

We are convinced that the fiscal year ending March 31, 2011, offers Toyota the chance for a truly fresh start. To make the most of this opportunity, we are implementing new strategies that chart a course toward growth.

## ■ Representative Directors

### Chairman of the Board



Fujio Cho

### Vice Chairmen of the Board



Katsuaki Watanabe



Kazuo Okamoto

### President, Member of the Board



Akio Toyoda

### Executive Vice Presidents, Members of the Board (Main operational responsibilities)



Takeshi Uchiyamada

Product Management/Research & Development



Yukitoshi Funo

Government & Public Affairs/Operation Planning & Support/  
Asia & Oceania Operations/Middle East Operations/  
Africa and Latin America Operations



Atsushi Niimi

Strategic Production Planning/  
Production Engineering/Manufacturing/  
North America Operations/China Operations



Shinichi Sasaki

Business Development/  
IT & ITS/Information Systems/Purchasing/  
Customer Service/Quality



Yoichiro Ichimaru

Corporate Planning/Japan Sales



Satoshi Ozawa

General Administration & Human Resources/  
Accounting/Europe Operations

## ■ Directors and Auditors

### Senior Managing Directors, Members of the Board (Chief officer, Deputy chief officer, General manager or Overseas subsidiary of residence)



Nobuyori Kodaira

Business Development Group/IT & ITS Group/  
Corporate Planning Div./Environmental Affairs Div./  
e-TOYOTA Div.



Akira Okabe

Asia & Oceania Operations Group/  
Middle East, Africa and Latin America  
Operations Group



Shinzo Kobuki

R&D Group 2/R&D Management Div./ Higashifuji Technical  
Administration Div./Vehicle Control System Development Div./  
Advanced Vehicle Control System Development Div./  
Automotive Software Engineering Div.



Akira Sasaki

China Operations Group/  
Toyota Motor (China) Investment Co., Ltd.



Mamoru Furuhashi

Government & Public Affairs Group/  
Tokyo Secretarial Div./  
Tokyo General Administration Div.



Iwao Nihashi

Customer Service Operations Group/  
Quality Group/TQM Promotion Div.



Tadashi Yamashina

Technical Administration Group/Motor Sports Div.

Note: Yoichi Kaya, Yoichi Morishita, Akishige Okada and Kunihiro Matsuo satisfy the qualifications of Outside Corporate Auditors as provided in Article 2, Item 16, of the "Corporation Act."

## Senior Managing Directors, Members of the Board

(Chief officer, Deputy chief officer, General manager or Overseas subsidiary of residence)



**Takahiko Ijichi**  
General Administration & Human Resources Group/  
Accounting Group/Information Systems Group



**Tetsuo Agata**  
Toyota Motor Engineering &  
Manufacturing North America, Inc.



**Masamoto Maekawa**  
Japan Sales Operations Group/  
Tokyo metropolitan area



**Yasumori Ihara**  
Purchasing Group/Corporate Planning Div./  
Research Div.



**Takahiro Iwase**  
Production Engineering Group/  
Manufacturing Group



**Yoshimasa Ishii**  
Europe Operations Group/  
Operation Planning & Support Group



**Takeshi Shirane**  
Strategic Production Planning Group/  
Global Production Center



**Mitsuhsa Kato**  
Customer Service Operations Group/  
Product Development Group/R&D Group 1

## Directors, Members of the Board

(Chief officer, Deputy chief officer, General manager or Overseas subsidiary of residence)



**Yoshimi Inaba**  
North America Operations Group/  
Toyota Motor North America, Inc.



**Nampachi Hayashi**  
Strategic Production Planning Group,  
responsible for Order-to-Delivery KAIZEN Promotion/  
Production Engineering Group, responsible for TPS Supervising/  
Manufacturing Group, responsible for TPS Thorough Promotion

## Full-Time Corporate Auditors



**Yoshikazu Amano**



**Chiaki Yamaguchi**



**Masaki Nakatsugawa**

## Corporate Auditors



**Yoichi Kaya**



**Yoichi Morishita**



**Akishige Okada**



**Kunihiro Matsuo**