that include a financial liability and an equity component. In the consolidated balance sheet the two components are presented separately: They are separated firstly based on the value of the liability component and later assigning the rest of the value of the equity instrument.

At 31 December 2019, the Group's financial debt due to its nature was summarised under the following headings and each division had the following basic characteristics:

2019 Million euros (Audited)	Amount	Current average interest rate	Date of next interest rate review	Interest rate review period
Credit facilities	173	4.22%	As per facility	1,3,6,12 months
Loans	615	3.13%	As per loan	1,3,6,12 months
Concession project finance	2,611	4.42%	As per loan	1,3,6,12 months
Mortgage loans and leasing	5	1.72%	As per loan	1,3,6,12 months
Bonds and other marketable debt securities	2,735	3.40%	- fixed and	1,3,6,12 months
Other and accrued unpaid interest	(137)	-	-	-
TOTAL	6,002			

The main character of the debt corresponded to concession projects, 2,611 million euros, which, together with the debt instruments and bonds issued by Autoestrada Pedemontana Veneta S.p.A. for 1,571 million euros and the bonds issued by Sacyr Concesiones Group companies for 365 million euros, amounts to a total of 4,547 million euros, representing 76% of the Group's total financial debt. In this type of financing, the guarantee received by the lender is limited to the project

cash flow and its asset value, with limited recourse to shareholders. These guarantees entail pledging the shares of the concession operators, their major current accounts and collection rights (insurance claims, contracts etc.).

Debt instruments, bonds and other marketable securities, deducted by Pedemontana Veneta and Sacyr Concesiones Group companies, amounted to 799 million euros outstanding after five bond issues and two promissory notes programme carried out by Sacyr S.A., along with a bond issue by S.I.S., S.C.P.A.

Capital-intensive strategic investment made by the Group where returns are generated in the long term have their own project finance. These investments and the concession projects form part of the Group's long-term financing policy.

Operating working capital requirements are financed mainly through credit facilities and loans, which at 31 December 2019 had an outstanding balance of 173 and 615 million euros, respectively. To a lesser extent, working capital is financed by sales of trade receivables.

The Engineering and Infrastructures and Services Groups have mortgage loans and factoring contracts in the amount of 5 million euros.

Interest-bearing borrowings and loans and debt securities are recognised at amortised cost which, unless more reliable evidence is provided, is equivalent to fair value; therefore, there are no significant differences between the fair value and the carrying amount of the Sacyr Group's financial assets and liabilities.

The main benchmark used for most of the Group companies' floating-rate financing arrangements, and any related hedges, is the Euribor. Their review frequency is based on the loans' characteristics: at short term, at 1 to 3 months for working capital policies, and at 6 and 12 months for the longer-term structured debt associated with specific assets and project financing. Interest rates on long-term financial liabilities are reviewed regularly, at intervals of less than a year.

The average interest rate on borrowings at 31 December 2019 was around 3.9%, slightly above the rate of 3.7% as seen in the year ended 31 December 2018.

The following table presents a summary of the Group's borrowings, according to their nature, at 31 December 2020:

2020 Millions of euros	Amount	Current average interest rate	Date of next interest rate review	Interest rate review period
Credit facilities	35	4.74%	As per facility	1,3,6,12 months
Loans	788	2.80%	As per loan	1,3,6,12 months
Concession project finance	2,877	4.30%	As per loan	1,3,6,12 months
Mortgage loans	4	1.75%	As per loan	1,3,6,12 months
Bonds and other marketable debt securities	3,029	3.76%	- fixed and	1,3,6,12 months
Other and accrued unpaid interest	(160)	-	-	-
TOTAL	6,573			

The debt mainly corresponds to concession projects, 2,877 million euros, which, together with the debt instruments and bonds issued by Autoestrada Pedemontana Veneta S.p.A. for 1,571 million euros and the bonds issued by Sacyr Concesiones Group companies for 674 million euros, amounts to a total of 5,122 million euros, representing 78% of the Group's total financial debt. In this type of financing, the guarantee received by the lender is limited to the project cash flow and its asset value, with limited recourse to shareholders. These guarantees entail pledging the shares of the concession operators, their major current accounts and collection rights (insurance claims, contracts etc.).

Debt instruments, bonds and other marketable securities, deducted by the Pedemontana Veneta and Sacyr Concesiones Group companies, amounted to 784 million euros outstanding after four bond issues and two promissory notes programme carried out by Sacyr S.A. and a bond issue by S.I.S., S.C.P.A.

Capital-intensive strategic investment made by the Group where returns are generated in the long term have their own project finance. These investments and the concession projects form part of the Group's long-term financing policy.

Operating working capital requirements are financed mainly through credit facilities and loans, which at 31 December 2020 had an outstanding balance of 35 and 788 million euros, respectively. To a lesser extent, working capital is financed by sales of trade receivables.

The Engineering and Infrastructures and Services Groups have mortgage loans in the amount of 4 million euros.

Interest-bearing borrowings and loans and debt securities are recognised at amortised cost which, unless more reliable evidence is provided, is equivalent to fair value; therefore, there are no significant differences between the fair value and the carrying amount of the Sacyr Group's financial assets and liabilities.

The main benchmarks used for most of the Group companies' floating-rate financing arrangements and related hedges are the Euribor and Libor. Their review frequency is based on the loans' characteristics: at short term, at 1 to 3 months for working capital policies, and at 6 and 12 months for the longer-term structured debt associated with specific assets and project financing. Interest rates on long-term financial liabilities are reviewed regularly, at intervals of less than a year.

The average interest rate on borrowings at 31 December 2020 was around 3.9%, the same as in the year ended 31 December 2019.

The Sacyr Group has non-euro borrowings taken out by companies whose cash flows are also generated in foreign currency, thereby providing a natural hedge against currency risk. The breakdown of the Group's consolidated borrowings at 31 December 2020 and 2019 is as follows:

Company	Type of financing	Currency of loan	2020 foreign currency	2020 Thousands of euros	2019 foreign currency	2019 Thousands of euros
SOMAGUE ANGOLA – CONST. E OBRA.	Corporate loan	AOA	298,983	376	914,244	1,702
Angola			298,983	376	914,244	1,702
Sacyr Environment Australia Pty Ltd.	Project financing	AUD	35,011	22.053	36,483	22,843
Australia			35,011	22.053	36,483	22,843
Sacyr Construcción, Sucursal Brasil	Corporate loan	BRL	34,711	5.471	2,315	513
Consorcio Sacyr Neopol ETC	Corporate loan	BRL	1,916	302		
Somague Engenharia Sucursal Brasil	Corporate loan	BRL			10,067	2,231
Somague MPH Construcción	Corporate loan	BRL			993	220
Brazil			36,627	5.773	13,375	2,964
Sacyr Construcción, Sucursal Brasil	Working-capital loans	COP	2,126,996	508	8,165,960	2,216
Brazil			2,126,996	508	8,165,960	2,216
Sociedad Concesionaria Ruta del Algarrobo, S.A.	Listed Project Bonds	CLF	8,379	278.903		
Sociedad Concesionaria Salud Siglo XXI, S.A.	Listed Project Bonds	CLF	5,459	181.711	6,221	208,509
Industrial Consorcio Isotron Sacyr, S.A.	Working-capital loans	CLF			126	4,233
Sacyr Chile, S.A	Corporate loan	CLF	501	16.674		
Sacyr Concesiones Chile, S.A.	Corporate loan	CLF	1,100	36.617		
Sociedad Concesionaria Ruta del Algarrobo, S.A.	Project financing	CLF			6,504	218,000
Sociedad Concesionaria Aeropuerto de Arica, S.A.	Project financing	CLF	140	4.649		
Sociedad Concesionaria Aeropuerto del Sur, S.A	Project financing	CLF	72	2.393		
Sociedad Concesionaria Ruta del Limarí, S.A.	Project financing	CLF	4,633	154.239	4,782	160,282
Sociedad Concesionaria Rutas del Desierto, S.A.	Project financing	CLF	990	32.942	989	33,159
Sociedad Concesionaria Valles del Bio Bio, S.A.	Project financing	CLF	7,256	241.538	7,295	244,510
Sociedad Concesionaria Valles del Desierto, S.A.	Project financing	CLF	2,819	93.855	3,041	101,932
VALORIZA FACILITIES,SA AGENCIA EN CHILE	Recourse factoring	CLF			32	1,063
Chile			31,348	1.043.521	28,990	971,688
Sacyr Agua Chile Servicios Sanitarios SPA	Project financing	CLP	23,136,337	26.493		
Sociedad Concesionaria Rutas del Desierto, S.A.	Project financing	CLP	72,305,747	82.796	72,929,142	86,322
Sacyr Industrial Mantenimientos Chile, Spa	Corporate loan	CLP			388,631	460
Valoriza Chile, S.P.A.	Corporate loan	CLP	3,426,829	3.924		
Sacyr Chile, S.A	Corporate loan	CLP	7,400,344	8.474		
Industrial Consorcio Isotron Sacyr, S.A.	Working-capital loans	CLP	950,150	1.088		
Sacyr Aguas Chacabuco, S.A	Working-capital loans	CLP	2,201,589	2.521		
Sacyr Agua Lampa, S.A.	Working-capital loans	CLP	300,415	344		
Sacyr Chile, S.A	Working-capital loans	CLP	2,581,475	2.956	16,364,745	19,370
Chile			112,302,887	128.596	89,682,518	106,152
Consorcio Isotron Sacyr, S.A.	Working-capital loans	USD	1,526	1.249	6,508	5,804
Chile			1,526	1.249	6,508	5,804
Concesionaria Vial Unión del Sur, S.A.S.	Project financing	USD	462,493	378.596	180,285	160,782
Unión Vial Río Pamplonita S.A.S.	Project financing	USD	191,685	156.913	55,378	49,387
Sociedad Concesionaria Vial Montes de María, S.A.S.	Project financing	USD	171,068	140.036	132,604	118,259
Area Limpia, S.A.S. E.S.P.	Project financing	USD	27,047	22.141	29,374	26,196
Colombia			852,293	697.686	397,641	354,624

Sacyr Construcción Colombia, S.A.S.	Working-capital loans	COP	30,920,995	7.385	32,999,175	8,955
Sacyr Construcción Colombia, S.A.S.	Corporate loan	COP	63,680,083	15.209	52,754,460	14,316
Unión Vial Río Pamplonita S.A.S.	Project financing	COP	115,029,451	27.473		
Colombia			209,630,529	50.067	85,753,635	23,271
Sacyr Concesiones, S.L.	Project financing	USD	12,200	9.987		
Financiera Montes de María, S.L.	Project financing	USD	28,388	23.238		
Spain			40,588	33.225		
SOMAGUE ENGENHARIA UK	Working-capital loans	GBP	300	336	850	1,005
United Kingdom			300	336	850	1,005
Sociedad Anónima de Depuración y Tratamientos, S.A	Corporate loan	ILS	13,334	3.397	13,317	3,438
Israel			13,334	3.397	13,317	3,438
Sacyr Mexico, S.A. de C.V.	Corporate loan	MXN			120,008	5,653
Valoriza Facilities México, S.A. de C.V.	Working-capital loans	MXN	12,276	505		
Autovía Pirámides Tulancingo Pachuca, S.A. de CV	Project financing	MXN	1,634,757	67.251	1,481,105	69,768
Consorcio Operador de Hospitales Regionales del Sur	Project financing	MXN	1,967,587	80.943	1,772,600	83,499
Sacyr Concesiones Mexico, S.A. de C.V.	Project financing	MXN	543,923	22.376	357,942	16,861
Mexico			4,158,542	171.075	3,731,655	175,781
Myah Gulf Oman Desalination Company SAOC	Project financing	OMR	63,423	134.856	66,615	154,308
Myah Gulf Oman Desalination Company SAOC	Asset-linked	OMR				
Oman			63,423	134.856	66,615	154,308
Rutas del Este, S.A.	Bonds and debentures	USD	169,095	138.421	85,581	76,323
Sacyr Construcción Paraguay, S.R.L.	Corporate loan	USD	399	327		
Sabal, S.L.	Corporate loan	USD	734	601		
Paraguay			170,229	139.349	85,581	76,323
Sacyr Industrial Perú, S.A.C.	Corporate loan	PEN	1,468	332		
Sacyr Construcción, Sucursal Perú	Corporate loan	PEN	10,135	2.292		
Sacyr Perú, S.A.C.	Corporate loan	PEN	9,972	2.255		
Peru			21,575	4.879	0	0
Sacyr Construcción Sucursal Qatar	Corporate loan	QAR			17,144	4,179
Sacyr Construcción Sucursal Qatar	Working-capital loans	QAR			19,999	4,875
Qatar					37,143	9,054
Sacyr Plenary Utility Partners Idaho LLC	Project Finance	USD	130,000	106.418		
Sacyr Plenary Utility Partners Idaho LLC	Listed Project Bonds	USD	99,215	81.217		
Sacyr Construcción USA, LLC	Corporate loan	USD	18,463	15.114	13,540	12,075
Sacyr Construcción USA, LLC	Working-capital loans	USD	3,727	3.051		
US			251,405	205.800	13,540	12,075
Consorcio PPP Rutas del Litoral S.A.	Project financing	UYI	628,907	58.325	590,364	61,887
Uruguay			628,907	58.325	590,364	61,887

Maturity schedules for foreign currency denominated borrowings outstanding at companies which operate in other currencies at year-end 2019 and 2020 are as follows:

For Angola:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	1,702	0	0	0	0	1,702
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	376	0	0	0	0	376

For Australia:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	0	2,397	1,264	1,357	17,825	22,843
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	0	2,593	1,441	1,531	16,488	22,053

For Brasil:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	4,785	198	197	0	0	5,180
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	4,561	1,720	0	0	0	6,281

For Chile:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	218,003	53,656	56,410	49,452	706,123	1,083,644
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	50,223	133,527	51,295	58,419	879,902	1,173,366

For Colombia:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	54,214	142,260	7,819	5,146	168,456	377,895
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	143,360	211,313	6,194	8,339	378,548	747,754

For Spain:

Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	17,699	15,526	0	0	0	33,226

For United States:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	0	7,781	2,574	1,678	42	12,075
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	8,967	6,790	1,262	1,596	187,185	205,800

For Israel:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	0	0	3,438	0	0	3,438
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	0	3,397	0	0	0	3,397

For Mexico:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	23,549	11,715	11,134	11,435	117,948	175,781
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	11,983	11,851	13,469	15,150	118,621	171,075

For Oman

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	7,431	5,602	5,871	6,138	129,266	154,308
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	5,332	5,210	5,640	5,951	112,723	134,856

For Paraguay

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	0	0	13,242	13,242	49,839	76,323
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	928	10,010	10,513	11,057	106,841	139,349

For Peru

Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	993	2,924	962			4,879

For Qatar:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	9,054	0	0	0	0	9,054

For United Kingdom:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	1,005	0	0	0	0	1,005
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	336	0	0	0	0	336

For Uruguay:

Thousands of euros	2020	2021	2022	2023	Subsequent years	Total
2019	1,172	2,304	1,491	2,563	54,357	61,887
Thousands of euros	2021	2022	2023	2024	Subsequent years	Total
2020	2	1,547	2,656	1,689	52,432	58,325

24. OTHER SECURED FINANCIAL DEBT

In 2016, 2017 and 2018, the Group arranged financial derivatives on its Repsol shares, to hedge changes in value below certain prices. Sacyr actively manages its holding and the financial derivatives through three wholly-owned holding companies to reduce its exposure to stock market fluctuations and maintain any potential increase in the share price up to a certain level agreed with the financial institutions that act as the counterparty.

The funds obtained were used to fully repay the loan associated with the stake in Repsol, allowing the financial burden to be reduced and increasing the flexibility of the hedging structure.

The financial derivatives with Repsol shares as their underlying instruments and the associated debt outstanding comprises:

- Pre Paid Forwards with underlying assets of 20 and 30 million shares, with associated debt of 239.3 and 378.5 million euros, maturing in 2021.
- A put contract with underlying assets of 47.3 million shares, with associated debt of 649.8 million shares, maturing after 2021.
- Pre Paid Forward with underlying assets of 25.4 million shares, with associated debt of 349.9 million euros, maturing in 2021.

In total, the Sacyr Group's 122,704,410 Repsol shares, for which it has voting rights, are associated with hedging agreements and underwrite the 1,617.4 million euros of finance raised. This finance is recognised in "Other secured financial debt", with 967.6 million euros under current liabilities and 649.8 million euros under non-current liabilities.

Call spread contracts have been signed with the same counterparties, enabling, until their maturity and through payment of a premium, any potential increase in the Repsol shares to be recovered, up to a certain price.

Through this set of hedges, the Company removes the risk of fluctuations in the Repsol share price below a threshold of approximately: 12.0, 12.6 and 13.7 euros per share for 20, 30 and 72.7 million Repsol shares.

The breakdown of this information is given in Note 26 to these consolidated financial statements.

25. NON-CURRENT PAYABLES

The breakdown of "Non-current payables" in 2020 and 2019 was as follows:

Thousands of euros	2020	2019
Bills of exchange payable	187	16
Other payables	1,392,449	585,815
Guarantees and deposits received	5,477	5,254
TOTAL	1,398,113	591,085

"Other payables" mainly comprises payables to suppliers of property, plant and equipment where payment does not fall due for more than a year.

In 2019, there was an increase on account of the increase in the balance of tolls collected at the toll booths corresponding to concession assets operated by various Colombian firms. These funds will be employed by the National Infrastructure Agency to satisfy the payments guaranteed as per the timeline established in the concession agreements.

2020 saw an increase, due mainly to reclassification of 915 million euros from Superestrada Pedemontana Veneta, S.R.L., corresponding to the client's contribution to the project, from current to non-current. This amount will be cancelled at the end of the construction period.

The balances include an implied interest rate. There is considered to be no significant difference between their carrying amount and fair value.

26. DERIVATIVE FINANCIAL INSTRUMENTS

The Sacyr Group does not subscribe to instruments that impair its asset solvency. The Group arranges derivatives which act as their hedges only if the risk to be assumed justifies this, i.e. generally long-term financing at floating rates. The objective is to always maintain prospectively effective hedges between the derivatives and the underlying, avoiding speculative positions in the domestic and international financial markets.

The Group seeks to adapt its financial liabilities to the best market conditions, and thus occasionally refinances some liabilities. When a liability or its underlying is renegotiated, the derivative financial instrument used to hedge the related cash flow risk is adapted accordingly.

The derivative financial instruments arranged by the Group hedge exposure to changes in flows associated with financing, and almost all are cash flow hedges as defined by IFRS 9. Their objective is to reduce the risk of interest rate variations and their impact on the cash flows associated with the financing hedged, specifically those arising from the increased costs thereof as a result of rising benchmark interest rates, enabling the cost of the transaction to be set.

In the overwhelming majority of cases, variable financing rates are swapped to fixed rates using interest rate swaps (IRS) and, as a result, the Group transforms its variable-rate financing into fixed-rate financing for the hedged amount. Nearly all the Group's derivatives are indexed to the euro; only in Chile and Colombia does the group arrange derivatives in non-euro currency. Five cross-currency swaps were signed to convert the project finance in Chilean pesos (CLP) into Unidad de Fomento (UF) units of account, the interest rates for which are expected to be more favourable to the concessionaires; and in order to convert project finance in Chilean pesos (CLP) into dollar (USD) financing. Furthermore, the group has taken out six non-deliverable forwards (NDFs), one forward, one call spread and one put to cover the COP, GBP and USD exchange rates.

The Group partially hedges the financing based on the arranged derivatives, as notional derivatives account for an average of 74% of the principal of the underlying debt.

In 2019, the hedged financing and the hedge instruments used could be stated as follows:

Thousands of euros	HEDGED ITEM			HEDGE	
	Principal	Benchmark rate payable	Nature	Notional	Benchmark rate hedged
Loans to finance concession projects and others	1,254,445			889,953	
Services (Utilities)	75,576	euribor	IRS	39,541	euribor
Infrastructure (Motorways, Hospitals, transport hubs)	1,072,518	euribor/ICP (1)	IRS /CCS	768,612	euribor/ICP (1)
Other	106,351	euribor	IRS	81,800	euribor
TOTAL	1,254,445			889,953	

(1) ICP: "Índice Cámara Promedio"

The main financing lines hedged and the instruments used to hedge them at year-end 2020 were as follows:

Thousands of euros	HEDGED ITEM			HEDGE	
	Principal	Benchmark rate payable	Nature	Notional	Benchmark rate hedged
Loans to finance concession projects and others	1,843,507			1,364,249	
Services (Utilities)	85,629	euribor	IRS	36,373	euribor
Infrastructure (Motorways, Hospitals, transport hubs)	1,626,214	euribor/ICP (1)	IRS /CCS	1,246,076	euribor/ICP (1)
Other	131,664	euribor	IRS	81,800	euribor
TOTAL	1,843,507			1,364,249	

(1) ICP: "Índice Cámara Promedio"

The changes in the notional amounts of derivatives linked to financing, for both hedges and speculation, at 31 December 2019 and 2020 were as follows:

Thousands of euros	CHANGE 2019			
	Notional 31-12-18	Change in current instruments at 31-12-18	New instruments	Notional 31-12-19
Loans to finance service concession projects	202,815	(127,164)	0	75,651
Loans to finance infrastructure concession projects	885,286	(301,725)	185,051	768,612
Other	0	0	81,800	81,800
TOTAL	1,088,101	(428,889)	266,851	926,063

Thousands of euros	CHANGE 2020			
	Notional 31-12-19	Change in current instruments at 31-12-19	New instruments	Notional 31-12-20
Loans to finance service concession projects	75,651	(8,470)	0	67,181
Loans to finance infrastructure concession projects	768,612	147,668	355,709	1,271,989
Other	81,800	0	0	81,800
TOTAL	926,063	139,198	355,709	1,420,970

The market value of the derivatives contracted by the Group, recognised at 31 December 2020, entails a net asset of 390 million euros. Balances at year-end 2018, 2019 and 2020, and movements in financial asset and liability instruments, both hedging and trading, were as follows:

Thousands of euros	31-dic-18	Movement	31-dic-19	Movement	31-dic-20
Hedging instruments	(113,599)	(10,048)	(123,647)	(60,429)	(184,076)
Trading instruments	101,145	(94,808)	6,337	567,529	573,866
	(12,454)	(104,856)	(117,310)	507,099	389,789
Financial assets	119,899	(7,244)	112,655	506,685	619,340
Financial Liabilities	(132,353)	(97,612)	(229,965)	414	(229,551)
	(12,454)	(104,856)	(117,310)	507,099	389,789

Trading Derivatives

The main derivatives classified as Trading Derivatives are:

- Derivatives that the Group maintains on its Repsol shares, which were recognised as an asset totalling 566 million euros at 31 December 2020.
- At year end, the Group had a derivative associated with the convertible bond issued in April 2019 for the sum of 175 million euros, at a fixed interest rate of 3.75% per year, maturing at 3 years.

Hedging derivatives

The Group mainly arranges interest rate swaps (IRS) with the aim of hedging financial debt linked to a variable benchmark interest rate (Euribor). The Company applies these hedge accounting instruments of cash flow hedges.

The hedges may be formed by a group of derivatives. Hedge accounting management does not need to be static. The hedges may be altered in order to carry out suitable management in line with the stated principles of stabilising cash flows and financial results.

At the start of each hedge, and at least once a year or when financial statements are issued, the Company will assess the effectiveness of the hedges.

To measure the expected efficiency of transactions defined as accounting hedges, the Company performs the Critical Terms Match test.

To measure the ineffectiveness of hedge accounting transactions, the Company carries out an analysis on the extent to which the changes in the fair value or cash flows of the hedging instrument would offset the changes in the fair value or cash flows of the hedged item that are attributable to the risk that it is intended to hedge, using the Dollar Offset method, based on the attainment of the hypothetical derivative.

The numeric measurement of effectiveness will indicate the degree to which the changes of value of the hedging instrument offset the changes in the value of the hedged risk. As a result, the Group will consider:

- **Effective hedge:** when (i) there is an economic relationship between the hedged item and the hedging instrument; (ii) the effect of the credit risk does not prevail over the changes in value resulting from this economic relationship, and; (iii) the coverage ratio in the hedging relationship is the same as the ratio corresponding to the value of the hedged item that the company actually hedges and the value of the hedging instrument that the company actually uses to hedge that amount of the hedged item. In these cases, the measurement of the effective portion of these derivatives has been directly recognised in equity.
- **Ineffective hedge:** when it is understood that a derivative may pose difficulties because its characteristics include terms that, a priori, cause a certain degree of ineffectiveness (e.g. a step-up in the fixed rate, a mismatch in periods, Euribor benchmark or overhedging due to early repayments in projects), the hypothetical derivative is formulated in accordance with the characteristics of the hedged item. In addition, the change in its valuation is contrasted with the change in the valuation of the actual derivative.

If the hedge is not 100% effective but is within the margins, it may be considered a hedge, however, the Group must recognise the degree of ineffectiveness directly in the income statement.

The market value of these hedging derivatives amounted to a net liability of 185.9 million euros at 31 December 2020.

The valuations of the interest rate derivatives were made in line with the calculation of the present value of all the settlements envisaged per the notional amount schedule set and with the expected interest rate curve. Market data were obtained from Bloomberg.

Credit risk adjustment

On 1 January 2013, IFRS 13 came into force on the measurement of fair value with the consideration of the credit risk on the calculation of the valuation of the derivative instruments, both that relating to each of the counterparts and own credit risk. Since this involves derivatives the market value of which may be positive or negative from the point of view of the Sacyr Group, a counterparty credit risk exists when the value is positive and an own credit risk when it is negative.

At 31 December 2020, the net positive adjustment was 2.6 million euros, without which the net liabilities corresponding to this item would have totalled 188.5 million euros. At 31 December 2019, the net positive adjustment was 2.7 million euros, without which the net liabilities would have totalled 126.3 million euros instead of the 123.6 million euros recognised.

The Group used the swaption method to calculate this adjustment. This technique involves obtaining the average expected exposure, taking into account the changes in the market variables, introducing volatilities as a measurement of the frequency and intensity of the changes in value. This was adjusted by the probability of non-payment of each counterparty. The implicit probability of non-payment was obtained based on market data of companies with a comparable credit rating in some cases and through the implicit quoted price on the secondary market for own marketable securities. To calculate the credit risk adjustment, the loss rate used given the degree of non-compliance is 30% and that of recoverability 70%, as in large part this corresponds to project finance. The counterparty credit risk adjustment is calculated using a loss rate of 40% for default and 60% for recoverability, which correspond to the market standard for credit default swaps.

The breakdown is shown below of the maturity at 2019 and 2020 of the notional amounts of the interest rate derivatives, for both assets and liabilities, arranged by the Group and the valuation pending allocation to the income statement, i.e. the effective part, since the ineffective part and that related to the speculative derivatives were already included.

2019

Thousands of euros

	Valuation	Notional						Notional
DERIVATIVES			2020	2021	2022	2023	2024	Subsequent years
Interest rate derivatives	(111,647)	867,063	84,497	(60,738)	(335,316)	(34,590)	(45,320)	(475,596)
-Cash flow hedges	(111,647)	830,953	88,026	(56,143)	(330,008)	(27,283)	(33,961)	(471,584)
-Other non-hedge derivatives	0	36,110	(3,529)	(4,595)	(5,308)	(7,307)	(11,359)	(4,012)

2020

Thousands of euros

	Valuation	Notional						Notional
DERIVATIVES			2021	2022	2023	2024	2025	Subsequent years
Interest rate derivatives	(181,473)	1,321,262	(64,356)	(286,331)	(179,375)	(139,248)	(158,056)	(493,896)
-Cash flow hedges	(181,473)	1,290,455	(60,171)	(281,516)	(172,803)	(128,024)	(154,044)	(493,896)
-Other non-hedge derivatives	0	30,807	(4,185)	(4,815)	(6,572)	(11,224)	(4,012)	0

The expected schedule for future application to the income statement of the valuation of the instruments recognised as hedges, as explained above, is as follows:

Thousands of euros	2019
2020	(10,477)
2021	(9,935)
2022	(4,826)
2023	(4,069)
2024	(4,237)
2025 and subsequent years	(78,103)
TOTAL	(111,647)
Thousands of euros	2020
2021	11,640
2022	(12,529)
2023	(21,759)
2024	(20,189)
2025	(23,323)
2026 and subsequent years	(115,312)
TOTAL	(181,473)

For financial instruments measured at fair value, the Group uses the following three-level hierarchy, based on the reliability of the variables used to carry out the measurements:

- Level 1: trading price (unadjusted) on active markets for identified assets and liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. arising from prices); and
- Level 3: variables that are not based on observable market data (non-observable variables).

2019

Thousands of euros	Level 1	Level 2	Level 3
Financial assets measured at fair value	0	112,654	0
	0	112,654	0
Financial liabilities measured at fair value			
Hedging and trading derivatives	0	229,966	0
	0	229,966	0

2020

Thousands of euros	Level 1	Level 2	Level 3
Financial assets measured at fair value	0	619,340	0
	0	619,340	0
Financial liabilities measured at fair value			
Hedging and trading derivatives	0	229,551	0
	0	229,551	0

In 2019 and 2020, there were no transfers between levels in the fair-value hierarchy.

26.1. DERIVATIVES ON REPSOL SHARES

In order to finance its interest in Repsol, the Group has arranged the following derivatives, via specialised, single purpose companies, which served to repay the bank loans associated with the interest:

1. Derivative on 20 million shares:

In September 2016, a derivative was arranged consisting of a Prepaid Forward, via which 239,306 thousand euros were obtained, with a coupon payment of 0.9%, maturing in 2021. This derivative will be settled in cash, except in the case of early redemption, by either party, in which case it may also be settled via shares as chosen by Sacyr. This hedge enables Sacyr to eliminate the risk of fluctuations in Repsol's share price below a threshold of approximately 12.0 euros/share for 20 million shares.

A Call Spread was arranged jointly, via which the Company can benefit from revaluation in the share price up to a certain value. This derivative is settled by means of cash for the difference. Both the number of initial options and the benchmark securities are adjusted over time depending on the actual Repsol dividend over the expected dividend. This derivative allows Sacyr to benefit should, when the time comes to settle the derivative, Repsol shares be trading at more than 14.0 euros per share, for a total of 20.3 million options, up until 2024.

2. Derivative on 30 million shares:

In December 2016, a derivative was arranged consisting of a Prepaid Forward, via which a sum of 378,450 thousand euros was obtained, with a coupon payment of 1.2%, maturing in December 2021. This derivative will be settled in cash, except in the case of early redemption, by either party, in which case it may also be settled via shares as chosen by Sacyr. This hedge enables Sacyr to eliminate the risk of fluctuations in Repsol's share price below a threshold of approximately 12.6 euros/share for 30 million shares.

A Call Spread was arranged jointly, via which the Company can benefit from revaluation in the share price up to a certain value. This derivative is settled by means of cash for the difference. Both the number of initial options and the benchmark securities are adjusted over time depending on the actual Repsol dividend over the expected dividend. This derivative allowed Sacyr to proceed with the early cancellation of 22.5 million options during 2019, raising approximately 70 million euros. As a result of these cancellations, Sacyr can benefit if, when the time comes to settle the derivative, Repsol shares are trading at more than 11.8 euros per share, for a total of 7.5 million options, at maturity in 2021.

3. Derivative on 47.3 million shares:

In April 2017, a derivative was arranged on 72,704,410 shares, consisting of a Prepaid Put, via which 795.2 million euros were obtained as financing, with maturity between 2022 and 2024. The coupon payment on this derivative is 1.54%. This derivative was modified in March 2020. It now applies to 47,257,855 shares, with associated debt of 649.8 million euros. The remaining shares were hedged by a new derivative on 25.4 million shares, as described below.

This derivative will be settled, as chosen by Sacyr, in cash or via shares (in the event that the value is lower than the put value).

This hedge enables Sacyr to eliminate the risk of fluctuations in Repsol's share price below a threshold of approximately 13.75 euros/share for 47.3 million shares, enabling it to benefit from revaluations.

4. Derivative on 25.4 million shares:

The derivative on 72.7 million shares described above was modified in March 2020. This resulted in a new structure for 25,446,555 shares, with associated debt of 349.9 million euros, maturing in 2021. This

derivative will be settled, as chosen by Sacyr, in cash or via shares (in the event that the value is lower than the put value).

The company has reduced its exposure to changes in the share price during the contract period through this derivative, eliminating its exposure to the price falling below 13.75 euros per share. This will enable the company to benefit from revaluations if, at the time that the derivative is settled, Repsol's shares are trading at above 8.5 euros per share, for 25.4 million options.

The valuation of these derivatives contracts, including future premiums, must be recognised as trading, i.e. at fair value, recognising the changes directly in the income statement. In 2020, 514 million euros (5 million euros in 2019) was recognised in "Gain/(loss) on financial instruments" in the financial result.

The valuation of each of the derivatives and the associated liability at 31 December 2020 and 2019 is as follows:

REPSOL DERIVATIVES

2019			
Thousands of euros	IMPACT ON P&L	BALANCE SHEET	ASSOCIATED DEBT
20 M acc.	1,077	(32,058)	239,306
30 M acc.	22,803	(24,705)	378,450
72.7 M acc.	(18,867)	96,643	999,686
TOTAL	5,013	39,880	1,617,442
2020			
Thousands of euros	IMPACT ON P&L	BALANCE SHEET	ASSOCIATED DEBT
20 M acc.	105,351	78,675	239,306
30 M acc.	153,060	130,268	378,450
47.2 M acc.	117,940	226,475	649,796
25.4 M acc.	137,975	137,975	349,890
TOTAL	514,326	573,393	1,617,442

The fair value of the derivatives was recorded under the heading "Derivative financial instruments" both for Assets and Liabilities, (broken down in the corresponding notes for both Assets and Liabilities), and under the heading "Gain/(loss) on financial instruments" in the income statement. The balance sheet item "Derivative financial instruments" reflects the initial value of the derivative, subsequent changes in value and the payment made for premiums.

The liability recorded in the amount of 1,617.4 million euros, in both 2020 and 2019, corresponds to the amount of financing obtained via the derivative instruments. This item does not include the fair value of the forward which is recorded under the item "Derivative financial instruments".

Regarding the hierarchy thereof, the derivatives included in the arranged instruments can be divided into the following type:

1. Forward sale of Repsol shares.
2. Call-Spread options purchased on Repsol shares.
3. Put options purchased on Repsol shares.

The main inputs required to obtain the fair value of the aforementioned derivatives are as follows:

- Spot price of the Repsol share.

- Discount interest rates (6 month Euribor curve).
- Volatilities.

The instruments have been designed in such a way that they are neutral with regard to dividends. Reference dividends are assumed, and in the event of variances from that reference, the number of options and the exercises prices are recalculated such that their fair value is equivalent to the distribution of the reference dividends. Accordingly, the amount of dividends distributed is not a critical variable for the fair valuation of the derivatives arranged.

Regarding volatilities, Bloomberg quotes the implicit volatilities (volatility matrix) of the Repsol share for prices between 10 euros and around 20 euros approximately (depending on the dates and spot price of the Repsol share), and for periods of up to 10 years (the derivatives have a far shorter maturity, close to 5 years). Unobservable volatilities have also been extrapolated based on maturities and strike prices.

For this, and in line with paragraph B35, section D, of IFRS 13, the derivatives are considered level 2 in the valuation hierarchy:

“3-year option on stock market traded shares. The implicit volatility of the shares obtained from extrapolation to year three would be a level-2 variable if the following conditions were present:

- i. The prices for 1- and 2-year options on shares are observable.
- ii. The extrapolated implicit volatility of a 3-year option is corroborated by observable market data during the majority of the term of the option.

In this case, implied volatility could be obtained by extrapolating the implied volatility of one and two year stock options, and is corroborated via the implied volatility of three year stock options of peers, provided that the correlation of the implied one year and two year volatilities has been established.

Regarding the valuation methodology, the Company decided to contract the services of an independent expert advisor to calculate the fair value at each accounting year-end. Pursuant to paragraph B45 of IFRS 13, the Company verifies the reasonableness of the estimated fair value.

26.2. OTHER OPTIONS

In addition to the financial instruments described above, there is also an option on Autopista de Guadalmedina, Concesionaria Española, S.A.

On 3 February 2011 the framework agreement was recorded in a public deed for investments to be made between Sacyr, S.A. and Monte de Piedad y Caja de Ahorros de Ronda, Cádiz, Almería, Málaga, Antequera y Jaén (hereinafter, Unicaja), which owns 30% of the share capital in Autopista del Guadalmedina, Sociedad Concesionaria, S.A. This agreement established that Sacyr, S.A. will guarantee a minimum return of 5% on paid-up capital, provided that Unicaja continued to own at least 15% of the company. A put option was also agreed on the participating loans, to be exercised between 1 January 2015 and 30 September 2015 (finally exercised on the aforementioned date). On 26 October 2017, the contract for the modification and renewal of the investment framework agreement of 3 February 2011 was recorded in a public deed, between Sacyr, S.A., Autopista del Guadalmedina, Sociedad Concesionaria, S.A. and Unicaja Banco, S.A. through which the period of the guaranteed return was extended to 30 September 2018. On 12 November 2018, a new contract was signed for the modification and renewal of the investment framework agreement, in which the period of the guaranteed return was extended to financial year 2019. This guaranteed return entailed the recognition of a derivative financial instrument that, at 31 December 2018, represented a liability of 7,483 thousand euros. On 28 March 2019, the sale of 15% of the share capital of the concessionaire Autopista del Guadalmedina, Sociedad Concesionaria, S.A. was executed as a public deed between the Group and Unicaja Banco, S.A. (note 2.B.1.1.). The payment of the price will be deferred as described in the above paragraphs. Based on this agreement, the Group valued the financial derivative of the option on these shares and, on the date of the agreement, recognised a current financial liability of 6,659 thousand euros, with gains on the measurement of financial instruments at fair value taken to profit and loss for the sum of 824 thousand euros. Having updated the financial liability, 50% of the value of this financial derivative

was derecognised (3,329 thousand euros) as an increase in the acquisition price, as it was deemed to form part of the fair value of the price paid for the shares.

On 25 June 2018, a reciprocal put option was agreed on the shares of Autopista del Guadalmedina, Sociedad Concesionaria, S.A., and on the participating and subordinated loans between Sacyr Concesiones, S.L.U., Sacyr, S.A. and Abanca Corporación Industrial (transferred from Caixanova Invest). This agreement included the put option on all shares and the participating and subordinated loans of the concessionaire, with the exercise price of these options coming to 90,127 thousand euros, with the option on the shares amounting to 43,633 thousand euros and the option on the loans coming to 46,493 thousand. The payment of this price was defined with a payment schedule set out in the agreement, with the legal transfer of the shares and loans taking place when payment was made.

Based on this agreement, the Group valued the financial derivative of the option on these shares and the participating and subordinated loans and, on the date of the agreement, recognised a current financial liability of 11,451 thousand euros, with gains on the measurement of financial instruments at fair value taken to profit and loss for the sum of 2,299 thousand euros. Having updated the financial liability, this financial derivative was derecognised as an increase in the acquisition price, as it was deemed to form part of the fair value of the price paid for the aforementioned loans and shares.

On 6 June 2019, the sale of the remaining 15% of the share capital in the concessionaire was executed as a public deed between the Group and Unicaja Banco, S.A. The price will be paid as described in the above paragraphs. Based on this agreement, the Group valued the financial derivative of the option on these shares and, on the date of the agreement, recognised a current financial liability of 2,836 thousand euros, with gains on the measurement of financial instruments at fair value taken to profit and loss for the sum of 493 thousand euros. Having updated the financial liability, the value of this financial derivative was derecognised (2,836 thousand euros) as an increase in the acquisition price, as it was deemed to form part of the fair value of the price paid for the shares.

At 31 December 2019, only the payment to Unicaja Banco, S.A. was pending, as all pending payments to Abanca Corporación Industrial were made in March 2019.

The payment pending to Unicaja Banco, S.A. was made in 2020.

Once the sale of 95% of the company to two investors had been completed, in equal percentages, the Group arranged: (i) a sale option with Asisuncoast, S.L.U. and Core Infraestructure II S.A. for 5% of the share capital and the participating loans of the concession operator; (ii) a purchase option with Asisuncoast, S.L.U. and Core Infraestructure II S.A. for 5% of the share capital and the participating loans of the concession operator.

The end date for exercising these sale and purchase options will be the first of: (i) twelve months after the end of the works under Agreement II; or (ii) 31 December 2022.

The Group has recognised a financial asset at fair value through profit or loss, taking changes in this fair value to the income statement throughout the year: This financial asset will be derecognised in the balance sheet when the purchase option is exercised by the concession operator.

The binomial model was used to value the put options, as this is the most suitable for American put options, such as the company's. A defining feature of American puts is that they can be exercised at any time up to maturity.

The "binomial" method involves a diagram representing the paths the share price might take throughout the life of the option. The main assumption in this model is that the share price follows a random path. In each time period or step, the share price has a particular probability of increasing by a certain percentage, and a probability of decreasing by a certain percentage.

The macroeconomic assumptions used are:

- a. A risk free interest rate of 0.032%.

- b. Volatility of the underlying 12.93%.
- c. Value of the underlying: the result of the impairment test.

The valuation method used to perform this impairment test was the discounted cash flow method. This method treats the asset as a cash flow generating unit, calculating the current value of such flows with the appropriate discount rate to obtain the asset's present value. Discounted cash flow methods are based on a detailed and careful prognosis for each period of each of the items related to the generation of cash flows. Discounted cash flows in the model are those which pay capital, i.e. dividends accrued, loans to shareholders and refunds of capital at the end of the concession, since they relate to an end-of-life asset. The discount rate used is the cost of capital (Ke). The form of calculating the cost of capital is inferred from the "Capital Asset Pricing Model" (CAPM) theory in which "Ke" is defined as the risk-free rate plus the asset's beta leveraged by the profitability demanded on the market above the fixed risk-free income.

Accounting for these options involved recognising finance income of 7,895 thousand euros in the consolidated income statement.

27. TRADE AND OTHER PAYABLES AND CURRENT PAYABLES TO ASSOCIATES

The breakdown of "Trade and other payables" in 2020 and 2019 was as follows:

Thousands of euros	2020	2019
Advances received on orders	303,128	1,181,450
Certified work pending execution	116,017	127,823
Trade payables	966,704	953,785
Bills of exchange payable	211,703	202,993
SUPPLIERS	1,597,552	2,466,051
Bills of exchange payable	1,261	107
Other payables	494,037	300,237
Current guarantees and deposits	441	9,250
OTHER PAYABLES	495,739	309,594
PERSONNEL	55,056	52,295
CURRENT TAX LIABILITIES	163,658	170,361
INCOME TAX PAYABLE	57,599	46,048
TOTAL	2,369,604	3,044,349

In 2019, the item "Advance payments received for orders" included 915 million euros from Superestrada Pedemontana Veneta, S.R.L. corresponding to the client's contribution to the project.

"Trade payables" mainly relates to balances from the Construction and Services divisions, which contributed 707,716 thousand euros and 118,786 thousand euros respectively (649,572 thousand euros and 118,650 thousand euros respectively in 2019).

"Other tax liabilities" at 31 December 2020 and 2019 related mainly to VAT owed by the Group.

27.1 AVERAGE PERIOD FOR PAYMENTS TO SUPPLIERS

In accordance with the stipulations of the sole additional provision of Resolution of 29 January 2016, issued by the Spanish Accounting and Audit Institute (ICAC), on disclosures to be included in the notes to the financial statements with regard to the average payment period to suppliers in commercial transactions in Spain.

	2020	2019
	Days	Days
Average period for payment to suppliers	32	26
Ratio of transactions paid	30	26
Ratio of transactions pending payment	70	73
	Amount (euros)	Amount (euros)
TOTAL PAYMENTS MADE	879,034,088	459,852,663
TOTAL PAYMENTS OUTSTANDING	66,049,984	8,257,729

These amounts do not include payments made to suppliers that are group companies and associates, suppliers of fixed assets or financial lease creditors.

28. RISK MANAGEMENT AND CONTROL POLICY

Due to its considerable international presence, the Sacyr Group carries out its activity in a number of sectors, social and economic environments and regulatory frameworks. Accordingly, the company is exposed to a variety of risks related to the businesses and sectors in which it operates.

Sacyr has established a Comprehensive Risk Management System (CRMS), organised by business units and support areas at corporate level, and has a sound policy in place to efficiently identify, evaluate and manage risks in order to reasonably guarantee the efficiency and effectiveness of operations, reliability of information and compliance with legislation.

The purpose of the Sacyr Risk Management and Control Policy is to establish the scope, values, principles, governance model and operational bases of Sacyr's Comprehensive Risk Management System to control and manage risks inherent to the Group's activities. This Policy is implemented through the Risk Analysis Regulations ("RAR"), the objectives of which are as follows:

- To facilitate the taking of key business decisions within a common risk culture, managing and controlling the critical risks inherent to the Group's activities in a systematic and structured way.
- To establish the process of risk identification, analysis, treatment, monitoring and control.
- To define the distribution of responsibilities in the abovementioned processes to guarantee escalation in decision making to the appropriate level.
- To promote continuous improvement in the Business's decision-making.

The Comprehensive Risk Management System is divided into six stages:

- **Planning:** in this stage the system management tools are activated and the parties responsible and risk owners are designated for the entire life of the project.
- **Identification:** in this stage, activities are carried out to identify the critical risks associated with each key decision.
- **Assessment:** in this stage, activities are carried out to assess, in accordance with the scales defined, filter and prioritise the critical risks of the project.

- **Treatment:** the purpose of the activities carried out during this stage is to implement Mitigation and/or Contingency Plans to reduce or eliminate exposure to risk before and after maximum tolerances are breached.
- **Monitoring:** this stage identifies new risks and measures the evolution of existing ones; an assessment is conducted of the response plans put into operation; tolerances and risk assessment scales are calibrated; and Contingency Plans are implemented if tolerance thresholds are breached.
- **Control:** this stage includes the activities carried out by the Risk Control and Management Department throughout project life cycles to embed the lessons learned for the continuous improvement of the system and its management.

The financial risk management policy is conditioned by specific legislation and issues in the sectors in which the Group operates and by the situation of financial markets.

The Group's main financial liabilities include financing from banks and trade and other payables. Financial assets include trade and other receivables, and cash and cash equivalents arising directly from the transactions performed. The Group has available-for-sale investments and arranges transactions with derivatives.

The Group is exposed, to a greater or lesser extent, depending on the business area, to the risks detailed below, particularly credit, liquidity and market risks, and, in particular, to fluctuations in interest rates and, to a lesser extent, exchange rates.

At year-end the Group performs impairment tests on all its non-financial assets. However, if any signs of impairment are detected, the recoverable value of the asset is reassessed in order to identify the scope of the impairment loss.

Group policy does not permit speculative trading with derivatives.

These financial risks are summarised below.

28.1. CREDIT RISK

Credit risk is the risk that one of the counterparties fails to comply with the obligations arising from a financial instrument or purchase agreement, thereby giving rise to a financial loss. The Group is exposed to credit risk in its operating activities, mainly in relation to trade payables, and in its financing activities.

Each business unit performs an assessment prior to the contract, including a solvency assessment. When contracts are being performed, it monitors debt on a permanent basis, reviewing recoverable amounts and making the necessary corrections.

Customer concentration risk is mitigated by the Group's diverse customer base, 46% (49% in 2019) of which is backed by public sector bodies (central, regional and local governments, local corporations and public sector companies), as explained in Note 17.

The credit risk of balances with banks and financial institutions is managed by the Group's cash department. Cash surpluses are invested in low-risk liquid instruments at highly solvent entities.

- **Infrastructure concessions:** credit risk is only slight because revenues are mainly earned from national, regional and local tiers of government in Spain and other countries where the Group operates (see Notes 17 and 43). These administrative authorities have been settling their debts on a regular basis. Average collection periods have been lengthening recently, giving rise to an increase in the working capital requirement, although these receivables are acknowledged and covered by the contractual relationship set out in the various service and concession agreements. Transport infrastructures road tolls are paid in cash, eliminating credit risk from a large portion of the division's revenue for those concession operators where payment is not directly guaranteed by the government body granting the concession.

The Group's customer base is 73% (77% in 2019) backed by public sector bodies (central government, regional governments, local corporations and public-sector companies).

At year-end, therefore, no financial assets were in default or impaired. Nor had any guarantees been accepted against payment.

- **Services:** Credit risk in the Services division must be analysed individually for the Group's different businesses. The breakdown of service customers by type is given in Note 17. There are four main areas of activity within Services.

Environment

Credit risk can be considered to be minimal since the breakdown of customer receivables is as follows:

- Public sector customers: 88.7% (90.5% in 2019).
- Private customers: 11.3% (9.5% in 2019).

85.54% of public sector customers are town halls (81.66% in 2019), with central or regional governments making up the remainder. Credit risk is practically nil. This is because, although public sector customers are not always prompt in meeting contractual payment conditions and delays do occur, public administrations are not insolvent. In addition, any delays or defaults are compensated with late-payment interest calculated in accordance with the law governing public administration contracts (Ley de Contratos con las Administraciones Públicas).

Private customers with payables dating back over six months do not present major problems of insolvency, as credit reports are required before most contracts are signed. At the end of each year, provision for doubtful debts is posted for private customer balances aged over six months. Balances in recent years have not been particularly significant.

Water

The drinking water distribution business is exposed to specific credit risk, as supply is associated with collection of rates. Experience in this business indicates a payment default rate of less than 2% in 2019 and 2020.

Facilities

At Sacyr Facilities, S.A.U. credit risk is minimal given that 65% of average balances payable to the Company are from the public sector customers, 19% from Group customers and associates and 16% from private customers. We feel the Company's structure will continue to feature a larger percentage of public-sector customers in its client base. In the private sector, tougher contracting conditions and proactive collection management produce a minimum level of risk.

Sacyr Social

At Sacyr Social S.L.U., credit risk can be considered minimal, as, on average, 95.21% of the Company's receivables involve public sector customers. At 31 December 2019 and 2020, the balance of receivables from public sector customers past-due between 180 and 360 days amounted to 0.69% and 0.75% of the total, respectively. The balance of receivables from public sector customers past-due by over 360 days represented 0.10% in 2019 and 0.77% in 2020.

Conservation

At Sacyr Conservación, S.A.U., the distribution of receivables is largely guaranteed due to the nature of the debtor: public institutions, central and local government represent 54% of the total, private companies 24%, with Group companies and associates making up the remaining 22%.

Cafestore

At Cafestore, the credit risk is low, since most of the transactions are collected in cash; collections are made in cash at the time of the sale or provision of the service.

- **Construction:** credit risk in the Construction division is analysed for each type of customer (see Note 17):
 - Public sector, public institutions, regional governments and local councils, i.e. public sector with good credit ratings.

The public sector as a whole represented 37% of the receivable balance at 31 December 2020 (40% at 31 December 2019).

- Private customers. To mitigate risks of default, the Group implements control mechanisms before awarding contracts based on studies of customer solvency. The financial and legal departments continuously monitor this risk throughout project execution in order to control collections. The average collection period is 36 days (41 days in 2019).

At year-end, no significant financial assets were in default or impaired. Nor was it considered necessary to provide any guarantees against payment.

28.2. LIQUIDITY RISK

The factors causing liquidity risk are investment based on business plans, which require additional funding, and the excessive concentration of short-term loan repayments which require immediate financing. These circumstances could impair the ability to meet payment obligations, albeit temporarily.

At 31 December 2020, the Group had negative working capital due mainly to the short-term classification of part of the financing associated with the stake in Repsol, S.A., corresponding to 967.6 million euros, which financed 75,446,555 Repsol shares, equivalent to 61% of the investment. The whole of the investment in Repsol is recognised in non-current assets, as indicated in note 10, Investments accounted for using the equity method, as this holding is considered a strategic, long-term interest.

There are also current debt maturities associated with assets that generate collections throughout the year, such as concession and urban service assets.

The Group identified the possible scenarios through the monitoring and control of the annual budget and of the daily update of its monthly case projections, enabling it to get ahead in decision making:

Factors that contribute to mitigating the negative working capital deriving from the maturity of the loan associated with the Repsol holding:

- The finance associated with the Repsol holding that matures over the coming year is based on forward contracts, as described in note 24, Other secured financial debt. The Directors believe that the Group will be able to arrange an extension to this maturity or arrange new finance, without providing additional guarantees.
- If the financing of the debt associated with the Repsol holding is not extended, there is an option to deliver the shares as per the Group's forward contracts with financial institutions, repaying the debt and derecognising the investment in the balance sheet.

Other mitigating factors include:

- Recurring cash flow generation by the Group's core businesses and the Group's ability to sell assets. The rotation strategy for these assets allows the Sacyr Group to unlock value from the maturity of high quality investments and manage the liquidity raised to enhance its competitiveness and profitability.
- Obtaining new lines of external finance, either through banks or by issuing securities, based on the company's long-term business plans, which remain a way to attract liquidity.
- The Group considers that it will be able to continue renegotiating the other maturities arising in the short and medium term with its financial institutions, as in previous years.

For this reason, the Group has prepared its consolidated financial statements on the going-concern principle.

Liquidity risk in each of the Sacyr Group's business areas is as follows:

- **Infrastructure concessions:** Liquidity risk is low at the concession operators forming part of Sacyr Concesiones, due to the nature and characteristics of its collections and payments structure, EBITDA, project financing, toll systems and clearly defined, systematic investment replacement programmes. Consequently, concession operators do not require credit facilities. Nevertheless, the Parent company of the Sacyr Concessions Group has assigned working capital credit facilities to cover possible timing differences causing gaps in cash flow at its subsidiaries and to meet any unexpected demands for capital for ongoing projects or in newly awarded concessions.

The financing structure, financing products, hedging arrangements, guarantees and the most appropriate financing instruments are selected on the basis of the nature and extent of the risks inherent to each project, with a view to eliminating or mitigating the risks as far as possible, without losing sight of the risk/reward trade-off. Financing tends to take the form of structured project financing where the lender undertakes substantially all the transaction risks in exchange for guarantees, with limited recourse to developers or shareholders.

Note 23 provides a detailed breakdown of the maturities of the liabilities with financial institutions.

Note 26 contains information on the various financial options with non-controlling shareholders and banks.

- **Services:** liquidity risk in services must be analysed individually for the Group's various businesses.

Sacyr Facilities

The Company has sufficient credit facilities to cover its payment obligations. It can also resort to debt factoring as most of its contracts are with public entities. Therefore, liquidity risk is minimal.

Sacyr Social

The Company has sufficient credit facilities to cover its payment obligations. It can also resort to debt factoring as most of its contracts are with public entities. Therefore, liquidity risk is minimal.

Conservation

At year-end, the Company had not had any problems in raising finance. The composition of its financial liabilities is as follows:

- Finance leases: 39%
- Government-subsidised loans: 61%

Environment

The Company's business requires hefty investment at the beginning of the concessions, including in machinery, containers, treatment plants, purifiers and other items of property, plant and equipment. These investments are recovered over the concession period in accordance with repayments and financing, at interest rates that are considerably above the Company's cost of capital.

To finance these investments, the Group structures debt in such a way as to allow the project to finance the initial requirements, through project financing for the contracts entailing the largest investment (the urban solid waste processing plant in Los Hornillos and the incinerator in Maresme) or by lease lines to finance the acquisition of machinery and equipment, which are paid for with the cash generated by the project.

The EBITDA of the businesses ensures that liquidity risk is low, as the various projects are financed with the cash flow they generate.

Regarding working capital, as noted in (a), public-sector customers are legally solvent, even though they may on occasion be very slow to pay, generating short-term cash requirements. To meet these needs, the Company had its own credit facilities, with 59.43% of the agreed limits drawn in 2019. It currently has no credit

facilities. Credit terms offered to customers can be traded via factoring lines or by discounting construction certificates. In the event that a risk were to arise because the Company were unable to secure sufficient credit lines, it could trade the certificates and use with-recourse factoring lines already contracted.

Water

The Group estimates that there is no liquidity risk in this business as investments are financed with the cash flow generated by projects.

Cafestore

The Company has no liquidity risk as it has bank loans and is funded by the Sacyr Group.

- **Construction:** the Group has adequate liquidity to cover its forecast short-term obligations by arranging credit facilities with banks and short-term financial investment. Nevertheless, particularly as a result of current market volatility, lenders are being affected by liquidity tensions, and this occasionally affects the renewal of loans. Details of the credit facilities arranged, by amounts drawn down and undrawn at year end, are given in the corresponding note to the financial statements.

Short-term cash surpluses are occasionally invested in highly liquid short-term risk-free deposits, provided this is in line with best financial management practice. The Group does not consider the option of acquiring equity options or futures or any other high-risk deposit as a means of investing its short-term cash surpluses.

28.3. MARKET RISK

Interest rate risk: To ensure a balanced financing structure and reduce the exposure of its businesses to the risk of interest rate fluctuations, the Group needs to have a reasonable balance between floating-rate and fixed-rate loans, either because they are inherently fixed-rate loans or because they are guaranteed with derivative financial instruments.

The underlying debts requiring greater coverage vis-à-vis interest rate fluctuations are project financing loans and those associated with specific assets since they are exposed during longer periods, in view of the repayment deadlines, and due to their strong correlation with project cash flows.

The schedule and conditions of these derivatives are tied to the characteristics of the underlying debt they cover, and thus their repayment dates are the same as or slightly ahead of debt, and the notional amount is the same as or less than the loan's outstanding principal. Virtually all these derivatives relate to interest rate swaps (IRS). These financial instruments guarantee payment of a fixed rate on loans required to finance projects in which the Group participates.

The structure of Group borrowings at 31 December 2020 and 31 December 2019, distinguishing between fixed-rate and hedged borrowings - after taking into consideration hedging arrangements - and floating-rate borrowings, is as follows:

Thousands of euros	2020		2019	
	Amount	%	Amount	%
Fixed-rate or hedged borrowings	3,537,106	53.81%	2,501,492	41.68%
Floating-rate debt	3,035,808	46.19%	3,500,475	58.32%
TOTAL	6,572,914	100.00%	6,001,967	100.00%

The proportion of loans with a fixed interest rate, due to their nature or because they were hedged, increased 12.1 percentage points against 2019 levels, to around 54%.

Interest rate risk has been mitigated by the use of fixed-rate financing and the derivative instrument of interest rate swaps. Financial derivatives represent 39% of fixed-rate borrowings.

To gauge the impact of a 100bp increase in the benchmark interest rate, pre-tax finance expenditure is recalculated, taking into account the tax rate in force, to show the amount of interest that the outstanding

balances of borrowings would accrue. The same procedure is used with derivatives: taking into account the outstanding notional amounts, a simulation is performed of the impact of such a change on their variable portion. The aggregate of the two financial settlements indicates the impact on income and therefore on equity.

In 2020 and 2019 a sensitivity analysis was not performed with regard to the rate reduction, since the 3-month and 6-month Euribor benchmark rates used in most borrowings and derivatives stood at less than 1% and therefore it did not make sense to perform a simulation.

The market valuations of the derivatives recognised at year-end would undergo a change as a result of the fluctuations in the expected Euribor curve. The new present value of the derivatives portfolio, considering that the remaining contractual conditions and the tax rate in force are maintained each year, would have an impact on the Group's earnings and equity.

The sensitivity of profit and equity to interest rates, when the analysis is conducted with outstanding balances on borrowings at 31 December, is as follows:

	Thousands of euros	2020		2019	
Borrowing cost at current average rate (Co) *		261,426		235,148	
	(Co)+1%	(Co)-1%	(Co)+1%	(Co)-1%	
Borrowing cost at average cost +100 bp / -100 bp	293,356	-	271,511	-	
Changes in profit:	(23,948)	-	(27,272)	-	
Changes in equity:	(10,526)	-	(9,136)	-	

* Estimate based on the debt at the average interest rate at 31 December.

Does not represent actual income statement figures.

No analysis of sensitivity to a fall in interest rates was carried out as the 3-month and 6-month Euribor used mainly in the Group were below 1%, making a simulation ineffective.

Note 26 on derivative financial instruments includes their composition and breakdown.

Exchange rate risk: as the Group operates abroad, it is exposed to exchange rate risks on currency transactions, but this had no major impact at year-end 2020 and 2019. The bulk of foreign investment outside the eurozone was in Chile, Panama and Peru, countries that enjoy considerable economic, political and social stability.

Within this risk category, attention should be drawn to the impact of currency fluctuations on the translation of the financial statements of foreign entities the functional currency of which is not the euro. Corporate policy is to mitigate this risk by means of natural hedging, by purchasing materials and contracting services in the currency in which the cash flows are generated.

That said, the Group's rapid geographic expansion in recent years means that in the future it may encounter situations that give rise to exchange rate risk. In these circumstances, it will consider how this risk can best be minimised through the use of hedging instruments under the umbrella of conservative corporate policy.

Demand risk for concession projects: the main source of revenue in the motorway concessions business is tolls paid by travellers, which depends on the number of vehicles using the toll roads and the capacity of the motorways to absorb traffic, or directly from the body granting the concession, which guarantees collection when demand risk is not accepted. Daily traffic volumes and toll revenue depend, in turn, on a number of factors, including the quality, convenience and duration of travel by alternative toll-free roads or on other toll roads not run by the Group, the quality and upkeep of the Group's concession motorways, the economic scenario and the price of fuel. Volumes can also be affected by natural disasters such as earthquakes and forest fires, weather conditions in the countries where the Group operates, environmental laws (including pollution control measures restricting the use of motor vehicles), and the viability and existence of alternative means of transport, such as planes, trains, buses or other public transport services. The Group has measured the recoverability of the investment by continuously reviewing its valuation models in due consideration of traffic flow and the economic growth outlook for the market where each concession operates.

However, in the case of the Sacyr Group's assets, most assets are not subject to demand risk, as these assets are managed by means of availability payments, limiting demand risk arising from their use.

The Group's other concessions mainly focus on water, where the predominant drinking water distribution business is not exposed to specific credit risk, as supply is associated with the collection of the tariff.

Risks associated with international expansion: the Group plans to continue expanding its business in other countries, seeing this as a way to boost growth and profitability. However, prior to making any foreign investment, the Group conducts an exhaustive on-site suitability analysis, which can take several years. Nonetheless, any expansion into new geographic regions carries some risk as it involves working in markets in which the Group does not have the same degree of experience as it has in its current markets.

Other risks to which the Group is exposed are:

- Risks of damage caused during infrastructure construction and maintenance work;
- Risks associated with workplace health and safety;
- Risks of loss of assets.

The Group has implemented control systems to adequately identify, quantify, evaluate and remedy all these risks, so as to minimise or eliminate their consequences. The Group also takes out and renews insurance policies to cover these and other risks.

Regulatory risk: The Group seeks to serve society in all its business areas by applying a sustainable and profitable business model that adds value for all stakeholders through innovation, technological progress and excellence in delivery.

To this end, the Group has drawn up the Corporate Responsibility Master Plan, approved by the Board of Directors, which lays down guidelines on each unit's commitments to employees and the environment.

The Group invests appropriate resources to ensure that the Plan guidelines are met, and is constantly extending the scope of certifications, the number of audits, environmental quality management systems and initiatives to improve energy efficiency and manage emissions, waste and spillages.

28.4. CAPITAL MANAGEMENT POLICY

The principal aim of the Group's capital management policy is to ensure that the financial structure complies with prevailing standards in countries in which the Group operates.

The Group's policies are aimed at meeting all its financial obligations, and in particular the credit ratios established in financing agreements. Exceptionally and very occasionally, it is possible that a ratio may not be met in one of the companies as a result of its asset management. The potential non-compliance in this regard is described in the notes on financial debt.

The Group's gearing ratio at the reporting date 2020 and 2019 is as follows:

Thousands of euros	2020	2019
Gross debt	6,572,914	6,001,967
Cash	(1,296,947)	(1,611,896)
Current financial investments	(63,947)	(74,880)
Net debt	5,212,020	4,315,191
Shareholders' equity	962,593	1,190,371
Total equity + net debt	6,174,613	5,505,562
Gearing ratio	84.41%	78.38%
Net debt / equity	5.4	3.6

Gross debt does not include the hedged financial debt described in Note 24.

29. REVENUE

The breakdown of revenue from the Group's ordinary activities in 2019 and 2020, by division and geographic market, is as follows:

2019 (Restated)* Thousands of euros	Holding	Construction	Concessions	Services	Other	TOTAL
Spain	45,049	816,577	268,389	914,702	751	2,045,468
Portugal	0	68,051	885	25,257	0	94,193
Ireland	0	1,846	1,295	0	0	3,141
Angola	0	63,936	0	0	0	63,936
Italy	0	558,214	0	0	0	558,214
Costa Rica	0	0	0	0	0	0
Algeria	0	0	6,935	0	0	6,935
France	0	339	0	0	0	339
Cape Verde	0	389	0	0	0	389
Australia	0	29,872	8,324	3,155	0	41,351
United States	0	10,770	0	0	0	10,770
Brazil	0	4,076	0	0	0	4,076
Panama	0	6,917	0	0	0	6,917
Mexico	0	138,043	109,007	1,929	0	248,979
Bolivia	0	10,822	0	0	0	10,822
Mozambique	0	8,900	0	0	0	8,900
Colombia	0	341,978	382,381	28,003	0	752,362
Togo	0	2,476	0	0	0	2,476
United Kingdom	0	47,732	0	0	0	47,732
Peru	0	63,870	50,648	6,427	14,866	135,811
Uruguay	0	27,982	37,589	1,007	0	66,578
Oman	0	10,421	17,224	0	0	27,645
Belgium	0	2,865	0	0	0	2,865
Netherlands	0	1,994	0	0	0	1,994
Ecuador	0	3,792	0	0	0	3,792
Chile	0	186,560	199,741	41,970	0	428,271
Paraguay	0	15,644	38,783	0	0	54,427
Germany	0	1,953	0	0	0	1,953
Iceland	0	109	0	0	0	109
Malaysia	0	2	0	0	0	2
Norway	0	432	0	0	0	432
TOTAL	45,049	2,426,562	1,121,201	1,022,450	15,617	4,630,879
Consolidation adjustments	(45,049)	(53,523)	(308,536)	(54,304)	0	(461,412)
CONTINUING OPERATIONS	0	2,373,039	812,665	968,146	15,617	4,169,467
DISCONTINUED OPERATIONS	0	0	0	0	0	0

*As explained in Note 3, 2019 comparative information has been restated.

2020

Thousands of euros	Holding	Construction	Concessions	Services	Other	TOTAL
Spain	48,340	528,776	257,430	900,090	773	1,735,409
Portugal	0	86,086	888	0	0	86,974
Ireland	0	2,656	1,026	0	0	3,682
Angola	0	11,312	0	0	0	11,312
Italy	0	639,039	0	0	0	639,039
France	0	1,844	0	0	0	1,844
Cape Verde	0	411	0	0	0	411
Australia	0	11,800	9,539	7,451	0	28,790
United States	0	119,678	205,654	0	0	325,332
Brazil	0	74,629	0	0	0	74,629
Panama	0	4,191	0	0	0	4,191
Mexico	0	87,590	78,446	4,774	0	170,810
Bolivia	0	(349)	0	0	0	(349)
Mozambique	0	4,601	0	0	0	4,601
Colombia	0	320,560	478,640	23,002	0	822,202
Togo	0	2,885	0	0	0	2,885
United Kingdom	0	145,371	0	0	0	145,371
Peru	0	62,548	38,705	5,702	12,625	119,580
Uruguay	0	79,467	13,534	1,844	0	94,845
Oman	0	183	22,708	0	0	22,891
Canada	0	133	0	0	0	133
Ecuador	0	23	0	0	0	23
Chile	0	297,935	183,863	48,127	0	529,925
Qatar	0	69,705	0	0	0	69,705
Paraguay	0	61,135	90,452	961	0	152,548
TOTAL	48,340	2,612,209	1,380,885	991,951	13,398	5,046,783
Consolidation adjustments	(48,340)	(44,695)	(340,505)	(65,365)	0	(498,905)
CONTINUING OPERATIONS	0	2,567,514	1,040,380	926,586	13,398	4,547,878
DISCONTINUED OPERATIONS	0	0	0	0	0	0

30. SUPPLIES

The breakdown of “Supplies” in 2020 and 2019, by item and business area, is as follows:

Thousands of euros	2020	2019
Construction	1,495,930	1,407,684
Services	203,544	196,210
Concessions	3,177	161
Other and adjustments	49,797	17,918
TOTAL	1,752,448	1,621,973

* As explained in Note 3, 2019 comparative information has been restated due to the inclusion of Industrial under Construction.

Thousands of euros	2020	2019
Consumption of commercial inventories	99,262	151,083
Consumption of raw material and other consumables	495,853	502,711
Other external expenses	1,157,333	968,179
TOTAL	1,752,448	1,621,973

31. OTHER OPERATING EXPENSES

The detail of this heading in 2020 and 2019, by item and business area, is as follows:

Thousands of euros	2020	2019
External services	1,088,115	822,987
Taxes other than income tax	26,700	44,233
Other operating costs	71,784	168,855
TOTAL	1,186,599	1,036,075

32. GAINS AND LOSSES ON ACQUISITION/DISPOSAL OF ASSETS

In 2019, the gains and losses on the acquisition/disposal of assets was mainly due to the sale of Sacyr Industrial Renovables, S.L., Compañía Energética de Linares, S.L., Compañía Orujera de Linares, S.L., Bioeléctrica de Linares, S.L., Puente Genil, S.L., Compañía Energética La Roda, S.L., Compañía Energética Puente del Obispo, S.L., Compañía Energética Pata de Mulo, S.L., Compañía Energética Las Villas, S.L. and Secaderos de la Biomasa, S.L., all from the Group’s Industrial division.

In 2020, the main item was the exclusion of the company Autopista del Guadalmedina Concesionaria Española, S.A. from the scope of consolidation, due to sale of 95% of the holding and the resulting loss of control of the company. The total income from this transaction, involving the reappraisal of the 5% retained, was 88,802 thousand euros, as set out in note 4.

33. FINANCE INCOME AND COSTS

The breakdown of finance income and costs in 2020 and 2019 is as follows:

Thousands of euros	2020	2019
Income from other marketable securities	5,360	11,322
Other interest and income	22,213	41,815
Gain/(loss) on financial instruments	514,327	5,014
Gain/(loss) on financial trading instruments	514,327	5,014
Exchange differences	0	5,798
TOTAL REVENUES	541,900	63,949
Finance costs	(340,940)	(357,740)
Finance costs	(334,917)	(361,469)
Gain/(loss) on speculative financial instruments	33,174	(7,603)
Losses on financial investments	(718)	15
Change in provisions for financial investments	(38,479)	11,317
Gain/(loss) on financial instruments	(133,514)	(117,696)
Financial costs akin to financial trading instruments	(89,296)	(77,480)
Gain/(loss) on financial hedging instruments	(44,218)	(40,216)
Exchange differences	(56,813)	0
TOTAL EXPENSES	(531,267)	(475,436)
FINANCIAL PROFIT/(LOSS)	10,633	(411,487)

The Sacyr Group uses derivative financial instruments to eliminate or significantly reduce its interest rate, foreign currency and market risk in monetary transactions, asset positions and other transactions. In general, these instruments are treated as hedges when they qualify for hedge accounting. Those that do not are classified as held for trading, with gains or losses recognised directly in the separate consolidated income statement.

The amount recognised in “Gains/losses on financial instruments held for trading” relates to trading derivatives, as set out in note 26.

“Financial costs akin to financial trading instruments” includes the income from the underlying assets, when these are contractually assigned to the counterparties in hedging transactions, being considered finance costs akin to those of the hedging structure.

34. EARNINGS PER SHARE

Basic earnings per share are calculated by dividing the Group's attributable profit for the year by the average weighted number of shares outstanding during the year, excluding the average number of treasury shares held.

	2020	2019
Net profit/(loss) attributable to equity holders of the parent (thousands of euros)	35,697	(297,733)
Weighted average number of shares outstanding (thousands of shares)	593,508	573,165
Less: average number of treasury shares held ('000)	(16,847)	(16,486)
Average number of shares used to calculate basic earnings per share	576,661	556,679
Basic earnings per share (euros)	0.06	(0.53)

Diluted earnings per share are calculated by dividing the net profit attributable to ordinary shareholders of the Parent (after adjustment of the interest of potentially dilutive shares) by the weighted average number of additional ordinary shares that would have been outstanding if all the potential ordinary shares with dilutive effect had been converted to ordinary shares. Dilution is assumed to occur either at the start of the period or at the issue date of the potential ordinary shares if these were issued during the year.

	2020	2019
Net profit/(loss) attributable to equity holders of the parent (thousands of euros)	35,697	(297,733)
Plus: Convertible bond interest (thousands of euros)	6,562	4,494
Adjusted net profit/(loss) attributable to equity holders of the parent (thousands of euros)	42,259	(293,239)
Weighted average number of shares outstanding (thousands of shares)	593,508	573,165
Less: average number of treasury shares held ('000)	(16,847)	(16,486)
Plus: average number of convertible bond shares held (thousands of shares)	46,667	57,673
Average number of shares used to calculate basic earnings per share	623,328	614,352
Diluted earnings per share (euros)	0.07	(0.48)

35. BACKLOG BY ACTIVITY

The breakdown of the backlog by activity and nature of business at 31 December 2020 and changes since 2019 are as follows:

	Thousands of euros	2020	2019 (Restated)*	Abs. chg.	Chg. %
Sacyr Ingeniería e Infra. (EPC Portfolio)		5,622,041	7,488,209	(1,866,168)	(24.92%)
Civil work backlog		4,303,753	5,728,321	(1,424,568)	(24.87%)
Construction backlog		1,141,294	1,405,976	(264,682)	(18.83%)
Residential construction		260,304	263,768	(3,465)	(1.31%)
Non-residential construction		880,991	1,142,208	(261,217)	(22.87%)
Industrial Portfolio		176,993	353,911	(176,918)	(49.99%)
Sacyr Concesiones (revenue backlog)		30,894,845	32,389,793	(1,494,948)	(4.62%)
Sacyr Servicios (Services backlog)		2,668,285	3,087,119	(418,834)	(13.57%)
TOTAL		39,185,170	42,965,121	(3,779,950)	(8.80%)

* As explained in Note 3, 2019 comparative information has been restated due to the inclusion of Industrial under Construction.

During the year, the backlog at Sacyr Ingeniería e Infraestructuras included very significant contracts in several countries, including: construction of a relief road for the US59 in Diboli, Angelina country, Texas, in the United States, for 127 million euros; expansion and improvement of the F-20 “Nogales-Puchuncaví” road in the Valparaíso region of Chile, for 94 million euros; expansion of the Jorge Chávez international airport in Lima, Peru, for 97 million euros; refurbishment and improvement of the “Mollepata-Santiago de Chuco” motorway in Peru, for 85 million euros; construction of the Valdesolar photovoltaic plant at Valdecaballeros, Badajoz, for 59 million euros; modernisation of the Santa Comba-Mangualde section of the Beira Alta railway line in Portugal, for 58 million euros; construction of the platform for the Elorrio-Elorrio section of the Vitoria-Bilbao-San Sebastián AVE high-speed railway line, for 40 million euros; and construction of the Ckani wind farm in Calama, in the Antofagasta region of Chile, for 24 million euros.

Additions to the backlog of Sacyr Concesiones in 2020 included: operation, maintenance and improvement services for electricity, water and steam generation and distribution at the Campus of the University of Idaho in the United States, for 1,215 million euros with a 50 year concession; and acquisition of five Chilean end-to-end water-cycle management companies (collection of untreated water, distribution of drinking water and collection and treatment of wastewater) in the city of Antofagasta and the Metropolitan Region of Santiago de Chile, through the companies Aguas Chacabuco (Colina), Aguas Lampa and Aguas Santiago (Lo Barnechea, Valle Escondido, Los Álamos and Pan de Azúcar), with a total backlog of future income of 466 million euros. Sacyr Agua will provide services to more than 150 thousand people.

During this financial year, the concession company “Malaga-Las Pedrizas” (Guadalmedina motorway) was derecognised, for 1,468 million euros, as a result of its sale.

Significant contracts were also removed from the backlog of Sacyr Servicios during the year, including: collection services for urban solid waste, street cleaning and the upkeep of rubbish bins and containers in Collado Villalba, Madrid, for 63 million euros with a term of ten years for the concession; extension of the home help service in the Comunidad de Madrid region, for 31 million euros with a term of one year; operation of the southbound Benicarló and La Marina service areas on the AP-7 Autopista del Mediterráneo motorway, for 27 million euros, with a term of 5 years for the concession; extension of the waste collection and transportation service in Madrid, batch 2, for 20 million euros with a term of one year; municipal waste collection, container and transport services in the municipal area of Níjar, Almería, for 14 million euros with a term of 10 years for the concession; the cleaning service for the rolling stock of Metro de Madrid (lines 1, 2, 3, 4, 5, 7 and light railway), for 14 million euros; and ordinary road maintenance and assistance work and installations for the AP-7 Autopista del Mediterráneo motorway, on the Hospitalet de L’Infant-Sagunto section, for 12 million euros.

Thousands of euros	2020	%	2019 (Restated)*	%
International backlog	31,305,102	79.89%	32,943,149	76.67%
Backlog in Spain	7,880,069	20.11%	10,021,972	23.33%
TOTAL	39,185,170	100.00%	42,965,121	100.00%

International business made up 79.89% of the Group’s backlog at 31 December 2020, and Spanish business the remaining 20.11%.

36. DIRECTORS' AND SENIOR MANAGEMENT REMUNERATION AND OTHER BENEFITS

36.1. 2019

In 2019, the following changes were made to the Board of Directors:

- On 24 April 2019, the following independent director resigned from her post: Cristina Álvarez Álvarez.
- On 9 May 2019, Elena Jiménez de Andrade Astorqui was appointed as an independent director.
- In July 2019, external director Matías Cortés Domínguez passed away.
- On 6 November 2019, Luis Javier Cortés Domínguez was appointed as an external director.

For 2019, the remuneration agreed by the Board was as follows:

- For Board members: 90,000 euros gross per year.
- For members of the Executive Committee: 45,000 euros gross per year.
- For members of the Audit and Corporate Governance Committee: 22,000 euros gross per year.
- For members of the Appointments and Remuneration Committee: 20,000 euros gross per year.

Following is an itemised breakdown of the remuneration earned at year-end 2019:

Euros	REMUNERATION 2019					
	Bylaw-stipulated emoluments	Board of Directors	Executive Committee	Audit and Corporate Governance Committee	Appointments and Remuneration Committee	Total 2019 attendance fees
	Manuel Manrique Cecilia	111,600.00	58,500.00			170,100.00
	Demetrio Carceller Arce	100,900.00	45,000.00		20,000.00	165,900.00
	Matias Cortés Domínguez	45,000.00				45,000.00
	Francisco Javier Adroher Biosca	90,000.00				90,000.00
	Juan M ^a Aguirre Gonzalo	90,000.00	45,000.00	22,000.00		157,000.00
	Augusto Delkáder Teig	90,000.00	45,000.00		26,000.00	161,000.00
	Isabel Martín Castella	90,000.00		28,600.00		118,600.00
	Cristina Alvarez Alvarez	30,000.00			6,666.67	36,666.67
	Elena Jiménez de Andrade Astorqui	60,000.00			11,666.67	71,666.67
	M ^a Jesús de Jaén Beltrá	90,000.00		22,000.00		112,000.00
	José Joaquín Güell Ampuero	90,000.00		22,000.00		112,000.00
	Luis Javier Cortés Domínguez	15,000.00				15,000.00
	Prilou, S.L. (J.M .Loureda Mantiñán)	90,000.00	45,000.00		20,000.00	155,000.00
	Grupo Satocán Desarrollos, S.L. (Juan Miguel Sanjuan Jover)	90,000.00		22,000.00		112,000.00
	Grupo Corporativo Fuertes, S.L. (Tomás Fuertes Fernández)	90,000.00			20,000.00	110,000.00
	TOTAL	1,172,500.00	238,500.00	116,600.00	104,333.33	1,631,933.33

The remuneration accruing in 2019 to members of the Board and senior management at the Company, by items, was as follows: In 2019 there were no changes to the number of members and persons forming part of the senior management team, which is considered to include executives reporting directly to the Company's Executive Chairman, incorporating the CEOs of the Parent's direct subsidiaries and the Group's Managing Directors, including the internal auditor.

In 2019, contributions to the life insurance and retirement savings scheme of the Chairman of the Board amounted to 1,127 thousand euros, with the accumulated total of non-vested pension rights amounting to 5,683 thousand euros. The contribution for senior management amounted to 561 thousand euros.

Over the course of 2019, payouts were made corresponding to the Long-Term Incentive Plan (LTIP), all of which were paid in cash. This plan consists of the provision of a multi-year bonus linked to the fulfilment of targets set out in the 2015-2020 Strategic Plan, in addition to the measurement of the individual performance of certain Group executives between 2016 and 2018.

The Chairman of the Board of Directors is entitled to receive termination benefits in the event of dismissal on grounds other than breach of duty by the director or resignation for reasons beyond the control of the director, consisting of a total gross amount equal to 2.5 times the sum of the fixed remuneration and the variable remuneration received during the year immediately prior to that in which the scenario that gave rise to the termination occurred. Similarly, a non-competition obligation is established for a period of two years following the date on which the employment contract is terminated for reasons other than retirement, death or disability, or dismissal for reasons attributable to the director. As economic compensation for this obligation, the director will receive 1.5 times the fixed remuneration received over the twelve months prior to the date on which the employment contract is terminated, distributed pro rata on a monthly basis over the two years of the term of the agreement.

At 31 December 2019, one member of the senior management team had indemnity or golden parachute clauses.

In 2019 no loans were granted to senior management. There were no outstanding balances or amounts repaid by the Company's Directors and Senior Management in 2019.

36.2. 2020

There were no changes on the Board of Directors in 2020.

For 2020, the remuneration agreed by the Board was as follows:

- For Board members: 90,000 euros gross per year.
- For members of the Executive Committee: 45,000 euros gross per year.
- Members of the Audit Committee: 22,000 euros gross per year.
- For members of the Appointments and Remuneration Committee: 20,000 euros gross per year.
- For members of the Sustainability and Corporate Governance Committee (a new committee created on 27 February 2020): 12,000 euros gross per year.

Following is an itemised breakdown of the remuneration earned at year-end 2020:

Euros

REMUNERATION 2020

Bylaw-stipulated emoluments	Board of Directors	Executive Committee	Audit Committee	App. and Remuneration Committee	App. and Sustainability and Corp Gov	Total 2020 attendance fees
Manuel Manrique Cecilia	111,600.00	58,500.00				170,100.00
Demetrio Carceller Arce	100,900.00	45,000.00		20,000.00		165,900.00
Francisco Javier Adroher Biosca	90,000.00					90,000.00
Juan M ^a Aguirre Gonzalo	90,000.00	45,000.00	22,000.00			157,000.00
Augusto Delkáder Teig	90,000.00	45,000.00		26,000.00	12,000.00	173,000.00
Isabel Martín Castella	90,000.00		28,600.00			118,600.00
Elena Jiménez de Andrade Astorqui	90,000.00			20,000.00	12,000.00	122,000.00
M ^a Jesús de Jaén Beltrá	90,000.00			20,000.00	15,000.00	125,000.00
José Joaquín Güell Ampuero	90,000.00		22,000.00			112,000.00
Luis Javier Cortés Domínguez	90,000.00				12,000.00	102,000.00
Prilou, S.L. (J.M .Loureda Mantiñán)	90,000.00	45,000.00		20,000.00		155,000.00
Grupo Satocán Desarrollos, S.L. (Juan Miguel Sanjuan Jover)	90,000.00		22,000.00			112,000.00
Grupo Corporativo Fuertes, S.L. (Tomás Fuertes Fernández)	90,000.00				12,000.00	102,000.00
TOTAL	1,202,500.00	238,500.00	94,600.00	106,000.00	63,000.00	1,704,600.00

The remuneration accruing in 2020 to members of the Board and senior management at the Company, by items, was as follows:

Euros	Fixed	Floating rate	Life insurance	Medical insurance	LTI Plan	Total
Manuel Manrique Cecilia	1,643,220.00	1,626,788.00	65,411.00	9,847.00	2,592,000.00	5,937,266.00
Senior management	2,006,672.00	806,306.00	27,719.00	18,393.00	663,203.00	3,522,293.00
TOTAL	3,649,892.00	2,433,094.00	93,130.00	28,240.00	3,255,203.00	9,459,559.00

In 2020 there were two departures from the senior management team, which is considered to include executives reporting directly to the Company's Executive Chairman, incorporating the CEOs of the Parent's direct subsidiaries and the Group's Managing Directors, including the internal auditor.

In 2020, contributions to the life insurance and retirement savings scheme of the Chairman of the Board amounted to 2,110 thousand euros, with the accumulated total of non-vested pension rights amounting to 7,991 thousand euros. The contribution for senior management amounted to 258 thousand euros.

The remuneration relating to the Long-Term Incentive Plan (ILP) 2018-2020 will be settled in the first half of 2021. The amount corresponding to the Chairman of the Board for accrual of 33% of the amount to be received under the Plan in 2021 is 1,550 thousand euros in cash plus 1,042 thousand euros, equivalent to the delivery of 535,292 shares in the parent company at a price of 1.949 euros/share. The amounts received by senior management correspond to an advance collected in December 2020.

The Chairman of the Board of Directors is entitled to receive termination benefits in the event of dismissal on grounds other than breach of duty by the director or resignation for reasons beyond the control of the director, consisting of a total gross amount equal to 2.5 times the sum of the fixed remuneration and the variable remuneration received during the year immediately prior to that in which the scenario that gave rise to the termination occurred. Similarly, a non-competition

obligation is established for a period of two years following the date on which the employment contract is terminated for reasons other than retirement, death or disability, or dismissal for reasons attributable to the director. As economic compensation for this obligation, the director will receive 1.5 times the fixed remuneration received over the twelve months prior to the date on which the employment contract is terminated, distributed pro rata on a monthly basis over the two years of the term of the agreement.

In 2020 no loans were granted to senior management. There were no outstanding balances or amounts repaid by the Company's Directors and Senior Management in 2020.

There follows information concerning Article 229 of Spain's Corporate Enterprises Act, approved by Royal Legislative Decree 1/2010 of 2 July, in the terms of Law 31/2014 of 3 December, amending the Corporate Enterprises Act to enhance corporate governance, for those serving as directors of the Company in 2020 and persons associated with them in the same year, in companies engaging in an identical, similar or complementary activity to that of the Company or its Group.

- The Directors Manuel Manrique Cecilia, Demetrio Carceller Arce, Augusto Delkáder Teig, Juan María Aguirre Gonzalo, Luis Javier Cortés Domínguez, Prilou S.L. (through its representative, José Manuel Loureda Mantiñán), Francisco Javier Adroher Biosca, José Joaquín Güell Ampuero, Isabel Martín Castellá, Elena Jiménez de Andrade Astorqui and María Jesús de Jaén Beltrá reported that in 2020 and up to the date of their respective communications they - and any persons associated with them - have not been affected directly or indirectly by any of the scenarios of a conflict of interests stipulated in Article 229 of the Corporate Enterprises Act.
- The director Grupo Corporativo Fuertes, S.L., through its representative Tomás Fuertes Fernández, has reported that in 2020 and up to the date of its communication, it and its natural person representative and their related parties: (i) have not been affected directly or indirectly by any conflict of interests with the Company; (ii) have only carried out transactions with the company of an ordinary nature, which were conducted under market conditions in the terms stipulated in the Corporate Enterprises Act; (iii) have not used the name of the Company or their status as a member of the Board of Directors to exert unwarranted influence on private operations; (iv) have not made use of corporate assets, including confidential information of the Company, for private purposes; (v) have not taken personal advantage of the Company's business opportunities; and (vi) have not obtained any benefits or remuneration from third parties other than the Company and its group in association with the exercise of their post.

In connection with the scenario described in Article 229.1.f) of the Corporate Enterprises Act, Grupo Corporativo Fuertes, S.L., carries out its own business and projects for third parties the business purpose of which could be understood to constitute effective competition (real or potential) with the Company at the following entities: Gerocentros del Mediterráneo, S.L., with a 42.50% stake (Director), Ausur Servicios de la Autopista, S.A., with a 25% stake (Director), and Autopista del Sureste CEA, S.A., with a 25% stake. In the same regard, it reports there are parties related to Grupo Corporativo Fuertes, S.L. (in the terms of Article 231 of the Corporate Enterprises Act) that could be carrying out their own business and projects for third parties the business purpose of which may be understood to constitute effective competition (real or potential) with the Company at these entities.

- The Director Grupo Satocan Desarrollos, S.L., through its representative Juan Miguel Sanjuan Jover, reported that in 2020 and up to the date of its communication, the company itself and its natural person representative - including any persons associated with them - have not been affected directly or indirectly by any scenario of conflict of interests as stipulated in Article 229 of the Corporate Enterprises Act. It does, however, report a possible hypothetical situation of competition vis-à-vis the Sacyr Group considering its status as director and partner of Grupo Satocan, S.A. with a holding of 49.88%, and its status as Managing Director and partner at Satocan, S.A. - both directly, and indirectly through Grupo Satocán, S.A. - a company operating in the construction sector in the Autonomous Community of the Canary Islands.

37. RELATED PARTY TRANSACTIONS

Transactions with related parties are carried out and recognised at fair value.

The prices of transactions with related parties are determined on an appropriate basis, and the Company's directors consider that there is no risk they could generate material tax liabilities.

The detail of the most significant transactions with related parties in 2019 and 2020 were as follows, in addition to the remuneration indicated in Note 36:

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 Thousands of euros

INCOME AND EXPENSE FROM CONTINUING OPERATIONS	TRANSACTIONS WITH RELATED PARTIES				
	Significant shareholders	Directors and executives	Related individuals, companies or Group entities	Other related parties	Total
1) Finance costs	0	0	0	0	0
2) Management or collaboration contracts	0	0	0	0	0
3) Transfers of R&D and license agreements	0	0	0	0	0
4) Leases	0	1,529	842	0	2,371
MERLIN PROPERTIES SOCIMI, S.A.	0	1,529	0	0	1,529
REPSOL COMERCIAL DE PRODUCTOS PETROLIFEROS, S.A.	0	0	842	0	842
5) Services received	0	2,697	0	0	2,697
TESCOR PROFESIONALES ASOCIADOS	0	1,275	0	0	1,275
SOCIEDADES ESPAÑOLA DE RADIODIFUSIÓN	0	52	0	0	52
MERLIN PROPERTIES SOCIMI, S.A.	0	48	0	0	48
LUIS JAVIER CORTES DOMINGUEZ	0	1,322	0	0	1,322
6) Purchase of goods	834	0	7,700	0	8,534
SOLRED, S.A.	0	0	1,729	0	1,729
REPSOL CIAL. PROD. PETROLIFEROS, S.A.	0	0	5,971	0	5,971
DAMM, S.A.	444	0	0	0	444
GRUPO CACAOLAT	390	0	0	0	390
7) Valuation adjustments for bad debts and doubtful receivables	0	0	0	0	0
8) Losses on disposal of assets	0	0	0	0	0
9) Other expenses	0	0	0	0	0
TOTAL EXPENSES	834	4,226	8,542	0	13,602
1) Financial income	0	0	0	0	0
2) Management or collaboration contracts	0	0	0	0	0
3) Leases	0	0	0	0	0
4) Services rendered	0	0	0	0	0
5) Sale of goods (finished goods and work in progress)	36,597	0	0	0	36,597
EL POZO ALIMENTACIÓN	36,597	0	0	0	36,597
6) Gains on disposal of assets	0	0	0	0	0
7) Other income	364	0	56,983	0	57,347
REPSOL EXPLORACION PERU SUCURSAL DEL PERÚ (REPEXSA)	0	0	13,701	0	13,701
PETROLEOS DEL NORTE, S.A.	0	0	5,602	0	5,602
REPSOL INVESTIGACIONES PETROLIFERAS	0	0	695	0	695
REPSOL PETROLEO, S.A.	0	0	22,740	0	22,740
REPSOL POLIMEROS, S.A.	0	0	3,778	0	3,778
REPSOL QUIMICA, S.A.	0	0	10,467	0	10,467
DAMM, S.A.	186	0	0	0	186
EL POZO ALIMENTACIÓN, S.A.	13	0	0	0	13
GRUPO CACAOLAT, S.L.	165	0	0	0	165
TOTAL REVENUES	36,961	0	56,983	0	93,944

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Thousands of euros

TRANSACTIONS WITH RELATED PARTIES

OTHER TRANSACTIONS FROM CONTINUING OPERATIONS	Significant shareholders	Directors and executives	Related individuals, companies or Group entities	Other related parties	Total
1.a. Financing agreements: Loans and capital contributions	0	0	0	0	0
1.b. Financial leases (lessor)	0	0	0	0	0
1.c. Repayment or cancellation of loans and finance lease contracts (lessor)	0	0	0	0	0
2.a. Sale of tangible assets, intangible assets or other assets	0	0	0	0	0
2.b. Financing agreements: loans and capital contributions (borrower)	0	0	0	0	0
2.c. Financial leases (lessee)	0	0	0	0	0
3. Repayment or cancellation of loans and finance lease contracts (lessee)	0	0	0	0	0
3.a. Guarantees provided	0	0	0	0	0
4. Guarantees received	0	0	0	0	0
5. Other transactions	33,074	4,463	70,622	0	108,159
EL POZO ALIMENTACIÓN	32,635	0	0	0	32,635
DAMM	258	0	0	0	258
REPSOL CIAL. PETROLIFEROS	0	0	7,105	0	7,105
GRUPO CACAOLAT	181	0	0	0	181
MERLIN PROPERTIES	0	1,918	0	0	1,918
LUIS JAVIER CORTES DOMINGUEZ	0	1,411	0	0	1,411
TESCOR PROFESIONALES ASOCIADOS, S.L.	0	1,134	0	0	1,134
REPSOL EXPLORACION PERU SUCURSAL DEL PERU	0	0	11,217	0	11,217
PETROLEOS DEL NORTE, S.A.	0	0	6,778	0	6,778
REPSOL INVESTIGACIONES PETROLIFERAS	0	0	695	0	695
REPSOL PETROLEO, S.A.	0	0	27,515	0	27,515
REPSOL POLIMEROS, S.A.	0	0	4,646	0	4,646
REPSOL QUIMICA, S.A.	0	0	12,666	0	12,666

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OTHER BALANCES FROM CONTINUING OPERATIONS	BALANCES WITH RELATED PARTIES				
	Significant shareholders	Directors and executives	Related individuals, companies or Group entities	Other related parties	Total
1.a. Purchase of tangible assets, intangible assets and other assets	0	0	0	0	0
1.b. Financing agreements: Loans and capital contributions	0	0	0	0	0
1.c. Financial leases (lessor)	0	0	0	0	0
1.d. Repayment or cancellation of loans and finance lease contracts (lessor)	0	0	0	0	0
2.a. Sale of tangible assets, intangible assets and other assets	0	0	0	0	0
2.b. Financing agreements: loans and capital contributions (borrower)	0	0	0	0	0
2.c. Financial leases (lessee)	0	0	0	0	0
2.d. Repayment or cancellation of loans and finance lease contracts (lessee)	0	0	0	0	0
3.a. Guarantees provided	0	0	0	0	0
3.b. Guarantees received	0	0	0	0	0
4. Dividends and other benefits distributed	0	0	0	0	0
5. Other transactions	5,993	429	15,519	0	21,941
EL POZO ALIMENTACIÓN	4,553	0	0	0	4,553
PROFU, S.A.	1,221	0	0	0	1,221
DAMM	118	0	0	0	118
SOLRED, S.A.	0	0	616	0	616
REPSOL CIAL. PROD. PETROLIFEROS, S.A.	0	0	1,202	0	1,202
REPSOL EXPLORACION PERU SUCURSAL DEL PERÚ (REPEXSA)	0	0	1,808	0	1,808
PETROLEOS DEL NORTE, S.A.	0	0	1,270	0	1,270
REPSOL INVESTIGACIONES PETROLIFERAS	0	0	62	0	62
REPSOL PETROLEO, S.A.	0	0	6,962	0	6,962
REPSOL QUIMICA, S.A.	0	0	3,599	0	3,599
GRUPO CACAOLAT	101	0	0	0	101
MERLIN PROPERTIES	0	288	0	0	288
LUIS JAVIER CORTES DOMINGUEZ	0	116	0	0	116
TESCOR PROFESIONALES ASOCIADOS, S.L.	0	25	0	0	25

DECEMBER 2020
Thousands of euros

INCOME AND EXPENSE FROM CONTINUING OPERATIONS	TRANSACTIONS WITH RELATED PARTIES				
	Significant shareholders	Directors and executives	Related individuals, companies or Group entities	Other related parties	Total
1) Finance costs	0	0	0	0	0
2) Management or collaboration contracts	0	0	0	0	0
3) Transfers of R&D and license agreements	0	0	0	0	0
4) Leases	0	512	538	0	1,050
MERLIN PROPERTIES SOCIMI, S.A.	0	512	0	0	512
REPSOL COMERCIAL DE PRODUCTOS PETROLIFEROS S.A.	0	0	538	0	538
5) Services received	0	2,452	185	128	2,765
TESCOR ABOGADOS, S.L.P.	0	2,192	0	0	2,192
TESCOR PROFESIONALES ASOCIADOS, S.L.	0	221	0	0	221
CAMPASA EE.SS.	0	0	0	128	128
MERLIN PROPERTIES SOCIMI S.A.	0	39	0	0	39
REPSOL BUTANO	0	0	63	0	63
SOLRED S.A.	0	0	90	0	90
REPSOL COMERCIAL DE PRODUCTOS PETROLIFEROS S.A.	0	0	32	0	32
6) Purchase of goods	472	0	5,234	365	6,071
SOLRED, S.A.	0	0	1,330	0	1,330
REPSOL LUBRICANTES Y ESPECIALIDADES, S.A.	0	0	8	0	8
CAMPASA ESTACIONES DE SERVICIO	0	0	0	2	2
NATURGY IBERIA, S.A.	0	0	0	357	357
REPSOL CIAL. PROD. PETROLIFEROS, S.A.	0	0	3,896	0	3,896
COMERCIALIZADORA REG. GAS & POWER	0	0	0	6	6
DAMM, S.A.	245	0	0	0	245
GRUPO CACAOLAT	227	0	0	0	227
7) Valuation adjustments for bad debts and doubtful receivables	0	0	0	0	0
8) Losses on disposal of assets	0	0	0	0	0
9) Other expenses	18	0	59	0	77
EL POZO ALIMENTACION, S.A.	18	0	0	0	18
SOLRED, S.A.	0	0	59	0	59
TOTAL EXPENSES	490	2,964	6,016	493	9,963
1) Financial income	0	0	0	0	0
2) Management or collaboration contracts	0	0	0	0	0
3) Leases	0	0	0	0	0
4) Services rendered	0	0	0	0	0
5) Sale of goods (finished goods and work in progress)	0	0	0	0	0
6) Gains on disposal of assets	0	0	0	0	0
7) Other income	20,864	0	14,529	1,193	36,586
PROFU, S.A.	23	0	0	0	23
EL POZO ALIMENTACIÓN, S.A.	20,606	0	0	0	20,606
PETROLEOS DEL NORTE, S.A.	0	0	1,594	0	1,594
REPSOL INVESTIGACIONES PETROLIFERAS	0	0	264	0	264
REPSOL PETROLEO, S.A.	0	0	6,282	0	6,282
REPSOL POLIMEROS, S.A.	0	0	2,259	0	2,259
REPSOL QUIMICA, S.A.	0	0	4,078	0	4,078
COMPAÑIA LOGISTICA DE HIDROCARBUROS	0	0	0	218	218
DYNASOL ELASTOMEROS, S.A.U	0	0	0	64	64
GESTION FUENTE LIVIANA S.L.	0	0	0	86	86
AGUAS DE SAN MARTIN DEL VERI	0	0	0	77	77
FONT SALEM PORTUGAL S.A	0	0	0	288	288
FONT SALEM S.L.	0	0	0	446	446
CAMPASA EE.SS.	0	0	0	14	14
DAMM S.A.	148	0	0	0	148
GRUPO CACAOLAT S.L.	87	0	0	0	87
REPSOL COMERCIAL DE PRODUCTOS PETROLIFEROS S.A.	0	0	52	0	52
TOTAL REVENUES	20,864	0	14,529	1,193	36,586

DECEMBER 2020
 Thousands of euros

	TRANSACTIONS WITH RELATED PARTIES				
	Significant shareholders	Directors and executives	Related individuals, companies or Group entities	Other related parties	Total
1.a. Financing agreements: Loans and capital contributions	0	0	0	0	0
1.b. Financial leases (lessor)	0	0	0	0	0
1.c. Repayment or cancellation of loans and finance lease contracts (lessor)	0	0	0	0	0
2.a. Sale of tangible assets, intangible assets or other assets	0	0	0	0	0
2.b. Financing agreements, loans and capital contributions (borrower)	0	0	0	0	0
2.c. Financial leases (lessee)	0	0	0	0	0
3. Repayment or cancellation of loans and finance lease contracts (lessee)	0	0	0	0	0
3.a. Guarantees provided	0	0	0	0	0
4. Guarantees received	0	0	0	0	0
3.b. Commitments undertaken	0	0	0	0	0
3.c. Commitments/guarantees repaid	0	0	0	0	0
4.a. Dividends and other benefits distributed	0	0	0	0	0
5. Other transactions	877	3,572	23,564	1,225	29,238
PETROLEOS DEL NORTE, S.A.	0	0	1,929	0	1,929
REPSOL INVESTIGACIONES PETROLIFERAS	0	0	264	0	264
REPSOL PETROLEO, S.A.	0	0	7,748	0	7,748
REPSOL POLIMEROS, S.A.	0	0	2,779	0	2,779
REPSOL QUIMICA, S.A.	0	0	4,934	0	4,934
COMPañIA LOGISTICA DE HIDROCARBUROS	0	0	0	263	263
DYNASOL ELASTOMEROS, S.A.U	0	0	0	77	77
GESTION FUENTE LIVIANA S.L.	0	0	0	91	91
AGUAS DE SAN MARTIN DEL VERI	0	0	0	102	102
FONT SALEM PORTUGAL S.A	0	0	0	260	260
FONT SALEM S.L.	0	0	0	353	353
SOLRED, S.A.	0	0	(136)	0	(136)
REPSOL LUBRICANTES Y ESPECIALIDADES, S.A.	0	0	(3)	0	(3)
NATURGY IBERIA, S.A.	0	0	0	18	18
REPSOL CIAL. PRÓD. PETROLIFEROS, S.A.	0	0	5,943	0	5,943
COMERCIALIZADORA REG. GAS & POWER	0	0	0	1	1
MERLIN PROPERTIES SOCIMI, S.A.	0	652	0	0	652
TESCOR ABOGADOS, S.L.P.	0	2,653	0	0	2,653
TESCOR PROFESIONALES ASOCIADOS, S.L.	0	267	0	0	267
DAMM, S.A.	497	0	0	0	497
CAMPESA EE.SS.	0	0	0	60	60
ELPOZO ALIMENTACION DEUDOR	9	0	0	0	9
GRUPO CACAOLAT	371	0	0	0	371
REPSOL BUTANO ACREEDOR	0	0	106	0	106

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BALANCES WITH RELATED PARTIES

OTROS SALDOS DE ACTIVIDADES CONTINUADAS	Significant shareholders	Directors and executives	Related individuals, companies or Group entities	Other related parties	Total
1.a. Purchase of tangible assets, intangible assets and other assets	0	0	0	0	0
1.b. Financing agreements: Loans and capital contributions	0	0	0	0	0
1.c. Financial leases (lessor)	0	0	0	0	0
1.d. Repayment or cancellation of loans and finance lease contracts (lessor)	0	0	0	0	0
2.a. Sale of tangible assets, intangible assets and other assets	0	0	0	0	0
2.b. Financing agreements, loans and capital contributions (borrower)	0	0	0	0	0
2.c. Financial leases (lessee)	0	0	0	0	0
2.d. Repayment or cancellation of loans and finance lease contracts (lessee)	0	0	0	0	0
3.a. Guarantees provided	0	0	0	0	0
3.b. Guarantees received	0	0	0	0	0
4. Dividends and other benefits distributed	0	0	0	0	0
5. Other transactions	6,088	42	1,260	1,048	8,438
PROFU, S.A.	486	0	0	0	486
EL POZO ALIMENTACIÓN, S.A.	5,416	0	0	0	5,416
GESTION FUENTE LIVIANA S.L.	0	0	0	41	41
AGUAS DE SAN MARTIN DEL VERI	0	0	0	102	102
FONT SALEM PORTUGAL S.A	0	0	0	260	260
FONT SALEM S.L.	0	0	0	150	150
REPSOL PETROLEO, S.A.	0	0	257	0	257
SOLRED, S.A.	0	0	282	0	282
GAS NATURAL COMERCIALIZADORA	0	0	0	24	24
REPSOL LUBRICANTES Y ESPECIALIDADES, S.A.	0	0	5	0	5
NATURGY IBERIA, S.A.	0	0	0	54	54
REPSOL CIAL. PROD. PETROLIFEROS, S.A.	0	0	158	0	158
COMERCIALIZADORA REG. GAS & POWER	0	0	0	3	3
MERLIN PROPERTIES SOCIMI, S.A. (SALDO DEUDOR)	0	42	0	0	42
DAMM, S.A. (ACREEDOR)	90	0	0	0	90
DAMM, S.A. (DEUDOR)	5	0	0	0	5
GRUPO CACAOLAT (ACREEDOR)	84	0	0	0	84
CAMPASA EE.SS. A (ACREEDOR)	0	0	0	398	398
CAMPASA EE.SS. (DEUDOR)	0	0	0	16	16
ELPOZO ALIMENTACIÓN (DEUDOR)	7	0	0	0	7
REPSOL CIAL. PTOS. PETROLIFEROS A 31-12-20 - ACREEDOR	0	0	449	0	449
REPSOL CIAL. PTOS. PETROLIFEROS A 31-12-20 - DEUDOR	0	0	32	0	32
REPSOL BUTANO A 31-12-20 - ACREEDOR	0	0	77	0	77

37.1. CONTRACTS WITH RELATED PARTIES

The main contracts with related parties are as follows:

- Sacyr, S.A. has signed consultancy contracts with law firms (Tescor Abogados, S.L.P and Tescor, Profesionales Asociados, S.L.) that are related parties of Luis Javier Cortés (Director of Sacyr), for variable amounts which in 2020 totalled 2,413 thousand euros (2,597 thousand euros in 2019).
- In 2020, Sacyr Construcción, S.A.U. performed and rendered services and carried out work on warehouses for El Pozo Alimentación, related to Grupo Corporativo Fuertes, S.L. (Sacyr Director) for the sum of 20,599 thousand euros (32,635 thousand euros in 2019, performed by Sacyr infraestructuras, S.A.U.).

37.2. OTHER INFORMATION

In 2019 and 2020, no valuation adjustments were made on uncollectible debts relating to amounts included in the outstanding balances and in expenditure recognised in both years regarding related-party borrowings.

38. EVENTS AFTER THE REPORTING DATE

The most significant events occurring subsequent to 31 December 2020, in chronological order, were as follows:

- On 11 January 2021, Sacyr decided to carry out the Scrip Dividend in accordance with the 2020 General Shareholders' Meeting, at a ratio of one new share for every 47 outstanding shares, with the power to issue up to 12,863,234 new shares and a commitment to purchase preferential subscription rights at a gross fixed price of 0.042 euros. The definitive number of shares issued was 11,878,992. The capital increase was registered on 5 February 2021, and the new shares began trading on Spanish stock markets on 10 February.
- As a result of the Repsol, S.A. Scrip Dividend programme, Sacyr Group, via its investees Sacyr Securities, S.A., Sacyr Investments, S.A.U. and Sacyr Investments II, S.A.U. received a gross dividend of 0.288 euros per share on 12 January 2021, generating total net income of 35.34 million euros.
- On 21 January 2021, Grupo Satocán Desarrollos, S.L.U. submitted its resignation as a Director of Sacyr S.A., in accordance with the Company's new policy and the imminent reform of Spanish legislation on corporate enterprises, limiting the appointment of directors to physical persons.
- On 11 February 2021, the Group arranged a sale agreement with the Angolan group Griner for sale of the Sacyr Somague Angola, Sacyr Somague Mozambique and CVC Sacyr Somague Cabo Verde subsidiaries, for a total of 33 million euros (debt not included). This transaction is encompassed within the Group's strategy of reducing its construction risk in non-strategic markets and continuing to focus its activity on the concession business in its key markets.

The main contracts after the reporting close are:

- The SIS consortium, which includes Sacyr Ingeniería e Infraestructuras, was awarded the contract for construction of the 340 "Regina – Variante Tremezzina" relief road in the province of Como in Italy's Lombardy region. This 5-year contract is worth 388 million euros.

This new 9.5 kilometre road will provide an alternative route to reduce traffic in Sala Comacina and Tremezzina, through a conventional non-urban road with one lane in each direction. This will involve the construction of three tunnels through rock:

- The 3,489 metre Comacina tunnel.
- The 1,908 metre Perlana tunnel.
- The 2,568 metre Tremezzina tunnel.
- Sacyr Fluor, a subsidiary of Sacyr Ingeniería e Infraestructuras, has been awarded the contract for a gas compressor station at Dahshour in Egypt for GASCO (Egyptian Natural Gas Company). The budget for this project is 80 million euros with an execution schedule of 18 months for completion of the work. This is our Group's first project in this north African country. The project will improve the energy efficiency of the plant through recovery of the residual heat of the gas turbines to produce electricity.

39. ENVIRONMENT

In line with its environmental policy, the Group has a number of ongoing activities and projects to ensure compliance with environmental legislation. Regarding contingencies in the environmental area, the Group considers that these are adequately covered by its current civil liability insurance policies, and it has therefore set aside no provision for this item in the consolidated statement of financial position at 31 December 2019 and 2020.

40. AUDIT FEES

In 2019 and 2020, fees for audit services provided to the Parent and its subsidiaries in the consolidation scope, by the main auditor, Ernst & Young, S.L., and other audit firms, are as follows:

	2020			2019		
	Main auditor	Other auditors	TOTAL	Main auditor	Other auditors	TOTAL
Audit services	3,098	496	3,594	3,336	468	3,804
Total audit services	3,098	496	3,594	3,336	468	3,804
TOTAL	3,098	496	3,594	3,336	468	3,804

The amount for “Audit services” includes all fees related to auditing the annual financial statements for 2019 and 2020, irrespective of when they were invoiced.

Other work unrelated to audit or audit advisory services carried out by Ernst & Young, S.L. in 2019 and 2020, was as follows:

	2020	2019
	Main auditor	Main auditor
Verification services and others	854	726
Total verification services and others	854	726
TOTAL	854	726

The various audit services provided, mainly involve issuing “comfort letters” in relation to debt prospectuses, reports of agreed procedures (audit of financial ratios, conversion of financial statements and verifying financial statements for tenders) and fees for consultancy services in documenting transfer prices.

The amounts paid to Ernst & Young, S.L. made up less than 1% of revenue.

41. PERSONNEL

The average number of employees by gender and professional category in 2020 and 2019 was as follows:

Average number of employees	2020		2019	
	Women	Men	Women	Men
Chairman's Office	0	1	0	1
Management	10	94	10	104
Management	199	736	191	746
Technical	1,286	2,483	1,286	2,465
Support	18,799	21,015	19,371	19,293
TOTAL	20,294	24,329	20,858	22,609

At 31 December 2020, 28,656 employees of the total average headcount were assigned to Spain (28,714 in 2019). Of these, 1,010 had a degree of disability equal to or greater than 33% (968 in 2019).

The number of employees by gender and professional category at 31 December 2020 and 2019 was as follows:

Employees at year-end	2020		2019	
	Women	Men	Women	Men
Chairman's Office	0	1	0	1
Management	9	89	10	101
Management	221	764	193	779
Technical	1,377	2,633	1,382	2,683
Support	18,277	24,426	21,929	22,649
TOTAL	19,884	27,913	23,514	26,213

The detail of employee benefits expense incurred by the Group in 2020 and 2019 is as follows:

Thousands of euros	2020	2019
Wages, salaries and similar expenses	916,677	925,017
Employee welfare costs	268,162	262,361
TOTAL	1,184,839	1,187,378

Given that there are no plans to dismiss permanent staff in the near future, no provision has been recorded for termination benefits at year-end.

42. SEGMENT INFORMATION

In accordance with its current organisation and management structure, the Group bases its segment reporting on the following business areas:

- **Construction** (Sacyr Construcción Group and Somague Group): civil engineering and building, engineering and construction and maintenance of complex industrial and oil & gas facilities in Spain, Italy, Chile, Colombia, Peru, Mexico, Portugal, Angola, Qatar, the UK, Uruguay, Brazil and the United States.
- **Concessions** (Sacyr Concesiones Group): motorway, transport hub, airport and hospital concessions business. This also includes the water business, as this is now managed by the Concessions business area. This has also been included for 2019 to aid comparison
- **Services**: waste processing, construction, maintenance and conservation of industrial facilities related to the environment.
- **Other**: this includes the other companies not included in the previous segments.

Segment reporting also includes a column for “Consolidation adjustments”.

The Group identified these segments based on the following factors:

- The businesses engage in similar economic activities.
- To provide consolidated financial statements to users, with the relevant financial information on the activities of the Group’s businesses and the economic environments in which it operates.

The Group’s management controls the volume of assets, revenue and operating results of the operating segments separately for the purposes of making decisions on the allocation of resources and assessing results and performance.

The tables below show the separate consolidated income statement and the consolidated statement of financial position for each of the Group's operating segments for the years ended 31 December 2019 and 2020:

	2019 (Restated)*					
ASSETS	CONSTRUCTION	CONCESSIONS	SERVICES	OTHER	CONSOLIDATION ADJUSTMENTS	TOTAL
A) NON-CURRENT ASSETS	2,389,231	4,055,270	435,243	5,978,478	(3,548,313)	9,309,909
I. Property, plant and equipment	161,073	27,704	136,249	9,148	0	334,174
II. Rights of use on leased assets	39,259	8,253	73,021	14,519	0	135,052
III. Concession projects	663	807,938	47,530	0	20,549	876,680
IV. Other intangible assets	301	4,330	13,783	3,158	0	21,572
V. Goodwill	0	2	96,325	0	0	96,327
VI. Investments accounted for using the equity method	14,546	107,657	8,915	1,719,060	(5,322)	1,844,856
VII. Receivables from concessions	1,958,528	2,579,170	38,756	0	0	4,576,454
VIII. Non-current financial assets	21,104	226,607	(5,299)	3,548,106	(3,563,540)	226,978
IX. Derivative financial instruments	275	11,420	2,376	96,643	0	110,714
X. Deferred tax assets	193,476	268,618	21,339	508,702	0	992,135
XI. Other non-current assets	6	13,571	2,248	79,142	0	94,967
B) CURRENT ASSETS	3,212,890	1,420,742	527,431	341,014	(904,962)	4,597,115
I. Non-current assets held for sale	0	347,254	0	0	0	347,254
II. Inventories	166,221	2,523	12,443	60,134	0	241,321
III. Trade and other receivables	1,694,795	232,896	294,275	184,167	(435,005)	1,971,128
IV. Receivables from concessions	448	324,242	4,222	0	0	328,912
V. Current financial investments	234,892	63,786	164,846	63,594	(452,238)	74,880
VI. Derivative financial instruments	0	1,941	0	0	0	1,941
VII. Cash and cash equivalents	1,105,953	447,325	45,282	13,336	0	1,611,896
VIII. Other current assets	10,581	775	6,363	19,783	(17,719)	19,783
TOTAL ASSETS	5,602,121	5,476,012	962,674	6,319,492	(4,453,275)	13,907,024

LIABILITIES	CONSTRUCTION	CONCESSIONS	SERVICES	OTHER	CONSOLIDATION ADJUSTMENTS	TOTAL
A) EQUITY	671,709	983,822	323,684	1,627,683	(2,416,527)	1,190,371
EQUITY OF THE PARENT	561,701	723,817	311,769	1,627,683	(2,399,771)	825,199
EQUITY OF NON-CONTROLLING INTERESTS	110,008	260,005	11,915	0	(16,756)	365,172
B) NON-CURRENT LIABILITIES	2,065,000	3,505,937	307,716	3,437,909	(1,138,145)	8,178,417
I. Deferred income	538	18,396	1,561	0	20,549	41,044
II. Non-current provisions	35,881	69,896	78,227	434,527	(404,135)	214,396
III. Bank borrowings	1,794,671	2,515,915	122,178	637,334	0	5,070,098
IV. Other secured financial debt	0	0	0	1,617,442	0	1,617,442
V. Non-current payables	85,456	564,433	51,409	644,346	(754,559)	591,085
VI. Non-current lease obligations	21,404	7,494	47,355	14,043	0	90,296
VII. Derivative financial instruments	1,054	117,544	595	90,217	0	209,410
VIII. Deferred tax liabilities	125,996	212,259	6,391	0	0	344,646
IX. Non-current payables to associates	0	0	0	0	0	0
C) CURRENT LIABILITIES	2,865,412	986,253	331,274	1,253,900	(898,603)	4,538,236
I. Liabilities associated with non-current assets held for sale	0	227,543	0	0	0	227,543
II. Bank borrowings	95,276	419,025	45,896	371,672	0	931,869
III. Trade and other payables	2,503,422	229,780	212,340	106,182	(7,375)	3,044,349
IV. Current payables to associates	187,319	78,466	35,728	661,189	(891,228)	71,474
V. Current lease obligations	17,277	800	19,453	808	0	38,338
VI. Derivative financial instruments	118	19,140	1,296	1	0	20,555
VII. Current provisions	62,000	11,499	16,561	114,048	0	204,108
VIII. Other current liabilities	0	0	0	0	0	0
TOTAL LIABILITIES	5,602,121	5,476,012	962,674	6,319,492	(4,453,275)	13,907,024

*As explained in Note 3, 2019 comparative information has been restated.

2019 (Restated)*

SEPARATE INCOME STATEMENT	CONSTRUCTION	CONCESSIONS	SERVICES	OTHER	CONSOLIDATION ADJUSTMENTS	TOTAL
Revenue	2,426,562	1,121,201	1,022,450	62,216	(462,962)	4,169,467
Revenue from third parties	1,866,798	1,107,475	944,759	15,617	234,818	4,169,467
Revenue from group companies	559,764	13,726	77,691	46,599	(697,780)	0
Own work capitalised	292	505	7,871	0	0	8,668
Other operating income	313,063	44,404	16,657	24,770	(44,855)	354,039
Government grants released to the income statement	199	1,143	381	0	2,762	4,485
TOTAL OPERATING INCOME	2,740,116	1,167,253	1,047,359	86,986	(505,055)	4,536,659
Change in inventories	(9,194)	(60)	(172)	(517)	(1,532)	(11,475)
Supplies	(1,407,271)	(46,054)	(150,317)	(8,931)	(9,400)	(1,621,973)
Staff costs	(420,298)	(80,234)	(654,224)	(32,919)	297	(1,187,378)
Depreciation and amortisation expense	(80,013)	(58,394)	(43,297)	(3,958)	(635)	(186,297)
Impairment of consolidated goodwill	(67,829)	0	0	0	0	(67,829)
Change in operating provisions	1,163	(2,853)	1,193	20,111	0	19,614
Change in provisions for non-current assets	(5,521)	546	710	1	0	(4,264)
Other operating expenses	(627,138)	(693,314)	(150,788)	(81,118)	516,283	(1,036,075)
TOTAL OPERATING EXPENSES	(2,616,101)	(880,363)	(996,895)	(107,331)	505,013	(4,095,677)
OPERATING PROFIT/LOSS	124,015	286,890	50,464	(20,345)	(42)	440,982
PROFIT/(LOSS) OF ASSOCIATES	2,643	12,068	1,994	(275,161)	(1,385)	(259,841)
PROFIT/(LOSS) ON DISPOSAL OF ASSETS	44,096	4,518	(305)	0	(1,823)	46,486
Revenue from other marketable securities and asset-backed loans	197	7,456	2,879	19,902	(19,112)	11,322
Other interest and similar income	32,327	11,741	2,803	8	(5,064)	41,815
Gain/(loss) on financial instruments	0	0	0	5,014	0	5,014
Exchange differences	0	0	0	28,132	(22,334)	5,798
TOTAL FINANCE INCOME	32,524	19,197	5,682	67,056	(60,510)	63,949
Finance costs and similar expenses	(100,112)	(191,155)	(15,360)	(85,722)	23,292	(369,057)
Change in financial provisions	(21)	1,245	(20)	(40,159)	50,272	11,317
Gain/(loss) on financial instruments	(1,485)	(19,118)	(1,463)	(96,514)	884	(117,696)
Exchange differences	(12,709)	(9,845)	220	0	22,334	0
TOTAL FINANCE COSTS	(114,327)	(218,873)	(16,623)	(222,395)	96,782	(475,436)
FINANCIAL PROFIT/(LOSS)	(81,803)	(199,676)	(10,941)	(155,339)	36,272	(411,487)
CONSOLIDATED PROFIT BEFORE TAX	88,951	103,800	41,212	(450,845)	33,022	(183,860)
Corporate income tax	(47,818)	(27,362)	(13,484)	(674)	11	(89,327)
PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS	41,133	76,438	27,728	(451,519)	33,033	(273,187)
PROFIT/(LOSS) FOR THE YEAR FROM DISCONTINUED OPERATIONS	0	0	0	0	0	0
CONSOLIDATED PROFIT FOR THE YEAR	41,133	76,438	27,728	(451,519)	33,033	(273,187)
NON-CONTROLLING INTERESTS	3,884	(27,377)	(1,418)	0	365	(24,546)
PARENT COMPANY	45,017	49,061	26,310	(451,519)	33,398	(297,733)

*As explained in Note 3, 2019 comparative information has been restated.

2020

ASSETS	CONSTRUCTION	CONCESSIONS	SERVICES	OTHER	CONSOLIDATION ADJUSTMENTS	TOTAL
A) NON-CURRENT ASSETS	3,046,465	4,710,301	417,541	4,677,917	(2,897,544)	9,954,680
I. Property, plant and equipment	134,880	47,463	127,595	8,133	0	318,071
II. Rights of use on leased assets	24,083	9,804	80,348	13,477	0	127,712
III. Concession projects	541	835,709	44,582	0	0	880,832
IV. Other intangible assets	1,643	16,291	11,535	4,740	0	34,209
V. Goodwill	0	0	96,148	0	0	96,148
VI. Investments accounted for using the equity method	11,381	101,760	10,910	1,154,198	(22,287)	1,255,962
VII. Receivables from concessions	2,611,137	2,944,280	35,485	0	0	5,590,902
VIII. Non-current financial assets	17,085	359,993	(16,135)	2,831,400	(2,896,752)	295,591
IX. Derivative financial instruments	266	19,805	2,104	226,475	0	248,650
X. Deferred tax assets	240,898	369,554	21,968	439,494	0	1,071,914
XI. Other non-current assets	4,551	5,642	3,001	0	21,495	34,689
B) CURRENT ASSETS	2,700,475	1,258,502	463,380	772,027	(757,407)	4,436,977
I. Non-current assets held for sale	0	0	0	0	0	0
II. Inventories	157,503	4,755	15,581	53,048	0	230,887
III. Trade and other receivables	1,754,599	182,309	292,087	219,564	(527,259)	1,921,300
IV. Receivables from concessions	557	519,676	3,468	0	0	523,701
V. Current financial investments	34,281	47,068	91,251	92,832	(201,485)	63,947
VI. Derivative financial instruments	0	23,772	0	346,918	0	370,690
VII. Cash and cash equivalents	733,467	477,433	55,887	30,160	0	1,296,947
VIII. Other current assets	20,068	3,489	5,106	29,505	(28,663)	29,505
TOTAL ASSETS	5,746,940	5,968,803	880,921	5,449,944	(3,654,951)	14,391,657

LIABILITIES	CONSTRUCTION	CONCESSIONS	SERVICES	OTHER	CONSOLIDATION ADJUSTMENTS	TOTAL
A) EQUITY	566,856	1,012,926	244,359	910,525	(1,772,073)	962,593
EQUITY OF THE PARENT	406,185	759,191	230,313	910,525	(1,748,907)	557,307
EQUITY OF NON-CONTROLLING INTERESTS	160,671	253,735	14,046	0	(23,166)	405,286
B) NON-CURRENT LIABILITIES	3,004,905	4,225,826	302,486	2,547,477	(1,189,265)	8,891,429
I. Deferred income	514	41,152	1,216	1	0	42,883
II. Non-current provisions	31,995	66,111	75,625	479,097	(460,975)	191,853
III. Bank borrowings	1,805,371	3,146,764	120,210	741,829	0	5,814,174
IV. Other secured financial debt	0	0	0	649,796	0	649,796
V. Non-current payables	979,472	449,294	49,965	657,217	(737,835)	1,398,113
VI. Non-current lease obligations	16,646	7,640	48,027	13,260	0	85,573
VII. Derivative financial instruments	0	204,719	0	6,274	0	210,993
VIII. Deferred tax liabilities	170,907	310,117	7,443	3	0	488,470
IX. Non-current payables to associates	0	29	0	0	9,545	9,574
C) CURRENT LIABILITIES	2,175,179	730,051	334,076	1,991,942	(693,613)	4,537,635
I. Liabilities associated with non-current assets held for sale	0	0	0	0	0	0
II. Bank borrowings	48,766	303,500	26,349	380,125	0	758,740
III. Other secured financial debt	0	0	0	967,646	0	967,646
IV. Trade and other payables	1,708,717	283,915	228,123	123,528	25,321	2,369,604
V. Current payables to associates	336,367	93,743	43,476	416,723	(718,934)	171,375
VI. Current lease obligations	9,290	1,815	18,789	845	0	30,739
VII. Derivative financial instruments	306	15,621	622	2,009	0	18,558
VIII. Current provisions	71,733	31,457	16,717	101,066	0	220,973
TOTAL LIABILITIES	5,746,940	5,968,803	880,921	5,449,944	(3,654,951)	14,391,657

SEPARATE INCOME STATEMENT	CONSTRUCTION	CONCESSIONS	SERVICES	OTHER	CONSOLIDATION ADJUSTMENTS	TOTAL
Revenue	2,612,209	1,380,885	991,951	63,417	(500,584)	4,547,878
Revenue from third parties	2,002,484	1,369,752	922,676	13,399	239,567	4,547,878
Revenue from group companies	609,725	11,133	69,275	50,018	(740,151)	0
Own work capitalised	202	474	0	0	0	676
Other operating income	273,858	22,281	21,248	26,459	(42,211)	301,635
Government grants released to the income statement	7	1,638	410	0	0	2,055
TOTAL OPERATING INCOME	2,886,276	1,405,278	1,013,609	89,876	(542,795)	4,852,244
Change in inventories	(4,240)	(82)	571	(1,002)	0	(4,753)
Supplies	(1,551,678)	(46,574)	(160,147)	(8,556)	14,507	(1,752,448)
Staff costs	(420,505)	(85,123)	(644,112)	(35,099)	0	(1,184,839)
Depreciation and amortisation expense	(78,620)	(52,092)	(42,990)	(4,273)	0	(177,975)
Impairment of consolidated goodwill	0	0	(177)	0	0	(177)
Change in operating provisions	(23,922)	(11,189)	(1,972)	(40,026)	212	(76,897)
Change in provisions for non-current assets	(1,416)	0	(14)	0	0	(1,430)
Other operating expenses	(618,908)	(908,942)	(121,263)	(65,860)	528,374	(1,186,599)
TOTAL OPERATING EXPENSES	(2,699,289)	(1,104,002)	(970,104)	(154,816)	543,093	(4,385,118)
OPERATING PROFIT/LOSS	186,987	301,276	43,505	(64,940)	298	467,126
PROFIT/(LOSS) OF ASSOCIATES	469	9,819	3,639	(349,129)	(2,156)	(337,358)
PROFIT/(LOSS) ON DISPOSAL OF ASSETS	16,539	91,297	(464)	0	(11,525)	95,847
Revenue from equity investments	0	0	0	296,130	(296,130)	0
Revenue from other marketable securities and asset-backed loans	6,703	7,712	5,118	13,652	(27,825)	5,360
Other interest and similar income	6,513	10,497	3,268	1,935	0	22,213
Gain/(loss) on financial instruments	0	0	0	514,327	0	514,327
Exchange differences	0	0	0	0	0	0
TOTAL FINANCE INCOME	13,216	18,209	8,386	826,044	(323,955)	541,900
Finance costs and similar expenses	(96,913)	(141,066)	(12,967)	(78,677)	27,162	(302,461)
Change in provisions for financial investments	264	(2,991)	323	(268,680)	232,605	(38,479)
Gain/(loss) on financial instruments	0	(67,794)	0	(65,720)	0	(133,514)
Exchange differences	(7,537)	(12,377)	(826)	(36,073)	0	(56,813)
TOTAL FINANCE COSTS	(104,186)	(224,228)	(13,470)	(449,150)	259,767	(531,267)
FINANCIAL PROFIT/(LOSS)	(90,970)	(206,019)	(5,084)	376,894	(64,188)	10,633
CONSOLIDATED PROFIT BEFORE TAX	113,025	196,373	41,596	(37,175)	(77,571)	236,248
Corporate income tax	(41,331)	(38,959)	(12,036)	(33,035)	0	(125,361)
PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS	71,694	157,414	29,560	(70,210)	(77,571)	110,887
PROFIT/(LOSS) FOR THE YEAR FROM DISCONTINUED OPERATIONS	0	0	0	0	0	0
CONSOLIDATED PROFIT FOR THE YEAR	71,694	157,414	29,560	(70,210)	(77,571)	110,887
NON-CONTROLLING INTERESTS	(49,569)	(26,768)	(1,825)	0	2,972	(75,190)
PARENT COMPANY	22,125	130,646	27,735	(70,210)	(74,599)	35,697

43. DISCLOSURES BY GEOGRAPHIC LOCATION

The table below shows the external income, gross assets and acquisition of property, plant and equipment by business and geographical area in 2020 and 2019:

	2020			2019 (Restated)*		
	Revenue	Gross assets	Acquisitions of fixed assets	Revenue	Gross assets	Acquisitions of fixed assets
Holding - Continuing operations	48,340	65,065	3,816	45,049	61,248	5,268
Spain	48,340	65,065	3,816	45,049	61,248	5,268
Construction - Continuing operations	2,612,209	447,885	55,949	2,426,562	478,897	86,855
Spain	528,776	145,653	9,411	816,577	127,429	5,779
Chile	297,935	2,127	1,396	186,560	4,775	1,000
Italy	639,039	14,939	93	558,214	14,988	7,474
Portugal	86,086	97,063	2,647	68,051	100,015	1,503
Angola	11,312	20,609	0	63,936	23,750	17
Colombia	320,560	82,509	16,563	341,978	117,306	53,605
Mexico	87,590	7,420	787	138,043	22,779	22
United Kingdom	145,371	212	22	47,732	46	44
Qatar	69,705	1,406	1,515	0	0	0
Peru	62,548	3,081	869	63,870	3,554	667
Brazil	74,629	2,339	634	4,076	2,150	366
Mozambique	4,601	5,403	44	8,900	12,019	1,538
Cape Verde	411	7,583	3	389	7,587	55
United States	119,678	34,300	17,414	10,770	19,881	11,858
Panama	4,191	1,393	1,083	6,917	2,095	84
Ireland	2,656	39	0	1,846	39	0
Togo	2,885	291	8	2,476	291	8
Uruguay	79,467	248	175	27,982	298	123
Paraguay	61,135	5,528	3,272	15,644	3,255	2,635
Oman	183	81	0	10,421	100	0
Bolivia	(349)	1,397	4	10,822	1,649	11
Ecuador	23	66	0	3,792	88	0
Netherlands	0	0	0	1,994	0	0
France	1,844	0	0	339	0	0
Belgium	0	0	0	2,865	0	0
Norway	0	0	0	432	0	0
Australia	11,800	21	9	29,872	10	66
Germany	0	0	0	1,953	0	0
Iceland	0	0	0	109	0	0
Other	133	14,177	0	2	14,793	0

Concessions - Continuing operations	1,380,885	1,565,512	60,708	1,121,201	1,363,044	31,354
Chile	183,863	103,248	23,585	199,741	80,866	16,419
Spain	257,430	1,456,851	36,737	268,389	1,276,957	14,835
Algeria	0	0	0	6,935	0	0
Australia	9,539	110	0	8,324	75	0
Oman	22,708	17	18	17,224	0	0
Peru	0	19	0	0	23	0
Colombia	478,640	237	152	382,381	94	0
Peru	38,705	463	1	50,648	575	85
Portugal	888	5	0	885	5	0
Ireland	1,026	3,941	1	1,295	3,940	1
Uruguay	13,534	252	198	37,589	85	0
Mexico	78,446	144	3	109,007	162	12
Paraguay	90,452	189	0	38,783	236	0
United States	205,654	23	0	0	25	1
Brazil	0	13	13	0	1	1
Services - Continuing operations	991,951	591,622	90,054	1,022,450	711,013	108,763
Spain	900,090	424,728	79,489	914,702	631,719	92,758
Portugal	0	0	0	25,257	0	0
Australia	7,451	39,515	604	3,155	37,754	9,281
Chile	48,127	105,027	8,196	41,970	9,664	2,212
Oman	0	0	0	0	6,116	0
Peru	5,702	511	50	6,427	554	536
Uruguay	1,844	13	0	1,007	91	87
Mexico	4,774	242	218	1,929	26	23
Colombia	23,002	20,902	1,002	28,003	24,663	3,841
Paraguay	961	454	495	0	0	0
United States	0	230	0	0	426	25
Total continuing operations	5,033,385	2,670,084	210,527	4,615,262	2,614,202	232,240
Adjustments and others	(485,507)	211,228	9,021	(445,795)	100,862	(6,963)
Total continuing operations after adjustments	4,547,878	2,881,312	219,548	4,169,467	2,715,064	225,277
Total discontinued operations	0	0	0	0	0	0

*As explained in Note 3, 2019 comparative information has been restated.



APPENDIX I: SCOPE OF CONSOLIDATION 2019

NOTE: INDIRECT SHAREHOLDINGS ARE CALCULATED BASED ON THE OWNER OF THE HOLDING.

Company	% ownership	Owner of the ownership	Investment (million euros)
SACYR GROUP			
Subsidiaries and holding companies			
Sacyr, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%		
Sacyr Vallehermoso Participaciones Mobiliarias, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	1.622
Sacyr Gestión de Activos, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	49.190
FINSA, S.R.L. <i>Via Invorio 24A, Turín.</i>	49.00%	Sacyr, S.A.	0.060
Sacyr Securities, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	100.230
Sacyr Investments, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	150.316
Sacyr Finance, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	0.060
Sacyr Investments II, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	444.035
Sacyr Securities II, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	0.060
Sacyr Activos I, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	0.060
Circuitus Real Asset I, SCSp <i>10 Queen Street Place, London, EC4R IBE - UK.</i>	49.00%	Sacyr Activos I, S.A.	26.104
CONSTRUCTION			
Subsidiaries and holding companies			
Sacyr Construcción, S.A.U <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	297.83
Inchisacyr, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	90.25%	Sacyr, S.A.	4.54
	9.75%	Sacyr Construcción, S.A.U..	0.27
Sacyr Chile, S.A. <i>Avenida Vitacura N° 2939, oficina 1102 Santiago de Chile.</i>	6.12%	Sacyr Construcción, S.A.U.	13.13
	0.55%	Inchisacyr	2.56
	93.33%	Sacyr Const. Partic. Accionariales, S.L. .	134.47
Somague, S.G.P.S. <i>Rua da Tapada da Quinta de Cima, Linhó Sintra -Portugal.</i>	100.00%	Sacyr, S.A.	340.30
Sacyr Construcción México, S.A. de C.V. <i>Paseo de la Reforma n° 350, Piso 11 - Colonia Juárez Delegación Cuauhtémoc, México D.F. - México</i>	99.998%	Sacyr Construcción, S.A.U.	19.422
	0.002%	Sacyr Infraestructuras, S.A..	0.000

Consolidation method	Activity carried out	"Share capital"	Reserves	Profit	Interim dividend
	Holding del Grupo Sacyr Vallehermoso	582,006	171,586	28,876	-
Full consolidation	Ownership of investments in Repsol, S.A.	3	-	(74,734)	-
Full consolidation	Acquisition, management of securities and	4	733,876	(5,196)	-
Equity method	Acquisition, management of securities and	90	(319)	340	-
Full consolidation	Acquisition, management of securities and	60	76,306	(25,514)	-
Full consolidation	Acquisition, management of securities and	60	141,706	(31,098)	-
Full consolidation	Acquisition, management of securities and	60	11	-	-
Full consolidation	Acquisition, management of securities and	60	523,860	(153,499)	-
Full consolidation	Acquisition, management of securities and	60	(274)	(114)	-
Full consolidation	Acquisition, management of securities and	60	(1)	(3)	-
Equity method	Acquisition, management of securities and	56,146	-	(6,072)	-
Full consolidation	Property management	52,320	184,640	(2,743)	-
Full consolidation	Ownership of investments in Sacyr Chile	2,400	(371)	16	-
Full consolidation	Ownership of investments in Chilean construction firms	148,754	18,056	(11,673)	-
Full consolidation	Holding company of Somague Engenharia	30,500	3,899	(19,053)	-
Full consolidation	Construction in Mexico	16,473	(6,968)	4,706	-

Construction			
Cavosa, Obras y Proyectos, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Construcción, S.A.U.	4.972.37
Scrinser, S.A. <i>Avenida Corts Catalanes,2,2,local 3 - Sant Cugat del Vallés Barcelona.</i>	100.00%	Sacyr Infraestructuras, S.A.	2.51
Sacyr Infraestructuras, S.A. <i>Calle Luis Montoto 107-113 - Edificio Cristal, planta 4ª, modulo J Sevilla.</i>	100.00%	Sacyr Construcción, S.A.U.	82.50
Ideyco, S.A.U. <i>Calle Jarama,, s/n, parcela 8 nave 3 Toledo.</i>	100.00%	Sacyr Infraestructuras, S.A.	0.30
Cavosa Chile, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes Chile.</i>	100.00%	Cavosa, S.A.	0.98
Sacyr Construcción de Proyectos Internacionales, S.A. <i>Calle Gran Vía 35 5ª Vizcaya.</i>	100.00%	Sacyr Construcción, S.A.U.	0.746
Pazo de Congresos de Vigo, S.A. <i>Avenida García Barbón, 1 Pontevedra.</i>	11.11%	Sacyr Construcción, S.A.U.	2.65
Sacyr Agua Santa, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes Chile.</i>	50.00%	Sacyr Chile, S.A.	0.039
Constructora ACS-Sacyr, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes Chile.</i>	50.00%	Sacyr Chile, S.A.	0.066
Constructora Necso-Sacyr, S.A. <i>Magdalena 140, oficina 501, comuna de Las Condes Chile.</i>	50.00%	Sacyr Chile, S.A.	0.006
Obras y Servicios de Galicia y Asturias S.A.U. <i>Plaza de Vigo 2 , Santiago de Compostela.</i>	100.00%	Sacyr Infraestructuras, S.A.	1.45
Constructora San José - San Ramón, S.A. <i>Distrito séptimo La Uruca, cantón primero Costa Rica.</i>	33.00%	Sacyr Costa Rica, S.A.	0.05
Constructora San José - Caldera CSJC, S.A. <i>Alajuela - Costa Rica.</i>	33.00%	Sacyr Costa Rica, S.A.	0.0005
SIS, S.C.P.A. <i>Vian Invorio, 24/A, Turín - Italia.</i>	49.00%	Sacyr Construcción, S.A.U.	7.35
Nodo Di Palermo, S.p.A. <i>Vian Invorio, 24/A, Turín - Italia.</i>	48.90%	SIS, S.C.P.A.	9.98
Superstrada Pedemontana Veneta, SRL <i>Vian Invorio, 24/A, Turín - Italia.</i>	45.29%	SIS, S.C.P.A.	184.87
Sacyr Somague, S.A. <i>Rua da Tapada da Quinta de Cima, Linhó Sintra - Portugal.</i>	100.00%	Somague, SGPS	30.00
Sacyr Costa Rica, S.A. <i>San José, Escazú de la Tienda edificio Terraforte, 4º, Carrión- Costa Rica.</i>	100.00%	Sacyr Construcción, S.A.U.	1.22
Eurolink, S.c.p.A. <i>Corso D'Italia, 83 .Roma - Italia.</i>	18.70%	Sacyr Construcción, S.A.U.	7.012
Sacyr Ireland Limited <i>Unit 11, Harmony court, harmony rowIrlanda.Dublín 2 - Irlanda.</i>	100.00%	Sacyr Construcción, S.A.U.	42.72

Full consolidation	Explosives, blasting and drilling/boring	5,151	34,888	2,164	-
Full consolidation	Civil engineering	601	60,201	2,802	-
Full consolidation	Civil engineering	3,185	27,911	9,516	-
Full consolidation	Technical trials and quality control	301	(3,816)	(194)	-
Full consolidation	Explosives, blasting and drilling/boring	1,364	1,357	921	-
Full consolidation	Civil engineering	601	2,267	487	-
Equity method	Renta property	11,100	(3,370)	-	-
Equity method	Construction in Chile	79	68	(2)	-
Equity method	Construction in Chile	185	(96)	-	-
Equity method	Construction in Chile	23	(198)	2	-
Full consolidation	Civil engineering	1,000	(63)	77	-
Equity method	Construction of the San José - San Ramón road link	178	(16)	-	-
Equity method	Construction of the San José - Caldera	1	(3,641)	(52)	-
Full consolidation	Construction in Italy	15,000	-	16,065	-
Full consolidation	Construction in Italy	10,000	-	-	-
Full consolidation	Construction in Italy	200,000	75,862	76,037	-
Full consolidation	Civil engineering and building	30,000	114,840	(129,789)	-
Integration of	Construction in Costa Rica	1,254	651	(36)	-
Equity method	Construction in Italy	37,500	-	-	-
Full consolidation	Construction in Ireland	10	193	(325)	-

N6 Construction Limited <i>70, Sir John Rogerson's Quay Dublín 2 - Irlanda.</i>	42.50%	Sacyr Ireland Limited	0.00002
M50 (D&C) Limited <i>70, Sir John Rogerson's Quay Dublín 2 - Irlanda.</i>	42.50%	Sacyr Ireland Limited	0.000085
Sacyr Servicios México, S.A. de C.V. <i>Periférico Sur 4302 – 105 - Col. Jardines del Pedregal, México D.F. - México.</i>	99.998% 0.002%	Sacyr México, S.A. de C.V. Sacyr Infraestructuras, S.A.	0.025 0.00
SV-LIDCO Construcciones Generales <i>Al Seyahiya, Madneen Street (Behind Bader Mosque) Tripoli - Libia.</i>	60.00%	Sacyr Construcción, S.A.U.	3.31
Sacyr Panamá, S.A. <i>Ciudad de Panamá, República de Panamá</i>	100.00%	Sacyr Construcción, S.A.U.	14.20
Grupo Unidos por el Canal, S.A. <i>Ciudad de Panamá, República de Panamá</i>	41.60%	Sacyr, S.A.	227.25
Sacyr Perú, S.A.C. <i>C/ Monteflor 655 - Dpto 202, Lima. Perú.</i>	99.99% 0.01%	Sacyr Construcción, S.A.U. Cavosa, S.A	5.140 0.00
Sacyr Chile SC, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	100.00%	Sacyr Chile, S.A.	0.07
B.F. Constructions Limited <i>2/38 Horse Barrack Lane, 2, 3b, Gibraltar.</i>	100.00%	Sacyr Infraestructuras, S.A.	0.0012
Sacyr Construcción Participaciones Accionarias, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Construcción, S.A.U.	60.46
Consorcio GDL Viaducto, S.A. de C.V. <i>c/ Alejandro Dumas, 828, Tlalnepantla de Baz, Mexico</i>	42.00%	Sacyr Const. México, S.A. de C.V.	0.0028
Consorcio Túnel Guadalajara, S.A. de C.V. <i>c/ Alejandro Dumas, 828, Tlalnepantla de Baz, Mexico.</i>	42.00%	Sacyr Const. México, S.A. de C.V.	0.0028
Sacyr Construcción Colombia, S.A. <i>CL 97-23-60 P8 Edif Proksol - 1 Bogotá - Colombia</i>	100.00%	Sacyr Construcción, S.A.U.	11.281
Sacyr Construcción USA LLC <i>2711 Centerville Road, Suite 400, Wilmington, Delaware 19808.</i>	100.00%	Sacyr Construcción, S.A.U.	60.2440
Sacyr Construcción Australia Pty <i>Level 12, 1 Pacific Highway, North Sydney NSW 2060.</i>	100.00%	Sacyr Construcción, S.A.U.	0.0001
Sacyr Construcción Uruguay, S.A. <i>C/ Zabala 1504, Montevideo- Uruguay.</i>	100.00%	Sacyr Construcción, S.A.U.	0.606
Consorcio Saher Cajamarca <i>Republica de Panamá 35331, Interior 404, 27 - San Isidoro- Lima- Perú</i>	67.00%	Sacyr Perú, S.A.C.	0.0000
Sacyr Construction Saudi Company Ltd <i>Musaed Al Angary Street Office n° b10, Riyadh - Arabia Saudí.</i>	95.00% 5.00%	Sacyr Construcción, S.A.U. Sacyr Infraestructuras, S.A	0.4680 0.0059
Sacyr Chile, Sucursal Colombia, S.A. <i>CL 97-23-60 P8 Edif Proksol - 1 Bogotá - Colombia</i>	100.00%	Sacyr Chile, S.A.	2.1150
Sacyr Epcor Naicm, S.A. <i>C/ Presidente Masaryk-Chapultec Tepec Morales, 11560 -DF México.</i>	55.00% 5.00%	Sacyr Const. México, S.A. de C.V. Sacyr Construcción, S.A.U.	0.0027 0.0000
Consorcio Hospital Quillota Peterca, S.A. <i>C/ Isidora Goyenechea NRO.2800- dto 2401 - Santiago de Chile.</i>	100.00%	Sacyr Chile, S.A.	0.0720
Sacyr Construcción Andorra, S.L.U. <i>Passatge Antonia Font Caminal, n° 1, Despatx 501, Escaldes- Engordany- Andorra.</i>	100.00%	Sacyr Infraestructuras, S.A.	0.0030

Equity method	Construction in Ireland	-	(90,382)	-	-
Equity method	Construction in Ireland	-	(7,701)	-	-
Full consolidation	Construction in Mexico	25	500	237	-
Full consolidation	Construction in Libya	5,360	(16,142)	-	-
Full consolidation	Construction in Panama	14,233	660	(60)	-
Equity method	Construction in Panama	600	292	-	-
Full consolidation	Construction in Peru	5,141	2,212	126	-
Full consolidation	Construction and operation of concessions in Chile	81	(13,977)	13,800	-
Full consolidation	Construction and operation of concessions in UK	1	(2,309)	(391)	-
Full consolidation	Acquisition, administration and management of securities	6,049	54,395	3	-
Proportionate consolidation	civil engineering work and heavy construction work management of securities	3	6,643	(1,633)	(2.321)
Proportionate consolidation	Construction of works for electrical and railway transportation	3	3,393	(4,417)	-
Full consolidation	Contracting and execution of private and public works	15,450	(6,268)	9,733	-
Full consolidation	Construction and assembly of works	59,966	(7,625)	(6,675)	-
Full consolidation	Construction and assembly of works	-	(603)	(59)	-
Full consolidation	Construction and assembly of works	606	(3,316)	759	-
Full consolidation	Contracting and execution of engineering works	-	6,764	(1,755)	-
Full consolidation	Contracting and execution of engineering works	613	(422)	(242)	-
Full consolidation	Contracting and execution of private and public works	1,225	(1,807)	(319)	-
Full consolidation	Construcción de la losa de cimentación of the airport of Mexico	4	3,417	2,016	-
Full consolidation	Development and operation of the Hospital provincial Quillota-Peterca	1	756	538	-
Full consolidation	Contracting and execution of private and public works	3	(22)	(10)	-

Sacyr Algarva Hospital Acuña SAPI de C.V. <i>C/ Presidente Masaryk-Chapultec Tepec Morales, 11560 -DF México.</i>	55.00%	Sacyr Const. México, S.A. de C.V.	0.0020
	5.00%	Sacyr Construcción, S.A.U.	0.0000
APP E262 Pirámides SAPI de C.V. <i>C/ Presidente Masaryk-Chapultec Tepec Morales, 11560 -DF México.</i>	51.00%	Sacyr Construcción México, S.A. de C.V.	0.0020
Sacyr UK Limited <i>Portland House 1606, Office Bressden Place- Westminster, London.</i>	100.00%	Sacyr Construcción, S.A.U.	0.0121
Sacyr Canadá INC <i>100 King Street West Suite 6200, 1 First Canadian Place, Toronto ON M5X 1B8- Canada.</i>	100.00%	Sacyr Construcción, S.A.U.	0.0001
Sacyr Construcción Paraguay, S.R.L. <i>C/ Aviadores del Charco 2050, piso 20, -World Trade Center Torre 3, Asunción - Paraguay.</i>	100.00%	Sacyr Construcción, S.A.U.	0.0357
Cavosa Colombia, S.A.S. <i>Calle 99, n° 14-49 piso 4 Torre EAR, Bogotá -Colombia.</i>	100.00%	Cavosa Obras y Proyectos, S.A.	0.0067
Constructora Hospital Tláhuac, S.A. de C.V. <i>Calzada Gnral. Mariano Escobedo, 595, piso 6, Bosques de Chapultepec I Sección, 11580 del Miguel Hidalgo. México.</i>	60.00%	Sacyr Construcción México, S.A. de C.V.	0.0026
Consorcio Hospital Alto Hospicio, S.A. <i>C/ Isidora Goyenecheo 2800 piso 24, Las Condes, Santiago de Chile.</i>	99.9%	Sacyr Chile, S.A.	0.0013
	0.1%	Sacyr Construcción, S.A.U.	0.000
Servicios para Minería y Construcción, SPA <i>C/ Isidora Goyenecheo 2800 piso 24, Las Condes, Santiago de Chile.</i>	80.0%	Sacyr Chile, S.A.	0.0080
	20.0%	Cavosa Chile, S.A.	0.0003
Constructora Vespucio Oriente, S.A. <i>C/ Vitacura N° 4380 Dpto 61, Santiago de Chile.</i>	50.00%	Sacyr Chile, S.A.	0.00
Consorcio Rutas 2 y 7, S.R.L. <i>C/ Aviadores del Charco 2050, piso 20, -World Trade Center Torre 3, Asunción - Paraguay.</i>	60.00%	Sacyr Construcción Paraguay, S.R.L.	0.00
Sacyr Construction Kuwait For Construction and Repair Bridges and Tunnels, S.P.C. <i>P.O. Box 3690 Al-safa, 13037 Kuwait Sharq, Al-Hamara Business Tower</i>	100.00%	Sacyr Construcción, S.A.U.	0.2971
Cavosa Obra y Proyectos EIRELI <i>Rua Fidencio Ramos 195, Andar 14, Conj 142/144, 04.551-010, Vila Olímpia, Sao Paulo - Brasil.</i>	100.00%	Cavosa Obra y Proyectos, S.A.	0.03
Sacyr Chile Servicios Corporativos, SpA <i>C/ Isidorea Goyenechea, n° 2800. Dpto 24, Las Condes - Santiago de Chile.</i>	100.00%	Sacyr Chile, S.A.	0.1258
Sacyr Servicios Técnicos, S.A. de C.V. <i>C/ Mariano Escobedo 595, 11580 - Bosque del Chapultepec I, Miguel Hidalgo - México.</i>	100.00%	Sacyr Construcción México, S.A. de C.V.	0.00461
Sacyr Urbanización y Edificación, S.A. de C.V. <i>C/ Mariano Escobedo 595, 11580 - Bosque del Chapultepec I, Miguel Hidalgo - México.</i>	100.00%	Sacyr Construcción México, S.A. de C.V.	0.0046
CONCESSIONS			
Subsidiaries and holding companies			
Sacyr Concesiones, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	986.10
Somague Concessoos, S.A. <i>Rua da Tapada da Quinta de Cima, Linhó Sintra - Portugal.</i>	100.00%	Sacyr Concesiones, S.L.	30.00

Full consolidation	Construction of the General Hospital in area 90 beds in Acuña	7	308	121	-
Full consolidation	Construction and maintenance of the section of road Pirámides - Tulancingo - Pachuca (Mexico):	4	3,819	(3,478)	-
Full consolidation	Contracting and execution of private and public works	1	(1,369)	295	-
Full consolidation	Contracting and execution of private and public works	-	(1,655)	(990)	-
Full consolidation	Contracting and execution of private and public works	32	(407)	41	-
Full consolidation	Drilling, blasting and demolition	1	(63)	399	-
Full consolidation	Hospital construction and equipment de la Delegación Regional Sur	4	722	2,773	-
Full consolidation	Hospital Construction Alto Hospicio	1	196	305	-
Full consolidation	Contracting and execution of private and public works	1	3	48	-
Equity method	Construction and operation of the concession "Americo Vespucio Oriente"	12	62	1,345	-
Full consolidation	Construction and operation highways Rutas 2 and 7	-	1,271	(1,035)	-
Full consolidation	Contracting and execution of private and public works	294	-	-	-
Full consolidation	Construction and execution of engineering projects	22	8	(11)	-
Full consolidation	Rendering of services corporate back-office services	118	(2)	31	-
Full consolidation	Supply of personnel to third parties and rendering of technical services	5	1	53	-
Full consolidation	Construction and execution of engineering projects	5	-	3	-
Full consolidation	Property management holding company	407,667	229,883	32,303	-
Full consolidation	Operation of holding company	40,920	26,752	39,033	-

Sacyr Concessions Limited <i>5th Floor, Harmony Court, Harmony Row Dublin 2 - Irlanda.</i>	100.00%	Sacyr Concesiones, S.L.	30.16
N6 Concession Holding Ltd <i>25-28 North Wall Quay Dublin 1 - Irlanda.</i>	45.00%	Sacyr Concessions Limited	0.02
Sacyr Concesiones México, S.A. de C.V. <i>Paseo de la Reforma, 350 México D.F. - México</i>	99.999% 0.001%	Sacyr, S.A. Sacyr Conc. Participadas I, S.L..	17.74 0.00
Sacyr Concesiones Perú, S.A.C. <i>Avda del Pinar, Urbanización Chacarilla del Estanque - Santiago de Surco - Lima - Perú.</i>	99.999% 0.001%	Sacyr Concesiones, S.L. Sacyr Conc. Participadas I, S.L..	15.700 0.00
Hospitales Concesionados, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	51.00%	Sacyr Concesiones, S.L.	0.276
Conc. Intercambiadores de Transporte, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	51.00%	Sacyr Concesiones, S.L.	1.54
Autovía de Peaje en Sombra, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	51.00%	Sacyr Concesiones, S.L.	6.16
S.C. Viales Andinas, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	51.00%	Sacyr Concesiones Chile, S.A.	49.11
Sacyr Concesiones Colombia, S.A.S. <i>Transversal 23, n° 94-33, Of 801 - Bogotá - Colombia.</i>	100.00%	Sacyr Concesiones, S.L.	259.74
Concessionaires			
Autovía del Noroeste Concesionaria de la CARM, S.A. (AUNOR) <i>Calle Molina del Segura, 8 Murcia.</i>	100.00%	Autovías de Peaje en Sombra, S.L.	14.46
Sociedad Concesionaria de Palma-Manacor, S.A. <i>Carretera Palma-Manacor Km 25,500 Algaida - Mallorca</i>	40.00%	Sacyr Concesiones, S.L.	7.45
Autovía del Turia, Conc. de la Generalitat Valenciana, S.A. <i>CV-35 Km - PK 8.500 Paterna - Valencia.</i>	89.00% 11.00%	Turia Holdco, S.A. Sacyr Concesiones, S.L..	36.25 0.55
Viastru Concesionaria del Principado de Asturias, S.A. <i>Lugo de Llanera - Llanera - Asturias.</i>	70.00%	Sacyr Concesiones, S.L.	10.03
Intercambiador de Transportes de Moncloa, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Conc. Intercambia. de Transporte, S.L.	18.07
Autovía del Eresma Conc. de la Junta de Castilla y León, S.A. <i>Carbonero el Mayor - Segovia</i>	80.00%	Sacyr Concesiones, S.L.	13.11
Autovía del Barbanza Conc. de la Xunta de Galicia, S.A. <i>Calle Vilariño Boiro La Coruña.</i>	100.00%	Sacyr Concesiones, S.L.	9.94
Autopista del Guadalmedina Concesionaria Española, S.A. <i>Calle Peñoncillos, Málaga. 14 Casa Bermeja - Málaga.</i>	100.00%	Sacyr Concesiones, S.L.	122.73
Hospital de Parla, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Hospitales Concesionados, S.L.	27.24
Hospital del Noreste, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Hospitales Concesionados, S.L.	32.96
Interc. de Transporte de Plaza Elíptica, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Conc. Intercambia. de Transporte, S.L.	19.50 3.90
Autovía del Arlanzón, S.A. <i>Carretera N-122, Km 273, Aranda de Duero - Burgos.</i>	50.00% 5.00%	Sacyr, S.A. Sacyr Conservación. S.A.	11.86 1.18

Full consolidation	Property management holding company	30,159	(4,737)	2,786	-
Equity method	Property management holding company	50	(50)	-	-
Full consolidation	Construction in Mexico	12,913	(1,683)	(133)	-
Full consolidation	Construction and operation of concessions in Peru	1,250	1,390	(1,660)	-
Full consolidation	Maintenance and operation of hospital infrastructure	543	3,599	4,128	-
Full consolidation	Construction, maintenance and operation infrastructure	1,336	(2,711)	3,395	(3.000)
Full consolidation	Construction, maintenance and operation infrastructure	7,704	10,988	510	-
Full consolidation	Construction and operation of concessions in Chile	96,305	(21,863)	25,359	(6.015)
Full consolidation	Construction and operation of concessions in Colombia	4,646	233,185	2,024	-
Full consolidation	Concession Autovía del Noroeste	14,460	21,478	2,966	-
Full consolidation	Concession C-715 motorway Palma-Manacor motorway	19,650	6,200	3,275	-
Full consolidation	Concession, CV-35 Motorway and CV-50- north alternate route	36,250	(3,657)	(4,759)	-
Full consolidation	Concession, AS-18 Motorway and widening of the AS-17 road	14,326	(41,453)	72	-
Full consolidation	Construction and operation of the Moncloa transport hub	16,862	26,954	2,761	-
Full consolidation	Construction and operation of Valladolid-Segovia Motorway	17,000	(22,615)	238	-
Full consolidation	Construction and operation of Barbanza Motorway	9,400	(26,514)	(516)	-
Full consolidation	Construction and operation of the Málaga-Las Pedrizas Motorway	55,123	(4,688)	(6,209)	-
Full consolidation	Construction and concession of Parla Hospital	11,820	18,453	2,286	-
Full consolidation	Construction and concession of Hospital del Noreste	14,300	15,995	3,058	-
Full consolidation	Construction and concession of Plaza Eliptica transport hub	19,505	7,699	3,088	-
Full consolidation	Motorway concession Santo Tomé de Puerto-Burgos motorway	23,723	229	1,947	(926)

N6 Concession Ltd <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	N6 Concessions Holding Ltd	0.05
N6 Operations Ltd <i>25-28 North Wall Quay Dublín 1 - Irlanda.</i>	50.00%	Sacyr Concessions Limited	0.00
Sacyr Concesiones Servicios México, S.A. de C.V. <i>Delegación Coyoacán, México D.F. - México.</i>	99.998% 0.002%	SyV México Holding, S.A. de C.V. Sacyr Conc. Participaciones I, S.L.	0.003 0.0000
Sacyr Concesiones Chile, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes-Santiago Chile</i>	100.00%	Sacyr Concesiones, S.L.	94.35
S.C. Valles del Desierto, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes-Santiago Chile</i>	60.00%	S.C. Viales Andinas, S.A.	16.58
Sacyr Operación y Servicios, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes-Santiago Chile</i>	37.90% 1.11% 61.00%	Sacyr Concesiones Chile, S.A. Sacyr Concesiones, S.L. Val. Conservac. e Infra. Chile, S.p.A.	3.30 0.083 3.982
Sociedad Concesionaria Valles del Bio Bio, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes-Santiago Chile</i>	51.00%	S.C. Viales Andinas, S.A.	24.09
Sociedad Concesionaria Rutas del Desierto, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes-Santiago Chile</i>	51.00%	S.C. Viales Andinas, S.A.	13.26
Sociedad Concesionaria Ruta del Algarrobo, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes-Santiago Chile</i>	51.00%	S.C. Viales Andinas, S.A.	23.94
S.C. Salud Siglo XXI, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes-Santiago Chile</i>	51.00%	Sacyr Concesiones Chile, S.A.	11.99
S.C. Ruta del Limari, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes-Santiago Chile</i>	51.00%	S.C. Viales Andinas, S.A.	14.93
S.C. Vespucio Oriente, S.A. <i>C/ Padre Mariano, 82- Of. 1403 - Santiago de Chile</i>	50.00%	Sacyr Concesiones Chile, S.A.	59.79
GSJ Maintenance Limited <i>5th Floor, Harmony Court, Harmony Row Dubin 2 - Irlanda.</i>	45.00%	Sacyr Concessions Limited	0.22
Sacyr Conc. Participadas I, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones, S.L.	0.565
S.C. Vial Sierra Norte, S.A. <i>Distrito San Isidro, AV 3531- Lima- Perú</i>	35.00% 32.00%	Sacyr Concesiones, S.L. Sacyr Concesiones Perú, S.L.	14.247 13.09
Sacyr Operación y Servicios Perú, S.A.C. <i>C/ Victor Andrés Belaunde. Avv 181- Lima - Perú</i>	40.00% 60.00%	Sacyr Concesiones Perú, S.L. Sacyr Conservación. S.A.	0.074 0.121
Operadora AVO, S.A. <i>C/ Padre Mariano 82 - Of.1403 - Santiago de Chile</i>	50.00%	Sacyr Concesione Chile, S.L.	0.026
Sacyr Infraestructure USA LLC <i>Centervioolle Road suite 400 - 02711 Wilmington DE 19808 USA</i>	100.00%	Sacyr Concesiones, S.L.	6.41
Soc. Conc. Vial Montes de María, S.A.S. <i>CL 97 NO 23-60 ED To Proksol P8 - Bogotá.</i>	100.00%	Sacyr Concesiones Colombia, S.A.S.	22.75
Soc. Conc. Vial Unión del Sur, S.A.S. <i>CL 97 NO 23-60 ED To Proksol P8 - Bogotá.</i>	59.996% 0.004%	Sacyr Concesiones Colombia, S.A.S. Sacyr Conc. Participadas I, S.L.	57.42 0.0019

Equity method	Construction, maintenance and operation infrastructure	50	(80,100)	(4,241)	-
Equity method	Maintenance and operation of the Galway - Ballinasloe N6 stretch	-	(192)	1,174	(1.000)
Full consolidation	Construction in Mexico	2	(3)	51	-
Full consolidation	Construction and operation of concessions in Chile	91,930	7,397	19,725	(83)
Full consolidation	Construction and operation of concessions in Chile	28,966	(3,153)	(311)	(79)
Full consolidation	Construction and operation of concessions in Chile	6,728	(522)	1,177	-
Full consolidation	Construction and maintenance of the Concepción-Cabrero Motorway	47,185	(37,358)	7,330	(75)
Full consolidation	Construction and maintenance of civil engineering works	25,888	(20,627)	3,667	(21)
Full consolidation	Construction and maintenance of Ruta Norte project	46,946	(4,035)	8,985	236
Full consolidation	Maintenance and operation of the Antofagasta Hospital public works	21,960	(11,017)	(400)	47
Full consolidation	Maintenance and operation of the Ruta 43 public works	29,280	(9,090)	(4,262)	-
Equity method	Construction and operation of concessions in Chile	119,588	(24,128)	4,479	-
Equity method	Engineering development Construction and assembly of works	50	102	1,986	(3.000)
Full consolidation	Construction and operation of infrastructure	565	(1,577)	3,060	-
Full consolidation	Construction and operation of concessions in Peru	40,909	2,750	10,463	-
Full consolidation	Construction and operation of concessions in Peru	86	78	18	-
Equity method	Construction and operation of the concession "Americo Vespucio Oriente"	26	(2)	(2)	-
Full consolidation	Construction and operation of concessions in USA	6,224	(3,656)	(2,161)	-
Full consolidation	Construction and operation of concessions in Colombia	2,235	22,107	6,394	-
Full consolidation	Construction and operation of concessions in Colombia	818	99,224	16,179	-

Desarrollo Vial al Mar, S.A.S. CL 97 NO 23-60 ED To Proksol P8 - Bogotá.	37.50% 0.00%	Sacyr Concesiones Colombia, S.A.S. Sacyr Conc. Participadas I, S.L.	14.67 0.0000
Consorcio PPP Rutas del Litoral, S.A. C/ Treinta y tres, 1468, CP 11000 - Uruguay.	51.00%	Sacyr Concesiones, S.L.	5.01
Sacyr Concessioni, S.R.L. Via Invario 29/A, 10146 - Torino - Italia.	100.00%	Sacyr Concesiones, S.L.	0.01
Sacyr Concesiones Uruguay, S.A. C/ Piedras, n° 497, cod 11000 - Uruguay.	100.00%	Sacyr Concesiones, S.L.	2.1045
Sacyr Concesiones Paraguay, S.A. WTC Torre 3, Planta 20, Avda Aviadores del Chaco 2050, Asunción - Paraguay.	99.00% 1.00%	Sacyr Concesiones, S.L. Sacyr Concesiones Chile. S.A.	0.08 0.0008
Sacyr Concesiones Canadá INC 100 King Street West, Suite 6200, 1 First Canadian Place - Toronto ON M5X 1B8	100.00%	Sacyr Concesiones, S.L.	1.8280
Rutas del Este, S.A. WTC Torre 3, Planta 20, Avda Aviadores del Chaco 2050, Asunción - Paraguay.	60.00%	Sacyr Concesiones, S.L.	4.6410
Union Vial Rio Pamplonita, S.A.S. Calle 99 n° 14-49 Piso 4 Torre EAR. Bogotá, D.C. - Colombia.	100.00%	Sacyr Concesiones Colombia, S.A.S.	21.1140
Sociedad Parking Siglo XXI, S.A. Avda Isidora Goyenechea 2800 Oficina 2401 Piso 24, Edif Titanium - Santiago de Chile.	90.00%	Sacyr Concesiones Chile, S.A.	0.0970
Sacyr Infraestructure UK Limited Portland House, 1606 Office Bressenden Place, Westminster, London, SW1E 5RS - UK	100.00%	Sacyr Concesiones, S.L.	1.16
Autovía Pirámides Tulancingo Pachuca, S.A. Calz. General Mariano Escobedo 595, piso 6, Col Bosque de Chapultepec 11580 - México.	0.5% 0.1% 50.4%	Sacyr Concesiones, S.L. Sacyr Operaciones y Servicios, S.A. Sacyr Concesiones México, S.A.	0.00020 0.00 0.239
Consorcio Operador de Hospitales Regionales del Sur, S.A. de C.V. Calz. General Mariano Escobedo 595, piso 6, Col Bosque de Chapultepec 11580 - México.	20.00% 31.00%	Sacyr Concesiones, S.L. Sacyr Concesiones México. S.A.	2.69 4.1710
Sacyr Concessies B.V. Burgemeester Schalijslaan 70, 2908 Is Capelle aan den IJssel, Netherlands.	100.00%	Sacyr Concesiones, S.L.	0.0001
Financiera Marsyc, S.A. C/ Condesa de Venadito, 7, 28027 Madrid	50.00%	Sacyr Concesiones, S.L.	0.030
Gestora de Servicios Viales, S.A. C/ Valdivia 148 y 158, oficina 1301, distrito de San Isidro, Lima- Perú.	67.00%	Sacyr Operaciones y Servicios Peru, S.A.	0.0060
Infratextura, S.L. C/ Condesa de Venadito, 7, 28027 Madrid	100.00%	Sacyr Concesiones, S.L.	0.078
Sacyr Concesiones Securities Uno, S.A. C/ Condesa de Venadito, 7, 28027 Madrid	100.00%	Sacyr Concesiones, S.L.	0.06
Sdad Concesionaria Aeropuerto del Sur, S.A. C/ Isidora Goyenechea 2800, 2401, Las Condes,- Santiago de Chile.	62.50%	S.C. Viales Andinas, S.A.	4.48
Infra Tec, SpA C/ Isidora Goyenechea 2800, 2401, Las Condes,- Santiago de Chile.	100.00%	Sacyr Concesiones Chile, S.A.	0.4710
Sacyr Concessoes e Participações Do Brasil, Ltda Rua Fidencio Ramos 195, 14º andar, Cj.142, Vila Olimpia, CEP 08051-5020, Sao Paulo - Brasil.	99.98% 0.02%	Sacyr Concesiones, S.L. Sacyr Concesiones Participadas I. S.A.	0.2930 0.0010

Equity method	Construction and operation of concessions in Colombia	3,940	41,287	8,294	-
Full consolidation	Construction and operation of concessions in Uruguay	9,818	(1,427)	1,873	-
Full consolidation	Construction and operation of concessions in Italy	10	22	18	-
Full consolidation	Construction and operation of concessions in Uruguay	337	541	(559)	-
Full consolidation	Construction and operation of concessions in Paraguay	69	148	(96)	-
Full consolidation	Construction and operation of concessions in Canada	1,829	(1,155)	(1,145)	-
Full consolidation	Construction and maintenance of the Routes 2 and 7 in Ypacarí	7,736	(315)	3,246	-
Full consolidation	Maintenance and operation of the motorway Cúcuta-Pamplona	2,139	24,058	4,892	-
Full consolidation	Complementary services to Hospital Antofagasta	101	(757)	(727)	-
Full consolidation	Construction and operation of concessions in UK	1,162	(746)	(423)	-
Full consolidation	Maintenance of the road section Pirámides-Tulancingo	475	(400)	(505)	-
Full consolidation	Rendering of services in the General Hospital of the Southern District	13,457	1,484	(121)	-
Full consolidation	Construction and operation of holding company	1	(291)	(17)	-
Full consolidation	Finance, manage and supervise companies	60	2,724	289	-
Equity method	Provision of operating services to the Vial Sierra Norte concession	4	847	1,019	-
Full consolidation	Construction and operation of motorways, roads and tunnels	78	212	(41)	-
Full consolidation	Issue of all types of debt instruments	60	(174)	95	-
Full consolidation	Maintenance and operation of the public works at Aeropuerto El Tepual de Puerto Montt	7,277	443	2,652	(17)
Full consolidation	Development of systems that use information technologies	471	23	(56)	(1)
Full consolidation	Construction and operation of motorways, roads and tunnels	294	(44)	(149)	-

Sacyr Concesiones Activos Especiales, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones, S.L.	22.303
Turia Holdco, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Autovías de Peaje en Sombra, S.L.	0.002
Grupo Via Central, S.A. <i>C/ Piedras 497, 202, Montevideo - Uruguay.</i>	40.00%	Sacyr Concesiones, S.L.	9.720
Sacyr Construcción Aparcamientos Juan Esplandiu, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	0.3000
Sacyr Construcción Plaza de la Encarnación, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	11.1640
Sacyr Construcción Aparcamientos Daoiz y Velarde, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	1.6720
Sacyr Construcción Aparcamientos Virgen del Romero, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	0.1400
Sacyr Construcción Aparcamientos Plaza del Milenio, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	0.0001
Sacyr Construcción Mercado del Val, S.L. <i>Plaza del Val, 47003 - Valladolid.</i>	100.00%	S.C. Activos Especiales, S.L.	0.0001
Sociedad Concesionaria Aeropuerto de Arica, S.A. <i>Av. Isidora Goyeneche, oficina 2401, 2800 Las Condes- Santiago de Chile.</i>	61.50%	Sacyr Concesiones Chile, S.A.	10.86
Sacyr Conc. Participadas II, S.L.U. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.152
Sacyr Conc. Participadas III, S.L.U. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.142
Sacyr Conc. Participadas IV, S.L.U. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.142
Sacyr Conc. Participadas V, S.L.U. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.142
S.C. Ruta de la Fruta, S.A. <i>Av. Isidora Goyeneche, oficina 2401, 2800 Las Condes- Santiago de Chile.</i>	100.00%	Sacyr Concesiones, S.L.	41.013
S.C.Ruta del Elqui, S.A. <i>Av. Isidora Goyeneche, oficina 2401, 2800 Las Condes- Santiago de Chile.</i>	100.00%	Sacyr Concesiones, S.L.	74.995
Sacyr Concesiones Renovables, S.L. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.003
SERVICES			
Subsidiaries and holding companies			
Sacyr Servicios, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr, S.A.	165.54
Sacyr Agua, S.L. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	100.00%	Sacyr Servicios, S.A.U.	106.21
Sacyr Facilities, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Servicios, S.A.U.	1.48
Valoriza Servicios Medioambientales, S.A. <i>Calle Juan Esplandiú, 11-13 Madrid.</i>	93.47% 6.53%	Sacyr Servicios, S.A.U. Hidroandaluza, S.A.	135.31 0.21

Full consolidation	Construction and operation of motorways, roads and tunnels	4	21,298	970	-
Full consolidation	Maintenance and operation of transport infrastructures	32,266	(8,517)	(700)	-
Equity method	Maintenance and operation of the Chacalluta de Arica airport	24,224	(1,847)	(3,723)	-
Full consolidation	Car park management (private)	3	169	153	-
Full consolidation	Car park management (private)	3	2,141	444	-
Full consolidation	Car park management (private)	3	633	(60)	-
Full consolidation	Car park management (private)	3	82	(77)	-
Full consolidation	Car park management (private)	3	7	315	-
Full consolidation	Mercado del Val concession	3	45	69	-
Full consolidation	Maintenance and operation of the Chacalluta de Arica airport	17,652	(1,168)	1,269	-
Full consolidation	Construction and operation of infrastructure	152	(41)	(6)	-
Full consolidation	Construction and operation of infrastructure	142	(32)	(9)	-
Full consolidation	Construction and operation of infrastructure	142	(38)	(7)	-
Full consolidation	Construction and operation of infrastructure	142	(35)	(6)	-
Full consolidation	Construction and operation of infrastructure	41,427	-	4	-
Full consolidation	Construction and operation of infrastructure	75,753	-	4	-
Full consolidation	Construction and operation of infrastructure	3	-	-	-
Full consolidation	Property management holding company	122,133	133,987	34,051	-
Full consolidation	Environmental consultancy and management	70,382	5,893	3,987	-
Full consolidation	Integrated property management	1,181	26,133	5,264	-
Full consolidation	Environmental management	17,129	71,620	15,655	-

Suardíaz Servicios Marítimos de Barcelona, S.L. <i>Calle Ayala, 6 Madrid</i>	50.03%	Sacyr Servicios, S.A.U.	3.10
Enervalor Naval, S.L. <i>Lugar Santa Tecla, 69 Vigo - Pontevedra</i>	40.00%	Sacyr Servicios, S.A.U.	0.18
Sacyr Conservación, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Servicios, S.A.U.	0.74
Valoriza Minería, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Servicios, S.A.U.	1.52
	47.00%	Sacyr Servicios, S.A.U.	0.070
	0.50%	Sacyr Industrial, S.L.U.	0.00075
Consorcio Stabile Vis Societá c.p.a. <i>Via Invario n 24/A Turin- Italia</i>	0.50%	Sacyr Conservación, S.A.	0.00075
	0.50%	Sacyr Faciliites, S.A.U.	0.00075
	0.50%	Sacyr Agua, S.L.	0.00075
Services			
Environment			
Tungsten San Finx, S.L. <i>Santa Eulalia de Vilacoba, Lousame Mina San Finx- A Coruña.</i>	100.00%	Valoriza Minería, S.L.	1.046
Valoriza Conservación de Infraestructuras Chile S.p.A. <i>Avda Isidora Goyenechea, 2800, oficina 2401, pl 24, Columnas de las Condes - Santiago de Chile.</i>	100.00%	Sacyr Conservación, S.A.	4.398
Tecnologías Extremeñas del Litio <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	25.00%	Valoriza Minería, S.L.	0.001
Rio Narcea Recursos, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Valoriza Minería, S.L.	3.110
Rio Narcea Nickel, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Valoriza Minería, S.L.	15.039
Tungsten San Juan, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	51.00%	Valoriza Minería, S.L.	0.336
Valoriza Infraestructures Ireland Limited <i>5th Harmony Court, Harmony Row, Dublín 2-Irlanda</i>	100.00%	Sacyr Conservación, S.A.	0.003
Sacyr Operaciones y Servicios Uruguay, S.A. <i>c/ Piedras 497, oficina 202,1100 -Montevideo- Uruguay.</i>	60.00%	Sacyr Conservación .S.A.	0.0082
	40.00%	Sacyr Concesiones, S.L.	0.0002
Operadora del Litoral, S.A. <i>C/ Piedras 497, 202, Montevideo - Uruguay.</i>	50.00%	Sactr Oper. y Serv. Uruguay, S.A.	0.1010
Sacyr Operaciones y Servicios Paraguay, S.A. <i>C/Benjamin Costant, nº 835, Asunción -Paraguay.</i>	60.00%	Sacyr Conservación .S.A.	0.0049
	40.00%	Sacyr Concesiones, S.L.	0.0033
Sacyr Operaciones y Servicios México, S.A. de C.V. <i>Avd. Aviadores del Chaco, entre Prof Cesar Vasconcellos y Prof Delia Frutos, torre 3 Mexico.</i>	61.00%	Sacyr Conservación .S.A.	0.00729
	37.90%	Sacyr Con. México, S.A. de C.V.	0.00032
	1.10%	Sacyr Concesiones, S.L.	0.00004
Autovía Pirámide Tulancingo Pachuca Operaciones y Servicios, S.A. de C.V. <i>C/ Siracusa 240, Condominio A, Edif 7, 204, Iztapalapa, Ciudad de México.</i>	51.00%	Sacyr Oper. y Serv. México, S.A. de C.V.	0.0024
Gestora de Servicios Viales, S.A. <i>C/ Valdivia 148 y 158, oficina 1301, distrito de San Isidro, Lima- Perú.</i>	67.00%	Sacyr Operaciones y Servicios Peru, S.A.	0.0060

Full consolidation	Maritime services	3	5,630	(175)	-
Equity method	Construction and maintenance of wind farms	450	(398)	-	-
Full consolidation	Conservation, maintenance and operation of motorways and roads.	750	21,597	4,273	-
Full consolidation	Extraction of iron and minerals	1,200	2,845	8,104	-
Equity method	Construction and management of all types of infrastructure	150	-	-	-
Full consolidation	Exploration, research and sale of minerals	103	-	(4,564)	-
Full consolidation	Conservation, maintenance and operation of motorways and roads.	4,399	(634)	(3)	-
Equity method	Exploration, research and sale of minerals	6	(1)	-	-
Full consolidation	Exploration, research and sale of minerals	349	(8,444)	9,157	(10.000)
Full consolidation	Exploration, research and sale of minerals	6,220	(1,106)	(239)	-
Full consolidation	Exploration, research and sale of minerals	66	-	-	-
Full consolidation	Exploration, research and sale of minerals	3	-	-	-
Full consolidation	All types of maintenance infrastructure	138	(28)	5	-
Full consolidation	All types of maintenance infrastructure	337	(272)	46	-
Full consolidation	All types of maintenance infrastructure	138	(28)	5	-
Full consolidation	Construction and management of all types of infrastructure	70	(11)	56	-
Full consolidation	All types of maintenance civil works and services	47	73	270	-
Full consolidation	Provision of operating services to the Vial Sierra Norte concession	4	847	1,019	-

Concesionaria AP-1 Araba, S.A. <i>C/ Mendigorritxu, pol. Industrial Jundiz, 128, Vitoria-Gasteiz 01015, Álava- España.</i>	33.00%	Sacyr Conservación, S.A.	0.099
New technologies			
Sacyr Industrial Operación y Mantenimiento, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Industrial, S.L.U.	2.00
Burosoft, Sistemas de Información, S.L. <i>Carretera de la Coruña Km 23,200 edificio Ecu Las Rozas - Madrid.</i>	70.00%	Sacyr Facilities, S.A.U.	0.54
Water			
Empresa Mixta de Aguas de Santa Cruz de Tenerife, S.A. (EMMASA) <i>Calle Comodoro Rolín, 4 Santa Cruz de Tenerife</i>	100.00%	Sacyr, S.A.	25.38
Geida Skikda, S.L. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	33.00%	Sacyr Agua, S.L.	3.05
Geida Tlemcen, S.L. <i>Calle Cardenal Marcelo Spinola, 10 - Madrid.</i>	50.00%	Sacyr Agua, S.L.	12.20
Santacruzera de Aguas, S.L. <i>Avenida La Salle,40 Las Palmas de Gran Canarias.</i>	100.00%	Sacyr Agua, S.L.	0.003
Valoriza Water Australia, PTY Ltd <i>256 Adelaide Terrace Perth - Australia</i>	100.00%	Sacyr Agua, S.L.	0.000003
Valoriza Chile, S.P.A. <i>Avenida Vitacura N° 2939, oficina 1102 Santiago de Chile.</i>	100.00%	Sacyr Agua, S.L.	9.72
Valoriza Agua Perú, S.A.C. <i>Av 497 La Floresta 429923 Lima - Perú.</i>	99.00% 1.00%	Sacyr Agua, S.L. SADYT	2.9070 0.0330
Myah Gulf Oman Desalination Company SAOC <i>Box 703, postal code 112, Muscat - Omán</i>	51.00%	Sacyr Agua, S.L.	0.6203
Valoriza Iniciativas y Proyectos, S.L. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	100.00%	Sacyr Agua, S.L.	0.0030
Valoriza Operaciones del Sur, S.L. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	100.00%	Valoriza Iniciativas y Proyectos, S.L.	0.0030
Aguas del Valle del Guadiaro, S.L. <i>Avda. La Reserva s/n , Club de golf La Reserva, Sotogrande, San Roque 11310, Cádiz - España.</i>	100.00%	Valoriza Operaciones del Sur, S.L.	32.185
Sohar Operation Services LLC <i>Al Qurm / Bawshar / Muscat Governorate. P.O. Box 169 Postal Code 100 - Oman.</i>	51.00%	Sacyr Agua, S.L.	0.1960
Valoriza Servicios Medioambientales Group			
Gestión Participes del Bioreciclaje S.A <i>Carretera Puerto Real a Paterna Km 13,5 Medina Sidonia - Cádiz.</i>	33.34%	Valoriza Servicios Medioambientales, S.A.	0.02
Compost del Pirineo S.L. <i>Calle Juan Esplandiú, 11-13 Madrid.</i>	50.00%	Valoriza Servicios Medioambientales, S.A.	0.58
Metrofangs S.L. <i>Final Rambla Prin., s/n Barcelona.</i>	21.60%	Valoriza Servicios Medioambientales, S.A.	2.71
Boremer S.A. <i>Calle Ribera del Loira 42, edificio 3 Madrid.</i>	50.00%	Valoriza Servicios Medioambientales, S.A.	2.96

Equity method	Operation and maintenance of the AP-1 motorway Vitoria-Gasteiz-Eibar	300	63	148	-
Full consolidation	Telecommunications Services	301	3,200	1,373	-
Full consolidation	IT system development	259	(1,323)	-	-
Full consolidation	Water supply	1,346	25,233	2,135	-
Equity method	Operation of desalination plants	9,791	6,269	4,082	-
Equity method	Operation of desalination plants	18,426	9,562	9,138	-
Full consolidation	Water treatment and purification	3	491	158	-
Full consolidation	Water treatment and purification	-	1,903	1,088	(0)
Full consolidation	Water treatment and purification	9,722	(7,139)	(31)	-
Full consolidation	Water treatment and purification	2,907	(2,491)	(484)	-
Full consolidation	Water treatment and purification	620	(4,006)	(2,828)	-
Full consolidation	Management services for the supply and purification	3	(228)	(478)	-
Full consolidation	Management services for the supply and purification	3	(1,562)	(871)	-
Full consolidation	Acquisition, development and operation of rustic land	10	902	1,122	-
Full consolidation	Management services for the supply and purification	347	1	(364)	-
Equity method	Activities related to the management and treatment of urban solid waste	60	(269)	-	-
Equity method	Development of sludge composting plants (waste-water purification plants)	1,161	(1,112)	(30)	-
Equity method	Management & construction over 15 years of the San Adria de Besos purification plant	12,554	509	355	-
Equity method	Contracting and management of project cleaning services	2,176	(2,775)	(38)	-

Biomásas del Pirineo S.A. <i>Calle San Bartolomé, 11 Alcalá de Gurrea - Huesca.</i>	44.00%	Valoriza Servicios Medioambientales, S.A.	0.13
Valdemingómez 2000,S.A. <i>Calle Albarraçín, 44 Madrid.</i>	40.00%	Valoriza Servicios Medioambientales, S.A.	1.51
Cultivos Energéticos de Castilla S.A. <i>Avenida del Cid Campeador, 4 Burgos</i>	44.00%	Valoriza Servicios Medioambientales, S.A.	0.03
Infofer Estacionamiento Regulado, A.I.E. <i>Calle Covarrubias, 1 Madrid.</i>	18.34%	Valoriza Servicios Medioambientales, S.A.	0.066
Parque Eólico la Sotonera, S.L. <i>Plaza Antonio Beltrán Martínez, 14 Zaragoza.</i>	30.16%	Valoriza Servicios Medioambientales, S.A.	0.60
Hidroandaluza, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.47
Partícipes del Biorreciclaje, S.A. <i>Carretera de Puerto Real a Paterna Medina Sidonia, Cadiz, España.</i>	66.67%	Valoriza Servicios Medioambientales, S.A.	4.02
Biorreciclaje de Cádiz, S.A. <i>Calle San Juan, 12 Medina Sidonia - Cádiz.</i>	65.34%	Partícipes del Bioreciclaje S.A.	4.87
Iniciativas Medioambientales del Sur, S.L. <i>Complejo Medioambiental de Bolaños Jerez de la Frontera - Cádiz.</i>	50.00%	Valoriza Servicios Medioambientales, S.A.	0.02
Inte RCD, S.L. <i>Calle Américo Vespucio, 69 Sevilla.</i>	33.33%	Valoriza Servicios Medioambientales, S.A.	0.03
Inte RCD Bahía de Cádiz, S.L. <i>Calle de los Trabajadores, 20 Chiclana de la Frontera - Cádiz.</i>	20.00%	Inte RCD, S.L.	0.28
Inte RCD Huelva, S.L. <i>Calle Lepe, 12 Cartaya - Huelva.</i>	20.00%	Inte RCD, S.L.	0.45
Eurocomercial, S.A.U. <i>Calle de Juan Esplandiú, 11-13 Madrid.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.45
Desgasificación de Vertederos, S.A. <i>Calle Federico Salmón, 8 Madrid.</i>	50.00%	Eurocomercial S.A.U.	0.03
Alcorec, S.L. <i>Avenida Kansas City, 3 10 Sevilla.</i>	10.00%	Valoriza Servicios Medioambientales, S.A.	0.066
Surge Ambiental, S.L. <i>Calle de Juan Esplandiú, 11-13 Madrid.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.069
Sacorec, S.L. <i>Avenida Kansas City, 3 16 Sevilla.</i>	5.00%	Alcorec, S.L.	0.003
Residuos Construcción de Cuenca, S.A. <i>Carretera Nacional 32. Km 133 Cuenca.</i>	50.00%	Valoriza Servicios Medioambientales, S.A.	0.030
Tratamiento Residuos de La Rioja, S.L. <i>Calle La Red de Varea,, s/n Villamediana de Iregua - La Rioja.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.003
Secado Térmico de Castellón, S.A. <i>Calle Fanzara, 5 Burriana - Castellón.</i>	60.00%	Valoriza Servicios Medioambientales, S.A.	1.80
Planta de Tratamiento de Arraiz. S.L. <i>C/ Elcano 1, Bilbao.</i>	70.00%	Valoriza Servicios Medioambientales, S.A.	0.002
Valoriza Environment Services Pty Australia <i>Level 9, 256 Adelaide Terrace Perj. Weshern - Australia.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.000

Equity method	Development of biomass energy systems	300	(223)	-	-
Equity method	Degasification project at the Valdemingómez landfill site	775	620	2,285	-
Equity method	Development of biomass energy systems	75	(79)	(2)	-
Equity method	Auxiliary services to the control of regulated street parking in Madrid	360	-	-	-
Equity method	Production of renewable energy.	2,000	4,897	1,061	-
Full consolidation	Sale and purchase of IT equipment	283	5,024	110	-
Full consolidation	Waste management	60	2,874	-	-
Full consolidation	Management, storage, transport, and treatment of elimination of waste.	1,803	15,433	1,750	-
Equity method	Street cleaning, collection, transport and waste and water treatment	40	231	-	-
Equity method	Property development, construction and demolition waste services.	3	(221)	(1)	-
Equity method	Property development, construction and demolition waste services.	260	(732)	-	-
Equity method	Property development, construction and demolition waste services.	753	(860)	-	-
Full consolidation	Engineering, consultancy and import/export of products for deposit and sale	136	2,482	(48)	-
Equity method	Recovery of biogas from degasification of landfill sites.	60	(241)	-	-
Equity method	Construction and demolition waste management	174	(929)	-	-
Full consolidation	Construction and demolition waste management	3	207	119	-
Equity method	Construction and demolition waste management	6	(64)	-	-
Equity method	Construction and demolition waste management	60	(121)	-	-
Full consolidation	Construction and demolition waste management	3	(8,225)	(1,681)	-
Full consolidation	Construction and demolition waste management	3,000	(102)	-	-
Full consolidation	Management of processing plants and equipment	3	-	-	-
Full consolidation	Development and operation of environmental projects in Australia	-	(362)	11	-

Plataforma por la Movilidad, A.I.E. <i>C/ Covarrubias, 1, Bjdcha- Madrid.</i>	14.68%	Valoriza Servicios Medioambientales, S.A.	0.000
Sacyr Environment USA LLC <i>2711 Centerville Road, Suite 400, Wilmington, Delaware 19808.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	8.152
Adaking Software para Gestión de Ciudades 2050, S.L. <i>C/ Santiago de Compostela, 12, 4º A, Bilbao.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.250
Sacyr Environment Australia, Pty Ltd <i>PO Box 700, West Perth, W.A. 6872- Australia</i>	100.00%	Sacyr Industrial, S.L.U.	17.9900
VSM Colombia, S.A.S. <i>C/ 97 23 60 Of. 801, Bogotá - Colombia.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.028
Area Limpia, S.A.S. <i>Calle 36 21 10, P3, Bogotá - Colombia.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.8780
Area Limpia Servicios Medioambientales Colombia, S.A.S. <i>Calle 36 21 10, P3, Bogotá - Colombia.</i>	51.00%	VSM Colombia, S.A.S.	0.0027
Procesador de Información del Servicio de Aseo, S.A.S. <i>Calle 67, numero 4A-46, Bogotá - Colombia.</i>	14.80%	Area Limpia, S.A.S.	0.0255
Valoritza Serveis Mediambientals, S.L.U. <i>Avinguda Carlomany 68 AT PIS ESCALDES – ENGORDANY (ANDORRA)</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.0030
AC Technology, S.A.S. <i>Carrera 72 n° 57R85, Sue barrio Perdomo, Bogotá - Colombia.</i>	20.00%	VSM Colombia, S.A.S.	0.0011
Multiservices			
Sacyr Social, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Facilities, S.A.U.	3.59
Valoriza Facilities Chile, SpA <i>C/ Isidora Goyenechea piso 24, Ofic. 240, Santiago - Chile.</i>	100.00%	Sacyr Facilities, S.A.U.	0.4200
Cafestore, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Servicios, S.A.U.	8.00
Burguestore, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Cafestore, S.A.	0.003
Valoriza Centro Especial de Empleo, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Facilities, S.A.U.	0.075
Operadora Siglo XXI, S.A. (antes Sacyr Valoriza Chile, S.A.) <i>Avenida Vitacura N° 2939, oficina 1102 Santiago de Chile.</i>	51.00% 39.00%	Sacyr Facilities, S.A.U. Sacyr Concesiones, S.L.	0.0609 0.046
Sacyr Facilities México, S.A. de C.V. <i>Avda Bosques de Chapultepec 595 - Miguel Hidalgo-calle Rincon del Bosque- Mexico.</i>	100.00%	Sacyr Facilities, S.A.U.	0.121
Operadora de Hospitales Tláhuac, S.A. de C.V. <i>Calzada General Mariano Escobedo 595 piso 6, Bosque de Chacapultepec I Seccion, Miguel-Hidalgo, México.</i>	60.00%	Valoriza Facilities México, S.A.de C.V.	0.085
Sacyr Facilities Servicios Personal, S.A. de C.V. <i>Avda. Mariano Escobedo - Miguel Hidalgo - México.</i>	99.998% 0.002%	Sacyr Facilities México, S.A. de C.V. Sacyr Op. y Serv. México, S.A. de C.V.	0.0024 0.0004
INDUSTRIAL			
Subsidiaries and holding companies			
Sacyr Industrial, S.L.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	83.959

Equity method	Development and management of the full platform	3	1	100	-
Full consolidation	Development and operation of environmental projects in the United States	8,153	(6,741)	(2,183)	-
Full consolidation	Maintenance of IT systems for the management of traffic offences	30	(1,113)	(438)	-
Full consolidation	Civil works and industrial projects	17,990	(2,882)	(736)	-
Full consolidation	All types of maintenance infrastructure	31	15	20	-
Full consolidation	Provision of public sewage service in Bogotá	1,722	(4,061)	1,511	-
Full consolidation	Road cleaning and provision of public sewage service	161	19	10	-
Equity method	Road cleaning and provision of public sewage service	173	121	92	-
Full consolidation	Construction and demolition waste management	3	-	-	-
Equity method	Rendering of specialised services for technology platforms	5	16	9	-
Full consolidation	Provision of social services	3,588	4,358	1,013	-
Full consolidation	Provision of cleaning services	421	(559)	62	-
Full consolidation	Catering services and retail outlets	2,050	2,984	1,166	-
Full consolidation	Operation of service stations	3	164	44	-
Full consolidation	Provision of social services	75	122	84	-
Full consolidation	Water treatment in Mantoverde	12,745	(12,853)	4	-
Full consolidation	Rendering of services supplementary to health care services	128	(109)	(237)	-
Full consolidation	Rendering of services supplementary to health care services	5	(27)	(185)	-
Full consolidation	Rendering of services supplementary to health care services	2	-	-	-
Full consolidation	Power generation projects	40,920	26,752	39,033	-

Industrial			
Repsol, S.A. <i>Calle Méndez Alvaro, 44 Madrid</i>	4.760%	Sacyr Investments II, S.A.	1.177.13
	1.964%	Sacyr Investments, S.A.	469.79
	1.309%	Sacyr Securities, S.A.	304.38
Bioeléctrica de Valladolid, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Industrial, S.L.U.	0.06
Desarrollos Eólicos Extremeños, S.L. <i>Calle Borrego, 2 Cáceres.</i>	50.00%	Sacyr Industrial, S.L.U.	0.95
Vaircan Renovables, S.L. <i>Calle La Verde. Herrera., s/n Camargo - Cantabria.</i>	65.00%	Sacyr Industrial, S.L.U.	0.325
Bipuge II, S.L. <i>Calle Luis Montoto, 107-113. Pl 4. Mod J. Edificio Cristal. Sevilla</i>	100.00%	Sacyr Industrial, S.L.U.	0.006
Gestión de Energía y Mercados, S.L. <i>Calle Luis Montoto, 107-113. Pl 4. Mod J. Edificio Cristal. Sevilla</i>	100.00%	Sacyr Industrial, S.L.U.	0.003
Biobal Energía, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	51.00%	Sacyr Industrial, S.L.U.	0.0020
Iberese Bolivia, S.R.L. <i>Carretera Doble Via La Guardia Km 71/2- Santa Cruz de la Sierra -Bolivia.</i>	100.00%	Sacyr Industrial, S.L.U.	0.6560
Quatro T&D Limited <i>281 Sprindhill Parkway - Lanarkshire - Escocia.</i>	50.00%	Sacyr Industrial, S.L.U.	0.437
Sacyr Industrial Peru, S.A.C. <i>Av. La Floresta, 497, int 401-San Borja-Lima-Perú</i>	100.00%	Sacyr Industrial, S.L.U.	1.910
Grupo Sainca, S.A.C. <i>Av. La Floresta, 497, int 401-San Borja-Lima-Perú</i>	71.00%	Sacyr Industrial, S.L.U.	0.959
Sacyr Industrial Colombia, S.A.S. <i>TV 23, n° 9433 Of 801, Bogota - Colombia.</i>	100.00%	Sacyr Industrial, S.L.U.	0.870
Sacyr Industrial UK, Ltd <i>375 West George Street, Glasgow- Edimburgo</i>	100.00%	Sacyr Industrial, S.L.U.	0.0001
Sacyr Industrial México, S.A. de C.V. <i>C/ Taine - chapultepec Morales, 11570, México</i>	100.00%	Sacyr Industrial, S.L.U. Valoriza Agua, S.L.	2.5670
Sacyr mondisa, S.A. de C.V. <i>C/ Taine - chapultepec Morales, 11570, México</i>	99.36%	Sacyr Industrial, S.L.U.	1.1790
Sacyr Industrial USA LLC <i>Centervioolle Road suite 400 - 02711 Wilmington DE 19808 USA</i>	100.00%	Sacyr Industrial, S.L.U.	0.046
Ekamai, S.A. <i>Paseo de la Reforma Av 381 piso - 06500 Cuauhtemoc - México DF</i>	81.75%	Sacyr Industrial, S.L.U.	0.8740
	6.00%	Sacyr Industrial México, S.A.	0.0016
Valoriza Servicios Medioambientales Bolivia, S.R.L. <i>Santa Cruz de la Sierra, Departamento de Santa Cruz - Bolivia.</i>	30.00%	Sacyr Industrial, S.L.U.	0.0078
	70.00%	Valoriza Servicios Medioambientales, S.A.	0.0280
Sacyr Fluor, S.A. <i>Av Partenon 4-6 28042 Madrid.</i>	50.00%	Sacyr Industrial, S.L.U.	40.749
Sacyr Industrial Mantenimientos Eléctricos Panamá, S.A. <i>Bella Vista CL 50 y Sto Domingo Torre Global Bank CL 1307 Panamá.</i>	96.36%	Sacyr Industrial, S.L.U.	0.089
Sacyr Fluor Participaciones, S.L.U. <i>Av Partenon 4-6 28042 Madrid.</i>	100.00%	Sacyr Fluor, S.A.	0.003

Equity method	International integrated oil and gas company	1,566,000	26,632,496	(3,816,000)	(47.496)
Full consolidation	R&D research and research projects	60	(81)	(6)	-
Equity method	R&D research and research projects	1,910	(544)	(24)	-
Full consolidation	R&D research and research projects	500	(450)	-	-
Full consolidation	R&D research and research projects	3	(12)	(2)	-
Full consolidation	R&D research and research projects	3	744	110	-
Full consolidation	R&D research and research projects	3	(1)	-	-
Full consolidation	R&D research and research projects	380	(483)	(3)	-
Full consolidation	Construction of an electricity substation	437	(63)	2	-
Full consolidation	R&D research and research project	1,911	(509)	(1,136)	-
Full consolidation	R&D research and research projects	52	1,272	(354)	-
Full consolidation	R&D research and research projects	234	324	151	-
Full consolidation	Electric and telecommunications projects	-	(339)	(12)	-
Full consolidation	Civil works and industrial projects	2,568	(2,412)	(423)	-
Full consolidation	Civil works and industrial projects	1,215	(1,139)	(211)	-
Full consolidation	Civil works and industrial projects	46	(80)	(719)	-
Full consolidation	Execution of project 308-substations peninsula transmission lines	876	(2,340)	1,341	-
Full consolidation	Construction and management of bridges, viaducts and gas pipelines	26	(5,604)	(1,373)	-
Full consolidation	Engineering services for the petrochemicals industry.	60	13,421	(5,674)	-
Full consolidation	Electricity lines maintenance service -high and medium-voltage	92	(618)	(65)	-
Full consolidation	Engineering services in the petrochemicals industry.	3	(2)	-	-

Sacyr Nervión, S.L.R. <i>C/ Ibañez de Bilbao, 28, 3º C, 48009 Bilbao (Vizcaya).</i>	50.00%	Sacyr Industrial, S.L.U.	1.004
Sacyr Industrial Ecuador, S.A. <i>Av 12 de Octubre Lizardo García, Edif alto Aragón, Quito - Ecuador.</i>	100.00%	Sacyr Industrial, S.L.U.	0.0114
Sacyr Industrial Chile, SpA <i>Nueva de Lyon 72, piso 18 of. 1802 - Chile.</i>	100.00%	Sacyr Industrial, S.L.U.	2.8320
Sacyr Industrial Mantenimientos Chile, SpA <i>Nueva de Lyon 72, piso 18 of. 1802 - Chile.</i>	100.00%	Sacyr Industrial, S.L.U.	0.0069
Nuevo Mundo Developments, S.A.C. <i>Dean Valdivia, 148-158 Torre 1 int 1301, San Isidro, Lima - Perú.</i>	99.00%	Sacyr Industrial Perú, S.A.C	0.0026
	1.00%	Sacyr Concesiones Perú, S.A.C	0.0000
Industrial Services SF Peru, S.A.C. <i>Dean Valdivia, 148-158 Torre 1 int 1301, San Isidro, Lima - Perú.</i>	99.99%	Sacyr Fluor, S.A.	0.0028
	0.01%	Sacyr Fluor Participaciones, S.L.U.	0.0000
Sacyr Industrial Do Brasil, Ltda <i>Rua Fidencio Ramos, nº 14 andar conjuntos 142 e 144, Sao Paulo - Brasil.</i>	99.99%	Sacyr Industrial, S.L.U.	0.0003
	0.01%	Sacyr Ind. Operac. Y Mantem, S.L.	0.0000
Sacyr Industrial Panama, S.A. <i>C/ Via Santa Clara (Ed. Galera) Finca 64544 - Panamá</i>	100.00%	Sacyr Industrial, S.L.U.	0.0958
Consortio Isotron Sacyr, S.A. <i>C/ Francisco Noguera nº 200 piso 12, Comuna Providencia, Santiago - Chile.</i>	50.00%	Sacyr Industrial, S.L.U.	0.0351
Sacyr Fluor Bolivia, S.R.L. <i>Carretera Doble Via la Guardia Km 71/2, Santa Cruz de la Sierra - Bolivia.</i>	99.80%	Sacyr Fluor, S.L.U.	0.0380
	0.20%	Sacyr Fluor Participaciones, S.L.U.	0.0001
Sacyr Fluor Colombia, S.A.S. <i>TV 23nº 9433 Of 801, Bogotá - Colombia.</i>	100.00%	Sacyr Fluor, S.A.	0.4270
Sacyr Industrial Bolivia, SIB, S.R.L. <i>Santa Cruz de la Sierra, Departamento Santa Cruz - Bolivia.</i>	98.00%	Sacyr Industrial, S.L.U.	0.4560
	2.00%	Sacyr Ind.Operac. Y Mant., S.L.	0.0070
Sacyr Industrial Australia, Pty. <i>PO Box 700, Westr Perth, WA 6872- Australia.</i>	100.00%	Sacyr Industrial, S.L.U.	0.000001
Sohar SWRO Construction Company LLC <i>Box 703, postal code 112, Muscat - Omán</i>	60.00%	Sacyr Agua, S.L.	0.3484
Sociedad Anónima Depuración y Tratamientos (SADYT) <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Industrial, S.L.U.	9.62
Sacyr Industrial Dominicana, S.R.L. <i>Avda Gustavo Mejia Ricart, Torre Piantini Suite 1101, Piantini, Santo Domingo - Rep.Dominicana.</i>	100.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.002
SIF Mollendo, S.A.C. <i>C/ Dean Valdivia , San Isidro , Lima- Perú.</i>	51.00%	Industrial Services SF Perú, S.A.C.	0.0001
	49.00%	Sacyr Industrial Perú, S.A.C.	0.0001
Saresun Rufa, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.003
Saresun Trespuntas, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.003
Saresun Buenavista, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.003
Saresun Gorrion, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.003

Full consolidation	Construction, repair and maintenance of electromechanical machinery and facilities	120	1,326	783	-
Full consolidation	Civil works and industrial projects	11	118	186	-
Full consolidation	Energy generation projects and management of industrial infrastructures	3,497	(682)	(2,775)	-
Full consolidation	Energy generation projects and management of industrial infrastructures	7	(3,229)	(818)	-
Full consolidation	Construction, operation and maintenance of civil works and industrial projects	3	226	570	-
Full consolidation	Construcción, operación y mantenimiento de proyectos de obras civiles e industriales	3	1,711	(56)	-
Full consolidation	Construction, operation and maintenance of civil works and industrial projects	-	-	-	-
Full consolidation	Energy generation projects and management of industrial infrastructures	10	(1)	-	-
Full consolidation	Engineering, design and construction of electricity infrastructures	74	(661)	(11,232)	-
Full consolidation	Engineering services in the petrochemicals industry.	37	(11)	(3)	-
Full consolidation	Engineering services in the petrochemicals industry.	427	(356)	(246)	-
Full consolidation	Engineering services in the petrochemicals industry.	445	(356)	(236)	-
Full consolidation	Engineering services in the petrochemicals industry.	-	(18)	3,138	(990)
Full consolidation	Water treatment and purification	588	(285)	1,497	-
Full consolidation	Water treatment and purification	2,500	1,976	(2,227)	-
Full consolidation	Planning and execution of engineering projects	2	-	-	-
Full consolidation	Conceptual engineering studies	-	6	(2,434)	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	-	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	-	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	-	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	-	-

Saresun Rosales, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.003
Asta Renovables, S.L. <i>C/ Gran Capitán 21, planta 3, puerta A, 18002- Granada- España.</i>	70.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.003
Faucena, S.L. <i>C/ Gran Capitán 21, planta 3, puerta A, 18002- Granada- España.</i>	70.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.003
Hoya del Espino, S.L. <i>C/ Gran Capitán 21, planta 3, puerta A, 18002- Granada- España.</i>	70.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.003

PROPERTY DEVELOPMENT

Subsidiaries and holding companies

Vallehermoso División de Promoción, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Gestión Activos I, S.A.	778.32
Somague Inmobiliaria S.A. <i>Rua da Tapada da Quinta de Cima, Linhó Sintra - Portugal.</i>	100.00%	Vall. Div. Promoción, S.A.U.	18.21

Property developers

Erantos, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Vall. Div. Promoción, S.A.U.	1.10
Prosacyr Ocio, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Vall. Div. Promoción, S.A.U.	20.99
Capace, S.L.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Vall. Div. Promoción, S.A.U.	0.203
Camarate Golf, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	26.00%	Vall. Div. Promoción, S.A.U.	2.90
Puerta de Oro Toledo, S.L. <i>Calle Príncipe de Vergara, 15 Madrid.</i>	35.00%	Vall. Div. Promoción, S.A.U.	2.10

Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	-	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	-	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	-	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	-	-
Full consolidation	Property management holding company	117,343	(36,067)	(44,496)	-
Full consolidation	Property management holding company in Portugal	15,000	(30,146)	(610)	-
Full consolidation	Property development	150	104	(1)	-
Full consolidation	Property development	4	1,615	(81)	-
Full consolidation	Property development	153	2,155	51	-
Equity method	Property development	2,695	(1,419)	(497)	-
Equity method	Property development	6,000	(12)	-	-

APPENDIX I: SCOPE OF CONSOLIDATION 2020

NOTE: INDIRECT SHAREHOLDINGS ARE CALCULATED BASED ON THE OWNER OF THE HOLDING.

Company	% ownership	Owner of the ownership	Investment (million euros)
SACYR GROUP			
Subsidiaries and holding companies			
Sacyr, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%		
Sacyr Vallehermoso Participaciones Mobiliarias, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	1.622
Sacyr Gestión de Activos, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	59.190
FINSA, S.R.L. <i>Via Invario 24A, Turín.</i>	49.00%	Sacyr, S.A.	0.060
Sacyr Securities, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	100.230
Sacyr Investments, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	150.316
Sacyr Finance, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	0.060
Sacyr Investments II, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	444.035
Sacyr Securities II, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	0.060
Sacyr Activos I, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	0.060
Circuitus Real Asset I, SCSp <i>10 Queen Street Place, London, EC4R IBE - UK.</i>	49.00%	Sacyr Activos I, S.A.	59.900
Sacyr Chile Servicios Corporativos, SpA <i>C/ Isidorea Goyenechea, n° 2800. Dpto 24, Las Condes - Santiago de Chile.</i>	100.00%	Sacyr, S.A.	0.1180
CONSTRUCTION			
Subsidiaries and holding companies			
Sacyr Construcción, S.A.U <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	394.49
Inchisacyr, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	90.25%	Sacyr, S.A.	4.54
	9.75%	Sacyr Construcción, S.A.U.	0.27
Sacyr Chile, S.A. <i>Avenida Vitacura N° 2939, oficina 1102 Santiago de Chile.</i>	99.45%	Sacyr Construcción, S.A.U.	147.60
	0.55%	Inchisacyr	2.56
Somague, S.G.P.S. <i>Rua da Tapada da Quinta de Cima, Linhó Sintra -Portugal.</i>	100.00%	Sacyr, S.A.	380.17

Consolidation method	Activity carried out	Share capital	Reserves	Profit	Interim dividend
	Holding company of Sacyr Vallehermoso Group	604,572	162,057	(129,723)	-
Full consolidation	Acquisition, management of securities and advisory services	3	(74,734)	(27,627)	-
Full consolidation	Acquisition, management of securities and advisory services	4	733,876	(5,517)	-
Equity method	Acquisition, management of securities and advisory services	90	69	(8)	-
Full consolidation	Ownership of investments in Repsol, S.A.	60	50,792	15,116	-
Full consolidation	Ownership of investments in Repsol, S.A.	60	110,608	17,072	-
Full consolidation	Acquisition, management of securities and advisory services	60	11	-	-
Full consolidation	Ownership of investments in Repsol, S.A.	60	370,362	(79,003)	-
Full consolidation	Acquisition, management of securities and advisory services	60	(388)	(1)	-
Full consolidation	Acquisition, management of securities and advisory services	60	(4)	(3,430)	-
Equity method	Acquisition, management of securities and advisory services	120,927	(123)	(5,555)	-
Full consolidation	Rendering of services corporate back-office services	118	24	1	-
Full consolidation	Property management holding company	52,320	127,779	138,161	-
Full consolidation	Ownership of investments in Sacyr Chile	2,400	(353)	14	-
Full consolidation	Ownership of investments in Chilean construction firms	148,756	1,626	8,846	-
Full consolidation	Holding company of Somague Engenharia	30,500	15,454	(34,407)	-

Sacyr Construcción México, S.A. de C.V. <i>Paseo de la Reforma n° 350, Piso 11 - Colonia Juárez Delegación Cuauhtémoc, México D.F. - México</i>	99.998% 0.002%	Sacyr Construcción, S.A.U. Sacyr Infraestructuras, S.A.	18.722 0.000
Construcción			
Cavosa, Obras y Proyectos, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Construcción, S.A.U.	9.15
Scrinser, S.A. <i>Avenida Corts Catalanes,2,2,local 3 - Sant Cugat del Vallés Barcelona.</i>	100.00%	Sacyr Construcción, S.A.U.	2.51
Ideyco, S.A.U. <i>Calle Jarama,, s/n, parcela 8 nave 3 Toledo.</i>	100.00%	Sacyr Construcción, S.A.U.	0.30
Cavosa Chile, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes Chile.</i>	100.00%	Cavosa, S.A.	0.98
Sacyr Construcción de Proyectos Internacionales, S.A. <i>Calle Gran Vía 35 5ª Vizcaya.</i>	100.00%	Sacyr Construcción, S.A.U.	0.746
Pazo de Congresos de Vigo, S.A. <i>Avenida García Barbón, 1 Pontevedra.</i>	11.11%	Sacyr Construcción, S.A.U.	2.65
Sacyr Agua Santa, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes Chile.</i>	50.00%	Sacyr Chile, S.A.	0.009
Constructora ACS-Sacyr, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes Chile.</i>	50.00%	Sacyr Chile, S.A.	0.066
Constructora Necso-Sacyr, S.A. <i>Magdalena 140, oficina 501, comuna de Las Condes Chile.</i>	50.00%	Sacyr Chile, S.A.	0.006
Obras y Servicios de Galicia y Asturias S.A.U. <i>Plaza de Vigo 2 , Santiago de Compostela.</i>	100.00%	Sacyr Construcción, S.A.U.	1.45
Constructora San José - San Ramón, S.A. <i>Distrito séptimo La Uruca, cantón primero Costa Rica.</i>	33.00%	Sacyr Costa Rica, S.A.	0.05
Constructora San José - Caldera CSJC, S.A. <i>Alajuela - Costa Rica.</i>	33.00%	Sacyr Costa Rica, S.A.	0.0050
SIS, S.C.P.A. <i>Vian Invorio, 24/A, Turín - Italia.</i>	49.00%	Sacyr Construcción, S.A.U.	7.35
Nodo Di Palermo, S.p.A. <i>Vian Invorio, 24/A, Turín - Italia.</i>	48.90%	SIS, S.C.P.A.	39.92
Superstrada Pedemontana Veneta, SRL <i>Vian Invorio, 24/A, Turín - Italia.</i>	45.29%	SIS, S.C.P.A.	184.87
Sacyr Somague, S.A. <i>Rua da Tapada da Quinta de Cima, Linhó Sintra - Portugal.</i>	100.00%	Somague, SGPS	30.00
Sacyr Costa Rica, S.A. <i>San José, Escazú de la Tienda edificio Terraforte, 4º, Carrión- Costa Rica.</i>	100.00%	Sacyr Construcción, S.A.U.	1.22
Eurolink, S.c.p.A. <i>Corso D'Italia, 83 .Roma - Italia.</i>	18.70%	Sacyr Construcción, S.A.U.	28.050
Sacyr Ireland Limited <i>Unit 11, Harmony court, harmony rowIrlanda.Dublin 2 - Irlanda.</i>	100.00%	Sacyr Construcción, S.A.U.	42.72

Full consolidation	Construction in Mexico	16,693	(3,746)	(2,223)	-
Full consolidation	Explosives, blasting and drilling/boring	5,151	2,281	(1,452)	-
Full consolidation	Civil engineering	601	1,003	907	-
Full consolidation	Technical trials and quality control	301	(4,010)	(496)	-
Full consolidation	Explosives, blasting and drilling/boring	1,364	2,264	3,119	-
Full consolidation	Civil engineering	601	753	29	-
Equity method	Renta property	11,100	(3,370)	-	-
Equity method	Construction in Chile	79	61	(1)	-
Equity method	Construction in Chile	185	(99)	-	-
Equity method	Construction in Chile	23	(190)	2	-
Full consolidation	Civil engineering	1,000	13	8	-
Equity method	Construction of the San José - San Ramón road link	178	(39)	-	-
Equity method	Construction of the San José - Caldera	2	(3,433)	(15)	-
Full consolidation	Construction in Italy	15,000	16,261	(23)	-
Full consolidation	Construction in Italy	10,000	-	-	-
Full consolidation	Construction in Italy	200,000	151,899	103,414	-
Full consolidation	Civil engineering and building	30,000	114,655	(97,708)	-
Full consolidation	Construction in Costa Rica	1,297	420	(27)	-
Equity method	Construction in Italy	37,500	-	-	-
Full consolidation	Construction in Ireland	10	(132)	(24)	-

N6 Construction Limited <i>70, Sir John Rogerson's Quay Dublin 2 - Irlanda.</i>	42.50%	Sacyr Ireland Limited	0.00002
M50 (D&C) Limited <i>70, Sir John Rogerson's Quay Dublin 2 - Irlanda.</i>	42.50%	Sacyr Ireland Limited	0.000085
Sacyr Servicios México, S.A. de C.V. <i>Periférico Sur 4302 – 105 - Col. Jardines del Pedregal, México D.F. - México.</i>	99.998% 0.002%	Sacyr México, S.A. de C.V. Sacyr Infraestructuras, S.A.	0.025 0.00
SV-LIDCO Construcciones Generales <i>Al Seyahiya, Madneen Street (Behind Bader Mosque) Tripoli - Libia.</i>	60.00%	Sacyr Construcción, S.A.U.	3.31
Sacyr Panamá, S.A. <i>Ciudad de Panamá, República de Panamá</i>	100.00%	Sacyr Construcción, S.A.U.	14.20
Grupo Unidos por el Canal, S.A. <i>Ciudad de Panamá, República de Panamá</i>	41.60%	Sacyr, S.A.	236.78
Sacyr Perú, S.A.C. <i>C/ Monteflor 655 - Dpto 202, Lima. Perú.</i>	99.99% 0.01%	Sacyr Construcción, S.A.U. Cavosa, S.A	5.140 0.00
Sacyr Chile SC, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	100.00%	Sacyr Chile, S.A.	0.07
B.F. Constructions Limited <i>2/38 Horse Barrack Lane, 2, 3b, Gibraltar.</i>	100.00%	Sacyr Construcción, S.A.U.	0.0012
Consorcio GDL Viaducto, S.A. de C.V. <i>c/ Alejandro Dumas, 828, Tlalnepantla de Baz, Mexico</i>	42.00%	Sacyr Const. México, S.A. de C.V.	0.0010
Consorcio Túnel Guadalajara, S.A. de C.V. <i>c/ Alejandro Dumas, 828, Tlalnepantla de Baz, Mexico.</i>	42.00%	Sacyr Const. México, S.A. de C.V.	0.0010
Sacyr Construcción Colombia, S.A. <i>CL 97-23-60 P8 Edif Proksol - 1 Bogotá - Colombia</i>	100.00%	Sacyr Construcción, S.A.U.	11.281
Sacyr Construcción USA LLC <i>2711 Centerville Road, Suite 400, Wilmington, Delaware 19808.</i>	100.00%	Sacyr Construcción, S.A.U.	77.8300
Sacyr Construcción Australia Pty <i>Level 12, 1 Pacific Highway, North Sydney NSW 2060.</i>	100.00%	Sacyr Construcción, S.A.U.	0.0001
Sacyr Construcción Uruguay, S.A. <i>C/ Zabala 1504, Montevideo- Uruguay.</i>	100.00%	Sacyr Construcción, S.A.U.	1.930
Consorcio Saher Cajamarca <i>Republica de Panamá 35331, Interior 404, 27 - San Isidoro- Lima- Perú</i>	67.00%	Sacyr Perú, S.A.C.	0.0000
Sacyr Construction Saudi Company Ltd <i>Musaed Al Angary Street Office n° b10, Riyadh - Arabia Saudí.</i>	100.00%	Sacyr Construcción, S.A.U.	0.5700
Sacyr Chile, Sucursal Colombia, S.A. <i>CL 97-23-60 P8 Edif Proksol - 1 Bogotá - Colombia</i>	100.00%	Sacyr Chile, S.A.	15.25
Sacyr Epcor Naicm, S.A. <i>C/ Presidente Masaryk- Chapultec Tepec Morales, 11560 -DF México.</i>	55.00% 5.00%	Sacyr Const. México, S.A. de C.V. Sacyr Construcción, S.A.U.	0.0027 0.0000
Consorcio Hospital Quillota Peterca, S.A. <i>C/ Isidora Goyenechea NRO.2800- dto 2401 - Santiago de Chile.</i>	100.00%	Sacyr Chile, S.A.	0.0000
Sacyr Construcció Andorra, S.L.U. <i>Passatge Antonia Font Caminal, n° 1, Despatx 501, Escaldes-Engordany- Andorra.</i>	100.00%	Sacyr Construcción, S.A.U.	0.0030

Equity method	Construction in Ireland	-	(90,383)	-	-
Equity method	Construction in Ireland	-	(7,701)	-	-
Full consolidation	Construction in Mexico	25	641	89	-
Full consolidation	Construction in Libya	5,360	(15,693)	(18)	-
Full consolidation	Construction in Panama	14,233	(612)	(97)	-
Equity method	Construction in Panama	600	37,678	-	-
Full consolidation	Construction in Peru	5,144	648	(3,774)	(3,346)
Full consolidation	Construction and operation of concessions in Chile	81	(173)	(1)	-
Full consolidation	Construction and operation of concessions in UK	1	(1,771)	879	-
Equity method	civil engineering work and heavy construction work management of securities	3	4,357	(2,216)	-
Equity method	Construction of works for electrical and railway transportation	3	(653)	(126)	-
Full consolidation	Contracting and execution of private and public works	15,450	(255)	3,074	-
Full consolidation	Construction and assembly of works	79,052	(19,572)	1,893	-
Full consolidation	Construction and assembly of works	-	(638)	642	-
Full consolidation	Construction and assembly of works	606	(1,495)	5,288	-
Full consolidation	Contracting and execution of engineering works	-	(137)	1,409	-
Full consolidation	Contracting and execution of engineering works	613	(653)	(93)	-
Full consolidation	Contracting and execution of private and public works	14,508	(3,410)	332	-
Full consolidation	Construction of cement slabbing of the airport of Mexico	4	2,023	(685)	-
Full consolidation	Development and operation of the Hospital provincial Quillota-Peterca	1	1,226	(734)	-
Full consolidation	Contracting and execution of private and public works	3	(31)	(3)	-

Sacyr Algarva Hospital Acuña SAPI de C.V. <i>C/ Presidente Masaryk-Chapultec Tepec Morales, 11560 -DF México.</i>	55.00% 5.00%	Sacyr Const. México, S.A. de C.V. Sacyr Construcción, S.A.U.	0.0026 0.0000
APP E262 Pirámides SAPI de C.V. <i>C/ Presidente Masaryk-Chapultec Tepec Morales, 11560 -DF México.</i>	51.00%	Sacyr Construcción México, S.A. de C.V.	0.0024
Sacyr UK Limited <i>Portland House 1606, Office Bressden Place- Westminster, London.</i>	100.00%	Sacyr Construcción, S.A.U.	0.0121
Sacyr Canadá INC <i>100 King Street West Suite 6200, 1 First Canadian Place, Toronto ON M5X 1B8- Canada.</i>	100.00%	Sacyr Construcción, S.A.U.	3.2600
Sacyr Construcción Paraguay, S.R.L. <i>C/ Aviadores del Charco 2050, piso 20, -World Trade Center Torre 3, Asunción - Paraguay.</i>	100.00%	Sacyr Construcción, S.A.U.	0.0357
Cavosa Colombia, S.A.S. <i>Calle 99, n° 14-49 piso 4 Torre EAR, Bogotá -Colombia.</i>	100.00%	Cavosa Obras y Proyectos, S.A.	0.6870
Constructora Hospital Tlahuac, S.A. de C.V. <i>Calzada Gnral. Mariano Escobedo, 595, piso 6, Bosques de Chapultepec I Sección, 11580 del Miguel Hidalgo. México.</i>	60.00%	Sacyr Construcción México, S.A. de C.V.	0.0026
Consorcio Hospital Alto Hospicio, S.A. <i>C/ Isidora Goyenecheo 2800 piso 24, Las Condes, Santiago de Chile.</i>	99.9% 0.1%	Sacyr Chile, S.A. Sacyr Construcción, S.A.U.	0.0030 0.000
Servicios para Minería y Construcción, SPA <i>C/ Isidora Goyenecheo 2800 piso 24, Las Condes, Santiago de Chile.</i>	80.0% 20.0%	Sacyr Chile, S.A. Cavosa Chile, S.A.	0.0010 0.0003
Constructora Vespucio Oriente, S.A. <i>C/ Vitacura N° 4380 Dpto 61, Santiago de Chile.</i>	50.00%	Sacyr Chile, S.A.	0.00
Consorcio Rutas 2 y 7, S.R.L. <i>C/ Aviadores del Charco 2050, piso 20, -World Trade Center Torre 3, Asunción - Paraguay.</i>	60.00%	Sacyr Construcción Paraguay, S.R.L.	0.19
Sacyr Construction Kuwait For Construction and Repair Bridges and Tunnels, S.P.C. <i>P.O. Box 3690 Al-safa, 13037 Kuwait Sharq, Al-Hamara Business Tower</i>	100.00%	Sacyr Construcción, S.A.U.	0.2971
Cavosa Obra y Proyectos EIRELI <i>Rua Fidencio Ramos 195, Andar 14, Conj 142/144, 04.551-010, Vila Olimpia, Sao Paulo - Brasil.</i>	100.00%	Cavosa Obra y Proyectos, S.A.	0.03
Sacyr Servicios Técnicos, S.A. de C.V. <i>C/ Mariano Escobedo 595, 11580 - Bosque del Chapultepec I, Miguel Hidalgo - México.</i>	100.00%	Sacyr Construcción México, S.A. de C.V.	0.00461
Sacyr Urbanización y Edificación, S.A. de C.V. <i>C/ Mariano Escobedo 595, 11580 - Bosque del Chapultepec I, Miguel Hidalgo - México.</i>	100.00%	Sacyr Construcción México, S.A. de C.V.	0.0046
Medgulf Construction Company W.L.L. <i>Office at P.O. BOX 3603- Doha- Qatar.</i>	60.00%	Sacyr Construcción, S.A.U.	0.0001
Caraminer, S.A. <i>C/ Brecha numero 572- Montevideo- Uruguay.</i>	40.00%	Sacyr Construcción, S.A.U.	0.0060
Salerno Pompei Napoli, S.p.A. <i>Corso Vittorio Emanuele II n.178- Torino. Italia.</i>	49.00%	SIS S.C.P.A.	0.200

Full consolidation	Construction of the General Hospital in area 90 beds in Acuña	7	373	(145)	-
Full consolidation	Construction and maintenance of the section of road Pirámides - Tulancingo - Pachuca (Mexico)	4	303	669	-
Full consolidation	Contracting and execution of private and public works	1	(1,016)	(37)	-
Full consolidation	Contracting and execution of private and public works	3,169	(2,076)	(487)	-
Full consolidation	Contracting and execution of private and public works	32	(399)	601	-
Full consolidation	Drilling, blasting and demolition	1,424	923	201	-
Full consolidation	Hospital construction and equipment de la Delegación Regional Sur	4	2,144	2,074	-
Full consolidation	Hospital Construction Alto Hospicio	1	506	626	-
Full consolidation	Contracting and execution of private and public works	1	65	440	-
Equity method	Construction and operation of the concession "Americo Vesputio Oriente"	12	1,438	2,700	-
Full consolidation	Construction and operation highways Rutas 2 and 7	-	107	2,656	-
Full consolidation	Contracting and execution of private and public works	294	(25)	-	-
Full consolidation	Construction and execution of engineering projects	22	(8)	-	-
Full consolidation	Supply of personnel to third parties and rendering of technical services	5	47	74	-
Full consolidation	Construction and execution of engineering projects	5	2	(6)	-
Full consolidation	Construction and execution of engineering projects	-	12	71	-
Equity method	Marketing and industrialisation with leasing of aircraft and services	-	1	4	-
Equity method	Construction and maintenance of A3 Napoli-Pompei-Salerno motorway	200	-	-	-

Industrial			
Sacyr Industrial, S.L.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Construcción, S.A.U.	96.630
Repsol, S.A. <i>Calle Méndez Alvaro, 44 Madrid</i>	4.637%	Sacyr Investments II, S.A.	1.177.13
	1.913%	Sacyr Investments, S.A.	469.79
	1.276%	Sacyr Securities, S.A.	304.38
Bioeléctrica de Valladolid, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Industrial, S.L.U.	0.06
Desarrollos Eólicos Extremeños, S.L. <i>Calle Borrego, 2 Cáceres.</i>	50.00%	Sacyr Industrial, S.L.U.	0.95
Vaircan Renovables, S.L. <i>Calle La Verde. Herrera., s/n Camargo - Cantabria.</i>	65.00%	Sacyr Industrial, S.L.U.	0.325
Bipuge II, S.L. <i>Calle Luis Montoto, 107-113. Pl 4. Mod J. Edificio Cristal. Sevilla</i>	100.00%	Sacyr Industrial, S.L.U.	0.006
Biobal Energía, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	51.00%	Sacyr Industrial, S.L.U.	0.0020
Iberese Bolivia, S.R.L. <i>Carretera Doble Via La Guardia Km 71/2- Santa Cruz de la Sierra -Bolivia.</i>	100.00%	Sacyr Industrial, S.L.U.	0.6560
Quatro T&D Limited <i>281 Sprindhill Parkway - Lanarkshire - Escocia.</i>	50.00%	Sacyr Industrial, S.L.U.	0.437
Sacyr Industrial Peru, S.A.C. <i>Av. La Floresta, 497, int 401-San Borja-Lima-Perú</i>	100.00%	Sacyr Industrial, S.L.U.	1.910
Grupo Sainca, S.A.C. <i>Av. La Floresta, 497, int 401-San Borja-Lima-Perú</i>	71.00%	Sacyr Industrial, S.L.U.	0.959
Sacyr Industrial Colombia, S.A.S. <i>TV 23, n° 9433 Of 801, Bogota - Colombia.</i>	100.00%	Sacyr Industrial, S.L.U.	1.332
Sacyr Industrial UK, Ltd <i>375 West George Street, Glasgow- Edimburgo</i>	100.00%	Sacyr Industrial, S.L.U.	0.0001
Sacyr Industrial México, S.A. de C.V. <i>C/ Taine - chapultepec Morales, 11570, México</i>	100.00%	Sacyr Industrial, S.L.U. Valoriza Agua, S.L.	2.5670
Sacyr mondisa, S.A. de C.V. <i>C/ Taine - chapultepec Morales, 11570, México</i>	99.36%	Sacyr Industrial, S.L.U.	1.1760
Sacyr Industrial USA LLC <i>Centervioolle Road suite 400 - 02711 Wilmington DE 19808 USA</i>	100.00%	Sacyr Industrial, S.L.U.	0.828
Ekamai, S.A. <i>Paseo de la Reforma Av 381 piso - 06500 Cuauhtecmoc - México DF</i>	81.75%	Sacyr Industrial, S.L.U.	0.8740
	6.00%	Sacyr Industrial México, S.A.	0.0016
Valoriza Servicios Medioambientales Bolivia, S.R.L. <i>Santa Cruz de la Sierra, Departamento de Santa Cruz - Bolivia.</i>	30.00%	Sacyr Industrial, S.L.U.	0.0078
	70.00%	Valoriza Servicios Medioambientales, S.A.	0.0280
Sacyr Fluor, S.A. <i>Av Partenon 4-6 28042 Madrid.</i>	100.00%	Sacyr Industrial, S.L.U.	49.048
Sacyr Industrial Mantenimientos Eléctricos Panamá, S.A. <i>Bella Vista CL 50 y Sto Domingo Torre Global Bank CL 1307 Panamá.</i>	96.36%	Sacyr Industrial, S.L.U.	0.089
Sacyr Fluor Participaciones, S.L.U. <i>Av Partenon 4-6 28042 Madrid.</i>	100.00%	Sacyr Fluor, S.A.	0.003

Full consolidation	Power generation projects	40,920	11,749	6,007	-
Equity method	International integrated oil and gas company	1,568,000	22,941,339	(3,289,000)	(35,339)
Full consolidation	R&D research and research projects	60	(87)	(10)	-
Equity method	R&D research and research projects	1,910	(568)	(25)	-
Full consolidation	R&D research and research projects	500	(450)	-	-
Full consolidation	R&D research and research projects	3	(14)	(2)	-
Full consolidation	R&D research and research projects	3	(1)	-	-
Full consolidation	R&D research and research projects	380	(477)	(4)	-
Full consolidation	Construction of an electricity substation	437	(73)	1	-
Full consolidation	R&D research and studies projects	1,911	(2,349)	775	-
Full consolidation	R&D research and studies projects	52	692	(546)	-
Full consolidation	R&D research and studies projects	357	724	29	-
Full consolidation	Electric and telecommunications projects	-	(332)	(40)	-
Full consolidation	Civil works and industrial projects	2,568	(2,806)	(461)	-
Full consolidation	Civil works and industrial projects	1,332	(1,449)	118	-
Full consolidation	Civil works and industrial projects	829	(770)	(44)	-
Full consolidation	Execution of project 308-substations peninsula transmission lines	876	(982)	130	-
Full consolidation	Construction and management of bridges, viaducts and gas pipelines	26	(6,393)	(573)	-
Full consolidation	Engineering services for the petrochemicals industry.	60	23,589	(11,834)	-
Full consolidation	Electricity lines maintenance service - high and medium-voltage	92	(626)	(126)	-
Full consolidation	Engineering services in the petrochemicals industry.	3	(2)	-	-

Sacyr Industrial Ecuador, S.A. <i>Av 12 de Octubre Lizardo García, Edif alto Aragón, Quito - Ecuador.</i>	100.00%	Sacyr Industrial, S.L.U.	0.0114
Sacyr Industrial Chile, SpA <i>Nueva de Lyon 72, piso 18 of. 1802 - Chile.</i>	100.00%	Sacyr Industrial, S.L.U.	2.8320
Sacyr Industrial Mantenimientos Chile, SpA <i>Nueva de Lyon 72, piso 18 of. 1802 - Chile.</i>	100.00%	Sacyr Industrial, S.L.U.	3.8010
Industrial Services SF Peru, S.A.C. <i>Dean Valdivia, 148-158 Torre 1 int 1301, San Isidro, Lima - Perú.</i>	99.90%	Sacyr Fluor, S.A.	0.0028
	0.10%	Sacyr Fluor Participaciones, S.L.U.	0.0000
Sacyr Industrial Do Brasil, Ltda <i>Rua Fidencio Ramos, nº 14 andar conjuntos 142 e 144, Sao Paulo - Brasil.</i>	99.99%	Sacyr Industrial, S.L.U.	0.0003
	0.01%	Sacyr Ind. Operac. Y Mantem, S.L.	0.0000
Sacyr Industrial Panama, S.A. <i>C/ Via Santa Clara (Ed. Galera) Finca 64544 - Panamá</i>	100.00%	Sacyr Industrial, S.L.U.	0.0958
Consorcio Isotron Sacyr, S.A. <i>C/ Francisco Noguera nº 200 piso 12, Comuna Providencia, Santiago - Chile.</i>	50.00%	Sacyr Industrial, S.L.U.	0.0351
Sacyr Fluor Bolivia, S.R.L. <i>Carretera Doble Via la Guardia Km 71/2, Santa Cruz de la Sierra - Bolivia.</i>	99.80%	Sacyr Fluor, S.L.U.	0.0380
	0.20%	Sacyr Fluor Participaciones, S.L.U.	0.0001
Sacyr Fluor Colombia, S.A.S. <i>TV 23nº 9433 Of 801, Bogotá - Colombia.</i>	100.00%	Sacyr Fluor, S.A.	0.5700
Sacyr Industrial Bolivia, SIB, S.R.L. <i>Santa Cruz de la Sierra, Departamento Santa Cruz - Bolivia.</i>	98.00%	Sacyr Industrial, S.L.U.	0.4560
	2.00%	Sacyr Ind.Operac. Y Mant., S.L.	0.0070
Sacyr Industrial Australia, Pty. <i>PO Box 700, Westr Perth, WA 6872- Australia.</i>	100.00%	Sacyr Industrial, S.L.U.	0.000001
Sohar SWRO Construction Company LLC <i>Box 703, postal code 112, Muscat - OMAN</i>	60.00%	Sacyr Agua, S.L.	0.3484
Sociedad Anónima Depuración y Tratamientos (SADYT) <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Industrial, S.L.U.	9.62
Sacyr Industrial Dominicana, S.R.L. <i>Avda Gustavo Mejia Ricart, Torre Piantini Suite 1101, Piantini, Santo Domingo - Rep.Dominicana.</i>	100.00%	Sacyr Industrial, S.L.U. Sacyr Ind.Operac. Y Mant., S.L.	0.002
SIF Mollendo, S.A.C. <i>C/ Dean Valdivia , San Isidro , Lima- Perú.</i>	51.00%	Industrial Services SF Perú, S.A.C.	1.4490
	49.00%	Sacyr Industrial, S.L.U.	1.7690
CONCESSIONS			
Subsidiaries and holding companies			
Sacyr Concesiones, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr, S.A.	986.10
Somague Concessoos, S.A. <i>Rua da Tapada da Quinta de Cima, Linhó Sintra - Portugal.</i>	100.00%	Sacyr Concesiones, S.L.	31.10
Sacyr Concessions Limited <i>5th Floor, Harmony Court, Harmony Row Dubin 2 - Irlanda.</i>	100.00%	Sacyr Concesiones, S.L.	30.16
N6 Concession Holding Ltd <i>25-28 North Wall Quay Dublin 1 - Irlanda.</i>	45.00%	Sacyr Concessions Limited	0.02
Sacyr Concesiones México, S.A. de C.V. <i>Paseo de la Reforma, 350 México D.F. - México</i>	99.999%	Sacyr, S.A.	17.89
	0.001%	Sacyr Conc. Participadas I, S.L.	0.00

Full consolidation	Civil works and industrial projects	11	40	(36)	-
Full consolidation	Energy generation projects and management of industrial infrastructures	3,497	(3,384)	2,204	-
Full consolidation	Energy generation projects and management of industrial infrastructures	3,802	(4,054)	249	-
Full consolidation	Construcción, operación y mantenimiento de proyectos de obras civiles e industriales	3	1,842	88	-
Full consolidation	Construction, operation and maintenance of civil works and industrial projects	-	1	(13)	-
Full consolidation	Energy generation projects and management of industrial infrastructures	10	(1)	-	-
Full consolidation	Engineering, design and construction of electricity infrastructures	75	(7,282)	(3,874)	-
Full consolidation	Engineering services in the petrochemicals industry.	37	(15)	(20)	-
Full consolidation	Engineering services in the petrochemicals industry.	445	(337)	(280)	-
Full consolidation	Engineering services in the petrochemicals industry.	456	(546)	(733)	-
Full consolidation	Engineering services in the petrochemicals industry.	-	2,797	(312)	(296)
Full consolidation	Water treatment and purification	588	1,235	-	-
Full consolidation	Water treatment and purification	2,500	(38)	(975)	-
Full consolidation	Planning and execution of engineering projects	2	-	-	-
Full consolidation	Conceptual engineering studies	3,655	(3,117)	(273)	-
Full consolidation	Property management holding company	407,667	262,186	28,498	-
Full consolidation	Operation of holding company	40,920	11,749	6,007	-
Full consolidation	Property management holding company	30,159	(5,547)	1,494	(600)
Equity method	Property management holding company	50	(50)	-	-
Full consolidation	Construction in Mexico	12,838	(3,075)	(1,931)	-

Sacyr Concesiones Perú, S.A.C.	99.999%	Sacyr Concesiones, S.L.	17.850
<i>Avda del Pinar, Urbanización Chacarilla del Estanque - Santiago de Surco - Lima - Perú.</i>	0.001%	Sacyr Conc. Participadas I, S.L.	0.00
Hospitales Concesionados, S.L.	51.00%	Sacyr Concesiones, S.L.	0.276
<i>C/ Condesa de Venadito, 7, 28027 Madrid</i>			
Conc. Intercambiadores de Transporte, S.L.	51.00%	Sacyr Concesiones, S.L.	1.54
<i>C/ Condesa de Venadito, 7, 28027 Madrid</i>			
Autovía de Peaje en Sombra, S.L.	51.00%	Sacyr Concesiones, S.L.	6.16
<i>C/ Condesa de Venadito, 7, 28027 Madrid</i>			
S.C. Viales Andinas, S.A.	51.00%	Sacyr Concesiones Chile, S.A.	42.45
<i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>			
Sacyr Concesiones Colombia, S.A.S.	100.00%	Sacyr Concesiones, S.L.	259.74
<i>Transversal 23, n° 94-33, Of 801 - Bogotá - Colombia.</i>			
Concessionaires			
Autovía del Noroeste Concesionaria de la CARM, S.A. (AUNOR)	100.00%	Autovías de Peaje en Sombra, S.L.	14.46
<i>Calle Molina del Segura, 8 Murcia.</i>			
Sociedad Concesionaria de Palma-Manacor, S.A.	40.00%	Sacyr Concesiones, S.L.	7.45
<i>Carretera Palma-Manacor Km 25,500 Algaida - Mallorca</i>			
Autovía del Turia, Conc. de la Generalitat Valenciana, S.A.	89.00%	Turia Holdco, S.A.	36.25
<i>CV-35 Km - PK 8.500 Paterna - Valencia.</i>	11.00%	Sacyr Concesiones, S.L.	0.55
Viastru Concesionaria del Principado de Asturias, S.A.	70.00%	Sacyr Concesiones, S.L.	10.03
<i>Lugo de Llanera - Llanera - Asturias.</i>			
Intercambiador de Transportes de Moncloa, S.A.	100.00%	Conc. Intercambia. de Transporte, S.L.	18.07
<i>C/ Condesa de Venadito, 7, 28027 Madrid</i>			13.11
Autovía del Eresma Conc. de la Junta de Castilla y León, S.A.	80.00%	Sacyr Concesiones, S.L.	13.11
<i>Carbonero el Mayor - Segovia</i>			3.40
Autovía del Barbanza Conc. de la Xunta de Galicia, S.A.	100.00%	Sacyr Concesiones, S.L.	9.94
<i>Calle Vilariño Boiro La Coruña.</i>			
Autopista del Guadalmedina Concesionaria Española, S.A.	5.00%	Sacyr Concesiones, S.L.	5.49
<i>Calle Peñoncillos, Málaga. 14 Casa Bermeja - Málaga.</i>			
Hospital de Parla, S.A.	100.00%	Hospitales Concesionados, S.L.	27.24
<i>C/ Condesa de Venadito, 7, 28027 Madrid</i>			
Hospital del Noreste, S.A.	100.00%	Hospitales Concesionados, S.L.	32.96
<i>C/ Condesa de Venadito, 7, 28027 Madrid</i>			
Interc. de Transporte de Plaza Elíptica, S.A.	100.00%	Conc. Intercambia. de Transporte, S.L.	19.50
<i>C/ Condesa de Venadito, 7, 28027 Madrid</i>			
Autovía del Arlanzón, S.A.	50.00%	Sacyr, S.A.	11.86
<i>Carretera N-122, Km 273, Aranda de Duero - Burgos.</i>	5.00%	Sacyr Conservación, S.A.	1.18
N6 Concession Ltd	100.00%	N6 Concessions Holding Ltd	0.05
<i>C/ Condesa de Venadito, 7, 28027 Madrid</i>			
N6 Operations Ltd	50.00%	Sacyr Concessions Limited	0.00
<i>25-28 North Wall Quay Dublin 1 - Irlanda.</i>			
Sacyr Concesiones Servicios México, S.A. de C.V.	99.998%	SyV México Holding, S.A. de C.V.	0.003
<i>Delegación Coyoacán, México D.F. - México.</i>	0.002%	Sacyr Conc. Participaciones I, S.L.	0.0000

Full consolidation	Construction and operation of concessions in Peru	2,123	854	(312)	-
Full consolidation	Maintenance and operation of hospital infrastructure	543	7,726	931	-
Full consolidation	Construction, maintenance and operation infrastructure	1,336	(3,511)	4,166	(3,800)
Full consolidation	Construction, maintenance and operation infrastructure	7,704	11,498	(494)	-
Full consolidation	Construction and operation of concessions in Chile	83,220	(15,205)	10,637	(965)
Full consolidation	Construction and operation of concessions in Colombia	4,646	205,110	8,436	-
Full consolidation	Concession Autovía del Noroeste	14,460	24,444	2,192	-
Full consolidation	Concession C-715 motorway Palma-Manacor motorway	19,650	8,765	2,167	-
Full consolidation	Concession, CV-35 Motorway and CV-50- north alternate route	36,250	(9,408)	(2,278)	-
Full consolidation	Concession, AS-18 Motorway and widening of the AS-17 road	14,326	(41,381)	(1,054)	-
Full consolidation	Construction and operation of the Moncloa transport hub	16,862	29,157	2,486	-
Full consolidation	Construction and operation of Valladolid-Segovia Motorway	17,000	(23,861)	(1,116)	-
Full consolidation	Construction and operation of Barbanza Motorway	9,400	(24,828)	(2,188)	-
Equity method	Construction and operation of of the Málaga-Las Pedrizas Motorway	55,123	(7,632)	(7,428)	-
Full consolidation	Construction and concession of Parla Hospital	11,820	19,609	1,943	-
Full consolidation	Construction and concession of Hospital del Noreste	14,300	15,720	2,631	-
Full consolidation	Construction and concession of Plaza Eliptica transport hub	19,505	8,766	2,840	-
Full consolidation	Motorway concession Santo Tomé de Puerto-Burgos motorway	23,723	1,900	(1,349)	-
Equity method	Construction, maintenance and operation infrastructure	50	(84,465)	(7,881)	-
Equity method	Maintenance and operation of the Galway - Ballinasloe N6 stretch	-	182	830	(800)
Full consolidation	Construction in Mexico	2	42	13	-

Sacyr Concesiones Chile, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	100.00%	Sacyr Concesiones, S.L.	94.35
S.C. Valles del Desierto, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	60.00%	S.C. Viales Andinas, S.A.	16.58
Sacyr Operación y Servicios, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	37.90% 1.11% 61.00%	Sacyr Concesiones Chile, S.A. Sacyr Concesiones, S.L. Val. Conservac. e Infra. Chile, S.p.A.	3.30 0.083 3.982
Sociedad Concesionaria Valles del Bio Bio, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	51.00%	S.C. Viales Andinas, S.A.	24.09
Sociedad Concesionaria Rutas del Desierto, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	51.00%	S.C. Viales Andinas, S.A.	13.26
Sociedad Concesionaria Ruta del Algarrobo, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	51.00%	S.C. Viales Andinas, S.A.	17.56
S.C. Salud Siglo XXI, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	51.00%	Sacyr Concesiones Chile, S.A.	11.99
S.C. Ruta del Limari, S.A. <i>Avenida Vitacura N° 2939, oficina 1102, comuna de Las Condes- Santiago Chile</i>	51.00%	S.C. Viales Andinas, S.A.	14.93
S.C. Vespucio Oriente, S.A. <i>C/ Padre Mariano, 82- Of. 1403 - Santiago de Chile</i>	50.00%	Sacyr Concesiones Chile, S.A.	59.79
GSJ Maintenance Limited <i>5th Floor, Harmony Court, Harmony Row Dubin 2 - Irlanda.</i>	45.00%	Sacyr Concessions Limited	0.22
Sacyr Conc. Participadas I, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones, S.L.	10.560
S.C. Vial Sierra Norte, S.A. <i>Distrito San Isidro, AV 3531- Lima- Perú</i>	35.00% 32.00%	Sacyr Concesiones, S.L. Sacyr Concesiones Perú, S.L.	14.247 13.09
Sacyr Operación y Servicios Perú, S.A.C. <i>C/ Victor Andrés Belaunde. Avv 181- Lima - Perú</i>	40.00% 60.00%	Sacyr Concesiones Perú, S.L. Sacyr Conservación. S.A.	0.074 0.121
Operadora AVO, S.A. <i>C/ Padre Mariano 82 - Of.1403 - Santiago de Chile</i>	50.00%	Sacyr Concesione Chile, S.L.	0.026
Sacyr Infraestructure USA LLC <i>Centervioolle Road suite 400 - 02711 Wilmington DE 19808 USA</i>	100.00%	Sacyr Concesiones, S.L.	18.31
Soc. Conc. Vial Montes de María, S.A.S. <i>CL 97 NO 23-60 ED To Proksol P8 - Bogotá.</i>	100.00%	Sacyr Concesiones Colombia, S.A.S.	22.75
Soc. Conc. Vial Unión del Sur, S.A.S. <i>CL 97 NO 23-60 ED To Proksol P8 - Bogotá.</i>	59.996% 0.004%	Sacyr Concesiones Colombia, S.A.S. Sacyr Conc. Participadas I, S.L.	57.44 0.0019
Desarrollo Vial al Mar, S.A.S. <i>CL 97 NO 23-60 ED To Proksol P8 - Bogotá.</i>	37.50% 0.00%	Sacyr Concesiones Colombia, S.A.S. Sacyr Conc. Participadas I, S.L.	14.67 0.0000
Consorcio PPP Rutas del Litoral, S.A. <i>C/ Treinta y tres, 1468, CP 11000 - Uruguay.</i>	51.00%	Sacyr Concesiones, S.L.	5.01
Sacyr Concessioni, S.R.L. <i>Via Invorio 29/A, 10146 - Torino - Italia.</i>	100.00%	Sacyr Concesiones, S.L.	0.01

Full consolidation	Construction and operation of concessions in Chile	91,930	22,747	2,439	(317)
Full consolidation	Construction and operation of concessions in Chile	28,966	(6,254)	3,518	(79)
Full consolidation	Construction and operation of concessions in Chile	6,728	440	776	-
Full consolidation	Construcción y conservación de la autopista Concepción-Cabrero	47,185	(39,112)	6,249	(162)
Full consolidation	Construction and maintenance of civil engineering works	25,888	(19,033)	3,985	(65)
Full consolidation	Construction and maintenance of Ruta Norte project	34,427	(8,439)	2,527	130
Full consolidation	Maintenance and operation of the Antofagasta Hospital public works	21,960	(13,727)	4,340	47
Full consolidation	Maintenance and operation of the Ruta 43 public works	29,280	(13,996)	(3,685)	-
Equity method	Construction and operation of concessions in Chile	119,588	(30,518)	7,398	-
Equity method	Engineering development Construction and assembly of works	50	430	(124)	-
Full consolidation	Construction and operation of infrastructure	161	5,246	2,829	-
Full consolidation	Construction and operation of concessions in Peru	40,909	1,497	6,137	-
Full consolidation	Construction and operation of concessions in Peru	86	(1,062)	2,150	(1,091)
Equity method	Construction and operation of the concession "Americo Vespucio Oriente"	26	(5)	-	-
Full consolidation	Construction and operation of concessions in USA	18,311	(6,209)	1,550	-
Full consolidation	Construction and operation of concessions in Colombia	2,235	20,393	4,473	-
Full consolidation	Construction and operation of concessions in Colombia	818	88,085	20,159	-
Equity method	Construction and operation of concessions in Colombia	3,940	33,623	(775)	-
Full consolidation	Construction and operation of concessions in Uruguay	9,818	(4,348)	879	-
Full consolidation	Construction and operation of concessions in Italy	10	42	15	-

Sacyr Concesiones Uruguay, S.A. <i>C/ Piedras, n° 497, cod 11000 - Uruguay.</i>	100.00%	Sacyr Concesiones, S.L.	2.1045
Sacyr Concesiones Paraguay, S.A. <i>WTC Torre 3, Planta 20, Avda Aviadores del Chaco 2050, Asunción - Paraguay.</i>	99.00% 1.00%	Sacyr Concesiones, S.L. Sacyr Concesiones Chile, S.A.	0.08 0.0008
Sacyr Concesiones Canadá INC <i>100 King Street West , Suite 6200, 1 First Canadian Place - Toronto ON M5X 1B8</i>	100.00%	Sacyr Concesiones, S.L.	3.3200
Rutas del Este, S.A. <i>WTC Torre 3, Planta 20, Avda Aviadores del Chaco 2050, Asunción - Paraguay.</i>	60.00%	Sacyr Concesiones, S.L.	22.3700
Union Vial Rio Pamplonita, S.A.S. <i>Calle 99 n° 14-49 Piso 4 Torre EAR. Bogotá, D.C. - Colombia.</i>	100.00%	Sacyr Concesiones Colombia, S.A.S.	21.1140
Sociedad Parking Siglo XXI, S.A. <i>Avda Isidora Goyenechea 2800 Oficina 2401 Piso 24, Edif Titanium - Santiago de Chile.</i>	90.00%	Sacyr Concesiones Chile, S.A.	2.3320
Sacyr Infraestructure UK Limited <i>Portland House, 1606 Office Bressenden Place, Westminster, London, SW1E 5RS - UK</i>	100.00%	Sacyr Concesiones, S.L.	1.52
Autovia Pirámides Tulancingo Pachuca, S.A. <i>Calz. General Mariano Escobedo 595, piso 6, Col Bosque de Chapultepec 11580 - México.</i>	0.5% 0.1% 50.4%	Sacyr Concesiones, S.L. Sacyr Operaciones y Servicios, S.A. Sacyr Concesiones México, S.A.	0.00020 0.00 0.239
Consortio Operador de Hospitales Regionales del Sur, S.A. de C.V. <i>Calz. General Mariano Escobedo 595, piso 6, Col Bosque de Chapultepec 11580 - México.</i>	20.00% 31.00%	Sacyr Concesiones, S.L. Sacyr Concesiones México, S.A.	2.69 4.1710
Sacyr Concessies B.V. <i>Burgemeester Schalijslaan 70, 2908 Is Capelle aan den IJssel, Netherlands.</i>	100.00%	Sacyr Concesiones, S.L.	0.0001
Financiera Marsyc, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	50.00%	Sacyr Concesiones, S.L.	0.030
Gestora de Servicios Viales, S.A. <i>C/ Valdivia 148 y 158, oficina 1301, distrito de San Isidro, Lima-Perú.</i>	67.00%	Sacyr Operaciones y Servicios Peru, S.A.	0.0060
Infratextura, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones, S.L.	0.128
Sacyr Concesiones Securities Uno, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones, S.L.	0.06
Sdad Concesionaria Aeropuerto del Sur, S.A. <i>C/ Isidora Goyenechea 2800, 2401, Las Condes,- Santiago de Chile.</i>	62.50%	S.C. Viales Andinas, S.A.	4.48
Infra Tec, SpA <i>C/ Isidora Goyenechea 2800, 2401, Las Condes,- Santiago de Chile.</i>	100.00%	Sacyr Concesiones Chile, S.A.	0.4710
Infra Tec Global España, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Infra Tec, SpA	0.0030
Sacyr Concessoes e Participações Do Brasil, Ltda <i>Rua Fidencio Ramos 195, 14º andar, Cj.142, Vila Olimpia, CEP 08051-5020, Sao Paulo - Brasil.</i>	99.98% 0.02%	Sacyr Concesiones, S.L. Sacyr Concesiones Participadas I. S.A.	0.6940 0.0010

Full consolidation	Construction and operation of concessions in Uruguay	436	(188)	(291)	-
Full consolidation	Construction and operation of concessions in Paraguay	69	30	59	-
Full consolidation	Construction and operation of concessions in Canada	3,329	(2,248)	(1,251)	-
Full consolidation	Construction and maintenance of the Routes 2 and 7 in Ypacari	37,168	(2,098)	(1,826)	-
Full consolidation	Maintenance and operation of the motorway Cúcuta-Pamplona	2,139	14,428	12,080	-
Full consolidation	Complementary services to Hospital Antofagasta	2,594	(1,938)	(1,024)	-
Full consolidation	Construction and operation of concessions in UK	1,524	(1,165)	(326)	-
Full consolidation	Maintenance of the road section Pirámides-Tulancingo	475	(829)	2,632	-
Full consolidation	Rendering of services in the General Hospital of the Southern District r	13,457	(493)	2,497	-
Full consolidation	Construction and operation of holding company	1	(308)	(11)	-
Full consolidation	Finance, manage and supervise companies	60	538	245	-
Equity method	Provision of operating services to the Vial Sierra Norte concession	4	(1,200)	3,019	(1,293)
Full consolidation	Construction and operation of motorways, roads and tunnels	79	219	(12)	-
Full consolidation	Issue of all types of debt instruments	60	(67)	17	-
Full consolidation	Maintenance and operation of the public works at Aeropuerto El Tegal de Puerto Montt	7,277	2,795	1,118	(49)
Full consolidation	Development of systems that use information technologies	471	(19)	729	4
Full consolidation	Development of systems that use information technologies	3	(1)	42	-
Full consolidation	Construction and operation of motorways, roads and tunnels	695	(204)	(509)	-

Sacyr Concesiones Activos Especiales, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones, S.L.	21.300
Turia Holdco, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Autovías de Peaje en Sombra, S.L.	0.002
Grupo Via Central, S.A. <i>C/ Piedras 497, 202, Montevideo - Uruguay.</i>	40.00%	Sacyr Concesiones, S.L.	12.530
Sacyr Construcción Aparcamientos Juan Esplandiu, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	0.3000
Sacyr Construcción Plaza de la Encarnación, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	11.1640
Sacyr Construcción Aparcamientos Daoiz y Velarde, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	1.6720
Sacyr Construcción Aparcamientos Virgen del Romero, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	1.4870
Sacyr Construcción Aparcamientos Plaza del Milenio, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	S.C. Activos Especiales, S.L.	0.0001
Sacyr Construcción Mercado del Val, S.L. <i>Plaza del Val, 47003 - Valladolid.</i>	100.00%	S.C. Activos Especiales, S.L.	0.0001
Sociedad Concesionaria Aeropuerto de Arica, S.A. <i>Av. Isidora Goyeneche, oficina 2401, 2800 Las Condes-Santiago de Chile.</i>	61.50%	Sacyr Concesiones Chile, S.A.	10.15
Sacyr Conc. Participadas II, S.L.U. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.182
Sacyr Conc. Participadas III, S.L.U. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.172
Sacyr Conc. Participadas IV, S.L.U. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.172
Sacyr Conc. Participadas V, S.L.U. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.172
S.C. Ruta de la Fruta, S.A. <i>Av. Isidora Goyeneche, oficina 2401, 2800 Las Condes-Santiago de Chile.</i>	100.00%	Sacyr Concesiones, S.L.	41.013
S.C.Ruta del Elqui, S.A. <i>Av. Isidora Goyeneche, oficina 2401, 2800 Las Condes-Santiago de Chile.</i>	100.00%	Sacyr Concesiones, S.L.	74.995
Sacyr Concesiones Renovables, S.L. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	0.00%	Sacyr Concesiones, S.L.	10.500
Financiera Montes de Maria, S.L. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones, S.L.	0.003
Pilemburg, S.A. <i>C/ Brecha numero 572- Montevideo- Uruguay.</i>	40.00%	Sacyr Concesiones, S.L.	0.006
Autopistas de Peaje Colombianas 1, S.A. <i>C/ Condesa de Venadito 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Partic. I, S.L.	0.060
Sacyr Plenary Idaho Holdings LLC <i>Agent Solutions, Inc.9E. Loockerman Street, suite 311. Dover-Delaware- EEUU.</i>	50.00%	Sacyr Infraestructure USA LLC	10.450

Full consolidation	Construction and operation of motorways, roads and tunnels	4	22,268	874	-
Full consolidation	Maintenance and operation of transport infrastructures	32,266	(9,162)	(1,226)	-
Equity method	Maintenance and operation of the Chacalluta de Arica airport	33,323	(19,112)	(1,372)	-
Full consolidation	Car park management (private)	3	49	9	-
Full consolidation	Car park management (private)	3	2,594	(642)	-
Full consolidation	Car park management (private)	3	573	(198)	-
Full consolidation	Car park management (private)	3	1	57	-
Full consolidation	Car park management (private)	3	232	(14)	-
Full consolidation	Mercado del Val concession	3	(35)	(14)	-
Full consolidation	Maintenance and operation of the Chacalluta de Arica airport	17,652	(477)	6	(15)
Full consolidation	Construction and operation of infrastructure	182	(47)	(6)	-
Full consolidation	Construction and operation of infrastructure	172	(41)	(6)	-
Full consolidation	Construction and operation of infrastructure	172	(41)	(6)	-
Full consolidation	Construction and operation of infrastructure	172	(45)	(6)	-
Full consolidation	Construction and operation of infrastructure	42,777	(2,640)	1,646	-
Full consolidation	Construction and operation of infrastructure	78,221	(4,965)	(959)	-
Full consolidation	Construcción y explotación de infraestructuras	5	10,492	(858)	-
Full consolidation	Rendering of services financial and administrative	3	(174)	(4,328)	-
Equity method	Marketing and industrialisation with leasing of aircraft, works and services	2	(49)	(68)	-
Full consolidation	Rendering of services financial	60	(1)	(1)	-
Full consolidation	Equity holding company	20,901	-	-	-

Plenary Utility Partners Idaho LLC <i>Agent Solutions, Inc. 9E. Loockerman Street, suite 311. Dover-Delaware- EEUU.</i>	50.00%	Sacyr Plenary Idaho Holdings LLC	20.900
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Renewables

Saresun Rufa, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.002
Saresun Trespuntas, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.001
Saresun Buenavista, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.009
Saresun Gorrion, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.002
Saresun Rosales, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.002
Asta Renovables, S.L. <i>C/ Gran Capitán 21, planta 3, puerta A, 18002- Granada- España.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.015
Faucena, S.L. <i>C/ Gran Capitán 21, planta 3, puerta A, 18002- Granada- España.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.002
Hoya del Espino, S.L. <i>C/ Gran Capitán 21, planta 3, puerta A, 18002- Granada- España.</i>	70.00%	Sacyr Concesiones Renovables, S.L.	0.002
Gestión de Energía y Mercados, S.L. <i>Calle Luis Montoto, 107-113. Pl 4. Mod J. Edificio Cristal. Sevilla</i>	100.00%	Sacyr Concesiones Renovables, S.L.	1.550
Sacyr Industrial Operación y Mantenimiento, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	18.01
Sacoren Bargas, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003
Sacoren Cerroquemado, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003
Sacoren Encinar, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003
Sacoren La Plana, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003
Sacoren Leciñena, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003
Sacoren Montesa, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003
Sacoren Olivar, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003
Sacoren Pinilla, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003
Sacoren Portichuelos, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003
Sacoren Torrellano, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Concesiones Renovables, S.L.	0.003

SERVICES

Full consolidation	Maintenance energy management of the University of Idaho	20,901	3	(48)	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	(2)	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	(2)	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	27	(28)	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	(2)	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	(2)	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	34	(29)	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	(2)	-
Full consolidation	Construction and operation of photovoltaic and wind power plants	3	-	(1)	-
Full consolidation	R&D research and research projects	3	854	97	-
Full consolidation	Telecommunications Services	301	4,573	3,104	-
Full consolidation	Construction and operation of facilities production of renewable energy	3	-	-	-
Full consolidation	Construction and operation of facilities production of renewable energy	3	-	-	-
Full consolidation	Construction and operation of facilities production of renewable energy	3	-	-	-
Full consolidation	Construction and operation of facilities production of renewable energy	3	-	-	-
Full consolidation	Construction and operation of facilities production of renewable energy	3	-	-	-
Full consolidation	Construction and operation of facilities production of renewable energy	3	-	-	-
Full consolidation	Construction and operation of facilities production of renewable energy	3	-	-	-
Full consolidation	Construction and operation of facilities production of renewable energy	3	-	-	-
Full consolidation	Construction and operation of facilities production of renewable energy	3	-	-	-

Subsidiaries and holding companies			
Sacyr Servicios, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr, S.A.	165.54
Sacyr Agua, S.L. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	100.00%	Sacyr Servicios, S.A.U.	106.21
Sacyr Facilities, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Servicios, S.A.U.	1.48
Valoriza Servicios Medioambientales, S.A. <i>Calle Juan Esplandiú, 11-13 Madrid.</i>	93.47% 6.53%	Sacyr Servicios, S.A.U. Hidroandaluza, S.A.	135.31 0.21
Suardíaz Servicios Marítimos de Barcelona, S.L. <i>Calle Ayala, 6 Madrid</i>	50.03%	Sacyr Servicios, S.A.U.	3.10
Enervalor Naval, S.L. <i>Lugar Santa Tecla, 69 Vigo - Pontevedra</i>	40.00%	Sacyr Servicios, S.A.U.	0.18
Sacyr Conservación, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Servicios, S.A.U.	0.74
Valoriza Minería, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Sacyr Servicios, S.A.U.	1.52
Consortio Stabile Vis Societá c.p.a. <i>Vía Invorio n 24/A Turin- Italia</i>	47.00%	Sacyr Servicios, S.A.U.	0.070
	0.50%	Sacyr Industrial, S.L.U.	0.00075
	0.50%	Sacyr Conservación, S.A.	0.00075
	0.50%	Sacyr Faciliites, S.A.U.	0.00075
	0.50%	Sacyr Agua, S.L.	0.00075
Servicios			
Medio Ambiente			
Tungsten San Finx, S.L. <i>Santa Eulalia de Vilacoba, Lousame Mina San Finx- A Coruña.</i>	100.00%	Valoriza Minería, S.L.	5.740
Valoriza Conservación de Infraestructuras Chile S.p.A. <i>Avda Isidora Goyenechea, 2800, oficina 2401, pl 24, Columnas de las Condes - Santiago de Chile.</i>	100.00%	Sacyr Conservación, S.A.	4.398
Tecnologías Extremeñas del Litio <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	25.00%	Valoriza Minería, S.L.	0.001
Río Narcea Recursos, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	100.00%	Valoriza Minería, S.L.	0.001
Río Narcea Nickel, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	50.00% 50.00%	Valoriza Minería, S.L. Río Narcea Recursos, S.A.U.	3.1100 15.0300
Tungsten San Juan, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid.</i>	51.00%	Valoriza Minería, S.L.	0.336
Valoriza Infraestructures Ireland Limited <i>5th Harmony Court, Harmony Row, Dublin 2-Irlanda</i>	100.00%	Sacyr Conservación, S.A.	0.003
Sacyr Operaciones y Servicios Uruguay, S.A. <i>c/ Piedras 497, oficina 202,1100 -Mptevideo- Uruguay.</i>	60.00% 40.00%	Sacyr Conservación .S.A. Sacyr Concesiones, S.L.	0.0082 0.0002
Operadora del Litoral, S.A. <i>C/ Piedras 497, 202, Montevideo - Uruguay.</i>	50.00%	Sactr Oper. y Serv. Uruguay, S.A.	0.1010

Full consolidation	Property management holding company	122,133	57,908	20,829	(10,000)
Full consolidation	Environmental consultancy and management	70,406	8,427	2,378	-
Full consolidation	Integrated property management	1,181	26,383	4,538	-
Full consolidation	Environmental management	17,129	78,494	10,630	-
Full consolidation	Maritime services	3	4,271	353	-
Equity method	Construction and maintenance of wind farms	450	(398)	-	-
Full consolidation	Conservation, maintenance and operation of motorways and roads	750	20,825	4,726	-
Full consolidation	Extraction of iron and minerals	1,197	10,949	4,286	-
Equity method	Construction and management of all types of infrastructure	150	-	-	-
Full consolidation	Exploration, research and sale of minerals	103	132	(234)	-
Full consolidation	Conservation, maintenance and operation of motorways and roads	4,399	(760)	(5)	-
Equity method	Exploration, research and sale of minerals	6	(1)	-	-
Full consolidation	Exploration, research and sale of minerals	349	(2,705)	2,799	(2,788)
Full consolidation	Exploration, research and sale of minerals	6,220	(1,345)	(400)	-
Full consolidation	Exploration, research and sale of minerals	66	(1)	-	-
Full consolidation	All types of maintenance infrastructure	-	-	-	-
Full consolidation	All types of maintenance infrastructure	138	(47)	15	-
Full consolidation	All types of maintenance infrastructure	337	(253)	227	-

Sacyr Operaciones y Servicios Paraguay, S.A. <i>C/Benjamin Costant, nº 835, Asunción -Paraguay.</i>	60.00%	Sacyr Conservación .S.A.	0.4900
	40.00%	Sacyr Concesiones, S.I.	0.0033
Sacyr Operaciones y Servicios México, S.A. de C.V. <i>Avd. Aviadores del Chaco, entre Prof Cesar Vasconcellos y Prof Delia Frutos, torre 3 Mexico.</i>	61.00%	Sacyr Conservación .S.A.	0.00729
	37.90%	Sacyr Con. México, S.A. de C.V.	0.00032
	1.10%	Sacyr Concesiones, S.L.	0.320
Autovía Pirámide Tulancingo Pachuca Operaciones y Servicios, S.A. de C.V. <i>C/ Siracusa 240, Condominio A, Edif 7, 204, Iztapalapa, Ciudad de México.</i>	51.00%	Sacyr Oper. y Serv. México, S.A. de C.V.	0.0024
Gestora de Servicios Viales, S.A. <i>C/ Valdivia 148 y 158, oficina 1301, distrito de San Isidro, Lima-Perú.</i>	67.00%	Sacyr Operaciones y Servicios Peru, S.A.	0.0060
Concesionaria AP-1 Araba, S.A. <i>C/ Mendigorritxu, pol. Industrial Jundiz, 128, Vitoria-Gasteiz 01015, Alava- España.</i>	33.00%	Sacyr Conservación, S.A.	0.099
Sabal, S.A. <i>Avda Aviadores de Checo WTC Torre 3- Asunción - Paraguay.</i>	60.00%	Sacyr Oper. Y Serv. Paraguay, S.A.	0.3710
	40.00%	Sacyr Concesiones, S.I.	0.0003
Autovia Operación Servicios Técnicos, S.A. de C.V. <i>C/ General Mariano Escobedo 595 Miguel Hidalgo. - México.</i>	60.00%	Sacyr Oper. Y Serv. México, S.A.	0.0010
	40.00%	Sacyr Concesiones, S.I.	0.0003
New technologies			
Burosoft, Sistemas de Información, S.L. <i>Carretera de la Coruña Km23,200 edificio Ecu Las Rozas - Madrid.</i>	70.00%	Sacyr Facilities, S.A.U.	0.54
Water			
Empresa Mixta de Aguas de Santa Cruz de Tenerife, S.A. (EMMASA) <i>Calle Comodoro Rolín, 4 Santa Cruz de Tenerife</i>	100.00%	Sacyr, S.A.	25.38
Geida Skikda, S.L. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	33.00%	Sacyr Agua, S.L.	3.05
Geida Tlemcen. S.L. <i>Calle Cardenal MarceloSpinola, 10 - Madrid.</i>	50.00%	Sacyr Agua, S.L.	12.20
Santacruzera de Aguas, S.L. <i>Avenida La Salle,40 Las Palmas de Gran Canarias.</i>	100.00%	Sacyr Agua, S.L.	0.003
Valoriza Water Australia, PTY Ltd <i>256 Adelaide Terrace Perth - Australia</i>	100.00%	Sacyr Agua, S.L.	0.000003
Valoriza Chile, S.P.A. <i>Avenida Vitacura N° 2939, oficina 1102 Santiago de Chile.</i>	100.00%	Sacyr Agua, S.L.	9.72
Valoriza Agua Perú, S.A.C. <i>Av 497 La Floresta 429923 Lima - Perú.</i>	99.00%	Sacyr Agua, S.L.	3.3200
	1.00%	SADYT	0.0330
Myah Gulf Oman Desalination Company SAOC <i>Box 703, postal code 112, Muscat - OMAN</i>	51.00%	Sacyr Agua, S.L.	0.6203
Valoriza Iniciativas y Proyectos, S.L. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	100.00%	Sacyr Agua, S.L.	0.0030
Valoriza Operaciones del Sur, S.L. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	100.00%	Valoriza Iniciativas y Proyectos, S.L.	0.0030

Full consolidation	All types of maintenance infrastructure	138	(47)	15	-
Full consolidation	Construction and management of all types of infrastructure	70	31	101	-
Full consolidation	All types of maintenance Provision of operating services	64	68	442	-
Full consolidation	Operation and maintenance of the AP-1 motorway	4	(1,200)	3,019	(1,293)
Equity method	Explotación y conservación de la Autopista AP-1Vitoria-Gasteiz-Eibar	300	202	266	-
Full consolidation	All types of maintenance	599	(6)	72	-
Full consolidation	All types of maintenance	2	-	-	-
Full consolidation	IT system development	259	(1,323)	-	-
Full consolidation	Water supply	1,346	26,925	1,091	-
Equity method	Operation of desalination plants	9,791	6,502	3,901	(3,023)
Equity method	Operation of desalination plants	18,426	8,763	9,279	(8,157)
Full consolidation	Water treatment and purification	3	491	73	(158)
Full consolidation	Water treatment and purification	-	13,016	1,565	(0)
Full consolidation	Water treatment and purifications	9,722	(7,009)	(378)	-
Full consolidation	Water treatment and purification	3,317	(2,989)	(370)	-
Full consolidation	Water treatment and purification	620	(5,576)	(4,750)	-
Full consolidation	Management services for the supply and purification	3	(707)	(418)	-
Full consolidation	Management services for the supply and purification	3	(2,737)	(386)	-

Aguas del Valle del Guadiaro, S.L. <i>Avda. La Reserva s/n , Club de golf La Reserva, Sotogrande, San Roque 11310, Cádiz - España.</i>	100.00%	Valoriza Operaciones del Sur, S.L.	32.185
Sohar Operation Services LLC <i>Al Qurm / Bawshar / Muscat Governorate. P.O. Box 169 Postal Code 100 - Oman.</i>	51.00%	Sacyr Agua, S.L.	0.1960
Valorinima, S.L. <i>C/ Quintanavides 17, Las Tablas- Madrid.</i>	20.00%	Sacyr Agua, S.L.	0.8600
Sociedad Economía Mixta de Aguas de Soria, S.L. <i>Plaza Mayor 7, Soria.</i>	74.00%	Valorinima, S.L.	3.7000
Operaciones SK en Chile, S.L. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	51.00%	Sacyr Agua, S.L.	0.4140
Sacyr Agua Chile Servivios Sanitarios, S.p.A. <i>C/ Juan Esplandiú 11, pl 14, 28007 Madrid.</i>	100.00%	Operaciones SK en Chile, S.L.	0.8150
Sacyr Agua Utilities, S.A. <i>Calle Joaquin Montero N° 3000, piso 4, comuna Vitacura-Santiago - Chile.</i>	100.00%	Sacyr Agua Chile Servic.Sanit.,S.p.A.	0.7950
Sacyr Agua Norte, S.A. <i>Calle Joaquin Montero N° 3000, piso 4, comuna Vitacura-Santiago - Chile.</i>	100.00%	Sacyr Agua Chile Servic. Sanit, S.p.A. Sacyr Agua Utilities, S.A.	0.8930
Sacyr Agua Santiago, S.A. <i>Calle Joaquin Montero N° 3000, piso 4, comuna Vitacura-Santiago - Chile.</i>	100.00%	Sacyr Agua Chile Servic. Sanit, S.p.A. Sacyr Agua Utilities, S.A.	5.0810
Sacyr Agua Lampa, S.A. <i>Calle Joaquin Montero N° 3000, piso 4, comuna Vitacura-Santiago - Chile.</i>	100.00%	Sacyr Agua Santiago,S.A.	1.8320
Sacyr Agua Chacabuco, S.A. <i>Calle Joaquin Montero N° 3000, piso 4, comuna Vitacura-Santiago - Chile.</i>	100.00%	Sacyr Agua Santiago, S.A. Sacyr Agua Utilities, S.A.	11.3000
Sercon, S.A. <i>Calle Joaquin Montero N° 3000, piso 4, comuna Vitacura-Santiago - Chile.</i>	100.00%	Sacyr Agua Utilities,S.A.	6.9140
Libardon, S.A. <i>Calle Joaquin Montero N° 3000, piso 4, comuna Vitacura-Santiago - Chile.</i>	100.00%	Sercon, S.A.	3.2390
Valoriza Servicios Medioambientales Group			
Gestión Partícipes del Bioreciclaje S.A <i>Carretera Puerto Real a Paterna Km 13,5 Medina Sidonia - Cádiz.</i>	33.34%	Valoriza Servicios Medioambientales, S.A.	0.02
Compost del Pirineo S.L. <i>Calle Juan Esplandiú, 11-13 Madrid.</i>	50.00%	Valoriza Servicios Medioambientales, S.A.	0.58
Metrofangs S.L. <i>Final Rambla Prin,, s/n Barcelona.</i>	21.60%	Valoriza Servicios Medioambientales, S.A.	2.71
Boremer S.A. <i>Calle Ribera del Loira 42, edificio 3 Madrid.</i>	50.00%	Valoriza Servicios Medioambientales, S.A.	2.96
Biomásas del Pirineo S.A. <i>Calle San Bartolomé, 11 Alcalá de Gurrea - Huesca.</i>	44.00%	Valoriza Servicios Medioambientales, S.A.	0.13
Valdemingómez 2000,S.A. <i>Calle Albarracín, 44 Madrid.</i>	40.00%	Valoriza Servicios Medioambientales, S.A.	1.51

Full consolidation	Acquisition, development and operation of rustic land	10	900	1,010	-
Full consolidation	Management services for the supply and purification	376	(210)	936	-
Equity method	Management services for the supply and purification	3	1,282	(22)	-
Equity method	Management services for the supply and purification	5,000	652	11	-
Full consolidation	Management services for the supply and purification	819	-	(2)	-
Full consolidation	Investment in securities and in property assets	898	(2)	(582)	-
Full consolidation	Maintenance and operation of services drinking water and sewage systems	39,500	(10,624)	(38)	-
Full consolidation	Water treatment and purification	2,817	6,298	274	-
Full consolidation	Maintenance and operation of services drinking water and sewage systems	28,693	(9,906)	774	-
Full consolidation	Maintenance and operation of services drinking water and sewage systems	535	(3,001)	(164)	-
Full consolidation	Construction contracts for producing and distributing drinking water	2,791	(30,144)	367	-
Full consolidation	Construction contracts for producing and distributing drinking water	5,494	(2,540)	(3)	-
Full consolidation	Investment in securities and in property assets	5,586	(3,202)	(33)	-
Equity method	Activities related to the management and treatment of urban solid waste	60	(269)	-	-
Equity method	Development of sludge composting plants (waste-water purification plants)	1,161	(1,142)	(20)	-
Equity method	Management & construction over 15 years of the San Adria de Besos purification plant	12,554	863	91	-
Equity method	Contracting and management of project cleaning services	2,176	(2,804)	2,725	-
Equity method	Development of biomass energy systems	300	(223)	-	-
Equity method	Degasification project at the Valdemingómez landfill site	3,101	620	2,111	-

Cultivos Energéticos de Castilla S.A. <i>Avenida del Cid Campeador, 4 Burgos</i>	44.00%	Valoriza Servicios Medioambientales, S.A.	0.03
Parque Eólico la Sotonera, S.L. <i>Plaza Antonio Beltrán Martínez, 14 Zaragoza.</i>	30.16%	Valoriza Servicios Medioambientales, S.A.	0.60
Hidroandaluza, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.47
Partícipes del Biorreciclaje, S.A. <i>Carretera de Puerto Real a Paterna Medina Sidonia, Cadiz, España.</i>	66.67%	Valoriza Servicios Medioambientales, S.A.	4.02
Biorreciclaje de Cádiz, S.A. <i>Calle San Juan, 12 Medina Sidonia - Cádiz.</i>	65.34%	Partícipes del Bioreciclaje S.A.	4.87
Iniciativas Medioambientales del Sur, S.L. <i>Complejo Medioambiental de Bolaños Jerez de la Frontera - Cádiz.</i>	50.00%	Valoriza Servicios Medioambientales, S.A.	0.02
Inte RCD, S.L. <i>Calle Américo Vespucio, 69 Sevilla.</i>	33.33%	Valoriza Servicios Medioambientales, S.A.	0.03
Inte RCD Bahía de Cádiz, S.L. <i>Calle de los Trabajadores, 20 Chiclana de la Frontera - Cádiz.</i>	20.00%	Inte RCD, S.L.	0.28
Inte RCD Huelva, S.L. <i>Calle Lepe, 12 Cartaya - Huelva.</i>	20.00%	Inte RCD, S.L.	0.45
Eurocomercial, S.A.U. <i>Calle de Juan Esplandiú, 11-13 Madrid.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.45
Desgasificación de Vertederos, S.A. <i>Calle Federico Salmón, 8 Madrid.</i>	50.00%	Eurocomercial S.A.U.	0.03
Alcorec, S.L. <i>Avenida Kansas City, 3 10 Sevilla.</i>	10.00%	Valoriza Servicios Medioambientales, S.A.	0.066
Surge Ambiental, S.L. <i>Calle de Juan Esplandiú, 11-13 Madrid.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.069
Sacorec, S.L. <i>Avenida Kansas City, 3 16 Sevilla.</i>	5.00%	Alcorec, S.L.	0.003
Residuos Construcción de Cuenca, S.A. <i>Carretera Nacional 32. Km 133 Cuenca.</i>	50.00%	Valoriza Servicios Medioambientales, S.A.	0.030
Tratamiento Residuos de La Rioja, S.L. <i>Calle La Red de Varea., s/n Villamediana de Iregua - La Rioja.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.003
Secado Térmico de Castellón, S.A. <i>Calle Fanzara, 5 Burriana - Castellón.</i>	60.00%	Valoriza Servicios Medioambientales, S.A.	1.80
Planta de Tratamiento de Arraiz. S.L. <i>C/ Elcano 1, Bilbao.</i>	70.00%	Valoriza Servicios Medioambientales, S.A.	0.002
Valoriza Environment Services Pty Australia <i>Level 9, 256 Adelaide Terrace Perj. Weshern - Australia.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.000
Plataforma por la Movilidad, A.I.E. <i>C/ Covarrubias, 1, Bjdcha- Madrid.</i>	14.68%	Valoriza Servicios Medioambientales, S.A.	0.000
Sacyr Environment USA LLC <i>2711 Centerville Road, Suite 400, Wilmington, Delaware 19808.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	10.830
Adaking Software para Gestión de Ciudades 2050, S.L. <i>C/ Santiago de Compostela, 12, 4º A, Bilbao.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.250

Equity method	Development of biomass energy systems	75	(81)	(2)	-
Equity method	Production of renewable energy.	2,000	5,958	375	-
Full consolidation	Sale and purchase of IT equipment	283	5,134	765	-
Full consolidation	Waste management	60	2,874	-	-
Full consolidation	Management, storage, transport, and treatment of elimination of waste	1,803	17,182	1,460	-
Equity method	Street cleaning, collection, transport and waste and water treatment	40	231	-	-
Equity method	Property development, construction and demolition waste services	3	(222)	-	-
Equity method	Property development, construction and demolition waste services	260	(732)	-	-
Equity method	Property development, construction and demolition waste services	753	(860)	-	-
Full consolidation	Engineering, consultancy and import/ export of products for deposit and sale	136	2,434	(67)	-
Equity method	Recovery of biogas from degasification of landfill sites	60	(241)	-	-
Equity method	Construction and demolition waste management	174	(929)	-	-
Full consolidation	Construction and demolition waste management	3	327	59	-
Equity method	Construction and demolition waste management	6	(64)	-	-
Equity method	Construction and demolition waste management	60	(122)	-	-
Full consolidation	Construction and demolition waste management	3	(9,742)	(2,604)	-
Full consolidation	Construction and demolition waste management	3,000	(103)	-	-
Full consolidation	Management of processing plants and equipment	3	-	-	-
Full consolidation	Development and operation of environmental projects in Australia	-	(343)	236	-
Equity method	Development and management of the full platform	3	1	-	-
Full consolidation	Development and operation of environmental projects in the United States	10,833	(8,895)	(1,920)	-
Full consolidation	Maintenance of IT systems for the management of traffic offences	30	(1,551)	(192)	-

Sacyr Environment Australia, Pty Ltd <i>PO Box 700, West Perth, W.A. 6872- Australia</i>	100.00%	Sacyr Industrial, S.L.U.	17.9900
VSM Colombia, S.A.S. <i>C/ 97 23 60 Of. 801, Bogotá - Colombia.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.028
Area Limpia, S.A.S. <i>Calle 36 21 10, P3, Bogotá - Colombia.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	2.2700
Area Limpia Servicios Medioambientales Colombia, S.A.S. <i>Calle 36 21 10, P3, Bogotá - Colombia.</i>	51.00%	VSM Colombia, S.A.S.	0.0027
Procesador de Información del Servicio de Aseo, S.A.S. <i>Calle 67, numero 4A-46, Bogotá - Colombia.</i>	14.80%	Area Limpia, S.A.S.	0.0255
Valoritza Serveis Mediambientals, S.L.U. <i>Avinguda Carlomany 68 AT PIS ESCALDES – ENGORDANY (ANDORRA)</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.003
AC Technology, S.A.S. <i>Carrera 72 n° 57R85, Sue barrio Perdomo, Bogotá - Colombia.</i>	20.00%	VSM Colombia, S.A.S.	0.0011
Circulo Tecnológico 2020, S.L <i>Calle de Juan Esplandiú, 11-13 Madrid.</i>	100.00%	Valoriza Servicios Medioambientales, S.A.	0.0015
Multiservices			
Sacyr Social, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Facilities, S.A.U.	3.59
Valoriza Facilities Chile, SpA <i>C/ Isidora Goyenechea piso 24, Ofic. 240, Santiago - Chile.</i>	100.00%	Sacyr Facilities, S.A.U.	0.4200
Cafestore, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Servicios, S.A.U.	8.00
Burguestore, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Cafestore, S.A.	0.003
Valoriza Centro Especial de Empleo, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Facilities, S.A.U.	0.075
Operadora Siglo XXI, S.A. (antes Sacyr Valoriza Chile, S.A.) <i>Avenida Vitacura N° 2939, oficina 1102 Santiago de Chile.</i>	51.00%	Sacyr Facilities, S.A.U.	0.0609
	39.00%	Sacyr Concesiones, S.L.	0.0046
Sacyr Facilities México, S.A. de C.V. <i>Avda Bosques de Chapultepec 595 - Miguel Hidalgo-calle Rincon del Bosque- Mexico.</i>	100.00%	Sacyr Facilities, S.A.U.	0.599
Operadora de Hospitales Tlahuac, S.A. de C.V. <i>Calzada General Mariano Escobedo 595 piso 6, Bosque de Chacapulpec I Seccion, Miguel-Hidalgo, México.</i>	60.00%	Sacyr Facilities México, S.A.de C.V.	0.085
Sacyr Facilities Servicios Personal, S.A. de C.V. <i>Avda. Mariano Escobedo - Miguel Hidalgo - México.</i>	99.998%	Sacyr Facilities México, S.A. de C.V.	0.0024
	0.002%	Sacyr Op. y Serv. México, S.A. de C.V.	0.0004
Operadora de Hospitales Tlahuac Servicios Técnicos, S.A. de C.V. <i>Calzada General Mariano Escobedo 595 piso 6, Bosque de Chacapulpec I Seccion, Miguel-Hidalgo, México.</i>	60.00%	Sacyr Facilities México, S.A.de C.V.	0.001
PROPERTY DEVELOPMENT			
Subsidiaries and holding companies			
Vallehermoso División de Promoción, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Sacyr Gestión Activos I, S.A.	778.32

Full consolidation	Civil works and industrial projects	17,990	(3,335)	(357)	-
Full consolidation	All types of maintenance infrastructure	32	27	76	-
Full consolidation	Provision of public sewage service in Bogotá	1,722	(2,036)	1,384	-
Full consolidation	Road cleaning and provision of public sewage service	161	6	16	-
Equity method	Road cleaning and provision of public sewage service	173	154	(13)	-
Integración global	Construction and demolition waste management	3	-	-	-
Equity method	Rendering of specialised services for technology platforms	6	20	4	-
Full consolidation	Rendering of services related with the environment	3	-	(89)	-
Full consolidation	Provision of social services	3,588	5,373	357	-
Full consolidation	Provision of cleaning services	421	(486)	251	-
Full consolidation	Catering services and retail outlets	2,050	4,163	(2,775)	-
Full consolidation	Operation of service stations	3	209	(56)	-
Full consolidation	Provision of social services	75	206	336	-
Full consolidation	Water treatment in Mantoverde	12,745	(12,882)	(1,096)	-
Full consolidation	Rendering of cleaning services of properties and infrastructures	584	(424)	(299)	-
Full consolidation	Rendering of services supplementary to health care services	5	(128)	156	-
Full consolidation	Rendering of services supplementary to health care services	3	(1)	1	-
Full consolidation	Rendering of services supplementary of medical care and supply of personnel	2	-	27	-
Full consolidation	Property management holding company	34,000	2,780	(26,143)	-

Somague Inmobiliaria S.A. <i>Rua da Tapada da Quinta de Cima, Linhó Sintra - Portugal.</i>	100.00%	Vall. Div. Promoción, S.A.U.	18.21
Property developers			
Erantos, S.A.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Vall. Div. Promoción, S.A.U.	1.10
Prosacyr Ocio, S.L. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Vall. Div. Promoción, S.A.U.	20.99
Capace, S.L.U. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	100.00%	Vall. Div. Promoción, S.A.U.	0.203
Camarate Golf, S.A. <i>C/ Condesa de Venadito, 7, 28027 Madrid</i>	26.00%	Vall. Div. Promoción, S.A.U.	2.90
Puerta de Oro Toledo, S.L. <i>Calle Príncipe de Vergara, 15 Madrid.</i>	35.00%	Vall. Div. Promoción, S.A.U.	2.10

Full consolidation	Property management holding company in Portugal	15,000	(30,755)	(582)	-
Full consolidation	Property development	150	103	(23)	-
Full consolidation	Property development	4	1,534	(122)	-
Full consolidation	Property development	153	2,206	54	-
Equity method	Property development	1,273	(495)	(604)	-
Equity method	Property development	6,000	(12)	-	-

APPENDIX II: CONSOLIDATED TAX GROUP OF SACYR, S.A. IN 2019

Company

SACYR, S.A.

ADAKING SOFTWARE LA LA GESTION DE CIUDADES 2050, S.L.

AGUAS DEL VALLE DEL GUDIARO, S.L.

AUTOVIA DE BARBANZA CONCESIONARIA DE LA XUNTA DE GALICIA, S.A.

AUTOVIA DEL ERESMA, S.A.

BIOELECTRICAS VALLADOLID, S.L.

BIPUGE II, S.L.

BURGUERSTORE, S.L.

CAFESTORE, S.A.

CAPACE, S.L

CAVOSA, S.A.

EMMASA, S.A.

ERANTOS, S.A.

EUROCOMERCIAL, S.A.

GESTION DE ENERGÍA Y MERCADOS, S.L.

HIDROANDALUZA, S.A.

IDEYCO, S.A.

INCHISACYR, S.A.

INFRATEXTURA, S.L.

OBRAS Y SERVICIOS DE GALICIA Y ASTURIAS, S.A.

PRINUR, S.A.

PROSACYR OCIO, S.L.

RIO NARCEA NICKEL, S.A.U.

RIO NARCEA RECURSOS, S.A.U.

SACYR ACTIVOS I, S.A.

SACYR ACTIVOS II, S.A.

SACYR CONCESIONES, S.L.

SACYR CONCESIONES DE ACTIVOS ESPECIALES, S.L.

SACYR CONCESIONES PARTICIPADAS I, S.L.

SACYR CONCESIONES PARTICIPADAS II, S.L.

SACYR CONCESIONES PARTICIPADAS III, S.L.

SACYR CONCESIONES PARTICIPADAS IV, S.L.

SACYR CONCESIONES PARTICIPADAS V, S.L.

SACYR CONCESIONES RENOVABLES, S.L.

SACYR CONCESIONES SECURITIES UNO, S.A.

SACYR CONSERVACIÓN, S.A.

SACYR CONSTRUCCIÓN APARCAMIENTOS DAOIZ Y VELARDE, S.L.

SACYR CONSTRUCCIÓN APARCAMIENTOS JUAN DE ESPLANDIU, S.L.

SACYR CONSTRUCCIÓN APARCAMIENTOS PLAZA DEL MILENIO, S.L.

SACYR CONSTRUCCIÓN APARCAMIENTOS VIRGEN DEL ROMERO, S.L.

SACYR CONSTRUCCIÓN MERCADO DEL VAL, S.L.

SACYR CONSTRUCCION PARTICIPACIONES ACCIONARIALES, S.L.

SACYR CONSTRUCCIÓN PLAZA DE LA ENCARNACIÓN, S.L.

SACYR CONSTRUCCIÓN, S.A.

SACYR FACILITIES, S.A.

SACYR FINANCE, S.A.

SACYR GESTION DE ACTIVOS, S.L.

SACYR INDUSTRIAL, S.L.U.

SACYR INDUSTRIAL OPERACIÓN Y MANTENIMIENTO, S.L.

SACYR INVESTMENTS II, S.A.

SACYR INVESTMENTS, S.A.

SACYR CONSTRUCCIÓN PROYECTOS INTERNACIONALES, S.A.

SACYR SECURITIES, S.A.

SACYR SECURITIES II, S.A.

SACYR SERVICIOS, S.A.

SACYR SOCIAL, S.L.

SACYR VALLEHERMOSO PARTICIPACIONES MOBILIARIAS, S.L.

SADYT, S.A.

SANTACRUCERA DE AGUA, S.L.

SCRINSER, S.A.

SURGE AMBIENTAL, S.L.

TRATAMIENTO DE RESIDUOS DE LA RIOJA, S.L.

TUNGSTEN SAN FINX, S.L.

VALLEHERMOSO DIVISION PROMOCIÓN, S.A.

VALORIZA AGUA, S.A.

VALORIZA CENTRO ESPECIAL DE EMPLEO, S.L.

VALORIZA INICIATIVAS Y PROYECTOS, S.L.

VALORIZA MINERIA, S.L.

VALORIZA OPERACIONES DEL SUR, S.L.

VALORIZA SERVICIOS MEDIOAMBIENTALES, S.A.

SARESUN BUENAVISTA S.L

SARESUN GORRION S.L.

SARESUN ROSALES S.L.

SARESUN RUFA S.L.

SARESUN TRESPUNTAS, S.L.

APPENDIX II: CONSOLIDATED TAX GROUP OF SACYR, S.A. IN 2020

Company

SACYR, S.A.

ADAKING SOFTWARE LA LA GESTION DE CIUDADES 2050, S.L.

AGUAS DEL VALLE DEL GUDIARO, S.L.

AUTOPISTA DE PEAJE COLOMBIANA 1, S.L.

AUTOVIA DE BARBANZA CONCESIONARIA DE LA XUNTA DE GALICIA, S.A.

AUTOVIA DEL ERESMA, S.A.

BIOELECTRICAS VALLADOLID, S.L.

BIPUGE II, S.L.

BURGUERSTORE, S.L.

CAFESTORE, S.A.

CAPACE, S.L

CAVOSA, S.A.

EMMASA, S.A.

ERANTOS, S.A.

EUROCOMERCIAL, S.A.

FINANCIERA MONTES DE MARÍA, S.L.

GESTION DE ENERGÍA Y MERCADOS, S.L.

HIDROANDALUZA, S.A.

IDEYCO, S.A.

INCHISACYR, S.A.

INFRATEC GLOBAL ESPAÑA

INFRATEXTURA, S.L.

OBRAS Y SERVICIOS DE GALICIA Y ASTURIAS, S.A.

PROSACYR OCIO, S.L.

RIO NARCEA NICKEL, S.A.U.

RIO NARCEA RECURSOS, S.A.U.

SACOREN BARGAS, S.L.

SACOREN CERROQUEMADO S.L.

SACOREN ENCINAR, S.L.

SACOREN LA PLANA S.L.

SACOREN LECIÑENA, S.L.

SACOREN MONTESA, S.L.

SACOREN OLIVAR, S.L.

SACOREN PINILLA S.L.

SACOREN PORTICHUELOS S.L.

SACOREN TORRELLANO, S.L.

SACYR ACTIVOS I, S.A.

SACYR ACTIVOS II, S.A.

SACYR AGUA S.A.

SACYR CONCESIONES, S.L.

SACYR CONCESIONES DE ACTIVOS ESPECIALES, S.L.

SACYR CONCESIONES PARTICIPADAS I, S.L.

SACYR CONCESIONES PARTICIPADAS II, S.L.
SACYR CONCESIONES PARTICIPADAS III, S.L.
SACYR CONCESIONES PARTICIPADAS IV, S.L.
SACYR CONCESIONES PARTICIPADAS V, S.L.
SACYR CONCESIONES RENOVABLES, S.L.
SACYR CONCESIONES SECURITIES UNO, S.A.
SACYR CONSERVACIÓN, S.A.
SACYR CONSTRUCCIÓN APARCAMIENTOS DAOIZ Y VELARDE, S.L.
SACYR CONSTRUCCIÓN APARCAMIENTOS JUAN DE ESPLANDIU, S.L.
SACYR CONSTRUCCIÓN APARCAMIENTOS PLAZA DEL MILENIO, S.L.
SACYR CONSTRUCCIÓN APARCAMIENTOS VIRGEN DEL ROMERO, S.L.
SACYR CONSTRUCCIÓN MERCADO DEL VAL, S.L.
SACYR CONSTRUCCIÓN PLAZA DE LA ENCARNACIÓN, S.L.
SACYR CONSTRUCCIÓN, S.A.
SACYR FACILITIES, S.A.
SACYR FINANCE, S.A.
SACYR GESTION DE ACTIVOS, S.L.
SACYR INDUSTRIAL, S.L.U.
SACYR INDUSTRIAL OPERACIÓN Y MANTENIMIENTO, S.L.
SACYR INVESTMENTS II, S.A.
SACYR INVESTMENTS, S.A.
SACYR CONSTRUCCIÓN PROYECTOS INTERNACIONALES, S.A.
SACYR RESIDUOS, S.L.
SACYR SECURITIES, S.A.
SACYR SECURITIES II, S.A.
SACYR SERVICIOS, S.A.
SACYR SOCIAL, S.L.
SACYR VALLEHERMOSO PARTICIPACIONES MOBILIARIAS, S.L.
SADYT, S.A.
SANTACRUCERA DE AGUA, S.L.
SARESUN BUENAVISTA, S.L.
SARESUN GORRION, S.L.
SARESUN ROSALES, S.L.
SARESUN RUFA, S.L.
SARESUN TRESPUNTAS, S.L.
SCRINSER, S.A.
SURGE AMBIENTAL, S.L.
TRATAMIENTO DE RESIDUOS DE LA RIOJA, S.L.
TUNGSTEN SAN FINX, S.L.
VALLEHERMOSO DIVISION PROMOCIÓN, S.A.
VALORIZA CENTRO ESPECIAL DE EMPLEO, S.L.
VALORIZA INICIATIVAS Y PROYECTOS, S.L.
VALORIZA MINERIA, S.L.
VALORIZA OPERACIONES DEL SUR, S.L.
VALORIZA SERVICIOS MEDIOAMBIENTALES, S.A.

APPENDIX III: ALTERNATIVE PERFORMANCE MEASURES

The Sacyr Group presents its earnings in accordance with International Financial Reporting Standards (IFRS). The Group also provides certain additional financial measurements, known as Alternative Performance Measures (APMs) used by management in decision-making and evaluation of the Group's financial performance, cash flows and financial position.

In order to comply with the Guidelines on Alternative Performance Measures (2015/1415en) published by the European Securities and Markets Authority (ESMA), the disclosures required for each APM are set out below, including its definition, reconciliation, explanation of its use, comparatives and consistency.

Sacyr Group considers that this additional information improves the comparability, reliability and comprehensibility of its financial information.

EBITDA

Definition: this indicator shows operating profit or loss prior to depreciation and amortisation and any change in provisions.

Reconciliation: EBITDA is calculated as follows:

Thousands of euros	2020	2019
Operating profit/(loss)	467,126	440,982
(-) Depreciation and amortisation expense	(177,975)	(186,297)
(+/-) Provisions (fixed assets, major repairs, operations)	(78,504)	(52,479)
TOTAL EBITDA	723,605	679,758

Explanation of use: EBITDA provides an analysis of operating results excluding those variables that do not represent cash, such as depreciation and amortisation and any change in major provisions. It is an indicator widely used by investors when assessing a company's operating performance and its level of indebtedness by comparing it with net debt.

Comparative: Comparative figures between periods are presented.

Consistency: As shown in the reconciliation and in order to establish a comparison between the current and previous period, a like-for-like EBITDA has been calculated, excluding extraordinary/non-recurring profits and losses.

EBIT

Definition: Calculated as the difference between Operating income (Revenue, Own work capitalised, Other operating income, Government grants released to the income statement) and Operating expenses (Staff costs, Depreciation and amortisation expense, Changes in provisions and Other).

Reconciliation: EBIT does not require reconciliation and is shown in the consolidated income statement of these consolidated financial statements.

Explanation of use: Like EBITDA, EBIT is a significant indicator used in the comparison between companies and shows the size of profit before the deduction of finance income and costs, and tax payable. It represents a measure of the Company's capacity to make profits.

Comparative: Comparative figures between periods are presented.

Consistency: The criterion used to calculate EBIT is the same as that for the previous year.

GROSS DEBT

Definition: Comprises Non-current financial debt and Current financial debt as shown on the liabilities side of the consolidated statement of financial position, which includes bank borrowings and issues in capital markets (bonds).

Reconciliation: The reconciliation outlined for Gross debt is included in Note 23 to these consolidated financial statements.

Explanation of use: Gross debt is a financial indicator mainly used to determine the Company's solvency.

Comparative: Comparative figures between periods are presented.

Consistency: The criterion used to calculate Gross debt is the same as that for the previous year.

NET DEBT

Definition: Calculated as Gross debt less Other current financial assets and Cash and cash equivalents, from the asset side of the consolidated statement of financial position.

Reconciliation: The reconciliation of Net debt is shown in Note 28 to these consolidated financial statements.

Explanation of use: Net debt is a financial indicator used by management to measure the Company's level of indebtedness. The gearing ratio, calculated based on Net debt and Equity, serves to determine the financial structure and level of indebtedness in relation to shareholders' capital and bank borrowings.

Comparative: Comparative figures between periods are presented.

Consistency: The criterion used to calculate Net debt is the same as that for the previous year.

PROJECT FINANCE DEBT (GROSS OR NET)

Definition: The financial debt (gross or net) from project companies. In this type of debt, the guarantee received by the lender is limited to the project cash flow and its asset value, with limited recourse to shareholders.

Reconciliation: Like Gross debt, details of the reconciliation of Project finance debt are included in Note 23 of these consolidated financial statements. A high proportion of it is provided for financing the area of concession projects for the Concessions division (see Concessionaires in Appendix I: Scope of consolidation 2020).

Comparative: Comparative figures between periods are presented.

Consistency: The criterion used to calculate Project finance debt is the same as that for the previous year.

CORPORATE DEBT (GROSS OR NET)

Definition: Debt held by the Group's Parent, comprising bank borrowings and issues in capital markets.

Reconciliation: Details of the reconciliation of Corporate debt are included in Note 23 to these consolidated financial statements.

Comparative: Comparative figures between periods are presented.

Consistency: The criterion used to calculate Corporate debt is the same as that for the previous year.

FINANCIAL PROFIT/(LOSS)

Definition: The difference between Total finance income and Total finance costs.

Reconciliation: Financial profit/(loss) does not require reconciliation and is shown in the separate consolidated income statement of these consolidated financial statements, and in greater detail in Note 33.

Explanation of use: It is a measure used to assess the result obtained from the use of financial assets and liabilities.

Comparative: Comparative figures between periods are presented.

Consistency: The criterion used to calculate Financial profit/(loss) is the same as that for the previous year.

BACKLOG

Definition: Value of awarded and closed work contracts pending completion. These contracts are included in the backlog once they are formalised. The backlog is shown as the percentage attributable to the Group, as per the corresponding consolidation method. Once a contract has been included in the backlog, the value of production pending completion on the contract remains in the backlog, until it is completed or cancelled. Valuation adjustments are made to reflect any changes in prices and time periods agreed with the client. Due to a number of factors, all or part of the backlog linked to a contract may not actually become income. The Group's backlog is subject to adjustments and cancellation of projects, and cannot be taken as an exact indicator of future earnings.

The concessions backlog represents estimated future revenues on concessions, over the concession period, based on the financial plan for each concession, and includes projected fluctuations in the exchange rate between the euro and other currencies, as well as changes in inflation, prices, tolls and traffic volumes.

Reconciliation: There is no comparable financial measure under IFRS, so reconciliation with the financial statements is not possible. The reconciliation of the Group's backlog by activity is shown in Note 35 to these consolidated financial statements.

Explanation of use: Management considers that the backlog is a useful indicator of the Group's future revenues and is a normal indicator used by companies in the sector in which Sacyr operates.

Comparative: Comparative figures between periods are presented.

Consistency: The criterion used to calculate the Group's backlog is the same as that for the previous year.

MARKET CAP

Definition: The number of shares at the end of the accounting period multiplied by the share price at the end of the accounting period.

Reconciliation: The Company's Market cap. is presented in point 10 of the consolidated management report that accompanies these consolidated financial statements.

Explanation of use: Market cap. reflects the Company's stock market value.

Comparative: Comparative figures between periods are presented.

Consistency: The criterion used to calculate Market cap. is the same as that for the previous year.

AVERAGE DAILY TRAFFIC (ADT)

Definition: Defined as the total number of users of a concession during a day. ADT is normally calculated as the total number of vehicles travelling on the motorway each day.

Explanation of use: This is not in itself a financial measure, but it is a key indicator for the Group of the amount of traffic using the motorways.





Langosteira dock, A Coruña, Spain 



sacyr



CONSOLIDATED MANAGEMENT REPORT
AT 31 DECEMBER 2020



2020



This consolidated management report was prepared in line with the recommendations of the “Guide for the preparation of management reports of listed companies” published by the Spanish National Securities Market Commission (CNMV), in order to harmonise the contents thereof in Spain and abroad, and to provide data placing in context all the financial disclosures contained in the financial statements, to provide additional and complementary information to these financial statements and to provide greater security to the members of the Board of Directors, the persons ultimately in charge of preparing and publishing such report. Non-financial information has also been included, according to Law 11/2018, of 28 December, transposing to the Spanish legal system EU Directive 2014/95 of the European Parliament, regarding matters such as: the Group’s business model, the company’s policies and their outcomes, which make it possible to monitor and make progress with developments and promote comparisons between the Company and the rest of the sector; risks, explaining the procedures used to detect and assess them; and key indicators of non-financial results. Reference is also made to environmental and social policies, in addition to staff policies in terms of human rights and the fight against corruption and bribery.

1. SITUATION OF THE ENTITY:

The Sacyr Group has been active for over 30 years and focuses on three areas of activity:

- **Concessions:** business activity performed by Sacyr Concesiones, the seventh largest operator of infrastructure concessions in the world, working in: Spain, Italy, Ireland, Portugal, the United States, Chile, Colombia, Peru, Mexico, Uruguay, Paraguay, Brazil, Oman and Australia. This division is a leader in all types of infrastructure, such as motorways, hospitals, transport hubs, airports, railways and end-to-end management of the water cycle (public and private).
- **Engineering and Infrastructures:** This area specialises in all manner of infrastructure, civil engineering and building projects, both residential and non-residential, and the development, construction and commissioning of all types of industrial projects in all areas of engineering and energy, such as the environment, mining, water, electricity infrastructure and oil and gas. It is active in Spain and many other countries, such as Italy, Portugal, the UK, Chile, Colombia, Uruguay, Peru, Mexico, Brazil, the United States and Australia
- **Services:** provided by Sacyr Servicios (formerly Valoriza Servicios), with a presence in Spain, Italy, Australia, Algeria, Mexico, Chile, Colombia, Peru, Uruguay and Paraguay, specialising in the management of the following services:
 - **Environmental:** through the parent, Valoriza Medioambiente, a leading company in:
 - **Municipal services:** management of concessions in the main Spanish towns: street cleaning, collection of solid municipal waste (including underground recycling containers), gardening and maintenance of green areas, management of parking meters and towing services.
 - **Waste treatment:** builds and operates plants to process municipal solid waste, packaging and batteries, treatment facilities for construction and demolition debris and landfill gas removal, and plants for biomethanation, incineration, and waste-to-energy production, as well as facilities to treat, compost, and thermally dry the sludge from wastewater treatment plants.
 - **Environmental regeneration:** this area encompasses water quality control, atmospheric control and restoration of landscapes and woodlands.
 - **Multi-services:** provided through the following companies:
 - **Sacyr Facilities:** Group company specialised in the integral cleaning of buildings, facility management services, ancillary services (porter services, gardening, etc.) and energy services.
 - **Sacyr Social:** Group company involved in management of homes for the elderly and day centres.
 - **Sacyr Conservación de Infraestructuras:** Group company that specialises in the maintenance and upkeep of roads and other specific infrastructure: dams, irrigation channels, etc.
 - **Valoriza Minería:** mining projects in Spain, mostly on copper, gold, tin, lithium and tungsten deposits.

- **Cafestore:** Group company involved in the operation of motorway service areas (third biggest Spanish operator in this market), and in the management of restaurants and cafeterias at large facilities: hospitals, transport hubs and public and private buildings.

The Group's organisational structure is arranged around the Executive Chairman and CEO, to whom are accountable the non-executive Chairmen and the Managing Directors of each business area and the departments that support the rest of the Group: the General Finance Department, the General Corporate Department, the General Talent Management and Human Resources Department, the General Communication Department and the General Legal Advisory Department/ Secretary to the Board of Directors.

2. ECONOMIC ENVIRONMENT

2.1. THE INTERNATIONAL ECONOMIC ENVIRONMENT

2020 was dominated by the impact of COVID-19 in almost every country, which hit the leading global economies hard. The United States, Canada and most of the countries in the eurozone and the European Union were affected by the shutdown of their economies as a result lockdowns and border closures. China was the only country to avoid recession, due to its massive production, and subsequent export, of health products.

Other economic threats in 2020 included the final Brexit treaty, closed at the last gasp on 31 December, and the trade war between the United States and China, although this seems to be relaxing following the change of president in the United States.

The United States recorded the largest fall in its GDP since the second World War in 2020, with a contraction of 3.5%, compared to 2.3% growth in the previous year, due to the impact of the COVID-19 crisis and despite 4% growth in the final quarter of the year. This large fall in GDP reflects major decreases in household consumption (-3.9%), exports (-13%), non-residential private investment and lower spending by local and state authorities, partly offset by increased spending by the federal government, which has promised a stimulus of up to 1.9 trillion dollars. To try to offset the effects of the pandemic, the Fed reduced its policy rate twice in a row during the year, reducing it to a range of 0%-0.25% in March. It is expected to remain at this level in 2021 until the economy shows signs of recovery. 2020 was disastrous for employment, with the destruction of ten million new jobs, increasing unemployment to 6.7% (vs. 3.5% in the previous year). Government figures for 2020 show the lowest inflation for five years, at 1.4%, compared to 2.3% in 2019, as a result of major impact of COVID-19 and lower energy prices.

Turning to China, according to the government's own data, its GDP rose by 2.3% in 2020, compared to 6.1% in 2019. This is the lowest rate since 1976, although it was the only major global economy to achieve positive results in the year. Its GDP grew by 6.5% in the final quarter of the year, 0.5% higher than the same period in the previous year, shortly before the pandemic began. Despite the GDP growth in 2020, retail sales fell by 3.9%, while industrial production increased by 2.8%, driven by exports related to the pandemic. The major challenges in 2021 will be: returning to the growth rates recorded before the coronavirus crisis, returning to normal trade with the United States, preventing finance risks and controlling pollution in its major cities.

All eurozone countries performed negatively as a result of the COVID-19 pandemic and the restrictions introduced since March to contain it. Although Eurostat has not yet published its definitive GDP figures, and in many cases the data are provisional, we can say that the eurozone overall shrank by 6.8% during the year, compared to 1.2% growth the previous year, ending seven consecutive years of growth. Based on the available data, the most noteworthy countries are Italy, where GDP shrank by 8.8%, France, which suffered the worst contraction since the Second World War, at 8.3%, and Germany, where GDP fell by 5%. The European Union as a whole contracted by 6.4%, compared to 2.0% growth the previous year. This was the worst performance since 2014. The European Central Bank (ECB) kept its interest rates at 0% during the year, with the intention of even reducing them until inflation forecasts approach 2%. The ECB has maintained the pace and volume of its asset purchases, under the Pandemic Emergency Purchase Programme (PEPP), which reached 1.35 trillion euros. It will continue its net purchases until June 2021, reinvesting debt that matures until the end of 2022. Its asset purchases will continue at this pace until shortly after interest rates start to rise. The European Commission expects a gradual economic recovery over future years, as the general population is vaccinated and this enables the gradual lifting of the current restrictions. The results of the Recovery and Resilience Mechanism should start to be seen over the coming months. This Mechanism has been implemented by the European Union for its 27 member states and involves total aid of 375,769 million euros to overcome the economic effects of the pandemic.

The main recipients of these extraordinary funds will be: Spain, 79,796 million euros; Italy, 79,855 million euros; France, 42,303 million euros; Germany, 27,403 million euros; Poland, 25,412 million euros; and Greece, 19,389 million euros. This aid will be received in 2021 and 2023.

According to Eurostat figures, year-on-year inflation in the eurozone was -0.3% in 2020, compared to 1.3% the previous year, extending the deflationary period in the region to five consecutive months, during which two thirds of its members recorded falling prices as a result of the recession during the year. Energy prices have also fallen significantly, with Brent crude being sharply down, from USD 66 at the end of 2019 to USD 51.80 at the end of December, a 22% fall. Underlying inflation, i.e. excluding the price of energy and fresh food, was 0.2% in the eurozone, compared to 1.3% the previous year.

2.2. THE ECONOMIC ENVIRONMENT IN SPAIN.

Measured in terms of GDP, Spain's economy shrank by a historic 11% in 2020, compared to 2% growth in 2019, as a result of the COVID-19 crisis, according to figures from INE, the Spanish Statistical Institute. This recession is the worst since 1936, when the economy plummeted by over 26% due to the outbreak of the Spanish Civil War.

Last year's sharp decline brought to an end six consecutive years of growth. However, we can be optimistic, as, against all the forecasts, the last quarter of the year saw quarter-on-quarter growth of 0.4%, while the annual fall in GDP was much less than forecast by Spain's government and other national and international bodies.

In 2020, domestic demand took 9 points off GDP, being 10.4 points lower than in 2019. However, external demand increased by 1.9 points, 2.5 points down on the previous year. According to INE, in 2020 government spending saw its largest increase since 2008, up 4.5%, while household consumption collapsed by 12.4%, the largest fall on record. Agriculture was the only sector to perform positively, with 4.7% growth, while construction collapsed by 15.9%, services were down 11.2%, and industry and energy fell by 9.4%.

Tourism is one of the main drivers of the Spanish economy. However, according to figures from the Ministry of Industry, Energy, Tourism and the Digital Agenda, after eight years of consecutive growth and records, 2020 was the worst year for tourism since the 1960s, with 18.96 million tourist visits, compared to 79.2 million in the same period in the previous year. This is a fall of 65 million visitors, 77% fewer than in 2019, the record year. This was due to the lockdowns and restrictions on travel imposed due to the coronavirus pandemic. In the year to November, tourist spending was down by 72,539 million euros, at 19,739 million euros, 79% lower, with average spending per tourist down 6%, at 1,041 euros. France was the main source of foreign visitors, accounting for 3.9 million tourists, 65% fewer than in 2019, followed by the UK, with 3.2 million, down 82.2%, and then Germany, at 2.4 million tourists, 78.2% fewer than in 2019.

The European Commission's 2021 and 2022 forecasts for Spain are not very optimistic either, due to uncertainty about the economic recovery following the shattering impact of the pandemic on our weakened economy. Nonetheless, moderate growth in GDP is still expected, which would continue to create jobs and reduce the unemployment rate. GDP is expected to grow by 5.4% in 2021 and 4.7% in 2022.

As mentioned in the previous point, Spain will be one of the major recipients of aid from the European Recovery Fund, with a total of 144,000 million euros, of which 79,796 million euros will be direct grants to be received between 2021 and 2023, with the rest being loans.

With respect to the job market, according to INE data, the Spanish Workforce Survey (EPA) shows that the effect of the shutdown of the economy in response to COVID-19 had very negative effects, with 622,600 fewer people in work than in the previous year. This is despite furloughed workers still being counted as employees. There were sharp decreases in all sectors: services (-537,100), industry (-70,100), agriculture (-11,800) and construction (-3,700). Unemployment ended the year at 16.13% of the active population, compared to 13.78% the previous year. As for Social Security, 2020 closed with an average enrolment of 19.05 million employees, a decrease of more than 360,105 compared to the figures for the previous year, according to figures from the General Treasury of the Spanish Social Security. There were sharp falls in services (-323,278) and industry (-45,700), with slight increases in agriculture (+5,331) and construction (+3,542). By type, there was a substantial fall in affiliates to the General Regime (-362,084), down 2.25% year-on-year, whilst self-employed enrolments were up by 1,980, an increase of 0.06% compared to 2019.

Turning to prices, according to INE figures, inflation in Spain was -0.5% in 2020, compared to 0.8% the previous year. The sectors with the biggest price rises in the general index were as follows: housing (+0.274%) and transport (+0.104%). The largest falls were in leisure and culture (-0.061%) and food and soft drinks (-0.041%). Core inflation, excluding fresh food and energy products, was 0.1%, nine-tenths lower than in 2019.

Spain's main stock market index, the IBEX-35, ended 2020 down 15.45%. The last session of the year closed at 8,073.70 points. In 2019, it grew by 12%.

According to data published by the Spanish Association of Construction Companies (SEOPAN) public tenders totalled 14,115 million euros of actual investment at the end of 2020, a decrease of 23% compared to tenders in the previous year. In terms of governmental bodies, the General State Administration accounted for 3,167 million euros (-51%); Autonomous Communities for 5,014 million euros (-16%) and Local Government for 5,934 million euros (-1%). The most noteworthy investment by the General State Administration includes: 719 million euros invested by ADIF (including High Speed), 537 million euros invested by the Directorate General for Roads, 289 million euros invested by AENA, and 374 million euros invested by the Port Authorities.

However, the outlook for the construction sector in Spain remains rather promising, as infrastructure is the key to becoming more competitive in a country whose economic pillars are tourism and exports.

During 2020, the Ministry of Transport, Mobility and the Urban Agenda continued developing the infrastructure, transport and housing plan (PITVI) introduced at the end of 2012, which replaced the strategic infrastructure and transport plan (PEIT) and the strategic infrastructure plan (PEI). The new plan is expected to remain in place until 2024.

Depending on the macroeconomic scenario in Spain, the total sum of investment earmarked in the "PITVI" Plan ranges between 0.89% and 0.94% of GDP up to 2024.

Of the total amount planned, approximately 90% is being allocated to transport policies and 10% to housing. Of the former, 52,403 million euros is being allocated to roads, including 18,668 million euros for the construction of 3,500 km of new high-capacity routes, with a further 1,265 million euros earmarked for the expansion of existing roads. A 25,000 million euros investment package has been allocated to Spain's high-speed "AVE" rail system. The bulk of this amount is currently being used for the connection to Galicia (8,517 million euros) and for the Basque "Y" (4,323 million euros), which will connect the three capitals of the region. The other flagship projects will be the AVE to Badajoz, with 2,651 million euros, and the connection to Asturias, with another 1,719 million euros. Other noteworthy actions include national ports, with 2,000 million euros, and modernisation of conventional railway transport, with 1,310 million euros.

During the year, the Ministry of Transport announced the reformulation of the existing Extraordinary Road Investment Plan (PIC) approved by the previous government in 2017, which will now be known as the Special Road Plan (PEC), a new financing mechanism for road infrastructure which entails investment of 5,000 million euros, enabling development of more than 2,000 km of roads over a four-year period.

The new model proposes a concession period of around 25 years, returning to a more traditional concession model and moving away from what is known as the "German method", on which the previous plan was based, with operating and maintenance concessions for ten years, including construction work. The formula of payment for availability will be maintained, under which the government pays the concessionaires to maintain and operate the road in optimum condition throughout the term of the contract. A major change from the old PIC is that the government will now be responsible for the operating risks. This is attractive for builders and infrastructure funds. However, this type of contract will require modification of the application of the current De-indexing of the Spanish Economy Act, which limits returns on concessions to 10-year Treasury bond rates plus 200 basis points, which is unattractive for private investment.

This plan, which is backed by European financing, under the very best terms, via the European Investment Bank (EIB), is based on collaboration with the private sector. Its objectives are to complete the outstanding sections of the Trans-European Transport Network, resolve current bottlenecks on the existing road network and improve and adapt the main motorways to the requirements of new legislation on accident rates, noise and CO2 emissions.

It is envisaged that work will be carried out on more than 20 major corridors which will enable a large part of the Spanish road infrastructure system to be improved, renovated, operated and maintained. To date, four projects have been announced, with a value of around 1,800 million euros: the A-30 Murcia ring-road, the Mediterranean motorway between Crevillente, Alicante and Alhama, Murcia, new sections of the A-7 going through Castellón, and the motorway between Burgos and Aguilar de Campoo in Palencia. Of these projects, the Ministry had two actions ready to go in 2020: “Section A” of the “Arco Norte de Murcia” ring road, for 215 million euros, and the A-7 “Crevillente – Murcia”, for 200 million euros.

Elsewhere, the so-called “Juncker Plan” continues to be rolled out, which is expected to mobilise 408,000 million of euros of new infrastructure investment in the European Union since its launch in July 2015, well above its original target of 315,000 million euros. This Plan was launched in response to the economic and financial crisis at the time, with the intention of fostering investment that focuses on key sectors to drive competition and potential growth in the European Union, especially with regard to research and development, the digital economy, energy and transport infrastructure, social infrastructure and the environment. It has the backing of a first-loss guarantee of 21,000 million euros, provided from the EU budget and the European Investment Bank (EIB), enabling backing for projects with a higher risk profile and greater leverage of private investment. To date, and within the framework of this initiative, the EIB group has already approved 128 transactions in Spain, with total funding of 9,600 million euros, with which it is hoped to mobilise 46,700 million euros of investment.

Spain is the third largest recipient of funding among EU countries, after France and Italy. Among other actions, this includes the new routes in the European rail transport plan. Spain, with five corridors crossing the entire country, is to be one of the main beneficiaries. The network, which will criss-cross the country, should be completed by 2030, and is expected to involve total investment of 49,800 million euros, of which at least 10% will be met from EU funds. The Central Corridor will link Algeciras to France through the centre of the peninsula; the Atlantic-Mediterranean Corridor will run from Lisbon to Valencia; a branch of the corridor will run from Portugal to France, crossing the Castille plateau and the Basque Country; the Mediterranean Corridor will link Algeciras to Murcia, Valencia, Catalonia and the French border; and another corridor will run from the Cantabrian Sea to the Mediterranean, linking Bilbao to Valencia and passing through Pamplona and Zaragoza.

3. OUR ACTIVITY IN 2020

3.1. ACTIVITIES OF THE SACYR GROUP

The Group’s revenue amounted to 4,548 million euros, up 9% on 2019, which reflects the positive performance of the Group in general, despite COVID-19. By business area:

- Engineering and Infrastructure reached 2,612 million euros, up 12% on the previous year, due to progress on major projects in the strategic markets in which it operates (such as Italy, Colombia, Chile, Mexico, Uruguay, the United States, Portugal, Paraguay, the UK and Spain).
- The Concessions division had revenue of 1,381 million euros, 23% higher than in 2019, due to two effects. (i) the commissioning of new operating projects, such as the “Pirámides-Tulancingo-Pachuca” motorway in Mexico, the first sections of the “Puerta de Hierro-Cruz del Viso”, “Rumichaca-Pasto” and “Autopista al Mar 1” motorways in Colombia, and three new stretches of the “Rutas del Este” motorway in Paraguay; (ii) increased construction revenue due to progress with performance of the latest contracts awarded in Colombia, Mexico, Uruguay and Chile. Concession revenue grew by 8% to 675 million euros.
- Turnover in the Services group was down by 3% on the previous year, at 992 million euros, due to divestment of several investees in Portugal in 2019.

The Group maintains its strong commitment to international growth and now has a solid foothold in countries including Italy, Portugal, Ireland, Colombia, Chile, Peru, Mexico, Uruguay, Paraguay, Brazil, the United States and Australia. Evidence of this is the fact that 68% of this revenue and 80% of the backlog are generated outside Spain.

EBITDA stood at 724 million euros, 6.5% above that obtained in 2019, thanks to the result of the strategy of our Company which focussed on profitability and generating cash from the projects, as well as the strict risk management

system and cost control, which positioned the EBITDA ratio in relation to revenue at 15.9%, versus 16.3% the previous year.

Net attributable profit amounted to 36 million euros.

In terms of key balance sheet indicators, in 2020 total assets stood at 14,392 million euros, while equity was 963 million euros. Net financial debt was 5,212 million euros at year-end 2020, compared to 4,315 million at year-end 2019, due to the Group's investment capacity. 84% of the Group's debt (4,376 million) is related to the financing of projects and, therefore, there is no recourse to the parent.

The Group's activity was securely underpinned by the backlog, which in 31 December 2020 stood at 39,185 million euros, mainly thanks to the inclusion of major contracts, as will be seen later when the performance of each division during the year is explained. Of the entire backlog, more than 80% is international. By business activity, in Construction, overseas contracts represent 83% of total prospective revenue; in Concessions 85%; and in Services 9%.

In the year, Sacyr continued to implement the Group's new strategy, based on boosting those businesses in which we are leaders and experts, focussing on the development and operation of infrastructure and service concessions, which allow for the generation of predictable and stable funds.

All the foregoing, combined with management measures based on reducing costs and debt, will lead to a stronger, more innovative and more competitive Group, that is more committed to the traditional values of our Company: prudence, austerity, quality and compliance with the commitments assumed.

3.2. MOST SIGNIFICANT EVENTS IN 2020

Some of the most significant events in the last year are set out over the next few pages, followed by an overview of each business unit.

a. The impact of COVID-19

On 11 March 2020, the World Health Organisation raised the public health emergency corresponding to the outbreak of coronavirus (COVID-19) to the status of an international pandemic. Events at the national and international level have unfolded into an unprecedented health crisis, impacting the macroeconomic environment and the performance of businesses. A series of measures was introduced in 2020 to address the economic and social impact of this situation. Among other things, these placed restrictions on the mobility of people. The Government of Spain declared a state of alarm, through Royal Decree 463/2020, of 14 March, which ended on 1 July 2020, and approved a series of extraordinary urgent measures to overcome the economic and social impact of COVID-19, including Royal Decree-Law 8/2020, of 17 March. At the time of drawing up these financial statements, the state of alarm declared by the Spanish government through Royal Decree 926/2020, of 25 October, remains in force. This was initially approved until 9 November 2020, but then extended to 9 May 2021, through Royal Decree 956/2020 of 3 November.

The pandemic is having effects on the economy in general and its impact over the coming months is currently uncertain, and will depend largely on the spread and development of the pandemic and the pace of vaccination of the population.

There have been no significant effects on the Group's activities at the date of drawing up the accompanying consolidated financial statements. The directors of the Parent company, with all due caution, do not expect any material effects in the current financial year, 2021.

The Sacyr Group has taken the necessary measures to deal with the pandemic and minimise its impact, considering that it is a temporary scenario that, based on the latest estimates, does not undermine the performance of our Company's core activities, although these have been adapted in response to the changing circumstances.

The Group's activity not only focused on protecting the health of its more than 40,000 employees, but also continued its business activity, reinforcing this in many cases to continue helping our clients and the general public. The Sacyr Group has maintained ongoing relationships with the health authorities in the countries where it operates.

The Group's financial information for 2020 shows that it has available liquidity and is not subject to stress, as many of its maturities are long term, having renewed its funding with no difficulties. The available sources of finance have also been increased to cover future maturities.

The main effects to date by business area are as follows:

Concessions: The infrastructure managed by our Group is a basic activity for society and has therefore continued to operate normally. Most of our assets are financial assets that are not exposed to demand risk and, therefore, their remuneration, in most cases, is based on availability criteria.

Construction: As projects in this area are not considered core activities, some customers have asked to suspend some specific work.

- The activity was only suspended for two weeks in Spain. Once restarted, it continued normally.
- Abroad, work continued as normal in all of the countries where we are active. In Italy, work was partially suspended for two weeks, but then resumed in full. The impact to date in Latin America has been limited. Some customers made ad hoc decisions to suspend some work for short periods, but then continued with the work.

Services: Activity has not only continued as normal but actually intensified due to the additional measures introduced. Cleaning and waste collection and processing services have been considered basic and essential activities, like infrastructure maintenance and dependency services. Only catering services were suspended under the state of alarm.

The Sacyr Group set up a Monitoring Committee for ongoing monitoring of all activities, adopting the measures required to safeguard, first and foremost, the health of all Sacyr's staff, the core activities for society and the general public to whom we provide services, both in terms of basic and ancillary services, and to continue with its activities insofar as possible.

b. Flexible Dividend

In January 2020, Sacyr implemented its Scrip Dividend programme, approved at the 2019 General Shareholders' Meeting. Shareholders could choose between receiving a new share for every 46 outstanding shares, or selling Sacyr their free allocation rights at a guaranteed fixed price of 0.056 euros, gross, per right.

Over 94% of Sacyr shareholders chose the Scrip Dividend in shares, for which a total of 11,980,391 new shares were issued. The new shares began trading on 19 February 2020.

At the 2020 General Shareholders' Meeting, held on 11 June, two new Scrip Dividends were also approved, with similar characteristics to those carried out at the beginning of the year.

The first of these was implemented in early November. The shareholders were able to choose: between receiving a new share for every 54 existing shares held, or selling Sacyr their free allocation rights at a guaranteed fixed price of 0.026 euros, gross, per right.

Over 96% of Sacyr shareholders chose the Scrip Dividend in shares, for which a total of 10,585,760 new shares were issued. On 4 December 2020, these new shares began trading on Spanish stock markets.

Finally, on 17 December 2020, the Chairman of the Board of Directors, exercising the powers which he had been delegated, decided to implement the second of the Scrip Dividends approved at the 2020 General Shareholders' Meeting. Shareholders could choose: between receiving a new share for every 47 existing shares held, or selling Sacyr their subscription rights at a guaranteed fixed price of 0.042 euros, gross, per right.

Over 92% of shareholders chose the Scrip Dividend in shares, for which a total of 11,878,992 new shares were issued, with Sacyr's share capital now comprising a total of 616,451,031 shares. The new shares began trading on Spanish stock markets on 10 February 2021.

c. Active management of the stake in Repsol

In 2020, Sacyr remained a core shareholder of Repsol via a 7.83% interest in the oil company (7.93% excluding treasury shares).

This year, as a result of the Repsol Scrip Dividend programme, Sacyr, via its investees, Sacyr Securities S.A., Sacyr Investments S.A.U. and Sacyr Investments II S.A.U., received total dividends of 112.4 million euros (a dividend on account of 2019 profits of 52 million euros at the beginning of January and another, final, dividend of 60.4 million euros, at the beginning of July).

The Sacyr Group has continued actively managing its investment in the oil company to maximise its investment, which is hedged in full through three financial-derivative structures.

On 13 March 2020, the Company restructured the derivative corresponding to 72.7 million Repsol shares, cancelling the put option on 25.4 million shares worth 13.75 euros each, replacing this with a forward option at 13.75 euros per share. At the same time, a call spread was arranged to benefit from revaluation in the share price in excess of 8.50 euros per share.

d. Asset rotation

In June 2020, the conditions precedent for the sale having been met, Sacyr notified the market of the disposal of 95% of the mature asset “Autovía del Guadalmedina” for a total amount of 455 million euros, including the associated debt. This operation was divided into two parts:

- The first, relating to 47.5% of assets, for which the purchase and sale agreement was announced in October 2019, with the sale taking place in the first quarter of 2020.
- And the second, for the remaining 47.5% of the asset, which was signed at the start of the year and went through in June, once the conditions precedent had been met.

Following this transaction, the Sacyr Group maintains 5% of the concession asset, which it will continue to operate and manage.

e. Corporate restructuring

In April, Sacyr decided to restructure its business areas by integrating its two EPC areas, Sacyr Ingeniería e Infraestructuras and Sacyr Industrial, into a single division. This reduced the Group’s operating divisions to three: Sacyr Concesiones, Sacyr Ingeniería e Infraestructuras and Sacyr Servicios.

This organisational simplification will deliver significant synergies among these three areas, enabling more effective vertical integration of the business for customers and, therefore, greater efficiency.

This is consistent with Sacyr’s strategic programme to become a Group specialising in concessions. This also resulted in the decision that the management and development of the Water (end-to-end cycle) segment will be led by Sacyr Concesiones, so that most of the concession business is grouped into the same division.

f. Panama Canal

In September, the International Chamber of Commerce (ICC) handed down an award in relation to the claims filed by the Grupos Unidos Por el Canal (GUPC) consortium with regard to basalt and concrete mixes, laboratories and fault lines. This award ruled that the consortium had to refund some of the claims collected, amounting to around 240 million dollars, to the Panama Canal Authority. It also recognised approximately 25 million dollars in favour of GUPC for additional laboratory expenses and for the existence of fault lines not detected in the geology. This claim represented around 8.8% of the total claims filed by GUPC and its partners.

Sacyr as the owner of 41.6% of GUPC, will have to refund approximately 85 million euros. The Group’s robust financial position enables it to deal with the outcome of this award without compromising any projects that are currently underway or altering its strategic course.

Almost five years after its inauguration, the “Third Set of Locks” of the expansion of the Panama Canal is an example of operational reliability, reflecting the excellent work of the more than 30,000 people involved in the project.

Sacyr and GUPC will continue to pursue their arguments in international forums (ICC and UNCITRAL) in relation to the claims filed before the ACP and the government of Panama.

g. Derivatives on treasury shares

On 10 July, Sacyr signed a derivatives agreement with a credit institution involving 10,000,000 Sacyr shares, divided into two tranches:

- A tranche of 5,000,000 shares, consisting of a call option in favour of Sacyr and a put option in favour of the credit institution, both with an initial exercise price of 1.80 euros, adjustable based on the final strike price, with an average maturity of one year.
- Another tranche of 5,000,000 shares, consisting of a call option in favour of Sacyr and a put option in favour of the credit institution, both with an initial exercise price of 1.80 euros, adjustable based on the final strike price, with an average maturity of two years.

Both tranches include a put option in favour of Sacyr, at an exercise price of 1.40 euros per share.

These options can be settled by physical delivery or through differences, at Sacyr’s choice, with the applicable default option being settlement by differences.

h. Itinere

On 13 January 2020, Madrid’s Court of First Instance number 82 dismissed the claim filed by Globalvia Inversiones against Sacyr and Sacyr Concesiones, upholding the Group’s defence and establishing that all obligations set out in the deed of sale entered into with Globalvia on 27 July 2018 had been satisfied. The ruling also established that Globalvia must bear all legal costs, as the claim was dismissed in its entirety.

3.3. ENGINEERING AND INFRASTRUCTURE ACTIVITY (SACYR INGENIERÍA E INFRAESTRUCTURAS-SOMAGUE – SACYR INDUSTRIAL).

As mentioned in the previous point, the Group has decided to restructure its internal organisation with the integration of its two EPC areas (Sacyr Ingeniería e Infraestructuras and Sacyr Industrial) into a single division. This will deliver greater synergies, higher profits due to economies of scale and, as a result, greater efficiency.

Engineering and infrastructure revenue in 2020 amounted to 2,612 million euros, up 12% on the previous year, due to growth at both the international (+12%) and domestic levels (+10%). At year-end, 80% of revenue was generated abroad.

The growth of this division was thanks to the solid progress made in the execution of the major projects in the backlog, in countries such as Colombia, Chile, Mexico, Uruguay, Paraguay, Peru, the United States, the United Kingdom and Spain, and also includes the contribution of the Pedemontana-Veneta motorway project in Italy.

EBITDA rose by 12% to 291 million euros, with an EBITDA margin of 11.1%.

The construction backlog stood at 5,622 million euros at 31 December, with 83% of this being outside Spain, ensuring over 27 months of activity at the current rate of invoicing. Infrastructure projects in the Sacyr Concesiones area account for around 42% of the backlog.

The following major contracts were awarded this year:

- In the United States, Sacyr Ingeniería e Infraestructuras was awarded the contract for construction of a 13.2-km relief road for highway US59 by the Texas Department of Transport (TxDOT) in Diboll, Angelina county, Texas. This project, scheduled for completion in 24 months, is worth 128 million euros.

- In Peru, Sacyr Ingeniería e Infraestructuras was awarded, among others projects:
 - Expansion work for the Jorge Chávez international airport in Lima, involving construction of a second, 3,480 metre, runway, and a total area of over 600 hectares. This 22-month contract is worth 97 million euros.
 - Refurbishment and improvement of 77 kilometres of the “Mollepata – Santiago de Chuco” highway in the La Libertad region. This 24-month contract is worth 84 million euros.
- In Chile, Sacyr was awarded the following contracts, among others:
 - Expansion and improvement of the Ruta F-20 “Nogales – Puchuncavi” road in the Valparaíso region. This 27-month contract is worth 94 million euros.
 - Construction of the Ckani wind farm at Calama in the Antofagasta region. This 24 million euro project involves 26 wind turbines with capacity of 109 MW.
- In Portugal, Sacyr Somague and Sacyr Neopul have been awarded, among others:
 - Modernisation and improvement work on the Santa Comba Dao – Mangualde section of the Beira Alta rail line, for a total amount of 58 million euros, to be completed in 25 months.
 - Construction of a roll-on/roll-off ramp and improvement work at the Porto das Pipas in Angra do Heroísmo, on the island of Terceira in the Azores. This 24-month contract is worth 14 million euros.
- In Brazil, Sacyr Neopul and Sacyr Ingeniería de Infraestructuras were awarded a new section of the North–South rail line, from Porto Nacional to Estrela do Oeste. This 18-month contract is worth 24 million euros.
- In Spain, Sacyr Ingeniería e Infraestructuras was awarded, among others projects:
 - Construction of a number of real estate developments in locations around Spain with leading property developers, worth a total of 228 million euros.
 - Construction of the Valdesolar photovoltaic plant at Valdecaballeros in Badajoz. The contract is worth 59 million euros.
 - Construction work for the platform of the Elorrio –Elorrio section of the Vitoria–Bilbao high-speed Basque rail line. This work, scheduled for completion in 34 months, is worth 40 million euros.
 - Construction of an office building in Calle Méndez Álvaro in Madrid. This 22-month contract is worth 42 million euros.
 - Construction of two office buildings in Distrito 22@, Barcelona, with a budget of 40 million euros and a deadline of 22 months.
 - Construction of a university campus in Tres Cantos, Madrid, valued at 19 million euros and scheduled for completion in 17 months.
 - Urban development work for the “Sector Llevant” Partial Plan in Viladecans, Barcelona. This 26-month contract is worth 18 million euros.
 - Repair of the paving of phase III of the TF 1 motorway from Santa Cruz de Tenerife to Adeje in the Canary Islands, for 14 million euros with a term of 24 months.
 - Maintenance and conservation work for overhead lines, substations and power lines in the northwest rail region, for a total amount of 14 million euros, to be completed in 36 months. This contract covers 1,800 kilometres of overhead lines for conventional rail lines, including 270 kilometres of metric gauge.

The most significant openings in the year include:

- In January, the new Hisgaura bridge on the “Los Curos - Málaga” road in the region of Santander, Colombia, was inaugurated. Measuring 580 metres in length and 147 metres in height, at its highest point, it is the largest cable-stayed bridge in Latin America (with 128 braces) and the highest structure in Colombia. It has a total of 4 supports, 2 lanes (one in each direction), 2 pedestrian walkways on each side and its own substation providing the necessary lighting and safety technology to monitor the infrastructure’s behaviour.
- At the end of July, the expansion of terminal 2 of the Ciudad de México international airport (AICM) was opened. This new project was performed by a consortium including Sacyr Ingeniería e Infraestructuras. It comprised seven new stands to replace the remote ones. This will enable more than four million passengers every year to travel in greater comfort, as it will reduce vehicle transfers from the terminal to the aircraft by 65%.
- The new Line 3 light train service in Guadalajara, Mexico came into operation in September. This new local rail line connects the historic centres of Guadalajara, Zapopan and Tlaquepaque in a single route, connecting the central regions with the outskirts of the capital of Jalisco state. It will transport around 233,000 people every day, cutting their journey times by 40 minutes.
- The new Mexican Institute of Social Security (IMSS) General Hospital in Ciudad Acuña, Mexico was inaugurated in October. This Hospital will serve the 500,000 inhabitants of the northern zone of Coahuila with 90 beds and 26 specialities.

A number of corporate transactions also took place during the year, including:

- On 11 February 2021, the Group arranged a sale agreement with the Angolan group Griner for sale of the Sacyr Somague Angola, Sacyr Somague Mozambique and CVC Sacyr Somague Cabo Verde subsidiaries, for a total of 33 million euros (debt not included). This transaction is encompassed within the Group’s strategy of reducing its construction risk in non-strategic markets and continuing to focus its activity on the concession business in its key markets.

3.4. PERFORMANCE OF THE CONCESSIONS DIVISION (SACYR CONCESIONES).

As a consequence of Sacyr’s strategic programme to convert itself into a Group with a sharp focus on the concession business, during the year the water concession business (end-to-end water cycle and desalination and treatment plants) was incorporated into Sacyr Concesiones, having previously been managed by Sacyr Servicios. Sacyr Agua’s activities at the national level include: management of the end-to-end water cycle in Guadalajara, Santa Cruz de Tenerife and Sotogrande, Cadiz. Its activities outside Spain include the Sohar desalination plant in Oman and the Skikda and Honaine desalination plants in Algeria, and five concession companies in the Santiago and Antofagasta regions of Chile.

Revenue in the Concession division amounted to 1,381 million euros in 2020, up 23% on 2019, with income from concessions reaching 675 million euros, 8.1% higher than the previous year, thanks to the operating performance of the projects and various new projects coming on stream, such as the Pirámides-Tulancingo-Pachuca motorway in Mexico; delivery of the first stretches of the fourth generation (4G) motorways in Colombia, Puerta de Hierro-Cruz del Viso, Rumichaca-Pasto and Montes de María; and three sections of the Rutas del Este motorway in Paraguay.

The 42% year-on-year growth in construction revenue, to 706 million euros, was due to the progress made in projects such as Rutas del Litoral in Uruguay, Rutas del Este in Paraguay, Cúcuta-Pamplona, Rumichaca-Pasto and Montes de María in Colombia; and the Tláhuac Hospital in Mexico.

EBITDA was 365 million euros, a 4.9% increase on 2019, with an EBITDA margin of 54%.

The following major contracts were awarded in 2020:

- A consortium including Sacyr Group was awarded the 25-year concession for the A3 Naples – Pompei – Salerno motorway in Italy. Stretching 52 kilometres and boasting an Average Daily Traffic of 170,000 vehicles, this will

entail investment of 390 million euros. The project, with a backlog of expected income totalling 2,700 million euros, has no demand risk, as potential variations in traffic will be offset by means of fees.

- Sacyr Concesiones has been awarded its first concession project in Brazil: the RSC-287 motorway in Rio Grande do Sul state, covering 204.5 kilometres. The project involves doubling the road to improve communications in the Tabai and Santa María regions. It features planned investment of around 430 million euros and projected future revenues of more than 2,300 million euros over the concession's 30-year lifespan.

This new road will enable interconnection with the federal BR471 and BR153 roads. It has high average daily traffic (ADT) and is one of the most used in the state, which has around 840,000 inhabitants in 19 municipalities.

- Sacyr Concesiones has signed its first concession agreement in the United States, for management and improvement of energy and water services at the University of Idaho. With forecast revenue of 1,215 million euros over the 50-year term of the concession, Sacyr will undertake operational, maintenance and improvement work for the electricity, water and steam generation and distribution systems of the 640-hectare campus in the town of Moscow.
- Sacyr has signed the contract to purchase four end-to-end water cycle management companies in Chile. Our company will manage the raw water collection and drinking water distribution services, in addition to the collection and purification of wastewater in the metropolitan area of Santiago de Chile, through the companies Aguas Chacabuco in Colina, and Aguas Lampa and Aguas Santiago in Lo Barnechea, Valle Escondido, Los Álamos and Pan de Azúcar. Sacyr Agua will provide services to more than 150 thousand people. It also acquired Aguas del Norte in the region of Antofagasta, to supply and treat water for major customers. The total future revenue from these companies exceeds 466 million euros.
- A consortium of which Sacyr Concesiones forms part has been selected for construction and operation of the new Buin-Paine Hospital in Maipo province, Chile for 15 years. With budgeted investment of 101 million euros and a backlog of future revenue of 188 million euros, this new health infrastructure will serve an estimated population of over 170,000 people in the Buin area and the Metropolitan region. Covering a total area of 56,000 square metres, it will have 200 beds and will feature 6 operating theatres, 34 consultation rooms, 17 treatment rooms, 3 delivery rooms and 16 emergency service units.

The following significant corporate transactions were performed during the year:

- In March, Sacyr Concesiones completed the financing of the Pamplona – Cúcuta dual carriageway in Colombia, through its investee Unión Vial Río Pamplonita, for 474 million euros. This transaction completes Sacyr Concesiones' financing of its four 4G projects in Colombia, at more than 1,820 million euros.
- In May, Sacyr Concesiones completed the financing, for 58 million euros, for the extension and subsequent 15-year concession of the Arica airport in Chile. The funds will be used for expansion and improvement of the current terminal, which will be enlarged from 5,353 square metres to 11,592 square metres, with capacity to handle 1.15 million passengers per year.
- In July, the prestigious magazine IJ Global awarded a prize to the Uruguay Central Railway project, in its Latin American railway projects category. The Grupo Vial Central (GVC) consortium, of which Sacyr Concesiones is a member (and designed and will build, fit out, finance and maintain this major project), signed the financial structure for performance of the project in October 2019, with total investment of 1,070 million dollars.
- The Central Railway project will connect the city of Paso de los Toros to the port of Montevideo. It is the largest infrastructure investment in Uruguay to date. It will refurbish 273 kilometres of rail line for rapid, safe and economic freight and passenger transport.
- In September, Sacyr Concesiones signed a refinancing agreement for 89 million euros for the Vallenar – Caldera route in Chile.

Regarding inaugurations:

- In April, Sacyr Concesiones completed the refurbishment of the “Pirámides – Tulancingo – Pachuca” motorway in Mexico. This is the first infrastructure concession project to come into service in the country. The tender for this road was awarded in 2017. The concession period is ten years, with total future revenues of around 214 million euros. The project includes refurbishment and maintenance of the 91.5 kilometres of the two stretches of toll-free federal roads MEX-130 and MEX-132, which run through the states of Mexico and Hidalgo.
- In June, Sacyr inaugurated the second section, “Malo – Valdastico”, of the “Pedemontana – Veneta” motorway in Italy, continuing the section between Breganze and the junction with the A31 that opened in 2019.

A third, 15 kilometre, section opened in November between the Breganze toll station and “Bassano Ovest”, including two artificial galleries: Olmo and Marostica.

34 kilometres of this motorway are now open, after this latest inauguration. The Pedemontana – Veneta motorway is one of the most significant infrastructure projects in Italy, with a budget of 2,600 million euros. The project covers 162 kilometres, of which 94 kilometres relate to the main road, and will connect 34 municipalities and the industrial area of Vicenza and Treviso. Construction will require eight viaducts and two tunnels.

- In June, Sacyr Construction Colombia opened the first 84.2 km section of the new Puerta de Hierro – Cruz del Viso motorway in Colombia. The opening of this section, which represents 42% of the total length of the road, has substantially improved freight transport between the south and interior of the country and the Caribbean coast, particularly Barranquilla, one of the country’s main ports.

This new 198-kilometre motorway is one of the country’s Fourth Generation (4G) motorways. It will connect the country’s Sucre, Bolívar and Atlantic regions.

- In July, Sacyr Concesiones brought the first section of the Rumichaca – Pasto motorway into service in Colombia. This section covers 16.9 kilometres of dual carriageway between Tangua and Catambuco, together with improvement of 5.2 kilometres between the municipalities of Catambuco and Pasto.

The Rumichaca – Pasto corridor will stretch 83 kilometres, of which 78 will be dual carriageway. The construction budget is 690 million euros. This is one of the Fourth Generation (4G) motorways put out to tender by Colombia’s government. It will improve the country’s competitiveness, the connectivity of the region, and the economic and social development of the communities within its area of influence.

- In June, Sacyr Concesiones also opened the first, 76.8 km, section of the new 4G “Autopista al Mar 1” motorway in Colombia.

This section connects the towns of Santa Fe de Antioquía and Peñalisa, improving mobility and safety in the towns of Santa Fe, Anzá, Betulia, Concordia, Venecia and Salgar. The new “Autopista al Mar 1” motorway will be 176 kilometre dual carriageway connecting the cities of Santa Fe de Antioquía with Medellín. The work involves construction of 41 bridges and 17 tunnels.

- In November, Sacyr completed the works for the Hospital de Tláhuac concession in Mexico. Sacyr Concesiones plans to bring the concession into operation in the coming months. This Hospital will have 250 beds and represents a backlog of 1,100 million euros over the 25-year concession period.
- In November and December, Sacyr Concesiones brought three new sections of the Rutas del Este motorway into operation in Paraguay. The first, covering 2.65 kilometres, extends from the intersection of route PY13 to kilometre 183, being ready for traffic in both directions; the second between the town of San José de los Arroyos and Coronel Oviedo; and the third between Coronel Oviedo and kilometre 145.5 (close to the relief round around the city of Mauricio José Troche). The result will be over 61 kilometres of new, widened, dual carriageway. The Rutas del Este motorway is currently the biggest public-private project in the country. It will benefit over 30,000 users per day.

At the end of the year, the Group had 58 concessions in 13 countries (Spain, Italy, Ireland, Portugal, the United States, Chile, Colombia, Mexico, Uruguay, Peru, Paraguay, Oman and Algeria), 44 of which were in operation and 14 of which were under development. There are 28 motorway and road concessions in the EU and the Americas (8 in Spain, 8 in

Chile, 4 in Colombia, 2 in Portugal, 1 in Italy, 1 in Ireland, 1 in Peru, 1 in Uruguay, 1 in Paraguay and 1 in Mexico), 11 end-to-end water management plants, 7 hospitals, 2 transport hubs, 2 airports, 1 railway, 1 university and 6 car parks.

Sacyr Concesiones' order backlog stood at 30,895 million euros at 31 December 2020, with 85% deriving from the international market.

3.5. PERFORMANCE OF THE SERVICES DIVISION (SACYR SERVICIOS).

Turnover in the Services group was down by 3% on the previous year, at 992 million euros, due to divestment of the water business in Portugal in 2019.

EBITDA for the Services division was 109 million euros, with a margin of 9%, reflecting the excellent profitability of this segment.

At 31 December, the total backlog stood at 2,668 million euros, of which 91% derives from the international market. Sacyr Servicios remains firmly committed to bidding for tenders in all its business areas both in Spain and abroad.

Environment

In 2020, Valoriza Servicios Medioambientales continued to perform its activity in the Services division of Sacyr Servicios Group. In this regard, despite the difficulties posed by the current economic climate, the Valoriza Servicios Medioambientales Group has consolidated its position within the sector and continues to a leader in its area. The areas in which it conducts its business are outlined below:

- **Municipal services:** this area has driven growth in recent years. It comprises concessions for street cleaning, collection of urban solid waste (including underground recycling containers), gardening and maintenance of green areas, parking metre management, and towing services. Contracts won in 2020 included the following:
 - Solid urban waste collection, street cleaning and maintenance of rubbish bins and containers in Collado Villalba, Madrid. This contract is worth 63 million euros with a concession period of 10 years.
 - Extension and modification of the management service agreement for public containers, waste collection and transport in Madrid (batch 2), with a value of 20 million euros and a period of 1.5 years.
 - Municipal waste collection, containerisation and transport in Nijar, Almeria. This contract is worth 14 million euros with a concession period of 10 years.
 - Street and school cleaning services in San Roque, Cadiz. This contract is worth 11 million euros, with a concession term of 4 years.
- **Waste treatment:** this business area, which has won substantial long-term concessions in recent years, involves building and operating plants to treat urban solid waste, packaging, and batteries; treatment facilities for construction and demolition debris and landfill gas removal; and plants for biomethanation, incineration, and waste-to-energy production; as well as facilities to treat, compost, and thermally dry the sludge from waste-water treatment plants.
- **Environmental regeneration:** this area encompasses water quality control, atmospheric control and recovery of landscapes and woodlands.

Multiservices

The businesses in this area are handled through four companies: Sacyr Facilities, Sacyr Social, Sacyr Conservación de Infraestructuras and Cafestore.

Sacyr Facilities (formerly Valoriza Facilities), is a leading company in full-service cleaning of buildings, facility management services and ancillary services.

The main contracts awarded in 2020 were as follows:

- Cleaning of rolling stock for lines 1, 2, 3, 4, 5, 7 and 7b of the Madrid Metro system and Madrid's light rail system. This contract is worth 14 million euros, and the concession term is 1 year.
- Cleaning and maintenance of health centres in the Campo de Gibraltar, Cadiz: the Punta Europa and La Línea Hospitals and health centres in the AGS Campo de Gibraltar district. This 16-month contract includes internal and external cleaning, logistics for internal management of waste, and supply and distribution of hygiene consumables. It also covers maintenance of the infrastructure for 24 months (maintenance, energy management, improvements to HVAC systems and implementation of new technologies). The contract as a whole is worth 9 million euros.
- Extension to the cleaning contract for Guardia Civil buildings (batch 9). This contract is worth 8 million euros, and the concession term is 1 year.
- Energy efficiency improvement, supply of heat from biomass and comprehensive maintenance of the buildings of Catalonia's Public Safety Institute. This contract is worth 7 million euros with a concession period of 12 years.

Sacyr Social is dedicated to management of care homes and day centres.

Sacyr Conservación de Infraestructuras is the Group company specialised in road maintenance and upkeep, both in Spain and abroad. Its activity includes maintenance and conservation of more than 5,200 kilometres of roads across Spain; two irrigation channel networks, totalling 116 kilometres; two irrigation channels adjacent to the Bárdenas Reales canal in Aragon; the El Pardo, El Rey and Embocador dams in Madrid, the Estremera dam in Cuenca, the Valdajos dam in Toledo; the Port of Bilbao; Madrid Airport; maintenance of high and low voltage electricity lines and the SAIS for the Santiago de Compostela, A Coruña, Vigo, Santander, Asturias and Bilbao airports; maintenance of green spaces at Bilbao airport; and maintenance of the airfield at Seville airport.

Contracts awarded this year included the following:

- Global maintenance service contract, through a mixture of service levels and unit prices, for roads in the province of Talca in Chile, in the Centre Coast Sector for the areas of Constitución, Empedrado and Curepto (stage III) in the Maule region. This contract is worth 5 million euros with a concession period of 4 years.
- Global mixed maintenance service contract through service levels for roads in Osorno province, for the Río Negro, Purránque and Puerto Octay sector (stage III) Los Lagos region. This contract is worth 6 million euros with a concession period of 4 years.
- Maintenance and preservation of 212 kilometres of the E-15/AP-7 Mediterráneo motorway between Cambrils, Tarragona and Sagunto, Valencia, through Castellón province. The work also involves removal of existing toll areas. The contract is worth 12 million euros.

Cafestore, a Group company involved in catering services in concessions with a presence in motorway service areas (third-leading Spanish operator in this market), social-health services and public-sector organisations, serving over 4 million customers a year. It also manages the operation of four petrol stations and a hotel.

At year-end, Cafestore had a total of 40 points of sale: 26 motorway service stations throughout Spain, restaurants at 3 hospitals in the Community of Madrid (2 including patient catering services), 2 cafeterias in transport hubs, cafeterias in an AVE railway station, in 2 care homes for the elderly and in 3 public organisations in Madrid and 1 in Malaga, and 3 restaurants under the new brand Deliquo, in Madrid.

3.6. HOLDING IN REPSOL, S.A.

In 2020, Sacyr remained a core shareholder of the energy company Repsol, S.A.

Repsol is the leading company in its sector in Spain and one of the world's leading energy groups, with a strong presence in geo-politically stable countries (OECD).

Repsol, S.A. is listed on Spain's IBEX-35 index, as well as on the leading index in the United States. At year-end 2020, the Company's share price stood at 8.25 euros (down 41% on 2019) and its market cap. was 12,601 million euros.

4. LIQUIDITY AND CAPITAL FUNDS

The Sacyr Group's financing sources are explained in detail in the note on bank borrowings in these consolidated financial statements.

The credit and liquidity risks associated with these sources of financing are explained in detail in the "Risk management policy" note to these financial statements.

Contractual obligations and off-balance-sheet obligations are included under "Provisions and Contingent Liabilities" in the notes to these consolidated financial statements.

5. RISKS AND UNCERTAINTIES

The Sacyr Group is exposed to a number of risks and uncertainties. The main financial risks are as follows:

- **Credit risk:** Credit risk is low in the Group's Construction, Services and Infrastructure Concessions divisions, as the bulk of these businesses' revenue comes directly from Spain's central, regional and local government bodies and those of other geographical markets in which the Group operates. These public authorities promptly meet the payment terms set out in contracts, and they all have excellent credit ratings. The Group, therefore, has low credit risks considering the considerable solvency of its customers and the short collection periods established in its contracts.
- **Liquidity risk:** The liquidity risk to which the Group's divisions are exposed is very low due to the flow of collections and payments, and the nature and characteristics of these. Project financing is used in the case of infrastructure concessions and energy projects, whereby investment is guaranteed and financed by the cash flow generated by the projects themselves. In the Construction division, the Group takes out credit facilities to guarantee sufficient liquidity. The Group manages its cash flow forecasts so that it can deal with any temporary imbalances in the flow of collections and payments.

Occasional short-term cash surpluses in all Group divisions are invested in highly liquid risk-free deposits, provided this is in line with best financial management practices. The Group meets ad hoc cash flow needs for its projects through a policy of centralised cash-flow management.

- **Market risk:** the main market risks to which the Group is exposed are:
 - **Interest rate risk:** Interest rate risk is the main risk to which the Group is exposed, and arises from borrowings from financial institutions, as detailed in the notes to the financial statements. A significant portion of the Group's debt is fixed-rate through the use of hedging instruments such as interest rate swaps, which reduce exposure to increases in interest rates.
 - **Foreign currency risk:** The Group's policy is to contract debt in the same currency in which the cash flows of each business are denominated. This matching means that at present the Group has no significant exposure to currency risk. Within this category, some mention should be made of the impact of currency fluctuations on the conversion of the financial statements of foreign entities that do not use the euro as their functional currency. The Group's rapid expansion in recent years means that in the future it may encounter situations that expose it to currency risk. Should this occur, the Group will consider how this risk can best be minimised through the use of hedging instruments pursuant to corporate criteria.

Other market risks to which the Group is exposed include:

- **Risks associated with international expansion:** This risk arises from the Group's ongoing expansion into new markets. Before making new investments, the Group conducts exhaustive and detailed analyses of the target markets. These surveys involve on-site research that can span several years.

- **Regulatory risk:** Group companies must comply with both general and sector-specific regulations (legal, accounting, environmental, employment, tax, data protection etc.). Changes in these regulations could either benefit or adversely affect the Group's businesses.

Other risks to which the Group is exposed are:

- Environmental risks
- Risks of damage caused by construction work
- Risks associated with workplace health and safety;
- Risks of loss of assets.

The Group has implemented control systems to adequately identify, quantify, evaluate and remedy all these risks, so as to minimise or eliminate their consequences.

6. EVENTS AFTER THE BALANCE-SHEET DATE

Events after the reporting date are detailed in the notes to the accompanying consolidated financial statements.

7. OUTLOOK

The strategies and objectives of the Sacyr Group for the next few years are as follows:

1. To continue promoting and developing the business in which we are experts and leaders (core business) in Spain and abroad, in order to consolidate our position as a leading international Group for infrastructure and service management and for engineering and industrial projects.
2. To maintain operating profitability and EBITDA margins of the current business units, with profitability taking precedence over scale.
3. To continue with the Group's international expansion, through a local presence in select number of regions and countries. Always analysing, in detail, the economic risks deriving from each project.
4. To contain costs and structural expenses in order to be more competitive.
5. To reduce corporate financial debt and diversify the Group's sources of finance.

8. INNOVATION ACTIVITIES

Sacyr defines innovation as new ideas applied to the business that generate value for our customers, shareholders, employees and society in general. Our commitment to innovation is one of the company's strategic pillars, with the aim of ensuring our competitiveness in the short, medium and long term through sustainable growth. Sacyr performs regular reviews of its strategic priorities, identifying the challenges and opportunities for its areas every year. Sacyr continuously ensures it has the financial and human resources needed for effective development of its innovation strategy.

In 2020, investment in innovation amounted to 8 million euros, of which 4 million euros was invested in clean technology. The Group developed 44 innovation projects, with 6.6% of net profit being invested in innovation.

9. ANNUAL CORPORATE GOVERNANCE REPORT

The Annual Corporate Governance Report (ACGR) forms part of these consolidated financial statements and is available in full on the website of the Spanish National Securities Market Commission (www.cnmv.es) and the company's website (www.sacyr.com).

10. ACQUISITION AND DISPOSAL OF TREASURY SHARES

At 31 December 2020, Sacyr's share capital was fully subscribed and paid. Share capital was composed of 604,572,039 shares with a par value of 1 euro each. There is only one class and series of shares, and all shares carry the same rights.

At year-end 2020, Sacyr's market capitalisation stood at 1,221.24 million euros. Share performance on the continuous market is as follows:

SHARE PRICE CHANGES IN 2020	
N° of shares admitted for trading	604,572,039
Trading volume (thousands of euros)	1,195,538
Trading days	257
Closing price 2019 (euros)	2.600
Closing price 2020 (euros)	2.020
High (on 21/01/20) (euros)	2.792
Low (on 19/03/2020) (euros)	1.063
Average weighted share price (euros)	1.908
Average daily trading vol. (n° of shares)	2,437,192
Liquidity (shares traded/capital)	1.04

Sacyr's share price closed this year at 2.02 euros per share, compared to 2.60 euros in the previous year, representing a decrease of 22.31%. The share price reached its intraday high of 2.792 euros on 21 January, with a daily high of 2.756 euros on the same day. The intraday day low was 1.063 euros on 19 March, while the minimum daily close stood at 1.102 euros per share on 23 March.

Sacyr's share performed unevenly against the IBEX-35, the IBEX Medium Cap, the General Index and the National Construction Index. Sacyr's shares were more volatile than the benchmark indices, with a weighted average fluctuation of 1.908 euros per share. The average daily trading volume was over 2.43 million shares, for a total of 1,195 million euros for the year.

STOCK MARKET INFORMATION	2020	2019
Share price (euros)		
High	2.792	2.716
Low	1.063	1.690
Method	1.908	2.261
Year-end	2.020	2.600
Average daily trading vol. (n° of shares)	2,437,192	1,750,740
Annual trading volume (thousands of euros)	1,195,538	1,008,879
N° of shares admitted for trading at year-end	604,572,039	582,005,888
Market capitalisation (thousands of euros)	1,221,236	1,513,215

At 31 December 2020, the parent company held 17,030,774 treasury shares, equivalent to 2.817% of its share capital. At the average exchange rate, the price paid was 3.18 per share.

In the whole of 2020, Sacyr continued with its liquidity agreement entered into on 10 July 2017 with Banco de Sabadell, S.A., pursuant to Circular 1/26, of 2017 December, of the Spanish National Securities Market Commission (CNMV).

Between 1 January and 31 December 2020, 40,769,585 and 41,061,793 Sacyr shares were incorporated and transferred, respectively.

During the year Sacyr was also assigned 666,953 shares as a result of the two scrip dividend programmes: 358,521 shares in February (1 new share for every 46 shares in circulation) and 308,432 shares in December (1 new share for every 54 shares in circulation).

At 31 December 2020, Sacyr was custodian of 45,910 Sacyr shares, which were those that were not subscribed in the 2018, 2019 and 2020 scrip dividends.

Sacyr will be the legal custodian of these securities in the three years established by law, at the end of which, pursuant to Article 59 of the Spanish Corporate Enterprises Act, it will sell them and deposit the resulting amount, together with the dividend rights received during this entire period, in the General Deposit Fund, where it will be available to its shareholders.

In the financial year it disposed of 7,389 shares, corresponding to shares not subscribed in the 2017 bonus issue.

On 10 July, Sacyr signed a derivatives agreement with a credit institution involving 10,000,000 Sacyr shares, divided into two tranches:

- A tranche of 5,000,000 shares, consisting of a call option in favour of Sacyr and a put option in favour of the credit institution, both with an initial exercise price of 1.80 euros, adjustable based on the final strike price, with an average maturity of one year.
- Another tranche of 5,000,000 shares, consisting of a call option in favour of Sacyr and a put option in favour of the credit institution, both with an initial exercise price of 1.80 euros, adjustable based on the final strike price, with an average maturity of two years.

Both tranches include a put option in favour of Sacyr, at an exercise price of 1.40 euros per share.

These options can be settled by physical delivery or through differences, at Sacyr's choice, with the applicable default option being settlement by differences.

11. RISK MANAGEMENT AND CONTROL SYSTEM

The analysis of the risks described in section 5 of this Risk Report is used to obtain the project, business and Group risk maps to assess, classify and prioritise the critical risks identified, determine the parties responsible and establish the proper measures to be adopted to attempt to control risk exposure within the tolerance established by the company. The Comprehensive Risk Management System (CRMS) provides structured, systematic monitoring of risks throughout the project's entire life cycle.

The Group's high-level risk map is a tool that furnishes integrated information on the company's global exposure, aggregating and appraising the various risks identified at business units. This tool is regularly upgraded, involving the heads of each business unit to facilitate Group decision-making and keep the Audit Committee duly informed.

It is the responsibility of the Board of Directors to formally approve the Group's Risk Control and Management policy. With the assistance of the Audit Committee, which oversees the Risk Committee, it oversees information and control systems. This guarantees the Board of Director's direct involvement in the control of the risk identification process, and in the implementation and monitoring of adequate control and information systems.

The main Company bodies responsible for Sacyr's Risk Management and Control System are: the Board of Directors, the Risk Committee, the Audit Committee and the Risk Management and Control Department. The functions of each of these are set out in the Annual Corporate Governance Report.

The Group has a number of policies (climate change policy; quality, environment and energy management policy; corporate social responsibility policy; occupational health and safety policy; information security policy, etc.) and specific procedures to manage and control the main risks of its activity, in connection with environmental and social issues, human rights, anti-corruption and bribery, tax issues and diversity in governing bodies.

The Sacyr Group's CRMS has a catalogue of the main business risks applicable at the project level, which also includes environmental, social and corporate governance risks (commonly known as "ESG" or "sustainability" risks). This helps with appraisal of the responsible management of operations, the supply chain and the services of the Sacyr Group.

This risk category has become more prominent in recent years, since it potentially affects the targets of the Company and its relations with stakeholders. For this reason, the identification and prioritisation of the material issues in the Group's four areas of business highlight the need to control their ESG risks.

The main ESG risks forming part of the CRMS include social initiatives entailing extraordinary investment not contemplated at the outset of a project, action taken with local communities, adverse climate conditions and/or external elements affecting the project, geotechnical risks, industrial conflict, non-compliance with quality specifications, H&S and environmental issues and non-compliance with good governance guidelines.

All major financial and non-financial events, situations and/or material information in relation to the year 2019 that might affect the Company were properly notified to the Spanish Securities Market Commission (CNMV). That body's website contains Material Events (ME) relating to our Group. These Material Events contain the basic data on the Company's results, including regular presentations of its financial statements (statement of financial position, income statement etc.). It also contains information in relation to the Company's investment and financing policy and its legal structure. All related information is also publicly available on the Company's website.

12. NON-FINANCIAL INFORMATION STATEMENT

The Non-Financial Information Statement includes the information necessary to understand the Group's performance, results and position, and the impact of its activities with respect to, at least, environmental and social matters, human rights and combating corruption and bribery, and regarding personnel, including the measures adopted, where appropriate, to promote the principle of equal treatment and opportunities for women and men, non-discrimination and the inclusion of people with disabilities and universal accessibility.

Pursuant to Law 11/2018, of 28 December, which transposed EU Directive 2014/95 of the European Parliament into the Spanish legal system, the Non-Financial Information Statement (NFIS) forms part of this Consolidated Management Report. It is also included as part of the Integrated Sustainability Report (ISR), which is published in a separate section and is available in full on the Company's website (www.sacyr.com).

STATEMENT CERTIFYING SIGNATURES AND ENVIRONMENTAL STATEMENT

STATEMENT CERTIFYING SIGNATURES:

To certify that, at its meeting today, the Board of Directors of Sacyr, S.A., in accordance with Section 253 of the Spanish Corporate Enterprises Act, has drawn up the consolidated financial statements (consolidated statement of financial position, separate consolidated income statement, consolidated statement of comprehensive income, consolidated statement of cash flows, consolidated statement of changes in equity and consolidated notes) and the management report for the Group for 2020, which will be submitted for approval to the Company's General Shareholders' Meeting. These documents are reproduced in the preceding pages numbered consecutively from 1 and the following three, inclusive.

In compliance with Article 253 of the Spanish Corporate Enterprises Act the directors below account comprise all the members of the Board of Directors of Sacyr, S.A.

ENVIRONMENTAL STATEMENT:

The directors of the Parent Company, state that the accounts underlying these consolidated financial statements contain no items of environmental significance that should be included in the notes for them, as a whole, to reflect the true and fair view of the Company's equity, profit and loss and financial position.

Madrid, 25 February 2021.

D. Manuel Manrique Cecilia
Presidente y Consejero Delegado

D. Demetrio Carceller Arce
Vicepresidente

D. José Manuel Loureda Mantiñán
Por Prilou, S. L.
Consejero

D^a. Isabel Martín Castellá
Consejero

D. Luis Javier Cortés Domínguez
Consejero

D^a. Elena Jiménez de Andrade Astorqui
Consejero

D^a. María Jesús de Jaén Beltrá
Consejero

D. Javier Adroher Biosca
Consejero

D. Juan María Aguirre Gonzalo
Consejero

D. Tomás Fuertes Fernández
Por Grupo Corporativo Fuertes, S. L.
Consejero

D. Augusto Delkáder Teig
Consejero

D. José Joaquín Güell Ampuero
Consejero

De todo lo cual como Secretaria doy fe,
en Madrid, a efectos del artículo 11.3 y 3
del RD.1362/07, de 19 de octubre, sobre
transparencia de la información de los emisores.

D^a. Ana María Sala Andrés
Secretario del Consejo

As the “Statement certifying signatures” could not be signed by the Directors, as this meeting was not held in person, rather it was held by videoconference through “Microsoft Teams”, as a result of the situation caused by the COVID-19 pandemic, the Secretary hereby issues the following certificate:

I, **ANA MARÍA SALA ANDRÉS**, non-Director Secretary, of the Board of Directors of **SACYR, S.A.** chaired by **MANUEL MANRIQUE CECILIA**,

CERTIFY:

ONE. That pursuant to the minutes, recorded as number 673, of the Board of Directors meeting held on **25 February 2021**, at which all directors were present (i.e. Manuel Manrique Cecilia, Demetrio Carceller Arce, Elena Jiménez de Andrade Astorqui, María Jesús de Jaén Beltrá, Javier Adroher Biosca, Juan María Aguirre Gonzalo, Luis Javier Cortés Domínguez, Augusto Delkáder Teig, “Grupo Corporativo Fuertes S.L.”, Isabel Martín Castellá, “Prilou, S.L. and José Joaquín Güell Ampuero), by means of a videoconference using “Microsoft Teams”, in real time and in a single session, as authorised under Article 18.5 of the Board Regulations and 50.4 of the By-laws, based on the extraordinary measures adopted to arrest the spread of COVID-19, considered, for all intents and purposes, as having taken place at the company’s registered address, Calle Condesa de Venadito 7 in Madrid, **where the Chairman is located, the following resolutions were unanimously approved:**

“Five. Prepare, in accordance with the provisions of Article 253 of the Corporate Enterprises Act, the Consolidated Financial Statements (Consolidated Statement of Financial Position, Separate Consolidated Income Statement, Consolidated Statement of Changes in Equity, Consolidated Statement of Comprehensive Income, Consolidated Statement of Cash Flows, and Notes to the Consolidated Financial Statements) and the Consolidated Management Report (which contains in separate sections the Annual Corporate Governance Report (arts. 538 and 540 of the Corporate Enterprises Act) and the Non-Financial Information Statement (art. 44 of the Commercial Code, as modified by Law 11/2018) for Sacyr Group, corresponding to the 2020 financial year, which will be submitted for approval at the Parent’s General Shareholders’ Meeting.

The Annual Corporate Governance Report provides a detailed explanation of the Company’s governance system and how it works in practice.

The Non-Financial Information Statement includes the information necessary to understand the Group’s performance, results and position, and the impact of its activities with respect to environmental and social matters, human rights and combating corruption and bribery, and regarding personnel, including the measures adopted to promote the principle of equal treatment and opportunities for women and men, non-discrimination and the inclusion of people with disabilities and universal accessibility.

Six. Declare that to the best of its knowledge, the above-mentioned documents were prepared in accordance with applicable accounting principles and present a true and fair view of the financial position and earnings of the Parent and of the consolidated companies taken as a whole, and that the consolidated management report provides a true and fair analysis of the performance and earnings obtained, as well as the Parent’s position and of the consolidated companies taken as a whole, along with a description of the main risks and uncertainties these face.

Seven. State that the Group’s accounts underlying the 2020 consolidated financial statements contain no items of environmental significance that should be included in the notes to the consolidated financial statements in accordance with the third part of the Spanish General Chart of Accounts (Royal Decree 1514/2007, of 16 November).

Eight. Given that the aforementioned “statement certifying signatures” could not be signed by the Directors, as this meeting was not held in person, rather it was held by videoconference through “Microsoft Teams”, as a result of the situation caused by the COVID-19 pandemic, authorise the Secretary to certify these resolutions, in place of the “statement certifying signatures”, noting that no Director opposed or raised any reservations concerning (i) the consolidated financial statements and (ii) the consolidated management report, both corresponding to 2020”.

(...)

“The Board of Directors, after due deliberation and having voted, unanimously approved the minutes of the meeting, in terms of the wording of the resolutions”.

TWO. For the corresponding purposes, it shall be noted that, insofar as possible, given that, as mentioned previously, this meeting was not held in person but rather by video conference through “Microsoft Teams”, each of the members of the Board of Directors participating in the meeting was identified by their image and voice. To access the meeting, the members of the Board used the password provided with their invitation via the Gobertia tool.

In witness whereof, I issue this certificate in Madrid on 25 February 2021.

THE SECRETARY

Read and approved
THE CHAIRMAN
D. Manuel Manrique Cecilia

Ana María Sala Andrés





Callao Sports Center, Peru 



sacyr



CORPORATE GOVERNANCE



2020



ANNUAL REPORT OF CORPORATE GOVERNANCE FOR LISTED CORPORATIONS

ISSUER IDENTIFICATION DATA

END DATE OF THE REFERENCED BUSINESS YEAR 31/12/2020

C.I.F. A-28013811

Corporate Name: **SACYR, S.A.**

Corporate address: Calle Condesa de Venadito, 7, 28027 Madrid

A. OWNERSHIP STRUCTURE

A.1 COMPLETE THE FOLLOWING CHART REGARDING THE CAPITAL STOCK OF THE COMPANY:

Date of the last modification	Capital stock (€)	Number of shares	Number of voting rights
30/11/2020	604,572,039.00	604,572,039	604,572,039

Observations:

The date recorded in public deed is provided as the closing of the 2020 business year last modification, remaining recorded in the Commercial Registry on December 01, 2020 and published in the CNMV website on December 02, 2020.

State if there are different types of shares with different associated rights:

[] Yes [✓] No

A.2 DETAIL THE DIRECT AND INDIRECT HOLDERS OF THE SIGNIFICANT SHARES, THEIR COMPANY AT THE CLOSING OF THE BUSINESS YEAR, EXCLUDING THE BOARD MEMBERS

Name or corporate name of the shareholder	% of voting rights attributed to the shares		% of voting rights through financial instruments		% total of voting rights
	Direct	Indirect	Direct	Indirect	
GRUPO EMPRESARIAL FUERTES, S.L.	0.000%	6.330%	0.000%	0.000%	6.330%
BETA ASOCIADOS, S.L.	5.160%	0.000%	0.000%	0.000%	5.160%
PRILOMI, S.L.	4.700%	0.000%	0.000%	0.000%	4.700%

Observations:

The data contained in the above are the ones resulting on December 31, 2020 from the records of Sociedad de Gestión de los Sistemas de Registro, Compensación y Liquidación de Valores, S.A. "Iberclear" according to article 6.2 of the Company By-laws;

Detail of the indirect participation:

Name or corporate name of the indirect holder	Name or corporate name of the direct holder	% of voting rights attributed to the shares	% of voting rights through financial instruments	% total of voting rights
GRUPO EMPRESARIAL FUERTES, S.L.	GRUPO CORPORATIVO FUERTES, S.A.	6.33	0.00	6.33

Observations:

Indicate the most significant movements in the shareholder structure that have taken place during the business year:

Most significant movements:

Name or corporate name of the shareholder	Operation date	Operation description
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A.3 COMPLETE THE FOLLOWING CHARTS REGARDING THE MEMBERS OF THE COMPANY BOARD OF DIRECTORS WHO HAVE VOTING RIGHTS OVER SHARES OF THE COMPANY:

Name or corporate name of the director	% of voting rights attributed to the shares		% of voting rights through financial instruments		% total of voting rights	% of voting rights which can be transferred through financial instruments	
	Direct	Indirect	Direct	Indirect		Direct	Indirect
MANUEL MANRIQUE CECILIA	0.00%	1.38%	0.00%	0.00%	1.38%	0.00%	0.00%
DEMETRIO CARCELLER ARCE	0.00%	0.13%	0.00%	0.00%	0.13%	0.00%	0.00%
AUGUSTO DELKÁDER TEIG	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
FRANCISCO JAVIER ADROHER BIOSCA	0.01%	0.00%	0.00%	0.00%	0.01%	0.00%	0.00%
GRUPO CORPORATIVO FUERTES, S.L.	6.33%	0.00%	0.00%	0.00%	6.33%	0.00%	0.00%
GRUPO SATOCÁN DESARROLLOS, S.L.	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
ISABEL MARTÍN CASTELLÁ	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
JUAN MARÍA AGUIRRE GONZALO	0.02%	0.00%	0.00%	0.00%	0.02%	0.00%	0.00%
LUIS JAVIER CORTÉS DOMÍNGUEZ	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
PRILOU, S.L.	3.58%	4.70%	0.00%	0.00%	8.28%	0.00%	0.00%
JOSÉ JOAQUÍN GÜELL AMPUERO	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
MARIA JESÚS DE JAÉN BELTRÁ	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
ELENA JIMENEZ DE ANDRADE ASTORQUI	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Total % of voting rights in the power of the Board of Directors: 16.14%

Observations:

The data contained in the above section are the ones resulting on December 31, 2020 from the records of Sociedad de Gestión de los Sistemas de Registro, Compensación y Liquidación de Valores, S.A. "Iberclear".

Detail of the indirect participation:

Name or corporate name of the director	Name or corporate name of the direct holder	% of voting rights attributed to the shares	% of voting rights through financial instruments	% total of voting rights	% of voting rights which can be transferred through financial instruments.
MR. MANUEL MANRIQUE CECILIA	CYMOFAG, S.L.	1.38%	0.00%	1.38%	0.00%
MR. DEMETRIO CARCELLER ARCE	INVERSIONES LAS PARRAS DE CASTELLOTE, S.L.	0.13%	0.00%	0.13%	0.00%
MR. DEMETRIO CARCELLER ARCE	RELATED PEOPLE	0.00%	0.00%	0.00%	0.00%
PRILOU, S.L.	PRILOMI, S.L.	4.70%	0.00%	4.70%	0.00%

Observations:

i. Mr. Manuel Manrique controls 100% of the capital stock of Telbasa Construcciones e Inversiones, S.L. which is the owner of 100% of the capital stock of Cymofag, S.L.

ii. Mr. Demetrio Carceller Arce controls the company Inversiones las Parras de Castellote, S.L.

iii. Mr. José Manuel Loureda Mantiñán, natural person representative of Prilou, S.L., owns 49% of the capital stock of Prilou, S.L. which in turn holds 86% of the capital stock of Prilomi, S.L.

A.4 STATE, WHEN APPLICABLE, THE FAMILY, COMMERCIAL CONTRACTUAL OR COMPANY TYPE RELATION THAT EXISTS BETWEEN THE HOLDERS OF SIGNIFICANT SHARES, AS THEY ARE KNOWN TO THE COMPANY, EXCEPT WHEN THEY ARE NOT REALLY RELEVANT OR DERIVE FROM ORDINARY COMMERCIAL OPERATIONS OR TRAFFIC, EXCEPT THOSE REPORTED UNDER SECTION A.6:

Related name or corporate name: Prilou, S.L. y Prilomi, S.L.

Type of relation: Corporate

Brief description: Prilou, S.L holds 86% of the capital stock of Prilomi, S.L.

Related name or corporate name: Prilou, S.L. y Prilomi, S.L.

Type of relation: Family.

Brief description: The joint administrators in both companies are brothers. In Prilou, S.L. the joint administrators are Daniel Loureda López and Jaime Loureda López and in Prilomi, S.L., the joint administrators are Jaime Loureda López and José Manuel Loureda López.

A.5 STATE, WHEN APPLICABLE, THE CONTRACTUAL OR COMPANY TYPE RELATION THAT EXISTS BETWEEN THE HOLDERS OF SIGNIFICANT SHARES, AND THE COMPANY AND/OR ITS GROUP, EXCEPT WHEN THEY ARE NOT REALLY RELEVANT OR DERIVE FROM THE ORDINARY COMMERCIAL OPERATIONS OR TRAFFIC:

Prilou, S.L. is Consultant of Sacyr, S.A. There is no relation between Prilou, S.L. and the other companies of the Sacyr Group.

Observations:

José Manuel Loureda Mantiñán, natural person representing Prilou, S.L. Director in the Sacyr, S.A. Board, has a company relationship with the following companies of the Sacyr Group: Sacyr Servicios, S.A (of which he is Chairperson and Director) and Sacyr Construcción (of which he is a Director).

A.6 DESCRIBE THE RELATIONS, EXCEPT WHEN RARELY RELEVANT FOR BOTH PARTIES, THAT EXIST BETWEEN THE SIGNIFICANT OR REPRESENTED SHAREHOLDERS IN THE BOARD AND THE DIRECTORS, OR THEIR REPRESENTATIVES, IN THE CASE OF CORPORATE ADMINISTRATORS.

Explain, when applicable, how the significant shareholders are represented. Namely, point out those shareholders who have been appointed in representation of significant shareholders, those whose appointment has been promoted by significant shareholders, or that are linked to significant shareholders and/or entities in their groups, specifying the nature of said relations and links. Particularly, when applicable, the existence, identity and position of the board members, or representatives of the board members, listed company, who/which are, at the same time, members of the board of directors, or their representatives, in companies which hold significant participations of the listed company or in group entities of said significant shareholders.

Name or corporate name of the related director or representative	Name or corporate name of the related significant shareholder	Corporate name of the group company of the significant shareholder	Description relation/position
DEMETRIO CARCELLER ARCE	DISA CORPORACIÓN PETROLÍFERA, S.A.	DISA CORPORACIÓN PETROLÍFERA, S.A.	Chairperson of the linked shareholder Board of Directors.
FRANCISCO JAVIER ADROHER BIOSCA	DISA CORPORACIÓN PETROLÍFERA, S.A.	DISA CORPORACIÓN PETROLÍFERA, S.A.	Natural person, representing Bicar, S.A., Director of Disa Corporación Petrolífera.
MR. JOSÉ MANUEL LOUREDA MANTIÑÁN	PRILOU, S.L.	PRILOMI, S.L.	Holder of 49% of Prilou, S.L. capital stock, which, at the same time, holds 86% of the capital stock of Prilomi, S.L. Likewise, the representative is the direct ascendant of the joint administrators of Prilomi, S.L.
MR. TOMAS FUERTES FERNANDEZ	GRUPO CORPORATIVO FUERTES, S.L.	GRUPO CORPORATIVO FUERTES, S.L.	Chief executive Officer.

Observations:

The abovementioned significant shareholders are represented in the Board of Directors by the directors representing substantial shareholders they have proposed.

A.7 State if the shareholders impact that affect the company has been communicated according to what is established under articles 530 and 531 of the Corporate Law. When applicable, briefly describe and list the shareholders linked by the agreement:

Yes No

Participants of the shareholders agreement	% of the affected capital stock	Brief description of the agreement	Agreement maturity date, if applicable
-DISA CORPORACIÓN PETROLÍFERA, S.A.	15.89	The relation among the parties as Company shareholders are articulated based on the incorporation of a Shareholders Union which purpose is to regulate the exercise of voting rights in the Shareholders Meeting and, when applicable, attempt for Grupo Satocan, S.A., to hold a representative in the Board of Directors.	21/02/2031
-GRUPO SATOCÁN, S.A.			
-GRUPO SATOCÁN DESARROLLOS, S.L.		The rights of the syndicated votes are 23,315,883, of which Disa Corporación Petrolífera, S.A. contributes 11,657,942, Grupo Satocan, S.A., 10,624,466 and Grupo Satocan Desarrollos, S.L. 1,033,475, not including the rest of their voting rights in the syndication agreement. However, each of the parties has signed a unilateral communication to the CNMV committing that all syndicated shares vote in the same direction than their syndicated shares. Data contained in this section, are those resulting from the information communicated to the CNMV. Registry dates and numbers: 23/02/2011: 138707; 15/03/2011: 140223 and 03/16/2011: 140260.	

Observations:

State if the company is aware of the existence of agreed actions among their shareholders. Briefly describe them, if applicable:

Yes No

Coordinated action participants	% of the affected capital stock	Brief description of the agreement	Agreement maturity date, if applicable
-DISA CORPORACIÓN PETROLÍFERA, S.A.	15.89	The relation among the parties as Company shareholders are articulated based on the incorporation of a Shareholders Union which purpose is to regulate the exercise of voting rights in the Shareholders Meeting and, when applicable, attempt for Grupo Satocan, S.A., to hold a representative in the Board of Directors.	21/02/2031
-GRUPO SATOCÁN, S.A.			
-GRUPO SATOCÁN DESARROLLOS, S.L.		The rights of the syndicated votes are 23,315,883, of which Disa Corporación Petrolífera, S.A. contributes 11,657,942, Grupo Satocan, S.A., 10,624,466 and Grupo Satocan Desarrollos, S.L. 1,033,475, not including the rest of their voting rights in the syndication agreement. However, each of the parties has signed a unilateral communication to the CNMV committing that all syndicated shares vote in the same direction than their syndicated shares.	

Observations:

We considered as submitted what is detailed in the previous section regarding shareholders agreements.

Point out the cases during the business year in which some modification or default of said agreements or coordinated actions has taken place:

A modification of the abovementioned shareholders agreement has been communicated to the company during the 2020 business year, subscribed by the participating parties through an Addendum dated October 30, 2020, according to which (i) Grupo Satocán Desarrollos, S.L. does not subscribe it since at the time it was not a holder of Sacyr, S.A. shares, (ii) the duration of the agreement is extended for another ten years, due to which it will end on February 21, 2031, (iii) provision 2.2. of the agreement, related to "majority voting" is modified and, (iv) provision 4 of the agreement referred to

“the appointment of Board of Directors members of Sacyr, S.A.” is modified.

A.8 STATE IF THERE IS AN INDIVIDUAL OR COMPANY THAT EXERCISES OR CAN EXERCISE CONTROL OVER THE COMPANY PURSUANT TO ARTICLE 5 OF THE STOCK MARKET LAW. WHEN APPLICABLE, IDENTIFY IT:

[] Yes [x] No

Name or corporate name:

Observations:

A.9 COMPLETE THE FOLLOWING CHARTS REGARDING THE CAPITAL STOCK OF THE COMPANY:

On the business year closing date:

Number of direct shares	Number of indirect shares (*)	total % of the capital stock
17,030,774	0	2.82%

Observations:

(*) Through:

Name or corporate name of the shares direct holder	Number of direct shares
Total:	

Observations:

Explain the significant variations that took place during the business year:

Dated 04/12/2020

Total of direct acquired shares: 4,091,924

% over the capital stock: 0.677%

Total transferred direct shares: 4,255,161

% over the capital stock: 0.704%

Dated 03/11/2020

Total of direct acquired shares: 5,987,497

% over the capital stock: 1.008%

Total transferred direct shares: 5,750,735

% over the capital stock: 0.968%

Dated 15/09/2020

Total of direct acquired shares: 5,994,606

% over the capital stock: 1.009%

Total transferred direct shares: 5,923,219

% over the capital stock: 0.997%

Dated 17/07/2020

Total of direct acquired shares: 6,062,726

% over the capital stock: 1.021%

Total transferred direct shares: 6,439,953

% over the capital stock: 1.084%

Dated 19/05/2020

Total of direct acquired shares: 5,941,355

% over the capital stock: 1.000%

Total transferred direct shares: 6,008,281

% over the capital stock: 1.012%

Dated 27/03/2020

Total of direct acquired shares: 6,020,676

% over the capital stock: 1.014%

Total transferred direct shares: 5,191,229

% over the capital stock: 0.874%

Dated 17/02/2020

Total of direct acquired shares: 2,688,837

% over the capital stock: 0.453%

Total transferred direct shares: 2,969,652

% over the capital stock: 0.500%

Dated 14/01/2020

Total of direct acquired shares: 5,828,440

% over the capital stock: 1.001%

Total transferred direct shares: 6,093,379

% over the capital stock: 1.047%

A.10 DETAIL OF THE CONDITION AND PERIOD OF THE TERM IN EFFECT OF THE SHAREHOLDERS MEETING TO THE BOARD OF DIRECTORS TO ISSUE, REPURCHASE OR TRANSFER TREASURY STOCK.

The Company Shareholders General Meeting, held on June 7, 2018, agreed to authorize the Board of Directors for the derivative acquisition of treasury stock by Sacyr, S.A. or companies of its group. The text of the adopted agreement verbatim is the following:

“Authorize the derivative acquisition of Sacyr, S.A. shares (the “Company”) by the company itself, to companies of its group, pursuant to what is established in articles 146 and related ones of the Capital Company Act, complying with the requirements and limitations established in the applicable law at each time and under the following conditions:

- Acquisition methods: acquisitions can be performed directly by the Company or indirectly through companies of its group, and these need to be formalized by sale and purchase, swap or any other legal business under the Law.
- Maximum number of shares to acquire: the face value of the shares to be acquired, adding, when applicable, those that are already owned, directly or indirectly, will not exceed the maximum legal percentage allowed at any time.
- Maximum and minimum exchange: the price of acquisition per share will be at least the face value and as maximum the listed value in the Stock Market on the acquisition date.
- Duration of the authorization: This authorization is granted for a period of five years.

Likewise, and for the purposes of what is established under the second paragraph of section a), article 146.1 of the Corporate Act, it is specifically mentioned that express authorization is granted for the acquisition of Company shares by any of its subsidiaries, under the abovementioned terms.

The authorization also includes the acquisition of shares that, when applicable, will be delivered directly to the Company workers and administrators of its group, or as a consequence of the exercise of the right of first option of those who are holders or for the liquidation and payment of the incentive plans based on the delivery of shares.

This authorization renders without effect the one granted by the General Meeting held on June 12, 2014, for the unused amount.”

A.11 ESTIMATED FLOATING CAPITAL:

	%
Estimated Floating capital	67.58%

Observations:

A.12 STATE IF THERE IS ANY RESTRICTION (STATUTORY, LEGISLATIVE OR OF ANY TYPE) REGARDING THE TRANSFER OF VALUES AND/OR ANY RESTRICTION TO VOTING RIGHTS. IN PARTICULAR, THE EXISTENCE OF ANY TYPE OF RESTRICTIONS WHICH CAN IMPAIR TAKING CONTROL OF A COMPANY THROUGH THE ACQUISITION OF ITS SHARES IN THE MARKET WILL BE COMMUNICATED, AS WELL AS THOSE SYSTEMS OF ADVANCED AUTHORIZATION OR COMMUNICATION THAT ARE APPLICABLE PURSUANT TO SECTOR REGULATIONS OVER THE ACQUISITION OR TRANSFER OF COMPANY FINANCIAL INSTRUMENTS.

Yes No

Description of the restrictions:

Pursuant to article 33, sections 3, 4 and 5, of the By-laws “a shareholder cannot exercise his/her voting rights in the Shareholders General Meeting, by him/herself or through a representative, when attempting to adopt an agreement which purpose is the following: a) Release him/her of an obligation, b) Provide any type of financial assistance, including the rendering of guarantees in his/her favor or c) Release him/her, in case of a Director, of the obligation derived from the duty of loyalty agreed in accordance to the legal provisions. What is stipulated in the previous section will also be applicable when the agreements affect, when dealing with a natural person shareholder, or the controlled entities or companies by the abovementioned and in the case of shareholding companies, the entities or companies belonging to its group, even when the later companies or entities are not shareholders. If a shareholder who has incurred in any of the previously stipulated voting prohibitions was to attend the Meeting, his/her shares will be reduced from the attendants with the purpose of establishing the number of shares over which the necessary majority will be calculated for the adoption of the corresponding agreements.”

Article 27.1 of the By-laws stipulates that “...in cases in which the administrators or another individual, representing or on behalf of any of them, have formulated a public request for representation, the administrator who obtains said representation, in addition to any other duties of information to the represented party and abstention imposed by the applicable regulation, will not be able to exercise the voting right corresponding to the represented shares for those items of the agenda in which there is a conflict of interest, except when having received from the represented party specific voting instructions for each of the items according to the terms that have been legally established. In any case, it will be understood that the administrator is in conflict of interest regarding decisions related to (i) his/her appointment, reelection, ratification, destitution, separation or dismissal as administrator, (ii) the exercise of company liability actions against him/her and (iii) the approval or ratification of the Company transactions with the administrator in question, companies controlled by him/her or those he/she represents or people who act on his/her behalf.”

According to article 23.4.d) of the Meeting Regulation, “in cases of conflict of interest established by article 190 of the Corporate Act, the affected partner will not be able to exercise the right to vote that corresponds to his/her shares, which will be deducted from the capital stock for the calculation of the majority of the votes necessary in each case. For the adoption of those agreements related to items not included in the agenda, the shares of those shareholders who have participated in the General Meeting through remote means of voting, will not be considered as attending or represented shares, except when they have delegated their representation or granted specific voting instructions, for said items according to the general regulations. For the adoption of any of the agreements mentioned pursuant to article 526 of the Corporate Act, those shares in regard to which no right to vote can be exercised due to the application of what is established in said precept, will not be considered as represented, nor attention, except when an alternate sub-delegation or delegation has been scheduled over an individual who can exercise the right to vote.

A.13 STATE IF THE GENERAL MEETING HAS AGREED TO ADOPT NEUTRALIZATION MEASURES REGARDING A TAKEOVER BID PURSUANT TO THE PROVISIONS OF ACT 6/2007.

Yes No

When applicable, explain the measures approved and the terms in which the inefficiency of the restrictions will take place:

A.14 STATE IF THE COMPANY HAS ISSUED SECURITIES THAT ARE NEGOTIATED IN THE EUROPEAN UNION REGULATED MARKET.

Yes No

When applicable, list the different types of shares and, for each type of shares, the rights and obligations its grants:

B. GENERAL MEETING

B.1 STATE AND WHEN APPLICABLE DETAIL IF THERE ARE DIFFERENCES WITH THE MINIMUM QUORUM REGIME UNDER THE CAPITAL COMPANY ACT PURSUANT THE INCORPORATION QUORUM OF THE GENERAL MEETING:

Yes No

	% of quorum different that the one established under art. 193 LSC for general cases	% of quorum different that the one established under art. 193 LSC for especial cases under art. 194 LSC
Quorum demanded under 1 st notice of meeting		
Quorum demanded under 2 nd notice of meeting		

Description of the differences:

B.2 STATE AND WHEN APPLICABLE DETAIL IF THERE ARE DIFFERENCES WITH THE QUORUM REGIME UNDER THE CAPITAL COMPANY ACT FOR THE ADOPTION OF CORPORATE AGREEMENTS:

Yes No

Describe what the differences are regarding the system established under the LSC

	Reinforced majority different than the one established under article 201.2 LSC for the cases of 194.1 LSC	Other cases of reinforced majority
% established by the entity for the adoption of agreements		

Description of the differences:

B.3 STATE THE APPLICABLE REGULATIONS TO THE MODIFICATION OF THE COMPANY BY-LAWS. PARTICULARLY, INFORMATION WILL BE PROVIDED FOR THE MAJORITY NECESSARY FOR THE MODIFICATION OF THE BY-LAWS, AS WELL AS, WHEN APPLICABLE, THE REGULATIONS SCHEDULED FOR THE SUPERVISION OF THE PARTNERS RIGHTS IN THE MODIFICATION OF BY-LAWS.

The By-laws do not establish anything different from what is legally stipulated. Article 19.2 e) of the By-laws and 3.5 of the Meeting Regulation, pursuant to article 285.1 of the Corporate Act, establishes that: *“The General Meeting has the responsibility of deciding upon all matters that have been attributed to it by the law or the by-laws. In particular and for informational purposes, it is responsible for: (...) e) The modification of the By-laws”.*

Regarding the scheduled majorities for the modification of the By-laws, pursuant to article 194 of Corporate Law, *“if the Shareholders General Meeting is summoned to deliberate over any by-laws modification, including the increase and reduction of capital, as well as the issuing of securities, the suppression or limitation of the preferential subscription right for new shares, the transformation, merger, split, general assignment of assets and liabilities and the transfer of the Corporate office abroad, it will be necessary, under first notice of meeting, the attendance of the shareholders who, attending or represented, own at least fifty per cent of the subscribed capital with voting rights. Under second notice, an attendance of twenty five percent will be sufficient”.*

On the other hand, article 35 of the By-laws establishes that *“Each share with voting rights, attending or represented in the Shareholders Meeting, will entitle to one vote. It will be necessary to have the favorable vote of more than half of the attending or represented shares with voting rights of the Shareholders for the approval of the agreement. Cases in which the applicable regulation of these By-laws establish a superior majority are exempted”.*

The regulations scheduled for the protection of the partner rights in matters of by-laws modification, rule what is scheduled under article 291 of the Corporate Law, which establishes the following: *“The modification of the By-laws which implies responsibilities for the partners must be adopted with the consent of the affected parties.”* In order for a by-laws modification which directly or indirectly affects the rights of a class of shares to be valid, it will be necessary for it to have been agreed upon by the General Meeting, with the requirements established under the Corporate Law and also by the majority of the shares belonging to the affected class. When the modification only affects a part of the shares belonging therein and, when applicable, single class and represent a discriminatory treatment among them, it will be considered, pursuant to article 293 of the Corporate Law, which the affected and non affected shares by the modification constitute independent classes of shares, making it therefore necessary to obtain a separate agreement for each of them. It will be considered that any modification that, in the substantial plain, has an economic or political impact, which is clearly asymmetrical among the different shares or the holders conveys a discriminatory treatment.

Any by-laws modification requires the preparation by the Board of Directors of a report supporting the specific modification, according to what is stipulated under article 286 of the Corporate Law, for making it available to the shareholders at the time of the Meeting, allowing the shareholders to have detailed and sufficient information regarding the intended modification, all of the above before the voting takes place. This report is mandatory and a key element of all by-laws modification proposal. Not preparing this report represents an irremediable default which leads to the invalidity of the adopted agreement and the subsequent refusal of the by-laws modification recording in the Commercial Registry.

The advanced information regarding the matters to be discussed in the Meeting in favor of shareholders is a guarantee of the rights of partners in matters of by-law modification. The right of shareholders to obtain specific documentary information, with the purpose of being used as data to be prepared for the General Meeting, as well as the necessary delivery of said data to those who request it, are a part of this right. Article 32 of the By-laws together with article 197 of the Corporate Act, establish that *“1. From the same day as the publication of the notice of meeting for the General Meeting and up to the fifth day before, included, to the one scheduled to its celebration, shareholders may, regarding the matters included in the Agenda, request the information and clarifications that they consider necessary in writing, or formulate, also in writing, the questions they consider adequate. During the celebration of the General Meeting, shareholders may verbally request the information or clarifications that are considered convenient regarding the matters included in the agenda. 2. Likewise, shareholders can request information from administrators in writing up to the fifth day before the holding of the General Meeting is scheduled, included, or verbally during the meeting, as well as information, clarification or formulate questions or clarifications, or formulate questions in writing, regarding the information accessible to the public that has been facilitated by the Company to the Comisión Nacional del Mercado de Valores since the*

celebration of the last General Meeting and regarding the auditor's report. 3. Administrators will have the obligation to facilitate the requested information according to the two previous sections in the time and manner stipulated in the applicable regulations, except when said information is unnecessary for the safekeeping of the partner rights, or there are objective reasons to consider that it could be used for purposes outside of the company or its advertisement damages the Company or affiliated companies. However, the requested information cannot be denied when the request is supported by shareholders representing, at least, twenty five percent of the capital stock. When, before the formulation of any specific question, the requested information will be available in a clear, specific and direct manner for all shareholders in the Company website, under the format question-answer, the administrators will be able to limit their reply to referencing the information provided in said format. "

Article 5 of the Meeting Regulation states that; "1. The General Meeting notice of meeting, for ordinary as well as extraordinary meetings, will be performed in a manner that guarantees a quick and non discriminatory access to the information among all shareholders. For said purpose, communications means that guarantee an efficient and public broadcast will be performed, as well as free access to said meeting by the shareholders of the entire European Union. (...) 5. According to what is established under the applicable regulation, a Shareholder Electronic Forum will be enabled on the Company website due to the notice of meeting of the General Meeting. The purpose of the Shareholders Electronic Forum will be according to its legal purpose and the guarantees and regulations established by the Company, being able to access said forum those shareholders and groups of shareholders that are duly legitimated to do so. The Board of Directors can develop the abovementioned regulations, establishing the procedure, periods and other conditions for the operation of the Shareholders Electronic Forum."

Sacyr has a "Communication and contact policy with shareholders, institutional investors and voting advisors" with the purpose of defining and establishing the principles and criteria that rules the communication and contact actions with all of them. These principles are: a) Transparency, veracity, immediacy, equality and symmetry of the information broadcasting; b) Equal treatment in the recognition and exercise of the rights of all shareholders that are in the same position; c) Protection of the legitimate rights and interests of all shareholders and, d) Use and establishment of communication channels and tools which promote and efficient communication between the Company and its shareholders, institutional investors and markets. In this regard the company has the following: (i) A corporate website (www.sacyr.com), as main communication channel, where extensive institutional, economic and financial information is offered, as well as matters regarding the Company corporate governance addressed to shareholders and investors and, (ii) A specific Management for Relations with Investors, depending from the General Financial Management, which purpose is to be used as an open channel of communication, permanent and transparent with shareholders, institutional investors and other interested parties. For this purposes, it has a free telephone number and two E-mail addresses, through which the above mentioned can formulate the corresponding queries or suggestions.

Lastly, the provisions of article 33.2.b) of the Company By-laws, "(...) are also a right of the partners *Each of the matters of the agenda will be subject to an individual vote. In any case, even when in the same matter of the agenda, the following must be voted for separately: b) in the modification of the by-laws, each article or group of articles which have their own autonomy*".

B.4 INDICATE THE DATA OF THE ATTENDANCE IN THE GENERAL MEETINGS HELD DURING THE BUSINESS YEAR REGARDING THIS REPORT AND THOSE OF THE TWO PRIOR BUSINESS YEARS:

Shareholders meeting date	Attendance data					Total
	% of physical presence	% in representation	% remote vote		Others	
			Electronic vote			
07/06/2018	33.78%	25.24%	0.01%		0.06%	59.09%
Of the Floating capital: (2018)	1.59%	25.23%	0.01%		0.06%	26.89%
13/06/2019	26.10%	31.02%	0.00%		0.78%	57.90%
Of the Floating capital: (2019)	0.33%	19.83%	0.00%		0.78%	20.94%
11/06/2020	4.20%	39.82%	0.01%		6.71%	50.74%
Of the Floating capital: (2020)	0.00%	15.29%	0.01%		0.39%	15.69%

Observations:

The detail of the remote voting in each of the meetings was:

- In 2020, 66,787 shares voted electronically; 58,151 delegated their vote electronically and 39,863,492 shares by postal mail.
- In 2019, 12,822 shares voted electronically; 74,043 delegated their vote electronically and 4,443,127 shares by postal mail.
- In 2018, 12,939 shares voted electronically; 26,153 delegated their vote electronically and 336,551 shares by postal mail.

B.5 STATE IF DURING THE GENERAL MEETINGS HELD DURING THE BUSINESS YEAR, THERE HAS BEEN ANY ITEMS OF THE AGENDA WHAT, DUE TO ANY REASON, HAS NOT BEEN APPROVED BY SHAREHOLDERS:

Yes No

Items of the agenda which have not been approved

% votes against (*)

(*) If the not approval of the item is due to causes different than votes against, it will be explained under the text section and in column “% of votes against” a “n/a” will be written.

B.6 STATE IF THERE ARE ANY BY-LAWS RESTRICTIONS THAT ESTABLISHES A MINIMUM NUMBER OF SHARES NECESSARY TO ATTEND THE GENERAL MEETING OR TO VOTE REMOTELY:

Yes No

Number of shares necessary to attend the general meeting 151

Number of shares necessary to vote remotely 151

Observations:

Pursuant to article 25.1 of the By-laws and 9 of the Meeting Regulation, “to attend the General Meeting it will be necessary for the shareholder (i) to be holder of, at least, a number of shares which joint face value exceeds one hundred and fifty Euros (€150) (...). *When the shareholder exercises his/her voting rights using postal or electronic correspondence or any other means of remote communication, this condition must also be complied with at the moment of its issuing.*”

B.7 STATE IF IT HAS BEEN ESTABLISHED THAT CERTAIN DECISIONS, DIFFERENT FROM THOSE ESTABLISHED BY THE LAW, WHICH REPRESENT AN ACQUISITION, ALIENATION, CONTRIBUTION TO ANOTHER COMPANY OF ESSENTIAL ASSETS OR OTHER SIMILAR CORPORATE OPERATIONS, MUST BE SUBJECT TO THE APPROVAL OF THE SHAREHOLDERS GENERAL MEETING:

Yes No

Explanation of the decisions that must be presented to the Meeting, different than those established under the Law

Pursuant to article 19.2.j) of the By-laws and 3.10 of the Shareholders General Meeting Regulation, the Meeting has the competence of deciding regarding the matters have been attributed legal and statutorily, among others, “The transfer to dependent entities of essential activities developed up to that point by the company itself, although the former holds complete control over them.”

However, articles 19.2.h) of the By-laws and 3.8 of the Meeting Regulation establishes that the General meeting is also responsible for agreeing upon the “acquisition, alienation or contribution to another company of key assets.” Pursuant to article 160 f) of the Corporate Law “the essential character of the assets is presumed when the operation amount exceeds twenty five percent of the assets reflected in the last approved balance.”

B.8 STATE THE ADDRESS AND METHOD OF ACCESS ON THE COMPANY WEB SITE TO THE INFORMATION ABOUT CORPORATE GOVERNANCE AND OTHER INFORMATION REGARDING THE GENERAL MEETINGS THAT IS TO BE PLACED AT THE DISPOSITION OF THE SHAREHOLDERS ON THE COMPANY WEBSITE:

You can find the information required by the Capital Company Act and other applicable regulations on the corporate website of the Group (www.sacyr.com).

The information regarding corporate governance and other information about the general meeting can be find on the following address:

<https://www.sacyr.com/en/shareholders-investors/corporate-governance/internal-rules>

Likewise, the section “General Meeting” gathers the requirements and procedures to accredit the ownership of the shares, rights of attendance to the Shareholders General Meeting and exercise or delegation of the right to vote, as well as the notice of meeting of the Meeting and additional information related therein.

C. STRUCTURE OF THE COMPANY ADMINISTRATION

C.1. BOARD OF DIRECTORS.

C.1.1 Minimum and maximum number of board members scheduled in the articles of association and established by the general meeting:

Maximum number of board members	19
Minimum number of board members	9
Number of board members established by the Meeting	13

Observations:

C.1.2 Fill in the following chart with the board members:

Name or corporate name of the director	Representative	Category of the board member	Position on the board	Date of the first appointment	Date of the last appointment	Election procedure	Maturity date
MANUEL MANRIQUE CECILIA		EXECUTIVE	CHAIRPERSON AND MANAGING DIRECTOR	10/11/2004	13/06/2019	SHAREHOLDERS GENERAL MEETING AGREEMENT	01/01/1954
DEMETRIO CARCELLER ARCE		Director representing controlling shareholders	FIRST DEPUTY CHAIRPERSON	29/01/2003	07/06/2018	SHAREHOLDERS GENERAL MEETING AGREEMENT	31/03/1962
AUGUSTO DELKÁDER TEIG		INDEPENDENT	DIRECTOR/ BOARD MEMBER	27/06/2013	07/06/2018	SHAREHOLDERS GENERAL MEETING AGREEMENT	31/01/1950
JUAN MARÍA AGUIRRE GONZALO		INDEPENDENT	INDEPENDENT COORDINATING DIRECTOR	27/06/2013	07/06/2018	SHAREHOLDERS GENERAL MEETING AGREEMENT	05/12/1962

FRANCISCO JAVIER ADROHER BIOSCA		Director representing controlling shareholders	DIRECTOR/ BOARD MEMBER	19/05/2011	11/06/2020	SHAREHOLDERS GENERAL MEETING AGREEMENT	03/12/1963
GRUPO CORPORATIVO FUERTES, S.L.	Tomás Fuertes Fernández	Director representing controlling shareholders	DIRECTOR/ BOARD MEMBER	19/05/2011	11/06/2020	SHAREHOLDERS GENERAL MEETING AGREEMENT	29/06/1940
GRUPO SATOCÁN DESARROLLOS, S.L.	Juan Miguel Sanjuán Jover	Director representing controlling shareholders	DIRECTOR/ BOARD MEMBER	27/06/2013	07/06/2018	SHAREHOLDERS GENERAL MEETING AGREEMENT	12/09/1945
ISABEL MARTÍN CASTELLÁ		INDEPENDENT	DIRECTOR/ BOARD MEMBER	11/06/2015	13/06/2019	SHAREHOLDERS GENERAL MEETING AGREEMENT	15/03/1947
LUIS JAVIER CORTÉS DOMÍNGUEZ		MISCELLANEOUS EXTERNAL	DIRECTOR/ BOARD MEMBER	06/11/2019	11/06/2020	SHAREHOLDERS GENERAL MEETING AGREEMENT	15/09/1955
PRILOU, S.L.	José Manuel Loureda Mantiñán.	Director representing controlling shareholders	DIRECTOR/ BOARD MEMBER	15/12/2004	13/06/2019	SHAREHOLDERS GENERAL MEETING AGREEMENT	20/06/1939
MARÍA JESÚS DE JAÉN BELTRÁ		INDEPENDENT	DIRECTOR/ BOARD MEMBER	07/06/2018	07/06/2018	SHAREHOLDERS GENERAL MEETING AGREEMENT	24/06/1966
JOSÉ JOAQUÍN GÜELL AMPUERO		INDEPENDENT	DIRECTOR/ BOARD MEMBER	07/06/2018	07/06/2018	SHAREHOLDERS GENERAL MEETING AGREEMENT	15/05/1968
ELENA JIMÉNEZ DE ANDRADE ASTORQUI		INDEPENDENT	DIRECTOR/ BOARD MEMBER	9/05/2019	13/06/2019	SHAREHOLDERS GENERAL MEETING AGREEMENT	25/08/1968
Total number of directors							13

Observations:

For information purposes regarding the election procedure, the Shareholders General Meeting of June 11, 2020 performed the reelection of the directors representing controlling interests Francisco Javier Adroher Biosca and Grupo Corporativo Fuertes, S.L., represented by Tomás Fuertes Fernández. Likewise, it ratified the appointment performed by co-opting dated November 6, 2019 and reelected and appointed Luis Javier Cortés Domínguez as other external directors.

State the terminations, either by resignation or agreement of the general meeting, have taken place in the board of directors during the period subject to information:

Name or corporate name of the director	Category of the director at the time of termination	Date of the last appointment	Termination date	Specialized committees of which he/she was a member of	State if the termination took place before the end of the term
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Reason for termination, when it has taken place before the end of the term and other observations: information regarding if the director has sent a letter to the remaining members of the board and, when dealing with termination of non executive directors, an explanation or opinion of the director which has been terminated by the General Meeting.

Not applicable.

C.1.3 Complete the following charts regarding the members of the board of directors and their categories:
EXECUTIVE DIRECTOR

Name or corporate name of the director	Position in the company flowchart	Profile
MANUEL MANRIQUE CECILIA	CHAIRPERSON - CHIEF EXECUTIVE OFFICER	Civil Engineer by the Technical Engineering School of Madrid. At the end of his career he enrolled in Ferrovial. He is a part of the founding core of Sacyr. He starts in Sacyr as delegate in Andalusia and subsequently occupied the position of regional manager of the company in said community. In 1998, he is appointed as external construction manager of Sacyr and in the year 2000 was appointed as general construction manager of the Sacyr Group. In 2003, and coinciding with the merger with Vallehermoso and the creation of the Sacyr Vallehermoso group, is appointed as chairperson and managing director of the holding constructor department. On November 2004 he is appointed chief executive officer of the Sacyr Vallehermoso Group and in October 2011 he is appointed chairperson of the Sacyr Vallehermoso Group (currently Sacyr). In April 25, 2013 he was appointed as advisor and second deputy chairperson of Repsol. On June 13, 2019, the Chairperson and Managing Director of Sacyr, S.A. is reelected.
Total number of executive directors		1
% over the board total		7.69

Observations:

The profile of the executive director is complemented with what is detailed under section C.10 and C.11 of this report.

EXTERNAL DIRECTORS REPRESENTING SUBSTANTIAL SHAREHOLDERS

Name or corporate name of the director	Name or name of the significant shareholder who he/she represents or who has proposed his/her appointment	Profile
DEMETRIO CARCELLER ARCE	DISA CORPORACIÓN PETROLÍFERA, S.A.	Graduate in Business Administration by Universidad Complutense de Madrid and MBA in the finances specialization. Master in Business management/finances (Fuqua School of Business, Duke University Durham, North Carolina). Is the first Deputy Chairperson of the Sacyr, S.A. Board of Directors. Member of the Board of Directors of Ebro Foods, S.A. and Disa Corporación Petrolífera, among others.
FRANCISCO JAVIER ADROHER BIOSCA.	DISA CORPORACIÓN PETROLÍFERA, S.A.	Graduate in Business Administration and Management (Branch Company Business-Economy) at C.U.N.E.F. (University of Financial Studies) by Universidad Complutense de Madrid; Executive M.B.A. in I.E.S.E. (International Graduate School of Business Management) Madrid. Has taken advanced financial counseling, technical analysis and assessment of companies courses at Instituto de Estudios Bursátiles (I.E.B). Is a member of the Rincasa, SICAV Board of Directors in representation of Bicar, S.A.

PRILOU, S.L.	PRILOU, S.L.	Regarding the natural person who is the representative, José Manuel Loureda Mantiñán, is a Civil Engineer, year of 1964. In 1965 he starts his professional career in Ferrovial until 1986, developing positions from Site Manager to Construction Manager, actively participating in all civil works that Ferrovial constructed during said period. Founder of Sacyr, where he was managing director until the year and chairperson until 2003. From 2003 to 2004 and after the merger of Sacyr with Vallehermoso, he was chairperson of the Sacyr Vallehermoso Group until November 2004. Is Chairperson of the Sacyr Servicios, S.A. Board of Directors and director of the Sacyr Construcción, S.A. And Repsol Board of Directors.	
GRUPO SATOCAN DESARROLLOS, S.L.	GRUPO SATOCAN, S.A.	In relation to the representing natural person, Juan Miguel Sanjuán Jover he is a Civil Engineer through the Escuela Técnica Superior de Madrid and licensed in Economic Sciences by the UNED. He belongs, among others, to the administration entities of Grupo Satocan, S.A., Grupo Satocan Desarrollos S.L. and Grupo Satocan Invest, S.L.	
GRUPO CORPORATIVO FUERTES, S.L.	GRUPO EMPRESARIAL FUERTES, S.L.	In relation to the representing natural person, Tomás Fuertes Fernández, is Licensed in Business Senior Management by the University of Murcia and by the Murcia Chamber of Commerce and in Marketing Management. He has an Honorary Doctorate by the Schools of Economy and Business and Veterinary of the University of Murcia. The Department of Agriculture, Fishing and Food granted the Number commendation to the food merit in the year 2006 due to his important role in the development and modernization of the Spanish food sector Best Business career in the year 2003 by the publication in Actualidad Económica. Selected as Entrepreneur of the year 2004 by Ernst and Young, IESE and the ABC newspaper. In 2008 the publication Dirigentes granted him an award due to his Business Career. Leader of the year in the Food Sector by Club Dirigentes of the Industry and Distribution 2008. Best Business trajectory 2009 by the economic magazine Capital. In 2010 Club Financiero Génova appoints him as best Entrepreneur of the year and the Federación de Asociaciones de Radios y Televisiones de España grants the Antena de Oro 2010 considering him the best entrepreneur. Second entrepreneur in receiving this recognition in the history of the awards. In 2011 he is bestowed the Gold Medal for Work Merit. In 2013 he is recognized with the Gold Medal of the Region of Murcia. The Ministry of Economy and Competition grants the Medal of Merit in Trade for 2013. In 2014, he is appointed Gold Medal of the CROEM (Confederación Regional de Empresarios de la Región de Murcia), COFIDES prize (Compañía Española de Financiación al Desarrollo) for his promotion towards internationalization in 2015. He is a member of the executive bodies of the following institutions: Member of the Executive Committee of the Cámara de Comercio de España; Member of the Executive Committee of the Confederación de Empresarios de la Región de Murcia (Murcia Region Entrepreneurs Confederation), CROEM; Chairperson of Asociación para el Progreso de la Dirección en la Región de Murcia, APD and Honorary Chairperson of the Asociación Murciana de la Empresa Familiar (Amefmur).	
		Total number of directors representing substantial shareholders	5
		% over the board total	38.46

Observations:

The profile of José Manuel Loureda Mantiñán, as natural person representing Prilou, S.L., is complemented with what is detailed under section C.10 and C.11 of this report.

EXTERNAL INDEPENDENT DIRECTORS

Name or corporate name of the director	Profile	
JUAN MARÍA AGUIRRE GONZALO	Graduate in Economic and Business Sciences by ICADE and Master in Financial Management by Instituto de Empresa. Currently a member of the Audit Committee and Appointments Committee of Merlín Properties Socimi, S.A.	
AUGUSTO DELKADER TEIG	He Studied Law and Business Management. Fellow of the first Spanish graduates of German Marshall Found. His activity was mainly developed in the management of communication companies, leaders in the Spanish speaking markets. Currently Chairperson of Cadena Ser and is a member of the El País, Prisa-Noticias and Prisa-Radio Board of Directors.	
ISABEL MARTÍN CASTELLA	Graduate of Economic and Business Sciences by Universidad Complutense. In 1977 she enrolls by public examination in the Senior Government Technicians and Economists of the State. She is currently the coordinating director, chairperson of the Risk Committee and member of the Audit Committee of Unicaja Banco, S.A.	
MARÍA JESÚS DE JAÉN BELTRÁ	Graduate of Economic Sciences by Universidad de Alicante and MBA by Houston University (USA), has developed most of her professional trajectory in the international risk banking sector (Banco Santander, Bankia). In the last years she has directed her career to counseling in green economy sustainable financing projects as Risk Management Consultant in the Green Climate Fund and as independent consultant in climate change mitigating projects.	
JOSÉ JOAQUÍN GÜELL AMPUERO	Graduate of Economic Sciences by Harvard (USA) and by Sciences Po (Paris, France), he is a Senior Member of the Industrial Advisory Board of Industrial Investment and has extensive experience in investment banking (in Lazard as Managing Director, Santander Investment and Merrill Lynch) and business management (as CFO and General Manager of the Recoletos Group). He has participated in domestic and international mergers and acquisition for more than 20 years and has an extensive trajectory in financial and capital markets.	
ELENA JIMENEZ DE ANDRADE ASTORQUI	Law graduate by Universidad Complutense de Madrid – CEU San Pablo, PDG General Management Program of IESE Business School and Certified Insurance Intermediary - Insurance Broker of the Ministry of Economy (DGSFP). Experience in business consulting in the field of innovation and digital transformation, having promoted change through the implementation of new technologies in all the evolutionary processes of the insurance sector and insurance distribution digital ecosystem. Participant in the development and study of the impact of digitalization in risk management and procedures outsourcing, artificial intelligence, Blockchain, Internet of things, Big Data, Machine learning, Wearables, Digital health, Cyber risks, Domotization and sensorization, as well as innovation in the integration of Startups, InsurTechs and collaborative economy.	
Total number of independent directors		6
Total board %		46.15

Observations:

State if any board member qualified as independent receives from the company, or its same group, any amount or benefit under a different concept than the remuneration of a board member, or maintains or has maintained, during the last business year, a business relation with the company or with any company of the group, either in her own name or as significant shareholder, board member or senior management of an entity which has or has had said relation.

When applicable, a motivated declaration of the board member will be included regarding the reason by which it is considered that said board member can develop his/her responsibilities as an independent board member.

Name or corporate name of the director	Description of the relation	Motivated declaration
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Not applicable.

OTHER EXTERNAL BOARD MEMBERS

Other external board members will be identified and the reasons by which they cannot be considered as directors representing controlling shareholders or independent directors will be detailed as well as their relations, either with the company, its managers or its shareholders:

Name or corporate name of the director	Reasons	Company, manager or shareholder with who the link is held	Profile
LUIS JAVIER CORTÉS DOMÍNGUEZ	He is not a director representing majority interests because he does not hold a shareholding interest equal to or greater than what is considered legally significant, nor can he be independent because he is linked to a law firm that has advised the company for valuable consideration during the business year, all in accordance with Article 529 duodecies of the Capital Companies Act and Article 7.4 and 7.5.e),.i) of the Board Regulations.	TESCOR PROFESIONALES ASOCIADOS S.L.P. CORTÉS, ABOGADOS	Bachelor of Laws by the University of Granada. Doctor in Law by the Università di Bologna (Italy). Professor of Commercial Law in the Universities Autónoma de Barcelona, Pompeu Fabra and Alcalá (Madrid). Visiting Professor in the University of Miami (Florida, USA). Extraordinary Professor in the Instituto de Estudios Superiores de la Empresa (IESE). Member of the Drafting Board of Revista de Derecho Mercantil (Commercial Law Magazine). Was member of the Consultant Committee of the National Securities Commission (CNMV). National and international arbiter.
Total number of external board members			1
Total board %			7.69

Observations.

State the variations that, when applicable, have taken place during the period in the category of each board member:

Name or corporate name of the director	Date of change	Previous category	Current category

Observations.

C.1.4 Complete the following chart with the information regarding the number of female board members during the past 4 business years, as well as the type of said female board members:

	Number of female directors				% over the total board members of each type			
	2020 Business Year	Business year 2019	Business year 2018	Business year 2017	2020 Business Year	Business year 2019	Business year 2018	Business year 2017
Executive	0	0	0	0	0.00%	0.00%	0.00%	0.00%
Directors representing controlling shareholders	0	0	0	0	0.00%	0.00%	0.00%	0.00%
Independent	3	3	3	1	23.08%	23.08%	23.08%	7.14%
Miscellaneous External	0	0	0	0	0.00%	0.00%	0.00%	0.00%
Total:	3	3	3	1	23.08%	23.08%	23.08%	7.14%

Observations:

The increase of participation of women directors at the closing of the 2020 business year holds at the same level, regarding the previous business year.

C.1.5 Indicate if the company has diversity policies regarding the board of directors of the company pursuant to matters such as, for example, age, gender, disability, or training and experience of professionals. The small and medium entities, according to the definition contained in the Account Audit Law, will have to inform, at least, of the policy they have established regarding gender diversity.

Yes

No

Partial policies

In case of an affirmative answer, describe these diversity policies, their goals, measures and manner in which they have been applied as well as their results during the business year. The specific measures adopted by the board of directors as well as the Appointments and Remunerations Committee must also be provided in order to achieve a balanced and diverse presence of the directors.

In cases in which the company does not apply a diversity policy, explain the reasons why.

Description of the policies, goals, measures and manner in which they have been applied, as well as the results obtained

Article 7.1 of the Board Regulation establishes that *“the Board of Directors, within the exercise of its powers of proposal to the General Meeting and co-optation to cover vacancies, shall promote and adequate diversity of knowledge, experiences, age and gender and will attempt that the composition of the external boards bodies or non executive bodies represent the majority of the executive directors.”*

According to article 17.7.a) and b) of the Board Regulations, *“Regardless of other responsibilities assigned by the applicable regulations in force, the Articles of Association, the Regulation or the Board of Directors, the Appointments and Remunerations Committee will have the following responsibilities: a) Assess the responsibilities, knowledge and experience necessary in the Board of Directors. For these purposes, it will define the responsibilities and aptitudes necessary in the candidates that are to cover each vacancy and assess the time and dedication necessary in order to efficiently fulfill their responsibilities. b) Establish a representation goal for the gender that has less presence in the Board of Directors and prepare guidance regarding how to reach said objective.”*

Article 22 of the Board Regulations stipulates that *“the Board of Directors and the Appointments and Remunerations Committee, within the scope of its responsibilities, will attempt to promote an adequate diversity of knowledge, experiences, age and gender and for its appointment to fall over people of renown solvency, competence and experience.”*

During the 2018 business year, in order to achieve a balanced and diverse presence of the directors, within the procedure of continuous review and updating performed by the Company, regarding its internal regulation for corporate governance, according to the Good Governance Code of Listed Companies and within the frame of their general and non delegable competence for establishing the Company general policies and strategies, the Board of Directors in its meeting dated June 7, 2018, by proposal of the Appointments and Remunerations Committee of that same date, agreed upon completing and modifying the "Selection policy for director candidates" approved on December 2016, replacing the up to that date applicable drafting, by the so called "Director selection, appointment and reelection policy of Sacyr, S.A."

The goal of said "Director selection, appointment and reelection policy of Sacyr, S.A." is to ensure that the selection process and subsequent appointment proposals of directors comply with the transparency and objectivity principles and, are based in a previous analysis of the Board needs, favoring diversity of knowledge, experience and gender. The selection of director candidates starts from an analysis of the Company needs as well as the needs of its group of companies, which is to be performed by the Board of Directors with the counseling of the Appointments and Remunerations Committee. For this purpose there is a search of people who gather a series of conditions whose appointment favors the diversity of capabilities, experiences and gender within the Board of Directors. These candidates to directors must be honorable and ideal people, with renown solvency, competence, experience, qualification, training, availability and commitment with their position, in addition to having the necessary knowledge to exercise their responsibilities. In particular, upright professionals, whose conduct and professional trajectory is aligned with the principles gathered under the Sacyr Group Code of Conduct and the rest of its Corporate Governance System.

Lastly, the company has a "Diversity Plan" which is verified by the Appointments and Remunerations Committee.

C.1.6 Explain the measures that, when applicable, have been agreed upon by the appointment committee so that the selection procedures do not have implicit biases that prevent the selection of female board members, and that the company deliberately searches and includes among the possible candidates, women who comply with the sought after professional profile and that allow reaching a balanced presence of women and men: Also indicate whether these measures include encouraging the company to have a significant number of female senior managers:

Explanation of the measures:

The coverage procedure for vacancies of Sacyr, S.A. Guarantees that no candidacy is subject to discrimination in any of the selection procedure stages.

As it was previously pointed out, article 22 of the Board Regulations stipulates that *"the Board of Directors and the Appointments and Remunerations Committee, within the scope of its responsibilities, will attempt to promote an adequate diversity of knowledge, experiences, age and gender and for its appointment to fall over people of renown solvency, competence and experience."*

In accordance with the "Selection Policy, Appointment and Re-election of Sacyr, S.A. Directors", the selection of candidates for directors is based on a prior analysis of the skills, knowledge and experience required within the Board of Directors, which is carried out by the Appointments and Remunerations Committee, taking into account the number of directors established by the General Shareholders' Meeting, the composition of the various categories and classes of directors established by the Board of Directors and the nature of the vacancies to be filled.

It is also the Appointments and Remunerations Committee the one which defines the profile of the candidates that are to cover each vacancy, in addition to assessing the time and dedication necessary in order to efficiently perform their responsibilities. In this regard Recommendation 25 of the Good Governance Code recommends that the board regulation establishes the maximum number of company boards in which its board members can participate. In this regard, article 28.2.a) of the Board Regulations stipulates that *"(...) In order for the directors to be able to dedicate the time necessary to perform the duties of the position of director and provide adequate service to the company, they may not participate in more than five boards of directors of listed companies, including Sacyr"*.

Once the candidates profile has been established, the list of possible candidates is prepared by the Board of Directors through the individuals appointed by it, or, when dealing with independent directors by the Appointments and Remunerations Committee. For the above mentioned purposes, any of the board members can suggest the names that he/she considers appropriate and adequate for each vacancy.

The company can also have the external counseling, for the performance of the previous analysis of the Board needs as well as the proposal of candidates as directors.

Once the list of possible candidates has been prepared, the candidacies are analyzed, placing the candidates for each position in order of preference. In this regard, the Appointments and Remunerations Committee, attending to the needs of the Board and in order to promote an appropriate composition of the Board, assesses, among others, the following elements: i) the technical-professional skills of the candidates; ii) the management experiences of the candidates, also taking into account the context in which Sacyr operates; iii) the commitment required to perform the position, also assessing the positions already held by the candidates in other companies; iv) the availability of female candidates who meet the required profile, and v) age.

In any case, Sacyr, S.A. Within the candidates analysis procedure avoids any type of bias which may implicate any discrimination, among others, by reasons of gender, ethnic origin, age or disability.

Once the analysis of the candidates has been performed, the Appointments and Remunerations Committee is the one in charge of formally submitting to the Board of Directors the appointment proposals of independent directors, and of informing the Board of Directors regarding the Director appointment proposals which are not considered as independent.

When the Board does not follow the recommendations of the Appointments and Remunerations Committee it will have to provide the reasons for its behavior and record them in the minute.

In conclusion, the described selection procedure is based exclusively in the personal merits of the candidate: solvency, competence, experience, capacity and sufficient time availability for the correct performance of his/her responsibilities, according to Recommendation 25 of the Code of Good Governance, articles 22 and 28 of the Board Regulation and article 529 quincecies, 3.a) of Corporate Law, due to which it does not have any implicit capable of hindering the selection of female board members, having complied, within the possible candidates to be members of the Sacyr Board, women who comply with the professional profile desired at each time.

Female participation has continued to acquire a greater weight in the Company Board of Directors, progressively.

In relation to other measures to encourage the company to have a significant number of female senior managers it is necessary to include the following, among others:

In the equality plans, the Company has identified different measures to favor the advancement of women to management positions, such as, for example, guaranteeing that all human resources procedures (selection, promotion,...) are transparent and objective, as well as applying the preference of the underrepresented gender in procedures to cover vacancies, on the basis of equal merit and ability. The company monitors these measures through diagnosis and markers.

Development of flexibility measures, through the Flexworking policy and the fulfillment of objectives linked to the Family Responsible Company (EFR) recognition, with the goal of promoting the reconciliation of work and family life, so that family co-responsibility facilitates and promotes women's professional careers.

Professional development programs aimed exclusively at women in management positions, to promote their careers towards positions of greater responsibility.

When despite the measures that, when applicable, have been adopted, the number of female board members or senior management is scarce or null, explain the reasons that justify it:

Not applicable.

Explanation of the reasons.

C.1.7 Explain the conclusions of the appointment committee regarding the verification of the compliance of the board members selection policy directed to favoring an adequate composition of the board of directors.

The conclusions of the compliance verification report regarding the Directors selection policy in the 2020 business year formulated by the Appointments and Remunerations Committee are the following:

The company has an adequate selection, appointment and reelection policy of directors, which ensures that the appointment and reelection policy of directors is specific and can be verified, which ensures that the appointment or reelection proposals are based on a prior analysis of the board of directors needs and that it favors the diversity and knowledge, experiences, age and gender and does not have any implicit biases which may represent any sort of discrimination.

The previous favorable reports and proposals by the Shareholders General Meeting for the appointment and reelection, when applicable, of directors, held on June 11, 2020, from the Appointments and Remunerations Committee as well as the Board of directors itself.

All people appointed to be directors of the company are honorable and ideal people, with renown solvency, competence, experience, qualification, training, availability and commitment with their position and have the necessary knowledge to exercise their respective responsibilities.

An adequate diversity of knowledge, experience, age and gender has been intended for the appointment of said people and that in the composition of the body the external or non executive directors represent a majority over the executive directors.

The applicable regulations have been upheld for the reelection and confirmation, when applicable, of the above mentioned Directors by the Shareholders General Meeting on Thursday, June 11, 2020.

C.1.8 Explain, when applicable, the reasons by which the representing controlling shareholders by the request of shareholders which shares participation in lower than 3% of the capital have been appointed:

Name or corporate name of the shareholder Justification

Not applicable.

State if no formal requests for attendance have been considered in the board from shareholders whose participation is equal of superior to others by whose request directors representing controlling shareholders had been appointed. When applicable, explain the reasons due to which the requests were not considered:

Yes No

Name or corporate name of the shareholder Justification

C.1.9 State, when applicable, the powers and faculties that are delegated by the board of directors over the directors or the board committees:

Name or corporate name of the director or the committee Brief description

Pursuant to article 47 of the Company By-laws “the Board of Directors can delegate some or all of its responsibilities in an Executive Committee and/or more managing directors and establish the members of the Board of Directors who are going to be the holders of the delegated powers, as well as, if applicable, the manner in which to exercise the granted”.

Pursuant to article 11.1 of the Board Regulation, “...the Board of Directors can delegate some or all of its responsibilities in an Executive Committee and/or more Chief Executive Officer and establish the members of the Board of Directors who are going to be the holders of the delegated powers, as well as, if applicable, the manner in which to exercise the granted”.

And according to article 15.4 of the Board Regulation, “the permanent delegation of powers by the Board of Directors in favor of the Executive Committee will include all powers of the Board of Directors, except those which cannot be delegated under the law and pursuant to the Articles of Association or those which cannot be delegated pursuant to this Regulation”.

Based on what has been previously stated, by agreement adopted in its meeting of June 11, 2015, the Board of Directors appointed Manuel Manrique Cecilia as Managing Director of Sacyr, S.A., “permanently delegating all faculties of the board of directors, except those which cannot be delegated according to the law or by-laws, as well as being a member of the company Executive Committee”. On June 13, 2019, the Board of Directors agreed to reelect Manuel Manrique Cecilia as Chairperson and Chief Executive Officer of Sacyr, S.A., as well as member of the company Executive Committee.

The company has an executive committee which is comprised by five members (one executive director, two directors representing controlling shareholders and two independent directors).

C.1.10 Identify, when applicable, the members of the board who assume positions of administrators, representatives of administrators or managers in other companies which are a part of the listed company group:

Name or corporate name of the director	Corporate name of the group company	Position	Does he/she have executive responsibilities?
MANUEL MANRIQUE CECILIA	SACYR CONSTRUCCIÓN, S.A.	Chairperson and Director	NO
MANUEL MANRIQUE CECILIA	SACYR SERVICIOS, S.A.	Director	NO
MANUEL MANRIQUE CECILIA	SACYR FINANCE, S.A.	Representative of the Sole Administrator, Sacyr, S.A.	YES
MANUEL MANRIQUE CECILIA	SACYR VALLEHERMOSO PARTICIPACIONES MOBILIARIAS, S.L.	Representative of the Sole Administrator, Sacyr, S.A.	YES
MANUEL MANRIQUE CECILIA	SACYR CONCESIONES, S.L.	Chairperson and Director	NO

Observations:

As it was stated above, José Manuel Loureda Mantiñán (representative of the natural person director of Prilou, S.L.), within the Sacyr Group, is a director of Sacyr Construcción, S.A. and chairperson and director of Sacyr Servicios, S.A., without executive responsibilities.

C.1.11 Detail, when applicable, the board members or representatives of his/her company, who are members of the board of directors of other listed companies in official markets with values different from the group, which have been communicated to the company:

Name or corporate name of the director	Corporate name of the listed company	Position
MANUEL MANRIQUE CECILIA	REPSOL, S.A.	Director and Deputy Chairperson
DEMETRIO CARCELLER ARCE	EBRO FOODS, S.A.	Deputy Chairperson
ISABEL MARTÍN CASTELLÁ	UNICAJA BANCO, S.A.	Coordinating Director. Chairperson of the Risk Committee. Member of the Audit Committee.
JUAN MARÍA AGUIRRE GONZALO	MERLÍN PROPERTIES, S.A.	Chairperson of the Audit Committee. Member of the Appointments Committee.
MR. JOSÉ MANUEL LOUREDA MANTIÑÁN	REPSOL, S.A.	Director
FRANCISCO JAVIER ADROHER BIOSCA	RINCASA, SICAV	Director, in representation of Bicar, S.A.

Observations:

C.1.12 State and, explain when necessary, if the company has established regulations over the maximum number of boards of directors of which its directors, identifying, when applicable, where it is regulated:

Yes No

Explanation of the rules and identification of the document where they are regulated:

Pursuant to Article 28.2.a) of the Board Regulations “... In order for directors to be able to devote the time necessary to perform the duties inherent to the position of director and provide adequate service to the company, they may not sit on more than five boards of directors of listed companies, including Sacyr. Exceptionally, and for duly justified reasons, the Board may exempt the director from this limitation”.

C.1.13 State the board of directors amounts of the concepts related to global remuneration of directors:

Remuneration accrued during the performance in favor of the board of directors (thousands of Euros)	7,642
Amount of the accumulated rights by the current board members in matter of pensions (thousands of Euros)	7,991
Amount of the accumulated rights by the senior board members in matter of pensions (thousands of Euros)	0

Observations:

The global remuneration includes: (i) The gross amounts received by the directors, in their capacity as members of the Board of Directors; (ii) The total remuneration of the executive director (fixed, variable, life insurance, medical insurance and ILP plan), (iii) The amount of accrued non-vested pension rights of the executive director.

The total amount takes into consideration the remuneration of all Board members during the 2020 business year.

bodies of the Board of Directors), 24 (Termination of directors and relinquishment of the position), 28 (General obligations of directors), 34 (Regime for waiver of conflict of interest situations), 36 (Annual corporate governance report), 39 (Relations with the markets) and 40 (Relations with auditors) to adapt them in line with the creation of the new Sustainability and Corporate Governance Committee, the change of name of the Audit Committee and the creation of value in a sustainable manner, and lastly, (v) the amendment of Article 17 (The Appointments and Remunerations Committee) to change from three to two the number of members required to request a meeting of the Appointments and Remunerations Committee, given that in the event that the aforementioned Committee was made up of three members, in accordance with the established minimum, all of its members would be required to request a meeting to be called.

- Subsequently, following the partial review of the Good Governance Code of Listed Companies carried out by the CNMV in June 2020, with the aim of maintaining the corporate governance of Spanish companies aligned with the highest international standards, which involved the modification of a total of 20 of the 64 recommendations of the aforementioned Code, the Board of Directors of Sacyr, in its meeting held on December 17, 2020, agreed to partially modify the Board Regulations in order to adapt the same, even further, to certain recommendations of the aforementioned Good Governance Code, for better monitoring of the above mentioned by the Company.

This amendment of the Board Regulations affected the following: (i) articles 7 (Qualitative composition and categories of directors) and 22 (Selection of directors), in order to include the age of directors as a further criterion of diversity in the boards of directors, together with the criteria of knowledge, experience and gender, which were already included previously, in order to have an appropriate composition of the board, as established in the new Recommendation No. 14 of the CBG. (ii) article 28 (General obligations of the director), to include the maximum number of boards of listed companies on which the directors of Sacyr, S.A. may sit, in accordance with Recommendation n°. 25 of the CBG, which has not been amended in the last revision of the CBG, but which was only partially complied with by Sacyr, S.A., (iii) Articles 16 (The Audit Committee) and 16 bis (The Sustainability and Corporate Governance Committee) to transfer the function of Supervising and assessing the preparation process and the integrity of the non-financial information, as well as the Company's non-financial risk control and management systems, from the Sustainability and Corporate Governance Committee, which had it, to the Audit Committee, in accordance with the new Recommendation N°. 42 of the CBG, and lastly, (iv) a second amendment to Article 16 (The Audit Committee) to adapt its drafting in accordance with the update of the Group's regulatory compliance model.

C.1.16 State the selection, appointment and removal procedures of the directors. Detail the competent bodies, the procedures to be followed and the criteria to be employed by each of the procedures.

Directors selection, appointment and reelection:

- The selection, appointment and reelection procedure of the directors, is regulated under article 19.2.c) of the Company By-laws and articles 21 and 22 of the Board Regulations, pursuant to what is established under article 529 decies of Corporate Law.
- Article 19.2.c) of the Company By-laws states that *“the General Meeting has the responsibility of deciding upon all matters that have been attributed by law or the by-laws. In particular and by the way of illustration, his/her responsibility: c) Appointment and dismissal of liquidators, administrators and account auditors, as well as the exercise of responsibility corporate actions against any of them”*.
- Article 21 of the Board Regulation states that *“the directors will be appointed by the General Meeting or by the Board of Directors (in case of appointment by co-opting) according to the provisions contained in the applicable regulation and the regulations comprising the Company Governance System. The appointment or reelection proposal of the Board of Directors members is the responsibility of the Appointments and Remunerations Committee, regarding independent directors, and that of the Board of Directors, in all other cases. In any case the proposal must be accompanied by a justifying report of the Board of Directors which assesses the competence, experience and merits of the proposed candidate, which will be appended to the General Meeting or the Board of Directors minute. The appointment or reelection proposal of any non independent director must be preceded, in addition, by a report of the Appointments and Remunerations Committee. The appointment and the change of individual representation*

of the Directors, which are a corporation will also require the issuing of a report by the Appointments and Remunerations Committee. When the Board of Directors does not follow the recommendations of the Appointments and Remunerations Committee it will have to provide the reasons for its behavior and record them in the minute.

- Article 22 of the Board Regulations stipulates that *“the Board of Directors and the Appointments and Remunerations Committee, within the scope of its responsibilities, will attempt to promote an adequate diversity of knowledge, experiences, age and gender and for its appointment to fall over people of renown solvency, competence and experience.”*
- The “Selection, appointment and reelection policy of Sacyr, S.A. regarding directors ” also includes the selection procedure for new directors, the requirements that are to be complied with regarding their category, as well as the incompatibility causes scheduled under the law or the corporate governance system.
- The Appointments and Remunerations Committee verifies the compliance of the Directors selection, appointment and reelection policy and prepares the corresponding report.

Dismissal of directors:

- According to article 54 of the Company By-laws and 24 of the Board Regulation, *“directors will cease in their position when (i) having elapsed the period for which they were appointed, the first General Meeting session takes place or the period for the celebration of the General Meeting which is to be decided upon the approval of the financial statements for the previous business year, has elapsed, (ii) when they notify their resignation to the Company or (iii) when the General Meeting decides so according to the use of the authority it has been granted according to the law or the by-laws.*

In addition, director must place their position at the disposition of the Board of Directors and formalize, when applicable, the corresponding resignation: a) when they incur in any of the incompatibility or prohibition causes to continue in their position and in particular under the case scheduled under article 224.2 of Corporate Law; b) when the Appointments and Remunerations Committee, the Audit Committee, the Sustainability Committee and the Corporate Governance Committee inform the Board of Directors and the latter verified through the adoption of the corresponding agreement, that the director has defaulted, seriously or very seriously, his/her responsibilities as director and, in particular, the responsibilities derived from the diligence and loyalty responsibilities, including those to prevent the conflicts of interest and other responsibilities established by the Corporate Governance System; or c) when his/her stay in the Board of Directors may endanger the interest of the Company or negatively affect its credit and reputation, and the Appointments and Remunerations Committee. d) When the director moves on to occupy or contracts new responsibilities which prevent him/her the responsibilities of the director position or incurs in any of the cases that make him/her lose the condition of independent director, according to what is established by the applicable law; and e) In case of directors representing controlling interest, when the shareholder they represent sells all of his/her participations in the Company or, having done so partially, reaches a level which entails a reduction liability of the directors representing controlling interests.”

- Article 23.3 of the Board Regulation states that, *“the director who finishes his/her mandate or by any other cause ceases in the development of his/her position will not be able to, during a period of two years, render services to another entity that has a corporate purpose which is analogous to that of the Company when the Board of Directors reasonably understands that it may endanger the Company interest.”*

C.1.17 Explain how the annual assessment of the has caused important changes in its internal organization and over the procedures applicable to its activities:

Description of the modifications:

- Sacyr, S.A., according to article 529 nonies of the Corporate Law, complies with Recommendation 36 of the Good governance Code, regarding the assessment of the Board and the adoption of a plan of action that corrects the detected deficiencies.
- In 2020 the Board of Directors performed an assessment of its operation and its committees during the 2019 business year and based on that proposed a “Plan of action” which was applicable during the 2020 business year. The external counselor “Ramón y Cajal Abogados, S.L.P” participated in the above mentioned assessment.

The actions carried out during the 2020 business year, based on the proposed “Action Plan” have consisted of: (i) The use of the “Gobertia” tool which improves the efficiency in the management of the meetings of the Board of Directors and its Committees has continued, improving, among others, the process of delivering the documentation to its members in a clear, simple manner and prior to the respective meetings. Likewise, an attempt has been made to increase the time of the meetings in order to duly deal with the issues; (ii) Continuous training for Directors is ongoing; (iii) A new delegated committee of the Board of Directors has been created, the Sustainability and Corporate Governance Committee, with specific responsibilities in sustainability matters; (iv) The Board of Directors has approved a Sustainability Framework Policy; (v) In 2020, due to organizational reasons, the Director Grupo Corporativo Fuertes, S.L. resigned as a member of the Appointments and Remunerations Committee and María Jesús de Jaén Beltrá was appointed as a replacement, thus increasing from two to three the number of independent directors that make up said committee; (vi) Regarding the Audit Committee, which as indicated in previous sections changed its name (previously called Audit and Corporate Governance Committee) due to the creation of the new Sustainability and Corporate Governance Committee, it has lost its previous functions related to corporate governance, as these have been transferred to the new Sustainability and Corporate Governance Committee, so that the Audit Committee can dedicate itself to its own functions of financial and non-financial control and supervision; (vii) a new non-director Secretary has been appointed who advises and assists the members of the Board in all matters within his/her competence.

Describe the assessment procedure and the assessed areas that the board of directors has performed aided, when applicable, by an external consultant, regarding the operation and composition of the board and its committees and any other area or aspect which has been subject to assessment.

Description of the assessment procedure and assessed areas:

- Pursuant to article 20 of the Board Regulations, the operational assessment of the different Committees will be based on the report that said committees submit to the Board of Directors, and for this last one, that submitted by the Appointments and Remunerations Committee.
- The assessment procedure and assessed areas was performed with the assistance of the external expert , “Ramón y Cajal Abogados, S.L.P”, which independence was verified by the Appointments and Remunerations Committee, according to Recommendation 36 of the Good Governance Code.
- The business year assessment procedure was adjusted to the corporate governance model and the needs of Sacyr, S.A., through the establishment of a work schedule, preparation of the surveys to be filled in by the directors, private interviews and analysis of all obtained results.
- During the assessment procedure, particularly those private interviews which are held, it was possible to detect the main concerns and improvement aspects of the governance body which were forwarded in the questionnaires and, previously developed through the private interviews that were performed.
- The following areas were assessed: (i) quality and efficiency of the Board of Directors operation, (ii) diversity in the composition and competencies of the Board of Directors, (iii) operation and composition of its Committees (and (iv) performance of the Executive Chairperson and Secretary of the Board of Directors.

- Description of the assessed areas during the 2019 business year:
 1. Regarding the Board of Directors. It has the highest attributions for the Company administration, according to article 5 of the Board of Directors Regulation, except those that are attributed to the General Meeting. The quantitative and qualitative composition of the Board complied with the regulations established in this regard by the Company By-laws, with the adequate number of directors to ensure the efficient and participative operation of the Board of Directors. Regarding the operation, the number of meetings (10) was superior to the minimum established by the Company By-laws, as well as what is recommended in the Good Governance Code and the percentage of attendance, present or represented was of 87%. Lastly, regarding the analyzed matters, in each meeting of the Board of Directors, in addition to the Chairperson report, specific matters reserved for his/her authority were discussed, matters which were provided in the annual scheduled for meetings and catalog of matters which was prepared and debated at the end of the previous business year, without prejudice of any other question that may have arisen during the year, which required subjecting it to the Board discussion and approval.
 2. Regarding the Committees of the Board of Directors.
 - The responsibilities and competences of the Audit and Corporate Governance Committee (now called the Audit Committee) were the ones listed under article 16 of the Board Regulation. Regarding the composition of the Committee, Isabel Martín Castellá was re-elected and appointed Chairperson of the Committee. On the other hand, its members were not executive, but the majority were independent, complying with the regulations established under the Law and the By-laws. Its activity was intense, meeting eight times.
 - The responsibilities and competences of the Appointments and Remunerations Committee are established under article 17 of the Board of Directors Regulation. With regard to the composition a new member, Elena Jiménez de Andrade Astorqui, was appointed and Prilou, S.L. (represented by José Manuel Loureta) and Grupo Corporativo Fuertes, S.L. (represented by Tomás Fuertes Fernández) were re-elected. On the other hand, its members were not executive, two were independent, complying with the regulations established under the Law and the By-laws. Regarding its activity, it held six meetings, informing about all the matters according to the Board of Directors Regulation.
 - The responsibilities and competences of the Executive Committee are the ones regulated by the law, regarding its composition, it is comprised by the Board Chairperson, two directors representing controlling interests and two independent ones, in compliance with article 47 of the Company By-laws and 15 of the Board of Directors Regulation. Regarding its activity, it held ten meetings, having the necessary resources for the fulfillment of its duties and responsibilities and with the active participation of its members. 3.- Regarding the Executive Chairperson and the Secretary of the Board of Directors.
 - The Appointments and Remunerations Committee organized and performed the annual assessment of the Board of Directors Chairperson, under the management and boost of the Coordinating Director, informing the Board of Directors.
 - The Board Chairperson attended all the meetings, with a direct and active participation in the preparation of the agenda, as well as the notice of meeting procedures. In addition, he participated in the meetings providing his criteria regarding the Company, the sector and the domestic as well as international economic situation and provided the contribution of information by the Directors and incentivized the debate and the active participation of the Directors, all according to the Good Governance Recommendations.

In addition, as first executive, Company Managing Director, transferred to the business units the strategic criteria of the Board of Directors, promoting the real development of said criteria and controlling the activity developed by the main directors and executives of the Group for the achievement of the established goals.
- On the other hand the assistance and management work for the Board of Directors and its committees by the Secretary, is positively valued. Regarding the results of the internal assessment during the 2019 business year, the Appointments and Remunerations Committee considered that the Board of Directors develop its activity with quality and efficiency and that the Board of Directors itself as well as the Chairperson, performed the

C.1.21 Explain if there are specific requirements, different than those related to the board members, to be appointed chairperson of the board of directors:

Yes No

Requirements description:

C.1.22 State if the articles of association or the regulation of the board establishes any limit on the age of the board members:

Yes No

Age limit
Chairperson
Chief Executive Officer
Director

C.1.23 State if the articles of association or the regulation of the board establishes a limited period or other more strict requirements than those legally established for independent board members, different than the one established in the regulations:

Yes No

Additional requirements and/or maximum number of mandate business years:

C.1.24 State if these articles of association or the board of directors regulation establishes specific regulations for the delegation of votes in the board of directors, the manner in which to do so and, in particular, the maximum number of delegations that a board member can have, as well as if any limitation has been established regarding the categories which can be delegated, beyond the limitations established by the law. When applicable, briefly detail said regulations.

Pursuant to article 19.1 of the Board Regulation and 51.1 of the By-laws “*the Board of Directors shall be validly constituted when more than half of its members attend the meeting, present or represented. Directors will do everything possible to attend the Board of Directors sessions, when they cannot attend personally, they will attempt that the granted representation includes the necessary instructions. Representation is to be granted in writing and specifically for each meeting. Non executive directors can grant their representation to another non executive director*”.

Neither a maximum number of delegations is established, nor any limitation regarding the categories of on who it is possible to delegate aside from the limitations imposed by the applicable law.

C.1.25 State the number of meetings of the board of directors that have taken place during the business year. Likewise indicate, when applicable, the times there has been a board meeting in which the chairperson was absent. The calculation will consider as attendances the representations performed with specific instructions:

- Number of Board meetings 11
- Number of Board meetings without the attendance of the chairperson 0

Observations:

- State the number of meetings held by the coordinating director with the remaining of the directors, without the attendance or representation of any executive director:

Number of meetings: 1

Observations:

- State the number of meetings that the different board committees held during the business year:

Number of meetings of the executive committee: 11

Number of meetings of the Audit committee: 8

Number of meetings of the Appointments and Remunerations Committee: 8

Number of meetings of the Sustainability and Corporate Governance Committee: 4

Observations:

C.1.26 State the number of meetings of the Board of directors that have taken place during the business year with the attendance of all its members:

- Number of meetings with the attendance of at least 80% of the board members 10 meetings.

- % of attendance over the total votes during the business year 97.90% (140 on-site attendance of a total of 143)

- Number of meetings with the attendance or representations performed with specific instructions, of all directors 10 meetings

- % of votes issued with attendance and representation performed with specific instructions, over the total votes during the business year 97.90%

Observations: Telephone connection and telematic attendance is considered as on-site attendance.

C.1.27 State if the individual and consolidated financial statements that are submitted to the board for their approval are previously certified:

Yes No

Identify, when applicable, the person/people who have certified the individual and consolidated financial statements of the company, for their preparation for the board:

Name	Position
MANUEL MANRIQUE CECILIA	CHAIRPERSON AND MANAGING DIRECTOR
CARLOS MIJANGOS GOROZARRI	GENERAL FINANCIAL MANAGER
JOSÉ CARLOS OTERO FERNÁNDEZ	ADMINISTRATIVE MANAGER

Observations:

C.1.28 Explain the systems, if any, established by the Board of Directors to ensure that the annual accounts submitted by the Board of Directors to the General Shareholders' Meeting are prepared in accordance with accounting regulations.

According to article 59.3 of the Company Articles of Association and 40.2 of the Board Regulations, "the Board of Directors will try to prepare the final statements in such a manner that there are no exceptions by the auditor. However, when the Board of Directors estimates that it must maintain its criterion, it will publicly explain the content and scope of the discrepancies.

C.1.29 Is the secretary of the board a director?

[] Yes [✓] No

If the secretary is not a director please fill in the following table:

Name or corporate name of the secretary	Representative
ANA MARIA SALA ANDRÉS	

Observations:

C.1.30 State, when applicable, the systems established by the company in order to preserve the independence of the external auditors, of the financial analysts, of the investment banks and of the qualification agencies, including how the legal stipulations have been practically implemented.

Article 60.3 of the Company By-laws states that “the Audit Committee must authorize the contracts between the Company and the Accounts Auditor outside the activity of the accounts auditor. Said authorization will not be granted if the Audit Committee understands that said contracts can compromise the independence of the Accounts Auditor during the performance of the accounts audit. The Board of Directors will include in the annual report information regarding (i) services different from accounts auditing provided by the Company by the Accounts Auditor or any company with which it has a significant relation and (ii) the global fees satisfied for said services.”

Article 16.7 of the Board Regulation establishes that “without prejudice of other responsibilities that are assigned by the applicable law, the Articles of Association, Board of Directors Regulation, Audit Committee will have the following responsibilities: (...) d) Submit to the Board of Directors the selection, appointment, reelection and replacement proposals of the external auditor, as well as the contracting conditions and regularly collect information there from regarding the audit plan and its execution, in addition to preserving its independence during the development of its responsibilities; e) Regarding the auditor: (...) (ii) Yearly receive the declaration of its independence from the accounts auditor regarding the entity or entities which are directly or indirectly related to it, as well as detailed and individualized information of the additional services of any type rendered and the corresponding fees received from said entities by the external auditor or by the people or entities related to it according to the provisions of the accounts auditing activities regulating code. (...) (iv) Ensure that the remuneration for the position does not jeopardize neither its quality nor its independence. (...) f) Yearly issue, before the issuing of the accounts audit report, a report indicating an opinion about the independence of the accounts auditor. This report must contain, in any case, an assessment motivated by the rendering of additional services mentioned in the previous section, individually and jointly taken into account, different from legal audit and regarding the independence system or the audit regulating code. (...)”.

In the performance and regarding this last responsibility, the Audit Committee has requested from the accounts auditors the written confirmation of their independence regarding the Sacyr Group and directly and indirectly related entities, as well as the detailed information of the services of any type, in addition to the auditing of accounts, rendered to said entities by the abovementioned auditors and the corresponding fees received pursuant to Act 22/2015, of July 20, regarding the Auditing of Accounts. In addition, the Sacyr Group Internal Audit Management reviews the accuracy and entirety of the information received from the accounts auditor, as well as the analysis of the services rendered, verifying the absence of conflicts of interest, the independence for all of them and that the rendered services have been previously authorized.

The information received from the external auditors regarding their declaration of independence in relation to Sacyr and its related companies, analyzed by the Internal Auditor and by the Audit Committee in its meeting of March 26, 2020, is contained in the letter dated March 25, 2020, sent to said Committee by EY, in which, summarizing, (i) it states that the team in charge of the audit and the auditing company have complied with the legally required independence criteria; (ii) reports on the fees charged to the company and its related companies; (iii) reports on the implementation of internal policies and procedures aimed at providing reasonable assurance that the audit firm and its personnel maintain independence when required by applicable regulations. and (iv) no circumstances have been identified in connection with the audit indicated that, separately or jointly, could pose a significant threat to its independence and, therefore, require the application of safeguarding measures or that could give rise to grounds for incompatibility.

C.1.31 State if during the business year the Company has changed its external auditor. Identify in any case the exiting and entering auditor:

Yes No

Exiting auditor

Entering auditor

Observations:

In cases in which there had been disagreements with the outgoing auditor, explain the content of said disagreements:

Yes No

Explanation of the disagreements

C.1.32 State if the audit firm performs other work for the company and/or its group different than those of audit and if this is the case state the amount of the received fees and aid work and the percentage of the previous amount that represent over the fees invoiced for auditing tasks to the company and/or its group:

Yes No

	Company	Companies of the Group	Total
Amount of other works different than the audit (thousands of Euros)	178	676	854
Amount of works different than audit / Total amount invoiced by the audit company (in %)	63.05%	18.42%	21.62%

Observations:

C.1.33 State if the audit report of the financial statements for the previous business year presents reservations. When applicable, state the reasons given to the shareholders in the General Meeting by the chairperson of the audit committee to explain the content and scope of said reservations.

Yes No

Explanation of the reasons and direct link to the document made available to the shareholders at the time of the call in relation to this matter:

C.1.34 State the number of business year that the current audit company has uninterruptedly perform the audit of the individual / consolidated financial statements of the company. Likewise, state the percentage that represents the number of audited business years by the current audit company over the total number of business years in which the financial statements have been audited:

	Individual	Consolidated
Number of continuous business years	18	18

C.1.36 State and if applicable detail, of the company has established rules that obligate the board members to inform and, when applicable, resign when dealing with situations that affect them, related or not with the action in the company itself which may damage the credit or reputation of the company:

Yes No

Explain the regulations:

According to article 54.2. d) of the Company By-laws and 24.2.c) the Board Regulation, “the directors must make their position available to the Board of Directors and formalize, when appropriate, the corresponding resignation in the following cases: (...) d) when his/her stay in the Board of Directors can endanger the Company interests or negatively affect its credit and reputation, and is thus informed by the Appointments and Remunerations Committee”.

C.1.37 Indicate, unless special circumstances have arisen which have been recorded in the minutes, whether the board has been informed or has otherwise become aware of any situation affecting a director, whether or not related to his/her performance in the company itself, which could damage the credit and reputation of the company:

Yes No

C.1.38 Detail of the significant agreements that the company participates in and that come into effect, are modified or conclude when a change of control takes place over the company due to a takeover bid, and its effects.

Sacyr, S.A. does not have subscribed agreements that come into effect, need to be modified or have an advanced maturity, in case of a company control change derived from a takeover bid or the appreciation of circumstances that would make that necessary; however, it has subscribed financing agreements with several financial entities and other financial operations, which clauses prevent, as it market practice, cases of modification or maturity in case there is a modification of its actual shareholder composition, as long as said operation represents a loss of control.

C.1.39 Individually identify, when referring to directors, and in an aggregated manner in the rest of the cases state, in detail, the agreements between the company and its administration and management positions or employees who have compensations, warranty or binding clauses, when they resign or are unfairly dismissed or if the contractual relation reaches an end due to a takeover bid or another type of operations.

Number of beneficiaries: 1

Type of beneficiary: Executive director

Description of the agreement: The contract signed with the executive director establishes that, in case of contract termination without a cause chargeable to the director, he/she will be entitled to receive a compensation equivalent to 2.5 times the sum of the fixed plus variable remuneration of the previous year to the one which gave rise to said right.

State if beyond the cases scheduled by the regulations these contracts have to be communicated and/or approved by the company bodies or its group. In case of a positive answer, specify the procedures, scheduled assumptions and nature of the bodies responsible for its approval or of performing the communication:

	Board of directors	General meeting
Body that authorizes the clauses	✓	No
Is the general meeting informed about the clauses?	Yes	No
	✓	

Observations:

The remunerations, rights and obligations of the Executive Director are established in his/her contract approved by the

Board of Directors, and which conditions are, among others, the compensation that is described under section 6 of the Remunerations Policy of the Sacyr, S.A. Directors 2020-2022.

With the purpose of complying with what is established under article 529 novodecies of the Corporate Law, the remunerations policy of the directors will be adjusted as necessary to the remuneration system established in the by-laws and which will be approved by the Shareholders General Meeting at least every three years on a separate section of the agenda. The proposal of the remuneration policy of the Board of Directors will be motivated and must be accompanied by a specific report from the appointments and remunerations committee. Both documents will be made available to the shareholders on the company website since the notice of meeting of the Shareholders meeting, who can also request their free shipping and delivery. The notice of meeting of the General Meeting will mention this right.

At the Ordinary General Meeting held on June 11, 2020, a modification of the Remuneration Policy of the Directors of Sacyr, S.A. for the business years of 2020, 2021 and 2022 was approved, which had previously been approved at the Ordinary General Meeting held on June 13, 2019. The Remuneration Policy is published on the company's website.

C.2 COMMITTEES OF THE BOARD OF DIRECTORS

C.2.1 Detail of all committees of the board of directors, their members and the proportion of executive directors, directors representing controlling interests and other external directors which comprise it:

EXECUTIVE COMMITTEE.

Name	Position	Category
MANUEL MANRIQUE CECILIA	CHAIRPERSON	EXECUTIVE
DEMETRIO CARCELLER ARCE	MEMBER	Director representing controlling shareholders
PRILOU, S.L.	MEMBER	Director representing controlling shareholders
JUAN MARÍA AGUIRRE GONZALO	MEMBER	INDEPENDENT
AUGUSTO DELKÁDER TEIG	MEMBER	INDEPENDENT
	% of executive directors	20.00%
	% of directors representing controlling interests	40.00%
	% of independent directors	40.00%
	% of other external	0.00%

Observations:

Explain the responsibilities which are delegated or attributed to this committee, different than those described under section C.1.19 and describe the procedures and regulations of the organization and its operation. For each of these responsibilities, state the most important actions during the business year and how you have exercised each of the attributed responsibilities, either by law or according to the by-laws or other corporate agreements.

- The developed responsibilities are summarized under section C.1.9 of this report.
- Regarding the procedures and regulations of the organization. Article 15 of the Board Regulation and 47.1 of the Corporate By-laws regulate the Executive committee as follows: "1. If there is one, the Executive Committee will be comprised by the number of directors established by the Board of Directors, complying with the requirements established in the Articles of Association. 2. The adoption of the appointment agreements regarding the Executive Committee will require the favorable vote of, at least, two thirds of the members comprising the Board of Directors. 3. Acting as: a) Chairperson of the Executive Committee, the Chairperson of the Board of Directors, as long as (i) he/she has been delegated all powers which can be delegated pursuant the provisions of the applicable regulations or (ii) has been appointed as a member therein, subject to the provisions of section 2 above. In case the Chairperson of the Board of Directors does not comply with the abovementioned requirements, said position will be selected by the Committee from among its members. b) Vicechairperson of the Executive Committee, is the one appointed by

the committee itself from among its members. In case of absence, impossibility or indisposition of the Committee Chairperson, he/she will be replaced by the Vicechairperson of said Committee for the development of his/her responsibilities. c) Secretary of the Executive Committee, Secretary of the Board of Directors (who, not being a member, will have a voice but not a vote). In case of absence, impossibility or indisposition of the Secretary, he/she will be replaced by the Vicesecretary of the Board of Directors for the development of his/her responsibilities. 4. The permanent delegation of powers by the Board of Directors in favor of the Executive Committee will include all powers of the Board of Directors, except those which cannot be delegated under the law and pursuant to the Articles of Association or those which cannot be delegated pursuant to this Regulation. 5. The Executive Committee will be convened by the Chairperson when he/she considers it necessary for the good governance of the Company. 6. In those cases in which, in the opinion of the Chairperson or the majority of the Executive Committee members, the importance of the matter thus advises it, the agreements adopted by the Executive Committee will be subject to ratification of the Board of Directors plenary. The above will also be applicable regarding those matters which the Board of Directors has forwarded for their study to the Executive Committee reserving the final decision regarding said matters. In any other case, the agreements adopted by the Executive Committee will be valid and binding without the need for subsequent ratification by the Board of Directors plenary. 7. The Executive Committee has to inform the Board of Directors regarding the treaties and the decisions adopted in its sessions. 8. In everything that is not scheduled in the Articles of Association or in this article, the Executive Committee will regulate its own operation, applying, by default, the operational regulations established in regard to the Board of Directors, as long as they are compatible with the nature and purpose of this Committee.”

- During the 2020 business year, the Executive Committee has performed the actions that are provided herein, summarized: (i) To approve the assessment report on the functioning of the Executive Committee during the 2019 business year and submit it to the Board of Directors; (ii) to approve the integration of the two EPC divisions of the group, Sacyr Ingeniería e Infraestructuras and Sacyr Industrial, (iii) to propose to the Board of Directors, following a report from the Appointments and Remunerations Committee, the appointment of Ms. Ana María Sala Andrés as the new non-director Secretary of the Board of Directors, following the resignation of the previous Secretary, (iv) To propose to the Board of Directors the draft of the Strategic Plan 2021/2025, (v) To propose to the Board of Directors to give a remuneration to shareholders in the form of a *scrip dividend*, after delegating the Ordinary General Meeting of June 11, 2020, such decision to the Board of Directors, and (vi) to report favorably on the approval of related transactions.

AUDIT COMMITTEE.

Name	Position	Category
ISABEL MARTÍN CASTELLA	CHAIRPERSON	INDEPENDENT
GRUPO SATOCAN DESARROLLOS, S.L.	MEMBER	Director representing controlling shareholders
JUAN MARÍA AGUIRRE GONZALO	MEMBER	INDEPENDENT
JOSÉ JOAQUÍN GÜELL AMPUERO	MEMBER	INDEPENDENT
	% of directors representing controlling interests	25.00
	% of independent directors	75.00
	% of other external	0%

Observations:

The Board of Directors, in its meeting held on February 27, 2020, agreed to accept the resignation of Ms. María Jesús de Jaén Beltrá as a member of the Audit Committee, resignation motivated by organizational reasons, and to proceed with the termination of the vacant position, not being covered by any other director. Consequently, the Audit Committee was composed from that moment on by the four (4) members mentioned above.

Explain the responsibilities, including, when applicable, those additionally legally scheduled, which are attribute to this committee and describe the procedures and regulations of the organization and its operation. For each of these responsibilities, state the most important actions during the business year and how you have exercised each of the

attributed responsibilities, either by law or according to the by-laws or other corporate agreements.

- The Board of Directors, in its meeting held on February 27, 2020, proceeded to create a new consulting committee, the Sustainability and Corporate Governance Committee, and agreed that the Audit and Corporate Governance Committee would become the Audit Committee, with the consequent partial amendment of the Board Regulations, which entailed the amendment, among others, of Article 16, changing the name of the Audit and Corporate Governance Committee to the Audit Committee as well as the responsibilities attributed to it. Likewise, in its meeting held on December 17, 2020, the Board of Directors modified the competencies of the Audit Committee to include some of the Recommendations included in the Code of Good Governance.
- Article 16 of the Board Regulations and article 47.3 and 48 of the Company By-laws regulates the responsibilities, procedures and regulations of the organization and operation of the Audit Committee according to the following terms:
- Regarding the responsibilities, *“without prejudice of other responsibilities attributed by the applicable regulations, Company By-laws, Board of Directors Regulation, the Audit Committee will have the following responsibilities will have the following responsibilities: a.) Inform, through its Chairperson and/or its Secretary, the General Meeting regarding matters that are submitted to it pursuant to those subjects that are the responsibility of the Audit Committee and, specifically, regarding the result of the audit, explaining how it has contributed to the integrity of the financial information that the committee has developed in said process. b.) Supervise the efficiency of the Company internal control systems and units, such as the internal audit and the risk management systems, as well as discussing with the accounts auditor the weaknesses of the internal control system which have been detected during the performance of the audit, all without violating its independence. For such purposes, and where appropriate, they may submit recommendations or proposals to the Board of Directors and the corresponding deadline for their follow-up. c.) Supervise the process for the preparation and submission of the mandatory financial information, and submit recommendations or proposals to the Board of Directors, aimed at safeguarding its integrity. d.) Supervise the process of preparation and the integrity of the non-financial information, and report to the Sustainability and Corporate Governance Committee, prior to the issuance of the corresponding report by the latter. e.) To submit to the Board of Directors proposals for the selection, appointment, reappointment and replacement of the external auditor, as well as the terms and conditions of his/her contracting and to obtain regular information from him/her regarding the audit plan and its execution, in addition to preserving his/her independence in the performance of his/her duties. f.) In relation to the external auditor (i) Establish the necessary relations with the external auditor to receive information regarding those questions that may represent a threat for its independence, to be examined by the committee as well as any other related with the accounts audit development process and, when necessary, the authorization of services, different from those prohibited, under the conditions established in the applicable law, as well as all those other communications scheduled in the account audit legislation and audit regulations. (ii) Yearly receive the declaration of its independence from the accounts auditor regarding the entity or entities which are directly or indirectly related to it, as well as detailed and individualized information of the additional services of any type rendered and the corresponding fees received from said entities by the external auditor or by the people or entities related to it according to the provisions of the accounts auditing activities regulating code. (iii) In case of resignation, examine the circumstances which lead to it. (iv) Ensure that the remuneration for the position does not jeopardize neither its quality nor its independence. (v) Supervise that the Company communicates as a relevant fact to the CNMV the change of auditor and provides a declaration regarding the existence of disagreements with the exiting auditor and, if any, their content. (vi) Ensure that a yearly meeting with the board of directors plenary is held to be informed about the work that has been performed as well as the evolution of the accounting situation and risks to the company. (vii) Ensure that the company and the external auditor comply with the regulation in effect regarding the provision of services other than auditing, the limits of the concentration of the auditor business and in general, the remaining regulations regarding the independence of auditors. f) Yearly issue, before the issuing of the accounts audit report, a report indicating an opinion about the independence of the accounts auditor. This report must contain, in any case, an assessment motivated by the rendering of additional services mentioned in the previous section, individually and jointly taken into account, different from legal audit and regarding the independence system or the audit regulating code. h) Inform the board in advanced regarding all matters scheduled under the Law, the Articles of Association and the Regulation and particularly, regarding (i) the financial information the Company must make public periodically; (ii) the creation or acquisition of participations in special purpose entities or with registered address in countries or territories that are considered as tax havens; and (iii) the operations with related parties. i.) Ensure the independence of the unit that assumes the internal audit procedure; inform regarding*

the selection, appointment, election and dismissal proposals of the internal service audit supervisor; propose the budget of that service; approve the orientation and its business plans, ensuring that its activity is focused mainly towards the relevant risks of the Company; receive periodic information regarding its activities; and verify that the top management takes into account the conclusions and recommendations of its reports. j.) Review and make proposals for improvement to the Board of Directors, for their approval or submission to the competent body, on compliance policies, taking into account the good governance recommendations generally recognized in international markets, in order to fulfill its mission of promoting the corporate interest and taking into account, when applicable, the legitimate interests of the remaining stakeholders. k) To supervise compliance of the regulations applicable to conduct in the securities markets, and in particular, the Internal Code of Conduct. l) To report regarding proposals to amend the Internal Code of Conduct and, m) To supervise the operation of the Sacyr Group's regulatory compliance, criminal prevention and antitrust model, as well as to apply the code of conduct and its sanctioning regime in the event that those affected are directors”.

- Regarding the organization and operation procedure and regulation: “the members of the Audit Committee will all be non executive directors appointed by the Board of Directors. *The majority of its members must be independent directors and one of them will be appointed taking into consideration their knowledge and experience in matters of accounting, audits or both. As a whole the Committee members will have technical knowledge belonging to the sector of activity to which the Company belongs to. The Audit Committee will be composed by a minimum of 3 and a maximum of 5 directors. The establishment of the number and their appointment corresponds to the Board of Directors. The members of the Audit Committee will be elected for a maximum period of four years, being able to be reelected one or more times for periods with the same maximum duration. The Chairperson of the Audit Committee will be appointed by the Board of Directors itself from among the corresponding Independent directors and must be replaced every four (4) years, being able to be reelected one a period of one (1) year since its termination. The Audit Committee will likewise have a Secretary, who will be that of the Board of Directors, who, if not a director, will have a voice but not a vote. In case of absence, impossibility or indisposition of the Secretary, he/she will be replaced by the Vicesecretary of the Board of Directors, who will likewise have a voice but no vote. The Audit Committee will hold a meeting, at least once a quarter and all the times that is necessary, prior notice of meeting by its Chairperson, by own decision or answering to the request of two (2) of its members or the Executive Committee. 6. La Audit Committee will be considered as validly incorporated when concurring at the meeting, attending or represented, more than half of its members. Deliberations will be moderated by the Chairperson. To adopt agreements it will be necessary to have the favorable vote of the absolute majority of the attendants, present and represented and, in case a tie, the Chairperson vote will be decisive. Except stipulation to the contrary, the responsibilities of Audit Committee are consulting and of proposals to the Board of Directors. Any member of the management team or Company personnel who is required for said purpose has the responsibility of attending the Audit Committee sessions and provide his/her cooperation and access the available information. The Audit Committee may also require for accounts auditors to attend its meetings. For the better fulfillment of its responsibilities, the Audit Committee can request the counseling of external professionals, for which purpose article 26 of this Regulation will be applicable.*

In everything that is not scheduled in the Articles of Association, the Regulation or in this article, the Audit Committee will regulate its own operation, applying, by default, the operational regulations established in regard to the Board of Directors, as long as they are compatible with the nature and purpose.”

- During the 2020 business year, the Audit Committee, has performed the following actions regarding its responsibilities:
 1. Propose the following agreements to the Board of Directors: (i) the inclusion among the proposed resolutions to be submitted to the General Shareholders’ Meeting regarding the re-election of the auditor for the 2020 business year, (ii) the filling of the vacant position on the Audit Committee as a result of the resignation of a member.
 2. Favorably inform the Board of Directors regarding: (i) the partial amendment of the Regulations of the Board of Directors to include the creation of a new Delegated Committee of the Board of Directors together with its functions, (ii) the proposal for the preparation of the annual accounts, the management report and the proposal for the application of the profit for the 2019 business year; as well as the proposal for the diligence of signatures relating to the preparation of the annual accounts and the management report, the specific declaration of responsibility of Article 8.1.b) of Royal Decree 1362/2007, of October 19, and the environmental

statement, (iii) the annual financial information, empowering the Chairperson of the Board, its Secretary and/or the Chief Financial Officer so that once the Audit Report has been obtained, said annual financial information is filed with the CNMV, consisting of: the annual accounts of the company and its consolidated group, the statement of responsibility regarding its content of art. 8.1.b) of R.D. 1362/2007, of October 19 and the auditor's report, (iv) the related-party transactions and submit them to the consideration of the Board of Directors for approval, (v) the following compliance policies: a) Anti-corruption policy and policy on relations with public officials and authorities, (b) Policy on the acceptance and offering of gifts and hospitality and (c) Policy on donations and sponsorships, (d) Policy on regulatory compliance with regard to crime prevention and (e) Policy on regulatory compliance with regard to antitrust matters, (vi) Policy on the protection of personal data, (vii) modification of a set of texts that form the Regulatory Compliance Model, headed by the Code of Conduct.

3. Approve: (i) the modification of the rotation criteria for the appointment of the Member of the Regulatory Compliance Unit, representative of the business lines of Sacyr, S.A., (ii) the inclusion of a new member of the Regulatory Compliance Unit at the proposal of the Corporate Management in charge of the Communication and Sustainability policy, (iii) the appointment of the new members of the Regulatory Compliance Unit, (iv) to acknowledge and inform the Board of Directors of the resignation of a member of the Audit Committee, (v) the contracting of the professional services of EY for the preparation of the transfer pricing documentation of the Sacyr Group companies corresponding to the related transactions carried out, (vi) in relation to the authorization for the selection of the real estate asset valuation company, to change the moment of obtaining said authorization from being done in the initial stage as it had been done in the past to being done in the final stage of the process together with the final assessment.
4. To supervise and report to the Board of Directors on: (i) the financial report of Sacyr, S.A. corresponding to the second half of the 2019 business year, (ii) the interim financial statement corresponding to the first quarter of 2020, (iii) the financial report of Sacyr, S.A. corresponding to the first half of the 2020 business year, (iv) the report for the first half of 2020 and annual report of external expert regarding prevention of money laundering, (v) the report for the first half of 2020 of the Regulatory Compliance Unit, (vi) the interim financial statement corresponding to the third quarter of 2020,
5. Issue the following reports: (i) the assessment report on the operation of the Audit Committee during the 2019 business year to be submitted to the Board of Directors, (ii) the report on the independence of the statutory auditor for the 2019 business year, which concludes with a favorable opinion on the independence status of EY, and (iii) supplementary reports.
6. To consider itself informed and in agreement with the modifications approved by the Regulatory Compliance Unit in its Internal Operating Regulations, as well as to consider PricewaterhouseCoopers Auditores, S.L. ratified as independent provider of verification services for the verification of Sacyr's 2020 Integrated Sustainability Report.

Identify the directors members of the audit committee which have been appointed taking into consideration their knowledge and experience on accounting, audit or both matters and report about the appointment date of the Chairperson of this committee in the position.

Name of the experienced directors	<ul style="list-style-type: none"> • ISABEL MARTÍN CASTELLÁ • GRUPO SATOCAN DESARROLLOS, S.L. (Represented by Juan Miguel Sanjuán Jover) • JUAN MARÍA AGUIRRE GONZALO • JOSÉ JOAQUÍN GÜELL AMPUERO
Appointment date of the current chairperson	Isabel Martín Castellá, was appointed Chairperson of the Audit Committee by resolution of the Board of Directors dated June 8, 2017 and was re-elected to that position by resolution of the Board of Directors dated June 13, 2019.

Observations:

APPOINTMENTS AND REMUNERATIONS COMMITTEE

Name	Position	Category
AUGUSTO DELKÁDER TEIG	CHAIRPERSON	INDEPENDENT
DEMETRIO CARCELLER ARCE	MEMBER	Director representing controlling shareholders
PRILOU, S.L.	MEMBER	Director representing controlling shareholders
ELENA JIMENEZ DE ANDRADE ASTORQUI	MEMBER	INDEPENDENT
MARIA JESUS DE JAEN BELTRÁ	MEMBER	INDEPENDENT
	% of directors representing controlling interests	40.00 %
	% of independent directors	60.00 %
	% of other external	0.00 %

Observations:

In the meeting of the Board of Directors held on February 27, 2020, it was agreed to accept the resignation of Grupo Corporativo Fuertes, S.L., represented by Tomás Fuertes Fernández, as a member of the Appointments and Remunerations Committee, resignation that was motivated by organizational reasons and to appoint María Jesús de Jaén Beltrá as a new member of the Appointments and Remunerations Committee.

Explain the responsibilities, including, when applicable, those additionally legally scheduled, which are attribute to this committee and describe the procedures and regulations of the organization and its operation. For each of these responsibilities, state the most important actions during the business year and how you have exercised each of the attributed responsibilities, either by law or according to the by-laws or other corporate agreements.

- Article 17 of the Board of Directors Regulation and articles 47.3 and 49 of the Company By-laws regulate the responsibilities, procedures and regulations of the organization and operation of the Appointments and Remunerations Committee according to the following terms:
- In relation to the powers: *“regardless of other responsibilities assigned by the applicable regulations in force, the Articles of Association, the Regulation or the Board of Directors, the Appointments and Remunerations Committee will have the following responsibilities: a) Assess the responsibilities, knowledge and experience necessary in the Board of Directors. For these purposes, it will define the responsibilities and aptitudes necessary in the candidates that are to cover each vacancy and assess the time and dedication necessary in order to efficiently fulfill their responsibilities. b) Establish a representation goal for the gender that has less presence in the Board of Directors and prepare guidance regarding how to reach said objective. c) Submit the appointment proposals to the Board of Directors (for their assignment by co-opting or to be subject to the decision of the General Meeting) of the independent directors, as well as the proposals for the reelection or dismissal of said directors by the General Meeting. d) Inform about the appointment proposals (for their appointment for co-opting or for their submission to the General Meeting) of the remaining directors, as well as proposals for their reelection or split from the General Meeting. e) Inform regarding the appointment and split proposals of the Deputy Chairpersons, Secretary and Vice-secretary of the Board of Directors. f) Inform regarding the appointment and split proposals of top management and the basic conditions of their contracts. For the purposes of this Regulation it will be understood as senior management those manages who have a direct dependence from the Board of Directors of the Chief Executive Officer, when applicable and in any case, those responsible for the Company internal audit. g) Propose to the Board of Directors the managers and managing directors policy or those who develop the responsibilities of senior management under the direct dependence of the Board of Directors, of executive committees or managing directors, as well as the individual remuneration and other contractual conditions of the executive directors, ensuring their compliance. H) Periodically review the remuneration programs, particularly senior management and the managing team, weighing their adequacy and their performance. i) Organize and perform the yearly assessment of the Board of Directors Chairperson, under the management and momentum of the Coordinating Director, reporting to the Board of Directors. j) Examine and organize the succession of the Board of Directors Chairperson and that of the*

Company first executive and, when applicable, prepare proposals for the Board of Directors so that said succession takes place in an organized and planned manner. k) Inform the Board of Directors regarding the possible default of responsibilities scheduled under article 54 of the Company By-laws. l) Yearly inform the Board of Directors regarding the assessment of the Board itself.”

- Regarding the organization and operation procedure and regulation: 1. “The Appointments and Remunerations Committee will be composed in its entirety by non executive directors appointed by the Board of Directors, two of which, at least, must be independent directors, appointed in relation to their knowledge and professional experience. 2. The Appointments and Remunerations Committee will be composed by a minimum of 3 and a maximum of 5 directors. The establishment of the number and their appointment corresponds to the Board of Directors. The members of the Appointments and Remunerations Committee will be elected for a maximum period of four years, being able to be reelected one or more times for periods with the same maximum duration. 3. The Chairperson of the Appointments and Remunerations Committee will be appointed by the Board of Directors from among the Committee members who have the condition of independent. 4. The Appointments and Remunerations Committee will likewise have a Secretary, who will be that of the Board of Directors, who, if not a director, will have a voice but not a vote. In case of absence, impossibility or indisposition of the Secretary, he/she will be replaced by the Vicesecretary of the Board of Directors, who will likewise have a voice but no vote. 5. The Appointments and Remunerations Committee will hold a meeting each time it is requested by the Board of Directors or its Chairperson requests the issuing of a report or the adoption of proposals and, in any case, whenever it is convenient for the good development of its responsibilities. It will, in any case, hold a meeting once a year to prepare information regarding directors remunerations. The Appointments and Remunerations Committee will hold a meeting, prior notice of meeting by its Chairperson, by own decision or answering to the request of two (2) of its members or the Executive Committee. 6. The Appointments and Remunerations Committee will be considered as validly incorporated when concurring at the meeting, attending or represented, more than half of its members. Deliberations will be moderated by the Chairperson. To adopt agreements it will be necessary to have the favorable vote of the absolute majority of the attendants, present and represented and, in case a tie, the Chairperson vote will be decisive. Except stipulation to the contrary, the responsibilities of the Appointments and Remunerations Committee are consulting and of proposals to the Board of Directors. (...) 8. In everything that is not scheduled in the Articles of Association or in this article, Appointments and Remunerations Committee will regulate its own operation, applying, by default, the operational regulations established in regard to the Board of Directors, as long as they are compatible with the nature and purpose of this Committee.
- During the 2020 business year, the Appointments and Remunerations Committee, in accordance with the functions entrusted to it, carried out the following actions:
 1. Propose the following agreements to the Board of Directors: (i) the overall remuneration to be received during the 2020 business year by the Chairperson, the Deputy Chairperson and other Directors for the attendance fees for attending the meetings of the Board of Directors shall be the same as those received during the 2019 business year, (ii) the overall remuneration to be received during 2020 by the members of the Appointments and Remunerations Committee and the Audit Committee shall be the same as those received in 2019, (iii) the amount to be received annually by the members of the new Sustainability and Corporate Governance Committee as allowances for their attendance to the meetings of the aforementioned Committee, (iv) the modification of the “Remuneration Policy of the Directors of Sacyr, S. A. 2020-2022”,
 2. Favorably inform the Board of Directors regarding: (i) the remuneration policy for 2019, including fixed and variable compensation for members of the Management Committee and Senior Management. Establish the fixed and variable remuneration, as well as the social welfare plan for 2020 (ii) take into account the adjusted BDI for the calculation of the variable remuneration, maintaining this consideration for future calculations of the variable remuneration, (iii) on the remuneration policy of 2019 and for the year 2020 referring to the Chairperson of the Board and Chief Executive Officer, (iv) the “Annual Compensation Report for 2019, proposing its approval to the Board and subsequent publication in the CNMV and on the corporate website, (v) the payment of part of the Long-Term Incentive 2018-2020 of the Chairperson and Executive Director, as well as of the members of the Management Committee, through the delivery of shares, (vi) initially decrease 20% of the annual variable remuneration approved for the year 2020 of the Chairperson of the Board and members of the Management Committee pending further events and development of the pandemic caused by the COVID19 coronavirus, (vii)

the re-election of the members of the Board, the Committees and the Sacyr Foundation, (viii) on the new ILP Program and on the launching of the first two cycles.

3. Issue reports and submit them to the Board of Directors regarding: (i) verification of compliance with the policy for the selection, appointment and re-election of directors in the 2019 business year, (ii) the “Succession Plan for the Chairperson of the Board of Directors and Chief Executive Officer”, (iii) assessment of the Appointments Committee and the Board operations during the 2019 business year, (iv) the establishment of the Sustainability and Corporate Governance Committee, the appointment of the members to the aforementioned Committee, the appointment of its Chairperson, the establishment of the Sustainability Committee of Sacyr, S.A., as well as the amendment of the Regulations of the Board of Directors and the Company’s By-laws.

Likewise, the Committee agreed to approve (i) the assessment report of the Executive Chairperson during the 2019 business year, (ii) the report to be submitted to the Board and to propose Ms. Ana María Sala Andrés as candidate to occupy the position of Secretary (non-director) of the Board of Directors and delegated Committees.

SUSTAINABILITY AND CORPORATE GOVERNANCE COMMITTEE:

Name	Position	Category
MARIA JESÚS DE JAEN BELTRÁ	CHAIRPERSON	INDEPENDENT
ELENA JIMENEZ DE ANDRADE ASTORQUI	MEMBER	INDEPENDENT
AUGUSTO DELKADER TEIG	MEMBER	INDEPENDENT
GRUPO CORPORATIVO FUERTES, S.L.	MEMBER	Director representing controlling shareholders
LUIS JAVIER CORTÉS DOMÍNGUEZ	MEMBER	MISCELLANEOUS EXTERNAL
		% of executive directors
		% of directors representing controlling interests 20.00 %
		% of independent directors 60.00 %
		% of other external 20.00 %

Observations:

The Board of Directors, in its meeting held on February 27, 2020, agreed, among other things, to create a new Board delegated Committee, called the Sustainability and Corporate Governance Committee. The appointment of Board Members María Jesús de Jaén Beltrá, Elena Jiménez de Andrade Astorgui, Augusto Delkáder Teig, Grupo Corporativo Fuertes, S.L., represented by Tomás Fuertes Fernández, and Luis J. Cortés Domínguez, as members of the aforementioned Sustainability and Corporate Governance Committee was also agreed upon. Likewise, it was agreed to appoint María Jesús de Jaén Beltrá as Chairperson of the aforementioned Committee, pointing out that the Secretary of the Board of Directors shall act as Secretary and, in the event of absence or legitimate hindrance of the latter, the Deputy Secretary of the aforementioned body shall act as Secretary.

Explain the responsibilities, including, when applicable, those additionally legally scheduled, which are attribute to this committee and describe the procedures and regulations of the organization and its operation. For each of these responsibilities, state the most important actions during the business year and how you have exercised each of the attributed responsibilities, either by law or according to the by-laws or other corporate agreements.

- In its meeting held on December 17, 2020, the Board of Directors modified the competencies of the Sustainability and Corporate Governance Committee to some of the Recommendations included in the Good Governance Code.
- Article 16 bis of the Board of Directors Regulation and articles 47.3 and 48 bis of the Company By-laws regulates the responsibilities, procedures and regulations of the organization and operation of the Sustainability and Corporate Governance Committee according to the following terms:

- In relation to the powers: *“Without prejudice of other responsibilities that are assigned by the applicable law, the Articles of Association, Board of Directors Regulation, Sustainability and Corporate Governance Committee will have the following responsibilities: (i) To review and make proposals for improvement to the Board of Directors, for its approval or submission to the competent body, regarding the internal rules of the Company’s Corporate Governance System, with special emphasis on corporate governance and sustainable development policies, taking into account the good governance recommendations generally recognized in international markets, with the purpose of assisting in the compliance of its objective of promoting the corporate interest and taking into account, when applicable, the legitimate interests of the remaining groups of interest,(ii) to guide and supervise the Company’s performance in strategies related to sustainability and corporate governance and to report thereon to the Board of Directors, (iii) To determine the criteria and guidelines that should govern the content of the non-financial information statement, based on the report prepared for said purpose by the Audit Committee, and to report thereon to the Board of Directors, prior to its preparation, (iv) To report, in advance, to the Board of Directors on all matters stipulated by the Law, the Company’s By-laws and the Regulations of the Board of Directors regarding the non financial information to be made public periodically by the Company, (v) To monitor the Company’s corporate governance and sustainable development strategies, and (vi) To assess and review the Company’s plans for implementing sustainable development policies and monitor their degree of compliance.*
- Regarding the organization and operation procedure and regulation: *“The members of the Sustainability and Corporate Governance Committee will all be, non executive directors appointed by the Board of Directors, with the requirement that the majority of them must be independent directors. As a whole the Committee members will have technical knowledge belonging to the sector of activity to which the Company belongs to. The Sustainability and Corporate Governance Committee will be composed by a minimum of 3 and a maximum of 5 directors. The establishment of the number and their appointment corresponds to the Board of Directors. The members of the Sustainability and Corporate Governance Committee will be elected for a maximum period of four years, being able to be reelected one or more times for periods with the same maximum duration. The Chairperson of the Sustainability and Corporate Governance Committee shall be appointed by the Board of Directors itself from among the independent Directors. The Sustainability and Corporate Governance Committee will likewise have a Secretary, who will be that of the Board of Directors, who, if not a director, will have a voice but not a vote. In case of absence, impossibility or indisposition of the Secretary, he/she will be replaced by the Vicesecretary of the Board of Directors, who will likewise have a voice but no vote. The Sustainability and Corporate Governance Committee will hold a meeting, at least once a quarter and all the times that is necessary, prior notice of meeting by its Chairperson, by own decision or answering to the request of three (2) of its members or the Executive Committee. La Sustainability and Corporate Governance Committee will be considered as validly incorporated when concurring at the meeting, attending or represented, more than half of its members. Deliberations will be moderated by the Chairperson. To adopt agreements it will be necessary to have the favorable vote of the absolute majority of the attendants, present and represented and, in case a tie, the Chairperson vote will be decisive. Except stipulation to the contrary, the responsibilities of the Sustainability and Corporate Governance Committee are consulting and of proposals to the Board of Directors. Any member of the management team or Company personnel who is required for said purpose has the responsibility of attending the Sustainability and Corporate Governance Committee sessions and provide his/her cooperation and access the available information. For the better fulfillment of its responsibilities, the Sustainability and Corporate Governance Committee can request the counseling of external professionals, for which purpose what is established under article 26 of the Regulation will be applicable. In everything that is not scheduled in the Articles of Association, the Regulation or in this article, the Sustainability and Corporate Governance Committee will regulate its own operation, applying, by default, the operational regulations established in regard to the Board of Directors, as long as they are compatible with the nature and purpose of this Committee.*
- During the 2020 business year, the Sustainability and Corporate Governance Committee, in accordance with the functions entrusted to it, has carried out the following actions:
 1. Favorably inform the Board of Directors for its approval regarding: (i) the “Non-Financial Information Statement” corresponding to 2019 business year, (ii) the “Annual Corporate Governance Report corresponding to the 2019 business year for its approval and subsequent publication in the CNMV and the corporate website, (iii) the following Policies; (i) biodiversity, (ii) water, (iii) fight against climate change, (iv) information security, (v) occupational health and safety, (vi) human rights, (vii) quality, environment and energy management, (viii) Sustainability Framework Policy, (ix) innovation and, (x) equality and Diversity, (xi) communication of economic

and financial information, (xii) communication of non-financial and corporate information of Sacyr and (xiii) supply chain management.

2. Approve, when applicable, (i) the proposals submitted by the Sustainability Committee, (ii) the calendar of meetings of the Committee itself for the 2020 business year.

C.2.2 Complete the following chart with the information regarding the number of female board members during the past four business years

	Number of female directors							
	2020 Business Year		2019 Business Year		2018 Business Year		2017 Business Year	
	Number	%	Number	%	Number	%	Number	%
EXECUTIVE COMMITTEE	0	0.00 %	0	0.00 %	0	0.00%	0	0.00%
AUDIT AND CORPORATE	1	25.00 %	2	40.00 %	2	40.00%	1	20.00%
APPOINTMENTS AND REMUNERATIONS COMMITTEE.	2	40.00 %	1	20.00 %	1	20.00%	1	20.00%
SUSTAINABILITY AND CORPORATE GOVERNANCE COMMITTEE:	2	40.00 %						

Observations:

C.2.3 State, when applicable, the existence of the regulation of the board committees, where these are available for query and the modifications that have been performed during the business year. At the same time, state if any annual report regarding the activities of each committee has been prepared voluntarily.

EXECUTIVE OR DELEGATED COMMITTEE: Brief description:

The Committee operation and competence regulation are developed under question C.2.1 above, with its text being available on the Company website, on December 31, 2020, under the section called Information for Shareholders and Investors, appearing also in the Corporate Governance subsection, accessing the Board Committees, where their existence is reported and everything related to them is regulated.

There has been no modification to the Executive Committee during the business year.

The Executive Committee assesses all years of its activity, which is subsequently submitted to be approved by the Board.

AUDIT COMMITTEE Brief description:

The Committee operation and competence regulations are developed under question C.2.1 above, with its text being available on the Company website, on December 31, 2020, under a section called Information for Shareholders and Investors, appearing also in the Corporate Governance subsection, accessing the Board delegated Committees, where their existence is reported and everything related to them is regulated.

As indicated in previous sections of this report, the creation of the Sustainability and Corporate Governance Committee as a new delegated Committee of the Board of Directors, by resolution of the Board dated February 27, 2020, and subsequently, the modification of some of the Recommendations of the Good Governance Code carried out by the CNMV, made it necessary to modify the internal regulations, including the Regulations of the Board of Directors. The aforementioned changes have entailed the following for the Audit Committee: (i) modification of its name from Audit and Corporate Governance Committee to Audit Committee, (ii) the replacement of the Audit Committee by the Sustainability and Corporate Governance Committee

as the body that may urge the amendment of the Board Regulations, (iii) the modification of some of its functions, such as: (a) eliminating the function of “*Guiding and supervising the Company’s actions in matters of corporate social responsibility, reviewing policies and ensuring that they are oriented towards the creation of value*”, (b) including the function of “*Supervising the preparation process and the integrity of non-financial information, and reporting to the Sustainability and Corporate Governance Committee, prior to the issuance of the corresponding report by the latter*”, c) to detail the function of “*Reviewing and making improvement proposals to the Board of Directors, for its approval or submission to the competent body on the internal corporate governance rules of the Company (...)*”, replacing it with “*Reviewing and making proposals for improvement to the Board of Directors, for its approval or submission to the competent body on the compliance policies (...)*” and, (iv) changing from three to two the members required to request the calling of an Audit Committee meeting.

The Audit Committee assesses all years of its activity, which is subsequently submitted to be approved by the Board.

APPOINTMENTS AND REMUNERATIONS COMMITTEE: Brief description:

The Committee operation and competence regulation are developed under question C.2.1 above, with its text being available on the Company website, on December 31, 2020, under a section called Information for Shareholders and Investors, appearing also in the Corporate Governance subsection, accessing the Board delegated Committees, where their existence is reported and everything related to them is regulated.

The only modification that has taken place during the 2020 business year has been related to the composition of the members of the Committee, as previously stated, with the resignation of a member of said Committee with the category of directors representing a controlling interest and the appointment in his/her place of another member with the category of independent director.

The Audit Committee, Appointments and Remunerations Committee assesses all years of its activity, as well as that of the Chairperson, which is subsequently submitted to be approved by the Board.

SUSTAINABILITY AND CORPORATE GOVERNANCE COMMITTEE: Brief description:

The Committee operation and competence regulation are developed under question C.2.1 above, with its text being available on the Company website, on December 31, 2020, under a section called Information for Shareholders and Investors, appearing also in the Corporate Governance subsection, accessing the Board delegated Committees, where their existence is reported and everything related to them is regulated.

Said Committee was constituted during the year 2020, as well as the appointment of its comprising members and the designation of its Chairperson and Secretary.

The Appointments and Remunerations Committee, like with the remaining Board Committees, will assess its activity during the business year, subsequently submitting it to the Board for approval.

- Lastly, it is reported that an annual report has been prepared regarding the activities of each committee, except the Sustainability and Corporate Governance Committee since it was incorporated in the current business year, which is developed under section C.1.17 of this report.

D. RELATED OPERATIONS AND INTRAGROUP OPERATIONS:

D.1 EXPLAIN, WHEN APPLICABLE, THE PROCEDURE AND COMPETENT BODIES FOR THE APPROVAL OF OPERATIONS WITH RELATED AND INTRAGROUP PARTIES.

- According to article 56.4 of the Company By-laws “*the Board of Directors Regulation will develop and specify the specific responsibilities of the board members, derived from the confidentiality, no compete and loyalty duties, paying special attention to the conflict of interest situations and related operations, and will establish the necessary procedures and guarantees to prevent said conflict of interest situations and related operations which may take place without the necessary authorization or waiver, always according to the applicable regulation.*”
- Article 34 of the Board of Directors Regulation, regarding article 229 of the Corporate Law, states that “*before it is performed, the board members must inform the Audit Committee, through its Secretary, any of the situations or*

operations stipulated under section 1 of the previous article (prevent conflict of interest situations), indicating the key characteristics and necessary circumstances so that the competent bodies can thoroughly assess the conflict situation.

The Audit Committee must submit a mandatory report, but not binding, to the corporate body which is statutorily competent to allow, when applicable, the situations or transactions which have been communicated being able to, for said purpose, require from the communicating director all additional information that may be necessary.

The Company, by agreement of the General Meeting or the Board of Directors, when applicable, will adopt the necessary decisions, according to what is established under the applicable law, Articles of Association and this Regulation.

The waiver or authorization agreements of the prohibitions established under the above article will demand the previous substantiation regarding the safety of the situation or transaction to the corporate interest, and, particularly in case of related operation, the accreditation that it is performed according to market conditions.

Those transactions which the applicable regulation exempts from said approval will be exempt from this system.

The affected directors, or those who represent or are related to the affected shareholders, will abstain from participating in the deliberation and vote of the agreement in question.

The Company will make public the transactions with shares performed with its significant, directors, senior management and group companies, under the terms that are demanded at each time by the applicable regulation in effect.”

D.2 DETAIL THOSE SIGNIFICANT OPERATIONS THAT DUE TO THEIR AMOUNT OR RELEVANCE DUE TO MATTERS PERFORMED BETWEEN THE COMPANY OR ITS GROUP ENTITIES, AND THE COMPANY SIGNIFICANT SHAREHOLDERS:

Name or corporate name of the significant shareholder	Name or corporate name of the company or group entity	Nature of the relation	Type of operation	Amount (thousands of Euros)
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Observations: The detail of the significant accounted operations, is provided in the corresponding note of the consolidated and individual financial statement “Operations with related parties”, that the Company or companies of its group have performed during 2020 with its related parties, all within the ordinary traffic or operation.

D.3 DETAIL THOSE SIGNIFICANT OPERATIONS THAT DUE TO THEIR AMOUNT OR RELEVANCE DUE TO MATTERS PERFORMED BETWEEN THE COMPANY OR ITS GROUP ENTITIES, AND THE ADMINISTRATORS OR MANAGERS OF THE COMPANY:

Name or corporate name of the administrators or managers	Name or corporate name of the company or group entity	Relation	Nature of the operation	Amount (thousands of Euros)
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Observations:

The detail of the significant accounted operations, is provided in the corresponding note of the consolidated and individual financial statement “Operations with related parties”, that the Company or companies of its group have performed during 2020 with its related parties, all within the ordinary traffic or operation.

D.4 REPORT OF THE SIGNIFICANT OPERATIONS PERFORMED BY THE COMPANY WITH OTHER ENTITIES BELONGING TO THE SAME GROUP, AS LONG AS THE PROCESS FOR THE PREPARATION OF THE CONSOLIDATED FINANCIAL STATEMENTS IS NOT ELIMINATED AND ARE NOT A PART OF THE REGULAR TRAFFIC OF THE COMPANY REGARDING ITS PURPOSE AND CONDITIONS.

In any case, any intragroup operation performed with entities established in countries or territories which are considered tax havens will be informed about:

Corporate name of the body of its group	Brief description of the operation	Amount (thousands of Euros)
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Observations:

The detail of the significant accounted operations, is provided in the corresponding note of the consolidated and individual financial statement "Operations with related parties", that the Company has performed during 2020 with its related parties, all within the ordinary traffic or operation.

D.5 DETAIL OF SIGNIFICANT OPERATIONS PERFORMED BETWEEN THE COMPANY AND OTHER RELATED PARTIES, WHICH HAVE NOT BEEN INFORMED IN THE PREVIOUS SECTIONS:

Corporate name of the related company	Brief description of the operation	Amount (thousands of Euros)
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Observations:

The detail of the significant accounted operations, is provided in the corresponding note of the consolidated and individual financial statement "Operations with related parties", that the Company or companies of its group have performed during 2020 with its related parties, all within the ordinary traffic or operation.

D.6 DETAIL OF THE SYSTEMS ESTABLISHED TO DETECT, ESTABLISH AND RESOLVE THE POSSIBLE CONFLICTS OF INTEREST BETWEEN THE COMPANY AND/OR ITS GROUP AND ITS DIRECTORS, MANAGERS OR SIGNIFICANT SHAREHOLDERS.

- According to article 56 of the Company By-laws "(...) The responsibility of the director is the performance of the company interest, guiding and controlling the company management with the purpose of trying to maximize its value for the benefit of the shareholders. During the development of his/her responsibilities, the director must act with the diligence of an organized entrepreneur, being particularly committed to: (...) (d) Oppose agreements contrary to the Law, the Articles of Association or the corporate interest and request the recording of his/her position in the minute when he/she considers it is more convenient for the safekeeping of the corporate interest; (...) and (f) promote the research regarding any irregularity of the company management of which it might have obtained knowledge (...)" The director is also obligated to perform his/her position as a loyal representative in defense of the company interest, complying with the responsibilities imposed by the applicable regulation and the Corporate Governance System. The loyalty duty compels to put first the Company interests in relation to his/her own, to comply with basic obligations derived from the duty of loyalty, such as: (a) not exercise his/her powers for purposes other than those for which they were granted, (b) to keep confidential any information, data, reports or background information to which he/she has had access in the performance of his/her duties, even after leaving the position, except in those cases in which the law so permits or requires, (c) to refrain from participating in the deliberation and voting on resolutions or decisions in which he/she or a related person has a direct or indirect conflict of interest. The agreements or decisions affecting his/her condition of administrator, such as the appointment or revoking for positions of the board of directors or other of analogous significance will be excluded from the above abstention obligation. d) Develop their responsibilities according to the principle of personal liability principle, with freedom of criterion or opinion and regardless of the inspeccionados and

relations of third parties. e) adopt the necessary measures to prevent incurring in situations in which his/her interests, be it own or third party, can come into conflict with the corporate interest and his/her duties towards the company.”

- Article 31 of the Board of Directors Regulation develops and specifies the particular responsibilities of directors, derived from the confidentiality, non compete and loyalty duties, paying special attention to the conflict of interest situations and related operations, such as “ c) *abstain from participating in the deliberation and voting of agreements and decisions in which him/her or a related person, whichever are established by the applicable regulation in effect at each time (for the purposes of this Regulation, will be considered people linked to the directors, (the “Related People”) will have a direct or indirect conflict of interest. The agreements or decisions affecting his/her condition of director, such as the appointment or revoking for positions of the board of directors or other of analogous significance will be excluded from the above abstention obligation. d) Develop their responsibilities according to the principle of personal liability principle, with freedom of criterion or opinion and regardless of the inspeccionados and relations of third parties. e) adopt the necessary measures to prevent incurring in situations in which his/her interests, be it own or third party, can come into conflict with the corporate interest and his/her duties towards the company.”*
- Pursuant to Article 33 of the Board Regulations and Article 229 of the Capital Companies Act, “*the duty to avoid conflict of interest situations additionally obliges the director to abstain from: a.) Carrying out transactions with the Company, except in the case of ordinary transactions, made under standard conditions for clients and of little relevance, understanding as such those which information is not necessary to express a true and fair view of the Company’s net worth, financial situation and results of operations. b.) Using the name of the Company or invoking their status as director to unduly influence the performance of private transactions. c.) Making use of corporate assets, including confidential information of the Company, for private purposes. d.) Taking advantage of business opportunities of the Company. e.) Obtain advantages or remuneration from third parties other than the Company and its group associated with the performance of their duties, except in the case of mere courtesy. f.) Perform any type of operations which direct or underlying purpose are shares or any other securities issued by the Company, that, due to their characteristics, may be detrimental to the corporate interest or, in particular, negatively affect the value of its shares or securities or the irregularity of their value. g.) Develop activities on his/her own or through third parties that represent an efficient competition, be it real or prospective, with the Company or that, in any other way, places him/her in a permanent conflict of interest with the Company interests.*

These provisions will also be applicable in cases in which the author or beneficiary of the actions or activities that are forbidden is a Related Person to the director.

- Article 34 of the Board of Directors Regulation, described under section D.1 of this report, establishes the necessary procedures and guarantees to prevent that said conflict of interest situations and related operations can take place without the necessary authorization of waiver, always according to what is established under the applicable regulation.
- According to article 24 of the Board Regulation and 54.2 of the By-laws “*the director must place their position at the disposition of the Board of Directors and formalize, when applicable, the corresponding resignation: a) when they incur in any of the incompatibility or prohibition causes to continue in their position and in particular under the case scheduled under article 224.2 of Corporate Law; b) when the Appointments and Remunerations Committee, Audit Committee and the Sustainability and Corporate Governance Committee inform the Board of Directors and the latter verified through the adoption of the corresponding agreement, that the director has defaulted, seriously or very seriously, his/her responsibilities as director and, in particular, the responsibilities derived from the diligence and loyalty responsibilities, including those to prevent the conflicts of interest and other responsibilities established by the Corporate Governance System; or c) when his/her stay in the Board of Directors may endanger the interest of the Company or negatively affect its credit and reputation, and the Appointments and Remunerations Committee is thus informed.”*

D.7 INDICATE WHETHER THE COMPANY IS CONTROLLED BY ANOTHER ENTITY WITHIN THE MEANING OF ARTICLE 42 OF THE COMMERCIAL CODE, LISTED OR NOT, AND WHETHER IT HAS, DIRECTLY OR THROUGH ITS SUBSIDIARIES, BUSINESS RELATIONS WITH SUCH ENTITY OR ANY OF ITS SUBSIDIARIES (OTHER THAN THOSE OF THE LISTED COMPANY) OR CARRIES OUT ACTIVITIES RELATED THE ACTIVITIES OF ANY OF THEM.

[] Yes [✓] No

E. CONTROL AND RISK MANAGEMENT SYSTEM

E.1 EXPLAIN THE REACH OF THE CONTROL AND RISK MANAGEMENT SYSTEM, INCLUDING THOSE OF A FISCAL NATURE:

The Sacyr Group has a Comprehensive Risk Management System (CRMS), based on the COSO ERM internal control and risk management standards (Committee of Sponsoring Organizations of the Treadway Commission) and ISO 31000 (International Organization for Standardization), with the aim of facilitating key business decision-making, under a common risk culture, through a systematic and structured analysis of the risks inherent to its business activity.

The CRMS is implemented and consolidated in all its operations and supports the risk culture and the Group's Risk Control and Management Policy, approved by the Board of Directors, which establishes the scope, values, principles, governance model and bases for the operation of its internal risk management model. This policy is developed through the Risk Analysis Standard which goals are:

- Establish the process of risk identification, analysis, treatment, monitoring and control, as well as the activities to be carried out at each stage.
- Define the distribution of roles and responsibilities during the risk control and management process to ensure the escalation of decision-making to the appropriate level according to the type of decision and risk implications.
- Promote continuous improvement in the business decision making process.
- Reinforce the Sacyr Group's risk culture, based on the principles of transparency, responsibility, involvement ("risk ownership") and business orientation to encourage informed and responsible decision-making at all organizational levels.

The goal of the Risk Control and Management Policy is to ensure that a reasonable degree of certainty is obtained regarding the achievement of the company's strategic objectives, considering the efficiency of its operations and the commitment to its different stakeholders.

The risk management process through the Integrated Risk Management System (CRMS) is structured in six stages:

- **Planning:** Taking the Company's strategy and objectives as a reference, the necessary management tools are activated in this stage and the risk managers and owners involved in key business decision making are appointed.
- **Identification:** activities are carried out to identify the critical risks associated with each key decision, considering both the risks associated with the strategic plan and the potential critical risks that could negatively affect the achievement of the planned objectives.
- **Assessment:** activities are carried out to assess, filter and prioritize the critical risks previously identified, according to impact scales, tolerance thresholds and other support metrics defined to establish the relevance of such risks.

- **Treatment:** the goal of the activities at this stage is to define the response strategy for each particular risk (accept, avoid, mitigate or transfer), as well as implementing the appropriate response plans (Mitigation and/or Contingency Plans) according to the exposure and tolerance established in this regard.
- **Monitoring:** the evolution of preexisting risks is measured in this stage, as well as new risks, assessing the effectiveness of the response plans, recalibrating tolerances and risk assessment scales and initiating Contingency Plans in the event of exceeding the maximum tolerances established.
- **Control:** this stage includes the internal control and assurance activities carried out by the Risk Control and Management Department, as well as the capture of lessons learned for the continuous improvement of the system and the Group's Risk Control and Management Policy.

In order to support the risk control and management system, the Sacyr Group has developed a comprehensive Risk Management tool (MyRISK) and designed its own project risk management software tailored to the needs and particularities of each business area, including risk maps and comprehensive scorecards at a project, business and Group level, which facilitate real-time data collection, analysis, assessment, management and reporting of the information associated with the Group's risks. This tool functions as an early warning system, supporting the day-to-day operations and key business decision-making process, as well as the Risk Analysis Regulation (RAR).

The risks map at a Project, Business and Group level are obtained based on the described analysis, these allow assessing, classifying and prioritizing the identified key risks, establish what is accountable as well as the necessary measures to start controlling the risk exposure within the tolerance thresholds established by the Group.

The Group's high-level risk map provides integrated information on the company's global exposure (Top-Down approach) by aggregating and weighting the different risks identified at project level in the business units (*Bottom-Up risk assessment*). This tool will be updated periodically involving the highest supervisors of each Business units in order to facilitate the Group decision making and maintaining the Audit Committee duly informed.

E.2 IDENTIFY THE COMPANY ORGANIZATIONS RESPONSIBLE FOR THE PREPARATION AND EXECUTION OF THE RISK MANAGEMENT SYSTEM, INCLUDING THE TAX ONE:

The main supervising company bodies responsible for the Risk Control and Management System of Sacyr are: the Board of Directors, Audit Committee, Risks Committee and the Risk Control and Management Administration.

The Board of Directors has the responsibility of formally approving the Group Risk Control and Management Policy, and with the support of the Audit Committee, which supervises the Risk Committee and the information and control systems. The exercise of this responsibility guarantees the implication of the Board of Directors in the supervision of the risk identification procedure and the implementation and follow up of the adequate control and information systems.

The Risk Committee is the maximum supervisor of the Sacyr Risk Control and Management System and all decisions associated therein. It is managed by the top executive of the Company and among the Committee responsibilities are that of establishing the risk tolerance indexes and the definition and promotion of the risk culture in the organization.

The Risk Control and Administration Corporate Management will provide support to the Risk Committee in coordination with the Risk Control and Management System of the business areas of the Group, performing the follow up and reporting of the conclusions of the risk analysis, facilitating the business key decision making process.

In addition, the Internal Audit Management, with direct dependence from the Sacyr Group Chairperson and under the supervision of the Audit Committee, has the general purpose of performing a systematic assessment of the efficiency of the risk identification, control and management process. For this purpose it annually prepared an Internal Audit, which is subject to the approval of the Audit Committee.

E.3 POINT OUT THE MAIN RISKS, INCLUDING THE TAX ONES, Y AND AS LONG AS THEY ARE SIGNIFICANT THOSE DERIVED FROM CORRUPTION (UNDERSTANDING THE LATER WITHIN THE SCOPE OF ROYAL DECREE LAW 18/2017, WHICH MAY AFFECT THE ACHIEVEMENT OF BUSINESS GOALS:

The Sacyr Group, with an important presence in the international arena, develops its activity in different sectors, socio-economic environments and regulating frameworks. In this context there are risks of different natures, inherent to the businesses and sectors in which the company operates.

The Sacyr Group has established a Risk Catalog within its risk system (CRMS), which is updated periodically and allows the information to be homogenized and consolidated, and which includes in a structured manner, the typology of risks classified into four categories: strategic, financial, operational, reporting and regulatory compliance (including those of a fiscal nature and those derived from corruption, among others).

Within each of these risks categories are established, the main identified key risks for the business distinguishing between the root cause in order to guarantee their correct assessment, treatment and control, as well as the appointment of the adequate owners are included in the catalog. In addition the catalog has been structured taking into consideration the risks areas in which said key risks may have a negative impact.

The catalog also facilitates the classification of risks according to their impact in the following risk areas:

- **Economic-financial:** Refers to the impact of the risks over the economic-financial aspects (cash flow generation, treasury, profits and losses, funds distribution...).
- **Terms:** Refers to the impact of the risks over the execution period of a project and/or over the fulfillment of key milestones
- **Quality:** Refers to the impact of the risks over the quality markers, the adequacy or inadequacy of the resources, human resources and assigned materials.
- **Third parties:** Refers to the impact of the risks regarding the clients, partners and supply chain.
- **ASG:** refers to the impact of the risks over the environmental, social and corporate governance or reputational (sustainability) scope.

The prioritization of the identified critical risks is made based on their level of criticality, obtained from the combination of the impact assessments (considering the impact areas described above) and probability of occurrence of the risks.

The Group has a series of specific policies, procedures and systems for the management and control of the main risks inherent to its activity, among which it is necessary to point out the following:

Environmental, social and corporate governance risks (ASG):

This category of risks related to environmental, good governance, social responsibility, and sustainability aspects have grown in relevance during the past few years since it possibly affects the goals of the companies and their relation with the groups interests. Due to this reason, the identification and prioritization of the material matters of the Group three business lines underscore the need to control these types of risks, for example, initiatives of corporate scope which represent extraordinary non scheduled investments in the initial scope of a project, actions with local communities, diverse climatology and/or elements external to the project, geotechnical risks, occupational conflicts, default of quality specifications, S&H and the environment and compliance of the good governance directives, among others.

Regulatory compliance risks:

The Sacyr Group Code of Conduct is the basis and foundation of the Regulatory Compliance, Criminal Prevention and

Antitrust Model, which reflects the firm commitment of Sacyr, S.A., transmitted to the entire organization, to respect the law and to the prevention, detection and eradication of any unlawful action carried out within the scope of its responsibilities, maintaining a specific commitment of zero tolerance, among others, with criminal offenses (with special rejection of corrupt conduct) and with anti-competitive conduct, due to the particular seriousness of this type of non-compliance.

This Code of Conduct and its development policies on regulatory compliance are directly applicable to all Sacyr Group companies and to the members of their management bodies, to all their personnel (including management personnel), as well as to related third parties, to whom the Group requires conduct consistent with these internal regulations in all that is applicable to them.

In order to comply with these commitments, the Sacyr Group has *Criminal and Competition Risk Maps with associated controls by business units*, essential elements of the Regulatory Compliance Model in which risks in both areas to which each of the Group's divisions could be exposed are identified and analyzed, as well as the control and management measures implemented by each business unit for the prevention and detection of the criminal and competition risks identified.

The supervision of the correct operation of the Regulatory Compliance, Criminal Prevention and Antitrust Model is the responsibility of the Audit Committee, which is supported by the Regulatory Compliance Unit for its operational management.

It is the responsibility of the Group's Regulatory Compliance Unit, in coordination with other areas of the Group or external experts from whom it may request collaboration, to investigate any possible indication of a breach of the Regulatory Compliance Model. In the event that the internal investigation confirms the commission of the infraction, action will be taken accordingly, duly sanctioned in accordance with the disciplinary system applicable on the basis of the collective bargaining agreements or regulations in force, and the Model will be additionally reviewed to implement improvements aimed at preventing such non-compliance from occurring again.

For further details on the Sacyr Group's Code of Conduct and the Consultation and Whistleblowing Line (the Group's whistleblowing channel), see section F.1.2.

Corruption and bribery:

The Sacyr Group's Code of Conduct has development policies on compliance, which formalize the Group's commitment to compliance with the regulations relating to the main areas in which its Regulatory Compliance, Criminal Prevention and Antitrust Model is developed, including anti-corruption policies and procedures.

Specifically, in the *Anti-Corruption and Relationship with Public Officials and Authorities Policy*, as well as its various development policies and procedures, the Sacyr, S.A. Board of Directors expresses its firm commitment and formally states its position of zero tolerance against any form of corruption, extortion or bribery, not allowing, authorizing or consenting in any way or under any circumstances, that any form of corrupt conduct may be committed within the framework of the Group's activity and in its relations with both public and private entities.

In addition, this internal regulation develops the control measures implemented in the Group in depth to comply with the prohibitions contained in the Code of Conduct for the purpose of preventing corruption:

- prohibition of offering or accepting bribes,
- prohibition of the use of donations and sponsorships, or of gifts and hospitality, as a covert means of bribery
- prohibition of the making of contributions for political purposes contrary to applicable local laws and regulations
- prohibition of facilitation payments
- prohibition of making any expenditure, payment or transaction without the corresponding authorization in accordance with the Group's internal regulations, as well as fraud in the accounting records due to the absence or inadequate recording of improper payments.

Tax risks:

The Sacyr Group's Tax Risk Control and Management Policy is an integral part of the strategy contained in the Corporate Tax Policy approved by the Board of Directors and covers all tax risks of the activities and processes of the companies comprising the Sacyr trading group, regardless of their geographical location and the business carried out.

The process of tax risk management in the Sacyr Group, together with its corresponding control systems, is part of a continuous cycle in which various departments from different divisions of the business areas, the corporate holding company, as well as Sacyr's governing bodies intervene for the adequate coordination and internal cooperation aimed at minimizing tax risks and fulfilling the Group's strategic objectives.

Its objectives include ensuring compliance with the tax regulations of each country, collaboration with the tax authorities based on transparency and good faith, facilitating corporate and business area decision making through the assessment of tax costs, risks and opportunities, and minimizing the existence of tax risks and errors that may affect the principles of legality, transparency and responsibility.

Other risks:

Likewise, control and communication systems are established for the rest of the risks to which the Group's activity is exposed, among which the following should be highlighted:

- Inadequate adaptation to changing political and regulatory surroundings.
- Climate change risk: direct or indirect impact on operations due to the consequences of climate change.
- Risks related with human capital: talent, positioning, capacity, flexibility, key staff dependence, occupational environment, necessary capabilities in the changing context etc, management.
- Financial risks: credit, interest rate, exchange rate and liquidity.
- Risks related with the area of technology and information systems: network management, digital security and information integrity.

E.4 IDENTIFY IF THE ENTITY HAS A RISK TOLERANCE LEVEL, INCLUDING FOR TAXES.

As a general policy, the Sacyr Group seeks to minimize the impact of critical risks, with the exception of risks related to the safety of people, regulatory compliance risks, tax risks and those related to the image and reputation of the Company, regarding which the Group has established a risk tolerance at minimum levels.

Both the impact from a qualitative and quantitative point of view is considered, as described above when assessing the impact of each critical risk in particular.

E.5 STATE WHAT RISKS, INCLUDING TAX ONES, THAT HAVE MATERIALIZED DURING THE BUSINESS YEAR:

During the 2020 business year, risks arising from the normal course of the Group's business activities have materialized, caused, among others, by external factors such as the COVID-19 pandemic, fortuitous natural disasters and other global climate factors.

The Sacyr Group is exposed, as is described in the group's financial statements, to a greater or lesser degree, to the risks that are detailed below, particularly to the credit, liquidity and market risks, specially to the interest rate variation and in a lesser degree to the exchange rate.

Regarding the credit risk, the group is exposed in its operational activities, mainly by commercial debtors and in its financing activities.

Regarding the risk derived from the concentration of clients, the Group has a diversified portfolio of clients, supported

by public entities.

The factors which cause the liquidity risk are investments based on the business plans, which require additional financing and the excessive concentration of short term debt maturity which demand immediate refinancing. These circumstances can damage, even circumstantially, the financial capacity to deal with payment commitments.

Regarding the market risk and more specifically the interest rate risk we can say that a balanced financial structure and the reduction of exposure of businesses regarding the volatility of interest rates, require the maintenance of a reasonable proportion between variable rate debt and fixed rate debt due to their nature or insured with derivative financial instruments.

The underlying debt which requires a greater coverage against interest rate variations are the loans for project financing and those associated to singular assets since they are exposed for longer periods of time, due to the terms, and due to their strong correlation with the project cash flows.

It can also be pointed out that the Group is subject to other risks such as the claim risk of concessional projects, since the concession business income, depend on the number of vehicles that use the highways and their capacity to absorb traffic.

The Sacyr Group has scheduled to continue its business expansion towards other countries which represents a risk since these are markets in which the Group does not have the same experience as in those in which it already operates.

All facts, situations and/or information related to the 2020 business year, either financially or non financially, which saliency can influence the company have been adequately communicated to the Comisión Nacional del Mercado de Valores (CNMV).

Inside Information and Other Relevant Information relating to Sacyr, S.A. can be consulted on the website of this entity. Said website contains the basic data on the company's results, including the periodic presentations of the financial statements (Balance Sheet, Profit and Loss Account, etc.). The information related with the investment and financing policy of the company and its legal structure is also provided

In addition, all related information, is publicly available on the Company website.

E.6 EXPLAIN THE RESPONSE AND SUPERVISION PLANS FOR THE MAIN RISKS OF THE ENTITY, INCLUDING THE TAX ONES, AS WELL AS THE PROCEDURES THAT ARE FOLLOWED BY THE COMPANY TO ENSURE THAT THE BOARD OF DIRECTORS RESPONDS TO THE NEW ARISING CHALLENGES.

Due to the diversity of business areas and the different countries in which the Sacyr Group operates, our activity is exposed to multiple different risks. In addition, the impact and the probability of occurrence of the above mentioned may significantly vary with the passing of time. For this reason, the Group periodically draws up different risk maps at a Group level (high-level risk map), at the business and project level, which serve as a support tool for business decision-making in the face of the risks inherent in the economic, social, political and regulatory context in which we carry out our activities.

The response and supervision plans for our Group's main risks, including tax risks, are part of the different activities carried out during the risk treatment stage as established in our Risk Management and Control Policy. At this stage, the Group's objective is to establish the appropriate mitigation and/or contingency plans following the identification and assessment of the critical risks associated with key business decisions. The goal of these plans is reducing or eliminating risk exposure before and after exceeding the tolerance threshold established by the Group for each critical risk in particular.

Prior to the establishment of the appropriate response plans for each type of risk, the Group's risk management and control policy has structured the risk management and control process in several stages to provide reasonable assurance as to the effectiveness of these plans.

The risk management and control process begins at the planning stage when the risk system management tools are activated and risk managers and owners are designated. Subsequently the different critical risks associated with key business decisions are identified (identification stage), with the collaboration of an independent risk analyst who facilitates the identification and subsequent assessment of both new potential risks and pre-existing risks.

During the assessment of these risks, the controls associated with these risks are analyzed, assessed and documented in order to establish priorities, taking into account the effectiveness of the associated controls. Likewise, the tolerance thresholds established by the Group are considered in order to establish the corresponding strategy for each particular risk (acceptance, elimination, reduction or transfer of the risk in question).

Once the response plans have been established, the evolution of the risks and the effectiveness of the response plans are monitored and controlled in order to make the appropriate adjustments. The monitoring and control stages allow the Group to recalibrate tolerances and risk assessment scales, among others, as well as to adjust the response plans accordingly and capture lessons learned for the continuous improvement of the Group's risk system.

In addition, the Board of Directors and its Delegated Committees respond to new challenges that arise, through the work they carry out in the different sessions. To this end, they request reports from the General Management Department, Risk Committee, Internal Audit Department, External Auditors, Group executives and other external experts. These reports are reviewed in depth at said meetings. Some examples of this activity are as follows:

The Audit Committee has assumed the responsibility of supervising the internal control over financial reporting (ICFR). To this end, it requests periodic reports from the General Administration and Finance Department, as well as from the Internal Audit Department, assessing the control environment that the Group has in the generating of financial information. Additionally, it summons external experts and/or auditors to discuss this issue.

The Board of Directors has assumed the function of approving the Risk Management and Control Policy, delegating to the Audit Committee the review of the Group's high-level risk maps, as well as the definition of acceptable risk (tolerance thresholds) for the Group.

The Sacyr Group focuses its activity towards society using a sustainable and profitable business management model, which provides added value to all interest groups, applying innovation, technological development and excellence in execution

F. INTERNAL RISK CONTROL AND MANAGEMENT SYSTEMS REGARDING THE FINANCIAL INFORMATION ISSUING PROCESS (SCIIF)

Describe the systems that comprise the risk control and management systems regarding the financial information issuing process (SCIIF) of your entity.

F.1 ENTITY CONTROL ENVIRONMENT

Report, providing its main characteristics of at least the following:

F.1.1. Which entities and/or authorities are responsible for: (i) the existence and maintenance of an adequate and efficient SCIIF; (ii) its implementation; and (iii) supervision.

The By-laws, under article 38 section 3, establish that it will be the responsibility of the Board of Directors to prepare the Company general strategy, supervise its execution and exercise those responsibilities attributed by the Law, the Articles of Association and the Board of Directors Regulation.

According to article 47 section 3 the Board of Directors must create and Audit Committee, a Sustainability and Corporate Governance Committee and an Appointments and Remunerations Committee with the responsibilities that the Board of Directors establishes.

Article 48 section 3 of the By-laws, states that the Audit Committee will have the responsibilities attributed by the law, the Articles of Association and the Board of Directors Regulation. As a consequence, the Sacyr

Audit Committee has assumed the supervision of the internal control regarding the preparation of the financial information.

In addition to what is established in the Company By-laws and the Board of Directors Regulation, the Sacyr Group has a Financial Information Internal Control System Compliance Manual (SCIIF) in which it establishes that the responsibilities of the Audit Committee regarding the SCIIF encompasses the following aspects:

- Approval of the SCIIF Supervision Plan with the purpose of maintaining a reasonable safety that the risks due to errors, omissions or fraud regarding the financial information are being prevented and detected.
- Analysis and review of the reports prepared by the Supervisor of SCIIF of the Sacyr Group about the condition of the SCIIF in the different business areas.

On the other hand the Manual of the Financial Information Internal Control System Compliance (SCIIF) describes that the Internal Audit Management is responsible for the assessment of the SCIIF. In particular, it is responsible for:

- The planning of the supervision tasks, for the design as well as the efficiency of the SCIIF.
- The assessment of the SCIIF.
- The preparation and communication of the reports with recommendations and remediation plans regarding the SCIIF, for the Audit Committee as well as those responsible for the SCIIF, within the Group as well as the business areas.
- The follow up of the proposed recommendations and remediation plans of the business areas.

The Internal Audit Management has among its responsibilities the supervision of the existence, adequacy and maintenance of the internal control and quality and reliability of the financial and management information, cooperating to its continuous improvement.

F.1.2. However the following elements do exist, particularly in relation to the financial information preparation process:

- Departments and/or procedures in charge: (i) of the design and review of the organizational structure; (ii) of clearly defining the lines of responsibility and authority, with an adequate distribution of tasks and functions; and (iii) of the existence of sufficient procedures for their correct dissemination therein:

The Sacyr Group has an organizational structure which has developed the lines of responsibilities and authority in the different processes, for each business units and for each of the Group geographic relevant areas.

The Talent and Human Resources Administration General Management, the Financial General Management and the business areas participate in its design and review.

In the Financial Information Internal Control System Compliance (SCIIF) manual an organizational model has been defined as well as a responsibility structure, which involves all levels of the organization, and where the roles for each of the SCIIF participants is established.

The Financial General Management is responsible for the preparation and distribution of the financial information, directly under the highest ranking executive of the Group. At the same time those responsible for the SCIIF of each of business are directly under the highest ranking supervisor of the SCIIF of the Group.

This information has been distributed for its knowledge and compliance by all employees of the Group.

- Code of conduct, approval body, degree of distribution and instruction, included values and principles (indicating if there are specific mentioned to the transactions record and the preparation of the financial information), body in charge of analyzing the compliance and proposing corrective actions and penalties:

The Sacyr Group has a Code of Conduct that was approved by the Sacyr, S.A. Board of Directors on February 26, 2015, replacing the one in force since 2010, and which was updated for the last time on December 17, 2020, the latter being the current version.

The Code of Conduct is the basis and foundation of the Sacyr Group's Regulatory Compliance, Criminal Prevention and Antitrust Model (hereinafter, the Regulatory Compliance Model), which also includes various policies for the development of this Code in terms of regulatory compliance, such as the *Regulatory Compliance Policy on Crime Prevention, the Regulatory Compliance Policy on Antitrust and the Anti-Corruption Policy and the Policy on Relations with Public Officials and Authorities*, as well as its various developments.

The Code of Conduct and its development policies are directly applicable to all subsidiaries or majority-owned companies over which Sacyr, S.A. directly or indirectly exercises effective control. It is also applicable to the members of the management bodies and all personnel (including management personnel) of all the Sacyr Group companies listed above, as well as to related third parties, from which the Group requires conduct consistent with these internal regulations in all that is applicable to them.

The Code is available both on the corporate Intranet and on the external website, as well as being distributed to the people subject to its compliance through other additional means, such as the provision of signs in the work centers, the distribution of paper copies or its communication via email, both to members of the Group and to third parties.

The new incorporations to the Sacyr Group must adhere to the values, principles and behavioral guidelines established in this Code, and it is recorded that, at the end of 2020, 8,318 active employees have received it, either through specific training and/or by means of its delivery on paper and express acceptance.

Additionally, information campaigns regarding the Code of Conduct are carried out, as well as in relation to specific areas of the code, as is the case of those carried out on compliance with criminal, anti-corruption, antitrust, personal data protection or prevention of money laundering and terrorism financing regulations. During 2020, a total of 3,290 employees at all levels have received training in these matters, equivalent to a total of 2,007 hours of training. Since 2018, a total of 6,141 employees have been trained in this regard (equivalent to 7,803 hours).

Among the principles and values included in the Code of Conduct as the basis of the guidelines for internal behavior, the market, society and the nature that it imposes on all people subject to it, are integrity and transparency. The Sacyr Group considers transparency of information as a basic ethical principle that should govern its actions and, in addition, expressly refers to the principles of preparation of "financial records", as well as "transparency of information, creation of sustainable value and corporate governance", as two of its behavioral guidelines that should guide the Sacyr Group's relations with the market.

Consequently, the Sacyr Group ensures that the information communicated to shareholders, institutional investors and voting consultants, as well as, in general, to the markets in which its shares are listed and to the regulatory bodies of these markets, is truthful, complete and up-to-date, and adequately reflects its financial situation, and the results of its operations, and is communicated in compliance with the deadlines and other requirements established in the applicable regulations and general principles of market operation and good governance that the company has assumed, including those set forth in the *Internal Code of Conduct in the Securities Markets of Sacyr, S. A. and its Group of Companies (RIC) and in the Policy of communication and contact with shareholders, institutional investors and voting consultants*.

The supervision of the Code of Conduct correct operation, as well as the Regulatory Compliance Model are the responsibility of the Audit Committee (delegated committee of the Sacyr, S.A. Board of Directors), which is supported by the Regulatory Compliance Unit for its operational management. The Regulatory Compliance Unit is a collegiate body made up of representatives from different areas of the Group appointed by the Audit

Committee and which acts under the exclusive dependence of this Committee, to whom the Chairperson of the Unit reports every six months.

- Complaint channel, which allows the communication to the audit committee of irregularities of a financial and accounting nature, in addition to the possible violations of the code of conduct and irregular activities in the organization, informing, when applicable, if these are of a confidential nature and it is allowed to perform anonymous communications respecting the rights of the claimant and the reported.

The Consultation and Whistleblowing Hotline (codigoconducta@sacyr.com) is a corporate tool designed to facilitate the formulation of any consultation on the scope and applicability of the Code of Conduct and, in general, of the Sacyr Group's Regulatory Compliance Model, as well as to securely and confidentially (and even anonymously) report possible breaches in relation to the guidelines and conduct regulated in the Code of Conduct or in the Model as a whole, as well as in the other applicable internal or external regulations, including possible corrupt, anti-competitive or criminal conduct that may be detected, as well as irregularities of a financial and accounting nature.

The *Regulatory Procedure of the Consultation and Whistleblowing Hotline* guarantees that reports relating to matters included in the scope of application of this Hotline will be duly investigated by the Group (even in the case of those made anonymously, provided that they contain sufficient information to do so), with the safeguarding of the identity of the affected parties being foreseen, protection of the whistle-blower against retaliation, full respect for the privacy of the people concerned, compliance with legislation on personal data protection, a reliable and objective analysis of the possible infringement and maximum respect for the rights of the people allegedly involved in it.

Under the supervision of the Audit Committee, the Regulation Compliance Unit is the body responsible for the operation of the Consultation and Complaint Line, as well as the analysis of the complains and consultations formulated through it, for which purpose it can request the cooperation of other bodies, departments, areas, individuals or companies of the Sacyr Group.

This Consultation and Whistleblower hotline can be accessed through the following channels that guarantee its availability both for members of the Group and third parties: (i) postal mail addressed to the attention of Sacyr's Regulatory Compliance Unit, (ii) E-mail to codigoconducta@sacyr.com and, finally, (iii) corporate Intranet and external website, through the form to access the Line included in both.

The Code of Conduct expressly establishes that it is an obligation for people subject to the Code who detect or become aware of the commission of possible irregular conduct such as that mentioned above, to report it as soon as possible through this Consultation and Whistleblower Hotline. Likewise, it is the duty of these people to communicate through this channel any order or instruction they may receive that is contrary to the Code of Conduct or, in general, to the aforementioned regulations, without, of course, being obliged to comply with such orders or instructions.

During the 2020 business year, the Regulatory Compliance Unit has analyzed 77 complaints and queries received by the Line which dealt with matters included in its scope of application.

- Programs for the training and periodic update of the participating staff and review of the financial information, as well as in the assessment of the SCIF, which cover at least, accounting regulations, audit, internal control and risk management:

Regarding the training provided to the staff participation in the preparation and review of financial information, the following areas of knowledge have been mainly covered during the 2020 business year: financing and financing modeling, control management and updating of the accounting regulation. Some of the training actions given during the business year were the following: "Financial modeling for public-private collaboration", "Economic-financial aspects in PPP companies", "Course on finance for non-financiers", "Financial Management Program", "Financial and legal risk management in international projects" and "Course on derivatives".

The economic-financial training provided in the Sacyr Group is both internal and external. It is mainly aimed at the Administration and Finance areas and covers all the Group's companies, as well as all professional categories: management personnel, area managers, technicians and support staff.

During the 2020 business year 7,147 employees have received training in this area and 21,945 hours of training have been invested.

F.2 ASSESSMENT OF THE FINANCIAL INFORMATION RISKS:

Report, at least, the following:

F.2.1. Which are the main characteristics of the risk identification process, including error or fraud, in relation to:

If the process exists and it is documented.

The Sacyr Group has a Manual of the Financial Information Internal Control System Compliance (SCIIF). The documentation of the system includes narratives, flowcharts and risk matrix and controls by processes and subprocesses, at a corporate level as well as at a business area level.

If the process covers the totality of the financial information objectives, (existence and occurrence; integrity; assessment; presentation, break down and comparability; and rights and obligations), if it is updated and with what frequency:

The matrix assesses that the control activities comply with the goals of financial information (existence and occurrence; integrity; assessment; presentation, break down and comparability; and rights and obligations) in addition to identifying the control typology, the supervisor, frequency and type of execution, among others.

The existence of an identification process of the consolidation perimeter, taking into account, among other aspects, the possible existence of complex business structures, instrumental or special purpose entities:

The Sacyr Group has a "Procedure for the determination of the consolidation perimeter" applicable to all the business areas that comprise the Group. The definition of the perimeter is centralized and any change to it must be communicated and supported by the corresponding documentation, prior its inclusion into the system.

If the process takes into account the effects of other risk types (operational, technological, financial, legal, reputation, environmental, etc.) to the extent that they affect the financial statements.

The Financial Information Internal Control System (SCIIF) includes all the identified risks that may affect the financial information to a greater or lesser extent, taking into consideration a wide array of them such as, technological, legal and operational.

Which is governance body of the entity that supervises the procedure.

The Audit Committee is responsible for supervising the risk identification process. It is supported in this task by:

- The Risk Control and Administration Management, for operation risks.
- The Regulatory and Strategic Compliance Unit for the regulatory compliance risks.
- The Financial Information Internal Control System, for financial and reporting risks.
- The Administration Control Management for the evolution of the operational results.

- The Internal Audit Management supervises the entire procedure for the preparation of the reported information, as well as a reliable, thorough and complete content, serving as support to the Audit Committee during the development of its supervision responsibilities.

F.3 CONTROL ACTIVITIES:

Report, providing its main characteristics, if it at least has the following:

F.3.1. **Review and authorization procedures of the financial information and the description of the SCIIF, to be published in the stock market, indicating those responsible, as well as the descriptive documentation of the activities and control flows (including those related to fraud risk) of the different types of transactions that may materially affect the financial statements, including the procedure for accounting closing and the relevant proceedings, estimates, assessments and projections.**

Those key procedures and subprocedures that affect the preparation of the financial information have been defined in the Financial Information Control System. Narrative, measures, flow charts and risk and control matrix have been subsequently documented, describing all the identified control activities for each of the business areas, which ensure the adequate recording, assessment, submission and break down of the transactions in the financial information.

In order to guarantee the adequate maintenance of the system, it is established that its scope and therefore, the procedures and subprocedures that are to be considered as key for the Sacyr Group, will be reviewed annually based on quantitative (according to the calculated materiality) and qualitative criteria. The set of the theoretical frame in which the system is based (goals of the SCIIF, specific risks, changes in regulation, organizational changes...) will also be updated at least annually and whenever is considered adequate.

Lastly, an organizational model and a responsibility structure has been defined, which involves all levels of organization, from those responsible of subprocedures, until the Audit Committee and the Board of Directors and where the roles of the participants in the SCIIF are established. A new reporting procedure has been defined through the "Financial Information Internal Control System Report Procedure" where the correct/incorrect operation of the implemented controls follow up, as well as the identified incidents will be performed.

F.3.2. **Policies and procedures of internal control regarding the information systems (among others, regarding access security, changes control, their operation, operational continuity and segregation of duties) which support the relevant entity procedures regarding the preparation and publication of the financial information.**

The Sacyr Group has Internal Control policies and procedures over the information systems which support the relevant procedures regarding the preparation and publication of financial information.

Actions to mitigate the security risks in the different information and platform systems will be performed and, in particular over operational continuity, the information security backups performed by an external supplier periodically will be available.

Any change or development of the applications is managed through the Information and Communications Technologies Management, which will establish the procedures to be followed so that the applied solution complies with the requirements requested by the user and the quality level complies with the reliability, efficiency and sustainability standards that are required.

The Systems Management has established policies to cover the security regarding accesses by the definition of responsibilities segregation policies.

F.3.3. Policies and procedures of internal control destined to supervise the management of activities that have been subcontracted to third parties, as well as those aspects of assessment, calculation or assessment entrusted to independent experts, which may materially affect the financial statements.

The complexity of the projects and the environments in which the Group operates at an international level require the support of third parties regarding the assessment of claims and lawsuits. The subcontracted activities of this nature are subject to a continuous supervision procedure by Management.

In addition, there is a procedure for analyzing the independence of the auditors, who comply with the recommendations of the CNMV in this area and the Audit Committee supervises its compliance.

F.4 INFORMATION AND COMMUNICATION.

Report, providing its main characteristics, if it at least has the following:

F.4.1. A specific function in charge of defining, keeping up to date the accounting policies (area or department of accounting policies) and resolve doubts or conflicts derived from its interpretation, maintaining a fluid communication with the supervisor of the operations in the organization, as well as a manual of accounting policies updated and communicated to the units through which the entity operates.

The Sacyr Group has a specific service in charge of defining and keeping up to date accounting policies, as well as resolving doubts or conflicts derived from its interpretation. The Administration Management of the Sacyr Group is the one that assumes that responsibility and maintains a fluid communication with those responsible for the transactions in the organization, not being this one its only roles.

The Sacyr Group has an Accounting Policies Manual prepared under the IFRS (International Financial Reporting Standards), as well as several regulations that establish the accounting criteria to be applied to specific transactions and the basic accounting policies. All of which are known by the personnel who is to apply said policies. In addition, there is Manual of Administrative Procedures that gathers the most relevant procedures for the Group and that is updated when any change is detected.

F.4.2. Systems for the collection and preparation of the financial information with homogeneous application and use formats for all units of the entity or of the group, which support the financial statements and the notes, as well as the detailed information regarding the SCIIF.

Regarding the annual closing and with the purpose of making the annual financial report public within the next four months after the end of the business year, according to RD 1362/2007 of October 19, regarding the transparency requirements related to the information about issuers which securities are not admitted to negotiation in a secondary official market or any other regulated market within the European Union, the closing plan and reporting of the business year is issued by the Group Administration Manager, which includes instructions addressed to those responsible for providing the corresponding financial information.

The Sacyr Group has a single system for the collection of financial information with a homogeneous format which is to be applied and used by all Group units in relation to the preparation of the periodic consolidated financial information. Said system is a reporting file which includes the main related financial statements and information for the preparation of the respective notes.

A series of controls will also be performed and implemented to ensure the reliability and correct treatment of the information received from the business units, such as, among others, the analysis of the variations of all equity and results entries.

In addition, the Sacyr Group has a single centralized system which adds and consolidated the reported information from all Group units. Said system is a specific computer platform tested and called Hyperion Financial Management (HFM).

F.5 SYSTEM PERFORMANCE SUPERVISION:

Provide a report pointing out the main characteristics of at least the following:

- F.5.1. The SCIIF supervision activities performed by the audit committee as well as if the entity has an internal audit service which is responsible for supporting the committee in its supervision tasks of the internal control system, including the SCIIF. Likewise, the scope of the SCIIF assessment made will be informed about during the business year as well as the procedure by which the responsible party for executing the assessment communicates the results, if the entity has an action plan that details the possible corrective measures, and if its impact over the financial information has been taken into consideration.**

Article 48 of the Sacyr Group By-laws, under section 3, states that the Audit Committee will have the responsibilities attributed by the law, the Articles of Association and the Board of Directors Regulation. Within these services, the Sacyr Audit Committee, has assumed the supervision of the internal control regarding the preparation of the financial information process. The Sacyr Group counts on the Internal Audit Management, which reports to the Audit Committee, to perform the supervision tasks.

The Audit Committee i) approves the audit plans; ii) the establishment of who is to execute said plans; iii) the assessment of the adequacy of the works performed; iv) the review and assessment of the results and the consideration of its effect over the financial information and v) the prioritization and follow up of the corrective actions.

The Internal Audit Management, counts among its responsibilities i) the supervision of the existence, suitability of the internal control and the quality and reliability of the financial and management information, cooperating in its continuous improvement, ii) review and update the risks map and iii) actively participate in the Groups risk control and management policy.

In addition, the Administration Management, report matters regarding the Financial Information Control system (SCIIF) to the Audit Committee.

In addition, the Sacyr Group has a Compliance Manual of the Financial Information Internal Control System (SCIIF) which establishes the responsibilities of the Audit Committee regarding the SCIIF which encompasses the following aspects:

- Approval of the SCIIF Supervision Plan with the purpose of maintaining a reasonable safety that the risks due to errors, omissions or fraud regarding the financial information are being prevented and detected.
- Analysis and review of the reports prepared by the Supervisor of SCIIF of the Sacyr Group about the condition of the SCIIF in the different business areas.

On the other hand the Manual of the Financial Information Internal Control System Compliance (SCIIF) describes that the Internal Audit Management is responsible for the assessment of the SCIIF. In particular, it is responsible for:

- The planning of the supervision tasks for the design as well as the efficiency of the SCIIF.
- The assessment of the SCIIF.
- The preparation and communication of the reports with recommendations and remediation plans regarding the SCIIF, for the Audit Committee as well as those responsible for the SCIIF, within the Group as well as the business areas.
- The follow up of the proposed recommendations and remediation plans of the business areas.

- F.5.2. If it has a discussion procedure by which, the accounts auditor (according to what is established in the NTA), the internal audit service and other experts can communicate to senior management and the audit committee or the administrators of the entity the significant weaknesses of internal control identified during the review**

procedures of financial statements or those others which have been entrusted. Likewise, provide information if it has an action plan for the purpose of correcting or mitigating the weaknesses that have been observed.

The Audit and Committee will hold a meeting, generally once a month and mandatory at least once a quarter and all those times that is necessary, prior notice of meeting by its Chairperson, by own decision or answering to the request of three of its members or the Executive Committee.

The consolidated Financial Statements are reviewed in said meetings, together with the biannually consolidated information and the consolidated quarterly intermediate declarations of the Group, as well as the rest of the information made available to the market. In addition, the agenda, of at least two Audit Committees, include an item for the reporting of the SCIIF by the Administration Management.

For this Purpose the Audit Committee supervises the efficiency of the internal control of the Group, the Internal Audit and the management systems, as well as contracting with the account auditor the significant weaknesses detected in the development of the audit, with the purpose of ensuring for the correct application of the applicable accounting standards and the reliability of the financial information. It is also in charge of assessing possible weaknesses in the SCIIF which have been identified and the proposals for its correction and the condition of the implemented actions.

Due to this reason and with an annual frequency, the Audit Committee review and approves the action plans proposed by the Internal Audit Management for the purpose of correcting or mitigating the observed weaknesses. The works performed by the Internal Audit Management, which represent supervision tools of the financial information control environment, are specifically reported to the Audit Committee.

On the other hand the accounts auditor has direct access to the Senior Management (Chairperson and/or Managing Director), as well as the highest supervisor of the Group business areas, holding regular meetings to obtain the necessary information for the development of its duties, as well as to communicate the detected weaknesses.

F.6 OTHER RELEVANT INFORMATION:

None.

F.7 EXTERNAL AUDITOR REPORT

Report regarding the following:

- F.7.1. If the information of the SCIIF sent to the markets has been subject to review by the external auditor, in which case the entity must include the corresponding report as an annex. Otherwise, the external auditor must inform about his reasons.**

The Sacyr Group has subject to review by the external auditor the information regarding the Financial Information Internal Control System (SCIIF) sent to the markets, according to what is established in “the Action Guide and Report Model of the auditor regarding the information about the Financial Information Internal Control System of listed entities” published by the CNMV in 2013. The report is appended as an annex to this document.

G. DEGREE OF FOLLOW UP REGARDING THE CORPORATE GOVERNANCE RECOMMENDATIONS

State the degree of follow up of the company regarding the recommendations of the Code of good governance of listed companies.

In cases in which a recommendation is not followed or is only partially followed, a detailed explanation of the reasons must be included so that the shareholders, investors and the market in general, have sufficient information to assess the company procedure. General explanations will not be considered as acceptable.

1. That the By-laws of the listed companies do not limit the maximum number of votes that the same shareholder can issue, nor contains any other restrictions that hinder taking control of a company by the acquisition of its shares in the market.

Complies Explain

2. That, when the listed company is controlled, within the meaning of Article 42 of the Commercial Code, by another entity, whether listed or not, and has, directly or through its subsidiaries business relations with said entity or any of its subsidiaries (other than those of the listed company) or carries out activities related to those of any of them, it should accurately report publicly on:

a) The respective areas of activity and any business relationships between, on the one hand, the listed company or its subsidiaries and, on the other hand, the parent company or its subsidiaries.

b) Systems scheduled to resolve possible conflicts in interest which may arise.

Complies Partially complies Explain Not applicable

3. That during the celebration of the ordinary general meeting, as a complement of the written distribution of the corporate governance annual report, the chairperson of the board of directors verbally informs the shareholders, in sufficient depth, regarding the most relevant aspects of the corporate governance of the company and in particular:

a) Of the changes that have taken place since the last ordinary general meeting.

b) Regarding the specific reasons due to which the company does not follow any of the recommendations of the Corporate Governance Code and, if any, the alternative regulations that it applies regarding said matters.

Complies Partially complies Explain

4. That the company defines and promotes a communication and contact policy related to the shareholders and contacts with shareholders and institutional investors within the application framework in the company, as well as with vote advisors which fully respects the regulations against the abuse of the market and provides similar treatment to the shareholders who find themselves in the same position. And that the company makes public said policy through its website, including information related to the manner in which it has been implemented and identifying the spokespersons or those responsible for their implementation.

And that, without prejudice to the legal obligations regarding the distribution of confidential information and other types of regulated information, the company also has a general policy regarding the communication of economic-financial, non-financial and corporate information through the channels it deems appropriate (media, social networks or other channels) that contributes to maximizing the distribution and quality of the information available to the market, investors and other stakeholders.

Complies Partially complies Explain

5. That the board of directors does not submit to the general meeting a proposal for the delegation of powers, to issue shares or convertible securities with the exclusion of the preemptive subscription right, for an amount exceeding 20% of the capital stock at the time of the delegation.

And when the board of directors approves any issuing of shares or convertible securities with exclusion of the preemptive subscription right, the company publishes immediately in its website the reports of said exclusion as referenced in business law.

Complies Partially complies Explain

d) After the shareholders general meeting, communicate the breakdown of the votes over said complementary items or alternative proposals.

Complies Partially complies Explain Not applicable

11. That, in case that the company has scheduled to pay attendance premiums to the shareholders general meeting, established, beforehand, a general policy regarding said premiums and that said policy is stable.

Complies Partially complies Explain Not applicable

12. That the board of directors develops its responsibilities with a unit of purpose and independence of criterion, gives the same treatment to all shareholders that are in the same position and is guided by the corporate interest, understood as the attainment of a long term profitable and sustainable business, which promotes its continuity and the maximization of the company economic value.

And that the search of social interest, aside from the compliance of laws and regulations and a behavior based on good faith, ethics and the respect of use and the widely accepted common practices, attempts to reconcile the public interest with, when applicable, the legitimate interests of its employees, its clients and the remaining groups of interests that may be affected, as well as the impact of the company activities over the community as a whole and the environment.

Complies Partially complies Explain

13. That the board of directors has the necessary size to achieve and efficient and participative operation, due to which it is advisable for it to have between five and fifteen members.

Complies Explain

14. That the board of directors approves a policy aimed at favoring an appropriate composition of the board of directors and that:

a) It is specific and verifiable.

b) Ensures that the appointment or reelection policies are based on the prior analysis of the required skills by the board of directors.

c) Favor the diversity of knowledge, experiences, age and gender. For these purposes, measures that encourage the company to have a significant number of female senior managers are considered to favor gender diversity.

That the result of the previous analysis of the skills required by the board of directors is included in the explanatory report of the appointments committee which is published when the Shareholders general meeting notice of meeting is made and to which the ratification, appointment or reelection of each board member is subject to.

The appointment committee will annually verify the compliance of the board members selection policy and will provide the relevant information in the corporate governance annual report.

Complies Partially complies Explain

15. That the directors representing controlling shareholders and the independent board members constitute a wide majority of the board of directors and that the number of executive board members is the minimum necessary, taking into account the complexity of the business group and the percentage of participation of the executive board members in the capital stock of the company.

And that the number of female directors should account for at least 40% of the members of the board of directors be-

fore the end of 2022 and thereafter, and not be less than 30% before that date.

Complies Partially complies Explain

Six independent directors and five proprietary directors sit on the Board of Directors, accounting for 84.61% of the total. There is just one executive director.

The Company maintains a policy and a great effort to increase the number of female directors. However, the Appointments and Remunerations Committee is also obliged to respect the legally recognized right to proportional representation of shareholders, and based on that principle, and notwithstanding the Company's recommendations and policies, and therefore can only execute such policy and recommendations in relation to independent directors, as they have always done whenever there has been an opportunity to do so.

16. That the percentage of directors representing controlling shareholders over the total of non executive board members does not exist the existing proportion between the capital stock of the company represented by said board members and the remaining capital stock.

This criterion can be alleviated:

a) In companies with high capitalization in which the shareholding participations that legally hold the condition of significant are scarce.

b) When dealing with companies in which there is a plurality of shareholders represented in the board of directors and there are no relations among them.

Complies Explain

That the percentage of directors representing controlling shareholders over the total of non executive board members is greater than the existing proportion between the capital stock of the company represented by said board members and the remaining capital stock, but, for now, it has not been considered convenient to modify said percentage.

The criterion is alleviated when dealing with companies in which there is a plurality of shareholders represented in the board of directors and there are no relations among them.

17. That the number of independent board members represents, at least, half of all board members.

That, however, when the company does not have a high capitalization or when, it has one or more shareholders controlling more than 30% of the capital stock, the number of independent board members represent, at least, a third of the total board members.

Complies Explain

18. That the companies publish through their website and maintain up to date, the following information regarding their board members:

a) Professional and biographic profile.

b) Other boards of directors to which they belong, regardless of whether they are listed companies, as well as about the other compensated activities they perform regardless of their nature.

c) Indication of the board member category to which they belong, in the case of directors representing controlling shareholders, the shareholder who they represent or with whom they are related.

d) Date of his/her first appointment as board member in the company, as well as the subsequent reelections.

e) Shares of the company and options over them, of which they are holders.

Complies Partially complies Explain

19. That the annual report of corporate governance, prior verification by the appointment committee, explains the reasons why directors representing controlling shareholders have been appointed by request of shareholders whose share participation is inferior to 3% of the capital stock; and provides the reasons why no consideration was given, when applicable, to formal requests of attendance in the board from shareholders whose participation in shares is equal or greater than others under which request were appointed directors representing controlling shareholders.

Complies Partially complies Explain Not applicable

20. That the directors representing controlling shareholders submit their resignation when the shareholder who they represent transfers the totality of his/her shareholding participation. And that they also do so, in the corresponding number, when said shareholder reduces his/her shareholding participation until a level that demands the reduction of the number of directors representing controlling shareholders.

Complies Partially complies Explain Not applicable

21. That the board of directors does not submit the separation of any independent board member before the compliance of the statutory term for which him/her was appointed, except when there is a just cause, assessed by the board of directors prior report of the appointment committee. Particularly, it will be understood that there is a just cause when the board member occupies new positions or contracts new obligations that prevent him/her from dedicating the necessary time for the development of is/her responsibilities related to the position of board member, defaults the responsibilities inherent to the position or incurs in any of the circumstances that make him/her lose the condition of independent, according to what is established in the applicable law.

The separation of independent board members can also take place as a consequence of takeover bids, mergers or other similar corporate operations which represent a change in the capital stock structure of the company, when said changes in the structure of the board of directors are caused by the criterion of proportionality established under recommendation 16.

Complies Explain

22. That the companies establish regulation that force board members to inform and, when applicable, resign when situations that affect them take place, related or not related with the actions in the company itself, which may damage the credit or reputation of the company and, particularly, forces them to inform the board of directors about criminal cases in which they appear accused, as well as their subsequent procedural circumstances.

And that, having been informed or having otherwise become aware of any of the situations mentioned in the preceding paragraph, the board should examine the case as soon as possible and, in view of the specific circumstances, decide, following a report from the appointments and remunerations committee, whether or not to adopt any measure, such as opening an internal investigation, requesting the resignation of the director or proposing his/her removal. The annual corporate governance report should contain a report on the matter, unless there are special circumstances that justify it, which should be recorded in the minutes. This is without prejudice to the information that the company must disclose, if appropriate, at the time the corresponding measures are adopted.

Complies Partially complies Explain

23. That all board members clearly declare their opposition when they consider that any proposal decision submitted to the board of directors can be contrary to the business interest. And that the same is to be done, particularly by the independent and other board members who are not affected by the possible conflict of interest, when dealing with decisions that can damage the shareholders who are not represented in the board of directors.

And that when the board of directors adopts significant or reiterated decisions over which the board member has expressed serious reservations, he/she draws the necessary conclusions and, if he/she decides to resign, to provide an explanation of the reasons in the letter that is referred in the following recommendation.

This recommendation also reaches the secretary of the board of directors, even when he/she does not have the condition of board member.

Complies Partially complies Explain Not applicable

24. When either by resignation or by resolution of the general meeting a director leaves office before the end of his/her term of office, he/she should sufficiently explain the reasons for his/her resignation or, in the case of non-executive directors, his/her opinion on the reasons for the removal by the board, in a letter to be sent to all members of the board of directors.

And, without prejudice to the disclosure of all the above in the annual corporate governance report, to the extent that it is relevant to investors, the company should publish the resignation as soon as possible, including sufficient reference to the reasons or circumstances provided by the director.

Complies Partially complies Explain Not applicable

25. That the appointment committee makes sure that the non executive board members have sufficient time availability for the correct development of their responsibilities.

And that the board regulation establishes the maximum number of company boards in which its board members can participate.

Complies Partially complies Explain

26. That the board of directors holds meetings with the necessary frequency to develop their responsibilities efficiently and, at least, eight times a year, following the date and items plan that is established at the beginning of the business year, being able each individual board member to propose other agenda items that were not initially scheduled.

Complies Partially complies Explain

27. That the non attendances of the board members are reduced to indispensable cases and that they are quantified in the corporate governance annual report. And that, when these are necessary, a representation with instructions is granted.

Complies Partially complies Explain

28. That when the board members or the secretary declare concern about any proposal, or, in the case of board members, regarding the direction of the company and such concerns are not resolved in the board of directors, these are reflected in the minute by request of whoever expressed them.

Complies Partially complies Explain Not applicable

29. That the company establishes the necessary procedures so that the board members can obtain the necessary counseling for the development of their responsibilities including, if so demanded by the circumstances, external counseling charged to the company.

Complies Partially complies Explain

30. That regardless of the knowledge demanded from directors for the exercise of their responsibilities, the companies also offer to directors knowledge update programs when the circumstances advice it.

Complies Partially complies Explain

31. That the agenda of the meetings clearly provides those items over which the board of directors must adopt a decision or agreement so that the board members can study or collect, in advanced, the information necessary for its adoption.

When exceptionally and due to an emergency, the chairperson wishes to submit to the board of directors approval decisions or agreements that are not included in the agenda, he/she will need the prior and specific consent of the majority of the attending board members, which will be reflected in the corresponding minute.

Complies Partially complies Explain

32. That the board members are periodically informed about the shareholders movement and about the opinion that the significant shareholders, investor and the qualification agencies have regarding the company and the group.

Complies Partially complies Explain

33. That the chairperson, as person in charge of the efficient operation of the board of directors, in addition to exercising the responsibilities that are bestowed upon him/her according to the law and the articles of association, prepares and submits to the board of directors a program of dates and matters to discuss; organizes and coordinates the board periodic assessment, as well as, when applicable, that of the top executive of the company; is responsible for the management of the board and the efficiency of its operation; makes sure that sufficient discussion time is dedicated to strategic matters, and agrees and reviews the knowledge update programs for each board member, when the circumstances so dictate.

Complies Partially complies Explain

34. That when there is a coordinating board member, the articles of association or the regulation of the board of administration, in addition to the legally corresponding authority, bestow the following: to preside over the of directors in absence of the chairperson and the deputy chairpersons, when applicable; voice an opinion about the concerns of the non executive; maintain contact with the investors and shareholders and know their points of view in order to acquire an opinion regarding their concerns, particularly, in relation to the company corporate governance; and coordinate the chairperson succession plan.

Complies Partially complies Explain Not applicable

35. That the secretary of the board of directors particularly ensures that for its decisions and actions the board of directors takes into account the recommendations about good governance contained in this Code of good governance that were applicable to the company.

Complies Explain

36. That the entire board of directors assesses once a year and adopts, as the case may be, an action plan that corrects the deficiencies detected regarding the:

- a) The Quality and efficiency of the board of directors operation.
- b) The operation and composition of its committees.
- c) The diversity in the composition and competences of the board of directors.
- d) The performance of the board of directors chairperson and to executive of the company.

e) The development and contribution of each board member, paying special attention to those responsible for the different board committees.

The operational assessment of the different Committees will be based on the report that said committees submit to the Board of Directors, and for this last one, that submitted by the appointments committee.

Every three years, the board of directors will be aided by an external consultant for the performance of the assessment, which independence will be verified by the appointment committee.

The business relations that the consultant or any company of his/her group maintain with the company or with any other company of his/her group must be broken down in the corporate governance annual report.

The process and assessed areas will be described in the corporate governance annual report.

Complies Partially complies Explain

37. When there is an executive committee, at least two non-executive directors should sit on it, being at least one of them independent; and its secretary should be the secretary of the board of directors.

Complies Partially complies Explain Not applicable

38. That the board of directors always has knowledge about the matters discussed and the decisions adopted by the executive committee and that the members of the board of directors receive copies of the executive committee meetings minutes.

Complies Partially complies Explain Not applicable

39. That the members of the audit committee jointly and particularly its chairperson, are appointed taking into consideration their knowledge and experience in matters of accounting, audit and risk management, financial as well as non financial.

Complies Partially complies Explain

40. That under the supervision of the audit committee, there is a unit that assumes the responsibility of internal audit which ensures the good operation of the information and internal control system and that functionally depends on the non executive chairperson of the board or the audit committee.

Complies Partially complies Explain

41. That the person in charge of the unit that assumes the service of internal audit submits to the audit committee, for its approval by the above mentioned or by the board, informs directly about its execution, including the possible incidents and limitation to the scope that are submitted during its development, the results and the following of its recommendations and submits an activities report at the end of each business year.

Complies Partially complies Explain Not applicable

42. That, aside from those stipulated by the law, the audit committee has the following responsibilities:

1. Regarding the information and internal control systems:

a) Supervise and assess the preparation and integrity of financial and non-financial information, as well as the control and management systems for financial and non-financial risks relating to the company and, where appropriate, the group including operational, technological, legal, social, environmental, political, reputational and corruption-related

risks reviewing compliance with regulatory requirements, the appropriate delimitation of the scope of consolidation and the correct application of accounting criteria.

b) Ensure the independence of the unit that assumes the service of internal audit; propose the selection, appointment, reelection and resignation of the internal audit service supervisor; propose the budget of that service; approve or propose the approval to the board regarding the orientation and its annual work plans, ensuring that the activity is focused primarily in the relevant risks (including those related to its reputation); receive periodic information about its activities; and verify that the senior management takes into account the conclusions and recommendations of its reports.

c) Establish and supervise a system that allows employees and other people related to the company, such as board members, shareholders, suppliers, contractors or subcontractors, to report any potentially significant irregularities, including financial and accounting irregularities, or any other type of irregularity related to the company that they may notice within the company or its group. This system must guarantee confidentiality and, in any case, provide for cases in which communications may be made anonymously, respecting the rights of the whistleblower and the reported party.

d) To ensure in general that the policies and systems established for internal control are effectively applied in practice.

2. In relation to the external auditor

a) In case of resignation of the external auditor, examine the circumstances which may have motivated it.

b) Ensure that the compensation of the external auditor for his/her work does not compromise neither his/her quality nor independence.

c) Supervise that the company communicates through the CNMV the change of auditor and provides a declaration regarding the existence of disagreements with the exiting auditor and, if any, their content.

d) Ensure that the external auditor holds a yearly meeting with the board of directors plenary to be informed about the work that has been performed as well as the evolution of the accounting situation and risks to the company.

e) Ensure that the company and the external auditor comply with the regulation in effect regarding the provision of services other than auditing, the limits of the concentration of the auditor business and in general, the remaining regulations regarding the independence of auditors.

Complies

Partially complies

Explain

43. That the audit committee can call upon any company employee or manager, and even ensure their attendance without the presence of any other manager.

Complies

Partially complies

Explain

44. That the audit committee is informed about the structural modifications and corporate operations that the company plans to perform for its analysis and prior report to the board of directors regarding their economic conditions and the accounting impact and, in particular, when applicable, about the proposed exchange equation.

Complies

Partially complies

Explain

Not applicable

45. That the risks control and management policy identifies or establishes at least the following:

a) The different types of risks, financial or non financial (among others the operational, technological, legal, social, environmental, political or reputation, included those related to corruption) which the company faces, including between the financial and economic, the contingent liabilities and other risks outside of the statement.

b) A risk control and management model based on different levels, of which a specialized risk committee shall form part when the sector regulations so provide or when the company deems it appropriate.

c) The risk level that the company considers acceptable.

d) The measures scheduled to mitigate the impact of identified risks, in case said risks were to materialize.

e) The information and internal control systems that will be used to control and manage the above mentioned risks, including the contingent liabilities or risk outside of the statement.

Complies Partially complies Explain

46. That under the direct supervision of the audit committee or, when appropriate, a specialized committee of the board of directors, there is an internal control and risk management service exercised by the unit or internal department of the company which has been specifically assigned the following responsibilities:

a) Ensure that the good operation of the risk control and management systems and, in particular, that the important risks that affect the company are identified, managed and quantified adequately.

b) Actively participate in the preparation of the risk strategy and the important decisions about its management.

c) Ensure that the risk control and management mitigate the risks adequately within the policy frame defined by the board of directors.

Complies Partially complies Explain

47. That the members of the appointment and compensation committee or the appointment committee and the compensations committee, if these are separate, are designed trying for said members to have the knowledge, aptitudes and experience necessary for the responsibilities they are to develop and that the majority of said members are independent board members.

Complies Partially complies Explain

48. That the companies with a high capitalization have a separate appointment committee and compensation committee.

Complies Explain Not applicable

49. That the appointment committee consults with the chairperson of the board of directors and the top executive of the company, particularly when dealing about matters related to executive board members.

And that any board member can request from the appointment committee to take into consideration, if according to his/her opinion they are ideal, possible candidates to cover the vacancies of a board member.

Complies Partially complies Explain

50. That the compensation committee exercises its responsibilities independently and that, in addition to the responsibilities assigned by the law, the committee is responsible for the following ones:

a) Propose to the board of directors the basic conditions of the senior management contracts.

b) Verify the compliance of the compensation policy established by the company.

c) Periodically review the compensation policy applied to the board members and senior management, including the compensations systems with shares and their application, as well as guaranteeing that their individual compensation is proportional to the one paid to the other company board members and senior management.

d) Ensure that the possible conflict of interests does not damage the independence of the external counseling provided to the committee.

e) Verify the information about the compensation of the board of directors and senior management contained in the different corporate documents, including the annual report regarding compensations of the board members.

Complies Partially complies Explain

51. That the compensations committee consults with the chairperson and the top executive of the company, particularly when dealing about matters related to executive board members and senior management.

Complies Partially complies Explain

52. That the composition and operation rules of the supervision and control committees appear in the board of directors regulation and that are consistent with those applicable to the legally mandatory committees according to previous recommendations, including the following:

a) That they are exclusively comprised by non executive board members, with a majority of independent board members.

b) That their chairpersons are independent board members.

c) That the board of directors appoints the members of these committees taking into consideration the knowledge, aptitudes and experience of the board members and the purpose of each committee; and that it renders accounts, in the first board of directors with full attendance after its meetings, regarding its activity and that it responds for the work it has performed.

d) That the committees can obtain external counseling, when they consider it necessary for the development of its responsibilities.

e) That a minute is drafted from their meetings, which will be available to all board members.

Complies Partially complies Explain Not applicable

53. The supervision of compliance with the company's environmental, social and corporate governance policies and rules, as well as internal codes of conduct, should be assigned to one or more committees of the board of directors, which may be the audit committee, the appointments committee, a committee specializing in sustainability or corporate social responsibility or any other specialized committee that the board of directors, in the exercise of its powers of self-organization, has decided to create. Such committee should be composed solely of non-executive directors, with the majority being independent, and should be specifically attributed the minimum functions indicated in the following recommendation.

Complies Partially complies Explain

54. The minimum functions referred to in the foregoing recommendation are as follows:

(a) Supervision of compliance with the company's corporate governance rules and internal codes of conduct, also ensuring that the corporate culture is aligned with its purpose and values.

b) The supervision of the application of the general policy regarding the communication of economic-financial, non-financial and corporate information, as well as communication with shareholders and investors, voting counselors and other stakeholders. The way in which the company communicates and relates to small and medium-sized shareholders shall also be monitored.

c) The periodic assessment and review of the corporate governance system and the policy regarding environmental and company matters, with the purpose of complying with its mission of promoting the social interest and taking into consideration, when applicable, the legitimate interests of the remaining groups of interest.

d) Monitoring that the company's practices in environmental and social matters is in line with the established strategy and policy.

e) The supervision and assessment of the procedures regarding the different interest groups.

Complies Partially complies Explain

55. The sustainability policies in environmental and social matters identify and include at least the following:

a) The principles, commitments, goals and strategy in relation to shareholders, employees, customers, suppliers, social issues, environment, diversity, fiscal responsibility, respect for human rights and prevention of corruption and other illegal conducts.

b) The methods or systems for monitoring compliance with policies, associated risks and their management.

c) The non financial risk supervision systems, including those related to ethic and business conduct aspects.

d) The communication, participation and dialog channels with groups of interest.

e) The responsible communication practices that prevent information manipulation and protect integrity and honor.

Complies Partially complies Explain

56. That the compensation of the board members is the right amount to attract and hold board members with the desired profile and to compensate for the dedication, qualification and responsibility that the position demands, but not too high as to compromise the independence of the criterion of the non executive board members.

Complies Explain

57. That the executive board members variable compensations connected to the performance of the company and personal development are limited, as well as remuneration by the delivery of shares, options or rights over shares or instruments referenced to the value of shares and the long term savings systems such as pension plans, retirement systems and other social welfare systems.

The delivery of shares as remunerations to non executive board members can be considered when their ownership is conditioned until their resignation as board member. The above will not be applicable to the shares that the board members needs to alienate, when applicable, to satisfy the costs related with their acquisition.

Complies Partially complies Explain

58. That in the cases of variable remunerations, the compensation policies include the limits and technical cautions necessary to ensure that said remunerations are related with the professional performance of its beneficiaries and do not only derive from the general evolution of the markets of the sector of activity of the company or other similar circumstances.

And in particular that the variable components of the remunerations

a) Are related to performance criteria that are predetermined and measurable and that said criteria considered the risk that is assumed for the procurement of a result.

b) Promote the sustainability of the company and includes non financial criteria that are adequate for the creation of long term value, such as the compliance of the internal regulations and procedures of the company and its policies for the control and management of its risks.

c) They are configured on the basis of a balance between the fulfillment of short, medium and long term objectives, which allow remuneration for continuous performance over a sufficient period of time to appreciate their

contribution to the sustainable creation of value, so that the elements for measuring this performance do not revolve solely around one-off, occasional or extraordinary events.

Complies Partially complies Explain Not applicable

59. The payment of variable components of remuneration should be subject to sufficient verification that the performance or other previously established conditions have been effectively fulfilled. The entities shall include the criteria regarding the time required and methods for such verification depending on the nature and characteristics of each variable component in the annual directors' remuneration report.

In addition entities should consider the establishment of a malus clause (reduction clause) based on the deferral for a sufficient period of time of the payment of a part of the variable components that implies their total or partial loss in the event that some event occurs prior to the time of payment that makes it advisable.

Complies Partially complies Explain Not applicable

60. That the remunerations related with the company results take into account the possible reservations that appear in the external auditor report and reduce said results.

Complies Partially complies Explain Not applicable

61. That the relevant percentage of variable remuneration of the executive board members is linked to the delivery of shares or financial instruments referenced to their value.

Complies Partially complies Explain Not applicable

According to the contract signed with the CEO, his/her short term variable remuneration is linked to the compliance of goals established by the Board, and by default the evolution and development of the activity, the business and the company value, as well as the individual performance of the CEO within the framework of said activity, business or value of the company.

The Board of Directors has not considered that the right circumstances have taken place to modify the contractual compensation plan of the CEO at this point. Notwithstanding the above, one of the criteria that has been established by the Board of Directors for the determination of the short term variable compensation of the CEO is the evolution of the share listing.

All of the above, based on the 2020-2022 Remuneration Policy, approved by the General Shareholders' Meeting of June 13, 2019, subsequently amended by the General Shareholders' Meeting of June 11, 2020.

62. Once the shares, options or financial instruments corresponding to the remuneration systems have been attributed, the executive directors may not transfer their ownership or exercise them until a period of at least three years has elapsed.

An exception is made in the case in which the director maintains, at the time of transfer or exercise, a net economic exposure to the variation in the price of the shares for a market value equivalent to an amount of at least twice his annual fixed remuneration through the ownership of shares, options or other financial instruments.

The foregoing shall not apply to shares that the director needs to dispose of in order to meet the costs related to their acquisition or, subject to the favorable opinion of the Appointments and Remunerations Committee, to meet extraordinary situations that require it.

Complies Partially complies Explain Not applicable

63. That the contractual agreements include a clause that allows the company to claim the reimbursement of variable

components of the compensation when the payment has not been adjusted to the performance conditions or when these have been paid based on data which inaccuracy is subsequently accredited.

Complies Partially complies Explain Not applicable

64. That payment due to contract breach or termination do not exceed an established amount equivalent to two years of the total annual compensation and that it is not paid until the company has been able to verify that the board member has complied with the criteria or conditions established for its perception.

For the purposes of this recommendation, payments due to termination or contractual discharge shall include any payments which accrual or obligation to pay arises as a consequence or on the occasion of the termination of the contractual relationship linking the director to the company, including amounts not previously consolidated from long-term savings systems and amounts paid by virtue of post-contractual non-compete covenants.

Complies Partially complies Explain Not applicable

H. OTHER INFORMATION OF INTEREST

If there is any relevant aspect in matters of corporate governance in the company or in the entities of the group that has not been included in the remaining of the sections of this report, but that it is necessary to be included to gather a more complete and reasoned information regarding the compensation structure and practices of government in the entity or its group, please provide a brief summary.

Regarding section G: Degree of follow up regarding corporate governance recommendations:

Recommendation n° 2

Only the parent company is listed, so it is not applicable.

Recommendation n° 7

The entire Meeting was transmitted through direct streaming. The result of the votes was published in the company website the next day.

Recommendation n° 10

No shareholder exercised its right to complete the agenda or to submit new proposals for resolutions. This was not the case in 2020 business year and therefore this recommendation is not applicable.

Recommendation n° 11

Paying attendance premiums to the general meeting is not scheduled, it is therefore not applicable.

Recommendation n° 15

In the Board of Directors there are six independent directors and five directors representing controlling interests who, jointly represent 84.61% of the total. There is only one executive director.

Recommendation n° 17

The company does not have a high capitalization. Independent directors reach 46.15%, this means, more than one third of the total number of directors.

Recommendation n° 19

This has not happened, so it is not applicable.

Recommendation n° 20

This has not happened, so it is not applicable.

Recommendation n° 26

The Board holds a meeting, at least, ten times a year, following the dates and matters that are established at the beginning of the business year.

Each Board member can individually propose other agenda items which are initially not scheduled. This did not happen during the 2020 business year.

Recommendation n° 37

The participation structure of the different directors categories is: (i) Board of Directors (composed by an executive director -7.69%- , five directors representing controlling interests -38.46%- , six independent -46.15%- and an external director -7.69 %-); and (ii) Executive Committee (comprised by an executive director -20%- , two directors representing controlling interests -40%- , and two independent directors -40%-).

The secretary of the executive committee is the same as the board of directors.

Recommendation n° 48

It is not applicable, since the company is in the medium and small capitalization market, clearly differentiated from that of IBEX35, which are of high capitalization.

Article 17 of the Board of Directors Regulation stipulates the existence of an Appointments and Remunerations Committee, with its current structure.

Recommendation n° 49

The company has one Appointments and Remunerations Committee, not two separate committees.

Recommendation n° 50

The company has one Appointments and Remunerations Committee, not two separate committees.

Recommendation n° 62

This has not happened, so it is not applicable.

Recommendation n° 63

Although the contract signed with the executive director does not include a clause in this regard, this does not prevent the company, if the case where to arise, to adopt the necessary measures to claim the reimbursement of the variable components when the payment did not comply with the agreed upon conditions. However, clause 3.2.(v) (yearly variable remuneration) of the contract formalized between the executive manager and the company establishes that: *"...However, if having reached the time for the final settlement [of the Variable Remuneration] by the Board of Directors it will be recorded that Mr. ... has received, as advanced payment, an amount exceeding the one corresponding for the Variable Remuneration, said director will have the responsibility to return the excess, within the five (5) days after the Company requires it"*.

2. Any other information, clarification or nuance related to the previous sections of the report can be included within this section as long as they are relevant and not repetitive.

In particular, it will be indicated if the company is subject to a jurisdiction different than the Spanish one in matters of corporate governance and, when applicable, includes that information which is mandatory to be supplied and is different than the one demanded in this report.

The company is not subject to a law different than the Spanish one.

3. The company can also indicate if it has voluntarily adhered to other ethical principle codes or good practices, international, sectoral or of another scope. Where applicable, the code in question and the date of membership shall be identified. In particular, it will mention the compliance with the Good Tax Practices Code, of July 20, 2010:

The Board of Directors approved on February 28, 2011 the compliance to the Good Tax Practices Code, approved in July 20, 2010 by the plenary of the Large Companies Forum and complies with the provisions contained therein.

This corporate governance annual report has been approved by the company Board of Directors, in its meeting dated February 25 2021.

State if there have been directors who have voted against or have abstained regarding the approval of this report.

Yes

No

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