# Supervisory Board

## Karl-Hermann Baumann,

**Dr. rer. oec.** Chairman Date of birth: 7/22/35 Member since: 2/19/98

Additional positions German supervisory board positions: Deutsche Bank AG, Frankfurt/Main E.ON AG, Düsseldorf Linde AG, Wiesbaden Schering AG, Berlin ThyssenKrupp AG, Düsseldorf

## Ralf Heckmann

First Deputy Chairman Chairman of the Central Works Council, Siemens AG Date of birth: 7/19/49 Member since: 3/24/88

## Josef Ackermann, Dr. oec.

Second Deputy Chairman Spokesman of the Board of Managing Directors, Deutsche Bank AG Date of birth: 2/7/48 Member since: 1/23/03

Additional positions German supervisory board positions: Bayer AG, Leverkusen Linde AG, Wiesbaden Deutsche Lufthansa AG, Cologne

### Lothar Adler

Deputy Chairman of the Central Works Council, Siemens AG Date of birth: 2/22/49 Member since: 1/23/03

## Gerhard Bieletzki

Member of the Combine Works Council, Siemens AG Date of birth: 5/16/47 Member since: 1/23/03

Group positions German supervisory board positions: Siemens VDO Automotive AG, Munich (Deputy Chairman)

John David Coombe Chief Financial Officer, GlaxoSmithKline plc Date of birth: 3/17/45 Member since: 1/23/03

#### **Hildegard Cornudet**

Chairwoman of the Central Works Council, Siemens Business Services GmbH & Co. OHG Date of birth: 4/16/49 Member since: 4/1/04 Gerhard Cromme, Dr. jur. Chairman of the Supervisory Board, ThyssenKrupp AG Date of birth: 2/25/43 Member since: 1/23/03

Additional positions German supervisory board positions: Allianz AG, Munich Axel Springer Verlag AG, Berlin Deutsche Lufthansa AG, Cologne E.ON AG, Düsseldorf E.ON Ruhrgas AG, Essen Hochtief AG, Essen Volkswagen AG, Wolfsburg Comparable positions outside Germany: BNP Paribas S.A., France SUEZ S.A., France

Rolf Dittmar (until 3/31/04) Member of the Works Council, Munich/Perlach facility, Siemens AG Date of birth: 10/25/43 Member since: 1/23/03

Bertin Eichler (until 6/30/04) Executive Member of the Board of Management, Finance, IG Metall Date of birth: 8/27/52 Member since: 11/13/96

Additional positions German supervisory board positions: Allgemeine Deutsche Direktbank AG, Frankfurt/Main BGAG Beteiligungsgesellschaft der Gewerkschaften AG, Frankfurt/Main (Chairman) BauBeCon Holding AG, Hanover BHW Holding AG, Hameln BMW AG, Munich ThyssenKrupp AG, Düsseldorf

**Birgit Grube** Office clerk Date of birth: 8/21/45 Member since: 3/11/93

Heinz Hawreliuk Head of the Company Codetermination Department, IG Metall

Date of birth: 3/20/47 Member since: 4/1/85

Additional positions German supervisory board positions: Astrium GmbH, Munich DaimlerChrysler Aerospace AG, Munich DaimlerChrysler Luft und Raumfahrt Holding AG, Munich Eurocopter Deutschland GmbH, Munich Infineon Technologies AG, Munich

## Berthold Huber

Deputy Chairman, IG Metall Date of birth: 2/15/50 Member since: 7/1/04

Additional positions German supervisory board positions: Audi AG, Ingolstadt Heidelberger Druckmaschinen AG, Heidelberg RWE AG, Essen

Walter Kröll, Prof. Dr. rer. nat. President of Helmholtz-Gemeinschaft Deutscher Forschungszentren e.V. Date of birth: 5/30/38 Member since: 1/23/03

Additional positions

German supervisory board positions: MTU Aero Engines GmbH, Munich Wincor Nixdorf AG, Paderborn

## Wolfgang Müller

Head of the Siemens Team, IG Metall Date of birth: 1/14/48 Member since: 1/23/03

Additional positions German supervisory board positions: Infineon Technologies AG, Munich

## Georg Nassauer

Steel casting constructor Date of birth: 3/8/48 Member since: 3/11/93

## Albrecht Schmidt, Dr. jur.

Chairman of the Supervisory Board, Bayerische Hypo- und Vereinsbank AG Date of birth: 3/13/38 Member since: 3/11/93

Additional positions German supervisory board positions: Münchener Rückversicherungs-Gesellschaft AG, Munich Thyssen'sche Handelsgesellschaft m.b.H., Mülheim

Henning Schulte-Noelle, Dr. jur. Chairman of the Supervisory Board, Allianz AG Date of birth: 8/26/42 Member since: 2/13/97

Additional positions German supervisory board positions: E.ON AG, Düsseldorf ThyssenKrupp AG, Düsseldorf

## Peter von Siemens Industrial manager

Date of birth: 8/10/37 Member since: 3/11/93

Additional positions German supervisory board positions: Münchener Tierpark Hellabrunn AG, Munich

#### Jerry I. Speyer

President, TishmanSpeyer Properties Date of birth: 6/23/40 Member since: 7/14/03

## Lord Iain Vallance of Tummel

Vice Chairman, The Royal Bank of Scotland Group Date of birth: 5/20/43 Member since: 1/23/03

Klaus Wigand Industrial manager Date of birth: 11/19/45 Member since: 2/19/98

The Supervisory Board of Siemens AG has 20 members. As stipulated by the German Codetermination Act, half of the members represent Company shareholders, and half represent Company employees. The shareholder representatives were elected at the Annual Shareholders' Meeting on January 23, 2003, and the employee representatives were elected by an assembly of employee delegates on December 5, 2002. The Supervisory Board is elected for five years.

# Supervisory Board committees

The Supervisory Board of Siemens AG has established four standing committees. Information on their activities in fiscal 2004 is provided on pages 36-37 of this Annual Report.

Committee	Meetings in FY 2004	Duties and responsibilities	Members as of Sept. 30, 2004
Chairman's Committee of the Supervisory Board	5 plus 10 decisions by notational voting using written circulations	The Chairman's Committee of the Supervisory Board is responsi- ble for reviewing basic issues of business policy and manage- ment, especially in matters concerning the Managing Board. The Committee makes recommendations to the Supervisory Board on the appointment and dismissal of Managing Board members and determines the Managing Board's employment and remuneration framework. The Committee executes the contracts of employ- ment with Managing Board members and determines their remu- neration as well as the annual amounts of the variable and stock- based components of their compensation. The Committee makes recommendations to the Supervisory Board on the composition of Supervisory Board committees and – through representatives of the shareholders – proposes shareholder candidates for appointment to the Supervisory Board. The Committee decides whether to approve business transactions with Managing Board members and related parties. The Committee's duties include a regular review of the Company's corporate governance principles and formulating proposals to improve the Company's approach to corporate governance issues.	Karl-Hermann Baumann, Dr. rer. oec. (Chairman)
			Ralf Heckmann
			Josef Ackermann, Dr. oec.
Audit Committee	5	The Audit Committee's duties include preparing Supervisory Board reviews of the annual financial statements of Siemens AG and of the consolidated financial statements of Siemens world- wide. The Committee also reviews the quarterly reports and liaises with the internal Financial Audit Department and with the independent auditors (particularly with regard to awarding the audit contract, defining the focal points of the audit, determining the auditors' fee, and monitoring their independence).	Karl-Hermann Baumann*, Dr. rer. oec. (Chairman) Ralf Heckmann Josef Ackermann*, Dr. oec. Heinz Hawreliuk Henning Schulte-Noelle*, Dr. jur.
Mediation Committee, § 31 (3), (5) of the German Codetermination Act	0	As stipulated by German law, the Mediation Committee makes recommendations to the Supervisory Board regarding the appointment or revocation of appointment of Managing Board members, if the required two-thirds majority of Supervisory Board member votes is not obtained on the first ballot.	Karl-Hermann Baumann, Dr. rer. oec. (Chairman) Ralf Heckmann
			Josef Ackermann, Dr. oec.
			Heinz Hawreliuk
Ownership Rights Committee, § 32 of the German Codetermination Act	0 6 decisions by notational voting using written circulations	The Ownership Rights Committee is responsible for decisions relating to the exercise of ownership rights resulting from interests in other companies.	Karl-Hermann Baumann,
			Dr. rer. oec. (Chairman)
			Josef Ackermann, Dr. oec.
			Albrecht Schmidt, Dr. jur.

\* Audit Committee financial experts

# Managing Board

## Heinrich v. Pierer,

**Dr. jur., Dr.-Ing. E. h.** President and Chief Executive Officer, Siemens AG (until 1/27/05)

Date of birth: 1/26/41 First appointed: 10/1/89 Term expires: 1/27/05

Outside positions German supervisory board positions: Bayer AG, Leverkusen Hochtief AG, Essen Münchener Rückversicherungs-Gesellschaft AG, Munich Volkswagen AG, Wolfsburg

Company positions Comparable positions outside Germany: Siemens Aktiengesellschaft Österreich, Austria (Chairman)

#### Klaus Kleinfeld, Dr. rer. pol.

Vice President of the Managing Board of Siemens AG

Date of birth: 11/6/57 First appointed: 12/1/02 Term expires: 9/30/07

Outside positions Comparable positions outside Germany: Alcoa Inc., USA The Turner Corporation, USA

## Johannes Feldmayer

Date of birth: 10/16/56 First appointed: 5/1/03 Term expires: 9/30/07

Company positions Comparable positions outside Germany: Siemens AB, Sweden Siemens A.E., Greece (Chairman) Siemens A/S, Denmark Siemens A.Ş., Turkey Siemens Holdings plc, UK Siemens Rt., Hungary (Chairman) Siemens S.A., Belgium Siemens S.A., Spain (Deputy Chairman) Siemens S.p.A., Italy (Deputy Chairman) Siemens s.r.o., Czech Republic (Chairman)

## **Thomas Ganswindt** Date of birth: 11/18/60 First appointed: 12/1/02

First appointed: 12/1/02 Term expires: 9/30/07 Company positions

German supervisory board positions: Siemens VDO Automotive AG, Munich Comparable positions outside Germany: Siemens Ltd., China Siemens Ltd., Thailand (Chairman) Siemens Osakeyhtiö, Finland (Deputy Chairman) Siemens Rt., Hungary Siemens S.A., Belgium (Chairman)

Edward G. Krubasik, Prof. Dr. rer. nat. Date of birth: 1/19/44 First appointed: 1/1/97 Term expires: 9/30/06

Outside positions German supervisory board positions: Dresdner Bank AG, Frankfurt/Main

Company positions German supervisory board positions: Siemens VDO Automotive AG, Munich (Chairman) Comparable positions outside Germany: Siemens A/S, Norway Siemens France S.A., France

## Rudi Lamprecht

Date of birth: 10/12/48 First appointed: 4/26/00 Term expires: 3/31/09

Company positions German supervisory board positions: BSH Bosch und Siemens Hausgeräte GmbH, Munich Osram GmbH, Munich (from 10/1/04) Comparable positions outside Germany: Fujitsu Siemens Computers (Holding) BV, The Netherlands (Chairman) OOO Siemens, Russia

#### Heinz-Joachim Neubürger Date of birth: 1/11/53

First appointed: 1/11/53 Term expires: 9/30/07

Outside positions German supervisory board positions: Allianz Versicherungs-AG, Munich Bayerische Börse AG, Munich Comparable positions outside Germany:

Merrill Lynch & Co., Inc., USA

Company positions Comparable positions outside Germany: Siemens Corp., USA Siemens Ltd., China

#### Jürgen Radomski, Dr. rer. pol. h.c., Dr. techn. h.c. Date of birth: 10/26/41 First appointed: 6/29/94 Term expires: 9/30/06

Outside positions German supervisory board positions: Deutsche Krankenversicherung AG, Cologne

Dräger Medical AG, Lübeck

Company positions German supervisory board positions: BSH Bosch und Siemens Hausgeräte GmbH, Munich (Deputy Chairman) Osram GmbH, Munich (Chairman) Comparable positions outside Germany: Siemens Aktiengesellschaft Österreich, Austria Siemens Osakeyhtiö, Finland Siemens Nederland N.V., The Netherlands Siemens Schweiz AG, Switzerland (Chairman)

## Erich R. Reinhardt, Prof. Dr.

Date of birth: 10/3/46 First appointed: 12/1/01 Term expires: 9/30/06

Outside positions German supervisory board positions: Bio<sup>M</sup> AG, Munich Dräger Medical AG, Lübeck Comparable positions outside Germany: Siemens Medical Solutions USA, Inc. (Chairman)

## Uriel J. Sharef, Dr. rer. pol.

Date of birth: 8/19/44 First appointed: 7/26/00 Term expires: 3/31/08

Company positions Comparable positions outside Germany: Siemens Canada Ltd., Canada Siemens Corp., USA (Chairman) Siemens Israel Ltd., Israel (Chairman) Siemens Ltda., Brazil Siemens Power Transmission & Distribution, Inc., USA Siemens S.A. de C.V., Mexico

# Claus Weyrich,

**Prof. Dr.phil., Dr.-Ing.E. h.** Date of birth: 1/6/44 First appointed: 10/1/96 Term expires: 9/30/06

Outside positions German supervisory board positions: HERAEUS Holding GmbH, Hanau

Company positions Comparable positions outside Germany: Siemens Corporate Research, Inc., USA (Chairman) Siemens Ltd., China

#### Klaus Wucherer, Prof. Dr.-Ing., Dr.-Ing. E.h.

Date of birth: 7/9/44 First appointed: 8/1/99 Term expires: 3/31/08

## Outside positions

German supervisory board positions: Deutsche Messe AG, Hanover Infineon Technologies AG, Munich

## Company positions Comparable positions in Germany:

BSH Bosch und Siemens Hausgeräte GmbH, Munich Comparable positions outside Germany: Eviop-Tempo A.E., Greece Siemens Energy & Automation, Inc., USA (Chairman) Siemens K.K., Japan (Chairman) Siemens Ltd., India Siemens Ltd., India

As of September 30, 2004 Siemens' corporate structure is shown on the foldout inside the back cover.

# **Managing Board committees**

Committee	Meetings in FY 2004	Duties and responsibilities	Members as of Oct. 1, 2004
Corporate Executive Committee	63	The Corporate Executive Committee currently comprises the President of the Managing Board, the heads of Corporate Finance and Corporate Personnel, and seven other Managing Board members elected by the Managing Board. The Corporate Execu- tive Committee has full authority to act for and on behalf of the Managing Board between meetings of the Managing Board.	Heinrich v. Pierer, Dr. jur., DrIng. E. h.
			Johannes Feldmayer
			Thomas Ganswindt
			Klaus Kleinfeld, Dr. rer. pol.
			Edward G. Krubasik, Prof. Dr. rer. nat.
			Rudi Lamprecht
			Heinz-Joachim Neubürger
			Jürgen Radomski, Dr. rer. pol. h.c., Dr. techn. h.c.
			Uriel J. Sharef, Dr. rer. pol.
			Klaus Wucherer, Prof. DrIng., DrIng. E. h.
Committee Responsible for the Issuance of Employee Stock	1	The Committee oversees the utilization of authorized capital in connection with the issuance of employee stock.	Heinrich v. Pierer, Dr. jur., DrIng. E. h.
			Heinz-Joachim Neubürger
			Jürgen Radomski, Dr. rer. pol. h.c., Dr. techn. h.c.
Equity Committee	1	The Equity Committee is responsible for implementing various capital measures.	Heinrich v. Pierer, Dr. jur., DrIng. E. h.
			Heinz-Joachim Neubürger
			Jürgen Radomski, Dr. rer. pol. h.c., Dr. techn. h.c.