



U.S. ARMY

ARMY RESERVE

AT A GLANCE

READY NOW! SHAPING TOMORROW...



VISION

The Army Reserve of 2035 provides trained and equipped units and personnel at the scale and speed required to support the Total Force in a Joint, Multi-Domain Operational environment.

MISSION

To provide combat-ready units and Soldiers to the Army and the Joint Force across the full spectrum of conflict.

“Army Reserve at a Glance” is a communication outreach tool produced by Army Reserve Strategic Communications (facts and figures as of July 2021).

The analysis model for the Army Reserve national and state economic impacts is the Regional Input-Output Modeling System (RIMS II) developed by the Bureau of Economic Analysis.

All Maps were provided by Office of the Chief, Army Reserve Installation Management Directorate using Esri ArcGIS v10.3.1 data retrieved June 2021. Facilities listed on maps and within data blocks represent locations of Army Reserve and Armed Forces Reserve Centers, and units assigned to other non-USAR locations. Data used to populate numbers of units/derivative units came from ASIP. Data used to populate the number of Soldiers assigned is an aggregation of Total Army COMPO 3 from ASIP. Civilian numbers were populated using data obtained from Civilian Personnel Management Office –CPMO, owner of database of record.

Vignettes and photos provided by U.S. Army Reserve public affairs professionals. Army Reserve at a Glance incorporates photocomposition, textures and other design elements to enhance the visual impact of the publication.

Contents in this product have been adapted and condensed from the Army Reserve Posture Statement/oral testimony and products previously published by Army Reserve Communications.



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“The Army Reserve is a uniquely talented force. Our Soldiers bring the best of business and industry – innovative mindsets, acquisition skills, and project management expertise – to meet the Nation’s most complex challenges.”

— LT. GEN. JODY J. DANIELS,
Chief of Army Reserve and Commanding General,
U.S. Army Reserve Command

It is my pleasure to present the latest edition of Army Reserve at a Glance, a concise overview of our presence, posture, and resident capabilities. On behalf of the Soldiers and Civilians of the Army Reserve – and the Families and employers who support us – thank you for your continued commitment to this exceptional force of Citizen Soldiers.

Meeting the challenges of a complex global security environment requires military and civilian leaders who understand the intricacies of the environment in which we operate, and are committed to our country, its people and its ideals. In cities and communities across the Nation, these leaders are the men and women of the Army Reserve.

As we work to improve tactical and strategic readiness and pursue comprehensive modernization to support the Army’s greater effort to become the multi-domain operations-capable force of the future, your continued commitment could not be more vital.

Shaping the force of the future requires the support of both military and community leaders. We are asking for your support in encouraging communities, cities, campuses, congressional districts — and the employers located therein — to see themselves as partners in national security; sharing their best talent with us.

Thank you for all that you do. With your support, we are building and sustaining crucial partnerships that enable healthy dual civilian-military career progression, and strong, supportive communities.

Ready Now! Shaping Tomorrow...

Lt. Gen. Jody J. Daniels
Chief of Army Reserve and Commanding General,
U.S. Army Reserve Command

THE ARMY RESERVE

IN AN ERA OF GREAT POWER COMPETITION, THE ARMY NEEDS FORCES ABLE TO COMPETE WITH ADVERSARIES, RESPOND TO CRISES, WIN IN CONFLICT, AND PREPARE FOR THE FUTURE.

To accomplish this mission, the Army needs a dedicated federal reserve force that is ready today and prepared to meet the challenges of tomorrow. That force is the United States Army Reserve.

The Army Reserve is Ready Now, providing Soldiers and units to Combatant Commanders, enabling competition around the globe, supporting civil authorities in the homeland and conducting the foundational training required to win in great power conflict.

Nearly 190,000 Army Reserve Soldiers and 11,000 Civilians are present in all 50 States, five U.S. territories, and deployed to 23 countries around the world. The Army Reserve contains nearly half of the Army's maneuver support and a quarter of its force mobilization capacity at only 6% of the total Army budget.

The Joint Force cannot deploy, fight, and win without the Army Reserve. The Army provides the bulk of sustainment and enabling forces to other services, and most of these enabling forces reside in the Army Reserve.



Photo by Sgt. John Weaver

SPECIALIZED CAPABILITIES

THE ARMY RESERVE IS STRUCTURED WITH SPECIALIZED CAPABILITIES, INCLUDING SOME NOT PRESENT ELSEWHERE IN THE JOINT FORCE.

These include:

- Capabilities needed for major combat operations, but too expensive to maintain on active duty, such as theater-level transportation and sustainment.
- Career skills in high demand in the civilian sector and difficult to retain on active duty, such as medical, legal, engineering and cyber.

SUPPORT & SUSTAINMENT UNITS

Percent of Total Army Force

CAPABILITIES	USAR %
Civil Affairs	86%
Legal	84%
PSYOP	83%
Chaplain	81%
Military History	76%
Quartermaster	59%
Medical	55%
Transportation	44%
Chemical	40%
Public Affairs	38%
Engineer	35%
Postal	34%
Military Police	26%
Intelligence	24%
Space	21%
IO OPS	20%
Ordnance	19%
Signal	19%
Finance	16%

* Potential Future Protection Brigade Capability (Waypoint 2028)

21 FUNCTIONAL COMMANDS

Training	3
Medical	3
Theater Sustainment	2
Signal	2
Engineer	2
Military Police	1
Civil Affairs	1
Military Intelligence	1
Legal	1
Aviation	1
Operational Readiness	1
USAR Support	1
Careers Group	1
Innovation	1

5 ARMY RESERVE INSTALLATIONS, PROVIDING:

- 233K acres of land
- 100+ weapons ranges
- Combined Arms Maneuver Ranges
- Multi-component utilization
- Mobilization Training Support
- Joint/Interagency/Multinational Mission
- 30 Local Training Areas
- 3 Mobilization Force Generation Installations
- 792 Army Reserve Centers

7 GEOGRAPHIC COMMANDS, PROVIDING:

- Human Resources support
- Infrastructure (Facilities and IT) support
- Operational/Logistical support
- Mobilization support
- Soldier and Family Readiness

2,000+

UNITS

189,500

SOLDIERS

11,000

CIVILIANS

50

STATES

5

U.S. TERRITORIES

23

COUNTRIES

THE ARMY RESERVE'S PRIORITIES – PEOPLE, READINESS AND MODERNIZATION – ARE IN LINE WITH THOSE OF THE ARMY. PEOPLE ARE THE BEDROCK OF THE FORCE AND THE ARMY'S MOST IMPORTANT WEAPON SYSTEM – ACCOMPLISHING THE CRITICAL WORK OF ENSURING UNITS ARE READY, MODERNIZED, AND CAPABLE TO ENSURE VICTORY.

Photo by Sgt. Luke Wilson



PEOPLE FIRST

- Prioritize growth, learning and retention – developing ready and resilient Soldiers and capable leaders in support of the Army and the Joint Force. A “People First” culture builds unit cohesion by creating a foundation of strength, resilience, discipline, diversity, inclusiveness and trust that leadership will always take care of their Soldiers. By investing in people, Soldiers, units, and ultimately the Army as a whole, will be a stronger and more lethal force.
- Embrace reform – streamline processes to empower junior leaders with the authorities and permissions they need to successfully lead and train their Soldiers.
- Create a rewarding experience – ensuring Soldiers, especially junior officers and NCOs, are growing as individuals and maintaining a fulfilling career outside of the military.
- Strengthen trust across our formations. The Army Reserve has adopted the Sergeant Major of the Army’s “This is My Squad” philosophy to address corrosives – behaviors that break trust with Soldiers and the American People. Time set aside for Foundational Readiness ensures leaders have time to conduct counseling, build esprit de corps, and address the Army Values.

Photo by Staff Sgt. Shelton Sherrill



Families: Army Reserve Soldiers depend upon their Families who support and sustain them to serve the Army and the Nation. Strong Families are crucial to individual readiness and to overcoming many problems that confront military Families. Army Reserve leadership is engaging with commanders across the Army Reserve to re-energize Soldier and Family Readiness Groups (SFRGs) in order to ensure Soldiers and families have access to help and resources in times of need. Additionally, Army Reserve Ambassadors are engaging with key stakeholders to build a cadre of supporters and advocates at local and state levels.

Employers: With more than 85% of the force balancing military service with their civilian careers, we are increasing our efforts to help our people connect with civilian job opportunities. The Army Reserve Private Public Partnership Office collaborates with organizations that can assist our Soldiers with civilian employment opportunities.

The Army Reserve, along with public and private organizations, has a shared interest in enhancing the career and leader development of Citizen Soldiers, whose civilian skills and military capabilities make them a sought after talent-pool in all sectors. Our Soldiers bring civilian experiences to bear in their military duties and their innovative mindsets, acquisition skills, and project management expertise help solve the Army's most complex challenges.

Photo by Staff Sgt. Christopher Hernandez



The Army Reserve values the diverse background, cultures and history of every Soldier, Civilian and Family member. When combined, these differences work together and contribute to an adaptive, culturally astute Army that further enhances our capabilities around the world. The Army Reserve leads the way in diversity and education. Nearly half of the force identifies as Black, Hispanic, Asian/Pacific Islander, or Native American, while women make up 25% of all Army Reserve Soldiers. Diversity extends to the senior leadership, where women constitute 19% of its general officers.

While the Army Reserve maintains readiness, it is also Shaping Tomorrow by bringing innovation and depth to Army modernization efforts. The Army Reserve has the highest proportion of Soldiers with graduate degrees in the Total Army.

- 33% of all Army Reserve Soldiers hold a bachelor's degree or higher.
- 10% of Army Reserve officers have master's degrees.
- 3% of Army Reserve officers have doctorates.

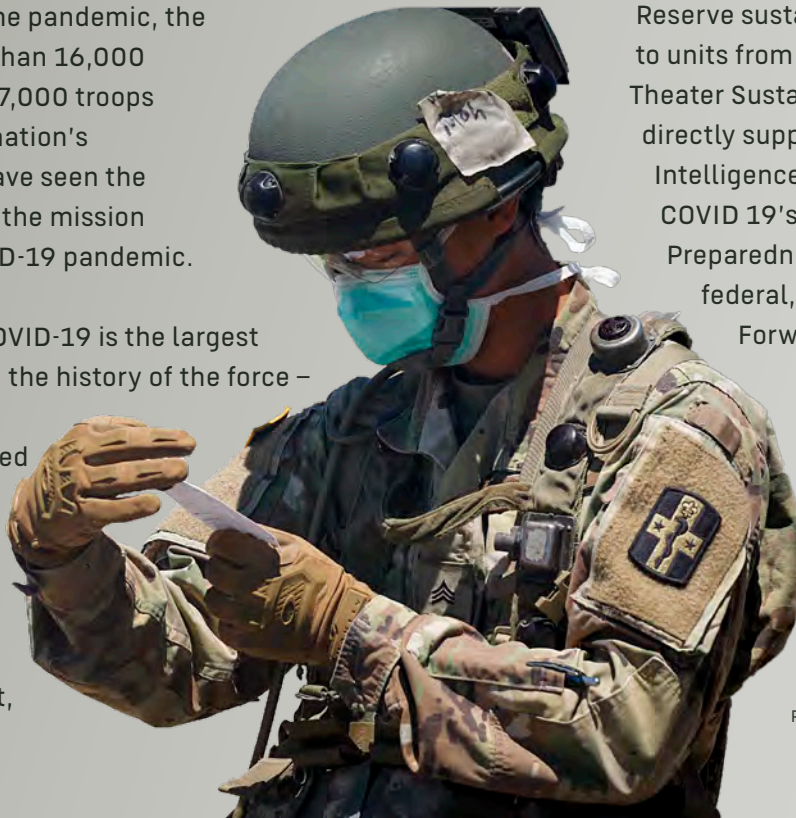
Army Reserve Soldiers hold specialized degrees in law, engineering, medicine, business, information technology, communications and many other high-demand fields.

Advanced degrees include all ranks: More than 13% of enlisted Soldiers have bachelor's degrees and 3.9% have master's or doctoral degrees – these are leveraged in civilian sector career fields such as investment banking, business management, and technology sciences.

READY NOW

SINCE 2001, MORE THAN 300,000 ARMY RESERVE SOLDIERS HAVE BEEN MOBILIZED AND ROUTINELY DEPLOYED ACROSS THE GLOBE. Support to USNORTHCOM and COVID-19 force protection measures have not slowed the Army Reserve's global support to Combatant Commanders. Since the onset of the pandemic, the Army Reserve has deployed more than 16,000 Soldiers. Currently, approximately 7,000 troops are deployed to 23 countries. Our nation's adversaries, allies, and partners have seen the Army Reserve's ability to continue the mission despite the challenges of the COVID-19 pandemic.

The Army Reserve's response to COVID-19 is the largest sustained domestic mobilization in the history of the force – more than 5,000 Army Reserve Soldiers. The Army Reserve designed 15 Medical Task Forces with the capacity of a 250-bed hospital to treat patients and relieve some of the burden on the Nation's civilian medical infrastructure in the northeast, such as Connecticut,



Massachusetts, New York, Michigan, New Jersey and Pennsylvania. Three additional Medical Task Forces subsequently mobilized to support Texas, New Mexico and Arizona.

In addition to direct medical support, Army Reserve sustainers provided logistics support to units from all components—with the 377th Theater Sustainment Command Headquarters directly supporting U.S. Army North. Intelligence specialists assisted in tracking COVID 19's spread, and Emergency Preparedness Liaison Officers integrated federal, state, and local responses.

Forward Engineering Support Teams also helped to convert commercial buildings into hospitals, and Army Reserve aviation units flew more than 600 missions, moving 1,870 personnel and more than 8,000 pounds of cargo to points of critical need.

Photo by Spc. Ronald Bell



Photo by Pvt. 1st Class Garrison Waites

SHAPING TOMORROW

MODERNIZATION EFFORTS ARE TRANSFORMING THE ARMY RESERVE'S ABILITY TO SUPPORT THE ARMY'S ROLE AS A MULTI-DOMAIN CAPABLE FORCE. The Army Reserve Mission Force, or ARM Force, complements the Army's Regionally Aligned Readiness and Modernization Model, or ReARMM. Both align units against competition requirements, providing predictable mission cycles that allow for training and modernization.

As the Army Reserve enhances its ability to conduct Large-Scale Combat Operations (LSCO), it is sustaining critical operational capabilities, and working toward interoperability across war fighter platforms such as Equipment, Communications, and Command and Control systems.

Photo by LTC Brandon Schlass



“ My goal is to build and sustain a globally ready and responsive Army Reserve - the best trained, the best equipped, and the most ready - individually and collectively - Soldiers and units the Army Reserve has ever produced. We will build on the strong foundation of readiness we have today, to shape the Army Reserve of Tomorrow.”

— **LT. GEN. JODY J. DANIELS,**
Chief of Army Reserve and Commanding General,
U.S. Army Reserve Command

Photo by Staff Sgt. Shelton Sherrill



SERVING IN 20 TIME ZONES, ACROSS THE GLOBE AND AROUND THE CLOCK...

READY NOW! SHAPING TOMORROW...

189,500
SOLDIERS

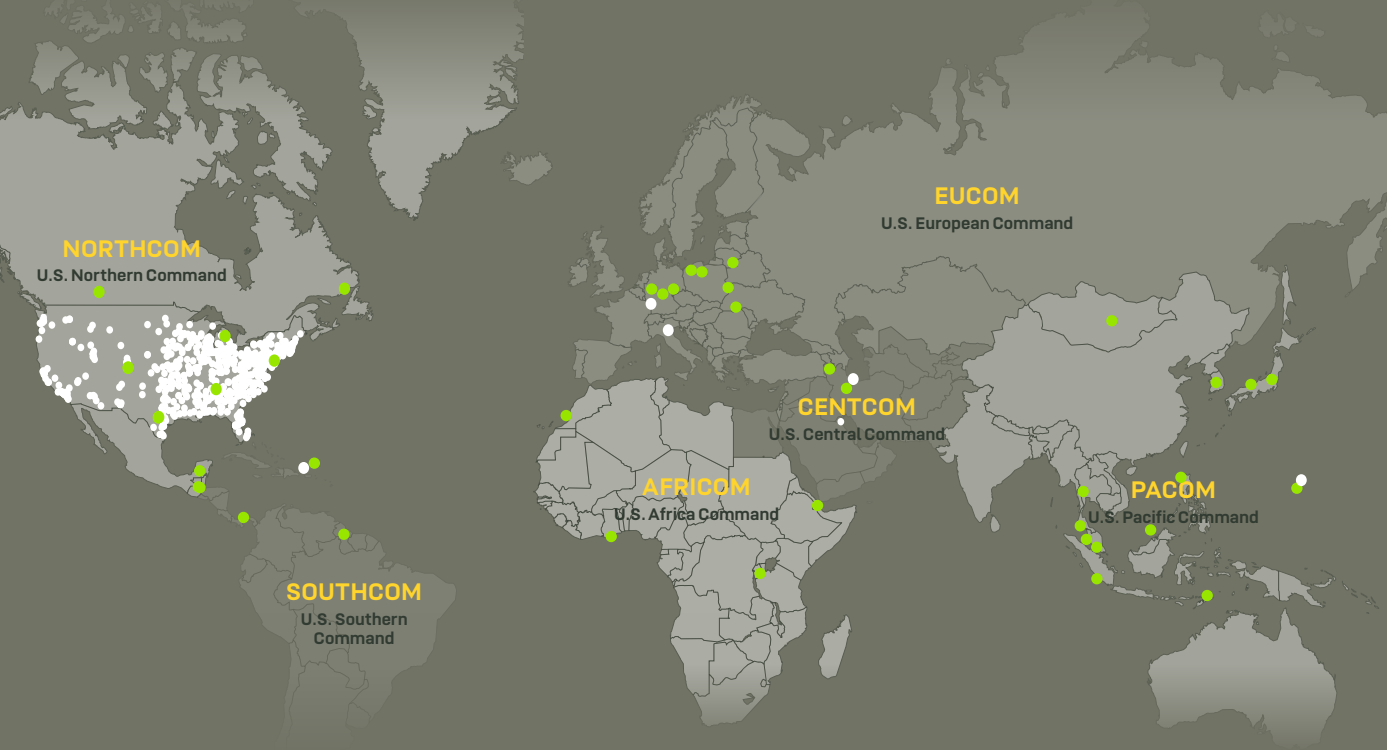
11,000
CIVILIANS

2,000+
UNITS

50
STATES

5
U.S. TERRITORIES

23
COUNTRIES

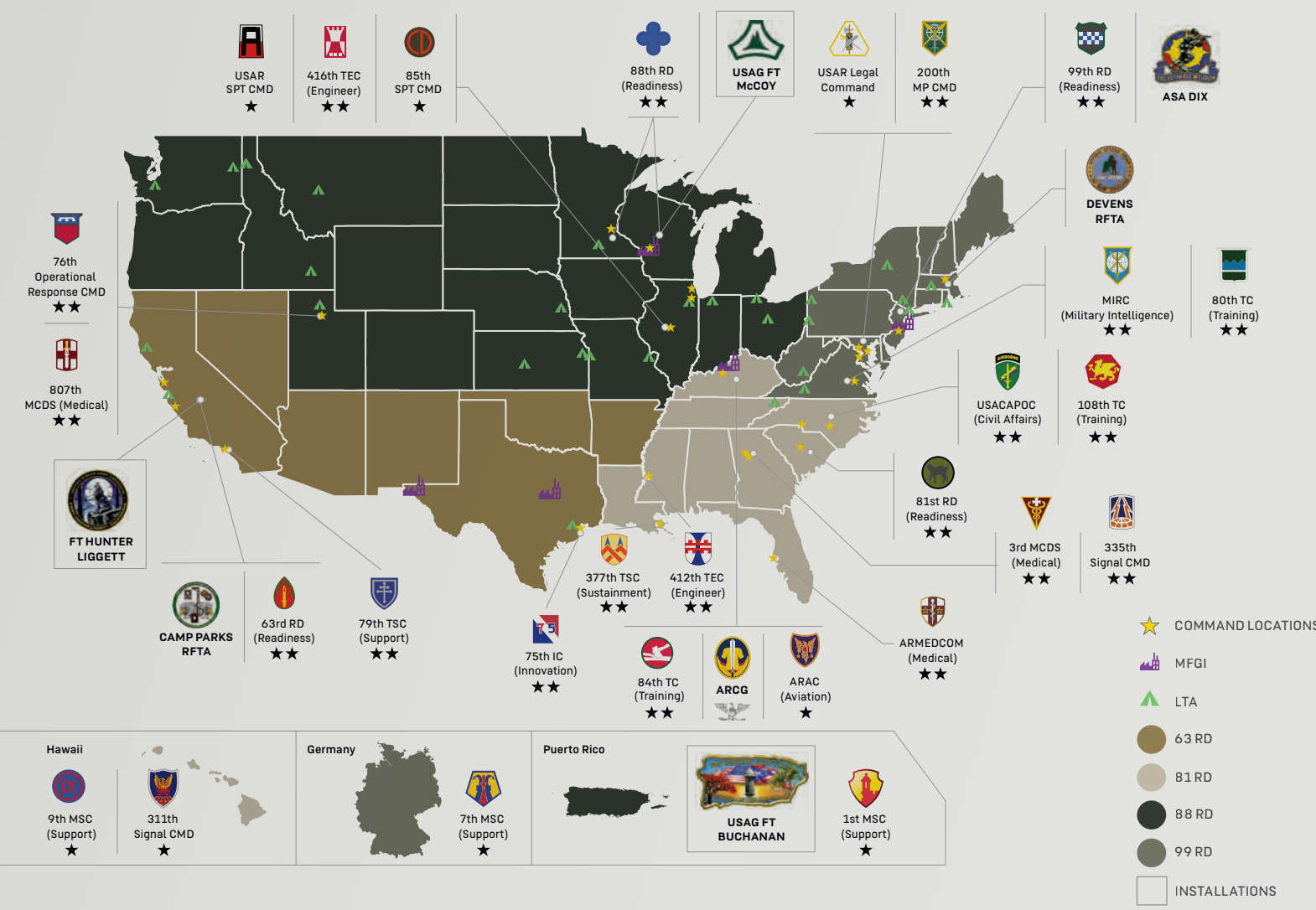


\$8,118,252,000
DOLLARS SPENT

\$17,851,642,804
ECONOMIC IMPACT

\$5,180,907,824
NON-DOD WAGES

155,181
NON-DOD JOBS



OVERVIEW
ARMY RESERVE AT A GLANCE
020



ECONOMIC IMPACT

BY STATE AND TERRITORY

BY THE NUMBERS

\$263,513,897

ECONOMIC IMPACT

2,849

NON-DOD JOBS SUPPORTED

\$81,674,253

NON-DOD WAGES

\$207,130,910

DOLLARS SPENT

\$120,334,341

TOTAL MIL PAYROLL

\$18,774,215

TOTAL CIV PAYROLL

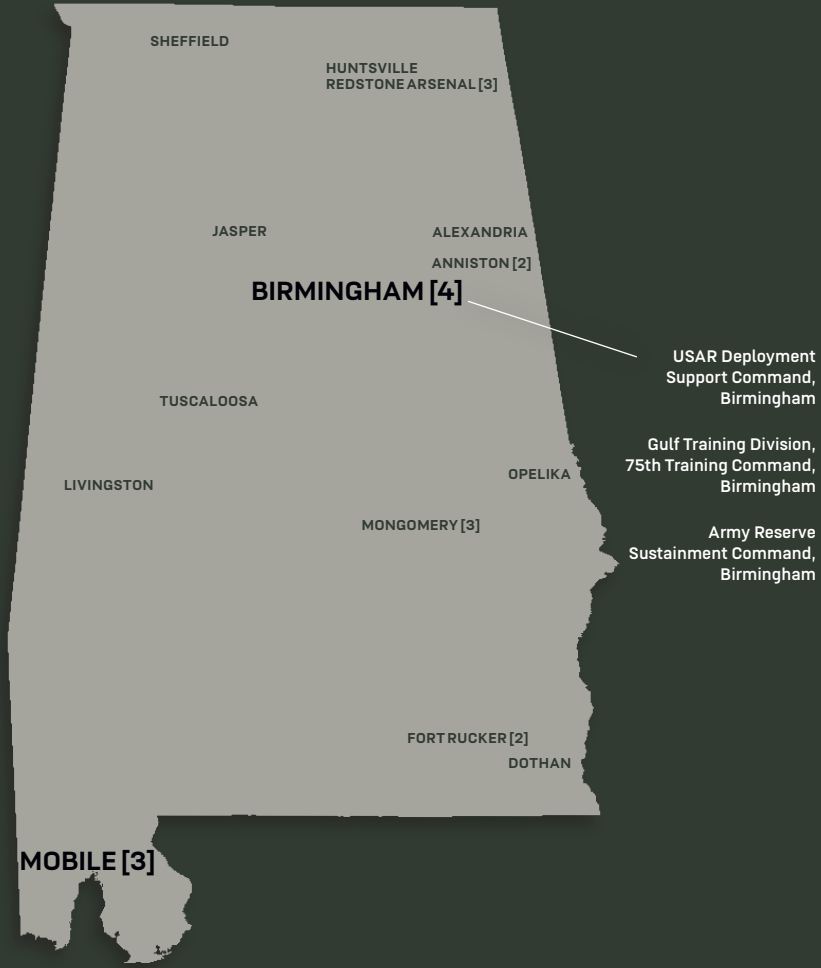
Combat Engineers support the warfighter with creative engineering solutions, bridge and fighting position construction, detecting and avoiding mines, and clearing barriers and obstacles with explosives.

23
FACILITIES

99
UNITS/DETS

4,298
SOLDIERS

190
CIVILIANS



ALABAMA

BIRMINGHAM-BASED DEPLOYMENT SUPPORT COMMAND provides training and readiness oversight to all Army units performing terminal, rail, deployment/distribution support, movement control, and watercraft missions and functions – while also managing and supervising Army Reserve units performing the same functions.

As an example of watercraft missions, Soldiers from Montgomery's 926th Engineer Brigade, pictured here, move M2 Bradley Fighting Vehicles across Pineview Lake on a ribbon raft during an exercise conducted at nearby Fort Stewart, Georgia. The 926th's construction of an "improved ribbon bridge," allowed elements of 3rd Infantry Division to negotiate the water crossing. When deployed, these crossings help combatant commanders around the world navigate water obstacles and quickly seize an objective.

Photo by Sgt. Justin McClarran



- ▲ CAPABILITIES
- Engineer
 - Chemical
 - Medical
 - Logistics
 - Transportation
 - Quartermaster
 - Training Support
 - Legal
 - Aviation

BY THE NUMBERS

\$16,729,573

ECONOMIC IMPACT

173

NON-DOD JOBS SUPPORTED

\$5,346,323

NON-DOD WAGES

\$15,140,103

DOLLARS SPENT

\$8,315,333

TOTAL MIL PAYROLL

\$1,086,928

TOTAL CIV PAYROLL

2

FACILITIES

9

UNITS/DETS

297

SOLDIERS

11

CIVILIANS



Medical personnel bring critical civilian medical expertise in areas such as, preventive medicine, behavioral and laboratory sciences, optometry, dentistry, pharmacy.

ALASKA

THE CITY OF UNALASKA, THE QAWALANGIN TRIBE OF ALASKA, and the Army Reserve's 351st Civil Affairs Command Functional Specialty Team – shown here loading an aircraft – were awarded the 2020 Innovative Readiness Training Civil-Military Partnership of the Year Award. While participating in the mission, the 351st outlined infrastructure shortfalls and opportunities to sustain the community, including the need for commercial development and a way to diversify from fishing as the primary economic activity – ultimately earning the distinction by embodying the values of the program while improving readiness and building strong civil military partnerships.

Innovative Readiness Training is a joint training concept implemented by the Department of Defense that increases unit deployment readiness and, by leveraging resident military expertise and local resources, helps build strong civil-military partnerships in communities across the United States and its territories.

Photo by Maj. Sean Delpech



- Medical
- Engineer
- Installation Support
- Quartermaster

▲ CAPABILITIES

BY THE NUMBERS

\$153,952,796

ECONOMIC IMPACT

1,424

NON-DOD JOBS SUPPORTED

\$47,814,754

NON-DOD WAGES

\$113,524,288

DOLLARS SPENT

\$80,325,552

TOTAL MIL PAYROLL

\$8,893,049

TOTAL CIV PAYROLL

Urban Augmentation Medical Task Force 328-1 assisted the Yuma Regional Medical Center in Yuma, Arizona.

7

FACILITIES

55

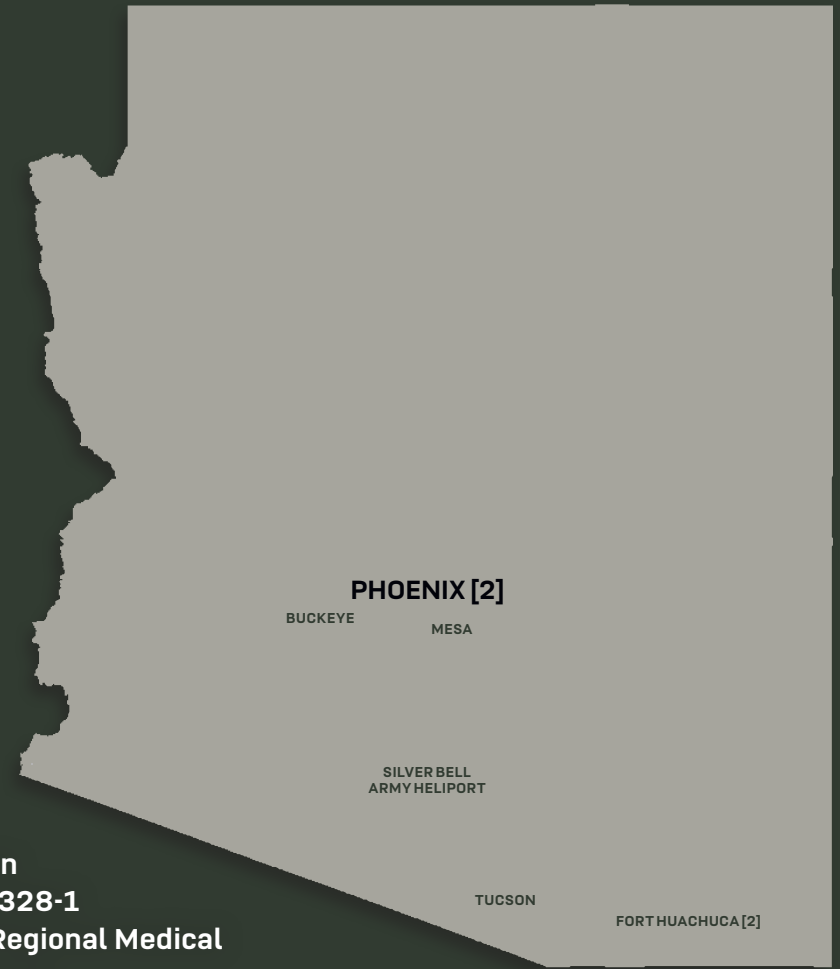
UNITS/DETS

2,869

SOLDIERS

90

CIVILIANS



ARIZONA

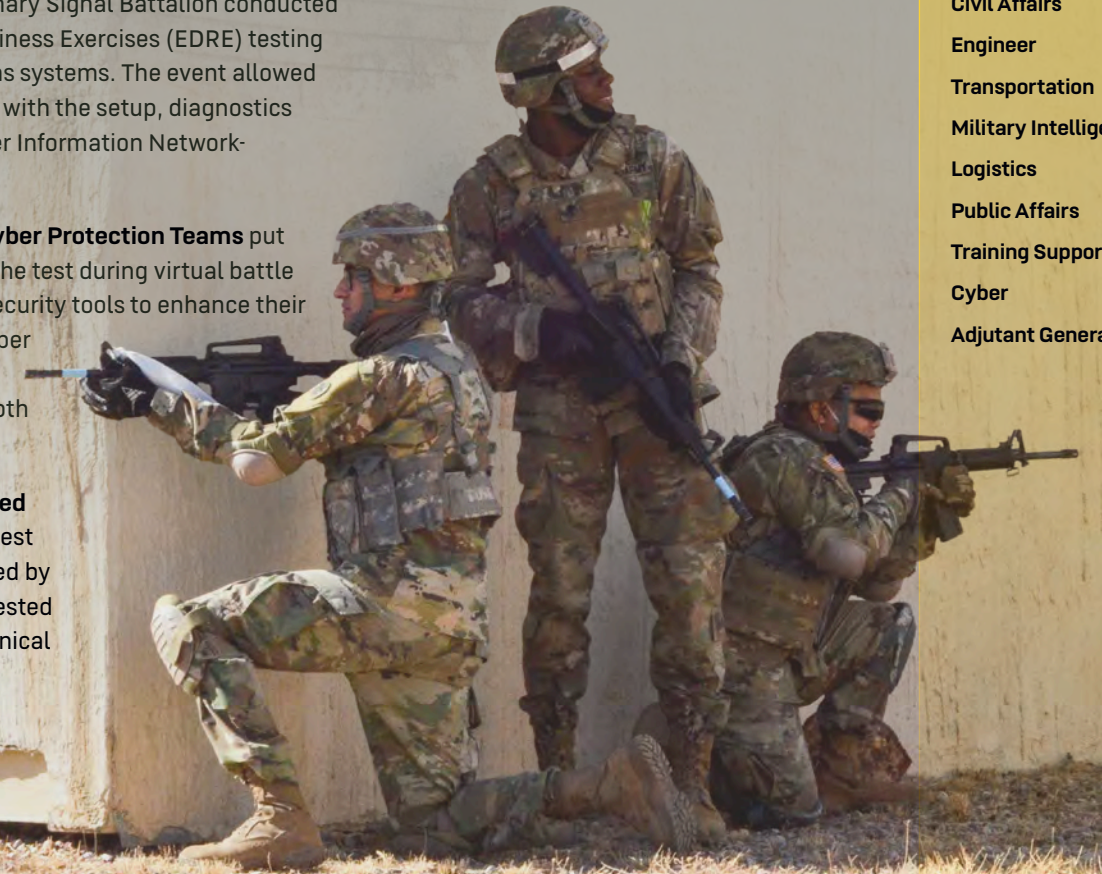
THE SUN NEVER SETS ON TRAINING IN THE GRAND CANYON STATE.

In order to ensure Soldiers are ready to deploy wherever and whenever the mission dictates, Mesa's 98th Expeditionary Signal Battalion conducted a series of Emergency Deployment Readiness Exercises (EDRE) testing Soldiers' ability to set up communications systems. The event allowed signal Soldiers to familiarize themselves with the setup, diagnostics checks and implementation of Warfighter Information Network-Tactical Systems.

Phoenix-based Soldiers serving with Cyber Protection Teams put systems and civilian-enhanced skills to the test during virtual battle assemblies, leveraging available cybersecurity tools to enhance their military training. Many Army Reserve cyber warriors are security professionals both in and out of uniform, bringing added depth to the force with enhanced capabilities.

Shown here, Arizona's best were selected by their units to compete at a regional Best Warrior Competition. The event, co-hosted by Mesa's 653rd Regional Support Group, tested Soldiering skills, mental agility, and technical and tactical proficiency.

Photo by Capt. Joselyn Sydnor



▲ CAPABILITIES

- Medical
- Quartermaster
- Military Police
- Legal
- Signal
- Civil Affairs
- Engineer
- Transportation
- Military Intelligence
- Logistics
- Public Affairs
- Training Support
- Cyber
- Adjutant General

BY THE NUMBERS

\$130,299,433

ECONOMIC IMPACT

1,418

NON-DOD JOBS SUPPORTED

\$40,399,815

NON-DOD WAGES

\$111,774,950

DOLLARS SPENT

\$61,147,092

TOTAL MIL PAYROLL

\$12,746,704

TOTAL CIV PAYROLL



Versatile, innovative, and highly-trained, Civil Affairs Soldiers are the Special Operations community's warrior-diplomats providing a decisive advantage in places where firepower alone cannot assure victory.

13
FACILITIES

38
UNITS/DETS

2,184
SOLDIERS

129
CIVILIANS

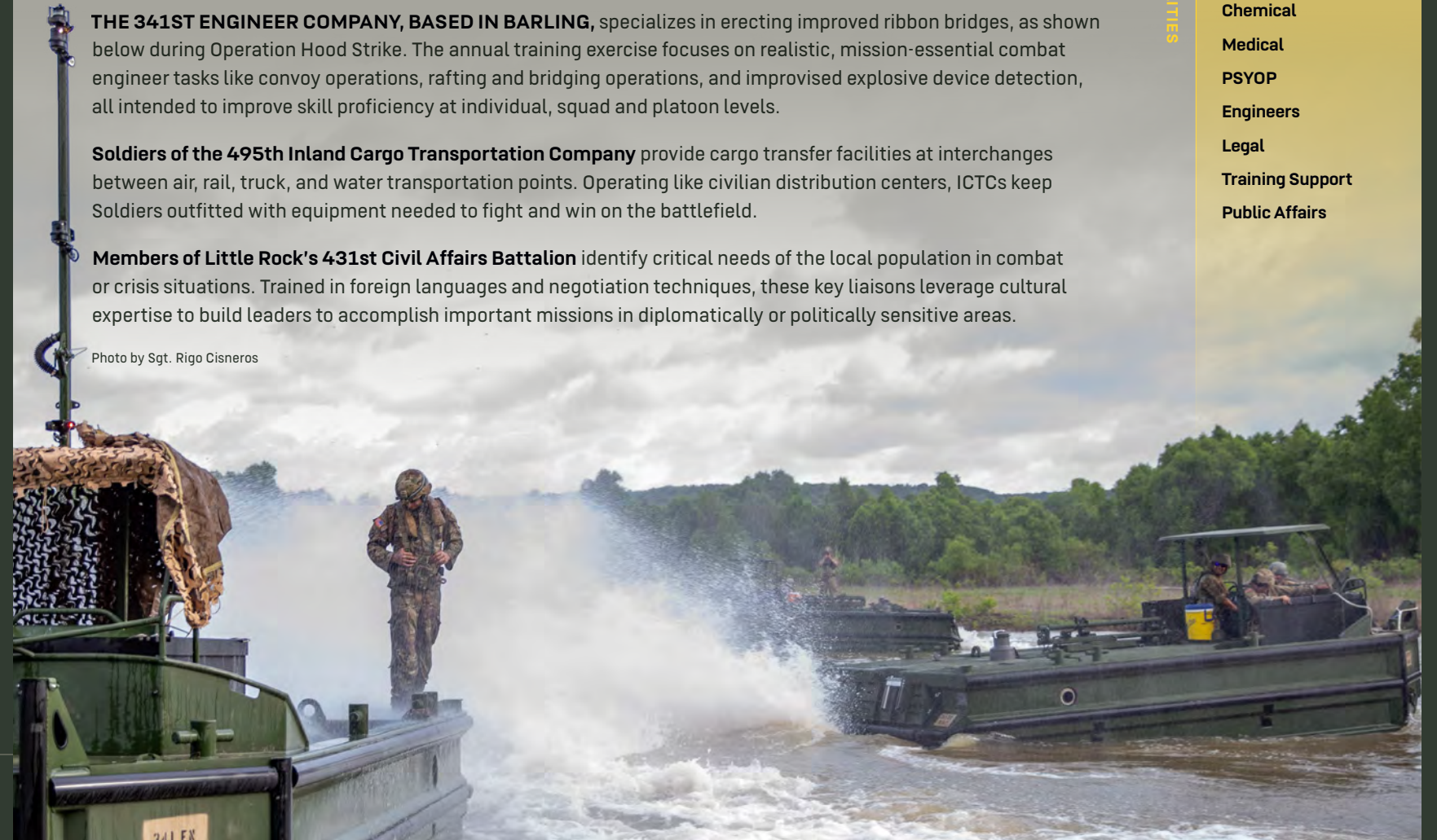
ARKANSAS

THE 341ST ENGINEER COMPANY, BASED IN BARLING, specializes in erecting improved ribbon bridges, as shown below during Operation Hood Strike. The annual training exercise focuses on realistic, mission-essential combat engineer tasks like convoy operations, rafting and bridging operations, and improvised explosive device detection, all intended to improve skill proficiency at individual, squad and platoon levels.

Soldiers of the 495th Inland Cargo Transportation Company provide cargo transfer facilities at interchanges between air, rail, truck, and water transportation points. Operating like civilian distribution centers, ICTCs keep Soldiers outfitted with equipment needed to fight and win on the battlefield.

Members of Little Rock's 431st Civil Affairs Battalion identify critical needs of the local population in combat or crisis situations. Trained in foreign languages and negotiation techniques, these key liaisons leverage cultural expertise to build leaders to accomplish important missions in diplomatically or politically sensitive areas.

Photo by Sgt. Rigo Cisneros



▲ CAPABILITIES

- Civil Affairs
- Logistics
- Military Police
- Chemical
- Medical
- PSYOP
- Engineers
- Legal
- Training Support
- Public Affairs

BY THE NUMBERS

\$942,246,027

ECONOMIC IMPACT

7,453

NON-DOD JOBS SUPPORTED

\$287,049,391

NON-DOD WAGES

\$678,010,368

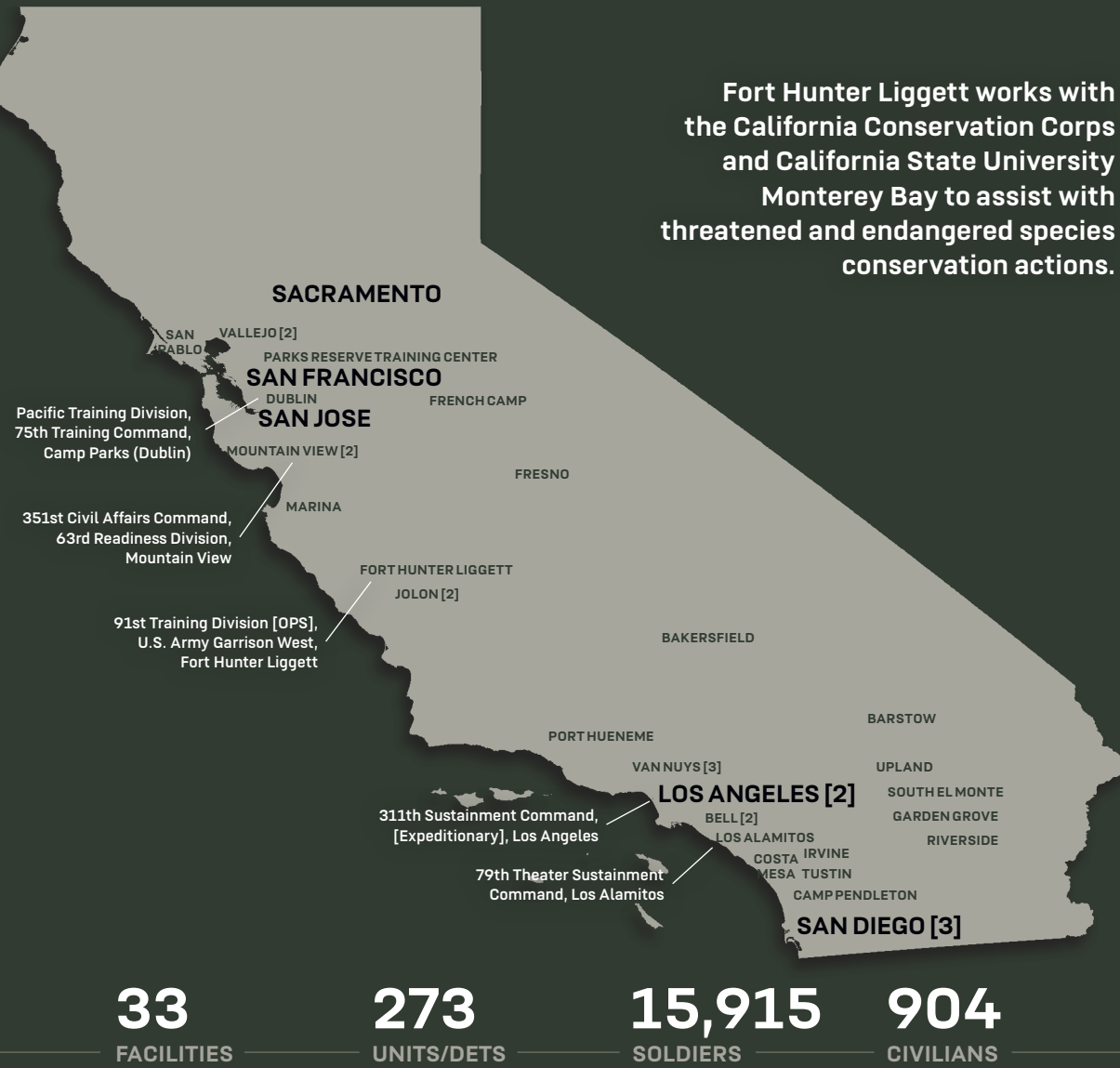
DOLLARS SPENT

\$445,584,234

TOTAL MIL PAYROLL

\$89,325,738

TOTAL CIV PAYROLL



33
FACILITIES

273
UNITS/DETS

15,915
SOLDIERS

904
CIVILIANS

Fort Hunter Liggett works with the California Conservation Corps and California State University Monterey Bay to assist with threatened and endangered species conservation actions.

CALIFORNIA

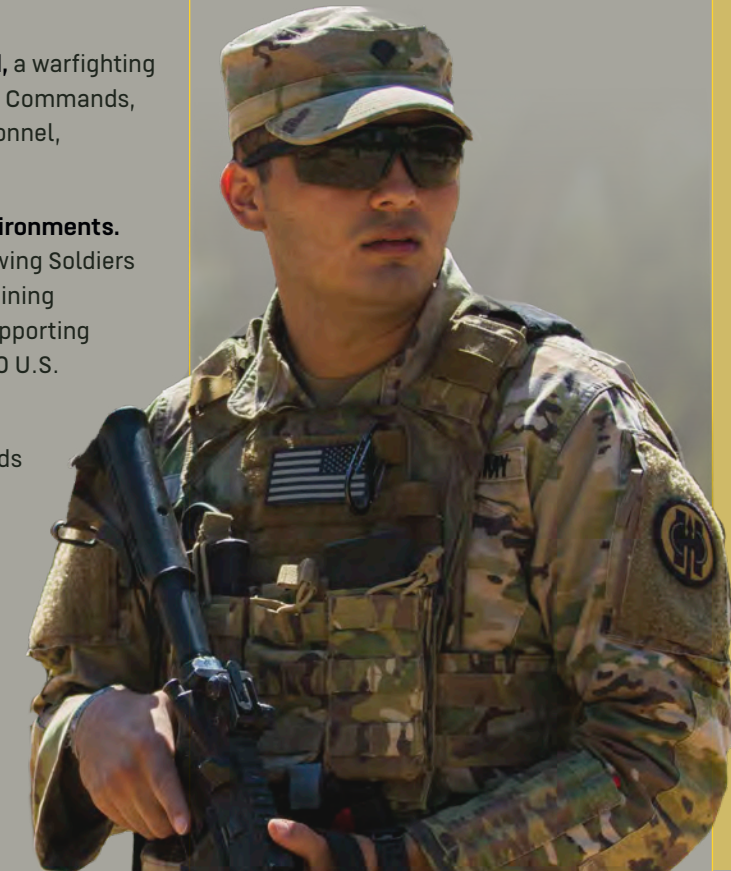
THE ARMY RESERVE CONTINUES TO STRIKE GOLD WITH THOSE SERVING IN THE NATION'S 31ST STATE. "Blood and Fire" Soldiers of the 63rd Readiness Division, based in Mountain View, provide critical programs and services to more than 43,000 Soldiers and their Families within a seven-state region.

In Los Alamitos, the 79th Theater Sustainment Command, a warfighting headquarters that oversees four Expeditionary Sustainment Commands, 13 brigade-level commands and 209 units, focuses on personnel, readiness, training, equipping and deploying.

California also hosts challenging and austere training environments. **Fort Hunter Liggett** replicates 20% of Earth's surface, allowing Soldiers like Spc. Rafael Gil, shown here, to participate in realistic training scenarios such as Operation Ready Warrior. In addition to supporting all military services, the installation hosts more than 70,000 U.S. government personnel.

Parks Reserve Forces Training Area also supports thousands of Soldiers and sister services, with facilities and training areas for Urban Operations and battlefield simulation.

Photo by Master Sgt. Andy Yoshimura



▲ CAPABILITIES

- Signal
- Medical
- Logistics
- Aviation
- Quartermaster
- Legal
- Military Police
- Chemical
- Transportation (Heavy Boat Port Management)
- Civil Affairs
- Engineer (Fire Fighter)
- PSYOP
- Cybersecurity
- Military Intelligence
- Training Support
- Ordnance
- Adjutant General
- Information Operations

BY THE NUMBERS

\$208,342,266

ECONOMIC IMPACT

1,916

NON-DOD JOBS SUPPORTED

\$64,316,031

NON-DOD WAGES

\$141,462,720

DOLLARS SPENT

\$89,172,842

TOTAL MIL PAYROLL

\$14,624,125

TOTAL CIV PAYROLL

12
FACILITIES

69
UNITS/DETS

3,185
SOLDIERS

148
CIVILIANS



The Army Reserve's 2nd Space Battalion, located in Colorado Springs, predates the stand-up of the Nation's sixth service, the SPACE FORCE.

COLORADO

SOLDIERS OF THE 11TH EXPEDITIONARY COMBAT AVIATION BRIGADE, BASED AT FORT CARSON, shown here during a training exercise to maintain proficiency, participated in one of the largest deployment missions in Army Reserve aviation history. More than 1,200 Soldiers from the 11th ECAB deployed to Kuwait in support of Operation Spartan Shield (OSS) in 2021. With 24-7 operations, the mission included air assault, heavy airlift, air traffic services, and movement of personnel, supplies and equipment. It is also responsible for evacuating casualties and facilitating personnel recovery while in theater.

Based in Colorado Springs, the 2nd Space Battalion is the Army's only Army Reserve space battalion. Its mission is to plan, integrate, synchronize and execute space situational awareness, space and technical operations support, and assigned contingency activities. The unit's unique capabilities include offensive and defensive space control, missile warning, satellite communications, and remote sensing.

Photo by Sgt. Alexander Morgan



▲ CAPABILITIES

- Logistics
- Medical
- Space
- Aviation
- Civil Affairs
- Engineer
- Military Police
- PSYOP
- Transportation
- Training Support

BY THE NUMBERS

\$59,070,320

ECONOMIC IMPACT

470

NON-DOD JOBS SUPPORTED

\$17,444,961

NON-DOD WAGES

\$50,734,039

DOLLARS SPENT

\$34,157,258

TOTAL MIL PAYROLL

\$3,656,031

TOTAL CIV PAYROLL

4

FACILITIES

16

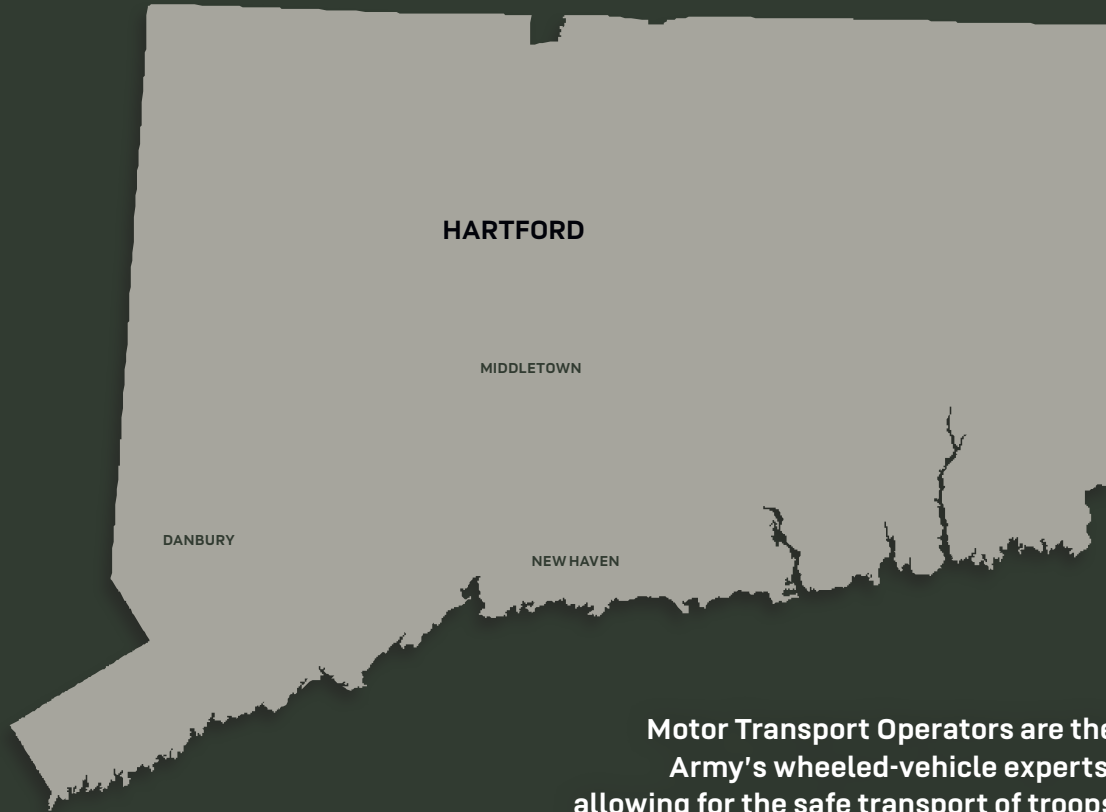
UNITS/DETS

1,220

SOLDIERS

37

CIVILIANS



Motor Transport Operators are the Army's wheeled-vehicle experts, allowing for the safe transport of troops and cargo across all types of terrain.

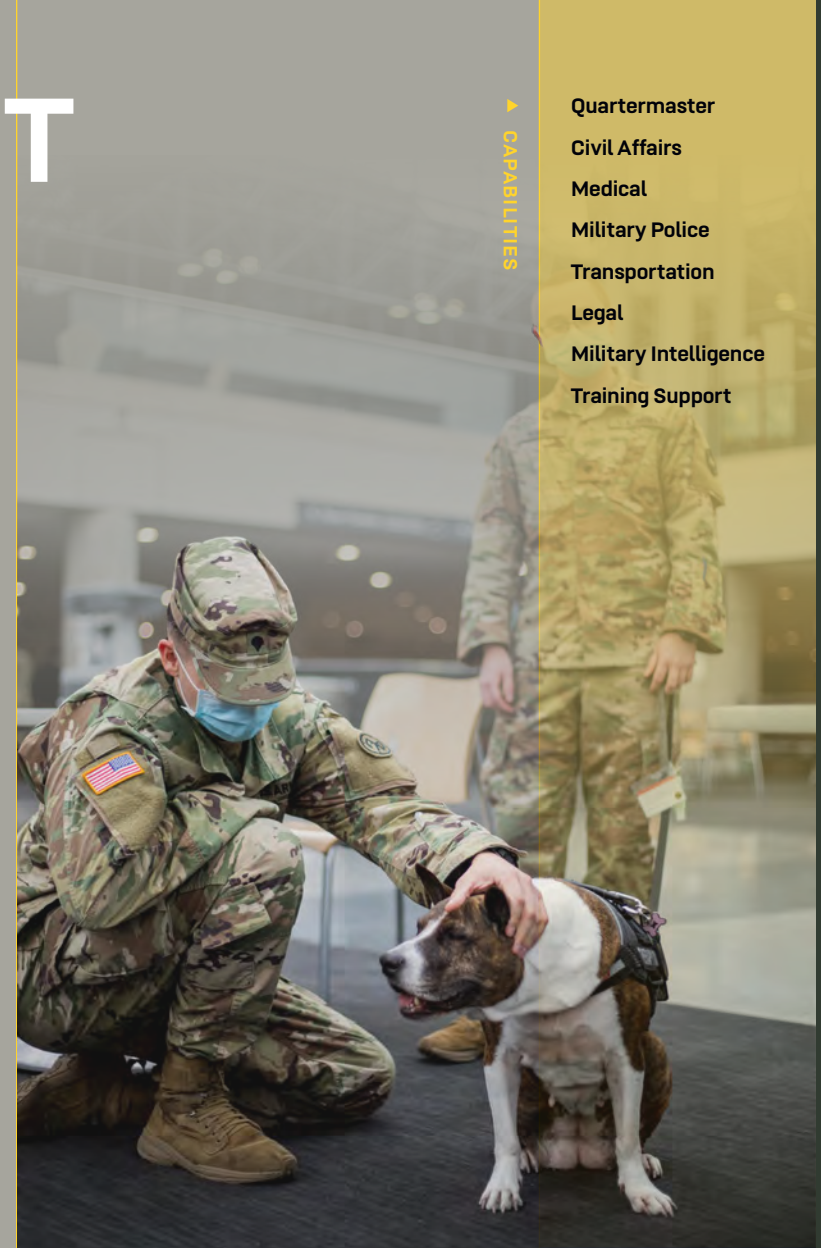
CONNECTICUT

VETERINARIANS AND A VETERINARIAN TECHNICIAN FROM DANBURY'S 411TH CIVIL AFFAIRS BATTALION Functional Specialty Team recently conducted monthly seminars in Djibouti City, Africa. The 411th assumed the civil affairs mission for Combined Joint Task Force-Horn of Africa training more than a dozen participants, including veterinarians and sanitary inspectors from African Government Ministries, in specialties ranging from food-handling safety to bacteriology.

Veterinarians aren't the only ones going to the dogs... A West Hartford-based behavioral health technician assigned to the 405th Field Hospital, Spc. John Ward, is seen here relieving stress in the furry form of a therapy dog. Ward and 'Mila' traveled to the Javits New York Medical Station to provide some much-needed support to service members responding to the COVID-19 pandemic.

An 85-person Army Reserve Urban Augmentation Medical Task Force was also part of the DoD COVID-19 response efforts. The UAMTF, mobilized to augment the staff at Stamford Hospital, was comprised of clinical and administrative staff, as well as experts in operational medicine, infectious diseases, preventive medicine, nursing and respiratory therapy.

U.S. Navy photo by Chief Mass Communication Specialist Barry Riley



▲ CAPABILITIES

- Quartermaster
- Civil Affairs
- Medical
- Military Police
- Transportation
- Legal
- Military Intelligence
- Training Support

BY THE NUMBERS

\$31,941,148

ECONOMIC IMPACT

271

NON-DOD JOBS SUPPORTED

\$8,324,373

NON-DOD WAGES

\$28,001,893

DOLLARS SPENT

\$17,498,595

TOTAL MIL PAYROLL

\$1,482,175

TOTAL CIV PAYROLL



Construction of a state-of-the-art, \$21 million reserve center in Newark is scheduled for completion in 2023. The facility will support 300 Soldiers, consolidate 11 units and include a 33,000-square-foot training center, an 11,000-square-foot vehicle maintenance shop and a 3,000-square-foot storage building.

3

FACILITIES

11

UNITS/DETS

625

SOLDIERS

15

CIVILIANS

DELAWARE

THE ARMY RESERVE MAINTAINS NEARLY 40% OF THE ARMY'S CHEMICAL ASSETS. To maintain technical proficiency, Soldiers of the Newark-based 485th Chemical Battalion train in Chemical, Biological, Radiological and Nuclear (CBRN) defense techniques, making them an asset to civil authorities in the event of a domestic attack. In order to ensure they are ready tactically, Soldiers like Sgt. Demos Moore – shown here preparing to fire a .50 caliber machine gun – participate in joint training exercises to hone their Soldiering skills.

Also based in Newark, Soldiers of the 374th Financial Management Support Unit leveraged Army training – in this case, Diamond Saber, to enhance skills that bring value to public and private organizations.

Exercise Diamond Saber, the Army's largest financial management exercise, is designed to provide realistic technical training to financial management units through interactive scenarios and transactions. Training is focused on disbursing operations, resource management, commercial vendor services and leadership development.

Photo by Sgt. 1st Class Brent Powell



- ▲ CAPABILITIES
- Medical
- Chemical
- Transportation
- Quartermaster
- Finance

BY THE NUMBERS

\$230,823,853

ECONOMIC IMPACT

970

NON-DOD JOBS SUPPORTED

\$20,999,171

NON-DOD WAGES

\$368,438,829

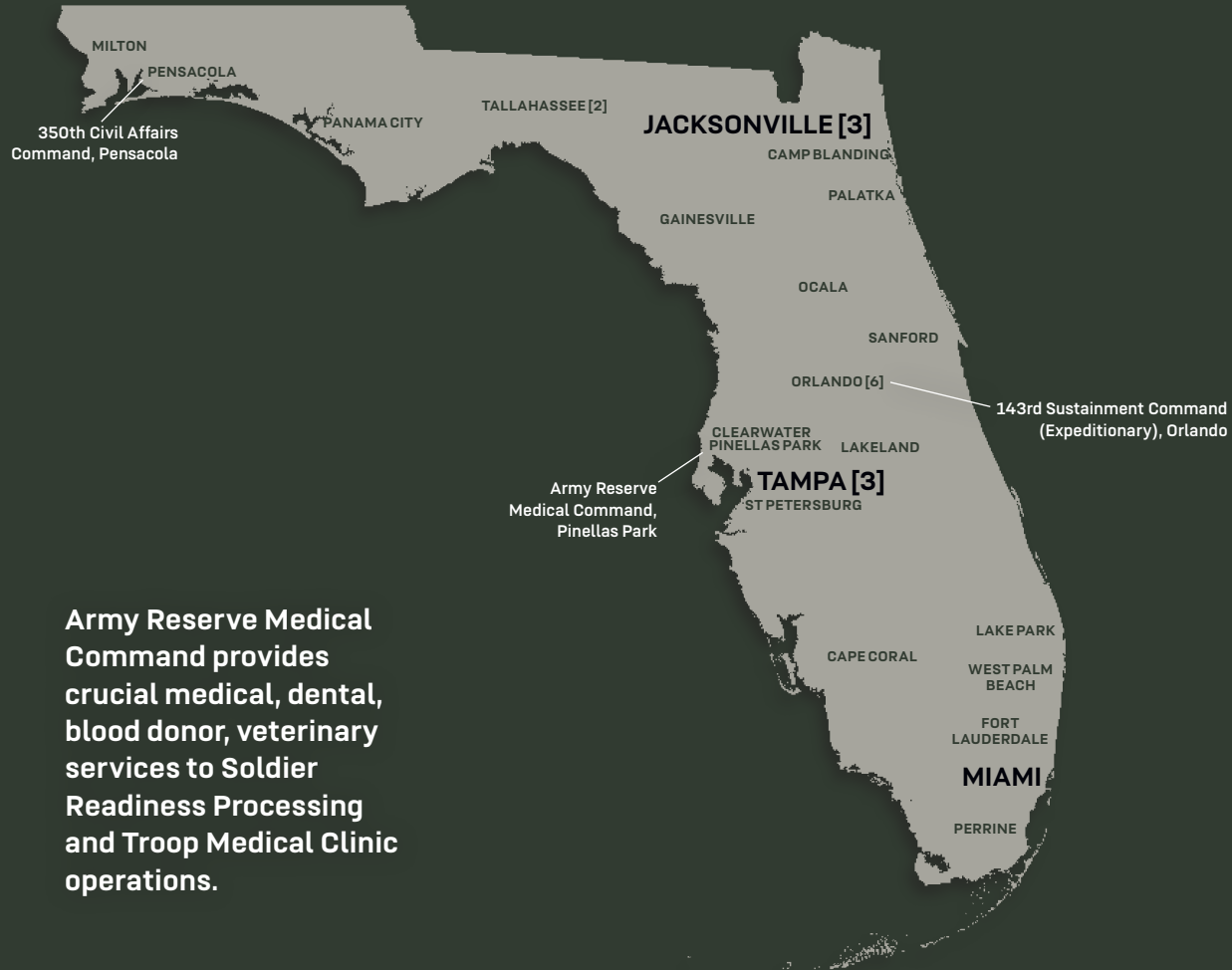
DOLLARS SPENT

\$234,425,183

TOTAL MIL PAYROLL

\$31,323,295

TOTAL CIV PAYROLL



Army Reserve Medical Command provides crucial medical, dental, blood donor, veterinary services to Soldier Readiness Processing and Troop Medical Clinic operations.

33
FACILITIES

173
UNITS/DETS

8,373
SOLDIERS

317
CIVILIANS

FLORIDA

BASED IN PINELLAS PARK, THE ARMY RESERVE MEDICAL COMMAND PROVIDES MORE THAN 2,000 SOLDIERS to Total Force training, and mission support personnel to 45 major exercises across 25 locations, where they design, execute and assess individual and collective training while also delivering healthcare to exercise participants.

One such exercise was Operation Walking Shield, an Innovative Readiness Training Event held at the Fort Belknap Reservation, Montana. Army Reserve medical Soldiers offered no cost medical, dental, optical and veterinary services to the Tribal community, while receiving real-world training to ensure deployment readiness.

Comprised of more than 100 units and 10,000 soldiers throughout the southeastern United States, Orlando's 143d Sustainment Command (Expeditionary) provides crucial logistics capabilities to joint and coalition forces – including theater opening, ammunition supply, equipment repair and other functions vital to the success of the warfighter — including the Army Reserve's only Parachute Rigger companies.

Photo by Lt. Col. William Geddes



- ▲ CAPABILITIES
- Logistics
 - Medical
 - Military Intelligence
 - Aviation
 - Engineer
 - Civil Affairs
 - Military Police
 - Quartermaster
 - Signal
 - Training Support
 - Transportation
 - Chemical
 - Adjutant General
 - Special Forces Support
 - Legal

BY THE NUMBERS

\$393,027,985

ECONOMIC IMPACT

3,961

NON-DOD JOBS SUPPORTED

\$123,719,959

NON-DOD WAGES

\$285,428,592

DOLLARS SPENT

\$184,869,161

TOTAL MIL PAYROLL

\$29,742,309

TOTAL CIV PAYROLL

335th Signal Command (Theater) East Point

3rd Medical Command (Deployment Support), Forest Park

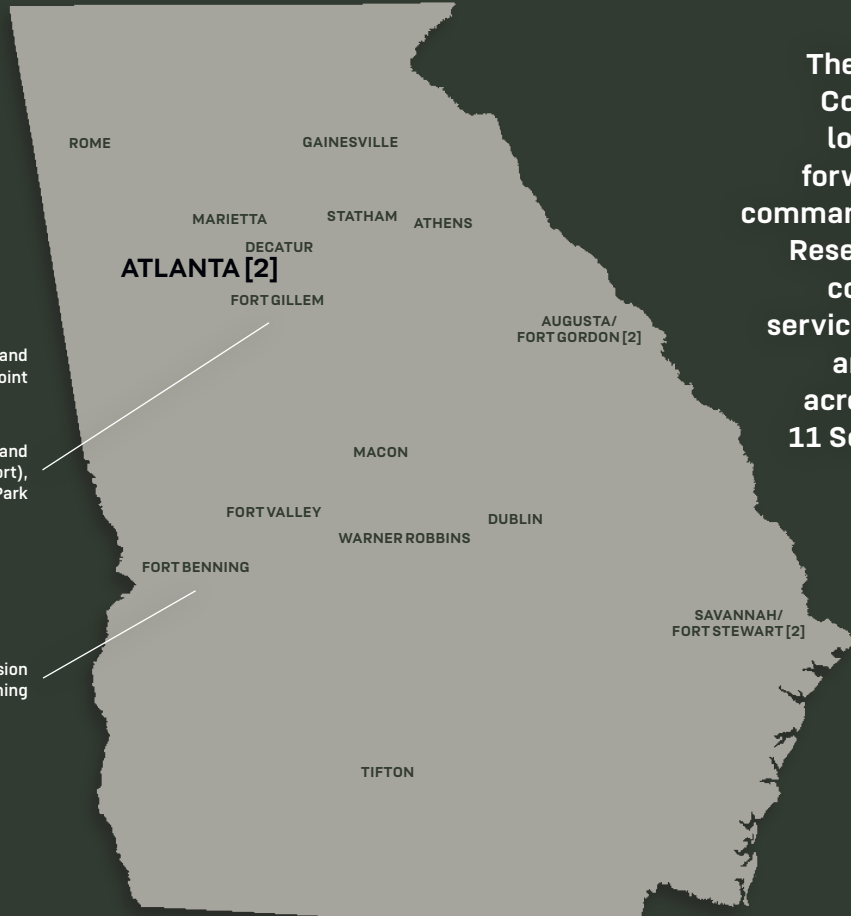
98th Training Division (IET), Fort Benning

22
FACILITIES

131
UNITS/DETS

6,603
SOLDIERS

301
CIVILIANS



The 335th Signal Command is the longest-serving forward-deployed command in the Army Reserve, providing communication services to coalition and joint forces across 30 sites in 11 Southwest Asia countries.

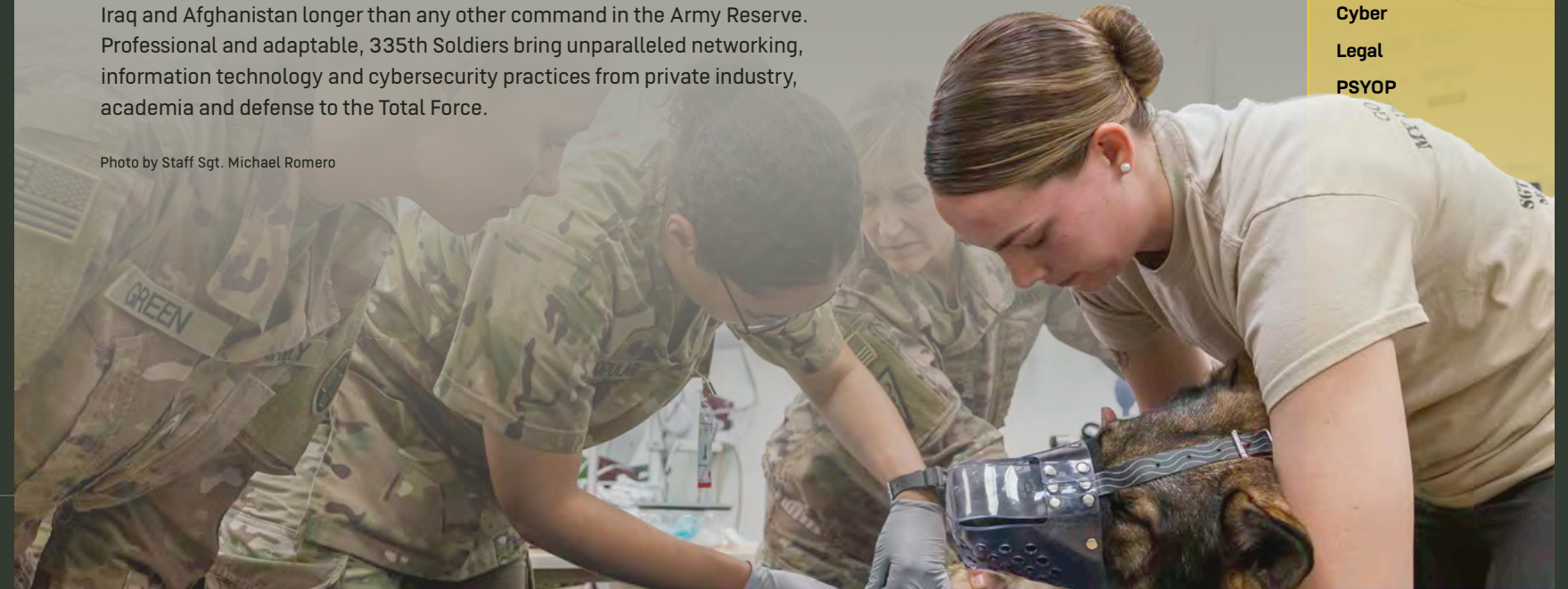
GEORGIA

THE 3RD MEDICAL COMMAND (DEPLOYMENT SUPPORT), FOREST PARK, provides mission command for more than 7,000 Soldiers throughout 21 states east of the Mississippi River and is responsible for mobilizing medical forces around the globe.

Veterinarian services are among the specialties the 3rd MC(DS) provides. Seen here, Jack, a military working dog, prepares to receive an I.V. as part of a routine checkup by healthcare specialists with the 411th Hospital Center (FWD).

Signal and cyber units of the 335th Signal Command (Theater), East Point, engage in every phase of defending the Department of Defense Information Network in support of the Army, Joint and Combined Forces Commanders – from planning, engineering and installing, to securing, operating and maintaining the network. One of just three theater signal commands in the Army, the 335th has the distinction of having served in Iraq and Afghanistan longer than any other command in the Army Reserve. Professional and adaptable, 335th Soldiers bring unparalleled networking, information technology and cybersecurity practices from private industry, academia and defense to the Total Force.

Photo by Staff Sgt. Michael Romero



- ▲ CAPABILITIES
- Signal (Cbt Camera)
- Quartermaster (Aerial Delivery)
- Logistics
- Medical
- Military Intelligence
- Engineer
- Chemical
- Personnel Services
- Training Support
- Transportation
- Ordnance
- Cyber
- Legal
- PSYOP

BY THE NUMBERS

\$125,522,967

ECONOMIC IMPACT

1,166

NON-DOD JOBS SUPPORTED

\$37,992,794

NON-DOD WAGES

\$85,262,588

DOLLARS SPENT

\$57,423,391

TOTAL MIL PAYROLL

\$10,474,036

TOTAL CIV PAYROLL

Diverting approximately 108 tons of material from landfills contributed to an estimated \$36 million in cost savings, earned the 9th MSC a 2019 EPA Federal Green Challenge Regional Award.

5
FACILITIES

43
UNITS/DETS

2,051
SOLDIERS

106
CIVILIANS



HAWAII

AS THE ARMY RESERVE'S SOLE INFANTRY BATTALION, the 100th Battalion, 442nd Infantry Regiment, is the most decorated unit in the history of the U.S. military. Their awards number in the thousands and include 560 Silver Star Medals, 21 Medals of Honor, and seven Presidential Unit Citations. Pictured here, Spc. Gabriel Ramirez, an infantryman with 100th, continues that tradition of excellence – being selected to participate in the U.S. Army Pacific's Best Warrior Competition at Ford Island, Hawaii.

In Hawaii, Alaska, American Samoa, and the Commonwealth of the Northern Mariana Islands, nearly 400 Soldiers across 9th Mission Support Command supported three federal staging areas in response to the COVID-19 pandemic — moving more than 11,000 pieces of personal protective equipment and medical gear into the Pacific Territories, Hawaii and Alaska.

Stationed across 16 time zones, Soldiers of the 311th Signal Command (Theater), Fort Shafter support freedom of action in cyberspace for the U.S. and its allies by planning, installing, operating, maintaining, securing and defending Army, joint and coalition networks.

Photo by Spc. Jessica Scott



- ▲ CAPABILITIES
- Medical
- Signal
- Logistics
- Engineer
- Quartermaster
- Transportation
- Infantry
- Military Intelligence
- Civil Affairs
- Training Support

BY THE NUMBERS

\$65,052,592

ECONOMIC IMPACT

637

NON-DOD JOBS SUPPORTED

\$20,420,987

NON-DOD WAGES

\$49,025,464

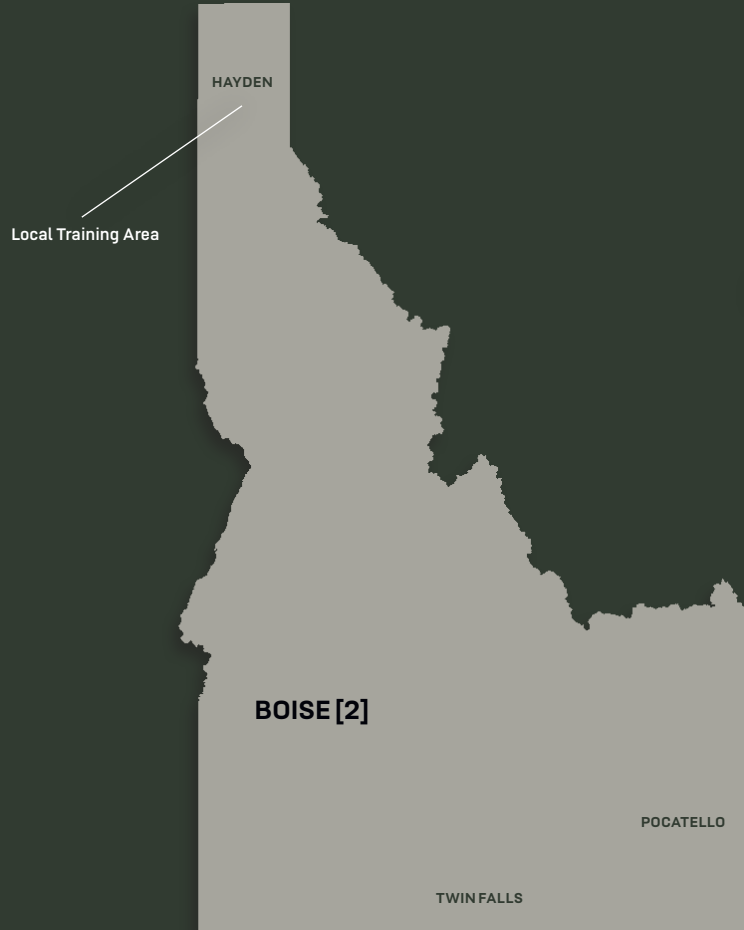
DOLLARS SPENT

\$25,029,991

TOTAL MIL PAYROLL

\$4,248,901

TOTAL CIV PAYROLL



Idaho's engineers are skilled in many aspects of construction, including supervising construction engineering, electrical, carpentry, masonry and plumbing, as well as heavy equipment operation.

7
FACILITIES

15
UNITS/DETS

894
SOLDIERS

43
CIVILIANS

IDAHO

TO MAINTAIN A BROAD SCOPE OF WARFIGHTING SKILLS, THE 391ST MOBILE AUGMENTATION COMPANY emplaced inert minefields, dug vehicle-fighting positions, strung triple-strand concertina wire, created bridges over obstacles with an Armored Vehicle-Launched Bridge, and fired a Mine-Clearing Line Charge rocket – all during a single 72-hour training event.

The Boise-based 391st is a unique Army engineering unit that specializes in shaping the battlefield – making it easier for allied units to maneuver, creating obstacles for enemy units or forcing them to move where allied combat units want them to be.

The unit is part of the 321st Engineer Battalion, also in Boise, which maintains specialized certification to work with explosives. This specialty allows them to remove obstacles, destroy fortifications and breach doors.

Photo by Sgt. 1st Class Jason Proseus



- ▲ CAPABILITIES
- Quartermaster
 - Engineer
 - Transportation
 - Ordnance (Ammo)
 - Training Support
 - Legal

BY THE NUMBERS

\$295,823,126

ECONOMIC IMPACT

3,309

NON-DOD JOBS SUPPORTED

\$93,577,128

NON-DOD WAGES

\$273,674,178

DOLLARS SPENT

\$173,502,073

TOTAL MIL PAYROLL

\$27,766,076

TOTAL CIV PAYROLL



Great Lakes Training Division, 75th Training Command, Fort Sheridan

85th USAR Support Command, Arlington Heights

416th Theater Engineer Command, Darien

Local Training Area

Fort Sheridan reduced its water usage by more than 90% in 2020 – from 20+ million gallons, to under 2 million gallons – by closing open valves and repairing water leaks.

23
FACILITIES

127
UNITS/DETS

6,197
SOLDIERS

281
CIVILIANS

ILLINOIS

TRAINING IS THE THEME FOR SOLDIERS IN THE “LAND OF LINCOLN” STATE. THE 85TH ARMY RESERVE SUPPORT COMMAND, Arlington Heights, partners with and trains Army leaders in focused areas of leadership: training, equipping and manning in support of First Army’s mission to successfully deploy units with the training and readiness required to fight and win on the battlefield. The 85th also assists with mobilization certification for deploying Army Reserve and National Guard units, with nine Brigade Support Elements and 45 battalions dispersed across 25 states.

Training for members of the 416th Theater Engineer Command includes firing an M249 Squad Automatic Weapon during a Best Warrior Competition at Fort McCoy, Wisconsin, shown here. Headquartered in Darien, the 416th specializes in Combat Engineering, General Engineering and Geospatial Engineering while maintaining mission command of Army Reserve engineer assets, training and equipping units and Soldiers in 26 of the western states and the Contingency Response Unit in the District of Columbia.

Photo by Sgt. Joseph Cathey



▲ CAPABILITIES

- Chemical
- Medical
- Quartermaster
- Transportation
- Logistics
- Engineer
- Military Police
- PSYOP
- Civil Affairs
- Military Intelligence
- Training Support
- Cyber
- Ordnance

BY THE NUMBERS

\$225,038,763

ECONOMIC IMPACT

1,806

NON-DOD JOBS SUPPORTED

\$66,965,129

NON-DOD WAGES

\$138,488,775

DOLLARS SPENT

\$78,225,721

TOTAL MIL PAYROLL

\$10,869,282

TOTAL CIV PAYROLL

Members of the 310th ESC deployed to Kuwait 2020-2021 in support of Operations Enduring Freedom and Spartan Shield.



17
FACILITIES

69
UNITS/DETS

2,794
SOLDIERS

110
CIVILIANS

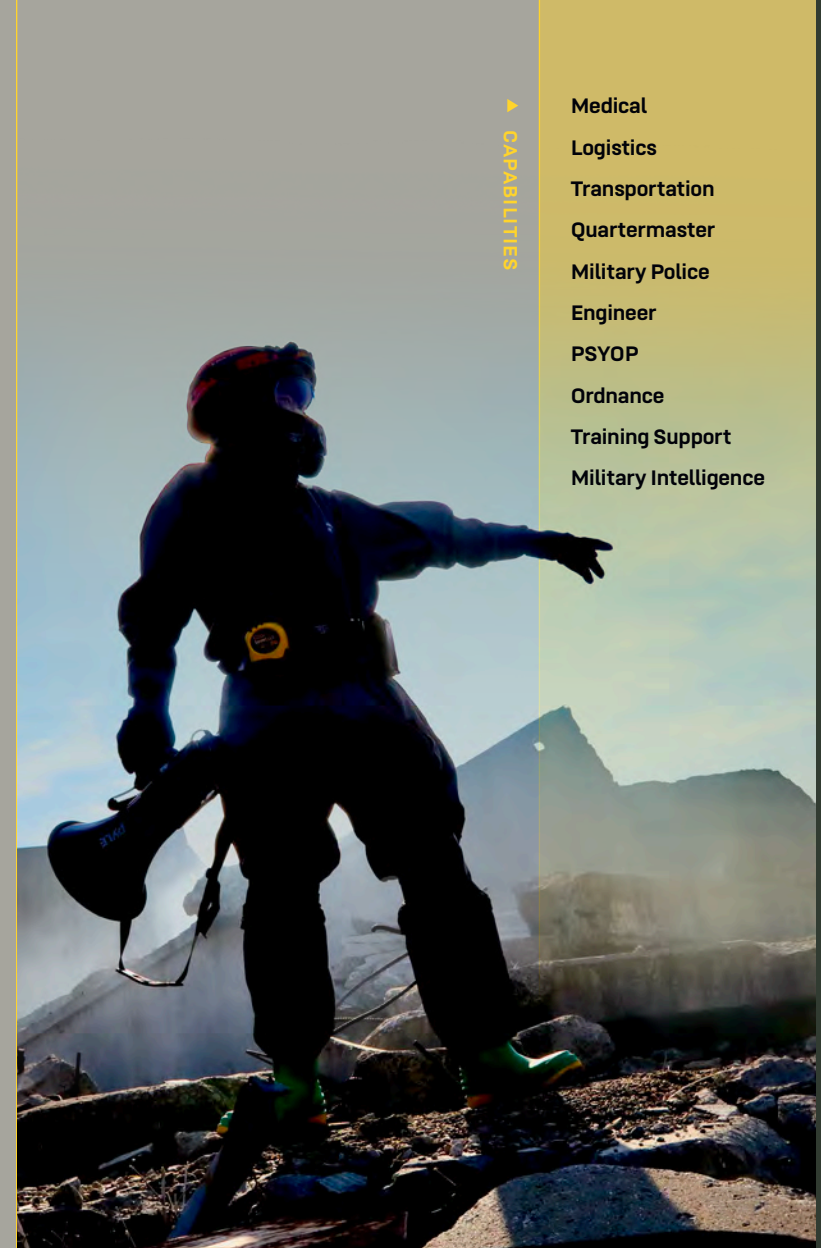
INDIANA

INDIANA HOSTS GUARDIAN RESPONSE, AN ARMY RESERVE-SPONSORED, LARGE-SCALE DEFENSE SUPPORT OF CIVIL AUTHORITIES exercise replicating a chemical, biological, radiological or nuclear catastrophe scenario. The event is led by the 78th Training Division and 84th Training Command and held at the National Guard's Muscatatuck Urban Training Center. Seen here, a Soldier assigned to the 409th Engineer Company directs a search for possible survivors in a mock-building collapse during Guardian Response 21.

Located in Butlerville, the Muscatatuck Urban Training Center provides realistic training, with a 1,000-acre urban and rural landscape with more than 190 brick-and-mortar structures — roughly 1.5 million square feet under roof, 1.8 miles of subterranean tunnels, a cave complex, more than nine miles of roads, managed airspace, and a 185-acre reservoir.

The 310th Sustainment Command (Expeditionary), Indianapolis, has more than 8,000 Soldiers throughout an eight-state region. Soldiers specialize in logistical supply – such as ammunition, bulk water and petroleum management – and logistical support, which includes maintenance, parachute rigging, laundry and bath.

Photo by Sgt. 1st Class Brent Powell



- ▲ CAPABILITIES
- Medical
 - Logistics
 - Transportation
 - Quartermaster
 - Military Police
 - Engineer
 - PSYOP
 - Ordnance
 - Training Support
 - Military Intelligence

BY THE NUMBERS

\$177,684,650

ECONOMIC IMPACT

1,627

NON-DOD JOBS SUPPORTED

\$53,269,292

NON-DOD WAGES

\$125,551,863

DOLLARS SPENT

\$72,402,188

TOTAL MIL PAYROLL

\$9,288,296

TOTAL CIV PAYROLL

15
FACILITIES

57
UNITS/DETS

2,586
SOLDIERS

94
CIVILIANS

Ammunition Specialists are responsible for the management of ammunition, explosives, and their components – receiving, storing, issuing, and inspecting weapon systems.



IOWA

WITH 6,000 ARMY RESERVE SOLDIERS SPREAD ACROSS 62 UNITS IN THE MIDWEST, DES MOINES' 103RD SUSTAINMENT COMMAND (EXPEDITIONARY) provides crucial theater-level logistic and sustainment support to combatant commanders across the globe. When deployed, Army Reserve logisticians regularly transport materials including food, ammunition, medical supplies and fuel.

Shown here, Soldiers from the 103rd ESC honed their skills during "Cactus Gunnery," a vehicle-mounted gunnery training and qualification exercise that enhances their ability to defend their convoys. The ability to engage and effectively defend against an enemy contributes to the success of vital supply missions without adding pressure to security elements.

Photo by Maj. Dino De La Hoya



- ▲ CAPABILITIES
- Military Police
- Medical
- Engineer
- Logistics
- Transportation
- Quartermaster
- Training Support

BY THE NUMBERS

\$200,421,129

ECONOMIC IMPACT

2,151

NON-DOD JOBS SUPPORTED

\$61,499,452

NON-DOD WAGES

\$170,750,957

DOLLARS SPENT

\$88,836,869

TOTAL MIL PAYROLL

\$21,540,941

TOTAL CIV PAYROLL

The 824th Quartermaster Company's Petroleum Detachment keeps the warfighter moving by inspecting fuel sites, managing fuel distribution and ensuring quality control.



21
FACILITIES

72
UNITS/DETS

3,173
SOLDIERS

218
CIVILIANS

KANSAS

WICHITA'S 451ST SUSTAINMENT COMMAND (EXPEDITIONARY) plans, coordinates and controls sustainment operations in a range of areas, including supply, transportation, field services and maintenance. Comprised of more than 4,000 across the Midwest, the 451st is designed to deploy into a theater of operation, assume command of sustainment units and provide distribution, financial and human resource management. Seen here, 451st Soldiers set up a Quick Erect Antenna Mast system to establish quick and effective communication as part of the Early Entry Command Post field exercise on McConnell Air Force Base.

The 647th Regional Support Group, Wichita, is a one of a kind brigade-level capability within the 416th Theater Engineer Command. Members of the 647th RSG provide command and control of two Army Reserve engineer battalions and manage base camp operations – with the capacity to provide services to a population in excess of 6,000 when deployed.

Photo by Spc. Andrew Zook



- ▲ CAPABILITIES
- Medical
- Aviation
- Engineer (Fire Fighter)
- Quartermaster
- Transportation
- Military Police
- Logistics
- Personnel Services
- Training Support
- Public Affairs
- Legal

BY THE NUMBERS

\$249,573,483

ECONOMIC IMPACT

2,289

NON-DOD JOBS SUPPORTED

\$70,262,326

NON-DOD WAGES

\$198,927,309

DOLLARS SPENT

\$105,607,523

TOTAL MIL PAYROLL

\$34,090,022

TOTAL CIV PAYROLL



The 84th TC lineage dates back to Abraham Lincoln and the Black Hawk Indian War of 1832. The unit patch depicts an ax splitting a log for a rail fence, hence the nickname "The Railsplitters."

20
FACILITIES

73
UNITS/DETS

3,772
SOLDIERS

345
CIVILIANS

KENTUCKY

WHILE ITS MISSION HAS EVOLVED, THE LEGACY OF THE 84TH TRAINING COMMAND, Fort Knox, traces back to the 84th Infantry Division, which landed on Omaha Beach in Normandy in 1944.

Today the 84th TC oversees the Combat Support Training Program and Mission Command Training Program, ensuring units from across the Army Reserve are trained and ready for deployment. Designed to immerse units in realistic, large-scale tactical training environments, the 84th TC trains and evaluates units on collective training proficiency, providing commanders with readiness assessments and timely feedback.

Also at Fort Knox, the Army Reserve Aviation Command provides theater aviation support to Army and joint operations. It additionally supports emergency response to all FEMA regions within the United States. With 4,400+ Soldiers, nearly 600 Civilians and 230 aircraft – like the UH-60 Black Hawk helicopter seen here – the ARAC provides command and control for all Army Reserve aviation, air assault, air movement, aeromedical evacuation, and inter- and intra-theater transportation.

Photo by Sgt. Alexander Morgan



- ▲ CAPABILITIES
- Transportation
- Medical
- Engineer
- Chemical
- Military Police
- Aviation
- Training Support

BY THE NUMBERS

\$123,222,935

ECONOMIC IMPACT

1,162

NON-DOD JOBS SUPPORTED

\$35,810,814

NON-DOD WAGES

\$97,748,009

DOLLARS SPENT

\$59,075,258

TOTAL MIL PAYROLL

\$11,066,906

TOTAL CIV PAYROLL



The 377th TSC coordinates diverse operations including presidential inaugurations, State of the Union addresses, U.N. General Assembly meetings, and political conventions, as well as natural and man-made disasters.

9

FACILITIES

42

UNITS/DETS

2,110

SOLDIERS

112

CIVILIANS

LOUISIANA

IN 2020, THE BELLE CHASSE-BASED 377TH THEATER SUSTAINMENT COMMAND assumed its homeland role as U.S. Army North's (ARNORTH) sustainment lead for DoD's COVID-19 response, providing logistical support to units from all components and moving personnel, equipment and materials nationwide. An example of that support can be seen here as a rough terrain cargo handler moves a container of much needed medical supplies outside the Seattle Event Center.

Highly-trained and ready to support homeland defense and deploy worldwide, the 377th is the largest command in the Army Reserve, with nearly 35,000 Soldiers and Civilians in 400 units located across 32 states. Additionally, the command works with partners to provide sustainment solutions for the United States, Canada and Mexico to respond to catastrophic events ranging from natural disasters to chemical attacks.



Photo by Maj. Brandon Mace

- ▲ CAPABILITIES
- Medical
 - Logistics
 - Finance
 - Quartermaster
 - Legal
 - Transportation
 - Training Support
 - Public Affairs

BY THE NUMBERS

\$24,039,067

ECONOMIC IMPACT

269

NON-DOD JOBS SUPPORTED

\$7,651,445

NON-DOD WAGES

\$17,816,489

DOLLARS SPENT

\$8,819,292

TOTAL MIL PAYROLL

\$691,682

TOTAL CIV PAYROLL



3

FACILITIES

6

UNITS/DETS

315

SOLDIERS

7

CIVILIANS

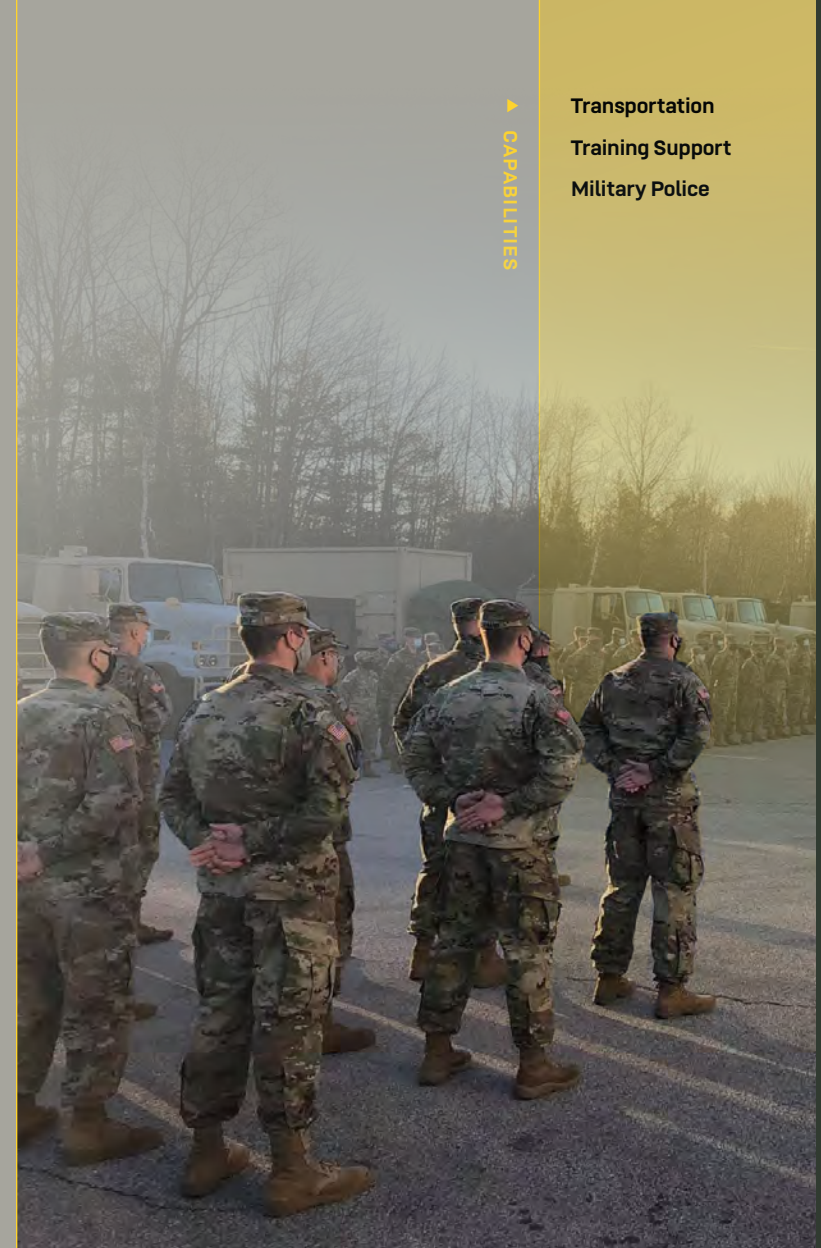
Called the backbone of the Army's support and sustainment structure, the Transportation Corps moves supplies, troops and equipment around the globe, providing advanced mobility in peace and war.

MAINE

THE AUBURN-BASED 619TH TRANSPORTATION COMPANY, seen here preparing to inspect and load equipment as part of mobilization preparation, deployed to Poland to support the European Deterrence Initiative. The 619th TC will sustain operations across all of Eastern Europe – moving materials and equipment in support of brigade combat teams. The European Deterrence Initiative bolsters the security and capacity of NATO Allies and partners enhancing the capability and readiness of our regional partners and improving joint reception, staging, onward movement, and integration capabilities.

In order to train the best, you have to be the best. For more than 30 years, the mission of Lewiston's 3rd Training Battalion, 304th Regiment has revolved around instructing new cadets during their annual training. Throughout the year, Soldiers train during battle serve as instructors for cadet, ROTC and foreign military officer training programs at the United States Military Academy at West Point.

Photo by Pvt. 1st Class Daniel Volz



▲ CAPABILITIES

- Transportation
- Training Support
- Military Police

BY THE NUMBERS

\$244,453,392

ECONOMIC IMPACT

2,604

NON-DOD JOBS SUPPORTED

\$78,906,710

NON-DOD WAGES

\$209,850,035

DOLLARS SPENT

\$136,797,020

TOTAL MIL PAYROLL

\$16,303,923

TOTAL CIV PAYROLL



The 200th MP Command is the largest military police organization across the DoD and is the primary provider of detention operations forces for the joint force.

18
FACILITIES

104
UNITS/DETS

4,886
SOLDIERS

165
CIVILIANS

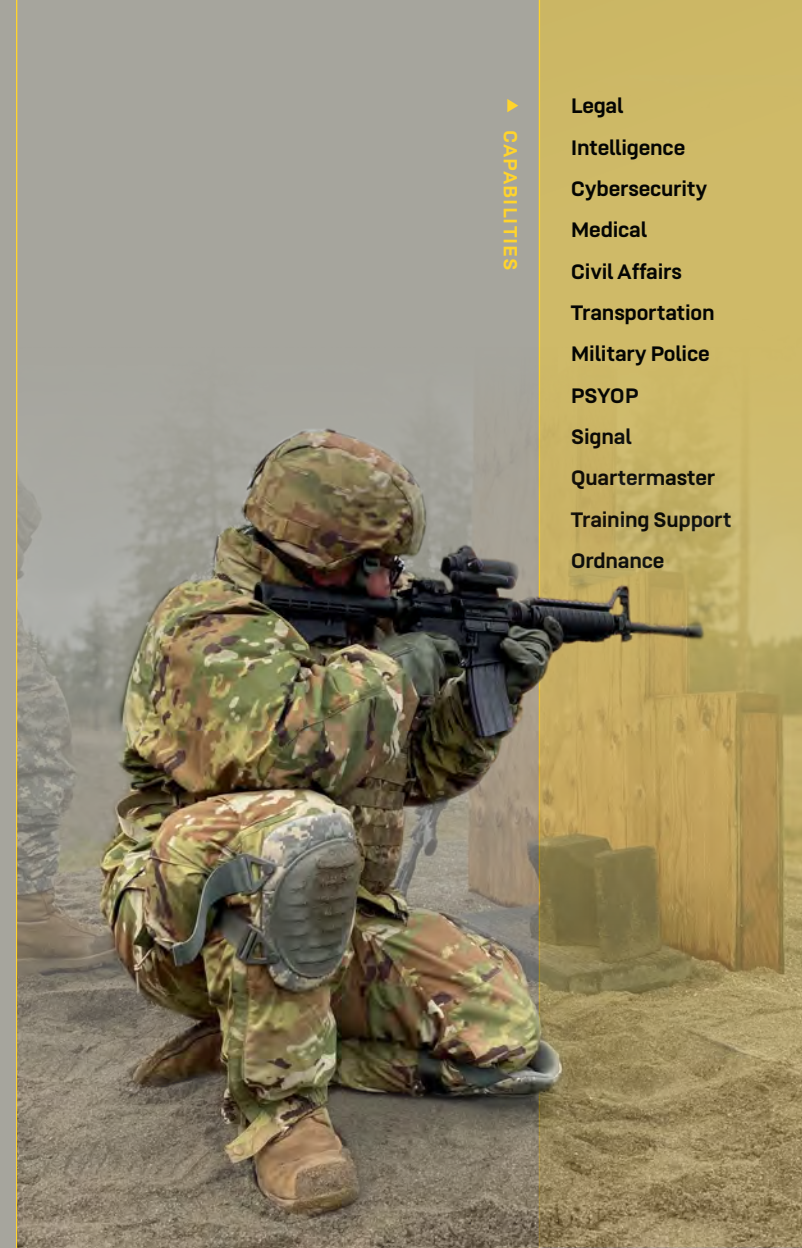
MARYLAND

IT'S NOT ALL COURTROOMS AND CUBICLES for the Army Reserve Legal Command. Soldiers such as Spc. David Lange, shown here during weapons qualification, must maintain basic Soldiering skills. The Gaithersburg-based unit provides mission command to 1,800 personnel in 104 cities across 43 states and in two locations overseas. Twenty-eight legal operations detachments rely on the headquarters for everything from training and equipping to mobilization support. When deployed, these specialized assets advise and assist combatant commanders on wide array of matters.

Fort Meade's 200th Military Police Command, one of just two military police commands in the Army, provides a full range of support to large-scale ground operations. Additionally, as the Army Reserve's senior military police command, it trains four brigade headquarters, 22 battalion headquarters and 53 companies across the continental United States.

Also at Fort Meade, the 3rd Training Support Battalion, 312th Regiment recently mobilized to support First Army Division West's training and mobilization mission. The 312th shared crucial oversight to ensure Soldiers and units deployed trained and ready to fight.

Photo by Sgt. 1st Class Javier Orona



- ▲ CAPABILITIES
- Legal
- Intelligence
- Cybersecurity
- Medical
- Civil Affairs
- Transportation
- Military Police
- PSYOP
- Signal
- Quartermaster
- Training Support
- Ordnance

BY THE NUMBERS

\$191,858,423

ECONOMIC IMPACT

1,612

NON-DOD JOBS SUPPORTED

\$55,662,693

NON-DOD WAGES

\$146,233,222

DOLLARS SPENT

\$89,396,824

TOTAL MIL PAYROLL

\$6,521,569

TOTAL CIV PAYROLL



Fort Devens Reserve Forces Training Area provides training capabilities, standardized services, and sustainable infrastructure, enabling Total Army readiness.

17
FACILITIES

72
UNITS/DETS

3,193
SOLDIERS

66
CIVILIANS

MASSACHUSETTS

DEVENS, RESERVE FORCES TRAINING AREA, IS HOME TO THREE BATTALIONS UNDER THE 98TH TRAINING DIVISION.

Each is responsible for training Soldiers in various military occupational specialties.

In addition, Devens, Reserve Forces Training Area's Cyber Protection Team 180 serves as a key part of the Army Reserve Cyber Operations Group's Northeast Cyber Protection Center, supporting missions against U.S. adversaries in cyberspace and empowering Army, joint and combined maneuver forces.

Not solely home to Army Reserve units, Devens also provides training areas for units like the 804th Medical Brigade, seen here organizing a Best Warrior Competition. All three components participate in this challenging competition, which recognizes Soldiers who demonstrate a commitment to the Army values and embody the Warrior Ethos.

Photo by Jaz Levario



▲ CAPABILITIES

- Transportation
- Intelligence
- Cybersecurity
- Medical
- Military Police
- Chemical
- Engineer (Fire Fighter)
- Quartermaster
- Training Support

BY THE NUMBERS

\$179,486,253

ECONOMIC IMPACT

1,515

NON-DOD JOBS SUPPORTED

\$53,337,960

NON-DOD WAGES

\$139,592,777

DOLLARS SPENT

\$84,917,184

TOTAL MIL PAYROLL

\$9,782,354

TOTAL CIV PAYROLL

The 431st QM Company specializes in assembling and integrating Inland Petroleum Distribution Systems – a multi-product system that allows the military to support an operational force with bulk fuels.

15
FACILITIES

62
UNITS/DETS

3,033
SOLDIERS

99
CIVILIANS



MICHIGAN

THE 300TH MILITARY POLICE BRIGADE, based in Inkster, provides mission command – supporting and conducting military police operations – for 31 units across 13 states. The 300th integrates capabilities from all three military police disciplines (police operations, detention operations, security and mobility support) and applies police intelligence operations into all missions. Soldiers also practice life-saving skills, as seen here conducting combat lifesaver training and certification on Fort Custer – part of Operation Spartan Shield, a field training exercise focused on developing basic Soldier and leader skills.

The Army Reserve comprises nearly 90% of the Total Army Civil Affairs force, including Soldiers of the 414th Civil Affairs Battalion in Southfield. These liaisons between the Army and civilian authorities identify the critical requirements of local populations during combat or crisis situations, such as natural and man-made disasters.

Ann Arbor's 406th Combat Sustainment Support Battalion stands ready to deploy in support of combat and humanitarian operations. The headquarters company deploys as command-and-control module, with or without its organic elements.

Photo by Master Sgt. Andy Yoshimura



- ▲ CAPABILITIES
- Military Intelligence
- Transportation
- Medical
- Civil Affairs
- Engineer
- Military Police
- Quartermaster
- Training Support
- PSYOP
- Legal

BY THE NUMBERS

\$172,694,613

ECONOMIC IMPACT

1,665

NON-DOD JOBS SUPPORTED

\$54,268,835

NON-DOD WAGES

\$131,807,335

DOLLARS SPENT

\$83,265,316

TOTAL MIL PAYROLL

\$11,363,341

TOTAL CIV PAYROLL

12
FACILITIES

50
UNITS/DETS

2,974
SOLDIERS

115
CIVILIANS



The 847th Human Resources Company conducted postal operations in support of Operation Spartan Shield and Combined Joint Task Force - Operation Inherent Resolve across the Middle East.

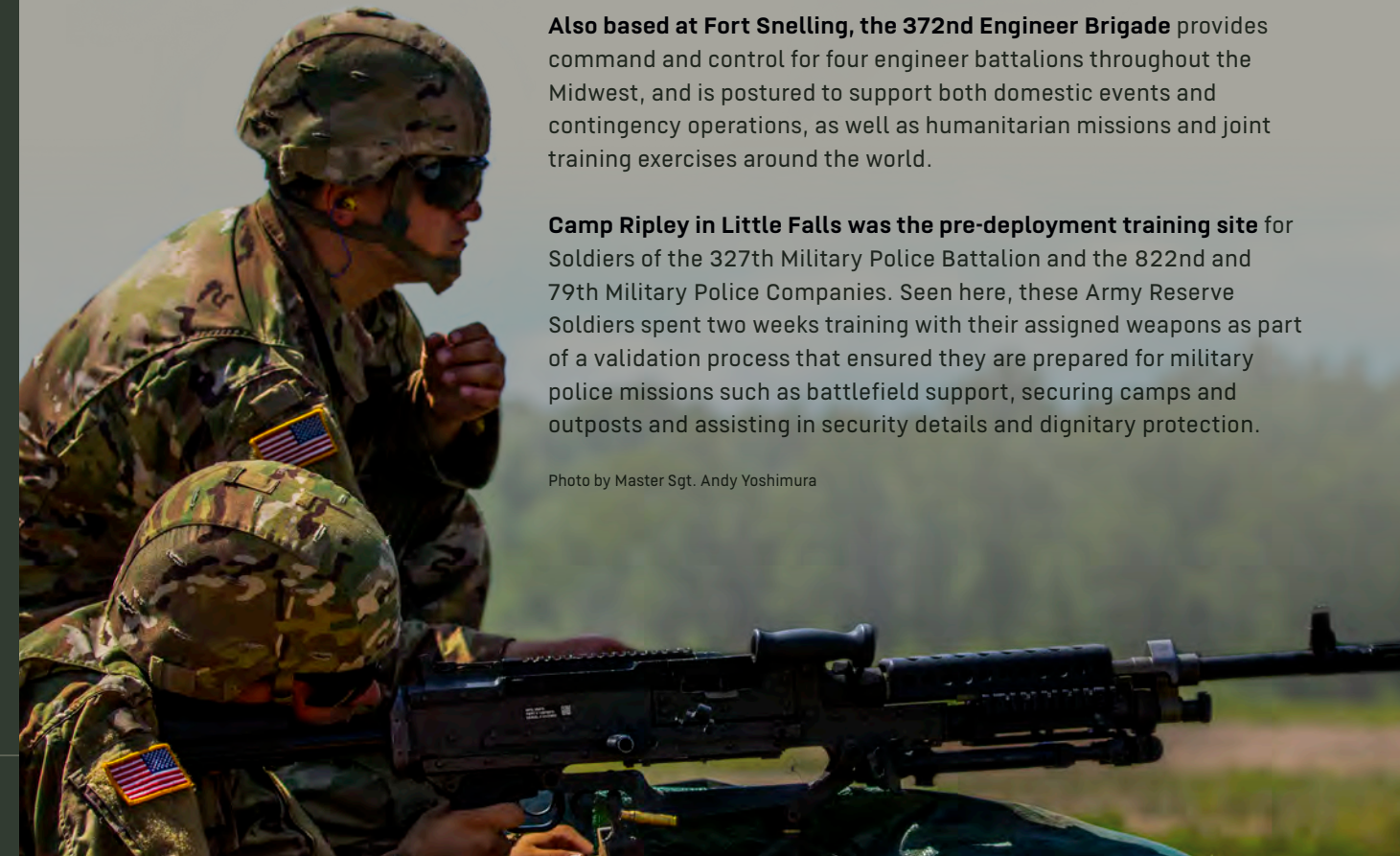
MINNESOTA

THE 88TH READINESS DIVISION, FORT SNELLING, supports roughly 53,000 Soldiers in more than 600 units at 579 Army Reserve Centers. The division oversees 760 facilities totaling nearly 10,000,000 square feet, and manages 12 Local Training Areas in 11 states covering more than 7,500 acres.

Also based at Fort Snelling, the 372nd Engineer Brigade provides command and control for four engineer battalions throughout the Midwest, and is postured to support both domestic events and contingency operations, as well as humanitarian missions and joint training exercises around the world.

Camp Ripley in Little Falls was the pre-deployment training site for Soldiers of the 327th Military Police Battalion and the 822nd and 79th Military Police Companies. Seen here, these Army Reserve Soldiers spent two weeks training with their assigned weapons as part of a validation process that ensured they are prepared for military police missions such as battlefield support, securing camps and outposts and assisting in security details and dignitary protection.

Photo by Master Sgt. Andy Yoshimura



▲ CAPABILITIES

- Medical
- Chemical
- Engineer
- Civil Affairs
- Legal
- Transportation
- PSYOP
- Military Police
- Training Support
- Postal

BY THE NUMBERS

\$190,700,871

ECONOMIC IMPACT

1,705

NON-DOD JOBS SUPPORTED

\$57,414,160

NON-DOD WAGES

\$123,617,314

DOLLARS SPENT

\$61,931,029

TOTAL MIL PAYROLL

\$13,636,009

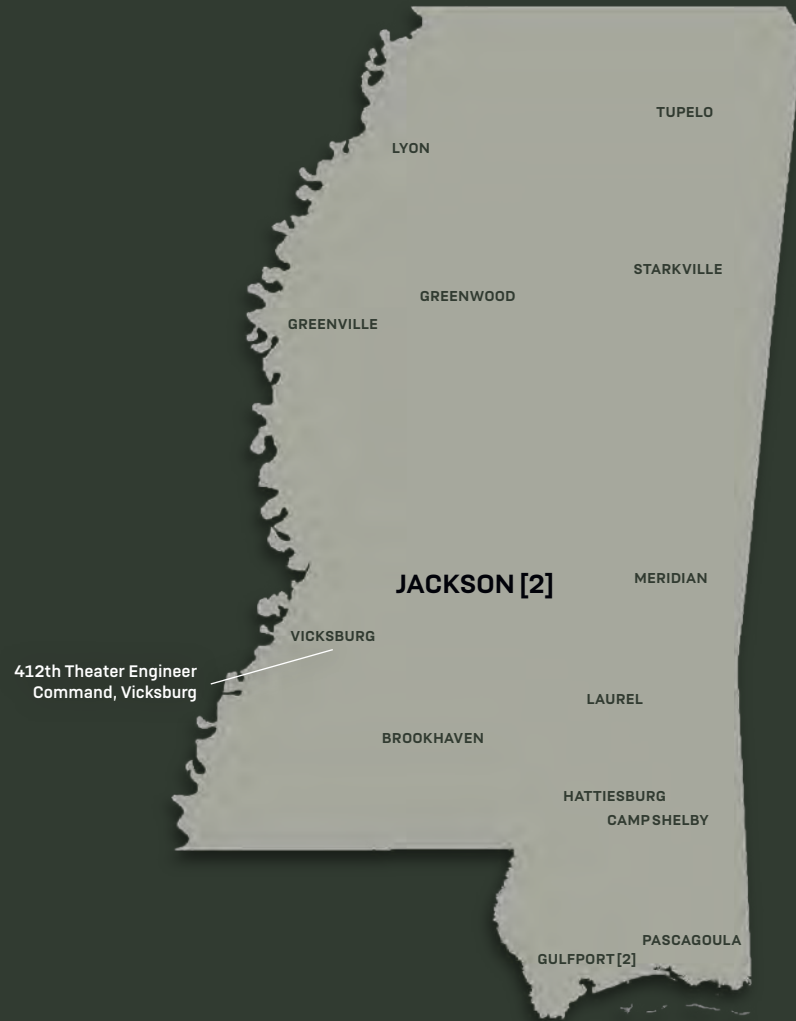
TOTAL CIV PAYROLL

17
FACILITIES

47
UNITS/DETS

2,212
SOLDIERS

138
CIVILIANS



The 412th TEC traces its lineage back to 1923 and the Organized Reserve, where the then-372nd Engineer Regiment earned the Meritorious Unit Citation for actions during World War II.

MISSISSIPPI

DURING PEACETIME, THE 412TH THEATER ENGINEER COMMAND, Vicksburg, provides mission command of Army Reserve engineer assets in 20 states – predominantly east of the Mississippi River. This includes two engineer brigades, a Maneuver Enhancement Brigade, a Regional Support Group, a Forward Engineer Support Team-Main, and an Explosive Hazards Coordination Cell. During contingency operations, the 412th TEC provides command and control of theater-level engineer operations in support of unified land operations.

The 412th TEC's combat capabilities consist of mobility augmentation, route clearance, area clearance, and counter-mobility. Construction capabilities consist of vertical construction, horizontal construction, and technical engineer support. They also train alongside their active-duty brethren firing M58 mine clearing line charges, as seen here at the National Training Center, Ft. Irwin, California.

Photo by Sgt. 1st Class Tony Foster



▲ CAPABILITIES

- Transportation
- Medical
- Engineer (Fire Fighter)
- Logistics
- Quartermaster
- Personnel Services
- Legal
- Training Support

BY THE NUMBERS

\$255,181,838

ECONOMIC IMPACT

2,727

NON-DOD JOBS SUPPORTED

\$77,662,717

NON-DOD WAGES

\$224,508,460

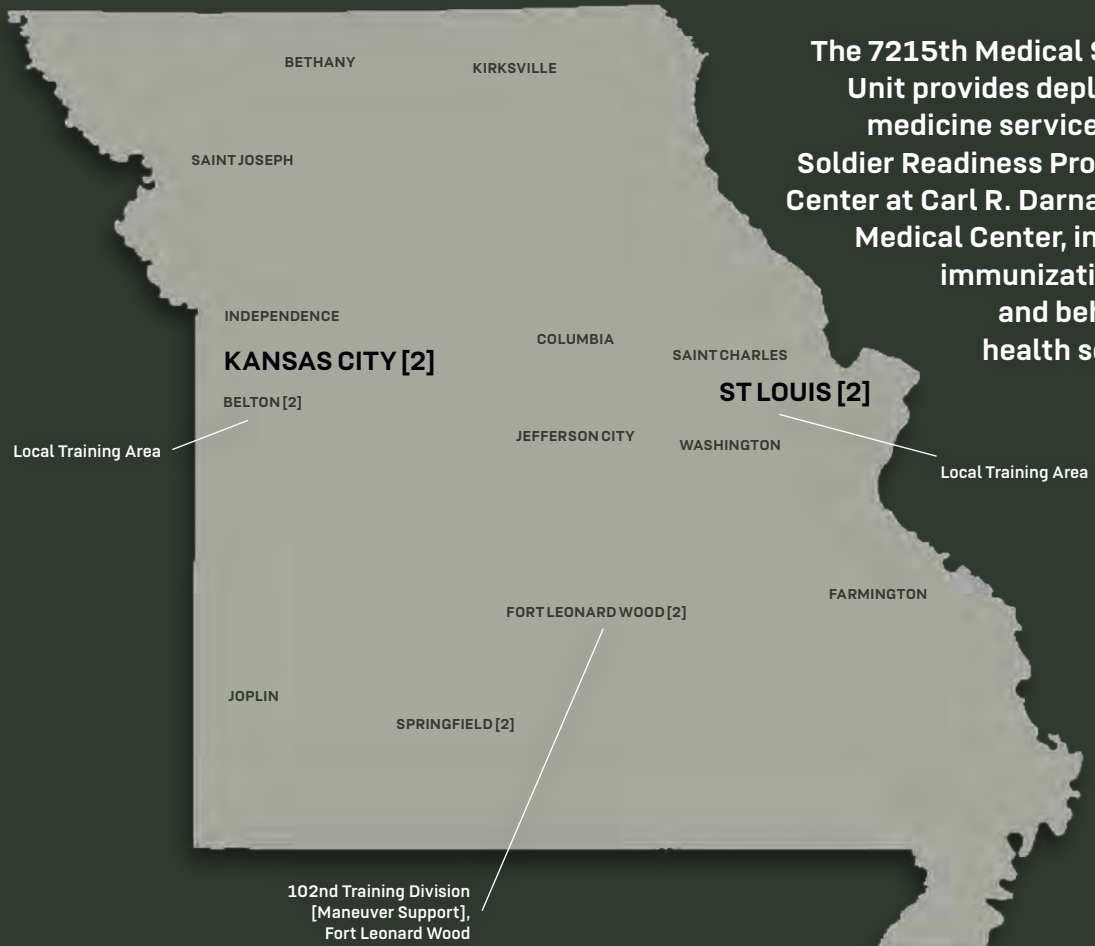
DOLLARS SPENT

\$142,984,523

TOTAL MIL PAYROLL

\$21,738,565

TOTAL CIV PAYROLL



The 7215th Medical Support Unit provides deployment medicine services at the Soldier Readiness Processing Center at Carl R. Darnall Army Medical Center, including immunizations, lab and behavioral health services.

19
FACILITIES

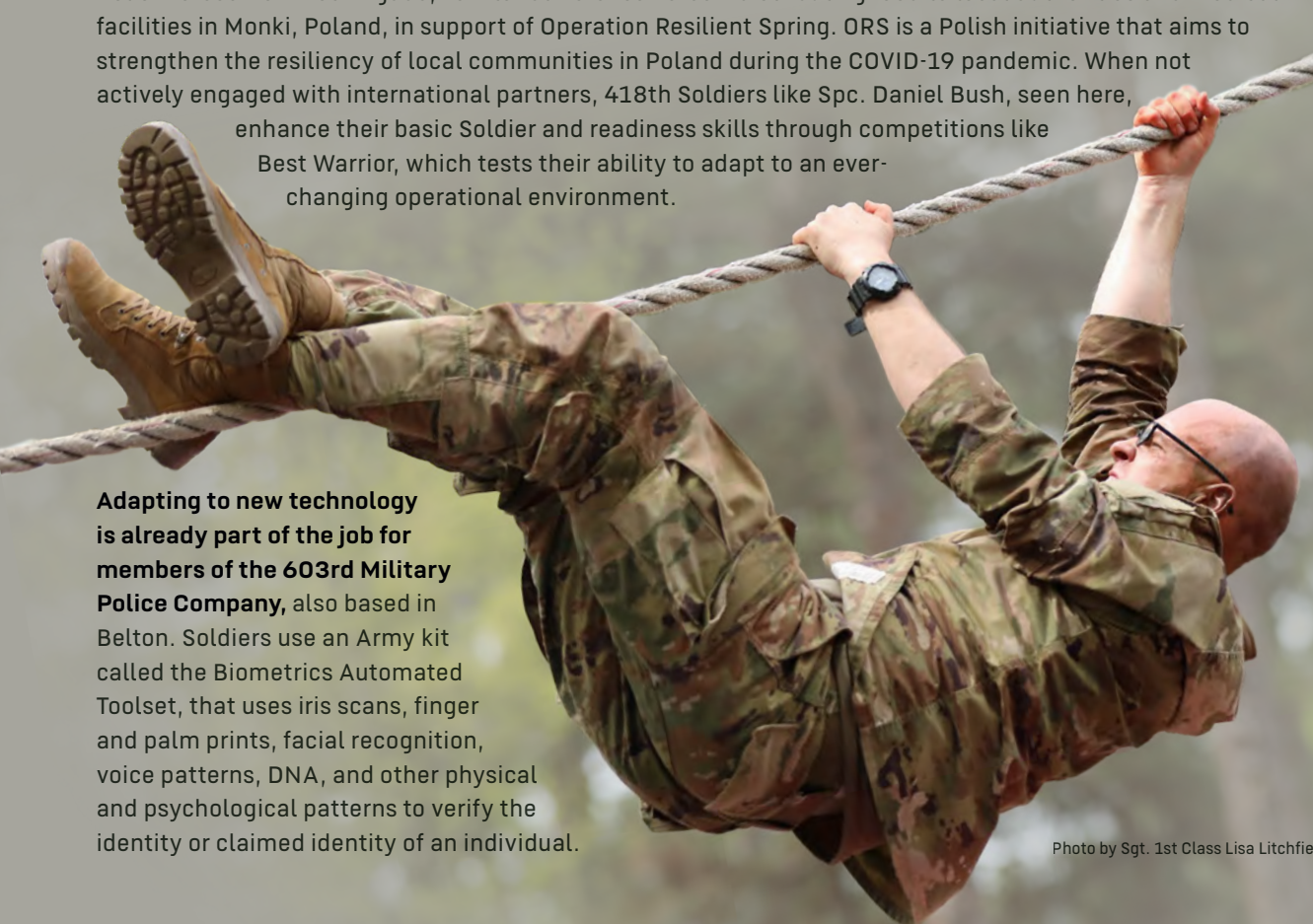
103
UNITS/DETS

5,107
SOLDIERS

220
CIVILIANS

MISSOURI

SOLDIERS FROM BRAVO COMPANY, 418TH CIVIL AFFAIRS BATTALION, BELTON, worked alongside Polish forces from 1st Brigade, Territorial Defense Force – distributing food to local authorities and medical facilities in Monki, Poland, in support of Operation Resilient Spring. ORS is a Polish initiative that aims to strengthen the resiliency of local communities in Poland during the COVID-19 pandemic. When not actively engaged with international partners, 418th Soldiers like Spc. Daniel Bush, seen here, enhance their basic Soldier and readiness skills through competitions like Best Warrior, which tests their ability to adapt to an ever-changing operational environment.



Adapting to new technology is already part of the job for members of the **603rd Military Police Company**, also based in Belton. Soldiers use an Army kit called the Biometrics Automated Toolset, that uses iris scans, finger and palm prints, facial recognition, voice patterns, DNA, and other physical and psychological patterns to verify the identity or claimed identity of an individual.

Photo by Sgt. 1st Class Lisa Litchfield

▲ CAPABILITIES

- Transportation
- Medical
- Engineer
- Logistics
- Quartermaster
- Personnel Services
- Training Support
- Military Intelligence
- Military Police
- Chemical
- Civil Affairs
- Ordnance
- PSYOP

BY THE NUMBERS

\$68,329,410

ECONOMIC IMPACT

637

NON-DOD JOBS SUPPORTED

\$19,630,160

NON-DOD WAGES

\$47,056,840

DOLLARS SPENT

\$26,457,876

TOTAL MIL PAYROLL

\$3,260,785

TOTAL CIV PAYROLL

The 650th Human Resources Company provides personnel support to local units, as well as technical and operational support such as Postal Support, Personnel Accountability, and Casualty Operations.



6

FACILITIES

21

UNITS/DETS

945

SOLDIERS

33

CIVILIANS

MONTANA

HELENA'S 652ND REGIONAL SUPPORT GROUP provides a center of gravity for many Army Reserve Soldiers and units across Montana. In addition to providing support and training areas during battle assembly weekends, the unit delivers base support and sustainment operations for service members during overseas deployments.

The 652nd RSG was the first Army Reserve unit to conduct base operations in Poland for the U.S. military, providing personnel to camps across Poland to oversee improvements, assign and manage space for units, monitor large-scale projects, as well as oversee laundry and dining facility services. While in Poland, 652nd Soldiers like Chief Warrant Officer 2 Matthew Anderson, seen here, had the opportunity to visit Stalag Luft III, a German Prisoner of War camp depicted in the movie "The Great Escape."

The 652nd RSG also maintains command and control for assigned units during Homeland Defense and Civil Support missions, to include managing the reception, staging, onward movement, and integration of supporting forces.

Photo by Master Sgt. Ryan Matson

- Medical
- Transportation
- Quartermaster
- Ordnance (Ammo)
- Engineer
- Personnel Services

▲ CAPABILITIES



BY THE NUMBERS

\$76,964,096

ECONOMIC IMPACT

929

NON-DOD JOBS SUPPORTED

\$25,040,043

NON-DOD WAGES

\$67,574,377

DOLLARS SPENT

\$36,677,056

TOTAL MIL PAYROLL

\$5,138,206

TOTAL CIV PAYROLL

In the crucial minutes following a 2019 local levee failure, 394th CSSB Soldiers were onsite to support the evacuation of 70 people and 25 pets from rising floodwaters engulfing the Fremont community.



9

FACILITIES

33

UNITS/DETS

1,310

SOLDIERS

52

CIVILIANS

NEBRASKA

ELKHORN'S 561ST REGIONAL SUPPORT GROUP recently conducted a vehicle-mounted gunnery exercise, where members reinforced their ability to protect convoys and vehicle movements. When deployed, the 561st RSG's mission is to provide base-operations support while ensuring the security of personnel and facilities.

Soldiers from the 456th Transportation Detachment (Movement Control Team), also based in Elkhorn, are seen here conducting loading and unloading operations at Khabari Crossing, Kuwait. Khabari Crossing is a customs and logistics gateway on the Kuwait and Iraqi border used to transport equipment and troops back and forth between the two countries. The crossing facilitates in-transit visibility and the onward movement of ground forces.

Army Reserve Soldiers remain ready to support Defense Support of Civil Authorities, as demonstrated in 2019 by the 394th Combat Service Support Battalion based in Fremont. In response to a request from local civil authorities, 394th CSSB Soldiers assisted in an emergency evacuation when floodwaters threatened the local area.

Photo by Sgt. Matthew Wobbleton



▲ CAPABILITIES

- Medical
- Logistics
- Transportation
- Military Police
- Engineer (Fire Fighter)
- Quartermaster
- Ordnance (Ammo)
- Military Intelligence

BY THE NUMBERS

\$67,381,341

ECONOMIC IMPACT

662

NON-DOD JOBS SUPPORTED

\$20,778,769

NON-DOD WAGES

\$63,976,283

DOLLARS SPENT

\$48,268,126

TOTAL MIL PAYROLL

\$4,150,090

TOTAL CIV PAYROLL

Sloan's Army Reserve Center carefully protects the habitat of the endangered Mojave Desert Tortoise, which can live up to 100 years, to reduce the risk of its extinction.



3

FACILITIES

30

UNITS/DETS

1,724

SOLDIERS

42

CIVILIANS

NEVADA

THE LINEAGE OF THE 455TH CHEMICAL BRIGADE in Sloan, has a rich history which includes the distinction of being the only chemical brigade to enter a theater of war with a deployment to Iraq. The 455th, seen here, is adding to their legacy as they work toward unit validation as part of a three-week annual exercise known as Operation Desert Dragon. The exercise is the premiere Chemical, Biological, Radiological and Nuclear (CBRN) validation event for Army Reserve units and serves as the culminating premobilization training event.

In addition, the 505th Tactical Theater Signal Brigade, Las Vegas, provides network operations and management, including specialties in the electromagnetic spectrum. These Soldiers bring capability in all aspects of designing and installing data communications networks – employing single and multi-channel satellite, tropospheric scatter, terrestrial microwave, video-teleconferencing and other related systems.

Photo by Cedar Wolf



▲ CAPABILITIES

- Medical
- Chemical
- Transportation
- Military Police
- Signal
- Engineer
- Civil Affairs
- PSYOP

BY THE NUMBERS

\$47,706,122

ECONOMIC IMPACT

491

NON-DOD JOBS SUPPORTED

\$14,860,936

NON-DOD WAGES

\$40,065,003

DOLLARS SPENT

\$24,666,020

TOTAL MIL PAYROLL

\$3,260,785

TOTAL CIV PAYROLL

Highly specialized Army Reserve engineer units also support emergencies at home with masonry, firefighting, survey and design, and vertical construction capabilities.



4

FACILITIES

16

UNITS/DETS

881

SOLDIERS

33

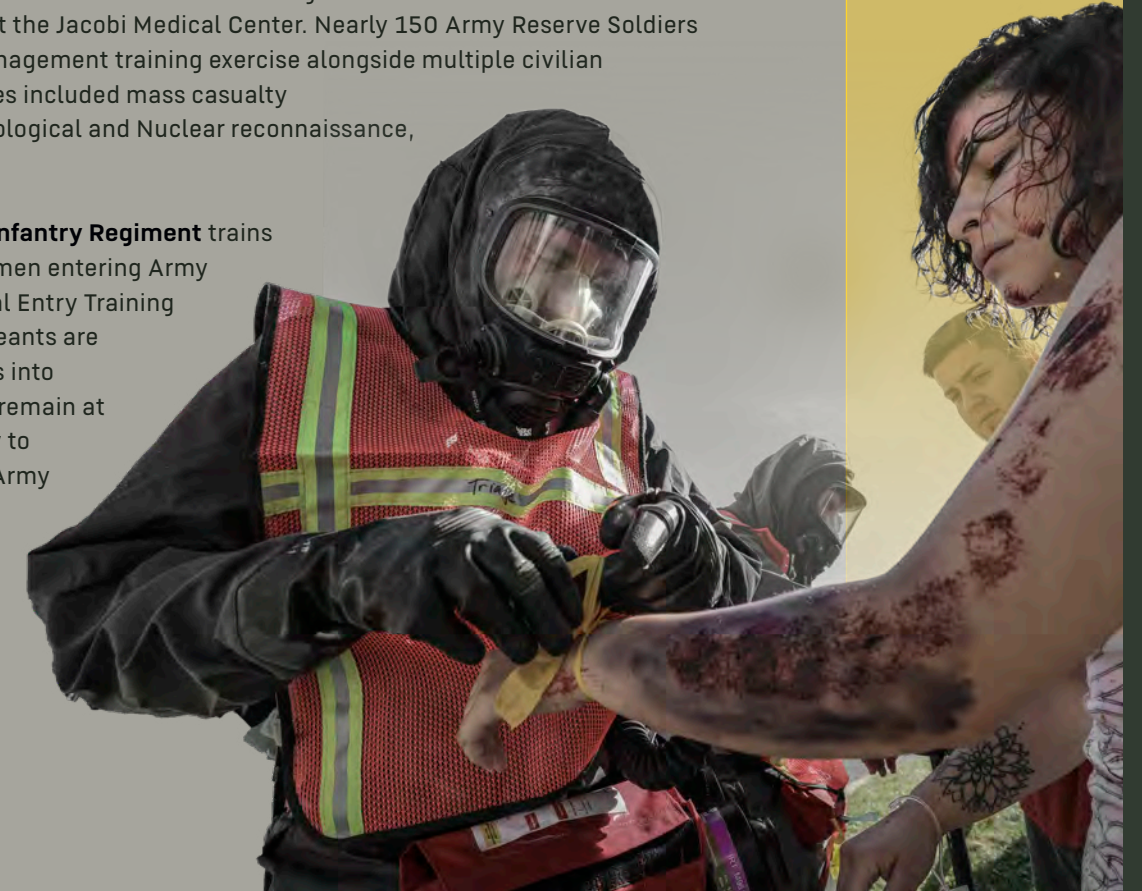
CIVILIANS

NEW HAMPSHIRE

MEDICS, NURSES, DOCTORS AND SUPPORT PERSONNEL OF THE 456TH AREA SUPPORT MEDICAL COMPANY, SOMERSWORTH, provide for emergency treatment and stabilization medical support, triage and treatment of patients. The majority have similar jobs as civilians, which enhances their Army Reserve Soldier capability. The 456th hone technical and tactical skills at training exercises such as the mass casualty decontamination event, seen here at the Jacobi Medical Center. Nearly 150 Army Reserve Soldiers participated in the two-day consequence management training exercise alongside multiple civilian agencies in and around New York City. Focuses included mass casualty decontamination, Chemical, Biological, Radiological and Nuclear reconnaissance, and medical operations.

At Londonderry's 1st Battalion, the 304th Infantry Regiment trains drill sergeants to prepare young men and women entering Army service during Basic Combat Training at Initial Entry Training sites throughout the United States. Drill sergeants are committed and ready to build today's recruits into tomorrow's Soldiers. They must consistently remain at the top of their game physically and mentally to overcome some of the toughest training the Army has to offer.

Photo by Sgt. 1st Class Brent C. Powell



▲ CAPABILITIES

- Engineer (Fire Fighter)
- Transportation
- Medical
- Legal
- Military Police
- Training Support

BY THE NUMBERS

\$233,493,684

ECONOMIC IMPACT

2,051

NON-DOD JOBS SUPPORTED

\$68,863,538

NON-DOD WAGES

\$208,986,186

DOLLARS SPENT

\$114,034,847

TOTAL MIL PAYROLL

\$55,235,716

TOTAL CIV PAYROLL

Recognized by the United States Holocaust Memorial Museum, the 99th Infantry Division, reorganized in 1921, liberated the Mühldorf concentration camp, a sub-camp of Dachau in 1945.



12
FACILITIES

68
UNITS/DETS

4,073
SOLDIERS

559
CIVILIANS

NEW JERSEY

THE 99TH READINESS DIVISION, JOINT BASE MCGUIRE-DIX-LAKEHURST (JBMDL) serves as the northeast hub for Army Reserve activity. The two-star command provides more than 550 units with programs and services, as well as the consistent, realistic training support and modern equipment needed to support Soldier and unit readiness.

Pictured here, the 78th Army Band – part of the 99th RD – performs annually at the Presidential Wreath Laying for President Grover Cleveland, at Princeton Cemetery.

The 244th Expeditionary Combat Aviation Brigade, also at JBMDL, is one of two Army Reserve aviation brigades conducting theater aviation operations. Consisting of 2,700+ Soldiers and 130 aircraft, the 244th spans from coast-to-coast in 17 locations across 13 states – to include eight of 10 Federal Emergency Management Agency regions.



Photo by Shawn Morris

▲ CAPABILITIES

- Medical
- Engineer
- Aviation
- Civil Affairs
- PSYOP
- Quartermaster
- Transportation
- Signal
- Logistics
- Chemical
- Training Support
- Military Intelligence

BY THE NUMBERS

\$53,884,275

ECONOMIC IMPACT

422

NON-DOD JOBS SUPPORTED

\$15,412,473

NON-DOD WAGES

\$36,711,739

DOLLARS SPENT

\$22,846,166

TOTAL MIL PAYROLL

\$1,877,421

TOTAL CIV PAYROLL

4

FACILITIES

18

UNITS/DETS

816

SOLDIERS

19

CIVILIANS



The 985th Quartermaster Detachment's responsibilities include installing and operating water purification equipment, as well as water storage and distribution.

NEW MEXICO

MEMBERS OF THE 791ST FORWARD ENGINEER SUPPORT TEAM-ADVANCED BROUGHT SPECIALIZED SKILLS TO SHIPROCK, supporting U.S. Army Corps of Engineers-led construction of an alternate care facility in response to the pandemic. The 791st FEST-A worked with members of the USACE Albuquerque District to turn the Atsa Biyaazh School into a 40-bed alternate care facility.

FEST teams bring significant depth to the Army, with credentialed engineers providing a unique combination of engineering proficiency, specialized degrees and practical professional experience across the career field. Areas of focus include civil, mechanical, structural and electrical engineering, as well as architecture, hydrology, project management, utility engineering and environmental sciences.

An engineer unit from Santa Fe, the 333rd Engineer Detachment (Utilities), builds on existing capabilities during battle assembly. Spc. Shaylene Quigley, a carpentry and masonry specialist with the 333rd Engineer Detachment (Utilities), is seen here preparing to cut lumber for an engineering project at his Army Reserve Center.

Photo by Staff Sgt. David Overson



▲ CAPABILITIES

- Medical
- Quartermaster
- Transportation
- Engineer
- Training Support

BY THE NUMBERS

\$360,268,362

ECONOMIC IMPACT

4,003

NON-DOD JOBS SUPPORTED

\$112,715,046

NON-DOD WAGES

\$329,420,995

DOLLARS SPENT

\$208,079,298

TOTAL MIL PAYROLL

\$30,928,049

TOTAL CIV PAYROLL

The 423rd Military Police Company deployed to Kosovo in 2020 to support the NATO-led Kosovo Force mission, ensuring force protection for KFOR personnel and the safety and security for Kosovan people.



29
FACILITIES

161
UNITS/DETS

7,432
SOLDIERS

313
CIVILIANS

NEW YORK

FORT TOTTEN'S 151ST THEATER INFORMATION OPERATIONS GROUP assures information dominance by conducting Information Warfare in the Information Environment. Through worldwide deployment of modular and tailorable Information Operations forces, the 151st TIOG supports combatant commands and the United States Corps of Cadets.

The 353rd Civil Affairs Command, Staten Island, organizes, trains, and equips its Soldiers to mobilize, deploy, and conduct civil military operations with a primary focus in the U.S. Africa and U.S. European Command regions. Pictured here, members representing the 353rd at the U.S. Army Civil Affairs and Psychological Operations Command (Airborne) test their marksmanship skills in preparation for the upcoming Best Warrior Competition. Events test Soldiers' technical and tactical skills, while adding stress and extreme fatigue to replicate a realistic environment.

The 865th Combat Support Hospital, headquartered in Utica, evaluates and provides treatment to warfighters during military operations and is available for Defense Support of Civil Authorities in the event of a natural disaster.

Photo by Spc. Shercol Smith



▲ CAPABILITIES

- Logistics
- Medical
- Military Intelligence
- Transportation
- Engineer
- Quartermaster
- Legal
- Civil Affairs
- Chemical
- Ordnance
- Military Police
- PSYOP
- Training Support

BY THE NUMBERS

\$339,246,697

ECONOMIC IMPACT

2,777

NON-DOD JOBS SUPPORTED

\$94,938,692

NON-DOD WAGES

\$277,514,138

DOLLARS SPENT

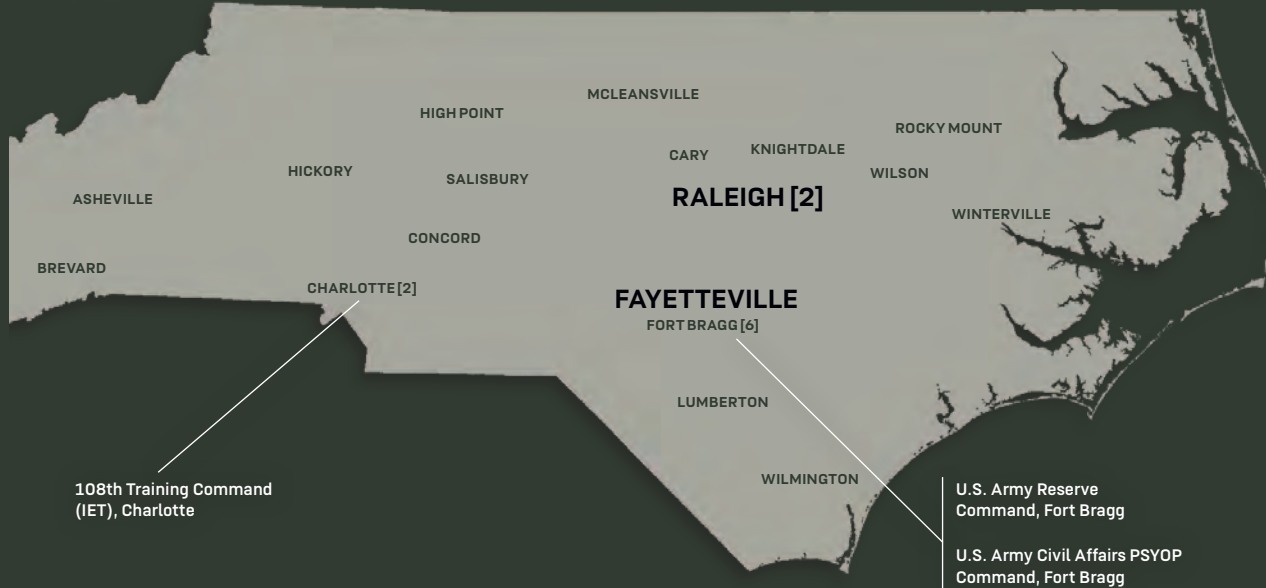
\$140,380,732

TOTAL MIL PAYROLL

\$59,879,864

TOTAL CIV PAYROLL

Fort Bragg is also home to the U.S. Army Reserve Command Headquarters, the only three-star general officer command in the Army Reserve, and the second-largest command in the Army.



26
FACILITIES

107
UNITS/DETS

5,014
SOLDIERS

606
CIVILIANS

NORTH CAROLINA

LOCATED ON FORT BRAGG, U.S. ARMY RESERVE COMMAND (USARC) headquarters is the second-largest command in the Army, with 28 subordinate commands and more than 150,000 people. The commanding general of the United States Army Reserve Command is responsible for the training and readiness of all Army Reserve units, to include forces in Puerto Rico and the U.S. Virgin Islands.

Fort Bragg is also home to the U.S. Army Civil Affairs & Psychological Operations Command (Airborne), shown here preparing to conduct airborne operations during training at Sicily Drop Zone, and provides Army and Joint Forces commanders more than 85% of the conventional DoD civil affairs forces and all its conventional psychological operations forces.

In addition, for more than 60 years the 108th Training Command (Initial Entry Training), Charlotte, has been turning citizens into warriors. Over half of the Army's drill sergeants are in the Army Reserve – and all Army Reserve drill sergeant units and divisions are part of the 108th TC.



Photo by Col. David Yuen

- ▲ CAPABILITIES
- Civil Affairs
- Medical
- Logistics
- Aviation
- Transportation
- Quartermaster
- Signal
- Military Police
- Engineer
- Training Support
- Personnel Services

BY THE NUMBERS

\$23,445,425

ECONOMIC IMPACT

256

NON-DOD JOBS SUPPORTED

\$7,290,941

NON-DOD WAGES

\$14,673,807

DOLLARS SPENT

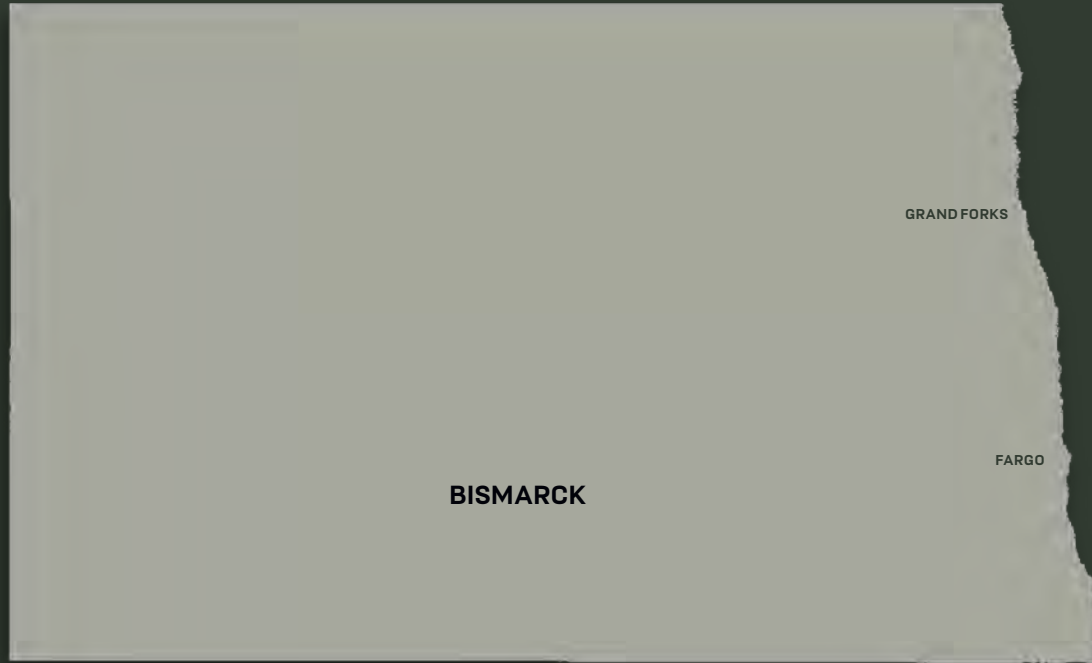
\$5,459,562

TOTAL MIL PAYROLL

\$1,185,740

TOTAL CIV PAYROLL

The Army Reserve provides 35% of all engineer assets throughout the Total Army, bringing civilian expertise to research in alternative engineering technology and supporting disaster relief and civilian rescue efforts.



3

FACILITIES

6

UNITS/DETS

195

SOLDIERS

12

CIVILIANS

NORTH DAKOTA

▲ CAPABILITIES
Medical
Engineer

SOLDIERS FROM THE 7450TH MEDICAL OPERATIONAL READINESS UNIT AND THE 7354TH VETERINARIAN DETACHMENT partnered with the Quentin N. Burdick Memorial Healthcare Facility to provide free medical, dental and optical care. In May, 2021, nearly 55 medical Soldiers augmented the medical facility, which provides care for a Tribal population of more than 14,000 people. The Innovative Readiness Training event also partnered volunteers from the Turtle Mountain Animal Rescue with health care specialists like Sgt. Tara Conde, pictured here, to provide veterinary services at a drive-up animal clinic in Belcourt.

More than half of the Army's medical capacity resides in the Army Reserve; resident civilian-acquired medical expertise makes it exceptionally valuable to the IRT mission as well as tailorable and adaptable to a range of evolving requirements. Teams of Army Reserve medical professionals recently brought critical expertise to communities across the Nation during the COVID-19 pandemic – providing high-end medical capability: including clinical staff, operational medicine, infectious disease specialists, preventive medicine, nursing, respiratory therapy, clinical psychology, occupational therapy and other medical specialists.

The Department of Defense IRT program builds mutually-beneficial civil-military. Individuals and units from all services and components participate in IRT partnerships to hone technical skills and strengthen bonds within communities.

Photo by Sgt. 1st Class Kenneth Scott



BY THE NUMBERS

\$248,457,357

ECONOMIC IMPACT

2,255

NON-DOD JOBS SUPPORTED

\$72,966,106

NON-DOD WAGES

\$241,936,056

DOLLARS SPENT

\$157,207,381

TOTAL MIL PAYROLL

\$21,244,506

TOTAL CIV PAYROLL

Local Training Area



20
FACILITIES

94
UNITS/DETS

5,615
SOLDIERS

215
CIVILIANS

Army Reserve units honor Ohio's five former U.S. Presidents – Rutherford B. Hayes, Warren G. Harding, James A. Garfield, William McKinley and William Henry Harrison – at annual wreath laying ceremonies across the state.

OHIO

ARMY RESERVE SOLDIERS FROM OHIO – in units like the 983rd Engineer Battalion, the 342nd, 447th and 377th Military Police Companies and 848th Forward Surgical Team – participate in training events in order to maintain proficiency in their specialties.

Shown here, 1st Lt. Joshua Sheehan, an Army Reserve Medical Service Officer assigned to the 307th Medical Brigade, Blacklick, participated in an Expert Field Medical Badge event held at Fort McCoy, Wisconsin. This EFMB event offers Soldiers in the medical field an opportunity to earn the special skill award by demonstrating exceptional competence and outstanding performance in Soldier and medical tasks.

The 375th Military Police Detachment, Columbus, participated in Guardian Shield, an Army Reserve Criminal Investigation Command special agent and federal law enforcement-focused training event at Marine Corps Air Station Miramar, California. Army CID special agents, military police and Soldiers spent two weeks training with the FBI on homemade explosives, post-blast investigation, surveillance detection, FBI profiling and hostage negotiation.



Photo by Sgt. 1st Class Michele Uitermarkt

▲ CAPABILITIES

- Military Intelligence
- Training Support
- Engineer
- Transportation
- Legal
- Civil Affairs
- Quartermaster
- Medical
- Military Police
- PSYOP
- Signal

BY THE NUMBERS

\$155,980,014

ECONOMIC IMPACT

1,410

NON-DOD JOBS SUPPORTED

\$47,048,482

NON-DOD WAGES

\$104,898,298

DOLLARS SPENT

\$63,386,912

TOTAL MIL PAYROLL

\$8,497,803

TOTAL CIV PAYROLL

11
FACILITIES

50
UNITS/DETS

2,264
SOLDIERS

86
CIVILIANS

Soldiers assigned to the 486th Civil Affairs Battalion identify critical needs in combat or crises such as natural and man-made disasters, acting as Army liaisons between civilian authorities and local citizens.



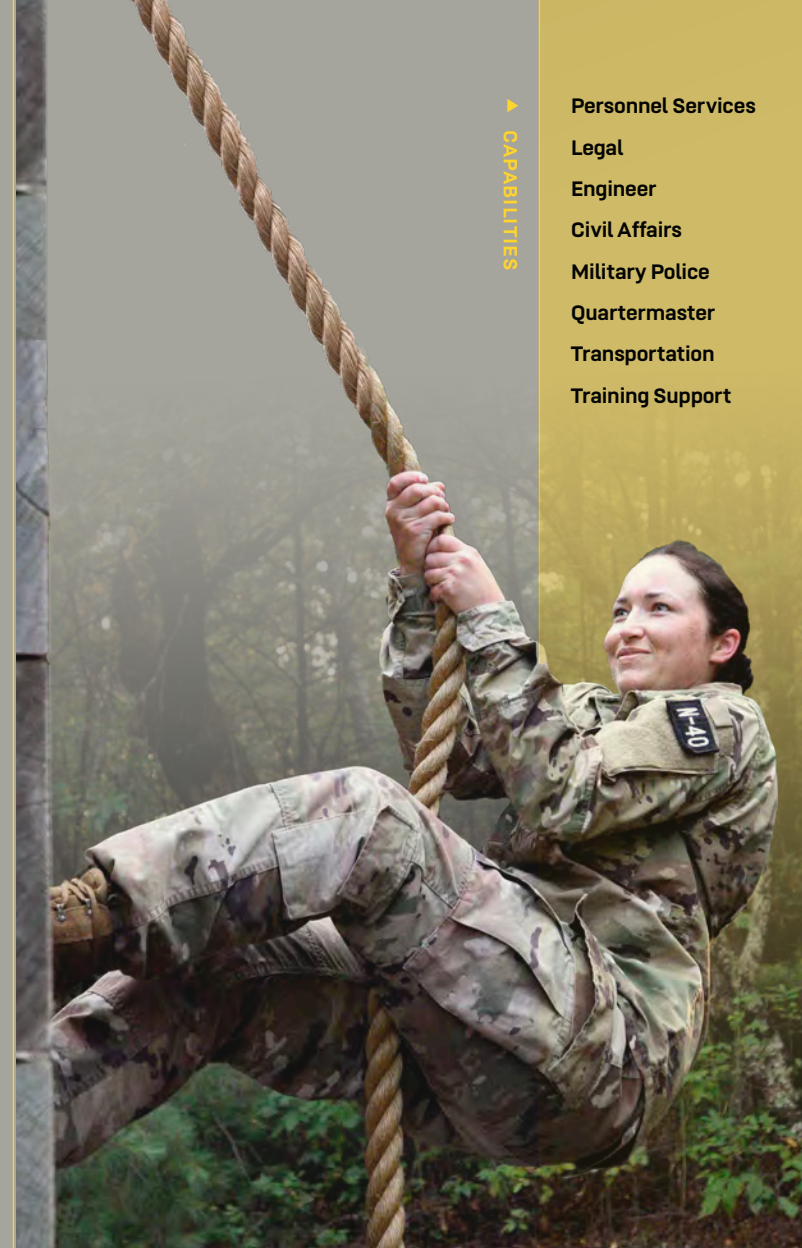
OKLAHOMA

SOLDIERS LIKE SGT. ALEXIS ARCHER REPRESENT OKLAHOMA'S BEST AND BRIGHTEST. Seen here navigating the confidence course, the 486th Civil Affairs Battalion, Tulsa-based Soldier participated in the 2020 U.S. Army Reserve Best Warrior Competition at Fort McCoy, Wisconsin. BWC evaluates competitors on their ability to adapt and overcome challenging scenarios in battle-focused events, testing under stress and fatigue.

Elsewhere, the 801st Adjutant General Company, Tulsa, mobilized to Poland to support U.S. Army European Command as a headquarters company for three, 21-man postal platoons. The Adjutant General Corps provides personnel and administration support – including award-tracking, promotions, personnel record maintenance, secretarial and clerk support, and mail-handling.

Also among Oklahoma's finest, are the drill sergeants of Fort Sill's 95th Training Division (Initial Entry Training). Drill sergeants are the first leader, trainer, mentor and coach for new recruits, and ensure the Army Values and Warrior Ethos are passed down by the Army's best-trained non-commissioned officers during IET. Approximately 2,000 drill sergeants train 160,000 new recruits annually, with units from all 50 states, supporting the Army's Training and Doctrine Command.

Photo by 1st Sgt. Daniel Griego



- ▲ CAPABILITIES
- Personnel Services
- Legal
- Engineer
- Civil Affairs
- Military Police
- Quartermaster
- Transportation
- Training Support

BY THE NUMBERS

\$26,828,714

ECONOMIC IMPACT

267

NON-DOD JOBS SUPPORTED

\$8,390,376

NON-DOD WAGES

\$20,836,395

DOLLARS SPENT

\$13,942,881

TOTAL MIL PAYROLL

\$691,682

TOTAL CIV PAYROLL

The 970th Movement Control Team expedites, coordinates, and supervises the transportation of units, cargo, and personnel into – through, and out of – air or water ports in assigned geographical areas.



2
FACILITIES

18
UNITS/DETS

498
SOLDIERS

7
CIVILIANS

OREGON

THE 671ST ENGINEER COMPANY (MULTI-ROLE BRIDGE), BASED IN CLACKAMAS, provides ground forces with the ability to cross rivers during assault missions. Soldiers of the 671st, as seen here, use their boats to move and connect bridge bays, spanning across the water, with specialized equipment that includes improvised ribbon bridges, common bridge transporters, interior bridge bays, MK2 bridge erection boats and boat cradles.

Elsewhere, Eugene's 970th Transportation Company expedites, coordinates, and supervises, transportation of units, cargo, and personnel via sea, air and rail port wherever U.S. and coalition forces are assigned. During typical annual exercises, Soldiers with the 970th train with a variety of land, air and water vehicles.

Photo by Spc. Colton Lane Gowan



- Engineer
- Civil affairs
- Transportation
- PSYOP
- Training support

▲ CAPABILITIES

BY THE NUMBERS

\$524,300,658

ECONOMIC IMPACT

5,101

NON-DOD JOBS SUPPORTED

\$160,015,730

NON-DOD WAGES

\$407,946,414

DOLLARS SPENT

\$225,185,925

TOTAL MIL PAYROLL

\$40,413,968

TOTAL CIV PAYROLL



316th Sustainment Command [Expeditionary], Coraopolis

Reserve units support the Defense Information Systems Agency and the White House Communications Agency with defensive-cyber and mission-command capabilities.

49
FACILITIES

180
UNITS/DETS

8,043
SOLDIERS

409
CIVILIANS

PENNSYLVANIA

MEMBERS OF THE 329TH MEDICAL COMPANY (GROUND AMBULANCE), FAIRVIEW, participated in nine medical and tactical scenarios, including confined space building operations, rescue tower, aircraft mock-up operations and auto extrication at the St Luke's Field Ambulance Validation Event. Hosted by the Canadian Armed Forces in Toronto, Ontario, the competitive environment provided tactical conditions that allowed 329th Soldiers to practice providing care under pressure, while building relationships with foreign allies.

MEMBERS OF THE 329TH MEDICAL COMPANY (GROUND AMBULANCE), FAIRVIEW, participated in nine medical and tactical scenarios, including confined space building operations, rescue tower, aircraft mock-up operations and auto extrication at the St Luke's Field Ambulance Validation Event. Hosted by the Canadian Armed Forces in Toronto, Ontario, the competitive environment provided tactical conditions that allowed 329th Soldiers to practice providing care under pressure, while building relationships with foreign allies.

Competition in austere environments also allows Soldiers to build strength and stamina. Seen here carrying a M4 rifle and a 35-pound backpack, Sgt. Nicholas Mitchell – with Horsham's 338th Medical Brigade – leads the way during an Army Reserve Best Warrior Competition 12-mile ruck march.

In Lancaster, the 1185th Deployment and Distribution Support Battalion deployed to the Port of Shuaiba, Kuwait, to provide logistics support to U.S. Central Command, and mission command for Surface Deployment and Distribution Command - moving, deploying and sustaining armed forces. Additionally, the 1185th oversees contracts, monitors safety measures, and arranges transportation for rolling stock and equipment.

Photo by Maj. Satomi Mack-Martin



▲ CAPABILITIES

- Logistics
- Aviation
- Engineer (Fire Fighter)
- Military Police
- Chemical
- Quartermaster
- Civil Affairs
- Medical
- PSYOP
- Transportation
- Signal
- Cybersecurity
- Training Support
- Personnel Services

BY THE NUMBERS

\$45,607,312

ECONOMIC IMPACT

390

NON-DOD JOBS SUPPORTED

\$13,566,749

NON-DOD WAGES

\$30,309,245

DOLLARS SPENT

\$17,022,634

TOTAL MIL PAYROLL

\$1,778,610

TOTAL CIV PAYROLL

4

FACILITIES

11

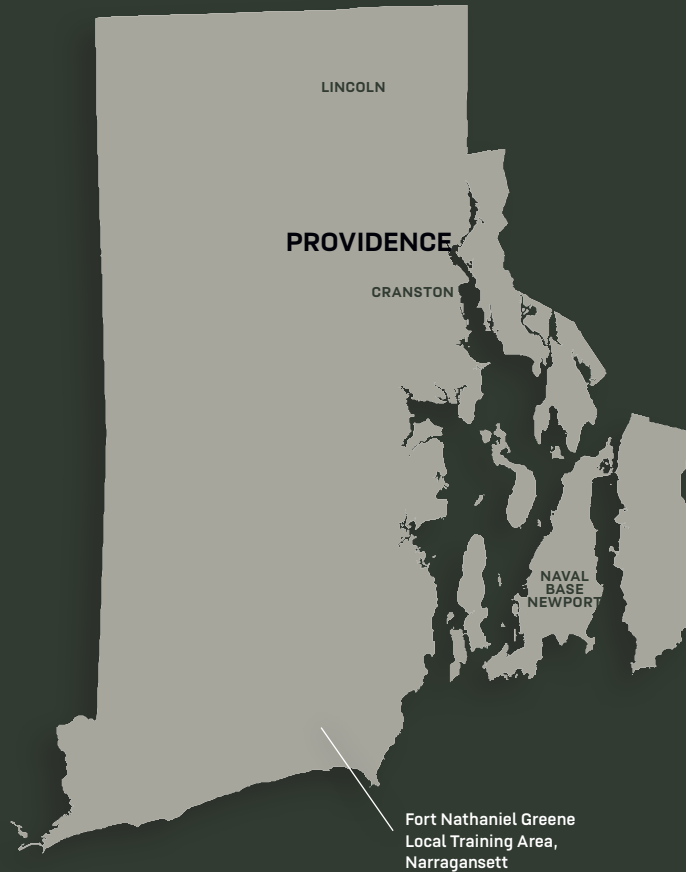
UNITS/DETS

608

SOLDIERS

18

CIVILIANS



Army Reserve medical units allow Soldiers to apply medical services at home and abroad using the civilian-acquired medical skills they exercise as doctors and nurses while out of uniform.

RHODE ISLAND

HEADQUARTERED AT NAVAL STATION NEWPORT, THE 443RD CIVIL AFFAIRS BATTALION, built on a solid foundation while stationed at Camp Lemonnier, Djibouti. Soldiers leveraged strong relationships with local military forces, civilian populations and civilian authorities while conducting military-to-military engagements to strengthen partner nation capacity.

As seen here, 443rd Soldiers delivered personal protective equipment to the Office of the Mayor in Djibouti City. The delivery was among the first of its kind – part of the AFRICOM Overseas Humanitarian Disaster Assistance and Civic Aid program administered by the Office of Security Cooperation – and entailed working hand-in-hand with organizations at multiple locations throughout the Combined Joint Task Force Horn of Africa area of responsibility.

Delta Company, 249th Engineer Battalion (Prime Power), Cranston, known for being the only Army unit composed solely of linemen, specializes in restoring overhead power distribution worldwide.

U.S. Navy photo by Mass Communication Specialist 3rd Class Colin Sens



▲ CAPABILITIES

- Engineer (Power Line)
- Medical
- Civil Affairs
- Training Support
- Transportation

BY THE NUMBERS

\$206,192,936

ECONOMIC IMPACT

1,821

NON-DOD JOBS SUPPORTED

\$58,146,250

NON-DOD WAGES

\$181,193,572

DOLLARS SPENT

\$102,079,806

TOTAL MIL PAYROLL

\$32,805,470

TOTAL CIV PAYROLL



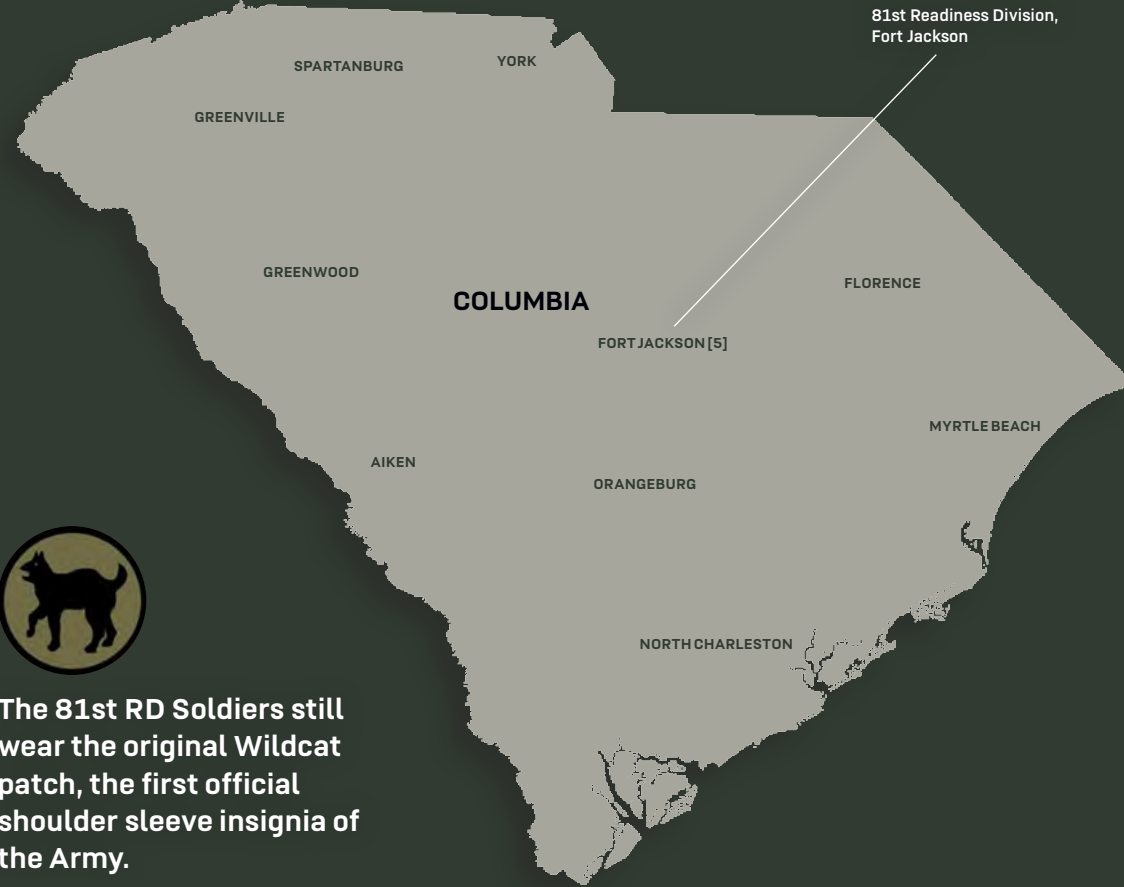
The 81st RD Soldiers still wear the original Wildcat patch, the first official shoulder sleeve insignia of the Army.

15
FACILITIES

71
UNITS/DETS

3,646
SOLDIERS

332
CIVILIANS



SOUTH CAROLINA

FOR MORE THAN A CENTURY, Wildcats of the 81st Readiness Division has been synonymous with Fort Jackson. Bearers of the "Wildcat" patch, the first official patch of the U.S. Army, continue to play a vital role in combat readiness.

The 81st provides the Army with ready Soldiers, equipment and facilities through base operations, administrative and customer support, and vehicle maintenance for 50,000+ Soldiers throughout nine Southeastern states, Puerto Rico and the U.S. Virgin Islands.

Their "paw print" covers 254 facilities, the New Equipment Fielding Facility and 45 maintenance shops – all of which provide essential capabilities for both warfighting and homeland emergency response.

South Carolina also provides valuable training resources. Seen here, Sgt. Alycia Perkins, a drill sergeant and all-wheeled vehicle mechanic from the 98th Training Division (Initial Entry Training), supervises Basic Combat Training recruits at Fort Jackson. Perkins, like other Army Reserve drill sergeants, augments active-duty counterparts for one of the three phases of Basic Combat Training.

Photo by Maj. Michelle Lunato



▲ CAPABILITIES

- Medical
- Transportation
- Logistics
- Engineer
- Chemical
- Signal
- Ordnance
- Legal
- Personnel Services
- Training Support
- PSYOP

BY THE NUMBERS

\$27,826,826

ECONOMIC IMPACT

283

NON-DOD JOBS SUPPORTED

\$8,403,797

NON-DOD WAGES

\$20,397,589

DOLLARS SPENT

\$13,354,928

TOTAL MIL PAYROLL

\$889,305

TOTAL CIV PAYROLL

Chemical, Biological, Radiological and Nuclear specialists are primarily responsible for defending the country against the threat of CBRN weapons and Weapons of Mass Destruction.



2
FACILITIES

5
UNITS/DETS

477
SOLDIERS

9
CIVILIANS

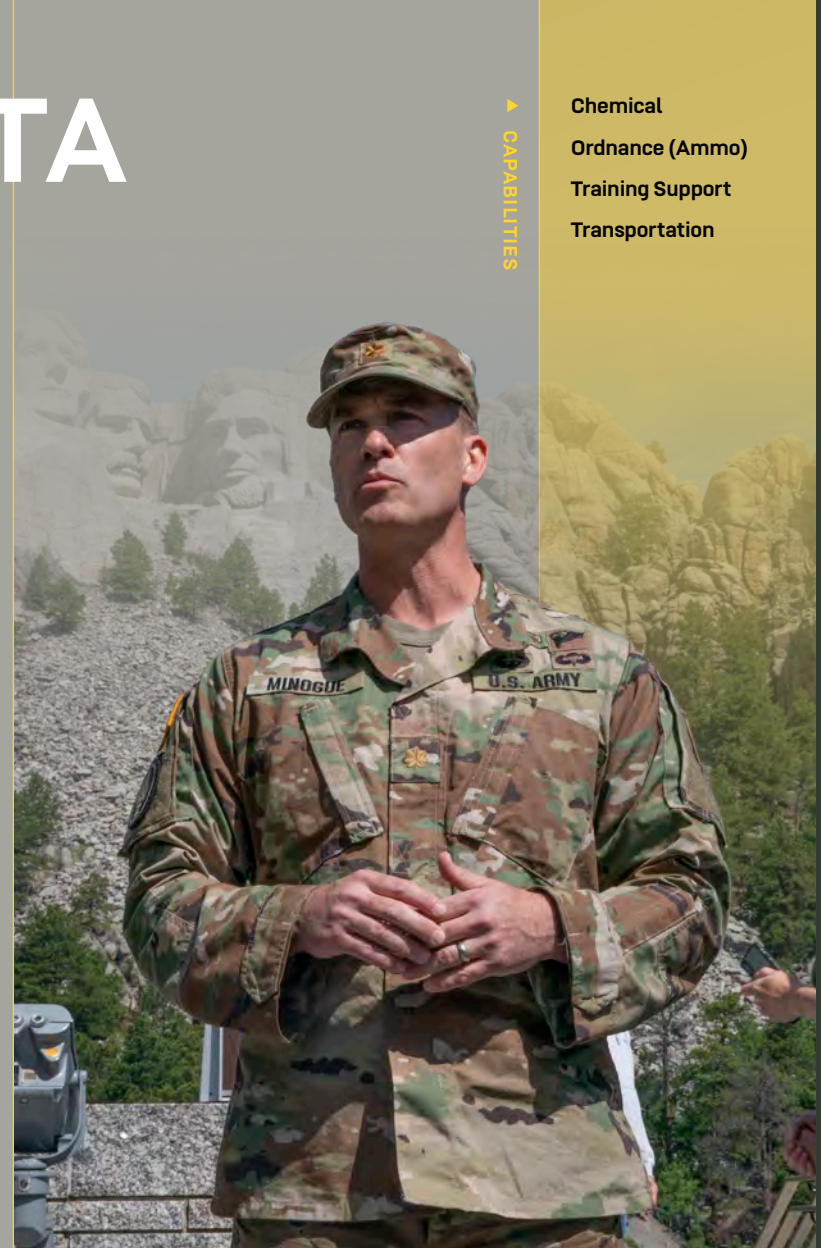
SOUTH DAKOTA

THE 323RD CHEMICAL BIOLOGICAL RADIOLOGICAL NUCLEAR RADIATION COMPANY, based in Sioux Falls and Vermillion, stands ready to defend the Nation – in combat and at home – against weapons of mass destruction and toxic agents from other sources. Trained to handle dangerous materials and execute demolition operations, 323rd CBRN Soldiers regularly partner with local agencies to provide a coordinated response in the event of a disaster.

With a mission to manage field ammunition supply points and move critical ammunition across the battlefield, the 452nd Ordnance Company, located in Aberdeen, provides essential support to any warfighting effort. Ordnance Soldiers also manage the development, testing, handling and disposal of munitions.

Soldiers assigned to the 405th Civil Affairs Battalion had the opportunity to visit Mount Rushmore while participating in a Golden Coyote Exercise at Keystone. The exercise was a three-phase, scenario-driven exercise conducted in South Dakota and Wyoming, enabling commanders to focus on mission essential task requirements, warrior tasks and battle drills.

Photo by Spc. Lucas Wenger



- ▲ CAPABILITIES
- Chemical
- Ordnance (Ammo)
- Training Support
- Transportation

BY THE NUMBERS

\$158,434,275

ECONOMIC IMPACT

1,644

NON-DOD JOBS SUPPORTED

\$49,636,176

NON-DOD WAGES

\$151,166,053

DOLLARS SPENT

\$98,776,071

TOTAL MIL PAYROLL

\$13,932,444

TOTAL CIV PAYROLL

12
FACILITIES

72
UNITS/DETS

3,528
SOLDIERS

141
CIVILIANS

In 2021, fifteen members of the 415th Engineer Facilities Detachment deployed on a nine-month mission to Kuwait to support the director of public works at Camp Buehring as part of Operation Enduring Freedom.



TENNESSEE

THE 7239TH MEDICAL SUPPORT UNIT, Chattanooga, was mobilized for a year to support the Fort Bliss Mobilization Brigade, the busiest Mobilization Force Generation Installation in the Department of Defense. In 2019, the Fort Bliss Soldier Readiness Processing Center validated and processed nearly 50,000 deploying and re-deploying Soldiers — averaging approximately 130 individuals daily — 365 days a year.

Nashville's 325th Psychological Operations Company specializes in unconventional capabilities, cultural expertise, language proficiency, and advanced communications techniques that encompass all forms of media.

The specialized capabilities of the 325th include relationship-building, as demonstrated during a recent visit by Senegalese soldiers touring the Joint Readiness Training Center in Fort Polk, Louisiana. Seen here, Capt. David Graham, detachment officer for the 325th, discusses different weapon systems with Maj. Ibrahima Cisse, commander for the logistical headquarters in Senegal.

Photo by Sgt. Marie Bryant



▲ CAPABILITIES

- Medical
- Engineer
- Legal
- PSYOP
- Civil Affairs
- Transportation
- Quartermaster
- Military Police
- Chemical
- Ordnance (Main)
- Training Support

BY THE NUMBERS

\$964,570,324

ECONOMIC IMPACT

8,061

NON-DOD JOBS SUPPORTED

\$285,395,087

NON-DOD WAGES

\$654,371,480

DOLLARS SPENT

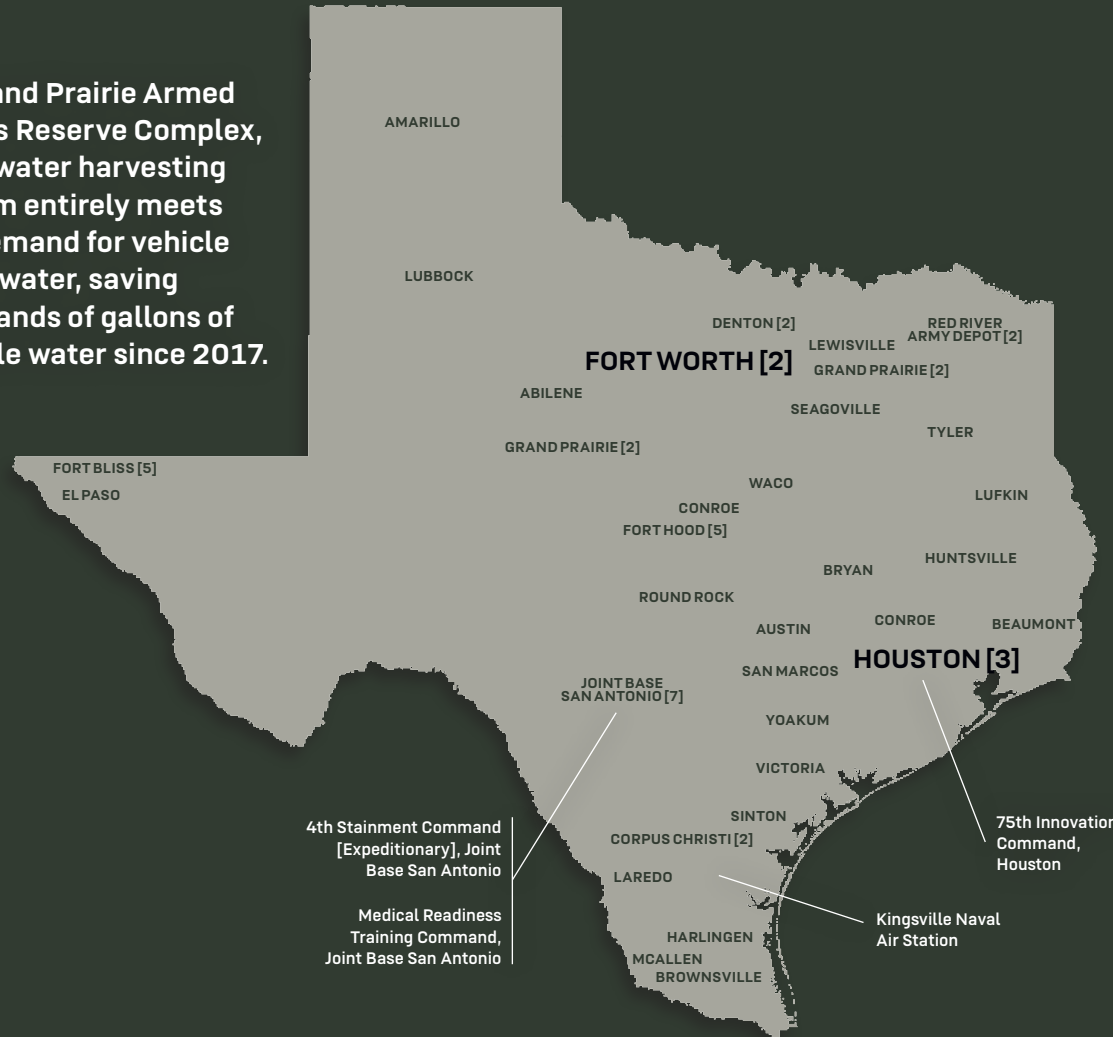
\$430,801,421

TOTAL MIL PAYROLL

\$66,796,680

TOTAL CIV PAYROLL

At Grand Prairie Armed Forces Reserve Complex, a rainwater harvesting system entirely meets the demand for vehicle wash-water, saving thousands of gallons of potable water since 2017.



48
FACILITIES

290
UNITS/DETS

15,387
SOLDIERS

676
CIVILIANS

TEXAS

HOUSTON'S 75TH INNOVATION COMMAND provides relevant technology scouting and critical subject matter expertise, serving as the bridge between the Army's modernization objectives and private sector innovators and technology leaders.

With a direct supporting relationship to the Army Futures Command, the 75th IC has subject matter experts who have assisted the Army's Chief Information Officer, the Army Science Board, and Army Futures Command with critical challenges in cloud computing, cyber security, artificial intelligence implementation, and enterprise architecture.

Partnering with the private sector includes appreciation events as seen here. Civilian employers who participated in the Employee Support of Guard and Reserve (ESGR) Boss Lift, hosted by 1st Battalion, 158th Aviation Regiment, got the opportunity "take off" in Conroe. ESGR, a Department of Defense program, was established to promote cooperation and understanding between reserve component service members and their civilian employers.

Photo by Maj. Linda Gerron



▲ CAPABILITIES

- Medical
- Aviation
- Logistics
- Quartermaster
- Engineer (Fire Fighter)
- Transportation
- Civil Affairs
- PSYOP
- Military Police
- Military Intelligence
- Cybersecurity
- Training Support

BY THE NUMBERS

\$225,397,112

ECONOMIC IMPACT

1,827

NON-DOD JOBS SUPPORTED

\$68,056,780

NON-DOD WAGES

\$141,780,717

DOLLARS SPENT

\$93,820,469

TOTAL MIL PAYROLL

\$17,489,663

TOTAL CIV PAYROLL

9

FACILITIES

51

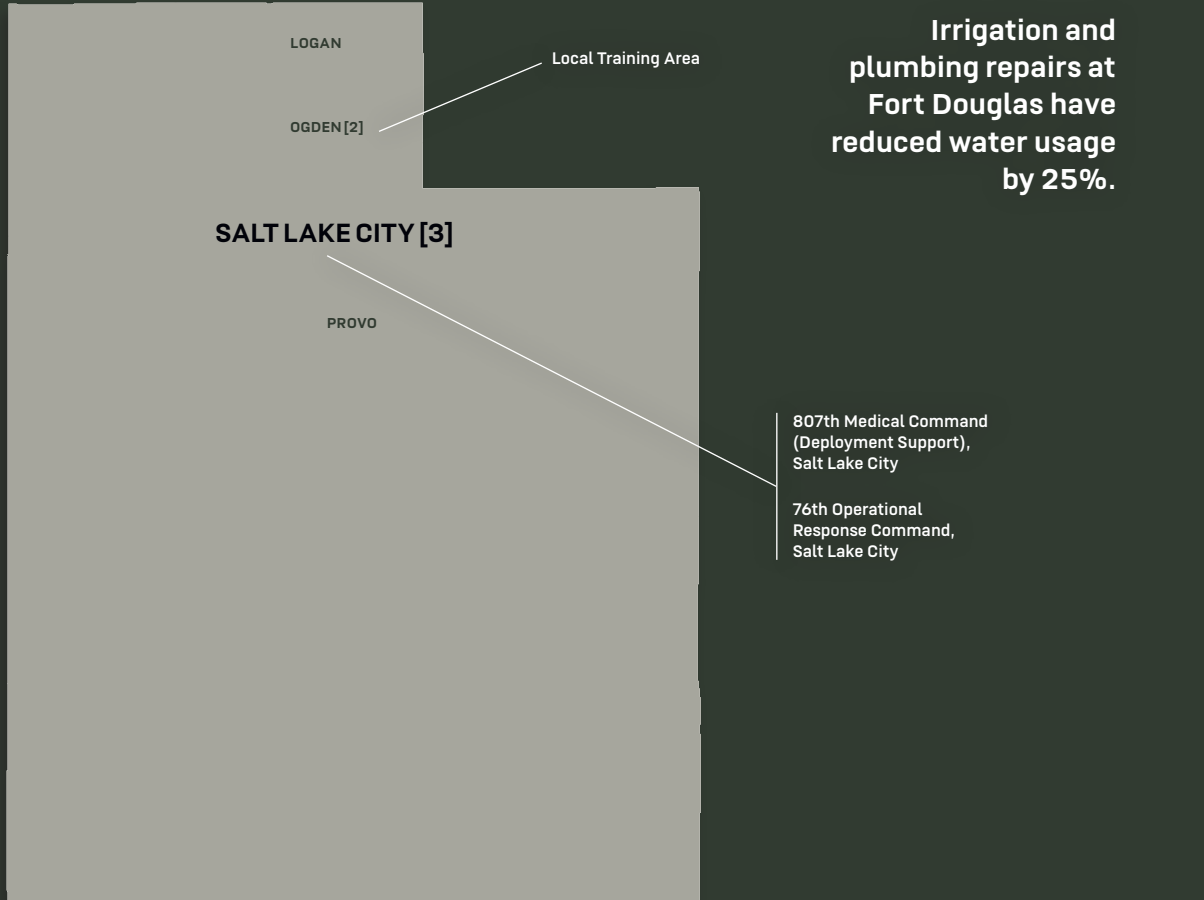
UNITS/DETS

3,351

SOLDIERS

177

CIVILIANS



Irrigation and plumbing repairs at Fort Douglas have reduced water usage by 25%.

807th Medical Command (Deployment Support), Salt Lake City

76th Operational Response Command, Salt Lake City

UTAH

THE FORT DOUGLAS-BASED 807TH MEDICAL COMMAND (DEPLOYMENT SUPPORT) IS THE LARGEST MEDICAL COMMAND IN THE ARMY RESERVE, and responsible for managing all of its deployable field medical units. From Ohio to California, the 807th consists of 132 units across 26 states – and 10,000+ Soldiers and Civilians. In 2020, the unit provided tip of the spear medical capabilities to overwhelmed medical facilities, organizing and mobilizing medical personnel – 10 Urban Augmentation Medical Task Forces – in the initial weeks of the COVID-19 pandemic.

The 76th Operational Response Command, Salt Lake City, is the Army Reserve's center for Defense Support of Civil Authorities, coordinating support to state and local officials, first responders and other federal agencies during emergencies or natural disasters. In order to maintain proficiency and meet rapid response times, Soldiers like Chief Warrant Officer Weston Huberty – an information management technician and native of Kaysville, seen here atop an Emergency Response Vehicle during Exercise Vibrant Response 21 – continually test communications equipment.

Photo by Sgt. 1st Class Brent C. Powell



▲ CAPABILITIES

- Logistics
- Quartermaster
- Civil Affairs
- Transportation
- Medical
- Signal
- Military Police
- Chemical
- Training Support
- Ordnance
- Engineer

BY THE NUMBERS

\$22,972,168

ECONOMIC IMPACT

252

NON-DOD JOBS SUPPORTED

\$7,229,609

NON-DOD WAGES

\$13,731,783

DOLLARS SPENT

\$5,319,573

TOTAL MIL PAYROLL

\$395,247

TOTAL CIV PAYROLL

3

FACILITIES

5

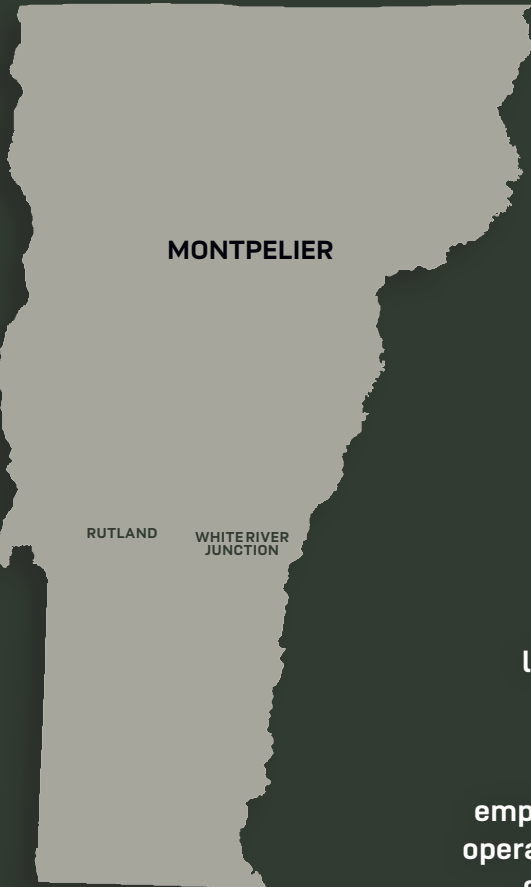
UNITS/DETS

190

SOLDIERS

4

CIVILIANS



Judge Advocates offer legal support to military operations, focusing on criminal, civil/administrative, labor/employment, international/operational, intelligence and contract/fiscal matters.

VERMONT

SOLDIERS ASSIGNED TO THE 424TH ENGINEER COMPANY, RUTLAND, traveled to Guatemala to help construct a school as part of Task Force Rise, of Exercise Beyond the Horizon. New Horizons and Beyond the Horizon exercises provide needed engineering, construction and health care services, helping to build important relationships with partner nations, while also allowing for valuable deployment training.

As seen here, 424th Soldiers operate a hydraulic excavator, loading fill material during an overseas deployment.

The 377th Medical Company (Ground Ambulance) in White River Junction, provides vital patient care during transport. Emergency medical intervention care enroute is essential in both the Army and in the civilian sector, as it can improve a patient's prognosis and reduce the potential for long-term disability.

Courtesy photo



▲ CAPABILITIES

Engineer
Legal
Medical

BY THE NUMBERS

\$323,860,920

ECONOMIC IMPACT

3,488

NON-DOD JOBS SUPPORTED

\$100,320,757

NON-DOD WAGES

\$305,159,110

DOLLARS SPENT

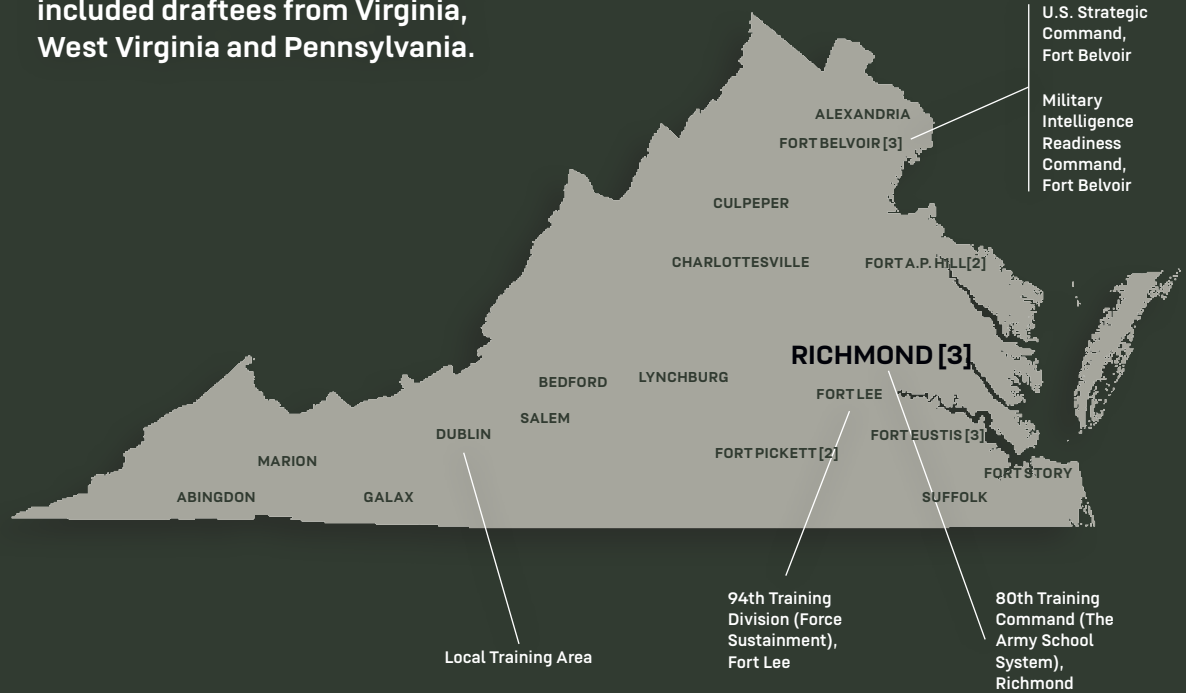
\$181,061,467

TOTAL MIL PAYROLL

\$38,437,735

TOTAL CIV PAYROLL

The 80th TC (TASS) was originally constituted as Headquarters, 80th Infantry Division nearly a century before. The “Blue Ridge Division” included draftees from Virginia, West Virginia and Pennsylvania.



28
FACILITIES

138
UNITS/DETS

6,467
SOLDIERS

389
CIVILIANS

VIRGINIA

VIRGINIA IS HOME TO SEVERAL KEY ARMY RESERVE ASSETS

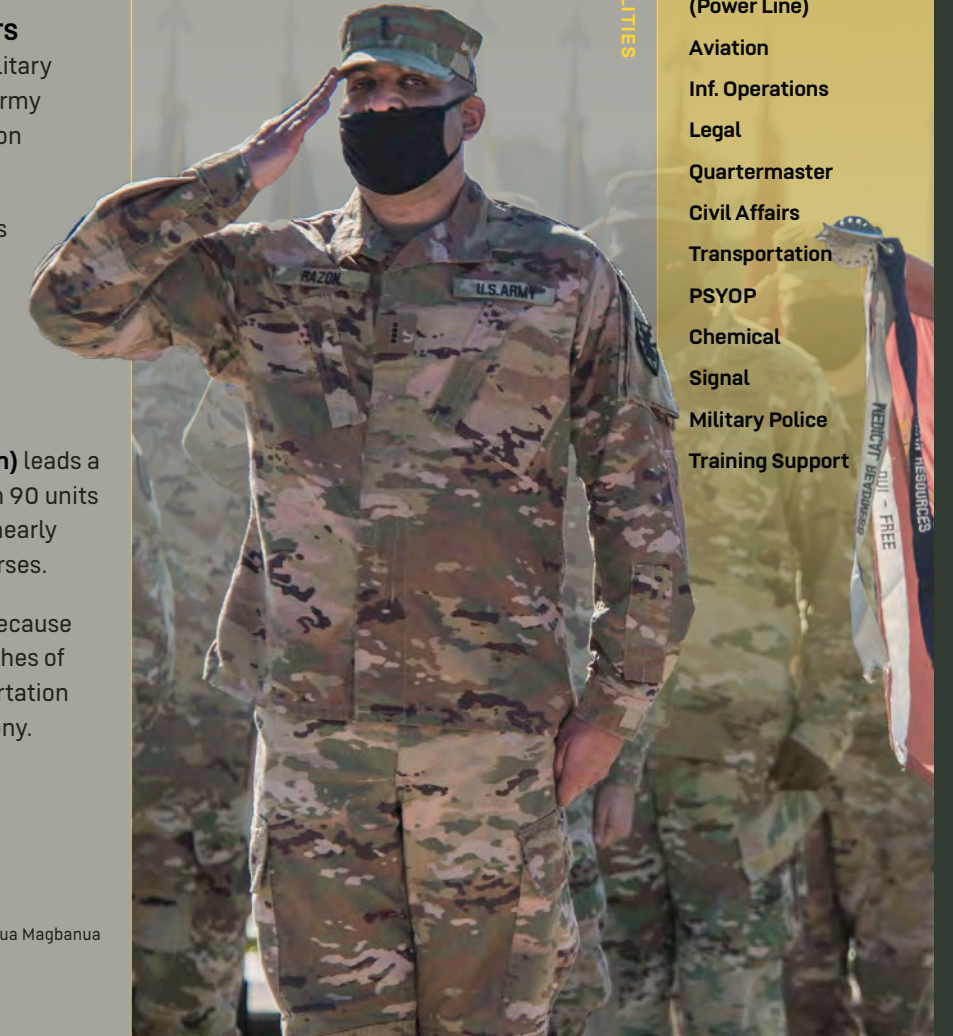
including the Office of the Chief of Army Reserve, Fort Belvoir. Military and Civilian personnel support the chief, a principal member of Army Staff, on national policy and programs, coordinating with Pentagon partners, members of Congress and federal agencies.

Also at Belvoir, the **Military Intelligence Readiness Command** is responsible for collecting and fusing intelligence in support of operational missions, providing operational intelligence support to every national intelligence agency, Combatant Command and Army Service Component Command in support of worldwide contingency operations.

Richmond’s 80th Training Command (The Army School System) leads a force of 6,000+ Army Reserve Soldiers and Civilians in more than 90 units in 37 states nationwide, training 45,000+ students each year in nearly 150 military occupational specialty and leader development courses.

Sometimes referred to as “the most deployed unit in the Army” because of its continuous mission to provide logistical support to all branches of the service, Joint Base Langley-Eustis is home to the 7th Transportation Brigade (Expeditionary), seen here during a homecoming ceremony.

U.S. Air Force photo by Staff Sgt. Joshua Magbanua



▲ CAPABILITIES

- Military Intelligence
- Medical
- Engineer (Power Line)
- Aviation
- Inf. Operations
- Legal
- Quartermaster
- Civil Affairs
- Transportation
- PSYOP
- Chemical
- Signal
- Military Police
- Training Support

BY THE NUMBERS

\$292,419,190

ECONOMIC IMPACT

2,486

NON-DOD JOBS SUPPORTED

\$84,642,071

NON-DOD WAGES

\$237,924,779

DOLLARS SPENT

\$163,030,914

TOTAL MIL PAYROLL

\$26,086,277

TOTAL CIV PAYROLL



Aviation units assist civilian first responders to save lives and relieve human suffering during response operations following natural disaster and severe chemical, biological, radiological and nuclear events.

14
FACILITIES

116
UNITS/DETS

5,823
SOLDIERS

264
CIVILIANS

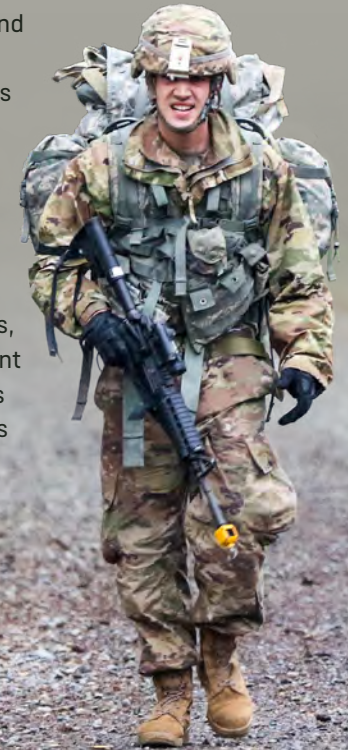
WASHINGTON

FREEZING TEMPERATURES FAILED TO EXTINGUISH THE COMPETITIVE FIRE FUELING SOLDIERS VYING FOR TOP HONORS in the 364th Sustainment Command (Expeditionary) Best Warrior Competition. Shown, a Soldier competes in a 7-mile ruck march – one of 13 events that include an obstacle course, land navigation and weapons qualification. BWCs test the training and endurance of participating Soldiers and provide them with additional confidence and skills to bring back to their units.

The Marysville-based 364th SC provides mission command over two Regional Support Groups and one Sustainment Brigade. Consisting of approximately 40 subordinate units and 4,000+ Soldiers, the 364th ESC operates in six states: Washington, Oregon, Montana, Idaho, Wyoming, and Utah.

The 477th Inland Cargo Transfer Company, also in Marysville, discharges, loads and transports containers at air, rail and truck terminals. The unit operates Kalamars, or Rough Terrain Container Handlers – similar to equipment used at commercial ports and rail yards – to deliver goods and supplies to container ships or rail cars for all branches of the military.

Photo by Sgt. Christian Dizon



▲ CAPABILITIES

- Medical
- Aviation
- Engineer (Firefighter)
- Transportation
- Civil Affairs
- Chemical
- PSYOP
- Military Police
- Logistics
- Military Intelligence
- Quartermaster
- Training Support

BY THE NUMBERS

\$147,927,349

ECONOMIC IMPACT

1,562

NON-DOD JOBS SUPPORTED

\$44,220,841

NON-DOD WAGES

\$125,733,538

DOLLARS SPENT

\$56,051,501

TOTAL MIL PAYROLL

\$9,485,919

TOTAL CIV PAYROLL

22
FACILITIES

47
UNITS/DETS

2,002
SOLDIERS

96
CIVILIANS



Established 1775, the Quartermaster Corps is the Army's oldest logistics branch, providing supplies and field services to support and sustain Soldiers, units and their equipment in peace and war.

WEST VIRGINIA

THE 38TH REGIONAL SUPPORT GROUP, CROSS LANES, SUPPORTS BOTH DOMESTIC AND OVERSEAS MILITARY BASE OPERATIONS, including force protection, anti-terrorism, and day-to-day operations for approximately 6,000 personnel. Domestic missions include administrative and logistical support to Mobilization Force Generation Installations, responsible for deploying and redeploying Army forces globally.

Logistics missions include multi-component exercises such as the loading scenario shown here. Wheeling's 463rd Engineer Battalion, 336 Engineer Company, Weirton, joined Airmen in loading a vehicle into a C-17 Globemaster III at the Pittsburgh International Airport Air Reserve Station, Pennsylvania.

West Virginia is also home to several military police companies, the 363rd in Grafton, 304th in Bluefield and 305th in Wheeling. Military Police maintain multiple roles and responsibilities, include protecting life and property by enforcing military laws and regulations, controlling traffic, preventing crime, responding to emergencies, conducting force protection, anti-terrorism, area security, police intelligence operations, corrections and detention, investigations, and mobility and security around the world.

U.S. Air Force photo by Joshua Seybert



▲ CAPABILITIES

- Military Police
- Engineer
- Medical
- Chemical
- Quartermaster
- Ordnance (Ammo)
- Training Support

BY THE NUMBERS

\$377,661,863

ECONOMIC IMPACT

3,608

NON-DOD JOBS SUPPORTED

\$119,481,223

NON-DOD WAGES

\$297,223,363

DOLLARS SPENT

\$110,955,094

TOTAL MIL PAYROLL

\$106,123,720

TOTAL CIV PAYROLL



19
FACILITIES

75
UNITS/DETS

3,963
SOLDIERS

1074
CIVILIANS

Fort McCoy's new transient training barracks include state-of-the-art physical security and energy-saving measures. The modernized facility is four stories, 60,000 square feet and is able to house 400 people.

WISCONSIN

FORT MCCOY IS WISCONSIN'S SOLE FEDERALLY-OPERATED ARMY INSTALLATION. Uniformed and Civilian members of the Fort McCoy team maintain premier training grounds and are well-positioned to support large-scale exercises and other training – given nearly 60,000 acres of terrain and maneuver space. That training ground allowed for a multi-event simulation lane, where Soldiers, seen here, carried a simulated casualty to an evacuation point during the 2020 U.S. Army Reserve Best Warrior Competition.

Fort McCoy hosts elements of the 88th Readiness Division, which enhances Army Reserve Soldier and unit readiness by providing human resources programs and services, equipment repair and logistics, and facilities maintenance in a region that spans 19 states extending from Ohio west to state of Washington.

The 86th Training Division, also based at Fort McCoy, provides a realistic, challenging, and austere training platform for Army Reserve units, planning and executing training opportunities for multi-component, interagency, inter-governmental, and multinational forces.

Photo by Spc. Olivia Cowart



- ▲ CAPABILITIES
- Ordnance
 - Engineer (Firefighter)
 - Military Police
 - Chemical
 - Civil Affairs
 - Medical
 - Quartermaster
 - Training Support

BY THE NUMBERS

\$7,180,896

ECONOMIC IMPACT

86

NON-DOD JOBS SUPPORTED

\$2,298,602

NON-DOD WAGES

\$7,398,788

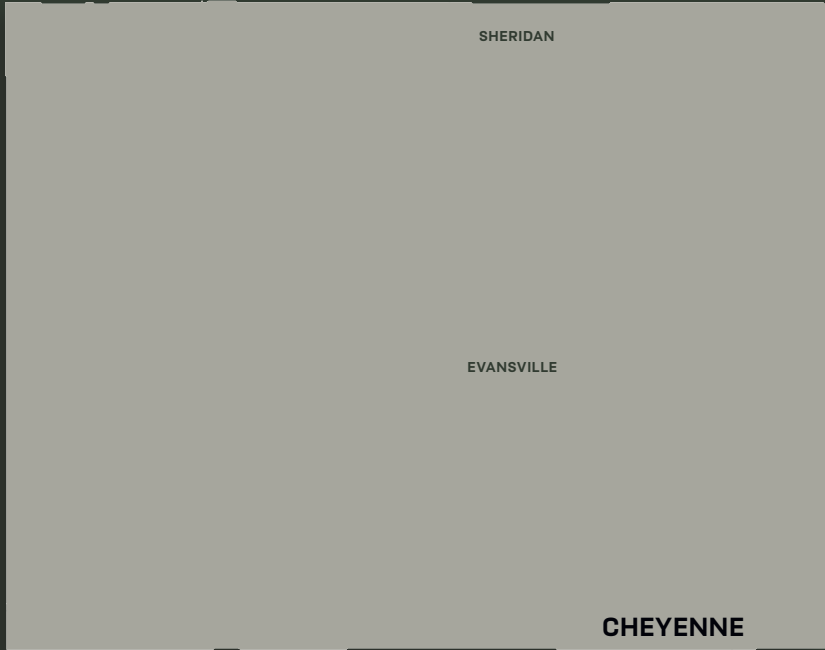
DOLLARS SPENT

\$4,227,661

TOTAL MIL PAYROLL

\$296,435

TOTAL CIV PAYROLL



Water treatment specialists are responsible for supervising, installing and operating water purification equipment, as well as dealing with water storage and distribution operations and activities.

1

FACILITIES

2

UNITS/DETS

151

SOLDIERS

3

CIVILIANS

WYOMING

PICTURED HERE, THE 651ST QUARTERMASTER COMPANY, EVANSVILLE, is a tactical water purification, storage and distribution unit capable of providing critical life-sustaining support to combat and civilian personnel. In addition to being fully-deployable and trained to respond in short-notice, the 651st maintains distinct specialties that allow it to self-sustain in remote or displaced locations.

These water treatment specialists operate Reverse Osmosis Water Purification Units (ROWPU) in both urban and austere environments. Units can filter up to 3,000 gallons of fresh water an hour, 2,000 gallons if the source has salt or other heavy impurities – and can be scaled to meet consumption and mission demands.

Providing safe water is an Emergency Support Function under the National Response Framework, which provides the structure for coordinating federal interagency support for a federal response to an incident. During home-station training, Soldiers of the 651st produced more than 1,500 gallons of potable water from the North Platte River.

Photo by Sgt. Luke Wilson



▲ CAPABILITIES

Quartermaster
Transportation

BY THE NUMBERS

\$16,275,647

ECONOMIC IMPACT

171

NON-DOD JOBS SUPPORTED

\$5,166,482

NON-DOD WAGES

\$9,699,797

DOLLARS SPENT

\$1,959,843

TOTAL MIL PAYROLL

\$00,000,000

TOTAL CIV PAYROLL

The Chief of Army Reserve is the principal advisor to the Secretary and Chief of Staff of the Army on all Army Reserve matters.

PENTAGON
Office of the Chief, Army Reserve, Pentagon.

WASHINGTON DC [3]

3

FACILITIES

3

UNITS/DETS

70

SOLDIERS

0

CIVILIANS

WASHINGTON DC

THE DISTRICT OF COLUMBIA IS HOME TO ARMY RESERVE INTELLIGENCE AND COUNTERTERRORISM UNITS

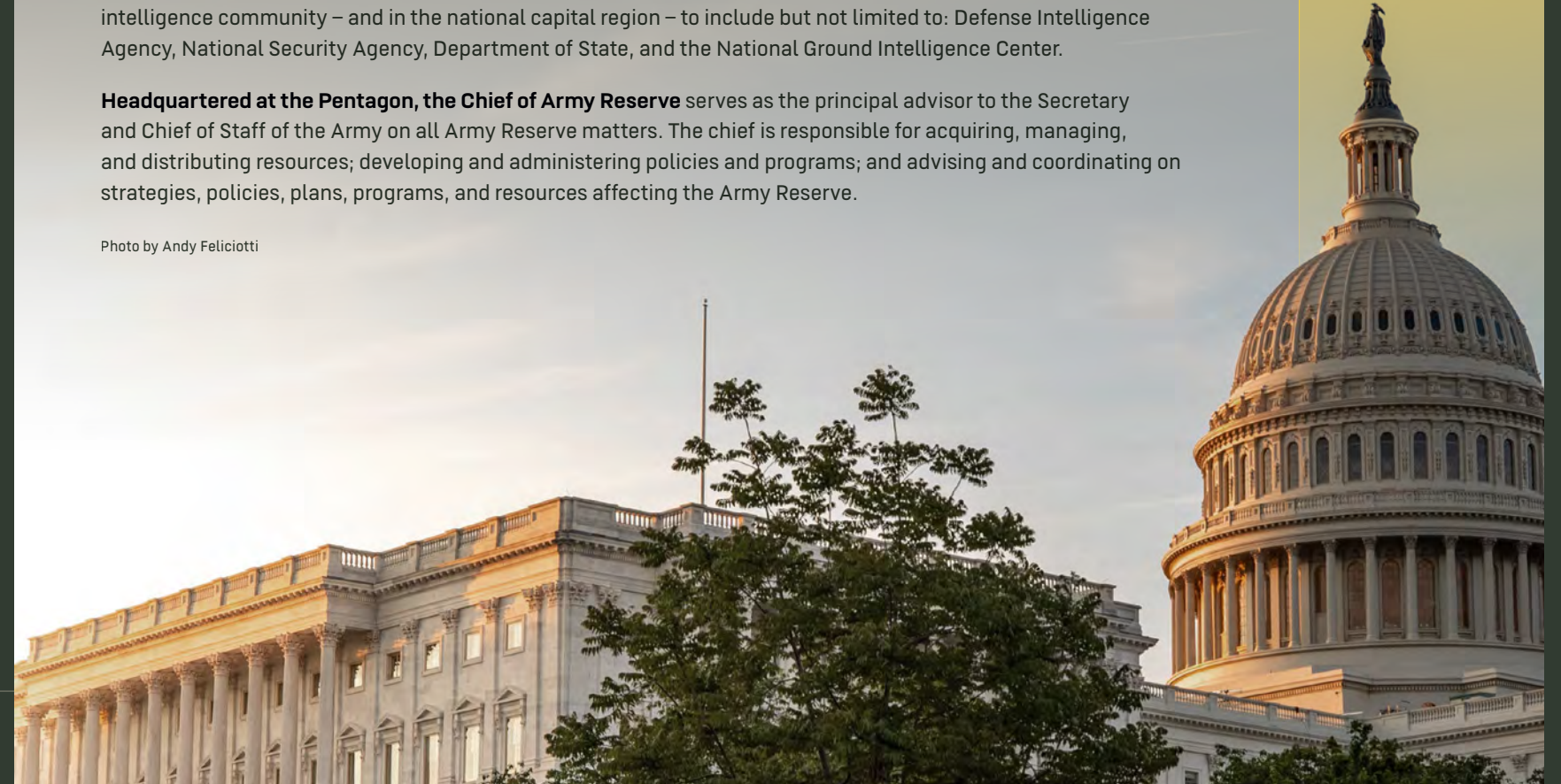
whose mission is to analyze, process and distribute strategic and tactical information to keep the Nation and its citizens safe. The Military Intelligence Readiness Command's National Intelligence Support Group has the only Technical Intelligence unit in the Army, providing direct strategic intelligence support to key stakeholders in the intelligence community – and in the national capital region – to include but not limited to: Defense Intelligence Agency, National Security Agency, Department of State, and the National Ground Intelligence Center.

Headquartered at the Pentagon, the Chief of Army Reserve serves as the principal advisor to the Secretary and Chief of Staff of the Army on all Army Reserve matters. The chief is responsible for acquiring, managing, and distributing resources; developing and administering policies and programs; and advising and coordinating on strategies, policies, plans, programs, and resources affecting the Army Reserve.

Photo by Andy Feliciotti

▲ CAPABILITIES

Military Intelligence
Counter Terrorism



BY THE NUMBERS

\$12,252,014

ECONOMIC IMPACT

137

NON-DOD JOBS SUPPORTED

\$3,890,548

NON-DOD WAGES

\$14,531,162

DOLLARS SPENT

\$9,995,198

TOTAL MIL PAYROLL

\$1,185,740

TOTAL CIV PAYROLL

1

FACILITIES

7

UNITS/DETS

357

SOLDIERS

12

CIVILIANS



Pele U.S. Army Reserve Center implemented a \$2.1 million Energy Resilience and Conservation Investment Program micro grid project, reducing greenhouse gas emissions and saving an estimated \$124,000 in annual energy use.

AMERICAN SAMOA

- Infantry
- Quartermaster
- Chaplain

▲ CAPABILITIES

American Samoa has one of the highest enlistment rates in the U.S. and its territories. Home to five units with more than 200 Soldiers, the Army Reserve in American Samoa has played a pivotal and historic role in the security of the Pacific.

A small footprint was first established in 1980 with the activation of a provisional detachment of Charlie Company, 100th Infantry Battalion, 442nd Infantry Regiment. These units keep their skills sharp by conducting live-fire drills like that illustrated here. Live-fire training – which combines unit tactics with individual and collective marksmanship training – provides the most demanding and realistic training a unit can undergo in preparing for combat.

Today, the Pele U.S. Army Reserve Center is home to Bravo company, with the famous 100th “Go for Broke” Infantry Battalion, 442nd Infantry Regiment; Theater Support Group American Samoa Detachment; 962nd Quartermaster (Mortuary Affairs) Company, and the 411th Forward Support Company.

Photo by Maj. Melodie Tafao



BY THE NUMBERS

\$23,234,630

ECONOMIC IMPACT

274

NON-DOD JOBS SUPPORTED

\$7,426,947

NON-DOD WAGES

\$24,576,030

DOLLARS SPENT

\$14,698,820

TOTAL MIL PAYROLL

\$1,086,928

TOTAL CIV PAYROLL

3

FACILITIES

9

UNITS/DETS

525

SOLDIERS

11

CIVILIANS

BARRIGADA [3]

GUAM

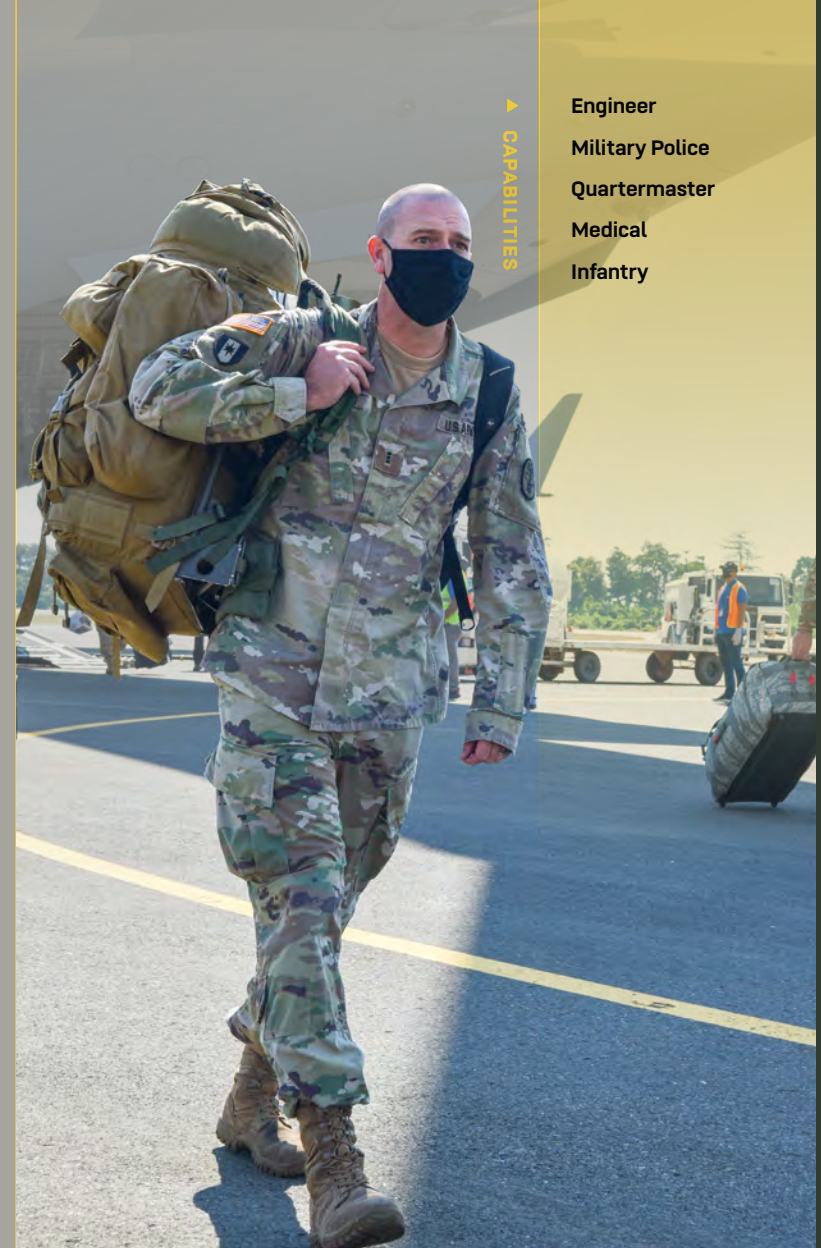
AT JUST UNDER 169,000, GUAM'S POPULATION OF MILITARY PER CAPITA is among the highest in the United States and its Territories.

In response to the COVID-19 pandemic, Soldiers assigned to Alpha Company, 307th Expeditionary Signal Battalion, deployed to Yona with the 18th Medical Command Deployment Support team to provide secure voice and data satellite communication to the Task Force 18 headquarters. This high-bandwidth tactical network extension was crucial in enabling the timely communication of sensitive information throughout the operation.

Also stationed in Guam, Soldiers assigned to the 368th Military Police Company enforce regulations and military laws, taking on a number of duties in combat and non-combat operations. In addition to military police training, the Soldiers prepare for high-risk, hostile environments. While job duties are similar to civilian law enforcement, Army Reserve military police primarily focus on crimes and legal situations impacting military personnel and their families.

Seen exiting a C17 aircraft in Dili, Timor-Leste, Chief Warrant Officer 3 Jeffrey Colburn – Guam native and senior food safety officer for Public Health Activity – Guam – participated in exercise Dalan ba Dame 2021, the first bilateral joint exercise between U.S. Army and the Timorese military. Dalan ba Dame, which translates to "Path to Peace," aims to increase partner capacity for conventional, complex and future contingencies throughout the Indo-Pacific region.

Photo by Sgt. 1st Class Tony Foster



▲ CAPABILITIES

- Engineer
- Military Police
- Quartermaster
- Medical
- Infantry

BY THE NUMBERS

\$6,097,899

ECONOMIC IMPACT

75

NON-DOD JOBS SUPPORTED

\$1,958,623

NON-DOD WAGES

\$5,875,586

DOLLARS SPENT

\$2,911,766

TOTAL MIL PAYROLL

\$197,623

TOTAL CIV PAYROLL

1

FACILITIES

2

UNITS/DETS

104

SOLDIERS

2

CIVILIANS



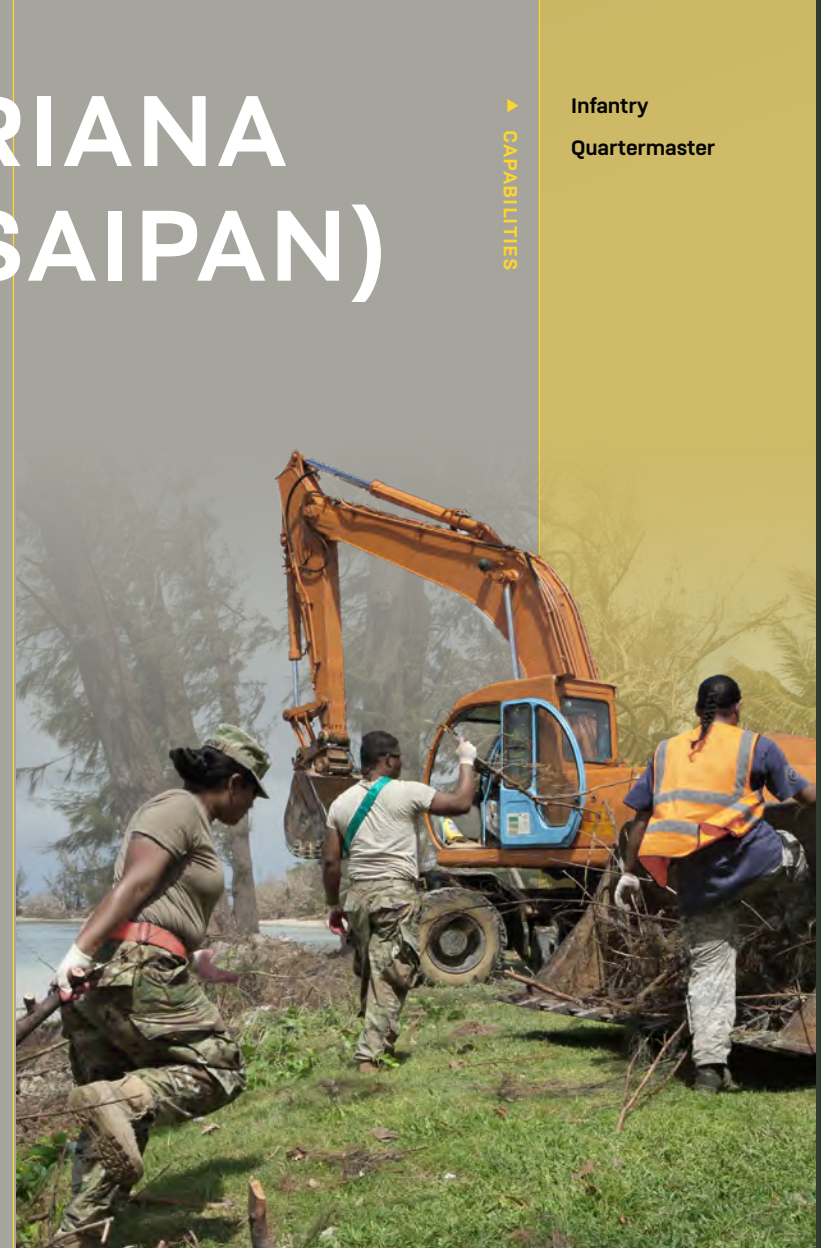
SAIPAN

NORTHERN MARIANA ISLANDS (AND SAIPAN)

MORE THAN 150 ARMY RESERVE SOLDIERS LIVE ON SAIPAN, the largest of the 15 islands constituting the Commonwealth of the Northern Mariana Islands. Assigned to the 1984th U.S. Army Hospital, Pacific, Maj. James Schmidt, a certified nurse anesthetist in his civilian career, was one of six Soldiers that deployed to Saipan to provide medical expertise in support of COVID-19 response efforts. Schmidt serves as staff nurse anesthetist in Fort Wainwright, Alaska.

Saipan also received support from the 302nd Quartermaster Company, 9th Mission Support Command, as part of U.S. FEMA-supported typhoon recovery efforts. As seen here, Spc. Mollie Atinisom (on left), a native of Saipan and Soldier with the 302nd, clears debris from a local beach. Atinisom is one of many local Army Reserve Soldiers who volunteered to mobilize in support of recovery operations following Super Typhoon Yutu.

Photo by Staff Sgt. James Kennedy Benjamin



▲ CAPABILITIES

Infantry

Quartermaster

BY THE NUMBERS

\$191,389,113

ECONOMIC IMPACT

2,227

NON-DOD JOBS SUPPORTED

\$60,702,488

NON-DOD WAGES

\$231,370,050

DOLLARS SPENT

\$133,241,305

TOTAL MIL PAYROLL

\$51,777,308

TOTAL CIV PAYROLL

Fort Buchanan reduced potable water use in 2020 by 49% (compared to 2018) and diverted 42% of waste from landfills. It is also using solar, battery storage, generators, and a micro grid to allow the installation to operate independently from the power grid when needed.



14
FACILITIES

77
UNITS/DETS

4,759
SOLDIERS

524
CIVILIANS

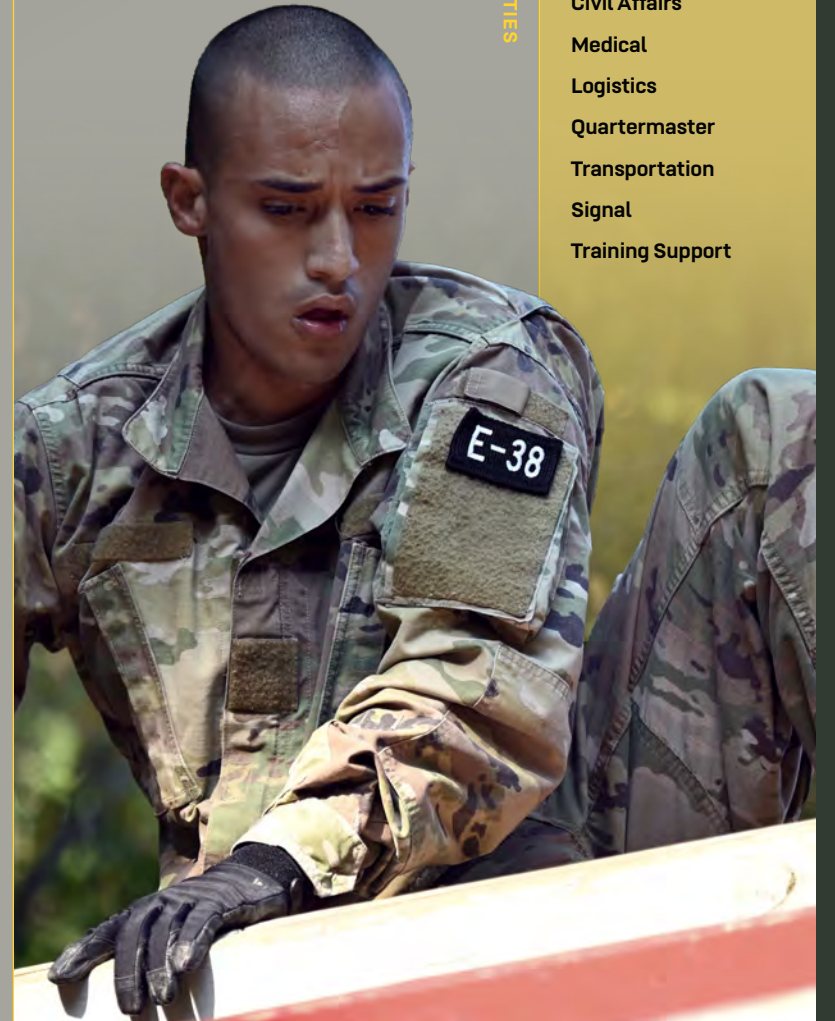
PUERTO RICO

WITHIN 24 HOURS OF A 6.4 MAGNITUDE EARTHQUAKE STRIKING THE SOUTH REGION OF PUERTO RICO, Fort Buchanan's 430th Quartermaster Company was on the scene to assist in recovery operations. The 2020 quake and subsequent aftershocks caused significant damage to housing and roads. Through Immediate Response Authority, Soldiers of the 430th QC quickly established shower and laundry units for displaced civilians.

The 1st Mission Support Command is the largest federal U.S. Army command in the Caribbean. It provides mission command for assigned units in Puerto Rico and the U.S. Virgin Islands. Reserve units have served in Puerto Rico since 1922 when the 373rd Infantry was moved to the Organized Reserve and headquartered in San Juan. For decades, the command has participated in ongoing deployments in support of operations around the world.

The Army Reserve provides trained and ready Soldiers through technical and tactical training. Seen here, Spc. Ivan Torres-Leon, navigates the confidence course during the 2020 U.S. Army Reserve Best Warrior Competition. Torres-Leon is an engineer representing the 448th Engineer Battalion, 1st Mission Support Command.

Photo by 1st Sgt. Daniel Griego



- ▲ CAPABILITIES
- Military Police
- Finance
- Engineer
- Civil Affairs
- Medical
- Logistics
- Quartermaster
- Transportation
- Signal
- Training Support

BY THE NUMBERS

\$4,239,187

ECONOMIC IMPACT

57

NON-DOD JOBS SUPPORTED

\$1,375,129

NON-DOD WAGES

\$3,261,363

DOLLARS SPENT

\$587,953

TOTAL MIL PAYROLL

\$98,812

TOTAL CIV PAYROLL

1

FACILITIES

1

UNITS/DETS

21

SOLDIERS

1

CIVILIANS



ST. THOMAS



ST. CROIX

VIRGIN ISLANDS

▼ CAPABILITIES
Transportation

SOLDIERS ASSIGNED TO THE 512TH MOVEMENT CONTROL TEAM, ST. THOMAS, deployed to Afghanistan in support of Freedom Sentinel, where they ensured forward operating bases had the medical supplies and equipment needed to protect service members, civilians, and coalition partners. Shown here, a Soldier from the 512th Movement Control Team stocks the medical logistic warehouse at Bagram Air Field.

Movement Control Teams are responsible for movement of personnel and materiel, as well as the coordination of bulk fuel and water transportation at pipeline and production take-off points. MCTs facilitate local movement – expediting, coordinating, and monitoring traffic through the transportation system.

Courtesy photo



The Army Reserve maintains five installations and an Army Support Activity; Fort Hunter Liggett, Parks Reserve Forces Training Area, Fort McCoy, Fort Buchanan, Devens Reserve Forces Training Area and Army Support Activity - Fort Dix. Additionally, with 742 Army Reserve Facilities, the Army Reserve's dispersed footprint enables the United States to project combat power and creates an added layer of resiliency.

Each year, Army Reserve facilities support upwards of 335,000 military members of all services and branches for training and support – partnering with federal, state and local agencies for joint training missions, with ranges, maneuver areas, urban assault, military transport aircraft capable landing sites, transient barracks and dining facilities.

Our installations provide training, mobilization and operational platforms to train the Total Force and provide locations to conduct crisis response in support of global Army missions.

As we modernize existing facilities and build new ones, military construction projects are being designed to increase protection and restoration of potentially impacted species and habitats, as well as culturally significant structures and artifacts.



U.S. ARMY RESERVE INSTALLATIONS

FORT HUNTER LIGGETT

THE U.S. ARMY GARRISON FORT HUNTER LIGGETT provides training for maneuver support and sustainment units of the Army Reserve, and offers training opportunities to all U.S. military components and allied Nations.

Available resources include Tactical Training Bases, Military Operations on Urban Terrain sites, a five-mile Convoy Live-Fire Course, weapons qualifications ranges, a live-fire shoot house, and an urban assault course. For units with airborne training needs, Fort Hunter Liggett hosts one of only four C-17 cargo aircraft capable dirt assault strips in the U.S., dozens of parachute drop zones, a heliport, and restricted airspace up to 24,000 feet.

Named after Lieutenant General Hunter Liggett, the installation was designated Hunter Liggett Military Reservation in 1941, before adopting its current name in 1975.

The garrison mission is to maintain and allocate training areas, airspace, facilities and ranges in order to support reserve and active components field maneuvers, live-fire exercises, testing, and institutional training. Additionally, the installation provides quality of life and logistical support to training units.

Fort Hunter Liggett is one of six pilot installations for Net Zero—Energy and Waste by the Assistant Secretary of the Army for Installation, Energy and Environment. Its sub-installation, Parks Reserve Forces Training Area located in Dublin, California, supports more than 250 units and more than 20,000 Soldiers in the San Francisco area.



FORT HUNTER LIGGETT CALIFORNIA

TENANT ORGANIZATIONS

- 91st Training Division
- TASS (The Army School System) Training Center (TTC)
- 63rd Readiness Division Equipment Concentration Site 170
- 3rd Brigade, 356th Logistics Support Battalion
- 106th Signal Brigade Network Enterprise Center
- 404th Army Field Support Brigade Logistics Readiness Center

Staff Sgt. Ryann Sonntag, a transportation management coordinator with the 483rd Terminal Transportation Battalion, low crawls under barbed wire during the obstacle course for 311th Expeditionary Sustainment Command's Best Warrior Competition at Fort Hunter Liggett. (Photo by Sgt. 1st Class Chris Oposnow)

FORT MCCOY

FORT MCCOY IS WISCONSIN'S SOLE FEDERALLY OPERATED ARMY INSTALLATION. Uniformed and Civilian members of "Team McCoy" maintain premier training infrastructure and provide award-winning customer service for large-scale exercises and other training with nearly 60,000 acres of terrain and maneuver space.

Annually, Fort McCoy provides modernized, state-of-the-art facilities and support for field and classroom training of approximately 140,000 personnel. Fort McCoy also hosts numerous major Army Reserve and joint exercises each year. Although the Army Reserve is the largest customer, all branches and components of the military, as well as federal and state agencies, and regional and local law enforcement conduct training on the installation, making the installation a true Total Force Training Center.

The installation is now home of U.S. Army Reserve Command's Best Warrior Competition and the new Expert Field Medical Badge qualification course.

- \$1.49 billion total economic impact (includes Army Reserve and other services and components of Fort McCoy's Total Force Training mission)
- Sole site for U.S. Navy's COVID-19 Restriction of Movement mission from 2020-2021, quarantining 37,800 recruits before they arrived at U.S. Navy boot camp
- Joint Light Tactical Vehicle (JLTV) Training Center and Cold Weather Operations Course (CWOC)
- The 88th Readiness Division is dual headquartered at Fort Snelling, Minnesota, and Fort McCoy
- New brigade-level modern barracks complex
- Modernized Simulations Center and Mission Command Campus
- #TotalForceTrainingCenter



FORT MCCOY WISCONSIN

TENANT ORGANIZATIONS

- 88th Readiness Division
- 181st Multi-Functional Training Brigade
- 11th Battalion (MI)/100th Training Division
- 13th/100th Battalion (OD)
- 86th Training Division
- Noncommissioned Officer Academy
- Regional Training Site - Maintenance
- Regional Training Site - Medical
- Wisconsin State Patrol Academy

A group of U.S. Army Reserve Soldiers move in unison to board a CH-47 Chinook to transport them for waterborne operations during the 2021 U.S. Army Reserve Best Warrior/ Best Squad Competition at Fort McCoy. (Photo by Staff Sgt. Christopher Hernandez)

FORT BUCHANAN

U.S. ARMY GARRISON FORT BUCHANAN, the Sentinel of the Caribbean, under the Installation Management Command-Readiness, is the only federal military installation in the Caribbean.

Fort Buchanan is a “team of teams” who together ensure readiness by providing opportunities for challenging and realistic training, cultivating relationships with our community partners, and ensuring a robust disaster preparedness action plan that leverages and promotes unity of effort.

Fort Buchanan builds readiness for more than 15,000 active duty, National Guard and Reserve Component Soldiers, Sailors, Airmen, Marines, and Coast Guardsmen who train, work and live on the installation. Its mission is to be a forward-based training and staging platform dedicated to enhancing unit readiness for rapid deployment in support of Combatant Commanders.

Established as Camp Buchanan in 1923 and re-designated as Fort Buchanan in 1940, the installation has supported the warfighter and deploying forces for the better part of a century. Today, as an Army Reserve installation, Fort Buchanan's strategic focus is to become the central hub for all Department of Defense activities in the Caribbean – committed to excellence and focused on improving the readiness of our supported commanders.



FORT BUCHANAN

PUERTO RICO

TENANT ORGANIZATIONS

- 1st Mission Support Command
- Puerto Rico National Guard Joint Forces HQ
- 1/350th Logistics Support Battalion
- 1st Battalion, 389th Regiment
- 2nd Battalion 348th Regiment
- 402nd Civil Affairs Battalion
- 265 Headquarters, 5th Brigade, 94th TR
- 98th Training Division FTS/1st Battalion, 389th Regiment
- 174th CTR Legal Operations
- 319 TC Co, Det. 1 (FTS) Command Army
- 81st Readiness Division Inspector General
- Navy Operational Support Center
- Joint Task Force North

Sgt. Edward Singh, a heavy equipment operator representing the 1st Mission Support Command, takes aim with his M4 carbine during the urban assault course event at an Army Reserve Best Warrior Competition at Fort Bragg, North Carolina. (Photo by Sgt. Christopher A. Hernandez)

ASA DIX

UNITED STATES ARMY SUPPORT ACTIVITY DIX IS LOCATED ON THE NATION'S ONLY TRI-SERVICE MILITARY BASE, JOINT BASE MCGUIRE-DIX-LAKEHURST.

USASA Dix is an Army Reserve Installation that provides Soldier and Family support, base operations, and state-of-the-art individual/collective training.

USASA Dix is strategically located and accessible to major east coast metropolitan areas. Twenty two percent of all USAR and ARNG units are within a half-day drive. With six major airports in the region, the location allows for rapid deployment, and local deep water seaport and rail spurs ensure its ability to respond to whatever issues should arise.

Established July 16, 1917 as Camp Dix, since 1990, Fort Dix has been a primary Mobilization Force Generation Installation. Service members from all branches of service, have mobilized to support 16 named missions, both globally and throughout the continental United States, with the greatest support focused on the Post-9/11 effort. More than 5,000 separate units have mobilized and demobilized through this installation, for an approximate total of 281,949 service members served to date.



ASA DIX

NEW JERSEY

TENANT ORGANIZATIONS

- 78th Training Division HQ
- 99th Readiness Division
- Atlantic Training Division, 75th Innovation Command
- 244th Aviation Brigade HQ
- 77th Sustainment Brigade HQ
- Det. 1, 3100 Strategic Intelligence Group
- USAR Intel Support Center
- U.S. Army Corps of Engineers
- Criminal Investigation Command
- 174 Infantry Brigade
- 2nd Brigade ROTC
- NCO Academy Fort Dix
- MEPS

Active Duty, National Guard, and Army Reserve Soldiers perform tactical movements during a situational training exercise on Joint Base McGuire-Dix-Lakehurst, New Jersey, June 26, 2021. (U.S. Army National Guard photo by Spc. Michael Schwenk)



DEVENS, RFTA

AS THE PREMIER ARMY RESERVE PRESENCE IN NEW ENGLAND, Devens Reserve Forces Training Area (RFTA) provides operational, training, and logistical resources to tenant, transient training, and stationed units and area customers.

Devens, RFTA provides services, facilities and infrastructure to Soldiers, family members, retirees, and civilian employees. Staff supports training and readiness, enhancing capability for all components and branches of the joint force. Additionally, they are responsible for the effective conservation of natural resources.

The 804th Medical Brigade hosted the regional Best Warrior Competition at Fort Devens' RFTA South Post, where Soldiers tested their readiness at the various firing ranges, land navigation courses, obstacle courses and training areas.

On order, Devens, RFTA provides Defense Support to Civil Authorities, as directed. Devens, RFTA, South Post Training Area supports more than 130,000 service members and other personnel annually; houses 25 firing ranges, 24 training facilities, and 26 company training ranges on approximately 4,800 acres.

DEVENS, RFTA MASSACHUSETTS

TENANT ORGANIZATIONS

- 11th Battalion, 98th Division
- 2200 Military Intel Readiness
- 401st Chemical Company
- 6th Battalion, 98th Division
- 7th Battalion, 98th Division
- 826th Military Intelligence Battalion
- Detachment 1, 3200th Strategic Intelligence Group
- Equipment Concentration Site-65

Soldiers from the 302nd Maneuver Enhancement Brigade participate in live-fire rifle qualifications at Fort Devens Reserve Forces Training Area. (Photo by Kenneth Waters)

PARKS, RFTA

PARKS RESERVE FORCES TRAINING AREA, AKA CAMP PARKS, IS A SUB-INSTALLATION OF U.S. ARMY GARRISON FORT HUNTER LIGGETT, in the eastern reaches of the San Francisco Bay Area near the City of Livermore, California, in Alameda County. The Parks Reserve Forces Training Area, historically known as Camp Parks, is located in Dublin, California, 28 miles southeast of Oakland.

Parks serves more than 250 units with more than 20,000 Army Reserve and National Guard Soldiers in the greater San Francisco area. Assets include a rappelling tower, leadership reaction course, state-of-the-art medical skills lab, and a distance learning center equipped with 24 computers and bed space for more than 800. The facility was built during World War II and was commissioned in January 1943 as Camp Parks. Initially, it was home to the Navy Seabees, then transferred to the Air Force who established a basic training center during the Korean War and renamed the facility Parks Air Force Base.

The Air Force transferred the installation to the United States Army in July 1959, and in 1973, the Army determined that Camp Parks would continue to serve as a mobilization and training center for Reserve Components in the event of war or natural disaster.

Thousands of Army Reserve and National Guard Soldiers have trained for war at Parks. The 91st Division's 1st Brigade uses sophisticated virtual combat simulators to train units and Soldiers on the installation.



PARKS, RFTA CALIFORNIA

TENANT ORGANIZATIONS

- 191st Army Band
- 1st Battalion, 363rd Regiment, 3rd Brigade
- 4th Brigade CSS, 104th Division
- 63rd RD AMSA 85
- B Co., 319th Signal Battalion
- California Army National Guard Co. B
1/184th INF (ASLT)
- HHC 91st Division
- HQ 5th Brigade 75th Div.
- U.S. Air Force Camp Parks
Communications Annex
- U.S. Naval Reserve Recruiting CBMU 303
Detachment D
- USNR (Seabees)
- Western Army Reserve Intelligence
- Support Center
- Western Information Operations Center (WIOC)

Joint reserve forces train to save lives at Camp Parks Reserve Forces Training Area, California, during a simulated medevac exercise, with the goal to provide efficient medical care in a mass casualty event. (Photo by Staff Sgt. Ian M. Kummer)



U.S. ARMY RESERVE HISTORY

THE MANPOWER RESERVE (1908-1945)

CONGRESS FIRST CREATED A FEDERAL RESERVE FORCE IN 1908, the Medical Reserve Corps, to remedy mobilization and preparedness challenges experienced during the nation's wars of the 1800s. At the time, no reserve force existed under direct command and control of the federal government.



Soldiers of the 90th Infantry Division, an Army Reserve unit from Texas and Oklahoma, advance into Germany during World War II. (Photo courtesy U.S. Army Reserve)

Led by then-President Theodore Roosevelt, the "Preparedness Movement" set the stage for the National Defense Act of 1916, which created the Officer's Reserve Corps and the Enlisted Reserve Corps, predecessors to the current Army Reserve.

THE RESERVE CORPS AND NATIONAL ARMY

Congress created the Officer's Reserve Corps, Enlisted Reserve Corps and Reserve Officers' Training Corps in 1916. Once war was declared, the Officer Reserve Corps grew dramatically, providing more than 89,000 officers. Within the Enlisted Reserve Corps, 15,000 Soldiers served in the Medical Department. More than 80,000 Enlisted Reserve Corps or Regular Army Reserve Soldiers served in World War I.

THE ORGANIZED RESERVE

Beginning in 1942, the Army activated 26 Organized Reserve infantry divisions and hundreds of other units. From 1943 to 1944, Organized Reserve officers served at the heart of the conflict resulting in their constituting 52% of all officers killed in action, 28% of those missing in action and 27% of those captured by the enemy. All told, approximately one quarter of all Army officers—200,000—serving in World War II were from the Organized Reserve.

"THERE IS NO COMPONENT OF MORE IMPORTANCE TO THE SECURITY ESTABLISHMENT THAN THE ORGANIZED RESERVE CORPS. THE NEW RESERVE CORPS CAN AND MUST BECOME THE WELL-TRAINED CITIZEN ARMY RESERVE REQUIRED TO SUPPLEMENT IMMEDIATELY, IN AN EMERGENCY, OUR SMALL REGULAR ARMY AND OUR NATIONAL GUARD."

— General of the Army Dwight D. Eisenhower,
Army Chief of Staff, July 1946

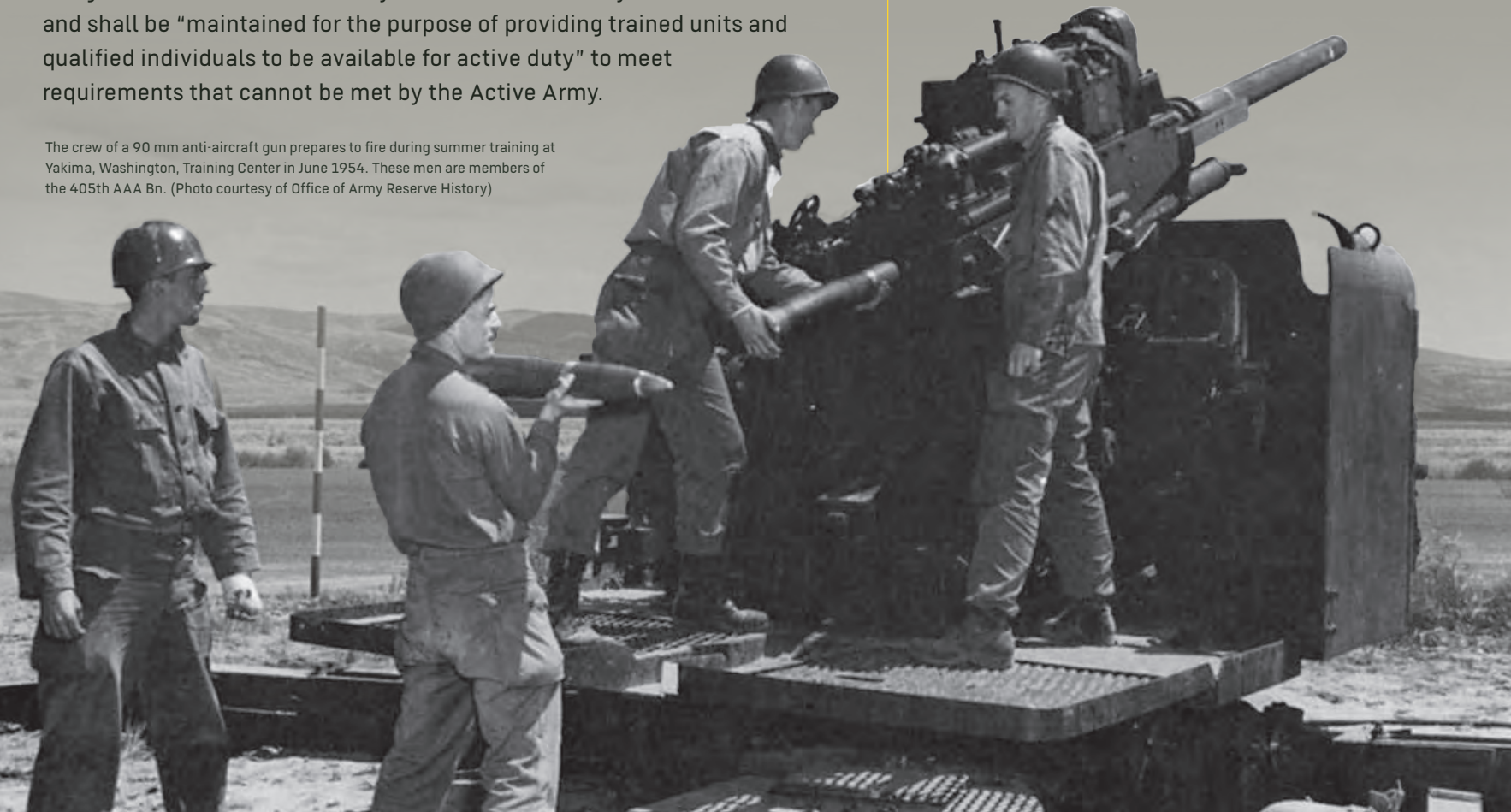
A World War I Army Reserve nurse guides a horse pulling a medical cart. There were 403 Army nurses serving on active duty, April 6, 1917. Of these, 42% were Army Reserve nurses. (Photo courtesy U.S. Army Reserve)



THE STRATEGIC RESERVE (1946-1990)

IN ENACTING THE ARMED FORCES RESERVE ACT OF 1952, Congress declared that the Army Reserve is “necessary for a balanced force” and shall be “maintained for the purpose of providing trained units and qualified individuals to be available for active duty” to meet requirements that cannot be met by the Active Army.

The crew of a 90 mm anti-aircraft gun prepares to fire during summer training at Yakima, Washington, Training Center in June 1954. These men are members of the 405th AAA Bn. (Photo courtesy of Office of Army Reserve History)



THE “TOTAL FORCE POLICY,” DEVELOPED IN THE EARLY 1970’s, integrated active and reserve forces enabling the nation to maintain an active force as small as possible to meet peacetime commitments, while using the reserves for force generation in times of conflict. The policy was championed by then Army Chief of Staff Gen. Creighton Abrams, shaped by his view that, “They’re not going to take us to war again without the Reserves.”

As designed, integration of the active and reserve components ensured critical linkage between the employment of force and public support for military action.

The Army Reserve has evolved into an operational reserve for Total Army and Joint Force requirements. The Army Reserve can “quickly task organize into force packages...[that] can be tailored to support a full range of missions, including homeland response, theater security cooperation and overseas contingency operations.”

During the Korean War (1950-1953), more than 240,000 Army Reserve Soldiers were called to active duty, though that experience demonstrated that the mobilization system in place at the time was “not properly organized to permit an orderly augmentation of the armed forces.” Through the Armed Forces Reserve Act of 1952, Congress transformed the Organized Reserve Corps into the U.S. Army Reserve, and divided the structure into a Ready Reserve, Standby Reserve and Retired Reserve.

Most of the Army’s smoke generator units were in the U.S. Army Reserve. U.S. Army Reserve Soldiers from the 375th Chemical Company, 472nd Chemical Battalion, create a smoke screen during summer training at Camp McCoy, Wisconsin, in 1961. (Signal Corps Photo)



When creating the Army Reserve, Congress authorized 24 inactive duty training days a year, up to 17 days of active duty training and gave the president the authority to call to active duty up to 1 million personnel from the reserve components to meet requirements in excess of those provided by the "Regular components."

Following the Korean War, and in response to force structure challenges, the Army sought to maintain the integrity of mobilized Army Reserve units by not stripping personnel out of organized units as replacements for other units. Rather, reserve units were mobilized and deployed as fully trained and manned

units. At the end of the Vietnam War, and following the reduction of Active Army end-strength from 1.5 million to 785,000, the 1973 "Total Force Policy" placed an increased reliance on reserve units for rapid deployment, and integrated active duty and reserve forces into a "total force."

Integrating active and reserve forces enabled the nation to maintain an active force as small as possible to meet peacetime commitments, while utilizing the reserves for force generation in times of conflict. The Total Force Policy gave rise to the "Abrams Doctrine," named for former Army Chief of Staff General Creighton Abrams.



The 780th Field Artillery Battalion, an Army Reserve unit headquartered at Roanoke, Va., was attached to X Corps, part of the U.S. Eighth Army. The 780th served in Korea from April 1951 to December 1954. (Army Reserve historical painting)



U.S. Soldiers on patrol near Hue, South Vietnam, 1971. Over 100,000 individual members of the U.S. Army Reserve served on active duty each year from 1967 through 1971, and many of these men and women did serve in Southeast Asia. (U.S. Army photo)

"THEY'RE NOT GOING TO TAKE US TO WAR AGAIN WITHOUT THE RESERVES."

— Gen. Creighton Abrams, Army Chief of Staff, 1972–74

Soldiers from the 319th Transportation Company, U.S. Army Reserve, in Vietnam. (Photo courtesy U.S. Army Reserve)



THE OPERATIONAL RESERVE (1990-PRESENT)

WITH THE FALL OF THE BERLIN WALL AND END OF THE COLD WAR, THE PEACETIME MILITARY WAS FACED WITH REDUCED BUDGETS AND ACTIVE FORCES. In response, Congress sought to leverage the reserve components to fill the gap, requiring the Army Reserve to man, equip and train at Active Army levels.

To improve the combat readiness of the reserve components, Congress created the United States Army Reserve Command in 1990 to provide for more centralized management.

One of the most impactful changes to the force mix was the 1993 "Offsite Agreement," which stabilized force structure and end-strength reductions, enabling the Army to place more operational reliance on the Army Reserve. As directed by then Chief of Staff of the Army, Gordon R. Sullivan, each of the reserve components would take on distinct roles, with a majority of the Army's technical enablers residing in the Army Reserve, available for peacetime and combat operations.

After the invasion of Kuwait by Iraq in 1990, Army Reserve forces filled the breach. Approximately 80,000 Army Reserve Soldiers were activated, and about 40% of the Operation Desert Storm ground forces were either from National Guard or Reserve units. Then, during the Balkans conflict from 1995 to

2000, Army Reserve Soldiers made up approximately 70% of the Army's combat support and combat service support elements.

Following the global response to the 9/11 terrorist attacks, the Army developed a force generation model that made reserve component contributions fundamental to meeting the nation's security requirements. During this period, the Army Reserve achieved unprecedented levels of readiness, underscoring its current role as an operational force. At the height of Global War on Terror, the reserve components comprised nearly 28% of U.S. forces deployed to Afghanistan and Iraq.

Today, modernization efforts are transforming the Army Reserve's ability to support the Army's role as a multi-domain capable force. As throughout history, whether as part of the operational force or providing operational and strategic depth – in the homeland or across the globe – the Army Reserve is ready for what comes next.

NOTEWORTHY SOLDIERS

The U.S. Army Reserve has always been comprised of men and women with great talents and abilities. Those abilities manifest themselves through leadership, bravery and strong ambition.

Among those who have answered the call to serve, some famous names have emerged. These men and women not only proved themselves to be great Soldiers but great citizens as well. From politicians to entertainers to presidents of the United States, here are some Citizen Soldiers you may well recognize ...



Eddie Rickenbacker
WORLD WAR I

Eddie Rickenbacker is the highest-scoring American fighter ace of World War I with 26 confirmed victories, retiring with the rank of major. He earned the Medal of Honor for attacking seven enemy planes on his own, resulting in one going down. Rickenbacker served as a military consultant for the U.S. Government during World War II.



Harry Truman
WORLD WAR I

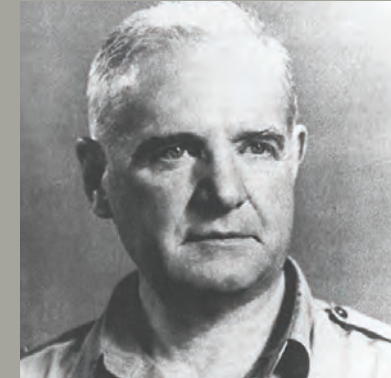
Harry Truman served as a captain commanding Battery D, 129th Field Artillery. After the war, he entered public service and served in the Army Reserve attaining the rank of colonel. He later became the 33rd President. In 1948, President Truman signed Executive Order 9981 desegregating the armed forces.



Charles Whittlesey
WORLD WAR I

Charles Whittlesey was awarded the Medal of Honor for commanding the famous "Lost Battalion" of the 77th Infantry Division. Whittlesey served as one of six honorary pallbearers at the Tomb of the Unknown Soldier dedication on Nov. 11, 1921, in Arlington National Cemetery.

A NATION'S GREATNESS IS MEASURED NOT JUST BY ITS GROSS NATIONAL PRODUCT OR MILITARY POWER, BUT BY THE STRENGTH OF ITS DEVOTION TO THE PRINCIPLES AND VALUES THAT BIND ITS PEOPLE AND DEFINE THEIR CHARACTER. — Former President Ronald Reagan



William J. Donovan
WORLD WAR I AND II

William J. Donovan was awarded the Medal of Honor in World War I and became the first commander of the 301st Cavalry Regiment, 61st Cavalry Division, Organized Reserve in the interwar years. He formed the Office of Strategic Services (OSS), which later became the Central Intelligence Agency (CIA), during World War II.



Ronald Reagan
PRE-WORLD WAR II

Ronald Reagan enlisted in the Army Enlisted Reserve on Apr. 29, 1937, as a Private assigned to Troop B, 322nd Cavalry at Des Moines, Iowa. He was appointed second lieutenant in the Officers' Reserve Corps of the Cavalry on May 25, 1937. In April 1942, Reagan was ordered to active duty and transferred to the Army Air Forces. By 1943, he was promoted to captain and served stateside in the 1st Motion Picture Unit, making training films for the war effort. The unit produced over 400 training films during the war. He became the 40th President.



Mel Brooks
WORLD WAR II

Mel Brooks served as a corporal and combat engineer in the 78th Infantry Division with the 1104th Engineer Combat Battalion. The unit built bridges, cleared blocked roads, and deactivated landmines ahead of advancing Allied forces. He is one of few entertainers that have won an Emmy, an Oscar, a Grammy, and a Tony award. In 2013, he received the 41st American Film Institute Life Achievement.

“ONE DOESN'T BECOME A SOLDIER IN A WEEK — IT TAKES TRAINING, STUDY AND DISCIPLINE. THERE IS NO QUESTION THAT THE FINEST ARMY IN THE WORLD IS FOUND IN THE UNITED STATES.”

— Daniel Inouye



Malcolm Forbes
WORLD WAR II

Malcolm Forbes was assigned to a heavy machine gun section of the 334th Infantry Regiment, 84th Infantry Division. He was wounded in the Battle of Aachen in Germany and spent ten months recovering before being discharged in August 1945 and receiving the Bronze Star and Purple Heart. He later became a famous publisher and entrepreneur.



Daniel Inouye
WORLD WAR II

Daniel Inouye served as a captain in the 442nd Regimental Combat Team. He was awarded the Distinguished Service Cross, upgraded in 2000 to the Medal of Honor, for his actions fighting Germans in Italy. After the war, Inouye entered public service and became a United States Senator representing Hawaii.



Henry Kissinger
WORLD WAR II

Henry Kissinger served in the 84th Infantry Division. As a Jewish immigrant from Germany, Kissinger was assigned to the military intelligence section of the 84th and volunteered for hazardous duty during the Battle of the Bulge. Due to his fluency in German, he was reassigned to the Counter Intelligence Corps as a sergeant and was involved in establishing civilian administration and tracking down Nazis. He later became the 56th Secretary of State and Nobel Peace Prize recipient.

“BE BOLD. WHEN YOU EMBARK FOR STRANGE PLACES, DON'T LEAVE ANY OF YOURSELF SAFELY ON SHORE. HAVE THE NERVE TO GO INTO UNEXPLORED TERRITORY.”

— Alan Alda



Leonard Nimoy
COLD WAR ERA

Leonard Nimoy enlisted in the Army Reserve in 1953 and served a total of 18 months. He spent most of his time at Ft. McPherson, Georgia, and was discharged in 1955 having earned the rank of sergeant. He became famous for his role in the television series, “Star Trek,” portraying half-Vulcan, half-human science officer of the U.S.S. Enterprise, Spock. He was also prominent in stage and major motion pictures as well as a respected photographer.



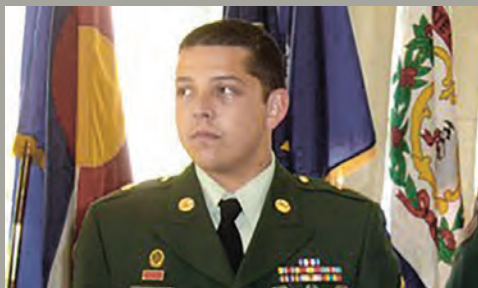
Alan Alda
KOREA

Alan Alda enrolled in the Reserve Officer Training Corps while in college and went to Fort Benning, Georgia, for a year after graduation. Alda served as an Army Reserve artillery officer before going on to become an actor, well known for his portrayal of Hawkeye, the witty field surgeon in the hit television series “M.A.S.H.”



John Fogerty
VIETNAM ERA

John Fogerty served briefly in the Army Reserve. During his one year term from 1966 to 1967, Fogerty served at Fort Bragg, Fort Knox, and Fort Lee. He later became the famous front man for Creedence Clearwater Revival (CCR).



Jeremy Church

IRAQ WAR

Pfc. Jeremy Church, 724th Transportation Company, was the Army Reserve's first Silver Star recipient in the Iraq War and its first since the Vietnam War. When his convoy was ambushed by more than 150 al-Sadr militia in April 2004, Church navigated one-handed through the kill zone while firing his M-16 out the window. Once safely away and security was established, Church and fellow Soldiers returned to load the wounded. With no room left, Church volunteered to stay behind firing at and killing insurgents until the recovery team returned. He loaded up several more wounded before sweeping the area for sensitive items and evacuating.



Jason Fetty

AFGHANISTAN

Staff Sgt. Jason Fetty deployed to Afghanistan with the 364th Civil Affairs Brigade and became the first Army Reserve Soldier to earn the Silver Star in Afghanistan. While questioning an unfamiliar individual at the opening of the Khost medical facility, February 2007, Fetty became convinced he was dealing with a suicide bomber. He kept himself between the insurgent and attending officials and physicians while nearby personnel were evacuated. The standoff escalated into a physical altercation until, recognizing the bomber's intent, Fetty dove to the ground as the vest detonated. Due to his actions, countless lives were spared and vital medical resources were saved.



David Hutchinson

AFGHANISTAN

Spc. David Hutchinson, 420th Engineer Brigade, was ambushed by enemy insurgents firing rocket propelled grenades and machine guns from a hillside in Afghanistan, May 2008. He quickly returned heavy fire, destroying the machine gun position, killing at least five enemy insurgents. Despite collapsing from being wounded in the right leg by shrapnel from a grenade, he calmly treated his severely injured first sergeant as his convoy moved out of the kill zone. When medical help arrived, Hutchinson refused treatment until his wounded first sergeant had been carried away first. For his actions, he was awarded the Silver Star, the nation's third highest award for combat valor.



Gregory Ruske

AFGHANISTAN

Sgt. Gregory Ruske, a third generation Army Soldier, assigned to 5025th Garrison Support Unit, serving with Task Force Gladiator, Combined Joint Task Force 101, was on patrol in Afghanistan, April 2008, when Taliban insurgents attacked his unit. In the ensuing six-hour battle, Ruske—shot in the hip and still under intense enemy fire—risked his life to rescue a wounded Afghan police officer. For his actions that day, Ruske, a Colorado Springs, Colorado native, was awarded the Silver Star, the nation's third-highest military award for valor.



James Witkowski

IRAQ WAR

Sgt. James Witkowski, 729th Transportation Company, and 100 fellow Soldiers were transporting supplies through a village in Iraq, October 2005. Insurgents attacked the convoy with small arms, rocket-propelled grenades, mortars and armor-piercing rounds. Through the mile-long ambush, he returned .50-caliber machine gun fire. When a grenade landed inside his turret, Witkowski made the split-second decision to shield his comrades, taking the full brunt of the detonation with his body and saving the lives of three Soldiers. His actions enabled the convoy to clear away with only minor injuries. Witkowski was posthumously awarded the Silver Star, the nation's third-highest award for courage under fire.



ARMY RESERVE SERVICE CAN ENHANCE LEADERSHIP AND DISCIPLINE - ELEVATE CIVILIAN CAREERS THAT HELP SOLDIERS STAND OUT ABOVE PEERS.

HERE ARE A FEW EXAMPLES OF EXTRAORDINARY SOLDIERS CURRENTLY SERVING:



Deshauna Barber

Capt. Deshauna Barber, commander of the 988th Quartermaster Detachment, Rockville, Maryland, crowned on June 5, 2016, was the first woman actively serving in the United States military to win the 2016 Miss USA title. Barber took the stage as an ambassador for Soldiers and veterans and dedicated her platform to shining a light on the very serious issues of post-traumatic stress disorder and gender equality in the services.



Sam Kendricks

On July 27, 2019, 1st Lt. Sam Kendricks set an American record at the U.S. track and field championships. With a clearance of 19 feet, 10 1/2 inches (6.06 meters), it is currently the highest vault in the world. Kendricks, an Oxford, Mississippi native, is the 2017 World Champion pole vaulter. The Olympic athlete won the Bronze Medal during the 2016 Summer Olympics in Rio de Janeiro and gained attention across the globe for stopping mid-stride in the preliminary round and dropping his pole to render honors during the playing of the National anthem.

“... THEY’LL BURY ME HERE BEFORE I QUIT.

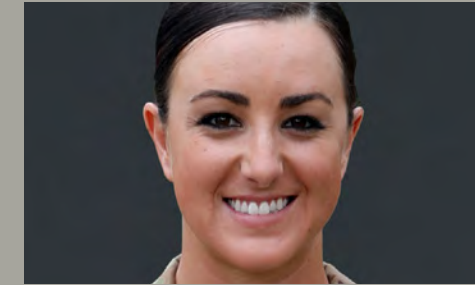
— Lisa Jaster

...on attending the final “swamp phase” at Ranger School. Jaster is the third female, and first Army Reserve officer, to earn the Army Ranger Tab.



Lisa Jaster

Lt. Col. Lisa Jaster, executive officer of the 420th Engineer Brigade, 416th Theater Engineer Command, and the director of civil engineering for M&S Engineering, became the third female to earn the Army Ranger Tab, Oct. 16, 2015. Her experience at 37 years of age in the first pilot program contributed to assessing the impact of integrating women into combat roles across services, and her success was instrumental in the recent Department of Defense decision to allow female service members to serve in any job for which they meet gender-neutral performance standards.



Amber English

Gold medalist 1st Lt. Amber English, assigned to the World Class Athlete Program in the U.S. Army's Marksmanship Unit in Ft. Benning, Georgia, made history by setting an Olympic record in skeet shooting on July 26, 2021, by hitting 56 of 60 targets. This was the first Olympic gold medal for the Colorado Springs, Colorado native but she previously won a gold medal in skeet team and a bronze medal in skeet at the 2018 World Championships in Changwon.



Dr. Kate Rubins

Dr. Kate Rubins, a NASA astronaut was sworn in to the Army Reserve in the rank of major after receiving the oath of office Nov. 2, 2021, at Johnson Space Center in Houston, enlisting into the Army Reserve's 75th Innovation Command. The Napa, California native completed a doctorate at the Stanford University Medical School Biochemistry Department and Microbiology and Immunology Department. Rubins has completed two missions to space, totaling 300 days in space and completed four spacewalks.



**DEFENSE SUPPORT
OF CIVIL AUTHORITIES
+ IMMEDIATE
RESPONSE AUTHORITY**

DEFENSE SUPPORT OF CIVIL AUTHORITIES

THE ARMY RESERVE IS STRUCTURED WITH DUAL-

PURPOSE CAPABILITIES and, as such, is a Federal Response Partner, maintaining a ready posture for Defense Support of Civil Authorities operations as a resource and capability provider. The National Defense Authorization Act of 2012 expanded the Army Reserve capability to conduct DSCA response with increased mobilization authorities to rapidly activate units.

The Army Reserve includes substantial capabilities vital in disaster response and stands ready to support lead agencies for domestic emergencies and disaster relief efforts. Section 12304a of the 2012 National Defense Authorization Act provides authority for the Service Reserve Components to assist citizens and communities in the United States during domestic emergencies to save lives, prevent human suffering and mitigate great property damage.

The Army Reserve provides federal support of DSCA during emergencies with capabilities such as aviation lift, search and rescue or extraction, quartermaster (food, shelter, potable water, heated tents, etc.), civil affairs and public information as well as a significant portion of full-spectrum engineer capability.

For example, Army Reserve medical evacuation helicopters can rapidly transport patients to critical-care facilities, and our fixed-wing aircraft can provide rapid transportation within a disaster response area. Army Reserve heavy-lift helicopters can rapidly deliver critical supplies, equipment and construction material into affected areas. The Army Reserve is fully integrated into the standing Department of Defense task force postured for response to Chemical, Biological, Radiological and Nuclear (CBRN) events.



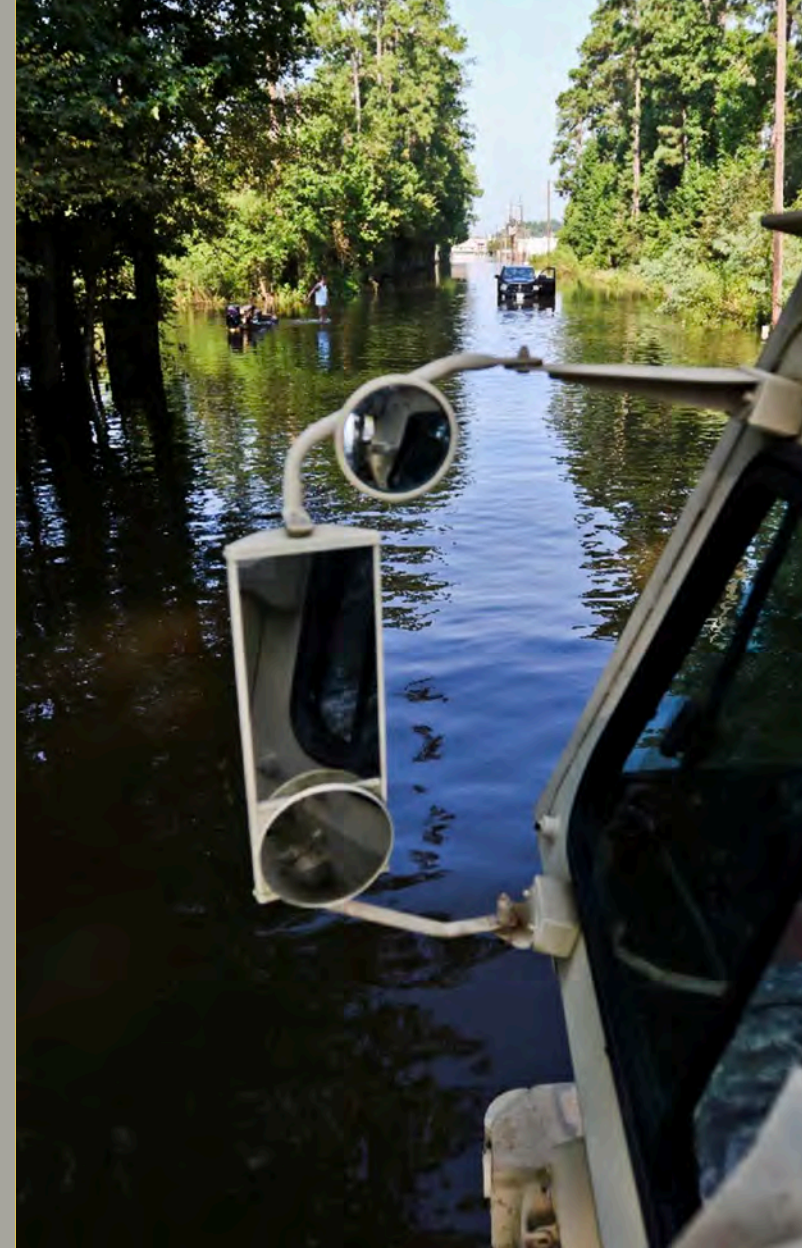
Pvt. Michael Bailey, a power line distribution specialist assigned to Delta Company, 249th Engineer Battalion (Prime Power), Cranston, Rhode Island, removes a loose branch to repair damaged power lines in Rio Grande, Puerto Rico. (U.S. Air Force photo by Tech. Sgt. Larry E. Reid Jr.)

The Army Reserve provides all of the Army's Emergency Preparedness Liaison Officers and half of those in the Department of Defense. These EPLOs serve as conduits, maintaining communications among the Department of Defense, federal, state and local governments, and nongovernmental organizations to coordinate assistance among all parties during emergency response events. In fiscal year 2016, 53 EPLOs were mobilized for a total of 336 man-days in response to homeland requirements, including the Republican and Democratic National Conventions.

The Army Reserve will conduct DSCA response in two ways — immediate and deliberate. These responses differ in the authorities under which they are conducted and the source of the support request. Responses can be conducted independently or as part of a larger response effort.

Deliberate response is conducted by Army Reserve units and Soldiers under the mobilization authority specified in Title 10 U.S. Code Section 12304 and Title 10 U.S. Code Section 12304a.

Sergeant Beau Burkhead, a water treatment specialist with the 373rd Combat Sustainment Support Brigade, drives with firefighters through flooded streets conducting a water level survey in Beaumont, Texas. (Photo by Sgt. Heather Doppke)



Title 10 USC Section 12304 authorizes federal reserve units, including the Army Reserve, to respond to certain emergencies and humanitarian assistance in other nations. This includes the authority to order up to 200,000 members of the reserve components to active duty for a continuous period of up to 365 days to provide assistance to either the federal government or an individual state in time of a serious man-made disaster, accident or natural catastrophe.

Title 10 USC Section 12304a (enacted with the passage of the 2012 National Defense Authorization Act) authorizes federal component units to provide disaster assistance to address a major natural disaster or emergency in the United States. This includes the authority to order any unit, and any member not assigned to a unit organized to serve as a unit, of the component to active duty for a continuous period of not more than 120 days to respond to a governor's request.

Mock civilian casualties are scanned for radiation by crewmembers of the 4th Combat Aviation Brigade, before boarding a CH-47 Chinook helicopter at Muscatatuck Urban Training Center May 1. The training is part of Guardian Response 21, a multi-component Homeland Emergency Response Enterprise run by the Army Reserve's 78th Training Division. (Photo by Staff Sgt. Monte Swift)



IMMEDIATE RESPONSE AUTHORITY

IMMEDIATE RESPONSE IS CONDUCTED BY ARMY RESERVE UNITS AND SOLDIERS UNDER THE IMMEDIATE RESPONSE AUTHORITY (IRA) outlined in DoD Directive 3025.18, which authorizes local commanders to take action to save lives, prevent human suffering or mitigate great property damage in an urgent situation when there is insufficient time to get approval from higher headquarters.

As listed in DoD Directive 3025.18, a request for assistance from a civil authority (Tribal authority, mayor, chief of police, fire chief, sheriff, chief of emergency management, etc.) is required to initiate the Immediate Response Authority. Following the request, Army Reserve units within the affected area may respond immediately to imminently serious disasters or attacks as required by civil authorities and within limits established by law.



Aircrews from the 11th Expeditionary Combat Aviation Brigade (ECAB) flew three CH-47 Chinooks helicopters, specially outfitted with Bambi Bucket equipment, to assist in the relief efforts of those who were affected by the wildfires, Mar. 9. (Photo by Capt. Matthew Roman)

IMMEDIATE RESPONSE AUTHORITY SUPPORT INCLUDES:

- Distribution of medicine, food, consumable supplies and services
- Removal of debris and road clearance for immediate restoration of emergency and essential services
- Emergency medical care, search and rescue
- Transportation of supplies and persons
- Restoration of essential services
- Construction of temporary bridges and facilities for shelters, schools and essential public services
- Demolition of unsafe structures and posting hazard warnings
- Dissemination of public information on health and safety measures
- Technical and advisory assistance to state/local officials



STRATEGIC RESOURCES

RECRUITING PARTNERS

THE ARMY RESERVE'S PROFESSIONAL CORPS OF RECRUITERS AND RETENTION SPECIALISTS PROVIDE THE FORCE WITH QUALIFIED SOLDIERS AND ASSIST SOLDIERS CURRENTLY SERVING WITH OPTIONS TO REMAIN OR TRANSFER INTO THE ARMY RESERVE. For example, Army Reserve Careers Group shapes and sustains the strength of the Army Reserve through retention and transition programs in order to provide skill-rich operational forces to unit commanders.

Over 1,400 Army Reserve Career Counselors, located throughout the United States and its territories, Europe, and in the current Southwest Asian Theater of Operations with Army Central Command, provide Army Reserve Warriors both prior service and Individual Ready Reserve – transfers to Army Reserve units. They also conduct re-enlistments, present career progression opportunities and manage accession programs.

Twenty-six Active Guard Reserve Career Management Officers currently provide comprehensive career management to Troop Program Unit Officers in order to facilitate career awareness, education requirements, assignment opportunities and career path progression.

With locations in 50 states and 5 territories, the Army Reserve provides the flexibility to move for college or a civilian job without

worry. Soldiers in the Army Reserve serve at least one weekend a month and two weeks a year, usually within 90 minutes of home. This part-time service means that when not on-duty, there is time to pursue life goals in school, career or personal passions.

There are over 120 job opportunities in the U.S. Army Reserve from Military Intelligence to Civil Affairs, Engineer, Cyber, Medical, to Legal and Aviation to name a few. Whatever the career goals may be, the Army Reserve can provide the training, confidence and skills to achieve them. The skills learned in the Army Reserve can help enhance leadership, discipline and time management skills and elevate a civilian career and stand out above peers.

IN THE ARMY RESERVE YOU CAN:

- Pursue a civilian career
- Attend college full-time
- Live where you choose
- Affordable and low-cost medical, dental, and life insurance benefits
- Receive education benefits and tuition assistance
- Build for retirement
- Train close to home while standing ready to serve with your valuable civilian skills
- Learn additional job skills/increase employment prospects
- Options to reclassify into another military occupational specialty



THE ARMY RESERVE CAN HELP ENHANCE YOUR LEADERSHIP, DISCIPLINE AND TIME MANAGEMENT SKILLS.

Learn about the Army Reserve:
www.goarmyreserve.com

ARCG

Transitioning from active duty to Army Reserve?
usarmy.knox.hrc.mbx.cmd-staff-rct-helpdesk@army.mil

FIND A RECRUITER NEAR YOU

HOW TO JOIN:
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U.S. ARMY RESERVE
OFFICIAL WEBSITE

www.usar.army.mil

AMBASSADORS

ARMY RESERVE AMBASSADOR PROGRAM: "STRENGTH THROUGH STRATEGIC PARTNERSHIPS"

The Army Reserve Ambassador Program is one of the Army Reserve's key outreach programs. Comprised of more than 100 active and emeritus ambassadors from across the nation, the Ambassador Program provides a powerful means of message delivery to the American people.



Army Reserve Ambassadors (ARA) are influential volunteers with significant ties to their communities who operate at state and local levels and voluntarily represent the Chief of Army Reserve without salary, wages or other benefits. The ARAs provide a relevant and invaluable link between communities and the Army Reserve, and are relied upon to:

- **Seek support** from elected officials and engage stakeholders at all levels of local and state government.
- **Forge and sustain** enduring relationships between Army Reserve units and local communities.
- **Open doors** in business, industry and institutions of higher learning.
- **Educate and inform** the public, government, business, military and veteran service organizations about the value and positive return on investment of the Army Reserve.
- **Build a cadre** of supporters and advocates that can be activated when necessary.

ARAs have the advantage of long-term relationship building, creating and seizing opportunities, and continual follow-up with persons of influence to accomplish this.

Army Reserve Ambassadors are helping to grow the future force by attracting new talent; recruiting and retaining junior leaders through educational benefits such as the Minuteman Scholarships, which cover up to four years of full tuition and fees, or \$10,000 for room and board at colleges and universities served by an Army ROTC program.

Their relationships and contacts they have now and the ones they develop in the future as Army Reserve Ambassadors will ensure that the Army Reserve voice is heard by the American people.

The Army Reserve Ambassador Program is just one of the ways the Army's Federal Reserve Force is enhancing relationships through outreach efforts – communicating the great value of the Army Reserve.

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PRIVATE PUBLIC PARTNERSHIPS

INCREASING READINESS THROUGH EMPLOYER PARTNERHIPS

THE ARMY RESERVE PRIVATE PUBLIC PARTNERSHIP OFFICE FOSTERS AND BUILDS A NATIONWIDE NETWORK OF CORPORATE, PROFIT/NON-PROFIT AND ACADEMIC INDUSTRY PARTNERS.

These partnerships provide Army Reserve Soldiers, veterans and spouses with employment and training opportunities that correlate with their military experience – allowing them to apply their expertise and skillsets in both their military and civilian careers.

These mutually beneficial relationships and opportunities enhance Soldier readiness and bring additional capabilities to both the Army Reserve and the Nation, providing a return on investment for all stakeholders.

THE PRIVATE PUBLIC PARTNERSHIP OFFICE CREATES EMPLOYMENT CONNECTIONS WITHIN BUSINESS, INDUSTRY AND ACADEMIA TO:

Increase the Army Reserve Soldier and family readiness and resilience; increased awareness and access to employment / education; improved Army Reserve relationships with corporate America and local communities.

Strengthen corporate partnerships; build and maintain community relationships; connect Soldiers and spouses with employment opportunities; assist commanders with Army Reserve recruitment and retention efforts; coordinate with ESGR to provide program briefs to commanders, Soldiers and employers.

Provide Uniformed Services Employment and Reemployment Rights Act orders verification and educate the employers and service members of their rights and responsibilities.

Leverage “best in class” technology, relationship-management tools, social networking platforms and hiring events to link those in need with current and future employment opportunities.

SUPPORTING THE ARMY RESERVE'S TOP PRIORITIES

People: Build and maintain employer, academic and community relationships that are mutually beneficial.

Readiness: Support commanders in filling gaps and connecting their Soldiers/spouses with employment and training opportunities, creating ready, resilient Soldiers to meet the Army requirements in support of the Joint Force.

Modernization: Deliver innovative career and training platforms to enhance both military and civilian careers through various social networking methods, virtual, and other creative means.

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LEGISLATIVE AFFAIRS

CONNECTING ELECTED OFFICIALS TO ARMY RESERVE SOLDIERS IN COMMUNITIES ACROSS AMERICA

The Army Reserve Legislative Affairs Division engages Congressional Members, staff and elected officials in order to educate and inform them about Army Reserve equities, missions, priorities, and initiatives. Additionally, the LAD team facilitates engagements and events with Army Reserve senior leaders, Soldiers, civilian employees, and family members in an effort to build enduring relationships that foster trust and confidence in the Army Reserve.

In accordance with congressional statutory requirements, the Army Reserve's Legislative Affairs Division is directly responsible to the Chief of Army Reserve (CAR) for ensuring the integration of the CAR's strategic priorities.

Their role is to coordinate and disseminate timely, critical and accurate information to Members of Congress, congressional committees and professional staff members. They also serve as a conduit between Members of Congress, constituents, government and non-government entities, providing accurate, clear and concise formulated written and oral responses to professional and congressional inquiries.

Support at the local, state and federal government level is provided by 12 legislative affairs representatives in its corporate office and four full-time legislative liaisons located at each of its four Readiness Divisions.



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